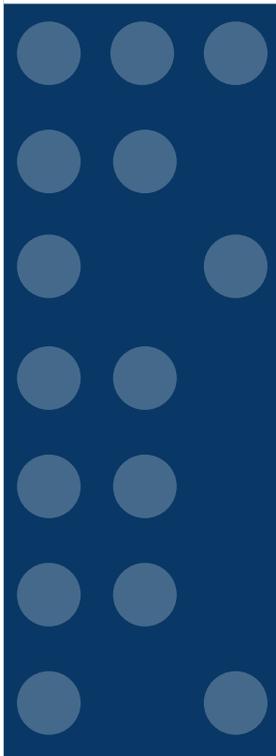




2015 ANNUAL REPORT



Peak Vista

Community Health Centers

Dear Friends of Peak Vista,

We would like to extend our deepest gratitude for your dedication to improving the health and wellness of our beautiful communities. With your support, Peak Vista provided exceptional whole-person care to nearly 84,000 patients and created hundreds of jobs in the Pikes Peak and East Central regions of Colorado. Thank you!

2015 was a year of innovation at Peak Vista. We focused on identifying new internal approaches that would allow us to streamline our existing programs and services as we continue welcoming new patients. We also set our sights on ways in which we may expand access to care externally through innovation in our field to accommodate the ever evolving patient need.

It is our pleasure to invite you to journey with Peak Vista as we build upon our solid foundation of delivering primary medical, dental and behavioral health care for people facing access barriers. Together, we will enhance the health of our communities for years to come.



Pamela J. McManus
President and CEO



Donna Johnson, PhD
Board of Directors Chair



Joshua A. Waymire, CFP®, CIMA®
Peak Vista Foundation Board of Directors Chair



*“To Provide Exceptional Health Care
to People Facing Access Barriers”*

Who we are

Peak Vista Community Health Centers is a leading advocate for individuals and families with limited access to care in the Pikes Peak and East Central regions of Colorado. Our nearly 800 dedicated health care providers, clinical support staff and administrative professionals are committed to providing exceptional medical, dental and behavioral health care in the communities we serve. Peak Vista is fortunate to be supported by many volunteers, partner agencies, grantors and donors who help us sustain our mission.

What we do

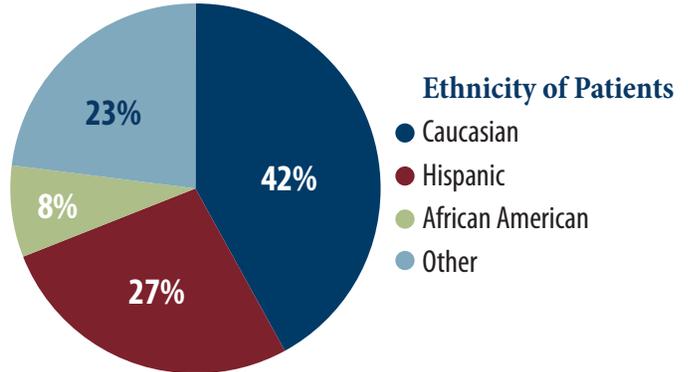
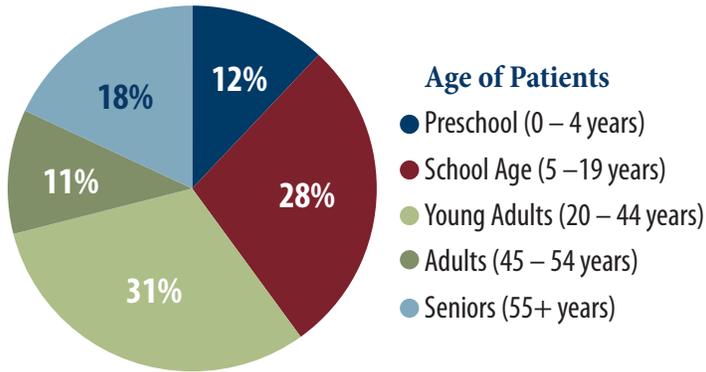
Peak Vista is dedicated to providing exceptional health care services in its 26 health centers spread across 20 service locations; while maintaining fiscal accountability and responsibility. We leverage every dollar granted by the Federal government into \$9.00 of care. As the health care home for nearly 84,000 patients, Peak Vista cares for an average of 1,250 patients daily who hail from nine counties in Colorado.

- Provided 391,697 visits for nearly 84,000 patients
- Peak Vista providers delivered 1,198 babies
- Filled 170,137 prescriptions in three Peak Vista pharmacies
- Provided 7,337 student hours and 1,693 intern hours
- Provided 2,170 homeless patients with 5,666 appointments
- More than 100 volunteer medical health care professionals provided 2,862 patient visits
- 4,208 children served by the Well-Child Waiting program
- 2,345 visits to young families in the First Visitor program
- 12,741 books given to children during well-child appointments



Lives Touched

Patient Demographics



Patient Income Level

86.2% were at or below 200% of the Federal poverty level (FPL)

2015 Federal poverty guidelines at 200% FPL

- \$23,540 for a single person
- \$48,500 for a family of four

Opening Access to Care

Peak Vista's newest location, Health Center at South Circle, opened its doors for patients in December 2015. Co-located with SET Family Medical Clinics (SET) on South Circle Drive, the new health center is an ideal location for those living in the south central Colorado Springs area. The new health center is made possible by grant funding awarded by the Department of Health and Human Services and clinic space from Centura.

Dental Program Upgrades

Peak Vista's nine Dental Health Centers work daily to improve the oral health of our patients. With a generous grant from the Caring for Colorado Foundation and the Colorado Springs Osteopathic Foundation, Peak Vista's dental services was able to convert to digital x-rays and electronic dental records, enabling providers to have better access to patient charts and facilitate continuity of care. Additionally, the dental teams work with patients to create individual treatment plans to meet their needs, often at a reduced fee.

Teambased Care in Health Center at Union

With support from multiple grantors, Peak Vista piloted a fully integrated, teambased care model in the Health Center at Union. By design, the model aims to reduce patient office visits while also elevating the patient’s overall health. Patient needs are addressed in care teams consisting of the patient, a primary care provider, a behavioral health provider, a clinic-based nurse/care manager, a medical assistant, a resource navigator, a pharmacist, a health educator, a dental hygienist, receptionists and customer service representatives.

This pilot affords Peak Vista the ability to test various care team models, processes and space requirements to plan for the future health care needs. Analysis of testing results provides valuable insight into costs, outcomes, patient satisfaction and staff satisfaction.

Patient Services

Patient Services	Visits
Medical	261,042
Care Coordination and Support Services	83,667
Dental	32,285
Behavioral Health	14,703
Total Visits	391,697

Services by Payer

Payer Type	Mix
Medicaid	69%
No Insurance	13%
Medicare	11%
Commercial Insurance	6%
CHP+	1%



How We Do It

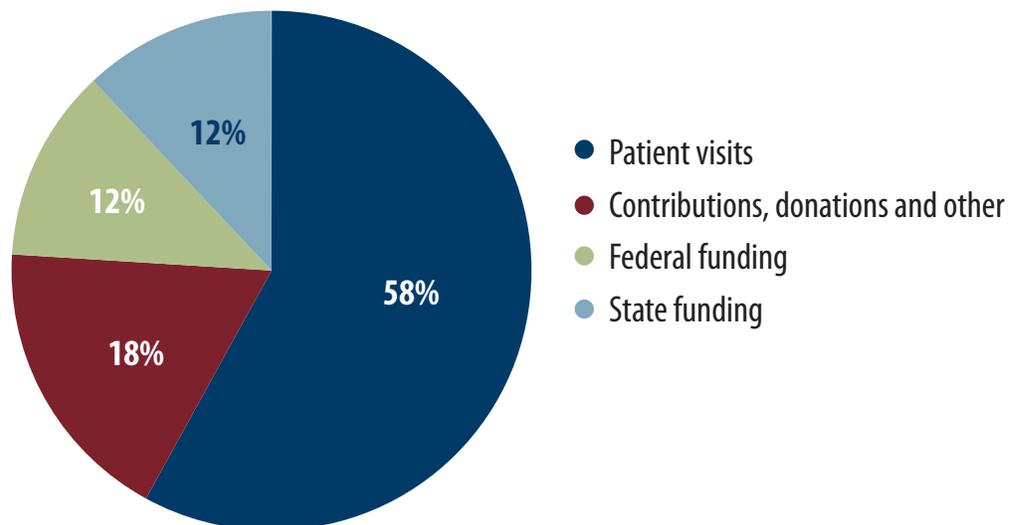
Our Employees

- 136 Doctors and Mid-level Providers
- 254 Clinical Support Staff
- 258 Clinical Administrative Support Staff
- 137 Administrative Staff

Volunteer clinicians in our community donated **4,688 hours** to Peak Vista's mission.

Our Financials

Annual Revenue Sources

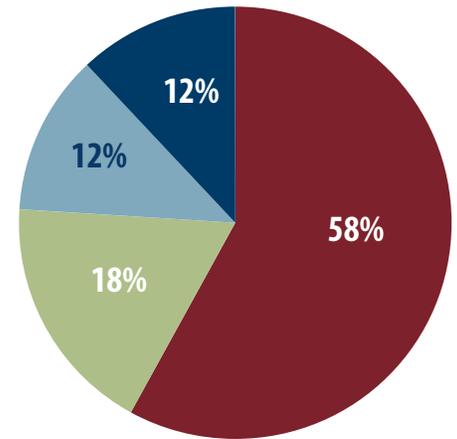


I thought signing up for Medicaid was going to be a nightmare, but Peak Vista's Enrollment staff made it just the opposite. Now, my son can get his behavioral health needs met. Thank you!

– Holly

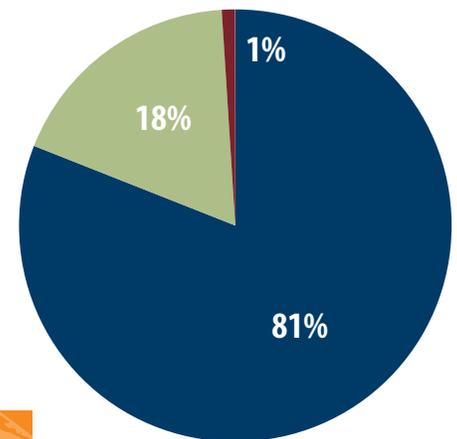
Operating Support and Revenue

● Net Patient Revenue	\$ 47,315,906
● Contributions and other Revenue	\$ 14,671,610
● Federal Grants	\$ 9,199,469
● Colorado State Programs	\$ 9,924,501
<hr/>	
Total Operating Support and Revenues	\$ 81,111,486



Operating Expenses

● Direct Care	\$ 58,875,372
● General and Administrative	\$ 13,088,970
● Fundraising	\$ 350,931
<hr/>	
Total Expenses	\$ 72,315,273



81% of expenses support direct care.

Reinvestment in our Mission	\$ 8,796,213
Investment in Family Medicine Residency program	\$ 3,035,000
Other reinvestment in mission and capital projects	\$ 5,761,213

Charity Care Provided

- \$7,355,827 in charity care provided for medical, dental, behavioral and health education services
- Charity care represents uncompensated care based on our patients' demonstrated inability to pay
- Less than 1% of charges were bad debt and not included in charity care

Community Events & Awards

*Thank you so much for your
time, patience and help.*

– *Cindy*

Funders Appreciation Breakfast

Peak Vista celebrated National Health Centers Week with an appreciation breakfast for our grantors. In 2015, private foundations awarded nearly \$750,000 in grants to support our programs including Care Coordination, Developmental Disabilities Health Center, First Visitor, Women's Health and Well Child Waiting.



Empty Stocking Fund Campaign

The 32nd Annual Gazette-El Pomar Foundation Empty Stocking Fund Campaign had another successful year raising funds to support community nonprofits. From this, Peak Vista is grateful to have received \$117,831 for its Compassionate Care Fund, which helps Peak Vista offer services above and beyond primary medical care. Through the Compassionate Care Fund, we were able to provide 5,071 patients with specialty care, such as emergency dental work and eye surgeries.

National Health Center Week

Peak Vista celebrated the 50th anniversary of the national community health center movement. In 1965, health centers were opened in just two communities as a pilot project of the federal Office of Economic Opportunity. Fifty years later, independent health centers can be found in 9,200 communities serving more than 24 million patients.

Peak Vista hosted several events to commemorate this important milestone, including a cookout for our homeless patients, an update breakfast for our donors, a community open house for our providers and an appreciation picnic for employees.

Breakfast of Champions

Nearly 700 guests attended the eleventh Annual Breakfast of Champions® on Thursday, November 12 in support of Peak Vista's mission to provide exceptional health care to people facing access barriers.

Olympic Gold Medalist Gary Hall, Jr. served as Keynote Speaker and shared his story of being diagnosed with Type I diabetes just one year before the 2000 Olympic Games. Hall described his struggle with the disease, detailing its impact on his life and swimming career. Though doctors told him his competitive swimming days were over, he put together a medical and coaching team that helped him win Olympic medals in 2000 and 2004, racking up five gold, three silver and two bronze medals. He noted that Peak Vista's mission meets a crucial need for people experiencing health challenges saying, "If I hadn't had health coverage through USA Swimming, I don't know what I would have done."

BREAKFAST OF CHAMPIONS® is a registered trademark of General Mills, Inc. and is used with permission.



680 Guests who enjoyed Breakfast of Champions® with Keynote Speaker Gary Hall, Jr.

50 Breakfast of Champions corporate and business sponsors

118 New investors in the Peak Vista mission

\$1.27 Million dollars in individual donations and grants to support exceptional health care

Inaugural Provider Quality Awards

Peak Vista celebrated our health care providers by introducing the Peak Vista Provider Quality Awards. The awards recognize physicians, physician assistants, nurse practitioners, dentists and dental hygienists who meet or exceed quality health care measures.

Medical Quality Award Winners

Paul Dube, MD
Erin Luna, DO
Minta Mathew, MD
Michael Reisig, MD
Scott Robinson, DO
Dallas Thompson, DO
Patrick Cassidy, PA-C
Lisa Navarro, PA-C
Aimee Phipps, PA-C
Elizabeth Barron, PA-C

Advance Practice Nurse Quality Award Winners

Donna Evans, NP
Diana Gue, NP
Kady Moehring, NP
Mary Jo Shaffer, NP
Beth Trexler, NP

Dental Quality Award Winners

Dr. Gerald Leake
Dr. Trung Dang
Patricia Mondragon, RDH



Leadership Accolades

Pam McManus, president and CEO, was recognized by the Community Health Association of Mountain/Plains States with the 2015 Outstanding Legislative Leadership Award for championing accessible, affordable and quality health care for uninsured and underinsured patients.

Michael Welch, DO, chief medical and dental officer, was also recognized by the Community Health Association of Mountain/Plains States with the 2015 Exceptional Administrative Leadership Award for demonstrating dedication to the Peak Vista mission through exceptional leadership and service.

Peak Vista ranked highly in the Colorado Springs Business Journal's Best of Business awards as the 3rd highest rated Physician Group. Peak Vista is one of the largest Physician Groups in Colorado Springs.

On the Horizon

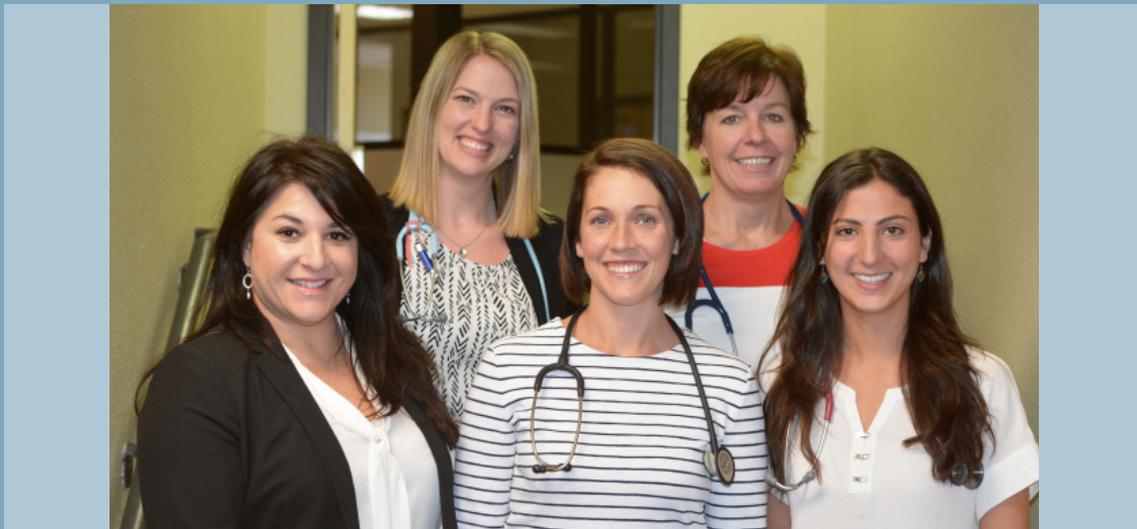
Education Health Initiative

Peak Vista launches the Education Health Initiative (EHI) – encompassing Peak Vista’s Advanced Practice Registered Nurse fellowship, the Family Medicine Residency program and medical student coordination – to focus on developing and training new health care professionals. EHI is an effort to build a local solution to the national health care workforce shortage, with the ultimate goal of improving access to quality care in our community.

Advanced Practice Registered Nurse Fellowship

September 2015 saw the commencement of Peak Vista’s Advanced Practice Registered Nurse (APRN) Primary Care fellowship, a program designed to seamlessly transition recent nurse practitioner graduates from the academic sphere to a clinical setting.

The one-year fellowship combines didactic and clinical learning in a team-oriented, patient-centered clinical environment. The inaugural class of APRN fellows consists of five nurse practitioners under the leadership of Program Director Kaleen Cullen, APRN-BC, PhD. The fellows are scheduled to graduate in fall 2016.



Inaugural Class APRN Fellows

“The receptionist has been of profound help to me and my wife. We are truly grateful.”
– Richard

Our doctor is very kind and provides exceptional service on a consistent basis. Thank you Peak Vista! We are so thankful for all that you do!
– Kevin

Family Medicine Residency Program

Peak Vista’s Family Medicine Residency (FMR) is the only primary care residency of its kind in Peak Vista’s service area. The three-year program will welcome eight osteopathic doctors in July 2016.

The curriculum, program offerings and emphasis of partnership with community agencies and leaders evoked an overwhelmingly positive response. It was also met with strong community support from local hospitals, health care providers and specialty physicians.

Residents will learn through patient interaction, bedside teaching and structured educational sessions. Peak Vista received over 230 applications and interviewed 54 candidates for the inaugural class. Eight candidates will be matched to the FMR program in February 2016.

The success of the residency program is possible due to the support of community partnerships:

- AspenPointe
- Associates in Gastroenterology
- Beth-El College of Nursing
- Children’s Hospital
- Colorado Dermatology Institute
- Colorado Springs Cardiology Physician Health Partners
- Colorado Springs Health Partners
- Colorado Springs Imaging
- Colorado Springs Pulmonary Consultants
- El Paso County Medical Society
- El Paso County Public Health
- Front Range Emergency Specialists
- Peak Gastroenterology
- Kaiser Permanente
- Mountain View Medical Group
- Open Bible Medical Clinic
- Peak View Behavioral Health
- Penrose Pathology
- Penrose-St. Francis Hospital
- Pikes Peak Hospice and Palliative Care
- Pikes Peak Nephrology
- Rocky Mountain Cancer Center
- Tom Higginbouthan, DO
- University of Colorado Health/Memorial Hospital



Program Director Dr. Scott Robinson and Program Coordinator Samara Stafford

Listed in alphabetical order. We apologize for any omissions.

Leadership

2016 Peak Vista Leadership

Pam McManus, MBA, CPA

President & CEO

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Chief Nursing and Operations Officer

Brady Fitzwater, MSA, CPA

Chief Financial Officer

Michael D. Welch, DO

Chief Medical and Dental Officer

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Santiago "Bob" Duran

Small Business Owner

Cindy Ellis

Children's Advocate

Becky Morgensen

Small Business Owner

Steve Scott

Signature Homes by Steve Scott, Founder

Victoria Stone

EARSS Advocate with South Central BOCES

Pam Taylor, MD

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Civic Leader

I want to express my appreciation for Peak Vista staff. We are very fortunate to have them serving our small community.

-Lauren

Volunteer Health Care Professionals

Peak Vista is proud to have a staff of more than 100 medical providers that deliver exceptional health care to our patients every day. In addition, we would like to recognize the following volunteer providers who deliver specialty services on an as-needed basis. These volunteers offer their time and skills to our patients at no cost.

Acute Care

Jonathan Weston, MD

Cardiology

Kim Dulaney, MD
 Richard Moothart, MD
 David Rosenbaum, MD
 Bert Wong, MD

Chiropractor

Justin Stokes, DC

Dermatology

Gerard Koehn, MD
 Shirley Schmelzer, RN

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Amilu Stewart, MD

Hematology/Oncology/ Internal Medicine

Charles Zinn, MD

Internal Medicine

James B. Miller, MD

Ophthalmology

James Barad, MD
 Dave Guhl, OD
 Felicia Popowski, OD
 Ronald Solomon, OD
 Dan Weber, OD

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William Deverell, MD
 Robert Foster, MD

Pediatrics

Mark Duster, MD

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Jennifer Yull, DPM

Pulmonology

Nathaniel Pascual, MD

Rheumatology

Martha D'Ambrosio, MD

Urology

Robert Biggers, MD
 Gary Bong, MD
 Elliot Cohn, MD
 Benjamin Coons, MD
 Michael Crissey, MD
 J. Eric Derksen, MD
 Patrick Faricy, MD
 Jeffrey Ferguson, MD
 Jeffrey Moody, MD
 Henry Rosevear, MD
 James Simon, MD
 James Thomasch, MD
 Richard Walsh, MD

Physical Medicine and Rehabilitation

Eric Ridings, MD

Listed in alphabetical order by specialty and last name. We apologize for any omissions.

William Deverell, MD received the 2015 Colorado Community Health Network Volunteer Clinician Award!

Individual Donors

SYMBOLS

ℋ Health is Wealth Club

ℒ Legacy of Care Circle

\$5,000 - \$10,000

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\$100,000 +

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Community Health Partnership
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Gazette Charities Empty Stocking Fund
The Mary K. Chapman Foundation

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Komen Colorado South Affiliate of Susan G. Komen
Pikes Peak United Way
The USAA Foundation, Inc.

\$20,000 - \$49,999

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Bain Family Foundation
Colorado Springs Osteopathic Foundation
Pikes Peak or Bust Rodeo Foundation

\$5,000 - \$9,999

March of Dimes Colorado Chapter
Newborn Hope, Inc.

The Bruni Foundation
The Nutrition Camp School Foundation

\$1,000 - \$4,999

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Community First Foundation
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DP Financial Advisor
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Sarah Linehan

Shirley Stilley

Stephanie Trujillo

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Warm Hearts, Warm Babies



Legacy of Care Circle

The Peak Vista Legacy of Care Circle recognizes individuals whose vision for Peak Vista and our community extends beyond their lifetime. Members impact thousands of patients by naming Peak Vista in their will, continuing a legacy of care for years to come.

Members

Dr. Thomas and Kathleen Bates
Judith Bell
Dr. Elliot and Cynthia Cohn
William Edmondson and
Barbara Schaefer
Dr. Robert and Sue Foerster

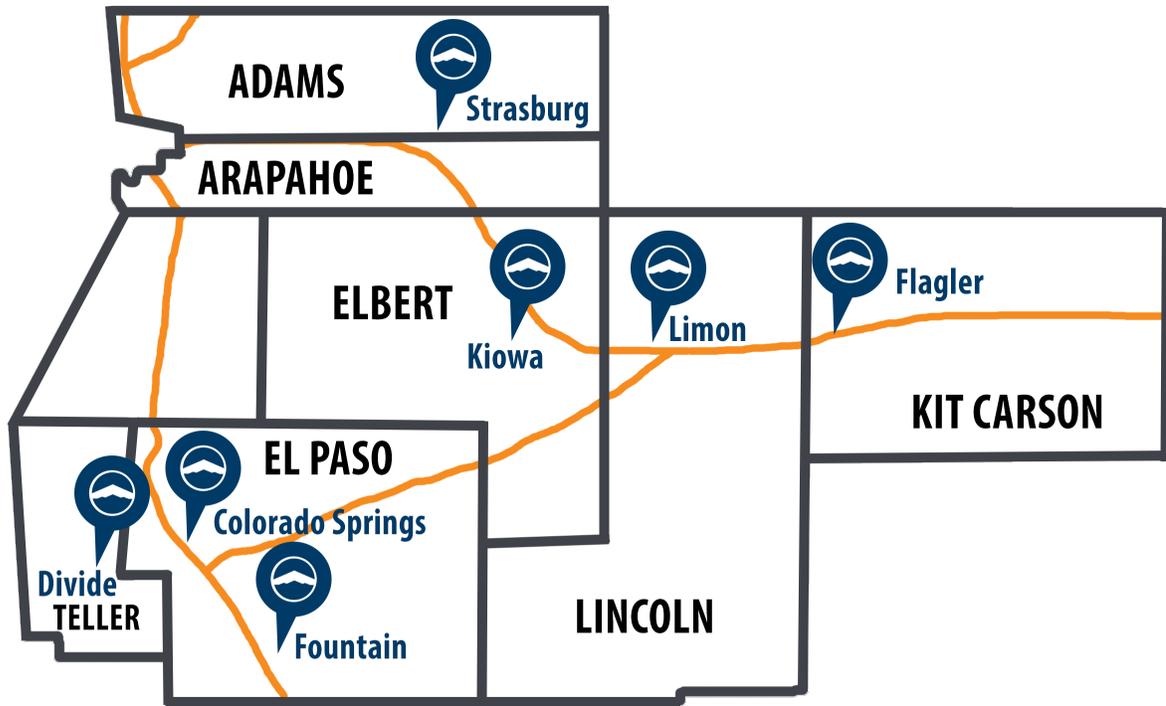
Peggy Gardner
Steve and Marlaine Ingham
David Lord
Ray and Barbara Rhodes
BJ and Randy Scott
Amilu Stewart, MD

Patient Story

June*, a Peak Vista patient, came to the Health Center at Union having struggled with uncontrolled diabetes for years. After an initial assessment, June and her care team realized that there were two major barriers impeding June's ability to manage her diabetes: the complex directions on how to properly take her insulin, and her struggle to secure insurance to cover the costs of her prescription. Working together during her visit, the team created a new approach to resolve both barriers. With the better plan, June finally was able to manage her diabetes and improve her overall well-being.

*Patient name has been changed.





26 Health Centers at 20 Locations

Convenient Care Center

3205 N Academy Blvd, Suite 100

Dental Health Center at Flagler

309 Pawnee Avenue

Dental Health Center at International Circle

2828 International Circle, Suite 100

Developmental Disabilities Health Center

3207 N Academy Blvd, Suite 3300

Entrada Health Center

1740 Pepperwood Drive

Falcon Peak Health Center

12050 Falcon Highway

Health Center at Academy

3207 N Academy Blvd, Suite 3100

Health Center at Academy

3207 N Academy Blvd, Suite 3500

Health Center at Divide

34 Hybrook Road S

Health Center at Fountain

350 Lyckman Road

Health Center at International Circle

2828 International Circle, Suite 160

Health Center at Kiowa

320 Comanche Street

Health Center at Limon

820 1st Street

Health Center at Moreno

875 W Moreno Avenue

Health Center at Myron Stratton

410 Gold Pass Heights Road

Health Center at Logan Center

430 Gold Pass Heights Road, 2nd Floor

Health Center at Printers Parkway

350 Printers Parkway

Health Center at South Circle

2864 South Circle Drive, Suite 450

Health Center at Strasburg

55981 E Colfax Avenue

Health Center at Union

225 S Union Blvd, 1st Floor

Health Center at Wahsatch

722 S Wahsatch Avenue, 1st Floor

Homeless Health Center+ Mobile Van

117 W Rio Grande Street

Lane Family Health Center

4863 N Nevada Avenue, 2nd Floor

Pediatric Health Center

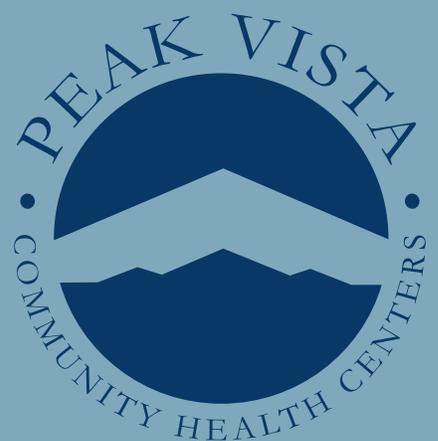
2828 International Circle, Suite 140

Ronald McDonald Care Mobile

(Location Varies)

Women's Health Center

225 S Union Blvd, 2nd Floor



peakvista.org