

Software is eating the world

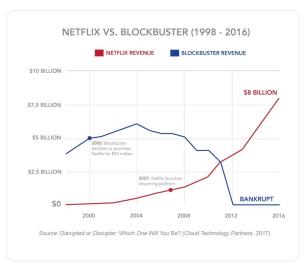
Marc Andreessen, 2011

Cofounder of Mosaic, Netscape, Opsware and VC firm Andreessen Horowitz

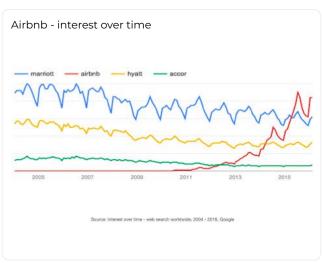




It started 20 years ago when American startups disrupted entire sectors using software







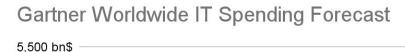


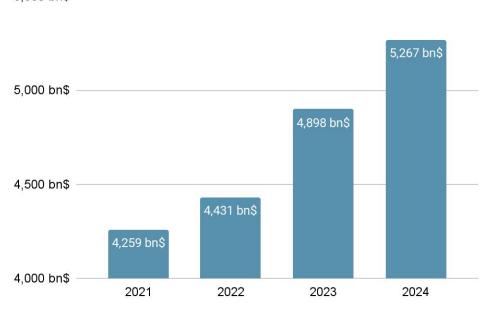






Recent global events have not changed Gartner's expectations of further growth in IT spending, to reach 5.3 trillion\$ in 2024





https://www.gartner.com/en/newsroom/press-releases/2024-07-16-gartner-forecasts-worldwide-it-spending-to-grow-7-point-5-percent-in-2024



Good news for tech product teams?

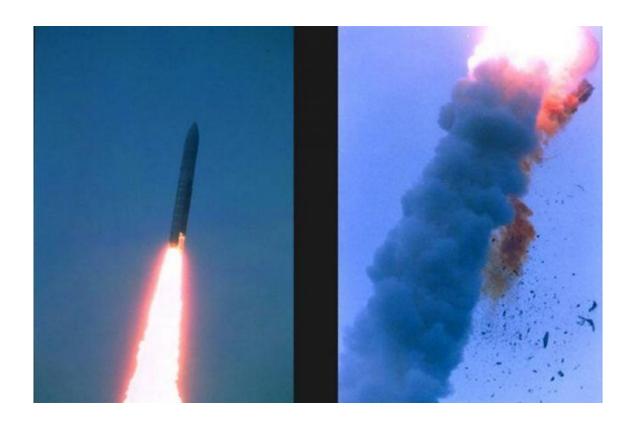




Good news for tech product teams?



Until bugs start having expensive consequences. For example this 500 m\$ firework





Due to a 32bit integer passed to a function expecting 16bit integers...

```
-- Overflow is correctly handled for the vertical component
L M BV 32 := TBD.T ENTIER 16S((1.0 / C M LSB BH) *
                                   G M INFO DERIVE(T ALG.E BH));
if L M BV 32 > 32767 then
P M DERIVE(T ALG.E BV) := 16#7FFF#;
elseif L M BV 32 < -32768 then
 P M DERIVE(T ALG.E BV) := 16#8000#;
else
P M DERIVE(T ALG.E BV) := UC 16S EN 16NS(TBD.T ENTIER 16S(L M BV 32));
end if;
-- But not for the horizontal one
P M DERIVE(T ALG.E BH) := UC 16S EN 16NS(TBD.T ENTIER 16S((1.0 / C M LSB BH) *
                                   G M INFO DERIVE(T ALG.E BH));
```

Source: https://www-users.cse.umn.edu/~arnold/disasters/ariane5rep.html



And that's despite the extreme quality processes in the space industry!



To add GPS to the shuttle navigation requires 6,366 lines of code...

Source: https://www.fastcompany.com/28121/they-write-right-stuff



And that's despite the extreme quality processes in the space industry!



To add GPS to the shuttle navigation requires 6,366 lines of code... ... and 2,500 pages of specs before that.

Source: https://www.fastcompany.com/28121/they-write-right-stuff



And that's despite the extreme quality processes in the space industry!



To add GPS to the shuttle navigation requires 6,366 lines of code...

... and 2,500 pages of specs before that.

For the whole program, the specs are 40,000 pages long.

Source: https://www.fastcompany.com/28121/they-write-right-stuff



What does 40,000 pages look like?



That's Margaret Hamilton, NASA's first software engineer

That's the Apollo Guidance Computer (AGC) source code she wrote, that sent the first men to the moon



What does 40,000 pages look like?



That's Margaret Hamilton, NASA's first software engineer

That's the Apollo Guidance Computer (AGC) source code she wrote, that sent the first men to the moon

That's only 11,000 pages



That's 40,000 pages





Quality required



4 pages of specs for every 10 lines of code

Scalable to millions of devs



Quality required



4 pages of specs for every 10 lines of code



"Move fast and break things"

Scalable to millions of devs



Quality required

~1 defect / 400k lines of code



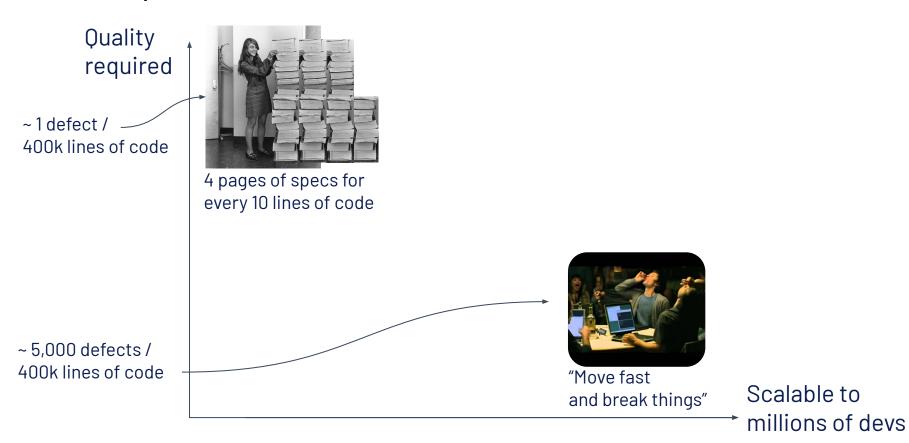
4 pages of specs for every 10 lines of code



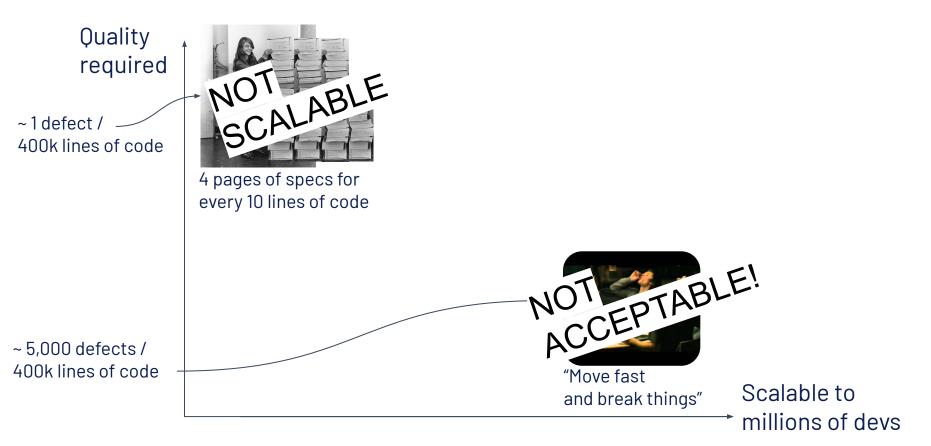
"Move fast and break things"

Scalable to millions of devs

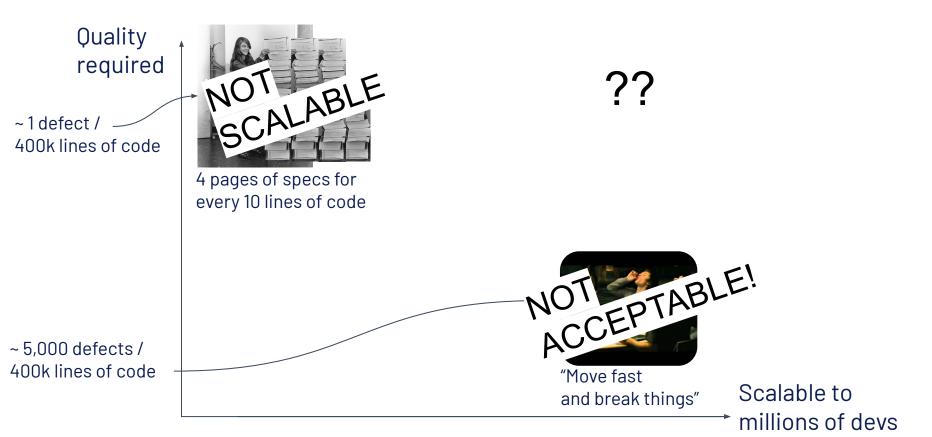






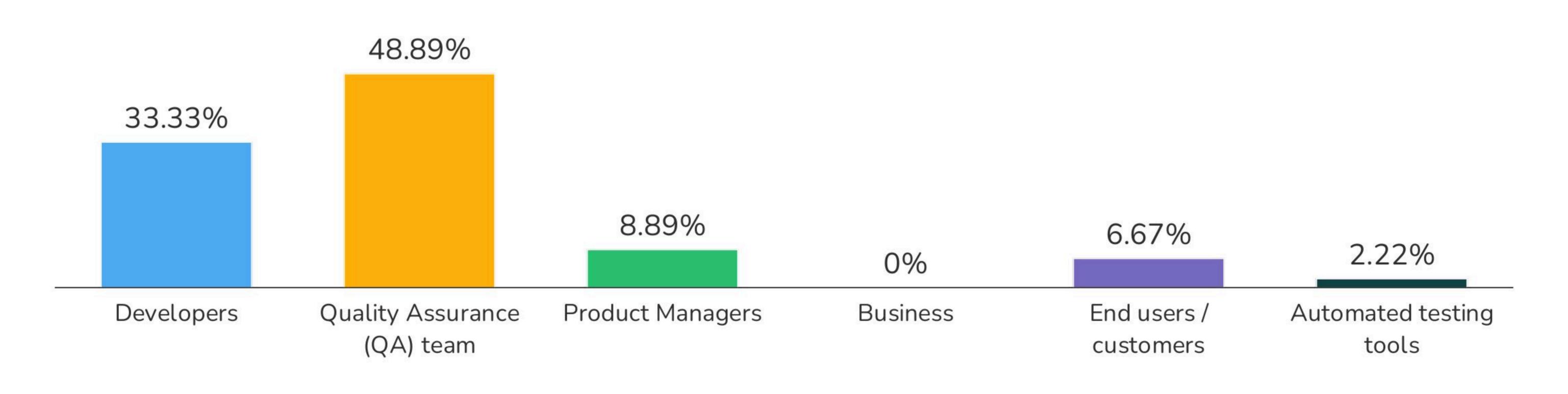






Shared experiences on how you measure defects and track improvement in your organisation?

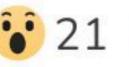
Who is responsible for identifying defects in your products?







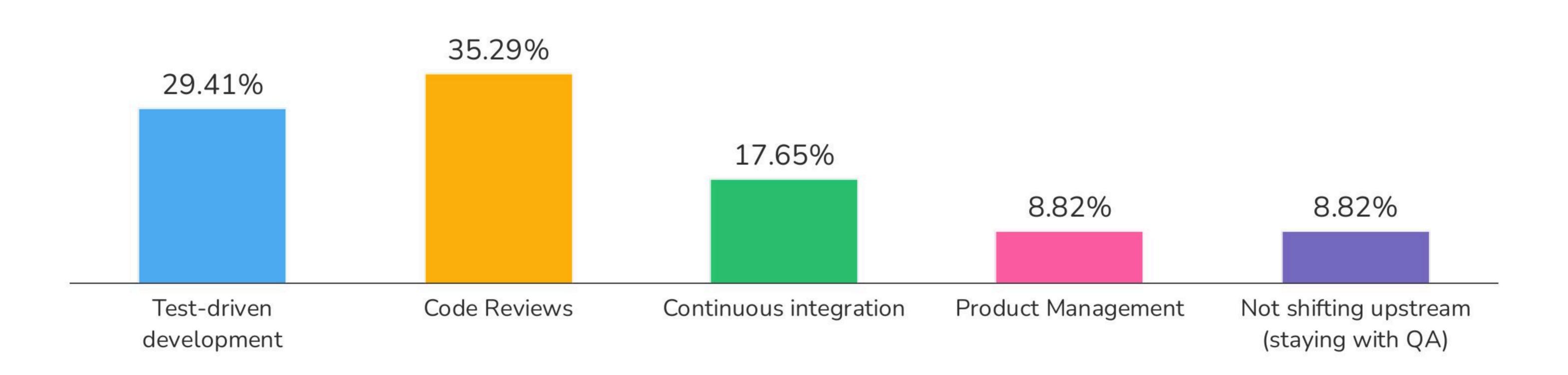






Shared experiences of the furthest left you have shifted detection of defects?

What is the furthest left you have shifted detection of defects?







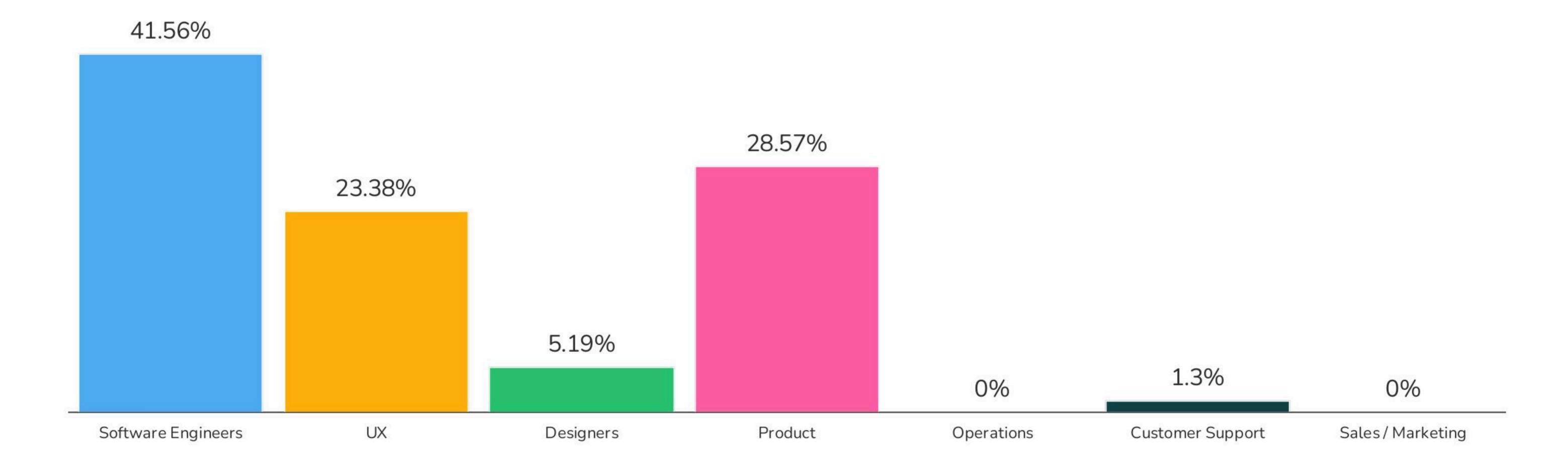






Shared experiences on systematic learning from defects?

Who's involved in learning from defects?















Thank you!



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