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COMMISSION ON SAFETY AND ABUSE

IN AMERICA'S PRISON

PUBLIC HEARING 2 - DAY 1

JULY 19, 2005

NEWARK, NEW JERSEY

OVERCROWDED FACILITIES AND  
THE USES AND EFFECTS OF ISOLATION

TRANSCRIPT of the stenographic notes of the  
proceedings in the above-entitled matter, as taken by and  
before MARGARET M. REIHL, RPR, CRR, CSR, Notary Public of the  
State of New Jersey, held at the Mary Burch Theater, Essex  
County College, 303 University Avenue, on Wednesday, July 19,  
2005, commencing at 8:45 a.m.

1 APPEARANCES:

2

COMMISSIONERS:

3

THE HONORABLE JOHN J. GIBBONS (Co-Chair)  
NICHOLAS de B. KATZENBACH (Co-Chair)

4

5

STEPHEN B. BRIGHT  
RICHARD G. DUDLEY, JR., M.D.

6

CHARLES FRIED  
JAMS GILLIGAN, M.D.

7

RAY KRONE  
MARK H. LUTTRELL

8

SAUL A. GREEN  
GARY D. MARYNARD

9

PAT NOLAN  
STEPHEN T. RIPPE

10

LAURIE O. ROBINSON  
SENATOR GLORIA ROMERO

11

TIMOTHY RYAN  
MARGO SCHLANGER

12

FREDERICK A.O. SCHWARZ, JR.  
THE HONORABLE WILLIAM SESSIONS

13

14

COUNSEL:

15

JON WOOL, SENIOR COUNSEL  
MICHELA BOWMAN, COUNSEL

16

17

EXECUTIVE DIRECTOR:

18

ALEXANDER BUSANSKY

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1 Prison Fellowship's Justice Fellowship and member of  
2 the National Prison Rape Elimination Commission, and  
3 just incidentally, a former prisoner.

4 On his right, Gary D. Maynard, Director  
5 of the Iowa Department of Corrections and  
6 President-Elect of the American Correctional  
7 Association.

8 On his right, Senator Gloria Romero,  
9 California State Majority Leader and Chair of the  
10 Senate Select Committee on the California Correctional  
11 System.

12 On her right, Saul A. Green, former  
13 United States Attorney for the Eastern District of  
14 Michigan from 1994 to 2001.

15 On his right, Stephen T. Rippe,  
16 Executive Vice President and Chief Operating Officer  
17 of the Protestant Episcopal Cathedral Foundation and a  
18 former Major General in the United States Army.

19 On his right, Frederick A.O. Schwarz,  
20 Jr., Senior Counsel at New York University Law  
21 School's Brennan Center for Justice, and Chairman of  
22 the Vera Institute Board of Trustees.

23 Nand on his right, Margo Schlanger, a  
24 leading authority on prison and inmate litigation and  
25 Professor of Law at Washington University.

1 MR. KATZENBACH: Good morning. I'm  
2 Nick Katzenbach and let me introduce the other members  
3 of the Commission.

4 On my right, starting at my far right,  
5 The Honorable William Sessions, former U.W. District  
6 Judge in the Western District of Texas, and former  
7 Director of the Federal Bureau of Investigation.

8 Next to him is James Gilligan, a  
9 nationally renowned expert on violence and violence  
10 prevention.

11 Next to him is Mark Luttrell, Sheriff  
12 of Shelby County, in Memphis, Tennessee, and a former  
13 warden at three federal prisons.

14 On his left is Ray Krone, who spent  
15 more than a decade in prison, some of it on death row,  
16 before DNA testing cleared his name.

17 On his left is Stephen B. Bright, one  
18 of the best known advocates for the rights of  
19 prisoners.

20 On his left is Laurie O. Robinson,  
21 former U.S. Assistant Attorney General in charge of  
22 the Office of Justice Programs.

23 Her left is Charles Fried, Professor of  
24 Constitutional Law at the Harvard and a former  
25 Solicitor General of the United States.

1                   On his left is Timothy Ryan, Chief of  
2                   Corrections for Orange County, Florida, one of the  
3                   largest jail systems in the United States.

4                   On his left and my immediate right is  
5                   Richard G. Dudley, Jr., often called on for expert  
6                   opinions about the lasting psychological damage of  
7                   violence and abuse in prisons.

8                   We're here today in Newark as part of a  
9                   year-long process to examine the serious problems in  
10                  our nation's prisons and jails; and how those problems  
11                  affect the estimated 13.5 million people who are  
12                  incarcerated over the course of a single year, the  
13                  750,000 men and women who staff all those facilities  
14                  and, indeed, affect all of us, because what happens  
15                  behind bars is not only our responsibility as  
16                  citizens, but it is a part of our society and what  
17                  happens there doesn't stay there.

18                  What happens in prison and jail affects  
19                  the very fabric of our society as millions of people  
20                  return to the community, either at the end of their  
21                  sentence or at the end of their shift. And there's  
22                  much more at stake beyond the important issue of  
23                  public safety. When we fail to make peoples' living  
24                  and work environments safe places where they are  
25                  respected, we not only fail those individuals, we

1 erode collective faith in the American justice system,  
2 in our core values, and in our own self-respect. We  
3 become more fractured as a society.

4           It's a complex web of policies,  
5 practices, institutional struggles that undermines  
6 whether those facilities are safe, humane and  
7 effective. When things go terribly wrong inside a  
8 jail or prison, there's usually an underlying  
9 institutional cause. It can't be blamed on just a few  
10 bad habits.

11           What we're focusing on today and  
12 tomorrow are widespread, seemingly intractable  
13 institutional problems: Overcrowding, the use and  
14 misuse of isolation, the medical healthcare neglect  
15 that endangers individual inmates and officers and,  
16 also, public health. These problems challenge and  
17 frustrate the many conscientious, hardworking  
18 correction officials around the country, partly  
19 because they can't prevent or fix them on their own  
20 but deal with them, they have to.

21           The phrase institutional policies and  
22 practices sounds abstract; it's not. It's life for  
23 Pearl Beale, after being her son Givon was murdered in  
24 an extremely crowded jail in Washington, DC. The jail  
25 that's still overcrowded and deemed too dangerous for

1 New York Times reporter Judith Miller, but not for the  
2 mainly poor and African-American people confined  
3 there.

4 But when you hear Sergeant Gary  
5 Harkins, a 25-year veteran of the Oregon Department of  
6 Corrections describe working in facilities so safe and  
7 humane that he can walk the halls with only a whistle  
8 or radio for protection, the term direct supervision  
9 no longer seems abstract.

10 I began my remarks by saying we're here  
11 to examine the problems, and that's true. We're also  
12 here to try to figure out how to deal with at least  
13 some of those problems and one of the best ways to do  
14 that is to ask the leaders in the profession, whose  
15 voices aren't always heard.

16 Among the people testifying later today  
17 and tomorrow are Richard Stalder, who heads the  
18 Department of Public Safety and Corrections in  
19 Louisiana and is also president of the Association of  
20 State Correctional Administrators.

21 Jeffrey Beard who runs the Pennsylvania  
22 Department of Corrections.

23 Reginald Wilkinson, Director of the  
24 Ohio Department of Rehabilitation and Correction.

25 And Arthur Wallenstein, who oversees



1 corrections in Montgomery County, Maryland.

2 The Commission looks forward to your  
3 testimony and we know that we have much to learn from  
4 you.

5 It's fitting to hold this hearing in  
6 New Jersey and not just because it's my home and that  
7 of Judge Gibbons, government officials in New Jersey  
8 grapple with all these problems we'll discuss over the  
9 next two days, and there may be real progress in some  
10 areas.

11 Not so long ago, for example, prisons  
12 in New Jersey were extremely overcrowded but smart  
13 policy decisions by corrections leaders and state  
14 lawmakers brought that situation under better control,  
15 at least in the state's prisons.

16 I want to thank all of you today, and  
17 people throughout the state and, particularly, in the  
18 City of Newark who have so warmly welcomed the  
19 Commission.

20 PRISON POPULATION, SIZE AND DEMOGRAPHICS,

21 TRENDS AND CONTEXT

22 MS. ROBINSON: I would like for our  
23 first panel, to call witness Allen Beck to come  
24 forward. Our first panel will be addressing prison  
25 population, size and demographics, trends and context.

1 This first panel actually consists of one witness, but  
2 because of his very broad experience and knowledge,  
3 one person in this case can constitute a virtual  
4 panel.

5 I've had the privilege in the US  
6 Department of Justice for seven years of working with  
7 Dr. Allen Beck, who is Chief of the Bureau of Justice  
8 Statistics Correction Statistics Program. Dr. Beck  
9 has agreed to appear here today to provide what I  
10 think are very important background statistics for the  
11 Commission relating to incarceration rates and  
12 demographics concerning the nation's prisons and jails  
13 and I think this is, indeed, very important backdrop  
14 information for our work.

15 Dr. Beck earned his Ph.D. in sociology  
16 at the University of Michigan and has worked as a  
17 statistician at the Bureau of Justice Statistics for  
18 20 years. His past work at BJS has included studies  
19 related to, just as examples, recidivism, estimates of  
20 lifetime chances of going to prison, trends in US  
21 probation and parole populations and rising  
22 incarceration rates.

23 He is currently responsible for an  
24 enormous initiative relating to prison rape in which  
25 commissioner Pat Nolan is involved as a member of the

1 national commission. And Allen Beck is also  
2 overseeing important special projects at BJS on  
3 subjects ranging from causes of death among prison and  
4 jail inmates, to prisoner re-entry and inmate medical  
5 problems.

6 As all of us know, in the field of  
7 corrections emotions run very high. Advocacy groups  
8 abound and facts, figures and statistics are  
9 frequently cited and thrown around to bolster various  
10 positions and, at times, it can be very confusing to  
11 sort those through. In that maze the clarity of BJS's  
12 statistics for many decades have stood as very clear,  
13 black and white kind of grounded basis on which we can  
14 all rely and much of that has come from Allen Beck,  
15 someone on who all of us in the field have come to  
16 rely.

17 In many ways, as many of us know, BJS  
18 is the justice equivalent of the Bureau of Labor  
19 Statistics in that field and, Allen, I was thinking of  
20 saying you were kind of our field's equivalent of  
21 Allen Greenspan, but then I thought, no, that's a bad  
22 analogy, I won't do that.

23 But we are delighted to have you here  
24 today and before turning to you to proceed, I wanted  
25 to turn to fellow commissioner Tim Ryan for some

1 additional introductory comments.

2 MR. RYAN: Thank you, Commissioner  
3 Robinson. I also wanted to commend Dr. Beck -- Chief  
4 Beck for being here. I've been involved with jails  
5 for now 35 years and many of those years I have  
6 certainly counted on the work that you have done, it's  
7 been much appreciated, and I think for this  
8 Commission's report, however, moving from anecdotal  
9 information to the quantifiable statistics, what's  
10 real, what's true and what's really going on in the  
11 field is critically important to how we move and what  
12 direction we take at the end of this report, and I  
13 know that the work you have done have made it very  
14 real.

15 I also want to commend you for an  
16 opportunity I had last December for attending the  
17 meeting in Washington with you on the Prison Rape  
18 Elimination Act, putting a group of folks together  
19 that made it very real for us to help and assist you  
20 in a direction to go relative to that report and I  
21 want to thank you for making that happen because I  
22 think it was a critical component in the success you  
23 have received and the quantifiable information that's  
24 going to be available in the future.

25 So I also commend you for being here

1 and look forward to your report. Thanks, Allen.

2 DR. BECK: Thank you very much. I am  
3 honored to be here and --

4 SENATOR ROMERO: Excuse me. I can't  
5 hear you, and I would ask for the commissioners too,  
6 if you could speak directly into the mike. It's hard  
7 to hear. And for the witnesses, if you could maybe  
8 just pull the mike on to your notebook and speak  
9 directly into it, I would appreciate it. Thank you.

10 MR. KATZENBACH: You can pretend you  
11 are a rock singer.

12 DR. BECK: Yes, I have fantasies of  
13 being a rock singer, tell my wife that.

14 JUDGE SESSIONS: It is not better. We  
15 can't hear. The reporter cannot hear.

16 DR. BECK: Try it again.

17 MS. ROBINSON: Pull it closer, Allen.

18 DR. BECK: I'm delighted to be here,  
19 and honored, I'm quite flattered by the introduction.  
20 I hope I can live up to those very kind words.

21 Let me say that I hope that the work  
22 that I do will inform the Commission and assist in the  
23 deliberation of the Commission and have an important  
24 impact on the discussion. I know the data we  
25 collected at the Bureau of Statistics --

1 MS. ROBINSON: We can't hear you.

2 Allen, if you can actually just pull it really close.

3 JUDGE SESSIONS: I will tell you about  
4 the problem. There is a piece of equipment here  
5 that's on.

6 DR. BECK: Tremendous feedback.

7 JUDGE SESSIONS: So there's back sound  
8 here, and she cannot hear you.

9 DR. BECK: And so, what I would like to  
10 do this morning is go through some basic statistics  
11 that I've collected, assembled, for this Commission.  
12 I'm not going to march through all the slides, I'd  
13 just like to make some major points that I believe are  
14 contained in the slides that I have put together.

15 Let me say that this has been a  
16 phenomenal time in the history of the United States,  
17 we've seen dramatic growth in the correctional system  
18 throughout the country; not just prisons, not just  
19 jails, but all forms of corrections. We've gone from  
20 about 1 percent of the adult population under  
21 correctional supervision back in 1980 to over  
22 3.2 percent of the adult population under correctional  
23 supervision, despite drops in crime in the most recent  
24 decade. And so we have seen a dramatic expansion of  
25 the correctional system in the United States. Prisons

1 and jails are a part of that system and it's important  
2 to understand their part, that if small changes in  
3 that system, one part of the system can have fairly  
4 dramatic impact on other parts of the system.

5 And so we've seen in the last 25 years  
6 a quadrupling of the incarceration rate in the United  
7 States, in prisons, and we've seen an increase from  
8 about 100 per 100,000 jail inmates in 1983, when we  
9 first started collecting data on jails, to over 283.  
10 So we've seen a very dramatic increase in the nation's  
11 prison and jail populations.

12 At this point we're looking at about  
13 2.1 million adults under correctional supervision that  
14 is in prisons and jails and an additional nearly  
15 5 million on probation and parole, so we've seen a  
16 very substantial impact.

17 But it's important to understand that  
18 prisons and jails are part of the larger system and as  
19 we've seen growth in prisons and jails, we've also  
20 seen growth in probation and parole. And, in fact,  
21 during the 1980s the probation population and the  
22 parole population grew faster, not slower, than the  
23 prison and jail population.

24 Let me say that our experience in the  
25 last two decades, since 1980, is that the growth in

1 the prison population is not about crime, it's about  
2 how we have chosen to respond to crime and, that is,  
3 we've introduced sanctioning policies that have had  
4 profound impacts on the size and composition of the  
5 nation's prison population. And so we have seen  
6 dramatic growth in the likelihood of going to prison,  
7 in the 1980s that was primarily a driver of growth of  
8 that population, in conjunction with increasing crime.

9 In the mid 1990s we saw an increased  
10 sentences, new sanctions imposed to increase the  
11 length of stay. There are only two ways to grow  
12 prison population; one is send more people there and  
13 the other way is to hold them there longer, and we did  
14 both in the 1990s. And so there wasn't real direct  
15 one-to-one relationship between shifts in crime and  
16 rising prison populations.

17 We also have seen in the 1990s growth  
18 leading to increasing numbers of offenders being  
19 returned to state prison after being released, after  
20 having been on parole or some other form of  
21 post-custody supervision. We saw a dramatic increase  
22 in the number of parole violators being returned to  
23 prison, that has abated. We have leveled off in that.  
24 Since 1998 we have seen a fairly flat number coming in  
25 each year. About 200,000 admissions to state prisons



1 each year being parole violators, that is people who  
2 failed while under post-custody supervision. That has  
3 not grown.

4 On the other hand, we see now an  
5 emerging trend of growth coming directly out of court,  
6 new court commitments rising faster in the last couple  
7 of years than parole violators.

8 The sentencing reforms of the 1990s had  
9 a profound impact and a lasting impact on this growth  
10 of the population. We had a drop in the numbers of  
11 people being released from prison and had we not seen  
12 a drop, we would probably see nearly 100,000 more  
13 people coming out each and every year than we did had  
14 those rates occurred in 1990.

15 We saw an average increased length of  
16 stay from about 22 months to 30 months and one of the  
17 remarkable things is really that was achieved not by  
18 very long draconian sentencing, long lengths of stay,  
19 but, really, if you will, to use a statistician's  
20 term, a clipping off of the bottom distribution, that  
21 is those serving less than six months was cut in half,  
22 going from a quarter volume of inmates serving less  
23 than six months to under 12 percent.

24 JUDGE SESSIONS: Will you say that  
25 again.

1 DR. BECK: Yes.

2 One of the things that are often missed  
3 in studying prisons is that people don't stay very  
4 long, that is there is a portion of the population  
5 that comes in, comes out, moves very quickly. And  
6 before the sentencing reforms, we had about a quarter  
7 of the inmates getting out who have served under six  
8 months. The nature of sentencing reforms was due to  
9 increases in mandatory minimums, to impose a certain  
10 mandatory minimum, and you see these in the  
11 statistics, that is the drop in the proportion of  
12 inmates who actually served six months or less and it  
13 went from about 26 percent serving six months or less  
14 in 1990 to the latest count of 14, 15 percent serving  
15 six months or less. So we have churning going on, as  
16 well as increasing lengths of stay in the general  
17 population.

18 Twenty-two months -- going from 22  
19 months on an average time served to 30 months is a big  
20 change, that has a profound impact on the size of that  
21 population.

22 Growth is not about increasing the  
23 number of drug offenders. Contrary to the myth and a  
24 lot of popular belief, the growth in the prison  
25 population isn't about drugs, isn't about people being

1 held for drug law violations. It is about the  
2 sentencing reforms that increased sanctions on violent  
3 offending, increased the likelihood of going to prison  
4 for violent offenders increased substantially and  
5 increased the length of stay for violent offenders.

6 The consequence of that is that the  
7 growth, at least half of the growth in the nation's  
8 prison population, and particularly among men, almost  
9 two-thirds of the growth being linked to increasing  
10 numbers of people being held for violent offenses  
11 under the current offense. And so we've seen a  
12 substantial amount of stability in the population  
13 being held for drug offenses and that stability is the  
14 result of constant flow in to state prisons for drug  
15 law violations, and that's about 100,000 a year and  
16 it's been very stable for the last decade.

17 But, on the other hand, we've seen  
18 increases in the number of parole violators coming  
19 back to prison and a large share of those parole  
20 violators are drug offenders. And so what we're  
21 seeing is divergence at the front end, substantial  
22 divergence at the front end, given dramatic increases  
23 in arrests for drug law violations and then, if you  
24 will, at the back end we're seeing drug offenders  
25 getting out in higher proportions and failing and

1 coming back in, and that's the dynamic and that's the  
2 impact of drug law violating here that we see in state  
3 prisons.

4 The federal system is substantially  
5 different, almost all the offenders held for drug law  
6 violations in the federal system are there for drug  
7 trafficking, importation, smuggling and we've seen, as  
8 a result of those sentencing guidelines in the federal  
9 system, a real punch in terms of the likelihood of  
10 going to prison and the length of stay, the length of  
11 stay for drug law violating in federal prison nearly  
12 doubles as a result of the sentencing guidelines.

13 Let me also say that there are real  
14 indicators of stability and, in large part, as a  
15 result of no new sentencing reforms that have dramatic  
16 impacts on lengths of stay. There's not much  
17 discussion right now about increasing sanctions,  
18 increasing punishment. Absence of that discussion,  
19 absence of new laws to enhance punishment, we're not  
20 likely to see dramatic growth in the future.

21 That is, in fact, growth may well  
22 become very much more closely linked to crime and  
23 demographics, unlike the past two decades in which  
24 it's been strongly related to sentencing and  
25 sanctioning, in the future it appears to be every

1       indication that the growth is going to be more  
2       strongly related to patterns of crime and criminal  
3       involvement. Obviously, if we see an upturn in crime  
4       in rates, age specific crime rates, we're going to  
5       have a very dramatic impact on prisons and jails.

6                     Let me also say that in much of this  
7       discussions have always been about prisons. We also  
8       have a large jail population, about 713,000 in our  
9       latest count, our one day count. There are about  
10      eight to 9 million people who are admitted and  
11      released from prison -- from jails each year. We have  
12      about 12 million admissions. Obviously, there's some  
13      who get admitted more than once during the year, and  
14      quite a number of them. So local jails are often  
15      ignored in the policy discussions and, yet, they serve  
16      a variety of functions and provide an array of  
17      programming and services related to successful  
18      re-entry.

19                    Jails are profoundly impacted by the  
20      other parts of the correctional system. And so if you  
21      look at one day population, about half of the people  
22      in jail are there because of failed community  
23      supervision. They're there because the inmate -- the  
24      offender failed while on parole, failed while on  
25      probation or failed while under some kind of pretrial

1 release.

2                   The growth in the nation's jail  
3 population is strongly linked to community corrections  
4 and the outcome of community corrections. Again, to  
5 the theme of an inter-related system of probation,  
6 parole, prisons and jails, we have seen no change in  
7 the outcomes of probation supervision, no change in  
8 the outcomes of postcustody supervision.

9                   The rates of recidivism are stable and  
10 have been very stable for the last decade. And so we  
11 have a fixed rate of failure, about 16 percent of the  
12 2 million people being discharged from probation each  
13 year are being returned to incarceration and somewhere  
14 around 42, 43 percent of those discharged from parole  
15 each year are being reincarcerated, and that has been  
16 stable for over a decade, despite all changes that  
17 we've gone through in corrections.

18                   We have had a dramatic increase in  
19 capacity and contrary to a lot of belief, prisons and  
20 jails are less crowded today than they were in 1990.  
21 That's not to say they're not crowded, but they are  
22 less crowded. We've built more capacity in the last  
23 decade than we had of inmates.

24                   One of the things about the 1990s was a  
25 very strong economy so not only did we have the will

1 to incapacitate more adults in the United States, we  
2 had the ability, we had the ability to fund that  
3 capacity.

4 And so at this point our best estimates  
5 are jails are operating at about 94 percent capacity,  
6 prisons, state prisons are operating at between 100  
7 percent in capacity and 115 percent in capacity. Now,  
8 that's an improvement over the 1990s. The federal  
9 system is very crowded. They're operating at about  
10 40 percent over capacity.

11 Now, there are various ways of dealing  
12 with crowding. You can, obviously, double bunk, you  
13 can change your bedding and use space that may have  
14 not been intended for housing, you can also enter into  
15 contracts with private facilities, you can also keep  
16 inmates longer in jails before they arrive at state  
17 prison or federal prison.

18 Systems do all of those things.

19 We've seen during this time no evidence  
20 of increasing disorder. We look at rates of assault  
21 relative to inmates, assaults relative to staff and we  
22 see declines in that. We also see dramatic drops in  
23 homicide rates. A 90 percent drop in homicide rates  
24 over this period of time. We see a dramatic drop in  
25 suicide rates in local jails. And so the evidence of

1 increasing disorder is not there.

2 We have other measures of disorder  
3 relative to assaults, self-reported victimization by  
4 inmates, work I've done suggests that if you project  
5 out what the likelihood of an inmate is to get  
6 assaulted, that is injured in a fight, that projection  
7 is about 7 percent; that is at intake, the probability  
8 of being assaulted is about seven in 100. It would be  
9 interesting to see what those numbers look like in our  
10 new inmate surveys when we get them in.

11 I want to say further the prisons and  
12 jails are a major provider of healthcare for a  
13 population that's been deprived of healthcare in many  
14 other circumstances. And so we see dramatic  
15 commitment from prison and jail authorities to provide  
16 that healthcare. The costs related to that healthcare  
17 are substantial. Our estimate is that 13 percent of  
18 the state operating expenditures per inmate per year  
19 are spent on healthcare. Obviously, you can test more  
20 and find more problems.

21 My work in looking at hepatitis, for  
22 instance is that when we test, we find that about one  
23 in three test positive for hepatitis C. Even though  
24 it's targeted, in some places it is not and when we do  
25 broad-based targeting, we still come up with very high



1 rates of hepatitis.

2 The good news on HIV is that we've seen  
3 real stability in the HIV population, HIV/AIDS  
4 populations. It's about 2 percent of the state  
5 population, federal population and inmates housed in  
6 locals jails are HIV positive. A very good note is  
7 that deaths due to AIDS-related causes in prisons and  
8 jails have plummeted as a result of anti-viral  
9 therapies.

10 So in closing let me say that we have a  
11 population that's grown dramatically and the  
12 statistics clearly show some of the nature of that, of  
13 that growth, but we have not, at the same time, seen  
14 any indicators of increasing disorder and we certainly  
15 have good news related to basic indicators of health  
16 and that is indicators of dropping rates of suicide,  
17 homicide and death rates, generally. So, with that,  
18 I'll open it up to questions.

19 MS. ROBINSON: Dr. Beck, thank you very  
20 much for your statement.

21 Let me open the questioning by zeroing  
22 in on the safety and abuse issues and picking up on  
23 your comments about homicide, suicide, et cetera and  
24 asking are there areas where BJS is not now collecting  
25 statistics, and putting budget issues aside, where you

1 would recommend that BJS should be collecting more  
2 information and statistics to have a clearer picture  
3 about this or related issues?

4 DR. BECK: Sure. Well, let me say that  
5 I've been committed, at least in the last ten years,  
6 in this area so you will get better statistics on  
7 healthcare.

8 JUDGE SESSIONS: You're down again.

9 DR. BECK: I've been committed in the  
10 last ten years, at least, my work, to get better  
11 statistics on healthcare. It's a real challenge to  
12 get those statistics and, in part, it's because the  
13 data don't exist.

14 We need, I think, in corrections to do  
15 more testing, to draw more blood, to do more screening  
16 and to do that in ways, from a statistician's point of  
17 view, to estimate incidence and prevalence. That's  
18 the first thing. And that's not just the Bureau of  
19 Justice Statistics, it's not something we can solve,  
20 it's really something the field needs to address and  
21 that is more wide-scale testing of and reporting of  
22 medical problems that inmates bring with them to the  
23 prisons and jails.

24 There are, obviously, things that we're  
25 working on related to mental health, for instance.

1 We've introduced screening devices to get a better  
2 measure of mental illness prevalence by seriousness,  
3 level of seriousness and to assess levels of treatment  
4 need. We, obviously, have improved our measures  
5 related to dependence and abuse in terms of substance  
6 abuse, alcohol and drugs. So those things are on the  
7 way, but I think fundamentally, we need better  
8 measurement of chronic diseases and various medical  
9 problems.

10 There are many things that we need in  
11 the field of criminal justice statistics. I think the  
12 twinkle in my eye is about trying to do statistics --  
13 better data collection with respect to parole,  
14 postcustody supervision. We have a lot of discussion  
15 of re-entry in this country, some of that has come as  
16 a result of our work, though we really do need to do  
17 larger scale, national collections on parolees to look  
18 at the nature of the supervision, look at the basic  
19 needs, circumstances surrounding those parolees as  
20 they return to the community.

21 It's not about conducting a long survey  
22 and following them for many years, it's really doing  
23 snapshots, and trying to get better statistics. So I  
24 have many on my list, but those come high.

25 MR. RYAN: Dr. Beck, if the statistics

1 are down, murder rate is down, suicide rate is down,  
2 assaults are down, and that's come about over the last  
3 ten years, at least in your statistical report on it,  
4 what sort of things are going right in the business  
5 and what areas of focus should we be looking at?

6 DR. BECK: Well, let's take suicide,  
7 suicide in jails. One in three inmates who die from  
8 suicide -- that die in local jails die from suicide.  
9 We've seen a dramatic reduction in the rate of suicide  
10 in local jails as a result of training, of staff to be  
11 sensitive to detecting risks for suicide, we have  
12 policies training in place, we have suicide watch  
13 units, we have suicide cells, we have increasing  
14 surveillance and we've utilized real, real dramatic  
15 reductions as a result of that. Now, that occurred,  
16 you know, in the 1980s, when much of that was going  
17 on, up to about 1993.

18 Since then we haven't seen much change.  
19 We've reduced suicide rates. We're still seeing  
20 roughly 300 suicides in local jails each and every  
21 year out of about 900 deaths. But I think the story  
22 on suicide is dramatic reduction as a result of  
23 standards and policies and training and greater  
24 attention to that variation.

25 In terms of homicides we have seen real

1 reduction in homicide, particularly in state prisons,  
2 a 90 percent reduction since 1980. I think that's a  
3 good indicator of increasing control over facilities,  
4 whether that's through better staff training, better  
5 design, enhanced surveillance, I'm not sure what it  
6 is, but it clearly is the result of correctional  
7 practices because as the push on the other side, and  
8 that is we're increasingly putting violent people in  
9 state prisons and violent people commit violent acts  
10 whether they're inside or they're out, and so we've  
11 seen that crosspressure and the statistics show that  
12 unambiguously a real serious drop in homicide.

13 Obviously, small facilities, the  
14 smallest of jails have the largest problems, yet very  
15 few people are in those facilities. They have fewer  
16 resources, perhaps less training, perhaps less staff,  
17 less ability for surveillance, combined duties that  
18 put inmates somewhat at risk as a result of that. But  
19 relatively few inmates are actually housed in those  
20 small facilities that have higher rates of homicide  
21 and suicide.

22 MS. ROBINSON: Allen, let me ask you  
23 quickly, how reliable are the self-reports in the  
24 prisoner surveys you do? For example, our data on  
25 mental illness, I believe, is based on those

1 self-report surveys.

2 DR. BECK: Yeah, sure. Well, I did  
3 that, worked on that report, a staff member of mine  
4 did it, I don't know, half a dozen years ago, trying  
5 to measure prevalence of mental illness. It was the  
6 first time we attempted such an effort, such an  
7 undertaking. But when we put that number out, it was  
8 about 16 percent determined to be mentally ill or  
9 having had a history of mental illness in prison and  
10 jails.

11 I can say that mental health advocates  
12 thought that we were underreporting that. I can say  
13 the corrections folks thought we were overreporting  
14 it, and so we were somewhere in between there.

15 As a result of that experience, we've  
16 invested heavily in using DSM-IV measures and various  
17 screening devices to try to get at dimensions of  
18 mental illness, to get at the seriousness of mental  
19 illness. Not all that 16 percent is mental Axis I,  
20 not all of them are schizophrenic, not all of them are  
21 serious mentally ill, and so I think on some measures  
22 self-reported data are very, very good. Obviously,  
23 the more sensitive the issue, the more careful you  
24 have to be in framing those questions. And  
25 particularly in my work in sexual violence, that comes

1 through loud and clear.

2 Obviously, this is an environment which  
3 is very difficult to work in right now as a result of  
4 human subjects protections, increasing IRB reviews,  
5 increasing concerns for the risk that my work might  
6 impose on our respondents. So there's an increasing  
7 need to measure those very sensitive items, but  
8 increasing difficulty to do so.

9 MR. RYAN: Dr. Beck, do you have any  
10 information on inmate-staff ratios and how those play  
11 out in operation and safety?

12 DR. BECK: Well, not only did we fill  
13 to capacity, we added staff and we have -- there's a  
14 slide in the piece that shows that for local jails we  
15 have somewhat of a drop in the inmate-to-staff ratio,  
16 that is correctional officers, not total staff, not  
17 professional staff, not administrative staff, not  
18 clerical staff, but supervisory staff.

19 We have seen in prison an increase in  
20 the number of inmates to staff in that ratio and  
21 that's, in large measure, the result of facilities  
22 operating and becoming larger. And so with larger  
23 facilities you don't have the need for as many staff  
24 per inmate, if you will, economies of scale,  
25 unfortunately, but that's the reality. Larger

1 facilities -- we're seeing larger and larger  
2 facilities in state prisons, state confinement  
3 facilities.

4 MR. RYAN: But as a follow-up to that,  
5 just for a second, if the numbers of inmates are going  
6 up, staff is somewhat the same, I guess, is what I  
7 hear you saying?

8 DR. BECK: That's right.

9 MR. RYAN: But the number of assaults  
10 and other things relative to that seem to be the same  
11 or are going down. Is there no correlation then?

12 DR. BECK: Well, it's not just about  
13 staff but how you train them, how you utilize them,  
14 also about instruction and new design and particularly  
15 with direct supervision facilities we see real  
16 improvements in order, institutional order.

17 MR. RYAN: Thank you, Doctor.

18 MS. ROBINSON: We have time for one  
19 other question from the panel. Judge.

20 JUDGE SESSIONS: Thank you. This  
21 relates only to state prisons and data that we're  
22 actually gathering on state prisons, do you have  
23 any -- just a question, and then you can take me  
24 around the block on it.

25 DR. BECK: Sure, sure.



1                   JUDGE SESSIONS: Is there any data that  
2 tells you from the state's prison systems that  
3 measures when they come in, through a physical or  
4 other means, those people who are contagious or have  
5 HIV, hepatitis C, hepatitis B, or tuberculosis, when  
6 they come in is there such a statistic on what state  
7 prisons give you and, also, on what it is when they go  
8 out? And the thrust of the question is the danger  
9 posed by people who are you say now serving --  
10 15 percent are serving less than six months in the  
11 prisons, that means there is a very fast turnover in  
12 people in and out of prisons, not just jails, but  
13 prisons, and I'm just interested in what data you have  
14 on coming in and going out, what's the rate of  
15 contagious disease?

16                   DR. BECK: Sure. Yes. Let me also say  
17 that in jails the length of stay is much, much  
18 shorter. In the local jail, you know, you have about  
19 60 percent of the population that's unconvicted and  
20 the flow through a local jail is predominantly people  
21 who are held postarrest and then, subsequently,  
22 released. And so, you know, we're looking at maybe a  
23 two day average for the unconvicted population and  
24 somewhere around two and a half weeks for the  
25 convicted population. The convicted population is

1 moving and moving around, they're not all sentenced,  
2 they're being held for other authorities, and so a  
3 large share of those being convicted are being moved.

4 So the jail population provides some  
5 opportunity for community health, for public health to  
6 intervene, and particularly for screening among those  
7 who are actually sentenced and to be held in local  
8 jails.

9 There's much greater opportunity,  
10 however, in state prisons and, you know, there is  
11 substantial screening. There's an admission interview  
12 that's conducted and in that screening there's a  
13 mental health assessment, there's a risk assessment,  
14 there's a needs assessment that's often done, within  
15 the first few months there's a needs assessment.

16 In terms of measuring TB, HIV,  
17 hepatitis, STDs more generally, I think that's done  
18 more generally on a need-to-test basis, sometimes  
19 costly, blood driven. Often times what's done is you  
20 draw blood and there's an opportunity to also test for  
21 hepatitis C, so it's not a full range of tests that  
22 are conducted.

23 Now, our census of prisons, our census  
24 of jails, we're conducting both censuses this year,  
25 will ask about screening for mental health, for

1 instance, ask about other screening for TB and along  
2 those lines. We did one back in 2000 for prisons, for  
3 instance, at a facility level, 1,668 facilities that  
4 we were in, and we asked about screening.

5 Now, most facilities, most systems test  
6 at point of entry, not at time of release. The  
7 Federal Bureau of Prisons, for instance, tests at time  
8 of release for HIV, for instance, to protect itself  
9 against, you know --

10 JUDGE SESSIONS: It would seem logical,  
11 from the public health perspective, to actually test  
12 in the state prisons because there are many, many,  
13 many more people in the state prisons on exit or have  
14 some means of measuring the medical condition, the  
15 contagious condition of those people who are actually  
16 exiting the prisons, the state prisons, going back  
17 into the public.

18 DR. BECK: Right. Yeah. Let me say by  
19 point of closing, people who get out of state prison  
20 often return to chaotic lives and often return to  
21 conditions in which healthcare is not readily  
22 available and so you see mortality rates that are  
23 twice the rate outside than inside for all causes of  
24 death. Even if you compare by age group, and  
25 eliminate deaths through automobiles, those death

1 rates outside are substantially higher than inside.

2 JUDGE SESSIONS: Thank you.

3 MS. ROBINSON: Alex, I'm wondering if  
4 we can take leave for three other quick questions.

5 MR. BUSANSKY: If they're quick  
6 questions.

7 MS. ROBINSON: Okay. We're going to  
8 ask quick questions. The sheriff has the first.

9 SHERIFF LUTTRELL: Dr. Beck, I would  
10 like clarification on one comment that you made. I  
11 think I heard you correctly, but let me ask for  
12 clarification.

13 You mentioned that part of the problem  
14 with jail overcrowding is failed community programs;  
15 is that correct?

16 DR. BECK: That's right.

17 SHERIFF LUTTRELL: Okay. Many  
18 community programs at the local level rely on grant  
19 funding. Are you seeing any relationship between a  
20 decrease in grant funding at the federal level and  
21 failure of the programs at the local level?

22 DR. BECK: No, I really have no  
23 information on that. Any kind of correspondence there  
24 is well beyond me.

25 Jails perform a fair amount of

1 community supervision, about ten percent, about 70,000  
2 inmates, offenders, are actually supervised in the  
3 community by jail staff, and that's increasing.

4           You know, in terms of any trend in  
5 failure while under postcustody supervision or on  
6 probation, there is no training. It's a remarkably  
7 stable line. Again, about 15 percent of probationers  
8 discharged each year from probation fail, they're  
9 incarcerated, and about 42 percent of parolees are  
10 incarcerated, another ten percent abscond, they're on  
11 the run, they're not being returned, so the failure  
12 rate is substantial.

13           You know, our recidivism statistics --  
14 and this is another area where I would like to do more  
15 investment is in studying recidivism in a more regular  
16 basis and looking at the factors related to  
17 recidivism, but our recidivism statistics show almost  
18 no change. I did the first study nationally in 1983  
19 and the more recent one done in 1994, it's almost  
20 identical. We almost didn't need to do the 1994  
21 study.

22           MS. ROBINSON: Pat Nolan.

23           MR. NOLAN: Dr. Beck, in response to  
24 Mr. Sessions' question, you talked about intake.  
25 That, frankly, surprises me, both personally and in my

1 talking to inmates and people from other systems.

2 I'm not aware of an intake medical exam  
3 of most prisoners and, myself, it consisted of a  
4 questionnaire that I filled out and they counted my  
5 teeth and discarded they medical records that I  
6 brought in with me, literally, said we have no use.

7 DR. BECK: Yes, I think that's the  
8 nature of it. He said it's not drawing blood on the  
9 need to draw blood.

10 JUDGE SESSIONS: Can't hear you.

11 MR. NOLAN: He said it's not drawing  
12 blood.

13 So there is no testing, but even -- the  
14 only report there was of any conditions I had was what  
15 I volunteered in the self-report questionnaire and,  
16 again, the records that I brought with me were  
17 discarded in front me, they felt they had no use for  
18 them.

19 So I think Mr. Sessions was asking what  
20 we do we have to analyze, and I know Hugh(sic.) has  
21 brought this up, we need to look at what diseases  
22 people bring in with them but also at exit, it may be  
23 a new thing in the BOP, but I was not tested, that was  
24 '96, so maybe they've added it since then, but it was  
25 at the height of the AIDS thing, there was no testing

1 of tuberculosis, HIV, hep C, all the things that are  
2 pretty significant, and staph infections, which were  
3 significant among the population I was with. So I'm  
4 not sure --

5 DR. BECK: I'm not sure I characterized  
6 it correctly. Let me say that I don't think I'm in  
7 disagreement with you.

8 You know, most testing is done on a  
9 targeted basis, it's cost effective. You determine if  
10 there's an inmate at risk, there's an event, you test  
11 that person as a result of that event.

12 You know, in BOP there's been testing  
13 done on tuberculosis in San Diego, and if you talk to  
14 Dr. Kendig(ph.), the medical director in San Diego, he  
15 reports very high rates of TB in San Diego in the  
16 intake, federal intake.

17 And I think earlier I mentioned that I  
18 really do believe we need better data on the  
19 prevalence, and we need to draw more blood, we need  
20 to --

21 MR. NOLAN: Does that doctor in San  
22 Diego do that voluntarily, in other words, it's not  
23 a --

24 DR. BECK: You would need to talk to  
25 Dr. Kendig --

1 MS. ROBINSON: Can I suggest, we do  
2 need to keep these questions and answers very short  
3 because we're over time. We want to get to the other  
4 folks.

5 Senator Romero.

6 SENATOR ROMERO: Thank you, Dr. Beck.

7 It strikes me, though, that your data  
8 are overly optimistic. If we look at the rates of  
9 suicide and homicide, that's sort of the extreme. And  
10 my question would be more so day-to-day, ordinary  
11 assault, attempted assaults, theft, intimidation, et  
12 cetera, and I'm questioning again to what data you  
13 might have there.

14 The other issue that I would ask of you  
15 too is the sufficiency of the reporting mechanisms;  
16 there are not necessarily incentives to report and  
17 there's a bureaucracy in terms of reporting itself.

18 So I'm wondering if you could address  
19 the questions of not necessarily suicide and murder,  
20 which are the most extreme, even in terms of looking  
21 at your data you have included on prison disturbances,  
22 it still deals with more so perhaps a prison riot or  
23 resulting in death. Can you address the trends with  
24 respect to day-to-day, because, frankly, I would  
25 think -- I'm not as optimistic in terms of looking at



1 the interpretation of this data as this appears to  
2 give me.

3 DR. BECK: Right. And I would agree  
4 with that. I would agree with the need for more data  
5 on assaults and conditions of confinement. Those data  
6 are very hard to come by, let me say, because the  
7 absence of standardized reporting in the field, you  
8 know, the absence of standardized definitions, what  
9 is -- what constitutes a serious assault or a serious  
10 injury; it varies and it varies substantially.

11 It's very difficult to overcome those  
12 obstacles to data quality and data collection given,  
13 you know, the diversity of the systems there, whether  
14 they be state or local.

15 I said we do get some things on  
16 self-reports and there's a table in there based on my  
17 inmate survey in 1997 which looks at self-reported  
18 injury in a fight since admission, by length of stay.  
19 And, obviously, if you stay a very long time, the odds  
20 of you being injured in a fight are fairly  
21 substantially, one in five I believe is about the  
22 number. It's also linked to, you know, whether you  
23 are a violent offender or not. But, again the  
24 statistics there on assaults are very difficult to  
25 achieve, to collect.

1                   I think the Association of State  
2           Correctional Administrators, on their work on  
3           performance measures are trying to, frankly, address  
4           some of that. It is, however, a life's work and I  
5           think, you know, we can improve those statistics, but  
6           we'll never have perfect comparability.

7                   I think homicide and suicide are pretty  
8           good indicators of overall order. If you have lots of  
9           disorder. If you had a trend, not the level, if you  
10          had a trend in assaults, you might expect increasing  
11          numbers of homicide, particularly with the pressure  
12          related to violence and housing violent offenders.  
13          The level of assault is simply not known. I cannot  
14          measure well the level of assault in using  
15          administrative records as they exist today. I can get  
16          at self-reports, but those are very -- those are a  
17          little on the soft side, if you will, in addition to  
18          that, so I concede to all of that.

19                   But I think -- I don't think one should  
20          dismiss the importance of this homicide and suicide  
21          trends.

22                   MS. ROBINSON: Judge Gibbons.

23                   JUDGE GIBBONS: Dr. Beck, are there  
24          available statistics with respect to the number of  
25          people in general facilities who are under 18 years of

1 age?

2 DR. BECK: Yes. We put out a report  
3 every six or 12 months and we've seen a dramatic drop  
4 in the number of kids held in state and federal  
5 prisons, dramatic drop, it's cut in half since 1995.  
6 About 5,300 prisoners were under the age of 18 in  
7 1995, that's based on a prison census that we  
8 conducted then. Since 1998 or so I've been collecting  
9 it every six months and reporting on it. The latest  
10 count we have is right around 2,500 in state and  
11 federal prisons, complete enumeration, no estimation,  
12 complete counts.

13 Now, on the jail side, we're having  
14 somewhere around seven or 8,000 kids being held in  
15 local jails. Those are not held long, necessarily,  
16 but they are there on a one day count, and that's not  
17 been going up.

18 And so I think what we're seeing is  
19 real attention to this issue and we've seen greater  
20 and renewed efforts to move kids out and to divert  
21 kids from adult institutions. I think that's a  
22 success of work on the part of advocacy groups.

23 MS. ROBINSON: Dr. Beck, unfortunately,  
24 we're going to have to wrap up. I think we could sit  
25 here and question you all morning, there's a such a

1 breadth of material you are familiar with. Thank you  
2 so much for being here. We very much appreciate it.

3 We're now very privileged to have the  
4 State Commissioner of Corrections for New Jersey,  
5 Devon Brown, with us who has generously offered to  
6 make a few remarks. I think he is going to be joining  
7 us out here.

8 Before turning over the microphone to  
9 him, however, we want to note that he's worked in the  
10 field for more than three decades and is known both  
11 for his humanity and for his relentless pursuit of  
12 reform. His many achievements since he became  
13 Commissioner of Corrections in April of 2002 range  
14 from cutting staff overtime to increasing the number  
15 of inmates who have received GEDs, to transforming one  
16 of the most problematic state prisons into a place of  
17 relative calm.

18 Commissioner Brown, we're delighted to  
19 have you here and welcome. And can I suggest that you  
20 pull the microphone right up close.

21 MR. BROWN: To the Honorable John  
22 Gibbons, former U.S. Attorney General Nicholas  
23 Katzenbach, members of the Commission, colleagues and  
24 all participants, good morning, and welcome to the  
25 Garden State. On behalf of Governor Richard Coty and

1 all citizens of our proud state, we are truly honored  
2 by your presence.

3 Benjamin Franklin once described New  
4 Jersey as a valley of humility between two mountains  
5 of conceit. Of course, the mountains to which he  
6 referred are New York City and Philadelphia. But I,  
7 respectfully, take issue with Mr. Franklin and believe  
8 that he had an axe to grind as his son William, the  
9 royal governor of New Jersey, remained lawless  
10 throughout the war for independence, causing a rift  
11 between father and son which was never actually  
12 healed. Hence, his valley of humility description.

13 I would contend, ladies and gentlemen,  
14 that New Jersey, smaller than both our neighbors to  
15 the north and the south, holds national prominence in  
16 many arenas; stem cell research, scientific and  
17 pharmaceutical exploration, and if you will forgive my  
18 slight and benign conceit, progressive correctional  
19 policy and intervention.

20 Far from being the lesser sibling of  
21 the law enforcement community, the New Jersey  
22 Department of Corrections has been in the national  
23 forefront of providing definitive, research-driven  
24 innovations in the custody and care of the offender  
25 population, and our dedicated correctional employees

1 charged with their supervision are, indeed, second to  
2 none. With your kind indulgence, I shall outline a  
3 few of our contributions to the advancement of the  
4 correctional field.

5 As the nation's offender population has  
6 grown, there has been a concomitant,  
7 get-tough-on-crime trend permeating the courts and  
8 state houses throughout the land. Mandatory minimum  
9 sentencing, drug free school zones and three strikes  
10 laws, in conjunction with a marked reduction in the  
11 funding for inmate programming have been a harsh  
12 outgrowth of the lock em up and throw away the key  
13 mentality. More reminiscent of a French revolution  
14 than the 21st century.

15 And while the impetus for these  
16 stringent measures can be laid at the feet of elected  
17 officials, it is we, the members of the correction  
18 profession, who must deal with this sad aftermath; the  
19 result, more than 2 million American citizens are  
20 presently behind bars.

21 Moreover, unprecedented numbers of  
22 children are now orphaned as an unintended consequence  
23 of parental incarceration. Children who, in turn,  
24 seem destined to become offenders themselves and at  
25 increasingly younger ages. This is the hand we in the

1 corrections profession have been dealt and play it we  
2 must, no matter how difficult with fewer resources.

3 We are charged with the Herculean task  
4 of correcting the incorrigible, deterring the  
5 determined, punishing the wicked, rehabilitating the  
6 wretched and restraining the dangerous. In essence,  
7 we are asked to produce success where other  
8 institutions of society have tried and failed. We,  
9 the Jersey Department of Corrections, are making a  
10 concerted effort to address these enormously important  
11 responsibilities, for we fully recognize that inmate  
12 rehabilitation and public safety are unquestionably  
13 intertwined and not mutually exclusive variables.

14 Every parent, every educator and, yes,  
15 every correctional professional can attest to the  
16 veracity of our grandparents' observations and  
17 admonishment that idle minds are the devil's workshop.  
18 We know that few conditions compromise the safety and  
19 security of a correctional institution as does inmate  
20 inactivity, and since 95 percent of inmates rejoin  
21 society at some point, a dirth of offender programming  
22 and education translates into a breach of public  
23 safety.

24 In the interests of protecting society  
25 we understand that providing measures to reduce

1       recidivism, by doing so we are, in essence, reducing  
2       the rate of victimization. Unfortunately, there has  
3       been elementable ignorance in the country of the  
4       correlation between inmate programming, public safety  
5       and safer prisons.

6                       Furthermore, all too often the  
7       recidivism phenomenon has been described but not fully  
8       examined and explained. In an effort to provide a  
9       more balanced perspective of the recidivism question  
10      and to remain consistent with its quest to improve the  
11      quality of life for the people of the great State of  
12      New Jersey, our Department of Corrections has made a  
13      major commitment to increasing the formal and informal  
14      education of its prisoners. For we understand, as did  
15      Socrates, Dacart and other leaders of our great  
16      civilization, that through education comes  
17      enlightenment and through enlightenment comes a more  
18      constructively-oriented society.

19                      As prisoners are, quite literally, a  
20      captive audience, educationally enriching material and  
21      activities are very interwoven within all aspects of  
22      our daily routine. Even recreational activities in  
23      our correctional system have a predominant educational  
24      theme, including television viewing where once Jerry  
25      Springer and the Young And The Restless reigned



1 supreme, prison dayrooms are now focused upon the  
2 contributions of Abraham Lincoln, Nelson Mandela and  
3 Clara Barton. As videos from the Biography channel,  
4 A&E, and the Discovery channel are the only  
5 programming allowed in our prison common areas, with  
6 the exception, of course, of news and sporting events.

7 Purchased through the Inmate Welfare  
8 Fund, overburdened New Jersey taxpayers do not pay for  
9 this project, nor are they forced to absorb the cost  
10 of the board game, proverbial wisdom, educationally  
11 enriching decks of playing cards, the plastic chess  
12 boards or the tournaments they have engendered, one of  
13 which was covered by ESPN on January 29th, it was  
14 broadcast across the globe where two of our inmates  
15 trounced, absolutely trounced nationally ranked chess  
16 masters from Princeton University.

17 With the introduction of the nationally  
18 sponsored stock market game, 110 inmate teams compete  
19 against each other and outside teams, with one of them  
20 defeating -- and I have to pause to chuckle, defeating  
21 PaineWebber without the benefit of cable TVs, Lou  
22 Dobbs or the Blumberg network. They literally took  
23 their marbles home and refused to play us again.

24 The contemplation that there is a great  
25 deal of wealth to be made carrying a portfolio,

1       instead of a gun, had never occurred to most of these  
2       inmates before.

3                       Just in passing, you are privileged to  
4       have one of the premier directors of local detention  
5       centers join this panel today, Art Wallenstein.  
6       Mr. Wallenstein followed me during my tenure of the  
7       directorship of the Montgomery County Department of  
8       Correction and Rehabilitation. Art may recall a  
9       Washington Post publication devoted to our use of that  
10      time of the stock market game. We won first place  
11      across the region. We did so because our jail inmates  
12      had the understanding of a newly-emerged product and  
13      its impact upon not just the United States but the  
14      world. They had the wherewithal to invest in that  
15      product, that product was Viagra.

16                      As any liberal might take strongly in  
17      the focus and gravity of our approach, a pragmatist  
18      must ask, do these programs have an impact on inmates  
19      once they leave? Are there fewer inmates reoffending  
20      and, consequently, fewer victims of crime here in New  
21      Jersey?

22                      In keeping with the national insistence  
23      on evidence-based governmental policy development, the  
24      New Jersey Department of Correction has subjected its  
25      programming efforts to rigorous research to determine

1 if education does, indeed, have an impact on rates of  
2 recidivism. In an effort to control many of the  
3 methodological difficulties that often plague such  
4 research, the New Jersey Department of Corrections  
5 adopted a rigorous, highly sophisticated, empirical  
6 design, producing perhaps the most stringently  
7 structured research on the subject to date.

8 300 inmates were studied at random and  
9 it was found that New Jersey inmates who participated  
10 and graduated from the GED program during the years  
11 1991 and 2000 demonstrated at significantly lower  
12 levels of reoffending than the inmates who did not  
13 participate in the GED program during the same period.  
14 The decreased level of reoffending was consistent  
15 across rearrest, reconviction and reincarceration  
16 rates.

17 This study conducted by our policy and  
18 planning office, in conjunction with support from our  
19 Office of Educational services and the office of  
20 information technology found that 43 percent of the  
21 inmates who received a GED recidivate, while  
22 55 percent of the max comparison group of inmates who  
23 did not receive a GED returned to prison during the  
24 period under review of four to five years.

25 I would like to point out that

1 traditional research follow-up is three years, but our  
2 examination was extended an additional two years,  
3 obviously, lending rate of credence to our study.  
4 Should there be any doubt in the merits of our  
5 approach, please know that our last GED testing  
6 produced an 81 percent success rate, far exceeding  
7 that of our public schools.

8 To those who would defame the virtues  
9 of inmate education, I would again invoke the words of  
10 Benjamin Franklin, "experience keeps a dear school but  
11 a fool will learn in no other."

12 History has taught us that ignorance  
13 breeds crime and if it is not addressed, society will  
14 pay the price again and again and again. In short,  
15 more education, less crime, less taxpayer dollars  
16 spent on the criminal justice system and the price of  
17 incarceration, less violence against prison staff and  
18 inmates, safer communities for us all. There's great  
19 proof in Victor Hugo's advise "open a school, teach  
20 the uneducated, close a prison."

21 Since 1996 the state, like many other  
22 prison systems, has been contracting to provide  
23 medical and mental health services to inmates. In the  
24 ensuing years the department has refined and  
25 strengthened its provider agreement for inmate medical

1 care, incorporating a higher accountability on the  
2 part of the provider and we are confident that the  
3 current arrangement provides adequate inmate care in  
4 the most efficient use of taxpayer dollars.

5 Additionally, we believe, as do many of  
6 our sister states, that establishing a relationship  
7 with the state university provides major benefits to  
8 both parties, financially and qualitatively.  
9 Accordingly, the state has recently entered into an  
10 agreement with the prestigious University of Medicine  
11 and Dentistry of New Jersey to provide mental health  
12 services to our inmates. We join for other states in  
13 recognizing the tremendous overall benefit of  
14 partnering with our medical schools.

15 And further evidence of our input in  
16 helping to improve the operations of our nation's  
17 delivery of correctional medical services, the New  
18 Jersey Department of Corrections produced and  
19 disseminated to 32 other states the only training  
20 video in the country on the nature and treatment of  
21 MRSA in a correctional environment. As you all know,  
22 this is a highly contagious disorder that plagues  
23 jails and prisons nationwide.

24 Such creativity stands in firm  
25 testimony of the New Jersey Department of Corrections'

1 national leadership and commitment to furthering the  
2 profession, not only within our own borders but  
3 throughout the land.

4 As you are all are aware, combatting  
5 addiction is a major correctional challenge. The link  
6 between this nemesis and criminal behavior is well  
7 established. It is, therefore, no surprise that  
8 drug-driven crime is the source of incarceration of a  
9 majority of our state inmate population. We clearly  
10 recognize that addressing addiction is central to  
11 fulfilling our public safety and offender  
12 rehabilitation mission.

13 As its primary strategy to address  
14 those seriously addicted offenders, the department has  
15 adopted, again, a research, evidence-based continuum  
16 of care approach.

17 I'm quite proud that the American  
18 Correctional Association has included our department  
19 in its formulation of standards for all the nation's  
20 prisons in the delivery of these services.

21 I hasten to say that the New Jersey  
22 Department of Corrections stands as a leader in this  
23 country in its forward-thinking approach to inmate  
24 safety, to staff safety and to the advancement of the  
25 profession.

1                   In regard to staff safety, it is,  
2                   unfortunately, a realism that between 24 and  
3                   40 percent of all law enforcement in this country have  
4                   at one point during their tenure been involved with  
5                   domestic violence. That's a sad reality. Here in New  
6                   Jersey we take this very seriously and we developed  
7                   the first and only comprehensive program on combatting  
8                   this problem.

9                   We embarked upon this three years ago.  
10                  During the course of those three years we had four  
11                  fatalities among our staff. I am quite pleased to  
12                  report today that there has been a 33 percent  
13                  reduction in the number of domestic violence  
14                  incidences in our state. This has come about, I  
15                  think, in large part between -- because of the  
16                  concerted efforts that we have put in place in  
17                  developing our program.

18                  Let me conclude by saying this: Like  
19                  our sister and brother states, our correctional  
20                  employees walk the most challenging beats in the  
21                  community. Please know we do so with pride,  
22                  proficiency and professionalism. Thank you so much.

23                  If you have any questions that you  
24                  would like to pose to me, I would be quite delighted.

25                  JUDGE SESSIONS: I do, if you have a

1 moment.

2 MR. BROWN: Yes, sir.

3 JUDGE SESSIONS: The last reference you  
4 made to a contagious circumstance was a staphylococcus  
5 disease or staph -- what is that called?

6 MR. BROWN: The initials it's called,  
7 MRSA.

8 JUDGE SESSIONS: Say it into the  
9 microphone.

10 MR. BROWN: M-R-S-A.

11 JUDGE SESSIONS: All right. Now, that  
12 went right along with HIV, stapho -- I mean, B and C  
13 on hepatitis?

14 MR. BROWN: Yes, sir.

15 JUDGE SESSIONS: Of those things that  
16 can be tested and found, I asked Mr. Beck earlier  
17 about this, and I'll ask you, because I'm really  
18 interested in what you do on entrance and exit because  
19 I see that you were the warden of the Maryland  
20 Reception Diagnostic and Classification Center.

21 Did you test coming in to the prisons,  
22 not the jails, but the prisons systems and were they  
23 tested on exit? Because I'm concerned about what  
24 impact that has upon release.

25 MR. BROWN: Depends on the type of



1 disorder that you are trying to assess and just I'll  
2 tell you that it's routine to test for pregnancy at  
3 the point of reception and I would share with you we  
4 test when they go out too, you can understand why.

5 JUDGE SESSIONS: But on contagious  
6 disease, what is the circumstance?

7 MR. BROWN: On contagious diseases it  
8 varies across the nation as to the approach that is  
9 taken, depending, again, on the nature of the disorder  
10 that you are assessing.

11 For example, with hepatitis C, the CDC  
12 and other bodies do not necessarily recommend that you  
13 do this, but you look for certain patterns of  
14 behavior, certain histories of the individuals that  
15 lend themselves most readily to hepatitis C and those  
16 are the ones that you target for testing.

17 JUDGE SESSIONS: So there is no data  
18 coming in or going out, necessarily, on the population  
19 as a whole?

20 MR. BROWN: For hepatitis C?

21 JUDGE SESSIONS: Any of those, HIV,  
22 hepatitis C, hepatitis B?

23 MR. BROWN: For any of them the testing  
24 for -- again, it varies across the nation, but the  
25 testing for HIV is mainly voluntary testing.

1 JUDGE SESSIONS: And it's not done  
2 routinely on exiting?

3 MR. BROWN: No, sir.

4 JUDGE SESSIONS: Nor tuberculosis?

5 MR. BROWN: Nor tuberculosis.

6 JUDGE SESSIONS: Thank you, sir.

7 MR. BUSANSKY: I'm sorry, I'm going to  
8 have to interject, just because of the schedule we  
9 have, we are already behind, and so I would ask if any  
10 commissioners have any other questions for Mr. Brown,  
11 perhaps during the next break we can talk to him or  
12 get him questions at another time.

13 And, again, Thank you very much Mr.  
14 Brown.

15 MR. BROWN: Welcome to New Jersey.

16 MR. KATZENBACH: Grateful for your  
17 coming, Commissioner. It's good to have a real  
18 commissioner among all these temporary ones.

19 PERSONAL ACCOUNTS

20 DR. GILLIGAN: On behalf of the  
21 Commission on Safety and Abuse in America's Prisons,  
22 I'm honored to welcome our first four witnesses who  
23 will testify as to personal accounts of experiences in  
24 American prisons and jails; Pearl Beale, Gary Harkins,  
25 Bonnie Kerness and Daud Tulam.

1                   Ms. Beale is the mother of Givon  
2                   Pendleton, who was stabbed by another inmate and bled  
3                   to death while detained in the Washington, D.C. jail.  
4                   Miss Beale will describe the overcrowded conditions  
5                   that led to this tragedy and its impact on her and her  
6                   family.

7                   Mr. Harkins is a corrections officer  
8                   with over 20 years of service in the state of Oregon.  
9                   Mr. Harkins will describe how direct supervision and  
10                  regular contact between officers and prisoners made it  
11                  possible for him to work in the isolation wing of the  
12                  state's maximum security death row prison with only a  
13                  whistle for protection.

14                  Bonnie Kerness, the Associate Director  
15                  of the American Friends Service Committee's Prison  
16                  Watch will read letters from New Jersey prisoners who  
17                  are currently living in isolation and she will  
18                  describe what she's learned about the use of prolonged  
19                  isolation and its impact on prisoners from her many  
20                  years of advocacy on their behalf.

21                  I might mention it's relevant I think  
22                  to note that the committees on torture of both the  
23                  Council of Europe and the United Nations consider the  
24                  kind of prolonged isolation that we use in this  
25                  country as a form of torture.

1                   Finally, Mr. Tulam, who was recently  
2 released from incarceration will describe how he spent  
3 18 of his 25 years in New Jersey prison facilities in  
4 isolation and its effects on him and others.

5                   Through their personal accounts this  
6 panel will help to illustrate the issues of  
7 overcrowding in prisons and jails and the use of  
8 isolation in those facilities and how these issues  
9 affect prisoners, staff and their families alike.

10                  Before we begin, I sincerely want to  
11 thank each of you for your willingness to come before  
12 this commission to discuss your own personal  
13 experiences. Thank you.

14                  MRS. BEALE: Good morning,  
15 commissioners. My name is Pearl Beale. I live in  
16 Forestville, Maryland, just across the District of  
17 Columbia line. For nine years I have worked as a  
18 elementary teacher for the Prince George's County  
19 Public School System. Prior to that I worked as a  
20 mental health counselor for the Department of Health  
21 for the federal government.

22                  I would like to thank you for the  
23 opportunity of hearing my story today and for inviting  
24 me here.

25                  On December 11, 2002 my 24-year old

1 son, Givon Pendleton, was fatally stabbed nine times  
2 by another inmate at the DC jail. As he lay there  
3 dying in the jail, no correctional officers were aware  
4 of what was happening, no correctional officers saw  
5 what was happening.

6 My son was being held on a pretrial  
7 status for nonviolent charges. But his attacker,  
8 another inmate, was awaiting trial on two first-degree  
9 murder charges. Not long before attacking my son, he  
10 and his gang had brutally beaten another inmate, yet  
11 he was allowed to move freely among the jail.

12 That horrible day I will never forget.  
13 Yet, when I remember my son I have fond memories. I  
14 remember he would always consider me, he would always  
15 call to check to make sure I was okay if he wasn't  
16 coming home overnight. He was very family-oriented.  
17 He enjoyed playing sports, basketball, football, with  
18 his cousins. He had a humble and quiet spirit. He  
19 was attending DeVry Institute of Computer Engineer.  
20 He was making good grades. He dreamed of becoming a  
21 computer engineer and he had the brains to do it.

22 My son was not perfect. As a mother I  
23 taught him the difference between right and wrong, but  
24 he chose to make some negative choices and, for that,  
25 he was in the penal institute. He was basically a

1 good child.

2 On that December day, when my son's  
3 life was rudely ended, he was waiting for his chance  
4 to present his case in court, but he never got that  
5 chance. Instead of being given an opportunity to a  
6 trial, as we all are guaranteed by our constitution,  
7 he was handed a death sentence that was carried out  
8 prior to any trial or conviction. In fact, the day I  
9 buried him was the day he was scheduled for court.

10 Today, my tears still flow and my  
11 questions still go unanswered. Who could do something  
12 so -- how could something so devastating happen in a  
13 supposedly secure and monitored environment? Where  
14 were the correctional officers as my son lay bleeding  
15 to death? Where were they when he was struggling for  
16 his life? How did the knife get into the jail and why  
17 has the knife never been found? Why weren't there any  
18 cameras in the area where my son was killed?

19 Givon was in the custody of the  
20 Department of Corrections and they were supposed to  
21 protect him, but they did not.

22 Since Givon's death I have attended  
23 several DC County oversight hearings. The hearings  
24 have basically been on the overcrowding, understaffing  
25 and the inadequate conditions at the DC jail.

1                   I have learned that the DC jail was  
2                   subject to a court order that imposed a cap on the  
3                   population up until June of 2002, when the court  
4                   lifted the order and returned the control of the jail  
5                   to the district. The district then increased the  
6                   population by almost 50 percent, but didn't increase  
7                   the staff. They didn't increase the staff used to  
8                   supervise inmates in their cell blocks. My son died  
9                   six months later.

10                   The council introduced emergency  
11                   legislation in an effort to make DC Department of  
12                   Correction make changes, but those changes have yet to  
13                   be enforced by the city officials. Unfortunately, the  
14                   conditions that existed before my son's death still  
15                   remain unchanged. The jail consistently is operating  
16                   with hundreds of inmates above the maximum security  
17                   capacity.

18                   I'm sure these factors led to the  
19                   opportunity for Judith Miller, a reporter, that she  
20                   should not be housed in the DC jail but should instead  
21                   be given the opportunity to be housed at a more safer,  
22                   alternate location. While she had the visibility and  
23                   political clout to negotiate a stay in a better run  
24                   facility in Alexandria, Virginia, my son and countless  
25                   others were not as fortunate.

1                   The sad but true fact is that two days  
2                   after my son's death, another inmate was stabbed. The  
3                   day after that, still another inmate was fatally  
4                   stabbed.

5                   In December 2003 four inmates were shot  
6                   with a hand gun that was smuggled into the supposedly  
7                   weapon-free facility. No correction officer saw it  
8                   happen. Authorities didn't witness the shooting and  
9                   could not explain how the hand gun got into the jail.

10                   These are just a few examples of the  
11                   violence that results from the overcrowding,  
12                   understaffing and generally inadequate conditions that  
13                   exist in the jails like DC.

14                   When these incidents occurred, no  
15                   correctional officer saw or heard anything. In each  
16                   case relief officers weren't sent to replace officers  
17                   who had to eat lunch or take a break.

18                   To this day, pretrial inmates are still  
19                   being housed with violent offenders. The supervision  
20                   and protection of men and women awaiting trial in the  
21                   jail is frightful.

22                   I'm still waiting for answers or  
23                   accountability for my son's death. When one loses a  
24                   spouse, they're called widowers. When a child loses  
25                   his parents, they're called orphans. What do you call



1 a mother who loses a son or a child? I don't have a  
2 word to explain the pain.

3 I have been asked, what do you want out  
4 of this? I reply none of this would bring my son  
5 back. It won't dry my tears and it won't fill the  
6 emptiness that I have in my heart to hear his voice or  
7 to see his smile, but maybe, just maybe it may help  
8 another mother who won't feel the pain of losing a  
9 child.

10 I thank you all for caring enough to  
11 look into the conditions of the jails. I hope  
12 something concrete will come out of your work. I  
13 think it is important for us as a society to not  
14 forget those who are incarcerated. They might be out  
15 of site, but they're not out of our concern and not  
16 out of our minds, and that we must fight for basic  
17 rights and humane treatment for protection for those  
18 incarcerated from injury and death.

19 Once again, I thank you.

20 DR. GILLIGAN: Ms. Beale, let me begin  
21 by mentioning that there are no words that can serve  
22 as an adequate response to what you've just described.  
23 I want you to know that you do have our deepest  
24 condolences for what happened to your son and that we  
25 join you in your hope that this Commission can

1 accomplish concrete change. And it's because of  
2 people like you who are willing to share your most  
3 painful experiences that we have the chance to do just  
4 that.

5                   You mentioned the New York Times  
6 reporter Judith Miller and we know the fact that she  
7 was able to avoid going to the DC jail. If Judith  
8 Miller had, in fact, gone to the DC jail, do you think  
9 it would have raised awareness regarding the  
10 conditions there and, if so, why, what's the  
11 difference?

12                   MRS. BEALE: Of course it would have.  
13 I don't know Ms. Miller personally and I have mixed  
14 feelings about that, but I wouldn't want anyone to  
15 have to go to the DC jail. But I think if she had  
16 gone, that it would bring the awareness up, she would  
17 be able to report exactly what the conditions are  
18 there.

19                   DR. GILLIGAN: Could we go on to  
20 Mr. Harkins' testimony.

21                   MR. HARKINS: My name is Gary Harkins  
22 and I'm in my 25th year at the maximum security Oregon  
23 State Penitentiary located in Salem, Oregon and during  
24 my career I have worked every uniformed position at  
25 the penitentiary.

1                   So what's happening in our prisons?

2           Over 33,000 correctional staff are assaulted each  
3           year, an average of 90 staff assaulted each day. In  
4           the past five years, 47 correctional staff did not go  
5           home to their loved ones.

6                   However, until privately operated  
7           prisons, which hold over 173,000 state and federal  
8           inmates as of 2004, June of 2004, are required by  
9           state or federal statutes to report their staff and  
10          inmate assault rates, we will not know the whole  
11          story.

12                   Based on one study, the rate of  
13          assaults on private prison staff are 49 percent  
14          higher, and inmate-on-inmate assaults in private  
15          prisons are 66 percent higher than public facilities.  
16          Unless HR 1806, the Private Prison Information Act is  
17          enacted by Congress, I believe we will never know the  
18          full story on safety and abuse in America's prisons.

19                   The Oregon State Penitentiary was built  
20          in 1866 on 26 acres. OSP houses four classifications  
21          of inmates, from minimum to maximum custody. While  
22          OSP was originally designated for 1,380 inmates, it  
23          now houses approximately 2,050, down from a high of  
24          over 2,200 a few years ago.

25                   When I started with the department we

1       only carried a whistle for protection. Today, all  
2       uniformed staff are issued one pair of handcuffs, a  
3       radio and a whistle. Until 10 years ago,  
4       non-uniformed staff were not allowed to carry radios,  
5       but it changed after a food service person was  
6       assaulted in an isolated area.

7                        Just recently, six uniformed staff on a  
8       shift were allowed by management to carry 1.5 ounces  
9       of Capstan and an extra pair of handcuffs.

10                      The penitentiary and most of the  
11       department's other institutions operates on a direct  
12       supervision model where staff readily mixes with the  
13       inmates. At the penitentiary, 330 uniformed staff  
14       supervise 2,000 inmates, making our overall staff to  
15       inmate ratio 1 to 27. Compare those ratios to the  
16       department's management to line staff ratio of 1 to 7  
17       during the weekdays. The line staff must be harder to  
18       manage than the inmates.

19                      As of today, the penitentiary is over  
20       60 uniformed staff short. The filling of these  
21       vacancies would greatly increase the safety of staff  
22       and inmates in these areas. One result of this staff  
23       shortage is the penitentiary's overtime budget is over  
24       \$1 million a year. Another result of this staff  
25       shortage is the inability to have our 15-minute rest

1 breaks. As a result of this inability, some staff  
2 sneak out for them when they can, but it has had  
3 serious, unfortunate consequences, including a  
4 stabbing.

5 As a result of our direct supervision  
6 philosophy and architectural design, we do not have  
7 gun walks or observation platforms to watch inmates or  
8 other staff in the units. The only exception is the  
9 yard towers to back up the yard staff. The cell  
10 arrangements are such that the C/O must walk the tier  
11 on a regular basis in order to make wellness and  
12 sanitation checks.

13 At OSP it's not uncommon to have seven  
14 staff mingling among 1,500 inmates on the recreation  
15 yard. There is one isolated dorm housing 88 inmates,  
16 with only one uniformed staff working the floor.  
17 About 20 years ago we did have a uniformed staff  
18 member stabbed in the dorm.

19 During meals, five staff supervise a  
20 dining room that holds approximately 350 inmates at a  
21 time, 50 inmate food workers.

22 We strongly encourage staff to talk to  
23 inmates and vice versa. This close interpersonal  
24 contact humanizes the individuals, lowers tensions and  
25 makes for a safer institution for both inmates and

1 staff. We often learn information inside our  
2 institution that helps solve ongoing criminal  
3 investigations in the community. As a result of this  
4 interpersonal contact, the vast majority of problems  
5 and situations are handled at the lowest possible  
6 level.

7                   When I started with the department in  
8 1980 our training consisted of two weeks of new  
9 employee orientation before we ever set foot in the  
10 institution. After these two weeks, we were sent in  
11 to work, often with the inmates showing us what to do.  
12 In 1990 the state law changed, making it mandatory for  
13 C/Os to attend the same academy that the city and  
14 county staff had been attending for years.

15                   Today the academy training lasts five  
16 weeks. This academy training is supplemented by one  
17 week of institution specific training. While this  
18 training is adequate, it could be better. A few years  
19 ago, at the urging of Corrections USA, the U.S.  
20 Department of Labor issued their recommendation of 520  
21 hours of academy training for a C/O prior to working  
22 in an institution.

23                   Unfortunately, in Oregon, there's not  
24 any consistent follow-up to the academy training in  
25 subsequent years. The State of Oregon does not

1       require staff to maintain any minimum physical fitness  
2       standards or remain proficient in firearms. In the  
3       Oregon DOC, the line staff are not given proper  
4       training to work effectively with the mentally ill  
5       inmates, violating the department's own policy  
6       requirements.

7                       The non-uniformed staff who supervise  
8       inmates only receive two weeks of general new employee  
9       orientation. Even though they sustain 10 percent of  
10      the injuries caused by inmates, they do not receive  
11      any training in self-defense, working with the  
12      mentally ill, verbal judo, health and fitness, and  
13      other important training. The non-uniformed staff are  
14      only allowed to carry a radio and a whistle.

15                      When I first started at the Oregon  
16      State Pen, inmates had a wide range of educational and  
17      vocational programs. Inmates had the ability to earn  
18      a GED and continue all the way up to obtaining a  
19      doctorate. Over the years we've involved to where we  
20      do not have any teachers on staff or even offer a GED  
21      program for the inmates at the pen.

22                      Currently, in the entire 13 facility  
23      Oregon Department of Corrections system, we offer only  
24      five work-based education programs at five of the 13  
25      institutions. At the penitentiary alone, along with

1 the educational programs, we used to offer nine  
2 vocational programs and three industrial programs and,  
3 also, inmates were given the opportunity to learn  
4 vocational skills in electrical, plumbing and general  
5 maintenance. Today at the pen, out of 24 programs,  
6 only three remain.

7 For the past decade in Oregon, we have  
8 seen the closing or downsizing of mental health  
9 institutions and facilities. Currently, there are  
10 discussions about closing down the Oregon State  
11 Hospital due to its dilapidated condition. For the  
12 general population, the penitentiary has four mental  
13 health counselors, one psychologist, one coordinator  
14 of behavioral services and one behavioral specialist.

15 In the psychiatric unit there are two  
16 mental health specialists, one mental health director  
17 and one psychiatrist. They are supplemented by six  
18 other part-time employees, however, all these staff  
19 work Monday through Friday, 8:00 to 4:00, there's no  
20 mental health treatment in the six minimum custody  
21 institutions often.

22 At least 40 percent of the inmates in  
23 general population are on some sort of a psychotropic  
24 medication. The psychiatric unit has 54 cells with  
25 five uniformed staff on day shift, along with the four



1 treatment staff. On nights and weekends it is staffed  
2 along with three uniformed staff. The unit's primary  
3 purpose is to stabilize the mentally ill inmate so  
4 they can be treated back to general population. We  
5 have converted one and a half of a tier in a cell  
6 block to house 40 mental health inmates attempting to  
7 transition from the psychiatric unit into the general  
8 population. At least one mental health counselor is  
9 supposed to visit this tier on a daily basis.

10 A few years ago the administrative rule  
11 on inmate discipline was changed to where mental  
12 health workers could declare an inmate mentally  
13 incompetent at the time of an assault on staff and,  
14 therefore, not responsible for his actions. Staff  
15 were beginning to question if there's something in our  
16 system that makes inmates become insane after they're  
17 committed to our care.

18 At OSP we have a 120 bed disciplinary  
19 segregation unit to handle those inmates who have  
20 committed a serious violation of the rules. The  
21 segregation unit held death row inmates until it was  
22 transferred to the intensive management unit three  
23 years ago.

24 Today it's not unusual to have up to  
25 one half of the segregation beds occupied by mentally

1 ill inmates. Due to overcrowding, in segregation we  
2 double bunk 30 cells, so we really have to make sure  
3 that the two cellmates are compatible with each other.  
4 Sometimes even after assurances from the inmates  
5 themselves, we end up with fights between cellmates.  
6 In the past we would place a potential suicide threat  
7 in with a cellmate to help alert us to an attempted  
8 suicide. This practice ended when an inmate  
9 successfully committed suicide and the cellmate did  
10 not intervene.

11 In segregation we have five isolation  
12 cells or black boxes that can be used for further  
13 segregating those who act out within segregation.  
14 These inmates are monitored by close circuit TV and  
15 regular rounds every 15 minutes.

16 When I started with the department a  
17 lot often the inmates would throw urine and feces on  
18 staff or flood the tiers with about a foot of water on  
19 the floor. There would be all sorts of debris from  
20 the inmates' cell, including the urine and feces in  
21 the water on the tier. Back then we would find the  
22 biggest staff members on duty, we'd take off our  
23 watches, remove our pens, glasses and ID tag, put on  
24 slick rubber boots, wrap a towel around our neck for  
25 protection and go in and wrestle the inmate and place

1 him in restraints. Imagine how crowded it got in a  
2 six by 10 foot cell with two inmates, six staff, a  
3 double bunk, table, sink and toilet and everyone  
4 covered in urine and feces. Injuries to staff and  
5 inmates were not uncommon in a cell extraction.

6                   Unfortunately, today only eight of the  
7 90 cells currently have Lexan sheeting on the front of  
8 the cells to prevent the throwing of bodily fluids.  
9 Nowadays we have all sorts of protective equipment and  
10 tools to use in cell extraction, reducing injuries to  
11 both staff and inmates to where they're only a slight  
12 fraction of what they were before.

13                   The intensive management unit was built  
14 in the early 1990s and was designed for maximum  
15 custody inmates. This unit now houses 27 death row  
16 inmates. These cells have the fronts covered in one  
17 quarter inch holes to deter the throwing of bodily  
18 fluids. One negative aspect about the building is  
19 that it is very noisy. Experienced staff often wear  
20 ear plugs in the unit.

21                   There is very little staff interaction  
22 with the inmates in this unit. This new pod-type of  
23 design makes for a more indirect approach and allows  
24 for fewer staff to work the area. The staff are only  
25 on the tier when they have to feed, issue supplies or

1 take an inmate to an appointment. This lack of  
2 interaction creates or maintains an us versus them  
3 mentality on both sides.

4 All in all, I believe the Oregon system  
5 where we use direct supervision is a good one. It  
6 allows us to run safe and secure institutions by using  
7 interpersonal interactions between staff and inmates.  
8 I believe this helps in the rehabilitation of the  
9 inmate and better prepares them to reenter society.  
10 Unfortunately, new prison designs are not being built  
11 on this model. With the drastic cutbacks in  
12 educational and vocational programs, rehabilitation  
13 opportunities are harder to obtain.

14 With the huge influx of the mentally  
15 ill into our institutions and staff are not being  
16 trained, the stated purpose of our institutions is  
17 being challenged. Are we a correctional institution  
18 or are we a mental health treatment facility? I'm not  
19 sure those two areas are truly compatible with each  
20 other.

21 I want to thank you for holding the  
22 hearings and for your time and allowing me to  
23 participate.

24 DR. GILLIGAN: Thank you very much.  
25 Could we now hear from Ms. Bonnie

1 Kerness.

2 MS. KERNESS: Thank you. One small  
3 correction, I'll be sharing testimonies from prisoners  
4 throughout the country.

5 Since 1975 I have been a human rights  
6 advocate on behalf of prisoners throughout the United  
7 States. I coordinate the Prison Watch Project for the  
8 American Friends Service Committee, which is a  
9 Quaker-based organization. AFSC's Prison Watch is an  
10 advocacy project which monitors prisoners and their  
11 conditions of confinement. We receive testimonies  
12 through the mail and collect telephone calls from  
13 people in federal and state prisons and county jails.  
14 We also hear from family members, lawyers, advocates  
15 and correctional staff, with whom we often consult or  
16 provide technical assistance.

17 An important backdrop of our work are  
18 the United Nations convention and other international  
19 and regional treaties that the United States has  
20 signed, including the Convention Against Torture.

21 In 1984 we received a letter from a  
22 prisoner who was being held in the management control  
23 unit at Trenton State Prison. He said he had been  
24 placed in isolation and had no idea why. He asked us  
25 to monitor him, which we did through 2000, when, after

1 16 years, he was released from that unit. For many of  
2 those 16 years I visited him and noticed a distinct  
3 increase in irritability and repetitiveness. He  
4 reported feeling emotionally deadened. He would  
5 report on the changing emotional state of other  
6 prisoners there, noting which ones began to break down  
7 emotionally and physically. There were at least two  
8 men who refused ever to come out of their cells,  
9 another began to masturbate when officers or other  
10 line staff came on to the tier.

11 Since that time, AFSC's particular  
12 focus has been to monitor the escalating use of  
13 extended isolation in US prisons in the form of  
14 control units, supermax prisons, security threat group  
15 management units and administrative segregation units.  
16 We receive about 1,800 calls and letters each year.

17 One result of our monitoring is our  
18 awareness that the majority of reports on the use of  
19 devices of restraint are coming to us from men, women  
20 and children living in isolation cells. These last  
21 years have been full of thousands of calls and  
22 complaints of an increasingly disturbing nature. The  
23 proportion of those complaints coming in from women  
24 living in isolation has risen dramatically.

25 In January I was invited to speak

1 before the UN Committee On Women and I would like to  
2 share with you some of the testimonies that I carried  
3 there. One voice was that of Judith V., a 45 year old  
4 mother of three, New Jersey, serving a life sentence.  
5 Judith wrote of her depression and desperation,  
6 reporting that she had stopped bathing and stopped  
7 combing her hair.

8 She said, I was locked in isolation,  
9 sitting there day after day, week after week, month  
10 after month, year after year, not once was I ever  
11 taken out of my isolated cell. I was in a separate  
12 building and was not allowed to have recreation,  
13 library, television or church. I was prevented from  
14 making telephone calls or having visits. I was  
15 allowed a short shower, after which I was locked back  
16 in my cage. The cell had a window that was 4 inches  
17 wide and 3 feet long. The window was wide enough to  
18 fit one eye. I needed fresh air so badly that I  
19 started to rub my nails against the rubber seal around  
20 the window. It was a thick and hard rubber which I  
21 rubbed for eight months to get a tiny opening. I felt  
22 worse than a caged animal. I spent three years there  
23 and have phobias where I still need to be enclosed in  
24 my cell.

25 Judith's story doesn't end there. She

1 was abused sexually by two members of correctional  
2 staff and when she came forward to report the abuse,  
3 she wrote that they put her back in isolation.

4 A woman from Texas writes, the guard  
5 sprayed me with pepper spray because I wouldn't take  
6 my clothes off in front of five male guards. They  
7 carried me to my isolation cell, laid me down on my  
8 steel bed and took my clothes off. They left me with  
9 the pepper spray on my face and nothing to wash my  
10 face with. I didn't give them any reason to do that,  
11 I just didn't want to take my clothes off.

12 Another woman from Arizona wrote,  
13 saying that the only thing you get in isolation here  
14 is a peanut butter sandwich in the morning, a cheese  
15 sandwich in the afternoon and for supper another  
16 peanut butter sandwich. She reported drinking toilet  
17 water when she got thirsty.

18 Keisha, a New Jersey prisoner in the  
19 county isolation unit, who was in her late 50s, tells  
20 us a number of women are suffering from mental  
21 illness, including herself. She talks about her  
22 depression, her suicidal feelings, saying, we are  
23 forced to sleep on the floor in the middle of winter  
24 with bad backs and aching bodies, cold air still  
25 blowing in from the vents no matter what the



1 temperature is outside. At 2:00 in the morning they  
2 wake you and tell you to clear the cell. They go  
3 through your personal belongings and put them in the  
4 trash.

5 We recently received a letter from a  
6 man being held at the same county jail as Keisha, who  
7 talked about being forced to wear what he called a  
8 chicken suit in isolation. He said that the suit was  
9 made of transparent material. The man was a minister  
10 imprisoned for lack of child support and was mortified  
11 at the exposure of his body.

12 A man writes telling us of the suicide  
13 of another man at Ohio State Penitentiary. He says  
14 that no one told this man why he was in segregation,  
15 he had no violence on his record, he was transferred  
16 with no conduct report, no notice, no conference and  
17 did not know why he was there. In a letter to his  
18 family he spoke of having no hope.

19 Another wrote from the federal facility  
20 in Florence, Colorado talking about his  
21 disorientation. He described sleep deprivation  
22 because of the lights never being turned off, the  
23 constant banging of electronic doors, the echo of his  
24 own voice in the steel and concrete cell and thoughts  
25 that he was already in his grave. There are counts

1 every hour with people knocking on the door and  
2 putting a flashlight in my eyes all night. I'm unable  
3 to read and find myself drifting, not able to absorb a  
4 thing.

5 In a visit I had with one prisoner he  
6 said if I locked you in a small bathroom for 22 hours  
7 a day, you're not going to get into much trouble, but  
8 when they let you out, you are going to get into  
9 trouble like you would never have seen before. He  
10 said, I have never met anyone who has been exposed to  
11 isolation whose attitude didn't harden. We were  
12 sitting in a small, sealed cinderblock booth in the  
13 visitor's room, speaking through a telephone. The man  
14 could see me through the glass but hardly anything  
15 else. He said the control and humiliation presses  
16 into my face all the time.

17 This 56 year old man noted that one of  
18 the most difficult things is the noncontact visits  
19 themselves. I haven't touched my three daughters  
20 since 1989.

21 Another described a new supermax unit.  
22 I got a concrete bunk, felt steel mattress, a steel  
23 toilet and a telephone booth sized shower in the cell.  
24 Water comes out in 90 second sprays, making me feel  
25 like a house plant. The outer door is solid steel,

1 with a peep show panel of plexiglass. Meals are in  
2 the cell, all movement is in restraints. Outside rec  
3 is an area at the base of the cell block, high  
4 concrete walls, look straight up and it's crisscrossed  
5 with eye beams, covered with steel mesh; look through  
6 this and you can see a patch of blue.

7                   The prisoners describe an environment  
8 so devoid of stimulation that it is toxic to mental  
9 functioning. I've spoken with people who begin to cut  
10 themselves, just so that they can feel something.

11                   I once asked a man why he threw feces,  
12 what could possibly compel him to do that? He said it  
13 was the only power that he had left.

14                   People tell me that they experience a  
15 progressive inability to tolerate ordinary  
16 stimulation. Many describe having panic attacks and  
17 problems with impulse control.

18                   Some of the most poignant letters I  
19 receive are on behalf of the mentally ill being held  
20 in isolation, like the man in California who spread  
21 feces over his body; staff response to this was to put  
22 him in a bath so hot it boiled 30 percent of the skin  
23 off him.

24                   Mentally ill prisoners are  
25 disproportionately combined in sensory deprivation

1 settings. The isolated mentally ill suffer cruelly  
2 with many decompensating. I have my Master's degree  
3 in social work and for 30 years have treated hundreds  
4 of ex-prisoners with the symptoms of posttraumatic  
5 stress. Once released, the prognosis for those who  
6 have lived in long term isolation is difficult.

7 I have had the good fortune over the  
8 years to form some remarkable relationships with front  
9 line officers, teachers, mental health workers,  
10 administrators and other members of departments of  
11 corrections. I've had the privilege of being able to  
12 voice my concerns.

13 In one very recent dialogue a New  
14 Jersey correctional officer talked to me at length  
15 about his experiences working in an isolation unit.  
16 He said that he felt personally safer when the  
17 movement of prisoners was controlled, saying there is  
18 very little you can give to isolation prisoners except  
19 to check on them regularly, to let them hear a voice  
20 and to know that I'm there and that I know they're  
21 there.

22 He talked about the stress of working  
23 in a control unit environment. He talked about  
24 friends going on stress leave, willfully taking  
25 smaller pensions. He said that the attitude of many

1 prisoners was that you can't do anything to me, you  
2 can't do anything else to me, and that people in  
3 isolation units with that attitude were often agitated  
4 and enraged.

5                   When I see a human being who is reduced  
6 to throwing feces and urine, it wears me down, he  
7 said. I believe that there is a place for isolation,  
8 but I am breathing the same canned air, sitting under  
9 the same fluorescent lights, listening to the same  
10 noises. I don't believe this is good for officers or  
11 good for the prisoners. It's too much for both. You  
12 can't leave someone in a cage month after month for  
13 the duration of their sentence.

14                   This particular 20 year officer served  
15 in Vietnam. He went on to talk about seeing symptoms  
16 of madness in people who were POWs there, saying --  
17 going on to say that there's no difference in what was  
18 done there and what we are doing in long term  
19 isolation here.

20                   Over the years the testimonies which  
21 come in my mail daily have rocked my soul, they haunt  
22 me. I have come to believe that Departments of  
23 Corrections are more than a set of institutions, they  
24 are also a state of mind.

25                   In May of 2000 the United Nations

1 Committee On Torture cited excessively harsh regime of  
2 supermax prisons as violations of that treaty, adding  
3 that such violations are widespread in the United  
4 States. The UN Human Rights Commission specified that  
5 prolonged solitary confinement is prohibited as a form  
6 of torture.

7 The testimonies I've heard for 30 years  
8 have implications for all of us. In a system where  
9 95 percent of the prisoners return to our communities,  
10 the impact of these practice is felt beyond prisons.  
11 To take away someone's Civil Rights is something we  
12 can and should debate regularly as a society. To take  
13 away someone's human rights isn't negotiable.

14 You, as commissioners, are breaking  
15 down the wall of silence that has been built around  
16 prisoners. The AFSC is grateful for your willingness  
17 to listen.

18 DR. GILLIGAN: Thank you very, very  
19 much.

20 We will now hear from Daud Tulam.

21 MR. TULAM: Good morning and thank you  
22 for inviting me to share my experiences.

23 I was born in October 1954 and raised  
24 in Salem, New Jersey, not far from Wilmington,  
25 Delaware, which is also where I currently live. In

1 1980 I was arrested and convicted of armed robbery and  
2 assault and because it was my second offense, I was  
3 sentenced to an extended term of 20 to 40 years.

4 I first entered prison in 1974 and was  
5 paroled in '78. My second offense began in 1980 and  
6 it ended in July of 2004. Of that time I spent 18  
7 years in the management control unit here in New  
8 Jersey State Prison, currently in Trenton. Initially  
9 I started in the general population, but after roughly  
10 five years I was placed in the control unit for the  
11 first time after a hearing determination. I was  
12 released a couple of years later for a period of three  
13 months, after which I was placed back in the control  
14 unit for the remainder of my sentence.

15 The MCU is an isolation facility  
16 whereby inmates are locked down in single cells  
17 roughly the size of nine by 13 feet for 23 hours out  
18 of every day, seven days a week. Inmates are let out  
19 of their cells for each meal to receive their trays  
20 and, also, for some exercise in a small fenced-in area  
21 every other day. Inmates are also permitted to have  
22 TVs and radios in their cells only at their expense,  
23 in other words, you have to buy them. But there was  
24 little or no library access.

25 My unit had 24 cells, which often

1       capacitated as many as 20 people at any given time.  
2       When you were in your cell, you could not see into  
3       anyone else's cell. Although spending this much time  
4       in lockdown isolation could be detrimental to one's  
5       psyche, I found that I was able to survive by -- my  
6       experiences by having the ability to adapt.  
7       Motivational factors played a large role in helping me  
8       to make it through prison. I was motivated to see my  
9       family again and I was also determined that I would  
10      not be broken by those who would want to see that.

11                 I also made a commitment to myself that  
12      every day in prison I would -- it would be a day to  
13      educate myself and better myself. I used my ability  
14      to read and write and to keep my mind occupied, rather  
15      than idle. I developed a very regimental routine that  
16      I would follow each day to pass the time and to keep  
17      myself busy. I would wake up the same time every day,  
18      I would read and write for a period of time as well.

19                 In addition, I was able to maintain  
20      strong family connections which helped me a great  
21      deal. Inmates who did not have that kind of support  
22      tended to have difficulty. It was very difficult for  
23      me, therefore, in the last year prior to my release  
24      when both my older brother and my father passed away.  
25      It would have been much more difficult to finish my



1 time if I had many more years to go without their  
2 support.

3                   During the time I spent in the control  
4 unit I noticed that some other inmates struggled with  
5 the lockdown conditions. I observed that some  
6 individuals who were quite normal when they arrived on  
7 the unit started to change over time; some started  
8 talking to themselves, some developed poor hygiene  
9 habits, I even observed and heard a number of  
10 attempted suicides.

11                   In order to place an inmate in the  
12 control unit he's supposed to be reviewed every 90  
13 days, however, I found the reviews were just a sham  
14 with no real investigation as to whether to continue  
15 to be -- to confine a prisoner in MCU. In fact, I  
16 didn't have a disciplinary write up for a number of  
17 years prior to my release and, yet, I spent that  
18 entire time in the control unit.

19                   Because of this, after a few years I  
20 even stopped participating in the administrative  
21 review process because I knew I was not going to be  
22 released from the MCU.

23                   Based on my observations and  
24 experience, the MCU was used to isolate and remove  
25 from the general population any inmates who were

1 politically conscious and had influence with other  
2 inmates. I believe it was used simply to wear  
3 prisoners down, to break up any sort of community that  
4 developed within the general population.

5 At the time I was first placed in the  
6 MCU I was a member of the Inmate Legal Association.  
7 The ILA was successful at bringing a number of  
8 lawsuits concerning officers brutality in the early  
9 and mid-1980s and I believe that that's why I and  
10 several other members were originally placed in MCU.  
11 After words, the ILA pretty much became an impotent  
12 organization.

13 More recently, within the last four to  
14 five years the New Jersey Department of Corrections  
15 created a second control unit for alleged gang  
16 members. Inmates in this unit have a more tightly  
17 controlled environment than the MCU, but they have  
18 more clearly-defined methods for release into the  
19 general population. I have just completed my first  
20 year of reintegration into the general society.  
21 Although I made it out and have been able to adjust  
22 pretty well, there have been some nasty effects from  
23 the time I spent in the control unit and in prison in  
24 general.

25 I have noticed that my social skills



1 convene here at 11:30. Thank you.

2 (Brief recess.)

3 EXPERT TESTIMONY ON OVERCROWDING

4 MR. KRONE: I believe now we're going  
5 to continue now with the introduction of the  
6 overcrowding panel.

7 On behalf of the Commission on Safety  
8 and Abuse in America's Prisons, I am honored to  
9 welcome our three witnesses; Vincent Nathan, Craig  
10 Haney and Richard Stalder. The Commission has invited  
11 this prominent group of experts to express the causes,  
12 implications and consequences of overcrowding in our  
13 prisons and jails.

14 Overcrowding directly impacts both  
15 inmates and correctional officers every hour, every  
16 day that people are inside of a facility.

17 This morning we are taking a serious  
18 look at how facilities operate above capacity or  
19 overcrowding, as we will call it. Many have safety  
20 failures, violence and abuse that directly impacts  
21 both inmates and correction officers. Through our  
22 witnesses today, we will consider the extent to which  
23 overcrowded prisons and jails are more difficult to  
24 operate and how overcrowding contributes to the  
25 breakdown of social order in a facility, harming both

1 prisoners and correctional staff.

2                   This panel will address these issues  
3 from several complimentary perspectives. Our  
4 witnesses have dealt with the challenges posed by  
5 overcrowded facilities in different capacities. We  
6 will draw upon their experience to develop a balanced  
7 report on the state of our knowledge on the link  
8 between overcrowding and violence. We will hear about  
9 how overcrowding causes systematic breakdowns that  
10 results in dangerous conditions. In the academic  
11 literature removed from daily experience of the  
12 inmates and corrections officers, there is no  
13 established connection between overcrowding and  
14 violence.

15                   We will hear from our witnesses today  
16 about how individual accounts, court cases and media  
17 reports, and even our witnesses' own experiences, are  
18 more able to make the obvious connection between  
19 overcrowding and violence.

20                   Attorney Professor Vincent Nathan has  
21 served as a consultant for several state departments  
22 of corrections. He has also been retained as an  
23 expert in conditions, lawsuits and studied prison  
24 violence at University of Toledo Law School.

25                   Dr. Craig Haney, professor of

1 Psychology at the University of California, Santa  
2 Cruz, will help us understand the consequences of  
3 deteriorating prison environments to inmates.

4 Richard Stalder, Secretary of  
5 Louisiana's Department of Public Safety and  
6 Corrections, has worked with the department for over  
7 30 years in different capacities. He will describe  
8 the systematic conditions related to overcrowding  
9 problems and how correctional institutions respond.

10 Let me thank each of you for taking the  
11 time to appear at this hearing. Our goal is to learn  
12 from your many years of experience and many years of  
13 hard work. We are confident by helping us, you will  
14 contribute to helping making correctional institutions  
15 safer, less abusive and more humane for those  
16 incarcerated, and safe for the men and women who work  
17 inside. Thank you.

18 MR. NATHAN: My name is Vincent Nathan.  
19 Let me begin by --

20 JUDGE SESSIONS: Would you pull the  
21 microphone up closer. We can't hear you.

22 MR. NATHAN: Good start. Is that  
23 better?

24 JUDGE SESSIONS: Much better.

25 MR. NATHAN: Thank you. Let me begin

1 by thanking the Vera Foundation for inviting me and I  
2 would like to thank, as well, the members of the  
3 Commission for their expression of interest and  
4 concern about the problems we've been hearing about  
5 and we'll be hearing about today.

6 I'm going to focus on the impact of  
7 crowding on the operation of a prison or a prison  
8 system and attempt to formulate for you a description  
9 of the perspective of the conscientious Director,  
10 Secretary of Corrections, who is faced with the  
11 exceptional difficulty of maintaining a safe and  
12 secure and, hopeful, industrious prison system,  
13 despite that person's inability to control the size of  
14 the population and, in many senses, the resources  
15 available to deal with that population.

16 You notice I used the word responsible  
17 as an adjective. In 1965, when I began working in  
18 prison and jail litigation, typically as a  
19 representative of the federal court, I did not meet  
20 very many Directors of Corrections whom I would have  
21 described as responsible. Now, let me add a quick  
22 cliff note. Special Masters don't go into good  
23 prisons as often as they go into bad prisons so I'm  
24 not suggesting that everyone with that length of  
25 experience or experience at that time was part of the

1 problem.

2                   But what I can say with confidence is  
3 that of all of the things we have accomplished through  
4 litigation, through the adoption of internal  
5 professional standards, through increased  
6 expectations, the impact of efforts on citizens groups  
7 and others, of all the things that we've accomplished  
8 I think the thing that may have been most valuable has  
9 been the enormous change in the prospective attitude  
10 and behavior of people at the administrative executive  
11 level of corrections in the United States.

12                   We are talking about people, for  
13 example -- and I'm going to make a couple of  
14 references to my State of Ohio, we're talking about  
15 spending almost \$2 billion a year and we have a  
16 person, Reggie Wilkinson in this case, who is  
17 responsible for the operation of almost 40 prisons and  
18 some 42, 43,000 inmates and he has qualities of  
19 administration and he has a sensibilities and concerns  
20 that simply -- that I simply did not see 25 or 30  
21 years ago, and I think that's true of many, many  
22 corrections administrators.

23                   Now, the concern that I tried to  
24 express in the brief statement that I gave you is that  
25 when state governments initially reacted to



1       correctional overcrowding by ignoring the problem,  
2       we've had a couple things going for us. At first we  
3       had the federal courts, who did step in and who did,  
4       not solve the problem, but accomplished a great deal  
5       and we've had a response to that in the form of  
6       building and expanding; not reducing population, but  
7       making more room. And, of course, that costs a lot of  
8       money and in the '90s money was cheap, it was easy to  
9       budget those kinds of expansions, it was politically  
10      easy and it was at least economically feasible.

11                   As the population increase has  
12      stabilized for at least a little while, or nearly  
13      stabilized, what concerns me so much is that we are  
14      going to see an increase in population soon and that  
15      we are going to find ourselves without the benefit of  
16      the courts for a number of reasons that I outline in  
17      my statement, and we're going to find ourselves  
18      without the money that we had in the 1990s to address  
19      the problem.

20                   The difficulties that administrators  
21      face in attempting to maintain safe institutions, to  
22      maintain staff moral, to prepare prisoners for  
23      re-entry, which is a fundamental responsibility in the  
24      state, to accomplish anything constructive is made so  
25      much more difficult by the inability to do anything

1 but respond to the daily crises in the form of  
2 violence, in the form of staff responses, in the form  
3 of deterioration of physical facilities and all of the  
4 problems that result from an overcrowded environment,  
5 it's a heartbreaking experience for people like Reggie  
6 Wilkinson and other directors.

7                   And I remember he said to me -- a  
8 couple of years ago he said, you know, we're going to  
9 make it, our population is going down, we actually  
10 lost -- we pulled our population down by 6,000. Now,  
11 that wasn't just happenstance, that wasn't just -- it  
12 wasn't because Ohioans quit committing crime, they  
13 have a lot of crime in Ohio, they have a lot of crime  
14 in all of our big cities in the state, but our  
15 legislature began to catch on and we began to  
16 decriminalize, we began to take some steps that  
17 resulted in reduced incarceration. And then the money  
18 went away. And what have we done?

19                   We've closed three or 4,000 beds to  
20 save money because we don't have any money for our  
21 colleges, we don't have any money for maintenance of  
22 Medicaid, we don't have money for secondary education.  
23 And even though the corrections department continues  
24 to be the only state agency with an increase in its  
25 budget, that increase is marginal compared to what it

1 was accustomed to.

2                   And so, as I point out in my written  
3 remarks we continue to, as many states do, double cell  
4 inmates who have just walked in the front door of the  
5 prison, we know nothing about them, we have no idea  
6 how two men or two women will respond. In fact,  
7 turning to women, the intake facility for women in  
8 Ohio maintains 250 women in one dormitory before they  
9 are classified. Now, if classification means  
10 anything, that kind of crowding and the resultant  
11 response that is inevitable, simply turns the concept  
12 on its ear.

13                   We have an opportunity now, it seems to  
14 me, while we enjoy the benefits of reduced pressure on  
15 intake, to begin to think seriously about the number  
16 of prisoners a particular jurisdiction is prepared and  
17 able to accommodate financially, physically and to  
18 develop policies that will bring our system into some  
19 form of balance. If we do not accomplish that, we are  
20 going to lose what I think is the most crucial -- the  
21 most crucial resource we have today to take the  
22 improvement of prison to the next stage, and that is  
23 the talent that we see in a large number of directors,  
24 a substantial number of wardens and deputy wardens and  
25 captains and majors and line correctional officers who

1 really feel differently about what they do for a  
2 living than they did 30 years ago, and who are  
3 prepared to make prisons work.

4 And if we say no, by our actions, we  
5 don't want to help you make it work, perhaps they will  
6 leave and when they do, they will replace -- they will  
7 be replaced by people who are willing to accept the  
8 status quo and work from there, and that's what we had  
9 for so long and that's what produced the problems of  
10 the '70s, the '80s and the '90s. Thank you very much.

11 MR. KRONE: Craig Haney now, please.

12 MR. HANEY: Thank you. Thank you for  
13 an opportunity to address such a distinguished group  
14 about such an important topic.

15 When people discuss and analyze  
16 prisons, and it's been evident in this morning's  
17 presentations, much depends on one's perspective.  
18 Depending upon that perspective, the glass is either  
19 half full or half empty. I want to acknowledge at the  
20 outset that I am a half empty guy.

21 I was a graduate student in 1971 and I  
22 was one of the principle researchers in what has  
23 become a notorious experiment in psychology, the  
24 Stanford Prison Study. And I sat as a graduate  
25 student and watched healthy, normal, young men turned

1 into either largely sadistic acting or behaving prison  
2 guards or victimized and, soon, emotionally  
3 dysfunctional prisoners in the period of six short  
4 days.

5                   Since that time, almost 35 years I have  
6 spent a lot of my professional life going in and out  
7 of correctional institutions throughout the United  
8 States, touring, inspecting, interviewing prisoners  
9 and, to a certain extent, staff and administrators as  
10 well. I would estimate nearly 100 of these tours and  
11 inspections in different facilities around the United  
12 States.

13                   Much of my involvement has been  
14 precipitated by litigation, so, like Vince Nathan, I  
15 am typically not called in to examine prisons at their  
16 best. I acknowledge to you at the outset, I have not  
17 seen American prisons at their best, but I have seen  
18 many of them at their worst and I have seen many of  
19 them with issues that this commission addresses,  
20 issues of safety and issues of abuse are at the  
21 forefront.

22                   I can tell you that when I began this  
23 work, the concept of double celling was regarded not  
24 just by academics, but by prison administrators as  
25 well as an unmitigated evil. Nothing has changed

1       except for the numbers of people that we have in  
2       prison to shift that judgement. Nothing has changed  
3       in academia to suggest that crowding is not harmful,  
4       nothing has changed in prison administration to  
5       suggest that prisons cannot be run better when they  
6       are not overcrowded. What has changed are the norms;  
7       the perspective from which we view these issues.

8                       Of all the things that have happened in  
9       American corrections over the last 35 or so years  
10       since I have been a witness to it, nothing is more  
11       important than overcrowding, in my opinion. There are  
12       many issues, but overcrowding, if one had to pick one,  
13       it would be the single one, and the related concept or  
14       trend of overincarceration.

15                      Now, overcrowding in this context I  
16       think is a bit of a term of art; it does not just mean  
17       too many people for the space available. It also  
18       means housing more prisoners in environments that  
19       don't have the infrastructure to manage them properly.  
20       Housing more prisoners in environments that don't have  
21       adequate programming resources, housing more prisoners  
22       in environments that don't have medical and mental  
23       healthcare that is commensurate with the number of  
24       people who are confined. And, by that measure,  
25       American prisons are and have been for the last 35

1 years, in many jurisdictions, woefully overcrowded.

2 Overcrowding does mean to a certain  
3 extent, however, social density and that's something  
4 that ought not be lost sight of. The average American  
5 prisoner lives in an environment roughly the size of a  
6 king size bed. If you have a king size bed at home,  
7 that's about 60 square feet, the average American  
8 prisoner lives in an environment just a little bit  
9 bigger than that. You have a modest size walk-in  
10 closet or a very small bathroom, imagine living your  
11 life in an environment that size, imagine having all  
12 of your worldly possessions in there with you and then  
13 imagine also having a friend to share that space with  
14 you, or an enemy as the case may be, because, as you  
15 well know, virtually every prison in the United States  
16 in double celled, if they are lucky. Some of them are  
17 housed in the space that size with a third person in  
18 certain jurisdictions, with which I'm sure you are  
19 familiar. So overcrowding does mean an absence of  
20 appropriate space, a lack of sheer physical freedom.

21 But it also means a lack of adequate  
22 programming. By most estimates, half or so of the  
23 prisoners confined in American prisons lack meaningful  
24 work opportunity, half or so. About an equal number  
25 lack adequate educational opportunities. In my state,

1 California, the average reading level of prisoners  
2 confined in our prisons is seventh grade and many of  
3 them, many of those prisoners have been in those  
4 prisons several times. So whatever kind of  
5 educational resources we're devoting to the process of  
6 educating them, they are not learning and they are not  
7 improving.

8                   There is a lack of adequate mental  
9 health program and medical resources in many  
10 facilities, in many facilities in the United States,  
11 in part because the sheer overwhelming numbers of  
12 people who are confined inside our prison system.  
13 Indeed, many prison systems lack the opportunity and  
14 the resources with which to do even adequate screening  
15 of people who are coming into the system. And, of  
16 course, if you can't identify a mental health or  
17 medical problem, you cannot treat it adequately. Most  
18 systems -- again, I will speak to my own state -- do  
19 no more than a superficial job of addressing these  
20 issues, in part because there are simply too many  
21 people coming into the system to devote the necessary  
22 amount of time to adequately assessing them and then,  
23 in part, frankly, because we don't have the resources  
24 with which to address their problems, even if we  
25 adequately identified them.



1                   Now, you heard some testimony earlier  
2           today that despite the overwhelming oppressive numbers  
3           in the system, somehow we have managed to keep order,  
4           some semblance of order in most places. You are going  
5           to hear more about this this afternoon, I know, but  
6           let me share with you the mechanisms that I have seen  
7           used in order to keep some semblance of order inside  
8           these overcrowded and barely overrun and overwhelmed  
9           facilities.

10                   In many prisons in the United States,  
11           maximum security prisons, there are metal detectors,  
12           x-ray machines, leg irons, waist chains, handcuffs,  
13           black boxes, holding cages, violent prisoner restraint  
14           chairs, psychiatric screening, chain link fences  
15           concertina wire, tasers, stun guns, pepper spray, tear  
16           gas canisters, gas grenades, and, in some  
17           jurisdictions, mini 14 and 9-millimeter rifles,  
18           12-gauge shotguns and the like in place, inside  
19           housing units. That is, in some sense, the way we  
20           have managed to maintain control and stability in some  
21           of our worst and most overcrowded prisons.

22                   You are going to hear later on this  
23           afternoon about another technique which has emerged in  
24           the course of this recent period of overincarceration  
25           and overcrowding, the use of the supermax prison,

1 where people are kept, at best, 23 hours a day lacking  
2 any human contact. I have regularly interviewed  
3 people who have been in these facilities for five or  
4 10 or 15 years during which time, among other things,  
5 they have not touched another human being with  
6 affection.

7 In my written statement to you and in  
8 other materials that I know people have written about  
9 these issues, we have addressed at length the  
10 psychological and psychiatric consequences of  
11 confining people in overcrowded facilities and of  
12 confining people in facilities where they are  
13 subjected to these forms of social and institutional  
14 control. There is a significant psychological and  
15 psychiatric price which is exacting and I would  
16 suggest to this Commission that unless we can get a  
17 handle on the overcrowding and overincarceration which  
18 has plagued our country over the last 35 years, then  
19 we will not be able to solve the many problems that  
20 you have been addressing and thinking about and  
21 analyzing. Thank you.

22 MR. STALDER: Thank you. Richard  
23 Stalder, Secretary of Public Safety and Corrections in  
24 Louisiana. First, let me say that the fact as a  
25 witness I don't have on a shirt and tie is not a sign

1 of disrespect of this Commission, it's a sign and  
2 simply reflects the fact that at 6:00 this morning the  
3 button on my buttondown collar escaped from my shirt  
4 and remains at large and, therefore, I'm doing the  
5 best that I can.

6 I would like you to know -- I want to  
7 begin, I guess, with my conclusion. On behalf of the  
8 Association of State Correctional Administrators, on  
9 behalf of the American Correctional Association, of  
10 which I am a past president, the executive director,  
11 Jim Gallon(ph.) is in the audience, I think, Mr. Ryan,  
12 you would agree as the past president of the American  
13 Jail Association, we share with you a very common goal  
14 in your work and that is to advocate for safe and  
15 stable and productive and organized and disciplined  
16 correctional environments in America. That is what we  
17 want.

18 Senator, we, as an association, have  
19 been working four years with the Department of Justice  
20 through VJA to develop the very kinds of performance  
21 measurements that you called for this morning,  
22 consistent across the board ability throughout America  
23 to say how many assaults do we have, how many escapes,  
24 not just the deaths and the suicides, but at a level  
25 of performance measurement that gets down into our

1 operations that can provide meaningful information to  
2 people like you to explore these problems. We are  
3 four years into doing that and we have six pilot  
4 states. Mr. Maynard is one of the pilot states, I'm  
5 one of the pilot states. We'll add probably seven or  
6 eight states by August or September and, hopefully, be  
7 in full operation in another six months. That would  
8 be the kind of information that you need and I'm proud  
9 that our association is doing that.

10 I want to speak to you about  
11 overcrowding, not from the fire marshal's perspective.  
12 I think I'm going to echo a little bit about what  
13 Vince and Craig said. You know, overcrowding from the  
14 fire marshal's perspective is, you know, can you exit  
15 people quickly in an emergency? What are your exit  
16 aisle widths and how big are your doors and where are  
17 your keys?

18 From the health department's  
19 perspective, overcrowding is contingent upon how many  
20 sinks do you have and how many toilets do you have and  
21 how many showers do you have?

22 And I think from our perspective,  
23 particularly from my perspective as an administrator,  
24 overcrowding means do you have more inmates than your  
25 resources can support? You know, we can have a

1 thousand bed prison -- two identical thousand bed  
2 prisons, one which is significantly overcrowded and  
3 one which is very safely and productively run simply  
4 as a function of the resources that are put into it.

5           You know, I want to very specifically  
6 urge your advocacy for certain things. One is for pay  
7 and benefits for correctional officers, people who  
8 work in our prisons and our jails. You cannot run the  
9 kind of safe and stable facilities that you want and  
10 that we advocate for without a well trained, career  
11 staff.

12           In Louisiana I regret to tell you that  
13 we start our correctional officers at the state level  
14 at \$18,000 a year, gross. Now, if they're fortunate  
15 enough to be able to participate in our group benefits  
16 insurance program, that takes \$3,600 off the top.  
17 Most of our correctional officers are eligible, thank  
18 God, for their children to participate in the  
19 Children's Health Insurance Program, funded federally,  
20 so at least the kids can enjoy health benefits. Our  
21 turnover is 30 percent a year.

22           If this Commission can advocate for pay  
23 and benefits for correctional officers in our prisons  
24 and our jails, you will take a significant step  
25 forward in promoting safety in these environments.

1                   You've heard earlier this morning about  
2           the medical and mental health interests. Dr. Karl  
3           Menninger wrote a wonderful book years and years ago  
4           in Topeka, Kansas called "The Crime of Punishment."  
5           We shouldn't lock up the mentally ill, he said, we  
6           don't need to punish the mentally ill. And,  
7           unfortunately, as a society we forgot to read the last  
8           chapter. We read all the first of the book and we  
9           should deinstitutionalize the mentally ill, we forgot  
10          the last chapter that said we need to provide  
11          community support for the mentally ill.

12                   And so the mentally ill became the  
13          homeless and began to interface with the justice  
14          system and tomorrow you will hear from Director  
15          Wilkinson, who Vincent mentioned earlier, tomorrow you  
16          will hear about that very tragic reality that our  
17          correctional institutions are becoming de facto mental  
18          health clinics, but we have to have the resources to  
19          deal with it. Without the resources, without the  
20          staff, without the professionalism that's needed to  
21          cope with those kinds of problems, you will not have  
22          the kind of safe environment that you promote as a  
23          Commission.

24                   The medical issues. You know, when we  
25          talk about safety, I like to say public safety

1 relative to corrections is not just about keeping  
2 dangerous people behind bars. Public safety is about  
3 making sure they don't exit our system with contagious  
4 diseases. So that if we know that someone has disease  
5 prevalence or that we have a higher disease prevalence  
6 in our institutions, we need the resources to deal  
7 with that, and I would urge this Commission to be sure  
8 that the scope of what you do and advocate for  
9 includes advocacy for the treatment of disease in our  
10 institutions.

11                   Twenty-five percent of the inmates in  
12 the State of Louisiana -- we test for tuberculosis, we  
13 test once a year, everybody, staff and inmates -- we  
14 have 25 percent tuberculosis prevalence. That doesn't  
15 mean they're sick, it means they test positive and we  
16 have to treat them. You know, the great news about  
17 tuberculosis is detection is cheap and treatment is  
18 cheap, so that's an easy one.

19                   Unfortunately, hepatitis C, as you  
20 heard Dr. Beck talk about this morning, probably one  
21 out of three inmates in America, because it's a  
22 disease of intravenous drug abuse and it's a disease  
23 of lower socioeconomic status have hepatitis C and,  
24 regrettably, the treatment is 18 months long and it  
25 costs about \$20,000 per inmate. You know, if I

1 treated everybody in the State of Louisiana in my  
2 correctional system who had hepatitis C, the cost  
3 would exceed the annual limit for bonded indebtedness  
4 for the entire state. We need help. We need  
5 attention to those kinds of resource issues.

6 Relative to overcrowding, I would like  
7 you to please consider supporting, for example, the  
8 Prison Rape Elimination Act Provisions For  
9 Safeguarding Communities.

10 It all has to do with we have a fixed  
11 resource base and we continue to pour more people into  
12 it, how do we make those resources stretch to  
13 accomplish our goals? And in my mind the best way is  
14 to quit putting so many people into the system, which  
15 means we need to pay attention to prevention, which in  
16 my mind means that we need to take -- we heard in Ohio  
17 people read at the seventh grade level, in Louisiana  
18 we had tested some 26,000 inmates four years ago and  
19 people come into our system at the fifth grade level,  
20 the fifth grade reading level.

21 You know, and that doesn't mean -- we  
22 can look at all the records and everybody claims I  
23 graduated from high school or I finished 11th grade, I  
24 finished 10th grade. They may have, you finish that  
25 all you want, you still can't read the fifth grade



1 level, that's, unfortunately, the reality we have.

2 We need to put resources into basic  
3 education in our prisons. We need to put resources  
4 into substance abuse treatment. 80 percent of the  
5 people that we deal with have substance abuse problems  
6 that were -- that in some way affected their criminal  
7 behavior. We need to teach job skills. I mean,  
8 three-fourths of the people who come to prison in  
9 America weren't working when they got arrested. Let's  
10 teach job skills.

11 Let's teach values. You know, our  
12 people come to us and they have a value set that's  
13 formed by the culture of gangs and the culture of  
14 drugs and not by preachers and teachers and parents.  
15 We do a lot with that in Louisiana. I think,  
16 Mr. Nolan, you are aware of that. We believe that our  
17 faith-based efforts, our faith-based communities can  
18 do a lot to help people restructure values.

19 You take those four pieces and then all  
20 of a sudden people leave prison and they don't come  
21 back at the rate of 43 percent after five years in  
22 Louisiana. They come back far less frequently, which  
23 means there's far less overcrowding, which means we  
24 don't need more resources, which means we can take our  
25 existing resource base and spread it to accomplish

1       these goals better. That, I think, is a voice that we  
2       need this Commission to adopt and to take.

3                       We need to pay attention to our kids.  
4       My time is up. The one minute thing is about to wave.  
5       Our children -- prenatally and in early childhood  
6       there's so much that we can do to divert them from  
7       criminal activities, so much. I think Head Start is a  
8       wonderful program, we support it in our department,  
9       all over the state, three and four year old kids  
10      learning how to learn and then they go to school and  
11      they succeed in school and they don't come into our  
12      justice system.

13                      You know, that's one of the most  
14      important things we can do relative to overcrowding,  
15      in my opinion, is to support programs for children and  
16      this Commission I think, and I hope, can take a step  
17      forward and say, you know, in all of this that we deal  
18      with and we talk about safety and abuse in America's  
19      prisons, let's deal with some of these issues that can  
20      help make sure that people don't get the opportunity  
21      to come into prison.

22                      On a final note, I'm sure you are all  
23      aware of this horrible statistic. The children of the  
24      people in our prisons are seven times more likely to  
25      go to prison than other kids in similar socioeconomic

1 status, seven times more likely. You know, I hope  
2 that this Commission will look at that tragic  
3 statistic and say, you know, to deal with  
4 overcrowding, to promote safety, let's pay attention  
5 to kids, particularly the children of people who are  
6 in our prisons.

7 Those are the types of things that I  
8 hope that you will be able to do that will be a  
9 concrete and a significant level of support for making  
10 sure that America's prisons and jails are operated as  
11 safely as possible. Thank you for the opportunity to  
12 testify.

13 MR. KRONE: I would like to start off  
14 the first question to you, Mr. Stalder. I recognize  
15 that a lot of things involving prison reform and  
16 safety, you know, right away brings an outrage to the  
17 public, they already got it too easy in there, they  
18 got three hot meals a day and the politicians are  
19 really reluctant to back any type of studies, any type  
20 of legislation that makes them appear soft on crime  
21 and, you know, threatens their re-election.

22 My question to you is you working on  
23 the inside, you know how the prisons work, your ideals  
24 and opinions of what needs to be done in there, how  
25 readily is that accepted by your other co-workers,

1 your other peers, your other people in the profession  
2 in the other states? Do you recognize how much  
3 resistance is there or how much support is there for  
4 these type of changes that we're talking about here  
5 that need to be done to address this overcrowding  
6 issue?

7 MR. STALDER: Mr. Krone, there was more  
8 resistance a decade ago. Today there is very little  
9 resistance to the type of program that helps people  
10 leave prison and not come back for this very simple  
11 reason. If you were a legislative panel in Louisiana,  
12 I could sit before you like this and tell you that the  
13 reality is that every year 15,000 people leave  
14 Louisiana's prisons; within five years, 43 percent of  
15 them will return, that's 7,000 people coming back to  
16 prison at a cost of \$25,000 per bed to build the bed  
17 they sleep in, and at a cost of \$35 a day or almost 13  
18 and a half thousand dollars a year to pay the  
19 operating expenses for them to stay in prison, and  
20 that what we do to teach job skills and basic  
21 education and what we do with substance abuse  
22 education and what we do on the values piece keeps  
23 them from coming back. So that means, Mr. Legislator,  
24 whether you are Republican or Democrat, whether you  
25 are republican or democrat, whether you are liberal or

1 conservative, what that means is you have money now  
2 that you can spend on higher education, that you can  
3 spend on road and bridges, that you can spend on  
4 services to the elderly, that you can spend on  
5 services to children, and that message comes through  
6 very clearly, even in places like Louisiana.

7 MR. KRONE: Keep that message covered.

8 MR. RYAN: Let me go back to basics for  
9 a second. One of the terms that we use is  
10 overcrowding. For me, that terms gets kind of  
11 confused in the fact that there is an assumption that  
12 we're crowded at the beginning.

13 What Mr. Beck said is that our jails  
14 are at 94 percent, our prisons at 100 percent and  
15 federal prisons at 140 percent I think is what he  
16 said.

17 Can you help me better understand the  
18 concept of the design to capacity facility its  
19 operational capacity, its consitutional capacity and  
20 what that all means relative to the consequences of  
21 each.

22 MR. HANEY: Well, let me just offer one  
23 insight about it. I mentioned to you when I first  
24 started doing this work 35 or so years ago the concept  
25 of double celling was anathema to most not only

1 scholars, but correctional administrators. Prisons  
2 were regarded as overcrowded when they approached  
3 90 percent of capacity and that was because  
4 correctional administrators understood that you had  
5 very -- you had increasingly fewer degrees of freedom  
6 to manage prisons effectively when you had problems,  
7 when you had prisoners who needed to be separated, et  
8 cetera, as the prison got closer and closer to its  
9 design capacity.

10 But we've long since have given up on  
11 the notion of 90 percent as overcrowded. We don't  
12 even begin to think about overcrowding until we're at  
13 100 percent of capacity.

14 It sure comes as no surprise to you if  
15 I say that prisons are not built to be particularly  
16 spacious or luxurious, so a facility that is  
17 100 percent of capacity really is operating at a very  
18 tight literal physical capacity to hold people.

19 Now, in California, as Senator Romero  
20 knows, we're operating at 180 percent of capacity,  
21 which means we have almost twice as many people in the  
22 prisons in California as those prisons were built to  
23 hold, and it's a sizeable population, we've got about  
24 150 to 160,000 people I would argue to you who are  
25 significantly, painfully overcrowded. And the

1 management problems which come about as a result, I  
2 think, multiply out well beyond the simple space  
3 capacity issue.

4 MS. SCHLANGER: I had a similar kind of  
5 question based on Dr. Beck's presentation and, that  
6 is, is it the feeling of people on the ground -- what  
7 he said was that we're currently less crowded than we  
8 were ten years ago. And I wondered, if it feels like  
9 that. And I'm always very distrustful of capacity  
10 figures because you can take the same thousand bed  
11 prison and call its capacity different things,  
12 depending on the mind-set of the designer and what  
13 that designer expects is going to happen with the  
14 housing in that prison.

15 So I guess -- not percentages of  
16 capacity or whatever, that seems to me like it's not  
17 that likely to be that illuminating, but just the feel  
18 of the prisons, does it seem like prisons are less  
19 overcrowd now than ten years ago or the same or more  
20 or am I wrong about those capacity figures?

21 MR. STALDER: Commissioner, I want to  
22 answer this very quickly and then let Vince and Craig,  
23 if he wants to say something, but there is a long tail  
24 of building beds in the prison business. It's about  
25 three and a half years to bring beds online.

1                   In Louisiana we grew by 2,500 to 3,000  
2 inmates a year in the mid '90s, which caused a  
3 significant construction boom and, as Dr. Beck said,  
4 growth is fairly static right now. I say static, we  
5 go 2 percent a year, I mean compared to what we were  
6 growing a decade ago -- growth is static, the long  
7 tail of that construction caused us now to have, in  
8 essence, surplus capacity and that surplus capacity  
9 means I think that Dr. Beck is right, that we're not  
10 significantly overcrowded in most jurisdictions.

11                   Now, I don't know what the future will  
12 hold, but today there is capacity to handle the number  
13 of inmates that we have, particularly in Louisiana.

14                   MR. NATHAN: I think I would disagree  
15 with that. I agree, sir, I would dispense with the  
16 word overcrowding, I don't think it adds light.  
17 Prisons should not be crowded and when you have a  
18 system with 45 and 55 and 60 square feet cells in  
19 which virtually every inmate is double celled and when  
20 you have the breakdown of infrastructure that  
21 Dr. Haney has described, you have a crowded prison and  
22 the crowding is interfering with operations.

23                   My very point, Professor Schlanger,  
24 that in Ohio the response of the legislature to a  
25 lessening of the population was to close prisons.



1 We're no less crowded, we're no less crowded.

2 Now, to go directly to the question of  
3 what do these capacity figures mean; the architect is  
4 told design a prison for a thousand people, he or she  
5 designs the prison and says the design capacity is  
6 1,000. Then the question of capacity becomes  
7 political and if we have to put two people in a cell,  
8 then we double that capacity and we call it  
9 operational capacity and we find someone who will say  
10 I can run that prison safely at 2,000. Well -- and  
11 people will disagree about that.

12 I have not, in my experience over the  
13 past several years, seen anything that causes me to  
14 feel optimistic, that we are less crowded today than  
15 we were and, yeah, we're managing the prisons. Part  
16 of that is skill on the part of prison administrators,  
17 part of it is what Dr. Haney described, we have tipped  
18 the scales of control in some ways that, to me, are  
19 some troubling, but I think we have a terribly crowded  
20 system in the United States and that we have made  
21 virtually no inroad.

22 Keep in mind that when we talk about a  
23 reduction in the rate of increase, we're not talking  
24 about pure prisoners, we're talking about not having  
25 quite as many more. That would be my response to the

1 two questions.

2 MR. GREEN: Mr. Nathan, you talked  
3 about, though, hitting a point in time with kind of  
4 the static growth where the policies and decisions  
5 that we make going forward are so important.

6 Can you just expound on that a little  
7 bit more in terms of the kind of things you think we  
8 need to grapple with and the kind of policy  
9 considerations we need to be making at this time?

10 MR. NATHAN: I believe that we are --  
11 and I can't tell you really why, we are at a point at  
12 which we know crime, reported crime and even reported  
13 victimization has fallen dramatically. We don't know  
14 why, but we know it's happened.

15 We know that money is scarce and is  
16 likely to remain so for the foreseeable political  
17 future, at least. We know that we continue to have an  
18 enormous number of people in prison, but it seems to  
19 me that we have an opportunity now, when at least we  
20 don't have folks backed up 10 miles waiting to get  
21 into our prisons, we are not backing up hundreds and  
22 thousands of people in county jails -- although that  
23 is still a problem in some states -- awaiting entry  
24 into the prison system, that now is the time to take  
25 stock; what do we have?



1 your question, I'm not sure.

2 SHERIFF LUTTRELL: Let me address a  
3 question to the three of you and ask you for brief  
4 comments.

5 First of all, I think as a Commission  
6 we are very fortunate to have what I think is a good  
7 blend of the academic, the clinical and the practical  
8 and I think each of the three of you -- each one of  
9 you represent those three values very well.

10 Richard, I would like to add one point  
11 to what you were saying about investment in programs  
12 in our facilities and reflect on something that  
13 Dr. Beck mentioned this morning. I have had the good  
14 fortune to work in both prisons and jails so I can  
15 kind of look at both sides of the equation.

16 Dr. Beck mentioned this morning that  
17 part of the problems with our jail overcrowding has  
18 been a decrease in the quality and quantity of  
19 community programs and when we talk about prison  
20 overcrowding, we talk in large part about the  
21 recidivism rate. Until we have adequate support  
22 programs in our community to really compliment the  
23 programs that we are initiating in our prisons, it's  
24 going to be very difficult for us to sustain the good  
25 programs that we have in our prisons.

1                   Some of the best drug programs I've  
2                   seen have been in prisons, yet there doesn't seem to  
3                   be a nexus to the community when many of these people  
4                   are released. So there's got to be support in the  
5                   community if we're going to impact the recidivism.

6                   But I would like the three of you to  
7                   really talk about, very briefly -- I think the common  
8                   thread that runs through all of this is shrinking  
9                   budgets effectiveness. State and counties over the  
10                  last three or four years have had some significant  
11                  problems when it comes to funding all types of  
12                  programs, whether it's education, mental health or  
13                  corrections. And, quite frankly, politically we'll  
14                  never compete with education and with several other  
15                  programs in the community.

16                  The overcrowding problems impacts  
17                  programs, quality of programs impacts staffing,  
18                  impacts facilities.

19                  Can you all just give an opinion or a  
20                  recommendation on paradigmships; do we need to start  
21                  refocusing another way in addressing these problems?  
22                  We've talked about investing in staff training, we've  
23                  talked about investing in programs, I just mentioned  
24                  community programs; but do we need to start thinking  
25                  in new terms about what can be done to address the

1 consequences of crowding? Do we need to start  
2 thinking of some new approaches to correctional  
3 management that maybe the textbooks haven't addressed  
4 yet? Let me just throw it out for a little  
5 brainstorming response.

6 MR. STALDER: I think, Sheriff, that,  
7 first of all, we are ready as a country, I know we're  
8 ready as a state in Louisiana to acknowledge that  
9 prison ought to be for people who are violent, who  
10 habitually break the law and who threaten our safety.  
11 And we haven't always felt that way in Louisiana,  
12 having the highest incarceration rate in the nation,  
13 which reflects a time in the '70s and the '80s when we  
14 decided to slow down an armed robbery amongst 20 and  
15 21 years old was to say you are not going to be locked  
16 up for 50 years, now you are going to be locked up for  
17 99 years, and those kids could have cared less about  
18 what the sentence for armed robbery was. But we built  
19 that long tail on, we're paying the price today.

20 But across America I think you're  
21 finding the paradigm shift is that low level drug and  
22 property offenders ought to be handled in our  
23 communities, that it's cheaper, that it's more  
24 effective and that it promotes safety and it promotes  
25 the kind of goals this Commission has and that, to me,

1 is the most fundamental paradigmship that we see going  
2 on.

3                   And I go back to what I said earlier,  
4 it really is no longer a partisan issue, it's really  
5 no longer a liberal-conservative issue, it's really no  
6 longer those kinds of things that split us so much in  
7 the past. Everybody understands that true sentencing  
8 reform ought to mean that we keep dangerous people in  
9 prison and not dangerous people in our communities,  
10 and that our communities can effectively handle those  
11 issues and do it in a way that promotes exactly the  
12 kind of safety that we advocate.

13                   MR. HANEY: Prisons and punishment have  
14 been play things of politics in this country for the  
15 last 30 or more years and I think many of the issues  
16 that you are addressing here have come about as a  
17 result of the wrongheadedness of many policies that  
18 were adopted for largely political reasons and,  
19 frankly, somewhat irresponsibly because they were not  
20 followed with -- as you heard just in this panel, they  
21 were not followed with the resources that needed to be  
22 invested in making the policies even workable, let  
23 alone humane.

24                   A paradigmship, yes, at two levels.  
25 One is that we have to go back to viewing prisons, as

1 you have just heard, as the criminal justice system's  
2 response, absolute last resource, and not compete with  
3 one another over who could talk about putting the most  
4 people away for the longest period of time. That kind  
5 of thinking is what has gotten us here and what has  
6 gotten us many of the problems that you've heard so  
7 much about today and I'm sure in your other hearing.

8 The other thing, frankly, and I don't  
9 know whether it's been addressed with this Commission  
10 or not is you know that during this period we not only  
11 overincarcerated people, but we changed at the  
12 beginning of this era of overincarceration the  
13 philosophy which we use to justify incarceration.

14 People went to prisons beginning in the  
15 early 1970s for punishment, not rehabilitation. That,  
16 I think, was a psychologically naive shift. Human  
17 beings do not sit still well, the notion that we could  
18 put them in places and suspend them in animation  
19 somehow I think was just naive, and the notion that we  
20 could put people there and acknowledge the fact that  
21 they were there to be punished, by which we meant they  
22 were there to be hurt. Punishment means inflicting  
23 pain. That we could put people in places for long  
24 periods of time and inflict pain on them during the  
25 period of time that they were there and not have the



1 responsibility to do something positive or beneficial  
2 for them while they were there, I think, has now run  
3 its course and we need to go back to thinking about --  
4 again, as you already heard in just this panel, go  
5 back to thinking about programming, what could be done  
6 to ensure that people come out of these institutions  
7 in better shape than they went in.

8 MR. NATHAN: Craig, I would argue -- I  
9 agree with you that that responsibility is not simply  
10 the responsibility of the prisoner, it's a  
11 responsibility of the society and we know that what  
12 we're doing now in the criminal justice system isn't  
13 working and we can talk, and I very much agree with  
14 Richard, that we have to think about people who simply  
15 can't come into the system. We simply don't have room  
16 or resources for them, it's a waste of resources.

17 And, by the way, a footnote, we're  
18 competing real well with education. Our education  
19 budget in Ohio is flat for the next two. Our  
20 correction budget is going up by two-point something  
21 percent, which is ridiculously low from the point of  
22 view of corrections, we're used to six and  
23 eight percent increases, but we're still way ahead of  
24 education.

25 We need to think about the length of

1 sentence. Somehow, and I notice this with my  
2 students, when I say someone goes to prison for five  
3 years, that's a slap on the wrist. Tell me whether  
4 any of you could give up the next five years.

5 I met an 86 year old man on death row  
6 in Mississippi, they are going to have to put him in a  
7 wheelchair to take him into the execution chamber. We  
8 are developing geriatric, skilled nursing home  
9 facilities in our prisons all over the country or  
10 we're letting that population rot, and that's some of  
11 us, that's me, where I go, I hope, it's what I need.

12 But we need to understand that piling  
13 time on top of time on top of time isn't accomplishing  
14 anything. It's defeating any effort to resocialize or  
15 promote re-entry. I think it dilutes punishment, I  
16 agree. You tell me 50 years, 90 years, I don't give a  
17 damn. What's the difference? My life expectancy is  
18 another 12, 13 years.

19 I mean, I wonder -- and I have no  
20 respect for what the man did, but I'm wondering what's  
21 this fellow's thinking about, you know, wouldn't a  
22 three or a five year sentence make our point? That's  
23 a long time. Some of us would be dead, for some of us  
24 that would be a life sentence, for all of us that  
25 would be a totally ruinous event, and that's what I

1 find surprising, that people think that -- I hear, I  
2 can do that time standing on my head. Well, try it.  
3 Try standing on your head 30 minutes or six months or  
4 a year.

5 Our sentences are simply too long and  
6 there is no justification. Nothing can be shown to  
7 have been accomplished by keeping a person in prison  
8 15 years as opposed to three or four.

9 MR. BRIGHT: But what would you say  
10 about incapacitation, that's the argument, isn't it?

11 MR. NATHAN: Well, I understand that  
12 that's an argument in the first place from the  
13 perspective of an inmate who is killed by another  
14 prisoner or staff member who is assaulted by a  
15 prisoner or killed. Incapacitation is in the eye of  
16 the beholder.

17 But so we take -- let's don't talk  
18 about the worst, most vicious, violent crimes, because  
19 there are some that I would have difficulty responding  
20 to, but let's talk about serious economic crimes.

21 Do you think that Martha Stewart can  
22 serve, what, six months, is more likely to commit a  
23 crime than someone who spends five years or seven  
24 years and then gets out? I don't know. I think that  
25 year was probably a tough year. It would be a tough

1 year for me, and I just don't buy it.

2 MR. BRIGHT: I don't necessarily think  
3 that, but I think the question is for the person who  
4 has done three or four armed robberies by the time  
5 they're 19, is five years enough or is a longer  
6 sentence necessary to prevent that person from having  
7 anymore armed robberies, not worrying as much about  
8 the person but worrying about people in the society  
9 and whether or not they're robbed.

10 MR. NATHAN: Well, you know, the  
11 question of why we live, Steve, in such a violent  
12 society is one that we all have partial answers to.  
13 To tell prison administrators that they're supposed to  
14 resolve that problem is unrealistic. It seems to me  
15 that every time we put someone in prison for ten or 15  
16 years, we've got someone lining up to take that  
17 person's place.

18 And I just simply don't buy the idea  
19 that by keeping a person in prison, let's say ten  
20 years, that we're going to have any impact on armed  
21 robbery.

22 And, you know, maybe another way to  
23 look at it is this; maybe it's our responsibility, if  
24 we're given the resources in corrections, we've only  
25 got three or four or five years with this guy, or two

1 years. You know, the Europeans are doing it. They're  
2 not slaughtering each other at the rate that we are,  
3 at least not in their criminal realm. And they get  
4 along with three and four year sentences for homicide.

5 MR. FRIED: You don't buy it, but do  
6 you have evidence and statistics to support your  
7 unwillingness to buy it? There's evidence and  
8 statistics that indicates you are wrong.

9 You don't like it, but you may be  
10 wrong, and what Steve says may be correct and  
11 supported by the facts. And I don't think you are not  
12 buying it is an answer.

13 If you have facts, please let us have  
14 them, but I don't think you have them.

15 MR. BRIGHT: Well, what would you say,  
16 Mr. Stalder, what would your answer to that be?

17 MR. STALDER: Mr. Bright, I would go  
18 back to the paradigm question. I would say I'm just  
19 a -- just from -- a little, old, simple guy from  
20 Louisiana.

21 The paradigm shift is not going to  
22 occur at the top end of the scale, first. I believe  
23 we ought to lock up people who are dangerous and  
24 violent for long and certain terms, and I think that  
25 that level of incapacitation is something that we owe

1 ourselves as a society.

2 But what we have done is locked up too  
3 many people who aren't dangerous to us for long and  
4 certain terms and that has had a very costly  
5 consequence for us as a society, for our states, for  
6 our country.

7 So in Louisiana we did a great thing  
8 five years ago, we changed the mandatory minimum  
9 sentence for possession with intent to distribute  
10 cocaine or distribution of cocaine from five years  
11 flat, no parole, no probation, no suspension offense  
12 to two years flat, and now we're starting to reap the  
13 savings from that, and I think that is consistent with  
14 what Vincent is saying.

15 But I personally believe that those who  
16 are violent and cause injury ought to be locked up for  
17 long and certain terms, without apology and we ought  
18 to pay the price, but we are paying the price for far  
19 too many who aren't dangerous.

20 MR. BRIGHT: Well, I guess the question  
21 is can you put sort of a percentage on that; how many  
22 of those people that you are getting in your system  
23 there are those that don't need those sentences like  
24 the drug people.

25 MR. STALDER: In Louisiana we are

1 attacking mandatory minimums. I think we probably  
2 intake as many as 35 to 40 percent people who are  
3 either technical violators or people who commit low  
4 level crimes and who face mandatory minimum terms  
5 because of that. We are gnawing at mandatory  
6 minimums.

7 We have now the political will to say  
8 that for nonviolent crimes, for property crimes and  
9 drug crimes, that we will reduce that and then let the  
10 individual show on their own merits whether or not  
11 they ought to be released. I don't believe in  
12 automatic release. I don't think lock somebody up for  
13 three or five years and let them out, but let them  
14 demonstrate that they participate in educational  
15 programming, let them demonstrate that they tried to  
16 better themselves, let them demonstrate that they are  
17 able to take care of their family, let them  
18 demonstrate that their values have shifted and then  
19 give them the opportunity to show us that as a society  
20 for people who don't pose that level of risk.

21 MR. KRONE: If I may interrupt here.  
22 This is about overcrowding and, as I understand to  
23 say, it's not the violent criminals that are  
24 overcrowding our prisons, is that correct, so we  
25 really are concerned about those sentences that are

1 putting nonviolent people in violent situations and  
2 overburdening our prison system, that's what we are  
3 addressing.

4 MR. NATHAN: Well, one question I would  
5 raise is how much of what we described as correctly  
6 violent crime is drug related, you know? If you don't  
7 have the money to buy drugs, you are kind of a weak  
8 guy like me, you would rather have a gun and you can  
9 make a robbery or a burglary to get the money for your  
10 drugs.

11 So I'm not sure that you can't go back  
12 to the drug question that's been raised and draw a  
13 pretty clear line of cause and effect, even when you  
14 discuss violent crime.

15 MR. KRONE: Violent issue as a result  
16 of a medical dependency that we are not treating or  
17 working on.

18 MR. HANEY: Let me -- Professor Fried  
19 brought up the issue of evidence and let me suggest to  
20 you that there is not one shred of evidence to suggest  
21 that the reductions in crime which we have enjoyed  
22 over the last decade or so are, first of all, remotely  
23 commensurate with the extraordinary increase in the  
24 rates of incarceration.

25 You heard this morning we were talking



1 about a quadrupling of the rate of incarceration in  
2 this country at many billions of dollars of investment  
3 and the decrease in crime rates have been significant,  
4 but they did not commence until a very significant  
5 change in the economic picture in the United States  
6 began in the 1990s.

7 So the extraordinary increase in  
8 incarceration took place in the late '70s and  
9 throughout the entire decade of the 1980s bore not  
10 direct fruit whatsoever in terms of reduced crime  
11 rates. There may have been a carryover effect into  
12 the '90s, no question about it, but statisticians  
13 suggest that only a small percentage of decrease in  
14 crime rates over the 1990s is attributable to the  
15 massive increase in the number of people in prison.

16 Now, add to that the question of  
17 opportunity costs. What could have been done with  
18 those billions of dollars instead to address crime,  
19 not after, but before it took place, and then address,  
20 or take into account, the issue of the consequence of  
21 these very selective policies of incarceration in  
22 certain communities in the United States, particularly  
23 African-American communities, particularly with  
24 respect to African-American men.

25 I'm sure you know the statistics that



1 when we talk about crowding and overcrowding, of  
2 course, it's subjective, it varies from state to  
3 state, from jurisdiction to jurisdiction. I think I  
4 would say it's about caseload inevitably, it's about  
5 space and it's about resources and, of course, all of  
6 this embedded in a political context.

7 But aside from the sentencing, which I  
8 absolutely think needs to be addressed, aside from  
9 looking at not only inmates, but the parole  
10 population. In California there's 165,000 inmates,  
11 300,000 on parole, and most of them go back on some  
12 kind of technical violation, but I think another issue  
13 that I've seen, at least, sitting on the public safety  
14 committee in the State Senate in California is I don't  
15 want to say it's a new trend, but it has increased and  
16 that's the question of enhancements.

17 Use a gun, get this. Kill somebody  
18 under the age of whatever, get this additional. So  
19 it's not necessarily the sentencing, but it's adding  
20 on to the sentencing. Silence in those committees,  
21 absent in those committees, the witnesses, our  
22 corrections officials.

23 I guess, if anything, what I really do  
24 think that is needed is to have communication with  
25 respect to what is the effectiveness of the sentencing

1 and for how long and what is the worthiness of these  
2 enhancements because as long as we have a silence at  
3 the witness table when this legislation is going  
4 through, it's going to be law and order, business as  
5 usual, sounds good for the sound bite for the media,  
6 slap on the enhancements.

7 Any comments from you as to how we  
8 might engage corrections officials in our own states  
9 and others nationally to address this type of  
10 legislation that has come through California and  
11 hasn't stopped, and I would imagine if it's happening  
12 in California, it's happening throughout the nature.

13 MR. STALDER: Senator, in Louisiana we  
14 call it a fiscal note and when that type of  
15 legislation is proposed, I go to the table and I don't  
16 attempt, necessarily, to try to shake Louisiana's  
17 sentencing laws, which is really a legislative  
18 function, but I do go to the table and I say if you do  
19 this, this is how many millions and millions and  
20 millions of dollars it's going to cost, starting this  
21 fiscal year and how it will grow, and, you know we  
22 have -- do the charts and graphs and we believe -- I  
23 think that's an appropriate role for correctional  
24 administrators, is to explain what the consequence of  
25 the sentencing structure revision would be and, having

1 done that, then we find that many, many times people  
2 will say, well, I just really didn't realize that that  
3 was going to be that expensive and then it pretty well  
4 backs up and that takes care of it.

5 SENATOR ROMERO: Well, you do that in  
6 Louisiana, what about your cohorts? I haven't seen  
7 that in California.

8 MR. HANEY: I would call it a  
9 correctional environmental impact report that I think  
10 would be very helpful to have attached to any law that  
11 was under consideration that would increase the  
12 numbers of people who are going to prison or the  
13 lengths of time they would spend there and have the  
14 corrections department come in and say not only what's  
15 the direct economic impact of this, but how is this  
16 likely to effect the functioning of the prison system,  
17 and then until that's done, the law can't be passed.

18 MR. FRIED: Bringing us back to what is  
19 the subject of this Commission, do the three of you,  
20 and I guess Mr. Stalder is perhaps the best position  
21 to address this, think that it would be useful for  
22 this Commission to suggest minimum standards; square  
23 feet per inmate, double bunking or not bunking,  
24 correctional officer to prisoner ratio, things of that  
25 sort, so that you could have a kind of baseline which

1       said below this it is no longer acceptable and then,  
2       of course, your impact statement is a brilliant idea  
3       for dealing with the overcriminalization point,  
4       because I don't think that's our job.

5                       Our job is to say what is the effect of  
6       those things on the conditions in the prison, but in  
7       order to be effective could we come out with something  
8       like minimum standards; would that be useful?  Would  
9       anybody believe it?  Is it feasible?  Does it make  
10      sense?

11                      MR. STALDER:  Commissioner Fried, I am  
12      probably the strongest advocate for meeting minimum  
13      standards that you will find anywhere around the  
14      country.

15                      MR. FRIED:  I didn't know that.

16                      MR. STALDER:  I know that Commissioner  
17      Ryan is shaking his head.  We in the 25 years of  
18      federal court supervision of the Louisiana  
19      correctional system by subscribing to the standards of  
20      the American Correctional Association and the  
21      Commission on Accreditation for Corrections, they have  
22      volumes of standards, we subscribe to 469 standards  
23      for the operation of our adult prisons and we entered  
24      into about a 24-month process, we accredited every  
25      prison and the federal judge said -- initially said

1 I'm releasing you from court supervision and releasing  
2 you from the monitoring of my special master, as long  
3 as you maintain American Correctional Association  
4 accreditation. It is a very remarkable tool to  
5 maintain minimum standards.

6 There are those who criticize those  
7 standards and I believe that the criticism --

8 MR. FRIED: What is your view of them?

9 MR. STALDER: My view of them is they  
10 provide a solid foundation upon which to build safe  
11 and nonabusive correctional environments, a solid  
12 foundation, and that foundation is what we've used in  
13 Louisiana. And Commission Nolan I know has been in  
14 our largest maximum custody prison and I hope believes  
15 that it's a safe and stable facility. It's the oldest  
16 and the largest facility in the United States that's  
17 accredited by the American Correctional Association.

18 MR. FRIED: So if you put that  
19 together -- you have those minimum standards and you  
20 put that together with your impact statement and every  
21 time somebody proposes some criminalization, you say  
22 fine, here are the standards, we've got to meet those;  
23 if you do that, then you can really put a dollar  
24 amount on whatever changes in the criminal justice  
25 system are being proposed; another five years, fine,

1 match that with the standards, in our state that means  
2 so and so.

3 MR. STALDER: Yes, sir. And I think as  
4 you look around this Commission, Commissioner Ryan,  
5 Commissioner Maynard, as you hear of Director  
6 Wilkinson that Vincent talked about earlier, strong --  
7 not just proponents of, but participates in the  
8 accreditation process and the belief, the firm belief  
9 that those standards provide that level of foundation  
10 for our operations that result in the type of safety  
11 that this Commission advocates for.

12 MR. NATHAN: Professor, if I could take  
13 your question and relay it directly to the issue of  
14 crowding.

15 I think it's very difficult to argue  
16 that the ACA standards, which I do support, and the  
17 accreditation process, which I do support, that those  
18 have been effective in eliminating or substantially  
19 reducing crowding in the United States, the standards  
20 have simply changed.

21 I want to make a very quick point about  
22 the idea of impact statements and I will do this, you  
23 know, in just a minute. There is a problem with  
24 impact statements. If I have a system now, and I'll  
25 just take the crime armed robbery, and the average



1 time served is six years, average time served, not  
2 sentence. Now, in order to get some votes I want to  
3 double the sentence from let's say 10 years to 15.  
4 There will be no economic impact in year one or two or  
5 three or four or five. There will be no impact until  
6 we get to the point that someone who, on average,  
7 would have gotten out stays in, and I don't see  
8 legislators thinking in those terms.

9 I think that when you say to a  
10 legislature there's going to be this terrible  
11 financial impact in 2012, well, I'll be governor by  
12 then.

13 And so while I do agree that we should  
14 do them, there's no question, we should do it, educate  
15 the public, the press and the legislature, keep in  
16 mind that it's really kind of a free ride for the  
17 folks who are voting for these add-ons or for these  
18 increased sentences because those people are  
19 spending -- these criminals are spending some time now  
20 and until we get to the point they're spending more  
21 time, we're not spending anymore money. So it's not  
22 today's problem and, boy, politicians love that.

23 SENATOR ROMERO: But as one of those, I  
24 do think that you are right, a lot of people do look  
25 to say it's the next -- especially states that have

1 term limits, however, there is a free pass. If you  
2 are not there at the table facing those tough-on-crime  
3 legislators, then they get the free pass.

4 MR. NATHAN: That's right.

5 SENATOR ROMERO: And so I do think, and  
6 I really like the idea of the environmental impact  
7 report for the prisons, that silence is enabling to  
8 continue that trend to really not being responsible.

9 MR. NATHAN: And you are absolutely  
10 right and anyone in corrections who is not trying to  
11 educate the legislature on the realities, in my  
12 opinion, is failing corrections as an industry, as a  
13 profession.

14 MR. NOLAN: Two points. As a  
15 recovering politician, it's not just that they think  
16 they will be governor, they are scratching an itch  
17 that the public feels. The public thinks these  
18 sentences and doesn't think of the cost of them and  
19 we -- I think an important part of this Commission's  
20 work is trying to break that idea that longer  
21 sentences mean a safer community and that there's no  
22 cost.

23 But having been at Angola, which was  
24 the most dangerous prison in the United States and is  
25 now the safest in the United States, the length of

1 sentence doesn't really impact that because 95 percent  
2 of those inmates are going to die in that facility,  
3 it's an astounding situation, but they've made it a  
4 safe facility, even with the relative hopelessness of  
5 ever getting out.

6 And, Mr. Stalder, I would like to talk  
7 to you about the challenges that you faced in changing  
8 that because I would assert to this Commission, it's  
9 not just policies, which are very important, it's also  
10 leadership and commitment to change, having a vision  
11 that there can be a peaceful prison and then setting  
12 the standards to drive it. Secretary, if you could  
13 talk about the challenges you faced and the  
14 leadership.

15 MR. STALDER: Commissioner Nolan, as  
16 you know, it's a fundamental sense of on-site  
17 leadership through the warden and support of staff,  
18 both correctional officer staff, programming staff and  
19 our faith-based community. I mean that's really  
20 been -- Angola is the only prison or now that we've  
21 spread it a little bit to Mississippi and Florida --  
22 we were the first prison to have an adjunct location  
23 of the New Orleans Baptist Theological Seminary on  
24 site with a four-year and a two-year graduate program  
25 that didn't cost the taxpayers of the State of

1 Louisiana a nickle and we graduate ministers, who then  
2 go out and work with our chaplaincy to promote the  
3 kind of change in values that's so important.

4 I guess, Commission Nolan, the only  
5 thing I would say it's necessary but not sufficient to  
6 teach how to people to read and write, it's necessary  
7 but not sufficient to teach people job skills, it's  
8 necessary but not sufficient to deal with substance  
9 abuse, it is absolutely imperative that we deal with  
10 the values issue and our faith-based communities  
11 across Louisiana have really stepped up to do that.

12 As you know, Angola has three churches  
13 that were built by the faith community in the State of  
14 Louisiana, three. We have built seven chapels at  
15 prisons in Louisiana interdenominational chapels;  
16 Christian, Muslim, Jewish, it doesn't matter, each at  
17 a cost of \$450,000, not a nickle of taxpayer money,  
18 every dime contributed by the faith community and that  
19 level of commitment, Mr. Nolan, is what I think has  
20 says the most, coupled with the leadership on site,  
21 for how we reformed our operations, not only at Angola  
22 but throughout the Louisiana system.

23 MR. KRONE: Well said.

24 With that, unless there's any  
25 questions, I think we pretty much ran out of time and

1 we're going to have to thank you all for that insight  
2 that you have given us.

3 And we are going adjourn now for lunch.  
4 We will resume again at 2:00. I would like to ask all  
5 the witnesses; prior, present and upcoming to exit  
6 through the door here. I would like to remind the  
7 audience there is a cafeteria available within this  
8 building where you can get a lunch and, as I said,  
9 we're back here at 2:00. Thank you.

10 (Lunch recess.)

11 MS. SCHLANGER: We're going to hear  
12 next from Michael Jacobson, who is the Director of the  
13 Vera Institute of Justice, which is obviously the  
14 sponsoring organization for this Commission. Before  
15 he joined Vera as its fourth director in January 2005,  
16 he was a professor at the City University of New York  
17 Graduate Center and the John J. College of Criminal  
18 Justice. He's got a Ph.D. in sociology and, also,  
19 some very practical experience.

20 He was the New York City Correction  
21 Commissioner from '95 to '98 and he was the City's  
22 probation commissioner before that.

23 Prior to that, he worked in the New  
24 York City Office of Management and Budget from 1984 to  
25 '92.

1                   He is the author of "Downsizing  
2 Prisons, How To Reduce Crime And End Mass  
3 Incarceration," which is a book that was published  
4 this year. He serves currently as the Chair of New  
5 York City's Criminal Justice Agency.

6                   So thank you very much for joining us.

7                   MR. JACOBSON: Thank you, Chairman  
8 Katzenbach and commissioners for inviting me testify.

9                   I would like to do three things in the  
10 few minutes I have to testify. First, simply to  
11 welcome you to New Jersey, the New York/New Jersey  
12 metropolitan region. It's great to have you here.

13                  The second, sort of briefly to talk  
14 from the outside -- a person sort of on the outside of  
15 what you are doing on the importance of your work and,  
16 third, to talk about the need to focus your attention  
17 on governors and state legislators whose policy  
18 decisions have created the size, scope and, to a large  
19 degree, the operations of our system of imprisonment,  
20 or mass imprisonment, which characterizes our current  
21 system of punishment.

22                  So, first, as I said, welcome to New  
23 Jersey, it's great to have you here and look forward  
24 to the rest of today and tomorrow.

25                  On the work you are doing, I would like

1 to emphasize how important it is to have a completely  
2 independent, diverse and thoughtful group of people,  
3 some of whom have a great deal of expertise on this  
4 issue and some who don't, focus attention on our jails  
5 and prisons, where now over 2.2 million people  
6 incarcerated in this country.

7                   You are doing this work at a time when  
8 many states are beginning to re-examine many of the  
9 policies and laws that have been inimical to the  
10 growth in our prison systems. A great deal of policy  
11 attention is now being paid around the country to who  
12 we are sending to prison, for how long and at what  
13 costs and benefits. Specifically, as you heard this  
14 morning from several of the folks who testified, the  
15 issue of our huge national return to prison points.  
16 52 percent within three years. And the process of  
17 discharge planning and prisoner re-entry, all of which  
18 are the subject of quite intensive interest at all  
19 levels of federal, state and city and county  
20 governments around the country.

21                   The issue, however, of what happens to  
22 people in our jails and prisons receives far less  
23 attention. Understandable in some ways, there's a  
24 lack -- as Allen Beck mentioned this morning, a lack  
25 of uniform, standard data on prison conditions

1 generally, on violence and use of force specifically,  
2 and that, coupled with the fact that prisons are  
3 closed and what sociologists call total institutions  
4 allow uninformed perceptions of what happens in our  
5 prisons. Those who have preconceived notions of how  
6 our different systems operate can simplistically  
7 characterize them as anything from brutal, violent  
8 places where no one is safe to then being soft country  
9 clubs where prisoners lounge around, watch cable TV,  
10 eat well and have unlimited recreation and generally  
11 live fairly well.

12 Both these views are incredibly  
13 simplistic and neither acknowledges the enormous  
14 challenges faced by correction professionals who have  
15 to manage these institutions and these challenges, I  
16 would argue, are perhaps the most difficult of any job  
17 in our current criminal justice system.

18 Forcing policymakers and the public to  
19 think in a more informed, rational way about what does  
20 and should happen to people in our prison systems can  
21 only result in a better, fairer, more effective and  
22 just system. Any contribution you can make to this  
23 will have a lasting and important and significant  
24 impact.

25 Finally, I implore you to focus some of



1 your attention on our governors and state  
2 legislatures. Correction commissioners have not  
3 created the scope, complexity, crowding, health  
4 problems and the myriad other issues you've heard  
5 about in our nation's prisons. Legislatures and  
6 governors generally have. Correction commissioners do  
7 not decide how much money is required to run their  
8 systems, state legislatures and governors decide that.

9 And, frequently, these elected  
10 officials also decide how much and what kind of  
11 programs will exist in our prisons.

12 Over the last 30 years in this country  
13 correctional policymaking has largely been taken out  
14 of the hands of experts and into the hands of  
15 governors, state legislatures and other elected  
16 officials.

17 You cannot, I would argue, usefully  
18 examine the issue of safety and abuse in America's  
19 prisons without focusing an intensive and critical eye  
20 on the role played by these elected officials in  
21 creating the systems we now have.

22 The field of corrections policy has, by  
23 far, the biggest gap between what we know and what we  
24 do and for this you can see and you will hear  
25 testimony and do research on what we know, for

1 instance, about educational, vocational work and drug  
2 treatment programs and how little of that we actually  
3 do.

4 This gap between our knowledge base and  
5 our practice exists because correctional policymaking  
6 at all levels has occurred in an extremely  
7 hyperpoliticized environment where issues of  
8 punishment have had and continue to have tremendous  
9 political capital.

10 As a result, even the best correction  
11 managers cannot compensate for a state system that is  
12 crowded, underfunded, understaffed, growing and, these  
13 days, under tremendous pressure to cut costs. Toward  
14 this end and future hearings, I would hope that you  
15 ask some of these elected officials and policymakers  
16 to testify as well.

17 My time is up. I will end by thanking  
18 you again for your work and the difficult challenge  
19 you've set out for yourselves and I wish you all good  
20 luck. Thank you.

21 MR. SCHWARZ: So, Mr. Jacobson, I think  
22 you were here before lunch when there was some  
23 discussion about the -- whether there was a  
24 correlation between incarceration or incapacitation  
25 and the decline in crime and what that correlation

1 was. Now, presumably, it can't be zero and it can't  
2 be 100 percent, but what does the data show and what  
3 are the reasons underlying the data?

4 MR. JACOBSON: Well, let me answer that  
5 question a few ways. First, just to give you a brief  
6 sense of what the sort of the most empirical research  
7 on this issue of the relationship between our build-up  
8 of the use of prisons and crime decline shows.

9 There's been a fair amount of empirical  
10 work on this, mostly by Al Blumstein and William  
11 Spellman, who have done different sorts of work around  
12 this. Both their work seems to indicate that if you  
13 look over the last decade or so, that our build-up of  
14 imprisonment is responsible for somewhere around 20 to  
15 25 percent of the nation's crime decline. This is a  
16 matter of some debate, there's still a lot of work to  
17 do. This, obviously, varies also incredibly state by  
18 state.

19 So, for instance, if you live in a  
20 state like New York; New York, over that last 10 or 15  
21 year period has had one of the slowest-growing prison  
22 systems in the country. In fact, in the last five or  
23 six years New York state has a shrinking prison  
24 system, larger, I believe, than any prison system in  
25 the country. And during that, during the last 10 or

1 15 years New York has, by far, the largest crime  
2 reduction of any state in the country.

3 On the other hand, you have a state  
4 like West Virginia, which has had a massive buildup in  
5 its prison system, one of the largest buildups in the  
6 last ten years, and has also seen an increase in the  
7 amount of violent crime.

8 So there are some very significant  
9 variations on a state by state level but when you look  
10 at the national data, the consensus seems to be  
11 somewhere around 20 to 25 percent of the crime  
12 reduction can be explained in statistical terms  
13 through a buildup of imprisonment. So you are right,  
14 it's not nothing, it's certainly not majority and the  
15 questions that both researchers and policy folks ask  
16 themselves when they look at that data is that  
17 25 percent came at a significant cost, financial cost,  
18 social cost.

19 So one of the questions we like to  
20 struggle with is for the billions of dollars that we  
21 spent to get that 25 percent, could those dollars have  
22 also been spent in another way that perhaps would have  
23 given you even more crime reduction?

24 The second general response to that  
25 question, it sort of illuminates the first, is that

1 not only is the buildup of the prison system  
2 responsible for a portion, but going out in the future  
3 it's going to be responsible for a declining  
4 proportion and that's because in this country we've  
5 always locked up violent offenders for a very long  
6 time. We've never been soft on violent crime. People  
7 who commit and get convicted of violent crimes have  
8 always been spent long period of time in prison.

9                   So two things have happened during the  
10 last really 35 years, but certainly over the last 10  
11 or 15 years. First, we've taken folks who are  
12 convicted of violent offenders and kept them in prison  
13 even longer. Is there some benefit to that?  
14 Probably, but, also, what's happened is that -- you  
15 can see this the best when you look at the three  
16 strikes laws, what three strikes laws generally do is  
17 upon the third strike you may be in prison, and then  
18 California has the most inclusive three strikes law in  
19 the country, you can go to prison for 25 years to  
20 life, when you look at what happens in a place like  
21 California or other states is that even before the  
22 three strikes law existed in California, when you  
23 committed and got convicted of your third felony in  
24 California, you were already going to prison for a  
25 very long time. So if you committed a third strike in

1 California when you were 35 years old, before the  
2 three strikes law, you may have already gone to prison  
3 for 10 or 15 years and gotten out when you were 50.  
4 Now what the three strike law does it keeps you in  
5 prison for the years 50 until you die, when you are in  
6 your mid '70s, exactly at the point of time when you  
7 get no public safety benefit whatsoever of keeping  
8 people in prison.

9                   So we've increased the length of stay  
10 for violent offenders and you get more and more  
11 marginal results of public safety from that because  
12 they're already in prison for so long.

13                   And the other thing we've done is that  
14 we keep putting less and less risky people in prison  
15 and that makes sense because of the length of stays we  
16 already have for violent offenders and as we fill our  
17 prisons with folks, especially drug offenders who pose  
18 relatively little threat to public safety and that,  
19 coupled with the fact that a lot of research shows  
20 that when you put a drug offender in prison, your sort  
21 of atypical, nonviolent, low level street drug  
22 offender, we're not talking about kingpins here,  
23 there's close to a one for one replacement effect.

24                   That is, when you put someone in prison  
25 for dealing drugs at a street level, you are

1 essentially opening up an economic opportunity.  
2 That's a job that's waiting to be filled by someone  
3 else who comes in and does that. Unlike, for  
4 instance, when you put a violent offender or a rapist  
5 in prison for a good number of years, you clearly get  
6 a deterrent effect and incapacitation effect. No one  
7 is waiting to take that rapist's job. That's not true  
8 in the whole area of drugs.

9 So as we expand our prison system  
10 geometrically and, again, although the rate of  
11 increase has slowed, the base is so large that even  
12 though we're only increasing by two or three percent a  
13 year, we're still putting huge numbers of people in  
14 prison, new numbers each year, you get to have less  
15 and less of a public safety effect.

16 So even if you think that 25 percent is  
17 a realistic number over the last decade, you are going  
18 to get less and less and less public safety benefits  
19 from continuing to grow our system.

20 MS. SCHLANGER: Thank you very much.

21 THE WITNESS: You're welcome.

22 EXPERT TESTIMONY ON ISOLATION

23 MR. MAYNARD: Good afternoon. I'm Gary  
24 Maynard, I will be chairing this afternoon session on  
25 isolation and I would like to introduce the members of

1 the Commission who will be helping me. It will be  
2 Laurie Robinson and Stephen Rippe and Gloria Romero.

3 On behalf of the Commission on Safety  
4 and Abuse in America's Prisons, I'm honored to welcome  
5 Fred Cohen, Stuart Grassian and James Bruton. This  
6 distinguished group is here to help us understand  
7 perhaps the many forms of isolation in prison and  
8 jails and their consequences for inmates, prison staff  
9 and society.

10 Today we'll hear about several forms,  
11 administrative segregation, punitive segregation or  
12 disciplinary segregation, and long term isolation in  
13 control units. Primarily aimed at reducing violence  
14 in prison, each of these generally involves the  
15 confinement of the inmate to a cell eight by 10,  
16 roughly for 23 hours a day, with little interaction  
17 with other inmates and, in some cases, little or no  
18 programming.

19 The research in this area on the  
20 effects of this is pretty limited and we hope that the  
21 panelists can broaden our knowledge on these issues.

22 We would like to understand, as a  
23 Commission, what circumstances inmates are held in  
24 segregation, what constitutes inappropriate isolation  
25 and, by the same token, what constitutes appropriate



1 isolation and what are the effects of that on inmates  
2 and prison staff.

3 In addition to answering these  
4 questions, we hope to discuss steps forward, that is  
5 for alternatives to or the safer use of isolation in  
6 our nation's prisons.

7 Fred Cohen is an attorney who has  
8 studied isolation in the mentally ill in prisons  
9 across the country. He has served as an expert  
10 witness or court appointed monitor on major cases in  
11 eight states.

12 Dr. Stuart Grassian, a psychiatrist,  
13 who, for 25 years, was on the teaching faculty at  
14 Harvard Medical School, is the nation's foremost  
15 expert on the psychological effects of solitary  
16 confinement.

17 James Bruton is the retired warden of  
18 Minnesota's maximum security prison at Oak Park, Oak  
19 Park Heights, and has 34 years of service in the field  
20 of corrections.

21 Together they provide us with a wealth  
22 and breadth of expertise. Let me thank each of you  
23 for taking the time to appear at this, our second  
24 hearing. We have a lot to learn from you and we will  
25 start the session with the panel member, Mr. Cohen.

1 MR. NATHAN: Let me thank you for  
2 inviting me and it's certainly a thrill to be able to  
3 spend mid-July in Newark.

4 JUDGE SESSIONS: Apparently, the mike  
5 is not on at all.

6 MR. COHEN: Not on at all? I don't  
7 know how to work it.

8 How is this one? Oh, okay.

9 I think I just lost that not so funny  
10 joke about being in Newark in the middle of July, but  
11 I will repeat the thanks for having me and since I do  
12 most of my work in correctional mental health law,  
13 it's understandable that I would be talking about  
14 isolation.

15 I'm not going to concentrate on  
16 isolation as it relates to vulnerable populations in  
17 particularly the seriously mentally ill or the at-risk  
18 persons who are maybe not SMI, but are at risk. I  
19 will say a word or two about it. I'm sure Dr.  
20 Grassian, who is certainly one of the experts in the  
21 country, will touch on that.

22 I want to make four points and I would  
23 like to spell those points out and then go back and  
24 develop them as time allows or as your interest seems  
25 to allow.

1                   Number one, in discussing or debating  
2           the uses of isolation in penal settings, I think we  
3           need a lot more clarity and a lot more precision on  
4           the terms of the particular confinement that we're  
5           going to discuss and that you are going to make  
6           recommendations on.

7                   I thought the same thing as I listened  
8           to the overcrowding discussion, there really wasn't  
9           any consensus or really a shared understanding, I  
10          thought, about what it meant to be overcrowded, except  
11          maybe in the sense that pure numbers and architectural  
12          and operational overcrowding, you know, weren't really  
13          fully descriptive of the feeling that any of us that  
14          go into the prisons get when we feel that these places  
15          are overcrowded. So I'll talk a little about the need  
16          for more precision.

17                   I throw out this concept to you, or  
18          proposition. Since the kind of isolation that I would  
19          describe, ultimately, in its most extreme form, I  
20          would rather treat as a kind of human right issue  
21          rather than a condition of confinement issue and,  
22          along with that, as a sort of legal proposition, the  
23          greater the deprivation, I think the more suspect to  
24          practice and the greater the obligation on proponents  
25          to come forward with evidence to justify it, in policy

1 and in procedure.

2 I too make my obligatory references to  
3 Dickens and Tocqueville in the paper that you have in  
4 order to segue way into what I think is some very  
5 interesting 19th century material and we all know -- I  
6 think we all know the history of penitentiaries and  
7 the uses of extreme insanity-producing isolation in  
8 those days.

9 The main point I'd like to leave you  
10 with to think about, when Auburn, for example, in New  
11 York adopted isolation as a variant on the  
12 Philadelphia theme, there was at least some theory of  
13 human behavior that was behind the use of that  
14 practice, some idea that human redemption was possible  
15 and that penitence and penance was possible in a  
16 solitary, isolating environment.

17 At Almyra -- interestingly enough, two  
18 things that distinguish Almyra from today. At Almyra  
19 there was not only this theory of criminogenic,  
20 criminal behavior behind it, rightly or wrongly, there  
21 was the theory, there was an opportunity to work in  
22 one's cell. Inmates actually could, even though it  
23 was solitude, inmates then could work at weaving or  
24 shoe repairing.

25 Today's isolation is even more extreme

1 and it has not even a hint of criminological theory  
2 about it, it is purely a matter of an administrative  
3 response to what's perceived to be troublesome  
4 behavior.

5 In thinking -- fourth point. In  
6 thinking past isolation and the problems associated  
7 with the mentally ill, and I say thinking past it  
8 because if you, as a Commission, can't condemn  
9 isolation of the seriously mentally ill and those who  
10 are at risk, then you really can't do anything in this  
11 area, that's the easiest possible case to make.

12 The tougher case is to make a case for  
13 condemning or severely limiting isolation for let's  
14 for want of a better term say the regular prisoner.

15 It occurred to me, and I throw this  
16 really out just for some thought, and the paper you  
17 have will illustrate that I haven't thought it all the  
18 way through, that there may be some analytical kinship  
19 between isolation and however we define it, it  
20 certainly means being locked in a room under very  
21 strident circumstances, and the uses of mechanical  
22 restraints. That may seem an oddball kind of a  
23 paradigm or model to think through, but I think it is  
24 worth thinking about.

25 And let me work my way backwards with

1 the time I have and leave the others -- let me take  
2 what I think is the last point because I think it's  
3 something the Commission could do, something you could  
4 say.

5                   When we talk about the uses of  
6 mechanical restraints and, in particular, I don't mean  
7 handcuffs as such, I mean four or five-point  
8 restraint, strapping somebody down, just as a model.  
9 Even ACA standards, which are not the model of making  
10 things really tough, trust me, despite what you heard  
11 this morning, it's not the toughest thing for  
12 prisoners and administrators to live with, even the  
13 ACA standards would say mechanical restraints are not  
14 be used for punishment, they are to be done with the  
15 permission of the warden or the warden's designee,  
16 it's to be for a limited amount of time, there has to  
17 be medical oversight, you have to have observation,  
18 constant or regular observation. Well, you think, my  
19 God, well, how does that apply to the uses of  
20 isolation?

21                   We think of mechanical restraints, and  
22 we should, as being permissible legally and ethically  
23 only in terms of minutes, maybe hours. You do think  
24 of isolation in terms of, you know, maybe days, weeks,  
25 but what's so terribly wrong with isolation as it's

1 being used, it seems to me is, is it's become a  
2 regular part of the rhythm of prison life. It is not  
3 necessarily the first response to a troublesome  
4 inmate, but it is a regular, kind of a normal  
5 response. And I'm sure Dr. Grassian, better than I,  
6 could tell you about what some of those destructive  
7 results are.

8 I have been in a lot of these  
9 situations and I have talked to a lot of inmates,  
10 mentally ill or otherwise, and I have a lot of my own  
11 impressions about them.

12 When you think about juvenile law, as a  
13 footnote, the same chapter will be headed isolation  
14 and restraints. It's a curiosity, I think. When you  
15 think about adults being locked up for year after year  
16 after year, there's a division, conceptual division, a  
17 thinking division, a cultural division between  
18 strapping somebody down for a limited time until the  
19 danger has passed and the uses of isolation.

20 So I would think one of the things that  
21 the Commission might do -- and I'm not looking at  
22 those numbers, I should -- is to outlaw the most  
23 extreme forms of isolation; the dark cell, the  
24 noncommunication, which doesn't exist as such anymore.

25 But there's like a second degree of

1 isolation, more of the sort that you described,  
2 Mr. Maynard, in your introduction where the  
3 23-hour-a-day lockup, seven days a week, the very  
4 limited, the no congregate activities, no eating  
5 alone, there's really no outdoor exercise.

6 I don't think that the courts are going  
7 to outlaw what I would call second degree isolation.  
8 The courts have outlawed that form of segregation in  
9 some notable cases in Wisconsin, for example, and  
10 California on behalf of the mentally ill, but they  
11 have not done that for the non-mentally ill,  
12 not-at-risk for becoming mentally ill population.

13 But what a wonderful thing it would be  
14 if the Commission, in its deliberations, thought  
15 through all of the stuff you heard this morning and  
16 will hear, the destructiveness that this too ready  
17 response, too often used response to inmate  
18 mismanagement causes.

19 I've seen -- you heard in the testimony  
20 of the individual witnesses, very moving testimony  
21 that we heard this morning about some of the  
22 destructiveness the woman from the Friends society  
23 reported on. I've seen it, I've written about it and  
24 I think -- let me just say, I will pause with those  
25 four points, having made those four points, tried to



1 make those four points and open myself up to your  
2 questions at the right moment.

3 MR. MAYNARD: Thank you, Mr. Cohen.  
4 Dr. Grassian.

5 DR. GRASSIAN: Thank you. Thanks to  
6 the commissioners for allowing me to address you  
7 today.

8 I wanted to start by saying very  
9 clearly and very simply, the evidence is overwhelming  
10 and conclusive that solitary confinement, housing an  
11 inmate alone 22, 23 hours a day, in a small cell, with  
12 minimal environmental stimulation and opportunities  
13 for social interaction can cause and does cause severe  
14 psychiatric harm.

15 It's also been, I think at this point,  
16 pretty clearly established that part of that harm is a  
17 very specific syndrome associated with these kinds of  
18 conditions of confinement which in its most severe  
19 cases can result in an overpsychotic state, agitated  
20 delusional, hallucinatory psychosis with great deal of  
21 confusional elements. Actually, it's a form of  
22 delirium that can occur. We often think of delirium  
23 as being a product of an absence of adequate internal  
24 alerting systems, or particular activating systems  
25 parts of the brain not functioning properly, but for

1 individuals who are deprived of an adequate level of  
2 external stimulation, the same phenomenon can occur,  
3 and the prison system is a particularly toxic  
4 environment for producing it.

5                   In one part, because prisoners who end  
6 up in solitary confinement are very commonly precisely  
7 the same group of people who are the most vulnerable  
8 to getting these kinds of very severe psychiatric  
9 affects. The prisoners who end up in solitary  
10 confinement tend to be affectively labile, labile,  
11 impulse ridden, people with poor internal controls.  
12 You very often see people with one or another sign of  
13 subtle central nervous system dysfunction, people who  
14 have had childhood histories of severe attention  
15 deficit hyperactivity disorder; these are the types of  
16 individuals who are not going to be able to tolerate  
17 prison conditions very well, they are going to have  
18 difficulty and if the prison's response is one of  
19 putting them in solitary confinement, you can predict,  
20 quite clearly, that they're going to get sicker,  
21 they're going to get more agitated and they're going  
22 to, very often, be stuck in this vicious cycle where  
23 the more agitated, the more out of control they  
24 become, the more the prison response is to put them in  
25 these very stringent conditions of isolation, for

1 extremely long periods of time.

2 Fred was talking about the comparison  
3 between psychiatric seclusion and solitary  
4 confinement. Well, psychiatric seclusion, in most  
5 jurisdictions, there are very stringent controls on  
6 how long a person can be kept there with monitoring  
7 every number of minutes, psychiatric review every  
8 hour. And now we're having a situation where people  
9 are being kept in solitary confinement and literally  
10 mentally rotting, becoming psychotic, paranoid  
11 delusional and they're being kept there for years.

12 This is not just a problem with people  
13 who have had serious mental illness prior to  
14 incarceration. There are many people, documented  
15 cases, many documented cases of people who develop  
16 this very characteristic, psychiatric syndrome,  
17 associated with solitary confinement during periods of  
18 incarceration in solitary, people who had no prior  
19 history of serious mental disorder but had  
20 vulnerabilities factors, such as attention deficit  
21 disorder, central nervous system dysfunction, things  
22 of that sort.

23 So this is not -- I want the  
24 commissioners to understand, I don't think this is a  
25 question that's open to debate. I have provided you

1 with a very large statement on this issue, citing  
2 about 100 references in medical literature. This is a  
3 problem which has become a very important problem in a  
4 great variety of settings, not just prison settings.

5           It's become a problem that we identify  
6 with polar exploration, with concerns of NASA with  
7 space travel, submariners. It's a problem that's  
8 existed in a great number of medical situations,  
9 people in prolonged traction, people who have  
10 impairments of their sensory apparatus causing some  
11 degree of sensory deprivation, the same syndrome is  
12 described in all of these phenomena, and, as I said  
13 there's a fairly extensive body of literature on it.

14           As Fred mentioned, solitary confinement  
15 was, in fact, almost the exclusive mode of  
16 incarceration was the penitentiary began in the United  
17 States. The penitentiary was a distinctly American  
18 invasion and it was initially begun in the early 19th  
19 century as an element of great social progress and  
20 reform, a repudiation of punishment, an optimistic  
21 belief in the ability for people to change. People  
22 freed from the constraints of the evils of modern  
23 society being sent to a monastic cell with a bible and  
24 with work that they would naturally heal. It was a  
25 very open system, open to review, and the review was

1 very clear and it was also catastrophic and the system  
2 eventually fell into disfavor. People like  
3 Tocqueville and Dickens and a whole variety of other  
4 people saw that system and spoke about it, wrote about  
5 it.

6 In 1890 the United States Supreme Court  
7 in a rather dramatic case commented specifically about  
8 the effects of solitary confinement in prisons.  
9 Mr. Medley, there was a case -- it was a case  
10 Mr. Medley had killed his wife in Colorado and he was  
11 duly tried, convicted and sentenced to death by  
12 hanging. In the interim between the commission of the  
13 crime and the trial and sentencing, the law in  
14 Colorado had changed. It used to be that prior to  
15 being executed, prior to being hung, you would be in  
16 the county jail for 30 days. The new law called for  
17 the person to be in the state prison in solitary  
18 confinement from anywhere from zero to 60 days prior  
19 to being hung.

20 Mr. Medley claimed that he couldn't  
21 possibly be prosecuted under the new law because the  
22 hardship of zero to 60 days of solitary confinement  
23 was so severe that as an additional punishment to the  
24 punishment of death, it was too great, it was ex post  
25 facto. He also claimed, correctly, that Colorado

1 legislature had made a mistake. When they passed the  
2 statute they didn't have a bridging statute, a  
3 bridging clause that would allow your old statute to  
4 remain in effect, so you couldn't be sentenced under  
5 the old statute that was no longer in effect, so he  
6 asked to be released.

7 The United States Supreme Court ordered  
8 Mr. Medley to be released. They ordered the warden of  
9 the prison to bring him to the gates of the prison and  
10 release him because the additional punishment of zero  
11 to 60 days of solitary consignment was such an  
12 arduous, additional burden that they couldn't possibly  
13 impose it.

14 They recognized in 1890 that solitary  
15 confinement had such a tendency to cause severe mental  
16 suffering and psychosis, it couldn't be added to the  
17 sentence of death. And I just assert to the  
18 commissioners that we've come a long way downhill  
19 since 1890. Thank you.

20 MR. MAYNARD: Thank you, Dr. Grassian.

21 Mr. Bruton.

22 MR. BRUTON: Again, I also thank you  
23 and I'm honored that you asked me to come and speak to  
24 you.

25 I am a former warden, retired. I spent

1 34 years in the corrections business, not just in  
2 prisons, I spent a lot of time in institutions, I ran  
3 two facilities, and I also worked on the streets for  
4 years as a probation officer and was in our central  
5 office as a deputy commissioner, a member of the state  
6 parole board, and so I've seen inmates and criminals  
7 at just about every level in the institutions, as well  
8 as in the field and as well as in the juvenile end.

9                   And I also teach in five colleges and  
10 universities and many of the things I'm going to say  
11 today I try to teach people coming into the business  
12 about a philosophy that Minnesota has had that's  
13 worked, that's been effective and is, clearly, the  
14 foundation of managing prisons in a proper fashion.

15                   Dignity and respect. I haven't heard  
16 those words in -- a whole lot today, I think I heard  
17 them a couple of times, but it's something that's  
18 almost forgot in institutions. The public certainly  
19 doesn't want to hear it. The public is more  
20 interested in us continuing to punish people as they  
21 go to prison, they go down every day and I will  
22 embellish it a little bit, and poke people with a hot  
23 stick and make their life miserable so they won't ever  
24 come back to prison, but they forget about what you've  
25 said many times today, that 95 percent of the people

1 who come to prison get out some day.

2 I had a book that was published last  
3 year and a chapter in the book is called "With Dignity  
4 And Respect," and it's about the importance and the  
5 fundamental process of running a prison, whether it be  
6 a high security prison or whether it be a minimum  
7 security prison, inmates need to be respected and they  
8 respect respect and it works. And it's not because  
9 we're trying to molly coddle inmates or we're trying  
10 to make everything wonderful for them or we feel bad  
11 for them; it's for two reasons.

12 Number one, it's the right thing to  
13 do -- actually, three reasons. Number one, it's the  
14 right thing to do, the way you treat people. Number  
15 two, as we mentioned, 95 percent of the people are  
16 going to get out some day, and, number three, we've  
17 got a lot of staff, a lot of good people that go  
18 inside those institutions every day and must be safe  
19 and you have to find a way to make them safe.

20 When I went to work every day managing  
21 Oak Park Heights as the warden, I walked around the  
22 halls and spent a lot of time inside that institution  
23 and one half of the people I walked by in the halls  
24 had killed somebody. 95 percent of the people had  
25 hurt somebody in their crime. And when you have a



1 very distilled population like that, where half of the  
2 people that you work with every day have killed  
3 somebody and 95 percent have hurt somebody, you better  
4 find a way every day for them to get up in the morning  
5 and look forward to something positive or you got big  
6 trouble.

7                   Now, when Oak Park Heights opened in  
8 1982 it was really the prototype of the supermax  
9 design. There really wasn't anything quite like it.  
10 There had been a lot of things -- institutions that  
11 have been formed off of it, but it's certainly not as  
12 big as some of the larger institutions, like Pelican  
13 Bay and others that I have been to and toured through  
14 the years, but it set the tone for security, high  
15 security.

16                   But what made a difference and what  
17 made -- I think the count is something like over 50  
18 foreign countries have now come to see, is not the  
19 security and not the control, because it's all of  
20 that, in fact, I truly believe, and I've seen many of  
21 the high security prisons and Oak Park Heights, I  
22 believe, is the most secure institution ever built  
23 anywhere in the world, I truly believe that,  
24 especially with a newly designed unit that came on  
25 within the last couple of years, but they came to see

1       how it's managed. How you can not have a population  
2       locked down 23 out of 24 hours a day, how you can  
3       manage that type of population with the majority of  
4       the inmates out of their cells, because that's the way  
5       it's managed. Most of those inmates, high security  
6       inmates with that type of a distilled population are  
7       out of their cells most of the day and in a couple  
8       minutes I'm going to tell you the effectiveness of it  
9       and how it's worked.

10                       There's some basic fundamental  
11       philosophies that seem to be forgotten in a lot of  
12       states around this country and it appalls me to come  
13       back and go to states where I see it done properly and  
14       to go to other states where no one seems to care.  
15       Satisfy the politicians in some states by locking  
16       people up and throwing away the key. Let's build more  
17       prisons to incarcerate more people and find ways to  
18       keep them in their cells so they don't hurt anybody,  
19       it's just simply wrong and it doesn't work.

20                       And in a second, as I mentioned, I'm  
21       going to tell you some things that prove that we have  
22       been effective.

23                       Now, I have heard all the of the things  
24       about, well, California is bigger and we have prisons  
25       as big as your whole population, and that's very true

1 and there's some things that work in Minnesota that  
2 may not work in California and may not work other  
3 places, but the basic fundamental way of how you  
4 manage a prison and how you manage people does work  
5 and it is effective and it's been very effective for  
6 us.

7 We have a responsibility, whether it be  
8 a high security prison or a low security prison, and  
9 maybe even more so in a high security prison, to  
10 create an environment conducive to rehabilitation for  
11 people who want to make a change in their life. Why  
12 wouldn't we do that? Remember, 95 percent are getting  
13 out some day. If somebody wants to learn how to read,  
14 why wouldn't we teach them? If they have a chemical  
15 problem, why wouldn't we find a way to solve that  
16 chemical problem?

17 You know, in our society we don't go  
18 out and blame doctors who don't cure cancer patients,  
19 unless they don't give that cancer patient everything  
20 in the medical profession to try to ease their pain or  
21 solve their medical dilemma that they're facing. We  
22 don't do that. We shouldn't go out and blame wardens  
23 for not rehabilitating people, unless that warden or  
24 administrator or commissioner doesn't give that  
25 opportunity for a person to change, because I think we

1 have a responsibility to blame that in our system.

2 We have to create a safe and secure  
3 environment for people to live in every day, our staff  
4 and the inmates, and it's absolutely essential and we  
5 have to do it, and dignity and respect is where it  
6 starts.

7 We've got to find a way for these  
8 people -- and there are people who need to be locked  
9 up and should never get out, no question about that.  
10 There are people who need to be locked in segregation  
11 units, controlled and confined for long periods of  
12 time without human contact because they're so  
13 dangerous that they will kill, and I have known some  
14 of those who have killed inside institutions, but they  
15 still need to have incentive-based programs, and when  
16 I mean human contact, I'm talking about being out with  
17 the general inmate population because they kill  
18 people, they're just very dangerous and we haven't  
19 found a way to stop that from happening, but they need  
20 the human contact.

21 When I was warden we developed a  
22 program in our segregation unit of the most secure  
23 prison in the state, and I think the most secure  
24 prison ever built, where we had volunteers from a  
25 program called AMICAS that came in and walked the cell

1 blocks in segregation so that those inmates had an  
2 opportunity to communicate and talk with somebody that  
3 wasn't wearing a uniform or a suit and it was a very  
4 effective program. It gave them something to look  
5 forward to, somebody to talk to. The people were  
6 screened, they were obviously trained and it was very  
7 effective.

8                   And the training of the staff is  
9 something that's extremely important as we get into  
10 these high security prisons.

11                   When you look at an inmate -- I'm going  
12 fast because I have a lot of points that I want to  
13 make for you and I don't want to run out of time if I  
14 can help it.

15                   But when you look at some of the  
16 sentences that these people have, and they have no  
17 hope, I mean they look ahead at 30 years -- I talked  
18 to a young man 17 years old, his first eligibility for  
19 parole he will be 47. That's a long time. You better  
20 find a way for these people -- and this was a very  
21 violent inmate -- to get up every day and look forward  
22 to something positive.

23                   I remember walking into a cell one  
24 morning, Saturday morning -- and I spent a lot of time  
25 in institutions, a lot of time talking to inmates, a

1 lot of time showing that we will respect them and I  
2 expected the same back from them, and, in most cases,  
3 I got it.

4 But I walked into a cell one morning  
5 when we were housing a long term federal inmate that  
6 had come to us. Oak Park Heights had one of the  
7 biggest contracts in the country, taking high  
8 security, very dangerous and violent, high profile  
9 federal cases. And I walked into this cell on a  
10 Saturday morning because I hadn't had a chance to talk  
11 to this guy when he first came in and I asked the  
12 officer, pop the cell door when I get down to his  
13 cell, and the cell door made a loud click. It was  
14 like 8:30 on a Saturday morning and inmates didn't  
15 have to be at work and so forth. This guy had only  
16 been with us a couple days.

17 The cell door clicked and I walked in  
18 and this guy flew out of his cell with his fists  
19 clenched and he started to come at me and I backed up  
20 and I said, hey, hey, stop, what are you doing? And  
21 he said, well, who are you? And I said I'm the  
22 warden, I'm Jim Brutan, I just want to talk to you for  
23 a minute. And he backed off and I said what was that  
24 all about, after I calmed him down. And he said,  
25 Warden, I'm sorry, it will never happen again, but you

1       need to remember that in other institutions that I've  
2       been in when somebody opened my door in the morning  
3       and I didn't know who was coming, I was getting a  
4       beating or I was going to segregation or I was going  
5       in chains somewhere, and I have never forgotten that.

6                        Another inmate said to me one time --  
7       and I know inmates don't always tell the truth, but  
8       sometimes it's hard to make some of this stuff up,  
9       said to me thank you, Warden, for the way I was  
10      treated last night when I came in. I said, how were  
11      you treated? He said the staff put me in a cell and  
12      said good night, we'll see you in the morning. I  
13      said, what's so unusual about that? He said, the last  
14      place I was in the staff said where would you like  
15      your body sent if you are murdered here, and I have  
16      never forgotten that type of statement because that  
17      did set the tone for many of the involvement that  
18      inmates had in the programs that they were involved  
19      in, or lack of programs.

20                      Incentive based program is important no  
21      matter what type of population you have. You may have  
22      inmates serving short term isolation in segregation  
23      for maybe 20 days, 30 days or whatever. You might  
24      have inmates in segregation serving a year or more for  
25      possibly a serious assault or you might have, as

1 you've talked about, high security control type  
2 institutions where there is simply lockdown and in  
3 some cases they haven't done anything wrong in  
4 institutions.

5                   There are states in this country that  
6 lockup prisoners simply because they have a gang  
7 affiliation, whether they have done anything in the  
8 prison right or wrong, and I happen to think that's  
9 wrong. And so there's a lot of things that go on  
10 every single day in institutions around the country  
11 that are counterproductive.

12                   Food, phones, medical and visiting. If  
13 you can solve your problems around food, phones,  
14 medical and visiting and you are on top of it every  
15 single day, you are probably going to have a fairly  
16 decently run prison without a lot of violence.

17                   I'm within my last minute so I am going  
18 to really speed up here a little bit.

19                   Institutions need to be managed  
20 properly and it starts at the top. It starts in the  
21 commissioner's office and it starts with wardens and  
22 if there's any erosion of any of four words and any of  
23 four actions that go around those four words, it's  
24 honesty, integrity, credibility and trust. You've got  
25 to have it, you've got to be in those institutions



1 every day, you've got to be talking to inmates and  
2 they've got to look forward to something.

3 I know inmates that will never get out  
4 of control-type environments for the rest of their  
5 life and I don't believe they ever should, but I also  
6 believe they've got to find a way that their good  
7 behavior is going to get them something positive; a  
8 visit, a magazine, a television set, or whatever it  
9 is, and it all goes along with the different type of  
10 confinement that they're in.

11 I'm a very big believer in control and  
12 security, you have to have it, but it also goes with  
13 dignity and respect.

14 And the last thing I want to say is I'm  
15 very pleased to be here and I hope sincerely, and I  
16 say this with all due respect, I hope this isn't just  
17 another Commission. I hope it's something that you  
18 really can do because this country is in sad shape  
19 when it comes to managing prisons. And I think we  
20 have to do it in and we have to do it right and we  
21 have to have influence upon your report. I think it  
22 has to have some monitoring, maybe some funds attached  
23 to it, there have to be fines, there have to be  
24 penalties and things have got to change in this  
25 country because we're in pretty sad shape when it

1 comes to how we manage high security prisons. Thank  
2 you very much.

3 MR. MAYNARD: Thank you. Panel  
4 members, we'll open it up for questions now.

5 MR. FRIED: I thought this is very  
6 impressive and very instructive, very.

7 But I saw a certain tension between  
8 Mr. Bruton and Mr. Cohen because Mr. Bruton was not  
9 nearly so absolute as the other two gentlemen.

10 You said that you think there are some  
11 inmates who need to be locked up in very, very secure  
12 conditions, maybe even for the rest of their lives,  
13 you just said it. I don't think your two colleagues  
14 agree with that and I wonder if the three of you could  
15 somehow have a bit of a dialogue on that because I'm  
16 confused.

17 MR. BRUTON: Let me give you an  
18 example, sir, of something of why I believe that, and  
19 it's a very small number of people. I'll give you an  
20 example of an inmate. He's killed six people, four of  
21 the -- five of the people resulted in his  
22 incarceration.

23 About five years ago in our system on  
24 Thanksgiving day in the lesser secure facility than  
25 Oak Park Heights he murdered another inmate. He

1 murdered the inmate over a cell change. He couldn't  
2 get a cell change so he figured if I murder an inmate  
3 I'll get the cell change myself.

4                   And so he took a change of clothes to  
5 work, because he knew it was going to be a bloody mess  
6 that day, didn't know for sure who he was going to  
7 kill, waited for an inmate in his work area and beat  
8 him to death and was intending to kill a couple of  
9 officers at the same time, but, because of an  
10 intervention and so forth, he didn't.

11                   He was convicted of first degree  
12 murder, life without parole, on top of four other life  
13 sentences, never going to get out. He has been  
14 somewhat trouble after he came into the institution.  
15 He came from the first institution where he committed  
16 the murder to Oak Park Heights. I've known him for 20  
17 years, know of the violence and danger of the type  
18 person. I met him at the door when he came into our  
19 holding room and I said, you are going to go -- in a  
20 polite and respectful way, because I thought he needed  
21 to hear it from me -- you are going to go to the  
22 segregation unit, you are going to serve your time for  
23 this murder and when that time is up, you're going to  
24 be in a controlled environment for the rest of your  
25 life.

1                   And with the incentives -- and I'm not  
2 going to go into all the things we did to try to make  
3 his life as pleasurable as we possibly could under  
4 those conditions, but the question I would have with  
5 it is how do you explain to an inmate's family or to  
6 an officer's family if he kills again; if he kills  
7 another staff or another inmate inside, how do you  
8 explain that? And it's not a cover your rear end kind  
9 of situation, it's just simply purely proper  
10 management, but in a dignified and respectful way.

11                   So that's certainly the exception  
12 rather than the rule, but there are people like that  
13 and I firmly believe it.

14                   MR. BRIGHT: But it's complete sensory  
15 deprivation?

16                   MR. BRUTON: No, absolutely not.

17                   MR. BRIGHT: There's stimulation, the  
18 person doesn't get to mix with other people, but  
19 there's still stimulation?

20                   MR. BRUTON: Actually, in the new unit  
21 that just opened there is an opportunity for a guy  
22 like that to watch television. We made sure that  
23 looking out the window was into a grassy area, we made  
24 sure that there's opportunities for visit, gym time, a  
25 whole variety of things, just not in the same way as

1 everybody else because he's too dangerous. And I  
2 don't know how you explain his next murder.

3 And shortly after we put him under  
4 those conditions there was a plot to have myself and  
5 one of our program directors -- that we picked up that  
6 he was planning to try to get us in a position to kill  
7 us and it wasn't about me, it was about protecting our  
8 staff and protecting the inmates serving time that  
9 have a right to do it safely.

10 DR. GRASSIAN: I want to just add to  
11 that. I don't think there's really any disagreement  
12 about this. Certainly, there are going to be inmates,  
13 hopefully rarely, who are going to have a very  
14 difficult time being together with other inmates  
15 without a danger, without significant danger that  
16 can't be accepted. And when you have a situation like  
17 that, you have to do whatever you can to ameliorate  
18 those conditions and I think that Warden Bruton is a  
19 perfect example of a person who is dedicated, has been  
20 dedicated in his professional life to doing so, to try  
21 to increase the amount of social and perceptual  
22 stimulation that you can within the limits of this  
23 person's predilection towards violence.

24 MR. COHEN: Thank you. I thought that  
25 was an excellent question and there is a certain

1 amount of tension, partly because I didn't -- my  
2 answer -- my presentation was fragmented.

3 At the definitional level, I mean to  
4 say that the kind of isolation that's referred to  
5 sometimes in the literature as dark cells, inmates  
6 held in solitary confinement, almost complete sensory  
7 deprivation, lack of access to any light, sound, fresh  
8 air, et cetera, I think with perhaps a few more  
9 criteria that should be banned, totally.

10 But then when you move down to the,  
11 like I was calling it, the second degree of isolation,  
12 I ended the paper, which I do think you have, by  
13 saying if there are extraordinary individual  
14 situations where somewhat prolonged isolation, as a  
15 final alternative, must be used as a protective  
16 measure, especially at this formative stage as we try  
17 to think through isolation, legally and ethically,  
18 then I think the proponents should come forward, make  
19 their case, overcome the human rights issue and then  
20 demonstrate why it should be available. A case like  
21 this, yes, but it doesn't have to be that grade one  
22 isolation.

23 MR. FRIED: So if I understand, Warden  
24 Bruton, the way one would reconcile these statements  
25 is the isolation should not go beyond what the safety

1 requirements demand. And the safety requirements may  
2 demand almost total lack of face-to-face or unmediated  
3 human contact, but it's hard to believe that the  
4 safety requirements ever demand no view of the grass  
5 or the sky or no view -- or maybe no television or no  
6 books, that can't be safety anymore; is that  
7 somehow --

8 MR. BRUTON: You are absolutely right.  
9 And the sad part is there are a lot of prison  
10 administrators that believe that is what you have to  
11 have in order to keep your staff and keep other  
12 inmates safe. See, you don't even have to have --  
13 with the general bulk of your high security  
14 population, and I'm a very strong believer in this,  
15 total confinement, the 23 hours a day.

16 Oak Park Heights is operated with these  
17 types of inmates out of their cells most of the day.

18 And I failed to mention, I just want to  
19 mention it quickly, why it's worked. Twenty-three  
20 years of operations, never been a homicide.  
21 Twenty-three years of operations, never been an  
22 escape, never been an attempted escape. Very little  
23 drugs inside the institution.

24 When I was warden, I don't take the  
25 credit for it, but it's the time period I know best

1 because I was warden there, we went two years without  
2 a dirty urinalysis test inside the prison, and that's  
3 the staff doing their job every day.

4 Very few weapons. Weapons and drugs  
5 are high in demand in high security prisons and  
6 they're prevalent, not at Oak Park Heights and that's  
7 a credit to the staff.

8 Gang members, we got them from  
9 Minneapolis, Chicago, all over the area. Is it a big  
10 problem every single day? Do we feel the need to lock  
11 up people every day because they're affiliated with a  
12 gang? No. And the most important ingredient and the  
13 most important report card and summary of whether a  
14 prison is operating safely, every single day is can  
15 you walk around it every single day and be safe?  
16 Absolutely. At Oak Park Heights never been an  
17 incident during a tour or anything like, so those are  
18 six things in the report card that proves you can do  
19 it in a high security prison. Unfortunately, it's  
20 just not followed very directly.

21 Discovery Channel did a program some  
22 years ago on Oak Park Heights and on the Oklahoma  
23 system, and I'm not faulting anything against the  
24 Oklahoma system, but it was their most watched program  
25 they ever had on their series called "On The Inside"



1 and it featured a half hour of Oak Park Heights where  
2 we managed the same type of inmates out of their cells  
3 most of the day and a half hour of direct total  
4 lockdown 23 hours a day. Talk about a difference of  
5 night and day, unbelievable.

6 MR. MAYNARD: We have a question from  
7 Laurie Robinson.

8 MS. ROBINSON: Mr. Bruton, I am really  
9 interested to hear your description of this, and I  
10 think Professor Fried has really put his finger on an  
11 important point here about the differences in the  
12 conditions under which people are held.

13 I think it also raises an important  
14 issue that we were discussing at lunch today, that the  
15 definition of isolation differs so considerably across  
16 all of the states and even within states, within  
17 different facilities.

18 And I'm wondering if you think it would  
19 be helpful for this Commission to be addressing the  
20 need for standards in this area, not necessarily to be  
21 spelling out those standards, but to be raising the  
22 need for those and to be addressing some kind of  
23 minimum standard as to conditions of confinement in  
24 isolation.

25 MR. BRUTON: Well, I thought it was

1 really interesting to look at some of the documents  
2 that the Commission put out, for example, the 95  
3 percent that get out, but the one that struck me the  
4 most is that if you look at the number of required and  
5 mandatory standards in our prisons, the answer is  
6 zero. Not one mandatory -- certainly, constitutional  
7 issues are a different story, but we have  
8 accreditation that was talked about earlier, I was the  
9 first accreditation manager at Oak Park Heights when  
10 it opened in the early '80s, we were the first maximum  
11 security prison to be accredited, I'm a big believer  
12 in it but I don't think it has the teeth that it  
13 should have, but those are the type of things that  
14 wardens need to be sure are followed.

15           If you have accreditation, the only way  
16 it has teeth is if the warden of the institution is  
17 inside every day being sure those standards are being  
18 followed. I know wardens that never go inside their  
19 institution or they do with a security squad.

20           I had somebody ask me one time, well,  
21 are you going inside without a security squad? And I  
22 thought how could I go inside and walk around without  
23 walking around by myself and then let me staff go in  
24 there every day? If you've got an environment that's  
25 so unsafe that you have to have a security squad, then

1 what the hell kind of institution are you running?

2 And, I'm sorry, but that's not necessarily something  
3 that isn't uncommon.

4 MR. MAYNARD: Senator Romero.

5 SENATOR ROMERO: Thank you. Just like  
6 the earlier panel on crowding and overcrowding, it  
7 seems that the use of the supermax is somewhat  
8 subjective and changes from state to state and,  
9 therefore, you have classification issues. In  
10 California at least -- the reason it's been primarily  
11 to control prison gangs, rape the prison gangs if we  
12 dare to be very creative, not street gangs but prison  
13 gangs.

14 What is this nationally, what's the  
15 pattern? There are many who will argue in California  
16 that the prison gang members are not the worst of the  
17 worst, which I often here is the justification for the  
18 increased use of supermax.

19 Can you give us a national profile of  
20 how states are moving and what worst of the worst  
21 means in terms of classifying inmates to go into these  
22 supermax facilities?

23 MR. BRUTON: Well, I can answer to some  
24 extent. Connecticut, I think, was the first state to  
25 start locking up gang members --

1                   SENATOR ROMERO: Now, street gang  
2 members or prison gang, because in California we make  
3 a very distinct --

4                   MR. BRUTON: As I recall, back some  
5 years ago they were one of the first states that  
6 identified people who came into the prison system by  
7 certain criteria. Often times, similar to what police  
8 gang strike forces use on the state, they had to meet  
9 certain criteria. And then they would lock them up,  
10 they would not release them from that confinement  
11 unless they indicated by signing documents and  
12 whatever that they would no longer be gang members.  
13 That was very unpopular in a lot of states. We fought  
14 it.

15                   We've had different commissioners  
16 through the years that have looked at the idea of  
17 locking up gang members and most of the wardens have  
18 fought it, said it's bad.

19                   I can't speak to California and some of  
20 the larger states because I'm, frankly, am not sure  
21 what your gang problems are. But I think, for the  
22 most part, it's pretty split as far as opinions on  
23 that. I think the Bureau of Prisons has gone to that  
24 some years ago and I'm not sure about it. But it's  
25 kind of a trend that has started to identify some of

1 those major problems.

2 SENATOR ROMERO: I would hope that as  
3 we approach as a Commission, we can look at this  
4 because it may vary dramatically from state to state.

5 MR. BRUTON: It does for sure, no  
6 question about that.

7 SENATOR ROMERO: And then I guess  
8 related to that and perhaps, again, if any of you  
9 could address this, it seems, at least in California  
10 to be relatively easy to be put into a supermax  
11 facility but getting out is a whole different process.

12 Any recommendations from you with  
13 respect to periodic reviews and what would be  
14 considered to be appropriate in terms of mental health  
15 or violence control or behavioral change, any  
16 evidence-based research that shows set periods of time  
17 that may be effective or after a while just simply a  
18 waste of our money?

19 In California it's \$90,000 a year to  
20 incarcerate an inmate in a supermax facility. On  
21 average it's bout \$34,000 for your typical inmate.

22 DR. GRASSIAN: I'm certainly not an  
23 expert on this issue, but I have heard of research and  
24 listened to research regarding the issue of prison  
25 gangs, which look at prison gangs and the depth, the

1 intensity of them as really being a product of a kind  
2 of default system in the correctional system itself.  
3 That when you really don't have opportunities for  
4 positive movement within a system, then there's more  
5 of a tendency for these gang phenomenon to harden and  
6 crystallize.

7                   So what you may be seeing in  
8 California, to some extent, is a product of kind of  
9 giving up of rehabilitation in the prison system and  
10 you are left with very little else but to protect  
11 yourself, protect each other and this kind of  
12 insulation that occurs as people form or, you know,  
13 become more embedded in prison gangs.

14                   It may be a product of the prison  
15 system as much as a cause of the prison system to  
16 respond.

17                   MR. COHEN: If I may just say a couple  
18 general words about that. I think what's happening is  
19 that -- with supermaxes, there's an unspoken --  
20 basically unspoken kind of an agreement among  
21 correctional pros that these are very expensive white  
22 elephants. We can't find enough of the worst of the  
23 worst to put in them, that's the beginning point, and  
24 so you begin to fudge on who is the worst of the worst  
25 and then you have gang break up and you have a lot of

1 different reasons for using supermaxes.

2 I would -- since construction is so  
3 shabby today, you know, we don't have to worry about  
4 the great construction of prisons from two years  
5 ago -- from 200 years ago. They're going to have to  
6 find alternative uses for supermaxes. I know that  
7 that's going on in some states right now. There are a  
8 couple of architectural problems with that because  
9 they're not built for programming so you don't find  
10 program space, you don't find office space, you don't  
11 find outdoor recreation space, and that costs some  
12 money, but it's probably a better thing to do if you  
13 are going to keep -- unless you are going to wait for  
14 the building to collapse of its own poor, shabby  
15 construction, it's probably a better thing to do.

16 I was in a supermax last week with 240  
17 inmates built for 500. They're all built about the  
18 same, they look exactly the same. And there were  
19 inmates jogging on empty cell blocks, playing handball  
20 against walls, tables put in the middle of the floor,  
21 inmates eating outside.

22 What's quietly happening is because you  
23 can't say to the legislators, we never should have  
24 built that supermax, you use it for different  
25 purposes, even if you don't rename it. So at least in

1 Ohio, I think Ohio supermax has become the max and it  
2 will probably house death row.

3 And the final thought, if I may, the  
4 fact that you have a gang problem, and who am I to  
5 deny that, whether it's prison gangs or street gangs,  
6 it does not lead invariably or even logically to the  
7 use of extreme forms of isolation. It leads to  
8 separation, it leads to separation.

9 The European model is for your worst  
10 inmates, the worst of the worst, they're in small  
11 units of 10 with special programs. No one has  
12 mentioned that. And that is to put people away  
13 because they are management problems and not intervene  
14 behaviorally with why they are what they are and how  
15 they got there, that's almost impossible too. That is  
16 purely punitive.

17 SENATOR ROMERO: If I could make one  
18 last comment, and I think what you said is really key.

19 Are we using and going toward the  
20 secure housing units, supermaxes, whatever you want to  
21 call them, really as population management and using  
22 the guise of violence control out there to justify  
23 that it simply is more and more a management problem?

24 MR. COHEN: Well, that's my -- I mean  
25 just in general, I know there are exceptions as a



1 program here and there and we're hearing about it,  
2 but, basically, it's a management response to some  
3 real problems, some not so real. It has nothing to do  
4 with changing behavior, except inherent in the  
5 conditions is to make people generally worse. That's  
6 at least that's my experience.

7 DR. GRASSIAN: I was just going to say  
8 and never forget that if you go to a place like  
9 Pelican Bay shoe, you are going to find a lot of  
10 people who belong in a psychiatric hospital. They are  
11 management tools to control any kind of disruptive  
12 behavior and, unfortunately, mental health staffs in  
13 these types of facilities very often want to decrease  
14 their workload and it's very easy to do that because  
15 there's so little behavior that you can actually  
16 observe in Pelican Bay's shoe that it's very easy to  
17 think this guy is fine, he may be quietly psychotic  
18 but who cares is kind of the attitude. He may be  
19 thought disordered, he may be delusional, but he is  
20 quiet. As long as he isn't disrupting us, he's okay.  
21 And guess what, it's pretty hard to disrupt anybody  
22 when you are in one of those shoe cells at Pelican  
23 Bay.

24 You know, it's wonderful to hear Warden  
25 Bruton talking about the need for windows. I once

1 spoke to an inmate who was at Pelican Bay, which has  
2 no windows, and he had been at Tehachapi, another  
3 state prison in California, in the shoe. He spent the  
4 whole day looking out of a window watching people hang  
5 gliding and doing whatever they were doing. That kept  
6 him alive, kept him involved in the world. And  
7 Pelican Bay, by design, had none of that, nothing to  
8 see.

9 MR. BRIGHT: And what's the theory  
10 behind that? I mean what's the theory of  
11 completely -- you can't read the newspaper, magazine,  
12 you can't look out the window, I mean, what's the  
13 theory behind that?

14 DR. GRASSIAN: There was a theory in  
15 Pelican Bay, which they went on to deny was the  
16 theory, even though we had documents demonstrating  
17 there was, that by instituting sensory deprivation and  
18 punishing people, you can induce behavior change.  
19 That was the theory. That's the only theory that I  
20 ever saw.

21 MR. BRIGHT: But the related question  
22 to that that I would ask both of you is people are  
23 also released from Pelican Bay, they are taken in  
24 handcuffs from Pelican Bay down to the bus station, un  
25 handcuffed and put on the bus for Los Angeles; is that

1 a good idea? From the standpoint of public safety is  
2 that a good idea?

3 DR. GRASSIAN: Over lunch I was talking  
4 to a person -- one of the inmates I interviewed at  
5 Pelican Bay who I went to the prison psychiatrist and  
6 said this man is so sick, you've got to put him in a  
7 hospital. They said no, he's too dangerous, we can't  
8 put him in a hospital. I said, well, you've got to  
9 medicate him, even against his will. Oh, we don't  
10 medicate people against their will at Pelican Bay.  
11 Well, guess what, his term of confinement ended and he  
12 was put on the bus to San Francisco.

13 DR. GILLIGAN: Did he make it?

14 DR. GRASSIAN: Thank God he didn't hurt  
15 anyone, he was back in prison within 24 hours. He was  
16 grossly psychotic, paranoid, violent individual.

17 MR. BRUTON: I thought it was  
18 interesting what we were talking about just before we  
19 came in; Pelican Bay when it first opened 60 Minutes  
20 did quite an expose on the institution, you might  
21 remember, and both of us had -- we never met, both of  
22 us remembered this statement that was made by one of  
23 the staff and that was probably 15 years ago it was  
24 made, whenever it opened, and Mike Wallace from 60  
25 Minutes asked him a question, well, you lock these

1 people up and you do all this to them and you got all  
2 this confinement and no contact with the outside world  
3 and then you release them, and the response by the  
4 staff was that's not our problem. And I have never  
5 forgotten that.

6 MR. MAYNARD: We have a question from  
7 Steven Rippe and the next one from Ray Krone.

8 MR. RIPPE: Warden, I was really glad  
9 to hear you talk about dignity and respect. I mean,  
10 you can argue that fundamental in any organization  
11 it's effective is an organization where people treat  
12 each other on a day in and day out basis with dignity  
13 and respect and so when we put together our  
14 recommendations, what are some practical things that  
15 you can tell us? I mean where do you start without it  
16 sounding like a buzz word in the report?

17 MR. BRUTON: Start with the staff.  
18 When you hire staff and you train staff and you  
19 monitor staff and you do their evaluations, you have  
20 to make sure they believe in that and when they don't,  
21 they get disciplined, and sometimes you have to fight  
22 the unions with that and so forth, but it has to be a  
23 fundamental premise in the institution, every single  
24 day that you treat inmates the same way you would want  
25 your mother, father, sister, brother treated if they

1       were in, in fact, an inmate. And if you can do that  
2       and you can keep on the staff and that means wardens  
3       and associate wardens and captains have to be inside  
4       those walls, walking around, talking to staff, talking  
5       to inmates and making sure that they believe in it.  
6       And it does work.

7                        I remember the first warden at Oak Park  
8       Heights, my mentor and great friends, one of the best  
9       wardens I ever knew, used to say I'll take the staff  
10      and we'll set this beautiful edifice, this wonderful  
11      maximum security prison aside and I'll take the staff  
12      and inmates and we'll operate in a bunch of tents over  
13      in the field before I would take a bad staff in this  
14      great institution. I thought that was such a great  
15      statement.

16                      I said it at a legislative hearing one  
17      time and the legislator raised his hand and said what  
18      would the per diem be if you were in tent with a -- so  
19      I didn't raise it again -- but it's very, very  
20      important.

21                      And the staff are sometimes, I think,  
22      something that is forgotten inside institutions and  
23      I'm not -- honestly, I'm not trying to pat myself on  
24      the back by saying this, but I made it a habit of all  
25      the years I ran institutions that on the holidays,

1       when those officers were in those cell blocks and down  
2       in the units every day, I went into every institution,  
3       on every shift, on every Thanksgiving and every  
4       Christmas and did nothing but walk around and say to  
5       every single staff, thanks for being here today, it  
6       means something to us, because we had the inmates  
7       locked in because we wanted to get as many staff off  
8       as we could, but at every institution these people  
9       have to be there. And it's one of the toughest jobs  
10      you could ever, ever fined and they do a great job.

11                     But it's key with staff and it has to  
12      be something that is just driven every single day to  
13      the point where they actually think the warden is  
14      crazy because their safety -- we changed the word a  
15      pat search, when you pat down an inmate, to contact  
16      search changed the word because we wanted them to  
17      understand that their contact with that inmate and how  
18      they perform that duty might save their life. And  
19      it's amazing what I have seen come through various  
20      areas where you have had poor searches and so -- but  
21      the staff is the key and we were very fortunate.

22                     We hired a lot of staff in the early  
23      '80s when the economy was bad, we had a lot of the  
24      mines close in Northern Minnesota, we hired -- about  
25      50 percent of the staff we first hired at the maximum

1 security prison had college degrees, they wanted to  
2 work in prison, they wanted a job, they were trained  
3 properly. We brought in seasoned people who  
4 understood and believed in the philosophy, some are  
5 still there today, continuing on with that philosophy  
6 and it works because if you got a bad staff, it  
7 doesn't make any difference what the warden thinks.

8 MR. MAYNARD: Okay. We have a question  
9 from Mr. Krone.

10 MR. KRONE: I'm going to pass and thank  
11 you for the time. My question is kind of answered in  
12 the past three answers.

13 MR. MAYNARD: Next one would be Mr. Pat  
14 Nolan and you, Judge.

15 MR. NOLAN: I had the privilege in my  
16 younger life to meet Reverend Richard Bernbrant(ph.),  
17 who was for 15 years a prisoner in Chowchesky's(ph.)  
18 dungeon, and he described his life there and it's,  
19 sadly, very similar to the conditions you've  
20 described. I took David Aikman, formerly of Time  
21 Magazine, into Pelican Bay and he came out and said  
22 this is a sanitary dungeon. That's the description,  
23 it's clean but it's a dungeon nonetheless.

24 And I'm so glad, Mr. Bruton, you  
25 mentioned dignity and the words you described, the

1 four Fs, not Fs -- food, phone --

2 MR. BRUTON: Food, phone, medical and  
3 visiting.

4 MR. NOLAN: Pardon me?

5 MR. BRUTON: Food, phone, medical and  
6 visiting.

7 MR. NOLAN: I heard an echo of what  
8 Burrell Kane down at Angola said, which is good food,  
9 good fun, good medicine and good brain, and down there  
10 they don't have any -- (inaudible) -- good brain, but  
11 it's the same thing, it's human dignity.

12 But I was in the legislature when  
13 Pelican Bay was approved and came online and it was  
14 sold to us that this was for the worst of the worst.  
15 This was for people that were so dangerous even our  
16 high security prisons couldn't contain them.

17 My impression is though, that there are  
18 others there that are not that and so I would ask you  
19 from your experience how many are vexation litigants,  
20 a pain in the neck to prison officials, which I picked  
21 up in dribs and drabs a substantial number are this  
22 habitual litigants versus those that truly are  
23 physically a threat to the staff, as well as other  
24 inmates?

25 DR. GRASSIAN: There certainly are some



1       who are vexation litigants and that the staff see them  
2       as a pain and want to get rid of them. But I would  
3       emphasize how many of these people who are said to be  
4       the worst of the worst are simply the wretched of the  
5       earth, they're sick people.

6                       And one of the phenomenon that one sees  
7       in Pelican Bay and in other prisons is what's called a  
8       revolving door, where people go between the worst  
9       conditions of solitary confinement, which are just  
10      psychologically toxic, get so sick, so disrupted, they  
11      end up being committed to a psychiatric hospital.  
12      They recompensate in the psychiatric hospital just  
13      enough to go right back to the shoe environment, and  
14      it goes back and forth and back and forth and back and  
15      forth. And I literally have seen cases where it was  
16      20, 30 back and forth and back and forth.

17                      And at some point can't you get it;  
18      they're doing well in the psychiatric hospital, they  
19      recompensate, they're not a danger and, you know, in  
20      fact -- I mean not at Pelican Bay, but there was a  
21      time when I was involved with a community mental  
22      health center inpatient service, I was taking care of  
23      some of the same guys who were in maximum security at  
24      other times in the prison system in Massachusetts, and  
25      all I had was myself and perhaps an elderly female

1 nurse to help me out, and it was dignity and respect.  
2 You have to respect people and you are going to be  
3 safe.

4 If you don't respect them and you want  
5 to control them, then use of black boxes and the  
6 chains and all this other kind of stuff and when those  
7 people get out they're going to be as sick and as  
8 violent and as much a danger to society as you could  
9 possibly make them.

10 MR. MAYNARD: We've got 15 minutes.  
11 Three more questions. Judge Sessions and Dr. Dudley,  
12 Sheriff Luttrell.

13 JUDGE SESSIONS: I found the testimony  
14 of the three of you very engaging. I found  
15 Mr. Bruton's testimony exhilarating.

16 My question is very simple, what  
17 replication of this pattern is followed in the State  
18 of Minnesota, are there other prisons in the State of  
19 Minnesota that follow your pattern, or in the United  
20 States that follow your pattern and training and the  
21 procedure by which you take the most difficult  
22 circumstances and make it liveable and well run?

23 MR. BRUTON: In the mid '70s Stillwater  
24 Prison in Minnesota was thought to be one of the worst  
25 institutions in the country.

1 JUDGE SESSIONS: Where was that?

2 MR. BRUTON: Sillwater, Minnesota, it's  
3 about a mile from the maximum security prison of Oak  
4 Park Heights, old institution, been around forever. A  
5 man by the name of Frank Wood took over the prison in  
6 the mid '70s, brought this fundamental philosophies to  
7 the man I mentioned earlier, the friend and long-term  
8 colleague -- brought the philosophy with him to Oak  
9 Park Heights, developed it as warden, later became  
10 deputy commissioner and commissioner, and it's at  
11 every one of the institutions. Every one of the  
12 wardens in Minnesota could sit here and say basically  
13 the same kinds of things that I say and believe it.

14 And you could go into most of our  
15 institutions at the associate warden level, at the  
16 captain levels, at the lieutenants levels and they  
17 would say the same thing. They believe it, it's part  
18 of our system and it's not just Minnesota nice. We  
19 have a lot of very bad people in prison, but our  
20 system has been effective and it works.

21 JUDGE SESSIONS: A follow-up question.  
22 Norm Carlson went to University of Minnesota.

23 MR. BRUTON: Know Norm very well.

24 JUDGE SESSIONS: You are, obviously, a  
25 friend. Does any of your teaching of the Minnesota

1       experience come from him or spread from him to the  
2       Bureau of Prisons?

3                       MR. BRUTON:  I used to tour Norm  
4       Carlson's classes at Oak Park Heights, so he learned  
5       from me -- no, I'm just kidding.

6                       Norm is one of the finest  
7       administrators I have ever known.  He taught at the  
8       University for a long time.  I teach over there as  
9       well.  He is now, I think, retired from teaching  
10      and -- but, no, he's been a strong believer in the  
11      Minnesota philosophy for a long time.

12                      JUDGE SESSIONS:  What did your peers in  
13      other states adopt or did they say about the Minnesota  
14      experience?

15                      MR. BRUTON:  Well, a lot of them think  
16      we're crazy.  A lot of them think that you can't  
17      possibly take high security people that are management  
18      problems and not lock them up all day and have  
19      problems with them, but I have never had an  
20      institution warden or an administrator from another  
21      state come, tour the institution and come back and not  
22      say this is really something.

23                      And we've given a lot of presentations  
24      to wardens and so forth around the country and been  
25      supported by ACA when we talk about no drugs in the

1 institution and they say -- and the American  
2 Correction Association or the National Institute of  
3 Corrections will say he's not lying, we've seen the  
4 documents, they don't have a drug problem.

5 And so it's a lot of very strong belief  
6 in a philosophy and a lot of good people through the  
7 years that believe it, but I truly believe it's in all  
8 of our institutions, it's been very effective. I just  
9 am very saddened that it isn't in a lot of the states.

10 I've been around prisons a long time.  
11 I've never been afraid, until I walked into some  
12 prisons in other states and then I couldn't wait to  
13 get out because I was terrified, and that's pretty  
14 sad.

15 JUDGE SESSIONS: Do you think those  
16 training manuals are available to the Commission?

17 MR. BRUTON: I've got two things I'd  
18 like you to look at. One is a manual of the American  
19 Corrections Association put out a couple of years ago,  
20 it's called "Supermax Prisons, Beyond The Rock," I  
21 don't know if you have seen that, there's about eight  
22 wardens, I was one of them that wrote a chapter in  
23 there. I don't agree with everything in there. I  
24 agree with my chapter, but most of it is really good.  
25 This is a very good document.

1                   Another one came out last year by the  
2 American Correction Association called "Becoming A  
3 Model Warden, Striving For Excellence." A lot of this  
4 is about my friend Frank Wood, it was written by a  
5 professor from Northern Iowa University. I think you  
6 really need to see these documents, they're very, very  
7 outstanding. And then, of course, you've got to buy  
8 my book, that's called "The Big House."

9                   JUDGE SESSIONS: What about teaching  
10 manuals, are those available?

11                   MR. BRUTON: Well, of course, the  
12 policy manuals in the institutions have been copied  
13 and modeled in many states, I don't know how many have  
14 followed them through the years. They have been -- I  
15 think they're very, very well done and effective  
16 because of the accreditation process that has enforced  
17 that and so forth.

18                   So I thank you for your comments.

19                   MR. MAYNARD: Sheriff Luttrell.

20                   SHERIFF LUTTRELL: This is probably a  
21 rhetorical question, but I'm going to ask it anyway  
22 because I think it really needs even more emphasis.

23                   I think one of the greatest travesties  
24 that we see in the correction system is the mission  
25 that we've been asked to assume as it relates to the

1       mentally ill and more and more we're seeing more of  
2       that mission come to us in our prisons. Some of the  
3       better mental health programs that I have seen are in  
4       some of our prisons, but, yet, that's not the way it  
5       should be handled.

6                       We do, typically, in submitting  
7       prisons, handle them just as we've talked about here,  
8       by isolating them. I'm into paradigmships. I've  
9       discussed paradigmships this morning. I'm looking, as  
10      a practitioner, for different approaches to the old  
11      problems.

12                      When we can't get the cooperation of  
13      the mental health community to buy into this problem  
14      and help us with the solution, what alternatives do we  
15      have as practitioners to deal with this increasing  
16      problem of the mentally ill in our prisons? I will  
17      just ask that to whoever wants to answer it.

18                      DR. GRASSIAN: It would be hard for me  
19      to start with the premise that you can't involve the  
20      mental health system. I have said, in fact, I said at  
21      lunch that I think often the mental health system in  
22      the states is reluctant to be involved.

23                      But I think part of your mission is to  
24      get them involved and to require them to meet their  
25      own mission, which is to take care of the mentally

1 ill. They are a system with limited resources and it  
2 is all too easy for the departments of mental health  
3 to try to put off their people who should really be  
4 their responsibility primarily and just say that  
5 they're not. I have seen that over and over again.  
6 And then the Department of Corrections is left in an  
7 impossible situation, not really having the tools to  
8 deal with inmates or people who need to be protected,  
9 that society needs to be protected from them, but they  
10 also need to be rehabilitated psychiatrically.

11 So I think that Department of  
12 Corrections would be wise to put pressure on that  
13 system to change and to redefine its mission.

14 You know, for example, I've seen states  
15 where the Department of Mental Health will accept a  
16 mission of taking care of the chronic mentally ill in  
17 the prison, as long as they're passive, but they won't  
18 take care of the ones who can be dangerous, who can be  
19 volatile, explosive, why? They're also mentally ill.  
20 And a lot of those people, of course, have mood  
21 disturbances, lot of them have central nervous system  
22 dysfunction, they should be taken care of that group  
23 of people.

24 So you have to put pressure on the  
25 Department of Mental Health to say, yes, you've got



1 responsibility for this patient population and don't  
2 say they're -- don't try to cop out by saying they're  
3 malingering when it's clear they have a clear  
4 histories of mental illness even prior to  
5 incarceration.

6 MR. COHEN: I have thought about this  
7 and thought about it for a long time and if you divide  
8 this process that surrounds your question into going  
9 in and diversion, being in and, say, aftercare, going  
10 out, you know, the corrections is filled with all  
11 these ironies, where do we spend most of the money?  
12 On the inside, actually, you know, for this  
13 population, where it's probably least -- where you are  
14 going to get the least bang for your buck, so to  
15 speak.

16 So some form of -- at the moment we  
17 can't constitutionally or morally or ethically ignore  
18 the fact that 15 to maybe 21 percent of the prison  
19 population qualifies as seriously mentally ill and,  
20 therefore, are constitutionally required to receive  
21 some form of treatment.

22 Just as an aside, when we -- when I was  
23 a monitor in the Dunn case in Ohio, in 1995 there were  
24 six-point -- seven full-time psychiatrists, when the  
25 decree dissolved five years later there were 60.

1 Certain irony in that, but, you know, the system met  
2 its constitutional and treatment obligations and,  
3 conceptually, the truth is if you saw that film, the  
4 New Asylums, I mean the prisons -- the Frontline film,  
5 the prisons have, by default, certainly not by choice,  
6 become the new mental hospitals, just as prisons are  
7 the new -- the largest provider of medical care in  
8 most states now -- many states are prisons, as is true  
9 of mental health.

10 But if I may say, in ending, that, you  
11 know, while we try to attend to diversion, mental  
12 health courts and the like and doing what you  
13 constitutionally and ethically should do inside,  
14 aftercare is even more important. I mean, legally,  
15 the DeShaney principle, the obligation to treat ends  
16 as soon as the inmate's foot hits the pavement, that's  
17 the end of the legal obligation to provide medical or  
18 mental healthcare. There's some exceptions. There's  
19 a New York City case based on local law --  
20 (inaudible) -- but that's basically it.

21 So you are going to have to not look to  
22 the courts, and it's the courts that have brought  
23 about all of this change, you are going to have to  
24 look to policymakers, legislators, advocates to come  
25 up with aftercare. It's got to be something more than

1 15 days of medication and there's the mental health  
2 center, hope you get there. There has to be. I mean  
3 it's just criminal, because they are going to come  
4 back.

5 MR. BRUTON: When Oak Park Heights  
6 opened in 1982 the administration of the department  
7 was wise enough to build right into the institution a  
8 mental health unit, so the mental health unit is at  
9 the maximum security prison. So every day the kinds  
10 of people we've been talking about are dealing with  
11 officers, psychiatrists, psychologists, behavioral  
12 therapists, psychiatric nurses and caseworkers, in the  
13 mental health unit, in maximum security prison.

14 Most of the inmates go in voluntarily,  
15 certainly staff are, you know, urging them to get in,  
16 some are committed through the courts, but a very  
17 effective way to manage a prison population at the  
18 highest security every day when you got your mental  
19 health unit a few feet away.

20 MR. MAYNARD: Dr. Dudley, you have a  
21 question?

22 DR. DUDLEY: Putting aside for the  
23 moment the inmates who are known to be mentally ill  
24 when they enter or should be known to be mentally ill  
25 because they have histories or whatever when they

1 enter, do you know of anyplace that does a good job  
2 of -- again, putting that population aside,  
3 differentiating between those who are, in fact,  
4 management problems and those who simply do not have  
5 previously identified mental health problems, but, in  
6 fact, do have mental health problems before making  
7 these decisions about putting them in isolation?

8 And if you know of such a program, who  
9 is making that determination, who is doing it well? I  
10 mean, how do they do it?

11 DR. GRASSIAN: I am not aware of any  
12 system that does that determination well. As Craig  
13 Haney said this morning, obviously, we tend not to get  
14 called in to systems that are going, that are  
15 functioning well, so there may well be such systems.  
16 But, in my experience, I have seen cases after case,  
17 situation after situation where there really is no  
18 adequate assessment.

19 And, I mean, there aren't the resources  
20 for the assessment. There aren't people who are  
21 adequately trained, who have enough time.

22 You know, when you have a system that's  
23 overburdened, overcrowded, understaffed, underfunded,  
24 underresourced, it's going to end up being a default  
25 system, and the default system in corrections, I

1 think, is a system of just brutal control. And,  
2 unfortunately, I think -- at least that's what I've  
3 been seeing in the prisons that I've been involved  
4 with. And I think that Minnesota, sadly, may be an  
5 exception to a general rule.

6 DR. DUDLEY: But, I mean, I'm asking in  
7 a sense because even if you could manage to say, okay,  
8 let's not put people who have already been identified  
9 as seriously mentally ill in isolation because we  
10 absolutely know that that's not going to be helpful,  
11 there's still this -- I mean, given the fact that  
12 we're dealing primarily with poor people and people  
13 that may not have had mental health services anyway  
14 before they become incarcerated, there's has to be  
15 this large -- we know there's this large population of  
16 not previously identified people who you are  
17 suggesting are vulnerable to deteriorating.

18 DR. GRASSIAN: I think that those  
19 cases -- actually, there are criteria that one should  
20 be looking at in identifying those people. You are  
21 going to find that that population that's vulnerable  
22 tended to have problems with impulsivity, emotional  
23 lability often starting in childhood, very often have  
24 central nervous system dysfunction, very often -- a  
25 number of them are either borderline mentally retarded

1 or mentally retarded. If you look at their committing  
2 offense, it tends to be an act that was impulsive, not  
3 well planned, not thought out. So there is a whole  
4 pattern.

5 DR. DUDLEY: That's what I'm saying, do  
6 you know of anyplace that actually has --

7 DR. GRASSIAN: No, no, and I certainly  
8 have cited those criteria and not seen places.

9 MR. COHEN: Can I refer you to  
10 something? Obviously, not at the moment, but in the  
11 paper that I put together for you, footnote 8 set  
12 out -- in footnote 8 of the paper that I prepared for  
13 the Commission I put out -- I set out the Ohio  
14 exclusionary criteria which begins with seriously  
15 mentally ill and then a whole series of other  
16 categories which is mentis to add up to vulnerable, so  
17 without repeating them, they are there and, for the  
18 most part, it does work, you have multiple diagnoses,  
19 you have triple screening and, of course, some people  
20 get through who may not, you know, meet all of the  
21 category criteria for a mentally ill.

22 But I think from what I've seen, it  
23 works, and this is to exclude from OSP, from the  
24 supermax, not necessarily from segregation.

25 MR. BRUTON: I think where the problem

1 comes in, though, to a great extent is the  
2 classification systems that most states use because  
3 they put a lot of emphasis, and they should,  
4 initially, on the crime and how much time somebody is  
5 going to serve. And the misconception, certainly from  
6 the public without question, is that if you committed  
7 a horrendous crime on the outside and you were  
8 convicted and you got a lot of time, you are going to  
9 spend all your sentence in a maximum security prison  
10 when, in fact, many of those people are the best  
11 prisoners. Now, they need to be in high security for  
12 a period of time to get some years under their belt  
13 because then they have more to lose than gain if they  
14 cause problems, but if somebody said to me you are  
15 going to open a brand new 500-bed facility and you can  
16 pick your inmates, I would say give me 500 first  
17 degree murderers because they are generally going to  
18 be the best inmates.

19                   And so what we have -- and I think you  
20 are right when you talk about overcrowding and you  
21 have systems that just can't deal with the volumes of  
22 people is these people become misidentified after a  
23 number of years. They don't need that kind of custody  
24 level, but their crime and amount of time just keeps  
25 them there.

1 MR. MAYNARD: Any other questions?

2 I want to thank our panel, very very  
3 helpful, and I'll turn it back to you, Mr. Chairman.

4 MR. KATZENBACH: Thank you very much.  
5 We all learned and appreciate what you have to say.  
6 We have difficulty now trying to adjust and fit it in  
7 with everything else that we've heard. I know I speak  
8 for Judge Gibbons and for all of the Commission, being  
9 very grateful for what you've done. Thank you.

10 (Hearing adjourned at 3:31 p.m.)

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## C E R T I F I C A T I O N

1  
2 I, MARGARET M. REIHL, a Registered  
3 Professional Reporter, Certified Realtime Reporter,  
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COMMISSION ON SAFETY AND ABUSE  
IN AMERICA'S PRISON

PUBLIC HEARING 2 - DAY 2

JULY 20, 2005

NEWARK, NEW JERSEY

PHYSICAL AND MENTAL HEALTH CARE AND RELATED ISSUES

TRANSCRIPT of the stenographic notes of the  
proceedings in the above-entitled matter, as taken by and  
before MARGARET M. REIHL, RPR, CRR, CSR, Notary Public of the  
State of New Jersey, held at the Mary Burch Theater, Essex  
County College, 303 University Avenue, on Wednesday, July 20,  
2005, commencing at 8:46 a.m.

1 APPEARANCES :

2

COMMISSIONERS :

3

THE HONORABLE JOHN J. GIBBONS (Co-Chair)  
NICHOLAS de B. KATZENBACH (Co-Chair)

4

5

STEPHEN B. BRIGHT  
RICHARD G. DUDLEY, JR., M.D.

6

SAUL A. GREEN  
GARY D. MARYNARD

7

PAT NOLAN  
STEPHEN T. RIPPE

8

SENATOR GLORIA ROMERO  
TIMOTHY RYAN

9

MARGO SCHLANGER  
FREDERICK A.O. SCHWARZ, JR.  
THE HONORABLE WILLIAM SESSIONS

10

11

COUNSEL :

12

JON WOOL, SENIOR COUNSEL  
MICHELA BOWMAN, COUNSEL

13

14

EXECUTIVE DIRECTOR :

15

ALEXANDER BUSANSKY

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## OPENING STATEMENTS

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JUDGE GIBBONS: Good morning and

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welcome to the second day of the second public hearing

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of the Commission on Safety and Abuse in America's

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Prisons. In his opening remarks yesterday, co-chair

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Nick Katzenbach explained that the focus of this two

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day hearing is on the institutional causes of violence

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and abuse. In other words, widespread, intractable

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problems that are bigger than any individual. Yet

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real people, those who are incarcerated and those who

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work in the prisons and jails, confront these problems

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and suffer from them ever day.

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Yesterday we heard testimony about two

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such problems, overcrowding and the use or misuse of

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isolation. Today we explore the state of medical and

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mental healthcare in correctional facilities. The

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heart rendering failures, as well as the programs and

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people who are producing successes and there couldn't

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be a more appropriate time for this kind of an

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inquiry.

21

As you heard yesterday, our prisons are

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increasingly filled with people who are seriously

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mentally ill, partly as a result, I suppose, of fewer

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psychiatric hospitals and other community-based mental

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health services. And two weeks ago in California a

1 federal judge placed the state's prison medical care  
2 system into receivership after experts documented 64  
3 preventable deaths and many, many, many serious  
4 injuries due to medical malpractice or malfeasance  
5 during the course of the past year. The enormity of  
6 the crisis and responses is unprecedented. And  
7 today's witnesses, including Dr. Joe Goldenson, an  
8 expert in the California case, will help put the  
9 California problem in context for us.

10                   In just a few minutes, you will hear  
11 Sister Antonia Maguire recount from her own  
12 experiences case after case of medical failures and  
13 neglect, often with dire consequences for the women  
14 incarcerated in the New York State Prison System where  
15 she works. Her testimony forces us to confront the  
16 fact that the medical care of some people in some  
17 facilities is nothing less than abusive and inhumane.

18                   But you'll also hear from Arthur  
19 Wallenstein, a 30 year corrections veteran who ran one  
20 of the first facilities to be accredited by the  
21 American Medical Association and who currently  
22 oversees corrections in Montgomery County, Maryland.  
23 He'll testify that the quality of correctional  
24 healthcare overall has improved dramatically over the  
25 course of his career, and to quote him, it is not

1 singularly a story of abuse but rather a much broader  
2 story of change, constitutional growth and  
3 development.

4                   Just a state away, in Pennsylvania,  
5 Jeffrey Beard is evidence of the evolution that Arthur  
6 Wallenstein refers to. Jeffrey Beard oversees a  
7 system of state prisons that has one of the best  
8 protocols nationally for dealing with infectious  
9 diseases, an aggressive policy and practice that  
10 protects inmates, officers and, ultimately, the public  
11 health. He will tell us that decent, effective  
12 healthcare in prisons is both the right thing to do  
13 and the smart choice. As he puts it, if we don't pay  
14 today, we will really pay tomorrow.

15                   The witnesses who will testify about  
16 mental healthcare in prisons are just as diverse in  
17 terms of their experience and perspectives. You'll  
18 hear Dr. Gerald Groves describe battling officers,  
19 administrators and an underlying culture of disrespect  
20 in the New Jersey facilities where he worked just to  
21 provide basic mental healthcare. And you'll hear  
22 Dr. David Kountz describe a fruitful partnership and  
23 treatment between Somerset, New Jersey county jail,  
24 where he works, and the Robert Wood Johnson Medical  
25 School, a division of the New Jersey School of

1 Medicine and Dentistry. Same state and quite  
2 different experiences.

3                   The challenge before all of us is to  
4 resist the temptation to choose among these accounts,  
5 as if the failures negated the victories or vice versa  
6 and, instead, to accept this patchwork reality and  
7 learn from it. I very much look forward to what we're  
8 about to hear today and invite forward the members of  
9 our first panel.

10                   PERSONAL ACCOUNTS

11                   MR. GREEN: On behalf of the Commission  
12 on Safety and Abuse in America's Prisons, I would like  
13 to welcome everyone to the second day of our hearings  
14 in Newark, New Jersey. Before I introduce each of our  
15 witnesses, I would like to thank them for their  
16 willingness to discuss their very personal and moving  
17 experiences with us.

18                   Joe Baumann is a state correctional  
19 officer in Southern California with 19 years of  
20 experience working in prisons. His work has included  
21 two years spent in a mental health unit for women  
22 where there was a single staff psychologist caring for  
23 700 inmates. Mr. Baumann will testify to the  
24 wide-range of problems he has experienced firsthand as  
25 a correctional officer, problems ranging from extreme

1 overcrowding to virtually nonexistent mental  
2 healthcare.

3                   Thomas Farrow is a former inmate who  
4 was incarcerated for over two decades in the New  
5 Jersey Department of Corrections. Diagnosed with  
6 bipolar disorder, Mr. Farrow will describe the poor  
7 mental healthcare which he received and the abuse of  
8 mentally ill prisoners that he witnessed while  
9 incarcerated during an era when the New Jersey prison  
10 system was engaged in efforts to improve its quality  
11 of care for the mentally ill.

12                   Sister Antonia Maguire is a chaplain of  
13 Taconic Correctional Facility, a women's prison in  
14 West Chester County, New York. Sister Antonia has  
15 been working in prisons for over 30 years and is a  
16 member of the Franciscan Missionary Sisters of the  
17 Sacred Heart. She will testify about her experiences  
18 ministering to women prisoners and, particularly, the  
19 grave difficulties they face in obtaining adequate  
20 medical care.

21                   Before we begin I would like to take  
22 the opportunity to thank each of you again for your  
23 willingness to come before this commission to discuss  
24 your experiences. We will begin with Joe Baumann.

25                   MR. BAUMANN: Thank you. I would like



1 to thank the Commission for this opportunity. My name  
2 is Donald Joseph Baumann, I am a correctional officer  
3 with the State of California. I started with the  
4 state about 19 years ago. I realize the amount of  
5 time I have allotted is brief so I will keep my  
6 comments relatively short. I encourage any member of  
7 the Commission to ask any follow-up questions or stop  
8 me during the break, if they need to.

9                                 Since coming to the Department of  
10 Corrections I've been assigned to the California  
11 Institution For Men, California Institution for Women  
12 and I am currently assigned to the California  
13 Rehabilitation Center. While assigned to these three  
14 institutions I have had the opportunity to work medium  
15 security general population, administrative  
16 segregation, protective custody housing, reception  
17 centers and several mental health programs.

18                                 I'm also the current CRC Chapter  
19 President of the California Correctional Peace  
20 Officers Association, a position I've held since 1998.  
21 I point this out to you primarily because I've been  
22 threatened with discipline in the past for speaking  
23 out about conditions in the prison system.  
24 Particularly, if I identify myself as an employee of  
25 the department. The observations and opinions I

1 express here are mine, solely and not those of the  
2 department, nor the union.

3                   In my capacity as a CCPOA activist,  
4 I've had the opportunity to travel to all 32 adult  
5 prisons and observe their operations and negotiate  
6 terms and conditions of employment for our members  
7 with various levels of departmental management. I  
8 have seen overcrowded prisons that lack sufficient  
9 space for proper medical and mental health facilities,  
10 prisons that cannot recruit or attain qualified  
11 medical healthcare professionals and a cadre of  
12 custody and medical staff that are stretched to the  
13 limits with the day-to-day grind to do a thankless  
14 job.

15                   As a correctional officer, I've helped  
16 to disarm and restrain a suicidal inmate who was  
17 slashing his wrists with a box cutting razor blade,  
18 using nothing but a mattress because we lacked to put  
19 men in training to do it any other way. I have had to  
20 walk inmates who had a mouthful of their own fecal  
21 matter to a psychiatrist for an exam. I've seen  
22 inmates inappropriately housed for long periods of  
23 time because the lack of bed space, placing the other  
24 inmate staff and the general public at risk.

25                   California is the largest correctional

1 system in the United States with over 160,000 inmates  
2 in its various institutions, camps and community  
3 correctional facilities and an additional 120,000  
4 offenders on parole.

5                   Most of its institutions currently  
6 house over 190 percent of their design capacity.  
7 Several exceed 220 percent, including my own.

8                   Estimates vary on the number of inmates  
9 with mental health concerns in the CDC, ranging from  
10 8 percent to as high as 30 percent.

11                   During the 1980s and '90s the CDC and  
12 the state legislature commissioned several studies on  
13 conditions of the mental health delivery system within  
14 the department and consistently came to the conclusion  
15 that CDC was not meeting the constitutional level of  
16 mental healthcare for its inmates.

17                   During the same time period, inmate  
18 advocacy groups embarked on litigation in an attempt  
19 to address the issues outlined in those reports.  
20 Primarily, Coleman versus Wilson. Coleman versus  
21 Wilson alleged that the department's mental healthcare  
22 was inadequate in several areas, including intake  
23 screening, access to care, treatment and  
24 records-keeping and constituted cruel and unusual  
25 punish. As a result, the Federal Court ordered the

1 department to develop a remedial plan to correct these  
2 deficiencies. The court also ordered a Special Master  
3 to oversee the implementation of the plan, which  
4 addresses several areas, including the processes for  
5 identifying and screening inmates in the intake  
6 reception process, access to mental healthcare for  
7 inmates in the general population, staffing standards  
8 for psychiatrists, psychologists and other mental  
9 healthcare professionals, monitoring and documenting  
10 the use of psychotropic drugs and guidelines and  
11 drugs over the use of forced medication.

12                   Unfortunately, CDC's remedial plan  
13 failed to formalize training for correctional officers  
14 and supervisors to help them differentiate between  
15 behavior that is attributed to mental health disorders  
16 and normal disciplinary issues. This is an extremely  
17 serious problem since unless a given correctional  
18 officer is familiar with the particular inmate  
19 involved, outbursts and unusual behavior are often  
20 misinterpreted and, therefore, reacted to in a way  
21 that may worsen a given situation. An officer  
22 generally assumes that an inmate doesn't make his bed  
23 or clean-up after himself because he is lazy, rather  
24 than realizing that the individual may be  
25 decompensating. Because we're not properly trained

1 and are often unfamiliar with the individual inmate,  
2 officers may also interpret outbursts of anger or  
3 other emotion as an inmate wanting attention when, in  
4 fact, an inmate is in serious distress and lacks the  
5 faculties to properly express that fact.

6                   I have personally had cases where  
7 inmates have stopped taking their medication because  
8 they're feeling better at a given point in time and  
9 have decided they don't need it anymore. Several days  
10 later the inmate realizes they're decompensating  
11 decompensating and need to see the doctor. Other  
12 times I've seen radical changes in behavior and refer  
13 the inmate to the psychologist or psychiatrist.

14                   But on more than one occasion I've had  
15 medical staff advise me to have the inmate sign for a  
16 sick call and they will be seen in two or three days.  
17 Left untreated for that length of time, the inmate  
18 becomes a ticking time bomb and a danger to  
19 themselves, staff and other inmates. Because of my  
20 working relationship with the doctors at my particular  
21 institution, I was usually able to get the inmates in  
22 to be seen as someone was available, but that's by no  
23 means the norm in these type of situations.

24                   There are also occurrences when COs are  
25 reluctant to confront inmates who are act out in some

1 fashion for fear of being injured or maimed, or out of  
2 fear of being accused of overreacting. Staff are also  
3 often afraid that an escalation may be taken out of  
4 context by their superiors and will then lead to  
5 discipline within the department or criminal charges  
6 by either the state or federal government. This is  
7 always in the back of their minds. At the same time  
8 they also fear that if they don't intervene, they will  
9 be accused of underreacting. It's a catch-22 that no  
10 one has ever attempted to address, and the lack of  
11 training to interpret and address behavior, combined  
12 with chronic understaffing and the lack of effective  
13 supervision, only exacerbate the problem.

14                   As I sit here and speak to you today,  
15 at least ten percent of all correctional sergeants'  
16 and lieutenants' positions in the State of California  
17 are being run unfilled so that the department can  
18 generate salary savings, right now as I speak.

19                   Currently, correctional officers  
20 receive a 15 page training module entitled  
21 "Identification of Special Needs Inmates" and this is  
22 all the training we receive in the area. The training  
23 module is designed for the employee to read during the  
24 normal working hours, while conducting their normal  
25 duties. It contains information on the following

1 topics; diabetics, heat-related illness, epileptics,  
2 developmental disability training, ADA and suicide  
3 prevention.

4                   Correctional officers are the employees  
5 with the highest level of interaction with the inmate  
6 population. They are the ones required to monitor the  
7 day-to-day behavior and activity of the inmates who  
8 are placed in the mental health delivery system, as  
9 well as those that haven't, yet we're not properly  
10 trained to do so.

11                   When CDC implemented the first phase of  
12 the Coleman Remedial Plan at CRC back in July 1995, I  
13 requested that local management negotiate the impact  
14 of the implementation with the local chapter. I  
15 wanted an opportunity to formally review the  
16 department's operational procedures and policies and  
17 their training modules, in order to be able to address  
18 any potential impact the remedial plan would have on  
19 my membership, who worked in a prison that was already  
20 at that time 225 percent over capacity and it suffered  
21 several rounds of staffing reductions.

22                   Local management refused, saying that  
23 the remedial plan would have no impact on the  
24 correctional officers and CRC. They said there was no  
25 additional training necessary in suicide

1 identification/prevention, forced medication  
2 procedures, et cetera, because there was no  
3 requirement to do so in the remedial plan.

4                   In January 1996 an inmate utilized  
5 several combination locks in a mesh laundry bag,  
6 assaulted a correctional officer at my institution.  
7 After a violent struggle with several staff, the  
8 inmate was subdued and ultimately transferred to  
9 another institution. The victim of the assault  
10 medically retired because of the significance of the  
11 head injuries she received.

12                   The follow-up investigation revealed  
13 that the inmate had a long history of schizophrenia  
14 and hadn't received his medication in the three weeks  
15 he had been housed in prison. No one at healthcare  
16 services had been monitoring the inmate's medication  
17 regimen. The confrontation between the officer and  
18 the inmate was triggered over the inmate's distress  
19 over his mother's failing to arrive for an expected  
20 visit. The woman had passed away five years previous.

21                   When I approached management about my  
22 concerns related to staff and lack of training and a  
23 lack of written policies and procedures, the response  
24 I received was you're -- you've always had them here,  
25 treat them like you've always treated them. Since



1 that date, the number of inmates at CRC's mental  
2 health delivery system has climbed from less than 300  
3 to more than 800. While we've received an increase in  
4 psychologists and psychiatrists, we've never received  
5 additional staff necessary to supervise and distribute  
6 medication within the allotted time frames, and the  
7 training received by C/Os is still lacking at best.

8                   Again, I want to thank the Commission  
9 for the opportunity to participate in this forum.  
10 Many of the issues the plague the inmate population  
11 directly affect the working conditions and safety of  
12 the correctional officers of this country. I would  
13 hope through processes like this one that the  
14 stereotype of the violent, knuckle dragging prison  
15 guard can be put to rest once and for all. For too  
16 long it's been used to simply systemic problems that  
17 the vast majority of the public has no interest in,  
18 prisons. Thank you.

19                   MR. GREEN: Mr. Farrow.

20                   MR. FARROW: Good morning. I want to  
21 thank the commissioners for inviting me to speak and I  
22 especially want to thank them for holding these  
23 hearings because they opened the door for a lot of  
24 possibilities for qualitative change in New Jersey.

25                   My name is Thomas Farrow and I would

1 like to share with you my experiences as someone who  
2 has struggled with mental illness while incarcerated  
3 in the New Jersey prison system. As we sit here I  
4 would like to remind the Commission that in this state  
5 alone there are perhaps thousands, several thousands  
6 of prisoners with serious mental health problems  
7 suffering from inadequate care and mistreatment in New  
8 Jersey's prisons today.

9                   In some ways my story is one of  
10 relatively good fortune. I remained fairly stable  
11 throughout my incarceration, but faced some of my  
12 biggest personal challenges during my transition out  
13 of prison.

14                   I am not here to tell you that there is  
15 no treatment on the inside and there's always great  
16 treatment on the outside; rather, I would like to  
17 impress upon this Commission that much of the  
18 mistreatment and abusive of inmates with mental  
19 illness persists in our prisons despite improved  
20 conditions. And although it can be difficult to get  
21 treatment in the free world without any money or  
22 resources, the fact does not justify the serious abuse  
23 and degradation of mentally ill prisoners that I have  
24 witnessed during my time in prison.

25                   A little bit about myself. I was first

1 incarcerated in 1970, when I was sentenced to death in  
2 New Jersey. In 1972 the United States Supreme Court  
3 declared the death penalty unconstitutional and my  
4 death sentence was commuted to life in prison. I  
5 remained in prison until 1984, when the governor  
6 commuted my life sentence and I was granted parole  
7 after I had demonstrated my rehabilitation through  
8 efforts I made to educate myself and gain a degree.

9                   I may have had a longer history of  
10 mental illness that went undiagnosed, but it was in  
11 1995 that I was hospitalized for the first time, after  
12 I had a serious reaction to a medication for  
13 depression. I was diagnosed as bipolar disorder at  
14 that time.

15                   Then in 1996, while I was an outpatient  
16 at Saint Mary's Hospital, I was returned to prison for  
17 a technical parole violation and was confined for  
18 eight years and five months prior to my release this  
19 past May 2nd.

20                   At the time that I re-entered the  
21 prison system, the conditions and treatment of the  
22 mentally ill in New Jersey was deplorable. There were  
23 only five full-time psychiatrists in the entire  
24 Department of Corrections, serving at least 2,000  
25 identified mentally ill prisoners. And when I say

1 identified, the overwhelming majority of the people  
2 with mental illness in the prison system of this state  
3 are not diagnosed, which means that there was no  
4 meaningful treatment for those patients whatsoever.  
5 There was little or no sensitivity among staff to the  
6 special needs of the mentally ill and prisoners with  
7 serious mental health problems were being physically  
8 abused by staff and other inmates and often landed in  
9 segregation as a result of disciplinary action when  
10 they needed some form of treatment.

11                   A class action suit was filed that same  
12 year, in 1996, on behalf of all mentally ill prisoners  
13 in the state and in 1999 that case was settled in the  
14 United States District Court for this district. The  
15 settlement was to begin a new era in the treatment of  
16 mentally ill prisoners in New Jersey, however that did  
17 not happen. It changed disciplinary regulations so  
18 that prisoners with pending disciplinary charges were  
19 to be screened for mental health needs and referred to  
20 mental health treatment, if it was deemed appropriate.  
21 If means that it still depended on the attitude of the  
22 prison guards, which had a great deal to do with  
23 interfering with the operation of the program.

24                   Prisoners confined in the segregation  
25 who were suffering deterioration in their mental

1 health status were to be referred by the mental health  
2 staff for review of their segregation in order to  
3 decide whether it was appropriate to end that  
4 confinement in light of their mental health status.  
5 All new prisoners were to receive a mental health  
6 assessment within 72 hours of their arrival. Officers  
7 and other staff were all to be given more training  
8 about mental health illness and how to deal with the  
9 mentally ill in prison. More psychiatrists and  
10 psychologists were to be hired and special mental  
11 health units were to be created at three different  
12 facilities so that prisoners who were vulnerable to  
13 the general population and needed care would be able  
14 to get it.

15                   Over the course of my remaining years  
16 in prison I witnessed firsthand the efforts by the  
17 Department of Corrections to adhere, to a certain  
18 degree, to the Settlement Agreement and while I saw  
19 some improvements, many of the worst problems still  
20 continue and they persist. Even with the addition of  
21 psychiatric staff, it is nearly impossible to receive  
22 meaningful mental health counseling in prison.

23                   First, counseling requires trust and an  
24 ongoing relationship with a psychologist. As a  
25 prisoner you may be transferred at any time, abruptly

1 ending the relationship you have with your provider,  
2 and there is tremendous turnover in the psychiatric  
3 staff so that even if a prisoner stays in one facility  
4 for an extended time and is assigned to a psychologist  
5 that he trusts, it is unlikely that that psychologist  
6 will remain long enough to provide meaningful care.  
7 It takes time to build a relationship with a mental  
8 health provider and you must eventually be able to  
9 share very personal details about your life for  
10 counseling to be effective.

11                   Prison is a hostile environment that  
12 uses your illness against you so, naturally, it's  
13 difficult to trust the prison psychologist, who is to  
14 you only a stranger who works for the prison system.

15                   Between 1996 and 2005 I was  
16 incarcerated at four different prison facilities and  
17 saw many different psychologists and counselors. For  
18 most of those years I was in I was lucky to see any  
19 single psychiatrist or psychologist more than three  
20 times. It was not until I was transferred to the  
21 psychiatric unit at Northern State Prison here in  
22 Newark that I saw the same psychologist for a year and  
23 a half. The psychiatrist who ran the mental health  
24 unit at Northern State Prison was making an effort to  
25 maintain a more stable environment for the prisoners

1 and staff so that there was a better chance of  
2 receiving meaningful treatment there, but, in general,  
3 I did not trust any of my counselors, and most  
4 prisoners do not trust them either.

5                   Most of my encounters with mental  
6 health providers, like those of most prisoners, were  
7 extremely brief and only for about 15 minutes. We  
8 knew we could not expect to see them for long and they  
9 worked for the prison and we knew that even if we felt  
10 comfortable, confiding intimate things with a  
11 counselor, we could not be sure that what we shared  
12 would not some day be used against us.

13                   There are other problems that commonly  
14 interfere with the prisoner's ability to get quality  
15 mental healthcare. Many of the people on the mental  
16 health staff in all of these prisons are from other  
17 countries and so they have difficulty communicating  
18 with prisoners, not only because of language barriers  
19 but largely because of the enormous cultural  
20 differences between them and the prisoners.

21                   It is less difficult to get medications  
22 in prison, but this is both good and bad. While  
23 medication is widely dispensed to prisoners, it is not  
24 always appropriate and its effects are not monitored  
25 closely. Prisoners often feel that the prison

1 administration would like to keep them sedated rather  
2 than help them to be helped.

3                   We all heard the story about the  
4 prisoner who was strapped naked into a restraining  
5 chair and forced to take his medication and while this  
6 may not happen that often, it is a fear we all share  
7 and this fear motivated many prisoners to avoid any  
8 contact with mental health providers.

9                   Perhaps the single biggest problem that  
10 prisoners with mental illness face in prison is the  
11 insensitivity of correctional staff. In my experience  
12 the majority of corrections officers respond to  
13 outbreaks by mentally ill prisoners as a disciplinary  
14 matter, a response to which usually ends with the  
15 prisoner being placed in lockup where he would go  
16 without any form of treatment and into a process of  
17 deterioration.

18                   I witnessed a lot of resistance by  
19 correction officers to the administration's efforts to  
20 empower mental health providers to intervene on behalf  
21 of mentally ill prisoners. This resistance took many  
22 forms. For example, at times when I would meet with a  
23 psychiatrist to discuss my medication, the officer who  
24 escorted me there would purposely and unnecessarily  
25 stand in the door and listen to what we had to talk



1 about, which made it impossible for me to confide in  
2 the doctor and signalled to me, also, that there was  
3 no respect for the doctor-patient relationship. Often  
4 correction officers would refuse to bring us to our  
5 appointments with mental health providers and it  
6 seemed they simply had no respect for mental health  
7 treatment.

8                   But these forms of resistance are minor  
9 compared with the brutality that persisted even after  
10 the Settlement Agreement from the District Court.  
11 During my time in prison and particularly in the  
12 mental health units I had many -- I heard many  
13 accounts of beatings of mentally ill inmates who were  
14 subsequently thrown into segregation.

15                   While I was in the mental health unit  
16 at Northern State Prison, goon squads, which is a term  
17 we used to describe groups of officers who are known  
18 to ban together to beat inmates, would come into the  
19 unit at night and take inmates that they perceived to  
20 be a problem and put them in the barber shop, which  
21 was an isolated area, where they would beat them.

22                   Officers knew that prisoners often  
23 shared their medications and rather than address this  
24 problem through administrative channels, they would  
25 raid the unit in the middle of the night, take away a

1 prisoner whom they believed to be causing problems and  
2 beat him in the barber shop where no one would be able  
3 to witness it. I saw these goon squads take prisoners  
4 away and we all understood what happened to them.

5 I personally witnessed two serious  
6 beatings of mental ill inmates. In one case an older  
7 man in his 60s was attacked by a correction officer  
8 while he was waiting in line to get his Insulin. He  
9 was also a diabetic, like myself, and he was in a  
10 mental health unit with me and although he had a gruff  
11 manner, he was quite harmless. This officer perhaps  
12 misperceived his manner as hostile or dangerous and  
13 attacked and beat him with no apparent provocation.

14 I wrote the incident up following the  
15 attack and the officer was eventually removed from the  
16 mental health unit, but that eventually caused me some  
17 problems with other officers.

18 In general, I think it is fair to say  
19 that correction officers in the mental health units do  
20 not evidence any special training or sensitivity  
21 toward the mentally ill. In fact, in these units it  
22 appears that most of the officers are placed there  
23 because they have administrative problems of their own  
24 in other parts of the system and so these units become  
25 a dumping ground for officers that are labeled as

1    problematic.

2                    Our problems persist in the special  
3    mental health units because overcrowding in the system  
4    at large has pushed an overflow of the general  
5    population into these units.  In other words, these  
6    units were originally established, by law, for people  
7    with mental illness, but because of the overcrowding  
8    in the prison system they put other people from the  
9    general population into these units and that brings  
10   with it a whole host of problems that are outside of  
11   the spectrum of mental health.

12                   The result is that these units are not  
13   always the refuge they are meant to be for prisoners  
14   with problems and who are particularly vulnerable.  
15   Much of the violence and corruption that exists in the  
16   general prison population, including drug dealing and  
17   gambling, is also brought into these units when they  
18   absorb prisoners from the general prison population.

19                   I also witnessed deplorable conditions  
20   in the administrative segregation unit, or isolation  
21   units and they're called.  For a period of time, it  
22   was my job to feed the prisoners in these units.  I  
23   saw many prisoners with extremely serious mental  
24   illness who seemed to be deteriorating in their cells.  
25   I witnessed some of these men sitting or lying on the

1 floor in their own urine and feces. I got the sense  
2 that they were receiving little or no positive  
3 attention and many of them seemed to be in distress.

4                   Finally, I would like to say a little  
5 bit about what I experienced prior to and in the  
6 months immediately following my release. I've had a  
7 very difficult time putting services in place to be  
8 able to continue medication and care after my release.  
9 When I became eligible for a halfway house, I slowly  
10 began to withdraw from my medication because I was  
11 both afraid that I would be denied entry into a  
12 halfway house if I was known to be on medication and  
13 because I did not know what services would be  
14 available when I got out and I did not want to have  
15 problems if I had to go off my medication abruptly.

16                   Once I was placed in the halfway house  
17 I went back on my medication. But when I was released  
18 on May 2nd of this year I had absolutely no way of  
19 getting any medication, any prescriptions, any  
20 follow-up care, any treatment, any counseling service  
21 and I was -- I only had \$15.58. My parole officer did  
22 not have any resources, even though he made tremendous  
23 efforts to help me. He made phone calls on my behalf  
24 and although I followed up on those phone calls with  
25 pleas for assistance from numerous sources, I had no

1 luck for quite some time.

2 I was hospitalized recently and  
3 developed pneumonia and while at the hospital I  
4 learned that my Lithium levels had dropped dangerously  
5 low. It is only recently that I was finally given  
6 charity care at St. Mary's Hospital in Passaic and  
7 through that charity was able to get outpatient  
8 assistance at the Seton Center and a prescription for  
9 my medications. I am now at the YMCA.

10 As difficult as this transition has  
11 been for me, I still consider myself lucky because I  
12 see numerous men that was in prison with me who have  
13 mental illness, they're homeless, they're not getting  
14 any medication, they're not getting any counseling and  
15 the parole authorities are not being bothered with  
16 them because they don't want the burden and they're  
17 just out there, floating. You know, some of them  
18 don't even know what day it is. I see many men on the  
19 street homeless in dire straits, having come out of  
20 prison and had no luck of finding any kind of  
21 services.

22 My own illness has not been so  
23 debilitating that I am unable to work and I have an  
24 education and ability to advocate on my own behalf.  
25 So many of the men I met in prison have illnesses that

1 make it impossible for them to be their own advocates  
2 or to maneuver through a system that requires extreme  
3 sophistication and persistence. They suffer in prison  
4 and they suffer when they get out.

5                   Although this Commission is focused on  
6 the abuse of prisoners and not on the resources  
7 available to them when they get out, you should  
8 understand that the lack of care and truly effective  
9 therapy on the inside means that those people will be  
10 sure to be released in no shape to fight for the  
11 health they need on the outside. Abuse and  
12 degradation of the mentally ill in the New Jersey  
13 prison systems persist despite efforts to reform the  
14 system and it is my hope that this Commission will do  
15 something to address the attitudes towards prisoners  
16 that make it so difficult to change the way they are  
17 treated. Thank you.

18                   MR. GREEN: Thank you, Mr. Farrow.  
19 Sister Antonia.

20                   SISTER MAGUIRE: When I was asked to  
21 speak today to this commission, my immediate response  
22 was no. I felt it would be just one more attempt to  
23 bring the plight of the prisoners to the public's  
24 attention that would be just another exercise in  
25 futility.

1                   However, that afternoon I witnessed a  
2 young woman being subdued by 11 officers. I attempted  
3 to go to her aide and was ordered back into my office  
4 and I watched until the end. After a sleepless night  
5 my no turned to yes and I'm here today.

6                   I speak not as a representative for the  
7 Department of Corrections, but I speak through my own  
8 experience. I have been a chaplain in correctional  
9 facilities for almost 32 years. I've worked in both  
10 male and female maximum and medium security prisons.

11                   I was able to watch Taconic change from  
12 a medium male facility to a female facility. That was  
13 quite a change. Two days before the women arrived the  
14 superintendent gathered all the staff in the visiting  
15 room and tried to brief us on how women should be  
16 treated. Amazingly, most of the staff who were there  
17 saw there would be no difference at all in treating  
18 women any differently than men were treated. The one  
19 question that was posed to the superintendent was,  
20 well, when they get here are you going to test them to  
21 see if they're pregnant? And the superintendent said,  
22 why would I do that? And their immediate response  
23 was, well, when you find that they are pregnant, we'll  
24 know whether it was them or us responsible.

25                   Prisons were never made for women.

1 When Taconic changed over and the women came in,  
2 bathrooms had urinals. The programs were all male  
3 oriented. The women were expected to do the same hard  
4 labor that the men did, including working on the  
5 detail in a cemetery and lowering the bodies into a  
6 grave. I saw so many times women being put into a  
7 position where the labor was so extreme and so hard  
8 that I worried about what it would do to their  
9 physical bodies and began to ask that, you know, they  
10 be relieved from those kind of duties. And I was told  
11 over and over again they commit the crime, they're  
12 going to do the time and nothing is going to be  
13 changed.

14 I just for a moment would like to talk  
15 a little about how we raise children. We in the  
16 United States, if we have a little girl, three years  
17 old girl who runs and falls and scrapes her knee and  
18 she comes crying to you, usually we hold them and kiss  
19 them and comfort them. When her three year old  
20 brother falls and scrapes his knee and comes running  
21 to us we say stop crying, be a man, and from that  
22 moment we set the norms of behavior almost that males  
23 and females respond to.

24 The little girl who was cuddled and  
25 held and comforted becomes a prisoner one day and is



1 supposed to respond as a prisoner responds, whatever  
2 that is. If they show any emotion or if they expect  
3 to experience any touch, they're penalized.

4                   Men, when they're little boys growing  
5 up, are used to group sports, showering together,  
6 being exposed to each other. Women, for the most  
7 part, have had a more modest bringing up. Very, very  
8 painful for women to endure that first initial shower  
9 where they're being viewed by several officers while  
10 they're being showered. Very painful for them to go  
11 to the visiting room and be strip searched prior and  
12 after the visit. I know many women who refuse visits  
13 all together because they can't go through that.

14                   Perhaps 90 percent of the women in our  
15 prison are the victims of incest or terrible brutality  
16 in their childhood and to be exposed to the view of  
17 other people at this time in their lives is very  
18 painful to them.

19                   In New York state, as far as I know,  
20 the past 20 years the number of men in prison has  
21 doubled, while the number of women in prison has  
22 quintupled. I would think that that is a case before  
23 us that we need to examine very closely and see what  
24 can be done.

25                   I would like to tell you just a few

1 stories, stories that I have seen with my own eyes,  
2 that have occurred in one small prison in New York,  
3 but stories which I'm sure can be multiplied  
4 throughout the state many, many times.

5                   I would like to introduce you first of  
6 all to Kathy. Kathy was a young woman serving time  
7 for drug use. Small amount of time. She was a very  
8 hard-working woman. She became sick one day, she had  
9 a cold, she felt, and she went to clinic. And when  
10 she went in, because it was wintertime they gave her a  
11 cold pack; standard procedure for all women who had  
12 colds in the prison, without thinking of what the  
13 effects of that medication would have on anyone.

14                   Kathy took her medication dutifully and  
15 no change came by. She went every day for over a week  
16 to the clinic, reporting how sick she felt and that  
17 there was no change at all. The civilian staff with  
18 whom she worked saw how sick she was and they let her  
19 sit in the back and gave her tea and helped her rest.  
20 The officer on the floor would not let her stay on the  
21 floor, even in rainy weather, because she wanted her  
22 to be out and in the population.

23                   Kathy became so sick that she had to  
24 turn away her visit when they came and the next day  
25 she called her mother and begged her mother to call

1 the superintendent. She said I haven't seen a doctor,  
2 please, I'm so sick, I need help, please call the  
3 superintendent tomorrow. And tomorrow never came for  
4 Kathy. At 2:00 that morning she was so violently ill  
5 that she banged on the door and, fortunately, a caring  
6 officer was there. Very frequently the officers do  
7 not respond to an inmate banging on the door in the  
8 night. He went immediately to her room, saw how sick  
9 she was and helped her to get dressed. He then called  
10 the sergeant to come and see.

11 We do not have medical services or  
12 anyone on duty in our facility from 11:00 at night  
13 until 6:00 the following morning. This in a facility  
14 where we have newborn babies, pregnant mothers, women  
15 with heart problems, many women with AIDS, no medical  
16 care at all.

17 The sergeant saw Kathy, saw she was  
18 very sick so he called his superior, the watch  
19 commander, to come in, walked up three flights of  
20 stairs to her room, saw how terrible she was and he  
21 said we've got to get her out of here. They brought  
22 her down three flights of stairs, shackled her, put  
23 her in a van and drove her across the street to the  
24 facility that had a clinic open at night. When she  
25 got to the clinic her heart had already stopped but

1 they resuscitated her because you are not allowed to  
2 die in prison, put her in an ambulance and brought her  
3 out to the hospital where she was pronounced dead.  
4 Upon the autopsy findings she had congestive heart  
5 failure and died from congestive heart failure.  
6 During the entire time she sought help not once did  
7 she see a doctor, not once did anyone put a  
8 stethoscope to her chest, not once was her blood  
9 pressure taken. Kathy was 32 years old.

10                   We have a newborn nursery. Babies are  
11 allowed to stay with their mothers for a year for  
12 bonding. Just a year ago we had a young mother whose  
13 four month old baby looked very lethargic to her. She  
14 brought him down to the clinic and the nurse said  
15 there's nothing wrong with him, he's doing fine. This  
16 went on for days. She kept bringing him to the  
17 clinic, she kept being told he was fine.

18                   Finally, the counselor intervened and  
19 said this baby looked sick. The counselor said to me  
20 I think the baby is dying. They brought the baby down  
21 this last day and the nurse finally called and had the  
22 baby brought out to a clinic, but not to a  
23 pediatrician. Since the baby didn't have a  
24 temperature, he was sent back to the facility. The  
25 following day he was so very lethargic that they

1 brought him out to the hospital, brought the mother  
2 with him and she stood in shackles while the doctor  
3 pronounced him dead. Xavier was four months old.

4                   A young woman was sent to my office  
5 because the teacher thought she was sick and could I  
6 help her. She was shaking, her eyes weren't focusing,  
7 she kept saying how very sick she felt, her stomach  
8 was very distended. I asked her if she saw the doctor  
9 and she said she had seen the doctor that day. And I  
10 said what did the doctor say? And she said, well, she  
11 took blood because she thinks maybe I'm pregnant. I  
12 said could you be? And she said no, I'm not, Sister.  
13 It was almost count time and I was afraid to send her  
14 back to her room because she looked so sick to me.

15                   I called the clinic and I was screamed  
16 at, there's nothing wrong with her, she's been here  
17 she knows she's all right and I said she's not all  
18 right and I won't have it on my conscious by sending  
19 her back. So I said I'm writing it up in my report  
20 that I think she's sick. So eventually they sent her  
21 down to the clinic. She was Hispanic and I thought  
22 maybe because she didn't understand what they were  
23 saying -- we do not have interpreters -- and they said  
24 no, she understands.

25                   They pulled her chart and they found

1 out that two weeks before she had had bloodwork done  
2 and her blood sugar level was 500. When she got down  
3 there they gave her ten units of Insulin and took her  
4 blood level sugar again, it was 595 and they gave her  
5 10 more units of Insulin. And she didn't respond so  
6 they sent her out to the hospital, where she spent  
7 five days in intensive care and the doctor said to her  
8 I hope you are going to sue. She said I don't want to  
9 sue, I just want to live.

10 She came back to the facility, the  
11 following week. I had spent some time with her to  
12 tell her how to take care of her diabetes. I am a  
13 diabetic. I am in a wheelchair today partly because  
14 of the response of the diabetes to me, the destruction  
15 of the nerve cells. I don't want to see any woman  
16 have to go through what I've gone through. She came  
17 into my office looking sicker and when I said, you  
18 know, what's your blood sugar, she said it was 122  
19 today. I said, that's perfect. I said, do you have  
20 any Insulin, she said yes, 30 units of Insulin, enough  
21 to have killed her.

22 I went to the deputy and I said If  
23 wonder if we have a protocol about diabetes because it  
24 doesn't seem that they know what they're doing down  
25 there. Women who have 180 to 200 blood level get two

1 and four units of Insulin, women with 130, 120 are  
2 getting 20 units of Insulin and just this past month a  
3 new diabetes protocol arrived at the prison  
4 beautifully bound, beautifully written, it's an  
5 excellent protocol, as are so many of the directives  
6 in corrections, excellent directives, they just are  
7 not followed.

8                   Last person I would like to talk about  
9 is Esse. Esse had multiple problems. She had brain  
10 aneurysm, she has high blood pressure, she has AIDS,  
11 she had a bypass surgery just last year and she now  
12 this year was beginning to have -- experiencing the  
13 same problems she had prior to the bypass surgery.  
14 She went to the doctor and told him and he said  
15 everything that was wrong with your heart is fine now,  
16 they took care of it with the surgery, there's nothing  
17 wrong with you.

18                   She used to tell me that she would wake  
19 up at night and she felt that her heart had stopped  
20 and she would sit up in bed and punch herself in the  
21 chest to jump start her heart again. She asked the  
22 doctor to check her heart because she was so  
23 frightened that she was going to die in prison and  
24 before she walked up the stairs her heart rate was 54.  
25 She climbed one short flight of stairs and her heart

1 rate was 120 and she used to say to me, I just pray to  
2 God I get out before I die and, fortunately, she did  
3 get out before she died.

4                   Many people have said to me throughout  
5 the years why do you think the treatment of prisoners  
6 is so bad. Is it because of the lack of personnel?  
7 And, in part, yes, but, also, if you have ever talked  
8 to officers who have come through the training  
9 academy, they're taught that all inmates are con  
10 artists, don't trust them, they're out to get over on  
11 you.

12                   And just as years and years ago slave  
13 traders were able to convince plantation owners that  
14 the black man was an animal with no soul and could be  
15 treated and worked as an animal, good people became  
16 slave owners. In our day the inmate is portrayed as  
17 an animal. I've heard it said over and over again,  
18 they're just animals, without souls, who deserve  
19 whatever they get, and sometimes good people buy into  
20 that.

21                   And I sit before you today and I ask  
22 you to please, please, think very, very closely of  
23 what you have heard here and I just believe in my  
24 heart that if right-minded people can get together and  
25 make a decision to solve some of the problems and come



1 to the aides of our brothers and sisters who are  
2 incarcerated, then something could be done because  
3 each one of us, one day, will have to stand alone  
4 before our God and answer to the way -- for the way we  
5 treated his children and I know I, for one, cannot  
6 have that on my conscious.

7 MR. GREEN: Pat, did you want to start  
8 questioning, please.

9 MR. NOLAN: Thank you, each of you, for  
10 your compelling testimony. It's been said that the  
11 opposite of compassion is not hatred, it's  
12 indifference and thank you for not being indifferent  
13 and for trying to awaken compassion for people in some  
14 cases that have done bad things but are still worthy  
15 of dignity, in other cases are just sick, not bad, and  
16 each of your stories helps us understand the  
17 difficulties as staff member trying to obtain care for  
18 inmates and other staff to try to ensure the proper  
19 level of care.

20 Sister Antonia, you mentioned Kathy and  
21 in her death and you made a statement that prisoners  
22 are not allowed to die in prison. Can you explain  
23 that to us?

24 SISTER MAGUIRE: I wish I could. The  
25 only thing is there's a tremendous amount of paperwork

1 that happens when a person dies in prison and a lot of  
2 investigation when a person dies in prison. However,  
3 if they die in the hospital, that's taken out of the  
4 hands of the prison, so that they are brought out to  
5 the hospital to die.

6 MR. NOLAN: So they're officially  
7 declared dead on arrival?

8 SISTER MAGUIRE: Right.

9 MR. NOLAN: As opposed to --

10 SISTER MAGUIRE: Dying in the facility.

11 MR. NOLAN: Mr. Baumann, is that your  
12 experience and can you explain?

13 MR. BAUMANN: No, sir, we've had  
14 inmates pass away at the institution itself. Normally  
15 after about 3:00 in the afternoon till about 6:00 or  
16 7:00 the next morning we have no one there who could  
17 legally pronounce the inmate dead so they will run  
18 them to the hospital and have the hospital actually do  
19 the pronouncement.

20 JUDGE SESSIONS: Mr. Baumann --

21 MR. BAUMANN: Yes, sir.

22 JUDGE SESSIONS: -- you referred to the  
23 fact that there was fear of charges being filed in  
24 connection with your service as an officer or other  
25 services of other officers. Tell us a little bit

1 about that.

2 MR. BAUMANN: You have a lot of times  
3 where you have incidents that are taken out of context  
4 or you are put in a catch-22 and you're constantly  
5 afraid of Internal Affairs coming in and trying to use  
6 an incident because of outside political pressures,  
7 internal political pressures within the department and  
8 that that incident will be taken out of context and  
9 then having Internal Affairs or Department of  
10 Management going out and shopping district attorneys  
11 if they take any sort of outside political heat for  
12 it.

13 And there are times where we've had  
14 physical altercations where we've had -- most  
15 recently, a shooting incident at Wasco State Prison.  
16 Long and short of it, the officer who had fired a  
17 nonlethal baton round from a 40-millimeter weapon had  
18 gotten familiarity training per departmental policy,  
19 but none of us had ever shot the weapon before. We  
20 were never properly trained to use it. It arrived, he  
21 was handed the weapon. An individual ended up dying  
22 as a result of the use of the weapon. You have got  
23 the family beating on the media, beating on everyone,  
24 wanting the officer prosecuted for it, yet he was  
25 caught in the middle of the situation.

1                   Since that incident, the department has  
2 come back and now it's mandatory any institution that  
3 uses that weapon, annually, everyone has to fire three  
4 rounds, but that doesn't take and solve the issue at  
5 Wasco and the death of that inmate.

6                   JUDGE SESSIONS: So it's your fear for  
7 both administrative charges and criminal charges?

8                   MR. BAUMANN: Yes, sir.

9                   JUDGE SESSIONS: Second thing in  
10 connection with the intake procedures, as you  
11 observed --

12                  MR. BAUMANN: Yes, sir.

13                  JUDGE SESSIONS: -- tell us about  
14 testing or things like HIV, hepatitis, tuberculosis,  
15 do you know whether in the intake --

16                  MR. BAUMANN: The department has a  
17 standard mandatory test for tuberculosis on entry, not  
18 on exit. There's no medical testing on exit. They do  
19 voluntary testing for HIV.

20                  JUDGE SESSIONS: Voluntary, by the  
21 party, if they are willing to be interested?

22                  MR. BAUMANN: Correct, yes, sir. And  
23 we ran a blind study with UCC San Francisco, I want to  
24 say six or seven years ago, they just took a  
25 cross-section of the inmate population on hepatitis C.

1 We lobbied, the association lobbied for that. The  
2 department lobbied against it because the department's  
3 concern at the time was once they identify, they have  
4 an obligation to treat and they didn't want to have  
5 ten or 15,000 inmates running around with hepatitis C  
6 that they had an obligation to treat.

7 JUDGE SESSIONS: So what is the service  
8 as it stands now, is hepatitis C routinely tested or  
9 not?

10 MR. BAUMANN: No, it is not.

11 JUDGE SESSIONS: Is TB?

12 MR. BAUMANN: Not that I'm aware, it is  
13 not.

14 JUDGE SESSIONS: HIV is or not?

15 MR. BAUMANN: It's a voluntary test.

16 JUDGE SESSIONS: It's voluntary?

17 MR. BAUMANN: Yes, sir.

18 JUDGE SESSIONS: Are there any other  
19 testing on communicable diseases that you know of?

20 MR. BAUMANN: Not that I'm aware of,  
21 no, sir.

22 JUDGE SESSIONS: Thank you, sir.

23 MR. BAUMANN: Thank you, sir.

24 MR. NOLAN: Can I ask a follow-up?

25 MR. BAUMANN: Yes, sir.

1                   MR. NOLAN:  What about a mental  
2  evaluation on intake?

3                   MR. BAUMANN:  They have a set protocol  
4  on -- I believe there are four levels of screening on  
5  intake.  The unfortunate part is that part of Coleman  
6  was it was supposed to be a confidential screening and  
7  then all follow-up care was supposed to be done  
8  one-on-one and individually.

9                   One of the things that they cited in  
10 the suit was that you have 200 inmates in a holding  
11 tank, they push 199 of them into a corner and call an  
12 individual over into the opposite corner to screen,  
13 well, nobody is going to admit that there's a mental  
14 health issue there in front 199 other people.  That  
15 still goes on less often than it did at the time of  
16 Coleman, but it still happens sporadically.

17                   I'm not as well prepared for this as I  
18 would like to have been because last week I was at one  
19 of our institutions helping a local union negotiate  
20 the implementation of an enhanced mental health  
21 program where, because the lack of program space,  
22 management is putting cubicles on the day room floors  
23 for the psychiatrists and psychologists to work in and  
24 try to do mental health screening in an open cubicle.

25                   They have the money from the

1 legislature to retrofit some existing space, two  
2 offices, but when the institution did that on another  
3 yard two years ago, they don't allow inmates into the  
4 program space; it's everybody's private offices and  
5 they still have the cubicles on the floors and they're  
6 still doing business as usual.

7                   So I mean, you know, the legislature  
8 has been wonderful with most of that stuff, it's the  
9 department misusing the resources and no one outside  
10 stepping in and saying, you know, that's not right.

11                   MR. NOLAN: That's great to see you  
12 speak out.

13                   MR. BAUMANN: I appreciate your time.

14                   MR. GREEN: Senator Romero.

15                   SENATOR ROMERO: Thank you. Let me ask  
16 especially Mr. Baumann -- and I appreciate you being  
17 here and I know that I have certainly relied on you  
18 and some of the other correctional officers to assist  
19 me in moving forward on some of the reforms that I'm  
20 interested in, but how do we address this situation;  
21 for example, what is the role of the correctional  
22 officer in particular in bringing to our attention  
23 many of these and sometimes they're atrocities?

24                   You may recall in California the case  
25 of an inmate who starved to death.

1 MR. BAUMANN: Yes, ma'am.

2 SENATOR ROMERO: I don't understand how  
3 an inmate starves to death in a state prison when  
4 there are medical practitioners, when there are  
5 wardens, administrators and correctional officers.

6 There was another case not too long  
7 afterwards, it became known as the Super Bowl Sunday,  
8 when an inmate bled to death and, again, there are  
9 still investigations on this, I don't know all the  
10 details, but how does an inmate bleed to death without  
11 the care being provided?

12 Now, certainly, in the aftermath of  
13 that there were, of course -- and I understand it --  
14 the concerns from correctional officers to not be  
15 implicated in this, but, by the same token, what do we  
16 do to encourage officers, practitioners,  
17 administrators to speak up and to say this is how we  
18 will have an institution in which an inmate starves or  
19 bleeds to death, that silence is not tolerated?

20 Recently, a warden in California was  
21 fired from her position because of threatening others,  
22 essentially, to not speak out on abuses in the  
23 healthcare delivery system.

24 So what do we do at all levels to say  
25 when somebody dies -- and people die in our prisons



1 every day -- but how do we -- what do you, as a  
2 correctional officer, advise with respect to how do we  
3 get people to simply sometimes do the right thing and  
4 speak up?

5 MR. BAUMANN: I think a lot of the  
6 problem on the removal of the warden in San Quentin  
7 was kind of a mixed signal to -- at least to myself, I  
8 can't speak for all officers -- but there have been  
9 case after case after case of administrative  
10 misconduct where the warden hasn't been held  
11 accountable or the middle management hasn't been  
12 accountable.

13 We've had people step forward to report  
14 things and had the legislature or had the office of  
15 the inspector general or the governor's office turn  
16 their back on the employee and leave the employee  
17 hanging in the breeze. And it's a tough world to work  
18 in whenever you know that if you step forward and no  
19 one cares, that you are going to be left out there  
20 hanging on your own, and that means a lot.

21 There was an article, I believe it was  
22 in yesterday's paper, about the Kikendell(ph.) sexual  
23 harassment cases at VSPW. That had gone on for years  
24 and employees had come forward and come forward and  
25 nothing happened. And how do you instill a sense of

1 morality to a group of people of middle management and  
2 upper management?

3                   You know, we've advocated for fair and  
4 impartial investigations for years and that's all  
5 we've asked, is if the allegations there, no matter  
6 what level of government, that the same protocols and  
7 procedures be put in place. And whenever someone  
8 steps up and says, you know what, this is going on,  
9 that somebody doesn't run to the papers, get their 15  
10 minutes of fame and then turn around and go back and  
11 lock their office door. There's nothing more  
12 shameful.

13                   And I have had officer after officer  
14 retaliated against for coming forward and they come  
15 back and sit down and say, why would I step forward?  
16 I'm going to ruin my life, I'm going to ruin my  
17 livelihood.

18                   I've been threatened to be terminated  
19 over speaking out about it and the department's  
20 attitude is come back in eight months, we know you'll  
21 go to state personnel for it and win, but we'll put  
22 you through the bankruptcy and we'll put you through  
23 the changes.

24                   MR. GREEN: Mr. Maynard, I know you  
25 have a question. Can I ask one first, though, please.

1                   Mr. Farrow, what do you believe to be  
2 the most significant barriers to implementing the  
3 class -- the mandated class action settlement that you  
4 alluded to in your statement?

5                   MR. FARROW: Well, first is the  
6 politics of the union for the correction officers.  
7 They wield a lot of power and they really don't want  
8 any kind of a program dealing with nonuniformed  
9 personnel implemented without their input.

10                   Secondly, you have a hierarchy that has  
11 a wonderful philosophy in terms of the direction that  
12 they want to take the system and the kind of programs  
13 that they want to implement, but they're not in touch  
14 with the people on the ground.

15                   Thirdly, you have elements in New  
16 Jersey that have been entrenched in the correctional  
17 system for the past 50 years. You have second and  
18 third, fourth generations working in the system,  
19 holding key positions in terms of operations and  
20 policy.

21                   I think a case that you should try to  
22 get your hand on is Edward O. Lone versus the  
23 Department of Corrections, it's about a former warden.  
24 That case illustrates that New Jersey is perhaps one  
25 of the most racist, sexist departments in the state

1 and that has a lot to do with how programs are  
2 implemented and how resources are spent.

3                   For example, you take a prison like  
4 Northern State, a prison like East Jersey in Rahway.  
5 These institutions are predominantly black and  
6 Hispanic and other than money spent for security  
7 reasons, there's very few programs in these prisons.  
8 But then you go to South Jersey to South Woods, which  
9 is a relatively new 278 million-dollar prison, if you  
10 are fortunate to get transferred there, all kinds of  
11 programs and opportunities are available to you, but  
12 it's predominantly a white prison, both in terms of  
13 staff and the inmate population.

14                   There is really a north and south  
15 struggle going on in the Department of Corrections.  
16 The northern prisons versus the southern prisons in  
17 terms of resources, personnel. So there are a lot of  
18 problems.

19                   I mean, the present commissioner,  
20 Mr. Brown, has a lot of good intentions, but what he  
21 fails to understand is that everything that has taken  
22 place in New Jersey has been the result of either  
23 court action or crisis. Very few changes have come  
24 about voluntarily in New Jersey.

25                   MR. GREEN: Gary Maynard. And Gary is

1 going to be the last question because we have to move  
2 on to our next panel, so, Gary.

3 MR. MAYNARD: I just have a question  
4 for Mr. Baumann and I heard from Sister Antonia's  
5 testimony and Mr. Farrow's a description of  
6 correctional staff that were basically uncaring and  
7 treated offenders as animals.

8 Is that your experience with the  
9 correctional staff?

10 MR. BAUMANN: To some degree, yes, sir.

11 MR. MAYNARD: What percentage do you  
12 think of the total line staff would have compassion  
13 for the offenders?

14 MR. BAUMANN: I honestly couldn't tell  
15 you. I have worked three different institutions and  
16 it varies. A lot of it depends on the custody level  
17 of the institution and the programs going on at the  
18 institution; the lower custody, higher programming  
19 ones, it tends to be a lot higher than it is at the  
20 reception centers where you've just got bodies en  
21 masse going through.

22 And most of the time -- I know when I  
23 worked the reception center at CIM, you just had such  
24 massive quantities of inmates, I mean you are talking  
25 about 3,000 inmates a month rolling through the place

1 and everybody is just a number. You just try to --  
2 it's a production line, you just try to keep the  
3 bodies, try to keep everything going because if you  
4 don't, you end up in the situation where you're having  
5 to lay bunks out in the dining halls and everything  
6 else so your only goal is to get them in, get whatever  
7 protocol you need done and get them back out the other  
8 end.

9 MR. GREEN: Again, on behalf of the  
10 Commission we want to express our appreciation for  
11 your coming in and sharing your personal experiences  
12 and the important information you shared with us  
13 today. Thank you so much.

14 We're going to break now until 10:15.

15 (Brief recess.)

16 EXPERT TESTIMONY ON THE QUALITY OF MEDICAL CARE

17 SENATOR ROMERO: On this next panel,  
18 this particular panel is going to examine the quality  
19 of medical care in our state institutions.

20 On behalf of the Commission on Safety  
21 and Abuse in America's Prisons, I am honored to  
22 welcome our next trio of panelists; Dr. Joe Goldenson,  
23 Dr. Robert Cohen and Director Arthur Wallenstein.  
24 Thank you so very much for joining with us.

25 This distinguished panel, the first of

1 three today to address medical and mental healthcare  
2 issues, will explore the quality of correctional  
3 healthcare. As a state senator from California, I  
4 will say that I know firsthand how important the  
5 following panels will be. In California, as many of  
6 you may know, our correctional healthcare system has  
7 been placed under a federal receivership. It's been  
8 estimated that one inmate is dying a preventable death  
9 every week in California. Federal Judge Thelton  
10 Henderson called what we have in California a trained  
11 incapacity. We simply cannot improve our own system  
12 and is it of our own design? I would hope that the  
13 panelists would address this when they speak.

14                   However, California is not alone and  
15 that is why the following panels are essential, not  
16 only to our understanding of inmates' constitutional  
17 right to healthcare, but of the responsibilities of  
18 prison administrators, but also of the threat to the  
19 public health, which is another form of public safety.

20                   Our first panel this afternoon to  
21 address medical and, later, taking a look at mental  
22 health needs, will raise concerns raised by the  
23 inadequacies of inmate healthcare and they will  
24 address mental health issues and treatment. Together  
25 we will explore the prevalence and causes of serious

1 medical care failures and their consequences and our  
2 obligation, not only constitutional, but moral  
3 obligations to address these problems as a  
4 manifestation of abuse.

5                   In conclusion, taking into account  
6 known best practices, we hope the panelists will take  
7 the time to address viable models for improved quality  
8 of care.

9                   We are joined today by three notable  
10 experts in the field. The first, Dr. Robert Cohen was  
11 the vice president of the Health and Hospitals  
12 Corporation, where he oversaw the healthcare services  
13 of New York City's prison units and public hospitals.  
14 He has directed the medical services on Riker's Island  
15 and acted as an expert consultant and monitor in  
16 several prison systems around the country. Dr. Cohen  
17 will testify to dramatic failures in providing  
18 adequate care to prisoners and the tragic consequences  
19 that can result.

20                   Additionally, Dr. Joe Goldenson is an  
21 expert in infectious disease and public health,  
22 serving as an expert monitor in the California state  
23 prisons and that is how I have come to know him and  
24 greatly respect the work that he has done.

25                   In partnership with the San Francisco



1 Department of Public Health, Dr. Goldenson currently  
2 directs medical services for the San Francisco County  
3 Jail. Dr. Goldenson will speak to significant  
4 barriers to quality prison medical care and to the  
5 current crisis that California state institutions are  
6 facing in providing quality care.

7 I do want to note at this point that  
8 Dr. Goldenson was one of the medical experts on the  
9 panel that evaluated inmate healthcare in California  
10 and his findings, his insight and recommendations were  
11 instrumental to the appointment -- to the decision to  
12 appoint a federal receiver in California.

13 Our final panelist is Mr. Art  
14 Wallenstein, who is currently the director of  
15 Maryland's Montgomery County Department of Correction  
16 and Rehabilitation. Director Wallenstein brings with  
17 him his vast knowledge of corrections techniques and  
18 rehabilitation initiatives, honed from his previous  
19 experiences as director of Washington's King County  
20 Department of Adult Detention and is both a warden and  
21 director of the Bucks County Pennsylvania Correctional  
22 System. He will speak to the specific challenges  
23 jails pose and the strategies he has employed to  
24 provide quality care in a jail setting.

25 I want to thank you for joining with us

1 today. I want to remind each of you that we have  
2 allocated 15 minutes each for you to present. We will  
3 begin with Dr. Goldenson, followed by Dr. Cohen and  
4 finally by Director Wallenstein. Upon conclusion of  
5 their testimony -- and our timekeeper will be flashing  
6 cards, please take note, zero means zero and it's a  
7 zero tolerance policy at this point on.

8                   Following your testimony, we will  
9 engage in Q and A and dialogue from the panelists. I  
10 would like to begin with some questions and then turn  
11 it over to Steven Bright and Gary Maynard. We will  
12 ask initial questions on healthcare and then we will  
13 open it up for all commissioners to participate. We  
14 have an hour and a half to review this very serious  
15 matter. Let's not squander anymore time. Let's go  
16 ahead and begin with Dr. Goldenson.

17                   Thank you for traveling to New Jersey.

18                   MR. WOOL: Excuse me, Senator. I think  
19 it's ten to 12 minutes we're going to go with and  
20 consult with your timekeeper next to you, but let's go  
21 with 12.

22                   SENATOR ROMERO: Okay. You've lost  
23 three minutes, 12 minutes.

24                   DR. GOLDENSON: Gained two, actually.

25                   SENATOR ROMERO: If you can speak

1 directly into the mike, please.

2 DR. GOLDENSON: Can you hear me? Good  
3 morning, Commissioners, and thank you for inviting me  
4 to this testimony.

5 When discussing safety and abuse in  
6 prisons healthcare is not the first and probably not  
7 the second or even the third thing that immediately  
8 comes to mind. When we're speaking about deaths and  
9 injuries in correctional facilities, violence --  
10 either prisoner against prisoner or staff against  
11 prisoner -- is the usual suspect. The reality,  
12 however, is that much of the morbidity and mortality  
13 that we see in our nations' prisons is the result of  
14 inadequate and poor medical care, and that's some of  
15 the issues I want the talk about today.

16 As Senator Romero mentioned, I am one  
17 of the medical experts appointed by the Federal Court  
18 to look into the California system so a lot of what  
19 I'll be talking about comes from our recent reports on  
20 California, although I have also been a medical expert  
21 in Ohio and involved in a number of other states in  
22 terms of medical care, but, primarily, what I'll be  
23 focusing on is what we found in California.

24 Just for some background, in 1976 the  
25 United States Supreme Court in a case called Estelle

1 v. Gamble ruled that it was the government's  
2 obligation to provide medical care for those whom it's  
3 punishing by incarceration. In reaching this decision  
4 the court referred back to the Eight Amendment's  
5 prohibition against cruel and unusual punishment and  
6 stated, basically, that if the state takes away  
7 someone's freedom, then they're responsible for  
8 providing for their healthcare and safety.

9                   The court set a high standard, though,  
10 in terms of how they would evaluate healthcare  
11 programs within correctional facilities and,  
12 basically, the standard is deliberate indifference to  
13 a serious medical need. A serious medical need is one  
14 which if not appropriately treated in a timely manner,  
15 can lead to either death, measurable deterioration in  
16 function, unnecessary pain or a risk to public health.

17                   Deliberate indifference means that you  
18 have to prove that either the medical staff or the  
19 custody staff was aware of this risk to the individual  
20 and didn't do anything so that just showing that  
21 someone suffered harm because of poor medical care  
22 doesn't rise to the standard that the Supreme Court  
23 set. You have to show that someone in a position of  
24 authority knew about this and still let it happen.

25                   Unfortunately, 30 years after Estelle,

1 many correctional systems in this country still have  
2 poor and inadequate medical care that does not meet  
3 the constitutional standards set by the Supreme Court  
4 over 30 years ago. And, in addition to that, many of  
5 the systems in this country where there is good  
6 medical care, the reason for that is that they have  
7 had to deal with the courts and either the court has  
8 set up court orders or there have been settlement  
9 agreements whereby healthcare is prioritized and the  
10 system is fixed.

11                   In many of these cases either medical  
12 experts or special masters are appointed to oversee  
13 the medical programs while the state or the county is  
14 fixing them and to ensure that the court's decrees are  
15 being followed.

16                   Recently in California, U.S. District  
17 Judge Thelton Henderson came to the decision that the  
18 California system was basically so broken and there  
19 was so much suffering due to the poor medical care  
20 that he came to, basically, the unprecedented decision  
21 to appoint a receiver to be responsible for the entire  
22 healthcare system in the California state prison  
23 system, despite -- California has 160,000 prisoners in  
24 33 prisons so that, by far, it's the largest system  
25 and to go to the step of appointing a receiver was a

1 very difficult decision for the judge, but he felt  
2 that it was something that was necessary, given the  
3 gravity of the situation.

4                   James Sterngold, who is a journalist  
5 who writes for the San Francisco Chronicle who was  
6 covering the hearings said that the decision by Judge  
7 Henderson followed weeks of testimony from medical  
8 experts that Henderson described as horrifying in its  
9 depiction of barbaric medical conditions in some  
10 prisons, resulting in as many as 64 preventable deaths  
11 of inmates a year and injury to countless others.

12                   Judge Henderson said he was most moved  
13 by the, quote, uncontested statistic that a prisoner  
14 needlessly dies an average of roughly once a week  
15 through medical neglect or cruelty. He went on to say  
16 that the prison system offered and I'll call it again,  
17 at times, outright depravity. So it's very clear from  
18 California's example and other examples that the  
19 failure to provide adequate medical care can and does  
20 rise to the level of abuse in our prisons.

21                   As a result of the testimony and the  
22 findings, the judge decided that California was not  
23 capable of managing its own healthcare system and  
24 appointed a receiver.

25                   In my written report I go through a

1 number of reasons why I felt that providing medical  
2 care is so problematic in our correctional  
3 institutions and I would like to go over a few of  
4 those during my time here.

5                   First of all, I think the major issue  
6 is that healthcare is just not a priority. Most  
7 correctional institutions, custody staff runs the  
8 institutions as they should, security is their main  
9 concern, again, as it should. The problem is that  
10 that -- the medical staff often is three or four rungs  
11 down on the supervisory chain so that a lot of the  
12 decisions about medical care from decisions concerning  
13 staffing, budgetary decisions, to the level of whether  
14 a prisoner should have a crutch or not, whether a  
15 prisoner can be transferred out of the facility for  
16 necessary specialty or emergency care are all  
17 controlled by the custody staff who really don't have  
18 the training or the education or the skills to make  
19 those decisions, but these are the people in many of  
20 our institutions who are making those kind of medical  
21 decisions or at least have control over the final  
22 outcome of those decisions.

23                   Again, referring back to Judge  
24 Henderson, in his decision to appoint a receiver he  
25 stated that we have seen too often in the records

1 before me, medical decisions give way and suffer  
2 because of ill-advised security decisions so that  
3 prisoners don't even get to their medical care because  
4 of security decisions that hamper effective medical  
5 care.

6 Kevin Carruth, who at the time was the  
7 second highest ranking official in the Department of  
8 Corrections in California, at an evidentiary hearing  
9 stated that it is not the business of the California  
10 Department of Corrections to provide medical care and  
11 it never will be. He went to say that medical care is  
12 not one of the department's core competencies.

13 So this breakdown in terms of who  
14 really is managing the program and who is making the  
15 decisions has a number of effects, one of which is  
16 that many of the facilities lack appropriate funding  
17 and resources.

18 Again, lots of times the budget will  
19 come out, each facility will be responsible for its  
20 own budget and the warden or the sheriff controls  
21 those budgetary decisions and decides how much will go  
22 to medical, how much will go to custody and how much  
23 will go to other areas. Here again, custody concerns  
24 take precedence over medical needs.

25 I have two minutes. One thing I wanted



1 to say is that when prisoners enter facilities, they  
2 lose eligibility for Medicare and Medicaid, which  
3 means that the total cost then falls either on the  
4 county in the case of jails or the state in terms of  
5 state prisons and, you know, except for a cost-saving  
6 factor on the part of the federal government, there  
7 really is no reason that should happen and it places  
8 structural institutions at a real disadvantage in  
9 terms of having access to funding that's available to  
10 everyone else for healthcare.

11 In my report I document a number of  
12 cases where the care was either incompetent to cruel  
13 and we saw cases where it was just shocking to us that  
14 medical professionals were involved in the cases. We  
15 saw cases where on review it was clear the custody  
16 staff had a better idea of what was going on than the  
17 medical staff and the custody staff wanted people sent  
18 to the emergency room outside of the jail facility or  
19 the prison facility and the doctors were saying no,  
20 this guy doesn't need to go and he would die within  
21 two or three hours.

22 SENATOR ROMERO: Dr. Goldenson, your  
23 time has expired. We'll come back to you in Q and A.  
24 Thank you.

25 Dr. Cohen.

1                   DR. COHEN: Good morning, Commissioner.  
2 Thanks for the opportunity to be here. In my written  
3 testimony, my discussion was fairly theoretical. I'm  
4 going to be more concrete in my examples to you today  
5 and just to say that the basis of my testimony, like  
6 others here, is that for the past 25 years I have  
7 worked in prisons, directing medical care in prisons,  
8 monitoring medical care. I am currently appointed by  
9 federal courts in Ohio, Michigan, Connecticut and New  
10 York to monitor medical care based upon class action  
11 suits which found that the medical -- which were  
12 settled because everyone agreed that the medical care  
13 failed to meet the constitutional standard that  
14 Dr. Goldenson just mentioned.

15                   And although I'm going to give examples  
16 and anecdotes, I ask you to understand that these are  
17 easy to find. These are not rare events. Some of the  
18 things I will describe will be slightly horrific, but  
19 they are not unusual and it's why you are here today  
20 and I appreciate the work you are doing because there  
21 is a serious problem of violence and abuse in the  
22 prisons and, hopefully, your work will begin to  
23 reverse it.

24                   When we are ill, we hope that our  
25 doctors will be there for us. They know, we know that

1 the experience of illness is frightening and  
2 difficult, the outcomes can be adverse and privileged  
3 citizens in this country expect their doctor to be an  
4 advocate for them to make sure we get our medicines,  
5 that we get the tests we need, that we will see the  
6 specialist that we have to see if the situation is  
7 complex and requires it, and we expect our doctors to  
8 be responsive to our pain, to our suffering and to  
9 listen to us, although many people feel their doctors  
10 don't spend enough time with them, and to be on their  
11 side.

12                   And prisoners, of course, expect the  
13 same thing. They expect that their complaints of pain  
14 and suffering will be listened to sympathetically and  
15 they expect they need medication, diagnostic testing,  
16 access to specialists, they will get it too, but they  
17 don't expect to get it. Their experience is the  
18 experience that you have heard about and will continue  
19 to describe today, that they fear if the care they  
20 require is complex, expensive, requires trips outside  
21 the prison, that they may not get what they need, and  
22 they certainly won't get what they expect.

23                   Now, there are doctors and other health  
24 professionals in jails and prisons who do provide good  
25 quality medical care, but there are others who don't

1 try. There are doctors working in prisons who do not  
2 want to be working in prisons, who have a  
3 fundamentally antagonistic relationship to their  
4 patients and who do not advocate on their patients'  
5 behalf. These doctors approach their patients'  
6 complaints by dismissing significant symptoms,  
7 offering palliative treatment to them instead of  
8 careful evaluation and they're also incompetent  
9 doctors who don't know how to treat their patients.

10                   And Dr. Goldenson has talked about the  
11 California experience; there 25 percent of the doctors  
12 are felt to be incompetent beyond remediation at the  
13 present time, and I can't speak to the similar data in  
14 other states, but that's unchallenged by the  
15 California Department of Corrections, as well as by  
16 the union of physicians in California.

17                   Physicians may perceive their --  
18 prisoners may perceive their physicians as remote and  
19 hostile and doctors often view their patients as  
20 manipulative and demanding. Prison administrators  
21 view a prisoner's request for sick call with a  
22 jaundice eye and support co-payments to discourage  
23 frivolous use of care. Patients who complain are  
24 viewed with skepticism and anger and their request for  
25 pain medication may result in anger responses from

1 providers.

2                   Physicians who treat pain are viewed as  
3 prisoner friendly, which is not a -- which is not a  
4 position that many doctors want to be in a  
5 institution.

6                   And when the patient's welfare no  
7 longer becomes the primary goal of the physician's  
8 activity, then we are faced with a discussion of how  
9 do we achieve quality of care in prisons. I will  
10 return to that point at the end.

11                   I'm going to give a few examples right  
12 now. Dr. Goldenson and I are co-appointed in Ohio to  
13 monitor the medical care at the Ohio State Prison, a  
14 supermax facility outside of Youngstown, Ohio. And,  
15 of interest, I was the plaintiff's expert in this  
16 case, Dr. Goldenson was defendant's expert in this  
17 case.

18                   And we each toured the facility, we  
19 each wrote a report, we did not speak to each other  
20 about the reports, although we did communicate that we  
21 were doing this because we know each other, and we  
22 wrote the same report. We described the same thing  
23 and, understandably, the settlement agreement was to  
24 implement our reports. And the implementation, I  
25 think this is important, actually, in terms of some

1 point of the questions asked before, was that if the  
2 two of us agreed, then the state had to do it. It was  
3 not required to go back to a court to prove contempt  
4 of the agreement that the parties had agreed to carry  
5 out, but if the two of us agreed, then the state had  
6 an obligation.

7                   And when we got there, patients were  
8 not being treated for pain, pain medicines were not  
9 being prescribed. Patients were not allowed to be  
10 diagnosed with hepatitis C. Insulin for patients with  
11 diabetes -- it was the discussion earlier this morning  
12 about diabetic treatment -- were receiving their  
13 Insulin through the food slots in their steel doors,  
14 which had a glass -- you know, a glass view place and  
15 a food slot and the patients would put their belly up  
16 to the food slot and receive their Insulin.

17                   I found this out when I was reviewing  
18 the medical record and the nurses are supposed to  
19 chart where in the body the Insulin is being given so  
20 there is a normal rotation so that areas of skin don't  
21 become unable to absorb the Insulin, and I saw that  
22 everyone was getting it in the same place over and  
23 over and over again. And I asked the nurses and they  
24 explained to me that's what they were doing.

25                   I can't understand that, although I

1 can, it's very important for us to understand how can  
2 that happen? You know, what nurse goes through their  
3 training in order to do that? And I will answer that  
4 in questions, I think but I'll -- patients who were  
5 examined in Ohio state prison were rare and when they  
6 were examined, they were brought by a guard -- a  
7 guard -- by three guards. First they were chained,  
8 their hands were chained behind their back, their legs  
9 chained, their legs chained to their hands and  
10 shuffled down a hallway to a medical examining area  
11 where they were then chained to the wall and led --  
12 and sitting on a table with their -- and we asked the  
13 doctor, how did you examine -- individually we asked  
14 the doctor, how did you examine the patients if they  
15 had abdominal pain, because they were like this  
16 (indicating), and he said it was difficult.

17                   That's changed, although it was very  
18 difficult to change it. And the doctor who came in  
19 and started insisting that the patients have their  
20 chains removed when he examined them was subsequently  
21 fired and then rehired.

22                   In Michigan, where I monitor medical  
23 care at the Southern Michigan Facility, which is the  
24 old Jackson Penitentiary, which was at that time the  
25 largest single prison in the United States, housing

1 5,000 men in a five story cagneist(ph.) facility.  
2 Today -- or hopefully not today -- but, certainly,  
3 recently, you know, patients with life-threatening  
4 medical illnesses who were known to have cancer would  
5 have their treatment delayed for three, six, nine  
6 months and every month a doctor would review the chart  
7 and be asked is it okay for them to wait another  
8 month, and every month the doctor would say yes. Why?  
9 I don't know.

10 I've talked to them and I thought and I  
11 believe, as did the judge in this case, that this is a  
12 serious, serious problem, although it's of note that  
13 the attorney general's representatives in one of the  
14 hearings in which I brought this to the judge's  
15 attention said what are your standards, Dr. Cohen, you  
16 know, are you using malpractice standards, is it a  
17 deliberate indifference standard, because we win these  
18 cases in court. They're losing right now, but that  
19 was the attorney general's, you know, position and one  
20 could understand how that could get transmitted back  
21 through to the medical staff.

22 I have some pictures here which I would  
23 like to have the Commission to see, you don't have to  
24 look at them right now, although you can. There are  
25 five copies of four pictures. And they are pictures



1 of a young man named Gregory Lee who was arrested a  
2 year -- little over -- about two years ago in  
3 Louisiana and he was convicted of a crime. He had  
4 been -- he had HIV infection, he had two T-cells when  
5 he came into prison and he was initially worked up at  
6 the New Orleans Parish Prison and then he was  
7 transmitted -- he was transferred to another prison  
8 and then, finally, to a private prison called  
9 Southwest Louisiana Correctional Center, where he  
10 never received any medical evaluation, where he was  
11 never seen by a doctor, where he was never seen by a  
12 nurse and where he one day was accused of escaping by  
13 walking from one place to another. There was no  
14 possibility of escape, but he was accused of escaping.

15 He was beaten for 12 hours and then he  
16 was -- and there are pictures which show him as he was  
17 transferred from Southwest Louisiana Correctional to  
18 Elaine Hunt Correctional Facility, which is a  
19 Louisiana state prison. And there is a picture of him  
20 with a rag in his mouth, with his arms bound behind  
21 his back, his legs bound together and his arms and  
22 legs chained together in a hog-tied position and  
23 that's how he was brought to Elaine Hunt, where they  
24 took this picture, for whatever reason.

25 And he was then placed in suicide -- he

1 was accused of escaping and said to be a suicide risk.  
2 He was placed in four-point restrain at Elaine Hunt  
3 for three days and then on the fourth day he was  
4 released from his restraints and a few hours later  
5 died. And there is a picture of him naked in his  
6 cell, dead, in Louisiana.

7                   He never received any medical care,  
8 except for a lot of tranquilizers when he got to  
9 Elaine Hunt, and although medical tests were taken on  
10 admission there, they were never looked at.

11                   These look like Abu Ghraib pictures  
12 when you see them, and I don't have a lot of pictures  
13 like that, but I have these pictures and they are --  
14 they're the worst thing I have ever seen, but this  
15 happens in Louisiana regularly and this private prison  
16 company has been indicted for torturing prisoners on a  
17 number of occasions.

18                   Few other points I would make, if I had  
19 more time, would be that there should not be  
20 unlicensed doctors in positions in prisons. In  
21 Mississippi, where I review the medical care for HIV  
22 prisoners five years ago, while under the direct  
23 control of the University of Mississippi Medical  
24 School, all of the doctors that -- whose credentials I  
25 could review, and I think it was all of them, had lost

1 their license to practice medicine in Mississippi, but  
2 were allowed to practice in Parchman Farms and in a  
3 women's facility and they were providing medical care  
4 to people with HIV infection completely in  
5 contradiction to the required standards, which are  
6 national in this.

7 Patients who had been on three drugs  
8 were taken off of their three drugs, placed on two  
9 medications, required to take the two medicines for  
10 six months and then a third drug was added. I guess  
11 my time is up, but I will --

12 SENATOR ROMERO: We'll return to you on  
13 Q and A. Thank you.

14 Director Wallenstein.

15 MR. WALLENSTEIN: Thank you. I would  
16 like to agree initially with Judge Gibbons who noted  
17 that this is a patchwork issue. It isn't all  
18 negative, it is certainly not all positive and,  
19 hopefully, the members of the Commission are able to  
20 engage this question of healthcare and mental  
21 healthcare as you look for solutions, advocacy,  
22 prescriptive packages and things that you can urge the  
23 profession, not simply of corrections, but of public  
24 policy to take. So I think I appreciate the patchwork  
25 notation.

1                   There is no question, there is no doubt  
2 that correctional healthcare is a core competency in  
3 this profession. The statement of a colleague I'm  
4 sure was properly quoted, and I need to ensure that  
5 this Commission is aware, that to the great majority  
6 of correctional administrators, this is mainstream  
7 practice, as we move to becoming a de facto mental  
8 health system in the United States, that may be  
9 another issue, but medical care represents as core a  
10 practice within correctional operations certainly as  
11 security and it has been accepted and largely been in  
12 that domain since Justice Byron White, I believe,  
13 spoke in 1974 in the case of Wolff versus McDonnell.  
14 And while he was talking about disciplinary issues at  
15 the time, he noted as persuasively certainly as any  
16 decision that prisoners were not beyond the scope of  
17 the Constitution of the United States. And while the  
18 exigencies of an institutional environment may cause  
19 some issues to be considered, the Constitution was not  
20 thrown away. And he noted very directly that there  
21 was no iron curtain separating the prisons of this  
22 country from the Constitution of the United States.

23                   Now, one value of being 60 is that I  
24 was here pre-Wolff versus McDonnell and pre-Estelle  
25 and I was there when these practices were, let's say,

1 wholly inappropriate, even in well-intentioned  
2 environments, because we lacked guidance, direction  
3 and standards. That's a big difference from  
4 deliberate indifference or uncaring, but simply the  
5 tools had not yet been developed and I feel that was  
6 certainly one of the things that I bring to this  
7 testimony is that I don't come from simply a rarefied  
8 environment in a wealthy Maryland County. I served as  
9 the assistant warden at the Illinois State  
10 Penitentiary at Joliet in Stateville -- I doubt that  
11 there are anymore difficult correctional environments  
12 in this country -- and had a chance to see the  
13 pre-Estelle practices and know the value of judicial  
14 involvement and know what has happened as a result of  
15 that judicial involvement.

16                   I will return to that, but I want to  
17 make a few comments very briefly on jails. The title  
18 of this Commission is The Commission on Safety and  
19 Abuse in America's Prisons. When I was reading  
20 through the website just ten days ago I said, woops,  
21 the jail issue has been missed again, like it always  
22 is, and that's no criticism, and that led me to call  
23 the Commission and ask if I might testify because I  
24 saw your list of witnesses and they were highly  
25 competent and certainly could say all the things that

1 I might have said.

2 Allen Beck is one of the most credible  
3 people in this country in criminal justice and he did  
4 a brilliant job yesterday of talking about basic data.  
5 In the most recent report that his office publishes,  
6 prisoners at mid year, there is a discussion of  
7 713,000 people in our jails on a given day and  
8 1.3 million people in our prisons.

9 That says nothing about the number of  
10 people who filter through the jail system. The number  
11 is 10 million. It's only 650,000 to 700,000 who enter  
12 the American prison system each year and we know from  
13 the President's State of the Union address, about  
14 650,000 depart. Folks, please consider the 10 million  
15 who go through the jail system in this country. You  
16 talk about infectious disease at the prison level,  
17 imagine the impact for the large number of these folks  
18 are quickly back on the streets of local communities  
19 and bring enormous difficulties and enormous  
20 consequences to local communities.

21 I need to reiterate this point because  
22 we find ourselves having to advocate for the jails.  
23 And my guess is it's because of the larger size of  
24 daily prison populations and the fact that part one  
25 crime is largely involved. But many of us, of course,

1 have read the broken windows approach and know that  
2 lesser crimes may have the dominant impact on public  
3 safety perceptions in the United States and jails are  
4 in a unique position to engage these issues because of  
5 their proximity to local communities.

6                   When Judge White, from my perspective,  
7 exploded the issue of prison and jail conditions as a  
8 valid constitutional issue, he opened the door for the  
9 period 1974 through 1991 when virtually every aspect  
10 of corrections became open to constitutional practice.  
11 And you heard from Vince Nathan and Fred Cohen,  
12 veterans of the shop floor of those incredible years,  
13 where hundreds of Federal Court decisions were  
14 rendered, establishing core, basic floor practices and  
15 whether one colleague disagrees or not, healthcare is  
16 smack in the middle of those core practices.

17                   In '76, as my colleague, Mr. Goldenson,  
18 so ably noted, Mr. Justice Marshall wrote for an  
19 undivided court in Estelle versus Gamble that there  
20 was no doubt that healthcare was mandated and while  
21 the deliberate indifference standard may have required  
22 a high degree of proof that there was significant  
23 violation to the folks on the shop floor myself, there  
24 was never a question that constitutional practices had  
25 to be carried out. Done, agreed to and buyer beware

1 if quality healthcare wasn't going to be provided.

2                   The American Medical Association  
3 engaged this issue and established the first core  
4 standards program and that's something I really wanted  
5 to note to the members of the Commission. They  
6 prescribed and developed prescriptive packages,  
7 everything from what you do at the front door and to  
8 what you are supposed to do to refer clients to  
9 community-based programs upon their release. Those  
10 standards exist today and, if universally implemented,  
11 while there will still be some abuse, of course,  
12 day-to-day lack of concern will diminish.

13                   The National Commission on Correctional  
14 Healthcare took over for the AMA, they exist today and  
15 their work is certainly instrumental in establishing  
16 core quality healthcare practices around this country.  
17 They don't obviate the need for, certainly, intensive  
18 attention and accountability, but no one in this  
19 profession could possibly say that healthcare is not a  
20 core element of correctional operations and  
21 correctional practices.

22                   The American Correctional Association  
23 has adopted strict healthcare standards. Perhaps in  
24 part gleaned from NCCHC, but now independently as part  
25 of their standards program.



1                   As of yesterday, in the jail side of  
2 the house there were only 124 jails in America that  
3 had received ACA accreditation. There were 242 jails  
4 in this country that had been accredited by the  
5 National Commission on Correctional Healthcare. Why  
6 do I note this? Kudos to those who do, but this  
7 Commission needs to reinforce that every correctional  
8 institution in this country needs to follow those  
9 standards. The public health service had a chance to  
10 buy into this many years ago, sort of chose not to  
11 and, hopefully, we can get the public health service  
12 back into this business.

13                   That doesn't mean that everything is  
14 perfect, but it does mean that the standards exist to  
15 monitor core basic practices in this country regarding  
16 healthcare and they offer a template and they offer  
17 standards and they offer a road map and it means that  
18 community standards of care are brought into the  
19 institutions and there can be no debate any further  
20 about what quality practices are and they do establish  
21 constitutional minimum.

22                   And while federal courts have been  
23 reluctant to say that accreditation is a core  
24 practice, those who are accredited and have followed  
25 the standards of NCCHC and the American Correctional

1 Association generally are not before federal district  
2 courts, don't have consent decrees entered against  
3 them and are generally working with individual cases  
4 where better care might have been provided, which is,  
5 hopefully, where correctional services as a whole  
6 should be on an ongoing and regular basis.

7                   You learn from the exceptional case,  
8 you don't deal with death on a daily basis because you  
9 have standards and practices and protocols that are  
10 carried out, that are implemented and that are the  
11 subject of high accountability.

12                   Let me begin where I ended and thank  
13 Dr. Goldenson for just mentioning that one comment;  
14 healthcare is a core, a nondebateable core practice in  
15 the area of corrections in this country. Accept  
16 nothing else and render your judgements in your report  
17 that mandate and allow no other tolerance of anything  
18 but quality healthcare.

19                   SENATOR ROMERO: Thank you, Director.

20                   Commissioner Bright, do you want to  
21 begin the dialogue?

22                   MR. BRIGHT: Sure. I will be glad to.

23                   I want to ask with regard to  
24 Dr. Goldenson, you are in San Francisco and, I assume,  
25 work for the jail authority there; is that right?

1 DR. GOLDENSON: No. Actually, in San  
2 Francisco the healthcare services are provided through  
3 the public health department.

4 MR. BRIGHT: The public health  
5 department.

6 DR. GOLDENSON: So I work for the  
7 public health department.

8 MR. BRIGHT: And Dr. Cohen was at  
9 Riker's and, I assume, worked for the New York  
10 Department of Corrections?

11 DR. COHEN: New York City Department of  
12 Health, right, but for the city, yes.

13 MR. BRIGHT: And my question is this,  
14 and it's two sort of related questions, which is we  
15 see in this area of private healthcare providers, the  
16 largest being I think Prison Health Services, which  
17 we've had some experience with, and I just wanted to  
18 get what your comments were, all of you, with regard  
19 to private healthcare providers, both in jails and in  
20 prisons, and sort of related to that that in the very  
21 remote areas, where a lot of prisons are, particularly  
22 the supermax prisons and so forth, often way down in  
23 places where nobody much goes, the difficulty of  
24 finding doctors and nurses and the utilization of  
25 people, healthcare professionals, who are not able to

1 practice in the public at large, who have prior  
2 convictions or have been defrocked or someone spoke at  
3 the earlier panel about language and cultural  
4 differences of people --

5 DR. COHEN: On the for-profit area.  
6 When I worked on Riker's Island I actually was a  
7 contract, but a not-for-profit contract. I worked for  
8 Montefiore Medical Center in New York City, which had  
9 a contract with the City and we did not have a profit  
10 built into our thing.

11 I think that the recent New York Times  
12 story by Paul Vonzielbauer on PHS in New York City,  
13 I'm sure the Commission has access to that, you know,  
14 showed some serious problems with PHS care using  
15 unlicensed psychiatrists in a very intensive mental  
16 health program.

17 In general, whenever there is a  
18 contract which -- in which there is a risk contract --  
19 "risk contract" in medicine means that every dollar  
20 you pay you don't keep yourself, then there is a  
21 incentive to provide less care.

22 Sometimes the for-profit contracts are  
23 written to avoid that by only paying for -- by  
24 encouraging the utilization of services and limiting  
25 the profits that can be made by not providing care, in

1 fact, sometimes even debiting dollars for unfilled  
2 positions. But, in general, my experience has been  
3 quite negative in this.

4                   In Philadelphia, where I monitor the GL  
5 medical care for a number of years, PHS had the  
6 contract, and they refused to ever put in the bid that  
7 they needed to meet the care levels that were required  
8 because they knew they would be underbid by next  
9 year's bidder and that was a very serious problem.

10                   And in Michigan, where I currently  
11 monitor, where Correctional Medical Services provides  
12 the medical components, that's the physicians, the  
13 hospital care and the specialty care, although they  
14 have an incentive to supposedly a cost-plus contract,  
15 they still have a relationship with the State of  
16 Michigan, which is not interested in paying cost plus  
17 for everything. And my experience is access to that  
18 specialty care is extremely limited in this group,  
19 less than half our patients get their care in the time  
20 it's allocated.

21                   There are other questions but I will  
22 let my other panelist answer.

23                   DR. GOLDENSON: I agree with Dr. Cohen  
24 in terms of the private medical services. I think one  
25 of the major problems with them is that when there is

1 a profit motivation, there is less likelihood that  
2 patients are going to be sent off-site for specialty  
3 services that are often only available in the  
4 community or for emergency services so that a number  
5 of cases I have reviewed where people have died, it's  
6 because they haven't been sent out in a timely manner  
7 to an emergency room and I think there's -- from  
8 talking to staff who work in these institutions,  
9 there's not a rule, but, basically, an understanding  
10 that you should try to avoid, as much as possible,  
11 sending people out.

12                   You know, by contrast, in San  
13 Francisco, as I said, we're part of the public health  
14 department, the hospital that we send people to is  
15 part of the health department so it's all one system  
16 and, you know, what I tell my staff is if there's any  
17 question, you send someone to the emergency room, just  
18 to make sure that we're not missing something.

19                   So it really is a difference in  
20 philosophy and what your motivation is, whether it's  
21 to provide the best possible care or to try to make a  
22 profit on it.

23                   MR. BRIGHT: Is that fairly rare, to  
24 have the whole system together; the public health  
25 system, the public hospital and the jail all in one

1 unified system of healthcare delivery or do you know.

2 DR. GOLDENSON: It's not the usual  
3 model, but I know in California, at least, there are a  
4 number of counties where that is the model. I'm not  
5 aware of any state prison system where that's the  
6 model, but at least in California a number of the jail  
7 systems -- I mean the predominant number are still  
8 health services are run through the sheriff's  
9 department, but there are a significant number where  
10 it's provided through the health department.

11 In terms of your second question, I  
12 think that's a major concern in terms of having --  
13 finding qualified physicians who are willing to work  
14 in what is often not very good working conditions and  
15 very isolated areas and at the same time not being  
16 paid what they could make in other places. And it's  
17 one of the questions that we're looking at in  
18 California because of the large number of  
19 institutions, many of which are in remote areas and  
20 not only for physicians but for nursing, there's huge  
21 numbers of vacancies in some of these facilities.  
22 Facilities with maybe four, 5,000 people where they  
23 only have two or three doctors currently.

24 You know, unfortunately, I think the  
25 answer is that you have to pay people more to attract

1    them to work in those situations.  The other things  
2    we're looking at is a lot of these rural areas do have  
3    medical schools or residency programs in family  
4    practice, trying to connect the family practice  
5    programs with the prison systems to use some of these  
6    resources and make it part of the training program so  
7    that the residents and the faculty from these  
8    different residencies, part of the time, while they're  
9    in training, will be spent in the correctional  
10   facility.

11                   MR. BRIGHT:  What about using doctors  
12   who aren't licensed, generally?

13                   DR. GOLDENSON:  Well, I mean, I think  
14   that should not be allowed.  The physicians working in  
15   correctional institutions need to have the same  
16   qualifications, the same licensure as someone working  
17   anywhere else.

18                   One other point I wanted to make is  
19   that a lot of systems are starting to make more use of  
20   mid-level practitioners, such as nurse practitioners  
21   and physician's assistants, and in some of the more  
22   rural areas in San Francisco even we utilize nurse  
23   practitioners to a very large extent in providing the  
24   care.  My experience has been that they're younger,  
25   they're more motivated, they're excited about working



1 and taking care of patients so that we've had a very  
2 good experience using nurse practitioners. And in  
3 California they're starting to make an effort to do  
4 that also because, unfortunately, a lot of the  
5 physicians that we're finding in the California prison  
6 system are retired physicians who may have been  
7 anesthesiologists, radiologists, pathologists,  
8 positions where they really didn't have primary care  
9 responsibility and so cardiothoracic surgeons dealing  
10 with some very complex medical problems.

11                   So it's not only a question of what  
12 their licensure is or -- it's also are the people who  
13 are seeing -- are they trained in the skills that they  
14 need to -- are they credentialed and do they have the  
15 current privileges to really provide the care that's  
16 necessary and, unfortunately, as Bobby said, our  
17 findings were upwards of 25 percent of the doctors  
18 working in the California system were either  
19 incompetent or inappropriately credentialed doing the  
20 kind of care they're doing.

21                   SENATOR ROMERO: Commissioner Maynard.

22                   MR. MAYNARD: Thank you. I have a  
23 question for Dr. Goldstein and Dr. Cohen both, and  
24 following up on Mr. Wallenstein's testimony about  
25 accreditation of ACA or NCCHC accreditation in support

1 of that, I would like to know what your position would  
2 be about that type of accreditation and if not that  
3 type, what type of standards do you think that the  
4 healthcare should have? And you can be very brief in  
5 your answer.

6 DR. COHEN: I'm a member -- I'm on the  
7 board of the National Commission For Correctional  
8 Healthcare, I represent the American Public Health  
9 Association, and the American Public Health  
10 Association also issues standards from medical care.  
11 It just issued its third edition. The standards are a  
12 positive thing. The national commission standards are  
13 too easy sometimes, the American Correctional  
14 Association standards, historically, have been not  
15 adequate, although they're making an effort to improve  
16 that right now. It's not sufficient, though. I mean,  
17 it definitely improves it.

18 I do think that it's important to  
19 recognize that even if medical care is a core  
20 competency of correctional administration, there is a  
21 fundamental conflict between medical care and the  
22 other competencies, which are control and punishment.  
23 And these are -- medical care is not about punishment,  
24 it's about palliation and support, and these are in  
25 conflict. And when the medical staff don't realize

1 that they have to be in conflict, then in order to  
2 achieve their goals they have to -- this doesn't have  
3 to be ungentlemanly or ungentlewomanly, it can be  
4 respectful, but it can't be simple, it can't be that  
5 everything is okay.

6                   When you send someone out of the  
7 facility, it means you are disrupting the facility.  
8 When you are ordering pain medication, you are  
9 potentially allowing pain medication to be in the  
10 institutions. When you are declaring an emergency,  
11 you are moving people around who perhaps should not be  
12 routinely moved around. So there is fundamental  
13 conflict.

14                   MR. MAYNARD: What would be your  
15 solution to those problems?

16                   DR. COHEN: Well, just -- my solution  
17 is to make sure the medical staff value their  
18 competency and the importance of maintaining this  
19 conflictual yet workable relationship. That they  
20 understand that if they need to do something and  
21 correction says no, if they really need to do it, they  
22 have to fight for it.

23                   SENATOR ROMERO: Director.

24                   MR. WALLENSTEIN: I agree with my  
25 colleague, but the remediation is enhanced management.

1 I mean, it is a top-down issue.

2                   The Supreme Court told us you do it or  
3 you pay and you pay and you pay. So if administrators  
4 are selected who don't understand that it's a core  
5 competency or don't work with the staff so that  
6 conflict can be mitigated, as you so appropriately  
7 stated, you are not doing your job as an  
8 administrator.

9                   Sure, we have staff, does John have to  
10 go out for the eighth time? NCCHC took care of that,  
11 they said nonmedical personnel shall not intrude in  
12 providing medical services. So a warden doesn't  
13 determine who needs to go out. Yes, you might wait  
14 for four police cars if the person is an escape risk,  
15 but the issue of the going is a healthcare decision  
16 and you either do it or you pay the penalty for  
17 failing to do it. That's why I make the point of core  
18 competency.

19                   The modern manager today, given the  
20 Supreme Court engagement and involvement, knows you  
21 must blend the two, it's part of doing business.

22                   SENATOR ROMERO: Commissioner Rippe,  
23 followed by Commissioner Schwarz.

24                   MR. RIPPE: Yeah. One of the issues  
25 that the United States military faces is otherwise

1 healthy young men and women coming in really need  
2 dental care and it's mandatory after that to have a  
3 dental checkup.

4                   Can you all address how we do dental  
5 care for inmates, especially long term ones?

6                   DR. COHEN: It's -- there are -- most  
7 places, most states do a dental evaluation on intake  
8 for all prisoners. There are too many teeth pulled  
9 versus restorative work. I think it -- in some of the  
10 systems I have seen when under court order it's been  
11 okay, but I think -- it has not been litigated a lot,  
12 in my experience. I think it's probably nowhere near  
13 what it should be. There are a lot of extractions.

14                   SENATOR ROMERO: Commissioner  
15 Schwarz.SchwarzI have one question for Dr. Goldenson  
16 and one question for Dr. Cohen.

17                   Dr. Goldenson, for you -- maybe I'll do  
18 both questions and then turn it over to you.

19                   For you it's -- you mentioned that the  
20 federal government will not supply Medicaid or  
21 Medicare payments to people who are incarcerated. Is  
22 that also the case for other people who are in  
23 institutional settings or are custodial settings  
24 singled out?

25                   And the question to you, Dr. Cohen, is

1 about abuse and whether doctors see abuse and report  
2 it and, more generally, if you could comment based on  
3 your experience on whether there are difficulties or  
4 barriers to a group like us assessing the evidence on  
5 the extent to which there is or is not abuse in  
6 facilities.

7 DR. GOLDENSON: As far as I know, the  
8 loss of the health benefits is only for people who are  
9 incarcerated. People who are in mental hospitals, for  
10 example, maintain their benefits and that's how a lot  
11 of the care gets paid for, for people who don't have  
12 money. So that, again, I could be wrong on this, but  
13 my understanding is that it's the fact that someone is  
14 arrested and put into a correctional facility, they  
15 automatically lose their benefits.

16 DR. COHEN: I am sure that there is a  
17 substantial underreporting of violence in America's  
18 prisons right now. Traditionally, when there is an  
19 injury, there is a requirement for a report and  
20 medical staff have a component to that report. These  
21 reports actually usually end up being 20 to 50 pages  
22 of multiple observers.

23 What's important in terms of the data  
24 that's being collected is that the prisoners are not  
25 asked what happened, as part of the -- by the

1 physician or by the nurse examining them. There is  
2 some analysis, perhaps, by corrections, but the  
3 medical staff don't ask what happened.

4                   And, for example, when I worked on  
5 Riker's Island, there was an epidemic of people  
6 falling out of their bunks and there was also an  
7 epidemic of people who were slipping in showers. This  
8 happens in prisons throughout the country. So there  
9 is lots of violence which is described as  
10 nonintentional violence, which is actually intentional  
11 violence, and I think it's very important that prisons  
12 begin specifically understanding it's a public health  
13 issue, which actually our country is engaged in for  
14 CDC in terms of they have a whole section on violence,  
15 but intentional versus unintentional violence, to  
16 identify that within prisons.

17                   Also, there is -- medical staff do not,  
18 in this country, on a routine basis report violence  
19 that they observe. This was clearly a problem in  
20 Iraq, Afghanistan and Guantanamo and is also a problem  
21 in our country. I think one of the solutions to that  
22 is to bring into the United States international  
23 conventions against torture which specifically are  
24 designed to talk about conditions in prison, and make  
25 a requirement that medical staff report any

1 observations of violence to appropriate authorities  
2 within the institution. And the corollary of that  
3 would be that failure to make those reports should  
4 bring sanctions on to physicians.

5                   SENATOR ROMERO: Commissioner  
6 Schlanger.

7                   MS. SCHLANGER: My question is about  
8 private providers of healthcare services. And what  
9 Dr. Goldenson and Dr. Cohen said before is pretty  
10 uniformly negative about for-profit providers.

11                   I wonder -- it seems like that's not  
12 going away so that uniform negativity is not --  
13 hopefully, there's some opportunity there as well and  
14 I wonder where that might be and one idea that I have  
15 is about jails. I wonder if the private providers of  
16 healthcare, in small facilities especially, have the  
17 potential to bring in some kind of larger scale  
18 expertise that small jails just don't develop because  
19 they don't have sufficient people. And if that's  
20 something that there's any policy or recommendation or  
21 something that could move further in that direction,  
22 if there's anything constructive that could come out  
23 of this increasing privatization of healthcare in  
24 jails or prisons.

25                   So I don't exactly know who is best to



1 answer that so I wonder what all three of you think.

2 MR. WALLENSTEIN: I've chosen not to  
3 utilize private providers. That doesn't mean there  
4 are not some that are not quite competent and,  
5 frankly, most of it relates to the development of the  
6 RFP and the degree of accountability. You get what  
7 you ask for and if you haven't built in core  
8 competencies and very detailed protocols, then you  
9 shouldn't expect to receive them.

10 Many jurisdictions are not very good at  
11 writing RFPs or requests for proposals and then in  
12 having highly competent contracted administrators  
13 review the nature of the work.

14 So I think there needs to be -- before  
15 a local jurisdiction embarks upon this there needs to  
16 be a real recognition that this request must be highly  
17 professional and must include, in total, the standards  
18 of the National Commission on Correctional Healthcare,  
19 the American Correctional Association or, frankly, it  
20 isn't worth engaging in that course at all.

21 I happen to believe public employees  
22 can do it better, and that's just a personal prejudice  
23 of mine, it does not mean there are not some very  
24 well-intentioned private providers but you need to  
25 monitor these issues until they drop.

1 DR. COHEN: I agree that the contract  
2 is -- I mean the important thing is the contract and  
3 the RFP. I mean if there is an ability to make money  
4 by not providing services, then that's going to  
5 happen. Small jails can -- could utilize the -- you  
6 know, potentially I mean, PHS or CMS or all these  
7 places will, in an hour, give you a proposal which  
8 will be very, very impressive, and Power Point, but  
9 whether that actually means anything within a  
10 facility, I'm not sure.

11 And, again, in the New York Times  
12 articles where the deaths were reported in small jails  
13 in New York state, these were almost all for-profit  
14 providers that were running the services at those  
15 times.

16 SENATOR ROMERO: Commissioner Sessions.

17 JUDGE SESSIONS: We've heard testimony  
18 over the last two days about the involvement of  
19 federal courts in mandating certain things.

20 Are there also mandates from state  
21 courts that relate to medical care that you have  
22 discussed?

23 DR. COHEN: In Pennsylvania, the  
24 Philadelphia -- there are two consent agreements in  
25 Philadelphia simultaneously, one federal and one

1 state, and I monitor the state, and it was very  
2 helpful, I think, to the system.

3 I think -- I'm not a lawyer, but I --  
4 but my sense is that depending upon where the courts  
5 are, what the district is like, that state courts can  
6 be used as a forum for improving healthcare.

7 JUDGE SESSIONS: Is that true in  
8 California?

9 DR. GOLDENSON: I don't know if they  
10 can be used. I'm not aware of it ever happening and I  
11 know the state -- all of the -- there have been a  
12 number of lawsuits around healthcare, mental  
13 healthcare in the state prison system, dental care is  
14 one, Americans with Disabilities, and they have all  
15 gone through the federal courts and then most of the  
16 individual counties where -- that I am aware of with  
17 that consent decree, it has also been through the  
18 federal court.

19 JUDGE SESSIONS: Director.

20 MR. WALLENSTEIN: Over half of the  
21 states have state standards for jails.

22 JUDGE SESSIONS: Yes.

23 MR. WALLENSTEIN: Those standards can  
24 be enforced generally through the administrative  
25 process and then through state courts, but I will tell

1 you, the standards that are mandated in those  
2 documents inevitably came down through federal court  
3 intervention at one time or another. So the federal  
4 court is still a very friendly forum, not only for  
5 prisoners and their advocates, frankly, but for  
6 institutional administrators like myself, who want to  
7 be ordered to do things in an appropriate way.

8                   It's almost striking to me because I  
9 thought this issue of healthcare, absent individual  
10 cases of problems, had been put to bed 25 years ago  
11 about the importance of healthcare in correctional  
12 institutions.

13                   JUDGE SESSIONS: Dr. Goldenson, we have  
14 talked about the receiver appointed by Judge  
15 Henderson. Who was that appointed, do you know?

16                   DR. GOLDENSON: The decision hasn't  
17 been made yet as to exactly who it is. The judge is  
18 considering a number of possibilities right now.

19                   JUDGE SESSIONS: Talking about Medicare  
20 and Medicaid being taken away at the time they become  
21 incarcerated, is it restored when they are back out,  
22 even on parole, or is it still unavailable?

23                   DR. GOLDENSON: Well, once someone is  
24 released from custody, then it is restored, so it's  
25 really suspended while they're in custody. Once

1 they're out of custody they can -- in most situations  
2 it's been suspended so that it's not difficult to get  
3 it started up again.

4                   A lot of places I've been to are not  
5 aware that you can suspend it so it does get  
6 terminated, which means then the person has to reapply  
7 and that can take months to happen. So that it  
8 depends what jurisdiction is and what they're doing,  
9 but it really is for the period of time that the  
10 person is incarcerated that they lose it.

11                   JUDGE SESSIONS: So this is nationally  
12 and not just California?

13                   DR. GOLDENSON: Right, it's a federal  
14 law. From what I understand, it's the federal law  
15 that distributes the funding, mandating that the  
16 states cannot use it for anyone who is in a  
17 correctional facility.

18                   JUDGE SESSIONS: Yes?

19                   MR. WALLENSTEIN: I would like to  
20 respond on the county level. This is an unbelievable  
21 issue and I hope the Commission understands it. To  
22 take away benefits at the jail level from a person who  
23 has not been found guilty, to me has always raised an  
24 equal protection argument. Two people who are  
25 mentally ill, both arrested on the same day of the

1 same crime, one makes bail, one goes home, one goes to  
2 his provider and the other is removed from benefits.  
3 It makes no sense for the 10 million who are engaged  
4 at the local level.

5                   Plus, remember, taking mentally ill  
6 people -- and that's a topic for this afternoon, which  
7 is a far more serious issue in my estimation, it isn't  
8 like us getting in our car and going to a location.  
9 Simply getting from point A to point B for most  
10 offenders, as you heard this morning for the gentleman  
11 from New Jersey, may arrive at a level of  
12 sophistication that simply isn't done.

13                   Frankly, these benefits should be  
14 restored before the persons leave and it should be  
15 required that every institution in the country bring  
16 in social service, Social Security Administration,  
17 whatever is required so the benefit card is present  
18 the day they walk out.

19                   MR. SCHWARZ: Did you actually say that  
20 someone losses their Medicaid and Medicare when  
21 they're put in a jail before they have been convicted?

22                   MR. WALLENSTEIN: Yes, they are,  
23 suspended the day they walk in and, in many cases, it  
24 is revoked, not suspended. Many of us believe it  
25 should be suspended, fine, but, certainly, go into

1 practice the day they set foot back in the community.

2 JUDGE SESSIONS: Dr. Goldenson or  
3 Dr. Cohen or Director, what is the percentage,  
4 generally, of inmates who actually would otherwise be  
5 in mental institutions or have mental problems?

6 DR. GOLDENSON: National statistics are  
7 that anywhere from 12 to 20 percent of people in  
8 correctional institutions have serious mental health  
9 problems, which is like severe depression or psychosis  
10 or something like that. So not all those people would  
11 be in another institution, they might be in community  
12 care, but they would be on medications, they would be  
13 in residential programs, maybe mental hospitals, but  
14 they certainly do not belong in jail or prison.

15 And one of the things I was going to  
16 say, if I had more time, is the big issue is really,  
17 to me, the overcrowding of our jails and prisons and  
18 that there are so many people now incarcerated. Some  
19 of the prisons in California have five, 6,000  
20 individuals in one facility that was supposed to hold  
21 two or 3,000. There's just no way you can develop a  
22 medical system that's going to be able to adequately  
23 function in that kind of setting. And so many of the  
24 individuals who are currently incarcerated either have  
25 mental health problems or substance abuse problems

1 that can and should be treated in the community or, at  
2 a minimum, have treatment -- they'll talk about this  
3 this afternoon I'm sure -- treatment in the facilities  
4 so that these folks don't get released and come back.  
5 I mean, within those two groups the rates of  
6 recidivism are extremely high.

7 JUDGE SESSIONS: Dr. Cohen.

8 DR. COHEN: I know the Commission  
9 understands, but I just want to stress that this  
10 discussion is taking place in aberration. That there  
11 are 2.2 million people in prison and jail in the  
12 United States today, with a rate of approximately 750  
13 per hundred thousand and in France the rate is 75 per  
14 hundred thousand, in England the rate is 120 per  
15 hundred thousand, as it was in this country a number  
16 of years ago, and their rates of increase have been  
17 dramatically less than ours. The murder rates in  
18 Europe are one-fifth of what they are in our country  
19 and it becomes difficult or impossible, I think, to  
20 ratchet up, to scale up, to use sort of these  
21 industrial metaphors from Dell, you know, about their  
22 servers, when we're talking about humans in prison.

23 These institutions change qualitatively  
24 when they have so many of our people in it and, again,  
25 you know, this issue, I'm sure, the Commission is



1 addressing, you know, it's not just random people.  
2 You know, the chance of a black man being in prison is  
3 six times greater than a white man being in prison,  
4 but these numbers create the problems that you are  
5 describing today and there is no reason why there  
6 needs to be 2.2 million people in prison.

7                   When all of us began our work, some of  
8 us felt that if we could take Belvy(ph.) --  
9 (inaudible) -- and Estelle and say we had some  
10 equivalence principle of care, that the cost was going  
11 to be the same for prisoners or more because of the  
12 turnover than it would be for people outside of prison  
13 and by getting prisons to provide adequate care,  
14 forcing them to spend the amount of money that was  
15 required to do it right, that we would stop the growth  
16 of prison because it would be too expensive. Wrong.

17                   JUDGE SESSIONS: Thank you. Let me  
18 give you another question --

19                   SENATOR ROMERO: Commissioner  
20 Sessions --

21                   JUDGE SESSIONS: I just got to ask.  
22 This may be incidental, but when an inmate goes into a  
23 clinic, does he become the patient of a doctor or does  
24 he become patient of the clinic?

25                   DR. COHEN: It depends on the place.

1 Some places have a model where people are regularly  
2 seen by the same doctor, some places they're not.

3 JUDGE SESSIONS: You said that they  
4 could not be treated for hepatitis C. Can they be  
5 tested for hepatitis C and are they?

6 DR. COHEN: In OSP, when we started  
7 there --

8 JUDGE SESSIONS: OSP?

9 DR. COHEN: Ohio State Prison, they  
10 were not being tested or treated. They are now being  
11 treated, but that was because of the court  
12 intervention. The rest of Ohio would not be treated.

13 SENATOR ROMERO: Commissioner Nolan.

14 MR. NOLAN: Two issues, one is about  
15 dental care. My understanding from a lot of  
16 discussions on this, one of the reasons there are so  
17 few lawsuits about dental care is it's not  
18 life-threatening so it doesn't raise to the level of  
19 scrutiny. My experience is teeth are pulled -- either  
20 let them rot or they're pulled. In fact, when I was  
21 in prison I never saw so much flossing in my life  
22 because they're very protective of their teeth, they  
23 know they only have one set issued and they'll lose  
24 it. But that is a substantial problem of discomfort,  
25 pain.

1                   Now, the second prison I was at they  
2 did send out for dental care, they put dentures. It  
3 was a much healthier system for the esteem of the  
4 inmates for their visits.

5                   But the second issue, I would really  
6 compliment Director Wallenstein on the superior  
7 institution that he runs and at the risk of  
8 overstepping my bound, I visited his facilities right  
9 near Washington, D.C. and I know many of the  
10 commissioners come into Washington and walking through  
11 it, talking to the inmates, talking to staff, which I  
12 was totally free to do, it's astounding a jail, the  
13 lack of noise, compared to the noise level in most  
14 jails, it's just astounding, but the respect with  
15 which the inmates treat each other and the staff is  
16 remarkable and it's because of Director Wallenstein's  
17 leadership.

18                   So I would hope that at some point when  
19 your travels take you near DC, it's not very far  
20 outside of it, and he was most hospitable and it was  
21 very instructive.

22                   SENATOR ROMERO: Commissioner Green.

23                   MR. GREEN: This is a question that's  
24 directed to Dr. Cohen and Dr. Goldenson, or maybe both  
25 will comment on it.

1                   It's hard for me, and I guess as many  
2 of us on this Commission, to understand how healthcare  
3 is administered in a prison. I mean, we know what  
4 happens when we go to the doctor or when we end up in  
5 a hospital and I think about this in light of I think  
6 it was Dr. Cohen talked about how diabetes was handled  
7 in terms of the administration of Insulin and the  
8 person who was shackled to be examined.

9                   How close to what we consider typical  
10 is medicine administered and at what impact does that  
11 have on the quality of the doctors or nurses who come  
12 in and our ability to recruit doctors and nurses into  
13 the setting; are there danger issues? What is the  
14 relationship like to administer medicine?

15                  DR. COHEN: Well, the routine is that  
16 if the prisoner wants to get medical care, they  
17 request it through some process, which is called a  
18 kite or a sick call slip or they sign a piece of  
19 paper, and in most -- I don't know in most -- in  
20 increasing numbers of prisons and jails in the United  
21 States today once they do that, they're committing to  
22 pay for their care. There is a co-payment which is  
23 required in Ohio, in Michigan, not in New York state,  
24 but in many, many, many, many facilities right now.  
25 So they are now committed to pay three to \$5 for the

1 care, which is a barrier, which is a barrier that we  
2 face also and I -- but so they put in the slip and  
3 then they -- usually a nurse, in some systems, in  
4 California, I believe, a nonmedical -- a non-nurse, a  
5 medical technician would review that and decide  
6 whether they can treat it or they need to refer to --  
7 a nurse had to see the patient or a doctor had to see  
8 the patient and there would be time delays, depending  
9 upon the situation, how long someone would be seen.

10 I don't think that the medical staff  
11 feel that they're endangered in prison, although they  
12 fully accede to policies which make it appear as if  
13 they are in danger. So, for example, in segregation  
14 units doctors and nurses will allow for the kind of  
15 shackling that I described on a routine basis, even  
16 though they know the prisoners are not dangerous to  
17 them. Maybe I'm just -- you want to add to it?

18 DR. GOLDENSON: I will just say in  
19 terms of some of the more chronic diseases, like  
20 diabetes, that in the better systems there will be  
21 chronic care programs set up so that people will be  
22 seen on a regular basis, that they will get their  
23 medications, that it's not dependent on the patient  
24 him or herself putting in a slip for those kinds of  
25 problems, but once they get enrolled in the program,

1 then they're seen on a regular basis, the same as if  
2 you or I went to see our doctor and they said come  
3 back in three months.

4                   Unfortunately, that's not true in a lot  
5 of systems. It's true in some and not true in others.  
6 It's what the direction things are moving, but I think  
7 a big problem still exists in facilities that I've  
8 seen with people getting their medications so that  
9 people who need Insulin or blood pressure medications  
10 are not routinely getting them all the time, that  
11 people who need to be seen and treated for their blood  
12 pressure aren't getting seen.

13                   So that one of the things we found in  
14 California was not only were people dying -- you know,  
15 the acute, medical emergency type problems, but that  
16 people with diabetes, hypertension were dying from  
17 strokes and other things that were complications of  
18 their chronic illnesses that if those illnesses had  
19 been appropriately treated, they wouldn't have ended  
20 up dying. So that the deaths we were seeing were both  
21 preventable, some of them, if they just got  
22 appropriate emergency care; others, if they got  
23 appropriate care for their chronic illnesses.

24                   SENATOR ROMERO: Commissioner Dudley;  
25 and then we are running out of time. We've got two

1 more commissioners wishing to speak and then we'll  
2 probably conclude the panel.

3 DR. DUDLEY: Putting aside the  
4 population of unlicensed or grossly incompetent  
5 doctors, I get the impression you are saying there are  
6 still going to be some good doctors in the system and  
7 some who have a variety of other issues that they  
8 bridge and I'm wondering what is your thinking about  
9 whether that group, you know, whether training or  
10 education or something can be done to better develop  
11 that group or should we get rid of them too, number  
12 one.

13 And, number two, what is your thinking  
14 about the responsibility of the profession to do more  
15 with regard to the training and development of a core  
16 physicians who -- should this be a specialty, for  
17 example, I mean, should there be something that's  
18 going on to develop a real interest in a pool of  
19 physicians who might be able to work in this setting?

20 DR. GOLDENSON: In response to your  
21 first part of your question, the competency of the  
22 physicians, one of the things that I think I found  
23 most shocking in terms of my involvement in the  
24 correctional medicine is the number of physicians and  
25 nurses that I have come across who, you know, clearly

1 are competent, they're educated, they know what to do,  
2 but they really dislike the patients, they feel the  
3 patients don't deserve medical care, they think  
4 they're all manipulating, trying to get drugs or  
5 trying to not work, and they just have a total  
6 disregard for the patients they're taking care of.  
7 And, you know, on one level, I will accept that there  
8 are people who are not going to like prisoners.

9                   What's shocking to me is why someone  
10 like that, who has a medical education, who spent all  
11 that time learning a profession where they can help  
12 people would choose to work in a correctional  
13 facility. And if they have that attitude, I don't  
14 agree with it, I think it's wrong, but they can have  
15 the attitude, but then they shouldn't be working in  
16 corrections.

17                   And I think a lot of it gets back to  
18 what you were saying earlier about the -- what's the  
19 messages coming from management and all too often that  
20 kind of an attitude is accepted by the officials  
21 higher up because it means it's less work for them, it  
22 means that you are not going to be sending people out,  
23 you are going to have cheaper medication costs.

24                   I mean, one of the things that we saw  
25 in Ohio, when they brought in -- urging a physician



1 who really wanted to take care of the patients started  
2 ordering more medications is the nurses got very upset  
3 because, partly, it meant more work for them; they had  
4 to start going out, giving out more medications, they  
5 had to respond to what the patients were complaining  
6 about.

7                   So I think there is, in addition to all  
8 the other problems we've discussed, there is a real  
9 problem in terms of attitudes and I think there needs  
10 to be a very strong message from administration that  
11 that's not going to be accepted and that when you are  
12 hiring people, that that needs to be part of what you  
13 are looking at, is what are peoples' attitudes about  
14 the population they are going to be working with.

15                   DR. COHEN: I think that it's important  
16 to recognize that these are closed to forming  
17 institutions and that there are rare individuals who  
18 can professionally -- who can spend a career in them  
19 and not be hurt by the daily violence that takes place  
20 in prisons and I don't encourage -- the fact that  
21 someone has a lot of correctional experience does not  
22 look good to me on a resume. It might be fine, it  
23 might be terrific, but it might be a problem, and  
24 that's not to say there aren't spectacular nurses and  
25 doctors who have spent their lives trying to help

1 people, but it's everybody and it's a lot of people  
2 who can't.

3                   And I think one of the things that  
4 needs to be done is to figure out how to identify  
5 failures. And I think one of the problems with the  
6 national commission and other standards is that they  
7 look at the institutional function and don't use, as  
8 the unit of quality, the individual patient. And  
9 that's not easy to do, it takes a lot more work, but  
10 if you don't do that, then people will suffer and the  
11 institution can look okay because so much of the  
12 volume of material is routine and will come out okay  
13 anyway.

14                   If 90 percent of the people get their  
15 specialty consults, that looks okay if you say  
16 90 percent is okay, but those ten percent who didn't  
17 were people who really had the complex problems that  
18 required urgent care, then you get the kind of things  
19 we all find.

20                   SENATOR ROMERO: Director.

21                   MR. WALLENSTEIN: I am very much  
22 opposed to a specialty in correctional medicine.  
23 NCCHC has argued we must meet community standards of  
24 care and the way you maintain that is by filling your  
25 institution with people with community experience.

1 DR. COHEN: I agree with that.

2 SENATOR ROMERO: Commissioner Gibbons.

3 JUDGE GIBBONS: Two quick questions.

4 First of all, we have a lot of private  
5 prison contractors in this country today. Do those  
6 contracts typically specify in any detail the  
7 obligation of the private contractor to provide  
8 healthcare?

9 The second question I have is are there  
10 any studies that we can be referred to with respect to  
11 the economics of private healthcare provider contracts  
12 as distinguished from the public health department  
13 model?

14 DR. COHEN: I don't think there are too  
15 many -- there are barely studies which compare state  
16 by state -- you know, adequately in terms of looking  
17 at the actual dollars, so I don't think that that is  
18 available for you. And I think we -- you know, we --  
19 my experience, and Dr. Wallenstein's also, is that the  
20 contract can describe in great detail the amount of  
21 care and I think it's important that those contracts  
22 and settlement agreements micromanage the kind and  
23 quality of medical care that's being sought.

24 SENATOR ROMERO: And then I have one  
25 last question, we'll conclude the panel, although I

1 know that many others have other questions and we can  
2 follow-up during the lunch, I would hope.

3                   Precedent was set in California with  
4 the appointment of the receiver. What message does  
5 this send to the rest of the state, both state prisons  
6 and jails; is that good news or is it bad news?

7                   MR. WALLENSTEIN: I have no problem  
8 telling you that in large measure it's a return to  
9 practice of the late '70s and the early '80s when  
10 major class action suits were filed in this country.

11                   Hopefully, my generation of  
12 administrators and my colleagues on this panel don't  
13 need that because we know what it is we have to do and  
14 we can manage to the exception not to having to see  
15 the entire house tumble down. So it's most likely an  
16 excellent wake up call, if, indeed, the practices were  
17 so negative.

18                   DR. COHEN: I think there is another  
19 message. Although it wasn't a unanimous decision,  
20 Justice Stevens wrote a separate opinion in Estelle v.  
21 Gamble and he criticized the majority for requiring  
22 deliberate indifference rather than just doing the  
23 right thing. And, additionally, he quoted from a  
24 report from a legislative commission in California in  
25 1972 which described exactly what Judge Henderson

1 described in his report today with actually malicious  
2 behavior on the part of doctors towards patients and  
3 unqualified medical technicians delivering a large  
4 amount of medical care.

5                   So I think we have to say not that  
6 there's management failure, although there are  
7 management failures, but 30 years later what have we  
8 accomplished and what's happened in California during  
9 that time? The population is 165,000 people. You may  
10 not be able to do it and maybe you shouldn't and maybe  
11 there are other ways to organize society without  
12 having so many people in prison. I think that's the  
13 lesson that the constitutional solution has not  
14 succeeded to this point.

15                   MR. WALLENSTEIN: Robert has raised a  
16 really good issue and a tough one for the Commission.  
17 Are you going to recommend that we meet standards for  
18 this incredibly inflated prison condition or is the  
19 Commission also going to engage in the issue of why we  
20 have so many people in custody? That's your issue to  
21 deal with.

22                   No doubt, when Justice Marshall wrote  
23 his opinion in 1976 he never anticipated the size of  
24 the American correctional system that we have today  
25 and that's a very difficult issue.

1                   SENATOR ROMERO: Dr. Goldenson, you  
2 have the last word.

3                   DR. GOLDENSON: I think it's a very  
4 strong and a very good message to both the California  
5 system because I think it's a very hopeful message to  
6 me. I mean, we're going around telling people that,  
7 look, this is an opportunity to take a system that's  
8 totally broken and turn it into a quality system and  
9 we're going to work with you to do that.

10                   And I think one of the things that's  
11 important to recognize is that the state did not  
12 oppose the appointment of the receivership at all and  
13 almost welcomed the assistance from the court in  
14 dealing with something which they acknowledge was  
15 something that they were not doing very well. And I  
16 think it's a message to other states that, one, they  
17 need to make sure that they're providing appropriate  
18 care; otherwise, the courts will also get involved in  
19 those situations.

20                   So I see it as a very strong move  
21 forward by the judge and my concern is the same  
22 concern that's been raised here, that given the  
23 magnitude of the problem in terms of the numbers of  
24 people who are incarcerated in California, estimates  
25 are from the state itself that immediately they need

1 to hire 150 qualified physicians. You know, I  
2 question whether with a receiver or with whatever  
3 you're going to be able to find, today, 150 physicians  
4 who want to work in the situation that California is  
5 currently in. And my feeling is, and I've said this  
6 to the judge and at the status conferences, that  
7 healthcare is a constitutional issue and if you can't  
8 provide the level of healthcare that's necessary, then  
9 you have to reduce the population. I mean, it's  
10 either one or the other and you just can't keep  
11 building these facilities, knowing that you are not  
12 providing the necessary care.

13 SENATOR ROMERO: Dr. Goldenson,  
14 Dr. Cohen, Director Wallenstein, we want to thank you  
15 very much for your very informative and expert  
16 testimony. I think you saw all commissioners were  
17 engaged in questioning. We appreciate the insight  
18 you've given to us. We look forward to hearing  
19 additional recommendations from you as we go forward.

20 And I think is it? All right. It's  
21 lunch. Thank you.

22 (Luncheon recess.)

23 EXPERT TESTIMONY ON THE PUBLIC HEALTH IMPLICATIONS OF

24 HEALTHCARE IN FACILITIES

25 MS. SCHLANGER: So I think we'll get

1 started. On behalf of the Commission on Safety and  
2 Abuse in America's Prisons, I'd like to welcome  
3 Dr. Robert Greifinger, Dr. David Kountz and Secretary  
4 Jeffrey Beard.

5                   This distinguished group has agreed to  
6 appear before us today to address the public health  
7 concerns that arise in prisons and jails and, in  
8 particular, the health risks and financial costs  
9 created by failure when it occurs to adequately detect  
10 and treat infectious diseases in prisons and jail  
11 populations.

12                   Our last panel discussed the most  
13 serious failures to provide adequate medical care in  
14 jails and prisons and some of the consequences of  
15 those failures, but I think we even began to hear last  
16 time, and we certainly heard some yesterday, that the  
17 consequences of inadequate medical care in prison  
18 extend far beyond the prison walls.

19                   Most of our inmate population and all  
20 of our nation's correctional officers return to their  
21 communities. According to research conducted by  
22 Dr. Greifinger and others for the National Commission  
23 on Correctional Healthcare, in 1996 alone, somewhere  
24 between 1.3 and 1.4 million people infected with  
25 hepatitis C were released into the general population



1 from prisons and jails and an estimated 560 some odd  
2 thousand inmates with TB infection returned to their  
3 communities after some form of incarceration.

4                   These numbers only scratch the surface  
5 of the health problems prisons and jails address daily  
6 and we hope that this panel which help us to identify  
7 risks and think creatively about solutions to the  
8 public health challenges our prisons and jails pose.

9                   I guess in particular there's this  
10 question of whether prisons and jails are posing a  
11 challenge or presenting an opportunity for public  
12 health and medical professionals and from looking at  
13 the written versions of your testimony, I think that  
14 you would have a lot to offer on which of those or  
15 whether both of those are the right way to think about  
16 this question, so I hope you will do that.

17                   The three members of our panel have  
18 extensive experience in managing prison and jail  
19 healthcare services and so let me start by introducing  
20 them.

21                   Dr. Robert Greifinger has worked in  
22 correctional healthcare for 18 years managing health  
23 services at both Riker's Island in New York City and  
24 for the New York State Department of Corrections. He  
25 now works as a consultant examining the conditions of

1 confinement and health services in over 100  
2 correctional facilities in 33 states. I assume not  
3 all at once. Dr. Greifinger will help us to  
4 understand the scope of the problem and the  
5 opportunities we have to address the risks through  
6 improved correctional healthcare.

7                   Our next witness, Dr. David Kountz, is  
8 a specialist in internal medicine, the chief of  
9 primary care services at Robert Wood Johnson  
10 University Hospital and the management director of the  
11 Somerset County Jail here in New Jersey. Dr. Kountz  
12 will speak to the unique challenges that short term  
13 jail confinement poses in screening and treating  
14 infectious and chronic diseases and will address the  
15 value of the partnership between his medical school  
16 and the county jail.

17                   Jeffrey Beard is the secretary of the  
18 Pennsylvania Department of Corrections and he spent a  
19 long and successful career in corrections management.  
20 He brings knowledge and expertise about the  
21 connections and about the various issues we're  
22 grappling with today and he can help us explore models  
23 for success. He will speak directly to the strategies  
24 that Pennsylvania has employed to address the public  
25 health challenges posed by an incarcerated population

1 and to protect the health of both inmates and  
2 correction staff.

3                   So once again, let me thank you for  
4 coming and testifying today and I'm confident that  
5 your testimony will be really invaluable to us and so  
6 I'm looking forward to it.

7                   Our business, I've been instructed to  
8 give you each -- to tell you each that you have 12  
9 minutes. I'm not keeping time, however, that's over  
10 there, she's keeping time. At the end of the 12  
11 minutes I may start off with a question or two and  
12 Judge Sessions will also help us get things started  
13 and, at that point, we'll open it up to the rest of  
14 the commissioners for other questions and to the panel  
15 for answers.

16                   So I think we'll start with  
17 Dr. Greifinger. Thank you very much.

18                   DR. GREIFINGER: Thank you, Margo.  
19 After the news announcement last night at 9:00 I want  
20 to say, may it please the Commission.

21                   I am very pleased to be here myself and  
22 I want to talk with you a little bit about a journey  
23 that I've been on for the last 18 years. I began a  
24 journey 18 years ago to try to learn a little bit  
25 about the health status of the inmates, to learn about

1 access to medical care and quality of medical care for  
2 prisoners, to learn about the burden of illness. And  
3 after that I wanted to learn, well, how can we measure  
4 performance the way we do outside in the free world?  
5 How can we identify barriers to reasonable quality of  
6 medical care and to reasonable access to medical care?

7                   And then I asked myself the question  
8 what can I do to help formulate solutions, to  
9 formulate remedies so that we can address some of the  
10 challenges that we've identified?

11                   What I found early on was this was not  
12 just about humane or legal treatment of inmates. This  
13 was all about our health. It was about my health and  
14 yours and the health of our families because, among  
15 other things, the burden of illness among inmates is  
16 really very, very extraordinary. As you know, inmates  
17 as a group in the United States have extraordinary  
18 prevalence of communicable diseases such as sexually  
19 transmitted diseases, tuberculosis, viral hepatitis,  
20 HIV and the recent scourge that we've had throughout  
21 prisons and jails across the country is drug resistant  
22 skin infections.

23                   I also learned on my journey that the  
24 quality of medical care varies really tremendously  
25 across the country. Some healthcare programs such as

1 the one Dr. Beard is going to discuss with you are  
2 really excellent. And others in this country, too  
3 many of them are shameful with the kind of -- and I've  
4 seen the kinds of things that Drs. Goldenson and Cohen  
5 described with shameful, not only in terms of what we  
6 do to the individuals, but shameful in terms of the  
7 risks we put our staff to and the risks of the public  
8 health.

9                   Just recently, in the last couple of  
10 years -- again, I'll give you a few examples -- I was  
11 at the Julia Tutwiler Correctional Facility for Women  
12 in Alabama and there was a woman with active  
13 contagious tuberculosis. And was she in a respiratory  
14 isolation room? No. She was walking around the  
15 infirmary and walking through the segregated unit for  
16 HIV infected women, the most vulnerable to  
17 tuberculosis of anybody in this state. But that was  
18 not alone.

19                   I went to Parchman Prison in  
20 Mississippi to another unit that segregates  
21 HIV-infected inmates and I found an outbreak of boils  
22 that went throughout that unit, with dozens of people  
23 having boils that were weeping puss, but no one was  
24 looking at it and trying to address it from a public  
25 health point of view. So not only were the

1 HIV-infected inmates at risk, but so were staff that  
2 worked there, the medical staff, the correctional  
3 officers and so were their families to whom they each  
4 returned at the end of the day, each day.

5                   A few years ago at the Fulton County  
6 Jail in Atlanta, Georgia the care of HIV-infected  
7 inmates was essentially denied; it wasn't being given,  
8 and so people were dying. There had been something  
9 like -- I don't remember the exact numbers -- 29  
10 deaths in 24 months, which when that system was  
11 fixed -- because of a consent decree and great work by  
12 the Southern Center for Human Rights, when that system  
13 was fixed it went down to two deaths in the next 24  
14 months, so you can really make a big difference and  
15 protect the public's health.

16                   I've learned on my journey that there's  
17 widespread ignorance about the value of inmate medical  
18 care, not just to the inmates themselves, but to all  
19 of us and to our families and to our communities. But  
20 I don't understand why we don't seize these  
21 opportunities that are there. Isn't it only rational  
22 to put our money in places where it makes the most  
23 sense for public safety, where it makes the most sense  
24 for public health?

25                   The only thing I've learned is that

1 good policy often doesn't make good politics and that  
2 leads me to the conclusion that we need better  
3 leadership. We need leadership from each and every  
4 person on this Commission and from anyone who is going  
5 to take the time to read your recommendations. We  
6 need leadership that says this is in our interests,  
7 because the public forgets that every inmate who  
8 returns to the community with an untreated sexually  
9 treated disease or with HIV or with hepatitis C or  
10 tuberculosis puts our children at risk. Every inmate  
11 who returns to the community with untreated mental  
12 illness or with treatment that is interrupted, it's  
13 aborted on re-entry into the community puts our public  
14 safety at risk. Every inmate who returns to the  
15 community with untreated drug addiction puts our  
16 property at risk and puts our safety at risk.

17                   We need to think about this window of  
18 opportunity that we have to really make a difference.  
19 So our challenge is to try to make good politics out  
20 of what is clear, I think, to everyone about what  
21 would be good public policy and I would like to give  
22 you seven steps. This may sound like a one-minute  
23 manager type of a talk, but I think there are only and  
24 simply seven things we could do that could really make  
25 a difference beyond the larger issue that was

1 discussed earlier, and that's to put fewer people  
2 behind bars, finding call it diversion programs or  
3 whatever through drug treatment and treatment of  
4 mental illness and perhaps being less harsh with some  
5 of our crimes.

6                   But for the people who we are going to  
7 put behind bars, we need to do seven things. Primary  
8 and secondary prevention, that's number one. By  
9 primary prevention I mean preventing things from ever  
10 happening in the first place. Good examples of that  
11 are vaccines. If you get vaccinated against hepatitis  
12 B, you are not going to get hepatitis B. If you get  
13 vaccinated against influenza or pneumococcus, you are  
14 not going to get those diseases.

15                   Secondary prevention means the early  
16 detection of something that's there in a medical  
17 intervention that's going to lead to cure. So if we  
18 screen for sexually transmitted diseases, we can cure  
19 those before they infect other people in the  
20 community. If we screen for HIV and hepatitis C and  
21 tuberculosis, we have short run gains, we're  
22 protecting against transmission in the community and  
23 there are good data -- if you look at the report to  
24 Congress on the health status of soon-to-be-released  
25 inmates, you will see good data that it's cost



1 effective for our society to do these -- this primary  
2 prevention and this screening and intervention. There  
3 are cost savings which will accrue directly to our  
4 society. But we can't be fooled by that, they're not  
5 cost savings that accrue directly to the Departments  
6 of Corrections which will have to bear the cost.

7                   So when we allocate monies for  
8 correction, we have to remember that there will be  
9 cost savings for us socially and it may be worth a  
10 penny investment to get a dollar return by adding a  
11 public health agenda to our correctional budgets.

12                   Second, alcohol treatment and drug  
13 treatment is mandatory. We don't do enough of it,  
14 everybody knows that. Drug treatment is effective,  
15 alcohol treatment is effective, not in everybody who  
16 goes through and not always the first time, but if you  
17 look at the data, there's cost effectiveness and we  
18 can't control this vicious cycle of people going --  
19 reentering the community and getting back on their  
20 substances to which they're addicted, we're going to  
21 have this vicious cycle of recidivism, increased cost  
22 and danger to public safety.

23                   As Dr. Cohen and Dr. Goldenson  
24 emphasized, we need to have a quality of medical care  
25 behind bars, it's the same as the quality in the free

1 world. There's no reason that it should be different.  
2 There's no reason that we should be treating hepatitis  
3 C differently behind bars than we do outside in the  
4 community. There was no reason for three or four or  
5 five years during the late 1980s when we were denying  
6 treatment to HIV-infected people after there was  
7 treatment available and there's certainly no excuse  
8 today. And there's no excuse to do that for hepatitis  
9 C and there's no excuse not to look for and treat  
10 sexually transmitted diseases and other curable  
11 diseases.

12                   If the problem is we have treatment  
13 that will last longer than the term of incarceration,  
14 then our challenge is to find a way to have continuity  
15 and coordination of care on release so if a person is  
16 partially treated while they're inside, the minute  
17 they step out the door they've got insurance coverage  
18 and a place to go where the medical records can be  
19 transferred and they can continue their treatment.

20                   We need to recognize the huge value of  
21 preparation for re-entry. We heard good testimony  
22 this morning about some of the problems. We know  
23 there are terrible consequences to inmates, especially  
24 those who are -- are coming off long-term  
25 incarcerations. We need to learn more about what

1 works. We need to learn more about how to build  
2 linkages with public health departments, with  
3 community mental health centers, with community health  
4 centers and other private resources in the community.

5                   We need to acknowledge and reduce five  
6 barriers to change that I see. We've got the  
7 leadership problem that I've mentioned earlier, and I  
8 think that's the most critical. We've got a problem  
9 with cynicism. There is a cynicism that's pervasive,  
10 that keeps us from being able to do our jobs as  
11 professionals. We need to do research and evaluation  
12 and we need to learn more about the consequences of  
13 incarceration.

14                   So I'm asking you to help find a way to  
15 view inmates as public health sentinels. We all have  
16 contact with returning inmates, we all have  
17 responsibilities, we all stand to gain economically,  
18 as well as gain in terms of our health. We need to  
19 learn how to promote the notion that public health is  
20 public safety. Thank you.

21                   MS. SCHLANGER: Thank you,  
22 Dr. Greifinger.

23                   We'll move to Dr. Kountz.

24                   DR. KOUNTZ: Thank you. As the only  
25 resident living and practicing in New Jersey on this

1 panel, let me welcome all of you to New Jersey and  
2 thank you for this opportunity to share my  
3 perspectives with you.

4 I'm going to touch on two themes that I  
5 think I'm best qualified to comment on. One is the  
6 public health issues in jail settings and then to  
7 share some observations on a relationship that we have  
8 had at our medical school with a county jail and  
9 speculate on how this type of relationship might be in  
10 the public's best interest to expand into different  
11 communities to do some of what we have been able to do  
12 in the last seven years.

13 The care of inmates in jails should be  
14 of central concern to all citizens. Well-designed  
15 protocols and opportunities for follow-up are  
16 available in many prisons, but less so in jails, with  
17 more rapid turnover of inmates and greater challenges  
18 to make accurate diagnosis and initiate appropriate  
19 treatment.

20 One of our greatest challenges is the  
21 identification of infectious disease in our jail  
22 setting. There is a rich literature on the prevalence  
23 of infectious diseases in prisons, but not nearly as  
24 much as jails. It has been suggested that infectious  
25 diseases are even more prevalent in jails than in

1 prisons, as the rapid turnover makes diagnosis  
2 challenging. Further, there is a natural tendency to  
3 deal with acute crisis type medical problems, such as  
4 drug withdrawal, uncontrolled diabetes and accelerated  
5 hypertension.

6                   This winter and spring, as I believe  
7 you heard yesterday, many jails and prisons focused  
8 their attention on an outbreak of a new community  
9 acquired -- community-acquired resistant staff aureus  
10 or MRSA. A relatively new infectious disease that was  
11 at risk of rising to epidemic proportions in  
12 institutionalized settings. It was through the superb  
13 oversight in communication between our staff and the  
14 state and county Department of Health that this  
15 potential epidemic was halted.

16                   Here are some examples of the steps  
17 that were taken to control this infection in our  
18 facility. Because of our close working relationship  
19 with our state DOC, as well as our county Department  
20 of Health and dissemination of new information at the  
21 medical school, we become aware of the increasing  
22 number of cases of MRSA. Memos were crafted to our  
23 staff (medical, nursing and correctional staff), as  
24 well as inmates regarding surveillance and prevention.

25                   We obtained resource material from the

1 Bureau of Prisons and worked with the administrative  
2 leadership in the jail regarding putting in place  
3 enhanced infection control strategies. A specific  
4 skin infection log was initiated using New Jersey  
5 Department of Health and Senior Services Data  
6 Collection Forms, which allowed pooling of data from  
7 many sites and early recognition of infection trends.

8                   Procedures were implanted for  
9 identification of suspected skin infections, wound  
10 culturing, isolation and treatment recommendations  
11 were also put into place. Infection information  
12 sheets were posted in housing units for inmates to  
13 read and, of course, this information was available in  
14 multiple languages at low literacy levels. Custodial,  
15 administrative and visitor bathrooms had proper  
16 handwashing technique posters placed in them. Nurses  
17 and physicians spoke to inmates during intake  
18 examinations and during all sick calls visits,  
19 answering questions and reviewing good hygiene  
20 practices.

21                   We also found that education was  
22 crucial for officers who assist in first recognition  
23 of hygiene issues and referral of inmates to the  
24 medical unit. Certainly, this was a challenging  
25 process but, ultimately, it was successful. I can say

1 with confidence that the number of confirmed cases  
2 were few, and that officers, inmates, visitors and  
3 staff were comforted by the degree of education and  
4 attention that this problem received.

5                   Frankly, no stone was left unturned.  
6 The health of the public was secured through this  
7 close oversight of this potentially serious infectious  
8 process. It was encouraging for me to realize that  
9 the education of inmates was a strategy that could  
10 change behavior regarding hygiene and risk, and this  
11 bodes well when they are released.

12                   At our institution the average duration  
13 of incarceration is eight days, but this is  
14 misleading. About ten percent of inmates are state  
15 inmates with prolonged stays. The remainder turn over  
16 much more quickly, thus, the inmate that one is most  
17 likely to randomly encounter is gone in three or four  
18 days. These statistics speak to the challenge of  
19 routine identification of high risk inmates,  
20 initiation of screening, treatment if necessary and  
21 follow-up.

22                   Strategies to increase diagnosis of  
23 STDs is one example, or other infectious diseases,  
24 could be put into place but at what cost? Routine  
25 testing of all inmates with the use of rapid screening

1 tests would place a significant burden on laboratory  
2 and pharmacy costs. As suggested, this increase in  
3 diagnosis would not necessarily be translated into  
4 increased rates of treatment due to the turnover  
5 issues.

6                   A practical consideration that we face  
7 with this population beyond cost, and perhaps this is  
8 a sad reality of our times, is managing expectations  
9 in a litigious environment. Making a diagnosis when  
10 an inmate is walking out the door places a burden on  
11 the facility to track that inmate down, certified and  
12 registered letters and other outreach. This places an  
13 additional burden on facilities that are often  
14 understaffed from the start.

15                   Several correction centers, such as  
16 Hampden County in Massachusetts, have been effective  
17 in putting public health services in place in jail  
18 settings. Their model is not only of early detection  
19 and comprehensive assessment of health problems,  
20 treatment, disease prevents programs and health  
21 education, but also continuity of care in the  
22 community, with collaboration between the county  
23 health services department, community health centers  
24 and other local healthcare providers.

25                   Could we develop such a model in



1 Somerset County or in other counties in our state  
2 where jails are present? If so, who would staff such  
3 health centers? Are local providers really out there  
4 who are willing to accept inmates as patients? These  
5 are all practical problems and ones that I have faced  
6 in the last seven years.

7                   The value of hearings such as this is  
8 to give us an opportunity to speculate on best  
9 practice models, with a clear eye towards cost and  
10 practical processes. Most jail populations are  
11 extremely transient. The expectation that inmates  
12 will follow up in a local, that is to the jail  
13 community, is, I believe, somewhat unrealistic.

14                   When we release records -- request  
15 release of medical records from our inmates to verify  
16 prior treatment and current medications, they are  
17 addressed across the state and beyond. Local  
18 physicians are often anxious about having inmates as  
19 patients, not just from the standpoint of image to  
20 their other patients, but also related to  
21 reimbursement.

22                   As I conclude, let me speculate on the  
23 future and the role of medical schools to potentially  
24 advance the cause of approving care in jails. There  
25 are an increasing number of medical schools partnering

1 with state departments of corrections to provide or  
2 oversee all or part of correctional healthcare. In  
3 2004 our university partnered with our state DOC to  
4 provide mental health services, and we are planning a  
5 national conference to address such partnerships next  
6 year.

7                   As schools develop correctional health  
8 institutes or departments of correctional health,  
9 there will be a framework for expanding this mission  
10 to local jails. Medical schools, or, for that matter,  
11 schools of public health are not always the perfect  
12 partner. We tend to be inefficient and less costly,  
13 have missions that are competing, are overly  
14 bureaucratic compared with a private practice or  
15 in-house providers.

16                   However, we have a steady stream of  
17 enthusiastic, idealistic future healthcare  
18 professionals eager to work in a variety of healthcare  
19 settings. As a medical student at Buffalo New York in  
20 the early 1980s I remember working on the ward where  
21 inmates from Attica Prison were transferred. With  
22 appropriate supervision, this was a superb opportunity  
23 to provide direct patient care and learn about  
24 infectious diseases. At that time it was beginning of  
25 the AIDS epidemic.

1                   Medical, nursing and public health  
2 students take on community-based projects all the  
3 time. In our city of New Brunswick our students have  
4 begun a clinic providing care free of charge to  
5 citizens who have nowhere else to receive their care.  
6 Social services are also available. These examples  
7 exist in every school in this country. Why couldn't  
8 this model be expanded to counties for inmates or at  
9 centers near sites where inmates receive parole and  
10 social services?

11                   Let me again thank the Commission for  
12 this opportunity to express my views on this important  
13 subject. To summarize, protocol driven care,  
14 attention to regional state and national trends for  
15 existing and emerging infectious diseases, chart  
16 audits and other monitoring to ensure the policies are  
17 being followed, education of staff and inmates and  
18 close linkage with county health departments are all  
19 tenets to control emerging infectious diseases.  
20 Further, I believe that there are new models that can  
21 and should be studied to provide best care for  
22 inmates. Thank you.

23                   MS. SCHLANGER: Thank you, Dr. Kountz.  
24                   Secretary Beard.

25                   MR. BEARD: Good afternoon. I want to

1 that you for inviting me here today to discuss this  
2 important topic and this is a topic that's important  
3 to us in corrections and it's important to the public  
4 as a whole.

5                   I want to begin by saying that I  
6 believe that our prisons and jails generally do a good  
7 job providing healthcare to the inmate populations.  
8 There are a few systems where we're having problems --  
9 California everybody has read about that in the  
10 newspaper -- and we do see problems in some of our  
11 jails and I think when we see those problems, they're  
12 largely related to funding issues and probably  
13 overcrowding.

14                   But I believe the system works. And  
15 when the system doesn't work, the courts do intervene,  
16 just like they have in California. I would hope that  
17 we don't let a few facilities that are having  
18 problems, a few systems that are having problems or  
19 emotionally-charged anecdotal reports define what is  
20 happening in our corrections' healthcare today. If we  
21 do, we could do the same in any profession.

22                   Just think about some of the problems  
23 that you've read about in the newspapers recently with  
24 police departments or police officers or hospitals,  
25 the high infection rates. I believe these reports do

1 not give us a true picture of what's going on in those  
2 areas. They don't give us a true picture of the fine  
3 job that's being done by thousands and thousands of  
4 hardworking men and women in our police departments  
5 and in our hospitals that are providing for the  
6 public's health and for the public's safety, and I  
7 believe the same is true in corrections.

8                   And in corrections we have an even  
9 greater problem, and, that is, the public's perception  
10 of what occurs in our prisons and jails. It's a  
11 perception that is largely driven by the media who,  
12 unfortunately, in our case, reality does not sell, but  
13 sex, violence and corruption does.

14                   If you want to know what is really  
15 happening in our prisons and jails, I ask that you  
16 take the time to visit and see what's really happening  
17 and in that regard I would invite you, and you have a  
18 standing invitation, to come and visit any prison that  
19 we have in Pennsylvania any time. Or if you would  
20 like to hold one of your commission meetings near one  
21 and come visit, please feel free to do and we'll work  
22 with you in setting it up.

23                   Beyond visits to our facilities, if we  
24 are to conduct a review with meaningful outcomes, we  
25 need to move away from anecdotes and questionable

1 statistics and we need to focus on facts. To do so we  
2 must define what it is we want to know and then we  
3 have to establish objective measures to answer our  
4 questions.

5                   While we are required in corrections to  
6 meet certain constitutional standards for healthcare  
7 and to do so we must focus on our inmates as being  
8 patients, I believe that we have a further obligation  
9 to our staff and our communities to do more. Our  
10 staff go home each day and they interact with their  
11 families and others in the community, and over  
12 90 percent of our inmates will themselves go home some  
13 day. The inmates' risky behavior before they came to  
14 prison, their exposure to infectious diseases in the  
15 community, their substance toxicity and their  
16 socioeconomic instability all create a substantial  
17 public health risk.

18                   We, therefore, also need to treat our  
19 inmates as vectors, as sources of infection and  
20 disease. While they bring their disease from the  
21 community to us, we must be careful to not to let  
22 these diseases multiply, which can easily occur in the  
23 close confines of our prisons. And we need to be  
24 concerned about their impact on our communities upon  
25 discharge.

1                   We in corrections do have a unique  
2 window of opportunity. It's really an ideal situation  
3 for treatment because we don't usually lose our  
4 patients and when we do, we get into other problems.  
5 And we can provide a consistency of treatment that  
6 can't be provided in the community.

7                   We also need to look at our inmates as  
8 being surrogates for our poor and minority  
9 communities. If we study our inmates in greater  
10 detail, we can better understand the healthcare in the  
11 communities from which they came. In Pennsylvania I  
12 think we are not only dealing with the basic required  
13 healthcare for inmates, we are also focusing on public  
14 health issues. I provided a written statement  
15 relative to how we are handling hepatitis C. I think  
16 what we do with HIV/AIDS, which can be a very  
17 complicated disease to treat, is state of the art as  
18 well. And we also focus very closely on TB and  
19 hepatitis B because of their ease of transmission.

20                   Beyond assessment, prevention and  
21 treatment for these and other diseases, we also expend  
22 considerable effort on education and training for both  
23 our staff and inmates and we do comprehensive  
24 discharge planning which is critical for them to  
25 receive the continuity of care that they're going to

1 need.

2                   But we have two major problems in  
3 corrections healthcare which prevents us from doing a  
4 better job in dealing with these and other public  
5 health concerns. First, there is a lack of data, a  
6 lack of general information about what's going on in  
7 our healthcare within our system. We have poor  
8 estimates of chronic diseases, for instance, like  
9 asthma, diabetes and hypertension. We lack other  
10 morbidity data, causes of hospitalization, causes of  
11 death, causes of medical expenditure. This is  
12 information that, if it was available, would be able  
13 to help drive the research agenda and this prevents us  
14 from better understanding the healthcare problem in  
15 corrections.

16                   Second problem we have is funding.  
17 Corrections healthcare is not only a complicated and  
18 difficult business, it's one that could be very  
19 expensive. So that brings me to what I think this  
20 commission can do.

21                   First, I think that you can help decide  
22 what it is we want to know about corrections  
23 healthcare, you can help us define the problem.

24                   Second, you can help us establish  
25 standards and measures so that we have more data and a



1 better understanding of the problem and this will also  
2 help inform and drive a research agenda.

3                   Third, you can help educate others in  
4 the public, and many in corrections as well, as to the  
5 public healthcare implications of correctional  
6 healthcare.

7                   Fourth, and maybe most importantly, you  
8 can help educate those who fund corrections healthcare  
9 as to its importance to the public.

10                   Fifth, just as we have with re-entry,  
11 you can help focus the need on a collaborative  
12 approach with other agencies and with public  
13 healthcare hospitals and the like.

14                   Sixth, you can let people know that if  
15 they can't do it all today, there are things that they  
16 can do that's not that costly. They can focus on  
17 education, they can focus on training for better  
18 health habits, maybe they can focus on immunization  
19 for some of their staff first and then for some of the  
20 higher-risk inmates later.

21                   Finally, you can help educate the  
22 public on the broader systemic issues; how are we  
23 dealing with substance abuse within the community? In  
24 Pennsylvania one out of ten people who need treatment  
25 can get it. How about the mentally ill? Why are we

1 seeing more and more mentally ill in our prisons?  
2 What are we doing in our community with the mentally  
3 ill? And how about the public health system's  
4 interface with the poor and minority communities?

5                   And we can look at who comes to our  
6 prisons and jails. We know that many of them come  
7 from a few, poor, inner city neighborhoods. We know  
8 that they have had a poor education. We know that  
9 there is a lack of employment opportunities. We know  
10 that many of them were at-risk children themselves,  
11 where their parents were in jail, where their parents  
12 had drug or alcohol problems. We could have  
13 intervened with them earlier on.

14                   These things directly address who we  
15 can find in our prisons. It directly addresses our  
16 growing inmate population which further tends to  
17 squeeze our limited resources. These are things that  
18 can make a real difference.

19                   Again, I invite this Commission to  
20 visit any of our prisons in Pennsylvania to look at  
21 healthcare or any other area of concern. I thank you  
22 for your time and I look forward to further dialogue.

23                   MS. SCHLANGER: Thank you very much.

24                   I have kind of an initial question that  
25 comes out of something that we heard -- that we on the

1 Commission heard yesterday so for those of you who  
2 weren't here, I hope I get this right to get your  
3 responses to it.

4                   We were told yesterday that the  
5 mortality within prison, I think it was, I don't think  
6 it was jail and prison, the mortality within prison  
7 for various diseases is half what it is outside, once  
8 you control for age and socioeconomic status. That's  
9 not a figure I had ever heard before and I wonder do I  
10 have this right and what does that mean and what does  
11 that tell us about the existence or nonexistence of  
12 the problem?

13                   DR. GREIFINGER: Well, that's kind of a  
14 red herring argument. Think about who is behind bars;  
15 it's mostly young men, 92 percent are young men,  
16 almost all of those are between the ages of 20 and 45.  
17 And what do men between the ages of 20 and 45 die  
18 from? They die from motor vehicle accidents, they die  
19 from gunshot wounds, they die from suicide, they die  
20 from -- if you think about all those things, those --  
21 there's a protective effect of prison against those  
22 things because they're not driving cars, they're not  
23 getting drunk very much and they're not using drugs  
24 that much. So I think that's a little deceptive.

25                   If you look at inmates' morbidity for

1 chronic diseases, we see -- we all -- no one has ever  
2 measured this scientifically, but all of us who work  
3 in correctional healthcare believe that inmates are  
4 ten years older, their bodies are ten years older than  
5 their chronologic age and it just seems to happen,  
6 their heart disease comes earlier, their diabetes  
7 comes earlier, their chronic pulmonary disease comes  
8 earlier and I think that speaks to several things; one  
9 is the lifestyle they live prior to being incarcerated  
10 and, secondly, the stresses and other adverse health  
11 consequences of prolonged incarceration.

12 MR. BEARD: Yeah, I'd just like to say  
13 I agree with a lot of what Dr. Greifinger said there,  
14 but I would also want to say that many of the inmates  
15 who come to us didn't know they had diseases when they  
16 got to us. We, for instance, in Pennsylvania test  
17 everybody for hepatitis C. Many of the inmates did  
18 not know they had hepatitis C when they came. Many of  
19 the inmates did not know that they had AIDS when they  
20 came and if they had stayed out in the community where  
21 they really don't have good access to healthcare,  
22 where they don't have the monies to pay for that  
23 healthcare, where many of them don't care to go for  
24 that healthcare, you know, I think they would have  
25 progressed much more rapidly in those diseases, where

1 we catch it, we're able to treat them and maybe slow  
2 down some of the deaths that would have otherwise  
3 occurred.

4 MS. SCHLANGER: I have one last -- I  
5 have one other question -- oh, please. I'm sorry.

6 DR. KOUNTZ: Yeah, I just was going to  
7 reserve that in our facility a young inmate came in  
8 with diabetes, as an example, which is an increasingly  
9 important problem, particularly among minority  
10 populations, they would be placed on a American  
11 Diabetes Association recommended treatment which  
12 includes several medications, careful attention to  
13 their glyceic and blood pressure control, and they  
14 would very likely do better than an age-advanced  
15 individual not incarcerated.

16 So the problem may be a later  
17 diagnosis, but with the protocol of care in place, if  
18 we had someone for a prolonged stay, we would be able  
19 to effect probably a reduction in their expected  
20 mortality or morbidity.

21 MS. SCHLANGER: So that gets me to  
22 second question and then I'll got to Judge Sessions,  
23 which is something that I think you said, Dr. Kountz,  
24 which is that there's this opportunity raised by the  
25 incarceration -- this opportunity raised by the

1 incarceration of these folks who are medically very  
2 needy, and what I'm curious about is it sounds like in  
3 your facility you try to take advantage of that  
4 opportunity.

5 I'm a little curious, what are the  
6 obstacles to other facilities taking advantage of that  
7 opportunity? Why don't -- why aren't public health  
8 departments around the country pounding on the doors  
9 of jails saying, let us in so we can treat people,  
10 they're all coming out, and we could get this chance  
11 to really get a lot of bang for the buck here. But  
12 you don't hear that. You hear people calling for it  
13 but you don't hear it happening, and I'm wondering  
14 what are the obstacles to that happening?

15 MR. BEARD: You know, I think that the  
16 obstacles there are on the same obstacles we see with  
17 re-entry in general. You know, one of the most  
18 important things for inmates to go out there and for  
19 them to succeed, they need to get a place to live,  
20 they need to get a meaningful job; if they've got  
21 healthcare issues or mental health issues it's got to  
22 be taken care of, and it's very difficult when we  
23 interface with the public because, largely, the public  
24 doesn't care about those things. The public doesn't  
25 want them to come out. The public wants to keep them

1 locked up and put away in prison and I think it's that  
2 lack of the public's willingness to reach out is  
3 what's causing the problems in the healthcare area as  
4 well.

5 DR. KOUNTZ: In response to your  
6 question, in our setting I think it has less to do  
7 with our county department of health, although they  
8 have been a superb partner, but it gets to a word that  
9 Dr. Greifinger used, which is leadership, leadership  
10 within our facility.

11 We've had a longstanding nurse  
12 administrator who has taken as her passion to put into  
13 place protocol driven care that -- and she's very  
14 willing to do to administration within the facility  
15 and others to fight for it. And I think we've just  
16 developed a good partnership, but I think many times  
17 the answer to why these things don't happen is we  
18 don't have a leadership within the facility who are  
19 willing to fight for it.

20 DR. GREIFINGER: I agree with David.  
21 It's a leadership issue and it's a leadership issue at  
22 the top of each level of government and public policy  
23 makers. Public health departments are funded usually  
24 by disease. They get a lot of their funding from the  
25 federal government, they get funding from one

1 department for tuberculosis and another for hepatitis  
2 and another for sexually transmitted diseases, and  
3 they really have never thought about and don't think  
4 about coming into prisons and jails to work in those  
5 areas, with the exception of TB, when we were having  
6 outbreaks of drug-resistant tuberculosis especially.  
7 Certainly, with tuberculosis it's a little different,  
8 but, for the other conditions they just -- they don't  
9 have the mandate to do it. No one is paying them to  
10 do it and so they say not my job. It's a very simple  
11 silo situation where they say not my job.

12                   And corrections departments even, where  
13 there is enlightened leadership, have difficulty  
14 getting the resources to do what they want to do in  
15 order to do it right.

16                   JUDGE SESSIONS: Dr. Greifinger, your  
17 mention of alcohol and drug treatment drove me to ask  
18 the question that I've always been curious about, long  
19 before I ever came on this commission, and that is  
20 about the timing of alcohol addiction and drug  
21 addiction in the prisons and when it should be and how  
22 it should be done.

23                   DR. GREIFINGER: That's a good  
24 question. I'm not sure I have a good answer.

25                   Jeff, do you know more about that than



1 I do?

2 JUDGE SESSIONS: Dr. Beard?

3 MR. BEARD: You mean once they come to  
4 us?

5 JUDGE SESSIONS: Once they come to you,  
6 what about the timing of the actual treatment? If you  
7 know that a person is a drug addict or you know that  
8 they're an alcohol addict and so many times they say,  
9 well, the last three months of a prison sentence --

10 MR. BEARD: First of all, if you try to  
11 do the last three months, you are not going to get too  
12 much.

13 JUDGE SESSIONS: I would think so.

14 MR. BEARD: Because three months is not  
15 sufficient amount of time to put somebody in the  
16 program, particularly if they have a serious drug and  
17 alcohol program. You probably need more like six,  
18 nine, maybe even 12 months in an intensive therapeutic  
19 community.

20 Ideally what you would like to do is  
21 try to engage that person in the treatment early in  
22 their admission into the institution and then put them  
23 into some kind of a relapse group once they finish  
24 that up. But the reality is because of the lack of  
25 resources within the prison setting, we're normally

1 only getting to those people before they get out,  
2 because we want to get the people before they leave so  
3 you tend to focus on them and you have to put off the  
4 people that are coming in because you are getting the  
5 ones going out.

6 JUDGE SESSIONS: What part of the  
7 prison system actually drives that particular  
8 training, that particular treatment; is it the  
9 medical, is it the psychological? Who is it that does  
10 it?

11 MR. BEARD: It depends in different  
12 areas. In our system it's, you know, a separate area,  
13 the drug and alcohol treatment program is really  
14 separate, it's really more with the counselors. It's  
15 not really tied with the psychologist or the medical  
16 department.

17 JUDGE SESSIONS: Dr. Greifinger,  
18 talking about screening --

19 MS. SCHLANGER: I think Dr. Greifinger  
20 had an answer to your first question.

21 JUDGE SESSIONS: Oh. I thought he said  
22 he did not.

23 DR. GREIFINGER: I did, but then I had  
24 something to supplement.

25 JUDGE SESSIONS: Pardon me.

1 DR. GREIFINGER: The last part of your  
2 question about who does the treatment is a real  
3 barrier in a lot of correctional systems. Typically,  
4 the mental health folks are completely separate from  
5 the drug treatment folks and in the systems -- there  
6 are some models of drug treatment that say you may not  
7 be taking any drugs, meaning you may not be taking any  
8 medication.

9 So if you have bipolar disorder and  
10 need to be on Lithium or you have schizophrenia and  
11 need to be on anti-psychotic drug, you don't get into  
12 the drug treatment program. Now, that's a shame  
13 because these are co-existing disorders, but they're  
14 different disorders, and we are punishing people who  
15 have these dual diagnoses by setting up that kind of  
16 an artificial barrier.

17 JUDGE SESSIONS: You talked about  
18 screening earlier on, Dr. Greifinger. What kind of  
19 system do you recommend for intake screening in  
20 prisons for those diseases that you've discussed and  
21 exit screening for those particular diseases that  
22 you've talked about?

23 DR. GREIFINGER: It's very important  
24 for the public health to screen for tuberculosis  
25 immediately on intake.

1 JUDGE SESSIONS: Routinely?

2 DR. GREIFINGER: Routinely, because --  
3 except in areas where there's no background level of  
4 TB. There may be a few states in the country that  
5 done have much TB and I would say it would be less  
6 important, but, typically, I would say to screen for  
7 that. All correctional systems should be screening on  
8 intake for syphilis, they should be screening for, I  
9 believe, for HIV on a more routine basis than we do,  
10 I'm not advocating mandatory testing, but we should  
11 just offer the way we say we're going to draw your  
12 blood and test you for syphilis, we're going to draw  
13 your blood and test you for HIV.

14 I believe we should do risk assessment  
15 for screening for hepatitis C, that is we should say  
16 does the person have any risk factors; are they  
17 injection drug users, are they men sex who have sex  
18 with men and all the other risks and if they do, then  
19 they should be offered the opportunity for testing for  
20 hepatitis C.

21 JUDGE SESSIONS: Speak a moment about  
22 costs associated with that testing.

23 DR. GREIFINGER: The cost -- the  
24 testing for tuberculosis and syphilis is minimal, it's  
25 pennies and it's insignificant. Testing for hepatitis

1 C is much more substantial and has more consequences.

2 Remember that 80 percent of injection  
3 drug users, roughly, across the country are infected  
4 with hepatitis C, so that's probably somewhere between  
5 20 and 40 percent of inmates are infected with  
6 hepatitis C.

7 So once we do the test itself, the test  
8 itself cost money and for those who test positive,  
9 we're going to have the reflex second level of testing  
10 to see if they're candidates for treatment. So that's  
11 money that's typically not in correctional healthcare  
12 budgets, with the exception of Pennsylvania.

13 The programs you are hearing about  
14 today are special, they're best practices, but they  
15 are not typical across the country. I don't know of  
16 any correctional healthcare program other than  
17 Pennsylvania that has as extensive screening and  
18 testing for hepatitis C.

19 JUDGE SESSIONS: What about HIV and  
20 tuberculosis?

21 DR. GREIFINGER: A few states still  
22 have mandatory testing for HIV, back from the days  
23 when folks thought staff would be at risk, but mostly  
24 it's voluntary, it varies in the assertiveness. Some  
25 places don't really want to find it, others are pretty

1 assertive.

2                   For tuberculosis, fairly universal to  
3 have TB screening which is screened by a  
4 questionnaire; are you coughing, do you have night  
5 sweats, et cetera, put on a TB skin test, although too  
6 often it's not done until the 14th day, when I believe  
7 it should be done sooner, and then chest x-rays for  
8 those who have positive findings.

9                   JUDGE SESSIONS: Do you have any  
10 suggestions of what can be done to ensure continuity  
11 of care of that prisoner or that inmate leaving prison  
12 and going back in the community?

13                   DR. GREIFINGER: Yes. I think we need  
14 to build linkages and we can't depend on friendly  
15 collaboration between agency heads and community  
16 providers. We have to find a way to hold someone  
17 accountable for re-entry.

18                   JUDGE SESSIONS: Dr. Kountz, your  
19 testimony gave me questions that -- oh, I'm sorry.

20                   MS. SCHLANGER: Wait. I'm actually  
21 very -- the question you just asked, I wonder if  
22 Secretary Beard could speak to that at all.

23                   How has Pennsylvania addressed the  
24 continuity of care on re-entry, and we've just heard  
25 that your program is a model program. Is it a model

1 in that way as well?

2 MR. BEARD: I don't know if we're a  
3 model in that way as well, but what we've been doing  
4 is working very closely with the Department of Public  
5 Welfare when we have people who are seriously mentally  
6 ill, people who have a need for further treatment,  
7 HIV, hepatitis C, whatever, and we're actually getting  
8 the medical assistance established before they leave  
9 and then we do the actual comprehensive discharge  
10 planning, like I said, by going out and trying to link  
11 them up with somebody out in the community where they  
12 can continue whatever treatment they need, be it  
13 mental health or be it medical.

14 MS. SCHLANGER: So you actually have  
15 somebody who tries to find an actual provider and make  
16 an appointment?

17 MR. BEARD: Yes -- well, I don't know  
18 if we got as far as make an appointment -- till they  
19 get out to our community correction centers. Our  
20 people -- most of our people leave our prisons and go  
21 to community corrections; when they get there, they  
22 would take that next step. Before they even leave the  
23 prison, though, we're setting up the medical  
24 assistance funding, which sometimes can take an  
25 awfully long time and then you have these people that

1 need the medical and mental health treatment and just  
2 go on and on and don't get it, and so in that way I  
3 think we are sort of ahead of the curve in getting  
4 things set up.

5 MS. SCHLANGER: And the medical  
6 assistance funding, is that the thing that we were  
7 hearing about before lunch with the Medicaid, Medicare  
8 suspension or withdrawal of folks who are --

9 MR. BEARD: Yes, because when people  
10 come to prison, they're not eligible for Medicaid  
11 anymore, and so that stops. And, you know, the  
12 difficulty is a lot of times -- some state departments  
13 of welfare don't want to really start them until  
14 they're back out into the community again. You know,  
15 we've established a good collaborative relationship  
16 with our department of health and welfare and they  
17 work with us and we get it set up and they can  
18 actually fill the applications out online -- or they  
19 don't fill it out our staff fills it out online, we  
20 don't let them use the internet, and then the  
21 assistance is ready when they get out there.

22 MS. SCHLANGER: Dr. Greifinger had  
23 another thing to say.

24 JUDGE SESSIONS: Dr. Kountz, you had  
25 taken and discussed continuity of care.



1                   Do you have some observations about  
2 that in the jail setting?

3                   DR. KOUNTZ: It's very difficult, sir,  
4 in the jail setting. It is --

5                   JUDGE SESSIONS: Virtually impossible?

6                   DR. KOUNTZ: It's almost impossible. I  
7 think to tackle that is a primary goal and would not  
8 necessarily be the best direction.

9                   JUDGE SESSIONS: Let's talk about  
10 intake because I was amazed, again, at what you do on  
11 intake in jails.

12                  DR. KOUNTZ: Yeah.

13                  JUDGE SESSIONS: Tell us about the  
14 infectious diseases and the feasibility of actually  
15 testing on intake.

16                  DR. KOUNTZ: Well, as Dr. Greifinger  
17 said, we universally screen and place a PPD within 24  
18 hours, so we are universal with regard to testing for  
19 tuberculosis and we'll certainly initiate treatment or  
20 follow-up with a chest x-ray, regardless of the  
21 duration of incarceration.

22                  With regard to the other infectious  
23 diseases, we are less consistent. When an inmate  
24 requests, who is in a high risk group -- based on our  
25 nursing and our physician screening, meet criteria for

1 a high risk group, if they request testing, we will  
2 provide it, but we are not routinely testing for  
3 hepatitis C, for example, at this point.

4 JUDGE SESSIONS: Do you have any  
5 mechanism that you use in your jail systems to provide  
6 information, for instance, to a prison if that  
7 particular individual ends up going to a prison?

8 DR. KOUNTZ: Yeah, that's very  
9 important, the communication between the facilities --  
10 and thank you for mentioning that -- is exceedingly  
11 important and we probably invest more staff time in  
12 ensuring that we have as up-to-date record transfer as  
13 we can.

14 Records go with inmates, phone calls  
15 are made to convey information between facilities.  
16 That is a very routine part of our business.

17 JUDGE SESSIONS: So the prisoner is  
18 part of the mechanism to actually convey the  
19 information?

20 DR. KOUNTZ: Well, we wouldn't rely on  
21 the prisoner. We rely on documents from a facility  
22 that may travel with the prisoner but we don't rely on  
23 the prisoner --

24 JUDGE SESSIONS: How do you assure some  
25 degree of quality control across the mechanisms that

1 you have?

2 DR. KOUNTZ: One of the things that we  
3 do is -- I do random chart audits as medical director  
4 so --

5 JUDGE SESSIONS: What are random chart  
6 audits?

7 DR. KOUNTZ: Random chart audits might  
8 be picking 30 to 50 charts over a month and reviewing  
9 every aspect of the care of that inmate, including  
10 ensuring that there are signatures and clear  
11 completion of intake records; that if laboratory tests  
12 were ordered, received, they were documented and acted  
13 upon, that progress notes, et cetera, so that's one  
14 thing I do.

15 Once a year I have an outside  
16 physician, not part of our facility, do the same  
17 thing. It certainly could be more complete, but  
18 that's what we've done to this point.

19 JUDGE SESSIONS: Is it an audit upon  
20 which that physician makes an active continuing report  
21 for you?

22 Dr. Beard -- pardon me.

23 MS. SCHLANGER: Senator Romero had a  
24 question.

25 SENATOR ROMERO: Attitudes certainly

1 have changed in society, but there still are some very  
2 strong taboos, specifically when it comes to testing  
3 for HIV and full blown AIDS, and these, of course, can  
4 put the inmate at risk or perhaps find them segregated  
5 within an institution.

6                   How have you handled these in your  
7 institutions; if you test, do you then treat and if  
8 you test and treat, how do -- what precautions, what  
9 education takes place, what choices are left to that  
10 inmate so that he or she does not become further  
11 victimized and/or isolated or discriminated against  
12 for working in, for example, the cafeterias of  
13 facilities?

14                   MR. BEARD: Well, in Pennsylvania we  
15 don't universally test everybody for HIV because it's  
16 against state law, there's confidentiality things  
17 there, but what we do do is we try to encourage the  
18 inmates to take testing, particularly if there's  
19 symptomology there we do do the testing.

20                   If we find that somebody is HIV  
21 positive, we work very closely with them to educate  
22 them about what it means and about what their  
23 treatment options are. I think the education part is  
24 probably almost as important as the treatment part.

25                   SENATOR ROMERO: Well, what about

1 education of other inmates, because sooner or later,  
2 at least in my experience, is that other inmates will  
3 know of the HIV status of a particular inmate?

4 MR. BEARD: We have groups within the  
5 institution where people who are HIV positive and  
6 people who aren't HIV positive can go to the groups  
7 and learn more about HIV, if they want.

8 We have noticed a big problem with  
9 that, we did back when it first came out in the late  
10 '80s and everything, there was a lot of hysteria among  
11 the staff and among the other inmates and, you know,  
12 there was this segregation and everything, but at this  
13 particular point we don't segregate HIV inmates.  
14 They're out there, it's mainstream. And people -- we  
15 don't find that they're being discriminated against  
16 and I think part of is because we talk about it, it's  
17 open, people know how it gets transmitted and while we  
18 don't talk about who has the HIV, you know, you are  
19 right, people do find out that, you know, this person  
20 has it or that person has it, but we're not seeing a  
21 major problem with it.

22 SENATOR ROMERO: And let me just ask  
23 one other question; what about other populations,  
24 let's say immigrants, particularly undocumented  
25 immigrants, I'm curious as to what outreach or

1 protections you may employ to test and try to provide  
2 treatment for immigrants, particularly those who are  
3 undocumented, and then also women, any particular  
4 public health needs and concerns for women inmates?

5 DR. GREIFINGER: Well, the immigrant  
6 question, you need to think about two things; one is  
7 are they at risk for different conditions and,  
8 certainly, for tuberculosis they are much more -- have  
9 much higher risk than anyone else and you certainly  
10 look for that.

11 Secondly, in making a treatment  
12 decision with the patient, certainly you have to think  
13 about how long they are going to be around; if they're  
14 going to be deported soon and will be unable to  
15 continue treatment then it might not make sense to  
16 start, but I think I would make that on a case by case  
17 basis.

18 DR. KOUNTZ: With regard to women, at  
19 least at our jail, and, again, I think we are  
20 fortunate because we have a very proactive setting.  
21 We have a separate women's clinic where women inmates  
22 can go for pelvic exams, which is a little bit more  
23 convenient to do in a particular separate setting, and  
24 some of the presentation of these diseases,  
25 particularly infectious disease, can be different in

1 women. And by setting up a separate women's clinic,  
2 we feel we're able to address those needs.

3 DR. GREIFINGER: Jails have a very  
4 special issue with women. About four percent of women  
5 coming into jails in the United States are pregnant,  
6 so they certainly have a different health condition  
7 that needs to be attended to.

8 SENATOR ROMERO: If I could just  
9 thought finally say in California, of course Los  
10 Angeles, there are significant numbers of immigrants  
11 who are incarcerated. I would express concern that  
12 the decisions might be made in terms of treatment for  
13 immigrants because of the question of deportation. I  
14 think that does raise a question -- to me at least it  
15 raises concerns about the fair treatment within the  
16 setting and my urge would be that immigration status  
17 should not be a condition upon which treatment is then  
18 decided, even if they're going to be deported.

19 The reality is the TB will spread  
20 anyway so how do we check it?

21 DR. GREIFINGER: Well, I agree with you  
22 in principal and, certainly, I wouldn't hesitate to  
23 treat tuberculosis as something transmissible that  
24 way, but I would be careful about starting treatment  
25 for something like HIV because, you know, treatment

1 interruptions cause drug resistance and make it harder  
2 for that patient to find the right drug combination  
3 when they do get back on it. So it really has to be a  
4 very -- an individual decision and a careful decision.

5 MR. BEARD: In Pennsylvania we wouldn't  
6 treat immigrants any differently, and we do have a  
7 number of cases that are there for the INS. They  
8 would be treated just as anybody else, but we would  
9 pay attention to the time they're going to be there.  
10 If they're not going to be there long enough to  
11 complete whatever treatment it is, hepatitis C or  
12 whatever, then we wouldn't begin that treatment.

13 MS. SCHLANGER: We're developing a  
14 fairly long list so know that you are on your list if  
15 you have raised your hand.

16 MR. MAYNARD: I have a quick comment.  
17 Dr. Greifinger implied that Pennsylvania would be the  
18 only state that screened for hepatitis C and that's  
19 not true, Iowa does, and I imagine there are many  
20 others.

21 DR. GREIFINGER: I apologize.

22 MS. SCHLANGER: Mr. Nolan.

23 MR. NOLAN: I have a question for  
24 Dr. Kountz and Dr. Beard, and then for all three of --

25 JUDGE SESSIONS: Can't hear you.



1                   MR. NOLAN: I have a question for  
2 Dr. Kountz and Dr. Beard about their systems, all  
3 three of you for system-wide.

4                   When an inmate is being treated for a  
5 condition and received medication and they're  
6 released, are they given any supply of medication,  
7 number one?

8                   Number two, is an appointment made for  
9 them on the outside so they can continue the treatment  
10 and is any provision made for coverage, if they had  
11 prior coverage or some sort of transmittal of them to  
12 a public health facility?

13                  And, also, are there records copied and  
14 sent with them or transmitted in some way to the  
15 facility?

16                  I would like to know within your own  
17 facilities what the practice is and, also, then  
18 nationwide what the standard of practice is in other  
19 systems throughout the country.

20                  MR. BEARD: I can just say in  
21 Pennsylvania that we do give them -- as I said  
22 earlier, we start out, we get their medical  
23 assistance. If they have some serious medical or  
24 mental health problem, they're given a supply of  
25 medication when they leave, I believe it's a 60-day

1 supply at this particular point that they take with  
2 them.

3                   Those people would normally go out to  
4 one of our community correction centers and at that  
5 point they would make specific appointments for them  
6 to get what they needed, and we wouldn't give the  
7 records normally to inmate to take, but the records  
8 would be forwarded to wherever, by fax or by mail or  
9 whatever would be most convenient.

10                   MR. NOLAN: And why wouldn't the  
11 inmates be given their records?

12                   MR. BEARD: We just normally wouldn't  
13 give the inmates their records because we wouldn't be  
14 assured that the inmates would get the records where  
15 they should get them.

16                   DR. KOUNTZ: With regard to our jail  
17 setting, because of the short length of stay, it's  
18 usually not a case where we're able to easily and  
19 consistently provide follow-up. We do provide inmates  
20 with public health departments. We ask what county  
21 they plan to go to and we have a list of facilities  
22 where we think it's likely they can receive or apply  
23 for care.

24                   If they have come from a private  
25 practitioner, we will offer to summarize information

1 and provide that information to that other provider.

2 MR. NOLAN: And how about medications?

3 DR. KOUNTZ: We tend not, with the  
4 exception of, perhaps, treatment for tuberculosis, we  
5 don't provide them medication when they leave.

6 DR. GREIFINGER: I would say we do a  
7 very bad job at this. Even -- some systems do fine,  
8 prisons tend to do a little better than jails, but we  
9 just do a very bad job. So when we're doing what we  
10 should be doing and getting people diagnosed and  
11 treated and getting them on meds and then we just drop  
12 them off and let them out, it's a terrible shame.  
13 It's a tragedy. It's an area that we need to all do  
14 better on and that's going to include better  
15 communication between the corrections folks and  
16 correctional healthcare people, and the courts have to  
17 be involved as well.

18 Some jurisdictions -- in jails people  
19 go to court, they're released from court and there may  
20 be some medication waiting for them in jail but you  
21 know the guy is not going to go back to pick it up.

22 MR. NOLAN: Just one comment. As  
23 inmates come out, they face a myriad of decisions and  
24 they're coming from a condition -- a circumstance  
25 where they have had no control over virtually any

1 decision in their life and that night they have to  
2 decide where they're going to sleep, what they do when  
3 they get up the next morning, how they look for a job,  
4 who they turn to for help, do they slide into their  
5 old habits and old patterns?

6                   The difficulty of or the priority of  
7 continuing medication and medical treatment, from my  
8 experience, is not very high on their list and when  
9 they slip off their medications, they're a danger to  
10 the rest of us.

11                   So, again, providing care while they're  
12 inside is very, very important and I commend you for  
13 that, but, also, helping them think through ahead of  
14 time and, if possible, making provision for them,  
15 saves them the burden of doing that while they're  
16 facing, literally, where they sleep that night and how  
17 they eat the next day.

18                   MR. GREEN: Secretary Beard, in your  
19 opening statement I believe you indicated that the  
20 majority of corrections department are doing a good  
21 job in providing healthcare. One of the challenges  
22 facing this commission is documenting and gathering  
23 the data to support the kind of report we're going to  
24 have to make.

25                   In making that statement, what kind of

1 data are you relying upon and what kind of data is  
2 available to us in reviewing and making judgement  
3 about the quality of healthcare being provided?

4 MR. BEARD: Okay. I think what -- two  
5 things I would like to say. I think, first of all,  
6 what I am relying largely on is the fact that I am  
7 part of an association of state correctional  
8 administrators and I meet with these administrators on  
9 a regular basis. I talk to them about a lot of things  
10 that go on in their system, they talk to me about  
11 things that go on in my system. We talk about  
12 healthcare issues as well.

13 And, you know, I think from the  
14 feedback I'm getting from them is that while, yes,  
15 there's a challenge there, that these people are  
16 concerned and they care. Maybe 20 years ago people  
17 didn't care, but today people do care. Healthcare is  
18 important to us in corrections today. It's important  
19 to these other directors that I talk to. And so I  
20 think that's where I make my statement that I feel  
21 that most are doing good.

22 But the second thing I would like to  
23 say is you bring up a good point. I can sit here and  
24 say something that, gee, I think they're doing good  
25 and somebody else can sit up here and say, gee, I

1 think they're doing bad and they can show you this  
2 horrific thing that has occurred somewhere. So what  
3 is the truth?

4                   And that's why I also said what I think  
5 this commission needs to do is to define the problem  
6 and set measures that you can go out there and find  
7 out what really is happening. Well, I say that I go  
8 out and provide this aftercare, medical aftercare for  
9 my inmates and everything, and I think a lot of other  
10 places do too, even though it is a challenge and it is  
11 difficult, I couldn't sit here and tell you how many  
12 do it. Well, maybe that's one of the things this  
13 commission has got to go and say, well, let's go and  
14 see, how many are providing that? And that's a good  
15 question. Those are the kinds of data that we really  
16 need. And so just like I can make a statement that I  
17 don't have the foundation, so can other people.

18                   MS. SCHLANGER: Dr. Dudley.

19                   DR. DUDLEY: Dr. Kountz, I was struck  
20 by your example of employing inmate health education  
21 and about the implications -- the larger public health  
22 implications, as well as the goal of addressing the  
23 particular situation that you found yourself in. And  
24 I'm curious, I guess, from all of you about what your  
25 thoughts are about inmate health education as a public

1 health vehicle and do you see that as only something  
2 related to particular crisis that come up in a  
3 particular setting or do you see a larger role for  
4 inmate education, number one?

5                   Number two, you and everybody else has  
6 spoken about the importance of the public coming to  
7 understand the public health implications of what  
8 happens with regard to health services within jails  
9 and prisons and I was wondering if you had any  
10 thoughts about how that could be facilitated as well.

11                   DR. KOUNTZ: I can start with your  
12 question about inmate education and I think it's so  
13 easy to become cynical, but that was a very rewarding  
14 aspect of a difficult situation was -- which was  
15 seeing the look of interest on the part of inmates  
16 when we talked about, in this case it was the MRSA  
17 outbreak.

18                   Now, granted, this is something that  
19 would effect them when they went right back to their  
20 pod and how do I keep from getting a boil like the guy  
21 next door, but it was a wonderful dialogue and I have  
22 great confidence that those individuals, when they  
23 leave the facility, will have a new awareness of  
24 hygiene.

25                   Beyond that, educating inmates about

1 diabetes, about high blood pressure; often this is the  
2 very first time any healthcare person has taken the  
3 time to sit down with them and explain a condition  
4 that they were aware of, and their parents and  
5 grandparents. And it makes relationships within the  
6 facility much better, it creates a better sense of  
7 trust and so it's hard for me to quantitate the  
8 impact, but the goodwill and the ability to dialogue  
9 around care issues is -- (inaudible).

10 MR. BEARD: You know, I think that  
11 and -- I think I said that earlier, that education can  
12 be one of the most important components that we can do  
13 with the inmates and I know that during one of the  
14 things that we do on intake is we talk about the  
15 various infectious diseases and go over the things and  
16 how they can take care of themselves, how they can  
17 prevent from picking these diseases up, and we talk to  
18 our inmates about that.

19 And then we give further training to  
20 those if we find somebody who is positive -- say, hep  
21 C positive, they can get further education about the  
22 nature of their disease and everything like that. So  
23 that's something that is extremely critical, it's  
24 something that doesn't cost a lot of money and  
25 particularly in the jails, it's probably one of the



1 most important things that they can do because they  
2 don't have a lot of time to do anything else.

3 MS. SCHLANGER: Secretary Beard, I  
4 wonder if you could talk to us a little bit about  
5 private healthcare contracts and, in particular, I  
6 gather from some of the materials that I received that  
7 Pennsylvania has some contracts with Prison Health  
8 Services, which we've all been reading about as a --  
9 not an always very effective provider.

10 So I wondered what you do to try to  
11 make sure that they are an effective provider in your  
12 facilities and if there are principles if there can be  
13 gleaned from that.

14 MR. BEARD: Well, I think the bottom  
15 line with privatized healthcare, and I sort of have  
16 mixed feelings about this because I've dealt with it  
17 over the years, and back and forth, and I don't know  
18 what the best answer is.

19 And, in fact, right now we in  
20 Pennsylvania are doing a study and we have a company  
21 that's in there taking a look at all the different  
22 ways that we can provide healthcare and see if we can  
23 do it better than what we're doing.

24 But the basic thing with corrections  
25 healthcare is you get what you pay for. And a lot of

1 these things that I read about PHS and, you know,  
2 they're all the same; CMS, PHS, Wexford, they all have  
3 their horror stories out there, and the ones -- the  
4 most recent ones I just read they were from, you know,  
5 a bunch of county jails, and I think in the New York  
6 area and, you know, when you really read through  
7 there -- I mean the RFPs that they did, you know, what  
8 they asked for probably wasn't done very well. You  
9 really have to know what you are looking for here.  
10 They probably don't have any kind of centralized  
11 ability to oversight these things.

12                   In Pennsylvania what we do is we have  
13 very good RFPs that we've developed over the last 15  
14 or 16 years and so we know exactly what we want and we  
15 ask for exactly what we want and we expect to get  
16 that. And we have people who work in our central  
17 office. We have about 20-some people, we have  
18 contract compliance monitors, we have quality  
19 assurance people that go out into the field on a  
20 regular basis, we have our own physician, our own  
21 doctor, our own dentist who goes out and checks on  
22 these people so then, you know, if I say something  
23 isn't right, they can he say, well, you are not a  
24 doctor, well, I have my own doctor that can go do  
25 that.

1                   And also in Pennsylvania we haven't  
2 fully privatized; all we privatized is the doctors and  
3 the hospital care. They do that. The nurses work for  
4 us and we have a corrections healthcare administrator,  
5 so we have a little bit of balance there within the  
6 institutions.

7                   So do I think it can be done right?  
8 Yes. Is it easy to do? No. Is it cheap? No. But  
9 if you really stay on top of it, if you've got good  
10 people to monitor it, if you put together good RFPs,  
11 you can do it, but I'm still looking for a better way.

12                   MS. SCHLANGER: Dr. Greifinger.

13                   DR. GREIFINGER: I agree with  
14 Dr. Beard. The matter of risk has to be taken into  
15 account. I think it is dangerous for government  
16 entities to think that if they lay off risk, it's  
17 going to be less expensive, so that risk is the issue.  
18 The specificity of the contract and the oversight is  
19 critically important.

20                   I don't think it makes a difference if  
21 it's public or private, as long as you attend to those  
22 things. Some jurisdictions have reasons that they  
23 need to privatize. If, for example, the civil service  
24 pay rate for a physician is X and you can't get a  
25 competent physician for X, you know you've got to pay

1 Y, you've got to contract it out.

2                   If you have a civil service system that  
3 has nurses that have been going from job to job,  
4 hanging out, you know, they work for the public health  
5 department, then they work for the -- in the mental  
6 hospital and then they finally got thrown out of the  
7 mental hospital but they're still on the civil service  
8 list and the only place they have to go is the prison,  
9 I'm not sure you want that nurse, but if you have to  
10 take that nurse, you're stuck. So the only way around  
11 it is to say, well, we have to contract out for  
12 nurses.

13                   So unless governments can become more  
14 flexible with their pay and their personnel practices,  
15 sometimes it's better to go with a private contract,  
16 but it's got to be overseen, just like public  
17 employees have to be overseen, and we've seen some  
18 very bad care given by public employees as well.

19                   MS. SCHLANGER: Let me follow up what  
20 Secretary Beard said with just one question. Why is  
21 it that we keep hearing about these bad RFPs? I mean,  
22 we also keep hearing about the terrific correctional  
23 professional organizations that help jurisdictions  
24 share information. Is this one of the gaps in that  
25 and so people don't share their RFPs, or -- I mean, is

1 there an obstacle there that's a barrier?

2 MR. BEARD: I don't know. I think one  
3 of the reasons is -- again, most of what you saw here  
4 were in jails and I don't know that the RFPs that we  
5 write would be all that applicable to the jails and to  
6 the jail settings because it's a whole different thing  
7 there. We certainly don't hide ours. Our stuff is  
8 put up online. It's available for people.

9 So, you know, I think what it is is  
10 you've got, you know, the smaller jails, they're not  
11 funded the way they should, they're looking for low  
12 bid and if you ask for low bid, that's what you get.

13 MS. SCHLANGER: Judge Sessions.

14 JUDGE SESSIONS: Yes. We haven't  
15 talked about correctional staff, infectious diseases.  
16 How do you go about protecting the staffs in jails and  
17 prisons?

18 MR. BEARD: Well, there's a couple  
19 things that we do. One of the things that we do, it's  
20 part of the education program, we have an actual --  
21 part of our basic training and then we have actually  
22 it's a two year renewal that staff have to go through  
23 where we talk about all of these infectious diseases  
24 and we really preach universal precautions here.

25 And the other thing that we do is we

1 offer -- where it's appropriate we offer immunization  
2 to our staff. So, for instance, we're immunizing for  
3 hepatitis B. I know that's something that the CDCC  
4 would like to see everybody in prisons and jails do  
5 but, it's a funding issue. Fortunately, I had the  
6 money that I could spend on it, but not everybody has  
7 the money to spend on it. I know they were looking  
8 for some federal funds maybe and I guess that just  
9 never happened, but those are just a couple ways that  
10 we --

11 JUDGE SESSIONS: Does it include giving  
12 specific information about specific inmates, for  
13 instance, or questions about care?

14 MR. BEARD: We would prefer to leave it  
15 as a universal precaution because once you start  
16 telling them who has it -- first of all, I told you we  
17 don't test everybody for HIV so we probably have some  
18 there that have it that nobody knows it. So as soon  
19 as you start telling staff that these are the people  
20 that have it and they start focusing on that, rather  
21 than the universal precautions, that's an extremely  
22 dangerous situation.

23 JUDGE SESSIONS: So you do not, as a  
24 practice?

25 MR. BEARD: As a practice, no, but we

1 do have a union contract that requires us to keep a  
2 list and we don't identify what the infectious disease  
3 is, but we do have a list that people can go look at  
4 the list. I personally wouldn't do it, but,  
5 unfortunately, contractually we're obligated to do  
6 that.

7 JUDGE SESSIONS: But you feel a very  
8 definite responsibility to protect your staff?

9 MR. BEARD: Absolutely, absolutely  
10 responsibility.

11 JUDGE SESSIONS: Dr. Greifinger.

12 DR. GREIFINGER: It's very, very  
13 important, and I think most prison systems and most  
14 large jails do a fairly decent job of educating staff  
15 about how to protect themselves from blood borne  
16 diseases like HIV and hepatitis B and have them tested  
17 for tuberculosis. Not enough systems provide  
18 hepatitis B vaccination, I think that's a shame.  
19 That's an area where public health departments could  
20 take a very, very strong role in trying to get staff  
21 protected against hepatitis B.

22 JUDGE SESSIONS: Dr. Kountz.

23 DR. KOUNTZ: Much of the staff at our  
24 jail is not under my direct control so I can't  
25 comment. It's education. There's a great sense of

1 awareness and concern among the staff of, particularly  
2 infectious issues, so it's something I think the staff  
3 is very, very much aware of.

4                   We, of course, keep inmates the first  
5 24 hours in a holding area to reduce the potential  
6 risk of exposure to someone with active tuberculosis,  
7 and I think that's one of the most day-to-day, obvious  
8 way we protect staff and officers from that  
9 potentially infectious problem.

10                   JUDGE SESSIONS: And what about other  
11 dangers to staff such as mental capabilities,  
12 violence, et cetera, how do you deal with that in  
13 informing the staff and protecting the staffs?

14                   DR. KOUNTZ: Well, I think close  
15 presence of officers. We have a separate mental  
16 health provider will come in and be actively engaged  
17 in the care of an inmate if there was issues seem to  
18 be brought to bear. I'm not sure we do anything else  
19 that's specific. I'm not sure what you are looking  
20 for.

21                   MR. BEARD: We tend to -- we put the  
22 mentally ill inmates in special needs units, so  
23 they're segregated in those units for their own  
24 protection a lot of times rather than for other  
25 peoples' protections so the staff are aware who have



1 those.

2                   We also have units where we can  
3 actually commit -- short term inpatient units within  
4 our prisons that we can commit people to and we run a  
5 forensic hospital as well. We have a pretty good  
6 system in dealing with the mentally ill, I think, in  
7 Pennsylvania.

8                   And, you know, it's something I looked  
9 at recently and, you know, I shouldn't say, we haven't  
10 had a homicide in our state for a long time, a staff  
11 homicide, and -- but when you go back and look at  
12 those staff homicides back in the 1970s, invariably it  
13 was mentally ill inmates who were involved in those  
14 homicides. And so I think that that's just one  
15 measure. I think we are doing a better job catching  
16 them when they come into the system.

17                   We, for instance, have a special  
18 observation unit at our reception center. When we  
19 have a mentally ill inmate, they're pulled right out,  
20 they're put into that observation unit, they're set up  
21 on the treatment that they need, the regimen that they  
22 need and it seems to be working very effectively to  
23 deal with that issue.

24                   JUDGE SESSIONS: Dr. Greifinger.

25                   DR. GREIFINGER: I agree many systems

1 do a good job, but our officers also tend to be  
2 undertrained in a lot of places. We've had a lot of  
3 abuse, abuses of force on people who are mentally ill,  
4 people who are agitated for mental -- because of  
5 mental illness or agitated, because of their physical  
6 illness, often get punished, they get restrained, they  
7 get confined, they get segregated and it happens too  
8 often. I see it way too much.

9                   So we shouldn't become complacent  
10 because we have standards that say we're supposed to  
11 have training and even when we do have training it's  
12 something that needs constant vigilance.

13                   MR. BRIGHT: Could I just follow-up  
14 with that, Secretary Beard. How many of those units  
15 do you have -- mental health, how much has that  
16 increased let's say in the last five years, how many  
17 psychiatrists do you have? And are the numbers of  
18 that being a problem, because we were talking about  
19 how there are more mentally ill people coming into the  
20 system.

21                   MR. BEARD: Well, there is definitely  
22 more mentally ill coming in, it is a problem. Four  
23 years ago about 14 percent of our population was  
24 mentally ill. Today 19 percent of our population is  
25 mentally ill. Now, seriously mentally ill is

1 something less than that, it's more like three or four  
2 percent that are really seriously mentally ill, but we  
3 do see a growing number of cases.

4                   We have special needs units in all of  
5 our institutions to handle that, but we have the  
6 inpatient units in five facilities, we only run at  
7 about 80 percent capacity of those units. So we're  
8 not filling the units up. I think part of the reason  
9 is because we're dealing with these people quicker and  
10 getting them earlier on before we have to actually  
11 commit them. We're not letting them, you know,  
12 deteriorate and getting so bad that we have to put  
13 them into these units because at one time years ago we  
14 were talking about building these mental health units  
15 within all of our institutions, we actually built a  
16 bunch but we never had them open because we never go  
17 much beyond about 80 percent of our capacity.

18                   So even though we are getting more  
19 mentally inmates, I think our system is dealing better  
20 with the mentally ill so they don't get to that point  
21 where they become acute or chronic and need to be put  
22 into these inpatient units.

23                   As far as psychiatrists, I can't give  
24 you a number, I could go find it out, but we have  
25 psychiatrists, again, in all of our institutions. We

1 have, actually, a separate mental health contract that  
2 we get our psychiatrists from.

3 MR. BRIGHT: Do you find that these  
4 prisons in remote places, that that's a problem at all  
5 in finding doctor, nurses?

6 MR. BEARD: There's no question it's  
7 more difficult to recruit in some of the remote areas  
8 of the state and, of course, that's where we build  
9 most of our prisons, away from the -- you know, the  
10 urban areas and these places for economic development  
11 reasons and it is difficult in some prisons to get  
12 some of the professional people. It goes beyond  
13 doctors and it goes to teachers and psychologists and  
14 people like that are much more difficult to recruit.

15 But -- and, occasionally, in a prison  
16 we are short and if it's a doctor, our vendor has to  
17 cover, they have to get somebody in there to provide  
18 that coverage and that's one of the reasons why we  
19 went to a vendor, because they can more easily recruit  
20 people, they can pay more money than we can under the  
21 civil service that was mentioned and everything else.

22 MS. SCHLANGER: We have two people who  
23 want to ask questions and I think Dr. Greifinger had  
24 something he wanted to add and we'll break for a few  
25 minutes.

1                   DR. GREIFINGER: I just want to say  
2 we're not doing well enough. I found a guy in a  
3 county jail last year who was in on a misdemeanor  
4 charge, he was lost there for two years, he was  
5 psychotic and he only spoke Vietnamese so everybody  
6 just stayed away from him because they didn't  
7 understand him. That's an abuse.

8                   I saw a guy a couple weeks ago in a  
9 jail that is under court supervision and under the  
10 supervision -- under court supervision who was  
11 psychotic, agitated, angry, violent, he had been there  
12 for four months, had refused care once and so the  
13 psychiatrist said, well, he refuses, I'm not going to  
14 do anything. So they also made the assumption that  
15 they couldn't get him into a state hospital where he  
16 needed to be, so what did they do? They went to the  
17 judge and they said, Judge, we can't handle this guy  
18 in the jail, he's too violent and he's mentally ill.  
19 The judge said, fine, and then released him to the  
20 street.

21                   That's a danger to public health.  
22 That's an abrogation of responsibility by the mental  
23 hospital that doesn't have a bed, by the jail that  
24 didn't try to make sure he got care and by the judge  
25 who let him go out onto the street, and we still have

1 that and we see that all over the country.

2 MS. SCHLANGER: Judge Gibbons.

3 JUDGE GIBBONS: Dr. Kountz, your  
4 arrangement on behalf of Robert Wood Johnson to  
5 provide medical services at the Somerset County Jail  
6 is very interesting.

7 Do you know whether any other New  
8 Jersey county jails have contracts with either a  
9 medical school or a New Jersey teaching hospital?

10 DR. KOUNTZ: I don't -- I don't know  
11 the exact answer. I would doubt it, but I think it's  
12 a model that -- for our jail and for our county and  
13 for us has worked very well.

14 JUDGE GIBBONS: And do you know whether  
15 or not any of the New Jersey penitentiaries have such  
16 an arrangement?

17 DR. KOUNTZ: I think as I mentioned in  
18 my testimony, in 2004 mental health services in the  
19 state are now provided by our University Behavioral  
20 Healthcare, which is one of the units of the  
21 University of Medicine and Dentistry of New Jersey.

22 JUDGE GIBBONS: But only mental health?

23 DR. KOUNTZ: At this point only mental  
24 health.

25 MS. SCHLANGER: Dr. Dudley.

1                   DR. DUDLEY: I just wanted to go back a  
2 second to the mental health question. I was  
3 wondering, do you have any sense of distinguishing  
4 between those who come into the facility with a known  
5 history of mental illness compared to those who come  
6 to the institution without having had, obviously,  
7 adequate health and mental healthcare and had not been  
8 previously diagnosed or were not known to have mental  
9 illness and, therefore, the capacity of your health  
10 system to identify those people and get them to a  
11 mental health services, as opposed to people who were  
12 previously diagnosed, known to be -- inaudible.

13                   MR. BEARD: I think in Pennsylvania  
14 most of them have been previously diagnosed. There  
15 are some cases where, I think we can find them but I  
16 think most of them have been diagnosed in the  
17 community, just haven't been handled very well in the  
18 community. We've closed our mental hospitals out  
19 there and while we're dealing fine with the people  
20 that were in the mental hospitals, I think they have  
21 resources for that, they're eating up all the  
22 resources so the new people that have mental health  
23 problems don't end up getting taken care of and then  
24 they, of course, end up, some of them, coming into our  
25 prison systems.

1 DR. GREIFINGER: Jails are a larger  
2 problem, there's a lot of undiagnosed illness, a lot  
3 of first episode manias, a lot of new schizophrenics,  
4 a lot of -- PTSD is terribly underdiagnosed,  
5 especially you know how prevalent it is among female  
6 inmates, so there is a lot of opportunity for  
7 diagnosis.

8 Some well in some places and it's  
9 missed in others. Other places at best you get a  
10 suicide screen. If you are not suicidal, nobody pays  
11 any attention to you in terms of a behavioral  
12 evaluation. Other places really do look, take a  
13 look-see but, unfortunately, most jails are way too  
14 passive about it.

15 MS. SCHLANGER: Dr. Griefinger,  
16 Dr. Kountz, Secretary Beard, thank you very much for  
17 coming before us. This has been very informative.

18 For you, if you are going to stay, for  
19 the commissioners and for people in the audience, we  
20 are going to break until 3:15 and then we'll conclude  
21 the day's hearing. Thanks.

22 (Brief recess.)

23 EXPERT TESTIMONY ON CARING FOR THE MENTALLY ILL

24 DR. DUDLEY: Okay. We're ready to  
25 start up again. Our last panel for this hearing is on



1 caring for the mentally ill. That will be the focus  
2 of our three presenters.

3                   Throughout the course of today and even  
4 prior to today we've been hearing about the large  
5 numbers of persons suffering from mental illness who  
6 are in prisons across the United States. Estimates  
7 vary from one jurisdiction to the other, but overall  
8 it appears as if the -- nationwide there's about  
9 16 percent of persons who are in prisons suffer from  
10 mental illness. Clearly, that's really just the  
11 identified population of persons who suffer from  
12 mental illness.

13                   Given the fact that statistics also  
14 suggest that as much as 40 percent of inmates are at  
15 some time, during the course of their incarceration,  
16 treated for some type of mental illness, then there's,  
17 obviously, a large unidentified population as well.

18                   The Commission is interested in looking  
19 at this issue in depth and trying to understand it as  
20 completely as possible. We're concerned about why  
21 there are so many inmates who are suffering from  
22 mental illness in the prison system; should they be in  
23 prison, should they be some place else? If they  
24 should be some place else, why are they not there and  
25 in prison instead?

1                   For those who are incarcerated, what  
2 are the impediments to their receiving appropriate and  
3 adequate mental healthcare? What are the impediments  
4 to identifying those who were not diagnosed before  
5 they entered the prison system? What are the  
6 impediments to identify with those individuals and  
7 treating their mental illnesses?

8                   What are the implications of all of  
9 this for the safety of persons who suffer from mental  
10 illness while incarcerated? What are the implications  
11 for the safety of others as it relates to those who  
12 are suffering from mental illness; others being other  
13 inmates, corrections officers, et cetera?

14                   How can -- particularly in light of  
15 some of the things we heard this morning, we are not  
16 only interested in adequate care, but concerned about  
17 those who deteriorate even further while incarcerated  
18 and resulting in either deterioration of their mental  
19 illness, suicide attempts, other sorts of problems as  
20 well.

21                   And this also -- this issue of how our  
22 persons upon release are best hooked up for continuing  
23 treatment and aftercare services and is that something  
24 that's doable and that we should be able to do much  
25 better?

1                   We have three very distinguished  
2 persons with us today to speak to the Commission.  
3 They include Jamie Fellner, who is an attorney in the  
4 United States Program Director at Human Rights Watch,  
5 she's the co-author of "Ill-Equipped, U.S. Prisons and  
6 Offenders with Mental Illness," which is an exhaustive  
7 look at the issues surrounding the incarceration and  
8 treatment of persons with mental illness that was  
9 published in 2003.

10                   We have Dr. Gerald Groves. Dr. Groves  
11 is a psychiatrist who attended mentally ill prisoners  
12 in New Jersey prisons and jails up until a couple  
13 years ago. He will describe a situation of care  
14 impeded by institutional barriers and misdirected  
15 priorities in which there appears little realization  
16 of the negative consequences and lost opportunity of  
17 inadequate treatment for those soon to be released  
18 back to the community.

19                   And then we have Dr. Reginald  
20 Wilkinson, who has been the Director of the Ohio  
21 Department of Rehabilitation and Correction for 14  
22 years and has overseen an effort to greatly improve  
23 the quality of care provided to the mentally ill in  
24 Ohio's prison.

25                   Each of our witnesses will have about

1 12 minutes to talk to us. We have a timekeeper  
2 sitting right over here to my right who will let you  
3 know when your time is up. Please try to cooperate  
4 with her as much as possible so that we will have the  
5 opportunity for discussion and questions after each of  
6 you have completed your presentations.

7 Ms. Fellner.

8 MS. FELLNER: Thank you very much for  
9 inviting me on behalf of Human Rights Watch to talk to  
10 you. I think the work of the Commission is crucially  
11 important and I'm glad you are going to be shedding  
12 light on the well-being or lack thereof of those  
13 members of our communities who are currently behind  
14 bars.

15 I'm glad you have taken on the subject  
16 of mental illness because I don't believe any  
17 discussion of violence and abuse in prisons can ignore  
18 the consequences of the high rates of incarcerations  
19 of offenders with mental illness and the poor  
20 treatment they receive behind bars.

21 Secretary Beard, in the last panel,  
22 mentioned that there is a lot of anecdotes and not a  
23 lot of data, and that certainly is true, but we spent  
24 a long time, over a year, traveling from state to  
25 state, reviewing thousands of pages of documents,

1 interviewing hundreds of people, mental health  
2 practitioners, corrections officials, inmates,  
3 lawyers, and we think the assessment which we have  
4 here in "Ill-Equipped" is as solid as any that is out  
5 there and I am pleased to be able to tell you that  
6 although many people don't like our findings, nobody  
7 has ever said that they're inaccurate, so I do hope  
8 you will get a chance to read the report.

9                   We chose the name "Ill-Equipped"  
10 because we thought it was clever. We always try to  
11 come up with clever names for our reports. It  
12 reflects the fact that we believe mentally ill  
13 prisoners are often too -- are ill-equipped to cope  
14 with prisons and prisons are ill-equipped to cope with  
15 them.

16                   Prisons were never intended as  
17 facilities for the mentally ill and, yet, that's one  
18 of their primary roles today. There are three times  
19 more mentally ill people in prisons than in mental  
20 health hospitals, prisoners have rates of mental  
21 illness that are two to four times greater than in the  
22 general public. Somewhere between two and 300,000 men  
23 and women in US prisons suffer from mental disorders,  
24 including such serious conditions as schizophrenia,  
25 bipolar, depression, posttraumatic stress disorder.

1                   Research suggests that not only is the  
2 absolute number of offenders with mental illness  
3 increasing, but the proportion of the prison  
4 population that is mentally ill is increasing.

5                   So what do we mean when we say that  
6 mentally ill prisoners are ill-equipped? Well, doing  
7 time in prison is hard for everyone. Prisons are  
8 tense, overcrowded facilities in which all prisoners  
9 struggle to maintain their self-respect and their  
10 emotional equilibrium. But we believe that doing  
11 time in prison is particularly difficult for prisoners  
12 with mental illness; illnesses that impair their  
13 thinking, emotional responses and ability to cope. In  
14 short, they are particularly ill-equipped to navigate  
15 what is frequently a brutal and brutalizing  
16 environment. They also have unique needs for special  
17 programs, facilities and varied health services, which  
18 as I'll discuss later, they don't get.

19                   Moreover, our research suggested that  
20 compared to other prisoners, prisoners with mental  
21 illness are more likely to be exploited, victimized,  
22 abused and raped by other inmates. They are also more  
23 likely to be abused by correctional staff, who have  
24 little training in recognizing the signs of mental  
25 illness and little training in how to handle prisoners

1 who are psychotic or acting in bizarre, violent or  
2 even disgusting ways.

3                   Mental illness can impair prisoners'  
4 ability to cope with the extraordinary stress of  
5 prison and to follow the rules of a regimented life  
6 predicated on obedience and on punishment for  
7 infractions. These prisoners are less likely to be  
8 able to follow the rules and then their misconduct is  
9 punished, regardless of whether it results from or is  
10 deeply influenced by their mental illness. Even their  
11 acts of self-mutilation and suicide attempts may be  
12 punished as rule violations.

13                   As a result, mentally ill prisoners can  
14 accumulate extensive disciplinary histories which will  
15 end them up in administrative or disciplinary  
16 segregation. And I don't know if earlier panelists  
17 talked to you maybe yesterday about segregation and  
18 it's something we can deal with in questions, if you  
19 would like, but the bottom line is that putting the  
20 mentally ill in segregation for extended periods of  
21 time can simply aggravate their illnesses and act as  
22 an incubator for worst illness and psychiatric  
23 breakdowns.

24                   So what do we mean when we say prisons  
25 are ill-equipped? Well, certainly, they're better

1 equipped than they were 20 or 30 years ago, when there  
2 were no mental health services to speak of. Thanks in  
3 great part to prisoner litigation and concern and  
4 courts, there are now many competent and committed  
5 mental health professionals across the country who  
6 struggle to provide good services to prisoners who  
7 need them.

8                   Yet, despite their good intentions and  
9 despite some exceptions, prison mental health services  
10 across the country are woefully deficient. They lack  
11 adequate numbers of properly qualified staff and  
12 adequate facilities in which to provide services.  
13 They cannot provide adequate screening, evaluation and  
14 monitoring. They do not provide prompt access to  
15 mental health personnel and services for those who  
16 need them.

17                   It is rare to find prisons offering a  
18 full range of appropriate therapeutic interventions.  
19 Typically interventions are limited to medication, and  
20 even that is often poorly administered and monitored.

21                   Prisons do not develop -- prison  
22 systems do not develop and implement individualized  
23 treatment plans. They do not carefully identify and  
24 properly treat suicidal prisoners. They lack  
25 discharge planning that will ensure that prisoners who



1 are mentally ill will have access to mental health and  
2 other support services when they leave prison.

3                   And if some prisons and some prison  
4 systems do some of these things, or even all of them,  
5 they don't do it for everybody who needs it.

6                   Even worse, in some prisons we have  
7 found deep-rooted patterns of neglect, mistreatment  
8 and even cavalier disregard for the well-being of  
9 vulnerable and sick human beings. In the most extreme  
10 cases conditions are truly horrific. Mentally ill  
11 prisoners locked 24 hours a day in filthy and beastly  
12 hot cells with not treatment at all, left covered in  
13 feces for days; taunted, abused or ignored by prison  
14 staff.

15                   Suicidal prisoners are left naked and  
16 unattended for days in bear and cold observation cells  
17 with no mental health observations.

18                   I hope I will have time and questions  
19 to go into more detail on all of this but I would like  
20 to focus in my remaining time on some of the  
21 recommendations we have for the Commission.

22                   First, I'm going to echo what I think  
23 almost everybody up here has told you, which is none  
24 of the problems you are confronting, problems of  
25 abuse, problems of violence, problems of treatment of

1 the mentally ill can be dealt with if the U.S. prison  
2 population is not reduced. Everything you deal with  
3 or are going to be looking at is exacerbated by having  
4 too many people behind bars.

5                   Now, theoretically, you could have this  
6 extraordinarily high incarcerated population and treat  
7 them just fine if the resources were available, but we  
8 all know that the states are not willing to provide  
9 the resources to properly treat that many people and  
10 we are seeing the consequences of that.

11                   The starting point for prison reform  
12 must be ensuring that prisons are reserved for  
13 dangerous offenders who need to be incarcerated. Low  
14 level, nonviolent, nondangerous offenders can be  
15 punished through other means. If you reduce the  
16 number of people coming into prison, you will free  
17 state correctional resources to take care of those who  
18 have to be in prison, including those who are mentally  
19 ill.

20                   Second, I won't have a chance to really  
21 talk about this unless we get into it in the  
22 questions, but Dr. Dudley raised the question of how  
23 come we have so many mentally ill in prison and the  
24 proportion is increasing and that's a function of two  
25 things that have gone on in the community; one, with

1 the institutionalization, that was a good idea,  
2 unfortunately, it wasn't followed by the development  
3 of well-funded community mental health services which  
4 the architects of the institutionalization had hoped  
5 for, so you have people in the community basically  
6 without access to care.

7                   Second, we know that the criminal  
8 justice system sweeps up, unnecessarily, many of those  
9 mentally ill who can't get services. In fact,  
10 sometimes jail is the first time they get any kind of  
11 service. There are many reforms that could be made in  
12 the criminal justice system that would reduce the  
13 number of mentally ill people who are being brought  
14 into it. And I urge you to take a look at the  
15 consensus project which was shepherded by the Council  
16 of State Governments which looked at the intersection  
17 of the criminal justice system and the mentally ill  
18 and made a number of very important suggestions for  
19 reform.

20                   But even if you greatly -- we could  
21 greatly expand community mental health services and  
22 undertake the necessary reforms within the criminal  
23 justice system, we're still going to have mentally ill  
24 in prison.

25                   So the starting point, I believe, is

1 that the Commission should insist that correctional  
2 systems provide quality mental health services,  
3 regardless of the constitutional minimum. We can talk  
4 later about legal standards, but the constitutional  
5 minimum is simply not good enough and leading to  
6 litigation to determine whether or not proper  
7 healthcare services are being provided has proven to  
8 be not as successful as we would like.

9                   The problem with mental health services  
10 is not the absence of knowledge. The components of  
11 quality and comprehensive care in prison are well  
12 known. What has been lacking is a commitment on the  
13 part of the public, public officials and some  
14 correctional professionals to ensure that standards  
15 and policies are more than words on paper, and more  
16 than just a protection against litigation. We hope  
17 the Commission can help encourage that commitment.

18                   High quality mental health services can  
19 help some people recover from their illness and it  
20 could help alleviate painful symptoms. It can enhance  
21 independent functioning in the development of more  
22 effective internal controls and coping skills. By  
23 helping prisoners with this, treatment and services  
24 enhance safety within the prison community, as well as  
25 increases the prospect of successful re-entry when

1 offenders are ultimately released back home, as most  
2 will be.

3                   So providing appropriate mental health  
4 services shouldn't be seen as just a legal obligation  
5 or even a moral obligation, it is a public safety as  
6 well as a human rights matter.

7                   To provide decent mental health  
8 services, as somebody mentioned earlier, it's about  
9 money. There's just no way around it. Public  
10 officials must have the resources that will enable  
11 treatment and services for those prisoners who have  
12 mental health or even other medical needs. We should  
13 aspire to a zero tolerance policy for psychological  
14 misery and pain that could be alleviated by  
15 appropriate mental health treatment, but that standard  
16 cannot be met without better funding.

17                   I would also urge you to take a look at  
18 and undertake efforts -- support efforts to minimize  
19 the tension between corrections and mental health  
20 cultures. Prisons and correctional systems have a  
21 one-size-fits-all approach to conditions of  
22 confinement, modified only according to security  
23 needs. They're not designed to accommodate or benefit  
24 prisoners with mental illness.

25                   I would urge you to urge corrections

1 leaders and public officials to think outside the box,  
2 to figure out other ways you can confine and inflict  
3 the sentence of deprivation of liberty without  
4 exacerbating mental illness or providing what is  
5 ultimately a maligned or toxic environment for those  
6 with mental illness.

7 I was going to talk about officer  
8 training, but I have one minute.

9 Ask me, somebody, about review,  
10 oversight and accountability mechanisms and I will  
11 talk about that. So let me just give my concluding  
12 comment.

13 Corrections officials recognize the  
14 challenge posed to their work by the number of  
15 prisoners with mental illness. They are caught  
16 between a public that wants to incarcerate large  
17 numbers of people but is not willing to provide the  
18 resources that would enable corrections officials to  
19 respect the rights of those prisoners to safe, humane  
20 and rehabilitative treatment and conditions of  
21 confinement.

22 We hope the Commission will help  
23 marshal political sentiments and public opinion to  
24 understand the need for enhanced mental health  
25 resources for those inside as well as outside of

1 prisons.

2 DR. DUDLEY: Thank you, Miss Fellner.

3 MS. FELLNER: One sentence.

4 The problems we have documented can be  
5 solved but to do so requires drastically more public  
6 awareness, compassion and common sense than we have  
7 seen to date. Thank you.

8 DR. DUDLEY: Thank you.

9 Dr. Groves.

10 DR. GROVES: Thank you. My  
11 presentation will have a somewhat staccato quality  
12 because I want to cover a number of points for sure  
13 and if there is time remaining, we can fill in the  
14 melody.

15 There has been a lot of excellent  
16 testimony preceding mine and I reiterate some of it as  
17 it relates to mental health. I agree with the  
18 previous speaker that the welfare of prisoners is not  
19 high on the agenda of the departments of correction  
20 and, of course, this has implications to healthcare  
21 and mental healthcare, which, if they were to be  
22 properly implemented, would need a high degree of  
23 commitment.

24 In my experience, departments of  
25 correction have been motivated to provide minimum

1 levels of health and mental healthcare so as to avoid  
2 suits.

3                   Mr. Farrow, this morning, made very  
4 eloquent testimony based on his experience as a  
5 prisoner in the New Jersey system. He did say, as you  
6 might recall, that he identified himself as having a  
7 psychiatric problem at a certain point in time but  
8 wondered if the onset might have been even earlier,  
9 and that testimony describes a problem that we face  
10 which I will just call the problem of caseness.

11                   How does one tell when somebody is  
12 psychiatrically ill or not? It's not that easy of a  
13 matter even for experts. For experts we like to have  
14 prolonged observations or repeated observations or  
15 both because, typically, there are no laboratory or  
16 pathological findings of a physical type that makes  
17 psychiatric diagnoses.

18                   In general, psychiatric disorders that  
19 are characterized by reduced behavioral input, social  
20 withdrawal, are better tolerated in departments of  
21 correction than problems that involve increased  
22 operative behavior, bizarre behavior or a high degree  
23 of personal assertiveness. I don't know Mr. Farrow,  
24 but one aspect of bipolar disorder is that people,  
25 when they are hypermanic or manic, put out a lot of



1 behavior, are more assertive and sometimes highly  
2 conflictual with authorities as part of their illness.

3                   The concept of psychiatric illness is  
4 evolving over time. So, for example, there's now  
5 frequent diagnosis of ADHD, attention deficit  
6 disorder. This is frequently associated with  
7 impulsive behavior and oppositional defiant behavior.  
8 My belief is that it is organically based, but it is  
9 not well understood, but we're seeing many prisoners  
10 now who exhibit these problems. It's very difficult  
11 for the layperson to distinguish between psychiatric  
12 disorder and willful defiance in these circumstances.

13                   Because corrections officers or even  
14 often nurses who work in correctional settings don't  
15 have psychiatric training, as mentioned before, these  
16 behaviors can be misinterpreted and lead to punitive  
17 measures which aggravate the psychiatric problems.

18                   There is a definite clash of cultures  
19 between the health and mental health person on the one  
20 hand and department of corrections. Departments of  
21 corrections are modeled on a paramilitary model. As  
22 some of the features of the paramilitary model they  
23 involve hierarchy, rigidity, negligence of emotional  
24 impact and emotional expression and lack of  
25 flexibility.

1                   On the other hand, the hippocratic oath  
2 in the health professions, first, the first rule, of  
3 course, is do no harm and the War on Drugs and the War  
4 on Iraq, we understand there is a lot of collateral  
5 damage and that's acceptable, but as medical people we  
6 don't. So it's a real problem.

7                   We are socialized to treat people as  
8 individuals, understanding that there are many  
9 differences between individuals who bear many  
10 similarities. Within paramilitary systems these  
11 people are treated alike, and this is a problem  
12 because there is a lot of overlap within the average  
13 person and the mentally ill person, and the proper  
14 treatment of the mentally ill requires differentiated  
15 approaches.

16                   Part of the rigidity of departments of  
17 correction is that their range -- first of all, that  
18 they depend almost exclusively on punishment as a  
19 means of behavioral control and, secondly, that even  
20 within the category of punishment, the interventions  
21 are very limited.

22                   One of their favorite punishments is  
23 isolation. Isolation involves not only physical  
24 isolation, but denial of privileges, such as family  
25 visits, which is very upsetting to many people, often

1 removal from work within the institution, if they had  
2 a job, deprivation of exercise and outside time. Even  
3 when mental health people understand and counsel,  
4 these measures are likely to aggravate the situation.  
5 They are, in many cases, disregarded. The best that  
6 you will get is that you can get the person taken out  
7 of isolation for a time, but it is clearly understood  
8 that the clock on the punishment has merely been  
9 suspended and when you have put the person back  
10 together, they go back into the same condition to  
11 finish with the time.

12                   Another state prison where Mr. Farrow  
13 was was renowned for having a big isolated section  
14 where a lot of people were in that way.

15                   Understanding the department of  
16 corrections and mental health requires some  
17 consideration of broader society of issues. In many  
18 respects, departments of corrections are garbage  
19 containers for human refuse. The idea is that we can  
20 get rid of crime if we get rid of criminals and the  
21 underlying belief is that there is a population of  
22 criminals and a population of good people who retain  
23 their identities through time.

24                   The reality, however, is quite  
25 different. People are criminals, very often, through

1 a part of their life and they are good through most of  
2 their life and good people are sometimes criminal for  
3 a while.

4                   But using the garbage can analogy, once  
5 people get put in there, there's no concern about them  
6 getting out. You might deodorize the garbage can  
7 every now and then so it doesn't smell too badly but  
8 nobody is really that concerned about what you look  
9 like when you get out.

10                   This whole approach has vitiated what  
11 would be a much more logical approach, which would be  
12 to integrate mental health and healthcare within  
13 correction systems and healthcare throughout the  
14 community. After all, most of the healthcare that  
15 most prisoners receive will occur outside of the wall  
16 and it seems to me that some creative approaches could  
17 integrate this treatment.

18                   Why, for example, should a citizen who  
19 is entitled to Medicaid or Medicare suddenly lose  
20 health benefits when they enter the current department  
21 of corrections to receive possibly much inferior care  
22 within?

23                   One might also consider that if the  
24 collateral damage from the War on Drugs was colored  
25 white, instead of brown or yellow or black, the

1 society at large would never have tolerated it for  
2 this long.

3                   So some people infer from the function  
4 of the departments of correction and, in fact, from  
5 the entire criminal justice system that it has some  
6 rather dire purposes, not officially spoken out, but,  
7 nonetheless, seemingly very active.

8                   It's inconceivable that a society can  
9 incarcerate this many of its people, especially young  
10 people, when you consider all of the negative impacts  
11 that that will have on families. Everyone of these  
12 young black men or Latino men that is incarcerated,  
13 many of these guys have families. So not only are the  
14 innocent being punished, but the very purpose of  
15 society are being undermined by this blanket approach  
16 to the control of crime.

17                   When one considers that the War on  
18 Drugs is one of the main mechanisms by which prisons  
19 have been filled up over the past couple of decades,  
20 typically, without the provision of adequate  
21 treatment, it just appears like an extremely cynical  
22 and counterproductive exercise.

23                   After all, if we're going to  
24 incarcerate people for drug abuse, why not treat them  
25 so that they can resume their lives and they get out

1 in some better form, but this often does not happen  
2 much.

3                   Also, contemporary at times is a high  
4 degree of comorbidity between substance abuse and  
5 mental illness. And the inadequacies of the mental  
6 health treatment program, prejudice the outcome for  
7 this duly-affected people.

8                   Lastly, a couple words about race,  
9 class and gender. Women are being incarcerated at a  
10 much higher rates and they present special problems  
11 for mental health professionals. The first is the  
12 callousness of the separation of these women, who are  
13 often arrested for nonviolent crimes, from their  
14 children. A woman a hundred yards away from an  
15 elementary school to pick up her children might be  
16 arrested and given absolutely no opportunity to make  
17 arrangements for the care of her children, who are  
18 then often farmed out to some agency. This is deeply  
19 troubling for many women.

20                   The other problem with women has to do  
21 with their secondary sexual characteristics and the  
22 fact that they are usually add-ons to male jails. In  
23 Mercer County, where I was working for a while, you  
24 know, they don't even have brassieres to fit all the  
25 sizes of breasts that the women have, so, you know,

1 women are walking around in various stages.

2                   But, still, the officers are primarily  
3 male so you have a situation where, for example, a  
4 woman who is in isolation for suicidal prevention, who  
5 might be dressed in a paper suit under those  
6 circumstances, is being watched in repose through the  
7 night by male correction officers. Often in a cold  
8 room, one might add.

9                   The other special problem for women is  
10 the problem of menstruation which exerts special  
11 demands for personal hygiene and are potentially very  
12 disruptive within the population if certain woman have  
13 not taken care of this problem adequately.

14                   Thankfully, in some ways women are more  
15 likely to express their emotional distress verbally  
16 and directly than men and in my experience women have  
17 been attended to more frequently for mental health  
18 problems in the jail than the men, on a proportionate  
19 basis.

20                   I believe, also, that disruptive  
21 behaviors on the part of women are better tolerated  
22 than in a male-dominated institution, where such  
23 behavior by men provokes a lot of retaliation and the  
24 need for assertion of physical dominance.

25                   Lastly I talk about a subject sex in

1 jails. This has mental health implications and health  
2 implications. The general pretense is that sex is  
3 forbidden in jail and it doesn't occur. Sexual  
4 activity is widespread in jails between people of the  
5 same sex, between corrections officers and people who  
6 are held there and so on. The pretense that it  
7 doesn't exist and the refusal to provide protection in  
8 mitigating measures, such as condoms, is terrible. It  
9 exposes to people of risk of HIV and other diseases,  
10 which then destroy the brain. I think I will stop for  
11 the time.

12 DR. DUDLEY: Thank you, Dr. Groves.

13 MR. WILKINSON: I could spend my entire  
14 time responding to the previous two speakers but I  
15 think I won't, I'll go through my testimony, but,  
16 believe me, I will respond to a couple of the  
17 statements that were made.

18 It's a privilege to provide this  
19 testimony to the Commission. This oral testimony,  
20 however, is just an abbreviated version of my  
21 previously submitted written testimony that maybe you  
22 all have. I would be remiss, albeit, if I did not  
23 convey my apprehension about the mission of this  
24 initiative. When the abuse commission was announced,  
25 many persons who serve as corrections administrators



1 across this nation were equally apprehensive. If it  
2 were not for the intervention of respected members of  
3 the Commission as Gary Maynard, you may very well have  
4 experienced a major anti-abuse commission response.

5                   The final product that this Commission  
6 will publish will certainly evoke professional  
7 responses from agencies and organizations that  
8 represent prisons and jails.

9                   My corrections career has spanned 32  
10 years, just to add to a little more of my resume, and  
11 I have served in numerous administrative capacities,  
12 including warden, deputy director of prisons and now  
13 director. I have served in numerous national and  
14 international capacities as well, such as past  
15 president of both the American Correctional  
16 Association and the Association of State Correctional  
17 Administrators. I am also the chairperson of the  
18 National Institute of Corrections Advisory Board and  
19 president and executive director for the International  
20 Association of Re-entry.

21                   I am pleased that I have been able to  
22 specifically -- asked to specifically address issues  
23 relating to offenders with a mental illness. For over  
24 ten years I have made this subject one that deserves  
25 the highest priority.

1                   There was a statement recently made  
2 that corrections administrators don't make this a high  
3 priority; that is absolutely, unequivocally not true.  
4 A number of venues that corrections administrators  
5 participate in with the National Institute of  
6 Corrections, with the Association of State Correction  
7 Administrators, the Council of State Governments,  
8 individual state jurisdictions have all had major  
9 initiatives relating to the mentally ill offenders so  
10 an awful lot is going on and I list a number of those  
11 initiatives in my written testimony.

12                   As Ms. Fellner mentioned earlier, jail  
13 and prison is sometimes the first contact that  
14 identifies a problem right there, that we are the  
15 persons who are put in place to help save some of what  
16 should be a social problem or community problem in the  
17 first place. We shouldn't have to be dealing with  
18 these issues if it was dealt with elsewhere.

19                   Many persons with a mental illness have  
20 co-occurring disorders. Mental illness can be  
21 complicated with certain other offender groups, such  
22 as sex offenders and persons who are aging in prisons  
23 and female offenders, as you previously heard.

24                   I am also concerned with the high  
25 number of persons who have been assessed as having

1   retardation and developmental disabilities while  
2   incarcerated. Moreover, there are, obviously, varying  
3   degree, as you all are also aware, of mental illness.

4                   According to the Bureau of Justice  
5   Statistics, 16 percent of all persons incarcerated  
6   have a diagnosed mental illness. About half of those  
7   persons who have a mental illness in prison have a  
8   serious or an Axis I level of mental illness  
9   diagnoses.

10                   I disagree with the notion that you  
11   previously heard that, you know, prisons are garbage  
12   containers of the human refuge. We consider ourselves  
13   to be professional practitioners in the justice  
14   business and I know of no one in our profession who  
15   would remotely identify with that type of label of our  
16   profession, neither of you would accept that as a  
17   characterization of your professions as well.

18                   We don't have favorite punishments in  
19   our prisons. It's the court's responsibility to  
20   punish offenders and not that of a state or local  
21   correction system. It's our responsibility to carry  
22   out the orders that the courts have imposed upon  
23   persons who have been sentenced to our jurisdictions.

24                   Given the fact there are nearly  
25   2.2 million persons in prisons and jails, you may

1 understand how detention facilities have, in fact,  
2 become the new asylums. Deinstitutionalization has  
3 been a major movement for community mental health  
4 providers for a number of years. I believe we are now  
5 experiencing a transinstitutionalization of persons  
6 with a mental illness; that is, many persons who may  
7 have been civilly committed to a mental hospital 20  
8 years ago have now found their way to prisons and  
9 jails.

10                   What this means for corrections  
11 administrators is that we not only are responsible for  
12 de facto mental health systems, but we have become de  
13 facto mental health directors.

14                   As you might imagine, the daily  
15 challenges that confront a correctional agency are  
16 wide-ranging and formidable. Our agency, which  
17 operates 32 prisons, is the nation's sixth largest  
18 state correction systems. Thus, one of the monumental  
19 challenges facing us is providing healthcare for  
20 44,000 prisoners.

21                   Two major events took place which gave  
22 rise to our agency's renaissance in prison mental  
23 healthcare. First, in 1993 we experienced a prison  
24 riot where nine inmates and one employee were killed.  
25 This event put the department under the public

1 microscope. Second, in 1993 a federal lawsuit was  
2 filed claiming that care for prisoners with a serious  
3 mental illness was inadequate. This litigation was  
4 settled and resulted in a five year consent decree.  
5 There was never an admission of unconstitutionality or  
6 deliberate indifference.

7                   Beyond all the legal and practical  
8 reasons one might express, above all, providing good  
9 mental health services, and this is what we believe,  
10 is the right thing to do. However, treatment for  
11 inmates with mental illness is more than just doing  
12 the right thing. It is a constitutional requirement,  
13 we're well aware of that, and enforceable in the  
14 federal courts.

15                   Let me share with the Commission some  
16 of the overarching reasons why operating a  
17 comprehensive and sound mental health delivery system  
18 is important to our operation.

19                   Nearly seven percent of Ohio's inmates  
20 are diagnosed with a series mental illness. A host of  
21 other inmates with a less serious mental illness  
22 co-exist as normally as possible in the prisoner  
23 population. Therefore, good management and effective  
24 clinical care are required to deal with this  
25 prodigious problem.

1                   For both security and health reasons we  
2 need to know whether offenders are demonstrating  
3 purposeful negative behavior, as opposed to those who  
4 are acting out because of their mental illness.

5                   Whether a prisoner has an acute  
6 psychiatric illness or a personality disorder,  
7 correctional staff should be concerned when preventing  
8 further deterioration. Suicide and suicide attempts  
9 are stark examples of the consequences of unknown and  
10 unattended deterioration.

11                   Prisoners with a weakness, either  
12 physical or mental, are at a disadvantage and  
13 sometimes preyed upon by stronger inmates. It is our  
14 mission to protect the vulnerable prisoners.

15                   Knowing inmates' physical and mental  
16 limitations allow staff to appropriately house,  
17 classify, assign jobs and treat prisoners. Good  
18 mental health, then, includes good screening and  
19 evaluation.

20                   And because 97 percent of all prisoners  
21 will return home, for community health and safety  
22 reasons, operating a holistic mental health service  
23 delivery -- mental health system is often a high -- is  
24 the highest priority for persons in my capacity.

25                   One of our prisons is a psychiatric

1 hospital. We actually have to operate a certified  
2 psychiatric hospital that's a prison. In addition,  
3 our 32 prisons are divided into nine separate clusters  
4 or catchment areas. Each cluster has a designated  
5 residential treatment unit assignment to one of the  
6 nine RTUs is for appropriate care and never, never for  
7 disciplinary action.

8                   Thus the structure of the mental health  
9 services in Ohio resembles a triangle with our Oakwood  
10 Psychiatric Hospital at the top treating the most  
11 seriously mentally ill persons in a hospital setting,  
12 the RTU has an intermediate venue for chronic -- for  
13 treating many in chronic care patients and we also  
14 have a number of outpatient treatment services that  
15 exist in every one of our prisons.

16                   The recruitment and training and  
17 deployment of staff is a major challenge, but,  
18 nevertheless, one that is a high priority for us.  
19 Overall, the mental health staff have increased  
20 dramatically in our state; nevertheless, maintaining  
21 adequate staffing requires due diligence in  
22 recruitment.

23                   Staff training is equally important.  
24 Critical staff must adapt to the correctional  
25 environment, regardless of staff members credentials.

1 Specialized mental health training is provided for all  
2 correctional staff, including custody, medical,  
3 clerical and mental health persons who are assigned to  
4 work in segregation, medical and mental health areas.  
5 This is a two-day program designed to increase  
6 knowledge about mental health support, appropriate  
7 attitudes and behaviors and better integrate security  
8 and mental health concerns.

9                   Coordination is required to ensure  
10 successful re-integration of mentally ill persons who  
11 return to the community. Most prisoners who are  
12 released back into the community only receive about  
13 two weeks of medication to sustain them; that's a  
14 problem. Thus, in the spirit of re-entry, referrals  
15 regarding the continuity of mental health services  
16 must be a priority of discharge planning. Most  
17 persons with a mental illness are able to work, but  
18 when you combine the stigmas of being a formerly  
19 incarcerated person and one having a mental illness as  
20 well, work possibilities diminish significantly.  
21 Nevertheless, this special needs group can achieve  
22 successful community reintegration.

23                   I want to briefly discuss the impact of  
24 so-called supermax prisons on persons with a mental  
25 illness. I agree that it's a good idea to avoid



1 placing persons with an active mental illness in a  
2 supermax prison. I don't agree that inmates should  
3 not be assigned to one because a mental illness might  
4 develop or cause decompensation to occur with inmates  
5 whose mental illness is in remission. Albeit,  
6 continuous monitoring of unusual behavior by prisoners  
7 assigned to a supermax institution should be an  
8 ongoing security and clinical responsibility.

9                   So, from my perspective, it is clear  
10 that comprehensive mental healthcare for offenders  
11 yield positive results.

12                   In conclusion I am in no way suggesting  
13 that Ohio's mental health system should be the  
14 prototype for any other correctional jurisdiction.  
15 What may work in Ohio may not work in other states.  
16 Although any correctional administrator will admit  
17 that continuous improvement is an ongoing part of our  
18 mission, there is very little evidence of intentional  
19 and widespread abuse inflicted upon persons with a  
20 mental illness in prisons and jails this nation. Yes,  
21 there are isolated and unacceptable incidents that  
22 occur, but these incidents are no way reflective of  
23 the normal correctional protocols of how persons with  
24 a mental illness are managed. There is no such thing  
25 as a one-size-fits-all process.

1                   I am appreciative of being able to  
2 provide this testimony to the Commission.

3                   DR. DUDLEY: Thank you, Dr. Wilkinson.

4                   We are now going to open up for any  
5 questions that any of the commissioners might have.  
6 I'm going to take my prerogative by asking the first  
7 question.

8                   I would like to hear all of you comment  
9 on the issue of the other group, not the percentage of  
10 people with the profoundly -- profound mental  
11 illnesses like schizophrenia who are previously  
12 diagnosed, but those with less severe illnesses. The  
13 issues of really identifying this population, and you  
14 seem to have some disagreements about even if this  
15 population is identified, how would they best be  
16 managed while incarcerated.

17                   I believe I heard you say,  
18 Dr. Wilkinson, you didn't feel there should be any  
19 difference in the way that population would be managed  
20 as it relates to isolation and those sorts of things.  
21 I think, I believe, Ms. Fellner, you were saying  
22 something quite different in that regard; that we  
23 should be employing the knowledge we believe we have  
24 about the risk of deterioration of this population,  
25 for example, with putting them in certainly long term

1 isolation.

2 I just want to be clear about what you  
3 all felt about the management of that population,  
4 again, not the profoundly mentally ill, but this other  
5 population.

6 MS. FELLNER: I think people with  
7 personality disorders pose a really serious challenge  
8 for corrections. On the other hand, I think it  
9 behooves corrections to work with mental health staff  
10 to figure out appropriate responses, given that a  
11 large part of the population does have personality  
12 disorders.

13 The other thing is, and it may get too  
14 technical, I don't know, often you will have Axis I  
15 and Axis II diagnoses, these are complex situations,  
16 as Dr. Groves said, often, you know, accurate  
17 diagnoses are hard to come by.

18 Certainly, we have found with women --  
19 for example, women who are suffering from  
20 posttraumatic stress disorder, and I think you all  
21 know that a very high percentage of women that go into  
22 prison have suffered sexual or physical abuse before  
23 and are suffering PTSD. That has been traditionally  
24 diagnosed as somehow that they were just acting out or  
25 behaving badly. So the insights now from mental

1 health, I think, can help guide a lot of what is done.

2                   With regard to long term isolation,  
3 Human Rights Watch's position is that in most cases  
4 long term isolation under the severely deprived  
5 condition of many supermax is a human rights  
6 violation. Nobody should spend years in a small cell,  
7 let out two or three times a week, with minimal human  
8 contact.

9                   There may be times in which short term  
10 use of that kind of control is necessary and if  
11 somebody is dangerous enough that they require really  
12 long term, maximum control, then the prison systems  
13 have to find ways to alleviate the consequences of the  
14 isolation, figure out ways to have more social  
15 interaction and whatnot.

16                   Certainly people who are mentally ill,  
17 and I haven't given enough thought recently to  
18 separate out Axis I and Axis II and which kind should  
19 be, but there have been settlement decrees, and I  
20 can't remember Ohio's, which have specified in the  
21 settlement which kinds of -- which offenders with  
22 which kinds of mental illness should not be put in a  
23 supermax because of the likelihood of decompensation.

24                   The other thing about -- and it may be  
25 different in Ohio in many ways because of the

1 settlement in Ohio. They are way ahead of many prison  
2 systems.

3                   Mental health treatment is often  
4 particularly lacking in supermax because there's  
5 fewer -- less access by mental health service  
6 providers into those units and they do cell-front  
7 interviews; they will pass by and say, hi, how are you  
8 doing and that counts as a mental health intervention.  
9 So you have sick people in a countertherapeutic  
10 environment getting less mental health services.

11                   MR. WILKINSON: I will be happy to  
12 chime in.

13                   One of the biggest populations of  
14 persons who have the non-Axis I or serious mental  
15 illness diagnoses are the women. We have -- the  
16 percentage of women who have a diagnosed mental  
17 illness is almost double what the men have, but their  
18 issues are different, in some cases; they have the  
19 emotional disorders, the post-traumatic stress issues,  
20 the, you know, postpartum syndrome issues, and it's  
21 all very complicated in terms of how you deal with  
22 that while operating a facility for females.

23                   But the issue is we know that and so we  
24 try to integrate these women and men with these  
25 diagnoses as normally as possible, but the issue is we

1 know who has been diagnosed with what. So if there is  
2 decompensation or deterioration of their diagnoses,  
3 then we'll try to intervene, we'll try crisis  
4 intervention, whatever it is that's necessary in order  
5 to make sure that person doesn't decompensate and  
6 don't deteriorate to the point where it's going to  
7 elevate to a more serious mental illness.

8                   So we're well aware of it, we want  
9 these people to work, we want them to be in school, we  
10 want them to do things as normal as possible if, in  
11 fact, there is such a thing in these environments.

12                   DR. GROVES: Do you wish to hear from  
13 me?

14                   DR. DUDLEY: Well, actually, I  
15 particularly wish to hear from you.

16                   We heard testimony earlier about some  
17 of the work that's been done and from which we've  
18 learned, for example, how persons with certain  
19 psychiatric disorders, again, putting aside major Axis  
20 I disorders like schizophrenia or bipolar disorder,  
21 are likely to have, you know, particular difficulties,  
22 for example, like with isolation and in that category  
23 included say, for example, people with attention  
24 deficit disorder and, you know, likely a population  
25 not to know when they come into prison that they have

1 this disorder. And you had mentioned that as part of  
2 your testimony and how important it is to appreciate  
3 things like that and be able to differentiate a person  
4 with attention deficit disorder from somebody who is  
5 just a management problem because they just want to  
6 give us a hard time.

7                   And so, yes, I did want you to comment.

8                   DR. GROVES: Well, as far as Axis II  
9 diagnosis are concerned, in general there's no  
10 attention to these because it's even harder to make a  
11 distinction between Axis II and the normal behavior.

12                   The second thing is that in my opinion,  
13 certainly, jails and many prisons really represent a  
14 hyperstress environment so it's difficult to say  
15 whether people's adaptation, as we see them, really  
16 represent Axis II pathology or not.

17                   To make a diagnosis of Axis II you need  
18 to either have a history or a series of observations  
19 which indicate that what you are seeing are stable  
20 patterns of adjustment over extended periods of time.

21                   JUDGE SESSIONS: Doctor, can you define  
22 Axis II for me, because I'm ignorant.

23                   DR. GROVES: Right. The Diagnostic and  
24 Statistical Manual, current edition IV, has a five  
25 axis diagnosis protocol. Axis I, at least is what

1 most lay people would consider to be psychiatric  
2 illnesses or major psychiatric illnesses, things like  
3 schizophrenia, what used to be called manic depressive  
4 illness, it's now called bipolar disorder, problems  
5 like anxiety disorder, depression, PTSD, posttraumatic  
6 stress disorder. Those are sort of -- all disorders  
7 which can be chronic but they may be episodic, but  
8 they're generally recognizable.

9                   Axis II are reserved for what is called  
10 personality disorders. Personality disorders,  
11 briefly, represent patterns of adjustment to personal  
12 relationships and their environment in general which  
13 are somewhat maladaptive. But those people don't have  
14 psychoses, that's not listed there, and they're sort  
15 of not abnormal in the sense that Axis I people are.

16                   And then on Axis III are listed medical  
17 conditions which may be contributing to the Axis I  
18 pathology.

19                   Axis IV is reserved for stressors which  
20 may be related to it, and then Axis V is what they  
21 call general adjustment function, GAF is just what I  
22 remember, but that's scored from zero to 100 and gives  
23 an idea of a person's level of general adjustment.

24                   JUDGE SESSIONS: So Axis II and Axis IV  
25 are two of the big pressures in prison?



1 DR. GROVES: I beg your pardon?

2 JUDGE SESSIONS: Axis II and Axis IV  
3 are two of the big pressures in prison; personality  
4 disorders and stressors?

5 DR. GROVES: No. Personality disorders  
6 are not really -- I'm saying they're disregarded  
7 because of the difficulty of diagnosis and also  
8 because of the kinds of treatment we just specified.

9 JUDGE SESSIONS: Thank you.

10 DR. GROVES: Axis II --

11 DR. DUDLEY: We'll add that mental  
12 retardation --

13 DR. GROVES: Sorry?

14 DR. DUDLEY: Mental retardation is also  
15 Axis II.

16 DR. GROVES: Right. So, you know, in  
17 Axis II there's no medication, treatment for that per  
18 se. So the treatments for Axis II have to do with  
19 psychotherapy and environmental manipulation and,  
20 generally, as Ms. Fellner had indicated, these are not  
21 available in prisons.

22 There is one exception in my experience  
23 and that was a highly specialized prison called the  
24 Adult Diagnostic and Treatment Center of New Jersey.  
25 Very fancy name for the sex offender prison but it was

1 very unique, it was started in the '70s and it was  
2 based on the therapeutic milieu which involved  
3 intensive individual psychotherapy, group  
4 psychotherapy and medication where indicated.

5                   In my experience it has been quite  
6 highly successful. It started out as a prison for  
7 white guys. Very few nonwhite people there.  
8 Beautifully appointed, computers, the works. It's not  
9 as white as it was and it's not as therapeutic as it  
10 was. I leave it to you to infer whether those things  
11 might be related. But it does provide a model for an  
12 approach to treating criminal offenders that might --  
13 I mean, when you think of how people feel about sex  
14 offenders and the fact that you can have a treatment  
15 program actually helps these guys, and I followed a  
16 few of them in my private practice afterwards -- up to  
17 maybe four or five years, they haven't reoffended --  
18 it suggests to me there are possibilities for helping  
19 other types of criminal offenders that would make them  
20 much better integrated into society and much more  
21 valuable. These guys I am following, they are working  
22 and why couldn't we do that for other people,  
23 especially when we consider situation like say Trenton  
24 State Prison Mercer County. A lot of the guys in  
25 Trenton, even when they go to high school and have a

1 diploma, they're not competent at the high school  
2 level that you would expect. So these are poor people  
3 in whom there's been little social and other forms of  
4 investment and prisons would afford us an opportunity  
5 to invest in those people and allow them to play much  
6 more constructive roles in society. I hope that  
7 answers your question.

8 MS. FELLNER: Can I just add something  
9 quickly which follows on what Dr. Groves is saying and  
10 I think probably comports with what Reggie has seen.

11 A lot of people who end up in prison,  
12 in addition to whatever addiction or whatever, have  
13 poorly developed internal control mechanisms, poorly  
14 developed coping skills because of their life history.  
15 So prison could, in fact, if it were modeled  
16 differently and this responds to something Margo was  
17 asking earlier, could be an opportunity -- if somebody  
18 has to be in prison, let's design a prison system  
19 that's going to take full advantage of the opportunity  
20 presented by having that person for one, two, three  
21 years rather than, in fact, reinforcing a lot of  
22 negative traits so that when they come out they not  
23 only have all the collateral barriers to re-entry by  
24 having been incarcerated, but certain patterns either  
25 remain the same or have gotten worse because of the

1 prison environment.

2 MR. BRIGHT: Dr. Wilkinson, this  
3 question, talking about your hospital and talking  
4 about the increase in the number of people, do you  
5 have some people in your system and of the seven  
6 percent of your inmates who are severely mentally ill  
7 who just simply shouldn't be there? You also said  
8 earlier that they would have been civilly committed a  
9 few years ago and now they're going into -- you're  
10 getting them instead of them going to the mental  
11 hospitals.

12 Are there people that just your  
13 department is not equipped to deal with who ought to  
14 be going into psychiatric hospitals, as opposed to  
15 your department of corrections?

16 MR. WILKINSON: I think part of the  
17 problem in Ohio is that we are equipped to do deal  
18 with them, you know, and maybe if we weren't, then  
19 maybe judges would be less reluctant to send those  
20 persons to prison to get treatment.

21 You know, we have -- yes, absolutely.  
22 We not only have persons with a mental illness who  
23 probably shouldn't be in prison, but we have people in  
24 the general population who probably shouldn't be in  
25 prison for whatever reason. But the bottom line is

1 that we do have them.

2                   If there were more interventions, for  
3 example, with law enforcement, where many of the  
4 persons who were arrested could go to a crisis  
5 intervention center in the community instead of jail,  
6 then we wouldn't have the kind of problems that we  
7 have in jails and prisons in this country. You know,  
8 if there were other kinds of treatment in lieu of  
9 convictions sentences that courts could impose,  
10 instead of the typical ones that we know have  
11 exacerbated the numbers in our prison population, we  
12 wouldn't have the problems that we're having now.

13                   So I would unequivocally say yes, we  
14 have people with a mental illness who should not be in  
15 prison.

16                   MR. BRIGHT: And following up on that,  
17 your hospital, your prison hospital or mental health  
18 prison hospital, is it at capacity? Do you have empty  
19 beds? I mean, how does that relate to the people who  
20 need hospitalization and do you ever have a waiting  
21 list or whatever for that?

22                   MR. WILKINSON: Well, actually, the  
23 number -- we have double the capacity in our prison  
24 hospital. The number of persons in our hospital is  
25 steadily diminishing. I mentioned about the

1 residential treatment units and our catchment areas,  
2 the number of those persons are going down because we  
3 are providing interventions, we're doing preventive  
4 mental healthcare and that is helping us to reduce  
5 cost. We've actually closed several of our  
6 residential treatment units.

7                   So even though the number of persons  
8 who are coming to prison with a mental illness is  
9 either stable or increasing, the intervention that we  
10 put in place and the money we're spending to provide  
11 that intervention is reducing the number of persons  
12 who actually need to take up mental health beds,  
13 either in the hospital or in the residential treatment  
14 unit.

15                   MR. BRIGHT: Can I ask one more  
16 question. Can I ask a supermax question.

17                   In your supermax do you have when an  
18 inmate is there there's complete deprivation,  
19 newspapers, magazine, television, or not, and what do  
20 you think of that?

21                   MR. WILKINSON: No, it is not complete  
22 deprivation and I don't think a federal court in this  
23 country would allow that. Prisoners in our supermax  
24 have access to visiting, they have access to --

25                   MR. BRIGHT: By TV or in person,

1 visiting by TV?

2 MR. WILKINSON: No, in person, yes. We  
3 have recreation where prisoners can recreate together.  
4 We have areas where programming takes place now where  
5 they can, you know, get a GED together. So they have  
6 outside recreation as well.

7 They have access to all the appropriate  
8 reading materials, as does anybody else in any part of  
9 our 32 prisons do. So there is no such thing as  
10 complete deprivation in our supermax prison.

11 MR. BRIGHT: Okay. Thank you.

12 DR. DUDLEY: Commissioner Schwarz.

13 MR. SCHWARZ: SchwarzWhen Ms. Fellner  
14 started her testimony you talked about anecdotes and  
15 data and I've got a question trying to get at that a  
16 little bit, which starts with a direct one for  
17 Commissioner Wilkinson, and then maybe as to all three  
18 of you.

19 Are consent decrees a good source, a  
20 reliable source of data, what are the reasons you  
21 entered into the consent decree that you did enter  
22 into, because I know there are multiple reasons for  
23 doing that? And then, more generally, about if there  
24 is a lack of data, what are the causes for a lack of  
25 data, who has responsibility for lack of data? And, I

1     suppose, most importantly, if there is a lack of data,  
2     what could be done by way of providing for certain  
3     information that regularly would be required to be  
4     provided? The first one is a narrow question to you  
5     and then broader one to all of you.

6                     MR. WILKINSON: The question of why we  
7     entered into a consent decree was pretty simple for us  
8     and it was -- and Jamie mentioned it earlier -- it was  
9     a pretty unique consent decree because it was not  
10    contentious at all.

11                    We knew that the system was broken.  
12    We, to this day, still believe the mental health  
13    system we had 12 years ago met the constitutional  
14    minimum. But we knew it was broken enough that it  
15    didn't -- wouldn't take much for that to go south on  
16    us. So what we wanted was a state of the art mental  
17    health delivery system.

18                    By entering into the consent decree we  
19    found out that there were some things that we could  
20    reasonably improve that would allow us to have a state  
21    of the art mental health system. Now, we could have  
22    done the same without the lawsuit.

23                    And so I'm not, you know, saying to you  
24    let's sue everybody so that we can have, you know, a  
25    good mental health system, because that's not what I



1 think the answer might be. But in our case, you know,  
2 it certainly was a consideration, not to mention the  
3 expense of going through the litigation and the time  
4 and other complications associated with that type of  
5 endeavor.

6 MR. SCHWARZ: Schwarz Just to make an  
7 observation on that, my experience for five years as a  
8 government lawyer was very often good commissioners  
9 wanted help from the lawyers to lose a case so that  
10 they could get, you know, money and help and  
11 requirements and it's not a horrible thing, but it's  
12 true.

13 MR. WILKINSON: You will never hear me  
14 admit that.

15 MS. FELLNER: We certainly found that  
16 in our interviews; quite a few correctional leaders  
17 said, off the record, thank God they were sued,  
18 because that's a way to pry money out of very  
19 reluctant legislators.

20 I wanted to --

21 MR. WILKINSON: But I will say now that  
22 it's different. You know, 12 years ago there was new  
23 money that came to us for this. Today it's robbing  
24 Peter to pay Paul. So if we got new -- so if we got  
25 money today from a legislature, it's going to come

1 from somewhere else in our budget, it's not going to  
2 be new money so the rules have changed.

3 MS. FELLNER: That's why I emphasized  
4 the need to reduce the population. We can't do it all  
5 and states want to do it all by keeping increasing the  
6 numbers of people in prison, that's why you are  
7 between a rock and a hard place.

8 I wanted to respond on the data  
9 question. I think first you have to ask what kind of  
10 data you were looking for and so that will depend what  
11 the source is and where.

12 Consent decrees and monitoring can  
13 provide a very valuable source of data because you  
14 have somebody who is an independent expert brought in  
15 with no agenda who is observing what's going on and  
16 filing reports with the courts and with the  
17 departments. Unfortunately, often those monitoring  
18 reports are under seal because the parties have agreed  
19 to put them under seal. I don't think that serves the  
20 public interest. I think names should be removed, but  
21 I think it would be in the public interest to have  
22 those monitoring reports public and to have as much  
23 transparency and data available to the public so that  
24 you know what, in fact, is going on.

25 DR. GROVES: I wasn't sure if I

1 understood your question entirely. Were you also  
2 interested in knowing the effectiveness of the consent  
3 decrees on actual practiceSchwarzs within  
4 institutions?

5 MR. SCHWARZ: Not so much. I mean,  
6 that's important, but I was interested in what  
7 conclusions we could draw from the fact of the consent  
8 decree on certain subjects.

9 MS. SCHLANGER: On the topic of  
10 lawsuits as sort of a regulatory device, I wonder -- I  
11 hear different things when I talk to people and I  
12 wonder what you all think has been the impact of the  
13 prison litigation format on that method of oversight,  
14 the PRLA was enacted nearly ten years ago now so  
15 there's been time for it to settle out, and I wonder  
16 how it's feeling.

17 MS. FELLNER: I think it's had a highly  
18 pernicious impact. There was a lot of talk at the  
19 time the PRLA was passed about peanut butter, creamy  
20 versus crunchy peanut butter lawsuit and certainly  
21 there have been some of those, but the PRL sweeps too  
22 broadly so that if you want to complain about being  
23 raped by a staff member, if you want to complain about  
24 being beaten up by a staff member, you are subject  
25 still, and those are very serious complaints,

1 obviously, you are subject to the same PRLA  
2 restrictions, which make it you have to exhaust your  
3 internal administrative remedies, which can be very  
4 hard to do; I mean, you make one little error and  
5 you're out, which cuts back way back on fees, which  
6 makes it hard to find lawyers -- lawyer fees, which  
7 makes it hard to find lawyers who will take your  
8 cases, and legal aide cannot represent prisoners so  
9 it's cutback on legal representation, and there are a  
10 number of other problems with it.

11                   If you think of the photos in Abu  
12 Ghraib, the guy standing there with the dog, naked  
13 with the chain, he could not bring a lawsuit today  
14 because PRLA says you have to have physical injury.  
15 So that incredible humiliation and abuse, he could not  
16 bring a lawsuit. There clearly needs to be some  
17 modification to PRLA to ensure that prisoners are not  
18 deprived of access to the courts, while protecting the  
19 courts and prison officials from obvious spurious,  
20 frivolous claims.

21                   One of the ways also I would urge you  
22 to look at is at grievance systems. When prisoners  
23 feel their concerns are heard, when they have good  
24 grievance systems where they feel that, you know,  
25 they're being listened to, they are less likely to

1 spend all their time filing lawsuits that aren't going  
2 to go anywhere.

3 MR. WILKINSON: I appreciate what Jamie  
4 has provided for you, and I don't disagree with that,  
5 but I will tell you that if it weren't for the PLRA, I  
6 would not have entered into this consent decree  
7 because, typically, these cases such as Ruiz and  
8 Perini, you know, these cases can go on for 20 years.  
9 I was not about to be involved in a consent decree  
10 that did not have an end to it.

11 This one was -- had a very definite end  
12 to it, everybody agreed and I think the one thing that  
13 the PLRA did for us was to provide some parameters  
14 and, singularly, it went well for us.

15 DR. DUDLEY: Mr. Maynard.

16 MR. MAYNARD: I had a question for  
17 Dr. Wilkinson. We've heard about, talked about a  
18 little on the Commission the performance-based  
19 measures system that ASCA has worked on for the last  
20 couple years and when we talk about data, I'm just  
21 curious what your thoughts are about the viability of  
22 some of that data being available in the future to  
23 this Commission for determining what really the facts  
24 are in the conditions across the country in the  
25 prisons.



1 have a lack of data. We also know that good data,  
2 evidence-based information will allow us to make  
3 better decisions about managing this population and  
4 any other group of people, whether it related to  
5 security or programming, in order for us to save  
6 money, in order for us to reduce recidivism, in order  
7 for us to minimize victimization in our community, so  
8 it's a big deal.

9 DR. DUDLEY: Each of you mentioned  
10 substance abuse, drug treatment issues in different  
11 sorts of ways and I think, Dr. Wilkinson, you  
12 mentioned the issue of co-existing disorders, I think  
13 you did too, Dr. Groves.

14 I'm wondering given what we know the  
15 treatment of patients with dual diagnosis and  
16 substance abuse diagnosis and other mental health  
17 problem, what is your thinking about the better  
18 integration of mental health services with drug  
19 treatment services for the effective treatment of duly  
20 diagnosed inmates?

21 MS. FELLNER: I think that's called a  
22 softball question. I mean you've sort of -- I think  
23 we all know what the right is answer is.

24 I would simply point out it is a  
25 problem not only in prisons, but in the community as

1 well, and prisons just sort of carry that forward  
2 where mental health systems sometimes don't want to  
3 deal with drug addiction and vice versa and,  
4 obviously, integrating it would make a great deal of  
5 sense.

6 DR. GROVES: I agree. What's happened  
7 in the field is that there has been some bifurcation  
8 between substance abuse treatment and the treatment of  
9 other mental illnesses and the personnel involved in  
10 the two are somewhat different.

11 Substance abuse treatment is largely  
12 driven by substance abuse counselors typically,  
13 although there is a cadre of psychiatrists trained in  
14 substance abuse treatment, and I happen to be one of  
15 those, but the opportunity to implement that kind of  
16 unified model is not that easy to come by, in New  
17 Jersey anyway.

18 One of the things -- it's very hard to  
19 have access, reliable access to patients in New Jersey  
20 facilities. The so-called security arrangements of  
21 the prisons predominate over everything and that  
22 becomes a cloak that often hides agendas and  
23 conveniences that are really not relevant to  
24 prisoners' welfare. So it's hard to find, say, a four  
25 hour stretch of time within the day where you can just



1 see patients. If you want to see them in the medical  
2 department, then the people -- the officers have to  
3 bring them to the medical department. They often say  
4 that they don't have the personnel to do it. If you  
5 don't want to see them there, then you have to go to  
6 the different cells to see them.

7                   So the place like Trenton State Prison,  
8 the whole line of guys, in cells with bars, if you  
9 want to speak to the guy, you speak to him through the  
10 bar. The prisoners on either side have mirrors that  
11 they are using to see what's happening and they're  
12 also listening. So what kind of confidentiality do  
13 you get and what kind of counseling can you do under  
14 these circumstances? It's very --

15                   I mean, unless the welfare of the  
16 prisoners and their health and mental healthcare is  
17 prioritized, it is very difficult to do that. We need  
18 some mechanism that would say, look, treating these  
19 guys for these problems is really important, these  
20 guys or women, men or women, it's very important, and,  
21 therefore, we'll make the kind of security  
22 arrangements that will allow these things to take  
23 place, but that's not what we get.

24                   So those are some of the practical  
25 problems that currently exist for integrated and

1 impactful treatment method.

2                   And one of the reasons that we're so  
3 dependent on medication is that although ideally  
4 psychiatrists should spend significant amounts of time  
5 with patients in order to select the right medication,  
6 if they're given medication at all, we're often  
7 reduced, like Mr. Farrow said, to 15-minute  
8 interviews, which are basically medication checks.  
9 But for a population that is that vulnerable and  
10 living under such difficult circumstances, I don't  
11 consider that adequate.

12                   It is a model that is used by managed  
13 care in the community, but it's a model that's really  
14 much more based on profit motives and the rationing of  
15 care in the community that is an optimal health or  
16 mental healthcare.

17                   DR. DUDLEY: Do you feel that you have  
18 a better -- have you been able to tackle this issue of  
19 treatment of the duly diagnosed?

20                   MR. WILKINSON: Well, not as well as I  
21 know we should because there's still a problem in  
22 terms of assessment, the time you might have to  
23 deliver. You heard Dr. Beard earlier say that you  
24 can't do good substance abuse treatment in a couple of  
25 months and when that person has a mental illness then,

1 you know, that needs to be treated as well.

2                   It used to be, of course, as all of you  
3 know, we didn't say co-occurring disorders or  
4 co-existing disorders, you know, five years ago; we  
5 said duly diagnosed persons and somehow or another  
6 we've gotten politically correct. I like the new  
7 ones -- new title, but not for the same reasons I  
8 think everybody else does. Co-occurring to me means  
9 you can have more than just two and many of these  
10 persons that we have to deal with have more problems,  
11 believe me, than just mental health and substance  
12 abuse.

13                   You know, if you are a sex offender,  
14 you need treatment; if you are an aging person, you  
15 need different types of interventions.

16                   So when you add those complications to  
17 the fact that you are in prison and you are going to  
18 get out one day and you got to look for a job, then  
19 there are a number of problems that we have to take a  
20 look at simultaneous to the ones that might fall under  
21 the categories of a DSM-IV.

22                   DR. GROVES: You know, I wanted to make  
23 a comment. It's not directly related to what preceded  
24 just now, but the issue of the scarcity of resources  
25 for treating prisoners has been raised several times.

1                   One of the consequences of the get  
2 tough on crime and long mandatory sentences is that  
3 prisons are now caring for an aging population. We  
4 are talking now about sometimes people in their 80s.  
5 So if you can consider the kind of expenses that you  
6 generate for people who are, say, age 60 to 80 to 85,  
7 they're tremendous. So -- and those people have the  
8 kind of medical problems that you have to respond to;  
9 talking about carcinomas, acute heart problems and the  
10 like, strokes. So that that just eviscerates the  
11 resources left for the younger guys; the guys who are  
12 between 20 and 40 and relatively healthy, you know  
13 what I mean, you just don't have the money for that  
14 under those circumstances.

15                   So a lot of politicians, I don't think,  
16 understood the implications of long sentences, but we  
17 are beginning to feel it now and have been feeling it  
18 for some time.

19                   MS. SCHLANGER: I wonder if you could  
20 tell us a little bit about another issue, which is  
21 mental retardation. We haven't heard very much about  
22 it, about its prevalence or, I suppose, really the  
23 challenges it poses for safety and abuse, which is  
24 this Commission's project, and so I wonder -- it seems  
25 like it's been lurking at the edges of some stuff that

1 you all have been saying and I would love to hear what  
2 you have to say on that topic.

3 MR. WILKINSON: We have a unit  
4 specifically for persons who have been diagnosed with  
5 retardation, and I know retardation and developmental  
6 disabilities are defined differently in different  
7 states.

8 But in our jurisdiction you don't have  
9 retardation if you were not diagnosed with it before  
10 you were 18 years old. You don't get rid of a mental  
11 retardation. You can get better with a mental  
12 illness, but as it is defined in our jurisdiction, you  
13 don't get better so we can't really treat it. We can  
14 help provide training, we can help persons with  
15 retardation to exist normally, we can teach them how  
16 to comb their hair, we can teach them how to do family  
17 style dining, we can teach them how to clean  
18 themselves or work areas, but, nevertheless, many of  
19 the persons who have retardation also have a mental  
20 illness and it complicates matters when we're trying  
21 to figure out, well, what do you treat? And how do  
22 you make these persons -- and this is where it gets  
23 back to the question of should these people be in  
24 prison or not?

25 I tend to suggest many of the persons

1 that we have in our institutions who are currently  
2 diagnosed as having retardation would not have been  
3 there five or ten, 15 years ago, but yet we do. So  
4 we're not only mental health directors, I'm a director  
5 of a significantly-sized mental retardation operation  
6 in our jurisdiction, and so is every other director of  
7 corrections in this country.

8 MS. SCHLANGER: And are those inmates  
9 at risk for being harmed or are they dangerous to  
10 others or both?

11 MR. WILKINSON: Yes, both, all of the  
12 above. That's why we have to properly classify these  
13 persons, that's why assessment and diagnoses of these  
14 persons, when we first get them, is important. It's  
15 important before we get them, for the pre-sentence  
16 investigation phase, when they are first arrested and  
17 sent to court, that's when the paper trail should  
18 begin and we should have access to all of that.

19 We should not have to wait until that  
20 person gets to prison, especially if there is a  
21 pre-existing disorder. We need to know that  
22 information and there is a lack of that information  
23 being transmitted to us so that we can make good  
24 classification, good job assignments and use that  
25 data, you know, in order for us to make good

1 correction decisions.

2 MS. FELLNER: The problem Reggie was  
3 just saying about getting pre-prison data is not just  
4 for mental retardation, but, also, mental illness.  
5 You will often have a lot of information about a  
6 person's prior diagnoses, treatment and whatnot as  
7 part of the pre-sentencing or as part of, you know,  
8 court mitigation argument, whatever, and that  
9 information is typically not sent to the prison and it  
10 is typically the case that people in -- mental health  
11 people in the prisons won't ask for it, so a huge  
12 wealth of data that could be helpful in treatment gets  
13 lost.

14 DR. GROVES: And there's some sort of  
15 technical difficulties with the mental retardation in  
16 prison. In the first place, if the person is sort of  
17 mildly mentally retarded or sort of borderline, they  
18 may not experience that much difficulty in a prison.  
19 If they're more severely effected, it's a problem.

20 But if you are getting the person,  
21 first of all, and you don't have any history,  
22 documented history, the appropriate diagnosis demands  
23 expenditure of some resources. You really should do  
24 an IQ test by somebody who is trained to do it,  
25 usually the psychologist, at least a master's level

1 person. It's sometimes difficult to get that sort of  
2 personnel, certainly in jails and sometimes in  
3 prisons.

4                   And mental retardation can mimic other  
5 conditions because other conditions can affect the  
6 intellectual function and make sure seem retarded when  
7 they're not.

8                   So it's not quite as easy an issue as  
9 it might appear at first, in terms of whether a person  
10 is mentally retarded or not.

11                   DR. DUDLEY: Mr. Schwarz.

12                   MR. SCHWARZ: SchwarzThis is a  
13 question, Director Wilkinson, for you that's not  
14 limited to mental health, but there's discussion about  
15 whether there are people being sent to prisons who  
16 don't need to be there and whether, also, the number  
17 of people in prisons gets in the way of corrections  
18 professionals doing the job that they would like to  
19 do. And maybe you could answer this question either  
20 from your own point of view or if you didn't want to  
21 talk about your own point of view, say what you think  
22 most of your colleagues believe.

23                   Do most corrections professionals  
24 believe that the number of people being sent to  
25 prisons per order of the legislature is getting in the



1 way of their doing the kind of job they would like to  
2 do as corrections professionals?

3 MR. WILKINSON: Interesting question.  
4 I have never heard it couched quite that way. I do  
5 believe that most correctional administrators will  
6 suggest that there are persons in their population who  
7 should not be there. Considering, you know, the  
8 number of gray hairs I have today, I have no problems  
9 in saying we have a lot more than we should have.  
10 Other corrections administrators might be more  
11 reluctant to say it in that way.

12 But we've done research and we know  
13 that given the same histories that persons might have  
14 in one county, given if that person was sentenced in a  
15 different county would determine whether or not they  
16 would go to prison.

17 We're concerned now about the female  
18 population. Exponentially there are more females,  
19 percentage-wise, that are being sent to prison than  
20 males, and we have absolutely no idea why. I've  
21 actually commissioned a study to find out why that's  
22 actually going on. I had to open up a third or fourth  
23 facility just for female offenders just in recent  
24 months, so it's a problem.

25 I do believe that most corrections

1 administrators will suggest that it's a concern, but  
2 I'm not -- the number would have to be reduced in so  
3 significant of a way that it would reduce the average  
4 cost of incarceration of a person and not the marginal  
5 cost. I could take out -- 20 people out of a prison  
6 with 300 people and it's still going to cost me the  
7 same to run that institution. If I could close the  
8 prison with 300 people in it, then I would save that  
9 average cost. So it's not just the question of how  
10 many we have, at what threshold level does it exist  
11 that it would really make a difference?

12 DR. GROVES: I think it's ambivalent  
13 for an individual administrator at an individual  
14 facility, they certainly often recognize that their  
15 facility is overcrowded.

16 For example, Mercer County used to have  
17 a detention center in Trenton and a correction center  
18 a few miles away. The building in Trenton was a sick  
19 building; plumbing was always breaking down in the  
20 summer, people can't take a bath, can't flush a toilet  
21 for days at a time and the same thing happened at the  
22 new prison.

23 So you have all of these psychiatric  
24 patients coming in, overloaded, people sleeping in the  
25 gym, sleeping on the floor, cells that used to have

1 two people now have three people stacked on top of  
2 each other. They're tearing their hair out.

3                   And the psychiatric patients, because  
4 of the rigidity of the system, one of the easiest ways  
5 to get any attention or acknowledgment that you are  
6 suffering is to say that you are going to commit  
7 suicide or to make a gesture; like, you know, you tie  
8 your handkerchief around your neck or you cut yourself  
9 or something like that, then that's a problem for  
10 them; you have to get isolated or they're worried  
11 about you because of your history, then you have to  
12 get taken out to the local hospital and, you know,  
13 that's a big expense.

14                   However, at the systems level there may  
15 be different feelings because, you know, corrections  
16 are a growth industry; it provides a lot of jobs in  
17 segments of the community.

18                   Mr. Farrow this morning talked about  
19 the north-south axis in New Jersey. In New Jersey  
20 south there are many farms that are going bust and the  
21 guys who lived on that farm are the children of those  
22 farmers of the previous generation. They are now  
23 being -- many of them are being provided employment  
24 through new prisons that are being put up and expanded  
25 in the southern part of the state.

1                   So if the corrections people are high  
2 enough place, the volume of prisoners could involve  
3 some growth of that empire and more security for  
4 corrections on a whole as against an individual  
5 institution.

6                   MR. GREEN: I just wanted to ask  
7 actually two questions, they're unrelated. One is to  
8 Ms. Fellner, you mentioned about oversight and  
9 accountability during your opening statement, you  
10 didn't get a chance the fully address that, but, also  
11 I wanted to ask then Dr. Wilkinson on a different  
12 issue; you expressed in your opening statement about  
13 some trepidation going into this and when the  
14 Commission was announced and that that was something  
15 that was somewhat part of correction officials around  
16 the country.

17                   In terms of our addressing this issue,  
18 assuming that there are some important issues that  
19 need to be addressed and that need to have impact, I  
20 would like you to then maybe comment on is, it what we  
21 say and how we say it? How do we, in fact, do  
22 something that ends up being effective from the  
23 perspective of correction officials, but first  
24 accountability and oversight, Ms. Fellner.

25                   MS. FELLNER: Yeah, I think probably

1 everybody remembers the sort of open -- what were they  
2 called -- sunrise laws.

3 UNIDENTIFIED SPEAKER: Sunshine laws.

4 MS. FELLNER: Sunshine laws. Those  
5 seem to bypass prison systems. Prison systems are  
6 remarkably closed, not just that they keep prisoners  
7 in, but it is very hard for the public or even  
8 appropriate sectors of the public to find out what's  
9 going on inside. And given all the problems which you  
10 are looking at that prisons, by their very nature, can  
11 have, oversight, outside oversight, I think, is  
12 crucial.

13 Whether it be done through an  
14 independent inspector general, whether it be done  
15 through a commission, there need to be more mechanisms  
16 so that there is an outside accountability for what's  
17 going on inside, which in most jurisdictions or states  
18 does not exist.

19 This is also particularly true for  
20 mental health and medical care. I believe that there  
21 should be -- call them boards, commissions or  
22 whatever, independent experts in medical or mental  
23 health fields who are charged with monitoring what's  
24 going on, who can ask questions, who can get the data.  
25 Often times, this data and this information only comes

1 out in litigation.

2 California shouldn't have required  
3 those experts to go in, who you heard from earlier, to  
4 uncover what should have been out for a long time.

5 Prison systems are reluctant to have  
6 oversight, they are certainly wary of the press, for  
7 good reason, but there needs to be more mechanisms of  
8 transparency in general.

9 MR. GREEN: Dr. Wilkinson, could you --

10 MR. WILKINSON: When the Commission was  
11 first announced, the way it got to us as correction  
12 administrators is that it was a follow-up to the  
13 scandal in Abu Ghraib in Iraq, and as it was  
14 determined with that event, persons who were  
15 professional corrections administrators had nothing to  
16 do with Abu Ghraib. It was strictly a military event  
17 and those persons were all cleared by the Department  
18 of Defense Inspector General when that was  
19 investigated.

20 But, nevertheless, it was extrapolated  
21 as a result of that and characterized that Abu Ghraib  
22 is no different than prisons that are operated in the  
23 United States. The same way it's being said about  
24 Guantanamo Bay and them being the new goologs(ph.) of  
25 the 21st century.

1                   So, as a result, we were preparing to  
2 go to war, more or less, with this Commission and what  
3 we thought may have been the intention, which was to  
4 eventually come out with a report that would be  
5 nothing but condemnation of how correctional  
6 facilities in this country were ran.

7                   If it were not for Gary Maynard, one of  
8 your commissioners, who called and said, hey, you  
9 know, I will be the conscious of the Commission, you  
10 know, I will help provide any information necessary to  
11 all of you, as well as the Commission members, so that  
12 this can be a reasonable exercise, you wouldn't have  
13 seen me here, you wouldn't have seen Richard Stalder  
14 here, you wouldn't have seen Jeff Beard here, you  
15 wouldn't have seen a number of things. You would have  
16 heard from us, but you wouldn't have had us here in  
17 the capacities that we were in.

18                   Alex held a session in Washington, DC a  
19 couple weeks ago, it was a wonderful round table  
20 discussion, we heard from Judge Sessions and others of  
21 you that more or less said what are saying; how can we  
22 help? We would love to help, you know, we'll do  
23 whatever it is, we'll provide data, we'll provide  
24 documents, we'll sit in meetings with you, we'll  
25 respond, we'll proofread, we'll do whatever you want,

1 you know, we will write the report for you if you  
2 want. So, you know, I won't say we're necessarily  
3 here to help but, you know, it would be a travesty in  
4 our estimation if we didn't have at least the ability  
5 to provide some feedback to you.

6 MR. BRIGHT: Well, the question too,  
7 though, was what would you want it to say?

8 MR. WILKINSON: Well, the truth.

9 MR. BRIGHT: I mean, as somebody who is  
10 running a very large -- sixth largest prison system,  
11 what do you see as the major problems and what way do  
12 you see in which policymakers, legislators or whatever  
13 can help you do your job better?

14 MR. WILKINSON: Well, I think it needs  
15 to, first of all, say the truth.

16 MR. BRIGHT: Of course.

17 MR. WILKINSON: And I have this  
18 20 percent/60 percent/20 percent theory. I think  
19 there are 20 percent of some really good best  
20 practices out there that somehow or another you need  
21 to identify, and there are 20 percent where there are  
22 lots of problems, where things need to change, where  
23 probably, you know, everybody would have meant that  
24 this is an area for some sort of reformation.

25 But there is 60 percent of all of that



1 that's kind of on the bubble, it's not  
2 unconstitutional, you know, we need to probably do a  
3 better job, but we need help. We need technical  
4 assistance. I'm not one to ask for money because, you  
5 know, that's not something I think you can do, so I  
6 think you need to stay away from the money question as  
7 much as possible because this isn't -- you know, you  
8 need to give us the tools to go to our legislatures  
9 for it, but you are not going to get it from the  
10 federal government, so we're relegated to knowing that  
11 right now.

12                   So we want to be able to say that there  
13 are some tools available, technical assistance,  
14 training, that can possibly be recommended. We want  
15 to be able to identify how jurisdictions can identify  
16 what's going on in other jurisdictions that they can  
17 benchmark with, for example, and we need to, you know,  
18 show that there are some bad practices out there, not  
19 necessarily by identifying jurisdictions, but having  
20 case examples of stuff that work.

21                   We are now talking about the science of  
22 what works and we think we are getting pretty close to  
23 understanding what evidence-based practices -- you  
24 know, the science of what works and those kinds of  
25 things ought to be so whatever you come up with almost

1 need to be kind of an outcome based, you know,  
2 recommendations instead of something that is just  
3 going to sit on the shelf, like so many other  
4 exercises have been that we won't look at any more.

5 MR. BRIGHT: I mean, some problems are  
6 not necessary -- there are some bad practices, you  
7 said the 20 percent, but then there are also some  
8 things where you've just been handed -- a better  
9 analogy than the one maybe used before -- but you've  
10 just been handed more than you've been given the  
11 resources, the personnel or whatever to deal with, I  
12 mean -- or not you, but you and your colleagues across  
13 the country, some more than others; that's a fair  
14 statement; isn't it?

15 MR. WILKINSON: Yes, that's absolutely  
16 true and that's why I think this work cannot be  
17 relegated only to the corrections profession.

18 You know, I don't even use the word  
19 criminal justice. I talk about something called  
20 social justice because if there's going to be a  
21 resolution, you know, to the problem that we have,  
22 it's going to start way before it gets to us. It  
23 needs to start in the community, it needs to start  
24 with sentencing courts across the state, it needs to  
25 start and linger in the hallowed halls of our

1 legislatures across the country.

2                   So the issue is a lot bigger and much  
3 more holistic than what we originally perceived as the  
4 mission of this Commission.

5                   DR. DUDLEY: We have to stop.

6                   MR. WILKINSON: Sorry.

7                   DR. DUDLEY: No. I mean that's an okay  
8 place to stop.

9                   I just want to thank each of you for  
10 taking the time to come and meet with us. It's been  
11 enormously helpful and, hopefully, we'll be able to  
12 integrate what you've been able to tell us with the  
13 rest of the information we've gathered, so we thank  
14 you so much again.

15                   CLOSING STATEMENTS

16                   MR. BUSANSKY: You can remain seated.

17 I just have a few closing remarks.

18                   My name is Alex Busansky, I'm the  
19 Executive Director of the Commission on Safety and  
20 Abuse in America's Prisons and on behalf of the  
21 Commissioners and the staff, I'd just like to offer a  
22 few closing remarks.

23                   First of all, I want to sincerely thank  
24 all of those individuals who have testified before the  
25 Commission here in Newark, New Jersey. Thank you for

1 candidly describing difficult personal experiences,  
2 thank you for sharing your knowledge and insight  
3 acquired over years of work in the challenging field  
4 of corrections, and thank you really for helping us in  
5 our inquiry here at the Commission.

6 I also want to thank those of you who  
7 took the time to listen to the testimony provided over  
8 the past two days. Being here makes you a witness to  
9 this inquiry. But, more importantly, being here gives  
10 you a chance to learn, along with us, about the most  
11 serious problems of abuse and safety in America's  
12 prisons and jails and how we might begin to solve  
13 those problems.

14 You've heard more than a few witnesses  
15 say that the public doesn't care about what happens to  
16 the men and women who work in, who serve time in our  
17 jails and prisons. Your presence shows that people in  
18 our communities; mothers, fathers, neighbors, brothers  
19 and sisters care about these issues. Issues that --  
20 as commissioner co-chair Nicholas Katzenback said  
21 yesterday morning when the hearing began, issues that  
22 affect the very fiber of our justice system and of our  
23 society.

24 This is the Commission's second hearing  
25 and we will hold two more hearings before releasing a

1 final report and recommendation. You may not be able  
2 to come to those hearings; the next one is in St.  
3 Louis in November and the final hearing will be in  
4 California in January, but I encourage you to stay  
5 involved with us. Go to our website, the address is  
6 right up there on the screen,  
7 [www.prisoncommission.org](http://www.prisoncommission.org), register to receive updates  
8 about future hearings and other work. And e-mail or  
9 write to us if you have information or insights that  
10 you believe would advance our inquiry.

11                   Again, on behalf of the Commission,  
12 thank you all again and this concludes our  
13 proceedings.

14                   (Hearing concluded at 4:48 p.m.)

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