UNIFORM FRANCHISE REGISTRATION APPLICATION

File No: 560829-71/Noble

Roman's Inc.

State:	WISCONSIN	Fee:	\$400.00
APPL	ICATION FOR (Check only one):		
	INITIAL REGISTRATION OF AN OFFER AND SALE OF	FRAN	NCHISES
<u>X</u>	RENEWAL APPLICATION OR ANNUAL REPORT		
	PRE-EFFECTIVE AMENDMENT		
	POST-EFFECTIVE MATERIAL AMENDMENT		
1.	Full Legal Name of Franchisor:		
	Noble Roman's, Inc.		
2.	Name of the franchise offering:		
	Noble Roman's Pizza		
3.	Franchisor's principal business address:		
	6612 E. 75th Street Suite 450 Indianapolis, Indiana 46250		
4.	Name and address of Franchisor's agent in the State of Wisconsin process:	n autho	rized to receive service of
	Division of Securities P.O. Box 1768 345 W. Washington Avenue, 4 th Floor Madison, Wisconsin 53702		

The states in which this application is or will be shortly on file: 5.

> California, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington and Wisconsin.

6. Name, address, telephone and facsimile numbers, and e-mail address of person to whom communications regarding this application should be directed.

Brent Trame Thompson Coburn LLP One US Bank Plaza, Suite 3400 St. Louis, Missouri 63101 Phone: (314) 552-6569

Fax: (314) 552-7569

email: btrame@thompsoncoburn.com

Certification

I certify and swear under penalty of law that I have read and know the contents of this application, including the Franchise Disclosure Document with an issuance date of April 27, 2023 attached as an exhibit, and that all material facts stated in all those documents are accurate and those documents do not contain any material omissions. I further certify that I am duly authorized to make this certification on behalf of the Franchisor and that I do so upon my personal knowledge.

Executed at 6612 E. 75th Street, Suite 450, Indianapolis, Indiana 46250, on April 27, 2023.

		Franchisor:
		NOBLE ROMANS, INC.
		Parl Mobly
		By: Paul W. Mobley
(Seal)		Title: Executive Chairman
STATE OF INDIANA)	
COUNTY OF MARION) ss.)	

Personally appeared before me this 27th day of April, 2023, the above-named Paul W. Mobley, to me known to be the person(s) who executed the foregoing application (as Executive Chairman of the above-named applicant) and, being first duly sworn, stated upon oath that said application, and all exhibits submitted herewith, are true and correct.

Karen Penny, Notary

(NOTORIAL SEAL)

My commission expires: December 9, 2024

Corporate Acknowledgement

STATE OF INDIANA)
) ss.
COUNTY OF MARION)

On this 27th day of April, 2023, before me Karen Penny, the undersigned officer, personally appeared Paul W. Mobley, known personally to me to be the Executive Chairman of Noble Roman's, Inc., and that he, as such officer, being authorized to do so, executed the foregoing instrument for the purposes therein contained, by signing the name of the corporation by himself as such officer.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal.

Karen Penny, Notary

(NOTARIAL SEAL)

 $My\ commission\ expires:\ December\ 9,\ 2024$

FRANCHISOR'S COSTS AND SOURCE OF FUNDS

1.	Disclose the Franchisor's total costs for performing its pre-opening obligations to provide good
	or services in connection with establishing each franchised business, including real estat
	improvements, equipment, inventory, training and other items stated in the offering:

Category	Costs
Real Estate	
Improvements	
Equipment	
Inventory	
Training	\$400
Other (describe)	

2. State separately the sources of all required funds:

The franchisor's costs for its pre-opening obligations consist of expenses for training classes for each franchisee in the amount of \$400 per franchisee. The source of funds for such costs is the franchisor's operating income.

FORM C

Uniform Consent to Service of Process

Noble Roman's, Inc., a corporation organized under the laws of the State of Indiana (the "Franchisor"), irrevocably appoints the officers of the States designated below and their successors in those offices, its attorney in those States for service of notice, process or pleading in an action or proceeding against it arising out of or in connection with the sale of franchises, or a violation of the franchise laws of that State, and consents that an action or proceeding against it may be commenced in a court of competent jurisdiction and proper venue within that State by service of process upon this officer with the same effect as if the undersigned was organized or created under the laws of that State and had lawfully been served with process in that State. We have checked below each state in which this application is or will be shortly on file, and provided a duplicate original bearing an original signature to each state.

<u>X</u>	California: Commissioner of Corporations	_X_	North Dakota: Securities Commissioner
	Hawaii: Commissioner of Securities	_X_	Rhode Island: Director, Department of Business Regulation
X	Illinois: Attorney General	V	-
_X	Indiana: Secretary of State	<u>X</u>	South Dakota: Director of the Division of Securities
<u>X</u>	Maryland: Securities Commissioner	<u>X</u>	Virginia: Clerk, Virginia State Corporation Commission
<u>X</u>	Minnesota: Commissioner of Commerce	Y	Washington: Director of Financial
<u>X</u>	New York: Secretary of State	<u>X</u>	Institutions
		<u> </u>	Wisconsin: Administrator, Division of Securities, Department of Financial Institutions

Please mail or send a copy of any notice, process or pleading served under this consent to:

Brent Trame Thompson Coburn LLP One US Bank Plaza, Suite 3400 St. Louis, Missouri 63101

Dated: April 27, 2023

NOBLE ROMAN'S, INC.

By: Paul W. Mobley Title: Executive Chairman

Form D- Franchise Seller Disclosure Form

1.	List v	who will solicit, offer or sell franchises for the Franchisor in this state.
	A.	Name; Troy K. Branson
	B.	Business address and telephone number; 6612 E. 75th Street, Suite 450, Indianapolis, Indiana 46250, 317-634-3377
	C.	Present employer; Noble Roman's, Inc.
	D.	Present title; Executive Vice President
	E.	Employment during the past five years. For each employment, state the name of the employer, position held, and beginning and ending dates.
		Noble Roman's, Inc., Executive Vice President, 1998 to Present
2.	State	whether the person identified in 1. above:
	A.	Has an administrative, criminal or material civil action pending against that person alleging a violation of franchise, antitrust or securities law, or alleging fraud, unfair or deceptive practices, or any comparable allegations?
		YES NO <u>X</u> _
		If you answered "yes," please provide:
	В.	Had during the 10-year period immediately before the disclosure document's issuance date been convicted of or pleaded nolo contendere to a felony charge; or been held liable in a civil action involving an alleged violation of a franchise, antitrust or securities law, or allegations of fraud, unfair or deceptive practices, or comparable allegations?
		YES NO <u>X</u>
		If you answered "yes," please provide:
		1. Names of the parties:
		2. The forum:
		3. Case or proceeding identification number:
	C.	Is subject to a currently effective injunction or restrictive order or decree resulting from a pending or concluded action brought by a public agency and relating to the franchise, or to a Federal, State or Canadian franchise, securities, antitrust, trade regulation or trade

practice law.

YES ____ NO _X_

If you answered "yes," please provide:

- 1. Names of the person:
- 2. Public agency or court:
- 3. Case or proceeding identification number:

Form D- Franchise Seller Disclosure Form

1.	List w	ho will solicit, offer or sell franchises for the Franchisor in this state.
	A.	Name; Paul W. Mobley
	В.	Business address and telephone number; 6612 E. 75th Street, Suite 450, Indianapolis Indiana 46250, 317-634-3377
	C.	Present employer; Noble Roman's, Inc.
	D.	Present title; Executive Chairman and Chief Financial Officer
	E.	Employment during the past five years. For each employment, state the name of the employer, position held, and beginning and ending dates.
		Noble Roman's, Inc., Chairman & CEO, 1974 to Present
2.	State v	whether the person identified in 1. above:
	A.	Has an administrative, criminal or material civil action pending against that person alleging a violation of franchise, antitrust or securities law, or alleging fraud, unfair or deceptive practices, or any comparable allegations?
		YES NO <u>X</u> _
	В.	Had during the 10-year period immediately before the disclosure document's issuance date been convicted of or pleaded nolo contendere to a felony charge; or been held liable in a civil action involving an alleged violation of a franchise, antitrust or securities law, or allegations of fraud, unfair or deceptive practices, or comparable allegations?
		YES NO <u>X</u>
		If you answered "yes," please provide:
		1. Names of the parties:
		2. The forum:
		3. Case or proceeding identification number:
	C.	Is subject to a currently effective injunction or restrictive order or decree resulting from a pending or concluded action brought by a public agency and relating to the franchise, or to a Federal, State or Canadian franchise, securities, antitrust, trade regulation or trade practice law.
		YES NO X

If you answered "yes," please provide:

- 1. Names of the person:
- 2. Public agency or court:
- 3. Case or proceeding identification number:



Consent in Franchise Disclosure Documents

NOBLE ROMAN'S, INC. Indianapolis, Indiana

Somerset CPAs, P.C. consents to the use in the Franchise Disclosure Document issued by Noble Roman's, Inc. (the "Franchisor") of our report dated April 13, 2023, relating to our audits of the consolidated financial statements of the Franchisor as of December 31, 2022 and 2021 and for each of the three years in the period ended December 31, 2022, appearing in the Company's Form 10-K for the year ended December 31, 2022.

Someroet CPAs, P.C.

Indianapolis, Indiana April 18, 2023



WISCONSIN FRANCHISE DISCLOSURE DOCUMENT NOBLE ROMAN'S PIZZA

Noble Roman's, Inc. an Indiana Corporation 6612 E. 75th Street, Suite 450 Indianapolis, Indiana 46250 www.nobleromans.com (317) 634-3377

The franchisee will operate a Noble Roman's Pizza® franchise ("Noble Roman's"). The franchise is offered for non-traditional locations such as universities, hospitals, recreational facilities, convenience stores and other types of locations with pre-existing customer traffic for a Noble Roman's Pizza.

The total investment necessary to begin operation of a Noble Roman's franchise is \$32,100 to \$227,700. This includes an initial franchise fee of \$7,500 or \$10,000 that must be paid to Noble Roman's.

This disclosure document summarizes certain provisions of your Franchise Agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payment, to the Franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

The terms of your contract will govern your franchise relationship. Do not rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "A Consumer's Guide to Buying a Franchise," which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP, or by writing to FTC at 600 Pennsylvania Avenue, N.W., Washington, D.C. 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agency about them.

Issuance Date: April 27, 2023

Effective Date:

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibits E and F.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit B includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company- owned and franchised outlets.
Will my business be the only Noble Roman's business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Noble Roman's franchisee?	Item 20 or Exhibits E and F list current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need To Know About Franchising Generally

<u>Continuing responsibility to pay fees</u>. You may have to pay royalties and other fees even if you are losing money.

<u>Business model can change</u>. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

<u>Supplier restrictions</u>. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

<u>Operating restrictions</u>. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

<u>Competition from franchisor</u>. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit D.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About *This* Franchise

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement requires you to resolve disputes with the franchisor by mediation, arbitration and/or litigation only in Indiana. Out-of-state mediation, arbitration, or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to mediate, arbitrate, or litigate with the franchisor in Indiana than in your own state.

Certain states may require other risks to be highlighted. Check the "State Specific Addenda" (if any) to see whether your state requires other risks to be highlighted.

TABLE OF CONTENTS

1.	The Franchisor and any Parents, Predecessors and Affiliates.	1
2.	Business Experience	
3.	Litigation.	5
4.	Bankruptcy	5
5.	Initial Fees.	5
6.	Other Fees.	6
7.	Estimated Initial Investment	
8.	Restrictions on Sources of Products and Services.	
9.	Franchisee's Obligations.	
10.	Financing.	
11.	Franchisor's Assistance, Advertising, Computer Systems and Training	10
12.	Territory.	
13.	Trademarks	13
14.	Patents, Copyrights and Proprietary Information.	14
15.	Obligation to Participate in the Actual Operation of the Franchise Businesses	
16.	Restrictions on What the Franchisee May Sell	
17.	Renewal, Termination, Transfer and Dispute Resolution.	
18.	Public Figures.	
19.	Financial Performance Representations.	19
20.	Outlets and Franchisee Information.	
21.	Financial Statements.	25
22.	Contracts.	25
23.	Receipts	26
	EXHIBITS	
A.	Franchise Agreement – Noble Roman's Pizza	
B.	Financial Statements	
C.	Registered Agent for Service of Process	
D.	State Administrators	
E.	List of Current Franchisees	

F.

G. H. List of Former Franchisees

Form of Supply Agreement – Master Single Unit Form of Supply Agreement – Master Multi Unit

1. The Franchisor and any Parents, Predecessors and Affiliates.

General Information

To simplify the language in this Disclosure Document, references to the "Company" or "We" means Noble Roman's, Inc., the franchisor. The term "You" means the person who buys the franchise and the owners of the franchise if the franchisee is a corporation, partnership or other entity. This Franchise Disclosure Document relates only to the Noble Roman's Pizza franchise. The Company was incorporated September 21, 1972 and is an Indiana corporation with a principal place of business at 6612 E. 75th Street, Suite 450, Indianapolis, Indiana 46250. The Company sells and services franchises and licenses for non-traditional and traditional foodservice operations under the trade names "Noble Roman's Pizza", "Noble Roman's Craft Pizza & Pub" and "Noble Roman's Take-N-Bake". The Company believes the attributes of these concepts include high quality products, simple operating systems, fast service times, labor-minimizing operations, attractive food costs and overall affordability. Since 1997 to 2018, the Company focused its efforts and resources primarily on franchising and licensing for non-traditional locations and now has awarded franchise and/or license agreements in most states plus Washington, D.C. and awarded franchises in Italy, Puerto Rico, the Dominican Republic, the Bahamas and Canada, although the Company current has no locations there now. The Company began, in 2018, selling franchises for its traditional restaurant concept called "Noble Roman's Craft Pizza & Pub" under a separate franchise disclosure document. Although from 2005 to 2007 the Company sold some franchises for traditional quick service restaurants locations, the Company is currently focusing all of its sales efforts on (i) selling franchises/licenses for nontraditional locations primarily in convenience stores and entertainment facilities, (ii) license agreements for grocery stores to sell the Noble Roman's Take-N-Bake Pizza, and (iii) franchises for its traditional restaurant concept called Noble Roman's Craft Pizza & Pub under a separate franchise disclosure document. Prior to focusing on franchising for non-traditional foodservice operations, the Company had approximately 25 years' experience operating and franchising pizza restaurants in traditional locations, giving it expertise in the design and support of foodservice systems for franchisees. The Company does not have a parent company and does not have any affiliates that offer franchises in any line of business or provide products or services to our franchisees.

Currently, the Company is operating a non-traditional location, which contains a Noble Roman's Pizza and a Tuscano's Italian Style Subs in Virginia. The Company also currently owns and operates nine locations of its traditional restaurant concept called Noble Roman's Craft Pizza & Pub.

Products & Systems

The Company's non-traditional franchises provide high-quality products, simple operating systems, labor minimizing operations and attractive food costs.

Noble Roman's Pizza

The hallmark of Noble Roman's Pizza is "Superior quality that our customers can taste." Every ingredient and process has been designed with a view to produce superior results.

•A fully-prepared pizza crust that captures the made-from-scratch pizzeria flavor which gets delivered to non-traditional locations shelf-stable so that dough handling is no longer an impediment to a consistent product in those types of operations.

- •Crust made with only specially milled flour (except for its gluten-free crust) with above average protein and yeast.
- •Fresh packed, uncondensed and never cooked sauce made with secret spices, parmesan cheese and vineripened tomatoes.
- •100% real cheese blended from mozzarella and Muenster, with no soy additives or extenders.
- •100% real meat toppings, with no additives or extenders a distinction compared to many pizza concepts.
- •Vegetable and mushroom toppings that are sliced and delivered fresh, never canned.
- •An extended product line that includes breadsticks and/or cheesy stix with dip, pasta, baked sandwiches, salads, wings and a line of breakfast products.

Noble Roman's Take-N-Bake

The Company developed a take-n-bake version of its pizza as an addition to its menu offerings. The take-n-bake pizza is designed as an add-on component for new and existing convenience stores and as a stand-alone offering for grocery stores. The Company offers the take-n-bake program in grocery stores under a license agreement rather than a franchise agreement. In convenience stores, take-n-bake is an available menu offering under the existing franchise/license agreement. The Company uses the same high quality pizza ingredients for its take-n-bake pizza as with its baked pizza, with slight modifications to portioning for enhanced home baking performance.

Business Strategy

The Company is focused on revenue expansion while continuing to minimize overhead. To accomplish this the Company will continue developing, owning and operating Craft Pizza & Pub locations and franchising to qualified multi-unit franchisees. At the same time, the Company will continue to focus on franchising/licensing for non-traditional locations by franchising primarily to convenience stores and entertainment centers.

The franchise fees are paid upon signing the franchise agreement and, when paid, are deemed fully earned and non-refundable in consideration of the administration and other expenses incurred by the Company in granting the franchises and for the lost and/or deferred opportunities to grant such franchises to any other party.

The Company's proprietary ingredients are manufactured pursuant to the Company's recipes and formulas by third-party manufacturers under contracts between the Company and its various manufacturers. These contracts require the manufacturers to produce ingredients meeting the Company's specifications and to sell them to Company-approved distributors at prices negotiated between the Company and the manufacturer.

Distribution

The Company's proprietary products are manufactured pursuant to the Company's recipes and formulas by third-party manufacturers under contracts between the Company and its various manufacturers. These contracts require the manufacturers to produce products meeting the Company's specifications and to sell them to Company-approved distributors at prices negotiated between the Company and the manufacturer.

At present, the Company has distribution agreements with its primary distributors strategically located throughout the United States. The distribution agreements require the primary distributors to maintain adequate inventories of all products necessary to meet the needs of the Company's franchisees and licensees in their distribution area for weekly deliveries to the franchisee/licensee locations and to its grocery store distributors in their respective territories. Each of the primary distributors purchases the products from the manufacturer at prices negotiated between the Company and the manufacturers, but under payment terms agreed upon by the manufacturer and the distributor and distributes the products to the franchisee/licensee at a price determined by the distribution agreement. Payment terms to the distributor are agreed upon between each franchisee/licensee and the respective distributor. In addition, the Company has agreements with various grocery store distributors located in different parts of the country which agree to buy the Company's products from one of its primary distributors and to distribute those products only to their grocery store customers who have signed license agreements with the Company.

Competition

The restaurant industry and the retail food industry in general are very competitive with respect to convenience, price, product quality and service. In addition, the Company competes for franchise and license sales on the basis of product engineering and quality, investment cost, cost of sales, distribution, simplicity of operation and labor requirements. Actions by one or more of the Company's competitors could have an adverse effect on the Company's ability to sell additional franchises or licenses, maintain and renew existing franchises or licenses, or sell its products. Many of the Company's competitors are very large, internationally established companies.

Within the competitive environment of the non-traditional franchise and license segment of the restaurant industry, management has identified what it believes to be certain competitive advantages for the Company. First, some of the Company's competitors in the non-traditional venue are also large chains operating thousands of franchised, traditional restaurants. Because of the contractual relationships with many of their franchisees, some competitors may be unable to offer wide-scale site availability for potential non-traditional franchisees. The Company is not faced with any significant geographic restrictions in this regard.

Many of the Company's competitors in the non-traditional venue were established with little or no organizational history operating traditional foodservice locations. This lack of operating experience may limit their ability to attract and maintain non-traditional franchisees or licensees who, by the nature of the venue, often have little exposure to foodservice operations themselves. The Company's background in traditional restaurant operations has provided it experience in structuring, planning, marketing, and controlling costs of franchise or license unit operations which may be of material benefit to franchisees or licensees.

Government Regulation

The Company and its franchisees are subject to various federal, state and local laws affecting the operation of our respective businesses. Each franchise location is subject to licensing and regulation by a number of governmental authorities, which include health, safety, sanitation, building and other agencies and ordinances in the state or municipality in which the facility is located. The process of obtaining and maintaining required licenses or approvals can delay or prevent the opening of a franchise location. Vendors, such as our third-party production and distribution services, are also licensed and subject to regulation by state and local health and fire codes, and U. S. Department of Transportation regulations. The Company, its franchisees and its vendors are also subject to federal and state environmental regulations.

The Company is subject to regulation by the Federal Trade Commission ("FTC") and various state agencies under federal and state laws regulating the offer and sale of franchises. Several states also regulate aspects of the franchisor-franchisee relationship. The FTC requires us to furnish to prospective franchisees a disclosure document containing certain specified information. Some states also regulate the sale of franchises and require registration of a franchise disclosure document with state authorities. Substantive state laws that regulate the franchisor-franchisee relationship presently exist in a substantial number of states, and bills have been introduced in Congress from time to time that would provide for additional federal regulation of the franchisor-franchisee relationship in certain respects. State laws often limit, among other things, the duration and scope of non-competition provisions and the ability of a franchisor to terminate or refuse to renew a franchise. Some foreign countries also have disclosure requirements and other laws regulating franchising and the franchisor-franchisee relationship, and the Company would be subject to applicable laws in each jurisdiction where it seeks to market additional franchised units.

2. Business Experience.

Executive Chairman of the Board and Chief Financial Officer - Paul W. Mobley was Chairman of the Board, Chief Executive Officer and Chief Financial Officer of the Company, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, from December 1991 until November 2014 when he became Executive Chairman and Chief Financial Officer. Mr. Mobley has been a Director and an Officer since 1974. He is the father of A. Scott Mobley. Mr. Mobley has a B.S. in Business Administration from Indiana University.

President, Chief Executive Officer, Secretary and a Director - A. Scott Mobley has been President of the Company, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, since 1997, a Director since January 1992, Secretary since February 1993 and Chief Executive Officer since November 2014. Mr. Mobley has a B.S. in Business Administration magna cum laude from Georgetown University and an MBA from Indiana University. He is the son of Paul W. Mobley.

Director - Douglas H. Coape-Arnold has been a Director of the Company since 1999. Mr. Coape-Arnold has been Managing General Partner of Geovest Capital Partners, L.P., 450 Parkway N., New York, NY 10022, since January 1997. Mr. Coape-Arnold is a Chartered Financial Analyst.

Director - Marcel Herbst has been a Director of the Company since July 2016. Mr. Herbst is the founder and portfolio manager of Herbst Capital Management, LLC, 2846 N. Southport Avenue, #3-N, Chicago, IL, 60657, from 2008 until current. Mr. Herbst has a Bachelor degree of Business Administration from

Schiller International University in Heidelberg, Germany and a Master's degree of Management in Hospitality concentrating in food and beverage from Cornell University.

Director – William Wildman has been a director of the Company since June 2019. Mr. Wildman is the President and Chief Executive Officer of Pinnacle Commercial Capital. Mr. Wildman studied business and law at the University of Evansville, and undertook additional financial management studies at the Indiana Banking School at Purdue.

Executive Vice President of Franchising - Troy Branson has been Executive Vice President for the Company, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, since November 1997. Mr. Branson has a B.S. in Business from Indiana University.

Director of Operations - Terry Farabaugh has been with the Company, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, in various operations positions since 1989. He has been Director of Operations since 2015. Mr. Farabaugh has owned various franchises of the Company.

3. Litigation.

The Company, from time to time, is involved in various litigation relating to claims arising out of its normal business operations.

The Company is not involved in any litigation requiring disclosure.

4. Bankruptcy.

No bankruptcy information is required to be disclosed in this disclosure document.

5. Initial Fees.

The initial franchise fee is as follows:

	Non-Traditional,		Marketing
Franchise	except Hospitals	Hospitals	Package*
Noble Roman's Pizza	\$ 7,500	\$10,000	\$2,000 to \$3,000

The franchise fees are paid upon signing the Franchise Agreement and, when paid, shall be deemed fully earned and non-refundable in consideration of the administration and other expenses incurred by the Company in granting the franchises and for the lost and/or deferred opportunities to grant such franchises to any other party.

^{*}The marketing package is a non-refundable fee paid either to the Company or to outside vendors for production of required marketing materials. Whether this amount is paid to the Company or an outside vendor depends on whether the franchisee elects to purchase the marketing materials directly from the Company or requests the materials from the Company in digital form, and then has a printer not affiliated with the Company print the physical materials.

6. Other Fees.

Audit Fee

OTHER FEES

Type of Fee (Note 1) Due Date Amount Royalty Fee The greater of (i) \$175.00 per week or Payable weekly by Tuesday of the following (ii) 7% of gross sales for all locations week except hospitals. For hospitals, the greater of (i) \$175.00 per week; and (ii) 9% of gross sales (Note 2) Renewal Fee \$2,000 Payable at the time a renewal franchise agreement is executed Transfer Fee \$2,000 (Note 4) Prior to approval of transfer Manual Replacement Fee \$500 Prior to replacing any Manual

Five days after demand

Note 1 - All fees are imposed by and are payable to the Company. All fees are non-refundable.

(Note 5)

Note 2 - <u>Royalty Fee</u>. The term "gross sales" means the total selling price of all products and services and all income of every other kind and nature related to the operation of the franchised unit, whether for cash or credit, except for: (i) sales taxes collected directly from customers; and (ii) any other tax, excise or duty, levied or assessed against the franchisee by any federal, state or local authority based on sales of specific merchandise sold at or from the franchised unit, provided that such taxes are actually transmitted to the appropriate authority. You must pay to the Company a weekly royalty fee based on the gross sales of the franchised unit for the preceding week for all products and services (as defined in Section IV of the Franchise Agreements), payable by electronic withdrawal of such fees by draft on your bank account.

Cost of audit plus up to 10% interest

Note 3 – Transfer Fee. Any transfer or assignment of your rights under the Franchise Agreement requires our prior written consent. In order for us to review and consider giving our consent, you must pay \$1,000 of the \$2,000 transfer fee, which is non-refundable if consent is withheld, to cover our actual time in processing the request.

Note 4 - <u>Audit Fees</u>. We have the right, at our own expense, to audit your books and records. This audit may involve a review of your purchases from your distributor's records. You must pay us the amount of all royalty fees due plus interest, determined from the date due until paid at the lesser of the highest rate allowed by law or a rate that is five percentage points higher than the "prime rate" then currently established by the largest bank headquartered in the state in which the location is situated, on any unreported gross sales, as determined by such audit. Additionally, if gross sales are not reported by the due date Franchisor may charge Franchisee a \$25.00 administrative fee for every day sales are unreported following the due date with no additional notice being required. In addition, should the audit disclose a deficiency in reported gross sales in excess of 3% of the actual audited amount of gross sales, you shall

reimburse us for the cost of the audit. Any amount or amounts payable by you under this disclosure document shall be remitted to the Company within 5 days after demand.

7. Estimated Initial Investment

YOUR ESTIMATED INITIAL INVESTMENT

(FOR NOBLE ROMAN'S ONLY FRANCHISEE)

		Method		To Whom Payment Is To
Type of Expenditure	Amount	Of Payment	When Due	Be Made
Initial franchise fee (Note1)	\$7,500 (Non-Traditional)	Lump Sum	Upon signing	Noble Roman's, Inc.
	\$10,000 (Hospitals)		Franchise	
			Agreement	
Uniforms and inventory (Note 2)	\$3,000 to \$10,000	As Incurred	As contracted	Suppliers
				Noble Roman's, Inc. or
Marketing package (Note 3)	\$2,000 to \$3,000	Lump Sum	As ordered	Suppliers
Initial Training Expenses	\$200 to \$500	As Incurred	As incurred	Suppliers
Smallwares (Note 2)	\$400 to \$3,000	Lump Sum	As contracted	Suppliers
Equipment (Note 2)	\$15,000 to \$110,000	Lump Sum	As contracted	Suppliers
Interior signs (Note 2)	\$500 to \$2,200	Lump Sum	As contracted	Suppliers
Exterior signs (Note 2)	\$0 to \$6,000	Lump Sum	As contracted	Suppliers
Remodeling Costs	\$500 to \$75,000	As Incurred	As contracted	Suppliers
Additional funds - 3 mo. (Note 4)	\$3,000 to \$8,000	As Incurred	As incurred	Employees & Suppliers
Total Initial Investment (Note 5				
(Note 5) (Note 6)	\$32,100 to \$227,700			

- Note 1: The initial franchise fee is deemed fully earned and non-refundable when paid.
- Note 2: These costs are payable to the suppliers of the goods or services on terms negotiated between you and such suppliers. Generally, they are due and payable as the obligations are incurred and are not refundable.
- Note 3: This fee is paid to the Company or to outside vendors for production of material as ordered. This fee is non-refundable.
- Note 4: This estimates your initial start-up expense. These expenses include payroll costs, insurance and other miscellaneous expenses and are generally non-refundable. These figures are estimates and we cannot guarantee that you will not have additional expenses starting the business. Your costs will depend on factors such as how closely you follow our methods, your management skill, experience and business acumen. The Company relied on its experience selling franchises plus its years of experience in the restaurant business in determining this estimate.
- Note 5: We relied on recent price lists from suppliers and our experience in the restaurant business to complete these estimates. You should review these amounts carefully before making any decision to purchase the franchise.
- Note 6: Real estate cost is not included because if the franchise is for a non-traditional location, by definition, is within another location with existing traffic. The Company does not offer, either directly or indirectly through any affiliated companies, financing to franchisees.

8. Restrictions on Sources of Products and Services.

You are required to purchase from distributors and suppliers approved by us all food products, facades, paper goods, marketing materials, menu boards, Noble Roman's customized ovens and signs. We do not require the purchase of any computer or cash register system for use in any of the locations. The Company does not provide any material benefits to you based on your purchase of products and services from designated or approved sources. However, the Company has negotiated arrangements with its distributors under which you will be entitled to purchase products and services at the same pricing as the distributors offer to the Company. Other than these negotiated arrangements, the Company does not maintain any purchasing or distribution cooperative. Product specifications and standards are issued only to suppliers which have been approved by the Company. From time to time product specifications are changed as a result of market testing of new products and/or in order to obtain better pricing for the products. None of our officers own an interest in any of our suppliers. We expect that approximately 60% to 80% of a franchisee's purchases of products and services in establishing and operating a franchise will be purchases from our approved suppliers.

Other than the items specified in the foregoing paragraph, you (i) are not required to purchase or lease any goods, services, supplies, fixtures, equipment, inventory or real estate relating to the establishment or operation of the franchised businesses from Company approved providers, and (ii) are permitted to purchase all other items needed in the businesses from any source which meets the Company's standard specifications described in the Operating Standards Manuals for quality, cleanliness, uniformity and delivery, and that has been approved by the Company.

For our services, such as layout and design, coordinating equipment orders and monitoring shipping and installation of equipment, the Company receives a commission on certain equipment, smallwares and signage from various suppliers as a result of your purchases. The amounts of these commissions vary from time to time based on quantities purchased by the franchisees. The Company may also receive from time to time allowances, credits or rebates from other suppliers based on purchases by you. These amounts are generally tied to specials or quantities purchased during given time periods. Neither the Company nor any of its affiliates are approved suppliers. In the most recent fiscal year, the estimated amount of such commissions and allowances were approximately \$1.67 million and was included in the general revenue of the Company representing approximately 11.5% of the Company's total revenue. The Company's total revenue for the most recent fiscal year was \$14.5 million.

If you desire to purchase any items from a supplier who has not previously been approved, you must request in writing the Company's approval of such supplier. Quality standards of the requested supplier will be determined solely by the Company. The Company will notify you within 10 days whether the request has been approved or denied. No fee is charged by the Company to approve a supplier. The Company reserves the right not to give approval to an unreasonable number of suppliers for any particular item or service. The Company may revoke approval of any supplier upon written notice to you in the event any supplier fails to continue to meet the Company's standards or specifications. Any purchase by you from an unauthorized supplier may result in the termination of your Franchise Agreement. Except as specified in the preceding paragraphs, neither the Company nor any affiliate receives any income derived from purchases made by you from approved independent suppliers. Criteria used to determine whether or not a supplier is approved, is not available to you. Approval for certain suppliers can be revoked at the sole discretion of the Company; however, if revoked, the Company will make necessary arrangements for an alternative supplier to have been approved by the Company prior to, or simultaneous with, the revoking of approved supplier.

9. Franchisee's Obligations.

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

Obligation	Section in Franchise <u>Agreements</u>	Item in Disclosure Document
a. Site selection and acquisition/lease	Section II	Item 11
b. Pre-opening purchases/leases	Sections II	Item 8
c. Site development and other pre-opening requirements	Sections II and V	Items 5, 6, 7 and 11
d. Initial and ongoing training	Sections V and VII	Item 11
e. Opening	Sections II and V	Item 11
f. Fees	Section IV	Items 5 and 6
g. Compliance with standards and policies/Operating Manual	Sections V, VII and VIII	Items 8,11,13 and 16
h. Trademark and proprietary information	Sections IX and X	Items 13 and 14
i. Restrictions on products/services offered	Section VIII	Items 8 and 16
j. Warranty and customer service		
requirements	Section VIII	Item 11
k. Territorial development and sales quotas	None	None
1. Ongoing product/service purchases	Section VIII	Item 8
m. Maintenance, appearance and remodeling requirements	Sections II, III and VIII	Items 11 and 17
n. Insurance	Section VII	None
o. Advertising	Section VIII	Item 11
p. Indemnification	Sections IX, XIII and XV	Item 13
q. Owner's participation/management/staffing	Section VII and VIII	Items 11 and 15
r. Records and reports	Sections IV and XI	Item 6
s. Inspections and audits	Sections II, VII, VIII and XI	Items 6 and 11
t. Transfer	Section XIV	Items 6 and 17
u. Renewal	Section III	Items 6 and 17
v. Post-termination obligations	Section XVIII	Item 17
w. Non-competition covenants	Section X	Item 17
x. Dispute resolution	Section XIX	Item 17

10. Financing.

The Company does not offer direct or indirect financing. The Company does not guarantee your note, lease or obligation.

11. <u>Franchisor's Assistance, Advertising, Computer Systems and Training</u>

Except as listed below, the Company is not required to provide you with any assistance.

Pre-Opening Obligations. Before you open your business, the Company will:

- (1) Assist you in selecting your site as the Company may deem advisable (Franchise Agreements, Section VIII, page 9);
- Provide review, approval or non-approval of any proposed location for the establishment of a franchised unit as the Company may deem necessary on its own initiative or in response to your reasonable request for site approval; provided, however, that the Company shall not provide on-site evaluation for any proposed site prior to the receipt of all required information and materials concerning such site prepared as described in Section II, page 2, of the Franchise Agreements. The Company (or its designee) will provide at no additional charge to you one on-site evaluation of a proposed location. If any additional on-site evaluations are required in connection with the establishment of the location for your franchise unit, the Company reserves the right to charge a reasonable fee for performing each such evaluation and to be reimbursed for all reasonable expenses incurred in connection with each such evaluation (Franchise Agreements, Section V, page 5);
- (3) Permit you to view, prior to the purchase of a franchise, one set of the Confidential Manuals and such other manuals and written materials as the Company shall have developed for use in the franchised businesses (the "Manuals"). Upon your purchase of a franchise, the Company will loan to you one set of the Manuals. The Manuals identify the licensed trademarks of the Company and detail mandatory and suggested standards, specifications, operating procedures and rules prescribed from time to time by the Company, as well as other information relative to your other obligations under the Franchise Agreement. Any Manuals shall remain confidential and shall be returned to the Company upon termination of the Franchise Agreement for any reason. The Company has the right to supplement, modify and revise the Manuals from time to time as it deems necessary (Franchise Agreements, Section V, page 6); and
- (4) Provide training, with no fee to you, as deemed necessary by the Company with respect to the operation of a Noble Roman's franchise (Franchise Agreement, Section V, page 6).

<u>Post-Opening Obligations</u>. During the operation of the franchise businesses, the Company will:

- (1) Provide to you a list of approved suppliers as updated from time to time as the Company deems appropriate (Franchise Agreement, Section VIII, page 11);
- (2) Provide to you the services of one or more representatives for reasonable supervisory assistance, as the Company deems necessary, and guidance in connection with the opening and initial operation of the franchised businesses (Franchise Agreement, Section V, page 6); and
- (3) Provide such additional assistance as deemed necessary by the Company to assist you in meeting the Company's quality control standards (Franchise Agreement, Section V, page 6).

The Company primarily relies on the Franchisee to use print advertising in the market immediately around each location. The print advertising may be distributed by the Franchisee in a variety of ways including newspaper, direct mail, insert in a marriage mailer and hand distribution throughout the area. The Company is not required to spend any amount on advertising in the territory where a franchise is located. All materials to be used in the advertising may be created by our in-house advertising department and in-house graphic designers. Franchisees may create their own advertising so long as the use of our trademarks and the design of the advertisement is approved by the Company in its sole discretion. There is no advertising council composed of Franchisees that advises the Franchisor.

For non-traditional locations, we do not collect any advertising fee. You are encouraged but not required to advertise locally at your cost. You may purchase from the Company materials to be used in advertising that the Company has produced. You may use advertising materials created by you so long as any use of our trademarks are approved by us.

<u>Non-Obligatory Post-Opening Assistance or Services</u>. After the opening of the restaurant, the Company, although not required by the Franchise Agreements or any other agreements, may:

- (1) Maintain quality control, including period inspections of the Noble Roman's franchise;
- (2) Continue research and development programs to develop new and improved menu items and the ingredients and components of menu items;
- (3) Police and protect the Company's trademarks from infringement; or
- (4) Offer advice and assistance to you in all phases of restaurant operations.

The Company is not obligated to provide you with any advertising, assistance in the acquisition of cash registers or any assistance with computer systems, although the Company may assist you with these items at the Company's sole discretion. The Company does not require the purchase of any particular computer or cash register system for use in the franchises.

Site Selection. The franchise granted under the Franchise Agreements is for the establishment of a Noble Roman's franchise within existing facilities such as universities, hospitals, recreational facilities, hotels, convenience stores, travel plazas, military bases, other types of locations with pre-existing customer traffic. While we will consult with and advise you with respect to the location of the franchised unit within the facility, ultimate responsibility for the location of the franchised unit belongs to you. Any request for approval must be in writing and accompanied by site-specific demographic and other data that may be required by the Company. The Company must approve or disapprove the site within 10 days of your written request. The Company considers many factors in the decision to approve a site, including such things as traffic flow, visibility and operational flow. If we do not approve your site, you will have to choose another site.

Since the franchise businesses in non-traditional locations are designed to fit in an existing facility or as an extension to an existing business, the franchise business may be opened in as little as two weeks from the time the Franchise Agreement is signed. If remodeling is required to facilitate this addition it may require additional time as dictated by the amount of remodel necessary. This time frame is largely controlled by a local governmental permitting process and, depending upon the local traditions and policies, it may take longer to open the location after the site is secured.

<u>Training Programs</u>. For non-traditional locations, not later than the opening date of the Noble Roman's, the Manager of your facility must attend and complete, to the Company's satisfaction, the Company's initial on-the-job training program, which is a program consisting of subjects which the Company deems appropriate for operation of the franchised businesses. On-the-job training is conducted at your location over a period of 3 to 7 days. The training is extended, where necessary, in the Company's sole discretion.

The instructors will be officers, employees or agents of the Company and who have the necessary experience to conduct such training, as judged by the Company in its sole discretion.

Other restaurant personnel designated by you, who have been approved by the Company for initial training, may also attend the Company's on-the-job training program. The Company shall provide instructors and training materials for the training at no additional charge to you. On-the-job training shall be conducted by the Company at your franchise location.

The training materials used in the on-the-job training include the Company's Standard Operating Procedures Manual, the Company's Marketing Manual, instructional materials for operation of ovens and use of the Company's pan seasoning and other handouts, including but not limited to, inventory ordering materials and cost worksheets.

Other than the expenses for instructors and training materials, you shall be responsible for any and all expenses incurred by you or any of your personnel in connection with any initial training program.

The Company shall determine, in its sole discretion, whether the franchisee and any of its personnel have satisfactorily completed the training program. If the training program is not satisfactorily completed by any such person, or if the Company in its reasonable business judgment, based upon the performance of such person(s), determines that the training program cannot be satisfactorily completed by such person(s), (i) you shall, at the Company's request, designate a replacement for such person(s) who shall attend and complete, to the Company's satisfaction, the entire initial training program, or (ii) the Company may terminate the Franchise Agreement in accordance with Section XVII of the Franchise Agreement.

You and such other of your personnel, as the Company shall designate, shall attend such additional training programs and seminars as the Company may offer from time to time. For all such programs and seminars, the Company will provide the instructors and training materials, free of charge. You shall be responsible for any and all other expenses incurred by your or the Company's personnel in connection with any additional training program, including without limitation, costs of travel, lodging, meals and wages.

In connection with the opening of your franchised unit, the Company shall provide to you, free of charge, an opening trained representative of the Company to provide on-site pre-opening and opening training, supervision and assistance to you. The time period for which such assistance will be provided shall be determined by the Company.

On-The-Job Training:

TRAINING PROGRAM

	Hours of		
	Classroom	Hours of On-	
Subject	Training	The-Job Training	Location
Introduction		1.0	Franchisee's location
Dough Handling		5.0	Franchisee's location
Product Preparation		5.0	Franchisee's location
Oven Set-Up		1.0	Franchisee's location
Pan Seasoning		1.0	Franchisee's location
Baking and Serving		8.0	Franchisee's location
Telephone Procedures		1.0	Franchisee's location
Marketing		5.0	Franchisee's location
Review and Questions		3.0	Franchisee's location
Accounting and Ordering		2.0	Franchisee's location

12. Territory.

The Franchise Agreement, in the form attached to this Disclosure Document as Exhibit A, authorize you to operate one Noble Roman's franchise at one specific location that is pre-approved by the Company. You must receive the Company's permission to relocate. You are not restricted from accepting orders from outside of your territory if the orders are filled within the franchised businesses. The Franchise Agreement do not grant you any protected territorial rights or the right or license to operate the franchised businesses or to offer or to sell any products or services described in the Agreement at or from any site other than the location approved by the Company. You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control. The Company attempts to avoid establishing other franchised or company-owned outlets that may compete with your location but may not always be successful in doing so. The Company is not obligated to offer you additional franchised locations. The Company does not operate, franchise, or have any plans to operate or franchise any business under a different trademark other than Craft Pizza & Pub that sells or will sell goods and services similar to those our franchisees offer.

13. Trademarks.

You are granted the right under the Franchise Agreement to operate a food service business under the trade name "Noble Roman's Pizza" and to use in the franchised businesses all of the Company's trademarks, service marks and trade names, except Craft Pizza & Pub or NR CP&P Carpe Pizza, which are presently or subsequently listed in the Manuals, as modified or revised from time to time, but only in the manner provided for in the Franchise Agreement and Manuals, and only at such times as the respective trademarks, service marks and trade names are in the Manuals.

A list of all trademarks and service marks currently listed in the Manuals, all of which have been registered with the United States Patent and Trademark Office on the Principal Register, is detailed below together with the applicable registration numbers and dates of registration. The Company's trademark registrations are current and have been renewed as necessary. All required affidavits of use have been filed with respect to the registrations, and, unless otherwise indicated, the registered marks have become incontestable.

Mark	Registration Number	Registration Date
"Noble Roman's"	987,069	June 25, 1974
"Taste A Better Pizza"	1,331,478	April 16, 1985
"The Better Pizza People"	1,920,428	September 19, 1995
"The Pizza Bomb"	1,965,018	April 2, 1996
"Tuscano's Italian Style Subs"	2,979,940	July 26, 2005
"Noble Roman's Bistro"	3,634,645	June 9, 2009
"SuperSlice"	3,717,603	December 1, 2009
"Moble Roman's"	1,362,714	September 24, 1985
"Noble Roman's Pizza Monster"	1,741,904	December 22, 1992
"Noble Roman's Craft Pizza & Pub"	5,262,681	August 8, 2017
"NR CP&P Carpe Pizza"	5,262,682	August 8, 2017

There are no currently effective material determinations of the patent and trademark office, trademark trial and appeal board, the trademark administrator of this state or any court involving the aforementioned trademarks; nor is there any pending infringement, opposition, cancellation or material litigation involving such trademarks.

There are no agreements currently in effect which significantly limit the rights of the Company to use or license the use of the franchised trademarks, service marks, trade names, logotypes or other commercial symbols in any manner material to the franchise.

It is your responsibility to notify the Company in writing of any infringement of the franchised trademarks and to cooperate with the Company in stopping such infringements. The Company has the sole right to determine the need for any legal action with respect to any infringement which may occur and to control and direct any such action. The cost of any such litigation or the policing of the franchised trademarks to protect against infringement is the responsibility of the Company. The Company, however, is not obligated by the Franchise Agreements or otherwise to institute legal or other action to protect the franchised trademarks or to protect you against claims of infringement or unfair competition relating to the franchised trademarks. No legal action for infringement or unfair competition relating to the licensed trademarks may be defended by you without the consent of the Company and you shall not have the right to control and direct such defenses. The Company is not obligated by the Franchise Agreements or any other agreement to participate in your defense and/or indemnify you for damages or expenses incurred if you are a party to any administrative or judicial proceeding involving the franchised trademarks or if the proceeding is resolved unfavorably to you.

The Company has no knowledge of any infringing uses which could materially affect your right to use the registered trademarks, service marks and logos currently in use and identified in the Manuals. You may be required to modify your use of the franchised trademarks by the Company or use one or more additional or substitute marks during your operation of a franchise at your expense and you have no right to continue using those marks upon termination of the Franchise Agreements.

14. Patents, Copyrights and Proprietary Information.

You do not receive the right to use an item covered by a patent or copyright, but you can use the proprietary information in the Manuals. The Manuals are described in Item 11. Although the Company

has not filed an application for a copyright registration for the Manuals, the Company claims a copyright and the information is proprietary. The Company also considers its recipes, including those for pizza dough, sauce and breadsticks, to be trade secrets, which you are given permission to use by the Franchise Agreements.

You are required to take steps to protect the confidentiality of proprietary information belonging to the Company. You must also promptly tell us when you learn about unauthorized use of this proprietary information. The Company is not required to take any action but will respond to this information as we think appropriate. You must also agree not to contest the Company's interest in these or our other proprietary information or trade secrets. If the Company decides to add, modify or discontinue the use of an item for which the Company claims a copyright, you must also do so.

15. Obligation to Participate in the Actual Operation of the Franchise Businesses

Upon the execution of the Franchise Agreements, you shall designate and retain an individual to serve as the General Manager of the Noble Roman's franchise. The General Manager must attend an initial training session in your franchised business as determined by the Company and be approved by the Company. If you are an individual, you shall perform all of the obligations of the General Manager. If you are an entity, you may hire an individual to serve as General Manager, which is acceptable to the Company. The General Manager shall devote best efforts to the supervision and conduct of the franchised businesses. The General Manager must supervise the franchised businesses on-site. There are no requirements for the General Manager to have any equity interest in the franchised businesses. We impose no restrictions on the General Manager not previously covered except we may require the General Manager to sign a Confidentiality Agreement.

16. Restrictions on What the Franchisee May Sell.

You must sell, and may only sell, those products designated in the Manual from time to time as being included in the Noble Roman's menu and meeting the quality standards detailed in the Manual. The Company may change the Manual from time to time in its sole discretion. Should you desire to sell any products not authorized in the Manual, you must first secure the Company's written approval which may be granted or withheld in the sole discretion of the Company. You are only authorized to operate the franchised unit at the facility location specified in the Franchise Agreements. The sale of alcohol beverage is optional. The breakfast program for the Noble Roman's is optional (but recommended by the Company for non-traditional locations with morning traffic) at your discretion. The Company has not set any minimum or maximum prices that franchisees may charge.

17. Renewal, Termination, Transfer and Dispute Resolution.

This table lists certain important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this disclosure document.

THE FRANCHISE RELATIONSHIP

	Provision	Section in Franchise Agreement	Summary
a.	Length of franchise term	Section III	Term is for 10 years.
b.	Renewal or extension of the term	Section III	Upon expiration, if you are in good standing, for a term of five years.
c.	Requirements for franchisee to renew or extend	Section III	Advance notice, renewal fee, remodel premises, execute new franchise agreement and release. The new franchise agreement may have materially different terms and conditions than the original agreement.
d.	Termination by franchisee	Section XVII	
e.	Termination by the franchisor without "cause"	None	
f.	Termination by the franchisor with "cause"	Section XVII (See Note 1)	The Company may terminate the Franchise Agreement on immediate notice to you and without giving you any opportunity to cure upon the occurrence of any event of default in Section XVII.A.(3).
g.	"Cause" defined – curable defaults	Section XVII	This definition of "cause" includes, among other things, the failure to adhere to certain other provision of Franchise Agreement or the Manuals. See Note 2.
h.	"Cause" defined – Non-curable defaults	Section XVII	This definition of "cause" includes, among other things, site not approved, failure to open restaurant timely, sale of unapproved products, abandonment of premises, conviction of a felony, threat or danger to public health, unapproved transfer, failure to pay amounts due within 5 days after notice, violation of confidentiality and noncompetition covenants, misuse of trademarks, failure to complete required training programs.
i.	Franchisee's obligations upon termination/non-renewal	Section XVII and XVIII	Upon termination or non-renewal, you must, among other things, cease operation of the

	Provision	Section in Franchise Agreement	Summary
			restaurant, cease use of Noble Roman's products, cease use of the trademarks and proprietary information, payment of all amounts due Company, return Manuals, provide Company with required information regarding supplies and operation of the restaurant.
j.	Assignment of contract by franchisor	Section XIV	No restriction on the right to assign by Company.
k.	"Transfer" by franchisee - defined	Section XIV	Includes transfer of interest in Franchise Agreement, restaurant or franchise.
1.	Franchisor approval of transfer by franchisee	Section XIV	Company has the right to approve all transfers, but will not unreasonably withhold approval.
m.	Conditions for franchisor approval of transfer	Section XIV	All amounts due Company paid, including the franchise transfer fee of \$2,000, new franchisee approved, signs Franchise Agreements and completes initial training program.
n.	Franchisor's right of first refusal to acquire franchisee's business	None	
0.	Franchisor's option to purchase franchisee's business	None	
p.	Death or disability of franchisee	Section XIV	Survivors must either apply within 90 days of death to continue operation which application is subject to Franchisor's approval or sell the franchise within 180 days in accordance with Section XIV.
q.	Noncompetition covenants during the term of the franchise	Section X	No involvement in competing business (retail eating establishment featuring pizza and/or deli sub sandwiches) within a one-mile radius of the location of Franchisee's franchise with certain limited exceptions in the case of a cobrand.
r.	Noncompetition covenants after the franchise is terminated or expires	Section X	No involvement for a period of two years in competing business within a one mile radius

	Provision	Section in Franchise Agreement	Summary
			of the location of Franchisee's franchise.
s.	Modification of the agreement	Section XIX	No modifications unless mutual written agreement but Manuals may be changed unilaterally and at any time by the Company.
t.	Integration/merger clause	Section XIX	Only the terms of the Franchise Agreement and other related written agreements are binding (subject to applicable state law). Any representations or promises outside of the disclosure document and the Franchise Agreement may not be enforceable.
u.	Dispute resolution by arbitration or mediation	N/A	N/A
v.	Choice of forum	Section XIX	Must submit disputes to a court in Indianapolis, Indiana, except as described in Note 4.
w.	Choice of law	Section XIX	Indiana law applies, except as described in Note 4.

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Note 1. <u>Automatic Termination</u>. The Franchise Agreements shall automatically terminate without any notice or action required by the Company upon the insolvency or bankruptcy of you, as detailed in Section XVII A(2) of the Franchise Agreements. This provision may not be enforceable under federal bankruptcy law.

Note 2. <u>Termination by the Company on Thirty (30) Days' Notice</u>. The Company may terminate the Franchise Agreements upon your failure to commence to cure on thirty (30) day notice or fail to cure fully to the Company's satisfaction within thirty (30) days after such notice with respect to any event detailed in Section XVII.B of the Franchise Agreement.

Note 3. <u>Post-termination Obligations of the Franchisee</u>. You are obligated upon termination of the Franchise Agreements for any reason, including termination for cause or expiration of the Franchise Agreements without renewal, to perform the duties detailed in Sections XVIII.A through XVIII.L of the Franchise Agreements.

Note 4. Certain states have statutes which may supersede the Franchise Agreement in your relationship with the Franchisor, including the areas of termination and renewal of your franchise. These and other states may have court decisions which may supersede the Franchise Agreement in your relationship with the Franchisor, including the areas of termination and renewal of your franchise.

18. Public Figures.

The Company does not use any public figure to promote its franchise.

19. Financial Performance Representations.

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a Franchisee's future financial performance or past financial performance of Company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations, either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the Franchisor's management by contacting Paul Mobley, Executive Chairman, 6612 E. 75th Street, Suite 450, Indianapolis, Indiana 46250, phone (317) 634-3377, the Federal Trade Commission and the appropriate state regulatory agencies.

20. Outlets and Franchisee Information.

The Company had 9 full-service franchised Noble Roman's restaurants in 2022, 9 full-service franchised Noble Roman's restaurants in 2021, and 7 full-service franchised Noble Roman's restaurants in 2020. For Franchised Store Summary for Fiscal Years Ended December 31, 2022, 2021 and 2020 of stores opened, closed or transferred, please refer to the following charts for Noble Roman's. All currently open units are located in most states, District of Columbia, Dominican Republic and Marshall Islands.

Currently, the Company is operating one non-traditional franchise location containing a Noble Roman's Pizza. Currently the Company is also offering franchises in its Noble Roman's Craft Pizza & Pub concept.

A list of the names of all franchisees and their addresses are attached as Exhibit F to this Disclosure Document

NOBLE ROMAN'S SYSTEMWIDE OUTLET SUMMARY FOR FISCAL YEARS ENDED DECEMBER 31, 2022 / 2021 / 2020								
Outlets at the Start of Outlets at the End of								
	Year the Year the Year Net Change							
Franchised 2022		2,802	2,819	+17				
	2021	2,802	+5					
	-1							
Company-Owned 2022		1	1	0				
2021		1	1	0				
	2020	1	1	0				

Total Outlets	2022	2,803	2,820	+17
	2021	2,798	2,803	+5
	2020	2,799	2,798	-1

	NOBLE ROMAN'S	
Transfers of O	utlets from Franchisees to New Owner	s (other than Franchisor)
State	Year	Number of Transfers
	2022	3
Indiana	2021	17
	2020	2
	2022	1
Illinois	2021	1
	2020	1
	2022	1
Iowa	2021	0
	2020	0
	2022	0
Tennessee	2021	0
	2020	1
	2022	0
Utah	2021	0
	2020	1
	2022	5
Totals	2021	18
	2020	5

NOBLE ROMAN'S STATUS OF FRANCHISED/LICENSED OUTLETS									
	FOR FISCAL YEARS ENDED DECEMBER 31, 2022 / 2021 / 2020								
							Ceased		
		Outlets at				Reacquired	Operations	Outlets at	
		Start of	Outlets		Non-	by	/ Other	End of the	
State	Year	Year	Opened	Terminations	Renewals	Franchisor	Reasons	Year	
Alabama	2022	73	2	0	0	0	0	75	
	2021	72	1	0	0	0	0	73	
	2020	71	1	0	0	0	0	72	
Alaska	2022	34	0	0	0	0	0	34	
	2021	34	0	0	0	0	0	34	
	2020	34	0	0	0	0	0	34	
Arkansas	2022	25	0	0	0	0	0	25	
	2021	25	0	0	0	0	0	25	
	2020	25	0	0	0	0	0	25	
Arizona	2022	22	0	0	0	0	0	22	
	2021	22	0	0	0	0	0	22	

				JS OF FRANCH NDED DECEMB				
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non- Renewals	Reacquired by Franchisor	Ceased Operations / Other Reasons	Outlets at End of the Year
	2020	22	0	0	0	0	0	22
California	2022	278	0	0	0	0	0	278
	2021	280	1	3	3	0	0	278
	2020	283	2	5	2	0	3	280
Colorado	2022	29	0	0	0	0	0	29
	2021	29	0	0	0	0	0	29
	2020	29	0	0	0	0	0	29
Connecticut	2022	25	0	0	0	0	0	25
	2021	25	0	0	0	0	0	25
	2020	25	0	0	0	0	0	25
Delaware	2022	3	0	0	0	0	0	3
	2021	3	0	0	0	0	0	3
	2020	3	0	0	0	0	0	3
Florida	2022	57	0	5	0	0	5	52
	2021	57	0	0	0	0	0	57
	2020	54	4	1	1	0	0	57
Georgia	2022	69	0	1	0	0	1	68
Ü	2021	70	0	1	1	0	0	69
	2020	69	1	0	0	0	0	70
Hawaii	2022	7	0	0	0	0	0	7
	2021	7	0	0	0	0	0	7
	2020	7	0	0	0	0	0	7
Idaho	2022	51	0	0	0	0	0	51
	2021	51	0	0	0	0	0	51
	2020	51	0	0	0	0	0	51
Illinois	2022	157	2	1	0	0	1	158
	2021	156	3	2	0	0	2	157
	2020	153	4	1	1	0	0	156
Indiana	2022	402	16	4	3	0	1	414
	2021	396	15	9	4	0	5	402
	2020	393	10	7	3	0	4	396
Iowa	2022	11	1	0	0	0	0	12
	2021	11	0	0	0	0	0	11
	2020	11	0	0	0	0	0	11
Kansas	2022	12	0	0	0	0	0	12
	2021	12	0	0	0	0	0	12
	2020	12	0	0	0	0	0	12
Kentucky	2022	43	2	0	0	0	0	45
J	2021	43	1	1	1	0	0	43
	2020	46	0	3	0	0	3	43

				JS OF FRANCH NDED DECEMB				
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non- Renewals	Reacquired by Franchisor	Ceased Operations / Other Reasons	Outlets at End of the Year
Louisiana	2022	114	2	0	0	0	0	116
	2021	111	3	0	0	0	0	114
	2020	111	0	0	0	0	0	111
Maine	2022	19	0	0	0	0	0	19
	2021	19	0	0	0	0	0	19
	2020	19	0	0	0	0	0	19
Maryland	2022	21	0	1	1	0	0	20
•	2021	22	0	1	0	0	1	21
	2020	22	0	0	0	0	0	22
Massachusetts	2022	6	0	0	0	0	0	6
	2021	6	0	0	0	0	0	6
	2020	6	0	0	0	0	0	6
Michigan	2022	62	0	0	0	0	0	62
· ·	2021	62	0	0	0	0	0	62
	2020	62	0	0	0	0	0	62
Minnesota	2022	34	0	0	0	0	0	34
	2021	34	0	0	0	0	0	34
	2020	34	0	0	0	0	0	34
Mississippi	2022	47	1	0	0	0	0	48
11	2021	46	1	0	0	0	0	47
	2020	46	0	0	0	0	0	46
Missouri	2022	55	1	0	0	0	0	56
	2021	55	0	0	0	0	0	55
	2020	55	0	0	0	0	0	55
Montana	2022	51	0	0	0	0	0	51
	2021	51	0	0	0	0	0	51
	2020	51	0	0	0	0	0	51
Nebraska	2022	10	0	0	0	0	0	10
	2021	10	0	0	0	0	0	10
	2020	10	0	0	0	0	0	10
Nevada	2022	27	0	0	0	0	0	27
	2021	28	0	1	0	0	1	27
	2020	29	0	1	0	0	1	28
New Hampshire	2022	12	0	0	0	0	0	12
1	2021	12	0	0	0	0	0	12
	2020	12	0	0	0	0	0	12
New Jersey	2022	35	0	0	0	0	0	35
J	2021	35	0	0	0	0	0	35
	2020	35	0	0	0	0	0	35
New Mexico	2022	24	0	0	0	0	0	24

				JS OF FRANCH NDED DECEMB				
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non- Renewals	Reacquired by Franchisor	Ceased Operations / Other Reasons	Outlets at End of the Year
	2021	24	0	0	0	0	0	24
	2020	24	0	0	0	0	0	24
New York	2022	54	0	0	0	0	0	54
	2021	54	0	0	0	0	0	54
	2020	54	0	0	0	0	0	54
N. Carolina	2022	25	0	0	0	0	0	25
	2021	25	0	0	0	0	0	25
	2020	26	0	1	1	0	0	25
N. Dakota	2022	20	0	0	0	0	0	20
	2021	20	0	0	0	0	0	20
	2020	20	0	0	0	0	0	20
Ohio	2022	113	3	0	0	0	0	116
	2021	113	0	0	0	0	0	113
	2020	114	0	1	1	0	0	113
Oklahoma	2022	101	0	0	0	0	0	101
	2021	101	0	0	0	0	0	101
	2020	101	0	0	0	0	0	101
Oregon	2022	55	0	0	0	0	0	55
	2021	55	0	0	0	0	0	55
	2020	55	0	0	0	0	0	55
Pennsylvania	2022	63	0	0	0	0	0	63
	2021	63	0	0	0	0	0	63
	2020	63	0	0	0	0	0	63
Rhode Island	2022	4	0	0	0	0	0	4
	2021	4	0	0	0	0	0	4
	2020	4	0	0	0	0	0	4
S. Carolina	2022	12	0	0	0	0	0	12
	2021	12	0	0	0	0	0	12
	2020	13	0	1	1	0	0	12
S. Dakota	2022	11	0	0	0	0	0	11
	2021	11	0	0	0	0	0	11
	2020	11	0	0	0	0	0	11
Tennessee	2022	46	0	0	0	0	0	46
	2021	46	0	0	0	0	0	46
	2020	46	0	0	0	0	0	46
Texas	2022	154	0	2	0	0	2	152
	2021	154	0	0	0	0	0	154
	2020	154	0	0	0	0	0	154
Utah	2022	55	0	0	0	0	0	55
	2021	55	0	0	0	0	0	55

NOBLE ROMAN'S STATUS OF FRANCHISED/LICENSED OUTLETS FOR FISCAL YEARS ENDED DECEMBER 31, 2022 / 2021 / 2020									
FOR FISCAL TEARS ENDED DECEMBER 31, 2022 / 2021 / 2020 Ceased									
						Reacquired	Operations	Outlets at	
		Outlets at Start of	Outlets		Non-	by	/ Other	End of the	
State	Year	Year	Opened	Terminations	Renewals	Franchisor	Reasons	Year	
State			•						
**	2020	55	0	0	0	0	0	55	
Vermont	2022	4	0	0	0	0	0	4	
	2021	4	0	0	0	0	0	4	
	2020	4	0	0	0	0	0	4	
Virginia	2022	26	0	0	0	0	0	26	
	2021	27	0	1	0	0	1	26	
	2020	27	0	0	0	0	0	27	
Washington	2022	85	0	0	0	0	0	85	
	2021	85	0	0	0	0	0	85	
	2020	86	0	1	0	0	1	85	
W. Virginia	2022	27	0	0	0	0	0	27	
	2021	27	0	0	0	0	0	27	
	2020	28	0	1	1	0	0	27	
Wisconsin	2022	99	0	0	0	0	0	99	
	2021	99	0	0	0	0	0	99	
	2020	99	0	0	0	0	0	99	
Wyoming	2022	14	0	0	0	0	0	14	
	2021	14	0	0	0	0	0	14	
	2020	14	0	0	0	0	0	14	
D.C.	2022	15	0	0	0	0	0	15	
	2021	15	0	0	0	0	0	15	
	2020	15	0	0	0	0	0	15	
The Dominican	2022	3	0	0	0	0	0	3	
Republic	2021	3	0	0	0	0	0	3	
•	2020	3	0	0	0	0	0	3	
Marshall	2022	2	0	0	0	0	0	2	
Islands	2021	2	0	0	0	0	0	2	
	2020	2	0	0	0	0	0	2	
TOTALS	2022	2,803	30	14	4	0	10	2,819	
	2021	2,797	25	19	9	0	10	2,803	
	2020	2,798	22	23	11	0	12	2,797	

The name and last known address of the franchisees who voluntarily or involuntarily ceased to do business under the franchise agreement during the most recently completed fiscal year is attached as Exhibit F. If you buy this franchise, your contact information may be disclosed in the future to other buyers when you leave the franchise system. In some instances, former franchisees sign provisions restricting their ability to speak openly about their experience with Noble Roman's. The Company has entered into approximately 10 of these agreements during the last three years. You may wish to speak with current and former franchisees, but be aware that not all such franchisees will be able to communicate with you.

NOBLE ROMAN'S STATUS OF COMPANY-OWNED OUTLETS FOR FISCAL YEARS ENDED DECEMBER 31, 2022/ 2021 / 2020								
	101(1	ISCIE I EII	EL VIDED D	Outlets	1, 2022, 2021	1 2020		
		Outlets at		Reacquired		Outlets	Outlets at	
		Start of	Outlets	From	Outlets	Sold to	End of the	
State	Year	Year	Opened	Franchisee	Closed	Franchisee	Year	
	2022	1	0	0	0	0	1	
Virginia	2021	1	0	0	0	0	1	
	2020	1	0	0	0	0	1	
TOTAL	2022	1	0	0	0	0	1	
	2021	1	0	0	0	0	1	
	2020	1	0	0	0	0	1	

PROJECTED OPENINGS OF NOBLE ROMAN'S PIZZA OUTLETS								
AS OF DECEMBER 31, 2023 Projected								
	Franchise/License Agreements Signed But Store	Franchised/Licensed New Stores in the Next Fiscal Year	Projected Company- Owned Openings in					
State	Not Open	(2021)	Next Fiscal Year					
Alabama	3	7	0					
California	0	3	0					
Florida	0	3	0					
Georgia	1	3	0					
Illinois	0	4	0					
Indiana	4	10	0					
Kentucky	1	2	0					
Louisiana	1	4	0					
Massachusetts	1	1	0					
Mississippi	0	1	0					
Ohio	1	5	0					
Texas	1	4	0					
Wisconsin	0	3	0					
TOTALS	13	50	0					

21. Financial Statements.

Attached to this Disclosure Document as Exhibit "B" are audited consolidated balance sheets of Noble Roman's, Inc. as of December 31, 2021 and 2022 and audited statements of operations, stockholders' equity and cash flows for each of the years ending December 31, 2020, 2021 and 2022.

22. Contracts.

A copy of the Franchise Agreement for a Noble Roman's franchise is attached as Exhibit "A" to this Disclosure Document.

23. Receipts.

Attached, as the last pages of this Disclosure Document, are two Acknowledgment of Receipt forms. These receipts must be detached, completed and one copy must be returned by you to us upon delivery of the Disclosure Document. This Disclosure Document must be provided to you at least 14 days prior to the execution of the Franchise Agreement.

State Effective Dates

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration:

California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

State	Effective Date
California	
Illinois	
Indiana	
Maryland	
Minnesota	
New York	
North Dakota	
Rhode Island	
South Dakota	
Virginia	
Washington	
Wisconsin	

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

EXHIBIT A

NOBLE ROMAN'S FRANCHISE AGREEMENT



NOBLE ROMAN'S, INC. FRANCHISE AGREEMENT (NOBLE ROMAN'S PIZZA)

THIS FRAN	CHISE AGR	EEMENT ("A	greement") is m	ade and en	ntered in	to this
day of	, 2023, by	and between	Noble Roman's	s, Inc., an	Indiana	corporation
("Franchisor") and						
("Franchisee").						

RECITALS:

Franchisor, as the result of the expenditure of time, skill, effort and money, has developed and owns a unique and distinctive system relating to the establishment and operation of pizza restaurants featuring pizza, breadsticks and other related food items ("System").

The distinguishing characteristics of the System include, without limitation, a distinctive interior menu board and counter display; special recipes and menu items; uniform standards, specifications, and procedures for operations; quality and uniformity of products and services offered; and advertising and promotional programs, all of which may be changed, improved, and further developed by Franchisor from time to time, and may (but need not) in the future include additional procedures, operations and specifications as may hereafter be designated by Franchisor in writing for use in the System.

Franchisor identifies the System by means of certain trade names, façade, service marks, trademarks, logos, emblems and indicia of origin, including, but not limited to, the mark "Noble Roman's", the mark "Noble Roman's Pizza", and such other trade names, service marks, trademarks, logos, emblems and indicia of origin as are now, and may hereafter be, designated by Franchisor in writing, for use in connection with the System ("Marks").

Franchisor continues to develop, use and control the use of the Marks in order to identify for the public the source of services and products marketed thereunder and under the System, and to represent the System's high standards of quality, appearance and service.

Franchisee understands and acknowledges the importance of Franchisor's high standards of quality, cleanliness, appearance and service and the necessity of operating the franchise granted hereunder in conformity with standards and specifications of the Franchisor.

	Franchisee	desires	to u	ise the	System	in	connection	with	the	operation	of a	ı Noble
Romar	n's Pizza in	conjuncti	on w	ith and	as a part	of	its facility	(the "F	acili	ty") at the l	locati	ion here
specifi	ed						1	hereto	("Lo	cation"), an	nd to	receive
the oth	er assistanc	e provide	d by	Franch	isor in co	nn	ection there	with.				

NOW, THEREFORE, the parties, in consideration of the mutual undertakings and commitments set forth herein, the receipt and sufficiency of which are hereby acknowledged, agree as follows:

SECTION I - GRANT.

- A. Franchisor hereby grants to Franchisee, and Franchisee hereby accepts, subject to the terms and conditions of this Agreement the right, license and privilege to use the Marks and the System in the operation of a Noble Roman's Pizza for a period of ten (10) years from the date of opening Noble Roman's Pizza at the Location ("Franchised Business"). Other than the rights expressly granted herein, nothing contained in this Agreement shall be construed to vest in the Franchisee any right, title or interest in, under or to the Marks and the System, or the goodwill now or hereafter associated therewith.
- B. The specific street address of the Location is described on Page 1 of this Agreement. Franchisee shall not relocate the Franchised Business without the express prior written consent of Franchisor.

This Agreement does not grant to Franchisee any protected territorial rights or the right or license to operate the Franchised Business or to offer or sell any products or services described under this Agreement at or from any site other than the Location. Delivery of products may be approved, for products prepared at the Location, within a specified delivery area around the Location.

C. If Franchisee is unable to continue the operation of the Franchised Business at the Location because of the occurrence of a force majeure event described in Section XVII.A.(3)(f), then Franchisee may request Franchisor's approval to relocate the Franchised Business to another location, which approval shall not be unreasonably withheld. Any subsequent request to relocate the Franchised Business shall also be subject to the same procedures. If Franchisor elects to grant Franchisee the right to relocate the Franchised Business, then Franchisee shall comply with the site selection and construction procedures set forth in Section II.

SECTION II - PLANS AND CONSTRUCTION.

- A. Franchisee assumes all cost, liability, expense and responsibility for locating, selecting, obtaining and developing a site for the Franchised Business and for constructing and equipping the Franchised Business at such site.
- B. Franchisee shall, at its sole cost and expense, purchase and cause to be installed (i) approved exterior signage, (ii) approved menu board and facade (which includes interior signage), (iii) approved ovens and other kitchen equipment and (iv) interior décor and appearance suitable for the location as specified by the Franchisor
- C. Franchisee acknowledges that time is of the essence. Subject to Franchisee's compliance with the conditions stated below, Franchisee shall open the Noble Roman's Pizza and commence business within __ days after the execution of this Agreement, unless Franchisee obtains an extension of such time period from Franchisor in writing. Franchisor will not

unreasonably withhold approval of one or more thirty (30) day extensions in the event of delay(s) due to circumstances beyond Franchisee's control. Prior to opening, Franchisee shall complete all exterior and interior preparations for the Noble Roman's Pizza, including installation of equipment, fixtures, furnishings, interior decor and signs, pursuant to the plans and specifications specified by Franchisor, and shall comply with all other pre-opening obligations of Franchisee, including, but not limited to, those obligations described in Section VII, to Franchisor's satisfaction. If Franchisee fails to comply with any of such obligations, Franchisor shall have the right to prohibit Franchisee from commencing business. Franchisee's failure to open the Noble Roman's Pizza and commence business in accordance with the foregoing shall be deemed a material event of default under this Agreement.

SECTION III - TERM AND RENEWAL.

- A. Unless sooner terminated as provided in Section XVII. hereof, the term of this Agreement shall commence on the date of execution stated on the first page of this Agreement and continue in full force and effect until the expiration of ten (10) years from the "Opening Date" defined as the first day the Franchisee opens the franchise for business.
- B. Upon expiration of the initial ten (10) year term of this Agreement, or any renewal thereof, Franchisee may, with the consent of the Franchisor, renew the franchise granted hereunder for an additional term of five (5) years, provided that any such renewal shall automatically terminate upon the expiration or termination of Franchisee's right to operate the Franchised Business at the Location and be subject to any or all of the following conditions which must, in Franchisor's discretion, be met prior to and at the time of each renewal:
- (1) Franchisee shall give Franchisor written notice of Franchisee's desire to renew not less than six (6) months nor more than twelve (12) months prior to the end of the initial term or any renewal term.
- (2) Franchisee shall repair or replace, at Franchisee's cost and expense, equipment, signs, interior and exterior decor items, fixtures, point of sale marketing materials, menu panels, furnishings, supplies and other products and materials required for the operation of the Noble Roman's Pizza as Franchisor may reasonably require and shall obtain, at Franchisee's cost and expense, any new or additional equipment, fixtures, point of sale marketing materials, menu panels, supplies and other products and materials which may be reasonably required by Franchisor for Franchisee to offer and sell new menu items from the Franchised Business and shall otherwise modernize the Restaurant premises, equipment, signs, interior and exterior decor items, fixtures, point of sale marketing materials, menu panels, furnishings, supplies and other products and materials required for the operation of the Noble Roman's Pizza, as reasonably required by Franchisor to reflect the then-current standards and image of the System as contained in the Confidential Noble Roman's Pizza Procedure Manual ("Confidential Manual") or otherwise provided in writing by Franchisor;
- (3) At the point of renewal, Franchisee shall not be in default of any provision of this Agreement, any amendment hereof or successor hereto, or any other agreement between Franchisee or any of its affiliates and Franchiser or any of its affiliates; and Franchisee shall have substantially complied with all the material terms and conditions of such agreements during the terms thereof;

- (4) Franchisee shall have satisfied all monetary obligations owed by Franchisee to Franchisor and its affiliates under this Agreement and any other agreement between Franchisee or any of its affiliates and Franchisor or any of its affiliates;
- (5) Franchisee shall present satisfactory evidence that Franchisee has the right to remain in possession of the Location or obtain Franchisor's approval of a new site for the operation of the Franchised Business for the duration of the renewal term of this Agreement;
- (6) Franchisee shall execute Franchisor's then-current form of renewal franchise agreement, which agreement shall supersede this Agreement in all respects, and the terms of which may differ from the terms of this Agreement, including, without limitation, a higher percentage royalty fee or expenditure requirement;
- (7) Franchisee shall comply with Franchisor's then-current qualification and training requirements; and
- (8) Franchisee shall pay to Franchisor a renewal fee in the amount of Two Thousand Dollars (\$2,000) at the time the renewal franchise agreement is executed.

SECTION IV - FEES.

A. Franchisee shall pay to Franchisor a franchise fee in the amount of ______Dollars (\$_____) payable at the time the Franchise Agreement for such franchise is executed.

The initial franchise fee when so paid shall be deemed fully earned and nonrefundable in consideration of the administrative and other expenses incurred by Franchisor in granting the franchise hereunder and for its lost or deferred opportunity to grant such franchise to any other party.

B. During the term of this Agreement, Franchisee shall pay to Franchisor in partial consideration for the rights herein granted, a continuing weekly royalty fee ("Royalty Fee") in the amount which is the greater of: (i) \$175.00 per week (minimum royalty); and (ii) seven percent (7%) of the Gross Sales of the Noble Roman's Pizza (as defined in Section IV.C. hereunder) for all of the franchised locations, except for franchises located within hospitals where the Franchisee must pay a Royalty Fee in the amount which is the greater of: (i) \$175.00 per week; and (ii) nine percent (9%) of Gross Sales, as defined herein.

Such Royalty Fee shall be due and payable each week based on the Gross Sales for the preceding week (for purposes of this Agreement a week shall commence at 12:01 a.m. on Monday and end at 11:59 p.m. on the following Sunday) and shall be paid electronically (draft on Franchisee's bank account by electronic withdrawal) so that it is received by Franchisor on or before Tuesday of each week from a direct draw account designated by Franchisee for purposes of payment of the Royalty Fee.

- (1) At Franchisor's request, Franchisee shall promptly execute or re-execute within five (5) days after Franchisor's request, and deliver to Franchisor an appropriate agreement as required by Franchisee's bank to enable Franchisor to collect electronically (draft on Franchisee's account by electronic withdrawal) the 7% or 9% of Gross Sales payable under the terms of this Agreement. If the Franchisee changes its bank and/or bank account from which royalties are paid, Franchisee shall provide no less than ten (10) days written notice to Franchisor prior to making such change.
- (2) Franchisee shall report its Gross Sales by facsimile transmission or, if not reasonably available, by telephone, or by such other method as Franchisor may reasonably direct, by noon on Monday (Eastern Standard Time) ("Due Date") after the end of each week or at such other times as are established by Franchisor in its sole discretion. Franchisor will then deposit or transfer the reported amounts due into its own account, using the Franchisee's pre-authorized checks agreement. If any draft, electronic or otherwise, is unpaid because of insufficient funds or otherwise, then Franchisee shall pay the resulting bank fees imposed on Franchisor plus a \$25 administrative fee.
- (3) Any payment or report of Gross Sales not actually received by Franchisor on or before the Due Date shall be deemed overdue. Time is of the essence with respect to all reports of Gross Sales and payments to be made by Franchisee to Franchisor. All unpaid obligations under this Agreement shall bear interest from the date due until paid at the lesser of the highest rate allowed by law or a rate that is five (5) percentage points per annum higher than the "prime rate" then currently established by the largest bank (determined by total bank assets) headquartered in the state in which the Location is situated. Notwithstanding anything to the contrary contained herein, no provision of this Agreement shall require the payment or permit the collection of interest in excess of the maximum rate allowed by applicable law. If Gross Sales are not reported by the Due Date, Franchisor may charge Franchisee a \$25 administrative fee for every day sales are unreported following the due date with no additional notice being required.
- C. For the purposes of determining the Royalty Fee to be paid hereunder, the term "Gross Sales" shall mean the total selling price of all products and services and all income of every other kind and nature related to the Noble Roman's Pizza, whether for cash or credit and regardless of collection in the case of credit, but expressly excluding sums representing sales taxes collected directly from customer, based upon present or future laws of federal, state or local governments, by Franchisee in the operation of the Noble Roman's Pizza, and any other tax, excise or duty which is levied or assessed against Franchisee by any federal, state, municipal or local authority, based on sales of specific merchandise sold at or from the Noble Roman's Pizza.

All proceeds from the sale of coupons, gift certificates or vouchers are included within the definition of "Gross Sales"; provided that the retail price thereof may be credited against Gross Sales during the week in which such coupon, gift certificate or voucher is redeemed for the purpose of determining the amount of Gross Sales upon which the Royalty Fee is due.

D. Franchisee shall pay such other fees or amounts described in this Agreement.

SECTION V - FRANCHISOR'S OBLIGATIONS.

Franchisor agrees to provide the services described below with regard to the Franchised Business:

- (1) Franchisor's site selection guidelines and such site selection assistance as Franchisor may deem advisable.
- (2) Such assistance to Franchisee in the layout and design of the Noble Roman's Pizza as Franchisor may deem necessary.
- (3) Such site evaluation and assistance as Franchisor may deem necessary on its own initiative or in response to Franchisee's reasonable request for site evaluation; <u>provided</u>, <u>however</u>, that if services are provided at Franchisee's request, Franchisor reserves the right to charge a reasonable fee for providing such services representing the reasonable expenses incurred by Franchisor (or its designee) in connection with such on-site evaluation, including, without limitation, the cost of travel, lodging, meals and wages.
- (4) The loan of one (1) set of the Confidential Manual and such other manuals and written materials as Franchisor shall have developed for use in the Franchised Business (as the same may be revised by Franchisor from time to time, the "Manuals"), as more fully described in Section X(A) hereof.
- (5) Upon the opening of the Franchised Business, Franchisor shall provide Franchisee with an initial on-the-job training program on the operation of a Noble Roman's Pizza, furnished at such times and places as Franchisor reasonably deems necessary.
- (6) The services of one (1) representative of Franchisor for reasonable supervisory assistance and guidance in connection with the opening and initial operation of the Noble Roman's Pizza. Franchisor shall have the right to determine the time or times at which such representative shall be available to Franchisee.
- (7) During the operation of the Franchised Business, such additional assistance as is reasonably necessary, in the sole discretion of Franchisor, to assist Franchisee in meeting Franchisor's quality control standards.

SECTION VI - <u>FRANCHISOR'S AGREEMENTS, REPRESENTATIONS,</u> <u>WARRANTIES AND COVENANTS.</u>

- A. Franchisor represents and warrants that Franchisor is a corporation duly organized and validly existing under the state law of its formation.
- B. Franchisor represents and warrants that Franchisor has full right and power under its bylaws and certificate of incorporation to grant Franchisee the franchise as contemplated herein and perform the same and that the execution of this Agreement by Franchisor does not

infringe upon or constitute a default under any agreement or covenant to which Franchisor is a party or violate or conflict with any law or regulation by which Franchisor is bound.

- C. Franchisor represents and warrants that Franchisor has all rights, title and interest to and in the Marks and has the power and authority to grant the license to use the Marks as set forth herein.
- D. Franchisor represents, acknowledges, agrees, covenants and warrants that Franchisor will take or cause to be taken at its cost all steps necessary to:
- (1) Maintain the confidentiality of its secret recipes, secret recipe products and other licensed trade secrets in accordance with all relevant laws;
- (2) Prepare, execute and file all documents, notices, applications, registrations and timely renewals thereof or other documents required or necessary for the protection of the Marks; and
 - (3) Defend the Marks.
- E. Franchisor represents and warrants that no filing, registration, approval or consent heretofore not obtained from any governmental agency or instrumentality or any stock exchange authority is required for the authorization, execution, delivery or performance by Franchisor of this Agreement.
- F. Franchisor acknowledges and agrees that presently and in the future Franchisee may operate and/or license others to operate restaurant operations or other food service outlets under various trade names, and that nothing in this Agreement shall be deemed to restrict the Franchisee from operating or licensing any restaurant or other operation under any trade name or in any location.

Franchisor acknowledges and agrees that the representations, warranties and covenants set forth above in this Section VI.A-F are continuing obligations of Franchisor and that any failure to comply with such representations, warranties and covenants shall constitute a material event of default under this Agreement. The franchisor will make reasonable efforts to cooperate with Franchisee in any efforts made by Franchisee to verify compliance with such representations, warranties and covenants.

SECTION VII - <u>FRANCHISEE'S AGREEMENTS, REPRESENTATIONS,</u> WARRANTIES AND COVENANTS.

- A. Franchisee shall covenant and agree to undertake all commercially reasonable efforts to operate the Franchised Business so as to achieve maximum sales.
- B. If Franchisee is a corporation, limited liability company or partnership, Franchisee represents, warrants and covenants that:

- (1) Franchisee is duly organized and validly existing under the state law of its formation;
- (2) Franchisee is duly qualified and is authorized to do business in each jurisdiction in which its business activities or the nature of the properties owned by it require such qualification;
- (3) The execution of this Agreement and the consummation of the transactions contemplated hereby are within Franchisee's corporate power, if Franchisee is a corporation, or if Franchisee is a partnership or limited liability company, permitted under Franchisee's written partnership agreement or operating agreement and have been duly authorized by Franchisee;
- (4) Franchisee's Principals (as defined in Section XIX.N) shall each execute and bind themselves to the confidentiality covenants set forth in the Confidentiality Agreement which forms Attachment A to this Agreement (see Sections X.B(1) and X.C(4)).
- (5) If requested by Franchisor, Franchisee shall furnish to Franchisor a certificate of insurance, from an insurance company satisfactory to Franchisor, naming Franchisor as an additional insured with such limits as may reasonably be required by Franchisor. Franchisee shall furnish said certificate of insurance within five (5) days of request.

Franchisee acknowledges and agrees that the representations, warranties and covenants set forth above in this Section VI.B(1) through (5) are continuing obligations of Franchisee and that any failure to comply with such representations, warranties and covenants shall constitute a material event of default under this Agreement. Franchisee will cooperate with Franchisor in any efforts made by Franchisor to verify compliance with such representations, warranties and covenants.

C. Management of the Noble Roman's Pizza.

- (1) The Noble Roman's Pizza shall at all times be under the direct, day-to-day, full-time supervisions of Franchisee or a manager (the "General Manager") who shall have been approved by the Franchisor. The General Manager shall supervise the Noble Roman's Pizza, however, Franchisee shall remain active in overseeing the operations of the Noble Roman's Pizza conducted under the supervision of the approved General Manager. As one requirement of receiving approval of Franchisor, General Manager must successfully complete Franchisor's then current General Manager training program.
- (2) Franchisee shall at all times faithfully, honestly and diligently perform all obligations hereunder and continuously exert best efforts to promote and enhance the business of the Noble Roman's Pizza.
- D. Franchisee shall comply with all requirements of federal, state and local laws, rules, regulations, and orders.
- E. Franchisee shall comply with all other requirements and perform such other obligations as provided hereunder.

SECTION VIII - FRANCHISED BUSINESS OPERATIONS.

- A. Franchisee understands and agrees to the importance of maintaining uniformity among all of the units of Noble Roman's Pizza and the importance of complying with all of Franchisor's standards and specifications relating to the operation of the Noble Roman's Pizza. Franchisee shall diligently adhere to all standards and specifications relating to the operation and appearance of the Noble Roman's Pizza.
- B. Franchisee shall maintain Noble Roman's Pizza in a high degree of sanitation, repair and condition, and in connection therewith shall make such additions, alterations, repairs and replacements thereto (but no others without Franchisor's prior written consent) as may be required for that purpose, including, without limitation, such periodic repair, repainting or replacement of obsolete signs, furnishings, equipment and decor as Franchisor may reasonably direct and shall obtain, at Franchisee's cost and expense, any new or additional equipment, fixtures, supplies and other products and materials which may be reasonably required by Franchisor for Franchisee to offer and sell new menu items from the Franchised Business. Except as may be expressly provided in the Manuals, no alterations or improvements or changes of any kind in design, equipment, signs, interior or exterior decor items, fixtures or furnishings shall be made in or about the Noble Roman's Pizza or its premises without the prior written approval of Franchisor.
- C. To assure the continued success of the Noble Roman's Pizza, Franchisee shall, upon the request of Franchisor, make other improvements to modernize the Noble Roman's Pizza premises, equipment, signs, interior and exterior decor items, fixtures, furnishings, supplies and other products and materials required for the operation of the Noble Roman's Pizza, to Franchisor's then-current standards and specifications. Notwithstanding the above, Franchisee agrees that if so requested by Franchisor it will make such capital improvements or modifications described in this Section VIII.C at any time within six (6) months after receipt of written notice from Franchisor, or, if such capital improvements or modifications contemplated in this Section VIII C are in excess of \$10,000, at such other time that a majority of the other Noble Roman's Pizza units in similar locations have made or are utilizing best efforts to make such improvements or modifications.
- D. Franchisee shall comply with all of Franchisor's standards and specifications relating to the purchase of all food and beverage items, ingredients, supplies, materials, fixtures, furnishings, equipment and other products used or offered for sale at Noble Roman's Pizza. Except as provided in this Section VIII.D, Franchisee shall obtain such items from suppliers (including manufacturers, distributors, warehouses and other sources) who have been approved in writing by Franchisor prior to any purchases by Franchisee from any such supplier and who have not thereafter been disapproved by Franchisor. If Franchisee desires to purchase, lease or use any products or other items from an unapproved supplier, Franchisee shall submit to Franchisee shall not purchase or lease from any supplier until and unless such supplier has been approved in writing by Franchisor. Franchisee's failure to comply with the provisions of this Section VIII.D shall be deemed a material event of default under this Agreement.

- E. To ensure that the highest degree of quality and service is maintained, Franchisee shall operate Noble Roman's Pizza in strict conformity with such methods, standards and specifications of Franchisor as are set forth in the Manuals and as may from time to time otherwise be prescribed in writing. In particular, Franchisee also agrees:
- (1) To sell or offer for sale all menu items, products and services required by Franchisor and in the manner and style prescribed by Franchisor with respect to Noble Roman's Pizza, as expressly authorized by Franchisor in writing.
- (2) To sell and offer for sale only the menu items, products and services that have been expressly approved for sale in writing by Franchisor; to refrain from deviating from Franchisor's standards and specifications without Franchisor's prior written consent; and to discontinue selling and offering for sale any menu items, products or services which Franchisor shall, in its sole discretion, disapprove in writing at any time.
- (3) To maintain an adequate inventory of all perishable items, non-perishable items and frozen products used in the operation of the Franchised Business, and to use and sell at all times only such food and beverage items, ingredients, products, materials, supplies and paper goods that are in strict conformity to Franchisor's standards and specifications; to prepare all menu items in accordance with Franchisor's recipes and procedures for preparation contained in the Manuals or other written directives, including, but not limited to, the prescribed measurements of ingredients; and to refrain from deviating from Franchisor's standards and specifications by the use or offer of nonconforming items or differing amounts of any items, without Franchisor's prior written consent.
- (4) To strictly conform to the service standards and mode of service prescribed by Franchisor, including, but not limited to, speed of service, service procedures, maintenance of ready to serve products and order taking and production methods, as may be modified by Franchisor in writing from time to time.
- (5) To permit Franchisor or its agents, at any reasonable time, to remove a reasonable number of samples of food or non-food items from Franchisee's inventory, or from the Noble Roman's Pizza, without payment therefor, in amounts reasonably necessary for testing by Franchisor or an independent laboratory to determine whether such samples meet Franchisor's then-current standards and specifications. All such sampling shall be conducted in a manner so as to minimize any disruption to the Noble Roman's Pizza. In addition to any other remedies it may have under this Agreement, Franchisor may require Franchisee to bear the cost of such testing if the supplier of the item has not previously been approved by Franchisor or if the sample fails to conform with Franchisor's specifications.
- (6) To grant Franchisor and its agents the right to enter upon Noble Roman's Pizza premises at any reasonable time for the purpose of conducting inspections; to cooperate with Franchisor's representatives in such inspections by rendering such assistance as they may reasonably request; to permit representatives to view and print and/or copy POS or other reports, invoices, receipts and other materials as they relate to the Noble Roman's Pizza, and to permit representatives of Franchisor to take photographs, movies or videotapes of Noble Roman's Pizza and to interview employees and customers of Noble Roman's Pizza; provided, however, that such activities by Franchisor shall be conducted in a manner so as to minimize any disruption to

the Noble Roman's Pizza. The Franchisor shall have the exclusive right to use any photograph, movie, videotape, or other material prepared in connection with an inspection of the Noble Roman's Pizza, and shall have no obligation to obtain Franchisee's permission, or to compensate Franchisee in any manner, in connection with the use of such materials for advertising, training or other purposes. Upon notice from Franchisor or its agents and without limiting Franchisor's other rights under this Agreement, Franchisee shall take steps as may be necessary to correct immediately any deficiencies detected during any such inspection.

- (7) To maintain a competent, conscientious, trained staff and to take such steps as are necessary to ensure that its employees preserve good customer relations.
- (8) To maintain at least ten (10) hours of operation every day with any deviation therefrom, including seasonal operation, permitted only with the prior written consent of Franchisor.
- F. Franchisee acknowledges and agrees that Franchisor and its affiliates have developed and may develop for use in the System certain products which are prepared from highly confidential secret recipes and which are trade secrets of Franchisor, including, without limitation, pizza dough, sauce, cheese and breadsticks, as well as any other secret recipe products now or hereafter designated in the Manuals. Because of the importance of quality and uniformity of production and the significance of such products in the System, it is to the mutual benefit of the parties that Franchisor closely control the production and distribution of such products. Accordingly, Franchisee agrees that Franchisee shall use only Franchisor's designated products and shall purchase solely from Franchisor or Franchisor's suppliers all of Franchisee's requirements for such products. Franchisee's use of such products is limited to this Location only.
- G. Franchisee shall require all advertising and promotional materials, signs, decorations, paper goods (including menus and all forms and stationery used in the Franchised Business), and other items which may be designated by Franchisor to bear the Marks in the form, color, location and manner prescribed by Franchisor. All such advertising and promotional materials, signs, decorations, paper good (including menus and all forms and stationary used in the Franchised Business) shall be submitted to Franchisor for approval prior to production or use of such items.
- H. Franchisee shall process and handle all consumer complaints connected with or relating to the Franchised Business, and shall promptly notify Franchisor by telephone and in writing of all of the following complaints: (i) food related illnesses, (ii) safety or health violations, (iii) claims exceeding \$1,000, and (iv) any other material claims against or losses suffered by Franchisee. Franchisee shall maintain for Franchisor's inspection any inspection reports affecting the Noble Roman's Pizza or equipment located in the Franchised Business during the term of this Agreement and for thirty (30) days after the expiration or earlier termination hereof.
- I. Franchisee acknowledges and agrees that Franchisee may not offer or advertise home delivery service without the express written approval of Franchisor. If Franchisor approves Franchisee's offering home delivery, Franchisee acknowledges and agrees that Franchisor shall have the right to limit or restrict the area to which Franchisee may offer or

advertise home delivery and Franchisee shall strictly adhere to Franchisor's policies and procedures concerning home delivery including, but not limited to, insurance requirements.

SECTION IX - MARKS.

A. Franchisor grants Franchisee the right to use the Marks during the term of this Agreement in accordance with the System and related standards and specifications, however, any use of the marks shall be submitted to Franchisor for approval prior to production or use of such items.

B. Franchisee expressly understands and acknowledges that:

- (1) As between Franchisor and Franchisee, Franchisor is the owner of all right, title and interest in and to the Marks and the goodwill associated with and symbolized by them.
- (2) Franchisee shall not take any action that would prejudice or interfere with the validity of Franchisor's rights with respect to the Marks. Nothing in this Agreement shall give the Franchisee any right, title, or interest in or to any of the Marks or any of Franchisor's service marks, trademarks, trade names, trade dress, logos, copyrights or proprietary materials, except the right to use the Marks and the System in accordance with the terms and conditions of this Agreement for the operation of the Noble Roman's Pizza and only at or from the Location or in approved advertising related to the Noble Roman's Pizza.
- (3) Franchisee understands and agrees that any and all goodwill arising from Franchisee's use of the Marks and the System shall inure solely and exclusively to Franchisor's benefit, and upon expiration or termination of this Agreement and the franchise herein granted, no monetary amount shall be assigned as attributable to any goodwill associated with Franchisee's use of the Marks.
- (4) Franchisee shall not contest the validity of the interest of Franchisor or any of its affiliates in the Marks or assist others to contest the validity of the interest of Franchisor or any of its affiliates in the Marks.
- (5) Franchisee acknowledges that any unauthorized use of the Marks shall constitute an infringement of Franchisor's rights in the Marks and a material event of default hereunder. Franchisee agrees that it shall provide Franchisor with all assignments, affidavits, documents, information and assistance Franchisor reasonably requests to fully vest in Franchisor all such right, title and interest in and to the Marks, including all such items as are reasonably requested by Franchisor to register, maintain and enforce such rights in the Marks.
- (6) Franchisor reserves the right to substitute different Marks for use in identifying the System and the Franchised Business if Franchisor's current Marks no longer can be used, or if Franchisor, in its sole discretion, determines that substitution of different Marks will be beneficial to the System. In such event, Franchisor may require Franchisee, at Franchisee's expense, to discontinue or modify Franchisee's use of any of the Marks or to use one or more additional or substitute Marks.

- C. With respect to Franchisee's use of the Marks pursuant to this Agreement, Franchisee further agrees that:
- (1) Unless otherwise authorized or required by Franchisor, Franchisee shall (i) use the Marks only in connection with the operation of the Noble Roman's Pizza and only with the express written consent of Franchisor, and (ii) operate and advertise the Franchised Business only under the name "Noble Roman's Pizza" without prefix or suffix. Franchisee shall not use the Marks as part of its corporate or other legal name.
- (2) During the term of this Agreement and any renewal hereof, Franchisee shall identify itself as the owner of the Noble Roman's Pizza in conjunction with any use of the Marks, including, but not limited to, uses on invoices, order forms, receipts and contracts, as well as the display of a notice in such content and form and at such conspicuous locations on the premises of the Franchised Business as Franchisor may designate in writing.
- (3) Franchisee shall not use the Marks to incur any obligation or indebtedness on behalf of Franchisor.
- (4) Franchisee shall comply with Franchisor's instructions in filing and maintaining the requisite trade name or fictitious name registrations, and shall execute any documents deemed necessary by Franchisor or its counsel to obtain protection of the Marks or to maintain their continued validity and enforceability.
- Franchisee shall notify Franchisor immediately of any apparent infringement of or D. challenge to Franchisee's use of any Mark, of any claim by any person of any rights in any Mark, and, except as otherwise required by law, Franchisee shall not communicate with any person other than Franchisor or any designated affiliate thereof, their counsel and Franchisee's counsel in connection with any such infringement, challenge or claim. Franchisor shall have complete discretion to take such action as it deems appropriate in connection with the foregoing, and the right to control exclusively, or to delegate control to any of its affiliates of, any settlement, litigation or proceeding in the Patent and Trademark Office or any other forum arising out of any such alleged infringement, challenge or claim or otherwise relating to any Mark. Franchisee agrees to execute any and all instruments and documents, render such assistance, and do such acts or things as may, in the opinion of Franchisor, reasonably be necessary or advisable to protect and maintain the interests of Franchisor or any affiliate in any litigation or proceeding in the Patent and Trademark Office or any other forum, or to otherwise protect and maintain the interests of Franchisor or any other interested party in the Marks. Franchisor will indemnify Franchisee against and reimburse Franchisee for all damages for which Franchisee is held liable in any proceeding arising out of Franchisee's use of any of the Marks (including settlement amounts), provided that the conduct of Franchisee with respect to such proceeding and use of the Marks is in full compliance with the terms of this Agreement.
- E. Franchisee acknowledges and agrees that certain portions of Noble Roman's Pizza decor and design constitute unique and protectable images to the consumer identified with Franchisor, which are a part of the goodwill associated with the System. Franchisee agrees the usage of such decor and design elements shall inure to the exclusive benefit of Franchisor. This

Agreement does not grant any ownership or other interest in Noble Roman's Pizza decor and design elements to Franchisee.

SECTION X - CONFIDENTIALITY AND NON-COMPETITION COVENANTS.

- A. (1) To protect the reputation and goodwill of Franchisor and to maintain high standards of operation under Franchisor's Marks, Franchisee shall conduct its business in accordance with the Manuals, other written directives which Franchisor may issue to Franchisee from time to time whether or not such directives are included in the Manuals, and any other manuals and materials created or approved for use in the operation of the Franchised Business. Franchisee further acknowledges that using unauthorized ingredients in the assembly of a Noble Roman's product is a major violation and cannot be tolerated regardless of when that violation is discovered.
- (2) Franchisee and Principals shall at all times treat the Manuals, any written directives of Franchisor, and any other manuals and materials, and the information contained therein, as confidential and shall maintain such information as secret and confidential in accordance with this Section X. Franchisee and Principals shall not at any time copy, duplicate, record or otherwise reproduce these materials, in whole or in part, or otherwise make the same available to any unauthorized person.
- (3) The Manuals, written directives, other manuals and materials and any other confidential communications provided or approved by Franchisor shall at all times remain the sole property of Franchisor, shall at all times be kept in a secure place on the Franchised Business premises, and shall be returned to Franchisor immediately upon request or upon termination or expiration of this Agreement.
- (4) The Manuals, any written directives, and any other manuals and materials issued by Franchisor and any modifications to such materials shall supplement this Agreement but shall not impose any additional obligation on Franchisee beyond those imposed by this Agreement.
- (5) Franchisor may from time to time revise the contents of the Manuals and the contents of any other manuals and materials created or approved for use in the operation of the Franchised Business. Franchisee expressly agrees to comply with each new or changed standard.
- (6) Franchisee shall at all times ensure that the Manuals are kept current and up to date. In the event of any dispute as to the contents of the Manuals, the terms of the master copy of the Manuals maintained by Franchisor at Franchisor's corporate office shall control.
- (7) Franchisor will charge a replacement fee of Five Hundred Dollars (\$500) for any replacement Manuals.
- B. Neither Franchisee nor any Principal shall, during the term of this Agreement or thereafter, communicate, divulge or use for the benefit of any other person, persons, partnership, association or corporation and, following the expiration or termination of this Agreement, they

shall not use for their own benefit, any confidential information, knowledge or know-how concerning the methods of operation of the Franchised Business which may be communicated to them or of which they may be apprised in connection with the operation of Noble Roman's Pizza under the terms of this Agreement. Franchisee and the Principals shall divulge such confidential information only to such of Franchisee's employees as must have access to it in order to operate the Franchised Business. Any and all information, knowledge, know-how, techniques and any materials used in or related to the System which Franchisor provides to Franchisee in connection with this Agreement shall be deemed confidential for purposes of this Agreement. Neither Franchisee nor the Principals shall not at any time, without Franchisor's prior written consent, copy, duplicate, record or otherwise reproduce such materials or information, in whole or in part, nor otherwise make the same available to any unauthorized person. The covenant in this Section shall survive the expiration, termination or transfer of this Agreement or any interest herein and shall be perpetually binding upon franchisee and each of the Principals.

Notwithstanding anything to the contrary contained in this Agreement, and provided that Franchisee has obtained Franchisor's prior written consent, which consent shall not be unreasonably withheld, the restrictions on Franchisee's disclosure and use of confidential information shall not apply to (a) information, process or techniques that are or become generally known in the fresh baked pizza industry, other than through disclosure (whether deliberate or inadvertent) by Franchisee; or (b) disclosure of confidential information in judicial or administrative proceedings to the extent Franchisee is legally compelled to disclose such information, provided that Franchisee shall have used its best efforts to obtain, and shall have afforded Franchisor the opportunity to obtain an appropriate protective order or other assurance satisfactory to Franchisor of confidential treatment for the information required to be so disclosed.

- (1) Franchisee shall require and obtain execution of covenants similar to those set forth in Section X.B from its General Manager, and any other personnel of Franchisee who have received or will have access to confidential information. Such covenants shall be substantially in the form set forth in Attachment A. All of Franchisee's Principals must also execute such covenants.
- C. Franchisee and the Principals specifically acknowledge that, pursuant to this Agreement, Franchisee and the Principals will receive valuable trade secrets and confidential information, including, without limitation, information regarding the operational, sales, promotional and marketing methods and techniques of Franchisor and the System which are beyond the present skills and experience of Franchisee and the Principals and Franchisee's managers and employees. Franchisee and the Principals acknowledge that such specialized training, trade secrets and confidential information provide a competitive advantage and will be valuable to them in the development and operation of the Noble Roman's Pizza, and that gaining access to such specialized training, trade secrets and confidential information is, therefore, a primary reason why they are entering into this Agreement. In consideration for such specialized training, trade secrets, confidential information and rights, Franchisee and the Principals covenant that:
- (1) With respect to Franchisee, during the term of this Agreement except as otherwise approved in writing by Franchisor, Franchisee shall not, either directly or indirectly,

for themselves or through, on behalf of or in conjunction with any person, partnership, corporation or other entity or association:

- (a) Divert, or attempt to divert, any business or customer of the Franchised Business to any competitor or do or perform any other act injurious or prejudicial to the goodwill associated with the Marks and the System.
- (b) Own, maintain, operate, engage in, be employed by, or have any financial or beneficial interest in (including any interest in corporations, partnerships, trusts, unincorporated associations or joint ventures), advise, assist or make loans to, any business located within the Location or within a one mile radius of the Location which business is of a character and concept similar to the Noble Roman's Pizza, including, but not limited to, a pizza business which offers as a menu item or in a mix of menu items, pizza and/or breadstick products.
- (2) For a continuous uninterrupted period commencing upon the expiration, termination, or transfer of all of Franchisee's interest in this Agreement and continuing for two years thereafter, except as otherwise approved in writing by Franchisor, Franchisee shall not, for itself, or through, on behalf of or in conjunction with any person, partnership, corporation or other entity or association:
- (a) Divert, or attempt to divert, any business or customer of the Franchised Business hereunder to any competitor or do or perform any other act injurious or prejudicial to the goodwill associated with the Marks and the System.
- (b) Employ or solicit for employment, any person who franchisee knows is at that time or was within the preceding thirty (30) days employed by Franchisor or by any other Franchisee or affiliate of Franchisor, or otherwise directly or indirectly induce such person to leave that person's employment, except as may be permitted under any existing development agreement or franchise agreement between Franchisor and Franchisee.
- (c) Own, maintain, operate, engage in, be employed by or have any financial or beneficial interest in (including any interest in corporations, partnerships, trusts, unincorporated associations or joint ventures), advise, assist or make loans to, any business that is of a character and concept similar to Noble Roman's Pizza, including a restaurant business that offers as a menu item, or in a mix of menu items, pizza and/or breadsticks, which business is, or is intended to be located within a one-mile radius of the Location.
- (3) The parties agree that each of the covenants herein shall be construed as independent of any other covenant or provision of this Agreement. If all or any portion of a covenant in this Section is held unreasonable or unenforceable by a court or agency having valid jurisdiction in an unappealed final decision to which Franchisor is a party, Franchisee expressly agrees to be bound by any lesser covenant subsumed within the terms of such covenant that imposes the maximum duty permitted by law, as if the resulting covenant were separately stated in and made a part of this Section.
- (a) Franchisee understands and acknowledges that Franchisor shall have the right, in its sole discretion, to reduce the scope of any covenant set forth in this Section

X.C, or any portion thereof, without their consent, effective immediately upon notice to Franchisee; and Franchisee agrees that it shall comply forthwith with any covenant as so modified, which shall be fully enforceable notwithstanding the provisions of Section XIX.B hereof.

(4) Franchisee shall require and obtain execution of covenants similar to those set forth in this Section X.C. (including covenants applicable upon the termination of a person's employment with Franchisee) from its shareholders. Such covenant shall be substantially in the form set forth in Attachment A.

XI - BOOKS AND RECORDS.

- A. Franchisee shall maintain during the term of this Agreement, and shall preserve for at least five (5) years from the dates of their preparation, full, complete and accurate books, records and accounts, including, but not limited to, daily sales records, sales slips, coupons, purchase orders, any other records that Franchisor may have access to such as records of Franchisee's product purchases maintained by its authorized distributor, payroll records, check stubs, bank statements, monthly sales tax records and returns, cash receipts and disbursements, journals and ledgers in accordance with generally accepted accounting principles and in the form and manner prescribed by Franchisor from time to time in the Manuals or otherwise in writing.
- B. In addition to the remittance reports required by Sections IV. and VIII hereof, Franchisee shall comply with the following reporting obligations:
- (1) Upon request, Franchisee shall, at Franchisee's expense, submit to Franchisor Franchisee's monthly sales tax report for the Franchised Business within twenty (20) days after the end of each requested month.
- C. Franchisor or its designees shall have the right at all reasonable times to review, audit, examine, by any appropriate procedures recognizing that the sales of the Franchised Business may be recorded in the same manner as other sales, and copy the books and records, including record of purchases, of Franchisee as maintained by either Franchisee or Franchisee's authorized distributor, as Franchisor may require. In a situation where there is a possible mixing of sales records between Noble Roman's sales and other facility sales, the audit may rely on estimated sales for Noble Roman's based on records of purchases of the authorized distributor. If any required royalty payments to Franchisor are delinquent, or if an inspection or audit should reveal that such payments have been understated in any report to Franchisor, then Franchisee shall immediately pay to Franchisor the amount overdue or understated upon demand with interest determined in accordance with the provisions of Section IV.B.(3). If an inspection discloses an understatement in any report of three percent (3%) or more, Franchisee shall, in addition, reimburse Franchisor for all costs and expenses connected with the inspection (including, without limitation, reasonable accounting and attorneys' fees). These remedies shall be in addition to any other remedies Franchisor may have at law or in equity.
- D. Franchisee understands and agrees that the receipt or acceptance by Franchisor of any of the statements furnished or royalties paid to Franchisor (or the cashing of any royalty checks) shall not preclude Franchisor from questioning the correctness thereof at any time and,

in the event that any inconsistencies or mistakes are discovered in such statements or payments, they shall immediately be rectified by the Franchisee and the appropriate payment shall be made by the Franchisee.

SECTION XII [This Section Has Been Reserved]

SECTION XIII - DEBTS AND TAXES.

- A. Franchisee shall promptly pay when due all Taxes (as defined below), levied or assessed, and all accounts and other indebtedness of every kind incurred by Franchisee in the conduct of the Franchised Business under this Agreement. Without limiting the provisions of Section XV, Franchisee shall be solely liable for the payment of all Taxes and shall indemnify Franchisor for the full amount of all such Taxes and for any liability (including penalties, interest and expenses) arising from or concerning the payment of Taxes, whether Taxes were correctly or legally asserted or not.
- B. Each payment to be made to Franchisor hereunder shall be made free and clear and without deduction for any Taxes, except as otherwise required by law. The term "Taxes" means any present or future taxes, levies, imposts, duties or other charges of whatsoever nature, including any interest or penalties thereon, imposed by any government or political subdivision of such government on or relating to the operation of the Franchised Business, the payment of moneys, or the exercise of rights granted pursuant to this Agreement, except Taxes imposed on or measured by Franchisor's net income.
- C. In the event of any bona fide dispute as to Franchisee's liability for taxes assessed or other indebtedness, Franchisee may contest the validity or the amount of the tax or indebtedness in accordance with the procedures of the taxing authority or applicable law. However, in no event shall Franchisee permit a tax sale or seizure by levy of execution or similar writ or warrant or attachment by a creditor, to occur against the premises of the Franchised Business or any improvements thereon.
- D. Franchisee shall comply with all federal, state and local laws, rules and regulations and shall timely obtain any and all permits, certificates or licenses necessary for the full and proper conduct of the Franchised Business, including, without limitation, licenses to do business, fictitious name registrations, sales tax permits, fire clearances, health permits, certificates of occupancy and any permits, certificates or licenses required by any environmental law, rule or regulation.
- E. Franchisee shall notify Franchisor in writing within five (5) days of the commencement of any action, suit or proceeding and of the issuance of any order, writ, injunction, award or decree of any court, agency or other governmental instrumentality, which may adversely affect the operation or financial condition of the Franchised Business.

SECTION XIV - TRANSFER OF INTEREST.

- A. Franchisor and its affiliates shall have the right to transfer or assign this Agreement and all or any part of their rights, interests or obligations hereunder or in Franchisor to any person or legal entity. Nothing contained in this Agreement shall require Franchisor to offer any services or products, whether or not relating to the Marks, to Franchisee if Franchisor assigns all of its rights, privileges, duties and obligations under this Agreement.
- B. Franchisee understands and acknowledges that the rights and duties set forth in this Agreement are personal to Franchisee, and that Franchisor has granted rights under this Agreement in reliance on the business skill, financial capacity and personal character of Franchisee. Accordingly, neither Franchisee nor any shareholder owning (directly or beneficially) twenty percent (20%) or more of any class of Franchisee's stock, shall sell, assign, transfer, convey, give away, pledge, mortgage or otherwise encumber any direct or indirect interest in this Agreement, in the Franchised Business, or in Franchisee without the prior written consent of Franchisor. Any purported assignment or transfer, by operation of law or otherwise, made in violation of this Agreement shall be null and void and shall constitute a material event of default under this Agreement.
- (1) Franchisee acknowledges and agrees that Franchisor's written consent is reasonable and necessary to assure full performance of the obligations hereunder with respect to an assignment of the Franchised Business.
- C. Franchisor will not unreasonably withhold its consent to any transfer or assignment, provided that all of the following conditions are met:
- (1) The proposed assignee (and its partners and shareholders if the proposed assignment is not an individual) has a good credit rating and competent business qualifications reasonably acceptable to Franchisor, and Franchisee provides Franchisor with such information as Franchisor may reasonably require to make such a determination;
- (2) The proposed assignee or its designated general manager completes Franchisor's training program then in effect for new franchisees;
- (3) The proposed assignee (and its partners and shareholders if the proposed assignee is not an individual) executes a franchise agreement and other standard ancillary agreements with Franchisor on the then current standard forms used by Franchisor and a written assignment with Franchisee and Franchisor, in a form satisfactory to Franchisor, assuming all of Franchisee's obligations under this Agreement;
- (4) The assignee agrees that the term of any agreements required to be executed by Franchisee or the assignee will be the unexpired term of this Agreement with renewal privileges as provided in this Agreement;
- (5) Franchisee satisfies all accrued money obligations of Franchisee to Franchiser or its affiliates and assignees;

- (6) Franchisee is not in default under the terms of this Agreement; and
- (7) Franchisee or assignee pays Franchisor a transfer fee of Two Thousand Dollars (\$2,000.00).
- D. In the event of the death of any shareholder owning (directly and/or beneficially) twenty percent (20%) or more of any class of Franchisee's stock, such individual's heirs, beneficiaries, devisees, or legal representatives, together with all surviving shareholders (herein collectively called the "Survivors") shall, within ninety (90) days of the death:
- (1) Apply to Franchisor for the right to continue to operate the Franchised Business for the duration of the term of this Agreement. Franchisor shall grant such application if the Survivors comply with all of the following conditions:
- (a) The Survivors have a good credit rating and competent business qualifications and financial qualifications reasonably acceptable to Franchisor, and the Survivors provide Franchisor with such information as Franchisor may reasonably require to make such a determination:
- (b) The Survivor's designated general manager, approved by Franchisor, has completed an approved training program conducted by Franchisor or completes Franchisor's training program then in effect for new Franchisees; if the Survivors create a new corporation or entity to assume the franchise, the Survivors execute a franchise agreement, substantially identical to this Agreement, and a written assignment with Franchisor, in a form satisfactory to Franchisor, assuming all of Franchisee's obligations under this Agreement;
- (c) The Survivors satisfy all money obligations of Franchisee to Franchisor, its affiliates or assignees; and
 - (d) Franchisee is not in default under the terms of this Agreement; or
- (2) Sell, assign, transfer or convey the individual's interest in compliance with Section XIV.C of this Agreement. If Franchisor denies the Survivors' timely application for the right to continue to operate the Franchise, the Survivors shall have one hundred eighty (180) days from the date of such denial in which to sell, assign, transfer or convey the individual's interest in compliance with Section XIV.C of this Agreement.
- E. Franchisor's consent to a transfer of any interest described herein shall not constitute a waiver of any claims which Franchisor may have against the transferring party, nor shall it be deemed a waiver of Franchisor's right to demand exact compliance with any of the terms of this Agreement by the transferee.

XV - INDEMNIFICATION.

A. Franchisee shall, at all times, indemnify and hold harmless to the fullest extent permitted by law Franchisor, its affiliates, successors and assigns and the officers, directors, shareholders, partners, agents, representatives, independent contractors, servants and employees

of each of them ("Indemnities"), from all losses and expenses incurred in connection with any action, suit, proceeding, claim, demand, investigation or inquiry (formal or informal) or any settlement thereof (whether or not a formal proceeding or action has been instituted) which arises out of or is based upon any of the following:

- (1) The violation, breach or asserted violation or breach by Franchisee of any federal, state or local law, regulation, ruling, standard or directive or any industry standard;
- (2) The violation or breach by Franchisee or by any of the Principals of any warranty, representation, agreement or obligation in this Agreement or in any other agreement between Franchisee or any of is affiliates and Franchisor or any of its affiliates, or the officers, directors, shareholders, partners, agents, representatives, independent contractors, servants and employees of any of them; and
- of the Principals and the respective officers, directors, shareholders, partners, agents, representatives, independent contractors servants and employees of any of them in connection with the establishment and operation of Noble Roman's Pizza, including, but not limited to, any acts, errors or omissions of any of the foregoing in the operation of any motor vehicle. The parties understand and agree that Franchisor cannot and does not exercise control over the manner of operation of any motor vehicles used by, or on behalf of, Franchisee or any employee, agent or independent contractor of Franchisee and that the safe operation of any motor vehicle is, therefore, Franchisee's responsibility.
- B. Franchisee agrees to give Franchisor notice of any such action, suit, proceeding, claim, demand, inquiry or investigation. Franchisee further agrees that if Franchisor is made a party to any such action or lawsuit, then, at Franchisor's option, Franchisor may tender the defense and/or prosecution of the case to Franchisee who shall be responsible for diligently pursuing the case or action at Franchisee's expense, or may hire counsel directly to protect its respective interest and bill Franchisee for all costs and reasonable attorney's fees incurred in connection therewith, in which case Franchisee shall reimburse Franchisor for all such costs and expenses incurred.
- C. The Indemnities do not assume any liability whatsoever for acts, errors, or omissions of any third party with whom Franchisee, any of the Principals, Franchisee's affiliates or any of the officers, directors, shareholders, partners, agents, representatives, independent contractors and employees of Franchisee or its affiliates may contract, regardless of the purpose. Franchisee shall hold harmless and indemnify the Indemnities for all losses and expenses which may arise out of any acts, errors or omissions of Franchisee, any of the Principals, Franchisee's affiliates, the officers, directors, shareholders, partners, agents, representatives, independent contractors and employees of Franchisee and its affiliates and any such other third parties without limitation.
- D. Franchisee expressly agrees that the terms of this Section XV shall survive the termination, expiration or transfer of this Agreement or any interest herein.

E. Nothing in this section shall require the Franchisee to indemnify Franchisor for liability caused by the Franchisee's proper reliance on or use of procedures or manuals provided by the Franchisor or caused by the Franchisor's negligence.

SECTION XVI - RELATIONSHIP OF THE PARTIES.

- A. The parties acknowledge and agree that this Agreement does not create a fiduciary relationship between them, that Franchisee shall be an independent contractor, and that nothing in this Agreement is intended to constitute either party an agent, legal representative, subsidiary, joint venture, partner, employee, joint employer or servant of the other for any purpose.
- B. During the term of this Agreement, Franchisee shall hold itself out to the public as an independent contractor conducting its Franchised Business operations pursuant to the rights granted by Franchisor. Franchisee agrees to take such action as shall be necessary to that end, including, without limitation, exhibiting a notice of that fact in a conspicuous place on the Noble Roman's Pizza premises established for the purposes hereunder, the content and form of which Franchisor reserves the right to specify in writing.
- C. Franchisee understands and agrees that nothing in this Agreement authorizes Franchisee to make any contract, agreement, warranty or representation on Franchisor's behalf, or to incur any debt or other obligation in Franchisor's name, and that Franchisor shall in no event assume liability for, or be deemed liable under this Agreement as a result of, any such action, or for any act or omission of Franchisee or any claim or judgment arising therefrom.
- D. Franchisor shall not have liability for any sales, use, excise, gross receipts, property or other taxes, whether levied upon Franchisee, the Franchised Business or its assets, or upon Franchisor, in connection with sales made, services performed or business conducted by Franchisee.

SECTION XVII - TERMINATION.

- A. (1) Franchisee acknowledges and agrees that each of Franchisee's obligations described in this Agreement is a material and essential obligation of Franchisee; that nonperformance of such obligations will adversely and substantially affect the Franchisor and the System; and that the exercise by Franchisor of the rights and remedies set forth herein is appropriate and reasonable.
- (2) Except as otherwise provided by law, Franchisee shall be deemed to be in default under this Agreement, and all rights granted herein shall automatically terminate without notice to Franchisee, if Franchisee shall become insolvent or makes a general assignment for the benefit of creditors; or if Franchisee files a voluntary petition under any section or chapter of federal bankruptcy law or under any similar law or statute of the United States or any state thereof, or admits in writing its inability to pay its debts when due; or if Franchisee is adjudicated a bankrupt or insolvent in proceedings filed against Franchisee under any section or chapter of federal bankruptcy laws or under any similar law or statute of the United States or any state; or if

a bill in equity or other proceeding for the appointment of a receiver of Franchisee or other custodian for Franchisee's business or assets is filed and consented to by Franchisee; or if a receiver or other custodian (permanent or temporary) of Franchisee's assets or property, or any part thereof, is appointed by any court of competent jurisdiction; or if proceedings for a composition with creditors under any state or federal law should be instituted by or against Franchisee; or if a final judgment remains unsatisfied or of record for thirty (30) days or longer (unless supersedeas bond is filed); or if Franchisee is dissolved; or if execution is levied against Franchisee's business or property; or if suit to foreclose any lien or mortgage against the Noble Roman's Pizza premises or equipment is instituted against Franchisee and not dismissed within thirty (30) days; or if the real or personal property of Franchisee's Noble Roman's Pizza shall be sold after levy thereupon by any sheriff, marshal or constable.

- (3) Franchisee shall be deemed to be in material default and Franchisor may, at its option, terminate this Agreement and all rights granted hereunder, without affording Franchisee any opportunity to cure the default beyond the opportunity specified in this Section XVII.A(3), effective immediately upon notice to Franchisee, upon the occurrence of any of the following events:
- (a) If Franchisee operates the Noble Roman's Pizza sells any products or services authorized by Franchisor for sale at Noble Roman's Pizza at a location which has not been approved by Franchisor;
- (b) If Franchisee fails to construct or remodel Noble Roman's Pizza within the parameters provided to Franchisee pursuant to Section II hereunder adapted;
- (c) If Franchisee fails to open the Franchised Business for business as a Noble Roman's within the period specified in Section II.C hereof;
- (d) If Franchisee after thirty (30) days written notice from Franchisor fails to undertake all commercially reasonable efforts to operate the Franchised Business so as to achieve optimum sales;
- (e) If Franchisee after thirty (30) days written notice from Franchisor fails to comply with all of the standards and specifications of Franchisor relating to operation of Noble Roman's Pizza;
- (f) If Franchisee at any time ceases to operate or otherwise abandons the Franchised Business, or loses the right to possession of the premises, or otherwise forfeits the right to do or transact business in the jurisdiction where Noble Roman's Pizza is located; provided, however, that this provision shall not apply in cases of Force Majeure (acts of God, strikes, lockouts or other industrial disturbances, war, riot, epidemic, fire or other catastrophe or forces beyond Franchisee's control), if through no fault of Franchisee, the premises are damaged or destroyed by an event as described above, provided that Franchisee applies within thirty (30) days after such event, for Franchisor's approval to relocate or reconstruct the premises (which approval shall not be unreasonably withheld) and Franchisee diligently pursues such reconstruction or relocation:
- (g) If Franchisee or any of the Principals is convicted of, or has entered a plea of nolo contendere to, a felony, a crime involving moral turpitude, or any other

crime or offense that Franchisor believes is reasonably likely to have an adverse effect on the System, the Marks, the goodwill associated therewith, or Franchisor's interests therein;

- (h) If Franchisee purports to transfer any rights or obligations under this Agreement to any third party without Franchisor's prior written consent;
- (i) If Franchisee or any of its affiliates fails, refuses, or neglects promptly to pay any moneys owing to Franchisor or any of its affiliates, when due under this Agreement or any other agreement, or to submit the financial or other information required by Franchisor under this Agreement and does not cure such default within five (5) days following notice from Franchisor.
- (j) If Franchisee or any of the Franchisee's shareholders fail to comply with the covenants in Section X.C hereof or Franchisee fails to obtain execution of the covenants and related agreements required under Section X.C(4) hereof within ten (10) days after being requested to do so by Franchisor.
- (k) If, contrary to the terms of Section X.B hereof, Franchisee or any of the Principals discloses or divulges any confidential information provided to Franchisee or the Principals by Franchisor, or fails to obtain execution of covenants and related agreements required under Section X.B(1) hereof within ten (10) days after being requested, in writing, to do so by Franchisor;
- (l) If Franchisee knowingly maintains false books or records, or submits any false reports to Franchisor;
- (m) If Franchisee breaches in any material respect any of the covenants set forth in Section VII or has falsely made any of the representations or warranties set forth in Section VII;
- (n) If Franchisee misuses or makes any unauthorized use of the Marks or otherwise materially impairs the goodwill associated therewith or Franchisor's rights therein; provided that, notwithstanding the above, Franchisee shall be entitled to notice of such event of default and shall have five days to cure such default;
- (o) If Franchisee, repeatedly commits a material event of default under this Agreement, whether or not such defaults are of the same or different nature and whether or not such defaults have been cured by Franchisee after notice by Franchisor.
- (p) If Franchisee offers any pizza and/or breadstick product for sale at the Location other than those items specifically approved by Franchisor.
- (q) If at any time the Franchised Business is not being managed by Franchisee or an approved General Manager.
- B. Except as provided in Sections XVII.A(2) and (3) of this Agreement, upon any default by Franchisee which is susceptible of being cured, Franchisor may terminate this Agreement by giving written notice of termination stating the nature of such default to

Franchisee at least thirty (30) days prior to the effective date of termination. However, Franchisee may avoid termination by immediately initiating a remedy to cure such default and curing it to Franchisor's satisfaction within the thirty-day period and by promptly providing proof thereof to Franchisor. If any such default is not cured within the specified time, or such longer period as applicable law may require, this Agreement shall terminate without further notice to Franchisee effective immediately upon the expiration of the thirty-day period or such longer period as applicable law may require.

C. If Franchisor becomes insolvent or bankrupt and fails to perform in accordance with any material term or condition of this Agreement, and such default continues unremedied for thirty (30) days after Franchisee provides written notice of that default to Franchisor, then this Agreement may be terminated at the option of Franchisee, except as otherwise provided by law, upon notice by Franchisee effective upon receipt of such notice, without prejudice to any and all rights and remedies that Franchisee may have hereunder or provided by applicable law.

SECTION XVIII - POST-TERMINATION.

Upon termination or expiration of this Agreement, all rights granted hereunder to Franchisee shall forthwith terminate, and:

- A. Franchisee shall immediately cease to operate Noble Roman's Pizza under this Agreement, and shall not thereafter, directly or indirectly, represent to the public or hold itself out as a present or former franchisee of Franchisor, nor make public statements or comments regarding any aspect of Noble Roman's Pizza.
- B. Franchisee shall immediately and permanently cease to use, in any manner whatsoever, any confidential methods, computer software, procedures, and techniques associated with the System; the mark "Noble Roman's" the mark "Noble Roman's Pizza"; and all other Marks and distinctive forms, slogans, signs, symbols, and devices associated with the System. In particular, Franchisee shall cease to use, without limitation, all signs, advertising materials, paper goods, displays, stationery, trade dress, distinctive forms and any other articles which may or may not display the Marks but which are proprietary to Franchisor.
- C. Franchisee shall immediately and permanently cease to use, in any manner whatsoever, any of Franchisor's products prepared from the confidential secret recipes of Franchisor, including but not limited to, pizza dough, sauce and breadsticks, and other secret recipe products now or hereafter designated in the manuals or other written directives or other materials which the Franchisor may issue to the Franchisee from time to time.
- D. Franchisee shall take such action as may be necessary to cancel any assumed name or equivalent registration which contains the mark "Noble Roman's" or any other service mark or trademark of Franchisor, and Franchisee shall furnish Franchisor with evidence satisfactory to Franchisor of compliance with this obligation within five (5) days after termination or expiration of this Agreement.
- E. Franchisee agrees, in the event it continues to operate or subsequently begins to operate any other business, not to use any reproduction, counterfeit, copy or colorable imitation

of the Marks, Distinctive Forms and/or Trade Dress either in connection with such other business or the promotion thereof, that is likely to cause confusion, mistake, or deception, or that is likely to dilute Franchisor's rights in and to the Marks, and further agrees not to utilize any designation of origin or description or representation that falsely suggests or represents an association or connection with Franchisor.

- F. Franchisee shall promptly pay all sums owing to Franchisor and its subsidiaries or affiliates. Such sums shall include all costs and expenses, including reasonable attorneys' fees, incurred by Franchisor as a result of any default by Franchisee.
- G. Franchisee shall pay to Franchisor all damages, costs and expenses, including reasonable attorneys' fees, incurred by Franchisor in connection with obtaining any remedy available to Franchisor for any violation of this Agreement and subsequent to the termination or expiration of this Agreement in obtaining injunctive or other relief for the enforcement of any provisions of this Section XVIII.
- H. Franchisee shall immediately deliver, at Franchisee's expense, to Franchisor all Manuals, records, files, instructions, correspondence, any computer software licensed by Franchisor, all materials related to operating the Franchised Business, including, without limitation, agreements, invoices, and any and all other materials relating to the operation of Noble Roman's Pizza in Franchisee's possession or control, and all copies thereof (all of which are acknowledged to be Franchisor's property), and shall retain no copy or record of any of the foregoing, except Franchisee's copy of this Agreement and of any correspondence between the parties and any other documents which Franchisee reasonably needs for compliance with any provision of law.
- I. Franchisee and its shareholders shall comply with the non-competition covenants and the restrictions on confidential information contained in Section X of this Agreement.
- J. Franchisee shall also immediately furnish Franchisor an itemized list of all trade dress items, signs, advertising and sales promotion materials, displays, stationery, distinctive forms and any other articles bearing the Marks or any of Franchisor's distinctive markings, designs, labels, or other marks thereon, whether located in Noble Roman's Pizza or under Franchisee's control at any other location. Franchisee shall immediately return material covered by this paragraph to Franchisor at Franchisee's expense.
- K. Title to the Noble Roman's Pizza facade (which embodies Franchisor's Marks and trade dress) shall transfer to Franchisor and Franchisee shall return such facade to Franchisor at Franchisee's expense.
- L. All obligations of Franchisor or Franchisee which expressly or by their nature survive the expiration or termination of this Agreement shall continue in full force and effect subsequent to and notwithstanding its expiration or termination and until they are satisfied or by their nature expire.

SECTION XIX - MISCELLANEOUS.

A. Any and all notices required or permitted under this Agreement shall be in writing and shall be personally delivered or mailed by expedited delivery service or certified or registered mail, return receipt requested, first-class postage prepaid, or sent by prepaid facsimile, e-mail, telegram or telex (provided that the sender confirms the facsimile, e-mail, telegram or telex by sending an original confirmation copy by certified or registered mail or expedited delivery service within three (3) business days after transmission) to the respective parties at the following addresses unless and until a different address has been designated by written notice to the other party:

Notices to Franchisor:	Noble Roman's, Inc.
	6612 E. 75th Street, Suite 450
	Indianapolis, Indiana 46250
	Attention: Paul W. Mobley, Chairman
	Facsimile: (317) 685-2294
	E-Mail: pmobley@nobleromans.com
Notices to Franchisee:	
	Attention:
	Phone:
	Facsimile:
	E-Mail:

Any notice shall be deemed to have been given at the time of personal delivery or, in the case of facsimile, e-mail, telegram or telex, upon transmission (provided confirmation is sent as described above) or, in the case of expedited delivery service or registered or certified mail, three (3) business days after the date and time of mailing.

- B. This Agreement, the documents referred to herein, and the Attachments hereto, constitute the entire, full and complete agreement between Franchisor and Franchisee and the Principals concerning the subject matter hereof and shall supersede all prior related agreements between Franchisor and Franchisee and the Principals. No amendment, change or variance from this Agreement shall be binding on either party unless mutually agreed to by the parties and executed by their authorized officers or agents in writing.
- C. No delay, waiver, omission or forbearance on the part of a party to exercise any right, option, duty or power arising out of any breach or default by the other party or the Principals under this Agreement shall constitute a waiver by the non-breaching party to enforce any such right, option, duty or power against the breaching party, or as to subsequent breach or default by the breaching party. Acceptance by Franchisor of any payments due to it hereunder subsequent to the time at which such payments are due shall not be deemed to be a waiver by Franchisor of any preceding breach by Franchisee or the Principals of any terms, provisions, covenants or conditions of this Agreement.

- D. Whenever this Agreement requires the prior approval or consent of Franchisor, Franchisee shall make a timely written request to Franchisor, and such approval or consent shall be obtained in writing.
- E. If a Force Majeure event shall occur, then, in addition to payments required under Section XVII.A(3)(e), Franchisee shall continue to be obligated to pay to Franchisor any and all amounts that it shall have duly become obligated to pay in accordance with the terms of this Agreement prior to the occurrence of any Force Majeure event and the Indemnities shall continue to be indemnified and held harmless by Franchisee in accordance with Section XV. Except as provided in Section XVII.A(3)(f) and the immediately preceding sentence herein, none of the parties hereto shall be held liable for a failure to comply with any terms and conditions of this Agreement when such failure is caused by an event of Force Majeure. Upon the occurrence of any event of the type referred to herein, the party affected thereby shall give prompt notice thereof to the other parties, together with a description of the event, the duration for which the party expects its ability to comply with the provisions of the Agreement to be affected thereby and a plan for resuming operation under the Agreement, which the party shall promptly undertake and maintain with due diligence. Such affected party shall be liable for failure to give timely notice only to the extent of damage actually caused.
- F. FRANCHISEE AND THE PRINCIPALS HEREBY AGREE THAT SERVICE OF PROCESS MAY BE MADE UPON ANY OF THEM IN ANY PROCEEDING RELATING TO OR ARISING OUT OF THIS AGREEMENT OR THE RELATIONSHIP CREATED BY THIS AGREEMENT BY ANY MEANS ALLOWED BY INDIANA OR FEDERAL LAW. WITH RESPECT TO ALL CLAIMS, CONTROVERSIES, DISPUTES OR ACTIONS, THIS AGREEMENT SHALL BE INTERPRETED AND CONSTRUED UNDER INDIANA LAW.
- **PRINCIPALS** G. FRANCHISEE, THE **AND FRANCHISOR** ACKNOWLEDGE THAT THE EXECUTION OF THIS AGREEMENT AND ACCEPTANCE OF THE TERMS BY THE PARTIES OCCURRED IN INDIANAPOLIS, INDIANA, AND FURTHER ACKNOWLEDGE THAT THE PERFORMANCE OF CERTAIN OBLIGATIONS OF FRANCHISEE ARISING UNDER THIS AGREEMENT, INCLUDING, BUT NOT LIMITED TO, THE PAYMENT OF MONEYS DUE **HEREUNDER AND** THE **SATISFACTION OF CERTAIN TRAINING** REQUIREMENTS OF FRANCHISOR, SHALL OCCUR IN INDIANAPOLIS, INDIANA. FRANCHISOR AND FRANCHISEE AGREE THAT ANY DISPUTES ARISING OUT OF THIS AGREEMENT WILL BE SUMITTED TO A COURT IN INDIANAPOLIS, INDIANA.
- H. This Agreement may be executed in multiple counterparts, each of which when so executed shall be an original, and all of which shall constitute one and the same instrument.
- I. The captions used in connection with the sections and subsections of this Agreement are inserted only for purpose of reference. Such captions shall not be deemed to govern, limit, modify or in any other manner affect the scope, meaning or intent of the provisions of this Agreement or any part thereof nor shall such captions otherwise be given any legal effect.

- J. Any obligation of Franchisee or the Principals that contemplates performance of such obligation after termination or expiration of this Agreement or the transfer of any interest of Franchisee or the Principals therein, shall be deemed to survive such termination, expiration or transfer.
- K. Except as expressly provided to the contrary herein, each portion, section, part, term and provision of this Agreement shall be considered severable; and if, for any reason, any portion, section, part, term or provision is determined to be invalid and contrary to, or in conflict with, any existing or future law or regulation by a court or agency having valid jurisdiction, this shall not impair the operation of, or have any other effect upon, the other portions, sections, parts, terms or provisions of this Agreement that may remain otherwise intelligible, and the latter shall continue to be given full force and effect and bind the parties; the invalid portions, sections, parts, terms or provisions shall be deemed not to be part of this Agreement; and there shall be automatically added such portion, section, part, term or provision as similar as possible to that which was severed which shall be valid and not contrary to or in conflict with any law or regulation.
- L. All references herein to the masculine, neuter or singular shall be construed to include the masculine, feminine, neuter or plural, where applicable. Without limiting the obligations individually undertaken by the Principals under this Agreement, all acknowledgments, promises, covenants, agreements and obligations made or undertaken by Franchisee in this Agreement shall be deemed, jointly and severally, undertaken by all of the Principals.
- M. All rights and remedies of the parties to this Agreement shall be cumulative and not alternative, in addition to and not exclusive of any other rights or remedies which are provided for herein or which may be available at law or in equity in case of any breach, failure or default or threatened breach, failure or default of any term, provision or condition of this Agreement or any other agreement between Franchisee or any of its affiliates, and Franchisor or any of its affiliates. The rights and remedies of the parties to this Agreement shall be continuing and shall not be exhausted by any one or more uses thereof, and may be exercised at any time or from time to time as often as may be expedient; and any option or election to enforce any such right or remedy may be exercised or taken at any time and from time to time. The expiration, earlier termination or exercise of Franchisor's rights pursuant to Section XVII of this Agreement shall not discharge or release Franchisee or any of the Principals from any liability or obligation then accrued, or any liability or obligation continuing beyond, or arising out of, the expiration, the earlier termination or the exercise of such rights under this Agreement.
- N. The term "Principals" shall include, collectively and individually, Franchisee's spouse, if Franchisee is an individual, all officers and directors of Franchisee (including the officers and directors of any general partner of Franchisee), if Franchisee is a partnership, the general partners of the Franchisee, or if Franchisee is a limited liability company, the manager or managers of the Franchisee, whom Franchisor designates as Franchisee's Principals. The initial Franchisee's Principals shall be listed in Attachment C to this Agreement.
- O. Each reference in this Agreement to a corporation, limited liability company or partnership shall be deemed to also refer to any other entity or organization similar thereto. Each reference to the organizational documents, equity owners, directors, and officers of a corporation

in this Agreement shall be deemed to refer to the functional equivalents of such organizational documents, equity owners, directors, and officers, as applicable, in the case of a limited liability company or any other entity or organization similar thereto.

- P. Except as expressly provided to the contrary herein, nothing in this Agreement is intended, nor shall be deemed, to confer upon any person or legal entity other than Franchisee, Franchisor, Franchisor's officers, directors and personnel and such of Franchisee's and Franchisor's respective successors and assigns as may be contemplated (and, as to Franchisee, authorized by Section XIV), any rights or remedies under or as a result of this Agreement.
- Q. Notwithstanding any provisions described in the Franchise Disclosure Document or contained in this Agreement, nothing in this Agreement is intended to disclaim the representations made by the Franchisor in the Franchisor's Franchise Disclosure Document.

SECTION XX - <u>ACKNOWLEDGMENTS</u>.

- A. Franchisee acknowledges that it has conducted an independent investigation of the business venture contemplated by this Agreement and recognizes that the success of this business venture involves substantial business risks and will largely depend upon the ability of Franchisee.
- B. Franchisee acknowledges that Franchisee has received, read and understands this Agreement and the related Attachments and agreements and that Franchisor has afforded Franchisee sufficient time and opportunity to consult with advisors selected by Franchisee about the potential benefits and risks of entering into this Agreement.

IN WITNESS WHEREOF, each of the parties hereto has caused this Agreement to be executed by its duly authorized representative as of the date first above written.

	FRANCHISOR:
	Noble Roman's, Inc., an Indiana Corporation
ATTEST: Witness	By: Name: Paul W. Mobley Title: Chairman
	FRANCHISEE:
ATTEST:	By: Name: Title:
Witness	

NOBLE ROMAN'S, INC.

FRANCHISE AGREEMENT

(Noble Roman's Pizza)

Franchisee:	
Date:	

TABLE OF CONTENTS

	I	Page	e No.
I.	Grant		2
II.	Plans and Construction		2
III.	Term and Renewal		3
IV.	Fees		4
V.	Franchisor's Obligations		6
VI.	Franchisor's Agreements, Representations, Warranties and Covenants.		6
VII.	Franchisee's Agreements, Representations, Warranties and Covenants.		7
VIII.	Franchised Business Operations		9
IX.	Marks		12
X.	Confidentiality and Non-Competition Agreements		14
XI.	Books and Records		17
XII.	Reserved		18
XIII.	Debts and Taxes		18
XIV.	Transfer of Interest		19
XV.	Indemnification		20
XVI.	Relationship of the Parties		22
XVII.	Termination		22
XVIII.	Post-Termination		25
XIX.	Miscellaneous		27
XX.	Acknowledgments		30

EXHIBIT B

FINANCIALS

FINANCIAL INFORMATION

The following audited condensed consolidated financial statements are included herein:

Report of Independent Registered Public Accounting Firm

Consolidated balance sheets for December 31, 2021 and 2022.

Consolidated statements of operations for the twelve month periods ended December 31, 2020, 2021 and 2022.

Consolidated statements of changes in stockholders' equity for the twelve-month periods ended December 31, 2020, 2021 and 2022.

Consolidated statements of cash flows for the twelve month periods ended December 31, 2020, 2021 and 2022.

Notes to consolidated financial statements.

Consolidated Balance Sheets Noble Roman's, Inc. and Subsidiaries

Name Name	Noble Roman's, Inc. and Subsidiaries		
Cash \$1,263,513 \$785,522 Accounts receivable - net Inventories 904,474 824,091 Inventories 994,085 997,868 Prepaid expenses 4115,309 424,822 Total current assets 3,577,381 3,032,303 Property and equipment: Equipment 4,216,246 4,351,558 Leasehold improvements 3,065,644 3,116,030 Construction and equipment in progress 235,051 63,097 Less accumulated depreciation and amortization 2,366,927 2,817,477 Net property and equipment 5,150,014 4,713,208 Deferred tax asset 3,232,406 3,748,41 Deferred contract costs 810,044 934,036 Goodwill 278,466 278,466 Operating lease right of use assets 6,003,44 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 350,189 Total assets \$19,375,757 \$18,343,198 Current liabilities 4 7,470,900 Accounts payable and accr	Assets		
Accounts receivable - net Invotories 904,474 824,091 Invotories 994,085 997,284 S22 P3,282 P3	Current assets:		
Inventories	Cash	\$ 1,263,513	\$ 785,522
Prepaid expenses	Accounts receivable - net		
Prepaid expenses	Inventories	994,085	997,868
Total current assets 3.032.303 Property and equipment: Equipment 4,216,246 4,351,558 Leasehold improvements 3.065,644 3,116,030 Construction and equipment in progress 235,051 63.097 Less accumulated depreciation and amortization 2.366,927 2,817,477 Net property and equipment 5,150,014 4,731,208 Deferred tax asset 3,234,406 3,374,841 Deferred contract costs 810,044 934,036 Goodwill 278,466 278,466 Operating lease right of use assets 6,003,044 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 350,189 Total assets \$ 19,375,757 \$ 18,343,198 Liabilities and Stockholders' Equity Current liabilities \$ 919,157 \$ 650,582 Current portion of operating lease liability 656,146 799,164 Current portion of Orforbel loan payable \$ 91,157 \$ 650,582 Long-term obligations: \$ 90,077 \$ 29,037 \$ 29,037 <td>Prepaid expenses</td> <td></td> <td></td>	Prepaid expenses		
Equipment 4,216,246 4,351,588 Leaschold improvements 3,065,644 3,116,030 Construction and equipment in progress 235,051 63,097 Less accumulated depreciation and amortization 2,366,927 2,817,477 Net property and equipment 5,150,014 4,713,208 Deferred tax asset 3,232,406 3,374,841 Deferred contract costs 810,044 934,036 Goodwill 278,466 278,466 Operating lease right of use assets 6,003,044 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 350,189 Total assets \$19,375,757 \$18,343,198 **Current liabilities **Accounts payable and accrued expenses \$919,157 \$650,582 Current portion of Operating lease liability 656,146 799,164 Current portion of Corbel loan payable 2,575,303 23,16,413 Long-term obligations: 2 26,66,67 Total current liabilities - net of current portion 7,898,941 7,470,900 Corbel warrant	* *		
Leasehold improvements 3,065,644 3,116,030 Construction and equipment in progress 235,051 63,097 Less accumulated depreciation and amortization 2,366,927 2,817,477 Net property and equipment 5,150,014 4,713,208 Deferred tax asset 3,23,406 3,374,841 Deferred contract costs 810,044 934,036 Goodwill 278,466 278,466 Operating lease right of use assets 6,003,044 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 33,318,80 **Total assets \$19,375,757 \$18,343,198 **Current liabilities **Accounts payable and accrued expenses \$919,157 \$650,582 Current portion of Operating lease liability 656,146 799,164 Current portion of Orbel loan payable 2 866,667 Total current liabilities 29,037 2,316,413 Long-term obligations: 2 29,037 29,037 Corpeating lease liabilities – net of current portion 7,898,941 7,470,900	Property and equipment:		
Leasehold improvements 3,065,644 3,116,030 Construction and equipment in progress 235,051 63,097 Less accumulated depreciation and amortization 2,366,927 2,817,477 Net property and equipment 5,150,014 4,713,208 Deferred tax asset 3,23,406 3,374,841 Deferred contract costs 810,044 934,036 Goodwill 278,466 278,466 Operating lease right of use assets 6,003,044 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 33,318,80 **Total assets \$19,375,757 \$18,343,198 **Current liabilities **Accounts payable and accrued expenses \$919,157 \$650,582 Current portion of Operating lease liability 656,146 799,164 Current portion of Orbel loan payable 2 866,667 Total current liabilities 29,037 2,316,413 Long-term obligations: 2 29,037 29,037 Corpeating lease liabilities – net of current portion 7,898,941 7,470,900	Equipment	4.216.246	4.351.558
Construction and equipment in progress 235.051 63.097 Less accumulated depreciation and amortization 2.366.927 2.817.477 Net property and equipment 5.150.014 4.713.208 Deferred tax asset 3.232.406 3.374.841 Deferred contract costs 810.044 934.036 Goodwill 278.466 278.466 Operating lease right of use assets 6.003.044 5.600.155 Other assets including long-term portion of accounts receivable - net 324.402 350.189 Total assets \$19.375.757 \$18.343.198 **Current liabilities Accounts payable and accrued expenses \$919.157 \$650.582 Current portion of Operating lease liability 656.146 799.164 Current portion of Crobel loan payable - 866.667 Total current liabilities 1,575.303 2.316.413 Long-term obligations: *** 29.037 29.037 Convertible notes payable 29.037 29.037 29.037 Convertible notes payable 5,570.63 5,103.286	• •		
Less accumulated depreciation and amortization 2,366,927 2,817,477 Net property and equipment 5,150,014 4,713,208 Deferred tax asset 3,232,406 3,374,841 Deferred contract costs 810,044 934,036 Goodwill 278,466 278,466 Operating lease right of use assets 6,003,044 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 350,189 Total assets \$19,375,757 \$18,343,198 Liabilities and Stockholders' Equity Current liabilities: Accounts payable and accrued expenses \$919,157 \$650,582 Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable			
Less accumulated depreciation and amortization 2.366,927 2.817.477 Net property and equipment 5,150,014 4,713,208 Deferred tax asset 3,232,406 3,374,841 Deferred contract costs 810,004 934,036 Goodwill 278,466 278,466 Operating lease right of use assets 6,003,004 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 350,189 Total assets 919,157 \$ 550,582 Current liabilities 8 919,157 \$ 650,582 Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable 5 91,575,303 2,316,413 Current bottigations: Long-term obligations: 2 9,037 29,037 Long-term buligations: 2 9,037 29,037 Corbel warrant value 2 9,037 29,037 Convertible notes payable 5 97,229 6 22,864 Operating lease liabilities – net of current portion 5,570,639 5,103,286 Deferred contr	Construction and equipment in progress	·	
Net property and equipment 5,150,014 4,713,208 Deferred tax asset 3,232,406 3,374,841 Deferred contract costs 810,044 934,036 Goodwill 278,466 278,466 Operating lease right of use assets 6,003,044 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 350,189 Total assets 19,375,757 \$18,343,198 **Current liabilities** and Stockholders' Equity **Current liabilities** **Accounts payable and accrued expenses \$919,157 \$650,582 **Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable 2 866,667 Total current liabilities 1,575,303 2,316,413 **Loan payable to Corbel net of current portion 7,898,941 7,470,900 Corbel warrant value 29,037 29,037 Convertible notes payable 597,229 622,864 Operating lease liabilities – net of current portion 5,570,639 5,103,286	Less accumulated depreciation and amortization		
Deferred tax asset 3,232,406 3,374,841 Deferred contract costs 810,044 934,036 Goodwill 278,466 278,466 Operating lease right of use assets 6,003,044 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 350,189 Total assets \$19,375,757 \$18,343,198 Current liabilities and Stockholders' Equity Current liabilities Accounts payable and accrued expenses \$919,157 \$650,582 Current portion of Corbel loan payable 656,146 799,164 Current portion of Corbel loan payable 2 866,667 Total current liabilities 1,575,303 2,316,413 Long-term obligations: Loan payable to Corbel net of current portion 7,898,941 7,470,900 Corbel warrant value 29,037 29,037 Convertible notes payable 597,229 622,864 Operating lease liabilities — net of current portion 5,570,639 5,103,286 Deferred contract income 810,044 934,036			
Deferred contract costs 810,044 934,036 Goodwill 278,466 278,466 Operating lease right of use assets 6,003,044 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 350,189 Liabilities and Stockholders' Equity Current liabilities Accounts payable and accrued expenses \$919,157 \$650,582 Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable			
Goodwill 278,466 278,466 Operating lease right of use assets 6,003,044 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 350,189 Liabilities and Stockholders' Equity Current liabilities: Accounts payable and accrued expenses \$919,157 \$650,582 Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable			
Operating lease right of use assets 6,003,044 5,660,155 Other assets including long-term portion of accounts receivable - net 324,402 350,189 Total assets \$19,375,757 \$18,343,198 Liabilities and Stockholders' Equity Current liabilities: Accounts payable and accrued expenses \$919,157 \$650,582 Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable			
Other assets including long-term portion of accounts receivable - net 324,402 350,189 Total assets \$ 19,375,757 \$ 18,343,198 Liabilities and Stockholders' Equity Current liabilities: Accounts payable and accrued expenses \$ 919,157 \$ 650,582 Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable			
Liabilities and Stockholders' Equity Liabilities and Stockholders' Equity Current liabilities: Accounts payable and accrued expenses \$ 919,157 \$ 650,582 Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable			
Liabilities and Stockholders' Equity Current liabilities: Accounts payable and accrued expenses \$ 919,157 \$ 650,582 Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable		· · · · · · · · · · · · · · · · · · ·	
Current liabilities: Accounts payable and accrued expenses \$ 919,157 \$ 650,582 Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable	Total assets	\$ <u>19,373,737</u>	\$ <u>18,343,198</u>
Accounts payable and accrued expenses \$ 919,157 \$ 650,582 Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable			
Current portion of operating lease liability 656,146 799,164 Current portion of Corbel loan payable — 866,667 Total current liabilities 1,575,303 2,316,413 Long-term obligations: — Loan payable to Corbel net of current portion 7,898,941 7,470,900 Corbel warrant value 29,037 29,037 Convertible notes payable 597,229 622,864 Operating lease liabilities – net of current portion 5,570,639 5,103,286 Deferred contract income 810,044 934,036 Total long-term liabilities 14,905,890 14,160,123 Stockholders' equity: 2 24,791,568 24,819,736 Accumulated deficit (21,897,004) (22,953,074) Total stockholders' equity 2,894,564 1,866,662			
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Total current liabilities 1,575,303 2,316,413		656,146	
Long-term obligations: Loan payable to Corbel net of current portion 7,898,941 7,470,900 Corbel warrant value 29,037 29,037 Convertible notes payable 597,229 622,864 Operating lease liabilities – net of current portion 5,570,639 5,103,286 Deferred contract income 810,044 934,036 Total long-term liabilities 14,905,890 14,160,123 Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 24,791,568 24,819,736 Accumulated deficit (21,897,004) (22,953,074) Total stockholders' equity 2,894,564 1,866,662	* * *		·
Loan payable to Corbel net of current portion 7,898,941 7,470,900 Corbel warrant value 29,037 29,037 Convertible notes payable 597,229 622,864 Operating lease liabilities – net of current portion 5,570,639 5,103,286 Deferred contract income 810,044 934,036 Total long-term liabilities 14,905,890 14,160,123 Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 2021 and December 31, 2022) 24,791,568 24,819,736 Accumulated deficit (21,897,004) (22,953,074) Total stockholders' equity 2,894,564 1,866,662	Total current liabilities	<u>1,575,303</u>	<u>2,316,413</u>
Loan payable to Corbel net of current portion 7,898,941 7,470,900 Corbel warrant value 29,037 29,037 Convertible notes payable 597,229 622,864 Operating lease liabilities – net of current portion 5,570,639 5,103,286 Deferred contract income 810,044 934,036 Total long-term liabilities 14,905,890 14,160,123 Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 2021 and December 31, 2022) 24,791,568 24,819,736 Accumulated deficit (21,897,004) (22,953,074) Total stockholders' equity 2,894,564 1,866,662	Long-term obligations:		
Corbel warrant value 29,037 29,037 Convertible notes payable 597,229 622,864 Operating lease liabilities – net of current portion 5,570,639 5,103,286 Deferred contract income 810,044 934,036 Total long-term liabilities 14,905,890 14,160,123 Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 2021 and December 31, 2022) 24,791,568 24,819,736 Accumulated deficit (21,897,004) (22,953,074) Total stockholders' equity 2,894,564 1,866,662		7,898,941	7,470,900
Convertible notes payable 597,229 622,864 Operating lease liabilities – net of current portion 5,570,639 5,103,286 Deferred contract income 810,044 934,036 Total long-term liabilities 14,905,890 14,160,123 Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 2021 and December 31, 2022) 24,791,568 24,819,736 Accumulated deficit (21,897,004) (22,953,074) Total stockholders' equity 2,894,564 1,866,662	A •		
Operating lease liabilities – net of current portion 5,570,639 5,103,286 Deferred contract income 810,044 934,036 Total long-term liabilities 14,905,890 14,160,123 Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 2021 and December 31, 2022) 24,791,568 24,819,736 Accumulated deficit (21,897,004) (22,953,074) Total stockholders' equity 2,894,564 1,866,662	Convertible notes payable	597,229	
Deferred contract income 810,044 934,036 Total long-term liabilities 14,905,890 14,160,123 Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 2021 and December 31, 2022) 24,791,568 24,819,736 Accumulated deficit (21,897,004) (22,953,074) Total stockholders' equity 2,894,564 1,866,662	* •		
Total long-term liabilities 14,905,890 14,160,123 Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 2021 and December 31, 2022) 24,791,568 24,819,736 Accumulated deficit (21,897,004) (22,953,074) Total stockholders' equity 2,894,564 1,866,662	• •		
Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 2021 and December 31, 2022) 24,791,568 24,819,736 Accumulated deficit Total stockholders' equity (21,897,004) (22,953,074)			
Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 2021 and December 31, 2022) 24,791,568 24,819,736 Accumulated deficit Total stockholders' equity (21,897,004) (22,953,074)	Stockholders' equity:		
issued and outstanding as of December 31, 2021 and December 31, 2022) Accumulated deficit Total stockholders' equity 24,791,568 (21,897,004) (22,953,074) (22,953,074) (21,897,664)			
Accumulated deficit (21,897,004) (22,953,074) Total stockholders' equity 2,894,564 1,866,662	• • • • • • • • • • • • • • • • • • • •	24,791,568	24,819,736
Total stockholders' equity <u>2,894,564</u> <u>1,866,662</u>			

 $See\ accompanying\ notes\ to\ consolidated\ financial\ statements.$

Consolidated Statements of Operations Noble Roman's, Inc. and Subsidiaries

_	Year Ended Decem	ber 31,	
	2020	2021	2022
Restaurant revenue - company-owned restaurants	\$ 6,209,279	\$ 8,939,569	\$ 9,704,169
Restaurant revenue - company-owned non-traditional	470,846	485,595	712,517
Franchising revenue	4,841,229	4,444,826	4,002,824
Administrative fees and other	14,310	14,898	33,255
Total revenue	11,535,664	13,884,888	$14,4\overline{52,765}$
Operating expenses:			
Restaurant expenses - company-owned restaurants	4,938,133	7,224,833	8,516,405
Restaurant expenses - company-owned non-traditional	447,040	466,469	704,665
Franchising expenses	<u>1,736,870</u>	<u>1,810,363</u>	<u>2,185,751</u>
Total operating expenses	7,122,043	9,501,665	11,406,821
Depreciation and amortization	382,368	848,913	450,550
General and administrative	1,717,209	1,790,722	2,167,678
Total expenses	9,221,620	12,141,300	14,025,049
Operating income	2,314,044	1,743,588	427,716
Interest expense	1,914,344	1,361,625	1,626,221
Adjust valuation of receivables	4,941,718	<u>-</u>	<u>=</u>
Net (loss) income before income taxes	(4,542,018)	381,963	(1,198,505)
Income tax expense (benefit)	839,928	<u>(127,502)</u>	(142,435)
Net (loss) income	\$ <u>(5,381,946)</u>	\$ <u>509,465</u>	\$ <u>(1,056,070)</u>
Income (loss) per share - basic: Net income (loss)	\$ (.24)	\$.02	\$ (.05)
Net income (loss)	\$ (.24)	\$.02	\$ (.05)
Weighted average number of common shares			
outstanding	22,215,512	22,215,512	22,215,512
Diluted income (loss) per share:			
Net income (loss) (1)	\$ (.24)	\$.02	\$ (.05)
Weighted average number of common shares	22 465 512	22 641 679	22 512 550
outstanding	23,465,512	23,641,678	23,512,550

⁽¹⁾ Net loss per share is shown the same as basic loss per share because the underlying dilutive securities have anti-dilutive effect.

See accompanying notes to consolidated financial statements.

Consolidated Statements of Changes in Stockholders' Equity Noble Roman's, Inc. and Subsidiaries

	Shares	<u>Amount</u>	<u>Deficit</u>	<u>Total</u>
Balance at December 31, 2019	22,215,512	\$ <u>24,858,311</u>	\$ <u>(17,024,523)</u>	\$ <u>7,833,788</u>
2020 net loss Write-off unamortized closing			(5,381,946)	(5,381,946)
to sub-debt that was converted Amortization of value of		(116,400)		(116,400)
stock options	=	21,536	_	<u>21,536</u>
Balance at December 31, 2020	22,215,512	\$24,763,447	\$(22,406,469)	\$2,356,978
2021 net income Amortization of value of stock options		<u>28,121</u>	509,465	509,465 28,121
Balance at December 31, 2021	<u>22,215,512</u>	<u>\$24,791,568</u>	<u>\$(21,897,004)</u>	<u>\$2,894,564</u>
2022 net loss Amortization of value of stock options		28,168	(1,056,070)	(1,056,070) <u>28,168</u>
Balance at December 31, 2022	22,215,512	24,819,736	(\$22,953,074)	\$1,866,662

See accompanying notes to consolidated financial statements.

Consolidated Statements of Cash Flows Noble Roman's, Inc. and Subsidiaries

Year ended December 31, OPERATING ACTIVITIES	2020	2021	2022
Net income (loss)	<u>2020</u> \$	\$ 509,465	\$
	(5,381,946)	ψ 203,102	(1,056,070
Adjustments to reconcile net income (loss) to net cash			,
provided (used) by operating activities:			
Depreciation and amortization	1,433,295	1,330,017	942,977
Amortization of lease cost in excess of cash paid	46,994	36,223	18,552
Deferred income taxes	839,928	(127,502)	
Changes in operating assets and liabilities	033,320	(127,502)	(1.2,130)
(Increase) decrease in:			
Accounts receivable	(98,388)	(24,971)	80,384
Inventories	(9,896)	(103,530)	(3,783)
Prepaid expenses	189,884	(19,391)	(9,514)
Other assets including long-term portion of	4,508,836	(122,440)	122,804
accounts receivable	4,500,050	(122,440)	122,004
Increase in:			
Accounts payable and accrued expenses	147,040	41,058	76,669
NET CASH PROVIDED BY OPERATING	17,070	41,030	70,002
ACTIVITIES	1,675,747	1,518,929	29,584
ACTIVITES	1,0/3,/4/	1,510,727	27,564
INVESTING ACTIVITIES			
Purchase of property and equipment	(2.084.710)	(1,449,779)	(507,575)
NET CASH USED BY INVESTING ACTIVITIES	(2,084,710) (2,084,710)	(1,77)	$\frac{(507,575)}{(507,575)}$
NET CASH USED BY INVESTING ACTIVITIES	(2,004,710)	(1,449,779)	(307,373)
		(1,449,779)	
FINANCING ACTIVITIES			
Payment of principal on First Financial Bank loan	(4,379,024)	_	_
Payment of principal on convertible notes	(1,275,000)	_	_
Net proceeds from new financings net of closing costs	7,039,218	_	_
Lease liabilities	7,037,210		
Lease nationales			
NET CASH PROVIDED BY FINANCING			
ACTIVITIES	1,385,194		<u>=</u>
Increase (decrease) in cash	976,231	69,150	(477,991)
Cash at beginning of year	218,132	·	1,263,513
Cash at end of year	\$ 1,194,363		
•			·

Supplemental Schedule of Non-Cash Investing and Financing Activities:

None.

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements Noble Roman's, Inc. and Subsidiaries

Note 1: Summary of Significant Accounting Policies

Organization: The Company, with two wholly-owned subsidiaries, sells and services franchises and licenses and operates Company-owned stand-alone restaurants and non-traditional foodservice operations under the trade names "Noble Roman's Pizza", "Noble Roman's Craft Pizza & Pub" and "Tuscano's Italian Style Subs". Unless the context otherwise indicates, reference to the "Company" are to Noble Roman's, Inc. and its wholly-owned subsidiaries.

Principles of Consolidation: The consolidated financial statements include the accounts of Noble Roman's, Inc. and its wholly-owned subsidiaries, RH Roanoke, Inc. and Pizzaco, Inc. Inter-company balances and transactions have been eliminated in consolidation.

Inventories: Inventories consist of food, beverage, restaurant supplies, restaurant equipment and marketing materials and are stated at the lower of cost (first-in, first-out) or net realizable value.

Property and Equipment: Equipment and leasehold improvements are stated at cost. Depreciation and amortization are computed on the straight-line method over the estimated useful lives ranging from five years to 20 years. Leasehold improvements are amortized over the shorter of estimated useful life or the term of the lease including likely renewals. Construction and equipment in progress are stated at cost for leasehold improvements, equipment for a new restaurant being constructed and for preopening costs of any restaurant not yet open as of the date of the statements.

Significant Accounting Policies: There have been no significant changes in the Company's accounting policies from those disclosed in its Annual Report on Form 10-K for the year ended December 31, 2020.

Leases: The Company determines if an arrangement is a lease at inception. Operating leases are included in right-of-use assets ("ROU"), and lease liability obligations are included in the Company's balance sheets. ROU assets represent the Company's right to use an underlying asset for the lease term and lease liability obligations represent its obligation to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized at the commencement date based on the present value of lease payments over the lease term. As the Company's leases typically do not provide an implicit rate, the Company estimates its incremental borrowing rate based on the information available at the commencement date in determining the present value of lease payments. The Company uses the implicit rate when readily determinable. The ROU asset also includes in the lease payments made and excludes lease incentives and lease direct costs. The Company's lease term may include options to extend or terminate the lease when it is reasonably certain that the Company will exercise that option. Lease expense is recognized on a straight-line basis over the lease term.

The Company adopted the new standard to all material leases existing on January 1, 2019 and recognized a cumulative effect adjustment to the opening balance of accumulated deficit on that date.

Cash and Cash Equivalents: Includes actual cash balance. The cash is not pledged nor are there any withdrawal restrictions.

Advertising Costs: The Company records advertising costs consistent with the Financial Accounting Standards Board's (the "FASB") Accounting Standards Codification ("ASC") "Other Expense" topic and "Advertising Costs" subtopic. This statement requires the Company to expense advertising production costs the first time the production material is used.

Fair Value Measurements and Disclosures: The Fair Value Measurements and Disclosures topic of the FASB's ASC requires companies to determine fair value based on the price that would be received to sell the assets or paid to transfer to liability to a market participant. The fair value measurements and disclosure topic emphasis that fair value is a market based measurement, not an entity specific measurement. The guidance requires that assets and liabilities carried at fair value be classified and disclosed in one of the following categories:

Level One: Quoted market prices in active markets for identical assets or liabilities.

Level Two: Observable market-based inputs or unobservable inputs that are corroborated by market data.

Level Three: Unobservable inputs that are not corroborated by market data.

Use of Estimates: The preparation of the consolidated financial statements in conformity with United States generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates. After a thorough review by management in 2018, the Company permanently wrote off \$1.3 million and created an additional reserve for possible non-collection of \$2.8 million. After a review in 2019 and also considering the impact of the COVID-19 pandemic, it was decided to add an additional reserve of \$1.3 million for possible non-collections. In 2020, in light of the additional uncertainty created as a result of the COVID-19 pandemic, the Company decided to create a reserve for uncollectability on all long-term franchisee receivables. The Company will continue to pursue collection where circumstances are appropriate and all collections of these receivables in the future will result in additional income at the time received. The Company evaluates its property and equipment and related costs periodically to assess whether any impairment indications are present, including recurring operating losses and significant adverse changes in legal factors or business climate that affect the recovery of recorded value. If any impairment of an individual asset is evident, a loss would be provided to reduce the carrying value to its estimated fair value.

Debt Issuance Costs: Debt issuance cost is presented on the balance sheet as a direct reduction from the carrying amount of the associated liability. Debt issuance costs are amortized to interest expense ratably over the term of the applicable debt. The unamortized debt issuance cost at December 31, 2022 was \$371,920.

Intangible Assets: The Company recorded goodwill of \$278,000as a result of the acquisition of RH Roanoke, Inc. of certain assets of a former franchisee of the Company. Goodwill has an indeterminable life and is assessed for impairment at least annually and more frequently as triggering events may occur. In making this assessment, management relies on a number of factors including operating results, business plans, economic projections, anticipated future cash flows, and transactions and marketplace data. Any impairment losses determined to exist are recorded in the period the determination is made. There are inherent uncertainties related to these factors and management's judgment is involved in performing goodwill and other intangible assets valuation analysis, thus there

is risk that the carrying value of goodwill and other intangible assets may be overstated or understated. The Company has elected to perform the annual impairment assessment of recorded goodwill as of the end of the Company's fiscal year. The results of this annual impairment assessment indicated that the fair value of the reporting unit as of December 31, 2022, exceeded the carrying or book value, including goodwill, and therefore recorded goodwill was not subject to impairment.

Royalties, Administrative and Franchise Fees: Royalties are generally recognized as income monthly based on a percentage of monthly sales of franchised or licensed restaurants and from audits and other inspections as they come due and payable by the franchisee. Fees from the retail products in grocery stores are recognized monthly based on the distributors' sale of those retail products to the grocery stores or grocery store distributors. Administrative fees are recognized as income monthly as earned. The Company adopted Accounting Standards Update ("ASU") 2014-09 effective January 2018 which did not materially affect the Company's recognition of royalties, fees from the sale of retail products in grocery stores, administrative fees or sales from Company-owned restaurants. However, initial franchise fees and related contract costs are now deferred and amortized on a straight-line basis over the term of the franchise agreements, generally five to ten years. The effect to comparable periods within the financial statements is not material as the initial franchise fee for the non-traditional franchise is intended to defray the initial contract cost, and the franchise fees and contract costs initially incurred and paid approximate the relative amortized franchise fees and contract costs for those same periods.

Exit or Disposal Activities Related to Discontinued Operations: The Company records exit or disposal activity for discontinued operations when management commits to an exit or disposal plan and includes those charges under results of discontinued operations, as required by the ASC "Exit or Disposal Cost Obligations" topic.

Income Taxes: The Company provides for current and deferred income tax liabilities and assets utilizing an asset and liability approach along with a valuation allowance as appropriate. The Company evaluated its deferred tax assets in 2018 and determined that \$1,422,960 of the deferred tax credits may expire in 2019 and 2020 before they are fully utilized, which increased the Company's tax expense for 2018 and reduced the deferred tax credit on the balance sheet. The Company again evaluated its deferred tax assets in 2019 and determined that \$1.7 million of its net operating loss carry-forward may expire before they are used resulting in an additional \$400,000 in tax expense in 2019. In 2020, the Company again reviewed its deferred tax asset and determined that 2020 taxable income used up \$267,528 and \$572,400 deferred credits were expiring. The Company, at December 31, 2021 and December 31, 2022, had deferred tax assets on its balance sheet totaling \$3.2 million and \$3.4 million, respectively, after adding a tax benefit in 2022 of \$142,135. Based on the Company's review of its available tax credits and 2022 tax benefit, the Company believes it is more likely than not that the deferred tax assets will be utilized prior to their expiration.

U.S. generally accepted accounting principles require the Company to examine its tax positions for uncertain positions. Management is not aware of any tax positions that are more likely than not to change in the next 12 months, or that would not sustain an examination by applicable taxing authorities. The Company's policy is to recognize penalties and interest as incurred in its Consolidated Statements of Operations. None were included for the years ended December 31, 2020, 2021and 2022. The Company's federal and various state income tax returns for 2019 through 2021 are subject to examination by the applicable tax authorities, generally for three years after the later of the original or extended due date.

Basic and Diluted Net Income Per Share: Net income per share is based on the weighted average number of common shares outstanding during the respective year. When dilutive, stock options and warrants are included as share equivalents using the treasury stock method.

The following table sets forth the calculation of basic and diluted loss per share for the year ended December 31, 2020:

	<u>Income</u>	<u>Shares</u>	Per Share
	(Numerator)	(Denominator)	Amount
Net loss per share - basic			
Net loss	\$	22,215,512	\$ (.24)
	(5,381,946)		
Effect of dilutive securities			
Options	-	-	
Convertible Notes	<u>62,500</u>	1,250,000	
Diluted net loss per share			
Net loss (1)	\$ (5,319,446)	23,465,512	\$ (.24)

⁽¹⁾ Net loss per share is shown the same as basic loss per share because the underlying dilutive securities have an anti-dilutive effect

The following table sets forth the calculation of basic and diluted income per share for the year ended December 31, 2021:

	<u>Ir</u>	ncome	Shares	Per Share
	(Nu	merator)	(Denominator)	Amount
Net income per share –				
basic				
Net income	\$	509,465	22,215,512	\$.02
Effect of dilutive securities				
Options		-	176,166	
Convertible Notes		62,500	<u>1,250,000</u>	
Diluted net loss per share				
Net income	\$	571,965	23,641,678	\$.02

The following table sets forth the calculation of basic and diluted income per share for the year ended December 31, 2022:

	<u>Income</u>	Shares	Per Share
	(Numerator)	(Denominator)	Amount
Net income per share –			
basic			
Net income	\$	22,215,512	\$ (.05)
	(1,056,070)		
Effect of dilutive securities			
Options	-	47,038	
Convertible Notes	62,500	<u>1,250,000</u>	
Diluted net loss per share			
Net income	\$ (993,570)	23,512,550	\$ (.04)

Subsequent Events: The Company evaluated subsequent events through the date the consolidated statements were issued and filed with the Annual Report on Form 10-K.

The ERC is a refundable tax credit that businesses can claim on qualified wages paid to employees. The program was introduced on March 27, 2020 in the CARES Act to incentivize employees to keep their employees on their payroll during the pandemic and economic shutdown. The credit applies to all qualified wages, including certain health plan expenses, paid during the period in which the operations were fully or partially suspended due to a government shutdown order or where there was significant decline in gross receipts.

When first established under the CARES Act, the tax credit was equal to 50% of the qualified wages an eligible employer paid to employees after March 12, 2020 and before January 1, 2021. The credit was also limited to a maximum annual per employee credit of \$5,000. The credit was then extended through June 30, 2021 by the Tax Payer Certainty and Disaster Relief Act ("Relief Act") (Division EE of the Consolidated Appropriations Act). The Relief Act modified the credit to be 70% of up to \$10,000 of qualified wages per quarter in 2021 through June 30, 2021. The program was further extended through December 31, 2021 by the American Rescue Plan Act of 2021 ("ARPA") but was retroactively cut show by the Infrastructure Investment and Jobs Act, ending effective September 30, 2021.

During the first quarter 2023 the Company has determined that it is entitled to an ERC of \$1.718 million and has submitted amended federal Form 941 returns claiming that refund. The ERC refund is treated as a government grant reducing appropriate expenses for the \$1.718 million less expenses for applying for the refund of \$258,000 or a net of \$1.460 million.

Note 2: Accounts Receivable

At December 31, 2021 and 2022, the carrying value of the Company's accounts receivable has been reduced to anticipated realizable value. As a result of this reduction of carrying value, the Company anticipates that substantially all of its net receivables reflected on the Consolidated Balance Sheets as of December 31, 2021 and 2022 will be collected.

Other assets, as of December 31, 2022, include security deposit and cash value of life insurance.

Note 3: Notes Payable

On February 7, 2020, the Company entered into a Senior Secured Promissory Note and Warrant Purchase Agreement (the "Agreement") with Corbel Capital Partners SBIC, L.P. (the "Purchaser"). Pursuant to the Agreement, the Company issued to the Purchaser a senior secured promissory note (the "Senior Note") in the initial principal amount of \$8.0 million. The Company has used the net proceeds of the Agreement as follows: (i) \$4.2 million was used to repay the Company's then-existing bank debt which was in the original amount of \$6.1 million; (ii) \$1,275,000 was used to repay the portion of the Company's existing subordinated convertible debt the maturity date of which most had not previously been extended; (iii) debt issuance costs; and (iv) the remaining net proceeds were used for working capital or other general corporate purposes, including development of new Company-owned Craft Pizza & Pub locations.

The Senior Note bears cash interest of LIBOR, as defined in the Agreement, plus 7.75%. In addition, the Senior Note requires payment-in-kind interest ("PIK Interest") of 3% per annum, which is being added to the principal amount of the Senior Note. Interest is payable in arrears on the last calendar day of each month. The Senior Note requires principal payments of \$33,333 in February 2023 and beginning in March 2023 principal payments of \$83,333 per month continuing until maturity. At the end of the third quarter 2022, the Company entered into an amendment to the Senior Note agreement changing the required payments of principal beginning in March 2023 from \$33,333 per month to \$83,333 per month in exchange for lowering the financial covenants and eliminating the excess cash flow requirement. In addition, when LIBOR is phased out it will be replaced with SOFR.

In conjunction with the borrowing under the Senior Note, the Company issued to the Purchaser a warrant (the "Corbel Warrant") to purchase up to 2,250,000 shares of Common Stock. The Corbel Warrant entitles the Purchaser to purchase from the Company, at any time or from time to time: (i) 1,200,000 shares of Common Stock at an exercise price of \$0.57 per share ("Tranche 1"), (ii) 900,000 shares of Common Stock at an exercise price of \$0.72 per share ("Tranche 2"), and (iii) 150,000 shares of Common Stock at an exercise price of \$0.97 per share ("Tranche 3"). The Purchaser is required to exercise the Corbel Warrant with respect to Tranche 1 if the Common Stock is trading at \$1.40 per share or higher for a specified period, and is further required to exercise the Corbel Warrant with respect to Tranche 2 if the Common Stock is trading at \$1.50 per share or higher for a specified period. Cashless exercise of the Corbel Warrant is only permitted with respect to Tranche 3. The Purchaser has the right, within six months after the issuance of any shares under the Corbel Warrant, to require the Company to repurchase such shares for cash or for Put Notes, at the Company's discretion. The Corbel Warrant expires on the sixth anniversary of the date of its issuance.

At December 31, 2022, the balance of the Senior Note was comprised of:

Principal Due	\$ 8,736,388
Unamortized Loan Closing Cost	\$ 369,784
Carrying Value	\$ 8,367,604

In the fourth quarter of 2016, the Company issued 32 Units, for a purchase price of \$50,000 per Unit, or \$1,600,000 in the aggregate and, in January 2017, the Company issued another 16 Units, or an additional \$800,000 in the aggregate. Each \$50,000 Unit consisted of a convertible, subordinated, unsecured promissory note (the "Notes") in an aggregate principal amount of \$50,000 and warrants (the "Warrants") to purchase up to 50,000 shares of the Company's Common Stock, no par value per share. The Company issued Units to investors including the following related parties: Paul W. Mobley, the Company's Executive Chairman, Chief Financial Officer and a director of the Company (\$150,000); and Herbst Capital Management, LLC, the principal of which is Marcel Herbst, a director of the Company (\$200,000).

Interest on the Notes accrued at the annual rate of 10% and is payable quarterly in arrears. Initially, the Notes matured, and the Warrants expired, three years after issuance. However, in December 2018, the Company offered to extend the maturity of the Notes and the expiration date of the Warrants to January 2023. Certain of the holders of the Notes and Warrants accepted the Company's offer. Accordingly, of the principal amount of the Notes, holders of \$775,000in principal amount extended their Notes until January 31, 2023. In 2018 and 2019, holders of \$500,000 in principal amount of the Notes converted those Notes to 1,000,000 shares of the Company's Common Stock in accordance with the terms of the Note. In February 2020, in conjunction with the Company's refinancing of its debt, \$1,275,000 in principal amount of those Notes was repaid leaving a balance of \$625,000 which mature

on January 31, 2023. The holders of the remaining \$625,000 principal amount of Notes can elect, at their option any time prior to maturity, convert those Notes to Common Stock in accordance with the terms of the Notes. In 2022, the holders of all \$625,000 principal balance extended the maturity of the Notes and Warrants to February 28, 2025 except for Notes with outstanding principal of \$150,000 which matured on January 31, 2023, however the principal amount of such Notes cannot be repaid until Corbel's loan is paid because the Notes are subordinated to such loan.

The Warrants issued with the Notes provide for an exercise price of \$1.00 per share of Common Stock (subject to anti-dilution adjustments). As a result of the February 7, 2020 financing with Corbel, the Warrants adjusted to \$0.57 per share. All warrants were canceled with the repayment of the Notes except Warrants issued with \$775,000 principal amount of Notes that were extended to the new maturity of January 31, 2023. After January 31, 2023, only the Warrants associated with \$475,000 principal Notes that were extended are outstanding. Subject to certain limitations, the Company may redeem the outstanding Warrants at a price of \$0.001 per share of Common Stock subject to the Warrant upon 30 days' notice if the daily average weighted trading price of the Common Stock equals or exceeds \$2.00 per share for a period of 30 consecutive trading days.

Placement agent fees and other origination costs of the Notes are deducted from the carrying value of the Notes as original issue discount ("OID"). The OID is being amortized over the term of the Notes.

At December 31, 2022, the balance of the Notes is comprised of:

Face Value	\$ 625,000
Unamortized OID	2,136
Carrying Value	\$ 622,864

Total cash and non-cash interest accrued on the Company's indebtedness in 2022 was \$1.63 million and in 2021 was \$1.36 million.

Note 4: Royalties and Fees

Approximately \$198,000, \$204,000 and \$293,500 are included in 2020, 2021 and 2022, respectively, royalties and fees in the Consolidated Statements of Operations for amortized initial franchise fees. Also included in royalties and fees were approximately\$45,000, \$32,000 and \$61,000 in 2020, 2021 and 2022, respectively, for equipment commissions. Most of the cost for the services required to be performed by the Company are incurred prior to the franchise fee income being recorded which is based on contractual liability for the franchisee. Such incremental costs, include training, design and related travel cost to new franchises. The deferred contract income and costs approximated \$810,000 on December 31, 2021 and \$934,000 on December 31, 2022.

In conjunction with the development of Noble Roman's Pizza and Tuscano's Italian Style Subs, the Company has devised its own recipes for many of the ingredients that go into the making of its products ("Proprietary Products"). The Company contracts with various manufacturers to manufacture its Proprietary Products in accordance with the Company's recipes and formulas and to sell those products to authorized distributors at a contract price which includes an allowance for use of the Company's recipes. The manufacturing contracts also require the manufacturers to hold those allowances in trust and to remit those allowances to the Company on a periodic basis, usually monthly. The Company recognizes those allowances in revenue as earned based on sales reports from the distributors.

During the 12-month period ended December 31, 2022 there were no company-operated or franchised Craft Pizza & Pub restaurants opened or closed. During the same twelve-month period there were 31 new non-traditional outlets opened and seven non-traditional outlets closed.

Note 5: Liabilities for Leased Facilities

The Company has future obligations of \$15.31 million under long-term debt and current operating leases as follows: due in less than one year \$1.6 million, due in one to three years \$11.15 million, due in three to five years \$1.61 million and due in more than five years \$953,000.

To implement the new accounting policies for leases, the Company used a weighted average discount rate of 7% and the weighted average lease term of 7.3 years. The Company recorded \$18,775 more in lease expense than cash actually paid in 2022 for the leases.

Note 6: Income Taxes

The Company had deferred tax assets, as a result of prior operating losses, of \$3.2 million at December 31, 2021 and \$3.4 millionat December 31, 2022. The net operating loss carry-forward is approximately \$12.6 million so the Company will have no obligation to pay income tax on income up to the amount of that operating loss carry-forward, prior to its expiration.

Note 7: Common Stock

As of December 31, 2022, outstanding were \$625,000 principal amount of Notes convertible into Common Stock at \$0.50 per share and warrants to purchase 775,000 shares with an exercise price of \$0.57 per share. During 2022, all of those Notes were extended excepted for Notes with outstanding principal of \$150,000. The unextended Notes matured, and accompanying Warrants expired, January 31, 2023, but cannot be repaid until the Corbel Note is repaid. The Company issued to the Purchaser the Corbel Warrant to purchase up to 2,250,000 shares of Common Stock, as described in Note 3 of these notes to the Company's consolidated financial statements.

The Company has an incentive stock option plan for key employees, officers and directors. The options are generally exercisable three years after the date of grant and expire ten years after the date of grant. The option prices are the fair market value of the stock at the date of grant. At December 31, 2022, the Company had the following employee stock options outstanding:

#	Common	S	hares

<u>Issuable</u>	Exercise Price
1,756,167	\$0.58
722,500	1.00
280,000	0.53
35,000	0.50
372,500	0.51
330,000	0.623
472,000	0.60
403,000	0.40
438,500	0.70
520,000	0.22

As of December 31, 2022, options for 4,141,167 shares were exercisable.

The Company adopted the modified prospective method to account for stock option grants, which does not require restatement of prior periods. Under the modified prospective method, the Company is required to record compensation expense for all awards granted after the date of adoption and for the unvested portion of previously granted awards that remain outstanding at the date of adoption, net of an estimate of expected forfeitures. Compensation expense is based on the estimated fair values of stock options determined on the date of grant and is recognized over the related vesting period, net of an estimate of expected forfeitures which is based on historical forfeitures.

The Company estimates the fair value of its option awards on the date of grant using the Black-Scholes option pricing model. The risk-free interest rate is based on external data while all other assumptions are determined based on the Company's historical experience with stock options. The following assumptions were used for grants in 2020, 2021 and 2022:

Expected volatility 20% Expected dividend yield None Expected term (in years) 3

Risk-free interest rate 1.68 to 2.82%

The following table sets forth the number of options outstanding as of December 31, 2019, 2020, 2021 and 2022 and the number of options granted, exercised or forfeited during the years ended December 31, 2020, 2021 and 2022:

Balance of employee stock options outstanding as of 12/31/19	3,978,167
Stock options granted during the year ended 12/31/20	443,500
Stock options exercised during the year ended 12/31/20	0
Stock options forfeited during the year ended 12/31/20	0
Balance of employee stock options outstanding as of 12/31/20	4,421,667
Stock options granted during the year ended 12/31/21	463,500
Stock options exercised during the year ended 12/31/21	0
Stock options forfeited during the year ended 12/31/21	(30,000)
Balance of employee stock options outstanding as of 12/31/21	4,855,167
Stock options granted during the year ended 12/31/22	520,000
Stock options exercised during the year ended 12/31/22	0
Stock options forfeited during the year ended 12/31/22	59,000
Balance of employee stock options outstanding as of 12/31/22	5,316,167

The following table sets forth the number of non-vested options outstanding as of December 31, 2019, 2020, 2021 and 2022, and the number of stock options granted, vested and forfeited during the years ended December 31, 2020, 2021 and 2022.

Balance of employee non-vested stock options outstanding as of 12/31/19	731,336
Stock options granted during the year ended 12/31/20	443,500
Stock options vested during the year ended 12/31/20	(212,500)
Stock options forfeited during the year ended 12/31/20	0
Balance of employee non-vested stock options outstanding as of 12/31/20	
Stock options granted during the year ended 12/31/21	463,500

Stock options vested during the year ended 12/31/21	(354,336)
Stock options forfeited during the year ended 12/31/21	(30,000)
Balance of employee non-vested stock options outstanding as of 12/31/21	1,041,500
Stock options granted during the year ended 12/31/22	520,000
Stock options vested during the year ended 12/31/22	(327,500)
Stock options forfeited during the year ended 12/31/22	(59,000)
Balance of employee non-vested stock options outstanding as of 12/31/22	1,175,000

The weighted average grant date fair value of employee stock options granted during 2020 was \$0.40, during 2021 was \$0.70 and during 2022 was \$0.22. Total compensation cost recognized for share-based payment arrangements was \$21,536 in 2020 with a tax benefit of \$5,168, \$28,119 in 2021 with a tax benefit of \$6,861 and \$28,168 in 2022 with a tax benefit of \$6,873. As of December 31, 2022, total unamortized compensation cost related to options was \$26,106, which will be recognized as compensation cost over the next six to 36 months. No cash was used to settle equity instruments under share-based payment arrangements.

Note 8: Statements of Financial Accounting Standards

The Company does not believe that the recently issued Statements of Financial Accounting Standards will have any material impact on the Company's Consolidated Statements of Operations or its Consolidated Balance Sheets. In June 2016, the FASB issued Accounting Standards Update 2016-13 "Financial instruments - Credit Losses (Topic 326) measurement of credit losses on financial instruments" which introduces a forward-looking approach, based on expected losses, to estimate credit losses on certain types of financial instruments, including trade and other receivables. The estimate of expected credit losses will require entities to incorporate considerations of historical information, current information and reasonable and supportable forecast. As a result these changes may result in earlier recognition of credit losses. This accounting standard updates also expands the disclosure requirements to enable users of financial statements to understand the entities assumptions, models and methods of estimating expected credit losses. This guidance is effective for fiscal years beginning after December 15, 2022. The Company is currently evaluating the impact of this accounting standards update.

Note 9: Contingencies

The Company, from time to time, is or may become involved in litigation or regulatory proceedings arising out of its normal business operations.

Currently, there are no such pending proceedings which the Company considers to be material.

Note 10: Certain Relationships and Related Transactions

The following is a summary of transactions to which the Company and certain officers and directors of the Company are a party or have a financial interest. The Board of Directors of the Company has adopted a policy that all transactions between the Company and its officers, directors, principal shareholders and other affiliates must be approved by a majority of the Company's disinterested directors, and be conducted on terms no less favorable to the Company than could be obtained from unaffiliated third parties.

Of the 48 Units sold in the private placement which began in October 2016, three Units were purchased by Paul W. Mobley, Executive Chairman, and four Units were purchased by Marcel Herbst, Director. Each Unit consists of a Note in the principal amount of \$50,000 and a Warrant to purchase 50,000 shares of the Company's Common Stock. These transactions were all completed on the same terms and conditions as all of the independent investors who purchased the other 41 Units. The Notes, at the time of issue, were to mature three years after issue date. In late 2018, the Company sent an offer to each remaining Note holder offering to extend the maturity of the Notes to January 31, 2023. Holders of \$775,000 in principal amount of the Notes accepted that offer of extension including the Notes held by Paul W. Mobley and Herbst Capital Management, LLC. In conjunction with the refinancing of the Company in February 2020, Notes held by Paul Mobley were included in the \$1,275,000 in principal amount of Notes that were repaid out of the proceeds of the new financing.

Note 11: Unaudited Quarterly Financial Information

<u>2022</u>

	<u>Quarter Ended</u>			
	December 31	September 30	<u>June 30</u>	March 31
	(iı	n thousands, except j	per share data)	
Total revenue	\$ 3,329	\$ 3,909	\$ 3,750	\$ 3,465
Operating income (loss)	(395)	382	282	159
Net income (loss)before income taxes	(953)	4	(66)	(183)
Net income (loss)	(873)	4	(50)	(137)
Net income (loss) per common share				
Basic	(.05)	(.01)	(.01)	(.01)
Diluted	(.05)	(.01)	(.01)	(.01)

<u>2021</u>

	Quarter Ended			
	December 31	September 30	<u>June 30</u>	March 31
	(ir	thousands, except p	per share data)	
Total revenue	\$ 3,594	\$ 3,424	\$ 3,585	\$ 3,282
Operating income	(106)	264	424	1,162
Net income (loss)before income taxes	(451)	(79)	85	827
Net income (loss)	(324)	(79)	85	827
Net income (loss) per common share				
Basic	(.01)	0	0	.04
Diluted	(.01)	0	0	.04

EXHIBIT C

REGISTERED AGENT FOR SERVICE OF PROCESS

REGISTERED AGENT FOR SERVICE OF PROCESS

Wisconsin

Division of Securities P.O. Box 1768 Madison, Wisconsin 53702

EXHIBIT D

STATE ADMINISTRATORS

STATE ADMINISTRATORS

Alabama Office of the Attorney General Alabama State House 11 S. Union Street, 3 rd Floor Montgomery, Alabama 36130 (800) 392-5658 Arkansas Office of the Attorney General 200 Catlett-Prien Tower	Arizona Arizona Corporation Commission Securities Division 1300 West Washington Street, 3 rd Floor Phoenix, Arizona 85007 (602) 542-4242 California Department of Financial Protection and Innovation 320 West 4 th Street
323 Center Street Little Rock, Arkansas 72201 (501) 682-1323	Los Angeles, California 90013-2344 (213) 576-7505 or (866) 275-2677
Colorado Colorado Attorney General 1525 Sherman, 5 th Floor Denver, Colorado 80203 (303) 866-4500	Connecticut Connecticut Commissioner of Banking State of Connecticut 260 Constitution Plaza Hartford, Connecticut 06103-1800 (860) 240-8100
Delaware Commissioner of Agriculture & Consumer Services Carvel State Office Building 820 N. French Street Wilmington, Delaware 19801 (302) 577-8400	Florida Commissioner of Agriculture & Consumer Services The Capitol Tallahassee, Florida 32399-0800 (850) 488-3022
Georgia Governor's Office of Consumer Affairs 2 Martin Luther King Jr. Drive, Suite 356 Atlanta, Georgia 30334 (404) 651-8600	Idaho Office of the Attorney General 700 W. Jefferson Street Boise, Idaho 83720-0010 (208) 334-2400
Illinois Illinois Attorney General 520 South Second Street Springfield, Illinois 62706 (217) 782-2256 or (800) 628-7937 (within Illinois)	Indiana Indiana Securities Division 302 W. Washington Street, Room E-111 Indianapolis, Indiana 46204 (317) 232-6681 or (800) 223-8791
Iowa Securities Bureau Lucas State Office Building, 2 nd Floor Des Moines, Iowa 50319 (515) 281-4441	Kansas Office of the Attorney General Judicial Center 301 S.W. 10 th Avenue Topeka, Kansas 66612 (785) 296-2215

Kentucky Division of Securities 477 Versailles Road Frankfort, Kentucky 40601 (502) 573-3390	Louisiana Louisiana Attorney General Consumer Protection Section State Capitol, 22 nd Floor Baton Rouge, Louisiana 70804-9005 (504) 342-7013
Maine State of Maine Securities Division 121 State House Station Augusta, Maine 04333-0212 (207) 582-8760	Maryland Maryland Securities Commissioner 200 St. Paul Place Baltimore, Maryland 21202-2020 (410)576-6360
Massachusetts Massachusetts Securities Division One Ashburton Place, 17 th Floor Boston, Massachusetts 02108 (617) 727-3548	Michigan Corporation and Securities Bureau 6546 Mercantile Way P.O. Box 30222 Lansing, Michigan 48909 (517) 334-6212
Minnesota Minnesota Commerce Department 85 7th Place East, Suite 280 St. Paul, Minnesota 55101-2198 (612) 296-2283	Mississippi Mississippi Attorney General P.O. Box 220 Jackson, Mississippi 38205-0220 (601) 359-4230
Missouri Securities Division Missouri State Information Center 600 W. Main Jefferson City, Missouri 65101 (573) 751-4136 or (800) 721-7996	Montana Office of the Attorney General Justice Building 215 N. Sanders Helena, Montana 59620 (406) 444-2026
Nebraska Department of Banking & Finance P.O. Box 95006 Lincoln, Nebraska 68509-5006 (402) 471-3445	Nevada Nevada Attorney General 100 N. Carson Street Carson City, Nevada 89701-4717 (775) 687-4170
New Hampshire Office of the Attorney General 33 Capitol Street Concord, New Hampshire 03301-6397 (603) 271-3658	New Jersey Office of the Attorney General Hughes Justice Complex 25 Market Street, P.O. Box 080 Trenton, New Jersey 08625-0080 (609) 292-8740

New York
New York Secretary of State
99 Washington Avenue
Albany, New York 12231
(212) 416-8236
(212) 410-8230
North Dakota
North Dakota Securities Commission
State Capitol Building, 5 th Floor
600 East Boulevard Avenue
Bismarck, North Dakota 58505
(701) 328-2910 or (800) 297-5124
Oklahoma
Oklahoma Department of Securities
First National Center
120 N. Robinson, Suite 860
Oklahoma City, Oklahoma 73102
(405) 280-7700
Pennsylvania
Pennsylvania Securities Commission
1010 N. 7 th Street, 2 nd Floor
Eastgate Office Building
Harrisburgh, Pennsylvania 17102-1410
(717) 787-8061 or (800) 600-0007
South Carolina
Secretary of State
Edgar Brown Building, Suite 525
Box 11350
Columbia, South Carolina 29211
(803) 734-2170
Tennessee
Tennessee Attorney General
425 5 th Avenue North
Nashville, Tennessee 37243
(615) 741-3549
(***)
TO I
Utah
Utah Department of Commerce
Division of Consumer Protection
160 E. 300 South, Box 146704
Salt Lake City, Utah 84114-6704

Vermont	Virginia
Attorney General's Office	State Corporation Commission
109 State Street	Division of Securities and Retail Franchising
Montpelier, Vermont 05609-1001	1300 East Main Street, 9th Floor
(802) 828-3171	Richmond, Virginia 23219
	(804) 371-9051
Washington	West Virginia
Director of Department of Financial Institutions	Office of the Attorney General
Securities Division	1900 Kanawha Blvd., Room 26E
150 Israel Road, S.W.	Charleston, West Virginia 25305-9924
Tumwater, Washington 98501	(304) 558-2021
Wisconsin	Wyoming
Division of Securities	Office of the Attorney General
P.O. Box 1768	123 Capitol Building
Madison, Wisconsin 53702	Cheyenne, Wyoming 82002
(608) 261-9555 or (800) 472-4325	(307) 777-7841
Alaska	Hawaii
Attorney General	Commissioner of Securities
Alaska Department of Law	Department of Commerce and Consumer Affairs
1031 W. Fourth Avenue, Suite 110	335 Merchant Street, Room 203
Anchorage, Alaska 99501	Honolulu, Hawaii 96813

EXHIBIT E

LIST OF CURRENT FRANCHISEES

2022 CURRENT NOBLE ROMAN'S FRANCHISEES

Christy Seguin Christy Seguin 10016 110 Ave Grande Prairie, ABT8V 8L4 780-897-7548

Howers IGA Lee Trout 209 Main St Haines, AK99827 907-766-2040

Tatsuda's Supermarket Inc Katherine Tatsuda 633 Stedman St Ketchikan, AK99901 907-225-4125

The Trading Union IGA Barry Morrison 102 N Nordic Dr Petersburg, AK99833 907-772-3881

Fairway Market Tim Fairbanks PO Box 355 Skagway, AK99840 907-983-2220

Mallott's General Store Larry Powell PO Box 159 Yakutat, AK99689 907-784-3355

Fourth Avenue Supermarket Gerard D'Alessandro Jr 528 4th Ave N Bessemer, AL35020 205-424-6625

A&R Supermarket Inc Phillip Davis 11028 Hwy 25 Calera, AL35040 205-668-1198

Wall Street Markets LLC Adam Treadwell 1140 Montgomery Hwy Dothan, AL36303 334-479-8642 MCAC Inc David Cottrell 3351 Arctic Blvd Anchorage, AK99503 907-751-6800

SOS Value Mart Nancy Hyke Mile 1.5 Keku Road Kake, AK99830 907-785-6444

Williams Inc Sandi White 3816 Tongass Ave Ketchikan, AK99901 907-225-1279

Northstar Alaska John Wagner PO Box 69 Quinhagak, AK99655 907-632-5077

Cubby's Marketplace Greg Pearson HC 89 Box 8581 Talkeetna, AK99676 907-733-5050

Mitchell Grocery Corp Donna Dean PO Box 370 Albertville, AL35950 256-891-5432

Belle Foods LLC Dave Dettelbach 800 Lakeshore Pkwy Birmingham, AL35211 205-912-4640

Piggly Wiggly Sage Smoker PO Box 293 Camden, AL36726 334-682-5330

Gateway Foods Inc Greg Waldrop PO Box 687 Double Springs, AL35553 205-489-5001 IGA Food Cache Gayle Larson 266 Richardson Hwy Delta Junction, AK99737 907-895-4653

Country Foods Grocery Inc Gary Stroh 140 S Willow St Ste A Kenai, AK99611 907-283-4834

John Gould & Son Josh Gould 7 Heart Lake Drive King Cove, AK99612 907-497-2212

Hames Corporation Paul Busby 1867 Halibut Point Rd. Sitka, AK99835 907-747-6266

Bob's IGA Bob Robbins 223 Brueger Wrangell, AK99929 907-874-2341

Mack Johnson Mack Johnson 322 N 4th St Attalla, AL35954 256-538-7412

Piggly Wiggly Brundidge Stanley Garrett 553 N Main St Brundidge, AL36010 334-735-3337

Dadeville Foodland Robert Renfroe 483 N Broadnax St Dadeville, AL36853 256-825-4461

Bay Minette Food Mart Inc and Ali Alhaidmi Ali Alhaidmi Eufaula Citgo Lake Point 2551 US-431 Eufaula, AL36027 334-327-5886 Scott Food Mart Inc and Ali Alhaidmi Ali Alhaidmi Eufaula Citgo Lake Point 2551 US-431 Eufaula, AL36027 334-327-5886

Shop & Save Wade Pierce 1806 Temple Ave N Fayette, AL35555 205-932-2063

Frisco City Market Jennie Cook 235 Hwy 21 By Pass Frisco City, AL36445 251-267-3551

Dennis Foodland Ronnie Perkins PO Box 160 Grant, AL35747 256-728-4312

Goar's Big Star Super Market Tim Goar 2415 11th Ave Haleyville, AL35565 205-486-3516

Headland IGA Inc Keith Hidle 17990 US 431 N Headland, AL36345 334-693-3600

Highway 5 Texaco Nandy Bhagat 1655 Highway 5 Jasper, AL35503 205-221-4896

Mega Meats Scott Scoggins 528 E Patton Ave Montgomery, AL36111 334-288-0974

Ganesha G Mart LLC and Yatin Patel Yatin Patel 1450 Fox Run Parkway Oelika, AL36801 334-462-6577

Piggly Wiggly #93 Jason Vinson 518 4th Ave SE Red Bay, AL35582 256-356-4406 Jack's Foodland #505 Larry Smith 5564 Hwy 55 E Eva, AL35621 256-796-5122

Piggly Wiggly Store #33, Inc. John Hanson 7401 Hwy 43 Florence, AL35634 256-757-1214

Bruce's Foodland Scottie Smith 202 Greenhill Blvd Ft Payne, AL35967 256-845-1970

Piggly Wiggly #41 Keith Taylor P.O. Box 316 Greensboro, AL36744 334-624-7368

Piggly Wiggly of Haleyville Ricky Hicks P.O. Box 618 Haleyville, AL35565 205-486-9598

Nilkanth Varni Food Inc Peshvin Patel 7624 Mobile Hwy Hope Hull, AL36043 334-604-9774

Teague's Piggly Wiggly Phil Teague 337 9th Ave SW Lafayette, AL36862 334-864-8997

Montgomery Enterprise 3 LLC and Shubham Joshi Shubham Joshi 3001 McGhee Rd Montgomery, AL36111 334-282-5077

JTM Corporation Gil Milligan US Hwy 80 W #C Phenix City, AL36870 334-298-1974

Piggly Wiggly of Red Bay AL Inc Glen Vinson PO Box 360 Red Bay, AL35582 256-356-4406 Fairhope Marathon Corp Mick Patel Shailav Sheth 8961 Fairhope Ave Fairhope, AL36532 251-517-9900

Fosters Supermarket Gerry Griffin 13474 Hwy 11 S Fosters, AL35463 205-722-9194

Cash Saver Doug Gregerson 272 N 3rd St Gadsden, AL35901 256-549-0644

Hackleburg Market Wally Kemp 1515 Old Hackleburg Rd Hackleburg, AL35564 205-935-3200

Griner's Foodland Chad Griner PO Box 278 Hazel Green, AL35750 256-828-5618

Piggly Wiggly #267 Joe Chesser 104 River Square Plaza Hueytown, AL35020 205-230-0258

McGehee Road Super Foods Robert Renfroe 2905 McGehee Road Montgomery, AL36111 334-265-9845

Renfroe's Foodland Robert Renfroe 9168 Eastchase Parkway Montgomery, AL36117 334-462-7332

Hills Foodland Johnny Hill 851 Park Rd Pleasant Grove, AL35127 205-744-9119

Food Valu Edward Ikard 21501 AL-79 Scottsboro, AL35768 256-587-3088 TyBen, Inc. Brad Holmes 3890 W. 3rd St. Bloomington, IN47404 812-333-1977

American Food Stores Montie Singh 397 North Washington Street Constantine, MI49042 616-435-7130

Caldwell Food Center Dennis Crock 110 Olive St. Caldwell, OH43724 740-732-4646

EJJY Corporation Ed Yasechko 7041 Truck World Blvd. Hubbard, OH44425 330-534-1160

Hartland Corporation Steve Hart R.R. # 1 Box 573 H Bicknell, IN47512 812-735-4405

Mel Bokides Petroleum Nick Bokides 5250 Claremont Ave. Stockton, CA95207 209-472-3491

Rivercrest Marina Trish Hereford 1200 W. 2nd St. Madison, IN47250 812-265-2199

Cumberland Farms, Inc. Al McKay 777 Dedham St. Canton, MA02021

Carolina Yogurt, Inc. Jim Chander and Dennis Brust P.O. Box 6336 Fishers, IN46038 317-849-2624

Tri Valley Grocers Chad Collins 2005 Farragut Ave. Butte, MT59701 406-723-5994 Mixon Fruit Farms Dean Mixon 2525 27th St E Bradenton, FL34208 941-748-5829

Aztex Enterprises Gary Forrester 5222 Middlebrook Pike Knoxville, TN37921 423-588-5357

Convenience Store Development Albert C. Lane 924 Larimer Dr. Goshen, IN46525 219-537-1642

Faughts Valu Mart Paul Faught 118 W. Main St. Jasonville, IN47438 812-665-2011

Kesmodel, Mark & Amy Mark Kesmodel 906 Crabapple Ln. Valparaiso, IN46383 219-586-2972

Pro Stop Enterprises, LLC Janet Horton 2214 U.S. 41 N. Henderson, KY42420 502-827-4636

Torchia, William H. (Subway) William H. Torchia 323 Main Street Peoria, IL61602 309-696-7185

Saba, Andre (Subway) Andre Saba 710 East Rand Road Arlijngton Heights, IL60004 847-392-6622

El Pueblo Market Inc Roguel Sanchez 741 E St Wasco, CA93280 661-869-7625

Miami Everglades Resort Bruce Bryant 213 N. Friendswood Dr. Friendswood, TX77546 281-992-6060 DARMEL, LLC Melodee Hoff 2982 W. Beecher St. Adrian, MI49221 517-265-4007

Bluffton Marathon Corporation Steve Fronk 111 Commerce Lane Bluffton, OH45817 419-423-0561

Dorothy Smith Dorothy Smith 1307 E. Unaka Ave. Johnson City, TN37601 423-929-3948

Gate Marketing Company David Bowen 9540 San Jose Blvd. Jacksonville, FL32241 904-737-7220

Meadow View Foodland, Inc. Bud Forsee 1070 Hwy. 127 N. Owenton, KY40359 502-484-3410

River Crossing Marathon Doug Berry 2530 State Road U.S. 52 Aberdeen, OH45101 937-795-3835

Yerolemou, LLC George Yerolemou 2508 Hwy. 41 N. Evansville, IN47711 812-425-1092

Circle City Concessions, Inc. Tim Reuter 4201 W. 39th St. Indianapolis, IN46226 317-328-9004

Mike's Foodland Mike Williams 1198 New Hwy 52 Westmoreland, TN37186 615-644-2291

Jellystone Camp Resort Bruce Bryant 213 N. Friendswood Dr. Friendswood, TX77546 281-992-6060 Lake Ridge RV Resort Bruce Bryant 213 N. Friendswood Dr. Friendswood, TX77546 281-992-6060

Rongos, Chris Chris Rongos 2001 Brooklyn Ave. Fort Wayne, IN46802 219-432-6554

JTD LLC - Exit 72 Carryout Kenny French 2875 Verona Mudlick Rd. Verona, KY41092 859-485-2093

Torch 85 Travel Center LLS Akhil Patel 3903 County Road 53 Tuskegee, AL36083 334-300-0980

Knight's Grocery Johnny Garcia 1701 W DeWitt Henry Dr Beebe, AR72012 501-454-5428

Hometown Grocery Roger Hoskins 112 W 3rd Hermitage, AR71647 870-463-8831

Harp's Food Stores Inc John Clark PO Box 48 Springdale, AR72765 479-751-7601

Shannon Capital Inc d/b/a Ditty's Kelly Flannery 4722 S Pablo Pass Ct Gilbert, AZ85297 605-484-4613

Thriftee Food & Drug Justin Millar 755 S Central Ave Safford, AZ85546 928-428-1844

J & J Stores, LLC d/b/a Food and Things Ronnie Jamil 4995 N. Granite Reef Scottsdale, AZ85251 480-941-1556 Sports Connection Ricky Root 6755 Patillo Rd Beaumont, TX77705 409-729-4000

Pic A Deli Enterprises Pat Russell 2701 W. Lexington Elkhart, IN46514 219-293-0300

GMZ Brothers, Inc. Moe Gharib 600 E. Fort St. Farmington, IL61531 408-644-2427

Swara LLC and Dinesh Patel Dinesh (Danny) Patel 611 Prairie St S Union Springs, AL36089 201-936-2984

Hays Store Inc Amy Louise Gullic 200 E Main Blytheville, AR72315 870-762-2001

Tim's Food Store Willie Hillburn 1109 Spruce St Lewisville, AR71845 870-921-4636

Dimum Inc d/b/a Jade Super Foods Dean Mulloli 9217 Strong Hwy Strong, AR71765 870-797-2537

Gordon's IGA #207 Norm Warren PO Box 549 Kearny, AZ85137 520-363-5595

Del Sol Market #12 Jorge Urrea 1930 Juan Sanchez Blvd. San Luis, AZ85349 928-722-0369

Del Sol Market Gina Salvido 29854 Los Angeles Ave Wellton, AZ85356 928-785-9020 Curtis Convenience Markets, Inc. Troy Saidleman P.O. Box 784 Poteau. OK74953

Puget Sound Stations, Inc 1712 South 356th Federal Way, WA98003 425-750-4227

RK Allen Oil Inc Ken Allen PO Drawer 456 Talladega, AL35161 256-362-4261

Piggly Wiggly York Paul Latendress PO Box 217 York, AL36925 205-392-4721

Bill's Food Center Wesley Burruss 5194 Hwy 367 N Bradford, AR72020 501-344-2753

Sherwood Wholesale Ron Tillman 3190 Little Rock Rd Rose Bud, AR72137 501-556-5790

Bee's Marketplace Mark Knudson 1725 S Central Centennial Park, AZ86021 928-875-2323

Pro's Ranch Market Jose Loera 1602 E Roosevelt Phoenix, AZ85006 602-254-7201

Del Sol Market Marcela Pazos 656 San Luis Plaza Dr San Luis, AZ85349 928-627-0967

Del Sol Market Guadalupe Apodaca 367 W 16th St. Yuma, AZ85364 928-343-9595 Murphy's Market, Inc. Don Rosebrook 785 Bayside Rd. Arcata, CA95521 707-822-7665

Rio Ranch Market Zee Haifa 3317 W. Ramsey Banning, CA92220 951-849-0667

Doucette LLC d/b/a Community Market Mark Doucette PO Box 800 Big Bear City, CA92314 909-585-2641

La-Colmena Market Rene Teinado 1191 H Street Brawley, CA92227 760-344-2518

Canyon Lake Market Hanni Taha 31682 Railroad Canyon Rd Canyon Lake, CA92587 951-244-0311

Sandra Parriott Sandra Parriott PO Box 10 Cedarville, CA96104 530-279-2626

Sunny's Market Malik Healu 449 Broadway St Chula Vista, CA91910 619-425-8946

Foods Etc. Dennis Darling 15920 Lakeshore Dr. Clearlake, CA95422 707-994-6423

Unified Grocers Fred Ruehl 5200 Sheila St Commerce, CA90040 323-881-4295

Circle K Stores, Inc. Joy Powell 495 E. Rincon St., Ste. #150 Corona, CA92879 951-270-5112 J.J. Market, Inc. Gordon Foy 2792 Halycyon Rd. Arroyo Grande, CA93420 805-489-9311

My-T-Fine Foods Inc Kyle DeFoer 21919 Hwy 299 E Bella Vista, CA96008 530-549-4884

Carroll's Market Dean Rossi 136 S. Main St. Big Pine, CA93513 760-938-2718

Handy Market, Inc. Mark Arzoian 2514 West Magnolia Blvd. Burbank, CA91505 818-848-2500

KV Mart Co David Beale 1245 E Watson Center Rd Carson, CA90745 310-816-0200

Carnival Supermarket Jihaan Barbat 870 Third Ave Chula Vista, CA91911 619-869-4455

Fayad Kassis Fayad Kassis 18039 Valley Blvd City of Industry, CA91744 626-272-8003

Hillside Market Dave Hill 28420 Yosemite Springs Pkwy Coarsegold, CA93614 559-658-7800

Major Brand Gas Of Concord Inc Gursharnjeet Cheema 1500 Concord Ave Concord, CA94520 925-864-9121

Irvine Ranch Market David Wong 2651 Irvine Ave., Suite J 1 A Costa Mesa, CA92627 949-631-4404 Rainbow Market Jeremy Obedi 430 Baker St Bakersfield, CA93305 661-325-7970

Ben Lomond Market Christa Shananman 9440 Mill St. Ben Lomond, CA95005 831-336-3900

Bishop Market Ray Akari 2110 N Main St Bishop, CA93514 661-333-1017

Merciers Enterprises Inc Charles Mercier 901 N San Fernando Blvd Burbank, CA91504 818-968-8984

Super Toro Loco Daher Halum 68395 Ramon Rd Cathedral City, CA92234 760-770-9191

Petro Consultanting Eric Dransfield 3733 Main St Chula Vista, CA91911 951-200-3300

Fresco Supermarket Davis Lee 15233 E Gale Ave City of Industry, CA91745 626-961-5717

Super A Foods Inc Raul Alvarez 7200 Dominion Circle Commerce, CA90040 323-869-0600

Solano Market Dong Park 2191 Solano Way Concord, CA94520 925-825-1460

Keith's Family Food Center Mark Smith P.O. Box 575 Covelo, CA95428 707-983-6633 Goodwins Markets David Grotewald PO Box 3269 Crestline, CA92325 909-338-1705

State Market KC Singh 1020 Cecil Ave Delano, CA93215 661-725-0469

Mnts Inc Sean Taat 633 W Manchester Blvd Englewood, CA90301 310-412-3044

KP International Market Larry Fults 10971 Olson Dr Francho Cordova, CA95670 916-969-7576

SDM Bros Inc Gurcharan Singh 4811 E Butler Ave Fresno, CA93727 559-255-7383

Wiley's Supermarket, Inc. Kenny Wiley P.O. Box 1000 Hayfork, CA96041 530-628-5646

R-Ranch Markets Inc Nasser Shalabi 13985 E Live Oak Ave Irwindale, CA91706 626-814-2900

So Cal Recreation, Inc. Charles Kinstler 22771 Centre Dr. Lake Forest, CA92630 949-770-0055

Farmer's Mart Normy Mashhour 8202 Pearlblossom Hwy Littlerock, CA93543 661-944-1364

Fresco Community Markets LLC Helena Jubany 5914 Monterey Rd. Los Angeles, CA90042 323-274-1040 Cutler Food Mart Yakoob Muhamed 40312 Rd 128 Cutler, CA93615 559-471-5523

J&S Oil Enterprises LLC Akram Ali 24721 Gingerwood Diamond Bar, CA91765 509-469-1936

Valley Max Supermarkets Sam Badrani 2040 E Valley Pkwy Escondido, CA92027 760-807-8315

Frazier Park Market Inc Jack Johnson PO Box 2080 Frazier Park, CA93225 661-392-9444

Evergreen Markets, Inc. Nathan Tucker PO Box 298 Greenville, CA95947 530-284-7313

Arrow Petroleum Inc Paul Baskaron 636 W Florida Ave Hemet, CA92543 951-929-7000

Sierra Gateway Markets Mark Preston 13432 Sierra Way Kernville, CA93238 760-376-2424

County Fair Market, Inc. Mike Anderson 10415 Main St. Lamont, CA93241 661-845-2208

Mar-Val Food Stores Inc Nancy Worthy 856 N Sacramento St Suite C Lodi, CA95240 209-304-7966

Jons International Marketplace Rose Bueno 5315 Santa Monica Blvd Los Angeles, CA90029 323-460-4646 Jack's Gas & Deli Haitam "Nathan" Mohamed 40312 Rd 128 Cutler, CA93615 559-471-5523

Parkers Corner Harminder Bhogal 9305 Midway Durham, CA95938 530-345-9801

Waris Enterprise, Inc. Rajinder Sandhu 7891 Mirabel Rd Forestville, CA95436 707-887-2024

California Fresno Investment Co. d/b/a Bad Bud's D.W. Ruschhaupt, Jr. 3242 E. Garrett Ave. Fresno, CA93706 559-486-0220

Klamath Kingfisher Inc Erin Hillman 143 Davis Rd Happy Camp, CA96039 530-493-2621

Wally's Marketplace Wally Daoud 836 Palm Ave Imperial Beach, CA91932 619-424-8129

Los Compadres Meat Market Marleny Merino 161 S Main St Lake Elsinore, CA92530 661-313-8536

Family Food Land Market, Inc. Mike Anderson 10415 Main St. Lamont, CA93241 661-845-2208

Lone Pine Market Ray Akari 119 S Main St Lone Pine, CA93545 661-333-1017

Root 3 Corporation Veronica Diaz 4040 W Washington Blvd Los Angeles, CA90018 323-732-1207 Sky's Gourmet Family of Companies Mary Burrell 5408 W Pico Blvd Los Angeles, CA90019 323-605-9513

Pioneer Market & Pharmacy Jason Dubberke P.O. Box 2128 Mariposa, CA95338 209-742-6100

Spencer's Summer Fresh Markets John Daly 2650 Main St Morro Bay, CA93442 805-772-8103

Newport Bay Liquor, Inc. d/b/a Bal Harbor Liquor Harpreet Grewal 510 E. Balboa Blvd. Newport Beach, CA92661 949-675-6864

Gazzali's Supermarket Corp. Mike Gazzali 7000 Bancroft Ave. Oakland, CA94605 510-569-8159

Lakeside Market Sue Martin 5252 Olive Highway Oroville, CA95966 530-589-1334

Village Center Market Mike Kridi 9508 E Palmdale Blvd Palmdale, CA93591 661-944-2496

Sierra Minit Marts, Inc. Don Forrester 101 W. Morten Porterville, CA93257 559-784-4300

Oak Creek Market, Inc. d/b/a Daniels Market Ron Renner 1320 "D" St. Ramona, CA92065 760-789-1155

Delucchi's Market Enrique Sanchez 3640 Florence St Redwood City, CA94063 650-868-9813 Lucerne Valley Market Bob Richards PO Box 749 Lucerne Valley, CA92356 760-248-7311

Farmers Market Place Sabrina Boggs 1912 Covillaud St Marysville, CA95901 530-743-6700

Sierra Hills Market, Inc. Michael Croshaw 117 E. Hwy 4 Murphys, CA95247 209-728-3402

North Shore Sentry Larry Montgomery 2265 Hwy 20 Nice, CA95464 707-274-0127

Collins & Denny Corp Sam Hasroun 434 Plumas Ave Oroville, CA95965 530-533-3414

Oceana Market Matt Eager 200 Eureka Square Pacifica, CA94044 650-359-8181

Stumps Village Markets Dirk Stump 3770 Voltaire Ave. Point Loma, CA92107 619-226-9575

Daniel's OCM, Inc. Ron Renner 1320 "D" St. Ramona, CA92065 760-789-1155

Tower Energy d/b/a Tower Market Greg Lynch 1495 Lake Blvd. Redding, CA96003 530-241-4629

Redwood Valley Market Inc Anthony Chehada 999 School Way Redwood Valley, CA95470 707-485-8408 Ord Market, Inc. Darryl Choates 2700 Imjin Road Marina, CA93933 831-884-0835

Save Mart Supermarkets Don Prince PO Box 4278 Modesto, CA95352 209-574-6299

Anjels, Inc. Sam Khalil P.O. Box 272 New Cuyama, CA93254 661-766-2761

Parvinder Singh Parvinder Singh 3840 Madison Ave North Highland, CA95660 916-348-6564

Food Express Gary Singh 671 Montgomery Street Oroville, CA95965 510-377-5843

Vallarta Supermarkets Inc Mark Montelongo 10175 San Fernando Rd Pacoma, CA91331 818-898-0088

Guadalejara Supermarkets Caterinna Bautista 566 E Date Ave Porterville, CA98257 559-784-0511

Oak Creek Market, Inc. Ron Renner 1320 "D" St. Ramona, CA92065 760-789-1155

Gerrards Markets Tom Reingrover 705 W. Cypress Ave. Redlands, CA92373 909-793-2808

Maxi Foods Market Ignacio Enriquez 4050 University Ave Riverside, CA92501 951-328-9252 Rama Management Inc Raju Vatsavai 5720 Sycamore Canyon Blvd Riverside, CA92507 951-328-7975

Compton's Market Marty Wong 4065 McKinley Blvd Sacramento, CA95819 916-456-2443

Viva Supermarket Sean Loloee 4211 Norwood Ave Sacramento, CA95838 916-993-4100

Food Bargain Market Jay Naoom 6261 Imperial Ave San Diego, CA92114 619-264-9244

Mi Familia Supermarkets Fausto Gutierrez 420 S Meadowbrook San Diego, CA92114 619-416-4853

Tresierras Supermarkets Arturo R Tresierras 1160 N Maclay Ave, Ste 200 San Fernando, CA91340 818-365-8859

Blue Star Market Inc Terry Konja 500 W San Marcos Blvd Suite 100 San Marcos, CA92069 760-798-2204

Marinwood Market Jeanne Fitzgerald 155 Marinwood Ave San Rafael, CA94903 415-491-1965

Dave's Market LLC David Berry 320 W 3rd St Santa Rosa, CA95401 707-542-8333

Scotts Valley Market Ron Clement Jr 14 Victor Square Scotts Valley, CA95066 831-438-4324 Village Market Nizzar Issa PO Box 3470 Running Springs, CA92382 909-867-4330

Kings Supermarket Sam Alkakos 400 E El Camino Avenue Sacramento, CA95815 916-922-5866

Ali Family Inc Walid Ali 4600 Broadway Salida, CA95368 309-613-0050

Fresh Garden Market Ricardo Hernandez 4291 Market St San Diego, CA92102 619-262-4615

Siesel's Meats Robert Cababas 4131 Ashton St San Diego, CA92109 619-275-1234

Food and Liquor World Steve Golchehreh 728 Post St. San Francisco, CA94109 415-673-5225

Trag's Market, Inc. Barbara Lentz 303 Baldwin Ave. San Mateo, CA94401 650-347-7021

Dyer Fuel Inc Nasser (Nick) Noduoust 1351 E Dyer Rd Santa Ana, CA92705 714-546-8608

Vineyard Creek Gas & Market, LLC Larry L. Wasem 414 Aviation Blvd. Santa Rosa, CA95403 707-578-5344

Charon Apple Market Paul Charon 111 Central Valley Hwy Shafter, CA93263 661-746-2271 Arcade Market Mandeep Kaur 3173 Marysville Blvd Sacramento, CA95815 916-920-8831

Micnan LLC d/b/a Tooley Oil Company David Tooley 1111 Exposition Blvd Suite 600 Sacramento, CA95815 916-972-1228

DIND Co. Mehdi Ghassemi PO Box 5102 San Clemente, CA92674 949-310-6263

Keil's Food Stores Brian Hair 3015 Clairmont Dr. San Diego, CA92117 619-275-7060

Windmill Farms Market Angie Martinez 6386 Del Cerro Blvd San Diego, CA92120 619-287-1400

Marina Supermarket Roban Saeed 2181 Doolittle Dr San Lendro, CA94577 510-352-5724

Las Montana's Market Tim Najib 13901 San Pablo Ave San Pablo, CA94806 925-382-5269

Superior Grocers Agustin Cabrera 15510 Carmenita Rd Santa Fe, CA90670 562-345-9000

Don's Market Don Brown 30250 Hwy 78 Santa Ysabel, CA92070 760-765-3272

Farmer's Sentry Supermarket Ron Mancasola 4525 Shasta Dam Blvd Shasta Lake, CA96019 530-243-4470 El Rancho Marketplace Greg King 2886 Mission Dr. Solvang, CA93463 805-688-4300

Lunardi's Supermarket, Inc. Christopher Booth 432 North Canal St., Suite 22 South San Francisco, CA94060 650-588-7607

Oil and Water Pachanga Parkway LP Lawrence Kourie 30515 Temecula Pkwy Temecula, CA92592 760-846-4332

Island Cove Abdo Nasser 150 4th St., Ste 1 Treasure Island, CA94130 415-391-2299

Shop N' Save Market Yassen Ali 421 7th Street Williams, CA95987 530-473-2895

Skywood Trading Post Taghreed Nasrah 17287 Skyline Blvd Woodside, CA94062 650-851-0914

Clark's Market Brian Morrison 215 S Monarch St, Ste G103 Aspen, CO81611 970-925-5295 x 102

Village Market, Inc. Jim Schrock P.O. Box 459 Glenwood Springs, CO81602 970-309-3421

Charlie's Market Deb Messier PO Box 65 La Veta, CO81055 719-640-7777

Family Food Town Kelly Myers PO Box 760 Palisade, CO81526 970-464-5686 Nielsen's Market, Inc. Kim Jensen 608 Alamo Pintado Rd Solvang, CA93463 805-688-3236

Valley Farm Market, Inc. Robert Wainscott 9040 Campo Rd. Spring Valley, CA91977 619-463-9595

Seaside Market Frank Lopez 3801 Pacific Coast Hwy Torrance, CA92505 714-519-5379

J&T, Inc. d/b/a Pueblo Ranch Market Jamal Abuomar 14827 7th St. Victorville, CA92395 760-843-7730

Castaneda's Market Jose Castaneda 8465 Old Redwood Hwy Suite 601 Windsor, CA95448 707-838-8820

Mr Paul's Market Vino Dewan 2255 Butte House Rd Yuba City, CA95993 530-674-3822

The Grocery Store Paul Peeples 381 Colorado Dr Bayfield, CO81122 970-884-9523

Columbine Market, Inc. Howard Tuthill 210 Crest Wood Dr. Gypsum, CO81637 970-524-3663

The Country Store Nancy Chambers 916 N Hwy 149 Lake City, CO81235 970-944-2387

Ridgeway Mountain Market Darin Hill 490 Sherman Ridgeway, CO81432 970-626-3582 PriceCo Foods Randy Toy 13765 Mono Way Sonora, CA95370 209-532-4343

DMLS d/b/a Susanville Supermarket Richard Barber 50 Grand Ave. Susanville, CA96130 530-257-5136

Tower Energy Group Gary DeFraga 1983 W 190th St., Ste. 100 Torrance, CA90504 310-538-8000

Big Al's Market Corey Harges 422 Main St. Wheatland, CA95692 530-633-2779

Nugget Market, Inc. Kraig Brady 168 Court St. Woodland, CA95691 530-669-3300

Hometown Food Markets Ed Sowards 512 Main St Antonito, CO81120 719-376-2483

Fairplay Markets LLC d/b/a Prather's James Dean PO Box 1554 Fairplay, CO80440 719-836-1618

Reyman's Grocery Tracy Reyman 100 S Main Holly, CO81047 719-537-6617

Thaxton's Market Brent Thaxton 117 Bent Ave Las Animas, CO81054 719-456-0611

Sim's Market Chris Forbes 3971 Big Horn Rd Vail, CO81657 970-476-6301 Suru LLC d/b/a Ksk Foodmarket Sarveshwar Patel 141 Nott Hwy Ashford, CT06278 860-805-1303

Ted's Food Market Deborah McNary 127 Main St. Hebron, CT06237 860-228-4311

Northford Stores Nick Demos 1405 Middletown Ave Ste 6 Northford, CT06472 203-484-1175

Tops Markets John Salerno 887 Mariden Waterbury Rd Plantsville, CT6479 860-621-5837

Tri-Town Foods Jack Fitzpatrick 601 Norwich New London Turnpike Uncasville, CT06360 860-848-0350

Winsted Supersaver, Inc. Wendy Lemieux 372 Main St. Winsted, CT06098 860-379-1946

Delaware Supermarkets Inc Chris Kenny 1600 W Newport Pike Wilmington, DE19804 302-999-1801

Ramsey Piggly Wiggly Rebecca DeVuyst 20118 W Central Blountstown, FL32424 850-674-5044

MJM Food Stores #2 LLC Milan Patel 670 South County Road 419 Chuluota, FL32766 407-267-7863

AMI 53 LLC Syed Ali 1300 NE 4th Ave Fort Lauderdale, FL33304 954-242-9612 Bozzuto's, Inc. d/b/a Adams Super Food Stores David Hess PO Box 486 Cheshire, CT06410 203-592-3168

Davis IGA, Inc. Gary Davis 27 Kent Green Blvd. Kent, CT06757 860-927-4093

Natures Art Village Linda Phillips 1650 Route 85 Oakdale, CT06370 860-443-4367

K&L, Inc. of Connecticut d/b/a Oliver's Supermarket James Noble 75 Waterbury Rd. Prospect, CT06712 203-758-4009

MFV Enterprises, Inc. Jim Magee 190 Weston Rd. Weston, CT06883 203-227-2066

Capitol Supermarket Doo Park 1231 11th St NW Washington, DC20001 301-221-1258

Inversiones Her-la, S.R.L. Leopoldo Gonzalez Lama Avenue 27 Santa Domingo, DR

Bonifay IGA Chuck Dockery 507 S Mathushek St Bonifay, FL32425 850-547-5544

Twin Lakes Supermarket Inc Scott Hayles 1814 US Hwy 90 W DeFuniak Springs, FL32433 850-892-3022

Food Depot #2 Rob Lewis 66 State Hwy 20 E Freeport, FL32439 850-835-4630 Guilford Food Center Ron Rosa 77 Whitfield St. Guilford, CT06437 203-453-4849

Village Market & Gas II LLC Vin DeRosa 903 Exeter Rd Lebanon, CT06749 413-822-4387

Better Val-U Surpermarkets Frank Bokoff 663 Norwich Rd Plainfield, CT06374 860-564-7681

Service America Corporation, d/b/a Centerplate, Inc.
Rina Teran, Legal Dept.
2187 Atlantic Street, 6th Floor
Stamford, CT06902

Windham IGA Rob Bounomano 422 Windham Rd. Willimantic, CT06226 860-423-3056

Launch Newark LLC Jason Avant 200 Interchange Blvd Newark, DE19711 773-793-6401

Hitchcock's Markets Charles Benberry 15560 NW US Hwy 441 Ste 200 Alachua, FL32615 386-462-2284

The Grocery Store Jared Thomas 35 Jefferson St Chattahoochee, FL32324 850-408-0296

The Village Grocer Tony Harmon PO Box 4317 Dowling Park, FL32060 386-658-3130

Big Bend Fuel Inc Chris Bruckner 6912 Big Bend Rd Gibsonton, FL33534 727-946-8727 Leuenberger Enterprises, Inc. Charlie Leuenberger 5355 Cotton St. Graceville, FL32440 850-263-6360

Spires IGA Mike Spires 610 SW 1st St Lake Butler, FL32054 386-496-3361

B & R Supermarket, Inc.` Max Milam 11 N. Royal Poinciana Blved., Ste. 100 Miami Springs, FL33166 305-884-4870

Apple Market Inc Cory Dull 1021 Scenic Hwy Pensacola, FL32503 850-433-4381

Mt Plymouth IGA Nakul Patel 31431 N CR 435 Sorrento, FL32776 352-383-5001

Giant Indiana LLC Basem Ali 1806 N Franklin St Tampa, FL33602 813-740-0422 x 133

Mike's Country Stores Michael Rogers 1629 South Philema Rd Albany, GA31701 229-483-0444

Southwest Georgia Oil Co Inc d/b/a Inland Michelle Weckstein 1711 E Shotwel St Bainbridge, GA39819 229-246-1553

Costcutter Nottley Dam LLC Hitesh Patel 40 St Hwy 325 Blairsville, GA30512 706-745-0660

Dennis Barot d/b/a Your Supermarket Dennis Barot 605 B W 16th Ave Cordele, GA31015 229-322-0950 Team Z Entertainment LLC d/b/a Rebounderz David Zorn 14985 Old St Augustine Rd Unit 123 Jacksonville, FL32258 904-300-0070

Malone Foods IGA Ben White PO Box 748 Malone, FL32445 850-569-2635

Thuc Empire Inc Thuc Trong Nguyen 1051 W Sand Lake Rd Orlando, FL32809 407-577-7024

Duren's Piggly Wiggly John Clarrey 125 W Hwy 98 Port Saint Joe, FL32456 850-227-1292

Circle K Stores, Inc. Elisa Goria 12911 Telecom Pkwy. Tampa, FL33637 813-910-6806

Rich's IGA David Rich 201 W River Road Wewahitchka, FL32465 850-639-5343

Jay's IGA Jay Williams 1022 Pierce St Alma, GA31510 912-632-8511

Dixie Dandy IGA Walter H Goodman 1015 Dothan Rd Banbridge, GA39817 229-246-5484

Cairo IGA Troy Singletary 110 2nd Ave SE Cairo, GA39828 229-377-3112

Fresh Valu Foods Woo Lee 2626 Rainbow Way Decatur, GA30034 404-542-0490 Fausto's Food Palace, Inc. Alton Weekley 1105 White St. Key West, FL33040 305-294-5221

Williamson's Food Store Brian Williamson 840 FL-21 Melrose, FL32666 352-475-1144

Big Top Supermarket #2 Kenneth Shaw 1353 Coastal Hwy Panacea, FL32348 850-653-6501

Rebounderz-Midwest LLC Al Palladino 605 Hickman Circle Sanford, FL32771 407-314-0677

City Discount Food Mart Mayank Patel 8925 N Boulevard Tampa, FL33604 813-931-5280

Dorsey's Supermarket Dorsey Holt 103 Brookside Dr Adel, GA31620 229-896-4020

Mercado Fresco LLC Lisa Reeves 4166 Buford Hwy, Box G3 Atlanta, GA30345 404-579-2061

Freshway Markets - Bryce Emory Inc Mike Howell 335 College Dr Barnesville, GA31008 770-358-1572

Rockdale Grocery Inc Wendell (Scott) Lewis PO Box 1517 Conyers, GA30012 770-922-9209

Piggly Wiggly #173 Mike Stone 140 E Broad St Doerun, GA31744 229-782-5211 McDaniel Grocery Inc d/b/a Piggly Wiggly #287 Kevin McDaniel 1000 S Tennille St Donalsonville, GA39845 229-524-1177 Piggly Wiggly #025 Kun Chon 3100 Washington Rd East Point, GA30344 404-763-3835 Block N Blade Butcher Shop, Inc. Donna Eskew 7433 Sput Springs Rd., Ste. 103 Flowery Branch, GA30542 678-848-5444

J&J Foods Tauna Rucker PO Box 977 Gainsville, GA30503 678-668-0648 Convenience Stores, Inc. d/b/a Piggly Wiggly Bobby Lavender 1010 E. 3rd St. Jackson, GA30233 770-775-4474

Market Place - Piggly Wiggly Amyn Meghani 415 Lee St Jefferson, GA30549 706-367-5394

Pitts Bros Convenience Stores Dwayne Pitts 275 Hwy 19 South Leesburg, GA31763 229-392-4571 Wayfield Foods Inc Gregory Edenfield PO Box 1370 Lithia Springs, GA30122 404-918-4717 Thriftway Galaxy Food Store Michael Grimes 178 S Victory Dr Lyons, GA30436 912-526-8164

Foothills IGA Jeff Downing 70 Foothills Pkwy Marble Hill, GA30148 770-893-1000 Gratis Store Inc Jennifer Schwebel 1986 Emmett Doster Road Monroe, GA30656 404-925-2076 Hemrick's Super Thrift Colon Hemrick 10 Franklin Rd Newnan, GA30263 770-253-6667

Nicholls IGA Andy Thomason 101 N Liberty St Nicholls, GA31554 912-345-5366 Roberta Piggly Wiggly Jim Owenby 490 E Crusselle St Roberta, GA31078 478-836-3495

Dills Food City Inc Tracy Dilworth 721 Cook St Royston, GA30662 706-498-4166

Red & White Foods Mitch Jones 3310 Ogeechee Rd Savannah, GA31405 912-358-0511 Piglet Supermarkets, Inc. Thomas "Bubba" Rogers 1053A Second St. Soperton, GA30457 912-529-3434 Suggs Valley Fresh Market Todd Suggs 222 Central Ave Trion, GA30753 706-734-2101

Rubo's Milton Patrick 1627 Pine Street Unadilla, GA31091 229-535-6046 Satilla Grocery Inc Les Youmams 21300 Hwy 82 Ste A Waynesville, GA31566 912-778-5116 IGA Woodbine Gunjan Patel 908 Georgia Ave Woodbine, GA31569 912-576-2139

Majors Management LLC and Henry Heithaus Henry (Hank) Heithaus PO Box 1565 Lawrenceville, GA30046 301-785-7300 American Grocery William Wong 148 E Marine Drive Dededo, Guam96929 671-488-7072 Times Supermarkets Chris Borden 3375 Koapaka St D-108 Honolulu, HI96819 808-831-0811

Island Grocery Depot Jon Yasutake PO Box 517 Kahului, HI96733 808-866-5011 Dahl's Foods Kyra Eidbo 4343 Merle Hay Road Des Moines, IA50310 515-278-1657 Shiva Investment Inc Harjit Chaudhary 1401 Buchanan St Des Moines, IA50316 951-588-7888

Barnes Foodland Michael Barnes 622 10th St DeWitt, IA52742 563-659-3136 Stokes Market Steve Stokes 185 N. Main St. Aberdeen, ID83210 208-397-4186

Kens Food Market Sherrie Garner 548 Tyage Ave American Falls, ID83211 208-226-2501 A&A Market Kent Cummins PO Box 836 Arco, ID83213 208-527-8582

Kesler's Market Bob Kesler 925 W Bridge St Blackfoot, ID83221 208-785-0555

Adamson's Brent Adamson PO Box 129 Carey, ID83320 208-823-4314

Corner Market Traci Stewart 412 E 1st St Glenns Ferry, ID83623 208-366-7411

Chappels Market Gary Chappel 180 S. State St. Hagerman, ID83332 208-837-6600

Ivie's Market Justin Ivie PO Box 366 Mackay, ID83251 208-588-3361

S&S Foods Sammy Bhardwaj 501 S Main St Pierce, ID83546 208-464-2332

Floyd's Harvest Foods Dan Akins PO Box 545 Potlatch, ID83855 208-875-0616

Riggins One Stop Kim Zolman PO Box 466 Riggins, ID83549 208-628-3000

Moody's Market, Inc. Chester Schilling 40 Homer Dr. St. Maries, ID83861 208-245-6555 Dave's Market Dave Jacobson PO Box 744 Ashton, ID83420 208-652-7771

M&W Markets Jim Tate 3310 S Gekeler Lane Boise, ID83706 208-344-8568

Lamb's Market Scott Lamb 1307 E Hwy 93 S Challis, ID83226 208-879-4456

Southside Market Brock Lenz PO Box 848 Glenns Ferry, ID83623 208-366-7481

Bisharat Market Rashid Bisharat 177 Main St Inkom, ID83245 208-775-3511

Thomas Market Jerry Thomas 170 S Main St Malad, ID83252 208-766-4030

K&B Kwik Stop Dave Kraning 150 Jefferson Ave Pocatello, ID83201 208-234-0642

Moldenhauer Inc Mike Moldenhauer 618 North 2nd East Rexburg, ID83440 801-618-7992

Saveway Market Nathan Bills PO Box 640 Salmon, ID83467 208-756-2822

Star Mercantile Justin Woods PO Box 39 Star, ID83669 208-286-7431 Atkinson's Valley Market Jim Carlson PO Box 835 Bellevue, ID83313 208-788-7788

Loveland's General Store Blake Loveland 45 N Superior St Cambridge, ID83610 208-257-3813

Village Square Tonya Clifford PO Box 7070 Challis, ID83226 208-879-4650

Cook's Saul Cook 501 Main St Gooding, ID83330 208-934-8449

Robins Roost Doug Drake 4150 N Big Springs Loop Rd Island Park, ID83429 208-558-7440

Corey Watson d/b/a Glenwood IGA Corey Watson P.O. Box 2079 Orofino, ID83544 208-476-3011

Nel's Bi-Lo Barry Dutton 333 N 15th Ave Pocatello, ID83201 208-232-5739

Broulim's Super Market, Inc. Robert Broulim 182 N. State St. Rigby, ID83442 208-745-9201

McGregor Stores Brian McGregor 105 E. College St. Maries, ID83861 208-245-5504

Genesee Food Centers Gary Collins 1803 Hwy 99 Troy, ID83871 509-330-1133 Ridley's Family Markets Lisa Koompin 621 Washington St. S. Twin Falls, ID93301 208-324-4633

El Paso Grande Jaime Rodriguez 634 E New York St Aurora, IL60505 630-898-6639

CL Quick Stop of Belvidere Kevin Olsen 1901 N State St Belvidere, IL61008 815-543-3312

Village Fresh Market Jerry Kosmetatos 350 Lake Marian Rd Carpentersville, IL60110 847-426-4646

County Fair Food Inc William Baffes 10800 South Western Ave Chicago, IL60643 708-299-4569

Happy Foods William Tarant 6415 N Central Chicago, IL60646 773-774-4466

Rico Fresh Market David Villegas 3552 W Armitage Chicago, IL60647 773-227-7972

Clinton IGA, Inc. Michael Chapman 220 E. Van Buren St. Clinton, IL61727 217-935-3779

Decatur Sparetime Lanes, Inc. Gary Haines 2870 N. Jasper St. Decatur, IL62526 217-875-3141

Save-A-Lot Effingham Jeanette Gates 101 Keller Dr Effingham, IL62401 217-342-3094 Swensen's Markets, Inc. Benjamin Swensen 115 Addison Ave. Twin Falls, ID83301 208-734-9414

Stroemer Foods Inc Michael J Stroemer 575 Rodgers St Barry, IL62312 217-335-2516

Tom's Family of Stores Thomas J Schmutz 22310 E Webb Rd Bluford, IL62814 618-755-9770

Kirby Foods Inc Connie Alcorn 4102 B Fieldstone Rd Champaign, IL61822 217-352-2600

Fairplay Finer Foods Billie Jo Palaggi 4640 S Halsted St Chicago, IL60609 773-247-6997

One Stop Foods Dennis Kaldis PO Box 53545 Chicago, IL60653 773-624-4444

Country Squire Foods Jeff Jaber 113 W Joe Orr Rd Chicago Heights, IL60411 708-756-0440

Eagle Enterprise Inc Debra Mueller 110 S Randolph St Coulterville, IL62237 618-758-3663

Shop & Save Market Rory Hancock 518 Metropolitan Way Des Plaines, IL60016 847-227-5800

Eldorado Big John Dan Doughty PO Box 288 Eldorado, IL62930 618-273-9811 S&W Supermarket Gerald White 23 N Main St Altamont, IL62411 618-483-6191

Beecher City Foodliner Tim Fasnacht 107 Charles St Beecher City, IL62414 618-487-5239

Ludlum Food Market Gary Ludlum 1001 Cole St Bushnell, IL61422 309-772-3144

Cermak Fresh Market Dan Mondane 2701 W North Ave Chicago, IL60647 773-278-4447

Food Smart Grocery John Mourikes 2901 W Armitage Ave Chicago, IL60647 773-772-3200x1

Potash Markets Peter Kryger 1525 N. Clark Street Chicago, IL60610 312-337-7537

Supermercado La Chiquita Cermak Lulu Jimenez 4926 W Cermak Cicero, IL60650 708-780-7157

Narain Gulebani Basheer Kaid 3401 E. Main Danville, IL61832 217-446-8239

Frey Enterprises, Inc. Joe Frey 308 N. Main St. Dupo, IL62239 618-286-4519

Dave's Supermarket Mark Steffen 120 S 3rd St Fairbury, IL61739 815-692-2822 Farmer City Market Nick Patel 404 S Main St Farmer City, IL61842 224-587-0556

Valli Produce International Fresh Market Joe Delulio 155 North Ave Glendale Heights, IL60139 630-682-5200

Tom Hayes Tom Hayes 110 W Quincy Box 494 Griggsville, IL62340 217-833-2481

Mike's Market Mike Frost 133 N Church St Louisville, IL62858 618-665-3151

L&M Grocery Leonard DeRousse PO Box 306 Martinsville, IL62442 217-382-4022

Mark's My Store Larry Cowell 1512 Marion Ave Mattoon, IL61938 217-235-0511

Mt Sterling IGA Steve Kremer 200 S Pittsfield Rd Mt Sterling, IL62353 217-773-2213

JDM Grocery, Inc. Jesse Mitsdarffer PO Box 287 Oakwood, IL61858 217-354-4244

Paxton IGA Craig Riecks 144 West Pells Street Paxton, IL60957 217-379-3312

Pulaski Valu Mart Gary Showmaker PO Box 271 Pulaski, IL62976 618-342-6321 Tom's Supermarket Richard Cashion 369 Market Place Drive Freeburg, IL62243 618-539-3163

Exel Sales Inc Jill Donovan 913 Greenwood Rd Glenview, IL60025 847-344-3268

Jacksonville County Market Laurie Welsh 1255 W Morton Jacksonville, IL62650 217-243-8615

D&S Foods Mike Brand 120 Bluff St Marseilles, IL61341 815-795-4200

L&M Grocery Leonard DeRousse 308 E Black St Martinsville, IL62442 217-382-4022

Food Park Oleta Higginson Route 14 W Randolph St McLeansboro, IL62859 618-643-2217

Garden Fresh Naperville Nir Mor 955 W 75th St Naperville, IL60565 630-961-9204

Foodtown Ken Newton 26650 Hwy 3 Olive Branch, IL62969 618-776-5935

Topway Foods Jim Harrison 1205 Main St. Pecatonica, IL61063 815-239-2505

Red Bud IGA Rebecca Carroll 1010 S Main St Red Bud, IL62278 618-282-6531 Russell Oil Company Leon Russell PO Box 73 Galatia, IL62935 618-268-4722

Greenup IGA Brad Williams 201 Cumberland Greenup, IL62428 217-923-5045

Lanark Food Center Trushar Patel 113 N Broad St Lanark, IL61046 815-493-2750

Jambaa Inc dba Kraemart Mike Kraemer 209 W Cumberland Martinsville, IL62442 618-554-2487

Mason City IGA Jeff Ohney 201 West Elm Mason City, IL62664 217-482-9442

Cut Mart Ali Abukhdair 201 Main St Mound City, IL62963 618-748-9245

Neoga IGA Sandra Szatkowski 186 W 6th St Neoga, IL62447 217-895-2251

Kaufman's SuperValu Jim Kaufman 204 N 4th St Oregon, IL61061 815-732-7870

Shree Harikrupa, Inc. Navin Dodia 800 NE Jefferson Avenue Peoria, IL61603 309-222-6389

Kelley Williamson Co Mark Long 1132 Harrison Ave Rockford, IL61104 815-397-9410 Meehan's IGA #2 Tom Meehan PO Box 138 Roodhouse, IL62082 217-589-4317

Seneca Food Mart P Patel 271 S Main St Seneca, IL61360 815-357-6734

Blue Goose Market Matt Bank 300 S 2nd St St Charles, IL60174 630-584-0900

Toluca IGA Mark Cherny 124 W Santa Fe Ave Toluca, IL61369 815-452-2336

Wayne City Phillips 66 Darren Greenwalt 107 N Main Wayne City, IL62895 618-231-1265

Worth BP Inc Dipak Bhatt 10631 Southwest Hwy Worth, IL60482 773-354-9688

Harvest Supermarkets, Inc. Don Murphy 915 Jackson St Anderson, IN46016 765-643-6415

Revere's Food and Fuel LLC and Troy Lawyer Troy Lawyer 3520 16th St Bedford, IN47421 765-461-0562

Aai Khodal Inc Rakeshkumar Patel 9200 S Old State Highway 37 Bloomington, IN47403 765-516-3458

Bellman Oil Co Inc Jamie Bellman 550 E 2nd St Bremen, IN46506 574-546-2342 Art's Super Mart Inc Joseph Dewey 29 N Eddy St Sandwich, IL60548 815-786-6211

Ambe Krupa Food & Liquor Inc Vaibhav Patel 100 W Si Johnson Ave Sheridan, IL60551 224-425-2499

Wessel's Deli John Wessel 101 E Main St Teutopolis, IL62467 217-663-0302

Trenton IGA Bruce Becker 491 E Broadway Trenton, IL62293 618-224-0038

Bellettini Foods Kirk Bellettini 1085 S Water St Wilmington, IL60481 815-476-2136 x 11

Albion Village Foods Brian Zumbrun 605 S Orange Albion, IN46701 260-636-2228

AA Khatra Petroleum Inc Sam Khatra 170 IN-135 Bargersville, IN46106 317-417-6193

Berkeley Finer Foods Dennis D'Amato 5447 St Charles Rd Berkeley, IN60163 708-547-0549

Posey's Supermarket Richard Draeger 310 E Locust St Booneville, IN47601 812-897-5806

R&M Food Markets Julie Ekstrom 501 South St Brookston, IN47923 765-563-3188 KD Market Thomas Kleszyk 1102 S Roselle Rd Schaumburg, IL60193 847-534-5939

Spring Valley Supermarket Robert Lee 117 S Spaulding Spring Valley, IL61362 815-664-4385

Toledo IGA Mark Talley 816 Courthouse Square Toledo, IL62468 217-849-2998

PCS Petroleum LLC Harjot (Joty) Padda 913 Edwardsville Rd Troy, IL62294 314-497-0134

Grand Food Center Tim Lichter 606 Greenbay Road Winnetka, IL60093 847-446-6707

Horner Foods Inc Verlin Horner 302 N Harrison St Alexandria, IN46001 765-705-4054

TRISHA SHIV Inc Raj Patel 1340 E State Road 46 Batesville, IN47006 812-363-3176

Harleen Gasoline LLC Kulwinder Nagra 1206 US Hwy North Berne, IN46711 260-402-7776

Page's Food Store William Kinley 120 S Forest Ave Brazil, IN47834 812-448-1779

Brownsburg BP Inc Kamal Jit Singh 51 Hornaday Rd Brownsburg, IN46112 317-427-8290 Green St Petroleum LLC Ramanjit (Jimmy) Singh 3195 N State Road 267 Suite 101 Brownsburg, IN46112 317-695-4882

Keywest, LLC Tameka Arthur PO Box 310 Camby, IN46113 317-496-4061

Kemper's Market Mark Kemper 424 N State Street Chandler, IN47610 812-925-6286

Scott Oil Inc Brent Scott PO Box 385 Clinton, IN47842 765-832-2475

Bigfoot Food Stores, LLC P.O. Box 347 Columbus, IN47202 812-379-9227

NR West, Inc. Stephen E. Shirar 4140 Jonathon Moore Pike Columbus, IN47201 812-342-4477

Covington Foods, Inc. Brian Carlson P.O. Box 2061 Convington, IN47932 765-362-8822

Mega Foods LLC Patrick O'Neil PO Box 302 Delphi, IN46923 765-447-1089

Bawa Petroleum Inc. d/b/a Bawa Food Mart Kiranjit Bawa 22700 Old U.S. 20 E Elkhart, IN46516 574-389-8159

Amreet Inc Sumit Patel 5015 N St Joseph Rd Evansville, IN47720 847-909-8833 Family Mart Ricky Singh 5726 N State Road 67 Bruceville, IN47516 317-478-0427

Laser Flash, Inc. Peter Murphy 617 Third Ave. SW Carmel, IN46032 317-571-1677

SSA 4 Inc and Max Singh Max Singh 1175 Broadway Chesterton, IN46304 574-323-8695

Main Gas & Grocery Inc Harjinder Purewal 1013 N Main St Cloverdale, IN46120 317-383-7263

Circle K Midwest, LLC Jim King 4080 W. Jonathan Moore Pike Columbus, IN47201 812-379-9227

Ambishchambish Three Inc Bobby Singh 3676 Western Ave Connersville, IN47331 765-354-8124

Wise Way Eugene Rosario 10839 Randolph St Crown Point, IN46307 219-661-1400

Wallman's Quality Foods John McKean 123 E Franklin Delphi, IN46923 765-564-3795

Burger Dairy Franklin Inc and Harnoor Singh Harnoor Singh 1403 W Franklin St Elkhart, IN46516 574-314-0302

Brian Sitzman Brian Sitzman 1222 N Main St Evansville, IN47711 812-453-3721 Kaiser's Supermarket Jeffrey Kaiser PO Box 414 Butler, IN46721 260-868-2391

Pavey's Grocery Carthage John Pavey 12 N Main Carthage, IN46115 765-561-0660

Clayton Petroleum Inc Kulwinder (Sonny) Singh 5871 Liberty Parkway Clayton, IN46118 317-539-4123

Goss Grocery LLC Adam Goss 5418 S. SR 109 Columbia City, IN46725 260-691-3151

Mahantlife Inc Dhaval Kadaria 2601 State St Columbus, IN47201 317-702-3905

Clarks Eastside Market Rich Owen 1449 E 5th St Connersville, IN47331 765-825-6012

Park N Shop David Rhodes 1105 Lake Shore Drive Culver, IN46511 574-842-2450

Stiles & Simon Enterprises LLC Barry Stiles 12465 Glennview Dr Derby, IN47525 812-639-1873

Garden Food Inc Ajmer (AJ) Singh 3011 R Belvedere Rd Elkhart, IN46514 208-305-9470

C.E. Taylor Oil, Inc. Chuck Taylor 10105 Hedden Rd Evansville, IN47725 812-486-7528 ISAI Inc Sumit Patel 6000 W St Joseph Rd Evansville, IN47720 847-909-8833

Tiki Hut LLC Randy Mathews 116 W Washington St Fairmont, IN46928 765-206-0164

JA Petro Inc and Aman Singh Aman Singh 1795 W SR 28 Frankfort, IN46041 765-242-9696

Miller K Market Ahmad Musleh 5019 US Hwy 12 Gary, IN46403 219-938-0160

B&B Petro Inc Kiranjit Bawa 915 E Kerchere Rd Goshen, IN46526 574-533-7714

Jaysainath, Inc. Alex Patel 12760 Adams Rd. Granger, IN46530 574-277-8102

US Petro Inc Sanjeev Chander 1207 S Bloomington St Greencastle, IN46135 765-653-4727

Neathery Enterprises, Inc. Brenda Neathery PO Box 251 Greenwood, IN46142 317-422-1300

Johnson Junction Inc d/b/a JJ's Megan Reckelhoff 2840 Guilford St Huntington, IN46750 260-355-2999

Emrich Petroleum Inc Jay Singh 324 W Morris St Unit B Indianapolis, IN46225 732-581-8859 Scott and Carissa Hettenbach Scott Hettenbach 300 Hope Court Evansville, IN47712 812-480-7607

Strough's Supermarket Johnny Singh 624 N Madison Fortville, IN46040 317-485-4061

JSA Foodmart Inc and Amandeep Singh Amandeep Singh 1795 W SR 28 Frankfort, IN46077 765-242-9696

Johnson Oil Co Inc and Dick Johnson Dick Johnson 102 S Sycamore St Gaston, IN46173 765-358-3965

Step Saver, Inc. Crystal Marker (no longer there- divorce) 7349 Stone Mountain Road Gosport, IN47333 765-537-2233

Fair Brothers Inc Sanjeev Chander 1207 S Bloomington St Greencastle, IN46135 317-979-3590

Tree City Travel Plaza LLC Jeff Whitaker 1815 N Michigan Rd Greensburg, IN47240 812-593-1648

FC Market Gabriel Carrillo 5600 S Sohl Ave Hammond, IN46320 219-852-4200

AR 13 Inc Ravi Singh 7638 Acton Rd Indianapolis, IN46259 317-292-0230

Grace Foods Inc d/b/a Safeway Corey Rowland 2153 Barth Ave Indianapolis, IN46203 317-780-5070 SVIB LLC Vishal Modi 2910 N Stockwell Rd Evansville, IN47715 812-430-9541

Fountain City Food and Fuel Inc Rammy Grewal 402 US Hwy 27 N Fountain City, IN47341 317-997-6268

BHI Senior Living Inc Dan Carr 2209 St Joe Center Rd Ft Wayne, IN46825 260-704-7998

Floyd Central IGA LLC Dennis Roudenbush 1042 N. Luther Rd. Georgetown, IN47122 812-923-8894

AM Family Grocery Amos Lengacher 18509 Hurshtown Rd Grabill, IN46741 260-657-3500

Troy Stanton & Scott Stanton Troy Stanton 1609 E US Hwy 40 Greencastle, IN46135 812-443-4663

Jonathan Byrd's Food Service At Camp Atterbury LLC John Gerber PO Box 413 Greenwood, IN46142 317-881-8888

Strack & Van Til Super Market, Inc. Sam VanTil 2244 45th St Highland, IN46322 219-865-8990

Bradbury Petroleum Inc Parmpal (Paul) Singh 5405 W Bradbury Ave Indianapolis, IN46241 317-446-2878

Indy Go Gas & Convenience LLC Gavin Hart 3802 W 96th St Indianapolis, IN46268 317-605-8725 Jack Petroleum Inc Jack Singh 2411 W 16th St Indianapolis, IN46222 812-344-4870

Local Marathon Inc Jay Singh 6429 S Mooresville Rd Indianapolis, IN46221 732-581-8859

MLCF, Inc. Mike Farabaugh P.O. Box 47206 Indianapolis, IN46247 317-441-6265

Post Road Petroleum Inc Dave Singh 1007 N Post Rd Indianapolis, IN46219 317-702-0112

Rynard Properties LLC Douglas Rynard 8220 Shelbyville Road Indianapolis, IN46259 812-614-0856

SGPC, LLC Dave Singh 3210 E Thompson Rd Indianapolis, IN46322 317-362-5843

Ski Petro Inc Sanjeev Chander 1215 S Girls School Rd Indianapolis, IN46231 317-449-0017

Xpress Pantry Inc Varinder Sahi 5405 W Bradbury Indianapolis, IN46241 317-430-3434

Houchens North Foods Craig Knies 611 Bartley Jasper, IN47546 812-482-1366

Love Food LLC Mandeep Singh 1201 E Morgan St Kokomo, IN46901 646-272-9906 Jackson Oil Lou Carter 1970 Kentucky Ave. Indianapolis, IN46221 317-636-4421

Mann Rd BP Inc Baldev (Dave) Singh 6920 Mann Rd Indianapolis, IN46221 317-362-5843

Noble Roman's Inc Paul Mobley 6612 E 75th St Suite 450 Indianapolis, IN46250 317-634-3377

Ramjo, Inc. Monica Heath 1970 Kentucky Ave. Indianapolis, IN46221 317-878-2392

Salhan, LLC Dave Singh 4590 N. Shadeland Ave. Indianapolis, IN46226 317-362-5843

Shadeland Petro Inc Kulwinder (Sonny) Singh 3620 Shadeland Ave Indianapolis, IN46226 317-270-0347

Southeastern Petro Inc Jay Singh 5060 Southeastern Ave Indianapolis, IN46203 732-581-8859

YM Oil Inc Parminder (Harry) Singh Malhi 2960 S Meridian St Indianapolis, IN46225 317-440-4621

H & M Petroleum Inc Rick Singh 4013 S. OO EW Kokomo, IN46902 765-450-8426

Rick Singh Rick Singh 615 N Washington Kokomo, IN46901 765-513-5021 Jathedar Corporation Mike Singh 8010 S. Madison Ave. Indianapolis, IN46227 317-865-9538

Marsh Supermarkets, LLC Kent Tapley 9800 Crosspoint Blvd. Indianapolis, IN46256 317-594-2100

Pizzaco, Inc. Paul Mobley One Virginia Ave., Ste. 800 Indianapolis, IN46204 317-634-3377

Ray-Ron Corporation Kevin Kelly 7201 West 10th St. Indianapolis, IN46214 317-247-9161

Saraga International Grocery Babu Pandit 3605 Commercial Dr Indianapolis, IN46222 317-388-9999

Shelby Petro Inc Jay Singh 3502 Shelby St Indianapolis, IN46227 317-602-4931

Stig, Inc. Ryan P. Stigleman 6479 Titania Drive Indianapolis, IN46236 317-654-5153

Jamestown IGA Mike Cook 33 Brush St Jamestown, IN46147 765-676-5541

Kiran Partners Inc Rick Singh 615 N Washington Kokomo, IN46901 765-513-5021

Miller's Markets Garry Miller PO Box 240 Lagrange, IN46761 260-463-4962 Hazen Enterprises LLC Anthony Hazen 67015 US 31 South Lakeville, IN46536 574-784-9067

RGA Corp d/b/a RGA Oil Gurpinder Singh 101 S Main St Leesburg, IN46538 260-255-8915

SN Marathon LLC Narpinder Singh 1806 Cragmont St Madison, IN47250 812-274-0578

McClure Oil Corp. Kelly McClure PO Box 1750 Marion, IN46952 765-674-9771

Forks County Line Stores, Inc. Jeff James 508 E Warren St Middlebury, IN46540 574-825-5896

Fraberg's IGA Inc Ken Fraley 490 N Chestnut St Monrovia, IN46157 317-627-9469

McKim's IGA Larry Williams 1320 Main St. Mt. Vernon, IN47620 812-838-6521

Muncie Southside Shell Inc Shalinder Kular 1401 E 29th St Muncie, IN47302 317-750-3212

Groceries By Joe Joe Laureys 485 E Michigan St New Carlisle, IN46552 574-654-7422

Meera Vashi - Subway Meera Vashi 5522 Stacer Rd Suite B Newburgh, IN47630 812-842-0615 Lakeville One Stop Inc Khalsa Attinderpal Singh 110 N Michigan St Lakeville, IN46536 574-386-1158

Guillaume's Store Beverly Guillaume 12228 Indiana Street Leopold, IN47551 812-843-5134

Horner's Butcher Block Verlin Horner 825 E 30th St Marion, IN46953 765-662-6112

Martinsville Food Mart LLC Shalinder Kular 390 E Morgan St Martinsville, IN46151 317-750-3212

Shri Gianeshay Namah, Inc. Bharat K. Patel 1408 Lincolnway East Mishawaka, IN46544 574-323-1113

Baba Budha Corp d/b/a Town Mart Paramjeet Guraya 249 W Washington St Morgantown, IN46160 812-597-5600

Gagan Petroleum Inc Avtar Singh 5302 N Wheeling Ave Muncie, IN47304 765-254-1330

Royerton Foodmart Inc Tejinder Toor 7910 N State Road 3 Muncie, IN47303 408-707-6676

LJ's Quick Thru of New Castle LLC Jason Loveless 2323 Broad St New Castle, IN47362 765-760-3135

Orland Mid Town Market Richard (Rick) Rogers 9474 W State Route 120 Orland, IN46776 260-829-6936 Bright Market Dave Pinney 24072 State Line Rd Lawrenceburg, IN47025 812-637-1700

IQRA Petroleum LLC Sajid (Sam) Amin Sulehria 101 N Main St Lynn, IN47355 773-931-9533

Marion Petroleum Inc Ravinder Singh 2210 N Huntington Rd Marion, IN46952 347-882-9701

Lakeshore Food Corp d/b/a Al's Supermarkets Robert Bline PO Box 737 Michigan City, IN46360 219-879-3357

Frabergs IGA Ken Fraley 490 N. Chestnut St. Monrovia, IN46157 317-996-2587

Manny, Inc James Cavaletto PO Box 445 Morristown, IN46161 765-763-6380

HD Petroleum Inc and Dixit Patel Dixit Patel 5302 Wheeling Ave Muncie, IN47304 716-638-3177

Nashville Amoco Steve Payne P.O. Box 1955 Nashville, IN47448 812-988-1822

Simran Petroleum Inc Onkar Singh 68310 SR 15 New Paris, IN46553 574-831-3020

Gallion's Supermarket, Inc. Norm Gallion P.O. Box 134 Orleans, IN47452 812-865-2727 SIYA, Inc. Kentan Patel 645 N. Buckeye St. Hwy. 421 Osgood, IN47037 812-689-5128

OO Gas N Go Inc James Onken 7175 S State Road 67 Pendleton, IN46064 317-339-3567

Wills Market Donnie Smith Jr PO Box 32 Redkey, IN47373 765-369-2226

Holiday Foods & Groceries, Inc. Russell Winkler P.O. Box 139 Santa Claus, IN47579 812-937-4428

Bowl Brb Inc Brent Phillips 1601 S Miller St Shelbyville, IN46176 812-375-4176

One Stop Food and Shop Kiranjit Bawa 209 W Sample South Bend, IN46601 574-320-3242

Baesler's Inc. Bob Baesler 2900 Poplar St. Terre Haute, IN47803 812-232-2498

Ps Upland Inc Palwinder Singh 863 S Main Upland, IN46989 929-393-2006

MaraCor Inc Brian King P.O. Box 371 Walton, IN46994 574-626-2514

Williamsport Food Basket Inc Emily Shireley 500 State Road 28 East Williamsport, IN47993 765-762-2023 Fellure Foods Pauline Fellure PO Box 197 Otterbein, IN47970 765-583-4080

Plymouth Stop n Go Inc and Arshdeep Ralh Arshdeep Ralh 2405 N Michigan St Plymouth, IN46563 260-255-8914

Don West Don West 6329 750 SW Reelsville, IN46171 765-721-0218

Stone Ridge Station Inc Keith Hedinger 1450 W Christmas Blvd Santa Claus, IN47579 812-683-9361

Akash Oil & Gas Inc Onkar Singh 2124 McKinley Ave South Bend, IN46617 574-202-0560

Star 001 LLC Kuljit (Shawn) Singh 3323 Prairie Ave South Bend, IN46614 574-261-7281

Vik Ramjit Singh, Raju Bhaji and Varinder Sahi Vikramjit (Vik) Singh 2455 Lafayette Ave Terre Haute, IN47805 917-344-0290

701 BP LLC Balkrushna (Chris) Patel 701 W Main St Vevay, IN47043 812-571-4732

Clarkson's Market Chris Clarkson 106 E Main St. Westport, IN47283 812-591-2510

S&D's Market, Inc. d/b/a Sanders Foods Jay Sanders 858 North Plymouth Rd. Winamac, IN46996 574-946-3155 Paragon Supermarket Darla Bryant 309 West Union Street Paragon, IN46166 765-537-9622

Prairie Creek Food Mart Inc and Paramdeep Singh Paramdeep Singh 15817 S State Rd 63 Prairie Creek, IN47869 203-543-0143

Gurnav Inc Gurpreet Singh 8530 E US Hwy 36 Rockville, IN47872 231-288-4887

T&G Gas & Food Inc Ravi Singh 829 N Ewing St Seymour, IN47274 812-405-2650

Martin's Super Markets Inc Gregory L Freehauf PO Box 2709 South Bend, IN46680 574-239-1828

Drake's Enterprise LTD Jay & Jamie Francis 204 N Washington St Swayzee, IN46986 765-480-3248

NANAK JI Inc Himmat Singh 704 West Trafalgar Pointe Way Trafalgar, IN46181 317-445-3737

Koontz Lake Market Randy Kafantaris 7893 N. Hwy. 23 Walkerton, IN46574 574-586-7222

Highway Petro Inc Jay Singh 4102 IN-267 Whitestown, IN46075 732-581-8859

HGMG Inc Harminder Gill 202 N Range St Wolcott, IN47995 317-989-6696 Worthington Foods, Inc. d/b/a Worthington Country Markets Timothy Wright 319 Canal St. Worthington, IN47471 812-875-2031

Tri Star Food Mart Inc Shalinder Kular 11723 Walton Cres Zionsville, IN46077 317-750-3212

Meade Thriftway Brad Jansonius 922 W Carthage Meade, KS67864 620-873-5337

Booneville Shopwise Bart Patton 279 Kentucky 28 Booneville, KY41314 606-593-7308

Riverside Supervalu Victor Dawn 118 6th Ave Dayton, KY41074 859-466-1511

Frenchburg IGA Jerry "Skip" Nantz Jr 1175 Hwy 36 Frenchburg, KY40322 606-454-6585

Horse Park LLC Steve Chokshi 4538 Georgetown Rd Lexington, KY40511 513-532-8959

Loretto Foodland Donnie Miles 4905 Hwy 52 Loretto, KY40037 270-865-2941

Webb's Market Inc. Tim Webb 944 E Muhammad Blvd Louisville, KY40204 502-583-0318

Taylor's Foodland Bucky Bell 1403 W 2nd St Owensboro, KY42301 270-683-1626 Kismat Petroleum Inc and Parmpal Singh Parmpal (Paul) Singh 3255 US 421 Zionsville, IN46077 317-313-5878

Farmers Country Market Ben Parsons 1800 Central Ave Dodge City, KS67801 620-225-2981

Satanta Grocery Renee Massey 109 E Comanche Satanta, KS67870 620-649-2741

Campbellsburg Supermarket Stephen Smith PO Box 189 Campbellsburg, KY40011 502-532-7387

Ron's Grocery Jonathan Boggs 17624 Hwy 38 Evart, KY40828 606-837-0430

Don's Super Saver Scott Parsons 200 Waldon Rd Harlan, KY40831 606-573-4063

Mustangs Mart LLC Parminder Manak 5350 Athens Boonesboro Rd Lexington, KY40509 859-644-2558

Pic Pac Supermarket Jonathon Reason 2421 W Market St Louisville, KY40212 502-772-9338

Ryan Supply Sandip Patel 8463 Aa Hwy Maysville, KY41056 606-759-5696

Bullock Oil Inc Robby Bullock 36 Pendleton Rd Pendleton, KY40055 502-817-6206 Shalinder Kular Shalinder Kular 11723 Walton Cres Zionsville, IN46077 317-750-3212

Santan County Foods Inc Hugh Brown 602 S Main St Johnson, KS67855 620-492-2390

Venture Foods Beth Geisick PO Box 155 Sublette, KS67877 620-675-2246

Craycraft's IGA Richard Brown 3500 Court Street Catlettsburg, KY41129 606-739-5141

Wyatt's SuperValu Roger Craig 1310 West Shelby Street Falmouth, KY41040 859-654-3385

Mike Phillips Mike Phillips PO Box 226 Hiseville, KY42152 270-646-7103

Retail Marketing Corporation Doug Rowe P.O. Box 120 London, KY40743 404-735-0102

ValuMarket Supermarket J. Geoff Neumann 315 Whittington Pkwy Louisville, KY40222 502-423-7110

Nortonville Bestway Phil Gilkey 33 Main St Nortonville, KY42442 270-676-3385

Robin Lyons d/b/a Marsh Corner Store & Deli Robin Lyons 3855 Bethlehem Rd. Pleasureville, KY40057 502-845-5058 Redwood Markets Inc Paula Wright 249 Dave Kelly Rd Providence, KY42450 270-667-9867

Thompson's Grocery Jerry Thompson 725 Fellowship Rd Smithland, KY42081 270-994-8059

Viks Foodmart Inc Vikas Kumar 11707 US-231 Utica, KY42376 916-272-4286

Young's Grocery Scott Young 24004 LA Hwy 333 Abbeville, LA70510 337-893-3854

Matherne's Supermarkets Tony Matherne 7580 Bluebonnet Blvd Baton Rouge, LA70810 225-445-3971

Oak Point Fresh Market Ramona James 35045 Louisiana Hwy 16 Denham Springs, LA70706 225-243-5309

Brown's Food Center Jim Brown 620 Main St (Hwy 27) Hackberry, LA70645 337-762-4632

Star A and G Supermarket James M Odom 3003 Hwy 10 Jackson, LA70745 225-634-1466

Simon's Supermarket Monica Bass 212 E 11th St Lot 2 Kaplan, LA70548 337-643-7751

Soprano's Dennis Gremillion 8389 Hwy 190 Livonia, LA70755 225-637-4812 Saver Group Inc Keith DeFisher 2006 Corporate Dr Richmond, KY40475 270-283-1717

Floyds Super Market Inc Jerri Floyd 124 Buckman Lane Union County, KY42461 270-822-4656

Maxie Pierce Grocery Rebecca Boffy 25191 Louisiana Hwy 333 Abbeville, LA70510 337-893-5312

Bet R Stores Cliff Boulden 2812 Kalurah St Baton Rouge, LA70808 225-343-2361

Tiger Stop LLC Nav Thind 5635 Nicholson Dr Baton Rouge, LA70820 601-720-9956

Champagne Market Randy Champagne 1051 W Maple Eunice, LA70535 337-457-1893

Retif Oil & Fuel LLC Ryan Retif 1840 Jutland Dr Harvey, LA70058 800-349-9000

Mac's Supermarket Roy Spence 2438 E Oak St Jena, LA71342 318-992-2425

Superfoods Market Pratt Reddy 331 Veterans Blvd Kenner, LA70062 504-463-5095

Piggly Wiggly Paul Durnin Jr 54033 Hwy 1062 Loranger, LA70446 985-878-2417 Quality Foods Inc Gerry Justice PO Box 2400 Robinson Creek, KY41560 606-639-9735

Highflier Inc Pinankin 'Pintu" Patel 6520 US Hwy 231 Utica, KY42376 201-920-1494

Robie's Food Centers Jim Russo 604 S State St Abbeville, LA70510 337-893-4354

Hi Nabor Supermarket Jim Crifasi 7201 Winborne Ave Baton Rouge, LA70805 225-357-1448

Trabona's Food Store Nick Trabona PO Box 206 Clinton, LA70722 225-683-8287

Galliano Food Store Dannie Burregi 18210 West Main St Galliano, LA70354 985-632-7195

Marcel's Supermarket Jeryl Marcel 2013 Hwy 182 Houma, LA70364 985-879-2247

Larry's Super Foods Travis Roussel 1313 W Veterans Memorial Dr Kaplan, LA70548 337-643-6492

Dave and Bittu LLC Dave Thind 28010 US Hwy 190 Lacombe, LA70445 601-720-9956

Miller's Market Todd Simon 120 Main St Loreauville, LA70552 337-229-6386 Harvest Foods Scott Key 241 Tunica Village Lane Marksville, LA71351 318-253-6561

Chas Cannatella Sons Inc Grant Cannatella PO Box 267 Melville, LA71353 337-623-4211

Simoneaud's East Wayne Simoneaud 1502 E Main St New Iberia, LA70560 337-365-2258

Greaud's Fine Foods Patrick Greaud 217 Apple St Norco, LA70079 985-764-7786

Pierre Part Store Chris Rowell 3421 Hwy 70 S Pierre Part, LA70339 985-252-6261

Murray's Superette Reid Alexander 44269 Hwy 429 Saint Amant, LA70774 225-644-7767

Kenyan Enterprises - Piggly Wiggly Victor Krausch 543 S. Main St. Springhill, LA71075 318-539-9116

Joyce's Supermarket #173 Lowell Gauthier 1620 S Main St St Martinville, LA70582 337-394-3655

Rouses Enterprises LLC Daniel Pritchett PO Box 5358 Thibodaux, LA70302 985-447-5998

R&M IGA Forest Robins 88 Washington St. Eastport, MA04631 207-853-4050 Brian's Supermarket Brian Wederstrandt 18736 LA Hwy 22 Maurepas, LA70449 225-910-2649

Conseco's 520 Mike Royer 1519-B Metairie Road Metairie, LA70005 504-835-5979

Sterling Fresh Foods LLC James Hatchett 1010 Common St Ste 2500 New Orleans, LA70112 504-529-9890

Buddy's IGA Kirk Christian 197 Hwy 165 S Oakdale, LA71463 318-335-2872

Bohning and Co., Inc. Chet Kolwe PO Box 219 Ponchatoula, LA70454 985-386-3126

Romero's Grocery Kenny Suire 1335 Hwy 93 N Scott, LA70583 337-896-6802

DeLaune's Supermarket Jan Martinez 12516 Hwy 431 St Amant, LA70774 225-647-4987

Big Star of Tallulah Inc d/b/a Doug's Market Douglas Curtis 400 E Darrow St Tallulah, LA71282 318-574-1574

Daigle's Supermarket Chris Daigle 32845 Bowie St White Castle, LA70788 225-545-2267

A & J Seabra Supermarkets Diane Stepalavich 440 Stafford Rd. Fall River, MA02721 508-675-3240 Whitehall Grocery Carli Fontenot 22633 Hwy 22 Maurepas, LA70449 225-695-3030

Dorignac's Food Center Corp. Matthew Ratcliff 710 Veterans Memorial Blvd Metairie, LA70005 504-834-8216

USA Neighborhood Market Moody Ahmad 8454 Morrison Rd New Orleans, LA70127 504-241-8048

Sunny Times LLC Jagjit Singh 65583 Pump Slough Rd Pearl River, LA70452 601-951-1534

Sunny Times #7 LLC & Jagjit Singh Jagjit Singh 27466 Highway 22 Ponchatoula, LA70454 601-951-1534

Lishman's City Market Gary Cox 4020 Pontchartrain Dr Slidell, LA70458 985-649-2180

Tureau's Grocery Nick Tureau 44463 Hwy 431 St Amant, LA70774 225-622-4094

Gaubert Food Marts Inc Grady Gaubert PO Box 310 Thibodaux, LA70302 800-256-1250

Big E's Foodland, Inc. Michael Superson 11 Union St. E. Hampton, MA01027 413-527-2125

Village Food Mart Gary Magetto 43 Somers Rd Hampden, MA01036 413-566-8717 Compare Supermarkets Inc Marc Iannotti 2A Adams St Extension Lynn, MA01902 781-581-9449

BZGJJ Corp and Bassan Zeaiter Bassan Zeaiter 1112 Bay St Springfield, MA01109 978-764-1976

Harvest Fare Mike Lazarus 2905 Hamilton Ave Baltimore, MD21214 410-254-1603

Hebron Food Rite Azaz Azam 100 S Main St Hebron, MD21830 410-749-3670

Brackett's Market, Inc. J. Steve Brackett 185 Front St. Bath, ME04530 207-443-2012

P&L Country Market Ron Roberts 514 Corinna Rd Dexter, ME04930 207-924-5000

Future Foods Walter Berry 5 Depot Sq Mechanic Falls, ME04256 207-345-2791

Princeton Group Foodmarts Frederick Crowe PO Box 69 Princeton, ME04668 207-796-2244

Burnt Cove Market Vernon Seile 1 Burnt Cove Market Rd Stonington, ME04681 207-367-2681

Wells Super Food Market Nick Hunter 1517 Post Rd Wells, ME04090 207-641-2125 Harry's Supermarket Lynne McCluskey 290 Wahconah St. Pittsfield, MA01201 413-442-9084

Bel-Garden Market Roland Altenburg 5950 Belair Rd Baltimore, MD21206 410-426-4770

JM Kim Inc Jae Won Kim 9402 Hines Estates Dr Baltimore, MD21234 410-961-4270

McKay's David McKay PO Box 98 Hollywood, MD20636 301-373-5848

Sandhu LLC d/b/a Samaiyra Mart Gurmeet Singh PO Box 204 Brownfield, ME04010 207-935-7030

Greene IGA Paul Bussiere PO Box 178 Greene, ME04236 207-946-5100

Rideout's AG Market Gail Rideout 116 Somerset St Millinocket, ME04462 207-723-8816

Rangeley IGA Leona Kennett PO Box 543 Rangeley, ME04970 207-864-5089

Trenton Market Place IGA Mackenzie Leland 1007 Bar Harbor Rd Trenton, ME04605 207-667-9597

Larry's Market Peter Magaraggia PO Box 319 Baraga, MI49908 906-352-6535 B & D Petroleum Sales, Inc. Michael F. McCarthy 1122 Bay Street Springfield, MA01109

Geresbeck's Food Market John Stricker 2109 Eastern Blvd Baltimore, MD21220 410-686-3487

Jubilee Foods Rich Boyd P.O. Box 460 Emmitsburg, MD21727 301-447-6688

Brownings Shop 'N Save Missie DiSimone 406 Weber Road Oakland, MD21550 301-334-4411

Plummer's Store Troy Plummer 235 Parker Farm Rd Buxton, ME04093 207-727-3126

Goulette's IGA Barry Goulette 54 Water St Guilford, ME04443 207-876-2282

Tony's Foodland David Allenson 639 Roosevelt Trl Naples, ME04055 207-693-3988

Jerry's Market Peter Dunham 1022 Main St Sanford, ME04073 207-324-5834

The Common Market Bill Gagne PO Box 840 Union, ME04862 207-785-6800

The Market Stan Ochab 20175 Telegraph Rd. Brownstown, MI48174 734-479-1240 Settler's Co-op Jeffrey Helsins PO Box 50 Bruce Crossing, MI49912 906-827-3515

Azteca Supermercado Nick Sesi 2411 Central St Detroit, MI48209 313-843-0500

Lance's Hometown Market Omar Ayar 8656 Wyoming Ave Detroit, MI48204 313-931-2000

Oak Ridge Markets Michael Kohler 31240 Groesbeck Hwy Fraser, MI48026 586-709-4165

Hanover Market, LLC Rick Bodell 127 W. Main St. Hanover, MI49241 517-563-8291

Jubilee Foods Jeff Ofsdahl 318 W Adams Iron River, MI49935 906-265-5462

Country Markets Guy Kennedy 1821 Spring Arbor Rd Jackson, MI49203 517-787-6081

Larry's Foodland Sherrie Beaver 33151 Plymouth Livonia, MI48150 734-422-2075

Angeli Foods Jo Ann Puser 1401 - 8th Avenue Menominee, MI49858 906-863-5575

Advance Management Solutions Group LLC Jeff Schamanek 967 Hollow Corners Ct Rochester, MI48307 248-790-5333 Miller's General Store Inc Craig Miller 5948 W Levering Rd Cross Village, MI49723 231-526-5226

Fairlane Food Center Patrick Pattah 16520 W Warren Ave Detroit, MI48228 313-584-9630

Alpena Supermarket Inc Nathan Neiman 2010 S River Road East China, MI48054 989-464-2661

Gladstone SuperValu Curt Spreen 409 N 9th St Gladstone, MI49837 906-428-9073

Jim's Foodmart William Winter PO Box 95 Houghton, MI49931 906-482-4080

Jim's Jubilee Foods Dustin Gransinger PO Box 409 Ishpeming, MI49849 906-486-4900

Pat's Foods Enterprises Joe Campioni 139 N. Main St. L'Anse, MI49946 906-524-6463

Luna Pier Truck Center LLC Sam Saad 4180 Luna Pier Rd Luna Pier, MI48157 313-258-4949

Metamora Foodland Andy Abro 3889 S Lapeer Road Metamora, MI48455 810-678-2265

Cherry Creek Market Michael Schwemin PO Box 199 Skandia, MI49855 906-249-3377 The Store Ron Hermanson W17212 Main St Curtis, MI49820 906-586-6400

Grand Price Supermarket Ronny Ayer 12955 Grand River Ave Detroit, MI48227 313-934-1000

North River Party Shoppe Ray Rosati 3742 N River Rd Fort Gratiot, MI48059 810-966-8357

Byron Township Motel LLC Sudhir Modi 6569 Clay Ave SE Grand Rapids, MI49548 616-871-9700

Angeli Food Co. Dan Lambert 833 Riverside Plaza Iron River, MI49935 906-265-5107

Lofaro's Market Tony Lofaro 800 Lakeshore Ishpeming, MI49849 906-486-4441

Quality Dairy Co Inc Jeff Schook 111 W Mount Hope Ave Lansing, MI48910 517-371-4955

Valle's Village Market Mike Valle 1034 N. Third St. Marquette, MI49855 906-228-6487

Ebeling's IGA Supermarket Rose Schupp 529 Main St. Norway, MI49870 906-563-9581

Roger's Foodland Tunie Duensing 4039 Hollywood Rd. St. Josephs, MI49085 269-429-9661 Gary's Quality Foods Deb Kruhmin 304 S Menominee Stephenson, MI49887 906-753-2216

Paulbeck's Inc Mike Paulbeck 171 Red Oak Dr Aitkin, MN56431 218-927-6919

Jim's Marketplace Foods James Baldus 301 11ths Street NE Austin, MN55912 507-433-1028

Almich's Market Brett Almich 34 East Center Ave Clara City, MN56222 507-530-1486

Jim's Market Brady Schneeberger 30 Central Ave N Elbow Lake, MN56531 218-685-4221

Tony's SuperValu Corey Jensen 1515 Hartford St Hawley, MN56549 218-483-3339

Becker's SuperValu Daryl Sifert 114 Vernon Ave Morgan, MN56266 507-249-3173

Hartman's Supermarket Mike Hartman 149 NW 1st St. Ortonville, MN56278 320-839-2583

Jim's Market Dean Ackerman 2525 20th St Slayton, MN56172 507-836-6464

Doug's Supermarket Steve Hagen 310 Main Ave. NE Warroad, MN56763 218-386-1246 Gary's Quality Foods Jeff Peretto PO Box 687 Wallace, MI49893 806-788-4200

Pete's County Market Ryan Schmitz 2612 S Broadway St Alexandria, MN56308 320-762-1158

Darold's SuperValu Foods Dave Martin 200 12th St S Benson, MN56215 320-842-7261

The Marhons Group Randy Schroeder 310 Cokato St Cokato, MN55321 320-286-6342

Eyota Market Vicki Arendt 501 Glen St SW Eyota, MN55934 507-545-0108

Erdman's County Market Jill Duitsman PO Box 338 Kasson, MN55944 507-634-2731

Willie's SuperValu Max Martin PO Box 147 Morris, MN56267 320-589-4040

Service Foods Market Dana Still 250 E Main Perham, MN56573 218-640-0035

Tauer's SuperValu Lyn Johnson 101 W Central Springfield, MN56087 507-723-4175

Glenn's SuperValu Glenn Kuck 491 Main Ave W Winsted, MN55395 320-485-2123 Baumann Food Pride Terry Baumann P.O. Box 277 Weidman, MI48893 989-644-2022

King's County Market Steve Wotrang 13735 Round Lake Blvd Andover, MN55304 763-712-8191

Blackduck Family Foods Eric C Anderson 288 Frontage Road Blackduck, MN56630 218-835-4244

Grand Central Inc. Bob Hilgers 310 Frazee St. E. Detroit Lakes, MN56501 218-847-4401

Palubicki's Food & Deli Leah Palubicki 107 N Kaiser Fosston, MN56542 218-435-1454

Brad's Market Brad Minnehan 128 N Jefferson Minneota, MN56264 507-872-5183

B&D Market Mike Tersteeg 1002 W Lincoln Ave Olivia, MN56277 320-523-1626

Tersteeg's Connie Lechner 1111 East Bridge St Redwood Falls, MN56283 507-637-8332

Trimont Town Center Randy Grupe Hwy 4 South Trimont, MN56176 507-236-8099

Mary's Market South Steve Wallen 54 Mill Hill Road Suite Y Bloomsdale, MO63627 573-483-2521 Town and Country Lee Shryock 208 Lincoln Dr Frerick Town, MO63645 573-783-7877

C&R Supermarkets Inc Mark Thomas PO Box 337 Macon, MO63552 660-385-2151

RPCS, Inc. Larry Hayward 1878 S State Hwy 125 Rogerville, MO65742 417-829-9200

TH Treats NC LLC Guy Mace 1525 E Republic Rd Suite A-100 Springfield, MO65804 417-350-5099

Ramey's Taylor Ramey 1925 Spillway Rd Brandon, MS39047 769-524-4246

Piggly Wiggly #024 John Swann 17284 Okahoma Street Coffeeville, MS38922 662-675-2626

SuperValu Foods Sandra Simmons 128 N Harvey Greenville, MS38701 662-332-2660

Luttrell's Grocery Shaun Luttrell 3015 Hwy 51 S Hernando, MS38632 662-449-4631

Piggly Wiggly Jonathan Lambert 627 Battleground Dr luka, MS38852 662-423-3651

Brooks Grocery Brooks Davis 600 Battleground Dr Luka, MS38852 662-423-9595 SMVS LLC Sanket Patel 4850 SE PP Hwy Holt, MO64048 201-238-9213

The Butcher Block Sherry Bollinger Route 1 Box 10 Patton, MO63662 573-866-3464

Food Giant Dedra Clark 118 Industrial Dr Sikeston, MO63801 573-380-9990

G&W Foods Inc Ron Branch PO Box 329 Willow Springs, MO65793 417-469-4000

Piggly Wiggly #23 Ben Pratt PO Box 277 Bruce, MS38915 662-983-2527

Carson's Piggly Wiggly Rodney Manahan 71A Quail Run Road Corinth, MS38834 662-286-9245

SuperValu Foods Luther Haire 150 W Reed Rd Greenville, MS38741 662-332-7611

Dendy Foods Inc Kirkham Dendy 440 W Madison St Houston, MS38851 662-456-2787

Potter and Sims Food Inc Marc Sims 600 Tipton Street Kosciusko, MS39090 662-289-5934

Tems Food Market #2 Robert Tem Kovits 101 W Pearl St Macon, MS39341 662-726-5467 J & R Queens, Inc. Raymond Queen P.O. Box 2061 Imperial, MO63052 314-609-5484

Apple Market Doug Sharp 1100 Branch St Platte City, MO64079 816-431-0246

Summer Fresh Supermarkets, Inc. Mike Turk 3554 S. Campbell Ave. Springfield, MO65807 417-429-1595

Walden's Supermarket Gilda Walden 910 E Church St Booneville, MS38829 662-728-4621

Vowell's Marketplace Samantha Walker 207-J N Davis Ave Cleveland, MS38732 662-843-0023

Sullivan's Grocery Steve Sullivan 1175 E Third St Forest, MS39074 601-469-2452

Roberts Company Inc Diane Jett 601 Adeline St Hattiesburg, MS39401 601-530-5065

Sunflower Food Store #37 Jason McKnight 903 Hwy 82 E Indianola, MS38751 662-887-1571

Sahil Group LLC and Sahil Preet Singh Sahil (Sam) Preet Singh 8660 MS-490 Louisville, MS39339 601-521-3491

ANGS Group Inc David Thind 1706 US 51 Madison, MS39110 601-720-6275 Alex Amin d/b/a Pike Food Mart Alex Amin 1150 Hwy 44 E McComb, MS39648 601-730-1515

Shell Truck Plaza LLC David Thind 5073 Hwy 17 S Pickens, MS39146 601-720-9956

Piggly Wiggly Joe Williams 323 Erwin Rd Stonewall, MS39363 601-659-4551

Jeffcoat Family Market James Jeffcoat 862 River Road Tunica, MS38676 662-357-1486

Allen's Manix Store Susan Ford PO Box 244 Augusta, MT59410 406-562-3333

L&P Grocery Inc. Luke Vossler 215 N Main Boulder, MT59632 406-225-3301

Charlo Grocery Rick Marcure 56609 Hwy 212 Charlo, MT59824 406-644-2575

Clinton Market Kent Hamer 20500 Hwy 10 East Clinton, MT59825 406-825-9920

Gary & Leo's Fresh Foods IGA Jamey Byrnes 600 S Main St Conrad, MT59425 406-278-7843

Neu's SuperValu Tim New PO Box 307 Fairview, MT59221 406-742-5441 Jerry Lee's Grocery Mark Lu 1804 Ingalls Ave Pascagoula, MS39567 228-762-5292

Piggly Wiggly #222 Glenn Gillen 237 W Oxford St Pontotoc, MS38863 662-489-4282

Angel Foodmart Janardan (Alex) Amin 1005 Barnett Rd Summit, MS39666 601-276-3556

Kilgore's Supermarket Jason Kilgore 1704 S Gloster St Tupelo, MS38801 662-680-9315

Lee & Dad's IGA Janice Kljsved 205 W Madison Ave Belgrade, MT59714 406-388-4116

Broadus IGA Rita Wenzel PO Box 549 Broadus, MT59317 406-436-2288

Finley's Food Farm, Inc. Jeff Finley 400 Indiana Chinook, MT59523 406-357-2271

Rosebuds Tracy Barta PO Box 1893 Colstrip, MT59323 406-748-3377

Hometown Market Karla Forbregd PO Box 551 Culbertson, MT59218 406-787-5812

Froid Grocery LLC Misty Williams PO Box 158 Froid, MT59226 406-766-2413 I-55 Development LLC David Thind 10051 Cooper Williams Dr Philadelphia, MS39350 601-720-6275

George Hudson d/b/a Piggly Wiggly George Hudson 1002 Main St Port Gibson, MS39150 601-437-4205

Ramey's Ronnie Starns 4233 Rocky Branch Rd Sumrall, MS39482 601-758-4409

C.M. Treppendahl & Sons, Inc. Wettlin Treppendahl P.O. Box 1215 Woodville, MS39669 225-964-4671

Big T IGA Aaron Boshart P.O. Box 1330 Big Timber, MT59011 406-932-5446

Hennessy Market Mike Michalsky 32-40 E Granite Butte, MT59701 406-723-3097

Circle Country Market Sam Graves 105 10th St Circle, MT59215 406-485-2680

Columbus IGA Plus Denise Caton 133 N 5th St Columbus, MT59019 406-322-5718

Valley Foods John Henderson 711 W Main St Deer Lodge, MT59722 406-846-2684

Reynold's Market John Paul Baker PO Box 968 Glendive, MT59330 406-377-4588 Everyday IGA Richard Chadwick 701 1st Ave N Great Falls, MT59401 406-727-0818

Van's Thriftway Paula Vanderjagt 306 Euclid Ave Helena, MT59601 406-442-8645

Lolo Harvest Foods Tim McGreevey PO Box 610 Lolo, MT59847 406-273-6661

Tande Grocery Brad Tande 300 1st Ave. Poplar, MT59255 406-768-3461

Picchioni's IGA David Picchioni 10 9th Ave West Roundup, MT59072 406-323-2410

Reese and Ray's IGA Plus Kelly Burke 203 2nd Street NW Sidney, MT59270 406-482-3737

Trego Mercantile d/b/a Fortine Mercantile Betty Singer PO Box 215 Trego, MT59934 406-882-4446

Mini Merc Michael Reiter 2422 3rd St Worden, MT59088 406-967-2431

Woodie Enterprises Mike Woodie 6500 South Blvd Charlotte, NC28217 704-556-3033

Renaissance Co-op Walter Davis Jr 2517 Phillips Ave Greensboro, NC27405 336-638-1722 Midtown Market Beth Keating 207 3rd Ave Harlowton, MT59036 406-632-5570

Trout Creek Local Store, Inc. Michelle Tammaro PO Box 169 Heron, MT59844 406-827-4507

Wendy and Ronald Rahn Wendy Rahn 11497 Hughes Ct Lolo, MT59847 406-251-3550

Beartooth Market IGA Shawn Halvorsen PO Box 1170 Red Lodge, MT59068 406-446-2684

Van Dykes Supermarket Tracy Barta 1215 Main Roundup, MT59072 406-855-3294

K's Supermarket Ted Kaste K's Supermarket Stanford, MT59479 406-566-2351

Main Street Market Roger Hutchinson 108 N Main St Twin Bridges, MT59754 406-684-5070

Piggly Wiggly Donna French 1500 Live Oak St Beaufort, NC28516 252-728-7262

Carlie C's IGA Larry Wilson 10 Morganite Dr Dunn, NC28334 910-591-9016

Galaxy Food Centers Rick Knighton 2515 12th Ave NE Hickory, NC28601 828-328-1016 Van's IGA Don Sintek 1260 Maple Ave Helena, MT59601 406-690-0716

Rowli's Food Farm Barry Rowlison PO Box 269 Joliet, MT59041 406-962-3588

Rueb's SuperValu Brian Rueb 116 West 1st Ave Plentywood, MT59254 406-765-1031

Moody's Market, Inc. Linda Bell 63802 US Hwy 93 Ronan, MT59864 406-676-3301

Walter's IGA Michael Walter PO Box 495 Sheridan, MT59749 406-842-5417

Harvest Markets Fred Boon 2006 Main St Thompson Falls, MT59873 406-827-4321

Markus Foods David Johnson 9 Baker Ave Whitefish, MT59937 406-862-8258

Circle K Stores, Inc. Bob Campau 2440 Whitehall Park Dr., Ste. 800 Charlotte, NC28273 704-583-5710

Piggly Wiggly Josh Bartlett PO Box 913 Fair Bluff, NC28394 910-649-7273

Leland Foods, Inc. d/b/a Piggly Wiggly #92 Dan Teachey 112-A Village Road Leland, NC28451 910-619-3958 Fairvalue Stores Chris Ogren PO Box 810 Lenoir, NC28645 828-757-6704

Town Market Billy W Daughtry 1700 Hwy 70A Pine Level, NC27568 919-915-5271

Food Country Peter Solanki 6638 W Hwy 27 Vale, NC28168 980-241-7050

Ashley SuperValu Kirk Rueb 122 W Main St Ashley, ND58413 701-288-3419

Hinrichs SuperValu Terry Hinrichs 210 8th St. E Harvey, ND58341 701-399-9881

LaMoure Foods Lori Gentzkow 10220 Hwy 13 LaMoure, ND58458 701-833-5361

Tracy's Market LLC Tom Tracy PO Box 1459 Newtown, ND58763 701-627-3415

Econo Foods Barry Bowar 387 11th St. S. Wahpeton, ND58075 701-642-4421

No Frills Supermarkets Jeff Grier 11163 Mill Valley Rd Omaha, NE68154 402-399-9244

Campton Cupboard Inc Andy Oesch 1315 Rt 175 Campton, NH03223 603-726-8903 Healthy Home Market Judy Watkins 1208 Hickory Blvd SE Lenoir, NC28645 828-728-0499

The Pantry Inc Mark Bierley 1801 Douglas Dr Sanford, NC27330 919-774-6700

Honey's Supermarket, Inc. Bobby Young 9580 W. NC 10 Hwy Vale, NC28168 704-462-2887

Wangler Foods Inc Fred Wangler PO Box 643 Casselton, ND58012 701-347-4181

Kennedy's Fresh Foods Kyle Kennedy PO Box 1238 Hettinger, ND58639 701-567-2404

Del's SuperValu Mike Mann 319 Main Napolean, ND58561 701-754-2255

Springfield Market Tanja Goellner 3709 Hwy 8 Richardton, ND58652 701-974-8258

B&R Stores, Inc. Eric Schafers P.O. Box 5824 Lincoln, NE68505 402-464-6297

Antrim Market Place Juliet Ermitano 76 Main St Antrim, NH03440 603-588-2800

LaPerle's IGA Guy LaPerle 64 Trooper Leslie Lord Memorial Hwy Colebrook, NH03576 603-237-4370 Honey's IGA of Newton Bobby Young 425 West A St. Newton, NC28658 828-695-8295

Selma Supermarket IGA Bobby Holloman 212 N Pollock St Selma, NC27576 919-965-2996

Piggly Wiggly Patrick Delaney 912 Washington St Williamston, NC27892 252-526-8121

Ekness Super Valu Randy Ekness PO Box 708 Crosby, ND58730 701-965-6412

Kenmare SuperValu Duwayne Gillseth 16 E Division St Kenmare, ND58746 701-385-4213

Tellmanns Market Allen Tellmann 603 Ash Ave New Salem, ND58563

Steele Grocery Inc Brian Crosby 113 Mitchell Ave S Steele, ND58482 701-475-2612

Gary's Super Foods Gary Suhr 1620 E 4th, #110 North Platte, NE69101 308-534-1224

Berlin IGA Sue Valliere 19 Pleasant St. Berlin, NH03570 603-752-1050

Marc Fournier Marc Fournier PO Box 338 Contoocook, NH03229 603-746-5085 A.G. Supermarkets, Inc. Timothy Merrill 11 Cooperative Way Pembroke, NH03275 603-223-6710

Launch Delran LLC Jason Avant 5029 Route 130, Suite 300 Delran, NJ08075 773-793-6401

Frenchtown Market IGA, Inc. John Traub 28 6th St. Frenchtown, NJ08825 908-996-6869

lliff Camps & Clinics LLC Theresa lliff 280 Spring St. Newton, NJ07860 973-383-7231

Costa's Food Market Ted Theodoris 6100 Westfield Ave Pennsuken, NJ08110 856-665-4885

Perlmart Shoprite Supermarkets, Inc. Jim Haslett 954 Rt 166 Toms River, NJ08753 732-341-0700

Food Basket Ray Marcus 1111 Tom Foy Blvd Bayard, NM88023 575-537-3317

Raintree Thriftway Hannah Butler 2300 E Llano Estacado Blvd Clovis, NM88101 575-935-0013

Red Mesa Trading Co Inc Craig Callaway 501 Airport Dr Ste 100 Farmington, NM87401 505-327-5156

La Tienda Tony Mendoza 420 E Marland Street Hobbs, NM88240 575-393-4555 Mattsons Market Roseann Trusdell 1609 Mount Holly Rd. Burlington, NJ08016 609-386-1607

Shaan's Deli and Mart LLC Harpreet Singh 461 3rd Ave Elizabeth, NJ07206 908-355-3513

Joseph Wolfson, Inc. d/b/a Wolfson's Market Suzanne Wintenberg 480 Boonton Tpk. Lincoln Park, NJ07035 973-694-0238

Iliff's Camp & Clinics, LLC Theresa Iliff 280 Spring St Newton, NJ07860 973-383-7231

Avon Foods, Inc. d/b/a Roebling Town Market Manjit Singh 1275 Hornberger Ave. Roebling, NJ08554 609-499-1550

Super Town Food, LLC d/b/a Smitty's Foodtown Keith Fansler 108 Lacey Rd Whiting, NJ08759 732-716-0777

La Tienda Thriftway John Whittington 1301 S Canal St Carlsbad, NM88220 575-887-5514

Peppers Supermarket Mark Schultze 812 E Florida St Deming, NM88030 575-546-3922

Farmers Market Serge Baron 816 NM-516 Flora Vista, NM87415 505-334-0333

Save Mart of Las Cruces Socorro Salinas 495 N Valley Dr Las Cruces, NM88005 575-526-8628 Jacks Foodtown Keith Fansler 370 Bloomfield Ave Caldwell, NJ7006 732-275-5756

Elmer IGA, Inc. Jeannette Schmidt PO Box 878 Elmer, NJ08318 856-358-3713

Happy Kids Home 1 LLC Neeraj Kotiyal 51 Stouts Lane #7 Monmouth Junction, NJ08852 732-208-1632

Nicholas Markets Robert Lenthe 1068 High Mountain Road North Haledon, NJ7508 973-423-5506

Shri Ram Café LLC, Hemesh Parikh, Parul Patel, Govind Patel, and Dhaval Patel Dhaval Patel 220 County Ave Secaucus, NJ07094 201-240-3944

Launch Deptford LLC Jason Avant 8 Alison Ct Woodbury, NJ08096 856-352-6470

Triangle Grocery Adam Pruitt 12165 N Hwy 14 Cedar Crest, NM87008 505-281-3030

Jicarilla Super Market Michelle Garcia 314 Hawks Dr Dulce, NM87528 575-759-3453

T&R Market Thomas Saucedo PO Box 477 Gallup, NM87301 505-777-4366

Farmer's Country Market Martin Dalgado 501 W 18th St Portales, NM88130 575-910-0563 Kaune's Cheryl Sommer PO Box 2835 Santa Fe, NM87505 505-982-2629

Roy's Inc Stephanie Herr 560 Idaho St Elko, NV89801 775-738-3173

La Bonita Supermarkets Gabriiel Gonzales 3371 S Easter Ave Las Vegas, NV89169 702-657-6518

LJ's Market, LLC Jeff Koenig P.O. Box 4516 Pahrump, NV89061 775-751-3930

Bellmore Fresh Farmers Market Giuseppe Burgo 1809 Newbridge Rd Bellmore, NY11710 917-583-3287

Bonavita Key Food Salvatore M Bonavita 751 Lydig Ave Bronx, NY10462 914-803-1710

Rank's IGA Corp Richard Rank 201 West Ave. Canandaigua, NY14424 585-394-1863

DeCicco's of CR Inc James Capriotti PO Box 177 Cross River, NY10518 914-763-5293

SWF Food Corp dba Met Foodmarkets Jason Ferreira 24902 Jericho Tpke #105 Floral Park, NY11001 516-328-9755

Horseheads Jubilee David W Marks 2898 Westinghouse Rd Horseheads, NY14845 607-796-2191 Halona Marketplace Loren Thomas 1 Shalako Dr Zuni, NM87327 505-782-4547

Raine's Market Scott Raine 81 N Main St Eureka, NV89316 775-237-5296

Stewart Market Nick Kasto 2021 E Stewart Las Vegas, NV89101 702-384-3688

Panaca Market Nate Katschke 1105 Main St Panaca, NV89042 775-728-4454

Tri Town IGA Express Kirk Lavigne 904 Route 11 C Brasher Falls, NY13613 315-389-3333

Associated Supermarket William Duran 229 Knickerbocker Ave Brooklyn, NY11237 718-456-5298

Terry's Food Mart, Inc. Terry Vaundren 11344 South St. Cato, NY13033 315-626-2335

Larkfield IGA Fran Maier 301 Clay Pitts Rd. E. Northport, NY11731 631-368-1661

Fresh N' Easy Markets Shay Coriat 102-21 Queens Blvd Forest Hills, NY11375 718-897-1316

Lewis Super Emrys Lewis 2358 Burgoyne Ave Hudson Falls, NY12839 518-747-7584 Lake's Market Inc Mark Lake 975 Broyles Ranch Rd Battle Mountain, NV89820 775-635-2406

Food Courts of Nevada LLC Ted Buban 104 Cassia Way Henderson, NV89014 702-733-7220

Bradley's Bestway d/b/a Oxborrow Trina Oxborrow PO Box 1335 McGill, NV89318 775-235-7147

Khoury's Fresh Market Ghassan Khoury 282 Spring Creek Pkwy Spring Creek, NV89815 775-738-1114

Village Market Don Hurly 49 N Main St Broadalbin, NY12025 518-883-3300

Key Fresh & Natural Mohammed Shehadeh 3315 Avenue H Brooklyn, NY11210 718-434-1387

Lavigne's IGA Kirk Lavigne 6081 State Rt. 11 Chateaugay, NY12920 518-497-3072

Fillmore Shop 'N Save Randy Ellis 44 S Genesee Street Fillmore, NY14735 585-567-2701

Food Baskets IGA Tom Reichert 10-15 Fort Salonga Rd. Fort Salonga, NY11768 631-261-3511

C-Town Supermarket John Bonilla 22251 Jamaica Ave Jamaica, NY11428 718-464-7208 Luzerne Market James Mackey 12 Main Lake Luzerne, NY12846 518-696-4234

Peck's Markets Jeff Gombita 120 Kirk Rd Narrowsburg, NY12764 845-252-3016

Nunda Shop 'N Save Jeffrey R Wolf PO Box 726 Nunda, NY14517 585-468-2220

Potsdam IGA Supermarket Richard (Rick) Cross 27 Elm St. Potsdam, NY13676 315-265-6282

Gabriel's Supermarket Jeffrey Gabriele 255 Mohawk Ave. Scotia, NY12302 518-370-0140

Padgett's IGA Mark Padgett P.O. Box 31 Star Lake, NY13690 315-848-2712

Breen's Markets Terri Ziegler 4090 Pearsall St Williamson, NY14589 315-589-9691

Sutton Foods Kirby Sutton 605 N Main Arcanum, OH45304 937-692-8463

SVR Oil LLC Harry Reddy 1550 Magnolia Dr Cincinnati, OH45215 937-663-4802

Market Fresh Foods Lane Robbins 301 Troy Pike Covington, OH45318 937-473-2531 Peck's Market of Livingston Manor Gary Shaffer PO Box 744 Livingston Manor, NY12758 845-439-4091

AP/APH Pittsburg, LP Randy Torres Apollo Real Estate Advisors New York, NY10167 212-515-3252

DiOrio's Supermarket, Inc. Bob DiOrio 2938 State Rt. 28 Old Forge, NY13420 315-369-3131

Powerhouse Food Corp d/b/a Holiday Farms David Mandell 374 Roslyn Rd Roslyn Heights, NY11577 516-621-6420

Cirrilo's Markets Fran Cirillo 7 S Jersey Ave, Ste 2 Setauket, NY11733 631-751-4472

Key Food Stores Co-op Inc Patsy Driscoll 1200 South Avenue Staten Island, NY10314 718-697-8209

ACME Fresh Market Nick Albrecht PO Box 1910 Akron, OH44313 330-733-2263

Hustead Gas and Food Mart, Inc. Pannu Singh 2183 Oakbrook Blvd. Beaver Creek, OH45434 937-830-1877

Awad Food Mart, Inc. Khalid Awad 5346 Dolloff Rd. Cleveland, OH44127 216-641-9698

Geyer's Markets Inc Daniel R Gradijan 385 N Seltzer St Suite 5 Crestline, OH44827 419-683-2925 Village Farms IGA Diane Peronace 1038 Park Blvd. Massapequa Park, NY11762 516-798-9507

Favata Military Sales Al Favata 30 Lakeview Dr Newburgh, NY12550 845-561-8287

Bosco & Geers Joe Bosco Jr. 343 East Ave. Oswego, NY13126 315-343-5421

Brennan's Supermarket & Video Kevin Brennan 2517 Rt 44, Washington Hollow Plaza Salt Point, NY12578 845-677-0107

Shelter Island IGA Diane Peronace 75 North Ferry Rd. Shelter Island, NY11964 516-798-9507

Chanatry's Market Fred Brescia 485 French Rd Utica, NY13502 315-724-4107

Ellet IGA Kent Romesberg 255 Darrow Rd Akron, OH44305 800-607-0314 x 201

Frederick Bros., Inc. d/b/a Frederick's IGA Steve Frederick 140 E. Findlay Carey, OH43316 419-396-7607

York-Lee Inc dba Zagara's Marketplace John Zagara 1940 Lee Rd Cleveland Heights, OH44118 216-397-8564

Davis Foodtown Inc James E Davis 830 E Main St Dayton, OH45426 937-837-0689 Grocerylane Babulal Patel 1451 Troy St Dayton, OH45404 937-367-4876

Sparkle Market Gordon Todd 1616 Penn Ave East Liverpool, OH43920 330-385-8916

Eastman's Piggly Wiggly Brent Eastman 210 Second Ave Gallipolis, OH45631 740-446-6174

Cornell's Foods Grant Cornell 408 Cleveland Road E. Huron, OH44839 419-433-7733

Sparkle Market Charles Adams 7785 State Route 45 Lisbon, OH44432 330-424-5122

Saneholtz-McKarns, Inc. Jim Saneholtz 416 West Main St. Montpelier, OH43543 419-485-5586

Baker's IGA Mark Cutshall 243 W State St Newcomerstown, OH43832 740-622-7979

Gardners SuperValu John Martin 117 Whittlesey Norwalk, OH44857 419-668-1177

Payne SuperValu Kent Meeks 143 N Main St Payne, OH45880 419-263-2713

Steve Barhorst d/b/a BMI Indoor Speedway Steve Barhorst 791 E Main St Versailles, OH45380 937-526-9544 Jay Gayatri LLC Poonam Patel 675 Cleveland Ave Defiance, OH43512 601-630-7901

Kaiser's Greg Kaiser 101 E. Indiana Edon, OH43518 419-272-2713

Devine's Shop 'N Save Ed Devine 529 N Main St Hubbard, OH44425 330-534-3625

Uhl's Jamestown Markets Robb Uhl 96 W Washington St Jamestown, OH45335 937-675-4161

Kishman's IGA Hope Carman 202 E High St Minerva, OH44657 330-868-7727

Groceryland Jo Mundhenk 510 W Main St New Labanon, OH45345 937-687-1378

Newton Falls IGA Jeff Clark 140 Superior Street Newton Falls, OH44444 330-872-1201

Schilds IGA David G. Beaty 171 Milan Ave. Norwalk, OH44857 419-668-5156

Hustead Marathon, Inc. Van Lvong 6430 Springfield Xena Rd. Springfield, OH45502 937-328-5102

Sparkle Market Parkman Tony Modarelli 2587 Parkman Rd Warren, OH44485 330-898-6060 Ron's SuperValu Ron Budde 140 S Park St Deshler, OH43516 419-278-2876

MMG Fayette LLC Manpreet(Manny) Singh 418 E Main St Fayette, OH43521 516-884-5076

Umiya Petroleum LLC & Rohit Patel Rohit (Rick) Patel 7888 Old Troy Pike Huber Heights, OH45424 224-565-3896

Morinda Petroleum LLC and Harman Singh Harman Singh 1250 W Breese Rd Lima, OH45806 937-214-5117

Wagner's IGA Wally Wagner 257 E. 4th Minster, OH45865 419-628-3537

Glenn's Market Greg Myers 6085 Fallsburg Rd. Newark, OH43055 740-345-2003

Macali's Giant Eagle Michael Ferguson 40 Vienna Ave. Niles, OH44446 330-652-2519

Kohls SuperValu Mark Kohls PO Box 67 Ottawa, OH45875 419-523-6248

Shri Mahakali LLC and Rohit Patel Rohit (Rick) Patel 728 E Main St Trotwood, OH45426 224-565-3896

Hometown Marketplace Theresa Kronenberger 60 Marvins Lane Waynesville, OH45068 513-897-5001 Westside IGA Cindy Smith 2335 Galena Pike West Portsmouth, OH45663 740-858-5122

Sparkle Market - Cochran Vince Rago 4121 South Ave Youngstown, OH44512 330-782-0111

Sonny's Country Mart Dave Misiasz 500 S Mississippi Atoka, OK74525 580-889-2392

Canton Foods Ron Chapdelaine 114 W Main Canton, OK73724 580-886-2233

Top Value Mario Powell 1902 N Academy Guymon, OK73942 580-338-3384

Marlow Foods Ronnie Shipman 610 S Broadway Marlow, OK73055 580-658-6360

Beachler's Kirk Henley PO Box 1554 Oklahoma City, OK73101 405-262-4964

Antony's Foods Steve Buoy 2310 W Main St Prague, OK74864 405-567-0227

Las Americas Stanley Markham 1601 N Peoria Tulsa, OK74110 918-938-7382

Avondale Stores Limited Paul Stewart 4520 Jordan Road Jordan Station, OntarioL0R 1S0 905-562-4173 Brentwood Recreation Center, Inc. Brent Willingham 3105 State Road 103 Willard, OH44890 419-935-1394

Westside Sparkle Market, Inc. Andrew Jarosz 1912 Mahoning Ave Youngstown, OH44509 330-540-5761

Spencer's Spud Spencer PO Box 1359 Blanchard, OK73010 405-485-3810

Kinnamon's Grocery Keith Kinnamon 1812 East First St. Chandler, OK74834 405-258-0168

4 T's Discount Foods Tim Taylor 801 E Jack Choate Ave Hennessey, OK73742 405-853-2422

Country Boy Mr. "D" Corp. Danny Boyle P.O. Box 10318 Midwest City, OK73110 405-769-4321

HAC, Inc. Darci Strait P.O. Box 25008 Oklahoma City, OK73105 405-290-3402

Puckett's Food Craig Puckett PO Box 467 Sayre, OK73662 580-928-3280

Warehouse Market Inc Jason Dagenet 6207 A South Peoria Tulsa, OK74136 918-749-4732

Bales Al Best 17675 SW Farmington Rd. Aloha, OR97007 503-649-8597 Sparkle Market Windham Maruf Awad 9670 E Center St Windham, OH44288 330-326-3517

Alvas Market Mary Hamilton 706 Flynn St Alva, OK73717 580-327-2992

Pruett's Foods Ray Pruett 201 S Park Dr Broken Bow, OK74728 580-584-7481

Green Spray Food Center Jordan Sullivan 517 N 1st Durant, OK74701 580-924-3663

Mannford Foods/Phelps Market Jarred McLaughlin PO Box 1240 Mannford, OK74044 918-865-3892

Super C Mart, Inc. Rod Carver PO Box 683 Noble, OK73068 405-872-9229

Williams Discount Grocery Betty Pickard PO Box 56 Piedmont, OK73078 405-373-0300

Consumer's Charles Fowler 909 W 6th Ave Stillwater, OK74074 405-372-2511

Moore's IGA Brad Moore 1100 S Mekusukey Ave Wewoka, OK74884 405-257-2300

Meanga S, Inc. d/b/a Stop N Save Hinder (Harry) Singh 210 Main St. Aumsville, OR97325 503-749-1736 Jim's Thriftway Mark Ward 660 S. Main St. Banks, OR97106 503-324-2171

Food 4 Less Loyda Terreforte 63455 NW Hwy 97 Bend, OR97701 541-388-2100

McKay's Markets, Inc. William Caldwell P.O. Box 1080 Coos Bay, OR97420 541-369-5921

Elgin Food Town Bob Ludwig 1480 Division St Elgin, OR97827 541-437-2012

Gearhart Grocery Molly Lowenberg 599 Pacific Way Gearhart, OR97138 503-738-7312

R&M Foods, Inc. d/b/a Hank's Thriftway Tom Evans 661 SE Baseline Rd. Hillsboro, OR97123 503-648-5122

Manzanita Fresh Foods Tim Welsh 730 Manzanita Ave Manzanita, OR97130 503-368-5250

J.C. Thriftway Nadine Layfield 107 N. Cost Hwy 101 Newport, OR97365 541-265-6893

Lamb's Garden Home Cary Kutter 7410 SW Oleson Rd. Portland, OR97223 503-244-9061

Scio Hometown Market Sam Singh PO Box 610 Scio, OR97374 503-394-3374 CE Lovejoy Market Kristin Wolfe 19530 Amber Meadow Dr. #140 Bend, OR97701 541-388-1188

C&K Market Inc Ben Gallego 615 5th St Brookings, OR97415 541-412-3158

Dollars Corner LLC Kelly Hackwith P.O. Box 187 Cove, OR97824 541-568-4451

R.B. Bruns, Inc. Tom Bruns 849 W. 6th Ave. Eugene, OR97402 541-345-8045

Halsey Select Market Markeeta Noffsinger 360 W. 2nd St. Halsey, OR97348 541-369-2225

Chester's Thriftway Robert Cowan Thompson 631 West Main St. John Day, OR97845 541-575-1899

Sherm's Thunderbird Market, Inc. Steve Olsrud PO Box 1400 Medford, OR97501 541-857-0850

Bales Vince Lucibello 12675 NW Cornell Rd. Portland, OR97229 503-646-9635

Erickson's T/W Prineville Josie 315 W. Third St. Prineville, OR97754 541-447-6291

Sheridan Select Rodney Kotoff 135 S. Bridge St. Sheridan, OR97378 503-843-3374 Erickson's T/W Bend Doug Schmidt 725 NE Greenwood Ave. Bend, OR97701 541-382-4421

Erickson's T/W Burns Doug Schmidt 13011 Hwy 20 Burns, OR97720 541-573-3004

Lincoln Beach Thriftway George Gaye 3950 N. Hwy 101 Depoe Bay, OR97341 541-764-2314

Food Basket Market Place Gunnar Monson 707 Garibaldi Ave Garibaldi, OR97118 503-322-3270

Devin Oil Steven Scott 650 N 1st St, Ste D Hermiston, OR97838 541-922-4221

Erickson's T/W Madras Doug Schmidt 561 SW Fourth St. Madras, OR97741 541-475-3637

Mill City Market Place Michelle Cornwell 829 SW 1st St. Mill City, OR97360 503-897-2006

Everyday Deals Extreme Discount Inc Steve Harkless 600 SE 146th Ave Portland, OR97236 503-489-6247

Rockaway Beach Market Hwoan Jeong 208 S Anchor St Rockaway Beach, OR97136 503-355-2261

Kirby Company Brian Brame P.O. Box 777 St. Helens, OR97051 503-366-1030 Terrebonne Thriftway Bonnie Villastrigo 8431 11th St. Terrebonne, OR97760 541-548-2603

Wilsonville Deli Thriftway Chris May 8255 SW Wilsonville Rd. Wilsonville, OR97070 503-682-9053

Tusca Shop 'N Save John Spagnola 4935 Tuscarawas Rd Beaver, PA15009 724-709-8164

Petrucci Market, IGA Tom Petrucci 1412 Main St. Burgettstown, PA15021 724-947-2723

Cresson Shop 'N Save Vincent LaMantia 1213 Second St Cresson, PA16630 814-886-7221

Hawley IGA Market Dawn Questone 52 Welwood Ave Hawley, PA18428 570-226-6000

Valeski's Fourth Street Market Inc Tom Valeski 4 N Street Ext Indiana, PA15701 724-463-8506

Mallard Markets, Inc. Frank Khun 161 S. Second St. Lehighton, PA18235 610-377-5090

Grimms IGA Central Market, Inc. Bob Mitchell 10 N. Main St. Middleburg, PA17842 570-837-7703

Gold Crown Shop N Save Anthony Previte 1309 Shoemaker St Nanty Glo, PA15943 814-749-0121 JC Market Toledo, Inc. Bob Anderson 336 NE Hwy 20 Toledo, OR97391 541-336-2025

Food 4 Less Mega Foods Robert Kennedy 2215 National Way Woodburn, OR97071 503-982-4031

Butcher Block Meats & Seafood Lorne Peters 3055 Biglerville Rd. Biglerville, PA17307 717-677-7977

Duritza's Enterprises Inc Rebecca Duritza 617 West Pike St Canonsburg, PA15317 724-745-2900

Hurley's Fresh Market Robert Hurley P.O. Box 404 Dushore, PA18614 570-928-9251

Lake Region IGA Jim Shook PO Box 320 Hawley, PA18428 570-226-6000

Market Basket Gary Swan 1407 Dwight Dr Johnstown, PA15904 814-266-5311

Masontown Shop n Save Sandy Bruce 1882 McClellantown Rd Masontown, PA15461 724-966-7339

Cox Market Steve Cox 711 Route 481 Monongahela, PA15063 724-258-4900

Saylors Market Carol Long 37 Carlisle Rd Newville, PA17241 717-776-7551 Hoodland Thriftway John Archer P.O. Box 1267 Welches, OR97067 503-622-3244

Shop 'n Save Phil Safran 2910 Duss Ave Ambridge, PA15503 412-848-8994

Selecto Edwin Herrara 320 Pond Street Bristol, PA19007 215-785-6391

Coudersport Shop 'N Save Stan Swank 91 2nd St Coudersport, PA16915 814-274-9102

Shady Maple Farm Market Nancy Martin 1324 Main St East Earl, PA17519 717-354-4981

Houtzdale SNS Express Deborah Miller 541 Spring Street Houtzdale, PA16651 814-378-7659

Wonderland Amusement Management, LLC Rick Stammel 2249 Lincoln Highway East Lancaster, PA17602 717-606-5300

Karns Prime & Fancy Food Ltd. Scott Karns 675 Silver Spring Road Mechanicsburg, PA17050 717-766-6477

Haymaker Village Shop 'N Save Ray Blosel 4548 Broadway Blvd Monroeville, PA15146 412-858-5800

Cousins Fresh Market Rushdi Mohammad 6411 Woodland Ave Philadelphia, PA19142 215-747-8700 Castle Shannon Shop 'N Save Dan McNaab 799 Castle Shannon Blvd Pittsburgh, PA15234 412-561-1418

Fezell County Market Tim Fezell 201 N Hampton Ave Punxutawney, PA15767 814-938-2820

Community Super Marekt Verona Connie Croyl 1117 Milltown Rd Verona, PA15147 412-793-4020

Summit General Store Matthew Skaling 25 Old Summit Rd Greene, RI02827 401-397-3366

HMS Ventures, LLC - Richburg IGA Nilesh Patel 3191 Lancaster Highway Richburg, SC29729 803-789-3233

Lemmon IGA Tiffany McCartney 409 Main Ave Lemmon, SD57638 605-374-3802

Payless Foods Josh Stocick 214 W Grand Crossing Mobridge, SD57601 605-845-3606

County Fair Foods of Watertown South Dakota, Inc. Jeff Gamber 14 2nd St. NE Watertown, SD57201 605-886-4127

Holt's IGA David Holt 1050 Main St Bean Station, TN37708 865-993-3239

Murphy's Food Stores Todd Murphy 3426 Hwy 48 Charlotte, TN37036 615-789-5300 Ross's Markets LLC Bob Sliva 1850 Centre Ave Pittsburgh, PA15219 412-224-2978

Gale L O'Neil Gale O'Neil 10929 Riverhill Rd Shippenville, PA16254 814-226-9981

Belko Foods LLC Richard Bell 206 West High St. Waynesburg, PA15370 724-627-6174

Corley's IGA Express Chris Brown 1220 Hwy 72 West Greenwood, SC29646 864-223-1144

S&N Xpress LLC Jamil Nassar 2696 Cherry Rd Rock Hill, SC29730 704-506-6133

Tucker's SuperValu Bruce Tucker PO Box 11 Miller Miller, SD57362 605-853-2428

Big D Oil Co Don Policky PO Box 1378 Rapid City, SD57709 605-342-6777

Ram's Trading LTD Hamir Sabnani PO Box 78 Basseterre, St. Kitts 869-466-7777

Bradford Bestway Tracy Tate 124 W Main St Bradford, TN38316 731-742-2300

Hilltop Supermarket Brian Brown 400 Hwy 149 Clarksville, TN37040 931-552-9668 Port Allegany Shop N Save Cindy Goodliff 50 W Mill St Port Allegany, PA16743 814-642-2600

Landis Supermarket Inc Larry Mihalko 2685 County Line Rd Telford, PA18969 215-723-1045

Mihelic Shop-n-Save Mike Walker 184 Rochester Rd West View, PA15229 412-414-9203

Boulineau's Food Plus Curtis Matthews 212 Sea Mountain Hwy N Myrtle Beach, SC29582 843-249-3556

Kessler's, Inc. Jason Holm 621 6th Ave. SE Aberdeen, SD57401 605-225-1692

County Fair Food Stores Jim Stewart 1305 W. Havens Mitchell, SD57301 605-996-8393

Dakota Crossing Foods Mark Stevenson 2410 SD Hwy 10 Sisseton, SD57262 605-698-2510

Cash Saver James Johnson 795 S Main St Ashland City, TN37015 615-792-5753

Rex's Foodland Rex Messick 4666 S Nashville Hwy Chapel Hill, TN37034 931-364-7315

Cooke's Food Store Benjie Widner 3400 Keith St Cleveland, TN37312 423-472-0962 Piggly Wiggly Todd Foxx 119 Nashville Hwy Columbia, TN38401 931-388-3206

Tony's CBEE, Inc. d/b/a Tony's Foodland Tony Hunter PO Box 249 Joelton, TN37080 615-876-2203

Piggly Wiggly #340 Josh Rudder 754 W Main St Monteagle, TN37356 931-924-3135

Harshamika, Inc. Dharmesh Patel 3530 Hwy. 218 Bypass Paris, TN38242 731-642-1681

Deaton's Marketplace Bryan Newman 2038 Hwy 45 ByPass S Trenton, TN38382 731-855-3802

Al's Foodland Mark Beeler PO Box 429 White House, TN37188 615-672-8892

Angel Fire Mini Mart Ryan Hodge 320 S Polk Suite 100 Amarillo, TX79101 806-350-7285

Shoppin Baskit Trish Schwertner 610 Hutchings Ave Ballinger, TX76823 325-365-2415

Lopez Food Stores Leticia Lopez 1800 E VanBuren Brownsville, TX78520 956-541-6802

Optimistix Business, Inc. Karim Maknojia 4201 N Frazier Rd Conroe, TX77304 281-226-0100 Chappell's Food Store Mike McGuire 691 Hwy 70 E Dickson, TN37055 615-441-3655

Lawrence Foods Inc Mike Lawrence 134 W Kingston Springs Rd Kingston Springs, TN37082 615-952-4366

Pleasants Grocery Steve Pleasants 15275 Hwy 57 Moscow, TN38057 901-877-7932

Kirkpatrick's Foodland Jason Kirkpatrick 100 N Cedar Ave S Pittsburg, TN37380 423-837-2386

Piggly Wiggly #368 Greg Jackson 811 E Lincoln St Tullahoma, TN37388 931-455-2491

Bates Foods Dong L Lee 108 N Porter St Winchester, TN37398 931-967-2651

Viva Food Mart Rafig Moredig 8610 N Lamar Austin, TX78753 512-719-4551

Carniceria La Vaquita Carlos Uriostegui 2312 N Alexander Dr Baytown, TX77520 409-540-9575

City Market Kurt Jaeger 200 E Renfro St Burleson, TX76028 817-295-1051

GCM The Big Store Inc Keith Zahar 2385 Hwy 87 Crystal Beach, TX77650 409-684-2400 Gerald's Foodland David West 200 College St W Fayetteville, TN37334 931-433-0110

McMinnville Foodland Plus Dennis Lann 835 New Smithville Hwy Ste 25 McMinnville, TN37110 931-473-1653

Tietgens Super Rama #7 Doug Minnich 4955 Hwy 43 N Mt Pleasant, TN38474 931-964-0228

Spring City Piggly Wiggly Jason Price 141 E Clinton Ave Spring City, TN37381 423-365-5917

E.W. James & Sons, Inc. Ken Pink 1308-14 Nailing Dr. Union City, TN38261 731-885-0601x245

Porter's Frank Guerreru 101 E Sul Ross Ave Alpine, TX79830 432-294-2645

Lou's Supermarket New Raju Karovalia 406 Grand Ave Bacliff, TX77518 281-957-9684

Huddleston Grocery Allen Huddleston 301 Halesboro St Bogata, TX75417 903-737-8108

Minyards Tim Van Slyke 1430 Valwood Pkwy Carrolton, TX75006 214-519-4474

AAJ Investments Inc. d/b/a Betty's Pizza 'n Pasta Alaudin Khuwaja 1201 Elm St. # LL02 Dallas, TX75270 214-748-4053 Empire Petroleum Partners LLC Mike Dove 8350 N Central Expy Ste M2185 Dallas, TX75206 214-750-9313

Casino Grocery JoAnn Morales 42 Academy Eagle Pass, TX78852 830-773-8085

San Eli Supermarkets Hector Saneli PO Box 12235 El Paso, TX79913 915-764-2251

Seven Seas Grocery Thomas Harrison PO Box 5299 Jamaica Beach Galveston, TX77554 409-737-1152

Baywood Foods Michael Wood 6721 Main Hitchcock, TX77563 409-986-5744

Consumer Retail Food Inc Omar Panjwani 7707 Tanglewild Ave Houston, TX77036 281-900-9753

El Ahorro Supermarket Juan Gonzales 150 W Parker Rd Houston, TX77076 281-827-6351

Sellers Bros. Inc. Johnny Sellers 4580 S Wayside Dr Houston, TX77087 713-640-1611

Bill L Dover Co Randy Fuller PO Box 600 Jasper, TX75951 409-384-8900

Prontos Meat Market Jose Santos 2720 N Malinche Laredo, TX78043 956-235-9680 Terry's El Mariachi Supermarkets Rick Claus 2310 St. Germain Dallas, TX75212 469-855-7028

Eagle Grocery and Market Jaime Rodriguez 299 Main St Eagle Pass, TX78852 830-773-2384

Elrod's Cost Plus #11 Kevin Hennessy 3220 N Main Fort Worth, TX76106 817-626-0541

David's Supermarkets Inc Donnie Button PO Box 350 Grandview, TX76050 817-866-2651

Big City Food Jane Chan 11330 Homestead Rd Houston, TX77016 281-442-6083

Cox's Foodarama Inc Kim Alepa 10810 S Post Oak Houston, TX77035 713-723-8948

Fiesta Mart Inc Robert Quintanilla 5235 Katy Freeway Houston, TX77007 281-796-8893

Sunmart, Inc. Anthony Sullivan P.O. Box 4456 Houston, TX77210 281-681-1000

Jerry's Food King LLC Jerry Dorman 165 Oyster Creek Dr Lake Jackson, TX77566 979-297-5631

Pay & Save Inc d/b/a Lowe's John Potter 1804 Hall Ave Littlefield, TX79339 806-385-3366 IGA Foodliner d/b/a Market Place Jason Badejo 1202 S FM 51 Decatur, TX76234 940-627-6438

Mata's Fruit Store Jaime Mata 3334 Fort Blvd. El Paso, TX79930 915-562-0500

Baywood Foods Tony Wood 301 S Brazosport Freeport, TX77541 979-239-1307

Hearne Supermarket Mike Ali 917 W Brown St Hearne, TX77859 979-279-2315

Bob and Nhi Inc John Vuong 13824 Almeda Houston, TX77053 713-550-4490

Eco Travel Plaza LLC Zain Farooqi 11601 Alief Clodine Rd Houston, TX77082 832-540-0030

Food World Salah Yousef 549 Greens Rd Houston, TX77060 281-875-4208

Neu-Mart Mike Neutze 3280 Junction Hwy Ingram, TX78025 830-367-2882

Hill Country Grocery Store Cash 8949 FM 1283 Lakehills, TX78063 830-751-3700

United Supermarkets LLC Diane Earl 5801 MLK Blvd Lubbock, TX79404 806-791-0220 K.Ram Business, Inc. Karim Maknojia 13403 Stagecoach Rd Magnolia, TX77355 281-252-6900 Magnolia Food Inc Karim Maknojia 26550 Nichols Sawmill Rd Magnolia, TX77355 281-356-5800 RGV Globe Supermarket Virginia Saldivar PO Box 6029 McAllen, TX78501 956-343-1463

G & C Investments, Inc. Georgia Corporation Sam Chavda 4284 Hathaway Ct. Kennesaw, GA30144 678-770-2474 Joe Faraj Joe Faraj 57777 Gratiot New Haven, MI48048 810-749-8790 Pit Stop Tony Mason 1120 W. Cumberland Gap Pkwy. Corbin, KY40701 606-528-7899

Crossroads Hospitality Management Company Insterstate Hotels Corporation Pittsburgh, PA15220 JALP, Inc. Jarrod Pierce P.O. Box 34294 Indianapolis, IN46234 D&K's of VA, Inc. Suchen Y. Gunther P.O. Box 20221 Roanoke, VA24018 540-793-1277

Indy Rail Holdings, LLC Steve Patton 410 W. Oak St., Suite 9A Zionsville, IN46077 317-733-9751 Express Lane, Inc. Jim Lewis P.O. Box 59825 Panama City, FL32412 850-769-8977 IRH, Brookschool Rd., LLC Steve Patton 410 W. Oak St., Suite 9A Zionsville, IN46077 317-733-9751

IRH, Conner St., LLC Steven Patton 410 W. Oak St., Suite 9A Zionsville, IN46077 317-733-9751 Chuck McAulay Chuck McAulay 3001 Cove Ridge Rd. Midlothian, VA23112 804-314-0634 Indiana Food Group, LLC Bill McKone P.O. Box 511 Frankfort, MI49635 419-376-6146

Deoteth & Pearl Ganaishlal 8010 S. Madison Ave. Indianapolis, IN46227 317-865-9538 Sky Matsuhashi & Dustin Heiner Sky Matsuhashi 3051 Pico Ave. Clovis, CA93619 559-291-2049 Michael Nelson's Bodyworks, Inc. Michael Nelson 5921 34th St. Lubbock, TX79424 806-799-4040

Afifa Abdelmalek Father Mikael Abdelmalek 11220 Arborwood Trail Carmel, IN46032 317-566-0111 Upadhyay, LLC Sanak Upadhyay 1340 Longview Dr. Woodbridge, VA22191 703-491-6160 Warren Ent, LLC Bill Warren 936 Savannah Place Gulfport, MS39507 228-669-3895

CHB Sports Albert Blough P.O. Box 67 Shillington, PA19607 610-777-1355 Kirchoff Gas and Food Mart Inc Ravi Harsoor 4200 Kirchoff Rd Rolling Meadow, IL60008 630-229-5701 5 Guyz and a Pizza Pie LLC Harry Smith 11429 NW 9th Terrace Yukon, OK73099 607-846-1425

The Daughtridge Group Bill Daughtridge P.O. Box 593 Rocky Mount, NC27801 252-446-6137 Diverse Brands, LLC Doug Thomas P.O. Box 3 Zionsville, IN46077 317-306-6416 Prutha, Inc. Jay Patel 1429 Hillcott Lane Indianapolis, IN46231 317-396-0782

Union Valley Tiger Mart Shelly Urban 9750 Kendell Circle Royse City, TX75189 972636-3335 Kopple, James (Subway) James Kopple 8306 Autumnwood Way Louisville, KY40291 502-231-1433 Purbasha, LLC Vinay Binjrajka 474 E. Sunburst Lane Tempe, AZ85284 602-697-8418 3110 LLC Jess Anderson 3110 Todds Rd. Lexington, KY40509 606-254-8186

Always Open / Tim Korte Tim Korte 6355 W. Washington Indianapolis, IN46241 317-244-1486

Brown's Citgo Quick Mart Barry Brown 830 E. High St. Potosi, MO63664 573-438-5793

Colling, Michael F. & Judi Michael F. Colling P.O. Box 577 Glenrock, WY82637 307-436-8280

C-Store Marketing 2518 East Center St. Warsaw, IN46580

Fresh Encounter, Inc. Michael Needler 317 W. Main Cross St. Findlay, OH45840 419-422-8090

Hamlet C-Store, Inc. (Noak, Tom) Tom Noak 1655 Snead Ave. Chesterton, IN46304 219-926-8500

L D Enterprises, Inc. Dick Myneberge 1408 Lincolnway E. Mishawaka, IN46545 219-293-5379

Laurin Petry, DBA Noble Roman's Pizza Laurin Petry 515 Fawn Ridge Trail Bloomington, IN47204 812-876-9437

MDK Corporation Dave Peters 415 New St. Goshen, IN46526 219-533-4171 Al F. Mirza Al F. Mirza 6908 Stonebridge Court Alexandria, VA22206 703-768-6908

Around-the-Town Pizza Bryan West P.O. Box 407 Zionsville, IN46077 317-461-3246

Buehler Foods, Inc. Kris Buehler P.O. Box 82 Jasper, IN47546 812-482-1366

Convenient For U, Inc. Bill McKinney Box 124 B, Rural Route # 2 Moweaqua, IL62550 217-768-5550

DCBG, Inc. Patrick Meglio 42764 Jonquil Lane South Riding, VA20152 703-327-8484

Grant Co., Inc. Bryan West 377 S. Meridian Street Indianapolis, IN46217

Handy Andy Food Stores, Inc Kelly Snyder 320 E. Main St. Gas City, IN46933 765-677-0711

Lance's New Market Dan Lance 18 W. Washington Huntington, IN46750 219-356-1292

Maid O'Clover Corporation Jeff Wallace 207 South Sixth Avenue Yakima, WA98902 509-248-3562

Mike Amos, Inc. Mike Amos 600 N. Lincoln Rockville, IN47872 765-569-6343 Always Open John Slavkowski P.O. Box 1485 Melrose Park, IL60161 630-739-7318

Barger's Merrick Shell George Barger 2048 Merrick Dr Richmond, KY40475 859-624-2944

CMT Stores, Inc. Chuck Bair 4116 Dalewood Dr. Fort Wayne, IN46815 219-747-3087

Cruz, Inc. Tony Cruz 5890 National Rd. E. Richmond, IN47374 765-962-6912

Ellsperman, Ken (Subway #21727) Ken Ellsperman 8309 Bell Oaks Dr. Newburgh, IN47630 812-858-9932

Haley Enterprises, Inc. Barry Hickingbotham 2106 N. 1st St. Jacksonville, AR72067 501-982-0061

J & S Dairy (B&R) James Machowiak 3303 Portage Ave. South Bend, IN46628 219-277-8175

Laubauch, Tony / Express Mart (B&R) Toby Laubach 2560 Detroit Rd. Niles, MI49120 616-684-5630

Marsh Supermarkets Mike Emmons 9800 Crosspoint Blvd. Indianapolis, IN46256 317-594-2100

Morrell Enterprises, Inc. (Subway) Carole Cox 312 East Hillcrest Drive Greenville, SC29609 864-271-8797 Nick & Andy's (Sharp, Duane) Duane Sharp P.O. Box 577 Shipshewana, IN46565 219-768-7802

Penn Street, Inc. and Jeff Clancy Jeff Clancy 4930 N. Pennsylvania St., Suite C Indianapolis, IN46205 317-357-8928

Rising Sun Shell Ernie McConnaughey 519 N. High St. Rising Sun, IN47040 812-438-4364

Second Chance Pizza, Inc. Mike Proia 2317 Blue Smoke Trail Mishawaka, IN46544 219-257-3751

The Sports Center Lance Rhoades 1915 Gladden Rd. Plainfield, IN46168 317-839-8880

Willaredt Oil Co., Inc. A. Dean Willaredt 800 N. Route 45 / P.O.B. 1245 Mattoon, IL61938 217-234-4477

IHE WHC, INC. Patrick Meglio 42764 Jonquil Lane South Riding, VA20152 703-327-8484

Patrick G. Meglio Patrick Meglio 42764 Jonquil Lane South Riding, VA20152 703-327-8484

Dylan Inc. d/b/a Dylan Mart Dylan Sran 6455 W. Washington St. Indianapolis, IN46241 317-243-3481

Tim Layman Tim Layman 206 Forest Ave. Wyoming, OH45215 513-761-8632 Noble California Restaurant Group, LLC Amir Siddiqi 9847 Cheyenne St. Ventura, CA93004 805-672-0195

Prima Marketing, LLC Ron Bowers 49 Dylan Dr. Fairmont, WV26554 304-367-1132

RJF, Inc. Terry Farabaugh 3747 S. Meridian Indianapolis, IN46217 317-786-0839

Stockman Oil Chip Stockman 1138 Reynolds Ave. Greenwood, SC29649 864-223-8486

Village Pantry, LLC (Marsh Supermarkets) Helen Farrar 9800 Crosspoint Blvd. Indianapolis, IN46256 317-594-2100

Behrouz Heshmatipour Behrouz Heshmatipour 13739 Lambertina Place Rockville, MD20850 301-613-8390

Szymborski's Great Little Foods Store, Inc. Henry Szymborski 12760 Adams Rd. Granger, IN46350 574-277-8102

JOSNA, Inc. Hassan Chowdhury 4200 Wisconsin Ave., N.W. Washington, DC20016 202-364-0788

Chris & Monica Kim Chris Kim 8191 Douglas Fur Dr. Lorton, VA22079 703-750-0995

Craig Johnson Craig Johnson 13932 Hull St. Rd. Midlothian, IN23112 804-639-0064 Oakwood Market Gordon Dillow P.O. Box 307 Oakwood, IL61858 217-354-4231

Prima Marketing, LLC Pam Scott 300 W. High St. Harrisville, WV26362

Ro Di Oil Co., Inc. (B&R) Ron Hayman P.O. Box 6 Veedersburg, IN47987 800-240-7634

Sundquist, Joel (Subway of Crestwood, Inc.) Joel Sundquist 4302 McCombs Circle Crestwood, KY40014 502-241-7634

Waco Oil Gregg Schrand 219 Garrard St. Covington, KY41011 606-581-9226

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RJFK, Inc. Terry Farabaugh 23 E. Main St. Rossville, IN46065 765-379-3157

P.J. Patel, Inc. Paresh Patel 13008 3rd St. Bowie, MD20720 301-860-1308

Chun Ma Enterprises, Inc. Dong K. Kim 3800 Powell Lane, Suite 924 Falls Church, VA22041 703-820-3546

Kapi Ram, Inc. Diptesh Patel 1320 Tayfield Ct. Dayton, OH45414 937-239-1417 Great Lakes Convenience Inc. d/b/a Alto Marathon Don Ziemke 11990 64th St. Alto, MI49302 616-868-1000

Mark Rinne 243 Main St. Licking, MO65542 573-674-2390

Rinne Tire and Service, LLC

VSKD Enterprises, LLC Surash Devireddy 1130 Park Ave. Piqua, OH45356 717-343-5737

Richmond NRT #1, LLC Tim Martz 2512 Crosstimbers Terrace Midlothian, VA23112 804-794-0070 Scott Fuel, Inc. Nazmi Cangoz RD 1 Box 327-A Dalton, PA18414 570-563-1645 Margarita Rana Kuldip Rana 8195 Greenscape Way Riverside, CA92508 951-215-8774

Circle D Corporation Amrik Cheema 1221 S. 9th St. Richmond, IN47374 765-962-1329 Disha Enterprise, LLC Imaze Hasnain 10087 Blossom Ridge Dr. Elk Grove, CA95757 916-316-1592 Jerry Klich Jerry Klich 6679 Long Ave. Placerville, CA95667 530-642-2012

Fastop Foods of East Texas, Inc. Terry Pickard 3304 Winding Way Kilgore, TX75662 903-981-0121 Horizon Market Joe Bob White 4060 N. Blagg, Suite C Pahrump, NV89048 775-727-4100 P.O.P., Inc. Terry Farabaugh 1940 Northwood Plaza Franklin, IN46131 317-738-4467

Newman, Joseph Joseph Newman 2522 Caribou Dr. Evansville, IN47725 See USA, LLC Roger Distler P.O. Box 534 Cayuga, IN47928 765-492-3345 First United Energy Limited, LLC Kola Falobi 9200 Harford Road Parkville, MD21234 410-661-3911

Full Throttle Marketing, LLC Michael Donley 8070 Shorewalk Dr. Indianapolis, IN46236 317-823-9600

LVH, Inc. George Van Harlingen 6430 Springfield Xena Rd. Springfield, OH45502 937-324-3775 Amar Marathon Amar Dalue 7998 Pontiac Trail West Bloomfield, MI48323

Jung Sook Jin & Pyung Han Jin Jung Sook Jin 6839 Chelsea Rd. McLean, VA22101 301-219-4022 Vevay Shop Quik, Inc. Bob Patel 701 E. Main St. Vevay, IN47043 513-317-2981 Peregrine, Herb / Subway Herb Peregrine 4437 Londonderry Court Avon, IN46123 317-718-0757

Best Foods Concepts Dick Best 3550 Park Place W., Ste. 300 Mishawaka, IN46545 574-254-0922 J.R. Liston, Inc. Jean Heston 26395 State Rd. 2 South Bend, IN46619 574-287-1990 Erron Clayton Erron Clayton 11427 Pace Ct. Indianapolis, IN46229 317-894-9887

Sidona Enterprise, LLC Yohannes Ghebray 13217 Stravinsky Dr. Silver Spring, MD20904 301-288-7563 D & M Sowder, Inc. David S. Sowder 2002 East Stop 12, Apt. A Indianapolis, IN46227 317-883-2032

Iriny A Hanna Amir Youssef 1359 James Ct. Zionsville, IN46077 317-250-3314

Eblen Short Stop, Inc. Brenda Trantham P.O. Box 5153 Asheville, NC28806 828-253-4591 Hsieh Wisconsin, LLC Anna Hsieh 4200 Wisconsin Ave., N.W. Washington, DC20016 202-364-0788

Flora Amoco Food Shop Kathy Zimpher State Road 18 Flora, IN46929 219-967-4749 Holiday Inn North - A Trust James Dora Jr. 2501 South High School Road Indianapolis, IN46241 317-243-1000

Joann Tomasic Joann Tomasic 3901 Sandpiper Ct. Valparaiso, IN46385 574-867-8966

DJ3 Inc. Dave Relos 128 Chapin St. South Bend, IN46601 574-233-1706

Metro Petroleum Ken Nail 1044 West 41st Street Tulsa, OK74107 918-445-3131

2008 PGH, Inc. Patrick Meglio 42764 Jonquil Lane South Riding, VA20152 703-929-4993

O.A. Haggarty Gas Station, LLC Elliott Arabo 7998 Pontiac Trail West Bloomfield, MI48323 248-960-7594

Airport Crown, Inc. Altaf Lakhani 1001 Aviation Blvd. Baltimore, MD21240 443-756-1712

Meier Oil Dan Ponton 405 North 2nd Box 8 Ashkum, IL60911 815-698-2343

Sweet P's Pizza & Subs Paula Studebaker 8078 Bi-County Road Norfolk, VA23518 757-513-7700

Cicci, Frank & Diane (TCBY) Frank Cicci 281 Lake Mist Drive Mooresville, NC28117 704-799-9434 Barry W. Baumgardner, Inc. Barry Baumgardner 888 Walnut St. Franklin, IN46131 317-738-9890

Day-Nite Food Mart Michael Bedel P.O. Box 396 Versailles, IN47042 812-689-5366

Volada, Inc. Deepak Patel 4680 - 18A Monticello Ave. Williamsburg, VA23188 757-258-9747

Bablu, Inc. Ruby Singh 668 Berkey Dr. Romeoville, IL60446 317-373-4227

Oechsner Inc. Mike Oechsner 701 E. Main St. Vevay, IN47043 812-427-3993

Christensen Oil Company, Crest Dist., Inc. Todd Christensen P.O. Box 818 Provo, UT84603 800-654-0438

Jeff McLinn Jeff McLinn 6131 S Meridian Indianapolis, IN46217 317-430-4058

Lakhani, Mansoor (Subway) Mansoor Lakhani 1001 Wood Dale Road Wood Dale, IL60191 773-274-8080

Fouad Al Shaban Fouad Al Shaban 8517 Huntspring Dr. Lutherville, MD21093 410-337-8517

Woodcrest Enterprise, Inc. dba Kountry Store Mark Kidd 323 West Broadway Trenton, IL62293 618-654-3419 Sundaram Food, Inc. Kalyna Sundaram 1303 College Ave. Goshen, IN46526 574-532-3101

McGuires Moberly Shell, LLC Worthie McGuire 3306 New Irving Rd. Richmond, KY40475

Standard Petroleum Corp. d/b/a Driver's Truck Stop Shawn Tabani Box 176 Rt. 2, I-65 & Hwy. 218 Horse Cave, KY47249 270-786-1824

Dave Neumann Dave Neumann 121 Hunters Ridge Dr Jacksonville, NC28540 910-450-9349

Fleet Card Fuels Berk Hight P.O. Box 81685 Bakersfield, CA93308 661-321-9961

Pamela Miokovic (Subway) Pamela 2841 Center Rd., Apt A Poland, OH44514

Bettag Co. Ralph Bettag 6957 E. SR 62 Mariah Hill, IN47556 800-439-7741

Everybody's Oil Corporation Anne LaRue 800 E 19th St. Anderson, IN46015 765-649-0404

O'Grady, Brian (Texaco) Brian O'Grady P.O. Box 11008 Pueblo, CO81001 719-568-4409

Roza Enterprises,Inc. Rajinder Sahni 3755 Roxbury Lane Alexandria, VA22309 703-780-3545 Rajesh Patel Rajesh Patel 7140 Green Springs Road Indianapolis, IN46214 317-243-9771

Ho Sang Park Ho Sang Park 23609 Public House Rd. Clarksburg, MD20871 301-528-9016

Crystal Flash Petroleum, LLC Andy Batt 5221 Ivy Tech Dr. Indianapolis, IN46268 317-879-2849

R. R. Morrison & Son Inc Paul Moody 4920 Hwy 61 S Vicksburg, MS39180 601-636-2471

Market Basket Foods Jim Urban 2420 Nederland Ave Nederland, TX77627 409-727-3104

Farid Abusaleh Farid Abusaleh 2600 Memorial Blvd Port Arthur, TX77640 409-982-3565

Arlan's Market Ames Arlan 4614 Nasa Parkway Seabrook, TX77586 281-942-9539

Patek's Grocery Bob Patek PO Box 635 Shiner, TX77984 361-594-3171

Hodges Food Basket Tracy Hodge 26824 I-45 North Spring, TX77386 281-367-7597

Food Rite Market Kiet Nguyen 5320 FM-1765 Texas City, TX77591 409-938-1350 Cyclone Enterprises LLC Peter Murphy 617 Third Ave SW Carmel, IN46032 317-571-1677

Michael Thompson Michael Thompson 1125 N. Lesley Ave. Indianapolis, IN46219 317-356-2378

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Foerster, Tom (Subway #19509) Tom Foerster 950 Route 22 Fox River Grove, IL60021 847-516-3011

Brahma Mart Joe Clifton 400 E Main St Omaha, TX75571 903-884-2338

Red Rock Grocery Hetal Patel 1945 Fm 20 Red Rock, TX78662 512-308-2488

Dick's Food Store - Seadrift Karen Barton PO Box 430 Seadrift, TX77983 361-785-3391

Blue Marlin Supermarket Omar Martnez 2912 Padre Blvd South Padre Island, TX78597 956-761-4966

SS Fuels Inc Penny Sidhu PO Box 1106 Tatum, TX75691 682-225-4500

Lakeland West Capital II LLC Sam Bitton 449 Longhorn Trail Weatherford, TX76087 972-338-4025 x 203 Guraya Enterprises Corp Paramjeet Guraya 8010 S Nineveh Rd Nineveh, IN46164 317-933-3000

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Powell Texas Properties, LLC Mike Powell 1108 Spruce Run Dr. Roanoke, TX76092 817-337-2585

Thrif-Tee Food Center Daniel McManos 10955 Eagle Drive Mont Belvieu, TX77580 281-576-5040

Family Center IGA Michael Hall 418 S Allister St Port Aransas, TX78373 361-749-6233

Vinyard Enterprises d/b/a Vinyard's Lake Store John K Vinyard 6693 FM-115 Scroggins, TX75480 903-860-3102

Debra Gilles Debra Gilles 105 Ripple Creek St Shavano Park, TX78231 210-834-4521

RF & Sons Properties LLC Jaswinder (Jesse) Randhawa 533 Coyote Rd Southlake, TX76092 979-451-1071

Food King Tony Melchor 915 6th St N Texas City, TX77590 409-948-2181

Willis Supermarket Sam Prasla 504 S Danville St Willis, TX77378 512-791-6913 Jack & Jill Lanes, Inc. Sam Wadley 105 S. 700 East American Fork, UT84003 801-367-8595

Stewart's Markets Mark Stewart 621 East Main St Castle Dale, UT84513 435-381-5660

Valley Market Carly Worden 2555 Wolf Creek Dr Eden, UT84310 801-745-4000

Lake View Market Michael Moldenhauer 485 N Bear Lake Blvd Garden City, UT84028 435-946-2279

Day's Markets Carl Day 890 S Main St Heber City, UT84032 435-654-2352

Red Mountain Market Todd Muse 374 S 200 E Ivins, UT84738 435-673-4310

Leeds Market Todd Muse PO Box 460760 Leeds, UT84746 435-879-8695

Manti Market, Inc. Tyler Merrill 35 E. Union Manti, UT84642 435-835-8800

Wangsgard's Market Mike Child 120 N Washington Blvd Ogden, UT84401 801-399-4408

Payson Market Mike Tippets 586 N. Main St. Payson, UT84651 801-465-2324 North Salt Lake Zoo LLC Robby Gold 2088 Ridge Hill Dr Bountiful, UT84010 801-201-4032

Quality Markets Ellen Springer 180 E Main Delta, UT84624 435-864-2782

Main Street Market Sandra Behling 15 W Main Ferron, UT84523 435-749-6016

Soelberg's Market Carol Jefferies 213 E. Main Grantsville, UT84029 435-884-5531

R&A Market Dean Armstrong 408 S Main St Helper, UT84526 435-472-3301

Kamas Foodtown Phil Bair 145 W 200 S Kamas, UT84036 435-783-4369

Royal's Food Town Misako Taylor 135 S Main St Loa, UT84747 435-836-2841

Andy's Market John Hansen 515 N Main Monroe, UT84754 435-527-0933

Drew Leroy Drew Leroy 355 E State Rd 39 Orangeville, UT84537 435-748-2727

Corner Market LLC d/b/a South End Market Eric Scholer 820 N 700 E Provo, UT84606 801-374-4794 Winegar's Supermarket, Inc. Eston Winegar 3371 S Orchard Dr Bountiful, UT84010 801-292-0178

Al's Foodtown (Kelly Ann Hatch) Kelly Ann Hatch 171 East Main Duchesne, UT84021 435-733-0905

Ute Plaza Supermarket Uleeta Myore 775 E Hwy 40 Fort Duchesne, UT84026 435-722-3282

Melon Vine Food Store Penny Riches 80 S Broadway Green River, UT84525 435-564-3228

Thrifty Enterprises, Inc. d/b/a Hometown Market Derek Potter 221 N. Main St. Huntington, UT84528 435-687-9976

Farmer's Market L. Lamar Gubler 495 N State St La Verkin, UT84745 435-635-0774

Lee's Market Place Inc. Johnathan Badger 555 E 1400 N Logan, UT84321 435-755-5100

Valley Vista Grocery LC Dennis Lawrence 15 S Hwy 89 #1 North Salt Lake City, UT84054 801-936-0992

Macey's Inc. Darin Peirce 880 N State Orem, UT84057 801-255-6002

Petersons Marketplace Ellen Whall 1777 W 12600 S Riverton, UT84065 801-254-0761 Ms and Sons Inc Sharanjit Multani 3805 Midland Dr Roy, UT84401 801-928-3419

Stokes Fresh Food Market Jerry Gaskin 795 N State Rd 198 Salem, UT84653 801-504-6021

Olympus Hills Lanes Inc Gordon Lindstrom 4015 S Wasatch Blvd Salt Lake City, UT84124 801-277-4444

Davis Food & Drug Jani Davis 575 West Main Vernal, UT84078 435-789-2001

Hall's Great Valu Tamy Wilder 3895 James Monroe Hwy Colonial Beach, VA22443 804-224-9310

Fresh World Jason Kim 1070 Elden St Herndon, VA20170 703-435-8200

EMC III LLC d/b/a Bungalow Sports Grill Win Froelich 7601 Lewinsville Rd Ste 306 McLean, VA22102 703-296-0046

Pound IGA Skip Nantz 11133 Indian Creek Rd Pound, VA24279 276-796-4042

RH Roanoke, Inc. Paul Mobley 1906 Belleview Ave. Roanoke, VA24033 540-981-1416

J&J International Chris Lee 16593 River Ridge Blvd Woodbridge, VA22191 757-537-5359 Planet Wireless Inc d/b/a Nobler Roman's Utah PS Eric Quintana 5519 S 1900 W Roy, UT84067 801-784-3777

Food World Inc. d/b/a Super Mercado De Las Americas Craig Stahle 1179 S Navajo St Salt Lake City, UT84104 801-972-4585

Miner Trading Post LLC Brittnie Medina 123 Market St. Sunnyside, UT84539 435-888-4416

Bridgewater Foods Lee Armbuster 519 N Main Street Bridgewater, VA22812 540-828-3010

Fork Union IGA Vijay Patel 4312 James Madison Hwy Fork Union, VA23055 434-842-1031

FD Foods Inc Brian Stanley 501 B Main St Kenbridge, VA23944 434-676-1366

Miller's Market Bikramjit (BJ) Singh 628 Mineral Avenue Mineral, VA23117 540-207-2435

Jim's Local Market Jim Scanlon PO Box 8063 Richmond, VA23223 804-363-9227

Urbanna Market IGA Harry Bullock 335 Virginia Street Urbanna, VA23175 804-758-2250

Pratt's Corey Pratt Highways 125 & 22A Bridport, VT05734 802-758-2323 Winegar's Supermarket, Inc. Sarah Mildon 3400 W 4800 S Roy, UT84067 801-732-9400

Neighbors Market Dennis Lawrence 15 S Hwy 89 #1 Salt Lake City, UT84054 801-201-2673

John's Marketplace David Brown 4141 S Redwood Rd Taylorsville, UT84123 801-261-0234

Farmer's Foods Myles (Allen) Johnson P.O. Box 160 Chase City, VA23624 434-372-0423

Red Front Supermarket John Garber 677 Chicago Ave Harrisonburg, VA22802 540-433-9171

EMC IV LLC d/b/a Bungalow Sports Grill Win Froelich 7601 Lewinsville Rd Ste 306 McLean, VA22102 703-296-0046

Game's Farmers Market David Game 503 Harpersville Road Newport News, VA23601 757-595-1887

Kings Supermarket John Jeong 2102 Keswick Ave Richmond, VA23224 804-232-7454

Wakefield Great Valu Tommy Garrett PO Box 516 Wakefield, VA23888 757-899-5555

Cambridge Village Market Bruce MacMillan 113 S Main St Cambridge, VT05444 802-644-2272 Georgia Market Ray Bouffard 962 Ethan Allen Hwy Georgia, VT05454 802-527-1100

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PND Mercado LLC d/b/a El Mercado de Grandview Phillip G. Blackburn 130 Titchenal Rd. Cashmere, WA98815 509-782-3801

Watson Grocery Group LLC dba Riverside CenterPlace Market Corey Watson 34710 N Newport Hwy Chattaroy, WA99003 509-292-0409

Myers Group LLC Christina Conrad PO Box 1170 Clinton, WA98236 360-321-5690

Everybody's Elma Mike Werner PO Box 3022 Elma, WA98541 360-482-2631

Swanson's Foods Tom Seguin Jr 915 Simpson Ave Hoquiam, WA98550 360-532-6120

Pioneer Market Al Hayton 416 E Morris La Conner, WA98257 360-466-0188

Michael Mayer Michael Mayer PO Box 247 Mabton, WA98935 509-894-4444

Blanton's IGA Hal Blanton 13040 US Hwy 12 Packwood, WA98361 360-494-6101 Amboy Market, Inc. Darcy Williams 39812 NE 216th St. Amboy, WA98601 360-247-5421

Ralph's Red Apple #379 Glyn Correll 6724 Kitsap Way Bremerton, WA98312 360-377-5708

REM Market, LLC Phillip G. Blackburn 130 Titchenal Rd. Cashmere, WA98815 509-782-3801

Shop & Kart Darris McDaniel 2100 N. National Ave. Chehalis, WA98532 360-748-1936

Albert's Red Apple Richard Frank PO Box 366 Concrete, WA98237 360-853-8540

Valmark Inc John Stimpson PO Box 948 Friday Harbor, WA98250 360-378-3238 x 5

Front Street Market Cally Merrifield 80 Front St Issaquah, WA98027 425-369-9252

County Market #1593 Chris Gooding 303 91st Ave NE Lake Stevens, WA98258 425-335-3421

Mortons Thriftway Christi Greiter 461 Second St Morton, WA98356 360-496-5021

Fiesta Foods of Oregon, Inc. Craig Gaylord 115 S. 10th Ave. Pasco, WA99301 509-727-1486 Saar's Brian Crofts 1702 Auburn Way North Auburn, WA98002 253-245-5974

Harvest Foods-Brewster Market Place Victor Vargas PO Box 69 Brewster, WA98812 509-689-3404

Fuller Market Basket, Inc. Ken Grasser 505 S. Tower Centralia, WA98531 360-736-9328

Shop 'N Kart Garet Russo 2100 N National Ave Chehalis, WA98532 360-748-1936

18th Street Grocery & Deli Rachel Woolsey 1801 North Walnut Street Ste 1 Ellensburg, WA98926 509-925-3949

Granite Falls IGA Market Mike Trask 115 N Granite Ave Granite Falls, WA98252 360-691-6733

Bridle Trails Red Apple, LLC Duane Pearson 6625 132nd Ave. NE Kirkland, WA98033 425-881-7602

Jay's Market Keith Perry 1809 124th NE Lake Stevens, WA98258 425-334-1256

Okie's #2 Thriftway Michelle Edwards 1820 Bay Ave. Ocean Park, WA98640 360-665-5222

Fischer's Market IGA Everyday Kathy Lund PO Box 249 Randle, WA98377 360-497-5356 Everybody's Supermarket Mike Kennedy 701 Willapa Raymond, WA98577 360-942-2100

KAV Ventures, Inc. d/b/a City Market Kurt Vold 1722 Bellevue Ave. Seattle, WA98122 206-323-1715

Montlake Blvd Market Scott Iverson 2605 22nd Ave. East Seattle, WA98112 206-323-4518

Pioneer Select Grocery Rick Manlow 116 Willapa Ave South Bend, WA98586 360-875-5771

A&J Select Market John Mobley PO Box 789 Stevenson, WA98648 509-427-5491

Town and Country Market Roland Hanson 201 S Main St Warden, WA98857 509-349-2323

Cedar Village IGA Brenda Hoven 206 E Walnut Winlock, WA98596 360-785-4610

Wray's Food Stores Chris Brown 5605 Summitview Ave. Yakima, WA98908 509-966-1808

Amherst Family Foods Russ Schroeder PO Box 207 Amherst, WI54408 715-824-5533

Backes Food Mart Daniel Backes 382 Main St Birnamwood, WI54414 715-449-2629 Bailey's IGA Tammy Bailey 10333 Hwy 12 Rochester, WA98579 360-273-7330

Ken's Market - Queen Anne Joe Vizzare 2400 6th Ave W Seattle, WA98119 206-282-1100

Sid's IGA Charles Winn 4410 Pacific Way Seaview, WA98644 360-642-3737

Barney's Harvest Foods, Inc. David Stocking 11205 E. Dishman Mica Rd. Spokane, WA99206 509-922-3278

Blue Sky Market Michael Mayer 116 Chehalis Ave. Toppenish, WA98948 509-865-7200

Washougal Food Center Jesse Singh 1736 E St. Washougal, WA98671 360-835-3525

Winthrop Red Apple Mike Walker P.O. Box 70 Winthrop, WA98862 509-996-2525

Zillah Food Center, Inc. John H. Hill 145 First Ave. Zillah, WA98953 509-829-6800

Rechek's Food Pride Brenda Ekmayer 609 North Spring Street Beaver Dam, WI53916 920-887-1907

Sal's Food Center Paula Sarvello 504 South Main St. Black Creek, WI54106 920-984-3147 Boulevard Park Thriftway #109 Beth McCormick 12000 Des Moines Way Seattle, WA98168 206-246-5697

L&G Venture Corporation d/b/a Dan's Belltown Grocery Ed Peters 2221 3rd Ave. Seattle, WA98121 206-441-0220

Selah Red Apple Mart Rick Fowler Selah Red Apple Mart Selah, WA98942 509-697-6100

Webb's Empire Foods Michael Webb W 1 Front St St John, WA99171 509-648-3744

Vashon Market IGA Shawn Hoffman 17639 100th Avenue SW Vashon, WA98070 206-463-9725

Stolz Northwest Inc d/b/a Food Market Kip Bonds PO Box 58 Wauna, WA98395 253-884-3325

County Market Lucas Blatter 14019 Woodinville Duvall Rd Woodinville, WA98072 425-483-9353

A-F County Market Joe Hebior 215 W North St Adams, WI53910 608-339-6703

Pate Gas Mart Inc Harry Samra 1985 Pebble Dr Beloit, WI53511 608-302-1730

Gooseberries Fresh Food Market David Spiegelhoff 690 West State Street Burlington, WI53105 262-763-5955 Columbus Sentry Silka Stier 150 Commerce Drive Columbus, WI53925 608-237-0500

Edgar IGA Lance Bauer 304 Third Ave Edgar, WI54426 715-352-2381

Ormson's SuperValu Brian J Ormson 124 Oak St Glenwood City, WI54013 715-265-4660

Iola Sentry Foods Doug Kulinski 125 Meadow Rd Iola, WI54945 715-445-3316

Lake Mills Market Diane Williamson 375 W Tyranena Park Rd Lake Mills, WI53551 920-945-0526

Rob's Family Market Lori Scheffler 2330 Menasha Ave Manitowoc, WI54220 920-684-1129

Medford County Market Glen Bersie PO Box 407 Medford, WI54451 715-748-9212

71st Lisbon Sentry Pat Martin 7101 W Lisbon Ave Milwaukee, WI53210 414-871-1700

El Rey Plaza Inc Jason Hyland 3524 W Burnham St Milwaukee, WI53215 414-643-1616

Sentry Foods Doug Schwans 9210 W Lisbon Ave Milwaukee, WI53222 414-461-5305 Lotter's LLC Nadine Westmayer 300 W. Glen Crandon, WI54520 715-478-3677

Elkhorn Sentry Foods Jon Curry 801 N Wisconsin St Elkhorn, WI53121 262-723-2626

Mayville's Market David Mayville 315 S Main St Greenwood, WI54437 715-267-6665

Stinebrink's Lake Geneva Foods LLC Mark Stinebrink 100 E. Geneva Sq. Lake Geneva, WI53147 262-248-8798

Lakewood Supervalu Dave Seeber 17186 Twin Pines Rd Lakewood, WI54138 715-276-6678

The Butcher's Corner Mohammad Taha PO Box 8 Marion, WI54950 715-754-5281

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Best Food & Meat Market Sam Ayesh 2430 N Martin Luther King Dr Milwaukee, WI53212 414-263-1100

MK Food Market Jaspreet Gill 4623 W Burleigh St Milwaukee, WI53210 414-449-5362

Silver Spring Meat Sammy 6350 W Silver Spring Dr Milwaukee, WI53218 414-578-3814 Schaefer's Food Mart Debbie Johnson PO Box 305 Crandon, WI54520 715-478-2558

Pat's Market Rachel Borneman 117 N McKenzie Gillett, WI54124 920-855-6040

Hillsboro County Market Melinda Campbell E18590 Wisconsin 33 Hillsboro, WI54634 608-489-2423

Conrad's Sentry Foods Brian Conrad 105 S Madison St Lake Mills, WI53551 920-648-8366

Capitol Center Market Diane Williamson 111 N. Broom St. Madison, WI53703 608-255-2616

Piggly Wiggly Mayville Curt Schmidt 1440 Horicon St Mayville, WI53050 920-387-3220

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El Rey Food Mart Socorro Franco 1320 W Burnham St Milwaukee, WI53204 414-383-7786

Roundy's Supermarkets, Inc. Todd Willits 875 E Wisconsin Ave Milwaukee, WI53202 414-231-6164

Point Grocery Inc Jeff Basting 622 Dodge St Mineral Point, WI53565 608-987-2393 Piggly Wiggly Judy Semrad W 189 S 7847 Racine Ave Muskego, WI53150 262-679-1166

Charles Potter, Inc. Charles (Chuck) Potter 2201 E. Rawson Ave. Oak Creek, WI53154 414-764-7640

Marv & Alison's Sentry Foods Cindy Bathery 25300 75th St Paddock Lake, WI53168 262-843-4204

Prentice IGA Deloris J Dearth 520 Center St Prentice, WI54556 715-428-2958

Viking Village Foods Pamela Schulenberg 150 Viking Dr Reedsburg, WI53959 608-524-6108

Opahle's Piggly Wiggly Janet Bennett 724 Phillips Blvd. Sauk City, WI53583 608-643-8438

People's Meat Market Lee Falkavage 1765 County Rd. Stevens Point, WI54482 715-592-6328

Baker's Three Lakes Foods Rob Baker 1593 Hwy 32 Three Lakes, WI54562 715-546-3354

Nelson's County Market Tim Hoglund 662 N 4th St Tomahawk, WI54487 715-453-2174

Miller and Sons Supermarket Laura Eyler 210 S Main Verona, WI53593 608-845-6478 Stells Piggly Wiggly, Inc. Bonnie Kautzer 2243 Calumet Dr. New Holstein, WI53061 920-898-4600

Thompson's County Market Mike Thompson 722 Brazeau Ave. Oconto, WI54153 920-835-3566

Port Washington Sentry Foods Joseph Sanfilippo 101 West Seven Hills Road Port Washington, WI53074 262-284-6134

Super Ron's Food Center John Ullmer 960 C.R. B Pulaski, WI54162 920-822-3300

Mark's Market Mark Watters 108 Lincoln Ave Rio, WI53960 920-992-5220

Charlie's County Market Kelly Sufka 521 S Main Shawano, WI54166 715-524-2523

Davel's One Stop Mark Kraus 307 3rd Ave Stratford, WI54484 715-687-2144

Cedar Street Market Judi Hegewald 234 Cedar Street Tigerton, WI54486 715-535-2010

Mike's Supermarket Steve Janesch PO Box 77 Townsend, WI54175 715-276-6111

Village Market William Schultz 1230 N. Main St. Viroqua, WI54665 608-637-2476 Marcouiller's Foods Inc Shannon Marcouiller 501 Washington Ave Niagara, WI54151 715-251-3860

Scott & Lori's Family Foods Scott Jalling PO Box 176 Owen, WI54460 715-229-2148

Pierce's Markets Paul Frey 2915 New Pinery Road Portage, WI53901 608-742-2481

Reedsburg Village Market Craig Stovey 115 2nd St. Reedsburg, WI53959 608-524-4533

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St Germain Sentry David Weber PO Box 99 St Germain, WI54558 715-479-9150

Thorp SuperValu Cheryl Niemuth 110 W. Prospect St. Thorp, WI54771 715-669-5507

Great Lakes Foods of Tomahawk Patrick D Fritz 990 N 4th St Tomahawk, WI54487 715-224-2065

Austads Supervalu Adam Austad 608 US Hwy 8 Turtle Lake, WI54889 715-986-2244

Quality Foods IGA Rib Mountain Scott Fritsche 2900 Rib Mountain Dr Wausau, WI54401 715-848-2793 Quality Foods Rib Mountain Scott Fritsche 2900 Rib Mountain Ave. Wausau, WI54401 715-848-2793

Wayne's Piggly Wiggly Wayne Krueger 910 E. Main St. Winneconne, WI54986 920-582-0401

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Franklin Great Valu Alan Thomas PO Box 219 Franklin, WV26807 304-358-7662

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Goodson's Supermarket Inc Todd Goodson PO Box 858 Welch, WV24801 304-436-8481

Ron's Food Farm Ron Fiene PO Box 272 Greybull, WY82426 307-765-2890

Blair's Super Market Kent Foulger 1801 Big Horn Ave Worland, WY82401 307-347-8500 Solberg Enterprises LTD d/b/a Trig's Food and Drug Julie Enerson 110 S 17th Ave Wausau, WI54401 715-849-8744

Quality Markets Merlin Jeffery 1021 W Grand Ave Wisconsin Rapids, WI54495 715-423-9750

Smith's Foodfair Mary Jane Joseph 106 Beech Street Clendenin, WV25045 304-548-6500

Piggly Wiggly Reid Meadows 24332 Midland Trail Hico, WV25854 304-658-5872

St Marys Galaxy Casey Edwards 1408 North Pleasants Hwy St Marys, WV26170 304-684-3878

D.J.'s, Inc Kelly Holiday 895 Fort St Buffalo, WY82834 307-684-2518

Benedict's Market James Benedict 950 N Hwy 414 Mountain View, WY82939 307-782-3232

K & K Island Pride John Artia Stovall 1782 Amate Kabua Blvd Majuro, Marshall Islands, 96960 692-625-3321 Wayne's Star of the North Market, Inc. Chanda Elliott P.O. Box 366 Webster, WI54893 715-866-8366

Eddie's Supermarket Roger Armentrout 6057 Robert C Byrd Drive Bradley, WV25818 304-877-2500

Cornerstone IGA Phil Cutlip 123 Seneca Trail Fairlea, WV24902 304-645-3133

TWJ Inc James Oppe 1206 Plum St Parkersburg, WV26101 304-428-4767

G&R IGA Tim McCoy 109 Baker St Webster Springs, WV26288 304-847-2449

Hines General Store Ben Hines 14597 US Hwy 287 Fort Vashakie, WY82514 307-332-3278

Buckhorn IGA Warren Tritschler 723 Dayton Street Ranchester, WY82839 307-655-9766

Shoppers Value Foods Brandon Rivers 225-357-7477

2022 CURRENT TUSCANO'S FRANCHISEES

Narain Gulebani Basheer Kaid 3401 E. Main Danville, IL61832 217-446-8239 RH Roanoke, Inc. Paul Mobley 1906 Belleview Ave. Roanoke, VA24033 540-981-1416

EXHIBIT F

LIST OF FORMER FRANCHISEES

2022 FORMER NOBLE ROMAN'S FRANCHISEES

AMI 63 LLC d/b/a AMI 67 Food Mart Ali Hamid 3401 US-98 Bus Panama City, FL32401 850-215-5660

Harvard GS Inc Sam Singh 1300 N Division Harvard, IL60033 224-228-3091

Guru Kirpa Petroleum Inc Harbhajan Bajwa 1368 Fortner Dr Indianapolis, IN46231 317-441-9494

Village Pantry, LLC Kent Tapley P.O. Box 3227 Wilmington, NC28406 910-395-5300

Gayathiri Inc Suresh Kumar 101 E Corporate Dr Lewisville, TX75067 214-603-6746 AMI 57 LLC d/b/a AMI 70 Food Mart Ali Hamid 700 W 23rd St Suite D29 Panama City, FL32405 850-215-5660

PARI, Inc. Dharmesh Patel 1340 E. S.R. 46 Batesville, IN47006 812-934-5550

Kwick Mart Inc Varinder Sahi 5405 W Bradbury Indianapolis, IN46241 317-572-1500

JVC Development LLC - Subway Vandana Sharma 96 Whaley Freeport, NY0 AMI Stores Management Inc Ali Hamid 700 W 23rd St Suite 30D Panama City, FL32405 850-215-5660

Columbia City Foodmart Inc Ravinder Singh 501 N Main St Columbia City, IN46725 347-882-9701

RJFK, Inc. Terry Farabaugh 23 E. Main St. Rossville, IN46065 765-379-3157

Kashmir Road Lines, LLC a Texas limited liability company Gurvinder Sooden 6900 N Loop East Houston, TX77095 281-770-4457

2022 FORMER TUSCANO'S FRANCHISEES

J & J Stores, LLC d/b/a Food and Things Ronnie Jamil 4995 N. Granite Reef Scottsdale, AZ85251 480-941-1556 Recreational Concepts Development Corp. d/b/a Dutch Springs Stuart W. Schooley 4733 Hanoverville Rd. Bethlehem, PA18020 610-759-2270 Harshamika, Inc. Dharmesh Patel 3530 Hwy. 218 Bypass Paris, TN38242 731-642-1681

EXHIBIT G

SUPPLY AGREEMENT (SINGLE UNIT)

Noble Roman's Pizza Program Single-Unit Sign-Up Agreement

This Sign-Up will authorize and license the Retailer to acquire Noble Roman's proprietary ingredients and operate the Noble Roman's Pizza Program. There is no commitment or obligation on behalf of the Retailer to offer Noble Roman's pizzas; the Retailer may choose to discontinue doing so at any time.

Retailer:	Contact Person:	Phone:
Address:	E-Ma	il:

Noble Roman's, Inc. agrees to supply the following to the Retailer at no cost:

- Fully guided assistance in preparing for the program start-up and in placing the initial product order
- On-site training and set-up of the program at a mutually agreed upon date and time
- A set of color-coded pizza making charts
- A set of measuring cups to be used in combination with the pizza making charts
- A complete set of marketing and merchandising material
- Online access to ready-to-go advertisements and other artwork

At no obligation to the Retailer, Noble Roman's may offer the Retailer access to cost effective equipment that can be used with the Noble Roman's Pizza Program to increase sales beyond the base program:

- Inexpensive pizza sampling ovens for less than \$100
- Stand-alone refrigerated coolers value priced for purchase or for lease
- Heated display cabinets for selling Noble Roman's SuperSlices and cooked pizzas

The Retailer agrees it is required to help protect the integrity of the Noble Roman's brand and Pizza Program by doing the following:

- Not starting the Noble Roman's Pizza Program until trained to do so by a Noble Roman's representative
- Never using Noble Roman's trademarks for anything outside the Noble Roman's Pizza Program
- Never using Noble Roman's pizza make charts for other than a Noble Roman's pizza
- Never using Noble Roman's proprietary ingredients for other than a Noble Roman's pizza
- Never using non-approved ingredients on a Noble Roman's pizza
- Always using strict standards for food storage and handling
- Always using their best efforts to make and display Noble Roman's pizzas to maximize sales

The Retailer also acknowledges as a part of this Sign-Up Agreement that Noble Roman's, Inc. does not produce the products or the ingredients that are a part of the Noble Roman's Pizza Program; in an effort to keep retailer margins higher, Noble Roman's, Inc. relies on many individually efficient manufacturers to produce the products and ingredients to its recipes and specifications. With Noble Roman's assistance, the Retailer will obtain the products and ingredients from a Noble Roman's approved distributor.

The Noble Roman's Pizza Program may be ended at any time by the Retailer or Noble Roman's, Inc., and this Agreement is subject to the laws of the state of Indiana, with any legal proceedings to take place in the appropriate court in Marion County, Indiana.

This Agreement is hereby agreed to by Noble Roman's, Inc. and the Retailer:

NOBLE ROMAN'S, INC.	RETAILER
By:	Ву:
Printed:	Printed:
Title:	Title:
Date:	Date:

EXHIBIT H

SUPPLY AGREEMENT (MULTI-UNIT)

Noble Roman's Pizza Program Multi-Unit Sign-Up Agreement

This Sign-Up will authorize and license the Retailer to acquire Noble Roman's proprietary ingredients and operate the Noble Roman's Pizza Program. There is no commitment or obligation on behalf of the Retailer to offer Noble Roman's pizzas; the Retailer may choose to discontinue doing so at any time.

Retailer:	Contact Person:	Phone:
Office Address:		E-Mail:

Noble Roman's, Inc. agrees to supply the following to the Retailer at no cost:

- Fully guided assistance in preparing for the program start-up and in placing the initial product order
- On-site training and set-up of the program at a mutually agreed upon date and time
- A set of color-coded pizza making charts
- A set of measuring cups to be used in combination with the pizza making charts
- A complete set of marketing and merchandising material
- Online access to ready-to-go advertisements and other artwork

At no obligation to the Retailer, Noble Roman's may offer the Retailer access to cost effective equipment that can be used with the Noble Roman's Pizza Program to increase sales beyond the base program:

- Inexpensive pizza sampling ovens for less than \$100
- Stand-alone refrigerated coolers value priced for purchase or for lease
- Heated display cabinets for selling Noble Roman's SuperSlices and cooked pizzas

The Retailer agrees it is required to help protect the integrity of the Noble Roman's brand and Pizza Program by doing the following:

- Not starting the Noble Roman's Pizza Program until trained to do so by a Noble Roman's representative
- Never using Noble Roman's trademarks for anything outside the Noble Roman's Pizza Program
- Never using Noble Roman's pizza make charts for other than a Noble Roman's pizza
- Never using Noble Roman's proprietary ingredients for other than a Noble Roman's pizza
- Never using non-approved ingredients on a Noble Roman's pizza
- Always using strict standards for food storage and handling
- Always using their best efforts to make and display Noble Roman's pizzas to maximize sales

The Retailer also acknowledges as a part of this Sign-Up Agreement that Noble Roman's, Inc. does not produce the products or the ingredients that are a part of the Noble Roman's Pizza Program; in an effort to keep retailer margins higher, Noble Roman's, Inc. relies on many individually efficient manufacturers to produce the products and ingredients to its recipes and specifications. With Noble Roman's assistance, the Retailer will obtain the products and ingredients from a Noble Roman's approved distributor.

The Noble Roman's Pizza Program may be ended at any time by the Retailer or Noble Roman's, Inc., and this Agreement is subject to the laws of the state of Indiana, with any legal proceedings to take place in the appropriate court in Marion County, Indiana. The Retailer locations licensed to use the Noble Roman's Pizza Program are listed on Exhibit A attached to this Agreement.

This Agreement is hereby agreed to by Noble Roman's, Inc. and the Retailer:

NOBLE ROMAN'S, INC.	RETAILER
Ву:	Ву:
Printed:	Printed:
Title:	Title:
Date:	Date:

EXHIBIT A NOBLE ROMAN'S PIZZA PROGRAM SIGN-UP AGREEMENT RETAILER LOCATIONS

Business Name	Address	City/State/Zip	Phone
NOBLE ROMAN'S, INC		RETAILER	
		Dve	
ъу			
Printed:		Printed:	
litle:		Iitle:	

Date:_____

RECEIPT

This Disclosure Document summarizes certain provisions of the Franchise Agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Noble Roman's, Inc. offers you a franchise, it must provide this Disclosure Document to you 14 calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale, or sooner if required by applicable state law.

If Noble Roman's, Inc. does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the Wisconsin Division of Securities.

The following persons are authorized to sell franchises in the state of Wisconsin.

Paul Mobley, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, (317) 634-3377 Troy Branson, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, (317) 634-3377

The issuance date of this Disclosure Document is April 27, 2023.

Noble Roman's, Inc. authorizes the Division of Securities, P.O. Box 1768, Madison, Wisconsin 53702, to receive service of process for Noble Roman's, Inc.

Document included the fol Registered Agent for Servi	Franchise Disclosure Document datedlowing exhibits: (A) Franchise Agreement; (B) ce of Process; (D) State Administrators; (E) Lisses; (G) Supply Agreement-Single Unit; and (Financial Statements; (C) st of Current Franchisees;
Date:	Recipient:	
	Signat	ture
	Name Printed:	

This copy of the receipt should be retained by you, the prospective franchisee.

RECEIPT

This Disclosure Document summarizes certain provisions of the Franchise Agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Noble Roman's, Inc. offers you a franchise, it must provide this Disclosure Document to you 14 calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale, or sooner if required by applicable state law.

If Noble Roman's, Inc. does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the Wisconsin Division of Securities.

The following persons are authorized to sell franchises in the state of Wisconsin.

Paul Mobley, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, (317) 634-3377 Troy Branson, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, (317) 634-3377

The issuance date of this Disclosure Document is April 27, 2023.

Noble Roman's, Inc. authorizes the Division of Securities, P.O. Box 1768, Madison, Wisconsin 53702, to receive service of process for Noble Roman's, Inc.

I have received a Franchise Disclosure Document dated	, 2023. This Disclosure
Document included the following exhibits: (A) Franchise Agreement; (I	B) Financial Statements; (C)
Registered Agent for Service of Process; (D) State Administrators; (E) L	ist of Current Franchisees;
(F) List of Former Franchisees; (G) Supply Agreement-Single Unit; and	(H) Supply Agreement-Multi-Unit

Name Printed:

This copy of the receipt should be signed and return to Noble Roman's, Inc., 6612 E. 75th Street, Suite 450, Indianapolis, Indiana 46250, the prospective franchisor.



WISCONSIN FRANCHISE DISCLOSURE DOCUMENT NOBLE ROMAN'S PIZZA

Noble Roman's, Inc. an Indiana Corporation 6612 E. 75th Street, Suite 450 Indianapolis, Indiana 46250 www.nobleromans.com (317) 634-3377

The franchisee will operate a Noble Roman's Pizza® franchise ("Noble Roman's"). The franchise is offered for non-traditional locations such as universities, hospitals, recreational facilities, convenience stores and other types of locations with pre-existing customer traffic for a Noble Roman's Pizza.

The total investment necessary to begin operation of a Noble Roman's franchise is \$32,100 to \$227,700. This includes an initial franchise fee of \$7,500 or \$10,000 that must be paid to Noble Roman's.

This disclosure document summarizes certain provisions of your Franchise Agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payment, to the Franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

The terms of your contract will govern your franchise relationship. Do not rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "A Consumer's Guide to Buying a Franchise," which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP, or by writing to FTC at 600 Pennsylvania Avenue, N.W., Washington, D.C. 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agency about them.

Issuance Date: March 30April 27, 20222023

Effective Date:

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibits E and F.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit B includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Noble Roman's business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Noble Roman's franchisee?	Item 20 or Exhibits E and F list current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need To Know About Franchising Generally

<u>Continuing responsibility to pay fees</u>. You may have to pay royalties and other fees even if you are losing money.

<u>Business model can change</u>. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

<u>Supplier restrictions</u>. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

<u>Operating restrictions</u>. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

<u>Competition from franchisor</u>. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

<u>When your franchise ends</u>. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit D.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About This Franchise

Certain states require that the following risk(s) be highlighted:

1. Out-of-State Dispute Resolution. The franchise agreement requires you to resolve disputes with the franchisor by mediation, arbitration and/or litigation only in Indiana. Out-of-state mediation, arbitration, or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to mediate, arbitrate, or litigate with the franchisor in Indiana than in your own state.

Certain states may require other risks to be highlighted. Check the "State Specific Addenda" (if any) to see whether your state requires other risks to be highlighted.

TABLE OF CONTENTS

1.	The Franchisor and any Parents, Predecessors and Affiliates.	1
2.	Business Experience.	
3.	Litigation.	5
4.	Bankruptcy.	
5.	Initial Fees.	
6.	Other Fees.	
7.	Estimated Initial Investment	7
8.	Restrictions on Sources of Products and Services.	
9.	Franchisee's Obligations.	9
10.	Financing.	9
11.	Franchisor's Assistance, Advertising, Computer Systems and Training	10
12.	Territory.	13
13.	Trademarks.	13
14.	Patents, Copyrights and Proprietary Information.	14
15.	Obligation to Participate in the Actual Operation of the Franchise Businesses	15
16.	Restrictions on What the Franchisee May Sell.	15
17.	Renewal, Termination, Transfer and Dispute Resolution.	15
18.	Public Figures.	19
19.	Financial Performance Representations.	19
20.	Outlets and Franchisee Information.	19
21.	Financial Statements.	
22.	Contracts.	
23.	Receipts.	

EXHIBITS

A. Franchise Agreement – Noble Roman's P	Pizza
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- B.
- Financial Statements
 Registered Agent for Service of Process C.
- State Administrators D.
- E. List of Current Franchisees
- F. List of Former Franchisees
- Form of Supply Agreement Master Single Unit Form of Supply Agreement Master Multi Unit G.
- H.

1. The Franchisor and any Parents, Predecessors and Affiliates.

General Information

To simplify the language in this Disclosure Document, references to the "Company" or "We" means Noble Roman's, Inc., the franchisor. The term "You" means the person who buys the franchise and the owners of the franchise if the franchisee is a corporation, partnership or other entity. This Franchise Disclosure Document relates only to the Noble Roman's Pizza franchise. The Company was incorporated September 21, 1972 and is an Indiana corporation with a principal place of business at 6612 E. 75th Street, Suite 450, Indianapolis, Indiana 46250. The Company sells and services franchises and licenses for non-traditional and traditional foodservice operations under the trade names "Noble Roman's Pizza", "Noble Roman's Craft Pizza & Pub" and "Noble Roman's Take-N-Bake". The Company believes the attributes of these concepts include high quality products, simple operating systems, fast service times, labor-minimizing operations, attractive food costs and overall affordability. Since 1997 to 2018, the Company focused its efforts and resources primarily on franchising and licensing for non-traditional locations and now has awarded franchise and/or license agreements in 50 most states plus Washington, D.C. and awarded franchises in Italy, Puerto Rico, the Dominican Republic, the Bahamas and Canada, although the Company current has no locations there now. The Company began, in 2018, selling franchises for its traditional restaurant concept called "Noble Roman's Craft Pizza & Pub" under a separate franchise disclosure document. Although from 2005 to 2007 the Company sold some franchises for traditional quick service restaurants locations, the Company is currently focusing all of its sales efforts on (i) selling franchises/licenses for non-traditional locations primarily in convenience stores and entertainment facilities, (ii) license agreements for grocery stores to sell the Noble Roman's Take-N-Bake Pizza, and (iii) franchises for its traditional restaurant concept called Noble Roman's Craft Pizza & Pub under a separate franchise disclosure document. Prior to focusing on franchising for non-traditional foodservice operations, the Company had approximately 25 years' experience operating and franchising pizza restaurants in traditional locations, giving it expertise in the design and support of foodservice systems for franchisees. The Company does not have a parent company and does not have any affiliates that offer franchises in any line of business or provide products or services to our franchisees.

Currently, the Company is operating a non-traditional location, which contains a Noble Roman's Pizza and a Tuscano's Italian Style Subs in Virginia. The Company also currently owns and operates nine locations of its traditional restaurant concept called Noble Roman's Craft Pizza & Pub.

Products & Systems

The Company's non-traditional franchises provide high-quality products, simple operating systems, labor minimizing operations and attractive food costs.

Noble Roman's Pizza

The hallmark of Noble Roman's Pizza is "Superior quality that our customers can taste." Every ingredient and process has been designed with a view to produce superior results.

•A fully-prepared pizza crust that captures the made-from-scratch pizzeria flavor which gets delivered to non-traditional locations shelf-stable so that dough handling is no longer an impediment to a consistent product in those types of operations.

- •Crust made with only specially milled flour (except for its gluten-free crust) with above average protein and yeast.
- •Fresh packed, uncondensed and never cooked sauce made with secret spices, parmesan cheese and vineripened tomatoes.
- •100% real cheese blended from mozzarella and Muenster, with no soy additives or extenders.
- •100% real meat toppings, with no additives or extenders a distinction compared to many pizza concepts.
- •Vegetable and mushroom toppings that are sliced and delivered fresh, never canned.
- •An extended product line that includes breadsticks and/or cheesy stix with dip, pasta, baked sandwiches, salads, wings and a line of breakfast products.

Noble Roman's Take-N-Bake

The Company developed a take-n-bake version of its pizza as an addition to its menu offerings. The take-n-bake pizza is designed as an add-on component for new and existing convenience stores and as a stand-alone offering for grocery stores. The Company offers the take-n-bake program in grocery stores under a license agreement rather than a franchise agreement. In convenience stores, take-n-bake is an available menu offering under the existing franchise/license agreement. The Company uses the same high quality pizza ingredients for its take-n-bake pizza as with its baked pizza, with slight modifications to portioning for enhanced home baking performance.

Business Strategy

The Company is focused on revenue expansion while continuing to minimize overhead. To accomplish this the Company will continue developing, owning and operating Craft Pizza & Pub locations and franchising to qualified multi-unit franchisees. At the same time, the Company will continue to focus on franchising/licensing for non-traditional locations by franchising primarily to convenience stores and entertainment centers.

The franchise fees are paid upon signing the franchise agreement and, when paid, are deemed fully earned and non-refundable in consideration of the administration and other expenses incurred by the Company in granting the franchises and for the lost and/or deferred opportunities to grant such franchises to any other party.

The Company's proprietary ingredients are manufactured pursuant to the Company's recipes and formulas by third-party manufacturers under contracts between the Company and its various manufacturers. These contracts require the manufacturers to produce ingredients meeting the Company's specifications and to sell them to Company-approved distributors at prices negotiated between the Company and the manufacturer.

Distribution

The Company's proprietary products are manufactured pursuant to the Company's recipes and formulas by third-party manufacturers under contracts between the Company and its various manufacturers. These contracts require the manufacturers to produce products meeting the Company's specifications and to sell them to Company-approved distributors at prices negotiated between the Company and the manufacturer.

At present, the Company has distribution agreements with its primary distributors strategically located throughout the United States. The distribution agreements require the primary distributors to maintain adequate inventories of all products necessary to meet the needs of the Company's franchisees and licensees in their distribution area for weekly deliveries to the franchisee/licensee locations and to its grocery store distributors in their respective territories. Each of the primary distributors purchases the products from the manufacturer at prices negotiated between the Company and the manufacturers, but under payment terms agreed upon by the manufacturer and the distributor and distributes the products to the franchisee/licensee at a price determined by the distribution agreement. Payment terms to the distributor are agreed upon between each franchisee/licensee and the respective distributor. In addition, the Company has agreements with various grocery store distributors located in different parts of the country which agree to buy the Company's products from one of its primary distributors and to distribute those products only to their grocery store customers who have signed license agreements with the Company.

Competition

The restaurant industry and the retail food industry in general are very competitive with respect to convenience, price, product quality and service. In addition, the Company competes for franchise and license sales on the basis of product engineering and quality, investment cost, cost of sales, distribution, simplicity of operation and labor requirements. Actions by one or more of the Company's competitors could have an adverse effect on the Company's ability to sell additional franchises or licenses, maintain and renew existing franchises or licenses, or sell its products. Many of the Company's competitors are very large, internationally established companies.

Within the competitive environment of the non-traditional franchise and license segment of the restaurant industry, management has identified what it believes to be certain competitive advantages for the Company. First, some of the Company's competitors in the non-traditional venue are also large chains operating thousands of franchised, traditional restaurants. Because of the contractual relationships with many of their franchisees, some competitors may be unable to offer wide-scale site availability for potential non-traditional franchisees. The Company is not faced with any significant geographic restrictions in this regard.

Many of the Company's competitors in the non-traditional venue were established with little or no organizational history operating traditional foodservice locations. This lack of operating experience may limit their ability to attract and maintain non-traditional franchisees or licensees who, by the nature of the venue, often have little exposure to foodservice operations themselves. The Company's background in traditional restaurant operations has provided it experience in structuring, planning, marketing, and controlling costs of franchise or license unit operations which may be of material benefit to franchisees or licensees.

Government Regulation

The Company and its franchisees are subject to various federal, state and local laws affecting the operation of our respective businesses. Each franchise location is subject to licensing and regulation by a number of governmental authorities, which include health, safety, sanitation, building and other agencies and ordinances in the state or municipality in which the facility is located. The process of obtaining and maintaining required licenses or approvals can delay or prevent the opening of a franchise location. Vendors, such as our third-party production and distribution services, are also licensed and subject to regulation by state and local health and fire codes, and U. S. Department of Transportation regulations. The Company, its franchisees and its vendors are also subject to federal and state environmental regulations.

The Company is subject to regulation by the Federal Trade Commission ("FTC") and various state agencies under federal and state laws regulating the offer and sale of franchises. Several states also regulate aspects of the franchisor-franchisee relationship. The FTC requires us to furnish to prospective franchisees a disclosure document containing certain specified information. Some states also regulate the sale of franchises and require registration of a franchise disclosure document with state authorities. Substantive state laws that regulate the franchisor-franchisee relationship presently exist in a substantial number of states, and bills have been introduced in Congress from time to time that would provide for additional federal regulation of the franchisor-franchisee relationship in certain respects. State laws often limit, among other things, the duration and scope of non-competition provisions and the ability of a franchisor to terminate or refuse to renew a franchise. Some foreign countries also have disclosure requirements and other laws regulating franchising and the franchisor-franchisee relationship, and the Company would be subject to applicable laws in each jurisdiction where it seeks to market additional franchised units.

2. Business Experience.

Executive Chairman of the Board and Chief Financial Officer - Paul W. Mobley was Chairman of the Board, Chief Executive Officer and Chief Financial Officer of the Company, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, from December 1991 until November 2014 when he became Executive Chairman and Chief Financial Officer. Mr. Mobley has been a Director and an Officer since 1974. He is the father of A. Scott Mobley. Mr. Mobley has a B.S. in Business Administration from Indiana University.

President, Chief Executive Officer, Secretary and a Director - A. Scott Mobley has been President of the Company, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, since 1997, a Director since January 1992, Secretary since February 1993 and Chief Executive Officer since November 2014. Mr. Mobley has a B.S. in Business Administration magna cum laude from Georgetown University and an MBA from Indiana University. He is the son of Paul W. Mobley.

Director - Douglas H. Coape-Arnold has been a Director of the Company since 1999. Mr. Coape-Arnold has been Managing General Partner of Geovest Capital Partners, L.P., 450 Parkway N., New York, NY 10022, since January 1997. Mr. Coape-Arnold is a Chartered Financial Analyst.

Director - Marcel Herbst has been a Director of the Company since July 2016. Mr. Herbst is the founder and portfolio manager of Herbst Capital Management, LLC, 2846 N. Southport Avenue, #3-N, Chicago, IL,

60657, from 2008 until current. Mr. Herbst has a Bachelor degree of Business Administration from Schiller International University in Heidelberg, Germany and a Master's degree of Management in Hospitality concentrating in food and beverage from Cornell University.

Director – William Wildman has been a director of the Company since June 2019. Mr. Wildman is the President and Chief Executive Officer of Pinnacle Commercial Capital. Mr. Wildman studied business and law at the University of Evansville, and undertook additional financial management studies at the Indiana Banking School at Purdue.

Executive Vice President of Franchising - Troy Branson has been Executive Vice President for the Company, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, since November 1997. Mr. Branson has a B.S. in Business from Indiana University.

Director of Operations - Terry Farabaugh has been with the Company, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, in various operations positions since 1989. He has been Director of Operations since 2015. Mr. Farabaugh has owned various franchises of the Company and currently owns one franchise location.

3. <u>Litigation</u>.

The Company, from time to time, is involved in various litigation relating to claims arising out of its normal business operations.

The Company is not involved in any litigation requiring disclosure.

4. Bankruptcy.

No bankruptcy information is required to be disclosed in this disclosure document.

5. Initial Fees.

The initial franchise fee is as follows:

	Non-Traditional,		Marketing
Franchise	except Hospitals	Hospitals	Package*
Noble Roman's Pizza	\$ 7,500	\$10,000	\$2,000 to \$3,000

The franchise fees are paid upon signing the Franchise Agreement and, when paid, shall be deemed fully earned and non-refundable in consideration of the administration and other expenses incurred by the Company in granting the franchises and for the lost and/or deferred opportunities to grant such franchises to any other party.

*The marketing package is a non-refundable fee paid either to the Company or to outside vendors for production of required marketing materials. Whether this amount is paid to the Company or an outside vendor depends on whether the franchisee elects to purchase the marketing materials directly from the Company or requests the materials from the Company in digital form, and then has a printer not affiliated with the Company print the physical materials.

6. Other Fees.

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Type of Fee (Note 1)	Amount	Due Date
Royalty Fee	The greater of (i) \$175.00 per week andor (ii) 7% of gross sales for all locations except hospitals. For hospitals, the greater of (i) \$175.00 per week; and (ii) 9% of gross sales (Note 2)	Payable weekly by Tuesday of the following week
Renewal Fee	\$2,000	Payable at the time a renewal franchise agreement is executed
Transfer Fee	\$2,000 (Note 4)	Prior to approval of transfer
Manual Replacement Fee	\$500	Prior to replacing any Manual
Audit Fee	Cost of audit plus up to 10% interest (Note 5)	Five days after demand

Note 1 - All fees are imposed by and are payable to the Company. All fees are non-refundable.

Note 2 - Royalty Fee. The term "gross sales" means the total selling price of all products and services and all income of every other kind and nature related to the operation of the franchised unit, whether for cash or credit, except for: (i) sales taxes collected directly from customers; and (ii) any other tax, excise or duty, levied or assessed against the franchisee by any federal, state or local authority based on sales of specific merchandise sold at or from the franchised unit, provided that such taxes are actually transmitted to the appropriate authority. You must pay to the Company a weekly royalty fee based on the gross sales of the franchised unit for the preceding week for all products and services (as defined in Section IV of the Franchise Agreements), payable by electronic withdrawal of such fees by draft on your bank account.

Note 3 – <u>Transfer Fee</u>. Any transfer or assignment of your rights under the Franchise Agreement requires our prior written consent. In order for us to review and consider giving our consent, you must pay \$1,000 of the \$2,000 transfer fee, which is non-refundable if consent is withheld, to cover our actual time in processing the request.

Note 4 - <u>Audit Fees</u>. We have the right, at our own expense, to audit your books and records. This audit may involve a review of your purchases from your distributor's records. You must pay us the amount of all royalty fees due plus interest, determined from the date due until paid at the lesser of the highest rate allowed by law or a rate that is five percentage points higher than the "prime rate" then currently established by the largest bank headquartered in the state in which the location is situated, on any unreported gross sales, as determined by such audit. Additionally, if gross sales are not reported by the due date Franchisor may charge Franchisee a \$25.00 administrative fee for every day sales are unreported

following the due date with no additional notice being required. In addition, should the audit disclose a deficiency in reported gross sales in excess of 3% of the actual audited amount of gross sales, you shall reimburse us for the cost of the audit. Any amount or amounts payable by you under this disclosure document shall be remitted to the Company within 5 days after demand.

7. Estimated Initial Investment

YOUR ESTIMATED INITIAL INVESTMENT (FOR NOBLE ROMAN'S ONLY FRANCHISEE)

		Method		To Whom Payment Is To Be
Type of Expenditure	Amount	Of Payment	When Due	Made
Initial franchise fee (Note 1)	\$7,500 (Non-Traditional) \$10,000 (Hospitals)	Lump Sum	Upon signing Franchise	Noble Roman's, Inc.
	1 - 1		Agreement	
Uniforms and inventory (Note 2)	\$3,000 to \$10,000	As Incurred	As contracted	Suppliers
				Noble Roman's, Inc. or
Marketing package (Note 3)	\$2,000 to \$3,000	Lump Sum	As ordered	Suppliers
Initial Training Expenses	\$200 to \$500	As Incurred	As incurred	Suppliers
Smallwares (Note 2)	\$400 to \$3,000	Lump Sum	As contracted	Suppliers
Equipment (Note 2)	\$15,000 to \$110,000	Lump Sum	As contracted	Suppliers
Interior signs (Note 2)	\$500 to \$2,200	Lump Sum	As contracted	Suppliers
Exterior signs (Note 2)	\$0 to \$6,000	Lump Sum	As contracted	Suppliers
Remodeling Costs	\$500 to \$75,000	As Incurred	As contracted	Suppliers
Additional funds - 3 mo. (Note 4)	\$3,000 to \$8,000	As Incurred	As incurred	Employees & Suppliers
Total Initial Investment (Note 5				
(Note 5) (Note 6)	\$32,100 to \$227,700			

- Note 1: The initial franchise fee is deemed fully earned and non-refundable when paid.
- Note 2: These costs are payable to the suppliers of the goods or services on terms negotiated between you and such suppliers. Generally, they are due and payable as the obligations are incurred and are not refundable.
- Note 3: This fee is paid to the Company or to outside vendors for production of material as ordered. This fee is non-refundable.
- Note 4: This estimates your initial start-up expense. These expenses include payroll costs, insurance and other miscellaneous expenses and are generally non-refundable. These figures are estimates and we cannot guarantee that you will not have additional expenses starting the business. Your costs will depend on factors such as how closely you follow our methods, your management skill, experience and business acumen. The Company relied on its experience selling franchises plus its years of experience in the restaurant business in determining this estimate.
- Note 5: We relied on recent price lists from suppliers and our experience in the restaurant business to complete these estimates. You should review these amounts carefully before making any decision to purchase the franchise.

Note 6: Real estate cost is not included because if the franchise is for a non-traditional location, by definition, is within another location with existing traffic. The Company does not offer, either directly or indirectly through any affiliated companies, financing to franchisees.

8. Restrictions on Sources of Products and Services.

You are required to purchase from distributors and suppliers approved by us all food products, facades, paper goods, marketing materials, menu boards, Noble Roman's customized ovens and signs. We do not require the purchase of any computer or cash register system for use in any of the locations. The Company does not provide any material benefits to you based on your purchase of products and services from designated or approved sources. However, the Company has negotiated arrangements with its distributors under which you will be entitled to purchase products and services at the same pricing as the distributors offer to the Company. Other than these negotiated arrangements, the Company does not maintain any purchasing or distribution cooperative. Product specifications and standards are issued only to suppliers which have been approved by the Company. From time to time product specifications are changed as a result of market testing of new products and/or in order to obtain better pricing for the products. None of our officers own an interest in any of our suppliers. We expect that approximately 60% to 80% of a franchisee's purchases of products and services in establishing and operating a franchise will be purchases from our approved suppliers.

Other than the items specified in the foregoing paragraph, you (i) are not required to purchase or lease any goods, services, supplies, fixtures, equipment, inventory or real estate relating to the establishment or operation of the franchised businesses from Company approved providers, and (ii) are permitted to purchase all other items needed in the businesses from any source which meets the Company's standard specifications described in the Operating Standards Manuals for quality, cleanliness, uniformity and delivery, and that has been approved by the Company.

For our services, such as layout and design, coordinating equipment orders and monitoring shipping and installation of equipment, the Company receives a commission on certain equipment, smallwares and signage from various suppliers as a result of your purchases. The amounts of these commissions vary from time to time based on quantities purchased by the franchisees. The Company may also receive from time to time allowances, credits or rebates from other suppliers based on purchases by you. These amounts are generally tied to specials or quantities purchased during given time periods. Neither the Company nor any of its affiliates are approved suppliers. In the most recent fiscal year, the estimated amount of such commissions and allowances were approximately \$1.71.67 million and was included in the general revenue of the Company representing approximately \$1.2.211.5% of the Company's total revenue. The Company's total revenue for the most recent fiscal year was \$13.914.5 million.

If you desire to purchase any items from a supplier who has not previously been approved, you must request in writing the Company's approval of such supplier. Additional suppliers will generally be approved as long as their products equal or exceed the quality Quality standards of the approved products. Such quality standards requested supplier will be determined solely by the Company. The Company will notify you within 10 days whether the request has been approved or denied. No fee is charged by the Company to approve a supplier. The Company reserves the right not to give approval to an unreasonable number of suppliers for any particular item or service. The Company may revoke approval of any supplier upon written notice to you in the event any supplier fails to continue to meet the Company's standards or specifications. Any purchase by you from an unauthorized supplier may result in the termination of your

Franchise Agreement. Except as specified in the preceding paragraphs, neither the Company nor any affiliate receives any income derived from purchases made by you from approved independent suppliers. Criteria used to determine whether or not a supplier is approved, is not available to you. Approval for certain suppliers can be revoked at the sole discretion of the Company; however, if revoked, the Company will make necessary arrangements for an alternative supplier to have been approved by the Company prior to, or simultaneous with, the revoking of approved supplier.

9. Franchisee's Obligations.

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

Obligation	Section in Franchise Agreements	Item in Disclosure Document
 a. Site selection and acquisition/lease b. Pre-opening purchases/leases c. Site development and other pre-opening requirements d. Initial and ongoing training e. Opening 	Section II Sections II Sections II and V Sections V and VII Sections II and V	Item 11 Item 8 Items 5, 6, 7 and 11 Item 11
f. Fees g. Compliance with standards and policies/Operating	Sections II and V Section IV Sections V, VII and VIII	Items 5 and 6 Items 8,11,13 and 16
Manual h. Trademark and proprietary information	Sections IX and X	Items 13 and 14
Restrictions on products/services offered Warranty and customer service	Section VIII	Items 8 and 16
requirements	Section VIII None	Item 11 None
k. Territorial development and sales quotas l. Ongoing product/service purchases	Section VIII	Item 8
m. Maintenance, appearance and remodeling requirements	Sections II, III and VIII	Items 11 and 17
n. Insurance o. Advertising	Section VIII Section VIII	None Item 11
p. Indemnificationq. Owner's participation/management/staffing	Sections IX, XIII and XV Section VII and VIII	Item 13 Items 11 and 15
r. Records and reports s. Inspections and audits	Sections IV and XI Sections II, VII, VIII and XI	Item 6 Items 6 and 11
t. Transfer u. Renewal v. Post-termination obligations w. Non-competition covenants	Section XIV Section III Section XVIII Section X	Items 6 and 17 Items 6 and 17 Item 17 Item 17
x. Dispute resolution	Section XIX	Item 17

10. Financing.

The Company does not offer direct or indirect financing. The Company does not guarantee your note, lease or obligation.

11. <u>Franchisor's Assistance, Advertising, Computer Systems and Training</u>

Except as listed below, the Company is not required to provide you with any assistance.

Pre-Opening Obligations. Before you open your business, the Company will:

- (1) Assist you in selecting your site as the Company may deem advisable (Franchise Agreements, Section VIII, page 9);
- (2) Provide review, approval or non-approval of any proposed location for the establishment of a franchised unit as the Company may deem necessary on its own initiative or in response to your reasonable request for site approval; provided, however, that the Company shall not provide on-site evaluation for any proposed site prior to the receipt of all required information and materials concerning such site prepared as described in Section II, page 2, of the Franchise Agreements. The Company (or its designee) will provide at no additional charge to you one on-site evaluation of a proposed location. If any additional on-site evaluations are required in connection with the establishment of the location for your franchise unit, the Company reserves the right to charge a reasonable fee for performing each such evaluation and to be reimbursed for all reasonable expenses incurred in connection with each such evaluation (Franchise Agreements, Section V, page 5);
- (3) Permit you to view, prior to the purchase of a franchise, one set of the Confidential Manuals and such other manuals and written materials as the Company shall have developed for use in the franchised businesses (the "Manuals"). Upon your purchase of a franchise, the Company will loan to you one set of the Manuals. The Manuals identify the licensed trademarks of the Company and detail mandatory and suggested standards, specifications, operating procedures and rules prescribed from time to time by the Company, as well as other information relative to your other obligations under the Franchise Agreement. Any Manuals shall remain confidential and shall be returned to the Company upon termination of the Franchise Agreement for any reason. The Company has the right to supplement, modify and revise the Manuals from time to time as it deems necessary (Franchise Agreements, Section V, page 6); and
- (4) Provide training, with no fee to you, as deemed necessary by the Company with respect to the operation of a Noble Roman's franchise (Franchise Agreement, Section V, page 6).

Post-Opening Obligations. During the operation of the franchise businesses, the Company will:

- (1) Provide to you a list of approved suppliers as updated from time to time as the Company deems appropriate (Franchise Agreement, Section $\frac{\text{VIII}}{\text{VIII}}$, page $\frac{611}{\text{I}}$);
- (2) Provide to you the services of one or more representatives for reasonable supervisory assistance, as the Company deems necessary, and guidance in connection with the opening and initial operation of the franchised businesses (Franchise Agreement, Section V, page 6); and
- (3) Provide such additional assistance as deemed necessary by the Company to assist you in meeting the Company's quality control standards (Franchise Agreement, Section V, page 6).

The Company primarily relies on the Franchisee to use print advertising in the market immediately around each location. The print advertising may be distributed by the Franchisee in a variety of ways including newspaper, direct mail, insert in a marriage mailer and hand distribution throughout the area. The Company is not required to spend any amount on advertising in the territory where a franchise is located. All materials to be used in the advertising may be created by our in-house advertising department and in-house graphic designers. Franchisees may create their own advertising so long as the use of our trademarks and the design of the advertisement is approved by the Company in its sole discretion. There is no advertising council composed of Franchisees that advises the Franchisor.

For non-traditional locations, we do not collect any advertising fee. You are encouraged but not required to advertise locally at your cost. You may purchase from the Company materials to be used in advertising that the Company has produced. You may use advertising materials created by you so long as any use of our trademarks are approved by us.

Non-Obligatory Post-Opening Assistance or Services. After the opening of the restaurant, the Company, although not required by the Franchise Agreements or any other agreements, may:

- (1) Maintain quality control, including period inspections of the Noble Roman's franchise;
- (2) Continue research and development programs to develop new and improved menu items and the ingredients and components of menu items;
- (3) Police and protect the Company's trademarks from infringement; or
- (4) Offer advice and assistance to you in all phases of restaurant operations.

The Company is not obligated to provide you with any advertising, assistance in the acquisition of cash registers or any assistance with computer systems, although the Company may assist you with these items at the Company's sole discretion. The Company does not require the purchase of any particular computer or cash register system for use in the franchises.

Site Selection. The franchise granted under the Franchise Agreements is for the establishment of a Noble Roman's franchise within existing facilities such as universities, hospitals, recreational facilities, hotels, convenience stores, travel plazas, military bases, other types of locations with pre-existing customer traffic. While we will consult with and advise you with respect to the location of the franchised unit within the facility, ultimate responsibility for the location of the franchised unit belongs to you. Any request for approval must be in writing and accompanied by site-specific demographic and other data that may be required by the Company. The Company must approve or disapprove the site within 10 days of your written request. The Company considers many factors in the decision to approve a site, including such things as traffic flow, visibility and operational flow. If we do not approve your site, you will have to choose another site.

Since the franchise businesses in non-traditional locations are designed to fit in an existing facility or as an extension to an existing business, the franchise business may be opened in as little as two weeks from the time the Franchise Agreement is signed. If remodeling is required to facilitate this addition it may require additional time as dictated by the amount of remodel necessary. This time frame is largely controlled by a

local governmental permitting process and, depending upon the local traditions and policies, it may take longer to open the location after the site is secured.

<u>Training Programs</u>. For non-traditional locations, not later than the opening date of the Noble Roman's, the Manager of your facility must attend and complete, to the Company's satisfaction, the Company's initial on-the-job training program, which is a program consisting of subjects which the Company deems appropriate for operation of the franchised businesses. On-the-job training is conducted at your location over a period of 3 to 7 days. The training is extended, where necessary, in the Company's sole discretion.

The instructors will be officers, employees or agents of the Company and who have the necessary experience to conduct such training, as judged by the Company in its sole discretion. Our instructors have an average of 15 years of experience with the Company and 19 years' experience in the restaurant industry.

Other restaurant personnel designated by you, who have been approved by the Company for initial training, may also attend the Company's on-the-job training program. The Company shall provide instructors and training materials for the training at no additional charge to you. On-the-job training shall be conducted by the Company at your franchise location.

The training materials used in the on-the-job training include the Company's Standard Operating Procedures Manual, the Company's Marketing Manual, instructional materials for operation of ovens and use of the Company's pan seasoning and other handouts, including but not limited to, inventory ordering materials and cost worksheets.

Other than the expenses for instructors and training materials, you shall be responsible for any and all expenses incurred by you or any of your personnel in connection with any initial training program.

The Company shall determine, in its sole discretion, whether the franchisee and any of its personnel have satisfactorily completed the training program. If the training program is not satisfactorily completed by any such person, or if the Company in its reasonable business judgment, based upon the performance of such person(s), determines that the training program cannot be satisfactorily completed by such person(s), (i) you shall, at the Company's request, designate a replacement for such person(s) who shall attend and complete, to the Company's satisfaction, the entire initial training program, or (ii) the Company may terminate the Franchise Agreement in accordance with Section XVII of the Franchise Agreement.

You and such other of your personnel, as the Company shall designate, shall attend such additional training programs and seminars as the Company may offer from time to time. For all such programs and seminars, the Company will provide the instructors and training materials, free of charge. You shall be responsible for any and all other expenses incurred by your or the Company's personnel in connection with any additional training program, including without limitation, costs of travel, lodging, meals and wages.

In connection with the opening of your franchised unit, the Company shall provide to you, free of charge, an opening trained representative of the Company to provide on-site pre-opening and opening training, supervision and assistance to you. The time period for which such assistance will be provided shall be determined by the Company.

On-The-Job Training:

TRAINING PROGRAM

	Hours of	Hours of	
	Classroom	On-The-Job	
Subject	Training	Training	Location
Introduction		1.0	Franchisee's location
Dough Handling		5.0	Franchisee's location
Product Preparation		5.0	Franchisee's location
Oven Set-Up		1.0	Franchisee's location
Pan Seasoning		1.0	Franchisee's location
Baking and Serving		8.0	Franchisee's location
Telephone Procedures		1.0	Franchisee's location
Marketing		5.0	Franchisee's location
Review and Questions		3.0	Franchisee's location
Accounting and Ordering		2.0	Franchisee's location

12. Territory.

The Franchise Agreement, in the form attached to this Disclosure Document as Exhibit A, authorize you to operate one Noble Roman's franchise at one specific location that is pre-approved by the Company. You must receive the Company's permission to relocate. You are not restricted from accepting orders from outside of your territory if the orders are filled within the franchised businesses. The Franchise Agreement do not grant you any protected territorial rights or the right or license to operate the franchised businesses or to offer or to sell any products or services described in the Agreement at or from any site other than the location approved by the Company. You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control. The Company attempts to avoid establishing other franchised or company-owned outlets that may compete with your location but may not always be successful in doing so. The Company is not obligated to offer you additional franchised locations. The Company does not operate, franchise, or have any plans to operate or franchise any business under a different trademark other than Craft Pizza & Pub that sells or will sell goods and services similar to those our franchisees offer.

13. Trademarks.

You are granted the right under the Franchise Agreement to operate a food service business under the trade name "Noble Roman's Pizza" and to use in the franchised businesses all of the Company's trademarks, service marks and trade names, except Craft Pizza & Pub or NR CP&P Carpe Pizza, which are presently or subsequently listed in the Manuals, as modified or revised from time to time, but only in the manner provided for in the Franchise Agreement and Manuals, and only at such times as the respective trademarks, service marks and trade names are in the Manuals.

A list of all trademarks and service marks currently listed in the Manuals, all of which have been registered with the United States Patent and Trademark Office on the Principal Register, is detailed below together with the applicable registration numbers and dates of registration. The Company's trademark registrations are current and have been renewed as necessary. All required affidavits of use have been filed with respect

to the registrations, and, unless otherwise indicated, the registered marks have become incontestable.

Mark	Registration Number	Registration Date
"Noble Roman's"	987,069	June 25, 1974
"Taste A Better Pizza"	1,331,478	April 16, 1985
"The Better Pizza People"	1,920,428	September 19, 1995
"The Pizza Bomb"	1,965,018	April 2, 1996
"Tuscano's Italian Style Subs"	2,979,940	July 26, 2005
"Noble Roman's Bistro"	3,634,645	June 9, 2009
"SuperSlice"	3,717,603	December 1, 2009
"Moble Roman's"	1,362,714	September 24, 1985
"Noble Roman's Pizza Monster"	1,741,904	December 22, 1992
"Noble Roman's Craft Pizza & Pub"	5,262,681	August 8, 2017
"NR CP&P Carpe Pizza"	5,262,682	August 8, 2017

There are no currently effective material determinations of the patent and trademark office, trademark trial and appeal board, the trademark administrator of this state or any court involving the aforementioned trademarks; nor is there any pending infringement, opposition, cancellation or material litigation involving such trademarks.

There are no agreements currently in effect which significantly limit the rights of the Company to use or license the use of the franchised trademarks, service marks, trade names, logotypes or other commercial symbols in any manner material to the franchise.

It is your responsibility to notify the Company in writing of any infringement of the franchised trademarks and to cooperate with the Company in stopping such infringements. The Company has the sole right to determine the need for any legal action with respect to any infringement which may occur and to control and direct any such action. The cost of any such litigation or the policing of the franchised trademarks to protect against infringement is the responsibility of the Company. The Company, however, is not obligated by the Franchise Agreements or otherwise to institute legal or other action to protect the franchised trademarks or to protect you against claims of infringement or unfair competition relating to the franchised trademarks. No legal action for infringement or unfair competition relating to the licensed trademarks may be defended by you without the consent of the Company and you shall not have the right to control and direct such defenses. The Company is not obligated by the Franchise Agreements or any other agreement to participate in your defense and/or indemnify you for damages or expenses incurred if you are a party to any administrative or judicial proceeding involving the franchised trademarks or if the proceeding is resolved unfavorably to you.

The Company has no knowledge of any infringing uses which could materially affect your right to use the registered trademarks, service marks and logos currently in use and identified in the Manuals. You may be required to modify your use of the franchised trademarks by the Company or use one or more additional or substitute marks during your operation of a franchise at your expense and you have no right to continue using those marks upon termination of the Franchise Agreements.

14. Patents, Copyrights and Proprietary Information.

You do not receive the right to use an item covered by a patent or copyright, but you can use the proprietary information in the Manuals. The Manuals are described in Item 11. Although the Company has not filed an application for a copyright registration for the Manuals, the Company claims a copyright and the information is proprietary. The Company also considers its recipes, including those for pizza dough, sauce and breadsticks, to be trade secrets, which you are given permission to use by the Franchise Agreements.

You are required to take steps to protect the confidentiality of proprietary information belonging to the Company. You must also promptly tell us when you learn about unauthorized use of this proprietary information. The Company is not required to take any action but will respond to this information as we think appropriate. You must also agree not to contest the Company's interest in these or our other proprietary information or trade secrets. If the Company decides to add, modify or discontinue the use of an item for which the Company claims a copyright, you must also do so.

15. <u>Obligation to Participate in the Actual Operation of the Franchise</u> Businesses

Upon the execution of the Franchise Agreements, you shall designate and retain an individual to serve as the General Manager of the Noble Roman's franchise. The General Manager must attend an initial training session in your franchised business as determined by the Company and be approved by the Company. If you are an individual, you shall perform all of the obligations of the General Manager. If you are an entity, you may hire an individual to serve as General Manager, which is acceptable to the Company. The General Manager shall devote best efforts to the supervision and conduct of the franchised businesses. The General Manager must supervise the franchised businesses on-site. There are no requirements for the General Manager to have any equity interest in the franchised businesses. We impose no restrictions on the General Manager not previously covered except we may require the General Manager to sign a Confidentiality Agreement.

16. Restrictions on What the Franchisee May Sell.

You must sell, and may only sell, those products designated in the Manual from time to time as being included in the Noble Roman's menu and meeting the quality standards detailed in the Manual. The Company may change the Manual from time to time in its sole discretion. Should you desire to sell any products not authorized in the Manual, you must first secure the Company's written approval which may be granted or withheld in the sole discretion of the Company. You are only authorized to operate the franchised unit at the facility location specified in the Franchise Agreements. The sale of alcohol beverage is optional. The breakfast program for the Noble Roman's is optional (but recommended by the Company for non-traditional locations with morning traffic) at your discretion. The Company has not set any minimum or maximum prices that franchisees may charge.

17. Renewal, Termination, Transfer and Dispute Resolution.

This table lists certain important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this disclosure document.

THE FRANCHISE RELATIONSHIP

	Provision	Section in Franchise Agreement	Summary
a.	Length of franchise term	Section III	Term is for 10 years.
b.	Renewal or extension of the term	Section III	Upon expiration, if you are in good standing, for a term of five years.
c.	Requirements for franchisee to renew or extend	Section III	Advance notice, renewal fee, remodel premises, execute new franchise agreement and release. The new franchise agreement may have materially different terms and conditions than the original agreement.
d.	Termination by franchisee	Section XVII	
e.	Termination by the franchisor without "cause"	None	
f.	Termination by the franchisor with "cause"	Section XVII (See Note 1)	The Company may terminate the Franchise Agreement on immediate notice to you and without giving you any opportunity to cure upon the occurrence of any event of default in Section XVII.A.(3).
g.	"Cause" defined – curable defaults	Section XVII	This definition of "cause" includes, among other things, the failure to adhere to certain other provision of Franchise Agreement or the Manuals. See Note 2.
h.	"Cause" defined – Non-curable defaults	Section XVII	This definition of "cause" includes, among other things, site not approved, failure to open restaurant timely, sale of unapproved products, abandonment of premises, conviction of a felony, threat or danger to public health, unapproved transfer, failure to pay amounts due within 5 days after notice, violation of confidentiality and non-competition covenants, misuse of trademarks, failure to complete required training programs.
i.	Franchisee's obligations upon	Section XVII and XVIII	Upon termination or non-renewal, you must,

	Provision	Section in Franchise Agreement	Summary
	termination/non-renewal		among other things, cease operation of the restaurant, cease use of Noble Roman's products, cease use of the trademarks and proprietary information, payment of all amounts due Company, return Manuals, provide Company with required information regarding supplies and operation of the restaurant.
j.	Assignment of contract by franchisor	Section XIV	No restriction on the right to assign by Company.
k.	"Transfer" by franchisee - defined	Section XIV	Includes transfer of interest in Franchise Agreement, restaurant or franchise.
1.	Franchisor approval of transfer by franchisee	Section XIV	Company has the right to approve all transfers, but will not unreasonably withhold approval.
m.	Conditions for franchisor approval of transfer	Section XIV	All amounts due Company paid, including the franchise transfer fee of \$2,000, new franchisee approved, signs Franchise Agreements and completes initial training program.
n.	Franchisor's right of first refusal to acquire franchisee's business	None	
o.	Franchisor's option to purchase franchisee's business	None	
p.	Death or disability of franchisee	Section XIV	Survivors must either apply within 90 days of death to continue operation which application is subject to Franchisor's approval or sell the franchise within 180 days in accordance with Section XIV.
q.	Noncompetition covenants during the term of the franchise	Section X	No involvement in competing business (retail eating establishment featuring pizza and/or deli sub sandwiches) within a one-mile radius of the location of Franchisee's franchise with certain limited exceptions in the case of a co-brand.
r.	Noncompetition covenants after the	Section X	No involvement for a period of two years in

	Provision	Section in Franchise Agreement	Summary
	franchise is terminated or expires		competing business within a one mile radius of the location of Franchisee's franchise.
S.	Modification of the agreement	Section XIX	No modifications unless mutual written agreement but Manuals may be changed unilaterally and at any time by the Company.
t.	Integration/merger clause	Section XIX	Only the terms of the Franchise Agreement and other related written agreements are binding (subject to applicable state law). Any representations or promises outside of the disclosure document and the Franchise Agreement may not be enforceable.
u.	Dispute resolution by arbitration or mediation	N/A	N/A
v.	Choice of forum	Section XIX	Must submit disputes to a court in Indianapolis, Indiana, except as described in Note 4.
w.	Choice of law	Section XIX	Indiana law applies, except as described in Note 4.

Note 1. <u>Automatic Termination</u>. The Franchise Agreements shall automatically terminate without any notice or action required by the Company upon the insolvency or bankruptcy of you, as detailed in Section XVII A(2) of the Franchise Agreements. This provision may not be enforceable under federal bankruptcy law.

Note 2. <u>Termination by the Company on Thirty (30) Days' Notice</u>. The Company may terminate the Franchise Agreements upon your failure to commence to cure on thirty (30) day notice or fail to cure fully to the Company's satisfaction within thirty (30) days after such notice with respect to any event detailed in Section XVII.B of the Franchise Agreement.

Note 3. <u>Post-termination Obligations of the Franchisee</u>. You are obligated upon termination of the Franchise Agreements for any reason, including termination for cause or expiration of the Franchise Agreements without renewal, to perform the duties detailed in Sections XVIII.A through XVIII.L of the Franchise Agreements.

Note 4. Certain states have statutes which may supersede the Franchise Agreement in your relationship with the Franchisor, including the areas of termination and renewal of your franchise. These and other states may have court decisions which may supersede the Franchise Agreement in your relationship with the Franchisor, including the areas of termination and renewal of your franchise.

18. Public Figures.

The Company does not use any public figure to promote its franchise.

19. Financial Performance Representations.

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a Franchisee's future financial performance or past financial performance of Company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations, either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the Franchisor's management by contacting Paul Mobley, Executive Chairman, 6612 E. 75th Street, Suite 450, Indianapolis, Indiana 46250, phone (317) 634-3377, the Federal Trade Commission and the appropriate state regulatory agencies.

20. Outlets and Franchisee Information.

The Company had 9 full-service franchised Noble Roman's restaurants in 2022, 9 full-service franchised Noble Roman's restaurants in 2021, and 7 full-service franchised Noble Roman's restaurants in 2020 and 4 full-service franchised Noble Roman's restaurants in 2019. For Franchised Store Summary for Fiscal Years Ended December 31, 2022, 2021, 2020 and 2019 2020 of stores opened, closed or transferred, please refer to the following charts for Noble Roman's. All currently open units are located in all 50 most states, District of Columbia, Dominican Republic and Marshall Islands.

Currently, the Company is operating one non-traditional franchise location containing a Noble Roman's Pizza. Currently the Company is also offering franchises in its Noble Roman's Craft Pizza & Pub concept.

A list of the names of all franchisees and their addresses are attached as Exhibit F to this Disclosure Document

	NOBLE ROMAN'S SYSTEMWIDE OUTLET SUMMARY								
F	OR FISCAL YEARS EN	DED DECEMBER 31,	<u>2022 /</u> 2021 / 2020 / 201	9					
		Outlets at the Start of	Outlets at the End of						
	Year	the Year	the Year	Net Change					
Franchised	<u>2022</u>	<u>2,802</u>	<u>2,819</u>	<u>+17</u>					
Franchised	2021	2,797	2,802	+5					
	2020	2,798	2,797	-1					
	2019	2,775	2,798	23					
Company-Owned	<u>2022</u>	<u>1</u>	<u>1</u>	<u>0</u>					
	2021	1	1	$\overline{0}$					
	2020	1	1	0					
Total Outlets	<u>2022</u>	<u>2,803</u>	<u>2,820</u>	<u>+17</u>					
	2019	1	1	0					
Total Outlets	2021	2,798	2,803	+5					
	2020	2,799	2,798	-1					
	2019	2,776	2,799	23					

	NOBLE ROMAN'S	
Transfers o	of Outlets from Franchisees to New Owners (other than Franchisor)
State	Year	Number of Transfers
	2022	3
Indiana	2021	<u>3</u> 17
	2020	2
	2019	0
California	2021	0
	2020	0
	2019	1
Kentucky	2021	0
	2020	0
	2019	1
	<u>2022</u>	<u>1</u>
Illinois	2021	1
	2020	1
	2022	1
<u>Iowa</u>	<u>2021</u>	<u>0</u>
	<u>2020</u>	<u>0</u>
	2019	0
_	<u>2022</u>	<u><u>0</u> 0</u>
Tennessee	2021	
	2020	1
	2019	0
TT. 1	2021 2022	0
Utah	2020	1
	2019	0
Wisconsin	2021	0

NOBLE ROMAN'S							
Transfers of Outlets from Franchisees to New Owners (other than Franchisor)							
State Year Number of Transfers							
	2020	<u>01</u>					
	2019	1					
	<u>2022</u>	<u>5</u>					
Totals	2021	$\overline{18}$					
	2020	5					
	2019	3					

	NO	BLE ROMAN	'S STATU	JS OF FRANCH	ISED/LICE	NSED OUTLE	TS	
	FOR	FISCAL YEA	RS ENDE	D DECEMBER	31, <u>2022 /</u> 2	2021 / 2020 / 2		
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Ren ewals	Reacquired by Franchisor	Ceased Operations / Other Reasons	Outlets at End of the Year
Alabama	2022	73	2	0	0	0	0	75
Alabama	2021	72	1	0	0	0	0	73
	2020	71	1	0	0	0	0	72
Alaska	2022	34	0	0	0	0	0	34
	2019	71	0	0	0	0	0	71
Alaska	2021	34	0	0	0	0	0	34
	2020	34	0	0	0	0	0	34
	2019	34	0	0	0	0	0	34
Arkansas	2022	25 25	<u>0</u>	0	<u>0</u>	<u>0</u>	<u>0</u>	25 25
	2021		$\overline{0}$	$\overline{0}$	$\overline{0}$	$\overline{0}$	$\overline{0}$	
	2020	25	0	0	0	0	0	25
	2019	25	0	0	0	0	0	25
<u>Arizona</u>	<u>2022</u>	<u>22</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>22</u>
Arizona	2021	22	0	0	0	0	0	22
	2020	22	0	0	0	0	0	22
	2019	20	2	0	0	0	0	22
California	$\frac{2022}{2021}$	278 280	<u>0</u> 1	$\frac{0}{3}$	$\frac{0}{3}$	<u>0</u> 0	<u>0</u> 0	278 278
	2020	283	2	5	2	0	3	280
	2019	283	1	0	0	0	1	283
Colorado	2022 2021	29 29	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	29 29
	2020	29	0	0	0	0	0	29
	2019	29	0	0	0	0	0	29
Connecticut	2022 2021	25 25	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	25 25
	2020	25	0	0	0	0	0	25
	2019	25	0	0	0	0	0	25

				JS OF FRANCH D DECEMBER				
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Ren ewals	Reacquired by Franchisor	Ceased Operations / Other Reasons	Outlets at End of the Year
Delaware	2022 2021	<u>3</u> 3	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>3</u> 3
	2020	3	0	0	0	0	0	3
	2019	2	1	0	0	0	0	3
Florida	2021 2022	57	0	<u>05</u>	0	0	<u>05</u>	57 <u>52</u>
	2020 2021	54 <u>57</u>	4 <u>0</u>	<u> 10</u>	<u> 10</u>	0	0	57
	2019 2020	<u>52<u>54</u></u>	2 4	<u>01</u>	₽ <u>1</u>	0	0	<u>54<u>57</u></u>
Georgia	2021 2022	70 69	0	1	<u>10</u>	0	<u>0</u> 1	69 <u>68</u>
	2020	69	1	0	0	0	0	70
	2019 2021	68 <u>70</u>	<u> 40</u>	<u>01</u>	0 1	0	0	69
	<u>2020</u>	<u>69</u>	<u>1</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>70</u>
Hawaii	$\frac{2022}{2021}$	$\frac{7}{7}$	$\frac{0}{0}$	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	$\frac{7}{7}$
	2021	7	0	0	0	0	0	7
Idaho	2022	51	0	0	0	0	0	<u>51</u>
	2019	7	0	0	0	0	0	7
Idaho	2021	51	0	0	0	0	0	51
	2020	51	0	0	0	0	0	51
	2019	51	0	0	0	0	0	51
<u>Illinois</u>	<u>2022</u>	<u>157</u>	<u>2</u>	<u>1</u>	<u>0</u>	<u>0</u>	<u>1</u>	<u>158</u>
Illinois	2021	156	3	2	0	0	2	157
	2020	153	4	1	1	0	0	156
<u>Indiana</u>	2022	402	<u>16</u>	4	3	<u>0</u>	1	414
	2019	147	6	0	0	0	0	153
Indiana	2021	396	15	9	4	0	5	402
-	2020	393	10	7	3	0	4	396
<u>lowa</u>	2022	11	1/	0	0	0	<u>0</u>	<u>12</u>
Lowe	2019 2021	383 11	14 0	0	0	0	0	393 11
Iowa	2021	11	0	0	0	0	0	11
Kansas	2022	12	0	0	0	0	0	12
<u>Ikanoao</u>	2019	10	1	0	0	0	0	11
Kansas	2021	12	0	0	0	0	0	12
	2020	12	0	0	0	0	0	12
	2019	12	0	0	0	0	0	12

	NOBLE ROMAN'S STATUS OF FRANCHISED/LICENSED OUTLETS FOR FISCAL YEARS ENDED DECEMBER 31, 2022 / 2021 / 2020 / 2019							
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Ren ewals	Reacquired by Franchisor	Ceased Operations / Other Reasons	Outlets at End of the Year
Kentucky	<u>2022</u>	<u>43</u>	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>45</u>
Kentucky	2021	43	1	1	1	0	$\overline{0}$	43
	2020	46	0	3	0	0	3	43
Louisiana	<u>2022</u>	<u>114</u>	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>116</u>
	2019	46	0	$\overline{0}$	0	$\overline{\Theta}$	$\overline{\Theta}$	46
Louisiana	2021	111	3	0	0	0	0	114
	2020	111	0	0	0	0	0	111
Maine	2022	19	0	0	0	0	0	19
	2019	110	1	0	0	0	0	111
Maine	2021	19	0	0	0	0	0	19
	2020	19	0	0	0	0	0	19
	2019	19	0	0	0	0	0	19
Maryland	<u>2022</u>	<u>21</u>	<u>0</u>	<u>1</u>	<u>1</u>	<u>0</u>	<u>0</u>	<u>20</u>
Maryland	2021	22	0	1	0	0	1	21
	2020	22	0	0	0	0	0	22
	2019	23	0	0	1	0	0	22
Massachusetts	<u>2022</u>	<u>6</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6</u>
	2021	<u>6</u>	$\overline{0}$	$\overline{0}$	$\overline{0}$	$\overline{0}$	$\overline{0}$	6
	2020	6	0	0	0	0	0	6
	2019	6	0	0	0	0	0	6
Michigan	<u>2022</u>	<u>62</u> 62	<u> </u> 0	<u>0</u>	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>62</u> 62
	2021		$\overline{0}$	0	0	$\overline{0}$	$\overline{0}$	
	2020	62	0	0	0	0	0	62
	2019	61	4	0	0	0	0	62
Minnesota	<u>2022</u>	<u>34</u>	<u>0</u>	<u>0</u>	<u>0</u> 0	<u>0</u> 0	<u>0</u>	<u>34</u>
	2021	34	0	0	0	0	0	34
	2020	34	0	0	0	0	0	3 4
	2019	34	0	0	0	0	0	34
Mississippi	<u>2022</u>	<u>47</u>	<u>1</u>	<u>0</u>	<u>0</u> 0	<u>0</u> 0	$\frac{0}{0}$	<u>48</u>
	2021	46		$\overline{\overline{0}}$				47
	2020	46	0	0	0	0	0	46
	2019	43	3	0	0	0	0	4 6
Missouri	<u>2022</u>	<u>55</u>	$\frac{1}{0}$	<u>0</u>	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>56</u>
	2021	55		0				55
	2020	55	0	0	0	0	0	55
	2019	55	0	0	0	0	0	55
<u>Montana</u>	2022	<u>51</u>	0	0	0	0	0	<u>51</u>
Montana	2021	51	0	0	0	0	0	51
	2020	51	0	0	0	0	0	51
	2019	51	0	0	0	0	0	51

NOBLE ROMAN'S STATUS OF FRANCHISED/LICENSED OUTLETS FOR FISCAL YEARS ENDED DECEMBER 31, 2022 / 2021 / 2020 / 2019								
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Ren ewals	Reacquired by Franchisor	Ceased Operations / Other Reasons	Outlets at End of the Year
Nebraska	2022	<u>10</u>	<u>0</u>	<u>0</u>	<u>0</u>	0	<u>0</u>	<u>10</u>
	2021	10	0	$\overline{0}$	$\overline{0}$	$\overline{0}$	$\overline{0}$	10
	2020	10	0	0	0	0	0	10
	2019	10	0	0	0	0	0	10
<u>Nevada</u>	<u>2022</u>	<u>27</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>27</u>
Nevada	2021	28	0	1	0	0	1	27
	2020	29	0	1	0	0	1	28
	2019	29	0	0	0	0	0	29
New Hampshire	2022 2021	12 12	$\frac{0}{0}$	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	12 12
	2020	12	0	0	0	0	0	12
	2019	12	0	0	0	0	0	12
New Jersey	2022	<u>35</u>	<u>0</u>	0	<u>0</u>	<u>0</u>	<u>0</u>	<u>35</u>
·	2021	35	$\overline{0}$	$\overline{\overline{0}}$	$\overline{\overline{0}}$	$\overline{\overline{0}}$	$\overline{\overline{0}}$	35
	2020	35	0	0	0	0	0	35
	2019	34	1	0	0	0	0	35
New Mexico	2022 2021	<u>24</u> 24	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	24 24
	2020	24	0	0	0	0	0	24
New York	2022	54	0	0	0	0	0	54
11011 1011	2019	25	0	0	1	0	0	24
New York	2021	54	0	0	0	0	0	54
	2020	54	0	0	0	0	0	54
	2019	55	0	0	0	0	1	5 4
N. Carolina	2022		0	0	0	0	0	<u>25</u>
	2021	25/25	$\overline{0}$	$\overline{0}$	$\overline{\overline{0}}$	0	<u>0</u> 0	25
	2020	26	0	1	1	0	0	25
	2019	26	0	0	0	0	0	26
N. Dakota	2022	20	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	0	<u>20</u>
	2021	20	$\overline{0}$	$\overline{0}$	$\overline{0}$	$\overline{0}$	$\overline{\overline{0}}$	20
	2020	20	0	0	0	0	0	20
	2019	20	0	0	0	0	0	20
<u>Ohio</u>	<u>2022</u>	<u>113</u>	<u>3</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>116</u>
Ohio	2021	113	0	0	0	0	0	113
	2020	114	0	1	1	0	0	113
Oklahoma	<u>2022</u>	<u>101</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>101</u>
	2019	115	0	0	1	0	0	114
Oklahoma	2021	101	0	0	0	0	0	101
	2020	101	0	0	0	0	0	101
	2019	101	0	0	0	0	0	101

NOBLE ROMAN'S STATUS OF FRANCHISED/LICENSED OUTLETS FOR FISCAL YEARS ENDED DECEMBER 31, 2022 / 2021 / 2020-/ 2019								
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Ren ewals	Reacquired by Franchisor	Ceased Operations / Other Reasons	Outlets at End of the Year
Oregon	<u>2022</u>	<u>55</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>55</u>
Oregon	2021	55	0	$\overline{0}$	$\overline{0}$	0	0	55
	2020	55	0	0	0	0	0	55
	2019	55	0	0	0	0	0	55
Pennsylvania	<u>2022</u>	<u>63</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>63</u>
	2021	63	0	0	0	0	0	63
	2020	63	0	0	0	0	0	63
	2019	63	0	0	0	0	0	63
Rhode Island	<u>2022</u>	<u>4</u> 4	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	4 4
	2021		0	0	0	$\overline{0}$	0	
	2020	4	0	0	0	0	0	4
	2019	4	0	0	0	0	0	4
S. Carolina	<u>2022</u>	<u>12</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>12</u>
	2021	12	0	0	0	0	0	12
	2020	13	0	1	1	0	0	12
	2019	13	0	0	0	0	0	13
S. Dakota	<u>2022</u>	<u>11</u>	$\frac{0}{0}$	<u>0</u> 0	<u>0</u>	<u>0</u>	<u>0</u> 0	<u>11</u>
	2021	11			0	0		11
	2020	11	0	0	0	0	0	11
	2019	11	0	0	0	0	0	11
Tennessee	<u>2022</u>	<u>46</u>	<u>0</u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u>46</u>
	2021	46	0	0	0	0	0	46
	2020	46	0	0	0	0	0	46
	2019	46	0	0	0	0	0	46
Texas	2022	<u>154</u>	0	2	0	0	2	<u>152</u>
Texas	2021	154	0	0	0	0	0	154
TT.	2020	154	0	0	0	0	0	154
<u>Utah</u>	2022	<u>55</u>	0	0	0	0	0	<u>55</u>
TT. 1	2019	156	1	0	2	0	1	154
Utah	2021	55	0	0	0	0	0	55
	2020	55	0	0	0	0	0	55
X7.	2019	55	0	0	0	0	0	55
Vermont	2022	<u>4</u> 4	$\frac{0}{0}$	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	4 4
	2021							
	2020	4	0	0	0	0	0	4
17	2019	4	0	0	0	0	0	4
Virginia	<u>2022</u>	26/27	<u>0</u> 0	<u>0</u> 1	<u>0</u> 0	<u>0</u> 0	$\frac{0}{1}$	<u>26</u>
	2021							26
	2020	27	0	0	0	0	0	27
	2019	27	0	0	0	0	0	27

NOBLE ROMAN'S STATUS OF FRANCHISED/LICENSED OUTLETS FOR FISCAL YEARS ENDED DECEMBER 31, 2022 / 2021 / 2020 / 2019								
	TOK	TISCAL TEA	INS ENDE	DECEMBER	31, <u>2022 </u>	2021 / 2020 / 2	Ceased	
		Outlets at				Reacquired	Operations	Outlets at
		Start of	Outlets		Non-Ren	by	/ Other	End of the
State	Year	Year	Opened	Terminations	ewals	Franchisor	Reasons	Year
				_				
Washington	<u>2022</u>	<u>85</u>	<u>0</u> 0	<u>0</u>	<u>0</u>	<u>0</u> 0	<u><u>0</u></u>	<u>85</u>
	2021	85		$\overline{\overline{0}}$	0		0	85
	2020	86	0	1	0	0	1	85
	2019	86	0	0	0	0	0	86
W. Virginia	<u>2022</u>	27/27	<u>0</u>	<u>0</u>	<u>0</u> 0	<u>0</u>	<u>0</u> 0	27/27
	2021		$\overline{0}$	$\overline{0}$	0	$\overline{0}$		
	2020	28	0	1	1	0	0	27
	2019	28	0	0	0	0	0	28
Wisconsin	<u>2022</u>	<u>99</u>	<u>0</u> 0	<u>0</u>	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>99</u>
	2021	99	$\overline{0}$	$\overline{\overline{0}}$	$\overline{0}$	$\overline{0}$	$\overline{0}$	99
	2020	99	0	0	0	0	0	99
	2019	99	0	0	0	0	0	99
Wyoming	<u>2022</u>	<u>14</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>14</u>
Wyoming	2021	14	0	0	0	0	0	14
	2020	14	0	0	0	0	0	14
	2019	14	0	0	0	0	0	14
D.C.	2022	<u>15</u>	0	0	0	0	0	15
D.C.	2021	15	0	0	0	0	0	15
	2020	15	0	0	0	0	0	15
	2019	15	0	0	0	0	0	15
The Dominican	2022	3	0	0	<u>0</u>	0	0	3
Republic	2021	<u>3</u> 3	$\overline{\overline{0}}$	$\overline{\overline{0}}$	$\overline{\overline{0}}$	$\overline{\overline{0}}$	$\overline{\overline{0}}$	<u>3</u> 3
1	2020	3	0	0	0	0	0	3
	2019	3	0	0	0	0	0	3
Marshall	2022		0	0	0	0		
Islands	2021	<u>2</u> 2	$\overline{\overline{0}}$	0	<u>0</u> 0	<u>0</u> 0	<u>0</u> 0	<u>2</u> 2
	2020	2	0	0	0	0	0	2
TOTALS	2019	2 2,803	030	0 14	0 4	0	0 10	2 2,819
	2022	- =,==						_
TOTALS	2021	2,797	24 25	19	9	0	10	2,802 2,8
		_,						03
	2020	2,798	22	23	11	0	12	2,797
	2019	2,775	35	0	7	0	5	2,798

The name and last known address of the franchisees who voluntarily or involuntarily ceased to do business under the franchise agreement during the most recently completed fiscal year is attached as Exhibit F. If you buy this franchise, your contact information may be disclosed in the future to other buyers when you leave the franchise system. In some instances, former franchisees sign provisions restricting their ability to speak openly about their experience with Noble Roman's. The Company has entered into approximately 10 of these agreements during the last three years. You may wish to speak with current and former franchisees, but be aware that not all such franchisees will be able to communicate with you.

NOBLE ROMAN'S STATUS OF COMPANY-OWNED OUTLETS FOR FISCAL YEARS ENDED DECEMBER 31, 2022/ 2021 / 2020 / 2019							
	101(1150		LIVELD DEC.	Outlets	2021720		0.1.
		Outlets at		Reacquired		Outlets	Outlets at
		Start of	Outlets	From	Outlets	Sold to	End of the
State	Year	Year	Opened	Franchisee	Closed	Franchisee	Year
Indiana	2021	0	0	0	0	0	0
	2020	0	0	0	0	0	0
	2019	0	0	0	0	0	0
North	2021	0	0	0	0	0	0
Carolina	2020	0	0	0	0	0	0
	2019	0	0	0	0	0	0
	2022	<u>1</u>	<u>0</u> 0	<u>0</u>	<u>0</u>	<u>0</u> 0	<u>1</u>
Virginia	2021	$\overline{1}$	$\overline{0}$	$\overline{0}$	$\overline{0}$	$\overline{0}$	$\overline{1}$
	2020	1	0	0	0	0	1
TOTAL	2019 202	1	0	0	0	0	1
	<u>2</u>						
TOTAL	2021	1	0	0	0	0	1
	2020	1	0	0	0	0	1
	2019	1	0	0	0	0	1

DROJECTED ODENINGS OF NODE F DOMANG DIZZA OFFI ETS				
PROJECTED OPENINGS OF NOBLE ROMAN'S PIZZA OUTLETS				
AS OF DECEMBER 31, 2021 2023				
	D 1: 7:	Projected	.	
	Franchise/License	Franchised/Licensed New	Projected	
	Agreements Signed But Store	Stores in the Next Fiscal Year	Company-Owned	
State	Not Open	(2021)	Openings in Next	
	-	, ,	Fiscal Year	
Alabama	0 3	2 7	0	
California	<u> 10</u>	3	0	
Florida	0	<u> 43</u>	0	
<u>Georgia</u>	<u>1</u>	3	<u>0</u>	
Illinois	0	<u>14</u>	0	
Indiana	<u>54</u>	16 10	0	
Kentucky	0 1	2	0	
Louisiana	<u>21</u>	<u>14</u>	0	
Massachusetts	1	1	0	
Mississippi	<u> 10</u>	<u>01</u>	0	
Ohio	<u>01</u>	2 5	0	
<u>Texas</u>	<u>1</u>	<u>4</u>	<u>0</u>	
South Carolina	4	0	0	
Wisconsin	0	0 3	0	
TOTALS	1113	29 50	0	

21. Financial Statements.

Attached to this Disclosure Document as Exhibit "B" are audited consolidated balance sheets of Noble Roman's, Inc. as of December 31, 20202021 and 20212022 and audited statements of operations, stockholders' equity and cash flows for each of the years ending December 31, 2019, 2020, 2021 and 20212022.

22. Contracts.

A copy of the Franchise Agreement for a Noble Roman's franchise is attached as Exhibit "A" to this Disclosure Document.

23. Receipts.

Attached, as the last pages of this Disclosure Document, are two Acknowledgment of Receipt forms. These receipts must be detached, completed and one copy must be returned by you to us upon delivery of the Disclosure Document. This Disclosure Document must be provided to you at least 14 days prior to the execution of the Franchise Agreement.

State Effective Dates

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration:

California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

State	Effective Date
California	
Illinois	
Indiana	
Maryland	
Minnesota	
New York	
North Dakota	
Rhode Island	
South Dakota	
Virginia	
Washington	
Wisconsin	

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

Document comparison by Workshare Compare on Sunday, April 30, 2023 7:43:46 PM

Input:	
Document 1 ID	iManage://ss-dms.vlawnet.com/dms/17116553/2
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Description	#29780266v1 <ss-dms.vlawnet.com> - FDD - 2023 - WISCONSIN - 4-27-23</ss-dms.vlawnet.com>
Rendering set	MS Word Proof

Legend:		
Insertion		
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Deleted cell		
Moved cell		
Split/Merged cell		
Padding cell		

Statistics:	
	Count
Insertions	574
Deletions	629
Moved from	1
Moved to	1
Style changes	0
Format changes	0

Total changes	1205
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EXHIBIT A

NOBLE ROMAN'S FRANCHISE AGREEMENT



NOBLE ROMAN'S, INC. FRANCHISE AGREEMENT (NOBLE ROMAN'S PIZZA)

THIS FRA	NCHISE AGREEMENT ("Agreement") is mad	de and entered into this
day of	, 20222023, by and between Noble Roman's	s, Inc., an Indiana corporation
("Franchisor") and	·	
("Franchisee").		

RECITALS:

Franchisor, as the result of the expenditure of time, skill, effort and money, has developed and owns a unique and distinctive system relating to the establishment and operation of pizza restaurants featuring pizza, breadsticks and other related food items ("System").

The distinguishing characteristics of the System include, without limitation, a distinctive interior menu board and counter display; special recipes and menu items; uniform standards, specifications, and procedures for operations; quality and uniformity of products and services offered; and advertising and promotional programs, all of which may be changed, improved, and further developed by Franchisor from time to time, and may (but need not) in the future include additional procedures, operations and specifications as may hereafter be designated by Franchisor in writing for use in the System.

Franchisor identifies the System by means of certain trade names, façade, service marks, trademarks, logos, emblems and indicia of origin, including, but not limited to, the mark "Noble Roman's", the mark "Noble Roman's Pizza", and such other trade names, service marks, trademarks, logos, emblems and indicia of origin as are now, and may hereafter be, designated by Franchisor in writing, for use in connection with the System ("Marks").

Franchisor continues to develop, use and control the use of the Marks in order to identify for the public the source of services and products marketed thereunder and under the System, and to represent the System's high standards of quality, appearance and service.

Franchisee understands and acknowledges the importance of Franchisor's high standards of quality, cleanliness, appearance and service and the necessity of operating the franchise granted hereunder in conformity with standards and specifications of the Franchisor.

Franchisee desires to use the Systen	n in connection with the operation of a Noble			
Roman's Pizza in conjunction with and as a pa	rt of its facility (the "Facility") at the location here			
specified	hereto ("Location"), and to receive			
the other assistance provided by Franchisor in connection therewith.				

NOW, THEREFORE, the parties, in consideration of the mutual undertakings and commitments set forth herein, the receipt and sufficiency of which are hereby acknowledged, agree as follows:

SECTION I - GRANT.

- A. Franchisor hereby grants to Franchisee, and Franchisee hereby accepts, subject to the terms and conditions of this Agreement the right, license and privilege to use the Marks and the System in the operation of a Noble Roman's Pizza for a period of ten (10) years from the date of opening Noble Roman's Pizza at the Location ("Franchised Business"). Other than the rights expressly granted herein, nothing contained in this Agreement shall be construed to vest in the Franchisee any right, title or interest in, under or to the Marks and the System, or the goodwill now or hereafter associated therewith.
- B. The specific street address of the Location is described on Page 1 of this Agreement. Franchisee shall not relocate the Franchised Business without the express prior written consent of Franchisor.

This Agreement does not grant to Franchisee any protected territorial rights or the right or license to operate the Franchised Business or to offer or sell any products or services described under this Agreement at or from any site other than the Location. Delivery of products may be approved, for products prepared at the Location, within a specified delivery area around the Location.

C. If Franchisee is unable to continue the operation of the Franchised Business at the Location because of the occurrence of a force majeure event described in Section XVII.A.(3)(f), then Franchisee may request Franchisor's approval to relocate the Franchised Business to another location, which approval shall not be unreasonably withheld. Any subsequent request to relocate the Franchised Business shall also be subject to the same procedures. If Franchisor elects to grant Franchisee the right to relocate the Franchised Business, then Franchisee shall comply with the site selection and construction procedures set forth in Section II.

SECTION II - PLANS AND CONSTRUCTION.

- A. Franchisee assumes all cost, liability, expense and responsibility for locating, selecting, obtaining and developing a site for the Franchised Business and for constructing and equipping the Franchised Business at such site.
- B. Franchisee shall, at its sole cost and expense, purchase and cause to be installed (i) approved exterior signage, (ii) approved menu board and facade (which includes interior signage), (iii) approved ovens and other kitchen equipment and (iv) interior décor and appearance suitable for the location as specified by the Franchisor
- C. Franchisee acknowledges that time is of the essence. Subject to Franchisee's compliance with the conditions stated below, Franchisee shall open the Noble Roman's Pizza and commence business within __ days after the execution of this Agreement, unless Franchisee obtains an extension of such time period from Franchisor in writing. Franchisor

will not unreasonably withhold approval of one or more thirty (30) day extensions in the event of delay(s) due to circumstances beyond Franchisee's control. Prior to opening, Franchisee shall complete all exterior and interior preparations for the Noble Roman's Pizza, including installation of equipment, fixtures, furnishings, interior decor and signs, pursuant to the plans and specifications specified by Franchisor, and shall comply with all other pre-opening obligations of Franchisee, including, but not limited to, those obligations described in Section VII, to Franchisor's satisfaction. If Franchisee fails to comply with any of such obligations, Franchisor shall have the right to prohibit Franchisee from commencing business. Franchisee's failure to open the Noble Roman's Pizza and commence business in accordance with the foregoing shall be deemed a material event of default under this Agreement.

SECTION III - TERM AND RENEWAL.

- A. Unless sooner terminated as provided in Section XVII. hereof, the term of this Agreement shall commence on the date of execution stated on the first page of this Agreement and continue in full force and effect until the expiration of ten (10) years from the "Opening Date" defined as the first day the Franchisee opens the franchise for business.
- B. Upon expiration of the initial ten (10) year term of this Agreement, or any renewal thereof, Franchisee may, with the consent of the Franchisor, renew the franchise granted hereunder for an additional term of five (5) years, provided that any such renewal shall automatically terminate upon the expiration or termination of Franchisee's right to operate the Franchised Business at the Location and be subject to any or all of the following conditions which must, in Franchisor's discretion, be met prior to and at the time of each renewal:
- (1) Franchisee shall give Franchisor written notice of Franchisee's desire to renew not less than six (6) months nor more than twelve (12) months prior to the end of the initial term or any renewal term.
- (2) Franchisee shall repair or replace, at Franchisee's cost and expense, equipment, signs, interior and exterior decor items, fixtures, point of sale marketing materials, menu panels, furnishings, supplies and other products and materials required for the operation of the Noble Roman's Pizza as Franchisor may reasonably require and shall obtain, at Franchisee's cost and expense, any new or additional equipment, fixtures, point of sale marketing materials, menu panels, supplies and other products and materials which may be reasonably required by Franchisor for Franchisee to offer and sell new menu items from the Franchised Business and shall otherwise modernize the Restaurant premises, equipment, signs, interior and exterior decor items, fixtures, point of sale marketing materials, menu panels, furnishings, supplies and other products and materials required for the operation of the Noble Roman's Pizza, as reasonably required by Franchisor to reflect the then-current standards and image of the System as contained in the Confidential Noble Roman's Pizza Procedure Manual ("Confidential Manual") or otherwise provided in writing by Franchisor;
- (3) At the point of renewal, Franchisee shall not be in default of any provision of this Agreement, any amendment hereof or successor hereto, or any other agreement between Franchisee or any of its affiliates and Franchiser or any of its affiliates; and Franchisee shall have substantially complied with all the material terms and conditions of such agreements during the terms thereof;

- (4) Franchisee shall have satisfied all monetary obligations owed by Franchisee to Franchisor and its affiliates under this Agreement and any other agreement between Franchisee or any of its affiliates and Franchisor or any of its affiliates;
- (5) Franchisee shall present satisfactory evidence that Franchisee has the right to remain in possession of the Location or obtain Franchisor's approval of a new site for the operation of the Franchised Business for the duration of the renewal term of this Agreement;
- (6) Franchisee shall execute Franchisor's then-current form of renewal franchise agreement, which agreement shall supersede this Agreement in all respects, and the terms of which may differ from the terms of this Agreement, including, without limitation, a higher percentage royalty fee or expenditure requirement;
- (7) Franchisee shall comply with Franchisor's then-current qualification and training requirements; and
- (8) Franchisee shall pay to Franchisor a renewal fee in the amount of Two Thousand Dollars (\$2,000) at the time the renewal franchise agreement is executed.

SECTION IV - FEES.

A. Franchisee shall pay to Franchisor a franchise fee in the amount of ______Dollars (\$_____) payable at the time the Franchise Agreement for such franchise is executed.

The initial franchise fee when so paid shall be deemed fully earned and nonrefundable in consideration of the administrative and other expenses incurred by Franchisor in granting the franchise hereunder and for its lost or deferred opportunity to grant such franchise to any other party.

B. During the term of this Agreement, Franchisee shall pay to Franchisor in partial consideration for the rights herein granted, a continuing weekly royalty fee ("Royalty Fee") in the amount which is the greater of: (i) \$175.00 per week (minimum royalty); and (ii) seven percent (7%) of the Gross Sales of the Noble Roman's Pizza (as defined in Section IV.C. hereunder) for all of the franchised locations, except for franchises located within hospitals where the Franchisee must pay a Royalty Fee in the amount which is the greater of: (i) \$175.00 per week; and (ii) nine percent (9%) of Gross Sales, as defined herein.

Such Royalty Fee shall be due and payable each week based on the Gross Sales for the preceding week (for purposes of this Agreement a week shall commence at 12:01 a.m. on Monday and end at 11:59 p.m. on the following Sunday) and shall be paid electronically (draft on Franchisee's bank account by electronic withdrawal) so that it is received by Franchisor on or before Tuesday of each week from a direct draw account designated by Franchisee for purposes of payment of the Royalty Fee.

- (1) At Franchisor's request, Franchisee shall promptly execute or re-execute within five (5) days after Franchisor's request, and deliver to Franchisor an appropriate agreement as required by Franchisee's bank to enable Franchisor to collect electronically (draft on Franchisee's account by electronic withdrawal) the 7% or 9% of Gross Sales payable under the terms of this Agreement. If the Franchisee changes its bank and/or bank account from which royalties are paid, Franchisee shall provide no less than ten (10) days written notice to Franchisor prior to making such change.
- (2) Franchisee shall report its Gross Sales by facsimile transmission or, if not reasonably available, by telephone, or by such other method as Franchisor may reasonably direct, by noon on Monday (Eastern Standard Time) ("Due Date") after the end of each week or at such other times as are established by Franchisor in its sole discretion. Franchisor will then deposit or transfer the reported amounts due into its own account, using the Franchisee's pre-authorized checks agreement. If any draft, electronic or otherwise, is unpaid because of insufficient funds or otherwise, then Franchisee shall pay the resulting bank fees imposed on Franchisor plus a \$25 administrative fee.
- (3) Any payment or report of Gross Sales not actually received by Franchisor on or before the Due Date shall be deemed overdue. Time is of the essence with respect to all reports of Gross Sales and payments to be made by Franchisee to Franchisor. All unpaid obligations under this Agreement shall bear interest from the date due until paid at the lesser of the highest rate allowed by law or a rate that is five (5) percentage points per annum higher than the "prime rate" then currently established by the largest bank (determined by total bank assets) headquartered in the state in which the Location is situated. Notwithstanding anything to the contrary contained herein, no provision of this Agreement shall require the payment or permit the collection of interest in excess of the maximum rate allowed by applicable law. If Gross Sales are not reported by the Due Date, Franchisor may charge Franchisee a \$25 administrative fee for every day sales are unreported following the due date with no additional notice being required.
- C. For the purposes of determining the Royalty Fee to be paid hereunder, the term "Gross Sales" shall mean the total selling price of all products and services and all income of every other kind and nature related to the Noble Roman's Pizza, whether for cash or credit and regardless of collection in the case of credit, but expressly excluding sums representing sales taxes collected directly from customer, based upon present or future laws of federal, state or local governments, by Franchisee in the operation of the Noble Roman's Pizza, and any other tax, excise or duty which is levied or assessed against Franchisee by any federal, state, municipal or local authority, based on sales of specific merchandise sold at or from the Noble Roman's Pizza.

All proceeds from the sale of coupons, gift certificates or vouchers are included within the definition of "Gross Sales"; provided that the retail price thereof may be credited against Gross Sales during the week in which such coupon, gift certificate or voucher is redeemed for the purpose of determining the amount of Gross Sales upon which the Royalty Fee is due.

D. Franchisee shall pay such other fees or amounts described in this Agreement.

SECTION V - FRANCHISOR'S OBLIGATIONS.

Franchisor agrees to provide the services described below with regard to the Franchised Business:

- (1) Franchisor's site selection guidelines and such site selection assistance as Franchisor may deem advisable.
- (2) Such assistance to Franchisee in the layout and design of the Noble Roman's Pizza as Franchisor may deem necessary.
- (3) Such site evaluation and assistance as Franchisor may deem necessary on its own initiative or in response to Franchisee's reasonable request for site evaluation; <u>provided</u>, <u>however</u>, that if services are provided at Franchisee's request, Franchisor reserves the right to charge a reasonable fee for providing such services representing the reasonable expenses incurred by Franchisor (or its designee) in connection with such on-site evaluation, including, without limitation, the cost of travel, lodging, meals and wages.
- (4) The loan of one (1) set of the Confidential Manual and such other manuals and written materials as Franchisor shall have developed for use in the Franchised Business (as the same may be revised by Franchisor from time to time, the "Manuals"), as more fully described in Section X(A) hereof.
- (5) Upon the opening of the Franchised Business, Franchisor shall provide Franchisee with an initial on-the-job training program on the operation of a Noble Roman's Pizza, furnished at such times and places as Franchisor reasonably deems necessary.
- (6) The services of one (1) representative of Franchisor for reasonable supervisory assistance and guidance in connection with the opening and initial operation of the Noble Roman's Pizza. Franchisor shall have the right to determine the time or times at which such representative shall be available to Franchisee.
- (7) During the operation of the Franchised Business, such additional assistance as is reasonably necessary, in the sole discretion of Franchisor, to assist Franchisee in meeting Franchisor's quality control standards.

SECTION VI - <u>FRANCHISOR'S AGREEMENTS, REPRESENTATIONS,</u> WARRANTIES AND COVENANTS.

- A. Franchisor represents and warrants that Franchisor is a corporation duly organized and validly existing under the state law of its formation.
- B. Franchisor represents and warrants that Franchisor has full right and power under its bylaws and certificate of incorporation to grant Franchisee the franchise as contemplated herein and perform the same and that the execution of this Agreement by Franchisor does not

infringe upon or constitute a default under any agreement or covenant to which Franchisor is a party or violate or conflict with any law or regulation by which Franchisor is bound.

- C. Franchisor represents and warrants that Franchisor has all rights, title and interest to and in the Marks and has the power and authority to grant the license to use the Marks as set forth herein.
- D. Franchisor represents, acknowledges, agrees, covenants and warrants that Franchisor will take or cause to be taken at its cost all steps necessary to:
- (1) Maintain the confidentiality of its secret recipes, secret recipe products and other licensed trade secrets in accordance with all relevant laws;
- (2) Prepare, execute and file all documents, notices, applications, registrations and timely renewals thereof or other documents required or necessary for the protection of the Marks; and
 - (3) Defend the Marks.
- E. Franchisor represents and warrants that no filing, registration, approval or consent heretofore not obtained from any governmental agency or instrumentality or any stock exchange authority is required for the authorization, execution, delivery or performance by Franchisor of this Agreement.
- F. Franchisor acknowledges and agrees that presently and in the future Franchisee may operate and/or license others to operate restaurant operations or other food service outlets under various trade names, and that nothing in this Agreement shall be deemed to restrict the Franchisee from operating or licensing any restaurant or other operation under any trade name or in any location.

Franchisor acknowledges and agrees that the representations, warranties and covenants set forth above in this Section VI.A-F are continuing obligations of Franchisor and that any failure to comply with such representations, warranties and covenants shall constitute a material event of default under this Agreement. The franchisor will make reasonable efforts to cooperate with Franchisee in any efforts made by Franchisee to verify compliance with such representations, warranties and covenants.

SECTION VII - <u>FRANCHISEE'S AGREEMENTS, REPRESENTATIONS,</u> WARRANTIES AND COVENANTS.

- A. Franchisee shall covenant and agree to undertake all commercially reasonable efforts to operate the Franchised Business so as to achieve maximum sales.
- B. If Franchisee is a corporation, limited liability company or partnership, Franchisee represents, warrants and covenants that:

- (1) Franchisee is duly organized and validly existing under the state law of its formation;
- (2) Franchisee is duly qualified and is authorized to do business in each jurisdiction in which its business activities or the nature of the properties owned by it require such qualification;
- (3) The execution of this Agreement and the consummation of the transactions contemplated hereby are within Franchisee's corporate power, if Franchisee is a corporation, or if Franchisee is a partnership or limited liability company, permitted under Franchisee's written partnership agreement or operating agreement and have been duly authorized by Franchisee;
- (4) Franchisee's Principals (as defined in Section XIX.N) shall each execute and bind themselves to the confidentiality covenants set forth in the Confidentiality Agreement which forms Attachment A to this Agreement (see Sections X.B(1) and X.C(4)).
- (5) If requested by Franchisor, Franchisee shall furnish to Franchisor a certificate of insurance, from an insurance company satisfactory to Franchisor, naming Franchisor as an additional insured with such limits as may reasonably be required by Franchisor. Franchisee shall furnish said certificate of insurance within five (5) days of request.

Franchisee acknowledges and agrees that the representations, warranties and covenants set forth above in this Section VI.B(1) through (5) are continuing obligations of Franchisee and that any failure to comply with such representations, warranties and covenants shall constitute a material event of default under this Agreement. Franchisee will cooperate with Franchisor in any efforts made by Franchisor to verify compliance with such representations, warranties and covenants.

C. Management of the Noble Roman's Pizza.

- (1) The Noble Roman's Pizza shall at all times be under the direct, day-to-day, full-time supervisions of Franchisee or a manager (the "General Manager") who shall have been approved by the Franchisor. The General Manager shall supervise the Noble Roman's Pizza, however, Franchisee shall remain active in overseeing the operations of the Noble Roman's Pizza conducted under the supervision of the approved General Manager. As one requirement of receiving approval of Franchisor, General Manager must successfully complete Franchisor's then current General Manager training program.
- (2) Franchisee shall at all times faithfully, honestly and diligently perform all obligations hereunder and continuously exert best efforts to promote and enhance the business of the Noble Roman's Pizza.
- D. Franchisee shall comply with all requirements of federal, state and local laws, rules, regulations, and orders.
 - E. Franchisee shall comply with all other requirements and perform such other obligations as provided hereunder.

SECTION VIII - FRANCHISED BUSINESS OPERATIONS.

- A. Franchisee understands and agrees to the importance of maintaining uniformity among all of the units of Noble Roman's Pizza and the importance of complying with all of Franchisor's standards and specifications relating to the operation of the Noble Roman's Pizza. Franchisee shall diligently adhere to all standards and specifications relating to the operation and appearance of the Noble Roman's Pizza.
- B. Franchisee shall maintain Noble Roman's Pizza in a high degree of sanitation, repair and condition, and in connection therewith shall make such additions, alterations, repairs and replacements thereto (but no others without Franchisor's prior written consent) as may be required for that purpose, including, without limitation, such periodic repair, repainting or replacement of obsolete signs, furnishings, equipment and decor as Franchisor may reasonably direct and shall obtain, at Franchisee's cost and expense, any new or additional equipment, fixtures, supplies and other products and materials which may be reasonably required by Franchisor for Franchisee to offer and sell new menu items from the Franchised Business. Except as may be expressly provided in the Manuals, no alterations or improvements or changes of any kind in design, equipment, signs, interior or exterior decor items, fixtures or furnishings shall be made in or about the Noble Roman's Pizza or its premises without the prior written approval of Franchisor.
- C. To assure the continued success of the Noble Roman's Pizza, Franchisee shall, upon the request of Franchisor, make other improvements to modernize the Noble Roman's Pizza premises, equipment, signs, interior and exterior decor items, fixtures, furnishings, supplies and other products and materials required for the operation of the Noble Roman's Pizza, to Franchisor's then-current standards and specifications. Notwithstanding the above, Franchisee agrees that if so requested by Franchisor it will make such capital improvements or modifications described in this Section VIII.C at any time within six (6) months after receipt of written notice from Franchisor, or, if such capital improvements or modifications contemplated in this Section VIII C are in excess of \$10,000, at such other time that a majority of the other Noble Roman's Pizza units in similar locations have made or are utilizing best efforts to make such improvements or modifications.
- D. Franchisee shall comply with all of Franchisor's standards and specifications relating to the purchase of all food and beverage items, ingredients, supplies, materials, fixtures, furnishings, equipment and other products used or offered for sale at Noble Roman's Pizza. Except as provided in this Section VIII.D, Franchisee shall obtain such items from suppliers (including manufacturers, distributors, warehouses and other sources) who have been approved in writing by Franchisor prior to any purchases by Franchisee from any such supplier and who have not thereafter been disapproved by Franchisor. If Franchisee desires to purchase, lease or use any products or other items from an unapproved supplier, Franchisee shall submit to Franchiseo a written request for such approval, or shall request the supplier itself to do so. Franchisee shall not purchase or lease from any supplier until and unless such supplier has been approved in writing by Franchisor. Franchisee's failure to comply with the provisions of this Section VIII.D shall be deemed a material event of default under this Agreement.

- E. To ensure that the highest degree of quality and service is maintained, Franchisee shall operate Noble Roman's Pizza in strict conformity with such methods, standards and specifications of Franchisor as are set forth in the Manuals and as may from time to time otherwise be prescribed in writing. In particular, Franchisee also agrees:
- (1) To sell or offer for sale all menu items, products and services required by Franchisor and in the manner and style prescribed by Franchisor with respect to Noble Roman's Pizza, as expressly authorized by Franchisor in writing.
- (2) To sell and offer for sale only the menu items, products and services that have been expressly approved for sale in writing by Franchisor; to refrain from deviating from Franchisor's standards and specifications without Franchisor's prior written consent; and to discontinue selling and offering for sale any menu items, products or services which Franchisor shall, in its sole discretion, disapprove in writing at any time.
- (3) To maintain an adequate inventory of all perishable items, non-perishable items and frozen products used in the operation of the Franchised Business, and to use and sell at all times only such food and beverage items, ingredients, products, materials, supplies and paper goods that are in strict conformity to Franchisor's standards and specifications; to prepare all menu items in accordance with Franchisor's recipes and procedures for preparation contained in the Manuals or other written directives, including, but not limited to, the prescribed measurements of ingredients; and to refrain from deviating from Franchisor's standards and specifications by the use or offer of nonconforming items or differing amounts of any items, without Franchisor's prior written consent.
- (4) To strictly conform to the service standards and mode of service prescribed by Franchisor, including, but not limited to, speed of service, service procedures, maintenance of ready to serve products and order taking and production methods, as may be modified by Franchisor in writing from time to time.
- (5) To permit Franchisor or its agents, at any reasonable time, to remove a reasonable number of samples of food or non-food items from Franchisee's inventory, or from the Noble Roman's Pizza, without payment therefor, in amounts reasonably necessary for testing by Franchisor or an independent laboratory to determine whether such samples meet Franchisor's then-current standards and specifications. All such sampling shall be conducted in a manner so as to minimize any disruption to the Noble Roman's Pizza. In addition to any other remedies it may have under this Agreement, Franchisor may require Franchisee to bear the cost of such testing if the supplier of the item has not previously been approved by Franchisor or if the sample fails to conform with Franchisor's specifications.
- (6) To grant Franchisor and its agents the right to enter upon Noble Roman's Pizza premises at any reasonable time for the purpose of conducting inspections; to cooperate with Franchisor's representatives in such inspections by rendering such assistance as they may reasonably request; to permit representatives to view and print and/or copy POS or other reports, invoices, receipts and other materials as they relate to the Noble Roman's Pizza, and to permit representatives of Franchisor to take photographs, movies or videotapes of Noble Roman's Pizza and to interview employees and customers of Noble Roman's Pizza; provided, however, that such activities by Franchisor shall be conducted in a manner so as to minimize

any disruption to the Noble Roman's Pizza. The Franchisor shall have the exclusive right to use any photograph, movie, videotape, or other material prepared in connection with an inspection of the Noble Roman's Pizza, and shall have no obligation to obtain Franchisee's permission, or to compensate Franchisee in any manner, in connection with the use of such materials for advertising, training or other purposes. Upon notice from Franchisor or its agents and without limiting Franchisor's other rights under this Agreement, Franchisee shall take steps as may be necessary to correct immediately any deficiencies detected during any such inspection.

- (7) To maintain a competent, conscientious, trained staff and to take such steps as are necessary to ensure that its employees preserve good customer relations.
- (8) To maintain at least ten (10) hours of operation every day with any deviation therefrom, including seasonal operation, permitted only with the prior written consent of Franchisor.
- F. Franchisee acknowledges and agrees that Franchisor and its affiliates have developed and may develop for use in the System certain products which are prepared from highly confidential secret recipes and which are trade secrets of Franchisor, including, without limitation, pizza dough, sauce, cheese and breadsticks, as well as any other secret recipe products now or hereafter designated in the Manuals. Because of the importance of quality and uniformity of production and the significance of such products in the System, it is to the mutual benefit of the parties that Franchisor closely control the production and distribution of such products. Accordingly, Franchisee agrees that Franchisee shall use only Franchisor's designated products and shall purchase solely from Franchisor or Franchisor's suppliers all of Franchisee's requirements for such products. Franchisee's use of such products is limited to this Location only.
- G. Franchisee shall require all advertising and promotional materials, signs, decorations, paper goods (including menus and all forms and stationery used in the Franchised Business), and other items which may be designated by Franchisor to bear the Marks in the form, color, location and manner prescribed by Franchisor. All such advertising and promotional materials, signs, decorations, paper good (including menus and all forms and stationary used in the Franchised Business) shall be submitted to Franchisor for approval prior to production or use of such items.
- H. Franchisee shall process and handle all consumer complaints connected with or relating to the Franchised Business, and shall promptly notify Franchisor by telephone and in writing of all of the following complaints: (i) food related illnesses, (ii) safety or health violations, (iii) claims exceeding \$1,000, and (iv) any other material claims against or losses suffered by Franchisee. Franchisee shall maintain for Franchisor's inspection any inspection reports affecting the Noble Roman's Pizza or equipment located in the Franchised Business during the term of this Agreement and for thirty (30) days after the expiration or earlier termination hereof.
- I. Franchisee acknowledges and agrees that Franchisee may not offer or advertise home delivery service without the express written approval of Franchisor. If Franchisor approves Franchisee's offering home delivery, Franchisee acknowledges and agrees that Franchisor shall have the right to limit or restrict the area to which Franchisee

may offer or advertise home delivery and Franchisee shall strictly adhere to Franchisor's policies and procedures concerning home delivery including, but not limited to, insurance requirements.

SECTION IX - MARKS.

A. Franchisor grants Franchisee the right to use the Marks during the term of this Agreement in accordance with the System and related standards and specifications, however, any use of the marks shall be submitted to Franchisor for approval prior to production or use of such items.

B. Franchisee expressly understands and acknowledges that:

- (1) As between Franchisor and Franchisee, Franchisor is the owner of all right, title and interest in and to the Marks and the goodwill associated with and symbolized by them.
- (2) Franchisee shall not take any action that would prejudice or interfere with the validity of Franchisor's rights with respect to the Marks. Nothing in this Agreement shall give the Franchisee any right, title, or interest in or to any of the Marks or any of Franchisor's service marks, trade names, trade dress, logos, copyrights or proprietary materials, except the right to use the Marks and the System in accordance with the terms and conditions of this Agreement for the operation of the Noble Roman's Pizza and only at or from the Location or in approved advertising related to the Noble Roman's Pizza.
- (3) Franchisee understands and agrees that any and all goodwill arising from Franchisee's use of the Marks and the System shall inure solely and exclusively to Franchisor's benefit, and upon expiration or termination of this Agreement and the franchise herein granted, no monetary amount shall be assigned as attributable to any goodwill associated with Franchisee's use of the Marks.
- (4) Franchisee shall not contest the validity of the interest of Franchisor or any of its affiliates in the Marks or assist others to contest the validity of the interest of Franchisor or any of its affiliates in the Marks.
- (5) Franchisee acknowledges that any unauthorized use of the Marks shall constitute an infringement of Franchisor's rights in the Marks and a material event of default hereunder. Franchisee agrees that it shall provide Franchisor with all assignments, affidavits, documents, information and assistance Franchisor reasonably requests to fully vest in Franchisor all such right, title and interest in and to the Marks, including all such items as are reasonably requested by Franchisor to register, maintain and enforce such rights in the Marks.
- (6) Franchisor reserves the right to substitute different Marks for use in identifying the System and the Franchised Business if Franchisor's current Marks no longer can be used, or if Franchisor, in its sole discretion, determines that substitution of different Marks will be beneficial to the System. In such event, Franchisor may require Franchisee, at Franchisee's expense, to discontinue or modify Franchisee's use of any of the Marks or to use one or more additional or substitute Marks.

- C. With respect to Franchisee's use of the Marks pursuant to this Agreement, Franchisee further agrees that:
- (1) Unless otherwise authorized or required by Franchisor, Franchisee shall (i) use the Marks only in connection with the operation of the Noble Roman's Pizza and only with the express written consent of Franchisor, and (ii) operate and advertise the Franchised Business only under the name "Noble Roman's Pizza" without prefix or suffix. Franchisee shall not use the Marks as part of its corporate or other legal name.
- (2) During the term of this Agreement and any renewal hereof, Franchisee shall identify itself as the owner of the Noble Roman's Pizza in conjunction with any use of the Marks, including, but not limited to, uses on invoices, order forms, receipts and contracts, as well as the display of a notice in such content and form and at such conspicuous locations on the premises of the Franchised Business as Franchisor may designate in writing.
- (3) Franchisee shall not use the Marks to incur any obligation or indebtedness on behalf of Franchisor.
- (4) Franchisee shall comply with Franchisor's instructions in filing and maintaining the requisite trade name or fictitious name registrations, and shall execute any documents deemed necessary by Franchisor or its counsel to obtain protection of the Marks or to maintain their continued validity and enforceability.
- Franchisee shall notify Franchisor immediately of any apparent infringement of or D. challenge to Franchisee's use of any Mark, of any claim by any person of any rights in any Mark, and, except as otherwise required by law, Franchisee shall not communicate with any person other than Franchisor or any designated affiliate thereof, their counsel and Franchisee's counsel in connection with any such infringement, challenge or claim. Franchisor shall have complete discretion to take such action as it deems appropriate in connection with the foregoing, and the right to control exclusively, or to delegate control to any of its affiliates of, any settlement, litigation or proceeding in the Patent and Trademark Office or any other forum arising out of any such alleged infringement, challenge or claim or otherwise relating to any Mark. Franchisee agrees to execute any and all instruments and documents, render such assistance, and do such acts or things as may, in the opinion of Franchisor, reasonably be necessary or advisable to protect and maintain the interests of Franchisor or any affiliate in any litigation or proceeding in the Patent and Trademark Office or any other forum, or to otherwise protect and maintain the interests of Franchisor or any other interested party in the Marks. Franchisor will indemnify Franchisee against and reimburse Franchisee for all damages for which Franchisee is held liable in any proceeding arising out of Franchisee's use of any of the Marks (including settlement amounts), provided that the conduct of Franchisee with respect to such proceeding and use of the Marks is in full compliance with the terms of this Agreement.
- E. Franchisee acknowledges and agrees that certain portions of Noble Roman's Pizza decor and design constitute unique and protectable images to the consumer identified with Franchisor, which are a part of the goodwill associated with the System. Franchisee agrees the usage of such decor and design elements shall inure to the exclusive benefit of Franchisor. This

Agreement does not grant any ownership or other interest in Noble Roman's Pizza decor and design elements to Franchisee.

SECTION X - CONFIDENTIALITY AND NON-COMPETITION COVENANTS.

- A. (1) To protect the reputation and goodwill of Franchisor and to maintain high standards of operation under Franchisor's Marks, Franchisee shall conduct its business in accordance with the Manuals, other written directives which Franchisor may issue to Franchisee from time to time whether or not such directives are included in the Manuals, and any other manuals and materials created or approved for use in the operation of the Franchised Business. Franchisee further acknowledges that using unauthorized ingredients in the assembly of a Noble Roman's product is a major violation and cannot be tolerated regardless of when that violation is discovered.
- (2) Franchisee and Principals shall at all times treat the Manuals, any written directives of Franchisor, and any other manuals and materials, and the information contained therein, as confidential and shall maintain such information as secret and confidential in accordance with this Section X. Franchisee and Principals shall not at any time copy, duplicate, record or otherwise reproduce these materials, in whole or in part, or otherwise make the same available to any unauthorized person.
- (3) The Manuals, written directives, other manuals and materials and any other confidential communications provided or approved by Franchisor shall at all times remain the sole property of Franchisor, shall at all times be kept in a secure place on the Franchised Business premises, and shall be returned to Franchisor immediately upon request or upon termination or expiration of this Agreement.
- (4) The Manuals, any written directives, and any other manuals and materials issued by Franchisor and any modifications to such materials shall supplement this Agreement but shall not impose any additional obligation on Franchisee beyond those imposed by this Agreement.
- (5) Franchisor may from time to time revise the contents of the Manuals and the contents of any other manuals and materials created or approved for use in the operation of the Franchised Business. Franchisee expressly agrees to comply with each new or changed standard.
- (6) Franchisee shall at all times ensure that the Manuals are kept current and up to date. In the event of any dispute as to the contents of the Manuals, the terms of the master copy of the Manuals maintained by Franchisor at Franchisor's corporate office shall control.
- (7) Franchisor will charge a replacement fee of Five Hundred Dollars (\$500) for any replacement Manuals.
- B. Neither Franchisee nor any Principal shall, during the term of this Agreement or thereafter, communicate, divulge or use for the benefit of any other person, persons, partnership, association or corporation and, following the expiration or termination of this

Agreement, they shall not use for their own benefit, any confidential information, knowledge or know-how concerning the methods of operation of the Franchised Business which may be communicated to them or of which they may be apprised in connection with the operation of Noble Roman's Pizza under the terms of this Agreement. Franchisee and the Principals shall divulge such confidential information only to such of Franchisee's employees as must have access to it in order to operate the Franchised Business. Any and all information, knowledge, know-how, techniques and any materials used in or related to the System which Franchisor provides to Franchisee in connection with this Agreement shall be deemed confidential for purposes of this Agreement. Neither Franchisee nor the Principals shall not at any time, without Franchisor's prior written consent, copy, duplicate, record or otherwise reproduce such materials or information, in whole or in part, nor otherwise make the same available to any unauthorized person. The covenant in this Section shall survive the expiration, termination or transfer of this Agreement or any interest herein and shall be perpetually binding upon franchisee and each of the Principals.

Notwithstanding anything to the contrary contained in this Agreement, and provided that Franchisee has obtained Franchisor's prior written consent, which consent shall not be unreasonably withheld, the restrictions on Franchisee's disclosure and use of confidential information shall not apply to (a) information, process or techniques that are or become generally known in the fresh baked pizza industry, other than through disclosure (whether deliberate or inadvertent) by Franchisee; or (b) disclosure of confidential information in judicial or administrative proceedings to the extent Franchisee is legally compelled to disclose such information, provided that Franchisee shall have used its best efforts to obtain, and shall have afforded Franchisor the opportunity to obtain an appropriate protective order or other assurance satisfactory to Franchisor of confidential treatment for the information required to be so disclosed.

- (1) Franchisee shall require and obtain execution of covenants similar to those set forth in Section X.B from its General Manager, and any other personnel of Franchisee who have received or will have access to confidential information. Such covenants shall be substantially in the form set forth in Attachment A. All of Franchisee's Principals must also execute such covenants.
- C. Franchisee and the Principals specifically acknowledge that, pursuant to this Agreement, Franchisee and the Principals will receive valuable trade secrets and confidential information, including, without limitation, information regarding the operational, sales, promotional and marketing methods and techniques of Franchisor and the System which are beyond the present skills and experience of Franchisee and the Principals and Franchisee's managers and employees. Franchisee and the Principals acknowledge that such specialized training, trade secrets and confidential information provide a competitive advantage and will be valuable to them in the development and operation of the Noble Roman's Pizza, and that gaining access to such specialized training, trade secrets and confidential information is, therefore, a primary reason why they are entering into this Agreement. In consideration for such specialized training, trade secrets, confidential information and rights, Franchisee and the Principals covenant that:
- (1) With respect to Franchisee, during the term of this Agreement except as otherwise approved in writing by Franchisor, Franchisee shall not, either directly or indirectly,

for themselves or through, on behalf of or in conjunction with any person, partnership, corporation or other entity or association:

- (a) Divert, or attempt to divert, any business or customer of the Franchised Business to any competitor or do or perform any other act injurious or prejudicial to the goodwill associated with the Marks and the System.
- (b) Own, maintain, operate, engage in, be employed by, or have any financial or beneficial interest in (including any interest in corporations, partnerships, trusts, unincorporated associations or joint ventures), advise, assist or make loans to, any business located within the Location or within a one mile radius of the Location which business is of a character and concept similar to the Noble Roman's Pizza, including, but not limited to, a pizza business which offers as a menu item or in a mix of menu items, pizza and/or breadstick products.
- (2) For a continuous uninterrupted period commencing upon the expiration, termination, or transfer of all of Franchisee's interest in this Agreement and continuing for two years thereafter, except as otherwise approved in writing by Franchisor, Franchisee shall not, for itself, or through, on behalf of or in conjunction with any person, partnership, corporation or other entity or association:
- (a) Divert, or attempt to divert, any business or customer of the Franchised Business hereunder to any competitor or do or perform any other act injurious or prejudicial to the goodwill associated with the Marks and the System.
- (b) Employ or solicit for employment, any person who franchisee knows is at that time or was within the preceding thirty (30) days employed by Franchisor or by any other Franchisee or affiliate of Franchisor, or otherwise directly or indirectly induce such person to leave that person's employment, except as may be permitted under any existing development agreement or franchise agreement between Franchisor and Franchisee.
- (c) Own, maintain, operate, engage in, be employed by or have any financial or beneficial interest in (including any interest in corporations, partnerships, trusts, unincorporated associations or joint ventures), advise, assist or make loans to, any business that is of a character and concept similar to Noble Roman's Pizza, including a restaurant business that offers as a menu item, or in a mix of menu items, pizza and/or breadsticks, which business is, or is intended to be located within a one-mile radius of the Location.
- (3) The parties agree that each of the covenants herein shall be construed as independent of any other covenant or provision of this Agreement. If all or any portion of a covenant in this Section is held unreasonable or unenforceable by a court or agency having valid jurisdiction in an unappealed final decision to which Franchisor is a party, Franchisee expressly agrees to be bound by any lesser covenant subsumed within the terms of such covenant that imposes the maximum duty permitted by law, as if the resulting covenant were separately stated in and made a part of this Section.
 - (a) Franchisee understands and acknowledges that Franchisor shall have the right, in its sole discretion, to reduce the scope of any covenant set

forth in this Section X.C, or any portion thereof, without their consent, effective immediately upon notice to Franchisee; and Franchisee agrees that it shall comply forthwith with any covenant as so modified, which shall be fully enforceable notwithstanding the provisions of Section XIX.B hereof.

(4) Franchisee shall require and obtain execution of covenants similar to those set forth in this Section X.C. (including covenants applicable upon the termination of a person's employment with Franchisee) from its shareholders. Such covenant shall be substantially in the form set forth in Attachment A.

XI - BOOKS AND RECORDS.

- A. Franchisee shall maintain during the term of this Agreement, and shall preserve for at least five (5) years from the dates of their preparation, full, complete and accurate books, records and accounts, including, but not limited to, daily sales records, sales slips, coupons, purchase orders, any other records that Franchisor may have access to such as records of Franchisee's product purchases maintained by its authorized distributor, payroll records, check stubs, bank statements, monthly sales tax records and returns, cash receipts and disbursements, journals and ledgers in accordance with generally accepted accounting principles and in the form and manner prescribed by Franchisor from time to time in the Manuals or otherwise in writing.
- B. In addition to the remittance reports required by Sections IV. and VIII hereof, Franchisee shall comply with the following reporting obligations:
- (1) Upon request, Franchisee shall, at Franchisee's expense, submit to Franchisor Franchisee's monthly sales tax report for the Franchised Business within twenty (20) days after the end of each requested month.
- C. Franchisor or its designees shall have the right at all reasonable times to review, audit, examine, by any appropriate procedures recognizing that the sales of the Franchised Business may be recorded in the same manner as other sales, and copy the books and records, including record of purchases, of Franchisee as maintained by either Franchisee or Franchisee's authorized distributor, as Franchisor may require. In a situation where there is a possible mixing of sales records between Noble Roman's sales and other facility sales, the audit may rely on estimated sales for Noble Roman's based on records of purchases of the authorized distributor. If any required royalty payments to Franchisor are delinquent, or if an inspection or audit should reveal that such payments have been understated in any report to Franchisor, then Franchisee shall immediately pay to Franchisor the amount overdue or understated upon demand with interest determined in accordance with the provisions of Section IV.B.(3). If an inspection discloses an understatement in any report of three percent (3%) or more, Franchisee shall, in addition, reimburse Franchisor for all costs and expenses connected with the inspection (including, without limitation, reasonable accounting and attorneys' fees). These remedies shall be in addition to any other remedies Franchisor may have at law or in equity.
- D. Franchisee understands and agrees that the receipt or acceptance by Franchisor of any of the statements furnished or royalties paid to Franchisor (or the cashing of any royalty checks) shall not preclude Franchisor from questioning the correctness thereof

17

at any time and, in the event that any inconsistencies or mistakes are discovered in such statements or payments, they shall immediately be rectified by the Franchisee and the appropriate payment shall be made by the Franchisee.

SECTION XII [This Section Has Been Reserved]

SECTION XIII - DEBTS AND TAXES.

- A. Franchisee shall promptly pay when due all Taxes (as defined below), levied or assessed, and all accounts and other indebtedness of every kind incurred by Franchisee in the conduct of the Franchised Business under this Agreement. Without limiting the provisions of Section XV, Franchisee shall be solely liable for the payment of all Taxes and shall indemnify Franchisor for the full amount of all such Taxes and for any liability (including penalties, interest and expenses) arising from or concerning the payment of Taxes, whether Taxes were correctly or legally asserted or not.
- B. Each payment to be made to Franchisor hereunder shall be made free and clear and without deduction for any Taxes, except as otherwise required by law. The term "Taxes" means any present or future taxes, levies, imposts, duties or other charges of whatsoever nature, including any interest or penalties thereon, imposed by any government or political subdivision of such government on or relating to the operation of the Franchised Business, the payment of moneys, or the exercise of rights granted pursuant to this Agreement, except Taxes imposed on or measured by Franchisor's net income.
- C. In the event of any bona fide dispute as to Franchisee's liability for taxes assessed or other indebtedness, Franchisee may contest the validity or the amount of the tax or indebtedness in accordance with the procedures of the taxing authority or applicable law. However, in no event shall Franchisee permit a tax sale or seizure by levy of execution or similar writ or warrant or attachment by a creditor, to occur against the premises of the Franchised Business or any improvements thereon.
- D. Franchisee shall comply with all federal, state and local laws, rules and regulations and shall timely obtain any and all permits, certificates or licenses necessary for the full and proper conduct of the Franchised Business, including, without limitation, licenses to do business, fictitious name registrations, sales tax permits, fire clearances, health permits, certificates of occupancy and any permits, certificates or licenses required by any environmental law, rule or regulation.
- E. Franchisee shall notify Franchisor in writing within five (5) days of the commencement of any action, suit or proceeding and of the issuance of any order, writ, injunction, award or decree of any court, agency or other governmental instrumentality, which may adversely affect the operation or financial condition of the Franchised Business.

SECTION XIV - TRANSFER OF INTEREST.

- A. Franchisor and its affiliates shall have the right to transfer or assign this Agreement and all or any part of their rights, interests or obligations hereunder or in Franchisor to any person or legal entity. Nothing contained in this Agreement shall require Franchisor to offer any services or products, whether or not relating to the Marks, to Franchisee if Franchisor assigns all of its rights, privileges, duties and obligations under this Agreement.
- B. Franchisee understands and acknowledges that the rights and duties set forth in this Agreement are personal to Franchisee, and that Franchisor has granted rights under this Agreement in reliance on the business skill, financial capacity and personal character of Franchisee. Accordingly, neither Franchisee nor any shareholder owning (directly or beneficially) twenty percent (20%) or more of any class of Franchisee's stock, shall sell, assign, transfer, convey, give away, pledge, mortgage or otherwise encumber any direct or indirect interest in this Agreement, in the Franchised Business, or in Franchisee without the prior written consent of Franchisor. Any purported assignment or transfer, by operation of law or otherwise, made in violation of this Agreement shall be null and void and shall constitute a material event of default under this Agreement.
- (1) Franchisee acknowledges and agrees that Franchisor's written consent is reasonable and necessary to assure full performance of the obligations hereunder with respect to an assignment of the Franchised Business.
- C. Franchisor will not unreasonably withhold its consent to any transfer or assignment, provided that all of the following conditions are met:
- (1) The proposed assignee (and its partners and shareholders if the proposed assignment is not an individual) has a good credit rating and competent business qualifications reasonably acceptable to Franchisor, and Franchisee provides Franchisor with such information as Franchisor may reasonably require to make such a determination;
- (2) The proposed assignee or its designated general manager completes Franchisor's training program then in effect for new franchisees;
- (3) The proposed assignee (and its partners and shareholders if the proposed assignee is not an individual) executes a franchise agreement and other standard ancillary agreements with Franchisor on the then current standard forms used by Franchisor and a written assignment with Franchisee and Franchisor, in a form satisfactory to Franchisor, assuming all of Franchisee's obligations under this Agreement;
- (4) The assignee agrees that the term of any agreements required to be executed by Franchisee or the assignee will be the unexpired term of this Agreement with renewal privileges as provided in this Agreement;
- (5) Franchisee satisfies all accrued money obligations of Franchisee to Franchiser or its affiliates and assignees;

- (6) Franchisee is not in default under the terms of this Agreement; and
- (7) Franchisee or assignee pays Franchisor a transfer fee of Two Thousand Dollars (\$2,000.00).
- D. In the event of the death of any shareholder owning (directly and/or beneficially) twenty percent (20%) or more of any class of Franchisee's stock, such individual's heirs, beneficiaries, devisees, or legal representatives, together with all surviving shareholders (herein collectively called the "Survivors") shall, within ninety (90) days of the death:
- (1) Apply to Franchisor for the right to continue to operate the Franchised Business for the duration of the term of this Agreement. Franchisor shall grant such application if the Survivors comply with all of the following conditions:
- (a) The Survivors have a good credit rating and competent business qualifications and financial qualifications reasonably acceptable to Franchisor, and the Survivors provide Franchisor with such information as Franchisor may reasonably require to make such a determination:
- (b) The Survivor's designated general manager, approved by Franchisor, has completed an approved training program conducted by Franchisor or completes Franchisor's training program then in effect for new Franchisees; if the Survivors create a new corporation or entity to assume the franchise, the Survivors execute a franchise agreement, substantially identical to this Agreement, and a written assignment with Franchisor, in a form satisfactory to Franchisor, assuming all of Franchisee's obligations under this Agreement;
- (c) The Survivors satisfy all money obligations of Franchisee to Franchisor, its affiliates or assignees; and
 - (d) Franchisee is not in default under the terms of this Agreement; or
- (2) Sell, assign, transfer or convey the individual's interest in compliance with Section XIV.C of this Agreement. If Franchisor denies the Survivors' timely application for the right to continue to operate the Franchise, the Survivors shall have one hundred eighty (180) days from the date of such denial in which to sell, assign, transfer or convey the individual's interest in compliance with Section XIV.C of this Agreement.
- E. Franchisor's consent to a transfer of any interest described herein shall not constitute a waiver of any claims which Franchisor may have against the transferring party, nor shall it be deemed a waiver of Franchisor's right to demand exact compliance with any of the terms of this Agreement by the transferee.

XV - INDEMNIFICATION.

A. Franchisee shall, at all times, indemnify and hold harmless to the fullest extent permitted by law Franchisor, its affiliates, successors and assigns and the officers, directors, shareholders, partners, agents, representatives, independent contractors,

servants and employees of each of them ("Indemnities"), from all losses and expenses incurred in connection with any action, suit, proceeding, claim, demand, investigation or inquiry (formal or informal) or any settlement thereof (whether or not a formal proceeding or action has been instituted) which arises out of or is based upon any of the following:

- (1) The violation, breach or asserted violation or breach by Franchisee of any federal, state or local law, regulation, ruling, standard or directive or any industry standard;
- (2) The violation or breach by Franchisee or by any of the Principals of any warranty, representation, agreement or obligation in this Agreement or in any other agreement between Franchisee or any of is affiliates and Franchisor or any of its affiliates, or the officers, directors, shareholders, partners, agents, representatives, independent contractors, servants and employees of any of them; and
- (3) Acts, errors, or omissions of Franchisee, any of Franchisee's affiliates, any of the Principals and the respective officers, directors, shareholders, partners, agents, representatives, independent contractors servants and employees of any of them in connection with the establishment and operation of Noble Roman's Pizza, including, but not limited to, any acts, errors or omissions of any of the foregoing in the operation of any motor vehicle. The parties understand and agree that Franchisor cannot and does not exercise control over the manner of operation of any motor vehicles used by, or on behalf of, Franchisee or any employee, agent or independent contractor of Franchisee and that the safe operation of any motor vehicle is, therefore, Franchisee's responsibility.
- B. Franchisee agrees to give Franchisor notice of any such action, suit, proceeding, claim, demand, inquiry or investigation. Franchisee further agrees that if Franchisor is made a party to any such action or lawsuit, then, at Franchisor's option, Franchisor may tender the defense and/or prosecution of the case to Franchisee who shall be responsible for diligently pursuing the case or action at Franchisee's expense, or may hire counsel directly to protect its respective interest and bill Franchisee for all costs and reasonable attorney's fees incurred in connection therewith, in which case Franchisee shall reimburse Franchisor for all such costs and expenses incurred.
- C. The Indemnities do not assume any liability whatsoever for acts, errors, or omissions of any third party with whom Franchisee, any of the Principals, Franchisee's affiliates or any of the officers, directors, shareholders, partners, agents, representatives, independent contractors and employees of Franchisee or its affiliates may contract, regardless of the purpose. Franchisee shall hold harmless and indemnify the Indemnities for all losses and expenses which may arise out of any acts, errors or omissions of Franchisee, any of the Principals, Franchisee's affiliates, the officers, directors, shareholders, partners, agents, representatives, independent contractors and employees of Franchisee and its affiliates and any such other third parties without limitation.
- D. Franchisee expressly agrees that the terms of this Section XV shall survive the termination, expiration or transfer of this Agreement or any interest herein.

E. Nothing in this section shall require the Franchisee to indemnify Franchisor for liability caused by the Franchisee's proper reliance on or use of procedures or manuals provided by the Franchisor or caused by the Franchisor's negligence.

SECTION XVI - RELATIONSHIP OF THE PARTIES.

- A. The parties acknowledge and agree that this Agreement does not create a fiduciary relationship between them, that Franchisee shall be an independent contractor, and that nothing in this Agreement is intended to constitute either party an agent, legal representative, subsidiary, joint venture, partner, employee, joint employer or servant of the other for any purpose.
- B. During the term of this Agreement, Franchisee shall hold itself out to the public as an independent contractor conducting its Franchised Business operations pursuant to the rights granted by Franchisor. Franchisee agrees to take such action as shall be necessary to that end, including, without limitation, exhibiting a notice of that fact in a conspicuous place on the Noble Roman's Pizza premises established for the purposes hereunder, the content and form of which Franchisor reserves the right to specify in writing.
- C. Franchisee understands and agrees that nothing in this Agreement authorizes Franchisee to make any contract, agreement, warranty or representation on Franchisor's behalf, or to incur any debt or other obligation in Franchisor's name, and that Franchisor shall in no event assume liability for, or be deemed liable under this Agreement as a result of, any such action, or for any act or omission of Franchisee or any claim or judgment arising therefrom.
- D. Franchisor shall not have liability for any sales, use, excise, gross receipts, property or other taxes, whether levied upon Franchisee, the Franchised Business or its assets, or upon Franchisor, in connection with sales made, services performed or business conducted by Franchisee.

SECTION XVII - TERMINATION.

- A. (1) Franchisee acknowledges and agrees that each of Franchisee's obligations described in this Agreement is a material and essential obligation of Franchisee; that nonperformance of such obligations will adversely and substantially affect the Franchisor and the System; and that the exercise by Franchisor of the rights and remedies set forth herein is appropriate and reasonable.
- (2) Except as otherwise provided by law, Franchisee shall be deemed to be in default under this Agreement, and all rights granted herein shall automatically terminate without notice to Franchisee, if Franchisee shall become insolvent or makes a general assignment for the benefit of creditors; or if Franchisee files a voluntary petition under any section or chapter of federal bankruptcy law or under any similar law or statute of the United States or any state thereof, or admits in writing its inability to pay its debts when due; or if Franchisee is adjudicated a bankrupt or insolvent in proceedings filed against Franchisee under any section or chapter of federal bankruptcy laws or under any similar law or statute of the United States

or any state; or if a bill in equity or other proceeding for the appointment of a receiver of Franchisee or other custodian for Franchisee's business or assets is filed and consented to by Franchisee; or if a receiver or other custodian (permanent or temporary) of Franchisee's assets or property, or any part thereof, is appointed by any court of competent jurisdiction; or if proceedings for a composition with creditors under any state or federal law should be instituted by or against Franchisee; or if a final judgment remains unsatisfied or of record for thirty (30) days or longer (unless supersedeas bond is filed); or if Franchisee is dissolved; or if execution is levied against Franchisee's business or property; or if suit to foreclose any lien or mortgage against the Noble Roman's Pizza premises or equipment is instituted against Franchisee and not dismissed within thirty (30) days; or if the real or personal property of Franchisee's Noble Roman's Pizza shall be sold after levy thereupon by any sheriff, marshal or constable.

- (3) Franchisee shall be deemed to be in material default and Franchisor may, at its option, terminate this Agreement and all rights granted hereunder, without affording Franchisee any opportunity to cure the default beyond the opportunity specified in this Section XVII.A(3), effective immediately upon notice to Franchisee, upon the occurrence of any of the following events:
- (a) If Franchisee operates the Noble Roman's Pizza sells any products or services authorized by Franchisor for sale at Noble Roman's Pizza at a location which has not been approved by Franchisor;
- (b) If Franchisee fails to construct or remodel Noble Roman's Pizza within the parameters provided to Franchisee pursuant to Section II hereunder adapted;
- (c) If Franchisee fails to open the Franchised Business for business as a Noble Roman's within the period specified in Section II.C hereof;
- (d) If Franchisee after thirty (30) days written notice from Franchisor fails to undertake all commercially reasonable efforts to operate the Franchised Business so as to achieve optimum sales;
- (e) If Franchisee after thirty (30) days written notice from Franchisor fails to comply with all of the standards and specifications of Franchisor relating to operation of Noble Roman's Pizza;
- (f) If Franchisee at any time ceases to operate or otherwise abandons the Franchised Business, or loses the right to possession of the premises, or otherwise forfeits the right to do or transact business in the jurisdiction where Noble Roman's Pizza is located; provided, however, that this provision shall not apply in cases of Force Majeure (acts of God, strikes, lockouts or other industrial disturbances, war, riot, epidemic, fire or other catastrophe or forces beyond Franchisee's control), if through no fault of Franchisee, the premises are damaged or destroyed by an event as described above, provided that Franchisee applies within thirty (30) days after such event, for Franchisor's approval to relocate or reconstruct the premises (which approval shall not be unreasonably withheld) and Franchisee diligently pursues such reconstruction or relocation;
 - (g) If Franchisee or any of the Principals is convicted of, or has entered a plea of nolo contendere to, a felony, a crime involving moral

turpitude, or any other crime or offense that Franchisor believes is reasonably likely to have an adverse effect on the System, the Marks, the goodwill associated therewith, or Franchisor's interests therein;

- (h) If Franchisee purports to transfer any rights or obligations under this Agreement to any third party without Franchisor's prior written consent;
- (i) If Franchisee or any of its affiliates fails, refuses, or neglects promptly to pay any moneys owing to Franchisor or any of its affiliates, when due under this Agreement or any other agreement, or to submit the financial or other information required by Franchisor under this Agreement and does not cure such default within five (5) days following notice from Franchisor.
- (j) If Franchisee or any of the Franchisee's shareholders fail to comply with the covenants in Section X.C hereof or Franchisee fails to obtain execution of the covenants and related agreements required under Section X.C(4) hereof within ten (10) days after being requested to do so by Franchisor.
- (k) If, contrary to the terms of Section X.B hereof, Franchisee or any of the Principals discloses or divulges any confidential information provided to Franchisee or the Principals by Franchisor, or fails to obtain execution of covenants and related agreements required under Section X.B(1) hereof within ten (10) days after being requested, in writing, to do so by Franchisor;
- (l) If Franchisee knowingly maintains false books or records, or submits any false reports to Franchisor;
- (m) If Franchisee breaches in any material respect any of the covenants set forth in Section VII or has falsely made any of the representations or warranties set forth in Section VII;
- (n) If Franchisee misuses or makes any unauthorized use of the Marks or otherwise materially impairs the goodwill associated therewith or Franchisor's rights therein; provided that, notwithstanding the above, Franchisee shall be entitled to notice of such event of default and shall have five days to cure such default;
- (o) If Franchisee, repeatedly commits a material event of default under this Agreement, whether or not such defaults are of the same or different nature and whether or not such defaults have been cured by Franchisee after notice by Franchisor.
- (p) If Franchisee offers any pizza and/or breadstick product for sale at the Location other than those items specifically approved by Franchisor.
- (q) If at any time the Franchised Business is not being managed by Franchisee or an approved General Manager.
- B. Except as provided in Sections XVII.A(2) and (3) of this Agreement, upon any default by Franchisee which is susceptible of being cured, Franchisor may terminate this

Agreement by giving written notice of termination stating the nature of such default to Franchisee at least thirty (30) days prior to the effective date of termination. However, Franchisee may avoid termination by immediately initiating a remedy to cure such default and curing it to Franchisor's satisfaction within the thirty-day period and by promptly providing proof thereof to Franchisor. If any such default is not cured within the specified time, or such longer period as applicable law may require, this Agreement shall terminate without further notice to Franchisee effective immediately upon the expiration of the thirty-day period or such longer period as applicable law may require.

C. If Franchisor becomes insolvent or bankrupt and fails to perform in accordance with any material term or condition of this Agreement, and such default continues unremedied for thirty (30) days after Franchisee provides written notice of that default to Franchisor, then this Agreement may be terminated at the option of Franchisee, except as otherwise provided by law, upon notice by Franchisee effective upon receipt of such notice, without prejudice to any and all rights and remedies that Franchisee may have hereunder or provided by applicable law.

SECTION XVIII - POST-TERMINATION.

Upon termination or expiration of this Agreement, all rights granted hereunder to Franchisee shall forthwith terminate, and:

- A. Franchisee shall immediately cease to operate Noble Roman's Pizza under this Agreement, and shall not thereafter, directly or indirectly, represent to the public or hold itself out as a present or former franchisee of Franchisor, nor make public statements or comments regarding any aspect of Noble Roman's Pizza.
- B. Franchisee shall immediately and permanently cease to use, in any manner whatsoever, any confidential methods, computer software, procedures, and techniques associated with the System; the mark "Noble Roman's" the mark "Noble Roman's Pizza"; and all other Marks and distinctive forms, slogans, signs, symbols, and devices associated with the System. In particular, Franchisee shall cease to use, without limitation, all signs, advertising materials, paper goods, displays, stationery, trade dress, distinctive forms and any other articles which may or may not display the Marks but which are proprietary to Franchisor.
- C. Franchisee shall immediately and permanently cease to use, in any manner whatsoever, any of Franchisor's products prepared from the confidential secret recipes of Franchisor, including but not limited to, pizza dough, sauce and breadsticks, and other secret recipe products now or hereafter designated in the manuals or other written directives or other materials which the Franchisor may issue to the Franchisee from time to time.
- D. Franchisee shall take such action as may be necessary to cancel any assumed name or equivalent registration which contains the mark "Noble Roman's" or any other service mark or trademark of Franchisor, and Franchisee shall furnish Franchisor with evidence satisfactory to Franchisor of compliance with this obligation within five (5) days after termination or expiration of this Agreement.

- E. Franchisee agrees, in the event it continues to operate or subsequently begins to operate any other business, not to use any reproduction, counterfeit, copy or colorable imitation of the Marks, Distinctive Forms and/or Trade Dress either in connection with such other business or the promotion thereof, that is likely to cause confusion, mistake, or deception, or that is likely to dilute Franchisor's rights in and to the Marks, and further agrees not to utilize any designation of origin or description or representation that falsely suggests or represents an association or connection with Franchisor.
- F. Franchisee shall promptly pay all sums owing to Franchisor and its subsidiaries or affiliates. Such sums shall include all costs and expenses, including reasonable attorneys' fees, incurred by Franchisor as a result of any default by Franchisee.
- G. Franchisee shall pay to Franchisor all damages, costs and expenses, including reasonable attorneys' fees, incurred by Franchisor in connection with obtaining any remedy available to Franchisor for any violation of this Agreement and subsequent to the termination or expiration of this Agreement in obtaining injunctive or other relief for the enforcement of any provisions of this Section XVIII.
- H. Franchisee shall immediately deliver, at Franchisee's expense, to Franchisor all Manuals, records, files, instructions, correspondence, any computer software licensed by Franchisor, all materials related to operating the Franchised Business, including, without limitation, agreements, invoices, and any and all other materials relating to the operation of Noble Roman's Pizza in Franchisee's possession or control, and all copies thereof (all of which are acknowledged to be Franchisor's property), and shall retain no copy or record of any of the foregoing, except Franchisee's copy of this Agreement and of any correspondence between the parties and any other documents which Franchisee reasonably needs for compliance with any provision of law.
- I. Franchisee and its shareholders shall comply with the non-competition covenants and the restrictions on confidential information contained in Section X of this Agreement.
- J. Franchisee shall also immediately furnish Franchisor an itemized list of all trade dress items, signs, advertising and sales promotion materials, displays, stationery, distinctive forms and any other articles bearing the Marks or any of Franchisor's distinctive markings, designs, labels, or other marks thereon, whether located in Noble Roman's Pizza or under Franchisee's control at any other location. Franchisee shall immediately return material covered by this paragraph to Franchisor at Franchisee's expense.
- K. Title to the Noble Roman's Pizza facade (which embodies Franchisor's Marks and trade dress) shall transfer to Franchisor and Franchisee shall return such facade to Franchisor at Franchisee's expense.
- L. All obligations of Franchisor or Franchisee which expressly or by their nature survive the expiration or termination of this Agreement shall continue in full force and effect subsequent to and notwithstanding its expiration or termination and until they are satisfied or by their nature expire.

SECTION XIX - MISCELLANEOUS.

A. Any and all notices required or permitted under this Agreement shall be in writing and shall be personally delivered or mailed by expedited delivery service or certified or registered mail, return receipt requested, first-class postage prepaid, or sent by prepaid facsimile, e-mail, telegram or telex (provided that the sender confirms the facsimile, e-mail, telegram or telex by sending an original confirmation copy by certified or registered mail or expedited delivery service within three (3) business days after transmission) to the respective parties at the following addresses unless and until a different address has been designated by written notice to the other party:

Notices to Franchisor:	Noble Roman's, Inc.
	6612 E. 75th Street, Suite 450
	Indianapolis, Indiana 46250
	Attention: Paul W. Mobley, Chairman
	Facsimile: (317) 685-2294
	E-Mail: pmobley@nobleromans.com
Notices to Franchisee:	
	Attention:
	Phone:
	Facsimile:
	E-Mail:

Any notice shall be deemed to have been given at the time of personal delivery or, in the case of facsimile, e-mail, telegram or telex, upon transmission (provided confirmation is sent as described above) or, in the case of expedited delivery service or registered or certified mail, three (3) business days after the date and time of mailing.

- B. This Agreement, the documents referred to herein, and the Attachments hereto, constitute the entire, full and complete agreement between Franchisor and Franchisee and the Principals concerning the subject matter hereof and shall supersede all prior related agreements between Franchisor and Franchisee and the Principals. No amendment, change or variance from this Agreement shall be binding on either party unless mutually agreed to by the parties and executed by their authorized officers or agents in writing.
- C. No delay, waiver, omission or forbearance on the part of a party to exercise any right, option, duty or power arising out of any breach or default by the other party or the Principals under this Agreement shall constitute a waiver by the non-breaching party to enforce any such right, option, duty or power against the breaching party, or as to subsequent breach or default by the breaching party. Acceptance by Franchisor of any payments due to it hereunder subsequent to the time at which such payments are due shall not be deemed to be a waiver by Franchisor of any preceding breach by Franchisee or the Principals of any terms, provisions, covenants or conditions of this Agreement.

- D. Whenever this Agreement requires the prior approval or consent of Franchisor, Franchisee shall make a timely written request to Franchisor, and such approval or consent shall be obtained in writing.
- E. If a Force Majeure event shall occur, then, in addition to payments required under Section XVII.A(3)(e), Franchisee shall continue to be obligated to pay to Franchisor any and all amounts that it shall have duly become obligated to pay in accordance with the terms of this Agreement prior to the occurrence of any Force Majeure event and the Indemnities shall continue to be indemnified and held harmless by Franchisee in accordance with Section XV. Except as provided in Section XVII.A(3)(f) and the immediately preceding sentence herein, none of the parties hereto shall be held liable for a failure to comply with any terms and conditions of this Agreement when such failure is caused by an event of Force Majeure. Upon the occurrence of any event of the type referred to herein, the party affected thereby shall give prompt notice thereof to the other parties, together with a description of the event, the duration for which the party expects its ability to comply with the provisions of the Agreement to be affected thereby and a plan for resuming operation under the Agreement, which the party shall promptly undertake and maintain with due diligence. Such affected party shall be liable for failure to give timely notice only to the extent of damage actually caused.
- F. FRANCHISEE AND THE PRINCIPALS HEREBY AGREE THAT SERVICE OF PROCESS MAY BE MADE UPON ANY OF THEM IN ANY PROCEEDING RELATING TO OR ARISING OUT OF THIS AGREEMENT OR THE RELATIONSHIP CREATED BY THIS AGREEMENT BY ANY MEANS ALLOWED BY INDIANA OR FEDERAL LAW. WITH RESPECT TO ALL CLAIMS, CONTROVERSIES, DISPUTES OR ACTIONS, THIS AGREEMENT SHALL BE INTERPRETED AND CONSTRUED UNDER INDIANA LAW.
- G. FRANCHISEE, THE **PRINCIPALS** AND **FRANCHISOR** ACKNOWLEDGE THAT THE EXECUTION OF THIS AGREEMENT AND ACCEPTANCE OF THE TERMS BY THE PARTIES OCCURRED IN INDIANAPOLIS, INDIANA, AND FURTHER ACKNOWLEDGE THAT THE PERFORMANCE OF CERTAIN OBLIGATIONS OF FRANCHISEE ARISING UNDER THIS AGREEMENT, INCLUDING, BUT NOT LIMITED TO, THE PAYMENT OF MONEYS DUE **HEREUNDER AND** THE **SATISFACTION OF CERTAIN TRAINING** REQUIREMENTS OF FRANCHISOR, SHALL OCCUR IN INDIANAPOLIS, INDIANA. FRANCHISOR AND FRANCHISEE AGREE THAT ANY DISPUTES ARISING OUT OF THIS AGREEMENT WILL BE SUMITTED TO A COURT IN INDIANAPOLIS, INDIANA.
- H. This Agreement may be executed in multiple counterparts, each of which when so executed shall be an original, and all of which shall constitute one and the same instrument.
- I. The captions used in connection with the sections and subsections of this Agreement are inserted only for purpose of reference. Such captions shall not be deemed to govern, limit, modify or in any other manner affect the scope, meaning or intent of the provisions of this Agreement or any part thereof nor shall such captions otherwise be given any legal effect.

- J. Any obligation of Franchisee or the Principals that contemplates performance of such obligation after termination or expiration of this Agreement or the transfer of any interest of Franchisee or the Principals therein, shall be deemed to survive such termination, expiration or transfer.
- K. Except as expressly provided to the contrary herein, each portion, section, part, term and provision of this Agreement shall be considered severable; and if, for any reason, any portion, section, part, term or provision is determined to be invalid and contrary to, or in conflict with, any existing or future law or regulation by a court or agency having valid jurisdiction, this shall not impair the operation of, or have any other effect upon, the other portions, sections, parts, terms or provisions of this Agreement that may remain otherwise intelligible, and the latter shall continue to be given full force and effect and bind the parties; the invalid portions, sections, parts, terms or provisions shall be deemed not to be part of this Agreement; and there shall be automatically added such portion, section, part, term or provision as similar as possible to that which was severed which shall be valid and not contrary to or in conflict with any law or regulation.
- L. All references herein to the masculine, neuter or singular shall be construed to include the masculine, feminine, neuter or plural, where applicable. Without limiting the obligations individually undertaken by the Principals under this Agreement, all acknowledgments, promises, covenants, agreements and obligations made or undertaken by Franchisee in this Agreement shall be deemed, jointly and severally, undertaken by all of the Principals.
- M. All rights and remedies of the parties to this Agreement shall be cumulative and not alternative, in addition to and not exclusive of any other rights or remedies which are provided for herein or which may be available at law or in equity in case of any breach, failure or default or threatened breach, failure or default of any term, provision or condition of this Agreement or any other agreement between Franchisee or any of its affiliates, and Franchisor or any of its affiliates. The rights and remedies of the parties to this Agreement shall be continuing and shall not be exhausted by any one or more uses thereof, and may be exercised at any time or from time to time as often as may be expedient; and any option or election to enforce any such right or remedy may be exercised or taken at any time and from time to time. The expiration, earlier termination or exercise of Franchiseor's rights pursuant to Section XVII of this Agreement shall not discharge or release Franchisee or any of the Principals from any liability or obligation then accrued, or any liability or obligation continuing beyond, or arising out of, the expiration, the earlier termination or the exercise of such rights under this Agreement.
- N. The term "Principals" shall include, collectively and individually, Franchisee's spouse, if Franchisee is an individual, all officers and directors of Franchisee (including the officers and directors of any general partner of Franchisee), if Franchisee is a partnership, the general partners of the Franchisee, or if Franchisee is a limited liability company, the manager or managers of the Franchisee, whom Franchiser designates as Franchisee's Principals. The initial Franchisee's Principals shall be listed in Attachment C to this Agreement.
- O. Each reference in this Agreement to a corporation, limited liability company or partnership shall be deemed to also refer to any other entity or organization similar thereto. Each reference to the organizational documents, equity owners, directors, and officers

of a corporation in this Agreement shall be deemed to refer to the functional equivalents of such organizational documents, equity owners, directors, and officers, as applicable, in the case of a limited liability company or any other entity or organization similar thereto.

- P. Except as expressly provided to the contrary herein, nothing in this Agreement is intended, nor shall be deemed, to confer upon any person or legal entity other than Franchisee, Franchisor, Franchisor's officers, directors and personnel and such of Franchisee's and Franchisor's respective successors and assigns as may be contemplated (and, as to Franchisee, authorized by Section XIV), any rights or remedies under or as a result of this Agreement.
- Q. Notwithstanding any provisions described in the Franchise Disclosure Document or contained in this Agreement, nothing in this Agreement is intended to disclaim the representations made by the Franchisor in the Franchisor's Franchise Disclosure Document.

SECTION XX - ACKNOWLEDGMENTS.

- A. Franchisee acknowledges that it has conducted an independent investigation of the business venture contemplated by this Agreement and recognizes that the success of this business venture involves substantial business risks and will largely depend upon the ability of Franchisee.
- B. Franchisee acknowledges that Franchisee has received, read and understands this Agreement and the related Attachments and agreements and that Franchisor has afforded Franchisee sufficient time and opportunity to consult with advisors selected by Franchisee about the potential benefits and risks of entering into this Agreement.

IN WITNESS WHEREOF, each of the parties hereto has caused this Agreement to be executed by its duly authorized representative as of the date first above written.

	FRANCHISOR:
	Noble Roman's, Inc., an Indiana Corporation
ATTEST: Witness	By: Name: Paul W. Mobley Title: Chairman
	FRANCHISEE:
ATTEST:	By: Name: Title:
Witness	

NOBLE ROMAN'S, INC.

FRANCHISE AGREEMENT

(Noble Roman's Pizza)

Franchisee:	
Date:	

TABLE OF CONTENTS

	I	Page	e No.
I.	Grant		2
II.	Plans and Construction		2
III.	Term and Renewal		3
IV.	Fees		4
V.	Franchisor's Obligations		6
VI.	Franchisor's Agreements, Representations, Warranties and Covenants.		6
VII.	Franchisee's Agreements, Representations, Warranties and Covenants.		7
VIII.	Franchised Business Operations		9
IX.	Marks		12
X.	Confidentiality and Non-Competition Agreements		14
XI.	Books and Records		17
XII.	Reserved		18
XIII.	Debts and Taxes		18
XIV.	Transfer of Interest		19
XV.	Indemnification		20
XVI.	Relationship of the Parties		22
XVII.	Termination		22
XVIII.	Post-Termination		25
XIX.	Miscellaneous		27
XX.	Acknowledgments		30

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EXHIBIT B

FINANCIALS

PART I FINANCIAL INFORMATION

ITEM 1. Financial Statements

The following audited condensed consolidated financial statements are included herein:

Report of Independent Registered Public Accounting Firm

Consolidated balance sheets for December 31, 20202021 and 20212022.

Consolidated statements of operations for the twelve month periods ended December 31, 2019, 2020, 2021 and 20212022.

Consolidated statements of changes in stockholders' equity for the twelve-month periods ended December 31, 2019, 2020, 2021 and 20212022.

Consolidated statements of cash flows for the twelve month periods ended December 31, 2019, 2020, 2021 and 20212022.

Notes to consolidated financial statements.

Report of Independent Registered Public Accounting Firm

To the Board of Directors and Stockholders of Noble Roman's, Inc. Indianapolis, Indiana

Opinion on the Consolidated Financial Statements

We have audited the accompanying consolidated balance sheets of Noble Roman's, Inc. and subsidiaries (the "Company") as of December 31, 2021 and 2020, the related consolidated statements of operations, changes in stockholders' equity and cash flows for each of the three years in the period ended December 31, 2021, and the related notes (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company at December 31, 2021 and 2020, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2021, in conformity with accounting principles generally accepted in the United States of America.

Basis for Opinion

These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's consolidated financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits, we are required to obtain an understanding of internal control over financial reporting, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current period audit of the consolidated financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the consolidated financial statements and (2) involved our especially challenging, subjective or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the consolidated financial statements, taken

as a whole, and we are not, by communicating the critical audit matter below, providing separate opinions on the critical audit matter or on the accounts or disclosures to which it relates.

Valuation of Deferred Tax Assets

As described in Notes 1 and 6 to the consolidated financial statements, the Company's deferred tax asset was \$3.2 million at December 31, 2021.

We identified the valuation of deferred tax assetsas a critical audit matter. Specifically, management is required to make significant judgments and assumptions to estimate forecasted taxable income. Auditing these elements involved especially challenging and subjective auditor judgment due to the nature and extent of audit effort required to address these matters.

The primary procedures we performed to address this critical audit matter included:

- Understanding the design of controls relating to management's assessment of forecasted taxable income.
- Testing the completeness and accuracy of historical taxable income.
- Evaluating the assessment of forecasted taxable income through consideration of recent performance trends.

We have served as the Company's auditor since 2007.

/s/ Somerset CPA's, P.C

Indianapolis, Indiana March 22, 2022

Consolidated Balance Sheets Noble Roman's, Inc. and Subsidiaries

December 31,			
Assets	2020	<u>2021</u>	<u>2022</u>
Current assets:			
Cash	\$ 1,194,363	\$ 1,263,513	<u>\$ 785,522</u>
Accounts receivable - net	879,502	904,474	<u>824,091</u>
Inventories	890,556	994,085	<u>997,868</u>
Prepaid expenses	395,918	<u>415,309</u>	<u>424,822</u>
Total current assets	3,360,339	3,577,381	<u>3,032,303</u>
Property and equipment:			
Equipment	3,708,689	4,216,246	4,351,558
Leasehold improvements	2,319,445	3,065,644	3,116,030
Construction and equipment in progress	<u>510,225</u>	235,051	63,097
	6,538,359	7,516,941	7,530,685
Less accumulated depreciation and amortization	1,989,209	2,366,927	2,817,477
Net property and equipment	4,549,150	5,150,014	4,713,208
Deferred tax asset	3,104,904	3,232,406	3,374,841
Deferred contract costs	834,018	810,044	934,036
Goodwill	278,466	278,466	278,466
Operating lease right of use assets	6,088,101	6,003,044	5,660,155
Other assets including long-term portion of accounts receivable - net	201,962	324,402	350,189
Total assets	\$ <u>18,416,940</u>	\$ 19,375,757	\$ 18,343,198
Liabilities and Stockholders' Equity Current liabilities:			
Current liabilities:	\$ 878.099	\$ 919.157	\$ 650,582
Current liabilities: Accounts payable and accrued expenses	+	\$ 919,157 656,146	\$ 650,582 799,164
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability	\$ 878,099 412,005	\$ 919,157 656,146	\$ 650,582
Current liabilities: Accounts payable and accrued expenses	+	. ,	799,164
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities	412,005	656,146	799,164 866,667
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations:	412,005	656,146	799,164 866,667 2,316,413
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion	412,005	656,146 	799,164 866,667 2,316,413 7,470,900
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion Corbel warrant value	412,005 1,290,104 7,468,709 29,037	656,146 1,575,303 7,898,941 29,037	799,164 866,667 2,316,413 7,470,900 29,037
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion Corbel warrant value Convertible notes payable	412,005 1,290,104 7,468,709 29,037 574,479	656,146 1,575,303 7,898,941 29,037 597,229	799,164 866,667 2,316,413 7,470,900 29,037 622,864
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion Corbel warrant value Convertible notes payable Operating lease liabilities – net of current portion	1,290,104 7,468,709 29,037 574,479 5,863,615	7,898,941 29,037 597,229 5,570,639	799,164 866,667 2,316,413 7,470,900 29,037 622,864 5,103,286
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion Corbel warrant value Convertible notes payable Operating lease liabilities – net of current portion Deferred contract income	412,005 1,290,104 7,468,709 29,037 574,479 5,863,615 834,018	7,898,941 29,037 597,229 5,570,639 810,044	799,164 866,667 2,316,413 7,470,900 29,037 622,864 5,103,286 934,036
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion Corbel warrant value Convertible notes payable Operating lease liabilities – net of current portion	1,290,104 7,468,709 29,037 574,479 5,863,615	7,898,941 29,037 597,229 5,570,639	799,164 866,667 2,316,413 7,470,900 29,037 622,864 5,103,286
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion Corbel warrant value Convertible notes payable Operating lease liabilities – net of current portion Deferred contract income	412,005 1,290,104 7,468,709 29,037 574,479 5,863,615 834,018	7,898,941 29,037 597,229 5,570,639 810,044	799,164 866,667 2,316,413 7,470,900 29,037 622,864 5,103,286 934,036
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion Corbel warrant value Convertible notes payable Operating lease liabilities – net of current portion Deferred contract income Total long-term liabilities	412,005 1,290,104 7,468,709 29,037 574,479 5,863,615 834,018	7,898,941 29,037 597,229 5,570,639 810,044	799,164 866,667 2,316,413 7,470,900 29,037 622,864 5,103,286 934,036
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion Corbel warrant value Convertible notes payable Operating lease liabilities – net of current portion Deferred contract income Total long-term liabilities Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 2020,2021 and December 31,	412,005 1,290,104 7,468,709 29,037 574,479 5,863,615 834,018	7,898,941 29,037 597,229 5,570,639 810,044	799,164 866,667 2,316,413 7,470,900 29,037 622,864 5,103,286 934,036
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion Corbel warrant value Convertible notes payable Operating lease liabilities – net of current portion Deferred contract income Total long-term liabilities Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 20202021 and December 31, 20212022)	412,005 1,290,104 7,468,709 29,037 574,479 5,863,615 834,018 14,769,858 24,763,447	656,146 1,575,303 7,898,941 29,037 597,229 5,570,639 810,044 14,905,890 24,791,568	799,164 866,667 2,316,413 7,470,900 29,037 622,864 5,103,286 934,036 14,160,123
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion Corbel warrant value Convertible notes payable Operating lease liabilities – net of current portion Deferred contract income Total long-term liabilities Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 20212022) Accumulated deficit	412,005 1,290,104 7,468,709 29,037 574,479 5,863,615 834,018 14,769,858 24,763,447 (22,406,469)	656,146 1,575,303 7,898,941 29,037 597,229 5,570,639 810,044 14,905,890 24,791,568 (21,897,004)	799,164 866,667 2,316,413 7,470,900 29,037 622,864 5,103,286 934,036 14,160,123 24,819,736 (22,953,074)
Current liabilities: Accounts payable and accrued expenses Current portion of operating lease liability Current portion of Corbel loan payable Total current liabilities Long-term obligations: Loan payable to Corbel net of current portion Corbel warrant value Convertible notes payable Operating lease liabilities – net of current portion Deferred contract income Total long-term liabilities Stockholders' equity: Common Stock – no par value (40,000,000 shares authorized, 22,215,512 issued and outstanding as of December 31, 20202021 and December 31, 20212022)	412,005 1,290,104 7,468,709 29,037 574,479 5,863,615 834,018 14,769,858 24,763,447	656,146 1,575,303 7,898,941 29,037 597,229 5,570,639 810,044 14,905,890 24,791,568	799,164 866,667 2,316,413 7,470,900 29,037 622,864 5,103,286 934,036 14,160,123

Consolidated Statements of Operations Noble Roman's, Inc. and Subsidiaries

	Year Ended December 31,					
		2019	<u>2020</u>	2021	<u>2022</u>	
	Restaurant revenue - company-owned restaurants	\$4,830,199	\$ 6,209,279	\$ 8,939,569	\$ 9,704,169	
	Restaurant revenue - company-owned non-traditional	673,647	470,846	485,595	712,517	
	Franchising revenue	6,162,576	4,841,229	4,444,826	4,002,824	
	Administrative fees and other	38,202	14,310	14,898	33,255	
	Total revenue	11,704,624	11,535,664	13,884,888	14,452,765	
'	201100	11,701,021	11,000,00	12,00 .,000	<u> </u>	
	Operating expenses:					
1	Restaurant expenses - company-owned restaurants	4,250,406	4,938,133	7,224,833	8,516,405	
	Restaurant expenses - company-owned non-traditional	626,453	447,040	466,469	704,665	
	Franchising expenses	2,092,001	1,736,870	1,810,363	$2,\overline{185,751}$	
	Total operating expenses	2,052,001 6,968,860	7,122,043	9,501,665	11,406,821	
ı	Total operating expenses	0,200,000	7,122,013	7,501,005	11,400,021	
1	Depreciation and amortization	382,793	382,368	848,913	450,550	
	General and administrative	1,739,383	1,717,209	1,790,722	2, 167,678	
ı	General and administrative	1,737,303	1,717,207	1,770,722	<u>2,107,070</u>	
	Total expenses	9,091,036	<u>9,221,620</u>	12,141,300	<u>14,025,049</u>	
	Operating income	2,613,588	2,314,044	1,743,588	<u>427,716</u>	
	Interest expense	774,565	1,914,344	1,361,625	<u>1,626,221</u>	
	Adjust valuation of receivables	_1,300,000	<u>4,941,718</u>		<u>-</u>	
	Net (loss) income before income taxes	539,023	(4,542,018)	381,963	<u>(1,198,505)</u>	
ļ	Income tax expense (benefit)	_917,088	<u>839,928</u>	<u>(127,502)</u>	<u>(142,435)</u>	
	Net (loss) income	\$ <u>(378,065)</u>	\$ <u>(5,381,946)</u>	\$ <u>509,465</u>	\$ (1,056,070)	
	T (1) 1 1 1					
ı	Income (loss) per share - basic:	Φ (0.2)	Φ (24)	Φ 02	4 (4.5)	
ļ	Netincome Net income (loss)	\$ (.02)	\$ (.24)	\$.02	<u>\$ (.05)</u>	
	Waishtad assessed much as of a summer shares					
ı	Weighted average number of common shares	22.052.050	22 215 512	22 215 512	22 215 512	
1	outstanding	22,052,859	22,215,512	22,215,512	<u>22,215,512</u>	
	Diluted income (loss) per share:					
ı	Net income (loss) (1)	¢ (02)	\$ (.24)	\$.02	¢ (05)	
ı	Weighted average number of common shares	\$ (.02)	\$ (.24)	\$.02	<u>\$ (.05)</u>	
ı		22 215 605	22 465 512	22 641 670	22 512 550	
ı	outstanding	23,313,093	23,465,512	23,641,678	23,512,550	

⁽¹⁾ Net loss per share is shown the same as basic loss per share because the underlying dilutive securities have anti-dilutive effect.

Consolidated Statements of Changes in Stockholders' Equity Noble Roman's, Inc. and Subsidiaries

		Shares	Amount	<u>Deficit</u>	<u>Total</u>
	Balance at December 31, 2018	21,783,131 22,215,51 2	\$ <u>24,739,482</u> <u>24,858,311</u>	\$ <u>(16,594,146</u> <u>17,024,523)</u>	\$ <u>8,145,336</u> <u>7,833,788</u>
	2019 netloss Adjustment for the adoption of ASU 2016 02 accounting for leases			(378,065) (52,312)	(378,065) (52,312)
	Amortization of value of — stock options Cashless exercise of warrants Conversion of convertible notes	232,381	18,829		18,829
	to Common Stock	200,000	100,000		100,000
	Balance at December 31, 2019	<u>22,215,512</u>	\$ <u>24,858,311</u>	\$ <u>(17,024,523)</u>	\$ <u>7,833,788</u>
	2020 net loss Write-off unamortized closing			(5,381,946)	(5,381,946)
	to sub-debt that was converted Amortization of value of stock options		(116,400) <u>21,536</u>		(116,400) <u>21,536</u>
	Balance at December 31, 2020	22,215,512	\$24,763,447	<u>\$(22,406,469)</u>	\$2,356,978
	2021 net income Amortization of value of			509,465	509,465
	stock options		<u>28,121</u>		<u>28,121</u>
	Balance at December 31, 2021	22,215,512	\$24,791,568	<u>\$(21,897,004)</u>	<u>\$2,894,564</u>
	2022 net loss Amortization of value of stock options		<u>28,168</u>	(1,056,070)	(1,056,070) 28,168
	Balance at December 31, 2022	22,215,512	24,819,736	(\$22,953,074)	<u>\$1,866,662</u>

Consolidated Statements of Cash Flows Noble Roman's, Inc. and Subsidiaries

Year ended December 31,				
OPERATING ACTIVITIES	2019	<u>2020</u>	<u>2021</u>	<u>2022</u>
Net income (loss)	\$ (378,065)	\$	\$ 509,465	<u> </u>
		(5,381,946)		(1,056,070
Adjustments to reconcile net income (loss) to net cash				
provided (used) by operating activities:	460.004			
Depreciation and amortization	469,804	1,433,295	1,330,017	942,97
Amortization of lease cost in excess of cash paid	134,545	46,994	36,223	<u>18,55</u> 2
Deferred income taxes	917,088	839,928	(127,502)	(142,435
Changes in operating assets and liabilities				
(Increase) decrease in:				
Accounts receivable	(377,151)	(98,388)	(24,971)	80,38
Inventories	82,123	(9,896)	(103,530)	(3,783
Prepaid expenses	(96,392)	189,884	(19,391)	(9,514
Other assets including long-term portion of	548,648	4,508,836	(122,440)	122,80
accounts receivable			, , ,	
Increase (decrease) in:				
Accounts payable and accrued expenses	207,745	147,040	41,058	76,66
NET CASH PROVIDED BY OPERATING		117,010	11,000	<u>70,00</u>
ACTIVITIES	1,508,345	1,675,747	1,518,929	29,58
ACTIVITIES		1,073,747	1,510,727	<u> 27,50-</u>
INVESTING ACTIVITIES				
Purchase of property and equipment	(289,351)	(2.084.710)	(1,449,779)	(507,575
NET CASH USED BY INVESTING ACTIVITIES	(289,351)	(2,084,710) $(2,084,710)$	(1,442,772)	$\frac{(507,575)}{(507,575)}$
NET CASH OSED BY INVESTING ACTIVITIES	(20),331)	(2,004,710)	(1,449,779)	(307,373
			(1,449,779)	
FINANCING ACTIVITIES				
Payment of principal on First Financial Bank loan	(998 271)	(4,379,024)		
Payment of principal on convertible notes	(550,271)	(4,379,024) (1,275,000)	_	
Net proceeds from new financings net of closing costs		7,039,218	-	
Lease liabilities	(78 785)	7,039,218	-	
Lease Hauffules	(70,703)			_
NET CASH (USED) PROVIDED BY FINANCING				
ACTIVITIES NET CASH (USED) PROVIDED BY FINANCING	(1,077,056)	1 205 104		
ACTIVITIES	<u></u>	<u>1,385,194</u>		
Increase (decrease) in cash	141,938	976,231	69,150	(477,991
Cash at beginning of year	76,194	218,132	1,194,363	1,263,51
Cash at end of year	\$ <u>218,132</u>		\$ 1,263,513	
·				

Supplemental Schedule of Non-Cash Investing and Financing Activities:

During 2019, holders of \$100,000 principal amount of Notes converted the Notes to 200,000 shares of Common Stock, in accordance with the terms of the Notes.

During 2019, options to purchase 1,080,000 shares at \$0.63 and at \$0.70 per share were exercised and the holders received 232,381 shares of Common Stock, pursuant to the cashless exercise of the options

None.

Notes to Consolidated Financial Statements Noble Roman's, Inc. and Subsidiaries

Note 1: Summary of Significant Accounting Policies

Organization: The Company, with two wholly-owned subsidiaries, sells and services franchises and licenses and operates Company-owned stand-alone restaurants and non-traditional foodservice operations under the trade names "Noble Roman's Pizza", "Noble Roman's Craft Pizza & Pub" and "Tuscano's Italian Style Subs". Unless the context otherwise indicates, reference to the "Company" are to Noble Roman's, Inc. and its wholly-owned subsidiaries.

Principles of Consolidation: The consolidated financial statements include the accounts of Noble Roman's, Inc. and its wholly-owned subsidiaries, RH Roanoke, Inc. and Pizzaco, Inc. Inter-company balances and transactions have been eliminated in consolidation.

Inventories: Inventories consist of food, beverage, restaurant supplies, restaurant equipment and marketing materials and are stated at the lower of cost (first-in, first-out) or net realizable value.

Property and Equipment: Equipment and leasehold improvements are stated at cost. Depreciation and amortization are computed on the straight-line method over the estimated useful lives ranging from five years to 20 years. Leasehold improvements are amortized over the shorter of estimated useful life or the term of the lease including likely renewals. Construction and equipment in progress are stated at cost for leasehold improvements, equipment for a new restaurant being constructed and for pre-opening costs of any restaurant not yet open as of the date of the statements.

Significant Accounting Policies: There have been no significant changes in the Company's accounting policies from those disclosed in its Annual Report on Form 10-K for the year ended December 31, 2020.

Leases: The Company determines if an arrangement is a lease at inception. Operating leases are included in right-of-use assets ("ROU"), and lease liability obligations are included in the Company's balance sheets. ROU assets represent the Company's right to use an underlying asset for the lease term and lease liability obligations represent its obligation to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized at the commencement date based on the present value of lease payments over the lease term. As the Company's leases typically do not provide an implicit rate, the Company estimates its incremental borrowing rate based on the information available at the commencement date in determining the present value of lease payments. The Company uses the implicit rate when readily determinable. The ROU asset also includes in the lease payments made and excludes lease incentives and lease direct costs. The Company's lease term may include options to extend or terminate the lease when it is reasonably certain that the Company will exercise that option. Lease expense is recognized on a straight-line basis over the lease term.

The Company adopted the new standard to all material leases existing on January 1, 2019 and recognized a cumulative effect adjustment to the opening balance of accumulated deficit on that date.

Cash and Cash Equivalents: Includes actual cash balance. The cash is not pledged nor are there any withdrawal restrictions.

Advertising Costs: The Company records advertising costs consistent with the Financial Accounting Standards Board's (the "FASB") Accounting Standards Codification ("ASC") "Other Expense" topic and "Advertising Costs" subtopic. This statement requires the Company to expense advertising production costs the first time the production material is used.

Fair Value Measurements and Disclosures: The Fair Value Measurements and Disclosures topic of the FASB's ASC requires companies to determine fair value based on the price that would be received to sell the assets or paid to transfer to liability to a market participant. The fair value measurements and disclosure topic emphasis that fair value is a market based measurement, not an entity specific measurement. The guidance requires that assets and liabilities carried at fair value be classified and disclosed in one of the following categories:

Level One: Quoted market prices in active markets for identical assets or liabilities.

Level Two: Observable market—based inputs or unobservable inputs that are corroborated by market data.

Level Three: Unobservable inputs that are not corroborated by market data.

Use of Estimates: The preparation of the consolidated financial statements in conformity with United States generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates. After a thorough review by management in 2018, the Company permanently wrote off \$1.3 million and created an additional reserve for possible non-collection of \$2.8 million. After a review in 2019 and also considering the impact of the COVID-19 pandemic, it was decided to add an additional reserve of \$1.3 million for possible non-collections. In 2020, in light of the additional uncertainty created as a result of the COVID-19 pandemic, the Company decided to create a reserve for uncollectability on all long-term franchisee receivables. The Company will continue to pursue collection where circumstances are appropriate and all collections of these receivables in the future will result in additional income at the time received. The Company evaluates its property and equipment and related costs periodically to assess whether any impairment indications are present, including recurring operating losses and significant adverse changes in legal factors or business climate that affect the recovery of recorded value. If any impairment of an individual asset is evident, a loss would be provided to reduce the carrying value to its estimated fair value.

Debt Issuance Costs: Debt issuance cost is presented on the balance sheet as a direct reduction from the carrying amount of the associated liability. Debt issuance costs are amortized to interest expense ratably over the term of the applicable debt. The unamortized debt issuance cost at December 31, 20212022 was \$574,776371,920.

Intangible Assets: The Company recorded goodwill of \$278,000as a result of the acquisition of RH Roanoke, Inc. of certain assets of a former franchisee of the Company. Goodwill has an indeterminable life and is assessed for impairment at least annually and more frequently as triggering events may occur. In making this assessment, management relies on a number of factors including operating results, business plans, economic projections, anticipated future cash flows, and transactions and marketplace data. Any impairment losses determined to exist are recorded in the period the

determination is made. There are inherent uncertainties related to these factors and management's judgment is involved in performing goodwill and other intangible assets valuation analysis, thus there is risk that the carrying value of goodwill and other intangible assets may be overstated or understated. The Company has elected to perform the annual impairment assessment of recorded goodwill as of the end of the Company's fiscal year. The results of this annual impairment assessment indicated that the fair value of the reporting unit as of December 31, 20212022, exceeded the carrying or book value, including goodwill, and therefore recorded goodwill was not subject to impairment.

Royalties, Administrative and Franchise Fees: Royalties are generally recognized as income monthly based on a percentage of monthly sales of franchised or licensed restaurants and from audits and other inspections as they come due and payable by the franchisee. Fees from the retail products in grocery stores are recognized monthly based on the distributors' sale of those retail products to the grocery stores or grocery store distributors. Administrative fees are recognized as income monthly as earned. The Company adopted Accounting Accounting Standards Updated Update ("ASU") 2014-09 effective January 2018 which did not materially affect the Company's recognition of royalties, fees from the sale of retail products in grocery stores, administrative fees or sales from Company-owned restaurants. However, initial franchise fees and related contract costs are now deferred and amortized on a straight-line basis over the term of the franchise agreements, generally five to ten years. The effect to comparable periods within the financial statements is not material as the initial franchise fee for the non-traditional franchise is intended to defray the initial contract cost, and the franchise fees and contract costs initially incurred and paid approximate the relative amortized franchise fees and contract costs for those same periods.

Exit or Disposal Activities Related to Discontinued Operations: The Company records exit or disposal activity for discontinued operations when management commits to an exit or disposal plan and includes those charges under results of discontinued operations, as required by the ASC "Exit or Disposal Cost Obligations" topic.

Income Taxes: The Company provides for current and deferred income tax liabilities and assets utilizing an asset and liability approach along with a valuation allowance as appropriate. The Company evaluated its deferred tax assets in 2018 and determined that \$1,422,960 of the deferred tax credits may expire in 2019 and 2020 before they are fully utilized, which increased the Company's tax expense for 2018 and reduced the deferred tax credit on the balance sheet. The Company again evaluated its deferred tax assets in 2019 and determined that \$1.7 million of its net operating loss carry-forward may expire before they are used resulting in an additional \$400,000 in tax expense in 2019. In 2020, the Company again reviewed its deferred tax asset and determined that 2020 taxable income used up \$267,528 and \$572,400 deferred credits were expiring. The Company, at December 31, 2021 and December 31, 2022, had deferred tax assets on its balance sheet totaling \$3.2 million and \$3.4 million, respectively, after adding a tax benefit in 2022 of \$142,135. Based on the Company's review of its available tax credits and 2022 tax benefit, the Company believes it is more likely than not that the deferred tax assets will be utilized prior to their expiration.

U.S. generally accepted accounting principles require the Company to examine its tax positions for uncertain positions. Management is not aware of any tax positions that are more likely than not to change in the next 12 months, or that would not sustain an examination by applicable taxing authorities. The Company's policy is to recognize penalties and interest as incurred in its Consolidated Statements of Operations. None were included for the years ended December 31, 2019, 2020 and 2021 and 2022. The Company's federal and various state income tax returns for 2018 2019 through

20202021 are subject to examination by the applicable tax authorities, generally for three years after the later of the original or extended due date.

Basic and Diluted Net Income Per Share: Net <u>income per income per</u> share is based on the weighted average number of common shares outstanding during the respective year. When dilutive, stock options and warrants are included as share equivalents using the treasury stock method.

The following table sets forth the calculation of basic and dilutedloss per share for the year ended December 31, 2019:

	<u>Income</u>	<u>Shares</u>	Per Share
	(Numerator)	(Denominator)	Amount
Net loss per share - basic			
Net loss	\$ (378,605)	22,052,859	\$ (.02)
Effect of dilutive securities			
—Options	-	12,836	
-Convertible Notes	<u>62,500</u>	1,250,000	
Diluted net loss per share			
Net loss (1)	\$ (316,105)	23,315,695	\$ (.02)

(1) Net loss per share is shown the same as basic loss per sharebecause the underlying dilutive securities have an anti-dilutiveeffect.

The following table sets forth the calculation of basic and diluted loss per share for the year ended December 31, 2020:

	<u>Income</u>	Shares	Per Share	
	(Numerator)	(Denominator)	Amount	
Net loss per share - basic				
Net loss	\$	22,215,512	\$ (.24)	
	(5,381,946)			
Effect of dilutive				
securities				
Options	-	-		
Convertible Notes	<u>62,500</u>	<u>1,250,000</u>		
Diluted net loss per share				
Net loss (1)	\$ (5,319,446)	23,465,512	\$ (.24)	

(1) Net loss per share is shown the same as basic loss per $\frac{\text{sharebecause}}{\text{share because}}$ the underlying dilutive

securities have an anti-dilutiveeffectdilutive effect

The following table sets forth the calculation of basic and diluted income per share for the year ended December 31, 2021:

	_	ncome merator)	Shares (Denominator)	Per Share Amount
Net income per share — basic				
Net income	\$	509,465	22,215,512	\$.02

Effect of dilutive

securities

Options	-	176,166
Convertible Notes	<u>62,500</u>	1,250,000
Diluted net loss per share		

Net income \$ 571,965 23,641,678 \$.02

The following table sets forth the calculation of basic and diluted income per share for the year ended December 31, 2022:

	Income	Shares	Per Share
	(Numerator)	(Denominato	<u>Amount</u>
		<u>r)</u>	
Net income per share –		_	
<u>basic</u>			
Net income	<u>\$</u>	22,215,512	§ (.05)
	(1,056,070)		
Effect of dilutive			
<u>securities</u>			
Options	=	<u>47,038</u>	
Convertible Notes	<u>62,500</u>	<u>1,250,000</u>	
Diluted net loss per share			
Net income	\$ (993,570)	23,512,550	\$ (.04)

Subsequent Events: The Company evaluated subsequent events through the date the consolidated statements were issued and filed with the Annual Report on Form 10-K. No subsequent event required recognition or disclosure.

The ERC is a refundable tax credit that businesses can claim on qualified wages paid to employees. The program was introduced on March 27, 2020 in the CARES Act to incentivize employees to keep their employees on their payroll during the pandemic and economic shutdown. The credit applies to all qualified wages, including certain health plan expenses, paid during the period in which the operations were fully or partially suspended due to a government shutdown order or where there was significant decline in gross receipts.

When first established under the CARES Act, the tax credit was equal to 50% of the qualified wages an eligible employer paid to employees after March 12, 2020 and before January 1, 2021. The credit was also limited to a maximum annual per employee credit of \$5,000. The credit was then extended through June 30, 2021 by the Tax Payer Certainty and Disaster Relief Act ("Relief Act") (Division EE of the Consolidated Appropriations Act). The Relief Act modified the credit to be 70% of up to \$10,000 of qualified wages per quarter in 2021 through June 30, 2021. The program was further extended through December 31, 2021 by the American Rescue Plan Act of 2021 ("ARPA") but was retroactively cut show by the Infrastructure Investment and Jobs Act, ending effective September 30, 2021.

<u>During the first quarter 2023 the Company has determined that it is entitled to an ERC of</u> \$1.718 million and has submitted amended federal Form 941 returns claiming that refund. The

ERC refund is treated as a government grant reducing appropriate expenses for the \$1.718 million less expenses for applying for the refund of \$258,000 or a net of \$1.460 million.

Note 2: Accounts Receivable

At December 31, 20202021 and 20212022, the carrying value of the Company's accounts receivable has been reduced to anticipated realizable value. As a result of this reduction of carrying value, the Company anticipates that substantially all of its net receivables reflected on the Consolidated Balance Sheets as of December 31, 20202021 and 20212022 will be collected.

Other assets, as of December 31, 20212022, include security deposit and cash value of life insurance.

Note 3: Notes Payable

On February 7, 2020, the Company entered into a Senior Secured Promissory Note and Warrant Purchase Agreement (the "Agreement") with Corbel Capital Partners SBIC, L.P. (the "Purchaser"). Pursuant to the Agreement, the Company issued to the Purchaser a senior secured promissory note (the "Senior Note") in the initial principal amount of \$8.0 million. The Company has used the net proceeds of the Agreement as follows: (i) \$4.2 million was used to repay the Company's then-existing bank debt which was in the original amount of \$6.1 million; (ii) \$1,275,000 was used to repay the portion of the Company's existing subordinated convertible debt the maturity date of which most had not previously been extended; (iii) debt issuance costs; and (iv) the remaining net proceeds were used for working capital or other general corporate purposes, including development of new Company-owned Craft Pizza & Pub locations.

The Senior Note bears cash interest of LIBOR, as defined in the Agreement, plus 7.75%. In addition, the Senior Note requires payment-in-kind interest ("PIK Interest") of 3% per annum, which is being added to the principal amount of the Senior Note. Interest is payable in arrears on the last calendar day of each month. The Senior Note matures on February 7, 2025. The Senior Note does not require any fixed. The Senior Note requires principal payments until of \$33,333 in February 28, 2023, at which time required monthly payments of principal in the amount of \$33,333 begin and continue and beginning in March 2023 principal payments of \$83,333 per month continuing until maturity. The Senior Note requires. At the end of the third quarter 2022, the Company to make additional entered into an amendment to the Senior Note agreement changing the required payments on the principal balance of the Senior Note based on its consolidated excess cash flow, as defined in the Agreement beginning in March 2023 from \$33,333 per month to \$83,333 per month in exchange for lowering the financial covenants and eliminating the excess cash flow requirement. In addition, when LIBOR is phased out it will be replaced with SOFR.

In conjunction with the borrowing under the Senior Note, the Company issued to the Purchaser a warrant (the "Corbel Warrant") to purchase up to 2,250,000 shares of Common Stock. The Corbel Warrant entitles the Purchaser to purchase from the Company, at any time or from time to time: (i) 1,200,000 shares of Common Stock at an exercise price of \$0.57 per share ("Tranche 1"), (ii) 900,000 shares of Common Stock at an exercise price of \$0.72 per share ("Tranche 2"), and (iii) 150,000 shares of Common Stock at an exercise price of \$0.97 per share ("Tranche 3"). The Purchaser is required to exercise the Corbel Warrant with respect to Tranche 1 if the Common Stock is trading at \$1.40 per share or higher for a specified period, and is further required to exercise the Corbel Warrant with respect to Tranche 2 if the Common Stock is trading at \$1.50 per share or higher for a specified period.

Cashless exercise of the Corbel Warrant is only permitted with respect to Tranche 3. The Purchaser has the right, within six months after the issuance of any shares under the Corbel Warrant, to require the Company to repurchase such shares for cash or for Put Notes, at the Company's discretion. The Corbel Warrant expires on the sixth anniversary of the date of its issuance.

At December 31, 20212022, the balance of the Senior Notewas Note was comprised of:

Principal Due	\$8,474,985
_	<u>8,736,388</u>
Unamortized Loan Closing Cost	547,007 §
	<u>369,784</u>
Carrying Value	\$7,927,978
	8,367,604

In the fourth quarter of 2016, the Company issued 32 Units, for a purchase price of \$50,000 per Unit, or \$1,600,000 in the aggregate and, in January 2017, the Company issued another 16 Units, or an additional \$800,000 in the aggregate. Each \$50,000 Unit consisted of a convertible, subordinated, unsecured promissory note (the "Notes") in an aggregate principal amount of \$50,000 and warrants (the "Warrants") to purchase up to 50,000 shares of the Company's Common Stock, no par value per share. The Company issued Units to investors including the following related parties: Paul W. Mobley, the Company's Executive Chairman, Chief Financial Officer and a director of the Company (\$150,000); and Herbst Capital Management, LLC, the principal of which is Marcel Herbst, a director of the Company (\$200,000).

Interest on the Notes accrued at the annual rate of 10% and is payable quarterly in arrears. Initially, the Notes matured, and the Warrants expired, three years after issuance. However, in December 2018, the Company offered to extend the maturity of the Notes and the expiration date of the Warrants to January 2023. Certain of the holders of the Notes and Warrants accepted the Company's offer. Accordingly, of the principal amount of the Notes, holders of \$775,000in principal amount extended their Notes until January 31, 2023. In 2018 and 2019, holders of \$500,000 in principal amount of the Notes converted those Notes to 1,000,000 shares of the Company's Common Stock in accordance with the terms of the Note. In February 2020, in conjunction with the Company's refinancing of its debt, \$1,275,000 in principal amount of those Notes was repaid leaving a balance of \$625,000 which mature on January 31, 2023. The holders of the remaining \$625,000 principal amount of Notes can elect, at their option any time prior to maturity, convert those Notes to Common Stock in accordance with the terms of the Notes. In 2022, the holders of all \$625,000 principal balance extended the maturity of the Notes and Warrants to February 28, 2025 except for Notes with outstanding principal of \$150,000 which matured on January 31, 2023, however the principal amount of such Notes cannot be repaid until Corbel's loan is paid because the Notes are subordinated to such loan.

The Warrants issued with the Notes provide for an exercise price of \$1.00 per share of Common Stock (subject to anti-dilution adjustments). As a result of the February 7, 2020 financing with Corbel, the Warrants adjusted to \$0.57 per share. All warrants were canceled with the repayment of the Notes except Warrants issued with \$775,000 principal amount of Notes that were extended to the new maturity of January 31, 2023. After January 31, 2023, only the Warrants associated with \$475,000 principal Notes that were extended are outstanding. Subject to certain limitations, the Company may redeem the outstanding Warrants at a price of \$0.001 per share of Common Stock subject to the

Warrant upon 30 days' notice if the daily average weighted trading price of the Common Stock equals or exceeds \$2.00 per share for a period of 30 consecutive trading days.

Placement agent fees and other origination costs of the Notes are deducted from the carrying value of the Notes as original issue discount ("OID"). The OID is being amortized over the term of the Notes.

At December 31, 20212022, the balance of the Notes is comprised of:

Face Value	\$ 625,000
Unamortized OID	27,771 2,136
Carrying Value	\$ 597,229
	<u>622,864</u>

Total cash and non-cash interest accrued on the Company's indebtedness in $\frac{20212022}{2022}$ was $\frac{1.361.63}{1.63}$ million and in $\frac{20202021}{2022}$ was $\frac{1.91.36}{1.63}$ million.

Note 4: Royalties and Fees

Approximately \$307,000, \$198,000 and \$204,000 and \$293,500 are included in 2019, 2020 and 2021 and 2022, respectively, royalties and fees in the Consolidated Statements of Operations for amortized initial franchise fees. Also included in royalties and fees were approximately \$70,000, \$45,000 and \$32,000 and \$61,000 in 2019, 2020 and 2021 and 2022, respectively, for equipment commissions. Most of the cost for the services required to be performed by the Company are incurred prior to the franchise fee income being recorded which is based on contractual liability for the franchisee. Such incremental costs, include training, design and related travel cost to new franchises. The deferred contract income and costs approximated \$834,000 on December 31, 2020 and \$810,000 on December 31, 2021 and \$934,000 on December 31, 2022.

In conjunction with the development of Noble Roman's Pizza and Tuscano's Italian Style Subs, the Company has devised its own recipes for many of the ingredients that go into the making of its products ("Proprietary Products"). The Company contracts with various manufacturers to manufacture its Proprietary Products in accordance with the Company's recipes and formulas and to sell those products to authorized distributors at a contract price which includes an allowance for use of the Company's recipes. The manufacturing contracts also require the manufacturers to hold those allowances in trust and to remit those allowances to the Company on a periodic basis, usually monthly. The Company recognizes those allowances in revenue as earned based on sales reports from the distributors.

There were 3,069franchised/licensed or Company owned outlets in operation on December 31, 2021 and

3,064 on December 31, 2020. During 2021,24 new franchised/licensed were opened and19 franchised outlets left the system. Grocery stores are accustomed to adding products for a period of time, removing them for a period of time and possibly re-offering them. Therefore, it is unknown how many grocery store licenses, out of the total count of 2,403, have left the system.

<u>During the 12-month period ended December 31, 2022 there were no company-operated or franchised Craft Pizza & Pub restaurants opened or closed. During the same twelve-month period there were 31 new non-traditional outlets opened and seven non-traditional outlets closed.</u>

Note 5: Liabilities for Leased Facilities

The Company has future obligations of \$15.3715.31 million under long-term debt and current operating leases as follows: due in less than one year \$656,0001.6 million, due in one to three years \$4.1311.15 million, due in three to five years \$9.131.61 million and due in more than five years \$1.5 million953,000.

To implement the new accounting policies for leases, the Company used a weighted average discount rate of 7% and the weighted average lease term of 7.3 years. The Company recorded \$\frac{36,222}{18,775}\$ more in lease expense than cash actually paid in \$\frac{20212022}{2022}\$ for the leases.

Note 6: Income Taxes

The Company had deferred tax assets, as a result of prior operating losses, of \$3.1-3.2 million at December 31, 20202021 and \$3.23.4 millionat December 31, 20212022. The net operating loss carry-forward is approximately \$12.012.6 million so the Company will have no obligation to pay income tax on income up to the amount of that operating loss carry-forward, prior to its expiration.

Note 7: Common Stock

Outstanding are As of December 31, 2022, outstanding were \$625,000 principal amount of Notes convertible into Common Stock at \$0.50 per share and warrants to purchase 775,000 shares with an exercise price of \$0.57 per share which expires in February 2023. During 2022, all of those Notes were extended excepted for Notes with outstanding principal of \$150,000. The unextended Notes matured, and accompanying Warrants expired, January 31, 2023, but cannot be repaid until the Corbel Note is repaid. The Company issued to the Purchaser the Corbel Warrant to purchase up to 2,250,000 shares of Common Stock, as described in Note 3 of these notes to the Company's consolidated financial statements.

The Company has an incentive stock option plan for key employees, officers and directors. The options are generally exercisable three years after the date of grant and expire ten years after the date of grant. The option prices are the fair market value of the stock at the date of grant. At December 31, 20212022, the Company had the following employee stock options outstanding:

# Common Shares	
<u>Issuable</u>	Exercise Price
1,756,167	\$0.58
727,500 722,50	1.00
<u> </u>	
280,000	0.53
35,000	0.50
372,500	0.51
332,500	0.623
474,500	0.60
330,000	
472,000	
413,500403,00	0.40
	17
	17

<u>0</u>	
463,500	0.70
438,500	0.22
520 000	

As of December 31, 20212022, options for 3,813,6674,141,167 shares were exercisable.

The Company adopted the modified prospective method to account for stock option grants, which does not require restatement of prior periods. Under the modified prospective method, the Company is required to record compensation expense for all awards granted after the date of adoption and for the unvested portion of previously granted awards that remain outstanding at the date of adoption, net of an estimate of expected forfeitures. Compensation expense is based on the estimated fair values of stock options determined on the date of grant and is recognized over the related vesting period, net of an estimate of expected forfeitures which is based on historical forfeitures.

The Company estimates the fair value of its option awards on the date of grant using the Black-Scholes option pricing model. The risk-free interest rate is based on external data while all other assumptions are determined based on the Company's historical experience with stock options. The following assumptions were used for grants in 2019, 2020, 2021 and 20212022:

Expected volatility 20%

Expected dividend yield None Expected term (in years) 3

Risk-free interest rate 1.68 to 2.82%

The following table sets forth the number of options outstanding as of December 31, 2018, 2019, 2020 and, 2021 and 2022 and the number of options granted, exercised or forfeited during the years ended December 31, 2019, 2020 and, 2021 and 2022:

3,643,667
529,500
0
(195,000)
3,978,167
443,500
0
0
4,421,667
463,500
0
(30,000)
4,855,167
<u>520,000</u>
<u>0</u>
<u>59,000</u>
5,316,167

The following table sets forth the number of non-vested options outstanding as of December 31, 2018 2019, 2019, 2020, 2021 and 2021 2022, and the number of stock options granted, vested and forfeited during the years ended December 31, 2019, 2020 and, 2021 and 2022.

Balance of employee non-vested stock options outstanding as of 12/31/18	721,836
Stock options granted during the year ended 12/31/19	529,500
Stock options vested during the year ended 12/31/19	(325,000)
Stock options forfeited during the year ended 12/31/19	(195,000)
Balance of employee non-vested stock options outstanding as of 12/31/19	731,336
Stock options granted during the year ended 12/31/20	443,500
Stock options vested during the year ended 12/31/20	(212,500)
Stock options forfeited during the year ended 12/31/20	0
Balance of employee non-vested stock options outstanding as of 12/31/20	962,336
Stock options granted during the year ended 12/31/21	463,500
Stock options vested during the year ended 12/31/21	(354,336)
Stock options forfeited during the year ended 12/31/21	(30,000)
Balance of employee non-vested stock options outstanding as of 12/31/21	1,041,500
Stock options granted during the year ended 12/31/22	<u>520,000</u>
Stock options vested during the year ended 12/31/22	(327,500)
Stock options forfeited during the year ended 12/31/22	(59,000)
Balance of employee non-vested stock options outstanding as of 12/31/22	1,175,000

During 2021, employee stock options were granted for 463,500 shares and options for 30,000 shares were forfeited. At December 31, 2021, the weighted average grant date fair value of non-vested options was \$0.58 per share and the weighted average grant date fair value of vested options was \$0.66per share.

The weighted average grant date fair value of employee stock options granted during 2019 was \$0.66, during 2020 was \$0.40 and, during 2021 was \$0.70 and during 2022 was \$0.22. Total compensation cost recognized for share-based payment arrangements was \$18,829 in 2019 with a tax benefit of \$4,995 in 2019, \$21,536 in 2020 with a tax benefit of \$5,168 and \$28,119 in 2021 with a tax benefit of \$6,861 and \$28,168 in 2022 with a tax benefit of \$6,873. As of December 31, 2021 2022, total unamortized compensation cost related to options was \$50,941 26,106, which will be recognized as compensation cost over the next six to 36 months. No cash was used to settle equity instruments under share-based payment arrangements.

Note 8: Statements of Financial Accounting Standards

The Company does not believe that the recently issued Statements of Financial Accounting Standards will have any material impact on the Company's Consolidated Statements of Operations or its Consolidated Balance Sheets.

On February 25, <u>In June</u> 2016, the ASU2016-02, its leasing standard for both lessees and lessors. Under its core principle, a lessee will recognize lease assets and liabilities on the balance sheet for all arrangements with terms longer than 12 months. The new standard took effect in 2019 for public business entities and, therefore, is included in the current financial statements. This had the effect of increasing the value of the assets <u>FASB issued Accounting Standards Update 2016-13 "Financial instruments"</u> instruments - Credit Losses (Topic 326) measurement of credit losses on financial instruments"

which introduces a forward-looking approach, based on expected losses, to estimate credit losses on certain types of financial instruments, including trade and other receivables. The estimate of expected credit losses will require entities to incorporate considerations of historical information, current information and reasonable and supportable forecast. As a result these changes may result in earlier recognition of credit losses. This accounting standard updates also expands the disclosure requirements to enable users of financial statements to understand the entities assumptions, models and liabilities methods of the Company and incurred an additional expense for rent on the Consolidated Statement of Operations by \$36,222 in 2021 estimating expected credit losses. This guidance is effective for fiscal years beginning after December 15, 2022. The Company is currently evaluating the impact of this accounting standards update.

Note 9: Contingencies

The Company, from time to time, is or may become involved in litigation or regulatory proceedings arising out of its normal business operations.

Currently, there are no such pending proceedings which the Company considers to be material.

Note 10: Certain Relationships and Related Transactions

The following is a summary of transactions to which the Company and certain officers and directors of the Company are a party or have a financial interest. The Board of Directors of the Company has adopted a policy that all transactions between the Company and its officers, directors, principal shareholders and other affiliates must be approved by a majority of the Company's disinterested directors, and be conducted on terms no less favorable to the Company than could be obtained from unaffiliated third parties.

Of the 48 Units sold in the private placement which began in October 2016, three Units were purchased by Paul W. Mobley, Executive Chairman, and fourUnits our Units were purchased by Marcel Herbst, Director. Each Unit consists of a Note in the principal amount of \$50,000 and a Warrant to purchase 50,000 shares of the Company's CommonStock Common Stock. These transactions were all completed on the same terms and conditions as all of the independent investors who purchased the other 41 Units. The Notes, at the time of issue, were to mature three years after issue date. In late 2018, the Company sent an offer to each remaining Note holder offering to extend the maturity of the Notes to January 31, 2023. Holders of \$775,000 in principal amount of the Notes accepted that offer of extension including the Notes held by Paul W. Mobley and Herbst Capital Management, LLC. In conjunction with the refinancing of the Company in February 2020, Notes held by Paul Mobley were included in the \$1,275,000 in principal amount of Notes that were repaid out of the proceeds of the new financing.

Note 11: Unaudited Quarterly Financial Information

2022					
			Quarter I	<u>Ended</u>	
		December 31	September 30	<u>June 30</u>	March 31
1		<u>(in</u>	thousands, except	t per share data)	
	Total revenue	<u>\$ 3,329</u>	<u>\$ 3,909</u>	<u>\$ 3,750</u>	<u>\$ 3,465</u>
	Operating income (loss)	(395)	382	<u>282</u>	<u>159</u>
	Net income (loss)before income taxes	<u>(953)</u>	4	<u>(66)</u>	<u>(183)</u>

Net income (loss) Net income (loss) per common share	<u>(873)</u>	<u>4</u>	<u>(50)</u>	<u>(137)</u>
Basic	<u>(.05)</u>	<u>(.01)</u>	<u>(.01)</u>	<u>(.01)</u>
Diluted	<u>(.05)</u>	<u>(.01)</u>	<u>(.01)</u>	(.01)

<u>2021</u>

Quarter Ended
December 31September 30June 30March 31
(in thousands, except per share data)

	(· F)		
	Quarter Ended			
	December 31	September 30	June 30	March 31
	<u>(in</u>	thousands, except	per share data)	
Total revenue	\$ 3,594	\$ 3,424	\$ 3,585	\$ 3,282
Operating income	(106)	264	424	1,162
Net income (loss)before income taxes	(451)	(79)	85	827
Net income (loss)	(324)	(79)	85	827
Net income (loss) per common share				
Basic	(.01)	0	0	.04
Diluted	(.01)	0	0	.04

020				
	Quarter Ended			
	December 31 September	30June 30March 3	<u>4</u>	
	(in thousands, except pe	r share data)		
Total revenue	\$ 3,268	\$ 2,938	\$ 2,610	\$ 2,719
Operating income	295	411	1,019	589
Net income (loss)before income taxes	(4,984)	83	696	(337)
Net income (loss)	(5,906)	83	696	(255)
Net income (loss) per common share				
- Basic	(.26)	.00	.03	(.01)
Diluted	<u> (</u> ၁6)	_00_	_03	<u>کُمی</u>

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Document 1 ID	iManage://ss-dms.vlawnet.com/dms/17116427/2
Description	#17116427v2 <ss-dms.vlawnet.com> - NR - 2022 FDD - Exhibit B - 12.31.21 Financial Statements</ss-dms.vlawnet.com>
Document 2 ID	iManage://ss-dms.vlawnet.com/dms/29780252/1
Description	#29780252v1 <ss-dms.vlawnet.com> - EXHIBIT B - UPDATED FINANCIALS</ss-dms.vlawnet.com>
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Legend:		
Insertion		
Deletion		
Moved from		
Moved to		
Style change		
Format change		
Moved deletion		
Inserted cell		
Deleted cell		
Moved cell		
Split/Merged cell		
Padding cell		

Statistics:		
	Count	
Insertions	302	
Deletions	331	
Moved from	3	
Moved to	3	
Style changes	0	
Format changes	0	
Total changes	639	

EXHIBIT C

REGISTERED AGENT FOR SERVICE OF PROCESS

REGISTERED AGENT FOR SERVICE OF PROCESS

Wisconsin

Division of Securities P.O. Box 1768 Madison, Wisconsin 53702

EXHIBIT D

STATE ADMINISTRATORS

STATE ADMINISTRATORS

Alabama	Arizona		
Office of the Attorney General	Arizona Corporation Commission Securities Division		
Alabama State House	1300 West Washington Street, 3 rd Floor		
11 S. Union Street, 3 rd Floor	Phoenix, Arizona 85007		
Montgomery, Alabama 36130	(602) 542-4242		
(800) 392-5658	(00=)01=1=1=		
(000) 372 3030			
Arkansas	California		
Office of the Attorney General	Department of Financial Protection and Innovation		
200 Catlett-Prien Tower	320 West 4 th Street		
323 Center Street	Los Angeles, California 90013-2344		
Little Rock, Arkansas 72201	(213) 576-7505 or (866) 275-2677		
(501) 682-1323	(213) 370-7303 01 (000) 273-2077		
(301) 082-1323			
Colorado	Connecticut		
Colorado Attorney General	Connecticut Commissioner of Banking		
1525 Sherman, 5 th Floor	State of Connecticut		
Denver, Colorado 80203	260 Constitution Plaza		
(303) 866-4500	Hartford, Connecticut 06103-1800		
(303) 800-4300			
	(860) 240-8100		
Delaware	Florida		
Commissioner of Agriculture & Consumer Services	Commissioner of Agriculture & Consumer Services		
Carvel State Office Building	The Capitol		
820 N. French Street	Tallahassee, Florida 32399-0800		
Wilmington, Delaware 19801	(850) 488-3022		
(302) 577-8400			
Georgia	Idaho		
Governor's Office of Consumer Affairs	Office of the Attorney General		
2 Martin Luther King Jr. Drive, Suite 356	700 W. Jefferson Street		
Atlanta, Georgia 30334	Boise, Idaho 83720-0010		
(404) 651-8600	(208) 334-2400		
(404) 031-8000	(208) 334-2400		
Illinois	Indiana		
Illinois Attorney General	Indiana Securities Division		
520 South Second Street	302 W. Washington Street, Room E-111		
Springfield, Illinois 62706	Indianapolis, Indiana 46204		
	*		
(217) 782-2256 or (800) 628-7937 (within Illinois)	(317) 232-6681 or (800) 223-8791		
Iowa	Kansas		
Securities Bureau	Office of the Attorney General		
Lucas State Office Building, 2 nd Floor	Judicial Center		
Des Moines, Iowa 50319	301 S.W. 10 th Avenue		
(515) 281-4441	Topeka, Kansas 66612		
	(785) 296-2215		

Louisiana Louisiana Attorney General Consumer Protection Section State Capitol, 22 nd Floor Baton Rouge, Louisiana 70804-9005 (504) 342-7013			
Maryland Maryland Securities Commissioner 200 St. Paul Place Baltimore, Maryland 21202-2020 (410)576-6360			
Michigan Corporation and Securities Bureau 6546 Mercantile Way P.O. Box 30222 Lansing, Michigan 48909 (517) 334-6212			
Mississippi Mississippi Attorney General P.O. Box 220 Jackson, Mississippi 38205-0220 (601) 359-4230			
Montana Office of the Attorney General Justice Building 215 N. Sanders Helena, Montana 59620 (406) 444-2026			
Nevada Nevada Attorney General 100 N. Carson Street Carson City, Nevada 89701-4717 (775) 687-4170			
New Jersey Office of the Attorney General Hughes Justice Complex 25 Market Street, P.O. Box 080 Trenton, New Jersey 08625-0080 (609) 292-8740			

New Mexico	New York	
Office of the Attorney General	New York Secretary of State	
P.O. Drawer 1508	99 Washington Avenue	
Santa Fe, New Mexico 87504-1508	Albany, New York 12231	
(505) 827-6060	(212) 416-8236	
	(212) 410-8230	
North Carolina	North Dakota	
Securities Division	North Dakota Securities Commission	
Department of the Secretary of State	State Capitol Building, 5 th Floor	
300 N. Salisbury Street	600 East Boulevard Avenue	
Raleigh, North Carolina 27603-5909	Bismarck, North Dakota 58505	
(919) 733-3924 or (800) 688-4507	(701) 328-2910 or (800) 297-5124	
Ohio	Oklahoma	
Ohio Securities Commission	Oklahoma Department of Securities	
77 S. High Street, 22 nd Floor	First National Center	
Columbus, Ohio 43266-0548	120 N. Robinson, Suite 860	
(614) 644-7381 or (800) 788-1194	Oklahoma City, Oklahoma 73102	
(014) 044-7361 01 (600) 766-1194	(405) 280-7700	
	(403) 280-7700	
Oregon	Pennsylvania	
Department of Insurance and Finance	Pennsylvania Securities Commission	
120 Labor & Industries Building	1010 N. 7 th Street, 2 nd Floor	
Salem, Oregon 97302	Eastgate Office Building	
(503) 378-4387	Harrisburgh, Pennsylvania 17102-1410	
	(717) 787-8061 or (800) 600-0007	
Rhode Island	South Carolina	
Director of Business Regulation	Secretary of State	
John O. Pastore Complex	Edgar Brown Building, Suite 525	
1511 Pontiac Avenue, Bldg. 69-1	Box 11350	
Cranston, RI 02920	Columbia, South Carolina 29211	
(401) 222-2246	(803) 734-2170	
(101) 222 22 10	(003) 731 2170	
South Dakota	Tennessee	
Division of Insurance	Tennessee Attorney General	
Securities Regulation	425 5 th Avenue North	
124 S. Euclid, Suite 104	Nashville, Tennessee 37243	
Pierre, South Dakota 57501	(615) 741-3549	
(605) 773-4823		
Texas	Utah	
State Securities Board	Utah Department of Commerce	
200 E. 10 th Street, 5 th Floor	Division of Consumer Protection	
P.O. Box 13167	160 E. 300 South, Box 146704	
Austin, Texas 78711-3167	Salt Lake City, Utah 84114-6704	
(512) 305-8302	(801) 530-6601	
(512) 505 0502	(001) 220 0001	

Vermont	Virginia		
Attorney General's Office	State Corporation Commission		
109 State Street	Division of Securities and Retail Franchising		
Montpelier, Vermont 05609-1001	1300 East Main Street, 9th Floor		
(802) 828-3171	Richmond, Virginia 23219		
	(804) 371-9051		
Washington	West Virginia		
Director of Department of Financial Institutions	Office of the Attorney General		
Securities Division	1900 Kanawha Blvd., Room 26E		
150 Israel Road, S.W.	Charleston, West Virginia 25305-9924		
Tumwater, Washington 98501	(304) 558-2021		
Wisconsin	Wyoming		
Division of Securities	Office of the Attorney General		
P.O. Box 1768	123 Capitol Building		
Madison, Wisconsin 53702	Cheyenne, Wyoming 82002		
(608) 261-9555 or (800) 472-4325	(307) 777-7841		
Alaska	Hawaii		
Attorney General	Commissioner of Securities		
Alaska Department of Law	Department of Commerce and Consumer Affairs		
1031 W. Fourth Avenue, Suite 110 335 Merchant Street, Room 203			
Anchorage, Alaska 99501	Honolulu, Hawaii 96813		

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Insertions	0	
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Moved from	0	
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Style changes	0	
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EXHIBIT E

LIST OF CURRENT FRANCHISEES

20212022 CURRENT NOBLE ROMAN'S FRANCHISEES

Christy Seguin Christy Seguin 10016 110 Ave Grande Prairie, ABT8V 8L4 780-897-7548

Howers IGA Lee Trout 209 Main St Haines, AK99827 907-766-2040

Tatsuda's Supermarket Inc Katherine Tatsuda 633 Stedman St Ketchikan, AK99901 907-225-4125

The Trading Union IGA Barry Morrison 102 N Nordic Dr Petersburg, AK99833 907-772-3881

Fairway Market Tim Fairbanks PO Box 355 Skagway, AK99840 907-983-2220

Mallott's General Store Larry Powell PO Box 159 Yakutat, AK99689

Fourth Avenue Supermarket Gerard D'Alessandro Jr 528 4th Ave N Bessemer, AL35020 205-424-6625

A&R Supermarket Inc Phillip Davis 11028 Hwy 25 Calera, AL35040 205-668-1198

> Wall Street Markets LLC Adam Treadwell 1140 Montgomery Hwy Dothan, AL36303

MCAC Inc David Cottrell 3351 Arctic Blvd Anchorage, AK99503 907-751-6800

SOS Value Mart Nancy Hyke Mile 1.5 Keku Road Kake, AK99830 907-785-6444

Williams Inc Sandi White 3816 Tongass Ave Ketchikan, AK99901 907-225-1279

Northstar Alaska John Wagner PO Box 69 Quinhagak, AK99655 907-632-5077

Cubby's Marketplace Greg Pearson HC 89 Box 8581 Talkeetna, AK99676 907-733-5050

Mitchell Grocery Corp Donna Dean PO Box 370 Albertville, AL35950 256-891-5432

Belle Foods LLC Dave Dettelbach 800 Lakeshore Pkwy Birmingham, AL35211 205-912-4640

Piggly Wiggly Sage Smoker PO Box 293 Camden, AL36726 334-682-5330

Gateway Foods Inc Greg Waldrop PO Box 687 Double Springs, AL35553 IGA Food Cache Gayle Larson 266 Richardson Hwy Delta Junction, AK99737 907-895-4653

Country Foods Grocery Inc Gary Stroh 140 S Willow St Ste A Kenai, AK99611 907-283-4834

John Gould & Son Josh Gould 7 Heart Lake Drive King Cove, AK99612 907-497-2212

Hames Corporation Paul Busby 1867 Halibut Point Rd. Sitka, AK99835 907-747-6266

Bob's IGA Bob Robbins 223 Brueger Wrangell, AK99929 907-874-2341

Mack Johnson Mack Johnson 322 N 4th St Attalla, AL35954 256-538-7412

Piggly Wiggly Brundidge Stanley Garrett 553 N Main St Brundidge, AL36010 334-735-3337

Dadeville Foodland Robert Renfroe 483 N Broadnax St Dadeville, AL36853 256-825-4461

Jack's Foodland #505Bay Minette Food Mart Inc and Ali Alhaidmi Larry Smith

5564 Hwy 55 E

Eva, AL35621

Ali Alhaidmi Eufaula Citgo Lake Point 2551 US-431 Eufaula, AL 36027 334-327-5886

Scott Food Mart Inc and Ali Alhaidmi Ali Alhaidmi Eufaula Citgo Lake Point 2551 US-431 Eufaula, AL36027 334-327-5886

Jack's Foodland #505 Larry Smith 5564 Hwy 55 E Eva, AL35621 256-796-5122

Fairhope Marathon Corp **Mick Patel Shailav Sheth** 8961 Fairhope Ave Fairhope, AL36532 **251-517-9900**

Fairhope Marathon Corp Mick Patel Shailav Sheth 8961 Fairhope Ave Fairhope, AL36532

Shop & Save Wade Pierce 1806 Temple Ave N Fayette, AL35555 205-932-2063

Piggly Wiggly Store #33, Inc. John Hanson 7401 Hwy 43 Florence, AL35634 256-757-1214

Fosters Supermarket Gerry Griffin 13474 Hwy 11 S Fosters, AL35463 205-722-9194

Fosters Supermarket Gerry Griffin 13474 Hwy 11 S Fosters, AL35463

Frisco City Market Jennie Cook 235 Hwy 21 By Pass Frisco City, AL36445 251-267-3551

Bruce's Foodland Scottie Smith 202 Greenhill Blvd Ft Payne, AL35967 256-845-1970

Cash Saver Doug Gregerson 272 N 3rd St Gadsden, AL35901 256-549-0644

Cash Saver **Doug Gregerson** 272 N 3rd St Gadsden, AL35901

Dennis Foodland Ronnie Perkins PO Box 160 Grant, AL35747 256-728-4312

Piggly Wiggly #41 Keith Taylor P.O. Box 316 Greensboro, AL36744 334-624-7368

Hackleburg Market Wally Kemp 1515 Old Hackleburg Rd Hackleburg, AL35564 205-935-3200

HackleburgGoar's Big Star Super Market Wally Kemp 1515 Old Hackleburg Rd Hackleburg, AL35564

Tim Goar 2415 11th Ave Haleyville, AL35565 205-486-3516

Piggly Wiggly of Haleyville Ricky Hicks P.O. Box 618 Haleyville, AL35565 205-486-9598

Goar's Big Star Super Market Griner's **Foodland** Tim Goar 2415 11th Ave

Haleyville, AL35565 **Chad Griner** PO Box 278 Hazel Green, AL35750 256-828-5618

Griner's Foodland Chad Griner PO Box 278 Hazel Green, AL35750

Highway 5 Texaco Nandy Bhagat 1655 Highway 5

Headland IGA Inc

17990 US 431 N

334-693-3600

Headland, AL36345

Keith Hidle

Nilkanth Varni Food Inc Peshvin Patel 7624 Mobile Hwy Hope Hull, AL36043 334-604-9774

Piggly Wiggly #267 Joe Chesser 104 River Square Plaza Hueytown, AL35020 205-230-0258

Piggly Wiggly #267 Joe Chesser 104 River Square Plaza Hueytown, AL35020

Jasper, AL35503 205-221-4896

Teague's Piggly Wiggly Phil Teague 337 9th Ave SW Lafayette, AL36862 334-864-8997

McGehee Road Super Foods Robert Renfroe 2905 McGehee Road Montgomery, AL36111 334-265-9845

Mega Meats Scott Scoggins 528 E Patton Ave Montgomery, AL36111 334-288-0974

McGehee Road Super Foods Montgomery Enterprise 3 LLC and Shubham Joshi Robert Renfroe 2905 McGehee Road

Shubham Joshi 3001 McGhee Rd Montgomery, AL36111 334-282-5077

Renfroe's Foodland Robert Renfroe 9168 Eastchase Parkway Montgomery, AL36117 334-462-7332

Ganesha G Mart LLC and Yatin Yatin Patel

JTM Corporation Gil Milligan US Hwy 80 W #C Hills Foodland Johnny Hill

Piggly Wiggly of Red Bay AL IncHills Foodland

1450 Fox Run Parkway Oelika, AL36801 334-462-6577 Phenix City, AL36870 334-298-1974

851 Park Rd Pleasant Grove, AL35127 Glen Vinson PO Box 360

Red Bay, AL35582

Johnny Hill 851 Park Rd

Pleasant Grove, AL35127 205-744-9119

Piggly Wiggly #93 Jason Vinson 518 4th Ave SE Red Bay, AL35582 256-356-4406 Piggly Wiggly of Red Bay AL Inc Glen Vinson PO Box 360 Red Bay, AL35582 256-356-4406 Food Valu Edward Ikard 21501 AL-79 Scottsboro, AL35768 256-587-3088

RK Allen Oil Inc Ken Allen PO Drawer 456 Talladega, AL35161

Torch 85 Travel Center LLS Akhil Patel 3903 County Road 53 Tuskegee, AL36083 Piggly Wiggly York Paul Latendress PO Box 217 York, AL36925

Knight's Grocery
Johnny Garcia
1701 W DeWitt Henry Dr

Beebe, AR72012

TyBen, Inc.
Brad Holmes
3890 W. 3rd St.
Bloomington, IN47404
812-333-1977

American Food Stores
Montie Singh
397 North Washington Street
Constantine, MI49042
616-435-7130

Caldwell Food Center
Dennis Crock
110 Olive St.
Caldwell, OH43724
740-732-4646

EJJY Corporation Ed Yasechko 7041 Truck World Blvd. Hubbard, OH44425 330-534-1160

Hartland Corporation
Steve Hart
R.R. # 1 Box 573 H
Bicknell, IN47512
812-735-4405

Mel Bokides Petroleum Nick Bokides 5250 Claremont Ave. Stockton, CA95207 209-472-3491

Rivercrest Marina Trish Hereford 1200 W. 2nd St. Madison, IN47250 812-265-2199

Cumberland Farms, Inc. Al McKay 777 Dedham St. Canton, MA02021

Carolina Yogurt, Inc.
Jim Chander and Dennis Brust
P.O. Box 6336
Fishers, IN46038
317-849-2624

Mixon Fruit Farms
Dean Mixon
2525 27th St E
Bradenton, FL34208
941-748-5829

Aztex Enterprises
Gary Forrester
5222 Middlebrook Pike
Knoxville, TN37921
423-588-5357

Convenience Store Development Albert C. Lane 924 Larimer Dr. Goshen, IN46525 219-537-1642

Faughts Valu Mart Paul Faught 118 W. Main St. Jasonville, IN47438 812-665-2011

Kesmodel, Mark & Amy Mark Kesmodel 906 Crabapple Ln. Valparaiso, IN46383 219-586-2972

Pro Stop Enterprises, LLC Janet Horton 2214 U.S. 41 N. Henderson, KY42420 502-827-4636

Torchia, William H. (Subway)
William H. Torchia
323 Main Street
Peoria, IL61602
309-696-7185

Saba, Andre (Subway)
Andre Saba
710 East Rand Road
Arlijngton Heights, IL60004
847-392-6622

El Pueblo Market Inc Roguel Sanchez 741 E St Wasco, CA93280 661-869-7625 DARMEL, LLC
Melodee Hoff
2982 W. Beecher St.
Adrian, MI49221
517-265-4007

Bluffton Marathon Corporation Steve Fronk 111 Commerce Lane Bluffton, OH45817 419-423-0561

Dorothy Smith Dorothy Smith 1307 E. Unaka Ave. Johnson City, TN37601 423-929-3948

Gate Marketing Company David Bowen 9540 San Jose Blvd. Jacksonville, FL32241 904-737-7220

Meadow View Foodland, Inc. Bud Forsee 1070 Hwy. 127 N. Owenton, KY40359 502-484-3410

River Crossing Marathon
Doug Berry
2530 State Road U.S. 52
Aberdeen, OH45101
937-795-3835

Yerolemou, LLC George Yerolemou 2508 Hwy. 41 N. Evansville, IN47711 812-425-1092

Circle City Concessions, Inc.
Tim Reuter
4201 W. 39th St.
Indianapolis, IN46226
317-328-9004

Mike's Foodland
Mike Williams
1198 New Hwy 52
Westmoreland, TN37186
615-644-2291

Tri Valley Grocers
Chad Collins
2005 Farragut Ave.
Butte, MT59701
406-723-5994

Miami Everglades Resort Bruce Bryant 213 N. Friendswood Dr. Friendswood, TX77546 281-992-6060 Jellystone Camp Resort Bruce Bryant 213 N. Friendswood Dr. Friendswood, TX77546 281-992-6060 Lake Ridge RV Resort
Bruce Bryant
213 N. Friendswood Dr.
Friendswood, TX77546
281-992-6060

Sports Connection Ricky Root 6755 Patillo Rd Beaumont, TX77705 409-729-4000 Curtis Convenience Markets, Inc.
Troy Saidleman
P.O. Box 784
Poteau, OK74953

Rongos, Chris Chris Rongos 2001 Brooklyn Ave. Fort Wayne, IN46802 219-432-6554 Pic A Deli Enterprises
Pat Russell
2701 W. Lexington
Elkhart, IN46514
219-293-0300

Puget Sound Stations, Inc 1712 South 356th Federal Way, WA98003 425-750-4227

JTD LLC - Exit 72 Carryout Kenny French 2875 Verona Mudlick Rd. Verona, KY41092 859-485-2093 GMZ Brothers, Inc. Moe Gharib 600 E. Fort St. Farmington, IL61531 408-644-2427 RK Allen Oil Inc Ken Allen PO Drawer 456 Talladega, AL35161 256-362-4261

Torch 85 Travel Center LLS
Akhil Patel
3903 County Road 53
Tuskegee, AL36083
334-300-0980

Swara LLC and Dinesh Patel
Dinesh (Danny) Patel
611 Prairie St S
Union Springs, AL36089
201-936-2984

Piggly Wiggly York
Paul Latendress
PO Box 217
York, AL36925
205-392-4721

Hays Store IncKnight's
Grocery

Amy Louise Gullic

200 E Main

Blytheville, AR72315

Johnny Garcia 1701 W DeWitt Henry Dr Beebe, AR72012 501-454-5428 Hays Store Inc Amy Louise Gullic 200 E Main Blytheville, AR72315 870-762-2001 Bill's Food Center Wesley Burruss 5194 Hwy 367 N Bradford, AR72020 501-344-2753

Roger Hoskins
112 W 3rd
Hermitage, AR71647

Hometown Grocery Roger Hoskins 112 W 3rd Hermitage, AR71647 870-463-8831 Tim's Food Store Willie Hillburn 1109 Spruce St Lewisville, AR71845 870-921-4636

Sherwood Wholesale Ron Tillman

3190 Little Rock Rd Rose Bud, AR72137 Harp's Food Stores
IncSherwood Wholesale

John Clark PO Box 48

Springdale, AR72765
Ron Tillman
3190 Little Rock Rd

3190 Little Rock Rd Rose Bud, AR72137 501-556-5790

Harp's Food Stores Inc John Clark PO Box 48 Springdale, AR72765 479-751-7601 Dimum Inc d/b/a Jade Super Foods Dean Mulloli 9217 Strong Hwy Strong, AR71765 870-797-2537

Bee's Marketplace Mark Knudson 1725 S Central Centennial Park, AZ86021 Shannon Capital Inc d/b/a
Ditty'sBee's Marketplace
Kelly Flannery
4722 S Pablo Pass Ct

Gilbert, AZ85297

Mark Knudson
1725 S Central
Centennial Park, AZ86021
928-875-2323

Gordon's IGA #207Shannon Capital Inc d/b/a Ditty's Norm Warren PO Box 549 Gordon's IGA #207 Norm Warren PO Box 549 Kearny, AZ85137 520-363-5595 Pro's Ranch Market Jose Loera 1602 E Roosevelt Phoenix, AZ85006 602-254-7201 Thriftee Food & Drug Justin Millar 755 S Central Ave

Safford, AZ85546 Kearny, AZ85137 **Kelly Flannery** 4722 S Pablo Pass Ct Gilbert, AZ85297 605-484-4613 **Thriftee Food & Drug** Del Sol Market #12 Del Sol Market J & J Stores, LLC d/b/a Food Justin Millar Jorge Urrea Marcela Pazos and Things Del Sol Market 755 S Central Ave 1930 Juan Sanchez Blvd. Safford, AZ85546 San Luis, AZ85349 Ronnie Jamil 656 San Luis Plaza Dr 928-428-1844 928-722-0369 4995 N. Granite Reef San Luis, AZ85349 Scottsdale, AZ85251 **Marcela Pazos** 656 San Luis Plaza Dr San Luis, AZ85349 928-627-0967 J & J Stores, LLC d/b/a Food and Del Sol Market Del Sol Market Murphy's Del Sol Market, Inc Gina Salvido <u>Things</u> Guadalupe Apodaca **Guadalupe Apodaca** Ronnie Jamil 29854 Los Angeles Ave 367 W 16th St. 4995 N. Granite Reef Wellton, AZ85356 367 W 16th St. Don Rosebrook Scottsdale, AZ85251 928-785-9020 480-941-1556 Yuma, AZ85364 785 Bayside Rd. Arcata, CA95521 Yuma, AZ85364 928-343-9595 Rio Ranch Market J.J. Market, Inc. Rainbow Market Zee Haifa Jeremy Obedi Gordon Fov 2792 Halycyon Rd. 430 Baker St 3317 W. Ramsey Arrovo Grande, CA93420 Bakersfield, CA93305 Banning, CA92220 **My-T-Fine Foods Inc Ben Lomond Market** Doucette LLC d/b/a Community Market Kvle DeFoer Christa Shananman Mark Doucette 21919 Hwy 299 E 9440 Mill St. PO Box 800 Bella Vista, CA96008 Ben Lomond, CA95005 Big Bear City, CA92314 Carroll's Market **Bishop Market** La-Colmena Market Dean Rossi Ray Akari Rene Teinado 136 S. Main St. 2110 N Main St 1191 H Street Big Pine, CA93513 Bishop, CA93514 Brawley, CA92227 Handy Market, Inc. **Merciers Enterprises Inc Canyon Lake Market**

Hanni Taha

31682 Railroad Canyon Rd

Canyon Lake, CA92587

Charles Mercier

Burbank, CA91504

901 N San Fernando Blvd

Mark Arzoian

Burbank, CA91505

2514 West Magnolia Blvd.

Murphy's Market, Inc. Don Rosebrook 785 Bayside Rd. Arcata, CA95521 707-822-7665

Rio Ranch Market Zee Haifa 3317 W. Ramsey Banning, CA92220 951-849-0667

Doucette LLC d/b/a Community Market **Mark Doucette** PO Box 800 Big Bear City, CA92314 909-585-2641

La-Colmena Market Rene Teinado 1191 H Street Brawley, CA92227 760-344-2518

KV Mart CoCanyon Lake Market

1245 E Watson Center Rd

Carson, CA90745

David Beale

Hanni Taha 31682 Railroad Canyon Rd Canyon Lake, CA92587 951-244-0311

Petro Consultanting Sandra **Parriott** Fric Dransfield 3733 Main St

Chula Vista, CA91911 Sandra Parriott PO Box 10 Cedarville, CA96104 530-279-2626

Sunny's Market Malik Healu 449 Broadway St Chula Vista, CA91910 619-425-8946

Fresco Supermarket Davis Lee 15233 E Gale Ave City of Industry, CA91745

J.J. Market, Inc. **Gordon Foy** 2792 Halycyon Rd. Arroyo Grande, CA93420 805-489-9311

My-T-Fine Foods Inc Kyle DeFoer 21919 Hwy 299 E Bella Vista, CA96008 530-549-4884

Carroll's Market Dean Rossi 136 S. Main St. Big Pine, CA93513 760-938-2718

Handy Market, Inc. Mark Arzoian 2514 West Magnolia Blvd. Burbank, CA91505 818-848-2500

KV Mart Co David Beale 1245 E Watson Center Rd Carson, CA90745 310-816-0200

Sunny's Market Malik Healu 449 Broadway St Chula Vista, CA91910

> Fayad Kassis **Fayad Kassis** 18039 Valley Blvd City of Industry, CA91744 626-272-8003

Foods Etc. Dennis Darling 15920 Lakeshore Dr. Clearlake, CA95422 707-994-6423

Hillside Market Dave Hill Coarsegold, CA93614 559-658-7800

Super Toro Loco

68395 Ramon Rd

Cathedral City, CA92234

Carnival Supermarket

Chula Vista, CA91911

Jihaan Barbat

870 Third Ave

619-869-4455

Daher Halum

760-770-9191

28420 Yosemite Springs Pkwy

<u>661-325-7970</u> **Ben Lomond Market Christa Shananman**

Ben Lomond, CA95005

Rainbow Market

Jeremy Obedi

430 Baker St Bakersfield, CA93305

9440 Mill St.

831-336-3900

Bishop Market Ray Akari 2110 N Main St Bishop, CA93514 661-333-1017

Merciers Enterprises Inc Charles Mercier 901 N San Fernando Blvd Burbank, CA91504 818-968-8984

> Sandra Parriott Sandra Parriott PO Box 10

Cedarville, CA96104

Petro Consultanting Eric Dransfield 3733 Main St Chula Vista, CA91911 951-200-3300

Fresco Supermarket **Davis Lee 15233 E Gale Ave** City of Industry, CA91745 626-961-5717

> **Super A Foods Inc** Raul Alvarez 7200 Dominion Circle Commerce, CA90040 323-869-0600

Unified Grocers Fred Ruehl 5200 Sheila St

Super A Foods Major Brand Gas Of **Concord** Inc

Solano Market Dong Park 2191 Solano Way Commerce, CA90040 **323-881-4295**

Raul Alvarez 7200 Dominion Circle Commerce, CA90040

Gursharnjeet Cheema 1500 Concord Ave Concord, CA94520 925-864-9121

Major Brand Gas Of Concord Inc

Gursharnjeet Cheema 1500 Concord Ave Concord, CA94520

Fresno, CA93706

Keith's Family Food Center

Circle K Stores, Inc. Joy Powell 495 E. Rincon St., Ste. #150 Corona, CA92879 951-270-5112 Irvine Ranch Market
David Wong
2651 Irvine Ave., Suite J 1 A
Costa Mesa, CA92627
949-631-4404

Concord, CA94520 <u>925-825-1460</u>

Keith's Family Food Center

Mark Smith P.O. Box 575

707-983-6633

Covelo, CA95428

Goodwins Markets Cutler Food Mart

Mark SmithDavid GrotewaldYakoob MuhamedP.O. Box 575PO Box 326940312 Rd 128Covelo, CA95428Crestline, CA92325Cutler, CA93615

Jack's Gas & Deli State Market J&S Oil Enterprises LLC

Haitam "Nathan" Mohamed KC Singh Akram Ali

40312 Rd 1281020 Cecil Ave24721 GingerwoodCutler, CA93615Delano, CA93215Diamond Bar, CA91765

Parkers Corner Walley Max Supermarkets

Harminder BhogalSean TaatSam Badrani9305 Midway633 W Manchester Blvd2040 E Valley PkwyDurham, CA95938Englewood, CA90301Escondido, CA92027

Waris Enterprise, Inc.

KP International Market
Frazier Park Market Inc

Rajinder Sandhu Larry Fults Jack Johnson
7891 Mirabel Rd 10971 Olson Dr PO Box 2080

Forestville, CA95436 Francho Cordova, CA95670 Frazier Park, CA93225

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١,						
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	Don Prince	John Daly	•••••		Michael Croshaw	
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	Modesto, CA95352	Morro Bay, CA93442		Murphys,	Murphys, CA95247	
ı	Anjels, Inc.	Newport Ba	√ Liguor, Inc. d/b/a Bal	North Sho	ore Sentry	
	Sam Khalil	•	Harbor Liquor Larry Montgomery			
	P.O. Box 272	•	•		2265 Hwy 20	
1	New Cuyama, CA93254	•	510 E. Balboa Blvd. Nice, CA95464		'	
li	new cayama, c. 133231	Newport Beach, CA92661				
	Parvinder Singh	the state of the s			Denny Corp	
	Parvinder Singh	Mike Gazzal		Sam Hasroun		
	3840 Madison Ave	7000 Bancro	oft Ave.	434 Plumas Ave		
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Thuc Empire Inc Thuc Trong Nguyen 1051 W Sand Lake Rd Orlando, FL32809 407-577-7024

Duren's Piggly Wiggly John Clarrey 125 W Hwy 98 Port Saint Joe, FL32456 850-227-1292

Mt Plymouth IGA Nakul Patel 31431 N CR 435 Sorrento, FL32776 352-383-5001

Giant Indiana LLC Basem Ali 1806 N Franklin St Tampa, FL33602 813-740-0422 x 133

Mike's Country Stores Michael Rogers 1629 South Philema Rd Albany, GA31701 229-483-0444

Southwest Georgia Oil Co Inc d/b/a Inland Michelle Weckstein 1711 E Shotwel St Bainbridge, GA39819 229-246-1553

Costcutter Nottley Dam LLC Hitesh Patel 40 St Hwy 325 Blairsville, GA30512 <u>706-745-066</u>0

Supermarket

Dennis Barot d/b/a Your

Williamson's Food Store Brian Williamson 840 FL-21 Melrose, FL32666 352-475-1144

Fausto's Food Palace, Inc.

Alton Weekley 1105 White St.

Key West, FL33040 305-294-5221

Big Top Supermarket #2 Kenneth Shaw 1353 Coastal Hwy Panacea, FL32348 850-653-6501

Rebounderz-Midwest LLC **Al Palladino** 605 Hickman Circle Sanford, FL32771 407-314-0677

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Jay's IGA Jay Williams 1022 Pierce St Alma, GA31510 912-632-8511

Dixie Dandy IGA Walter H Goodman 1015 Dothan Rd Banbridge, GA39817 229-246-5484

Cairo IGA Troy Singletary 110 2nd Ave SE Cairo, GA39828 229-377-3112

Fresh Valu Foods Woo Lee

City Discount Food Mart Mayank Patel 8925 N Boulevard Tampa, FL33604 813-931-5280

Dorsey's Supermarket Dorsey Holt 103 Brookside Dr Adel, GA31620 229-896-4020

Mercado Fresco LLC Lisa Reeves 4166 Buford Hwy, Box G3 Atlanta, GA30345 404-579-2061

Freshway Markets - Bryce Emory <u>Inc</u> **Mike Howell** 335 College Dr Barnesville, GA31008 770-358-1572

Rockdale Grocery Inc Wendell (Scott) Lewis PO Box 1517 Conyers, GA30012 770-922-9209

Piggly Wiggly #173 Mike Stone

Wendell (Scott) Lewis
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Convers, GA30012

Mike Stone

Dennis Barot 605 B W 16th Ave Cordele, GA31015 229-322-0950 2626 Rainbow Way Decatur, GA30034 **404-542-0490** 140 E Broad St Doerun, GA31744 229-782-5211

Piggly Wiggly #025

Piggly Wiggly #173

McDaniel Grocery Inc d/b/a Piggly Wiggly

#287 Kun Chon

140 E Broad St Kevin McDaniel 3100 Washington Rd

Doerun, GA31744 1000 S Tennille St East Point, GA30344

Donalsonville, GA39845

Block N Blade Butcher Shop, Inc. J&J Foods Convenience Stores, Inc. d/b/a Piggly

Donna Eskew Tauna Rucker Wiggly

7433 Sput Springs Rd., Ste. 103 PO Box 977 Bobby Lavender Flowery Branch, GA30542 Gainsville, GA30503 1010 E. 3rd St.

Jackson, GA30233

Market Place Riggly Wiggly

Pitts Proc Convenience Stores

Wayfield Foods In

Market Place - Piggly WigglyPitts Bros Convenience StoresWayfield Foods IncAmyn MeghaniDwayne PittsGregory Edenfield415 Lee St275 Hwy 19 SouthPO Box 1370

Jefferson, GA30549 Leesburg, GA31763 Lithia Springs, GA30122

Thriftway Galaxy Food Store Foothills IGA Gratis Store Inc

Michael Grimes Jeff Downing Jennifer Schwebel

178 S Victory Dr 70 Foothills Pkwy 1986 Emmett Doster Road

Lyons, GA30436 Marble Hill, GA30148 Monroe, GA30656

McDaniel Grocery Inc d/b/a Piggly Wiggly
#287
Kevin McDaniel
1000 S Tennille St
Donalsonville, GA39845
229-524-1177

<u>J&J Foods</u> <u>Tauna Rucker</u> <u>PO Box 977</u> <u>Gainsville, GA30503</u> 678-668-0648

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Dills Food City Inc Tracy Dilworth 721 Cook St Royston, GA30662

Newnan, GA30263

Suggs Valley Fresh Market
Todd Suggs
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IGA Woodbine Majors Management LLC and Henry Heithaus
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Henry (Hank) Heithaus
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Red & White Foods Mitch Jones 3310 Ogeechee Rd Savannah, GA31405 912-358-0511

Rubo's Milton Patrick 1627 Pine Street Unadilla, GA31091 229-535-6046

> American Grocery William Wong 148 E Marine Drive Dededo, Guam96929 671-488-7072

Dahl's Foods Kyra Eidbo 4343 Merle Hay Road Des Moines, IA50310 515-278-1657 Market Place - Piggly Wiggly
Amyn Meghani

Flowery Branch, GA30542

Block N Blade Butcher Shop, Inc.

7433 Sput Springs Rd., Ste. 103

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Satilla Grocery Inc Les Youmams 21300 Hwy 82 Ste A Waynesville, GA31566 912-778-5116 Dills Food City Inc Tracy Dilworth 721 Cook St Royston, GA30662 706-498-4166

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A&A Market

Dave's Market

Kent Cummins

Dave Jacobson

Atkinson's Valley Market

Jim Carlson

PO Box 836 PO Box 744 PO Box 835

Arco, ID83213 Ashton, ID83420 Bellevue, ID83313

Bob KeslerJim TateBlake Loveland925 W Bridge St3310 S Gekeler Lane45 N Superior StBlackfoot, ID83221Boise, ID83706Cambridge, ID83610

Adamson'sVillage SquareLamb's MarketBrent AdamsonTonya CliffordScott LambPO Box 129PO Box 70701307 E Hwy 93 SCarey, ID83320Challis, ID83226Challis, ID83226

Southside Market Corner Market Cook's

Brock Lenz Traci Stewart Saul Cook
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Glenns Ferry, ID83623 Glenns Ferry, ID83623 Gooding, ID83330

A&A Market Kent Cummins PO Box 836 Arco, ID83213 208-527-8582

Kesler's Market
Bob Kesler
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Blackfoot, ID83221
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Adamson's
Brent Adamson
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Carey, ID83320
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Chappels Market Gary Chappel 180 S. State St. Hagerman, ID83332 208-837-6600

Ivie's Market Justin Ivie PO Box 366 Mackay, ID83251 208-588-3361

S&S Foods Sammy Bhardwaj 501 S Main St Pierce, ID83546 208-464-2332

Floyd's Harvest Foods Dan Akins PO Box 545 Potlatch, ID83855 208-875-0616

Riggins One Stop Kim Zolman PO Box 466 Riggins, ID83549 208-628-3000

Moody's Market, Inc. Chester Schilling 40 Homer Dr. St. Maries, ID83861 Dave's Market
Dave Jacobson
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Ashton, ID83420
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M&W Markets
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Southside Market Brock Lenz PO Box 848 Glenns Ferry, ID83623 208-366-7481

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Thomas Market Jerry Thomas 170 S Main St Malad, ID83252 208-766-4030

Nel's Bi-Lo Barry Dutton 333 N 15th Ave Pocatello, ID83201

> Moldenhauer Inc Mike Moldenhauer 618 North 2nd East Rexburg, ID83440 801-618-7992

Saveway Market Nathan Bills PO Box 640 Salmon, ID83467 208-756-2822

Star Mercantile Justin Woods PO Box 39 Star, ID83669 Atkinson's Valley Market Jim Carlson PO Box 835 Bellevue, ID83313 208-788-7788

Loveland's General Store
Blake Loveland
45 N Superior St
Cambridge, ID83610
208-257-3813

Village Square Tonya Clifford PO Box 7070 Challis, ID83226 208-879-4650

Cook's
Saul Cook
501 Main St
Gooding, ID83330
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Robins Roost Doug Drake 4150 N Big Springs Loop Rd Island Park, ID83429 208-558-7440

Corey Watson d/b/a Glenwood IGA Corey Watson P.O. Box 2079 Orofino, ID83544 208-476-3011

 K&B Kwik Stop
 Nel's Bi-Lo

 Dave Kraning
 Barry Dutton

 150 Jefferson Ave
 333 N 15th Ave

 Pocatello, ID83201
 Pocatello, ID83201

 208-234-0642
 208-232-5739

Broulim's Super Market, Inc. Robert Broulim 182 N. State St. Rigby, ID83442 208-745-9201

McGregor Stores Brian McGregor 105 E. College St. Maries, ID83861 208-245-5504

Genesee Food Centers Gary Collins 1803 Hwy 99 Troy, ID83871

<u>208-245-6555</u> <u>208-286-7431</u> <u>509-33</u>	<u>30-1133</u>
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Ridley's Family Markets	Swensen's Markets, Inc.	S&W Supermarket
Lisa Koompin	Benjamin Swensen	Gerald White
621 Washington St. S.	115 Addison Ave.	23 N Main St
Twin Falls, ID93301	Twin Falls, ID83301	Altamont, IL62411
El Paso Grande	Stroemer Foods Inc	Beecher City Foodliner
Jaime Rodriguez	Michael J Stroemer	Tim Fasnacht
634 E New York St	575 Rodgers St	107 Charles St
Aurora, IL60505	Barry, IL62312	Beecher City, IL62414
CL Quick Stop of Belvidere	Tom's Family of Stores	Ludlum Food Market
Kevin Olsen	Thomas J Schmutz	Gary Ludlum
1901 N State St	22310 E Webb Rd	1001 Cole St
Belvidere, IL61008	Bluford, IL62814	Bushnell, IL61422
Village Fresh Market	Kirby Foods Inc	Cermak Fresh Market
Jerry Kosmetatos	Connie Alcorn	Dan Mondane
350 Lake Marian Rd	4102 B Fieldstone Rd	2701 W North Ave

Ridley's Family Markets
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621 Washington St. S.
Twin Falls, ID93301
208-324-4633

El Paso Grande
Jaime Rodriguez
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CL Quick Stop of Belvidere Kevin Olsen 1901 N State St Belvidere, IL61008 815-543-3312

Village Fresh Market
Jerry Kosmetatos
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County Fair Food Inc William Baffes 10800 South Western Ave Chicago, IL60643 708-299-4569

One Stop Foods Dennis Kaldis PO Box 53545 Chicago, IL60653

Fairplay Finer Foods Billie Jo Palaggi 4640 S Halsted St Chicago, IL60609

Food Smart GroceryRico Fresh Market John Mourikes 2901

David Villegas
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Chicago, IL60647
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Swensen's Markets, Inc. Benjamin Swensen 115 Addison Ave. Twin Falls, ID83301 208-734-9414

Stroemer Foods Inc Michael J Stroemer 575 Rodgers St Barry, IL62312 217-335-2516

Tom's Family of Stores Thomas J Schmutz 22310 E Webb Rd Bluford, IL62814 618-755-9770

Kirby Foods Inc Connie Alcorn 4102 B Fieldstone Rd Champaign, IL61822 217-352-2600

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Happy Foods William Tarant 6415 N Central Chicago, IL60646 773-774-4466

> Potash Markets Peter Kryger 1525 N. Clark Street Chicago, IL60610

Country Squire Foods Jeff Jaber 113 W Joe Orr Rd Chicago Heights, IL60411 708-756-0440 S&W Supermarket Gerald White 23 N Main St Altamont, IL62411 618-483-6191

Beecher City Foodliner Tim Fasnacht 107 Charles St Beecher City, IL62414 618-487-5239

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Cermak Fresh Market Dan Mondane 2701 W North Ave Chicago, IL60647 773-278-4447

Food Smart Grocery John Mourikes 2901 W Armitage Ave Chicago, IL60647 773-772-3200x1

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Peter Kryger

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Supermercado La Chiquita Cermak Lulu Jimenez 4926 W Cermak Cicero, IL60650 708-780-7157 Clinton IGA, Inc. Michael Chapman 220 E. Van Buren St. Clinton, IL61727 217-935-3779

Decatur Sparetime Lanes, Inc. Gary Haines 2870 N. Jasper St. Decatur, IL62526 217-875-3141

Save-A-Lot Effingham Jeanette Gates 101 Keller Dr Effingham, IL62401 217-342-3094 Eagle Enterprise Inc Debra Mueller 110 S Randolph St Coulterville, IL62237 618-758-3663

Shop & Save Market Rory Hancock 518 Metropolitan Way Des Plaines, IL60016 847-227-5800

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Frey Enterprises, Inc. Joe Frey 308 N. Main St. Dupo, IL62239 618-286-4519

Dave's Supermarket Mark Steffen 120 S 3rd St Fairbury, IL61739 815-692-2822

Farmer City Market

Nick Patel 404 S Main St Farmer City, IL61842

Valli Produce International Fresh Market

Joe Delulio 155 North Ave

Glendale Heights, IL60139

Tom Hayes
Tom Hayes

110 W Quincy Box 494 Griggsville, IL62340

Lanark Food Center Trushar Patel 113 N Broad St Lanark, IL61046 Tom's Supermarket

Richard Cashion 369 Market Place Drive Freeburg, IL62243

Exel Sales Inc Jill Donovan 913 Greenwood Rd Glenview, IL60025

Harvard GS Inc Sam Singh 1300 N Division Harvard, IL60033

Mike's Market Mike Frost 133 N Church St Louisville, IL62858 Russell Oil Company

Leon Russell
PO Box 73
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Brad Williams
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D&S Foods Mike Brand 120 Bluff St

Marseilles, IL61341

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L&M Grocery Leonard DeRousse PO Box 306 Martinsville, IL62442 217-382-4022 L&M Grocery Leonard DeRousse 308 E Black St Martinsville, IL62442 217-382-4022 Jambaa Inc dba Kraemart Mason City
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Mark's My Store Larry Cowell 1512 Marion Ave Mattoon, IL61938 217-235-0511 Food Park Oleta Higginson Route 14 W Randolph St McLeansboro, IL62859 618-643-2217 Cut Mart
Ali Abukhdair
201 Main St
Mound City, IL62963
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Cut Mart
Ali Abukhdair
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Mt Sterling IGA Steve Kremer 200 S Pittsfield Rd Mt Sterling, IL62353 217-773-2213 Garden Fresh Naperville Nir Mor 955 W 75th St Naperville, IL60565 630-961-9204 Neoga IGA Sandra Szatkowski 186 W 6th St Neoga, IL62447 217-895-2251

Neoga IGA Sandra Szatkowski 186 W 6th St Neoga, IL62447 JDM Grocery, Inc. Jesse Mitsdarffer PO Box 287 Oakwood, IL61858 217-354-4244 Foodtown Ken Newton 26650 Hwy 3 Olive Branch, IL62969 618-776-5935 Kaufman's SuperValu
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Kaufman's SuperValu Jim Kaufman 204 N 4th St Oregon, IL61061 Paxton IGA Craig Riecks 144 West Pells Street Paxton, IL60957 217-379-3312

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Kelley Williamson Co

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Ambe Krupa Food & Liquor Inc

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Wessel's Deli John Wessel 101 E Main St

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Blue Goose Market

Matt Bank 300 S 2nd St

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Toluca IGA

Mark Cherny

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Brian Zumbrun

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BP Inc
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AA Khatra Petroleum Inc Sam Khatra 170 IN-135 Bargersville, IN46106 317-417-6193 Horner Foods Inc Verlin Horner 302 N Harrison St Alexandria, IN46001 765-705-4054 Harvest Supermarkets, Inc. Don Murphy 915 Jackson St Anderson, IN46016

Harvest Supermarkets, Inc. Don Murphy 915 Jackson St Anderson, IN46016 765-643-6415

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Harleen Gasoline LLC Kulwinder Nagra 1206 US Hwy North Berne, IN46711

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William Kinley
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Brazil, IN47834
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Page's Food Store
William Kinley
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Bellman Oil Co Inc Jamie Bellman 550 E 2nd St Bremen, IN46506 574-546-2342 R&M Food Markets Julie Ekstrom 501 South St Brookston, IN47923 765-563-3188 Brownsburg BP Inc Kamal Jit Singh 51 Hornaday Rd Brownsburg, IN46112 317-427-8290

Brownsburg BP Inc Kamal Jit Singh 51 Hornaday Rd Brownsburg, IN46112

Kaiser's Supermarket
Jeffrey Kaiser
PO Box 414
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Pavey's Grocery Carthage John Pavey 12 N Main Carthage, IN46115

Brent Scott
PO Box 385
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Scott Oil Inc

Dala Petroleum Inc Ramanjit (Jimmy) Singh 3135 N State Road 267 Brownsburg, IN46112

Keywest, LLC Tameka Arthur PO Box 310 Camby, IN46113

Kemper's Market Mark Kemper 424 N State Street Chandler, IN47610

Raj and Baj Corp. Rajwinder Kaur 1013 N. Main St. Cloverdale, IN46120 Family Mart Ricky Singh

5726 N State Road 67 Bruceville, IN47516

Laser Flash, Inc.

617 Third Ave. SW

Carmel, IN46032

Peter Murphy

Clayton Petroleum Inc Kulwinder (Sonny) Singh 5871 Liberty Parkway Clayton, IN46118

Goss Grocery LLC Adam Goss 5418 S. SR 109

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Green St Petroleum LLC Ramanjit (Jimmy) Singh 3195 N State Road 267 Suite 101 **Brownsburg, IN46112** 317-695-4882

Keywest, LLC Tameka Arthur PO Box 310 Camby, IN46113 317-496-4061

Kemper's Market Mark Kemper 424 N State Street Chandler, IN47610 812-925-6286

Scott Oil Inc Brent Scott PO Box 385 Clinton, IN47842 765-832-2475

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MahantlifeNR West, Inc. **Dhaval Kadaria** 2601 State St

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Mega Foods LLC Patrick O'Neil PO Box 302

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Amreet Inc Brian Sitzman **Sumit Patel** Brian Sitzman

Family Mart Ricky Singh 5726 N State Road 67 Bruceville, IN47516 317-478-0427

Laser Flash, Inc. **Peter Murphy** 617 Third Ave. SW Carmel, IN46032 317-571-1677

SSA 4 Inc and Max Singh **Max Singh** 1175 Broadway Chesterton, IN46304 574-323-8695

Main Gas & Grocery Inc Harjinder Purewal 1013 N Main St Cloverdale, IN46120 317-383-7263

NR West, Inc. Stephen E. Shirar 4140 Jonathon Moore Pike Columbus, IN47201

Clarks Eastside Market Rich Owen 1449 E 5th St Connersville, IN47331

> Wise Way Eugene Rosario 10839 Randolph St Crown Point, IN46307 219-661-1400

Wallman's Quality Foods **Mega Foods LLC** John McKean Patrick O'Neil 123 E Franklin Delphi, IN46923 PO Box 302 765-564-3795 Delphi, IN46923

Burger Dairy Franklin Inc and Garden Food Inc **Harnoor Singh** Ajmer (AJ) Singh **Harnoor Singh** 3011 R Belvedere Rd 1403 W Franklin St Elkhart, IN46514 Elkhart, IN46516 574-314-0302 208-305-9470

Scott and Carissa Hettenbach

Kaiser's Supermarket **Jeffrey Kaiser** PO Box 414 Butler, IN46721 **260-868-2391**

Pavey's Grocery Carthage John Pavey 12 N Main Carthage, IN46115 765-561-0660

Clayton Petroleum Inc Kulwinder (Sonny) Singh 5871 Liberty Parkway Clayton, IN46118 317-539-4123

Goss Grocery LLC Adam Goss 5418 S. SR 109 Columbia City, IN46725 260-691-3151

Circle K Midwest, LLC Jim King 4080 W. Jonathan Moore Pike Columbus, IN47201 812-379-9227

Ambishchambish Three Inc. **Bobby Singh** 3676 Western Ave Connersville, IN47331 765-354-8124

Mahantlife Inc Dhaval Kadaria 2601 State St Columbus, IN47201 317-702-3905

Clarks Eastside Market Rich Owen 1449 E 5th St Connersville, IN47331 765-825-6012

Park N Shop David Rhodes 1105 Lake Shore Drive Culver, IN46511 574-842-2450

> Stiles & Simon Enterprises LLC **Barry Stiles** 12465 Glennview Dr Derby, IN47525 812-639-1873

C.E. Taylor Oil, Inc. **Chuck Taylor** 10105 Hedden Rd Evansville, IN47725

SVIB LLCC.E. Taylor Oil, Inc.

5015 N St Joseph Rd Evansville, IN47720 847-909-8833

1222 N Main St Evansville, IN47711 812-453-3721

Scott Hettenbach 300 Hope Court Evansville, IN47712 Vishal Modi 2910 N Stockwell **Chuck Taylor** 10105 Hedden Rd Evansville, IN4771547725 812-486-7528

Tiki Hut LLC

Randy Mathews

116 W Washington St

Fairmont, IN46928

ISAI Inc Amreet Inc Sumit Patel **Sumit Patel** 6000 W St Joseph Rd 5015 N St Joseph Rd Evansville, IN47720 Evansville, IN47720

Strough's Supermarket Fountain City Food and Fuel Inc **BHI Senior Living Inc** Johnny Singh

Rammy Grewal Dan Carr

624 N Madison 402 US Hwy 27 N 2209 St Joe Center Rd Fortville, IN46040 Fountain City, IN47341 Ft Wayne, IN46825

Miller K Market Floyd Central IGA LLC **B&B Petro Inc** Ahmad Musleh **Dennis Roudenbush** Kiranjit Bawa 5019 US Hwy 12 1042 N. Luther Rd. 915 E Kerchere Rd Gary, IN46403 Goshen, IN46526 Georgetown, IN47122

Step Saver, Inc. **AM Family Grocery** Jaysainath, Inc. Crystal Marker **Amos Lengacher** Alex Patel

7349 Stone Mountain Road 18509 Hurshtown Rd 12760 Adams Rd. Gosport, IN47333 Grabill, IN46741 Granger, IN46530 ISAI Inc Sumit Patel 6000 W St Joseph Rd Evansville, IN47720 847-909-8833

Tiki Hut LLC Randy Mathews 116 W Washington St Fairmont, IN46928 765-206-0164

JA Petro Inc and Aman Singh Aman Singh 1795 W SR 28 Frankfort, IN46041 765-242-9696

Miller K Market Ahmad Musleh 5019 US Hwy 12 Gary, IN46403 219-938-0160

B&B Petro Inc Kiranjit Bawa 915 E Kerchere Rd Goshen, IN46526 574-533-7714

US Petro Jaysainath, Inc. Sanjeev Chander 1207 S Bloomington St Greencastle, IN46135

Alex Patel 12760 Adams Rd. Granger, IN46530 574-277-8102

US Petro Inc Sanjeev Chander 1207 S Bloomington St Greencastle, IN46135 765-653-4727

FC Market Neathery Enterprises, Inc. Gabriel Carrillo 5600 S Sohl Ave

Hammond, IN46320

Brenda Neathery
PO Box 251

PO Box 251 Greenwood, IN46142 317-422-1300 Scott and Carissa Hettenbach
Scott Hettenbach
300 Hope Court
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812-480-7607

Strough's Supermarket
Johnny Singh
624 N Madison
Fortville, IN46040
317-485-4061

JSA Foodmart Inc and Amandeep Singh Amandeep Singh 1795 W SR 28 Frankfort, IN46077 765-242-9696

Johnson Oil Co Inc and Dick Johnson
Dick Johnson
102 S Sycamore St
Gaston, IN46173
765-358-3965

Step Saver, Inc.
Crystal Marker (no longer there- divorce)
7349 Stone Mountain Road
Gosport, IN47333
765-537-2233

Fair Brothers Inc Sanjeev Chander 1207 S Bloomington St Greencastle, IN46135 317-979-3590

Tree City Travel Plaza LLC Jeff Whitaker 1815 N Michigan Rd Greensburg, IN47240 812-593-1648

FC Market Gabriel Carrillo 5600 S Sohl Ave Hammond, IN46320 219-852-4200 Neathery Enterprises, Inc. Brenda Neathery PO Box 251 Greenwood, IN46142

Strack & Van Til Super Market, Inc. Sam VanTil 2244 45th St Highland, IN46322 219-865-8990

Fountain City, IN47341 317-997-6268 BHI Senior Living Inc

Fountain City Food and Fuel Inc

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SVIB LLC

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Rammy Grewal

402 US Hwy 27 N

Floyd Central IGA LLC Dennis Roudenbush 1042 N. Luther Rd. Georgetown, IN47122 812-923-8894

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Troy Stanton & Scott Stanton Troy Stanton 1609 E US Hwy 40 Greencastle, IN46135 812-443-4663

> Jonathan Byrd's Food Service At Camp Atterbury LLC John Gerber PO Box 413 Greenwood, IN46142 317-881-8888

Johnson Junction Inc d/b/a JJ's Megan Reckelhoff 2840 Guilford St Huntington, IN46750 Jackson Oil Lou Carter 1970 Kentucky Ave.

1970 Kentucky Ave. Indianapolis, IN46221

Pizzaco, Inc. Paul Mobley

One Virginia Ave., Ste. 800 Indianapolis, IN46204

Salhan, LLC Dave Singh

4590 N. Shadeland Ave. Indianapolis, IN46226

Jathedar Corporation Johnson Junction Inc d/b/a JJ's

Mike Singh

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Megan Reckelhoff 2840 Guilford St Huntington, IN46750 260-355-2999

Guru Kirpa Emrich Petroleum Inc

Harbhajan Bajwa

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<u>Jay Singh</u>
<u>324 W Morris St Unit B</u>
Indianapolis, IN<mark>46231</mark>46225
732-581-8859

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Indianapolis, IN46221

RFFS, Inc.

Terry Farabaugh 7044 Emblem Dr. Indianapolis, IN46237

MLCF, Inc. Mike Farabaugh P.O. Box 47206 Indianapolis, IN46247

SGPC, LLC

Dave AR 13 Inc
Ravi Singh
3210 E Thompson
7638 Acton Rd

Indianapolis, IN4632246259 317-292-0230

Grace Foods Inc d/b/a Safeway Corey Rowland 2153 Barth Ave Indianapolis, IN46203 317-780-5070 Ray-Ron Corporation

Kevin Kelly

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Stig, Inc.

Ryan P. Stigleman 6479 Titania Drive Indianapolis, IN46236

Marsh Supermarkets, LLC

Kent Tapley

9800 Crosspoint Blvd. Indianapolis, IN46256

Kwick MartBradbury Petroleum Inc

Varinder Sahi

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Jack Petroleum Inc Jack Singh 2411 W 16th St Indianapolis, IN46222 812-344-4870

Local Marathon Inc Jay Singh 6429 S Mooresville Rd Indianapolis, IN46221 732-581-8859

MLCF, Inc. Mike Farabaugh P.O. Box 47206 Indianapolis, IN46247 317-441-6265

Post Road Petroleum Inc Dave Singh 1007 N Post Rd Indianapolis, IN46219 317-702-0112

Rynard Properties LLC Douglas Rynard 8220 Shelbyville Road Indianapolis, IN46259 812-614-0856

SGPC, LLC Dave Singh 3210 E Thompson Rd Indianapolis, IN46322 317-362-5843

Ski Petro Inc Sanjeev Chander 1215 S Girls School Rd Indianapolis, IN46231 317-449-0017

Noble Roman's Xpress Pantry Inc Paul Mobley 6612 E 75th St Suite 450 Varinder Sahi 5405 W Bradbury Indianapolis, IN4625046241 317-430-3434

Jackson Oil Lou Carter 1970 Kentucky Ave. Indianapolis, IN46221 317-636-4421

Mann Rd BP Inc

6920 Mann Rd

Paul Mobley

317-634-3377

317-878-2392

Baldev (Dave) Singh

Indianapolis, IN46221 317-362-5843 **Noble Roman's Inc**

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Southeastern Petro Inc Jay Singh 5060 Southeastern Ave Indianapolis, IN46203 732-581-8859

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Jathedar Corporation Mike Singh 8010 S. Madison Ave. Indianapolis, IN46227 317-865-9538

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Local Marathon Inc Jav Singh 6429 S Mooresville Rd Indianapolis, IN46221

YM Oil Inc

317-440-4621

2960 S Meridian St

Indianapolis, IN46225

Saraga International Grocery Babu Pandit 3605 Commercial Dr Indianapolis, IN46222 317-388-9999

Shelby Petro Inc Jay Singh 3502 Shelby St Indianapolis, IN46227 317-602-4931

Stig, Inc. Ryan P. Stigleman 6479 Titania Drive Indianapolis, IN46236 317-654-5153

Jamestown IGA Parminder (Harry) Singh Malhi Mike Cook 33 Brush St Jamestown, IN46147 765-676-5541 Houchens North Foods
Craig Knies
611 Bartley
Jasper, IN47546
812-482-1366

 Love Food LLC
 Rick Singh

 Mandeep Singh
 Rick Singh

 1201 E Morgan St
 615 N Washington

 Kokomo, IN46901
 Kokomo, IN46901

 646-272-9906
 765-513-5021

H & M Petroleum Inc

Rick Singh 4013 S. OO EW Kokomo, IN46902 765-450-8426 Kiran Partners Inc Rick Singh 615 N Washington Kokomo, IN46901 765-513-5021

Miller's Markets
Garry Miller
PO Box 240
Lagrange, IN46761
260-463-4962

Xpress Pantry Inc AR 13 Inc Jack Petroleum Inc Varinder Sahi **Ravi Singh** Jack Singh 5405 W Bradbury 7638 Acton Rd 2411 W 16th St Indianapolis, IN46259 Indianapolis, IN46222 Indianapolis, IN46241 **Emrich Petroleum Inc Rynard Properties LLC Shelby Petro Inc Douglas Rynard** Jay Singh Jay Singh 324 W Morris St Unit B 8220 Shelbyville Road 3502 Shelby St Indianapolis, IN46225 Indianapolis, IN46259 Indianapolis, IN46227 Southeastern Petro Inc **Houchens North Foods** Jamestown IGA Mike Cook **Craig Knies** Jay Singh 5060 Southeastern Ave 33 Brush St 611 Bartley Indianapolis, IN46203 Jamestown, IN46147 Jasper, IN47546 **Rick Singh** Kiran Partners Inc H & M Petroleum Inc **Rick Singh Rick Singh Rick Singh** 615 N Washington 615 N Washington 4013 S. OO EW Kokomo, IN46901 Kokomo, IN46901 Kokomo, IN46902 Love Food LLC Miller's Markets Hazen Enterprises LLC **Mandeep Singh Garry Miller Anthony Hazen PO Box 240** 67015 US 31 South 1201 E Morgan St Kokomo, IN46901 Lakeville, IN46536 Lagrange, IN46761 Lakeville One Stop Inc **Hazen Enterprises LLC**

Hazen Enterprises LLC
Anthony Hazen
67015 US 31 South
Lakeville, IN46536
574-784-9067

Lakeville One Stop Inc Khalsa Attinderpal Singh 110 N Michigan St Lakeville, IN46536 574-386-1158 Bright Market

Dave Pinney

24072 State Line Rd

Lawrenceburg, IN47025

Guillaume's StoreBright
Market
Beverly Guillaume
12228 Indiana Street
Leopold, IN47551
Dave Pinney
24072 State Line Rd
Lawrenceburg, IN47025

RGA Corp d/b/a RGA Oil Gurpinder Singh 101 S Main St Leesburg, IN46538 260-255-8915 Guillaume's Store
Beverly Guillaume
12228 Indiana Street
Leopold, IN47551
812-843-5134

IQRA Petroleum LLC Sajid (Sam) Amin Sulehria 101 N Main St Lynn, IN47355 773-931-9533

812-637-1700

IQRA Petroleum LLC Sajid (Sam) Amin Sulehria 101 N Main St Lynn, IN47355 SN Marathon LLC Narpinder Singh 1806 Cragmont St Madison, IN47250 812-274-0578 Horner's Butcher Block Verlin Horner 825 E 30th St Marion, IN46953 765-662-6112 Marion Petroleum Inc Ravinder Singh 2210 N Huntington Rd Marion, IN46952 347-882-9701

McClure Oil Corp. Kelly McClure PO Box 1750 Marion, IN46952 765-674-9771

Marion Petroleum Inc Ravinder Singh 2210 N Huntington Rd Marion, IN46952 Martinsville Food Mart LLC Shalinder Kular 390 E Morgan St Martinsville, IN46151 317-750-3212 Lakeshore Food Corp d/b/a Al's
Supermarkets
Robert Bline
PO Box 737
Michigan City, IN46360
219-879-3357

Lakeshore Food Corp d/b/a Al's Supermarkets Robert Bline PO Box 737 Michigan City, IN46360 Forks County Line Stores, Inc. Jeff James 508 E Warren St Middlebury, IN46540 <u>574-825-5896</u> Shri Gianeshay Namah, Inc. Bharat K. Patel 1408 Lincolnway East Mishawaka, IN46544 574-323-1113 Frabergs IGA Ken Fraley 490 N. Chestnut St. Monrovia, IN46157 317-996-2587

Frabergs IGA
Ken Fraley
490 N. Chestnut St.
Monrovia, IN46157

Fraberg's IGA Inc Ken Fraley 490 N Chestnut St Monrovia, IN46157 317-627-9469 Baba Budha Corp d/b/a Town Mart Paramjeet Guraya 249 W Washington St Morgantown, IN46160 812-597-5600 Manny, Inc James Cavaletto PO Box 445 Morristown, IN46161 765-763-6380

McKim's IGA Larry Williams 1320 Main St. Mt. Vernon, IN47620 812-838-6521 Gagan Petroleum Inc Avtar Singh 5302 N Wheeling Ave Muncie, IN47304 765-254-1330 HD Petroleum Inc and Dixit Patel
Dixit Patel
5302 Wheeling Ave
Muncie, IN47304
716-638-3177

Muncie Southside Shell Inc Shalinder Kular 1401 E 29th St Muncie, IN47302 317-750-3212 Royerton Foodmart Inc Tejinder Toor 7910 N State Road 3 Muncie, IN47303 408-707-6676 Nashville Amoco Steve Payne P.O. Box 1955 Nashville, IN47448 812-988-1822

Groceries By Joe Joe Laureys 485 E Michigan St New Carlisle, IN46552 574-654-7422 LJ's Quick Thru of New Castle LLC
Jason Loveless
2323 Broad St
New Castle, IN47362
765-760-3135

Simran Petroleum Inc Onkar Singh 68310 SR 15 New Paris, IN46553 574-831-3020

Meera Vashi - Subway Meera Vashi 5522 Stacer Rd Suite B Newburgh, IN47630 812-842-0615 Orland Mid Town Market Richard (Rick) Rogers 9474 W State Route 120 Orland, IN46776 260-829-6936 Gallion's Supermarket, Inc.
Norm Gallion
P.O. Box 134
Orleans, IN47452
812-865-2727

Manny, Inc James Cavaletto PO Box 445 Morristown, IN46161

Royerton Foodmart Inc Tejinder Toor 7910 N State Road 3 Muncie, IN47303

Groceries By Joe Joe Laureys 485 E Michigan St New Carlisle, IN46552

Meera Vashi 5522 Stacer Rd Suite B Newburgh, IN47630

Meera Vashi - Subway

SIYA, Inc. Kentan Patel 645 N. Buckeye St. Hwy. 421 Osgood, IN47037 812-689-5128

OO Gas N Go Inc James Onken 7175 S State Road 67 Pendleton, IN46064 317-339-3567

OO Gas N Go Inc James Onken 7175 S State Road 67 Pendleton, IN46064

Gurnav Inc Gurpreet Singh 8530 E US Hwy 36 Rockville, IN47872

T&G Gas & Food Inc Ravi Singh 829 N Ewing St Seymour, IN47274

Martin's Super Markets<u>Bowl Brb</u> Inc Gregory L Freehauf McKim's IGA Larry Williams 1320 Main St. Mt. Vernon, IN47620

Shalinder Kular 1401 E 29th St Muncie, IN47302

Muncie Southside Shell Inc

LJ's Quick Thru of New Castle LLC

Jason Loveless 2323 Broad St New Castle, IN47362

Orland Mid Town Market Richard (Rick) Rogers 9474 W State Route 120 Orland, IN46776

Plymouth Stop n Go Inc and Arshdeep Ralh

Don West

Don West

6329 750 SW

765-721-0218

Keith Hedinger

812-683-9361

Reelsville, IN46171

Stone Ridge Station Inc

1450 W Christmas Blvd

Santa Claus, IN47579

Fellure Foods Pauline Fellure PO Box 197 Otterbein, IN47970 765-583-4080

Arshdeep Ralh
2405 N Michigan St
Plymouth, IN46563
260-255-8914

Wills Market

Holiday Foods & Groceries, Inc. Russell Winkler P.O. Box 139 Santa Claus, IN47579 812-937-4428

Donnie Smith Jr

Redkey, IN47373

765-369-2226

Star 001 LLC

Kuljit (Shawn) Singh

PO Box 32

Bowl Brb Inc

Bowl Brb Inc Brent Phillips 1601 S Miller St Shelbyville, IN46176

> Akash Oil & Gas Inc Onkar Singh 2124 McKinley Ave South Bend, IN46617

Avtar Singh 5302 N Wheeling Ave Muncie, IN47304

Gagan Petroleum Inc

Nashville Amoco Steve Payne P.O. Box 1955 Nashville, IN47448

Simran Petroleum Inc Onkar Singh 68310 SR 15 New Paris, IN46553

Gallion's Supermarket, Inc.
Norm Gallion
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Paragon Supermarket Darla Bryant 309 West Union Street Paragon, IN46166 765-537-9622

Prairie Creek Food Mart Inc and Paramdeep Singh Paramdeep Singh 15817 S State Rd 63

Paramdeep Singn 15817 S State Rd 63 Prairie Creek, IN47869 203-543-0143

> Gurnav Inc Gurpreet Singh 8530 E US Hwy 36 Rockville, IN47872 231-288-4887

T&G Gas & Food Inc Ravi Singh 829 N Ewing St Seymour, IN47274 812-405-2650

One Stop Food and Shop Kiranjit Bawa

209 W Sample South Bend, IN46601

> Martin's Super Markets Inc Gregory L Freehauf

PO Box 2709 South Bend, IN46680 PO Box 2709

574-320-3242

South Bend, IN46680

Brent Phillips 1601 S Miller St Shelbyville, IN46176 812-375-4176

One Stop Food and Shop Kiranjit Bawa 209 W Sample South Bend, IN46601

Drake's Enterprise LTD Jay & Jamie Francis 204 N Washington St Swayzee, IN46986

Ps Upland Inc Palwinder Singh 863 S Main Upland, IN46989 929-393-2006

MaraCor Inc Brian King P.O. Box 371 Walton, IN46994 574-626-2514

Williamsport Food Basket Inc Emily Shireley 500 State Road 28 East Williamsport, IN47993 765-762-2023

3323 Prairie Ave South Bend, IN46614

> Star 001 LLC Kuljit (Shawn) Singh 3323 Prairie Ave South Bend, IN46614 574-261-7281

Baesler's Inc. **Bob Baesler** 2900 Poplar St. Terre Haute, IN47803 812-232-2498

Vik Ramjit Singh, Raju Bhaji and Varinder Sahi Vikramjit (Vik) Singh 2455 Lafayette Ave Terre Haute. IN47805 917-344-0290

574-202-0560

701 BP LLC Koontz Lake Market Balkrushna (Chris) Patel **Randy Kafantaris** 701 W Main St Vevay, IN47043 812-571-4732 574-586-7222

Clarkson's Market Chris Clarkson 106 E Main St. Westport, IN47283 812-591-2510

S&D's Market, Inc. d/b/a Sanders Foods <u>Jay Sanders</u> 858 North Plymouth Rd. Winamac, IN46996 574-946-3155

7893 N. Hwy. 23 Walkerton, IN46574

Drake's Enterprise LTD

Jay & Jamie Francis

204 N Washington St Swayzee, IN46986 765-480-3248

574-239-1828

NANAK JI Inc

317-445-3737

Himmat Singh

704 West Trafalgar Pointe Way Trafalgar, IN46181

HGMG Inc Harminder Gill 202 N Range St Wolcott, IN47995 317-989-6696

Highway Petro Inc

Whitestown, IN46075

Jay Singh

4102 IN-267

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NANAK JI Inc

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704 West Trafalgar Pointe Way

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Riverside Supervalu Victor Dawn 118 6th Ave Dayton, KY41074 859-466-1511

Frenchburg IGA Jerry "Skip" Nantz Jr 1175 Hwy 36 Frenchburg, KY40322 606-454-6585

Horse Park LLC Steve Chokshi 4538 Georgetown Rd Lexington, KY40511

Ps Upland Inc

Palwinder Singh 863 S Main

Upland, IN46989

MaraCor Inc Brian King P.O. Box 371 Walton, IN46994

Williamsport Food Basket Inc

Emily Shireley

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Worthington Foods, Inc. d/b/a Worthington Country Markets Timothy Wright 319 Canal St. Worthington, IN47471

812-875-2031

Farmers Country Market Ben Parsons 1800 Central Ave Dodge City, KS67801 620-225-2981

Satanta Grocery Renee Massey 109 E Comanche Satanta, KS67870 620-649-2741

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Ron's Grocery Jonathan Boggs 17624 Hwy 38 Evart, KY40828 606-837-0430

Don's Super Saver Scott Parsons 200 Waldon Rd Harlan, KY40831 606-573-4063

Kismat Petroleum Inc and

317-313-5878

Parmpal Singh Parmpal (Paul) Singh 3255 US 421 Zionsville, IN46077

317-750-3212 Santan County Foods Inc Hugh Brown

Venture Foods Beth Geisick PO Box 155 Sublette, KS67877 620-675-2246

602 S Main St

620-492-2390

Johnson, KS67855

701 BP II C

701 W Main St

Vevay, IN47043

Clarkson's Market

Westport, IN47283

858 North Plymouth Rd.

Winamac, IN46996

S&D's Market, Inc. d/b/a Sanders Foods

Shalinder Kular

Shalinder Kular

11723 Walton Cres

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Chris Clarkson

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Jay Sanders

Balkrushna (Chris) Patel

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Wyatt's SuperValu Roger Craig 1310 West Shelby Street Falmouth, KY41040 859-654-3385

Mike Phillips Mike Phillips PO Box 226 Hiseville, KY42152 270-646-7103

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Loretto Foodland **Donnie Miles**

<u>513-532-8959</u> 859-644-2558 404-735-0102 4905 Hwy 52 Loretto, KY40037 ValuMarket Supermarket
J. Geoff Neumann
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502-423-7110 Loretto Foodland Donnie Miles Pic Pac Supermarket **Jonathon Reason** 4905 Hwy 52 2421 W Market St Loretto, KY40037 270-865-2941 Louisville, KY40212 502-772-9338 Ryan Supply Sandip Patel 8463 Aa Hwy Webb's Market Inc. **Nortonville Bestway** Tim Webb 944 E Muhammad Blvd Phil Gilkey 33 Main St Louisville, KY40204 502-583-0318 Maysville, KY41056 606-759-5696 Nortonville, KY42442 270-676-3385 **Bullock Oil Inc Taylor's Foodland** Robin Lyons d/b/a Marsh Corner Store & Deli Bucky Bell 1403 W 2nd St Robin Lyons 3855 Bethlehem Rd. **Robby Bullock** 36 Pendleton Rd

Pleasureville, KY40057 502-845-5058

Pendleton, KY40055 502-817-6206

Owensboro, KY42301 270-683-1626 Webb's Market Inc.

Tim Webb

944 E Muhammad Blvd

Louisville, KY40204

Ryan Supply

Sandip Patel

8463 Aa Hwy

Maysville, KY41056

Robin Lyons d/b/a Marsh

Corner Store & Deli

Robin Lyons

3855 Bethlehem Rd.

Pleasureville, KY40057

Quality Foods Inc

Gerry Justice

PO Box 2400

Robinson Creek, KY41560

HighflierViks Foodmart Inc Pinankin 'Pintu" Patel

6520

Vikas Kumar

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Young's Grocery Scott Young 24004 LA Hwy 333

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Hi Nabor Supermarket Matherne's **Supermarkets**

Jim Crifasi

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Tony Matherne 7580 Bluebonnet Blvd

Baton Rouge, LA7080570810

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Oak Point Fresh Market Ramona James 35045 Louisiana Hwy 16

Denham Springs, LA70706

225-243-5309

Brown's Food Center Jim Brown

620 Main St (Hwy 27) Hackberry, LA70645

Pic Pac Supermarket

Jonathon Reason 2421 W Market St

Louisville, KY40212

Nortonville Bestway

Phil Gilkey 33 Main St

Nortonville, KY42442

ValuMarket Supermarket

J. Geoff Neumann 315 Whittington Pkwy Louisville, KY40222

Taylor's Foodland

Bucky Bell

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Owensboro, KY42301

Quality Foods Inc

Robinson Creek, KY41560

Gerry Justice

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Highflier Inc

201-920-1494

Pinankin 'Pintu" Patel

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Providence, KY42450

Thompson's Grocery

Jerry Thompson

270-994-8059

725 Fellowship Rd

Smithland, KY42081

270-667-9867

Saver Group Inc Keith DeFisher 2006 Corporate Dr Richmond, KY40475

270-283-1717

Jerri Floyd

Union County, KY42461

270-822-4656

Floyds Super Market Inc

124 Buckman Lane

Robie's Food Centers Jim Russo

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337-893-5312

Rebecca Boffy

Maxie Pierce Grocery

Abbeville, LA70510

25191 Louisiana Hwy 333

Matherne's Supermarkets

Baton Rouge, LA70810

Tony Matherne 7580 Bluebonnet Blvd

Tiger Stop LLC Nav Thind 5635 Nicholson Dr

Baton Rouge, LA70820 601-720-9956

Bet R Stores Cliff Boulden 2812 Kalurah St Baton Rouge, LA70808 225-343-2361

Hi Nabor Supermarket Jim Crifasi

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Trabona's Food Store Nick Trabona PO Box 206 Clinton, LA70722

225-683-8287

Champagne Market Randy Champagne 1051 W Maple Eunice, LA70535 337-457-1893

Retif Oil & Fuel LLC Ryan Retif 1840 Jutland Dr Harvey, LA70058

Galliano Food Store Dannie Burregi 18210 West Main St Galliano, LA70354 985-632-7195

Marcel's Supermarket Jeryl Marcel 2013 Hwy 182 Houma, LA70364

337-762-4632

Star A and G Supermarket James M Odom 3003 Hwy 10 Jackson, LA70745 225-634-1466

800-349-9000

Mac's Supermarket Roy Spence 2438 E Oak St Jena, LA71342 318-992-2425

985-879-2247

Larry's Super Foods Travis Roussel 1313 W Veterans Memorial Dr Kaplan, LA70548 337-643-6492

Simon's Supermarket
Monica Bass
212 E 11th St Lot 2
Kaplan, LA70548
337-643-7751

Superfoods Market Pratt Reddy 331 Veterans Blvd Kenner, LA70062 504-463-5095 Dave and Bittu LLC
Dave Thind
28010 US Hwy 190
Lacombe, LA70445
601-720-9956

Soprano's
Dennis Gremillion
8389 Hwy 190
Livonia, LA70755
225-637-4812

Piggly Wiggly
Paul Durnin Jr
54033 Hwy 1062
Loranger, LA70446
985-878-2417

Miller's Market Todd Simon 120 Main St Loreauville, LA70552 337-229-6386 Simon's Supermarket **Monica Bass**

212 E 11th St Lot 2 Kaplan, LA70548

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Simoneaud's East Wavne Simoneaud 1502 E Main St New Iberia, LA70560 337-365-2258

Greaud's Fine Foods Patrick Greaud 217 Apple St Norco, LA70079 985-764-7786

Pierre Part Store Chris Rowell 3421 Hwy 70 S Pierre Part, LA70339 985-252-6261

Bohning and Co., Inc. Chet Kolwe PO Box 219

Ponchatoula, LA70454

Lishman's City Market Gary Cox 4020 Pontchartrain Dr Slidell, LA70458

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Piggly Wiggly Paul Durnin Jr 54033 Hwy 1062 Loranger, LA70446

Brian's Supermarket Brian Wederstrandt 18736 LA Hwy 22 Maurepas, LA70449 225-910-2649

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Bohning and Co., Inc. **Chet Kolwe PO Box 219** Ponchatoula, LA70454 985-386-3126

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Kenyan Enterprises - Piggly Wiggly Victor Krausch 543 S. Main St. Springhill, LA71075 318-539-9116

Dorignac's Food Center Corp. Matthew Ratcliff 710 Veterans Memorial Blvd Metairie, LA70005 504-834-8216

Sterling Fresh Foods LLC James Hatchett 1010 Common St Ste 2500 New Orleans, LA70112 504-529-9890

USA Neighborhood Market Moody Ahmad

1519-B Metairie Road

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Pierre Part StoreSunny Times LLC

Conseco's 520

Mike Rover

Chris Rowell 3421 Hwy 70 S

Pierre Part, LA70339

Dave and Bittu LLC

28010 US Hwy 190

Lacombe, LA70445

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Maurepas, LA70449

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Miller's Market

Todd Simon

120 Main St

Dave Thind

Jagjit Singh 65583 Pump Slough Rd Pearl River, LA70452 601-951-1534

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Romero's Grocery

Kenny Suire

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337-896-6802

Tureau's Grocery Nick Tureau 44463 Hwv 431 St Amant, LA70774 225-622-4094

DeLaune's Supermarket Jan Martinez

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Gaubert Food Marts Inc Grady Gaubert PO Box 310 Thibodaux, LA70302 Daigle's Supermarket Chris Daigle 32845 Bowie St White Castle, LA70788 225-545-2267 Big E's Foodland, Inc.
Michael Superson
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Geresbeck's Food MarketHarvest Fare John Stricker

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410-254-1603

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Brackett's Market. Inc. J. Steve Brackett 185 Front St Bath, ME04530 207-443-2012

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Harvest Fare Geresbeck's Food Market **Mike Lazarus**

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The Marhons Group Randy Schroeder 310 Cokato St Cokato, MN55321 320-286-6342

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Grand Central Inc. Bob Hilgers 310 Frazee St. E. Detroit Lakes, MN56501 218-847-4401

Palubicki's Food & Deli Leah Palubicki 107 N Kaiser Fosston, MN56542 218-435-1454

Brad's Market Brad Minnehan 128 N Jefferson Minneota, MN56264 507-872-5183

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The Butcher Block C&R
Supermarkets Inc
Sherry Bollinger
Route 1

Route 1 Mark Thomas PO Box 10337 Patton, MO63662 Macon, MO63552 660-385-2151 The Butcher Block Sherry Bollinger Route 1 Box 10 Patton, MO63662 573-866-3464 Apple Market Doug Sharp 1100 Branch St Platte City, MO64079 816-431-0246

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Food Giant RPCS, Inc. Dedra Clark

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Piggly Wiggly #23<u>Ramey's</u> Ben Pratt

PO Box 277

Bruce, MS38915 Taylor Ramey 1925 Spillway Rd

1925 Spillway Rd Brandon, MS39047 769-524-4246

Carson's Piggly Wiggly #024
Rodney Manahan
71A Quail Run Road

Corinth, MS38834

John Swann 17284 Okahoma Street Coffeeville, MS38922 662-675-2626 Piggly Wiggly #23
Ben Pratt
PO Box 277
Bruce, MS38915
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Piggly Wiggly #024
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SuperValu Foods
Sandra Simmons
128 N Harvey
Greenville, MS38701

SuperValu Foods
Luther Haire
150 W Reed Rd
Sandra Simmons

128 N Harvey

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Dendy Foods Inc<u>Luttrell's</u> Grocery Kirkham Dendy

440 W Madison St

Houston, MS38851

Shaun Luttrell 3015 Hwy 51 S Hernando, MS38632 662-449-4631

Piggly Wiggly
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Dendy Foods Inc Kirkham Dendy 440 W Madison St Houston, MS38851 662-456-2787 Roberts Company Inc Diane Jett 601 Adeline St Hattiesburg, MS39401 601-530-5065

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Piggly Wiggly
Jonathan Lambert
627 Battleground Dr
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Potter and Sims Food Inc Marc Sims 600 Tipton Street Kosciusko, MS39090 662-289-5934 Sahil Group LLC and Sahil Preet Singh
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8660 MS-490
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Brooks Grocery Brooks Davis 600 Battleground Dr Luka, MS38852 662-423-9595 Tems Food Market #2 Robert Tem Kovits 101 W Pearl St Macon, MS39341 662-726-5467 ANGS Group Inc David Thind 1706 US 51 Madison, MS39110 601-720-6275 ANGS Group Inc
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1706 US 51
Madison, MS39110

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George Hudson d/b/a Piggly Wiggly
George Hudson
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Mike Michalsky
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Circle Country Market
Sam Graves
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Columbus IGA Plus Denise Caton 133 N 5th St Columbus, MT59019

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Charlo Grocery Rick Marcure 56609 Hwy 212 Charlo, MT59824 406-644-2575

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Van's IGA Don Sintek 1260 Maple Ave Helena, MT59601 Trout Creek Local Store, Inc. Michelle Tammaro PO Box 169 Heron, MT59844 406-827-4507

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Kenmare SuperValu Duwayne Gillseth 16 E Division St Kenmare, ND58746 701-385-4213 LaMoure Foods
Lori Gentzkow
10220 Hwy 13
LaMoure, ND58458

Del's SuperValuLaMoure
Foods
Mike Mann

319 Main

Napolean, ND58561

Lori Gentzkow 10220 Hwy 13 LaMoure, ND58458 701-833-5361 Del's SuperValu Mike Mann 319 Main Napolean, ND58561 701-754-2255 Tellmanns Market Allen Tellmann 603 Ash Ave New Salem, ND58563

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Tom Tracy
PO Box 1459
Newtown, ND58763

Springfield Tracy's Market LLC
Tanja Goellner
3709 Hwy 8

Richardton, ND58652

Tom Tracy PO Box 1459 Newtown, ND58763 701-627-3415

B&R Stores, Inc. Econo Foods

Eric Schafers
P.O. Box 5824

Lincoln, NE68505

Barry Bowar 387 11th St. S. Wahpeton, ND58075 701-642-4421

Antrim Market PlaceNo Frills Supermarkets Juliet Ermitano

76 Main St

Antrim, NH03440

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Campton Cupboard Inc Andy Oesch 1315 Rt 175

Campton, NH03223 603-726-8903 Springfield Market Tanja Goellner 3709 Hwy 8 Richardton, ND58652 701-974-8258

B&R Stores, Inc. Eric Schafers P.O. Box 5824 Lincoln, NE68505 402-464-6297

Antrim Market Place
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76 Main St
Antrim, NH03440
603-588-2800

Steele Grocery Inc Brian Crosby 113 Mitchell Ave S Steele, ND58482 701-475-2612

Gary's Super Foods Gary Suhr 1620 E 4th, #110 North Platte, NE69101 308-534-1224

Berlin IGA Sue Valliere 19 Pleasant St. Berlin, NH03570 603-752-1050 Econo Foods
Barry Bowar
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No Frills Supermarkets Jeff Grier 11163 Mill Valley Rd Omaha, NE68154

Campton Cupboard Inc Andy Oesch 1315 Rt 175 Campton, NH03223

LaPerle's IGA
Guy LaPerle
64 Trooper Leslie Lord Memorial Hwy
Colebrook, NH03576
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Marc Fournier
Marc Fournier
PO Box 338
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Launch Delran LLCJacks **Foodtown Jason Avant** 5029 Route 130, Suite 300 Delran, NJ08075 **Keith Fansler** 370 Bloomfield Ave

Launch Delran LLC Jason Avant 5029 Route 130, Suite 300 Delran, NJ08075 773-793-6401

Shaan's Deli and Mart LLC Harpreet Singh 461 3rd Ave Elizabeth. NJ07206 908-355-3513

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Caldwell, NJ7006 732-275-5756 Frenchtown Market Elmer IGA, Inc. John Traub 28 6th St. Frenchtown, NJ08825

Jeannette Schmidt PO Box 878 Elmer, NJ08318 856-358-3713

Frenchtown Market IGA, Inc. John Traub 28 6th St. Frenchtown, NJ08825 908-996-6869

Joseph Wolfson, Inc. d/b/a Wolfson's Market Suzanne Wintenberg 480 Boonton Tpk. Lincoln Park, NJ07035 973-694-0238

Happy Kids Home 1 LLC Neerai Kotival 51 Stouts Lane #7 Monmouth Junction, NJ08852

Hiff's Camp & Clinics, Happy **Kids Home 1 LLC** Theresa Iliff 280 Spring St

Newton, NJ07860 Neeraj Kotiyal 51 Stouts Lane #7 Monmouth Junction, NJ08852 732-208-1632

Iliff Camps & Clinics LLC Theresa Iliff 280 Spring St. Newton, NJ07860 973-383-7231

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Nicholas Markets Robert Lenthe 1068 High Mountain Road North Haledon, NJ7508 973-423-5506

Costa's Food Market **Ted Theodoris** 6100 Westfield Ave Pennsuken, NJ08110

Avon Foods, Inc. d/b/a Roebling TownCosta's Food Market Manjit Singh 1275 Hornberger **Ted Theodoris** 6100 Westfield Ave-Roebling, NJ08554 Pennsuken, NJ08110 856-665-4885

Avon Foods, Inc. d/b/a Roebling **Town Market Manjit Singh** 1275 Hornberger Ave. Roebling, NJ08554 609-499-1550

Shri Ram Café LLC, Hemesh Parikh, Parul Patel, Govind Patel, and Dhaval Patel **Dhaval Patel** 220 County Ave Secaucus, NJ07094 201-240-3944

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Perlmart Shoprite Supermarkets, Inc. Jim Haslett 954 Rt 166 Toms River, NJ08753 732-341-0700

Super Town Food, LLC d/b/a Smitty's Foodtown Keith Fansler 108 Lacey Rd Whiting, NJ08759 732-716-0777

Launch Deptford LLC Jason Avant 8 Alison Ct Woodbury, NJ08096

Food BasketLaunch Deptford LLC Ray Marcus 1111 Tom Fov Blvd Bayard, NM88023 **Jason Avant**

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Triangle Grocery Adam Pruitt 12165 N Hwv 14 Cedar Crest, NM87008

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Save Mart of Las Cruces Farmer's Country Market Kaune's Socorro Salinas **Martin Dalgado Cheryl Sommer** 495 N Valley Dr 501 W 18th St PO Box 2835 Portales, NM88130 Las Cruces, NM88005 Santa Fe, NM87505 Halona Marketplace Lake's Market Inc Rov's Inc Halona Marketplace Kaune's Loren Thomas Mark Lake **Loren Thomas** Stephanie Herr 975 Broyles Ranch Rd 1 Shalako Dr Zuni, NM87327 Battle Mountain, NV89820 1 Shalako Dr 560 Idaho St 505-782-4547 775-635-2406 Zuni, NM87327 Elko. NV89801 **Cheryl Sommer** PO Box 2835 Santa Fe, NM87505 505-982-2629 Food Courts of Nevada LLC Raine's Market Raine's MarketRov's Inc. La Bonita Supermarkets Ted Buban **Scott Raine** Scott Raine **Gabriiel Gonzales** 81 N Main St 104 Cassia Way Henderson, NV89014 Eureka, NV89316 81 N Main 3371 S Faster Ave 775-237-5296 702-733-7220 **Stephanie Herr** Las Vegas, NV89169 560 Idaho St Eureka, NV89316 Elko, NV89801 775-738-3173 **Stewart Market** Bradley's Bestway d/b/a Oxborrow Stewart MarketLa Bonita LJ's Market, LLC Nick Kasto 2021 E Stewart Trina Oxborrow **Supermarkets** Jeff Koenig PO Box 1335 Nick Kasto Las Vegas, NV89101 McGill, NV89318 P.O. Box 4516 702-384-3688 775-235-7147 2021 E Stewart Pahrump, NV89061 Gabriiel Gonzales 3371 S Easter Ave Las Vegas, NV8910189169 702-657-6518 **Panaca Market** Khoury's Fresh Market Bellmore Fresh Farmers PanacaLJ's Market, LLC Nate Katschke Ghassan Khoury Nate Katschke 282 Spring Creek Pkwy Market 1105 Main St Panaca, NV89042 775-728-4454 Spring Creek, NV89815 1105 Main St Giuseppe Burgo 775-738-1114 Panaca, NV89042 1809 Newbridge Rd Jeff Koenig Bellmore, NY11710 P.O. Box 4516 Pahrump, NV89061 775-751-3930 Tri Town IGA Express **Bellmore Fresh Farmers Market** Village Market Bonavita Key FoodVillage Giuseppe Burgo Kirk Lavigne Market 1809 Newbridge Rd Bellmore, NY11710 904 Route 11 C Don Hurly Salvatore M Bonavita Brasher Falls, NY13613 49 N Main St 917-583-3287 315-389-3333 751 Lydig Ave Broadalbin, NY12025 Bronx, NY10462 **Don Hurly** 49 N Main St Broadalbin, NY12025 518-883-3300

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Terry Vaundren

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Awad Food Mart, Inc. Khalid Awad 5346 Dolloff Rd. Cleveland, OH44127 C-Town Supermarket John Bonilla 22251 Jamaica Ave Jamaica, NY11428

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Favata Military Sales Al Favata 30 Lakeview Dr Newburgh, NY12550 845-561-8287

Bosco & Geers Joe Bosco Jr. 343 East Ave. Oswego, NY13126 315-343-5421

Brennan's Supermarket & Video Kevin Brennan 2517 Rt 44, Washington Hollow Plaza Salt Point, NY12578 845-677-0107

Shelter Island IGA Diane Peronace 75 North Ferry Rd. Shelter Island, NY11964 516-798-9507

Chanatry's Market Fred Brescia 485 French Rd Utica, NY13502 315-724-4107

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York-Lee Inc dba Zagara's Marketplace John Zagara 1940 Lee Rd Cleveland Heights, OH44118 Market Fresh Foods Lane Robbins 301 Troy Pike Covington, OH45318 937-473-2531 Geyer's Markets Inc Daniel R Gradijan 385 N Seltzer St Suite 5 Crestline, OH44827 419-683-2925 Davis Foodtown Inc James E Davis 830 E Main St Dayton, OH45426 937-837-0689 Market Fresh Foods Lane Robbins 301 Troy Pike Covington, OH45318

Grocerylane Babulal Patel 1451 Troy St Dayton, OH45404 937-367-4876

Sparkle Market Gordon Todd 1616 Penn Ave East Liverpool, OH43920 330-385-8916

Eastman's Piggly Wiggly Brent Eastman 210 Second Ave Gallipolis, OH45631 740-446-6174

Cornell's Foods Grant Cornell 408 Cleveland Road E. Huron, OH44839 419-433-7733

Robb Uhl 96 W Washington St Jamestown, OH45335

Uhl's Jamestown Markets

Wagner's IGA
Wally Wagner
257 E. 4th
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Glenn's Market Greg Myers 6085 Fallsburg Rd. Newark, OH43055 Geyer's Markets Inc Daniel R Gradijan 385 N Seltzer St Suite 5 Crestline, OH44827

Jay Gayatri LLC Poonam Patel 675 Cleveland Ave Defiance, OH43512 601-630-7901

Kaiser's Greg Kaiser 101 E. Indiana Edon, OH43518 419-272-2713

Devine's Shop 'N Save Ed Devine 529 N Main St Hubbard, OH44425 330-534-3625

Uhl's Jamestown Markets Robb Uhl 96 W Washington St Jamestown, OH45335 937-675-4161

Saneholtz-McKarns, Inc. Jim Saneholtz 416 West Main St. Montpelier, OH43543 419-485-5586

Sparkle Market

Charles Adams

330-424-5122

Lisbon, OH44432

7785 State Route 45

Baker's IGA Mark Cutshall 243 W State St Newcomerstown, OH43832 740-622-7979

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Ron's SuperValu Ron Budde 140 S Park St Deshler, OH43516 419-278-2876

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224-565-3896

408 Cleveland Road E.

Morinda Petroleum LLC and Harman Singh Harman Singh 1250 W Breese Rd Lima, OH45806 937-214-5117

 Kishman's IGA
 Wagner's IGA

 Hope Carman
 Wally Wagner

 202 E High St
 257 E. 4th

 Minerva, OH44657
 Minster, OH45865

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 419-628-3537

 Groceryland
 Glenn's Market

 Jo Mundhenk
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 New Labanon, OH45345
 Newark, OH43055

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Jeff Clark

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Michael Ferguson

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Kohls SuperValu Mark Kohls PO Box 67 Ottawa, OH45875 Payne SuperValu Kent Meeks 143 N Main St Payne, OH45880 419-263-2713 Hustead Marathon, Inc. Van Lvong 6430 Springfield Xena Rd. Springfield, OH45502 937-328-5102 Shri Mahakali LLC and Rohit
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Antony's Foods Steve Buoy 2310 W Main St Prague, OK74864 405-567-0227

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Kinnamon's Grocery Keith Kinnamon 1812 East First St. Chandler, OK74834 405-258-0168

4 T's Discount Foods Tim Taylor 801 E Jack Choate Ave Hennessey, OK73742 405-853-2422

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HAC, Inc. Darci Strait P.O. Box 25008 Oklahoma City, OK73105 405-290-3402

> Puckett's Food Craig Puckett PO Box 467 Sayre, OK73662 580-928-3280

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Everyday Deals Extreme Discount IncLamb's Garden Home Steve Harkless 600 SE 146th Ave

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C&K Market Inc Ben Gallego 615 5th St Brookings, OR97415 541-412-3158

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Bales Vince Lucibello 12675 NW Cornell Rd. Portland, OR97229 503-646-9635

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Devin Oil Steven Scott 650 N 1st St, Ste D Hermiston, OR97838 541-922-4221

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Coudersport Shop 'N Save Stan Swank 91 2nd St Coudersport, PA16915

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814-266-5311

Johnstown, PA15904

Gary Swan

Cox Market Steve Cox

Phil Safran 2910 Duss Ave Ambridge, PA15503 412-848-8994

Selecto

Edwin Herrara

215-785-6391

Stan Swank

Nancy Martin

1324 Main St

717-354-4981

East Earl, PA17519

91 2nd St

320 Pond Street Bristol, PA19007

Coudersport Shop 'N Save

Shady Maple Farm Market

Coudersport, PA16915 814-274-9102

Hoodland Thriftway

Welches, OR97067

John Archer P.O. Box 1267

503-622-3244

Shop 'n Save

Wonderland Amusement Management, LLC **Rick Stammel** 2249 Lincoln Highway East Lancaster, PA17602

717-606-5300

Karns Prime & Fancy Food Ltd. Scott Karns 675 Silver Spring Road Mechanicsburg, PA17050 717-766-6477

Haymaker Village Shop 'N Save Ray Blosel

Scott Karns 675 Silver Spring Road Mechanicsburg, PA17050

Haymaker Village Shop 'N Save Ray Blosel 4548 Broadway Blvd Monroeville, PA15146 10 N. Main St. Middleburg, PA17842 <u>570-837-7703</u>

Gold Crown Shop N Save Anthony Previte 1309 Shoemaker St Nanty Glo, PA15943 814-749-0121 711 Route 481 Monongahela, PA15063 **724-258-4900**

Saylors Market Carol Long 37 Carlisle Rd Newville, PA17241 717-776-7551 4548 Broadway Blvd Monroeville, PA15146 412-858-5800

Cousins Fresh Market Rushdi Mohammad 6411 Woodland Ave Philadelphia, PA19142 215-747-8700 Cousins Fresh Market
Rushdi Mohammad
6411 Woodland Ave
Philadelphia, PA19142

Castle Shannon Shop 'N Save Dan McNaab 799 Castle Shannon Blvd Pittsburgh, PA15234 412-561-1418 Ross's Markets LLC Bob Sliva 1850 Centre Ave Pittsburgh, PA15219 412-224-2978

Port Allegany Shop N Save Cindy Goodliff 50 W Mill St Port Allegany, PA16743 Fezell County Market Tim Fezell 201 N Hampton Ave Punxutawney, PA15767 814-938-2820 Gale L O'Neil Gale O'Neil 10929 Riverhill Rd Shippenville, PA16254 814-226-9981

Landis Supermarket Inc Larry Mihalko 2685 County Line Rd Telford, PA18969 Community Super Marekt Verona Connie Croyl 1117 Milltown Rd Verona, PA15147 412-793-4020 Belko Foods LLC Richard Bell 206 West High St. Waynesburg, PA15370 724-627-6174

Mihelic Shop-n-Save Mike Walker 184 Rochester Rd West View, PA15229 Summit General Store Matthew Skaling 25 Old Summit Rd Greene, RI02827 401-397-3366 Corley's IGA Express Chris Brown 1220 Hwy 72 West Greenwood, SC29646 864-223-1144

Boulineau's Food Plus Curtis Matthews 212 Sea Mountain Hwy N Myrtle Beach, SC29582 HMS Ventures, LLC - Richburg IGA Nilesh Patel 3191 Lancaster Highway Richburg, SC29729 803-789-3233 S&N Xpress LLC Jamil Nassar 2696 Cherry Rd Rock Hill, SC29730 704-506-6133

Kessler's, Inc. Jason Holm 621 6th Ave. SE Aberdeen, SD57401 Lemmon IGA Tiffany McCartney 409 Main Ave Lemmon, SD57638 605-374-3802 Tucker's SuperValu Bruce Tucker PO Box 11 Miller Miller, SD57362 605-853-2428

County Fair Food Stores
Jim Stewart
1305 W. Havens
Mitchell, SD57301

Payless Foods Josh Stocick 214 W Grand Crossing Mobridge, SD57601 605-845-3606 Big D Oil Co Don Policky PO Box 1378 Rapid City, SD57709 605-342-6777

Dakota Crossing Foods
Mark Stevenson
2410 SD Hwy 10
Sisseton, SD57262

County Fair Foods of Watertown South Dakota, Inc. Jeff Gamber 14 2nd St. NE Watertown, SD57201 605-886-4127 Ram's Trading LTD Hamir Sabnani PO Box 78 Basseterre, St. Kitts 869-466-7777

Cash Saver James Johnson 795 S Main St Ashland City, TN37015 Holt's IGA David Holt 1050 Main St Bean Station, TN37708 865-993-3239 Bradford Bestway Tracy Tate 124 W Main St Bradford, TN38316 731-742-2300

Rex's Foodland Rex Messick Murphy's Food Stores Todd Murphy 3426 Hwy 48

Hilltop Supermarket Brian Brown 400 Hwy 149 Cooke's Food Store
Benjie Widner
3400 Keith St
Cleveland, TN37312

Gerald's Foodland

David West

200 College St W

Fayetteville, TN37334

McMinnville Foodland Plus
Dennis Lann
835 New Smithville Hwy Ste 25
McMinnville, TN37110

Tietgens Super Rama #7
Doug Minnich
4955 Hwy 43 N
Mt Pleasant, TN38474

Spring City Piggly Wiggly
Jason Price
141 E Clinton Ave
Spring City, TN37381

E.W. James & Sons, Inc. Ken Pink 1308-14 Nailing Dr. Union City, TN38261

Porter's Frank Guerreru 101 E Sul Ross Ave Alpine, TX79830

Lou's Supermarket New Raju Karovalia 406 Grand Ave Bacliff, TX77518

Huddleston Grocery Allen Huddleston 301 Halesboro St Bogata, TX75417

Minyards Tim Van Slyke Piggly Wiggly Todd Foxx 119 Nashville Hwy Columbia, TN38401 931-388-3206

Tony's CBEE, Inc. d/b/a Tony's Foodland Tony Hunter PO Box 249 Joelton, TN37080 615-876-2203

Piggly Wiggly #340 Josh Rudder 754 W Main St Monteagle, TN37356 931-924-3135

Harshamika, Inc. Dharmesh Patel 3530 Hwy. 218 Bypass Paris, TN38242 731-642-1681

Deaton's Marketplace Bryan Newman 2038 Hwy 45 ByPass S Trenton, TN38382 731-855-3802

Al's Foodland Mark Beeler PO Box 429 White House, TN37188 615-672-8892

Angel Fire Mini Mart Ryan Hodge 320 S Polk Suite 100 Amarillo, TX79101 806-350-7285

Shoppin Baskit Trish Schwertner 610 Hutchings Ave Ballinger, TX76823 325-365-2415

Lopez Food Stores Leticia Lopez 1800 E VanBuren Brownsville, TX78520 956-541-6802

Optimistix Business, Inc. Karim Maknojia 4201 N Frazier Rd Chappell's Food Store Mike McGuire 691 Hwy 70 E Dickson, TN37055 615-441-3655

Lawrence Foods Inc Mike Lawrence 134 W Kingston Springs Rd Kingston Springs, TN37082 615-952-4366

Pleasants Grocery Steve Pleasants 15275 Hwy 57 Moscow, TN38057 901-877-7932

Kirkpatrick's Foodland Jason Kirkpatrick 100 N Cedar Ave S Pittsburg, TN37380 423-837-2386

Piggly Wiggly #368 Greg Jackson 811 E Lincoln St Tullahoma, TN37388 931-455-2491

Bates Foods Dong L Lee 108 N Porter St Winchester, TN37398 931-967-2651

Viva Food Mart Rafig Moredig 8610 N Lamar Austin, TX78753 512-719-4551

Carniceria La Vaquita Carlos Uriostegui 2312 N Alexander Dr Baytown, TX77520 409-540-9575

City Market Kurt Jaeger 200 E Renfro St Burleson, TX76028 817-295-1051

GCM The Big Store Inc Keith Zahar 2385 Hwy 87 1430 Valwood Pkwy Carrolton, TX75006 Conroe, TX77304 281-226-0100 Crystal Beach, TX77650 409-684-2400

AAJ Investments Inc. d/b/a Betty's Pizza 'n Pasta Empire Petroleum Partners LLC Alaudin Khuwaja 1201 Elm St. # LL02

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Terry's El Mariachi Supermarkets Rick Claus 2310 St. Germain Dallas, TX75212 469-855-7028

Empire Petroleum Partners LLCIGA Foodliner d/b/a Market Place Mike Dove

8350 N Central Expv Ste M2185

Dallas, TX75206

Jason Badejo 1202 S FM 51 Decatur, TX76234 940-627-6438

IGA Foodliner d/b/a Market

Place Jason Badeio 1202 S FM 51

Decatur, TX76234

Mata's Fruit Store

Jaime Mata 3334 Fort Blvd.

El Paso, TX79930

Baywood Foods Tony Wood

301 S Brazosport Freeport, TX77541 Casino Grocery JoAnn Morales 42 Academy

Eagle Pass, TX78852 830-773-8085

San Eli Supermarkets

915-764-2251

Seven Seas Grocery Thomas Harrison

Galveston, TX77554 409-737-1152

Hector Saneli PO Box 12235 El Paso, TX79913

PO Box 5299 Jamaica Beach

Eagle Grocery and Market Jaime Rodriguez 299 Main St

Eagle Pass, TX78852 830-773-2384

Elrod's Cost Plus #11 Kevin Hennessy 3220 N Main Fort Worth, TX76106 817-626-0541

David's Supermarkets Inc Donnie Button PO Box 350 Grandview, TX76050 817-866-2651

Mata's Fruit Store Jaime Mata 3334 Fort Blvd. El Paso, TX79930 915-562-0500

Baywood Foods Tony Wood 301 S Brazosport Freeport, TX77541 979-239-1307

Hearne Supermarket Mike Ali

917 W Brown St Hearne, TX77859 979-279-2315

Hearne Supermarket

Mike Ali 917 W Brown St

Hearne, TX77859

Baywood Foods Michael Wood 6721 Main

Hitchcock, TX77563

Sunmart, Inc. **Anthony Sullivan** P.O. Box 4456

Houston, TX77210

Kashmir Road Lines, LLC a Texas limited

liability companyBaywood Foods

Gurvinder Sooden 6900 N Loop East

Houston, TX77095

Michael Wood 6721 Main Hitchcock, TX77563 409-986-5744

Big City Food Jane Chan 11330 Homestead Rd Houston, TX77016 281-442-6083

Sellers Bros. Bob and Nhi Inc.

Johnny Sellers

4580 S Wavside Dr John Vuong

13824 Almeda

Houston, TX7708777053

713-550-4490

Food World

Salah Yousef 549 Greens Rd

Houston, TX77060

Consumer Retail Food Inc Omar Panjwani 7707 Tanglewild Ave Houston, TX77036 281-900-9753

Bob and Nhi Inc John Vuong

13824 Almeda Houston, TX77053

Cox's Foodarama Inc Kim Alepa 10810 S Post Oak Houston, TX77035 713-723-8948

El Ahorro Supermarket

Juan Gonzales 150 W Parker Rd Houston, TX77076

Fiesta Mart IncEco Travel Plaza LLC

Robert Quintanilla

5235 Katy Freeway

Zain Farooqi 11601 Alief Clodine Rd Houston, TX7700777082 <u>832-540-0030</u>

El Ahorro Supermarket Juan Gonzales 150 W Parker Rd Houston, TX77076 281-827-6351 Fiesta Mart Inc Robert Quintanilla 5235 Katy Freeway Houston, TX77007 281-796-8893 Food World Salah Yousef 549 Greens Rd Houston, TX77060 281-875-4208

Eco Travel Plaza LLC<u>Sellers</u>
Bros. Inc.
Zain Faroogi

<u>Johnny Sellers</u> <u>4580 S Wayside Dr</u> Houston, TX7708277087

713-640-1611 Bill L Dover Co

Randy Fuller

409-384-8900

Jasper, TX75951

PO Box 600

Jerry's Food King LLC Jerry Dorman 165 Oyster Creek Dr Lake Jackson, TX77566

Sunmart, Inc.

281-681-1000

979-297-5631

Anthony Sullivan P.O. Box 4456

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Hill Country Grocery Store Cash 8949 FM 1283

Lakehills, TX78063

Neu-Mart

Mike Neutze

830-367-2882

3280 Junction Hwy

Ingram, TX78025

Prontos Meat MarketHill
Country Grocery Store
Jose Santos
2720 N Malinche

Cash 8949 FM 1283 Lakehills, TX78063 830-751-3700

Laredo, TX78043

Bill L Dover Co

Jasper, TX75951

Randy Fuller

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Prontos Meat Market
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Laredo, TX78043
956-235-9680

Pay & Save Inc d/b/a Lowe's
John Potter
1804 Hall Ave
Littlefield, TX79339
806-385-3366

United Supermarkets LLC
Diane Earl
5801 MLK Blvd
Lubbock, TX79404
806-791-0220

K.Ram Business, Inc. Karim Maknojia 13403 Stagecoach Rd Magnolia, TX77355 281-252-6900 Magnolia Food Inc Karim Maknojia 26550 Nichols Sawmill Rd Magnolia, TX77355 281-356-5800 RGV Globe Supermarket Virginia Saldivar PO Box 6029 McAllen, TX78501 956-343-1463

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Sam Chavda
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Kennesaw, GA30144
678-770-2474

Joe Faraj Joe Faraj 57777 Gratiot New Haven, MI48048 810-749-8790 Pit Stop
Tony Mason
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606-528-7899

<u>Crossroads Hospitality Management</u>
<u>Company</u>
<u>Insterstate Hotels Corporation</u>
<u>Pittsburgh, PA15220</u>

JALP, Inc. Jarrod Pierce P.O. Box 34294 Indianapolis, IN46234 D&K's of VA, Inc. Suchen Y. Gunther P.O. Box 20221 Roanoke, VA24018 540-793-1277

Indy Rail Holdings, LLC
Steve Patton
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Zionsville, IN46077
317-733-9751

Express Lane, Inc.
Jim Lewis
P.O. Box 59825
Panama City, FL32412
850-769-8977

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IRH, Conner St., LLC
Steven Patton
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Chuck McAulay
Chuck McAulay
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Midlothian, VA23112
804-314-0634

Indiana Food Group, LLC Bill McKone P.O. Box 511 Frankfort, MI49635 419-376-6146

Deoteth & Pearl Ganaishlal 8010 S. Madison Ave. Indianapolis, IN46227 317-865-9538 Sky Matsuhashi & Dustin Heiner
Sky Matsuhashi
3051 Pico Ave.
Clovis, CA93619
559-291-2049

Michael Nelson's Bodyworks, Inc.
Michael Nelson
5921 34th St.
Lubbock, TX79424
806-799-4040

Afifa Abdelmalek
Father Mikael Abdelmalek
11220 Arborwood Trail
Carmel, IN46032
317-566-0111

Upadhyay, LLC Sanak Upadhyay 1340 Longview Dr. Woodbridge, VA22191 703-491-6160 Warren Ent, LLC
Bill Warren
936 Savannah Place
Gulfport, MS39507
228-669-3895

CHB Sports
Albert Blough
P.O. Box 67
Shillington, PA19607
610-777-1355

<u>Kirchoff Gas and Food Mart Inc</u>
<u>Ravi Harsoor</u>
4200 Kirchoff Rd
<u>Rolling Meadow, IL60008</u>
630-229-5701

5 Guyz and a Pizza Pie LLC Harry Smith 11429 NW 9th Terrace Yukon, OK73099 607-846-1425

The Daughtridge Group Bill Daughtridge P.O. Box 593 Rocky Mount, NC27801 252-446-6137 Diverse Brands, LLC
Doug Thomas
P.O. Box 3
Zionsville, IN46077
317-306-6416

Prutha, Inc. Jay Patel 1429 Hillcott Lane Indianapolis, IN46231 317-396-0782 Union Valley Tiger Mart Shelly Urban 9750 Kendell Circle Royse City, TX75189 972636-3335 Kopple, James (Subway)
James Kopple
8306 Autumnwood Way
Louisville, KY40291
502-231-1433

Purbasha, LLC Vinay Binjrajka 474 E. Sunburst Lane Tempe, AZ85284 602-697-8418 3110 LLC <u>Jess Anderson</u> 3110 Todds Rd. <u>Lexington, KY40509</u> 606-254-8186 Al F. Mirza
Al F. Mirza
6908 Stonebridge Court
Alexandria, VA22206
703-768-6908

Always Open
John Slavkowski
P.O. Box 1485
Melrose Park, IL60161
630-739-7318

Always Open / Tim Korte <u>Tim Korte</u> 6355 W. Washington <u>Indianapolis, IN46241</u> 317-244-1486 Around-the-Town Pizza
Bryan West
P.O. Box 407
Zionsville, IN46077
317-461-3246

Barger's Merrick Shell George Barger 2048 Merrick Dr Richmond, KY40475 859-624-2944

Brown's Citgo Quick Mart Barry Brown 830 E. High St. Potosi, MO63664 573-438-5793 Buehler Foods, Inc. Kris Buehler P.O. Box 82 Jasper, IN47546 812-482-1366 CMT Stores, Inc. Chuck Bair 4116 Dalewood Dr. Fort Wayne, IN46815 219-747-3087

Colling, Michael F. & Judi Michael F. Colling P.O. Box 577 Glenrock, WY82637 307-436-8280

Convenient For U, Inc.
Bill McKinney
Box 124 B, Rural Route # 2
Moweaqua, IL62550
217-768-5550

Cruz, Inc. Tony Cruz 5890 National Rd. E. Richmond, IN47374 765-962-6912

C-Store Marketing 2518 East Center St. Warsaw, IN46580 DCBG, Inc.
Patrick Meglio
42764 Jonquil Lane
South Riding, VA20152
703-327-8484

Ellsperman, Ken (Subway #21727) Ken Ellsperman 8309 Bell Oaks Dr. Newburgh, IN47630 812-858-9932

Fresh Encounter, Inc. Michael Needler 317 W. Main Cross St. Findlay, OH45840 419-422-8090 Grant Co., Inc.
Bryan West
377 S. Meridian Street
Indianapolis, IN46217

Haley Enterprises, Inc.
Barry Hickingbotham
2106 N. 1st St.
Jacksonville, AR72067
501-982-0061

Hamlet C-Store, Inc. (Noak, Tom)
Tom Noak
1655 Snead Ave.
Chesterton, IN46304
219-926-8500

Handy Andy Food Stores, Inc Kelly Snyder 320 E. Main St. Gas City, IN46933 765-677-0711 J & S Dairy (B&R)
James Machowiak
3303 Portage Ave.
South Bend, IN46628
219-277-8175

L D Enterprises, Inc. Dick Myneberge 1408 Lincolnway E. Mishawaka, IN46545 219-293-5379 Lance's New Market
Dan Lance
18 W. Washington
Huntington, IN46750
219-356-1292

Laubauch, Tony / Express Mart (B&R)
Toby Laubach
2560 Detroit Rd.
Niles, MI49120
616-684-5630

Laurin Petry, DBA Noble Roman's Pizza Laurin Petry 515 Fawn Ridge Trail Bloomington, IN47204 812-876-9437 Maid O'Clover Corporation
Jeff Wallace
207 South Sixth Avenue
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509-248-3562

Marsh Supermarkets
Mike Emmons
9800 Crosspoint Blvd.
Indianapolis, IN46256
317-594-2100

MDK Corporation
Dave Peters
415 New St.
Goshen, IN46526
219-533-4171

Mike Amos, Inc.
Mike Amos
600 N. Lincoln
Rockville, IN47872
765-569-6343

Morrell Enterprises, Inc. (Subway)
Carole Cox
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Greenville, SC29609
864-271-8797

Nick & Andy's (Sharp, Duane)
Duane Sharp
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Oakwood Market Gordon Dillow P.O. Box 307 Oakwood, IL61858 217-354-4231

Penn Street, Inc. and Jeff Clancy Jeff Clancy 4930 N. Pennsylvania St., Suite C Indianapolis, IN46205 317-357-8928 Prima Marketing, LLC Ron Bowers 49 Dylan Dr. Fairmont, WV26554 304-367-1132 Prima Marketing, LLC
Pam Scott
300 W. High St.
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Rising Sun Shell Ernie McConnaughey 519 N. High St. Rising Sun, IN47040 812-438-4364 RJF, Inc. Terry Farabaugh 3747 S. Meridian Indianapolis, IN46217 317-786-0839 Ro Di Oil Co., Inc. (B&R)
Ron Hayman
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Veedersburg, IN47987
800-240-7634

Second Chance Pizza, Inc. Mike Proia 2317 Blue Smoke Trail Mishawaka, IN46544 219-257-3751 Stockman Oil
Chip Stockman
1138 Reynolds Ave.
Greenwood, SC29649
864-223-8486

Sundquist, Joel (Subway of Crestwood, Inc.)

Joel Sundquist

4302 McCombs Circle

Crestwood, KY40014

502-241-7634

The Sports Center Lance Rhoades 1915 Gladden Rd. Plainfield, IN46168 317-839-8880 <u>Village Pantry, LLC (Marsh Supermarkets)</u>
<u>Helen Farrar</u>
9800 Crosspoint Blvd.
<u>Indianapolis, IN46256</u>
317-594-2100

Waco Oil Gregg Schrand 219 Garrard St. Covington, KY41011 606-581-9226

Willaredt Oil Co., Inc.
A. Dean Willaredt
800 N. Route 45 / P.O.B. 1245
Mattoon, IL61938
217-234-4477

Behrouz Heshmatipour Behrouz Heshmatipour 13739 Lambertina Place Rockville, MD20850 301-613-8390 IHE GW, INC.
Patrick Meglio
42764 Jonquil Lane
South Riding, VA20152
703-327-8484

IHE WHC, INC.
Patrick Meglio
42764 Jonquil Lane
South Riding, VA20152
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Szymborski's Great Little Foods Store, Inc. Henry Szymborski
12760 Adams Rd.
Granger, IN46350
574-277-8102

RJFK, Inc. Terry Farabaugh 23 E. Main St. Rossville, IN46065 765-379-3157

Patrick G. Meglio
Patrick Meglio
42764 Jonquil Lane
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JOSNA, Inc. Hassan Chowdhury 4200 Wisconsin Ave., N.W. Washington, DC20016 202-364-0788 P.J. Patel, Inc. Paresh Patel 13008 3rd St. Bowie, MD20720 301-860-1308

Dylan Inc. d/b/a Dylan Mart Dylan Sran 6455 W. Washington St. Indianapolis, IN46241 317-243-3481 Chris & Monica Kim
Chris Kim
8191 Douglas Fur Dr.
Lorton, VA22079
703-750-0995

Chun Ma Enterprises, Inc. Dong K. Kim 3800 Powell Lane, Suite 924 Falls Church, VA22041 703-820-3546 Tim Layman Tim Layman 206 Forest Ave. Wyoming, OH45215 513-761-8632 Craig Johnson Craig Johnson 13932 Hull St. Rd. Midlothian, IN23112 804-639-0064 Kapi Ram, Inc.
Diptesh Patel
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Great Lakes Convenience Inc. d/b/a Alto
Marathon
Don Ziemke
11990 64th St.
Alto, MI49302
616-868-1000

Rinne Tire and Service, LLC Mark Rinne 243 Main St. Licking, MO65542 573-674-2390 VSKD Enterprises, LLC Surash Devireddy 1130 Park Ave. Piqua, OH45356 717-343-5737

Richmond NRT #1, LLC
Tim Martz
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804-794-0070

Scott Fuel, Inc. Nazmi Cangoz RD 1 Box 327-A Dalton, PA18414 570-563-1645 Margarita Rana Kuldip Rana 8195 Greenscape Way Riverside, CA92508 951-215-8774

Circle D Corporation
Amrik Cheema
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Disha Enterprise, LLC Imaze Hasnain 10087 Blossom Ridge Dr. Elk Grove, CA95757 916-316-1592 Jerry Klich Jerry Klich 6679 Long Ave. Placerville, CA95667 530-642-2012

Fastop Foods of East Texas, Inc.
Terry Pickard
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Horizon Market Joe Bob White 4060 N. Blagg, Suite C Pahrump, NV89048 775-727-4100 P.O.P., Inc.
Terry Farabaugh
1940 Northwood Plaza
Franklin, IN46131
317-738-4467

Newman, Joseph Joseph Newman 2522 Caribou Dr. Evansville, IN47725 See USA, LLC Roger Distler P.O. Box 534 Cayuga, IN47928 765-492-3345 First United Energy Limited, LLC Kola Falobi
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Parkville, MD21234
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Full Throttle Marketing, LLC
Michael Donley
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LVH, Inc. George Van Harlingen 6430 Springfield Xena Rd. Springfield, OH45502 937-324-3775 Amar Marathon
Amar Dalue
7998 Pontiac Trail
West Bloomfield, MI48323

Jung Sook Jin & Pyung Han Jin Jung Sook Jin 6839 Chelsea Rd. McLean, VA22101 301-219-4022

Vevay Shop Quik, Inc. Bob Patel 701 E. Main St. Vevay, IN47043 513-317-2981 Peregrine, Herb / Subway Herb Peregrine 4437 Londonderry Court Avon, IN46123 317-718-0757

Best Foods Concepts
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574-254-0922

J.R. Liston, Inc. <u>Jean Heston</u> 26395 State Rd. 2 <u>South Bend, IN46619</u> 574-287-1990 Erron Clayton
Erron Clayton
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Sidona Enterprise, LLC Yohannes Ghebray 13217 Stravinsky Dr. Silver Spring, MD20904 301-288-7563 D & M Sowder, Inc.
David S. Sowder
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317-883-2032

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Eblen Short Stop, Inc.
Brenda Trantham
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828-253-4591

Hsieh Wisconsin, LLC
Anna Hsieh
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Washington, DC20016
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Flora Amoco Food Shop Kathy Zimpher State Road 18 Flora, IN46929 219-967-4749 Holiday Inn North - A Trust James Dora Jr. 2501 South High School Road Indianapolis, IN46241 317-243-1000

Joann Tomasic Joann Tomasic 3901 Sandpiper Ct. Valparaiso, IN46385 574-867-8966

DJ3 Inc. Dave Relos 128 Chapin St. South Bend, IN46601 574-233-1706

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Airport Crown, Inc.
Altaf Lakhani
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Meier Oil
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405 North 2nd Box 8
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815-698-2343

Sweet P's Pizza & Subs Paula Studebaker 8078 Bi-County Road Norfolk, VA23518 757-513-7700 Barry W. Baumgardner, Inc. Barry Baumgardner 888 Walnut St. Franklin, IN46131 317-738-9890

Day-Nite Food Mart Michael Bedel P.O. Box 396 Versailles, IN47042 812-689-5366

Volada, Inc. Deepak Patel 4680 - 18A Monticello Ave. Williamsburg, VA23188 757-258-9747

Bablu, Inc. Ruby Singh 668 Berkey Dr. Romeoville, IL60446 317-373-4227

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17186 Twin Pines Rd

375 W Tyranena Park Rd Lake Mills, WI53551 920-945-0526

Lakewood Supervalu **Dave Seeber** 17186 Twin Pines Rd Lakewood, WI54138 715-276-6678

Capitol Center Market Diane Williamson 111 N. Broom St. Madison, WI53703 608-255-2616

Rob's Family Market Lori Scheffler 2330 Menasha Ave Manitowoc, WI54220

The Butcher's CornerRob's **Family Market** Mohammad Taha

Marion, WI54950 Lori Scheffler 2330 Menasha Ave Manitowoc, WI54220 920-684-1129

PO Box 8

The Butcher's Corner **Mohammad Taha** PO Box 8 Marion, WI54950 715-754-5281

Piggly Wiggly Mayville Curt Schmidt 1440 Horicon St Mayville, WI53050 920-387-3220

Medford County Market Glen Bersie PO Box 407 Medford, WI54451

Medford County Market Glen Bersie PO Box 407 Medford, WI54451 715-748-9212

Bulk Petroleum Corp Gary Dhaliwal 9653 N Granville Rd Meauon, WI53097 262-242-4800

Dave's County Market Ray Lefferts 300 E. First St. Merrill, WI54452

Roundy's Supermarkets, Inc. Dave's County Market **Todd Willits** 875 E Wisconsin Ave Milwaukee, WI53202 Ray Lefferts 300 E. First St.

Merrill, WI54452 715-536-2571

Sentry Foods
Doug Schwans
9210 W Lisbon Ave
Milwaukee, WI53222

71st Lisbon Sentry Pat Martin 7101 W Lisbon Ave Milwaukee, WI53210 414-871-1700 Best Food & Meat Market Sam Ayesh 2430 N Martin Luther King Dr Milwaukee, WI53212 414-263-1100 El Rey Food Mart Socorro Franco 1320 W Burnham St Milwaukee, WI53204 414-383-7786

El Rey Plaza Inc Jason Hyland 3524 W Burnham St Milwaukee, WI53215 414-643-1616 MK Food Market Jaspreet Gill 4623 W Burleigh St Milwaukee, WI53210 414-449-5362 Roundy's Supermarkets, Inc.
Todd Willits
875 E Wisconsin Ave
Milwaukee, WI53202
414-231-6164

El Rey Plaza IncSentry Foods
Jason Hyland
3524 W Burnham St
Doug Schwans
9210 W Lisbon Ave
Milwaukee, WI5321553222

El Rey Food Mart Socorro Franco 1320 W Burnham St Milwaukee, WI53204 Silver Spring Meat Sammy 6350 W Silver Spring Dr Milwaukee, WI53218 414-578-3814 Point Grocery Inc
Jeff Basting
622 Dodge St
Mineral Point, WI53565
608-987-2393

MK Food Market

Jaspreet Gill

4623 W Burleigh St

Milwaukee, WI53210

414-461-5305

Stells Piggly Wiggly, Inc. Bonnie Kautzer 2243 Calumet Dr. New Holstein, WI53061 Point Grocery Inc

Jeff Basting

622 Dodge St

Mineral Point, WI53565

Piggly Wiggly

Judy Semrad

W 189 S 7847 Racine Ave

Muskego, WI53150

Marcouiller's Foods IncCharles Potter, Inc.Shannon MarcouillerCharles (Chuck) Potter501 Washington Ave2201 E. Rawson Ave.Niagara, WI54151Oak Creek, WI53154

Piggly Wiggly Judy Semrad W 189 S 7847 Racine Ave Muskego, WI53150 262-679-1166

Stells Piggly Wiggly, Inc. **Bonnie Kautzer** 2243 Calumet Dr. New Holstein, WI53061 920-898-4600

Marcouiller's Foods Inc **Shannon Marcouiller** 501 Washington Ave Niagara, WI54151 715-251-3860

Charles Potter, Inc. **Charles (Chuck) Potter** 2201 E. Rawson Ave. Oak Creek, WI53154 414-764-7640

Thompson's County Market Mike Thompson 722 Brazeau Ave. Oconto, WI54153 920-835-3566

Scott & Lori's Family Foods **Scott Jalling** PO Box 176 Owen. WI54460

MarvScott & AlisonLori's SentryFamily Foods Cindy Bathery 25300 75th St Paddock Lake, WI53168

Scott Jalling PO Box 176 Owen, WI54460 715-229-2148

Marv & Alison's Sentry Foods Cindy Bathery 25300 75th St Paddock Lake, WI53168 262-843-4204

Port Washington Sentry Foods Joseph Sanfilippo 101 West Seven Hills Road Port Washington, WI53074 262-284-6134

Pierce's Markets Paul Frey 2915 New Pinery Road Portage, WI53901

Prentice IGA Pierce's Markets **Deloris J Dearth** 520 Center St Prentice, WI54556 Paul Frey 2915 New Pinery Road Portage, WI53901 608-742-2481

Super Ron's Food **Prentice IGA Deloris J Dearth** 520 Center St John Ullmer 960 C.R. B

Pulaski, WI54162 Prentice, WI54556 715-428-2958

John Ullmer 960 C.R. B Pulaski, WI54162 920-822-3300

Mark's Market

Mark Watters

Rio, WI53960

920-992-5220

108 Lincoln Ave

Super Ron's Food Center

Reedsburg Village Market Craig Stovey 115 2nd St. Reedsburg, WI53959 608-524-4533

Viking Village Foods Pamela Schulenberg 150 Viking Dr Reedsburg, WI53959

Mark's Market Viking Village **Foods** Mark Watters 108 Lincoln Ave Rio, W153960

Pamela Schulenberg 150 Viking Dr Reedsburg, WI53959 608-524-6108

Charlie's County Market Kelly Sufka 521 S Main

Davel's One Stop

Stratford, WI54484

Mark Kraus

307 3rd Ave

715-687-2144

Dick's Fresh Market Dick Rinehart P.O. Box 239 River Falls, WI54022 715-426-5920

Opahle's Piggly Wiggly Janet Bennett 724 Phillips Blvd. Sauk City, WI53583

Charlie's County MarketOpahle's Piggly Wiggly Kelly Sufka 521 S Main Shawano, WI54166

Janet Bennett 724 Phillips Blvd. Sauk City, WI53583 608-643-8438

Davel's One StopPeople's **Meat Market** Mark Kraus 307 3rd Ave

Shawano, WI54166 715-524-2523

Thorp SuperValu Cheryl Niemuth 110 W. Prospect St. Thorp, WI54771 715-669-5507

St Germain Sentry

St Germain, WI54558

David Weber

715-479-9150

PO Box 99

People's Meat Market Lee Falkavage 1765 County Rd. Stevens Point, WI54482

Baker's Three Lakes Foods Rob Baker 1593 Hwy 32

Stratford, WI54484

Lee Falkavage 1765 County Rd. Stevens Point, WI54482

715-592-6328

Cedar Street MarketBaker's

Three Lakes Foods Judi Hegewald

234 Cedar Street

Tigerton, WI54486

Rob Baker 1593 Hwy 32 Three Lakes, WI54562

715-546-3354

Mike's Supermarket Nelson's

County Market Steve Janesch

PO Box 77

Townsend, WI54175

Tim Hoglund 662 N 4th St Tomahawk, WI54487 715-453-2174

Village Market Miller and

1230 N.

Cedar Street Market

Judi Hegewald 234 Cedar Street Tigerton, WI54486

715-535-2010

Great Lakes Foods of Tomahawk

Patrick D Fritz 990 N 4th St

Tomahawk, WI54487

715-224-2065

Nelson's County Market

Three Lakes, WI54562

Tim Hoglund 662 N 4th St

Tomahawk, WI54487

Mike's Supermarket

Steve Janesch PO Box 77

Townsend, WI54175

715-276-6111

Village Market

608-637-2476

William Schultz

1230 N. Main St. Viroqua, WI54665

Austads Supervalu Adam Austad 608 US Hwy 8

Turtle Lake, WI54889

715-986-2244

Miller and Sons Supermarket

Laura Evler

210 S Main

Verona, WI53593

Sons Supermarket

William Schultz

Laura Eyler

210 S Main St.

Virogua, WI54665

Verona, WI53593

608-845-6478

Quality Foods IGA Rib Mountain Scott Fritsche

2900 Rib Mountain Ave.Dr

Wausau, WI54401 715-848-2793

Quality Foods IGA Rib

Mountain

Scott Fritsche

2900 Rib Mountain Dr

Wausau, WI54401

Solberg Enterprises LTD d/b/a Trig's Food

and Drug

Julie Enerson

110 S 17th Ave

Wausau, WI54401

Wayne's Star of the North Market, Inc.

Chanda Elliott

P.O. Box 366

Webster, WI54893

Wayne's Piggly Wiggly

Wayne Krueger

910 E. Main St.

Winneconne, WI54986

Quality Foods Rib Mountain Scott Fritsche 2900 Rib Mountain Ave. Wausau, WI54401 715-848-2793 Solberg Enterprises LTD d/b/a Trig's Food and Drug Julie Enerson 110 S 17th Ave Wausau, WI54401 715-849-8744 Wayne's Star of the North Market, Inc.
Chanda Elliott
P.O. Box 366
Webster, WI54893
715-866-8366

Wayne's Piggly Wiggly Wayne Krueger 910 E. Main St. Winneconne, WI54986 920-582-0401 Quality Markets Merlin Jeffery 1021 W Grand Ave Wisconsin Rapids, WI54495 715-423-9750 Eddie's Supermarket Roger Armentrout 6057 Robert C Byrd Drive Bradley, WV25818 304-877-2500

Bigley Foodland Fresh Sheila Burgess 10 Spring Street Charleston, WV25302

Bigley Foodland Fresh
Sheila Burgess
10 Spring Street
Charleston, WV25302
304-342-0280

Smith's Foodfair Mary Jane Joseph 106 Beech Street Clendenin, WV25045 304-548-6500 Cornerstone IGA Phil Cutlip 123 Seneca Trail Fairlea, WV24902 304-645-3133

Franklin Great Valu Alan Thomas PO Box 219 Franklin, WV26807

Franklin Great Valu Alan Thomas PO Box 219 Franklin, WV26807 304-358-7662 Piggly Wiggly Reid Meadows 24332 Midland Trail Hico, WV25854 304-658-5872 TWJ Inc James Oppe 1206 Plum St Parkersburg, WV26101 304-428-4767

Sissonville Piggly Wiggly
Bob Kees
6405 Sissonville Dr
Sissonville, WV25312

Sissonville Piggly Wiggly
Bob Kees
6405 Sissonville Dr
Sissonville, WV25312
304-984-1723

St Marys Galaxy Casey Edwards 1408 North Pleasants Hwy St Marys, WV26170 304-684-3878

G&R IGA Tim McCoy 109 Baker St Webster Springs, WV26288 304-847-2449

Goodson's Supermarket Inc Todd Goodson PO Box 858 Welch, WV24801

Goodson's Supermarket Inc Todd Goodson PO Box 858 Welch, WV24801 304-436-8481

D.J.'s, Inc Kelly Holiday 895 Fort St Buffalo, WY82834 307-684-2518 Hines General Store Ben Hines 14597 US Hwy 287 Fort Vashakie, WY82514 307-332-3278 Ron's Food Farm
Ron Fiene
PO Box 272
Greybull, WY82426

Ron's Food Farm Ron Fiene PO Box 272 Greybull, WY82426 307-765-2890

Benedict's Market James Benedict 950 N Hwy 414 Mountain View, WY82939 307-782-3232 Buckhorn IGA Warren Tritschler 723 Dayton Street Ranchester, WY82839 307-655-9766

Blair's Super Market Kent Foulger 1801 Big Horn Ave Worland, WY82401

Blair's Super Market Kent Foulger 1801 Big Horn Ave Worland, WY82401 307-347-8500 K & K Island Pride John Artia Stovall 1782 Amate Kabua Blvd Majuro, Marshall Islands, 96960 692-625-3321 Shoppers Value Foods Brandon Rivers <u>225-357-7477</u>

20212022 CURRENT TUSCANO'S FRANCHISEES

J & J Stores, LLC d/b/a Food and Things

Ronnie Jamil

4995 N. Granite Reef Scottsdale, AZ85251

Narain Gulebani
Basheer Kaid
3401 E. Main
Danville, IL61832
217-446-8239

Narain Gulebani Basheer Kaid 3401 E. Main

Danville, IL61832

Harshamika, Inc. Dharmesh Patel 3530 Hwy. 218

Bypass

Paris, TN38242

Recreational Concepts Development

Corp. d/b/a Dutch Springs

Stuart W. Schooley 4733 Hanoverville Rd. Bethlehem, PA18020

RH Roanoke, Inc. Paul Mobley 1906 Belleview Ave. Roanoke, VA24033 540-981-1416 Document comparison by Workshare Compare on Friday, April 28, 2023 1:19:17 PM

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Total changes	8230

EXHIBIT F

LIST OF FORMER FRANCHISEES

2021 FORMER NOBLE ROMAN'S FRANCHISEES

Big O Gas Deli & Grill Khaled Ahmed 12588 Ave 416 Orosi, CA93647

Harnoor Petroleum Inc Sundeep Multani 2210 N Huntington Rd Marion, IN46952

Selex LLC Jill Donovan 3327 Howard St Skokie, IL60076

Boezeman Oil Co Inc Dan Boezeman 4541 East State Road 10 Demotte, IN46310

Grass Roots Capital Holdings Inc. Aaron Caudell 2210 N. Huntington Rd. Marion, IN46952

Huffman's Corporation Christina Huffman 8530 E US Hwy 36 Rockville, IN47872

Freedom Oil LLC Gregory J Cobb PO Box 1789 Warsaw, IN46582

M.L. Panda Cakes LLC Benny LeBon 7339 Ruthven Rd Norfolk, VA23505 Black Pearl 98 Inc Narinder Singh 13193 State Highway 33

Santa Nella, CA95322

Jay Petroleum (dba Pak-A-Sak) Kevin Huffman P.O. Box 1285 Portland, IN47371

Ram Krupa Inc

Niru Patel 9200 S Old State Road 37 Bloomington, IN47403

MJ Market LLC Gary Saggu 1201 E Morgan St Kokomo, IN46901

Foxcliff Golf Club Inc Reid Payne 1970 E Maple Turn Rd Martinsville, IN46151

Veedersburgh Food Mart LLC Amardeep Sidhu 913 E 2nd St Veedersburgh, IN47987

AYRA LLC
Haresh Kumar Patel
245 W.H. Brown Rd
Russellville, KY42276

Wild Animal Safari, Inc. James Meikle P.O. Box 1197

Pine Mountain, GA31822

S&G Norridge LLC Matt Speiser 7700 W Irving Park Rd Norridge, IL60706

Heri Seven Inc Raj Patel 601 E 10th St

Bloomington, IN47408

Sweetser Foodmart Inc Sawrineer "Sonny" Singh 4922 S Western Ave Marion, IN46953

60's Eastside of Mitchell Inc Caylan Evans 282 IN-60 Mitchell, IN47446

Jerry Shop Quik Inc Jerry Patel 701 E Main St Vevay, IN47043

Dabini of Maryland LLC Musse Leakemariam 3817 Whitman Road Annandale, VA22003

2021 FORMER TUSCANO'S FRANCHISEES

Dabini of Maryland LLC Musse Leakemariam 3817 Whitman Road Annandale, VA22003 M.L. Panda Cakes LLC Benny LeBon 7339 Ruthven Rd Norfolk, VA23505

2022 FORMER NOBLE ROMAN'S FRANCHISEES

All 163 LLC d/b/a AMI 67 Food Mart All Hamid 3401 US-98 Bus Panama City, FL32401 850-215-5660

Harvard GS Inc Sam Singh 1300 N Division Harvard, IL60033 224-228-3091

Guru Kirpa Petroleum Inc Harbhajan Bajwa 1368 Fortner Dr Indianapolis, IN46231 317-441-9494

Village Pantry, LLC
Kent Tapley
P.O. Box 3227
Wilmington, NC28406
910-395-5300

Gayathiri Inc Suresh Kumar 101 E Corporate Dr Lewisville, TX75067 214-603-6746 AMI 57 LLC d/b/a AMI 70 Food Mart Ali Hamid 700 W 23rd St Suite D29 Panama City, FL32405 850-215-5660

PARI, Inc.
Dharmesh Patel
1340 E. S.R. 46
Batesville, IN47006
812-934-5550

Kwick Mart Inc Varinder Sahi 5405 W Bradbury Indianapolis, IN46241 317-572-1500

JVC Development LLC - Subway Vandana Sharma 96 Whaley Freeport, NY0 AMI Stores Management Inc Ali Hamid 700 W 23rd St Suite 30D Panama City, FL32405 850-215-5660

Columbia City Foodmart Inc
Ravinder Singh
501 N Main St
Columbia City, IN46725
347-882-9701

RJFK, Inc. Terry Farabaugh 23 E. Main St. Rossville, IN46065 765-379-3157

Kashmir Road Lines, LLC a Texas limited liability company
Gurvinder Sooden
6900 N Loop East
Houston, TX77095
281-770-4457

2022 FORMER TUSCANO'S FRANCHISEES

J & J Stores, LLC d/b/a Food and Things Ronnie Jamil 4995 N. Granite Reef Scottsdale, AZ85251 480-941-1556 Recreational Concepts Development Corp.
d/b/a Dutch Springs
Stuart W. Schooley
4733 Hanoverville Rd.
Bethlehem, PA18020
610-759-2270

Harshamika, Inc.
Dharmesh Patel
3530 Hwy. 218 Bypass
Paris, TN38242
731-642-1681

Document comparison by Workshare Compare on Friday, April 28, 2023 1:23:00 PM

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Document 2 ID	iManage://ss-dms.vlawnet.com/dms/29780257/1
Description	#29780257v1 <ss-dms.vlawnet.com> - EXHIBIT F - FORMER NOBLE ROMANS - 2022</ss-dms.vlawnet.com>
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Total changes	184

EXHIBIT G

SUPPLY AGREEMENT (SINGLE UNIT)

Noble Roman's Pizza Program Single-Unit Sign-Up Agreement

This Sign-Up will authorize and license the Retailer to acquire Noble Roman's proprietary ingredients and operate the Noble Roman's Pizza Program. There is no commitment or obligation on behalf of the Retailer to offer Noble Roman's pizzas; the Retailer may choose to discontinue doing so at any time.

Retailer:	Contact Person:	Phone:
Address:		
E-Mail:		

Noble Roman's, Inc. agrees to supply the following to the Retailer at no cost:

- Fully guided assistance in preparing for the program start-up and in placing the initial product order
- On-site training and set-up of the program at a mutually agreed upon date and time
- A set of color-coded pizza making charts
- A set of measuring cups to be used in combination with the pizza making charts
- A complete set of marketing and merchandising material
- Online access to ready-to-go advertisements and other artwork

At no obligation to the Retailer, Noble Roman's may offer the Retailer access to cost effective equipment that can be used with the Noble Roman's Pizza Program to increase sales beyond the base program:

- Inexpensive pizza sampling ovens for less than \$100
- Stand-alone refrigerated coolers value priced for purchase or for lease
- Heated display cabinets for selling Noble Roman's SuperSlices and cooked pizzas

The Retailer agrees it is required to help protect the integrity of the Noble Roman's brand and Pizza Program by doing the following:

- Not starting the Noble Roman's Pizza Program until trained to do so by a Noble Roman's representative
- Never using Noble Roman's trademarks for anything outside the Noble Roman's Pizza Program
- Never using Noble Roman's pizza make charts for other than a Noble Roman's pizza
- Never using Noble Roman's proprietary ingredients for other than a Noble Roman's pizza
- Never using non-approved ingredients on a Noble Roman's pizza
- Always using strict standards for food storage and handling
- Always using their best efforts to make and display Noble Roman's pizzas to maximize sales

The Retailer also acknowledges as a part of this Sign-Up Agreement that Noble Roman's, Inc. does not produce the products or the ingredients that are a part of the Noble Roman's Pizza Program; in an effort to keep retailer margins higher, Noble Roman's, Inc. relies on many individually efficient manufacturers to produce the products and ingredients to its recipes and specifications. With Noble Roman's assistance, the Retailer will obtain the products and ingredients from a Noble Roman's approved distributor.

The Noble Roman's Pizza Program may be ended at any time by the Retailer or Noble Roman's, Inc., and this Agreement is subject to the laws of the state of Indiana, with any legal proceedings to take place in the appropriate court in Marion County, Indiana.

This Agreement is hereby agreed to by Noble Roman's, Inc. and the Retailer:

NOBLE ROMAN'S, INC.	RETAILER
Ву:	By:

Printed:	Printed:
Title:	Title:
Date:	Date:

Document comparison by Workshare Compare on Friday, April 28, 2023 1:36:54 PM

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Description	#17116533v1 <ss-dms.vlawnet.com> - NR - 2022 FDD - Exhibit G - Supply Agreement-Single Unit</ss-dms.vlawnet.com>
Document 2 ID	iManage://ss-dms.vlawnet.com/dms/29780372/1
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Insertions	0
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Total changes	0

EXHIBIT H

SUPPLY AGREEMENT (MULTI-UNIT)

Noble Roman's Pizza Program Multi-Unit Sign-Up Agreement

This Sign-Up will authorize and license the Retailer to acquire Noble Roman's proprietary ingredients and operate the Noble Roman's Pizza Program. There is no commitment or obligation on behalf of the Retailer to offer Noble Roman's pizzas; the Retailer may choose to discontinue doing so at any time.

Retailer:	Contact Person:	Phone:
Office Address:	E-M	ail:

Noble Roman's, Inc. agrees to supply the following to the Retailer at no cost:

- Fully guided assistance in preparing for the program start-up and in placing the initial product order
- On-site training and set-up of the program at a mutually agreed upon date and time
- A set of color-coded pizza making charts
- A set of measuring cups to be used in combination with the pizza making charts
- A complete set of marketing and merchandising material
- Online access to ready-to-go advertisements and other artwork

At no obligation to the Retailer, Noble Roman's may offer the Retailer access to cost effective equipment that can be used with the Noble Roman's Pizza Program to increase sales beyond the base program:

- Inexpensive pizza sampling ovens for less than \$100
- Stand-alone refrigerated coolers value priced for purchase or for lease
- Heated display cabinets for selling Noble Roman's SuperSlices and cooked pizzas

The Retailer agrees it is required to help protect the integrity of the Noble Roman's brand and Pizza Program by doing the following:

- Not starting the Noble Roman's Pizza Program until trained to do so by a Noble Roman's representative
- Never using Noble Roman's trademarks for anything outside the Noble Roman's Pizza Program
- Never using Noble Roman's pizza make charts for other than a Noble Roman's pizza
- Never using Noble Roman's proprietary ingredients for other than a Noble Roman's pizza
- Never using non-approved ingredients on a Noble Roman's pizza
- Always using strict standards for food storage and handling
- Always using their best efforts to make and display Noble Roman's pizzas to maximize sales

The Retailer also acknowledges as a part of this Sign-Up Agreement that Noble Roman's, Inc. does not produce the products or the ingredients that are a part of the Noble Roman's Pizza Program; in an effort to keep retailer margins higher, Noble Roman's, Inc. relies on many individually efficient manufacturers to produce the products and ingredients to its recipes and specifications. With Noble Roman's assistance, the Retailer will obtain the products and ingredients from a Noble Roman's approved distributor.

The Noble Roman's Pizza Program may be ended at any time by the Retailer or Noble Roman's, Inc., and this Agreement is subject to the laws of the state of Indiana, with any legal proceedings to take place in the appropriate court in Marion County, Indiana. The Retailer locations licensed to use the Noble Roman's Pizza Program are listed on Exhibit A attached to this Agreement.

This Agreement is hereby agreed to by Noble Roman's, Inc. and the Retailer:

NOBLE ROMAN'S, INC.	RETAILER
Ву:	Ву:

Printed:	Printed:
Title:	Title:
Date:	Date:

EXHIBIT A NOBLE ROMAN'S PIZZA PROGRAM SIGN-UP AGREEMENT **RETAILER LOCATIONS**

Business Name	Address	City/State/Zip	Phone	
NOBLE ROMAN'S, INC		RETAILER		
Ву:		Ву:		
Printed:		Printed:		
Title:		Title:		

Date:	Date:	

Document comparison by Workshare Compare on Friday, April 28, 2023 1:38:55 PM

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Document 2 ID	iManage://ss-dms.vlawnet.com/dms/29780374/1
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Total changes	0

RECEIPT

This Disclosure Document summarizes certain provisions of the Franchise Agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Noble Roman's, Inc. offers you a franchise, it must provide this Disclosure Document to you 14 calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale, or sooner if required by applicable state law.

If Noble Roman's, Inc. does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the Wisconsin Division of Securities.

The following persons are authorized to sell franchises in the state of Wisconsin.

Paul Mobley, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, (317) 634-3377 Troy Branson, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, (317) 634-3377

The issuance date of this Disclosure Document is March 30 April 27, 20222023.

Noble Roman's, Inc. authorizes the Division of Securities, P.O. Box 1768, Madison, Wisconsin 53702, to receive service of process for Noble Roman's, Inc.

I have received a	Franchise Disclosure Document dated	, 2022 <mark>2023</mark> . This Disclosure
Document included the fol	lowing exhibits: (A) Franchise Agreement;	(B) Financial Statements; (C)
2	ce of Process; (D) State Administrators; (E) Supply Agreement-Single Unit; and (H) Su	
Date:	Recipient:	
•	Sig	nature

Name Printed:

This copy of the receipt should be retained by you, the prospective franchisee.

RECEIPT

This Disclosure Document summarizes certain provisions of the Franchise Agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Noble Roman's, Inc. offers you a franchise, it must provide this Disclosure Document to you 14 calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale, or sooner if required by applicable state law.

If Noble Roman's, Inc. does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the Wisconsin Division of Securities.

The following persons are authorized to sell franchises in the state of Wisconsin.

Paul Mobley, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, (317) 634-3377 Troy Branson, 6612 E. 75th Street, Suite 450, Indianapolis, IN 46250, (317) 634-3377

The issuance date of this Disclosure Document is March 30 April 27, 20222023.

Noble Roman's, Inc. authorizes the Division of Securities, P.O. Box 1768, Madison, Wisconsin 53702, to receive service of process for Noble Roman's, Inc.

I have received a Franchise Disclosure Document dated	, 2022 2023 .	This Disclosure
Document included the following exhibits: (A) Franchise Agreement; (B) Final	ıncial Statem	ents; (C)
Registered Agent for Service of Process; (D) State Administrators; (E) List of	Current Fran	chisees; (F) List
of Former Franchisees; (G) Supply Agreement-Single Unit; and (H) Supply Ag	greement-Mu	lti-Unit.

Date:	Recipient:	
	Signature	_
	Name Printed:	

This copy of the receipt should be signed and return to Noble Roman's, Inc., $6612 E_{52}$ 75th Street, Suite 450, Indianapolis, Indiana 46250, the prospective franchisor.