#### FRANCHISE DISCLOSURE DOCUMENT

Sport Clips, Inc.
110 Sport Clips Way
Georgetown, Texas 78628
Telephone (512) 869-1201 ● Toll Free (800) 872-4247
www.sportclips.com



A Sport Clips franchisee sells, primarily to men and boys, hair cutting services and hair care products in an environment with a sports theme and multiple televisions featuring sports programming.

The total investment necessary to begin operation of a Sport Clips franchise is \$266,300 to \$439,500 for one store. This includes \$69,500 to \$95,500 that must be paid to the franchisor or affiliate.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no government agency has verified the information contained in this document.** 

You may wish to receive your Disclosure Document in another format that is more convenient for you. To discuss the availability of Disclosures in different formats, contact Becky Geyer at 110 Sport Clips Way, Georgetown, Texas 78628, telephone (512) 868-4661.

The terms of your contract will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising such as "A Consumer's Guide to Buying a Franchise," which can help you understand how to use this disclosure document is available from the Federal Trade Commission. You can contact the FTC at 1-977-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Issuance Date: April 1, 2023

# **How to Use This Franchise Disclosure Document**

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit B.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Exhibit C includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Sport Clips business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Sport Clips franchisee?	Item 20 and Exhibit B lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

# What You Need To Know About Franchising Generally

<u>Continuing responsibility to pay fees</u>. You may have to pay royalties and other fees even if you are losing money.

<u>Business model can change</u>. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

<u>Supplier restrictions</u>. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

<u>Operating restrictions</u>. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

<u>Competition from franchisor</u>. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

**Renewal**. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

# **Some States Require Registration**

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit A.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

# Special Risks to Consider About *This* Franchise

Certain states require that the following risk(s) be highlighted:

- 1. The Franchise Agreement requires you to resolve disputes with us by non-binding mediation and then litigation only in Texas. Out-of-state litigation may force you to accept a less favorable settlement for disputes. It may also cost you more to litigate with us in Texas than in your own home state.
- 2. The Franchise Agreement states that Texas law governs the Agreement, and this law may not provide the same protections and benefits as local law. You may want to compare these laws.
- 3. The spouse(s) of franchise owners must execute a personal guaranty placing the personal assets of the franchise owners and spouses at risk.

Certain states may require other risks to be highlighted. Check the "State Specific Addenda" (if any) to see whether your state requires other risks to be highlighted.

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#### ITEM 1

# THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS, AND AFFILIATES

To simplify the language in this Disclosure Document, "the Company," "SCI," or "we" means Sport Clips, Inc., the franchisor. "You" means the person who buys this franchise and your spouse and may include a corporation or a partnership. If a corporation or a partnership is the franchisee, "you" will also include the franchisee's owners.

The Company does business as Sport Clips, Inc. and Sport Clips, and we do not do business under any other name. Our principal address is 110 Sport Clips Way, Georgetown, Texas 78628. The Company is a Texas corporation that was incorporated on July 13, 1995.

The Company's agents for service of process are disclosed in Exhibit A.

The Company has sold franchises for the operation of retail stores known as "Sport Clips" since November 1995. As of December 31, 2022, the Company had 1,781 franchised stores and 74 Company-owned stores operating under the name "Sport Clips." The Company has never offered franchises under any other name or in any other line of business. We have operated Sport Clips stores of the type described in this Disclosure Document since 1993.

A Sport Clips business offers hair cutting and hair styling services to primarily men and boys and sells related hair care products within a sports themed environment. Sport Clips franchisees operate the franchise pursuant to our System, which includes our standards, specifications, approved products, methods and procedures. The System also includes the use of the trademark and trade name "Sport Clips." The services and products of Sport Clips stores are offered to all segments of the public, and the businesses are generally located in strip center locations. In addition to laws or regulations that apply to retail businesses generally, you will need to comply with local and state laws that regulate the operation of a hair care or cosmetology business, and your employees may be required to have a license issued by the state or other local government in order to provide hair cutting and related services. In addition, most state and local health departments have enacted regulations that apply to Sport Clips stores in response to the Covid-19 pandemic. These regulations vary from state-to-state and may include a requirement that stylists and clients wear face masks and other personal protection equipment and limit the number of stylists and clients who may be in the store at any one time. You will need to consult with your local and state health departments to determine the specific regulations that will apply to your Sport Clips store during the Covid-19 pandemic.

Our Mission Statement is "To create a Championship Haircut Experience for men and boys in an exciting sports environment." As a Sport Clips franchisee, you will provide your customers with a relaxing atmosphere, surrounded by an exciting sports-themed environment, and be able to watch current and classic sporting events while they receive a consistently well-executed haircut. Some of the specific components of the Sport Clips environment include a flat-screen television in the front of the store, and television monitors at each haircutting station. The televisions are turned to live or recorded sports programming approved by the Company. Your store will also include specific signage and decorating items to create the "Sport Clips" look and atmosphere.

The Franchise Agreement includes a Supplemental Pre-Opening Services Agreement, under which the Company provides certain pre-opening services for a fee. These services will be provided to you either by the Company or its Area Developer, if there is an Area Developer in your area. See Item 5 for more information on the Supplemental Pre-Opening Services Agreement.

The Company offers a Multi-Unit Development Addendum ("MUDA") to the Franchise Agreement, which is included in Exhibit D to this Disclosure Document. Under a MUDA, you will open 3 or more Sport Clips stores within a specified time-period, and you pay a reduced initial

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franchise fee for each additional store. We offer a 2 store MUDA if your store is in a city of less than 100,000 people and is at least 75 miles from any city that has more than 100,000 people. It is our policy to award a single-store Franchise Agreement only in specified circumstances. Examples of situations where we would award a single store Franchise Agreement or a 2 store MUDA would be:

1) a Sport Clips Store Manager who is approved to become a franchisee; 2) a Veteran of the US Armed Forces who does not financially qualify for additional licenses; or 3) in areas where we, in our sole discretion, determine that it would be advantageous for the Sport Clips system to award a single store Franchise Agreement or 2 store MUDA. Examples would be in a highly developed area where there is room for only a few more licenses to be awarded, or in high-cost areas.

All information in this Disclosure Document applies to the MUDA and the Supplemental Pre-Opening Services Agreement unless specifically and otherwise stated.

The Company has Area Developers in some areas. An Area Developer has purchased a territory, has the right to sell franchises in the territory on behalf of the Company, and provides certain support services to franchisees in the area. As of December 31, 2021, SCI had 8 Area Developers in 18 states. Depending upon your location, an Area Developer may provide certain services offered by the Company under the Franchise Agreement. This Disclosure Document is not an offer for an Area Development Agreement, nor does it contain an Area Development Agreement. Area Developers do not sign your Franchise Agreement and do not have responsibility for the management of sales or operations of franchisees.

You will compete with other businesses that offer a wide range of hair cutting and hair care services and that sell hair care products, similar to those offered by a Sport Clips business, including businesses which may be located in the same strip center as your Sport Clips franchise. Existing or new competitors in the market may offer similar goods and engage in aggressive promotions that may include discounting.

#### **Affiliates**

Sport Clips IP, LLC ("SCIP") and Sport Clips I Prop., Ltd. ("SCLTD") own several trademarks that are licensed to you by the Company under the Franchise Agreement. SCIP and SCLTD license the trademarks exclusively to the Company. The principal address of SCIP and SCLTD is 110 Sport Clips Way, Georgetown, Texas 78628. SCIP is a Texas corporation that was formed on August 22, 1995, and SCLTD is a Texas limited liability partnership that was formed on July 6, 2004. Neither SCIP nor SCLTD has ever offered franchises under any name.

Sport Clips International, Inc. (SCII), a Texas corporation, was formed on May 9, 2008, for the purpose of offering Sport Clips Master Franchisor Agreements in countries other than the United States. The principal address of SCII is 110 Sport Clips Way, Georgetown, Texas 78628. As of December 31, 2022, SCII has entered into a Master Franchise Agreement in Canada but has not offered or entered into any Master Franchise Agreements in any other country. SCII has never offered franchises under any other name.

GBS Texas, LLC ("GBS-TX") is a Texas limited liability corporation formed on December 31, 2018. The Company is the sole member of GBS-TX. The principal address of GBS-TX is 110 Sport Clips Way, Georgetown, Texas 78628. GBS-TX was formed for the purpose of owning and operating barbershops offering haircuts, shaves and other hair-related services, specializing in offering these and similar grooming services and retail products targeted at men and boys under the trade name "Gambuzza's Barbershop." As of December 31, 2022, GBS-TX owned 3 Gambuzza's Barbershop stores. GBS-TX has never offered franchises under any name and does not provide any goods or services to Sport Clips franchisees.

GBS Franchising, LLC ("GBSF") is a Texas limited liability corporation formed on January 3, 2019. The Company is the majority member in GBSF. The principal address of GBSF is 110 Sport Clips Way, Georgetown, Texas 78628. GBSF was formed for the purpose of franchising barbershops offering haircuts, shaves, and other hair-related and grooming services, under the trade name "Gambuzza's Barbershop". As of December 31, 2022, GBSF has not offered franchises under any name and does not provide any goods or services to Sport Clips franchisees.

## **Predecessors and Parent Companies**

There are no predecessors or parent companies required to be disclosed in this Disclosure Document.

All information contained in this Disclosure Document regarding the offer and sale of franchises applies only to such activity within the United States.

#### ITEM 2

## **BUSINESS EXPERIENCE**

#### 1. President and Chief Executive Officer: Gordon Edward Logan

Gordon Edward Logan has served as Chief Executive Officer of the Company since July 2020; he was elected to serve as President in April 2018. He was appointed as a Director in February 2018. He served as Chief Operating Officer from April 2017 to June 2020; he served as Vice President of Operations from January 2016 to April 2017. He has served as a Director of the International Salon/Spa Business Network, a trade association representing multi-unit operators of approximately 10,000 salons since October 2017 and is currently serving as Treasurer.

# 2. Chairman of the Board of Directors and Treasurer: Gordon B. Logan

Gordon B. Logan served as Chief Executive Officer of the Company from 1995 to June 2020. He was elected Treasurer in September 2018. He has served as a Director of the Company since 1995. He has served on the Board of the VFW Foundation since October 2011. He served on the Board of the International Franchise Association (IFA) from January 2013 to February 2019 and is past Chairman of the IFA VetFran Committee. He has served as an Advisory Trustee of the Southwest Research Institute, San Antonio, Texas since February 2017. He served on the Board of the USO-Southwest Region from January 2020 to December 2021; he served on the Advisory Board of the USO Ft. Hood from 2016 to December 2022.

# 3. Chief Financial Officer: Franklin Byrd

Franklin Byrd has served as Chief Financial Officer ("CFO") for the Company since June of 2022. From December 2020 to June 2022, Mr. Byrd served CFO of Intrusion, Inc. in Plano, Texas. From April 2018 to March 2021, he served as CFO of Peak Nano Systems, LLC. From August 2016 to March 2018, he was Managing Senior Vice President, Operations and Finance, of Transwestern Commercial Services, LLC in Dallas, Texas.

#### 4. Chief Digital Officer: Jatinder Singh

Jatinder Singh has served as Chief Digital Officer since August 2022. From May 2020 to July 2022, he held the role of Vice President of Digital and Data Transformation at CPS Energy, in San Antonio, Texas. From May 2017 to April 2020, he was Global Director of CRM and Loyalty for McDonald's Corporation in Chicago, Illinois.

#### 5. Chief Technology and Security Officer: Dan Miller

Dan Miller has served as Chief Information Officer and Senior Vice President of Information Security since December 2014. Dan currently holds several professional certifications including Payment Card Industry (PCI) Internal Security Auditor (ISA) and PCI Professional (PCIP).

## 6. Chief People Officer: Allyson Young

Allyson Young has served as Chief People Officer since March 2021. From September 1997 through December 2020, she held the position of HR & Brand Director for K&N Management in Austin, Texas.

## 7. Chief Marketing Officer: Martin Lee

Martin Lee has served as Chief Marketing Officer since April 2020. He served as Chief Marketing Officer for CarAdvise in Chicago, Illinois from September 2018 to March 2020. He was Chief Marketing Officer for Shopko in Green Bay, Wisconsin from February 2017 to June 2018 and Chief Marketing Officer for Sleepy's in Hicksville, New York from February 2015 to November 2017.

## 8. Vice President: Bettye B. Logan

Bettye B. Logan has served as Secretary and Vice President of the Company and a member of SCIP since 1995.

#### 9. Vice President of Real Estate: Greg Smith

Greg Smith has served as the Company's Vice President of Real Estate since April of 2020. He held the position of Chief Development Officer from December 2017 to March 2020 and Vice President of Real Estate from December 2012 to November 2017.

## 10. Vice President of Franchising: Jim Atkinson

Jim Atkinson has served as Vice President of Franchising for the Company in Poway, California since April 2019. He served as Senior Director of Franchise Development from June 2018 to March 2019 and Director of Franchising from July 2013 to May 2018.

#### 11. Vice President of Franchise Development: Jean Booth

Jean Booth has served as Vice President of Franchise Development for the Company in Houston, Texas since August 2011.

#### 12. Vice President of Career Opportunities & Team Member Engagement: Julie Vargas

Julie Vargas has served as Vice President of Career Opportunities & Team Member Management since November 2018. She served as Senior Director of Career Opportunities from November 2014 to November 2018.

# 13. Vice President of Field Operations: Patricia Carr

Patricia Carr has served as Vice President of Field Operations for the Company in Toms River, New Jersey since August 2018. From September 2012 through August 2018, she served as Vice President of Franchise Operations at Krispy Kreme Doughnut Corporation.

#### 14. Vice President of Company Store Operations: Donna Whitaker

Donna Whitaker has served as Vice President of Company Stores in Bella Vista, Arkansas since November 2018. She was Regional Director from September 2003 to November 2018.

## 15. Vice President of Operations Excellence: Earl Blood

Earl Blood has held the position of Vice President of Operations Excellence since May 2020. Earl Blood has served as the Company's Senior Director of Operations since February 2009

# 16. Vice President of State Government Relations: Leslie Roste

Leslie Roste has served as Vice President of State Government Affairs in Prairie Village, Kansas since January 2023. From January 2010 to December 2022, she was the National Director – Education & Industry Relations for King Research in Milwaukee, Wisconsin.

#### 17. Senior Director of Training: Sandra Trevino

Sandra Trevino has served as Senior Director of Training since December 2018. She was Director of Training from April 2004 to December 2018.

# 18. <u>Director of Franchise Development: Jerry Eulentrop</u>

Jerry Eulentrop has served as Director of Franchise Development for the Company in Winfield, Missouri since July 2012.

#### 19. Director of Franchise Administration and Brand Excellence: Rebecca Geyer

Rebecca Geyer has served as Director of Franchise Administration and Brand Excellence since February 2019. From May 2016 to February 2019, she was President of Sunnybrook Studios, LLC.

## 20. Member of the Board of Directors: Rick Herrman

Rick Herrman was elected to the Company's Board of Directors in December 1997. Since 2019, Mr. Herrman has served as Treasurer and a member of the Executive Committee. From July 2020 to September 2022, Mr. Herrman served as Chief Operating & Chief Financial Officer, as well as Executive Director. Mr. Herrman provides wide ranging advisory services to entrepreneurial managed enterprises, with a focus on nonprofit entities from his base in Santa Fe, New Mexico.

# 21. Member of the Board of Directors: John W. Francis

John W. Francis was elected to the Company's Board of Directors in February 2009. He currently serves other non-competitive brands as a franchise industry consultant, strategic advisor, and keynote speaker.

#### 22. Member of the Board of Directors: Robert Prosen

Robert Prosen was elected to the Company's Board of Directors in 2020. Mr. Prosen has been the CEO of The Prosen Center for Business Advancement since 2001. He is a leading business advisor specializing in business strategy and execution.

#### 23. Member of the Board of Directors: Robert Cresanti

Robert Cresanti was appointed to the Company's Board of Directors in April 2021. Robert held the position of Senior Executive Director from July 2021 to December 2022 for Accenture, in Washington D.C. From March 2014 to April 2021, Robert was the CEO for the

International Franchise Association in Washington, D.C. Cresanti has written for publications from the Harvard Business to the Wall Street Journal and in edited and written books on a wide array of topics from compliance with Sarbanes-Oxley anti-fraud act to the valuation of intangible assets.

# ITEM 3

# LITIGATION

No litigation information is required to be disclosed in this Item.

# ITEM 4

# **BANKRUPTCY**

No bankruptcy information is required to be disclosed in this Item.

#### ITEM 5

#### **INITIAL FEES**

Except as described in this Item, all new franchisees pay a \$69,500 lump sum franchise fee when they sign a MUDA (\$30,000 for the first Franchise Agreement, \$24,500 for the second Franchise Agreement, and \$15,000 for the third Franchise Agreement), and have the right to open 3 Sport Clips stores within a specified area and during a specified time over a period of 3 years. If we award a single store Franchise Agreement or a 2-store MUDA, the franchisee will pay a \$30,000 lump sum franchise fee when the franchisee signs a Franchise Agreement for a single store, or a \$54,500 lump sum franchise fee when the franchisee signs a Franchise Agreement with a 2-store MUDA (\$30,000 for the first Franchise Agreement and \$24,500 for the second Franchise Agreement). We will grant a 2-store MUDA if your store is in a city of less than 100,000 people and is at least 75 miles from any city that has more than 100,000 people. If we grant you a single store Franchise Agreement or a 2-store MUDA, you have no rights to buy additional franchises at a reduced price. There are no refunds under any circumstances. Examples of situations where we would award a single store Franchise Agreement or a 2-store MUDA would be: 1) a Sport Clips Store Manager who qualifies to become a franchisee; 2) a Veteran of the US Armed Forces who does not financially qualify for additional licenses; or 3) in areas where we, in our sole discretion, determine that it would be advantageous for the Sport Clips system to award single store Franchise Agreements or 2-store MUDAs. Examples would be in a highly developed area where there is room for only a few more licenses to be awarded, or in high-cost areas.

SCI participates in the International Franchise Association's VetFran program. Under this program, a new franchisee who is a veteran of the U.S. Armed Services, who has been honorably discharged, who has had at least one year of active service, is eligible to receive a 20% reduction on all initial franchise fees.

If you sign a MUDA for 3 or more stores, and you want to purchase additional stores after the commencement of your original Franchise Agreement and MUDA, it is our current policy to charge an initial franchise fee of \$15,000 per additional store license.

If you have 5 or more Sport Clips stores open and operating, it is our current policy to charge an initial franchise fee of \$12,500 per additional store license.

If we offer Supplemental Services in your area, you will sign the Supplemental Services Agreement that is Attachment E to the Franchise Agreement and pay a Supplemental Services Fee of \$5,000 for your first store, \$4,000 for your second store, and \$3,000 for your third store and any additional stores in one lump sum. See Item 7, Note 7, for more information regarding the Supplemental Services Agreement. The Supplemental Services Fee is not refundable under any circumstances. At the present time, we offer Supplemental Services in all areas and these services and fees are mandatory. Supplemental Service Fees are also required in cases of store relocation.

Before you open your Sport Clips store, you must purchase from the Company a point-of-sale software license to use in your store, and firewall security software. The cost for the point-of-sale software license is \$1,000. This fee is not refundable.

Before you open your Sport Clips store, you pay a Grand Opening advertising deposit of \$30,000 in one lump sum to promote your store in its local market area.

If you purchase an existing store from a Sport Clips franchisee and agree to make the required upgrades to the store as part of your purchase agreement with the seller, you will pay to SCI a deposit of one-half of the estimated total cost of the upgrades. The deposit will be fully refunded to you within 10 days after the required upgrades are completed.

ITEM 6
OTHER FEES

TYPE OF FEE AMOUNT		DUE DATE	REMARKS		
WEEKLY FEES					
Royalty	6% of Net Sales	Payable on Monday of each week by ACH transfer	Net Sales include all revenue from the franchise location. Net Sales do not include sales tax.		
Advertising	\$300 per week, or 5% of Net Sales, whichever is more	Same as royalty fee	See Note 2		
Training Fee	Base Training Fee of \$25.00 per week, plus a		See Note 3		
Stylist Recruitment Fee	1% of net sales	Same as royalty fee	See Note 4		
Technology Fee	1% of net sales	Same as royalty fee	See Note 5		
Local Advertising Coop Fee	Up to \$300 per week	Same as royalty fee	See Note 6. Payable only if you are in an area that votes to establish a local Advertising Coop.		
Local Stylist Recruiting Coop Fee  \$100 per week, or 1% of net sales, whichever is greater		Same as royalty fee	See Note 7. Payable only if you are in an area that has an established local Stylist Recruiting Coop		
Sport Clips Eric Gozur - Wayne McGlone Memorial Relief Fund Contribution \$10.00 per week		Same as royalty fee	See Note 8		
MONTHLY FEES					
Computer Software Monthly Maintenance Fee  \$165.00 per month currently		On the first Monday of each month	The fee includes support and updates to your required POS computer software. See Item 11. These fees are paid to a third-party vendor		
Accounting Software Maintenance Fee	Not to exceed \$75 per month	On the first day of each month	Fees are paid by you to the franchisor or directly to third party supplier if such a program is established		

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TYPE OF FEE AMOUNT		DUE DATE	REMARKS
IT Security Solution Firewall System	\$60.00 per month currently	On the first day of each month	Fees are paid by you directly to a third-party vendor and include PCI-DSS online tools

TYPE OF FEE	AMOUNT	DUE DATE	REMARKS			
PERIODIC OR ONE-TIME	PERIODIC OR ONE-TIME FEES					
Supplemental Services Fee \$5,000 for your first store, \$4,000 for your second store, and \$3,000 for the third store and any additional stores		Before you open your Sport Clips Store	See Item 7, Note 7			
Meeting Registration Fees	Currently between \$720 and \$845 per person for the Annual Meeting. Subject to change, but will not exceed \$1,000 during the term of the Franchise Agreement	Upon registration for national and area meetings				
\$5,000 if you own fewer than 3 open franchised Sport Clips; \$3,500 if you own 3 or more open franchised Sport Clips		Upon renewal				
OTHER FEES						
Audit Cost of audit plus 10% interest on underpayment		30 days after billing by ACH	Payable only if audit shows an understatement of at least 2% of gross sales for any month.			
Transfer Fee \$5,000 for the first store transferred, and \$1,000 for each additional store or license transferred if the transfers are in one transaction		Prior to consummation of transfer	Payable when you sell your franchise. No charge if franchise transferred to a corporation that you control. See Note 9			

Fee for Failure to Maintain POS Computer System Communication	\$100 per week for each week, or portion of a week, that your POS Computer System is not maintained with the current approved software or required Internet connection so that we can access your sales data with our standard access software	Within 10 days of the end of the week that we cannot access your Computer System	
Fee for Failure to Timely Submit Financial Statements and Reports	\$100 per week for each week, or portion of a week, that you fail to submit financial statements or reports required under the Franchise Agreement	Same as royalty fee	

TYPE OF FEE	AMOUNT	DUE DATE	REMARKS
Indemnification	All losses and expenses incurred	Upon being incurred by SCI	Payable only if SCI incurs liability because of your actions
Interest	Maximum permitted by law, on late royalties and advertising fees	Upon payment of late royalties and advertising fees	
Confidential Operating Manual Replacement Fee	\$250 per volume, or \$1,000 per set of volumes	Upon reissue of Confidential Operating Manual	Payable only if your Confidential Operating Manual is lost or destroyed
Extension Fee	\$5,000 per Franchise Agreement to extend the time by 1 year to open your stores as stated in the Development Schedule attached to your Franchise Agreement	Within 30 days of the date that your store should be open, but is not	This extension is at SCI's option See Note 10
Store Resale Assistance Fee	5% of sales price, with a minimum fee of \$5,000 and a maximum fee of \$10,000	Upon the closing of the sale of your store	Payable only if you execute a Resale Assistance Agreement requesting us to assist you in identifying a buyer for your store
Store Resale Broker Fee	Currently \$22,500	Upon the closing of the sale of your store	Payable only if you sell your store to a party that was referred to you by a business broker with whom we have an on-going relationship. The fee is paid by you directly to the Broker
Product Review Fee	SCI's out-of-pocket cost	Upon your request that SCI approve product	

All fees are imposed by and are payable to the Company unless otherwise stated in the chart above. All fees are non-refundable unless it is otherwise stated in these Notes. All fees are uniformly imposed; however, older existing franchise agreements may allow franchisees to currently pay a lower advertising fund contribution and training fee until the time of the franchisee's renewal.

#### Note 2

The Company has established and administers an Advertising Fund. Under the Franchise Agreement, you are required to pay the greater of \$300 each week, or 5% of your Net Sales for the previous week, as an Advertising Fund contribution. However, it is our current policy to charge you no more than \$600 per week as an Advertising Fund contribution. For example, if 5% of your Net Sales for the previous week exceeds \$600, we will only charge you a maximum of \$600 for that week. We can change this policy at any time, and we plan to review the maximum amount payable in December of each year. However, under the current Franchise Agreement we cannot charge you more than 5% of your Net Sales as an Advertising Fund Fee, with a minimum of \$300 each week.

There may be additional advertising requirements contained in your premises lease. The extent of such advertising requirements in your lease may or may not be subject to negotiation; consequently, the extent of any such advertising obligation, if any, may be unknown to the Company.

#### Note 3

Under the Franchise Agreement, you are required to pay a weekly Base Training Fee of \$25 per week, plus a Percentage Training Fee of \$60 or 1% of Net Sales, whichever is more. However, it is our current policy to charge you no more than \$120 per week as the Percentage Training Fee. For example, if 1% of your Net Sales for the previous week exceeds \$120, we will only charge you a maximum Percentage Training Fee of \$120 plus the Base Training Fee of \$25 for that week. We can change this policy at any time, and we plan to review the maximum amount payable in December of each year; however, under the current Franchise Agreement we cannot charge you more than the Base Training Fee of \$25 each week plus the greater of \$60 or 1% of your Net Sales each week as the Percentage Training Fee. Other than the weekly training fee, there is no additional charge for this training although you or your employees may incur expenses related to travel to attend the training.

#### Note 4

Under the Franchise Agreement, you are required to pay a Stylist Recruitment Fee of 1% of your Net Sales for the previous week. However, it is our current policy to charge you no more than \$35.00 per week as the Stylist Recruitment Fee. For example, if 1% of your Net Sales for the previous week exceeds \$35.00, we will only charge you a maximum of \$35.00 for that week. We can change this policy at any time, and we plan to review the maximum amount payable in December of each year.

## Note 5

Under the Franchise Agreement, you are required to pay a Technology Fee of 1% of your Net Sales for the previous week. However, it is our current policy to charge you no more than \$70.00 per week as the Technology Fee. For example, if 1% of your Net Sales for the previous week exceeds \$70.00, we will only charge you a maximum of \$70.00 for that week. We can change this policy at any time, and we plan to review the maximum amount payable in December of each year.

If franchisees owning 75% or more of the stores in your market area vote to establish a local advertising cooperative, you are required to participate in the local advertising cooperative membership. The local advertising cooperative can assess each member store a fee of up to \$300 per week. The amount of the fee is decided by a vote of the cooperative's members. Currently, there are no active advertising cooperatives. See Item 11 for more information on the local advertising cooperatives.

#### Note 7

If franchisees owning 75% or more of the stores in your market area vote to establish a local Stylist Recruitment Cooperative, you are required to participate in the local Stylist Recruitment Cooperative membership. The local Stylist Recruitment Cooperative can assess each member store a fee not to exceed 1% of Net Sales and can establish a minimum fee not to exceed \$100 per week. Decisions on how the funds are to be allocated are also made by a vote of the cooperative's members. Currently, there are no active Stylist Recruitment Cooperatives. See Item 11 for more information on the local Stylist Recruitment Cooperatives.

#### Note 8

The Sport Clips Eric Gozur - Wayne McGlone Memorial Relief Fund ("SCEGWMMRF") is an emergency assistance fund supported by and available only to Sport Clips franchisees, their employees, and SCI employees. SCEGWMMRF was started with a donation from SCI in the amount of \$25,000. Stores owned by SCI contribute to the SCEGWMMRF at the same rate as franchised stores.

Under the Franchise Agreement, you are required to make a weekly contribution of \$10 per week. Under the current Franchise Agreement, we cannot raise your contribution to more than \$10 each week.

Contributions to the fund may be tax deductible to you. All contributions to the SCEGWMMRF go into a general fund (not specified or designated for any particular emergency or hardship), and any distributions undergo the review process as designated by an Independent Selection Committee which is comprised of the then-current Sport Clips Area Manager of the Year, the then-current Sport Clips Coach of the Year, 2 franchisees selected by the Team Leader Advisory Council, and a representative of the Chisholm Trail Community Foundation. A copy of the Operating Agreement and tax filings for the SCEGWMMRF is made available to any franchisee upon written request.

In the event that the Fund balance exceeds \$150,000, the Independent Selection Committee has the ability to contribute to the local or national Red Cross or similar charities responding to emergencies occurring in areas where Sport Clips stores are located, and which have been declared a Federal Disaster Area. In this event, the SEGCWMMRF balance will not be depleted below \$100,000 by such contributions.

#### Note 9

If you sell your business to an existing Sport Clips franchisee, you pay a reduced fee of \$2,500 for the first store or license that is transferred to the existing franchisee, and \$1,000 for each additional store or license that is transferred.

#### Note 10

You are required to open your stores as stated on a Development Schedule that is Schedule A of your Franchise Agreement. If you do not open a store by the due date, you may request, and

SCI may grant you at its option, a one-time, one-year extension to open the store if you pay a fee of \$5,000 for each store that does not open according to the date stated on Schedule A.

# ITEM 7

# **ESTIMATED INITIAL INVESTMENT**

# YOUR ESTIMATED INITIAL INVESTMENT

TYPE OF EXPENDITURE	AMOUNT	METHOD OF PAYMENT	WHEN DUE	TO WHOM PAYMENT IS MADE
Initial Franchise Fee	\$30,000- \$69,500 (Note 2)	Lump sum	Prior to Execution of Franchise Agreement	The Company
Travel and living expenses while attending initial training	\$1,000- \$2,000	As Incurred	During Initial Training	Airlines, Hotels and Restaurants
Real Estate	(Note 3)			
Opening Inventory	\$4,000- \$6,000 (Note 4)	Lump Sum	Prior to Opening	Suppliers
Fixtures and Equipment (including computer equipment)	\$58,000- \$68,000 (Note 5)	Lump Sum	Prior to Opening	Contractors and/or Suppliers
Leasehold Improvements	\$90,000- \$150,000 (Note 6)	Lump Sum	Prior to Opening	Contractors and/or Suppliers
Supplemental Services Fee	\$3,000- \$5,000 (Note 7)	Lump Sum	Prior to Opening	The Company
Professional Fees	\$1,000- \$5,000 (Note 8)	As Incurred	Prior to Opening	Suppliers
Permits and Licenses	\$1,000- \$3,500	As Incurred	Prior to Opening	Local and State Agencies
Lease Deposit	\$0- \$10,000	Lump Sum	Prior to Opening	Landlord
Signage	\$4,000- \$8,000 (Note 9)	Lump Sum	Prior to Opening	Suppliers

TYPE OF EXPENDITURE	AMOUNT	METHOD OF PAYMENT	WHEN DUE	TO WHOM PAYMENT IS MADE
Miscellaneous Opening Costs	\$3,000- \$5,000 (Note 10)	As Incurred	As Incurred	Suppliers, Utilities, etc.
Insurance	\$1,300- \$2,500 (Note 11)	Lump Sum	Prior to Opening	Insurance Company
Grand Opening Advertising	\$30,000 (Note 12)	Lump Sum	Prior to Opening	The Company
Additional Funds - 6 Months	\$40,000- \$75,000 (Note 13)	As Incurred	As Needed	Employees, Creditors and/or Suppliers
*TOTAL	\$266,300 - \$439,500			

<sup>\*</sup> Does not include Real Estate Costs, Royalties, or Marketing Fund Contributions.

Except as stated in these Notes, none of the fees listed above are refundable once it is incurred by you. Neither the Company nor any affiliate of the Company offers financing for any of the fees listed above. See Item 10.

# Note 2

When you sign a MUDA Agreement, the initial franchise fee is \$30,000 for the first store, \$24,500 for the second store, and \$15,000 for the third store. A total of \$69,500 is due in one lump sum when you sign the MUDA Agreement; therefore, there is no additional franchise fee due for the second and third stores. When you sign a 2 store MUDA Agreement, the initial franchise fee due is \$30,000 for the first store, and \$24,500 for the second store. A total of \$54,500 is due in one lump sum when you sign the MUDA Agreement; therefore, there is not additional franchise fee due for the second store. When you sign a single store Franchise Agreement, the initial franchise fee is \$30,000. If you purchase more than 3 franchises under a MUDA, the initial franchise fee is \$15,000 for each franchise that is in addition to 3 Sport Clips stores if these licenses are purchased at the time the MUDA is executed. If additional franchise licenses are purchased after the commencement of the MUDA, the cost is \$15,000 per license. See Item 5.

## Note 3

Lease payments will vary significantly depending upon the geographic location, terms of the lease, the total area of your store, and various other fees for occupancy charged by the lessor. The typical space that the Company will approve will range from 1,000 to 1,500 square feet, although smaller or larger spaces may be approved in special situations. The rent may range from \$10.00 to \$60.00 (or higher) per square foot per year, depending on several factors. In most areas, rents typically run between \$30.00 and \$50.00 per square foot per year.

<sup>\*\*</sup> Except for the initial franchise fee (which reflects the cost for up to 3 stores), the amounts in the chart above reflect the estimated cost to open one store. The median investment of 22 stores to open one Sport Clips store during the previous calendar year was \$331,151.

The cost of initial inventory will vary depending on your store size. The estimated amount is based on our previous experience with franchisees. You are required to purchase an initial inventory of approved hair products for retail sale and in-store use.

#### Note 5

The cost of the fixtures and equipment will vary depending on the size, configuration, and location of your store. This amount includes such items as hair cutting furniture and equipment, television sets, merchandise displays, computer equipment, including a laptop for the store manager, and point-of-sale software. See Item 11 for a detailed description of computer equipment you are required to purchase for your store.

## Note 6

The estimated amount for leasehold improvements is based on the Company's experience with existing franchisees during the past year for a space of 1,000 to 1,500 square feet, which is the size the Company will typically approve. Your cost of construction will depend upon the size of the space, whether the space is new construction or previously occupied, if there is a landlord allowance in the form of either cash or free rent, and your geographical area of the country. Depending on raw materials cost (such as steel, flooring, drywall and other construction materials), construction costs may vary significantly during the course of a year. Leasehold improvements for most stores will range from \$90,000 to \$150,000 before any allowance (if any) from the landlord. If a landlord allowance is available, it can range from \$10 to \$40 per square foot, with the average being approximately \$25 per square foot range for new construction and approximately \$10 per square foot range for existing centers.

#### Note 7

If we or an Area Developer in your geographical area offer Supplemental Services, you are required to participate in this service plan. Currently, we offer these services in all areas. If you sign a MUDA, we will charge you a Supplemental Services fee of \$5,000 for the first store, \$4,000 for the second store, and \$3,000 for the third store and any additional stores.

## Note 8

This estimate includes the cost of initial legal, accounting and architectural services. Some cities and/or landlords may require that you use a professional architect or engineer to complete the plans beyond that which is provided by our store designer.

#### Note 9

The estimated amount for signage includes both store front and in-store signs. Pricing will vary depending on your landlord's sign criteria.

# **Note 10**

This amount includes utility deposits, miscellaneous business licenses and permits. Some states require a tax deposit, which can be covered by a bond or interest-bearing deposit with a bank or with the state.

Insurance requirements under the Franchise Agreement are summarized as follows:

Comprehensive General Liability Worker's Compensation Commercial General Liability Professional Liability Business Interruption Insurance Employment Practices Liability Life Insurance (recommended)	\$ 2,000,000 Per state requirements \$ 2,000,000 \$ 1,000,000 \$ 200,000 \$ 500,000 \$ 1,000,000
Cyber Liability (recommended)	\$ 500,000

Insurance costs may not be uniform since premiums differ depending upon location, amounts of insurance acquired, the insurance company's assessment of risk, the location of the insured business and business premises, insurance requirements of the landlord as set forth in the business premises lease, and applicable law.

# **Note 12**

The amount of \$30,000 is paid to the Sport Clips Ad Fund and is spent by the Ad Fund to promote your store in its local market area using a mix of public relations, promotions, advertisements, direct mail, coupons, and other marketing strategies determined by us and in our sole discretion. You may spend additional amounts on other promotional activities that are arranged by or approved by us.

#### Note 13

This estimates your initial start-up expenses. These expenses include payroll costs. These figures are estimates and we cannot guarantee that you will not have additional expenses starting the business. Your costs will depend on factors such as: How well you execute and how thoroughly you implement our methods and procedures; your management skill, experience and business acumen; local economic conditions; the local market for our product and services; the prevailing wage rate; competition; and the sales level reached during the initial period.

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#### ITEM 8

#### RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICE

You must purchase all equipment, supplies and inventory in accordance with specifications issued by the Company. These specifications include design, appearance and quality. You must also purchase inventory and equipment from our approved vendors. Our specifications for vendor approval include warranty, reliability and delivery. All specifications for inventory and vendors will be given to you upon your request.

In order to maintain a consistent image, store design and quality throughout the System, you are required to purchase for resale, and maintain a minimum inventory level of Paul Mitchell and other brands of hair care products as specified by Sport Clips from time to time. If you wish to purchase inventory or equipment not previously approved by the Company, or from an unapproved vendor, you must submit to us a written request. We will investigate the vendor and examine the product and assess whether or not the product will enhance the System's integrity and uniformity. We may charge you a fee that will not exceed the cost of our examination. Typically, we will give you a written response within 30 days. Our criteria for approving suppliers are available to franchisee's written request.

The Company maintains a National Vendor Program list. The vendors on the list are approved by us, and in many cases, we have negotiated purchase arrangements with these vendors, including price and credit terms. However, you are not prohibited from negotiating your own terms with these or other vendors.

We may purchase some supplies in large quantities to reduce the unit cost to you. These items are sold to you at our cost plus a markup to cover overhead and handling costs. Except for the salon point-of-sale software described below, you are not required to purchase these items from us, and these supplies will constitute less than 5% of your initial and on-going expenses. In the calendar year 2022, our total revenue from the sale of supplies, including the point-of-sale software, to franchisees was \$45,000, which was less than 1% of our total revenue. Our cost to purchase these supplies was approximately \$22,500.

Your purchases from SCI or our designated or approved sources or under our specifications will be approximately 70% of your total initial investment (not including the initial franchise fee) and approximately 7% of your ongoing expenses (not including royalties, training and advertising fees) in the operation of the Franchised Business.

You must purchase the Sport Clips point-of-sale computer software system for your store from the Company, because we are the only supplier of this system. We purchase the point-of-sale software from OpenSpend, Inc., dba Salon Ultimate in bulk, and mark up the price when we sell it to franchisees in order to cover our costs, for licenses and hosting other technology platforms. In the calendar year ending December 31, 2022, our revenue from the sale of the point-of-sale system to franchisees was \$45,000, which was less than 1% of our total revenue for the year 2022. Our cost during the year of 2022 to distribute the system and related supplies was \$22,500. The cost of the point-of-sale software system from SCI is less than 1% of your total purchases in connection with establishment of your store. See Item 11 for more information on the computer software you are required to purchase.

CDW, in Vernon Hills, Illinois, is the only approved supplier of certain computer hardware you are required to purchase. OpenSpend, Inc. allows its proprietary software to be loaded onto the computer by CDW who tests it before selling it to you. Except for its agreement to supply Sport

Clips franchisees and Area Developers with computer hardware, we are not affiliated with CDW and we do not derive any income from your purchase of computer hardware from CDW. The cost of the computer hardware that you are required to purchase from CDW is less than 2% of your total purchases in connection with establishment of your store. See Item 11 for more information on the computer you are required to purchase.

We do not seek or accept commissions or any other payments or consideration from approved vendors. Some vendors may contribute to the cost of hosting an annual or area meeting for franchisees. In this case, we may accept the contribution and, if the contribution is in cash, we will deposit the contribution into our general operating account.

If you are in an area that we or an Area Developer offers certain Supplemental Services, then the Company or the Area Developer is the only approved vendor for these services. These services include assistance with site review, working with the store designer or architect, soliciting and comparing construction bids, assistance with ordering signs, and coordination with your general contractor. The charge for Supplemental Services is less than 2% of your initial startup costs. During the calendar year of 2022, our total revenue for supplemental services provided to franchisees was \$181,000 and \$30,500 of this amount was paid to Area Developers for the services they provided. The remaining amount of \$150,500 from these fees was less than 1% of our total revenue for the year 2022.

Your premises lease is subject to the Company's approval. In order to obtain our approval, the lease must include the following provisions:

- 1) The premises are used for the business licensed under the Franchise Agreement.
- 2) The Company will have the right to enter the premises to make any modifications necessary to protect our Proprietary Marks.
- 3) Upon the written request of the Company, the landlord will supply us with a written copy of the lease, your account information, sales reports, and any other related information.
- 4) The Company will have the option, but not the obligation, to assume the lease and occupy the business premises, with the right to sublease to another franchisee, upon the default, termination or expiration of the Franchise Agreement or the lease. The landlord will give the Company 30 days upon termination of your rights under the lease to exercise its option.
- 5) The lease may not be amended, assigned or sublet without the Company's prior written approval.

Insurance requirements under the Franchise Agreement are summarized as follows:

Comprehensive General Liability	\$	2,000,000
Worker's Compensation	Per	state requirements
Commercial General Liability	\$	2,000,000
Professional Liability	\$	1,000,000
Business Interruption Insurance	\$	200,000
Employment Practices Liability	\$	500,000
Life Insurance (recommended)	\$	1,000,000
Cyber Liability (recommended)	\$	500,000

You may purchase the required insurance from any source. Insurance costs may not be uniform since premiums differ depending upon location, amounts of insurance acquired, the insurance company's assessment of risk, the location of the insured business and business premises, insurance requirements of the landlord as set forth in the business premises lease, and applicable law.

Other than as disclosed in this Item, neither the Company, nor any officer of the Company, nor any affiliate of the Company, is an approved supplier, the only approved supplier, or owns any interest in an approved supplier, for any products or services offered by you in a Sport Clips store, nor does the Company or any affiliate of the Company derive revenue or any other material consideration as a result of required purchases or leases.

As of the date of this Disclosure Document, there are no purchasing and distribution cooperatives in the Sport Clips System, except as disclosed in this Item. We provide no material benefits (such as renewal or granting additional franchises) based on your use of designated or approved sources.

# ITEM 9 FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this Disclosure Document.

	OBLIGATION	SECTION IN AGREEMENT	DISCLOSURE DOCUMENTITEM		
a.	Site selection and acquisition	Articles I(B), IV(A), V(B) and V(C) of Franchise Agreement	Items 6 and 11 in the Disclosure Document		
b.	Pre-opening purchases/leases	Articles V(E) and V(J) of Franchise Agreement	Item 8 in the Disclosure Document		
C.	Site development and other pre-opening requirements	Article V of Franchise Agreement	Items 6, 7 and 11 in the Disclosure Document		
d.	Initial and on-going training	Article V(F) of Franchise Agreement	Item 11 in the Disclosure Document		
e.	Opening	Articles IV(A), V(D), V(E), and V(F) of Franchise Agreement	Item 11 in the Disclosure Document		
f.	Fees	Article III of Franchise Agreement	Items 5 and 6 in the Disclosure Document		
g.	Compliance with standards and policies/Policies & Procedures Manual	Articles Article V(J), V(K), V(L), and VII of Franchise Agreement	Item 11 in the Disclosure Document		
h.	Trademarks and proprietary information	Article VI of Franchise Agreement	Items 13 and 14 in the Disclosure Document		
i.	Restrictions on product/services offered	Articles V(I), V(J), V(K) and V(L) of Franchise Agreement	Item 16 in the Disclosure Document		
j.	Warranty and customer service requirements	Article V(N) of Franchise Agreement	Item 11 in the Disclosure Document		
k.	Territorial development and sales	None	Not Applicable		
I.	On-going product/service purchases	Articles V(K) of Franchise Agreement	Item 8 in the Disclosure Document		
m.	Maintenance, appearance and remodeling requirements	Articles II(B)(2), V(E), V(J) of Franchise Agreement	Item 11 in the Disclosure Document		

	OBLIGATION	ARTICLE IN AGREEMENT	DISCLOSURE DOCUMENT ITEM
n.	Insurance	Article X of Franchise Agreement	Items 6 and 8 in the Disclosure Document
0.	Advertising	Article IX of Franchise Agreement	Items 6 and 11 in the Disclosure Document
p.	Indemnification	Articles X(A), XI(F)2, XI(H), and XVI(E) of Franchise Agreement	Item 6 in the Disclosure Document
q.	Owner's participation/ management/staffing	Articles V(F)(1) and (V)(F)(2) of Franchise Agreement	Items 11 and 15 in the Disclosure Document
r.	Records/reports	Article VIII of Franchise Agreement	Item 6 in the Disclosure Document
S.	Inspections/audits	Article VIII(G) of Franchise Agreement	Items 6 and 11 in the Disclosure Document
t.	Transfer	Article XI of Franchise Agreement	Item 17 in the Disclosure Document
u.	Renewal	Article II of Franchise Agreement	Item 17 in the Disclosure Document
V.	Post-termination obligations	Article XIII of Franchise Agreement	Item 17 in the Disclosure Document
W.	Non-competition covenants	Article XIV of Franchise Agreement	Item 17 in the Disclosure Document
X.	Dispute resolution	Article XVII of Franchise Agreement	Item 17 in the Disclosure Document

#### **ITEM 10**

# **FINANCING**

#### SUMMARY OF FINANCING OFFERED

Item Financed (Source)	Source of Financing	Amount Financed	Down Payment	Term (years)	Interest Rate	Monthly Payment	Prepay Penalty	Security Required	Liability Upon Default	Loss of Legal Right Upon Default
Initial Franchise Fee	None	None								
Financing for build-out, inventory, equipment and fixtures	None	None								
Lease Space (Note 1)	SCI	Guarantee of Lease	1 or 2 months of rent	5-10 years	None	None	None	Personal Guaranty, Equipment, Fixtures and Inventory	Loss of franchise, and unpaid rent and attorney fees	None
Financing for Additional Stores (Note 2)	SCI	Guarantee of Loan	Varies	5-7 years	Varies	Varies	Varies	Personal Guaranty, Equipment, Fixtures and Inventory	Loss of franchise, liquidated damages of two months payments under the loan, and attorney fees	None

#### Note 1

In some cases, we will guarantee your lease with a third party if you have acceptable credit and that is the only way to obtain an exceptional location. (Agreement to Guaranty Lease, Section 3). If we agree to guarantee your lease, you, your corporation and all the shareholders of your corporation, or all the members of your limited liability company must execute our Agreement to Guaranty Lease, a copy of which is included in Exhibit E to this Disclosure Document (See Item 22). We will charge you a fee for this guarantee, equal to two months' rent (including your "Triple Net Charges" that you pay to the landlord, which include Common Area Maintenance, taxes and insurance allocations) if you are a new franchisee, and one month's rent (including Triple Net Charges) if you already have at least one open Sport Clips store. For leases with terms of 10 years, these charges will be adjusted to an amount equal to four months' rent (including Triple Net Charges) if you are a new franchisee and two months' rent (including Triple Net Charges) if you already have at least one open Sport Clips store. We will require your personal guaranty, and the personal guaranty of all shareholders and members if you are a corporation or a limited liability company, and we will also require a security interest in your equipment and fixtures. (Agreement to

Guaranty Lease, Section 2). Generally, leases can be prepaid without penalty at any time during the term. We require that you pledge your fixtures, equipment and inventory as collateral for our guaranty (Agreement to Guaranty Lease, Section 9). If you do not make a rent payment on time and the landlord seeks payment from us, we have the right to collect the unpaid rent plus an additional two months' rent as liquidated damages. (Agreement to Guaranty Lease, Section 7). We can also obtain court costs and attorney's fees if a collection action is necessary. (Agreement to Guaranty Lease, Section 14).

#### Note 2

In some cases, we may guarantee your loan with a third-party lender for your second or other additional stores if you have acceptable credit and you have identified a location that we believe is an exceptional location. This program is not available for a first Sport Clips location owned by you. In order to qualify for this program, you must be in full compliance with your existing Franchise Agreements. If we agree to guarantee your loan, you and your corporation and the shareholders of your corporation or members of your limited liability company must execute our Guaranty, a copy of which is included in Exhibit F to this Disclosure Document (see Item 22). We require that you pledge your fixtures, equipment and inventory as collateral for the guaranty (Guaranty, Section 9). We charge a fee for this guarantee that is 5% of the loan amount, and you must pay this amount before closing the loan. If you do not make a note payment on time and the lender seeks payment from us, we have the right to collect the unpaid note payment plus an additional two months' payment under the note as liquidated damages (Guaranty, Section 7). We can also obtain court costs and attorney fees if a collection action is necessary (Guaranty, Section 14).

Except as disclosed in these Notes, the Company does not offer financing that requires you to waive notice, confess judgment or waive a defense against the Company, although you may lose your defenses against the Company and others in a collection action on a note that is sold or discounted. SCI does not have the practice or intent to sell, assign or discount to a third party any part of the financing arrangement. The Company does not receive direct or indirect payments for placing financing. The Company does not arrange financing from other sources.

Except as disclosed in Notes 1 and 2, the Company does not offer financing or guarantee your obligations to third parties.

#### **ITEM 11**

# FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS, AND TRAINING

Except as listed below, the Company is not required to provide you with any assistance.

Before you open your business, the Company or the Area Developer will:

1) Review and approve your location within 30 days of your request, including a completed Site Package that conforms to our requirements for information to be included for us to make an informed decision regarding your proposed site, but this review and approval is not a warranty or guarantee of the likelihood of success of your Sport Clips business (Article IV.A.1). We do not own premises that are leased to franchisees.

The Company generally approves sites in shopping centers that have adequate parking, are in a market that serves at least 25,000 people, and are highly visible. Our approval of your site is not a guarantee of success, and we only verify that the site meets our minimum requirements. We do not verify the strength of co-tenants or the likelihood that the co-tenants may vacate the center in the future. We do not research highway department plans for roads in the area, and highway construction may affect the accessibility of your location. We do not research city, county, state or federal plans for future development in your area.

The Company may review a site before you sign the Franchise Agreement. However, you usually sign your Franchise Agreement before you have selected a site and before we have approved your site. We will approve or disapprove your site within 30 days of receiving written notice from you of a selected site, including a completed Site Package that conforms to our thencurrent requirements for information to be included for us to make an informed decision regarding your proposed site. You have one year from the date you sign a Franchise Agreement to obtain our approval for a location and to open a store. If you do not obtain our approval of a location and open a store within this one-year period, your Franchise Agreement and development rights will be terminated, and you will lose your initial franchise fee unless you pay the Extension Fee. See Item 6 for more information about the Extension Fee.

If you have signed a Franchise Agreement, and we become aware of a potential site in your area, we may refer you to the site for your appraisal. However, by referring the site to you for your appraisal, we are not recommending or endorsing the site. We maintain a written Real Estate Priority Policy that outlines how we notify franchisees in the same geographical area of available sites that come to our attention. Upon your request, you may review this Policy before you sign the Franchise Agreement.

- 2) Within 30 days of signing the Franchise Agreement, provide written specifications for store construction or remodeling and for all required and replacement equipment, inventory and supplies (Franchise Agreement, Article IV.A.3). See Item 8 of this Disclosure Document. We do not provide, install or deliver these items directly, but provide you with the names of approved suppliers.
- 3) Within 12 months of signing your Franchise Agreement, train and instruct you and one other person (Franchise Agreement, Article IV.A.4).
- 4) Within 12 months of signing your Franchise Agreement, and before you open your store, train your store manager (Franchise Agreement, Article IV.A.4). We may provide this training in your local market area if there is a training facility in the area. If there is no training facility, your manager will travel to another market area to receive this training. We do not charge a fee for this training, but you will need to pay the travel and living expenses for your store manager during the

training, which is usually 1 or 2 weeks in duration, depending on the skill level and experience of your manager.

5) Within 12 months of signing your Franchise Agreement, and during the week before your first store opens and for three to five days after your store opens, provide on-site assistance to you at your store location (Franchise Agreement, Article IV.A.5). The time that the Company or an Area Developer spends at your location will vary at our discretion but will typically decrease as you gain experience in opening stores. This on-site assistance may, at your request, include training of your stylists. We may provide some of this training at a central training center in your market area.

Franchisees typically open their first store from 6 to 12 months after signing the Franchise Agreement. The factors which affect this time include identification of an agreement on a site, lease negotiations with the landlord, permitting with the city or county, store construction, delayed installation of equipment, fixtures, and signs, and merchandising.

During the operation of your franchised business, the Company or the Area Developer will:

- 1) Provide you with the Company's updated standards and specifications.
- 2) Provide periodic inspections of your business and evaluate the products and services which you sell.
- Provide recommended prices for services and products.

The Company is not obligated under the Franchise Agreement to conduct advertising. However, the Company operates advertising programs and provides marketing, advertising and public relations programs, creative resources and collateral materials and services to you through the Advertising Fund. Materials provided by the Advertising Fund to all franchisees are prepared by the Company's in-house marketing team, or by an outside professional advertising agency. The materials include audio and video assets to support traditional media channels such as radio and television, as well as digital, social and streaming creative needs. In addition, print advertisements and other collateral brand materials are developed by the SCI marketing team. You will receive these materials at no additional charge, and by request, or you may create materials using approved templates available on the Company's web-based marketing repository. The Advertising Fund also uses at least 80% of the weekly Ad Fund Contribution for consumer marketing, some of which may be spent in the markets where the funds were contributed although there is no requirement to spend any certain percentage of these funds in the areas where the stores that contributed are located. If you wish additional advertising over and above what is placed by the Company for you through the Advertising Fund, you must place these advertisements at your own cost.

You may develop advertising materials for your own use, by submitting an ad request form or, using pre-approved Sport Clips templates. You may also develop ads without using a pre-approved template at your own cost. However, the Company must approve, in advance and in writing, the use of any advertising materials that are not created by the Company or created without a pre-approved template. If you do not receive written disapproval from the Company within 30 days from the date we receive the materials, you may use the advertising materials. You may not advertise over the Internet except as approved by the Company.

In the past, the Company has negotiated fees paid to celebrities to represent Sport Clips. We are not paying any fees to celebrity spokespersons at this time. We will continue to consider the use of celebrities when we develop new advertising campaigns. Major League Baseball (MLB), National Basketball Association (NBA), National Hockey League (NHL), National Football League (NFL), NASCAR, National Collegiate Athletic Association (NCAA) and other sponsorship agreements may be paid out of the Advertising Fund to build the brand at a national as well as the regional and local level.

The Company is reimbursed by the Advertising Fund to cover the cost of administering the Fund. The Advertising Fund is used to promote the products and services sold by franchisees and is not used to sell additional franchises.

The Advertising Fund collects advertising contributions from all franchisees and from all Company-owned stores that contribute to the Advertising Fund on the same basis as franchisees. Company-owned stores contribute an amount to the Advertising Fund at the level that is charged to all new franchisees.

All payments to the Advertising Fund must be used for administration expenses, market research, cost of producing and distributing advertising materials, cost of promotional prizes and fulfillment, development and hosting of digital and social consumer marketing platforms, celebrity spokesperson fees, NASCAR or other sports sponsorships and associated activation costs, cause related sponsorships, public relations support, stylist recruitment advertising, and charges for placing consumer advertising in a variety of media selected by the Company. You must contribute the amounts described in Item 6, under Note 2.

The Advertising Fund is administered by the Company's Chief Marketing Officer (See Item 2). We administer the Fund to ensure uniformity of the marketing message, and to ensure the most cost-effective media mix. Sums that you contribute to the Advertising Fund are maintained in a separate account, and we allocate the funds as we deem appropriate in our sole discretion. We may make a reasonable allocation for overhead expenses we incur in administrating and managing the Fund, including all or part of some employee salaries and their fringe benefits. During the last fiscal year (ending on December 31, 2022), the Advertising Fund spent 92.0% of its disbursements on consumer advertising, including but not limited to, media purchases, sports sponsorships, web platforms (including digital and social sites), cause and veteran related programs, public relations, promotional items, and collateral materials; 1.5% of its disbursements as an advertising contribution to the Stylist Recruitment Fund and Technology Fund; and 6.5% of its disbursements on administrative expenses. The Company uses outside advertising agencies for a portion of the Fund's creative development and ad production. Advertising fees not spent in the year they are collected remain part of the Advertising Fund and are carried forward to the next year. No part of the Advertising Fund is used exclusively to solicit franchisees, but we reserve the right to include a notation in any advertisement indicating that franchise opportunities are available. If the Company includes such notation, the Company will reimburse the Advertising Fund for its proportionate share of its use of the materials.

An annual unaudited accounting of the Advertising Fund expenditures is available to all Franchisees upon written request, usually in the first quarter of each year. The Company provides additional accountings and quarterly and/or annual plans to Franchisees as it deems necessary in its sole discretion, or upon a franchisee's written request.

The Company does not represent or warrant that contributions to the Advertising Fund will be spent in any local market in proportion to contributions made by franchisees in that market. The Company's right and discretion to place advertising and spend funds is not required to be proportionate to the Advertising Fund income received from any local market or from any particular franchisee. The Company is not required to spend any amount on advertising in your area or territory.

The Company may initiate marketing programs intended to enhance sales. These may include, by way of illustration and not of limitation, coupons, gift certificates, combination or interchange programs with other companies, print advertising, direct mail, and email, text, digital and social messaging. You are obligated to participate fully in all such programs according to their terms as prescribed by the Company, and you are required to honor discounts and redeem coupons, up to a redeemed value of \$5,000 each year, that are part of any local, regional, or

national marketing programs or promotions sponsored or approved by the Company or the Advertising Fund.

Currently, the Company consults with the Team Leader Advisory Council ("TLAC") and the Area Developer Advisory Council ("ADAC") to provide advice and counsel to the Company in preparation and execution of marketing programs. However, we have the final authority to direct expenditures from, and administer, the Advertising Fund. The TLAC consists of 5 franchisees elected by their peers, one franchisee appointed by the elected members, and one franchisee appointed by us. The ADAC consists of 3 Area Developers elected by their peers. Other than the TLAC and the ADAC, there is no committee or council of franchisees that has the primary purpose of advising the Company on, or participating in, the administration of the Advertising Fund.

Under the Franchise Agreement the Company does not have the power to require advertising cooperatives to be formed, charged, dissolved, or merged. However, under the Franchise Agreement, when franchisees owning 75% or more of the stores in your area market vote to establish a local advertising cooperative, you are required to participate in the local advertising cooperative membership. The rules of the local cooperative are established by the adoption of by-laws drafted by the participating stores and are subject to our approval. An annual financial statement available for review by the participating franchisees is a condition of our approval. This financial statement does not need to be audited unless the cooperative votes to require an audit. The cooperatives can include collective advertising for employee recruitment if there is no Stylist Recruitment Cooperative active in the area. Contributions to the cooperatives are determined by a majority vote of the franchisees within the respective areas, with each open store receiving one vote, but cannot be more than \$300.00 per week. If we own a store in the market area, our store will not vote to establish the local advertising cooperative, but our store will belong to the cooperative if it is formed. The Company-owned store will also pay the same contribution to the cooperative as franchised stores and will have the same voting rights within the cooperative as franchised stores. Currently, there are no advertising cooperatives that assess its members. You are not required to participate in any other advertising funds or programs that are not described in this Item.

Under the Franchise Agreement the Company does not have the power to require Stylist Recruitment Cooperatives to be formed, charged, dissolved, or merged. However, under the Franchise Agreement, when franchisees owning 75% or more of the stores in your market vote to establish a local Stylist Recruitment Cooperative, you are required to participate in the local Stylist Recruitment Cooperative membership. The rules of the local cooperative are established by the adoption of by-laws drafted by the participating stores and are subject to our approval. An annual financial statement available for review by the participating franchisees is a condition of our approval. This financial statement does not need to be audited unless the Cooperative votes to require an audit. Contributions to the Cooperatives are determined by a majority vote of the franchisees within the respective areas, with each open store receiving one vote. The local Stylist Recruitment Cooperative can assess each member store fee of up to \$100.00 per week or 1% of Net Sales, whichever is greater. If we own a store in the market area, our store will not vote to establish the local Cooperative, but our store will belong to the Cooperative if it is formed. The Company-owned store will also pay the same contribution to the Cooperative as franchised stores and will have the same voting rights within the Cooperative as franchised stores. Currently, there are not any Stylist Recruitment Cooperatives that assess its members. You are not required to participate in any other stylist recruitment funds or programs that are not described in this Item.

You must buy at least one Windows 10/11 computer system designated for POS (point-of-sale), up to four POS computer systems running Apple iOS (Tablets), up to two Client facing Self Check-In computer systems (Kiosks), a Client facing digital display to display the POS Wallboard, up to 2 EMV enabled integrated payment terminals, up to 2 EMV enabled mobile payment terminals, store manager's portable notebook or laptop, cash drawer, the necessary software, and required

peripherals for each of your Sport Clips stores to allow for electronic communications and point-of-sale (POS) recordings. The computer system keeps track of sales, cash received, and other data.

We have independent access to the sales, information and reports generated on this computer system, and we will poll your computer system at least daily to collect this information. The Franchise Agreement does not limit our ability to collect information through your computer system.

The cost of the computer system(s) and its required peripherals for the typical store design, including the Manager's laptop, is currently approximately \$7,500. You are also required to purchase the current mandated managed firewall IT Security solution and the included IT Security online tools. There is currently a cost of \$60 per month for the managed IT Security solution hardware. Some of these items must be purchased from OpenSpend, Inc., CDW, Best Buy, Netsurion or other approved vendors.

The cost of the point-of-sale software license that you must purchase from the Company is currently \$1,000 for each store. There also may be a POS license transfer fee which must be paid upon the transfer of your store. This fee is currently \$500 for OpenSpend POS. You must also have an always-on broadband Internet connection with a minimum of 60 mbps download and 20 mbps upload speed in your store which runs through the mandated firewall IT Security solution for the POS. There is also Guest wi-fi available for Clients, which when turned on with the POS above, will require a minimum internet connection of 100 mbps download and 30 mpbs upload speed. An additional internet camera system may require much higher bandwidth needs depending on the solution. Under the Franchise Agreement, you are required to pay a Technology Fee of 1% of your Net Sales for the previous week. However, it is our current policy to charge you no more than \$70.00 per week as the Technology Fee. We can change this policy at any time, and we review the maximum amount payable in December of each year. Additional fees for PCI DSS compliance and computer security, up to but not exceeding \$100 per month, may also be mandated to ensure compliance with current credit card security standards.

You have an obligation under the Franchise Agreement to update or upgrade the store hardware or the software within a maximum of 4 years from purchase and/or when updates become available. We may ask you to upgrade your store hardware within 4 years if the operating system is no longer viable for our software platforms or is an IT Security risk. Additional fees will be mandated, up to \$250 a month per store, for the Company and or POS vendor to support equipment that is older than 4 years old. The Franchise Agreement does not set a limit on your obligation to keep current with computer updates. Currently, the software supplier (not SCI) charges you a monthly fee of \$165.00 to maintain the POS software system, and this fee includes upgrades and updates to the POS software system and telephone technical support. Except for upgrades to the POS software, we cannot predict the cost of future upgrades for other software or hardware, because these costs are set by the manufacturers.

You are required to adhere to the current Payment Card Industry Standards known as PCI-DSS and/or any IT Security substitute mandated by the Company. You must pay the costs associated to comply with these standards. Under the Franchise Agreement, you are required to provide the Company, at our request, with evidence of the required computer security compliance and give to us all available copies of an audit, scanning results, or documents relating to your compliance. You are required to notify the Company within 4 business hours if you suspect or have been notified by any third party or government agency of a possible security breach related to the POS used in any store.

We host a web enabled application available via your browser which allows you to view data and reports from your Store and modify settings in your Store remotely via an Internet connection.

Upon registration in the initial training program, we will lend to you one copy of Sport Clips Operating Manuals that contain mandatory and suggested standards and procedures. The Manuals and the periodic updates are distributed through our intranet system. The Manuals are confidential and remain the Company's property. The Company may modify this Manual, but the modifications will not alter your status and rights under the Franchise Agreement. The table of contents of the Manual is as follows:

Subject	Number of Pages
Franchise Manual	169
Store Operations	152
Salon Ultimate Online Documentation for Stylists, Managers, Franchisees	697
Sample Store Team Member Handbook	61
Store Opening Playbook	21
Management Training Camp	223
Grand Opening Recruitment Resource Guide	24
Guide to Successful Neighborhood Marketing	17
Total Number of Pages	1,364

The initial training program is generally offered once a quarter. It is conducted at the Company's office in Georgetown, Texas. This training program is mandatory for all new franchisees. You must complete the initial training program to our satisfaction approximately 5 months before you may open your business. Sandy Trevino is in charge of the training program. See Item 2 for Ms. Trevino's experience. The minimum level of experience of the instructors in the field that is relevant to the subject taught and our operations is 2 years, and the average number of years of experience in the respective fields of the instructors is 19.

The Company does not charge for the initial training program, but you must pay the travel and living expenses for you and one other person. Training materials consist of electronic copies of the Training presentations and various handouts.

The following table describes our initial training program as of the end of our most recent fiscal year:

	Т	RAINING PROC	GRAM	
Subject	Hours of Classroom Training	Hours of Self Paced or E- Learning	Hours of Field/On the Job Training	Location
Team Leader Orientation	1	1	1	Virtual or Area Developer's Pilot Store
Orientation Lessons (Business, Operations, Team Development, Marketing)		23		At any location chosen by you, including your home, that has Internet access
Core Camp Prerequisites		3		-
Core Camp Day 1: All Star Haircutting & Client Experience Standards Follow-up	6		1.5	Area Training Center or in Your Store/Virtual
Core Camp Day 2: Movement & Blending, Beard Grooming	6		2	Area Training Center or in Your Store/Virtual
Team Member Orientation	N/A		4	Area Training Center or in Your Store
Management Training Camp	36		N/A	Area Training Center or in Your Store/Virtual
Sport Clips Standards	4		31	Classroom training in Area Training Center.
Team Leader Training Camp Qualifying Exam	1		N/A	On-line examination from Franchisee's home
Business Planning & Tools	5	2	2	Classroom training in Georgetown, Texas, and field training in Area Training Center
Compensation Plans	2	1	N/A	Classroom training in Georgetown, Texas
Scheduling and Productivity	4		N/A	Classroom training in Georgetown, Texas
Culture and Communication	3		N/A	Classroom training in Georgetown, Texas
Feedback, Coaching and Counseling	2		N/A	Classroom training in Georgetown, Texas
Team Recruitment, Interviewing & Hiring	7.5		2	Classroom training in Georgetown, Texas, and field training at Area Training Center or virtual/online
Grand Opening Process and Supplier Management	4		N/A	Classroom training in Georgetown, Texas
Marketing	1		N/A	Classroom training in Georgetown, Texas
Training & Development	2		N/A	Classroom training in Georgetown, Texas
Post-Class Action Plan	0.5		N/A	Classroom training in Georgetown, Texas

In addition to the classroom and field training outlined above, self-paced activities and eLearning modules are included that will take approximately 30 hours to complete.

The Company will bear the cost of instruction and training materials for your Manager, Coordinators and Stylists for most training, but you are required to pay for a mannequin tripod for training purposes as part of your initial investment. You will also need to pay for the cost of mannequin heads used by your Stylists in virtual haircutting classes sponsored by SCI. Currently, the cost of mannequin heads average \$37.

The Company holds an annual national meeting and area meetings to discuss sales techniques, merchandising, and advertising programs. Currently, we charge a registration fee between \$720 and \$845 per person for these meetings. You and your Manager are required to attend the national meeting. This fee may increase in the future but in no case will it exceed \$1,000 per person per year during the term of your Franchise Agreement. Your Assistant Manager and Stylists may also attend the national meeting if you pay the required registration fee which, for these employees. is currently a minimum of \$545 per person. You must pay all your travel and living expenses when you attend the annual or area meetings. These meetings are held at locations chosen by the Company. If you are not in default of the Franchise Agreement, and you and your Store Manager attend the entire annual national meeting and required seminars, we will pay you \$1,300 within 30 days after the annual national meeting. If your store is open for less than 12 months, or if you have been a party to this Franchise Agreement for less than 12 months, at the time your first attendance of the national meeting since the date of signing this Franchise Agreement, we will pay you \$100 for each full calendar month your store has been open and operating under that store's current Franchise Agreement at the time of the annual national meeting. You must be in compliance with and cure any existing defaults under the Franchise Agreement as well as complete all attendance requirements within 7 months of the conclusion of the annual national meeting or you will irrevocably forfeit the \$1,300.00 payment.

#### **TERRITORY**

Each Sport Clips Franchise Agreement is for one specific location approved by the Company, and you must receive the Company's permission before relocating.

You will receive an exclusive territory during the initial 5-year term of your Franchise Agreement. The territory is the lesser of a 1-mile radius around your location or a radius around your location that encompasses a population of 25,000 people. During the initial term, we may not sell any franchises nor open any Company-owned Sport Clips stores in the territory. After the initial 5-year term, you do not have an exclusive territory, but we will give you the first right of refusal to open a location within the territory as long as you are not in default of the Franchise Agreement. To exercise your first right of refusal, you must sign a Franchise Agreement for the additional location within 30 days of receiving written notice from the Company. If you do not sign a Franchise Agreement, we are free to sell a franchise or open a Company-owned store within the territory. After the initial term, you will not have an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control.

If you sign a MUDA, we will define for you a non-exclusive territory (the "MUDA Territory") for you to open your store(s). We may sell franchises and open Company-owned stores within the MUDA Territory until you open a store and obtain a territory under a Franchise Agreement for that location as defined in this Agreement. After you sign a lease for a location, your territory will be the lesser of a 1-mile radius around your location or a radius around your location that encompasses a population of 25,000 people, as defined in the Franchise Agreement.

Except as described in this Item, your exclusive territory does not depend on achieving any sales volume, market penetration or other contingency, and there are no other circumstances that will allow the exclusive territory to be altered.

We will approve the relocation of your store if you obtain a new lease and site that we approve, and your proposed site meets our standard location criteria.

There are no restrictions on franchisees from soliciting or accepting orders outside of their defined territories, except that you may not sell hair care products by mail order or over the Internet except in accordance with the Company's Confidential Manual. Currently, under the Confidential Manual, the sale of hair care products by mail order or over the Internet is not permitted. You may solicit business outside your territory without paying any compensation.

There are no restrictions on the Company from soliciting or accepting orders within your defined territory through either mail order or the Internet. We currently do not solicit or accept orders except through our Company-owned stores. However, we may solicit or accept orders through the Internet or through mail order in the future, and we do not need to pay you compensation for orders solicited in your territory. You do not receive the right to acquire additional franchises within your territory under the Franchise Agreement except as expressly provided for in the Agreement.

Neither the Company nor its Affiliates are restricted by the Franchise Agreement from establishing other franchises or Company-owned outlets or other channels of distribution selling or leasing similar products or services under a different trademark, including through the Internet. We, or our Affiliates, may acquire companies with stores that offer hair cutting services and sell hair care supplies under a different trademark, including stores in your area. In this case, we or our affiliates may operate and franchise these stores.

#### **TRADEMARKS**

The principal Sport Clips commercial symbol that we will license to you appears on the cover of this Disclosure Document.

The Company grants you the right to operate a store under the name "Sport Clips." By trademark, the Company means trade names, trademarks, service marks and logos used to identify your store. The Company and/or its Affiliates registered the below trademarks on the United States Patent and Trademark Office principal register, and when required all affidavits have been filed:

Sport Clips Haircuts (Design) (S/M) Registration No.: 4360713 Date: July 2, 2013 Sport Clips Haircuts (Words) (S/M) Registration No.: 3099213 Date: May 30, 2006

These trademarks are licensed exclusively to the Company by SCIP and SCLTD (see Item 1) through a Licensing Agreement between the Company, SCIP and SCLTD that is dated October 1, 1995. Under the Licensing Agreement, the Company has the exclusive and worldwide right to grant a license to use the trademarks. The Licensing Agreement's duration is perpetual and can only be terminated if the Company ceases to do business, becomes insolvent, or fails to enforce quality control standards throughout the System. The Licensing Agreement may be modified only with the consent of all parties to the Licensing Agreement.

There are currently no effective material determinations of the Patent and Trademark Office, Trademark Trial and Appeal Board, the Trademark Administrator of any state or any court, involving the Sport Clips trademarks, nor is there any pending infringement, opposition or cancellation proceedings, or material litigation involving the trademarks. No agreements limit the Company's right to use or license the use of the Company's trademarks.

You must notify the Company immediately when you learn about an infringement of or challenge to your use of our trademark. The Company will take the action we think appropriate. Under the Franchise Agreement, the Company is required to defend you against a claim against your use of our trademark, if you have used the trademark in an authorized manner. We have the right to control any administrative proceedings or litigation involving our trademarks. The Franchise Agreement does not require the Company to participate in your defense or indemnify you for expenses or damages if you are a party to an administrative or judicial proceeding involving our trademarks, or if the proceeding is resolved unfavorably to you. The Franchise Agreement provides you with no rights if you must discontinue the use of the trademark as a result of a proceeding or settlement.

You must follow our rules when you use this trademark. You cannot use a name or mark as part of a corporate name or with modifying words, designs, or symbols except for those which the Company licenses to you. You may not use the Company's registered name in connection with the sale of an unauthorized product or service or in a manner not authorized in writing by the Company. You may not use the Company's registered name or marks in connection with any Internet web site or Email address unless specifically authorized in writing by the Company.

The Company does not know of any superior rights or infringing uses which could materially affect your use of the trademarks.

#### PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION

You do not receive the right to use an item covered by a patent or copyright, but you can use the proprietary information in the Company's Operating Manual.

Although the Company has not filed an application for a copyright registration for the Confidential Operating Manual, we claim a common law copyright and the information is proprietary. Proprietary information contained in the Operating Manual includes sales techniques, employee recruitment methods, and advertising strategies. The Company is not obligated to defend you against a claim against your use of the Operating Manual, but it is our policy to do so.

#### **ITEM 15**

### OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS

The Company does not require that you personally supervise the franchised business, but we recommend that you do and you are ultimately responsible for your franchised business. The business must be directly supervised "on-premises" by a manager who has successfully completed the Company's training program and approved by the Company to manage your location. The manager need not have an ownership interest in a corporate or partnership franchise, but the Company does require that the manager sign a confidentiality agreement to protect our trade secrets.

Each individual who owns a 5% and greater interest in the franchisee entity, and his or her spouse, must sign an agreement assuming and agreeing to personally discharge all obligations of the "Franchisee" under the Franchise Agreement. This agreement is included as Attachment D to the Franchise Agreement, which is Exhibit D to this Disclosure Document.

#### **ITEM 16**

#### RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

You may offer and sell only those goods and services that the Company has approved (See Item 8).

You must offer products and services that the Company designates as required for all franchisees. The required products and services are haircuts, hair care services, hair care products, and specified hair care accessories. All products sold in your store must be approved by the Company (See Item 8).

The Company has the right to change the brands and type of hair care products and accessories you sell in your store. However, the Company cannot change the nature of your store in that your store will always offer haircuts, hair care services, and hair care products. The Company does not restrict you from soliciting any customers, no matter whom they are or where they are located. However, you may not sell goods or services over the Internet or by mail except in accordance with the Company's Operating Manual. These sales are not currently authorized.

## RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION THE FRANCHISE RELATIONSHIP

This table lists important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this Disclosure Document.

	PROVISION	ARTICLE IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
a.	Length of the franchise term	Article II	5 Years
b.	Renewal or extension of the term	Article II	Every 5 years if you are in good standing, you can add an additional term of 5 years.
C.	Requirements for you to renew or extend	Article II	Notify the Company, sign then- current agreement (which may include materially different terms and conditions than in your original Franchise Agreement), participate in any required training courses, pay renewal fee, remodel as required, sign release and not be in default with the landlord or the Company
d.	Termination by you	None	N/A
e.	Termination by the Company without cause	None	N/A
f.	Termination by the Company with cause	Article XII	The Company can terminate only if you default on any Agreement with the Company, including an Area Developer Agreement

g.	"Cause" defined - defaults which can be cured	Article XII.B	You have 30 days to cure: non-payment of fees, non-submission of reports, failure to obtain the Company's approval of any matter required by Franchise Agreement, failure to complete training programs, failure to operate your franchise in accordance with the Operating Manual or in an unclean or unsafe manner, and sale of unauthorized product or services, failure to cure a default under any other Agreement with the Company, including another Franchise Agreement or an Area Developer Agreement
h.	"Cause" defined – non- curable defaults	Article XII.A	Non-curable defaults: conviction of felony, abandonment, trademark misuse, false sales reports, unauthorized use of the premises, insolvency, and unapproved transfers
i.	Your obligations on termination/non-renewal	Article XIII	Obligations include complete de-identification, payment of amounts due, and return of all store records, telephone numbers, Manuals and training materials, and sale of fixtures and assignment of lease upon the request of the Company (also see "r" below)
j.	Assignment of contract by the Company	None	There is no restriction on the Company's right to assign
k.	"Transfer" by you - definition	Article XI	Includes transfer of contract or assets or ownership change
I.	The Company's approval of transfer by franchisee	Articles XI.D	The Company has the right to approve all transfers but will not unreasonably withhold approval. Your store must be open and operating for at least 3 months before you can transfer the attendant Franchise Agreement.

m.	Conditions for the Company's approval of transfer	Article XI.D	New franchisee qualifies, transfer fee paid, purchase agreement approved, training arranged, release signed by you and current agreement signed by new franchisee, new franchisee renovates premises to then-current specifications 10 days before the transfer (also see r below)
n.	The Company's right of first refusal to acquire your business	Article XI.C	The Company can match any offer for your business
0.	The Company's option to purchase your business	Article XIII.E	Upon termination, the Company may purchase your inventory, furniture, equipment, and supplies and assume your store lease
p.	Your death or disability	Article XI.G	Franchise must be assigned by estate to approved buyer within 6 months
q.	Non-competition covenants during the term of the franchise	Article XIV.B	No involvement in competing business anywhere in U.S.
r.	Non-competition covenants after the franchise is terminated or expires	Article XIV.C	No competing business for 2 years within 10 miles of your Location or any other Sport Clips franchise (including after assignment)
S.	Modification of the agreement	Article XX	No modifications generally but Operating Manual subject to change
t.	Integration/merger clause	Article XX	Only the terms of the Franchise Agreement and other related written agreements are binding (subject to applicable state law). Any representations or promises outside the Disclosure Document and Franchise Agreement may not be enforceable
u.	Dispute resolution by arbitration or mediation	Article XVII.B	Non-binding mediation for all disputes for at least 8 hours before any legal action in a court
V.	Choice of forum	Article XVII.C	Litigation must be in Williamson County, Texas, or the U.S. Central District Court of Texas

Texas law applies, unless stated otherwise in the state addendum to your Franchise Agreement

See the state addenda to the Franchise Agreement and Disclosure Document for special state disclosures.

#### **PUBLIC FIGURES**

We have in the past produced TV/video and radio/audio messages, print and digital ads and brochures that featured celebrities representing Sport Clips. We do not have any celebrity spokespersons at the present time other than as described below. We will continue to consider the use of celebrities when we develop new advertising campaigns.

In 2023, the Company will be an "Official Sponsor of Joe Gibbs Racing," that includes full graphics packages on primary sponsored races on both the #11 Team Cup Race Car and the #19 Team Xfinity Race Car, as well as an associate graphics package on the rear quarter panel of the #11 Team Cup Race Car. Additionally, the Sport Clips logo will appear on uniforms worn by Joe Gibbs' Racing Driver Denny Hamlin, and his crew, and the uniforms of Drivers Martin Truex, Jr., Christopher Bell, and Ty Gibbs.

Denny Hamlin, Martin Truex, Jr., Christopher Bell, Ty Gibbs, and Coach Joe Gibbs may also serve as spokespersons for the Company. No fees have been paid to these gentlemen other than the cost of the sponsorships.

#### FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if (1) a franchisor provides the actual records of an existing outlet that you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

#### **Gross Sales of Franchised Stores for the Years 2019 Through 2022**

At the end of calendar year 2022, there were 1,781 franchised Sport Clips stores. The Statements of Gross Sales below do not include 4 stores in Rochester, New York, which are not typical Sport Clips stores and operate under a special limited services license agreement that is not offered to new franchisees. We know that the gross sales of the stores in Rochester, New York are, on average, less than other stores in the Sport Clips System.

The Statements of Gross Sales below do not include 74 Company-owned stores located in Central Texas, Southern Nevada, Oklahoma, and Arkansas, or 7 stores in Tennessee owned for part of 2022 by a limited liability company in which SCI was a member. All stores included in the Statements of Gross Sales did not receive any services that were not generally available to other Sport Clips stores, and each store offered similar products and services as would generally be offered by a typical Sport Clips store.

# STATEMENT OF GROSS SALES YEAR 2022 GROSS SALES AS REPORTED TO THE COMPANY (1,638 mature stores (with more than 2 years in operations) that were operational at December 31, 2022))

Gross Sales	Number of Stores	Percentage of Stores/Cumulative % of stores at each level or higher
Over \$1,000,000	6	<1% / <1%
\$800,001 - \$1,000,000	20	1% / 1%
\$600,001 - \$800,000	116	7% / 8%
\$500,001 - \$600,000	218	13% / 22%
\$400,001 - \$500,000	402	25% / 46%
\$300,001 - \$400,000	485	30% / 76%
\$250,001 - \$300,000	190	12% / 87%
Less than \$250,000	201	12% / 100%
Total	1,638	100%

These 1,638 stores had average sales of \$403,340 for the entire year of 2022. 741 stores had sales above this average, and 897 stores had sales lower than the average. The median sales for these 1,638 stores were \$387,966 for the entire year of 2022.

## Average Weekly Franchised Store Gross Sales by Month the Calendar Years 2020, 2021, and 2022 Sales as Reported to the Company

The tables below do not include 4 stores in Rochester, New York, which are not typical Sport Clips stores and operate under a special limited services license agreement that is not offered to new franchisees. We know that the gross sales of the stores in Rochester, New York are, on average, less than other stores in the Sport Clips System. The row entitled "Open and Operating Stores" includes franchised stores that were open and operating for the entire calendar month. The Statements of Gross Sales below do not include 74 Company-owned stores located in Central Texas, Southern Nevada, Oklahoma and Arkansas, or 7 stores in Tennessee owned for part of 2022 by a limited liability company in which SCI was a member.

	2020 Average Weekly Sales by Month (Stores open prior to January 1, 2018)																			
Month		Jan		Feb		Mar		Apr		May		Jun	Jul	Aug	Sep	Oct	Nov	Dec	2020	) Average
Average Weekly Sales	\$	8,026	\$	8,278	\$	6,661	\$	2,695	\$	6,634	\$	5,742	\$ 5,383	\$ 6,161	\$ 5,993	\$ 5,981	\$ 5,814	\$ 5,759	\$	6,094
<b>Operating Stores Count</b>		1,582		1,578		1,578		38		916		1,538	1,550	1,445	1,542	1,543	1,543	1,540		1,366
% Above Average Sales		42%		42%		42%		45%		46%		46%	45%	43%	44%	45%	45%	48%		44%

	2021 Average Weekly Sales by Month (Stores open prior to January 1, 2019)																			
Month	,	Jan		Feb		Mar		Apr		May		Jun	Jul	Aug	Sep	Oct	Nov	Dec	202	1 Average
Average Weekly Sales	\$	6,330	\$	6,053	\$	7,091	\$	6,874	\$	7,305	\$	7,413	\$ 7,331	\$ 7,725	\$ 7,169	\$ 7,209	\$ 6,939	\$ 7,111	\$	7,046
<b>Operating Stores Count</b>		1,608		1,621		1,623		1,618		1,609		1,607	1,602	1,603	1,597	1,595	1,596	1,593		1,606
% Above Average Sales		47%		44%		44%		45%		45%		45%	45%	45%	44%	45%	45%	45%		45%

	2022 Average Weekly Sales by Month (Stores open prior to January 1, 2020)													
Month	Í	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	2022 Average
Average Weekly Sales	\$	7,107	\$ 7,663	\$ 7,912	\$ 7,893	\$ 7,930	\$ 7,936	\$ 7,826	\$ 8,526	\$ 7,893	\$ 7,898	\$ 7,709	\$ 7,814	\$ 7,842
<b>Operating Stores Count</b>		1,566	1,571	1,577	1,578	1,580	1,594	1,592	1,594	1,598	1,597	1,599	1,602	1,587
% Above Average Sales		43%	45%	45%	46%	46%	46%	46%	45%	45%	45%	46%	45%	45%

## Some outlets have sold this amount. Your individual results may differ. There is no assurance you will sell as much.

The financial performance representations above do not reflect the costs of sales, operating expenses, or other costs or expenses that must be deducted from gross revenue or gross sales figures to obtain your net income or profit. You should conduct an independent investigation of the costs and expenses you will incur in operating your Sport Clips franchise. Franchisees or former franchisees, listed in the Disclosure Document, may be one source of this information.

#### **Expense Reports for Company-Owned Stores During 2022**

We owned and operated 74 stores in Central Texas, Southern Nevada, Oklahoma and Arkansas markets during 2022. We are not offering franchises in these markets.

The managers of the Company-owned stores included in the Expense Reports did not receive any services that were not generally available to other Sport Clips stores. Each store offered similar products and services as would generally be offered by a typical Sport Clips store, except for limited tests of procedures, products and/or services that may or may not be eventually incorporated into the system, depending on the success of the tests.

The Expense Reports below show the average expenses at each sales level and those expenses as a percentage of total revenue in each column.

	 s Less Than \$400000	\$40	es Between 00001 And 5500000	\$50	es Between 00001 And 6600000	 es Greater In \$600000	Average of All Stores			
Number of Stores	22		20		16	16		74		
Net Sales	\$ 316,838 100%	\$	446,363 100%	\$	544,969 100%	\$ 734,827 100%	\$	491,547 100%		
Variable Costs (Note 1)	\$ 28,212	\$	30,057	\$	35,868	\$ 48,761	\$	34,809		
Payroll (Note 2)	\$ 164,840 52%	\$	208,535	\$	255,711 47%	\$ 347,379 47%	\$	235,765		
Occupancy (Note 3)	\$ 70,903 22%	\$	68,545 15%	\$	73,939 14%	\$ 71,833	\$	71,123 14%		
Advertising (Note 4)	\$ 18,113 6%	\$	23,249 5%	\$	28,116 5%	\$ 32,310 4%	\$	24,734 5%		
Miscellaneous (Note 5)	\$ 11,068 3%	\$	11,373 3%	\$	12,360 2%	\$ 13,903 2%	\$	12,043 2%		
Operating Profit (Note 6)	\$ 23,702 7%	\$	104,604 23%	\$	138,976 26%	\$ 220,640	\$	113,073 23%		

Note 1. Variable Costs include operating supplies, cost of goods sold, bank service charges, credit card discounts, and advertising to recruit Stylists.

Note 2. Payroll includes direct payroll, including payroll for an on-site full-time manager, payroll taxes and fringe benefits except for 401K and medical insurance costs.

Note 3. Occupancy includes rent, pass-through expenses from the landlord, utilities, phone charges, and repairs and maintenance.

Note 4. Advertising includes the weekly payments to the Ad Fund plus other advertising and marketing expenses for the store.

Note 5. Miscellaneous expense includes magazine subscriptions, store insurance, contributions to the Technology Fund, the Recruitment Fund, the Sport Clips Wayne McGlone Memorial Relief Fund, and overages and/or shortages from the cash drawer.

Note 6. Operating Profit does not include an amount paid for royalties or weekly training fees. The numbers in the Expense Report are unaudited, but we believe that these numbers are substantially correct.

A NEW FRANCHISEE'S INDIVIDUAL FINANCIAL RESULTS ARE LIKELY TO DIFFER FROM THE RESULTS STATED IN THE STATEMENTS OF GROSS SALES AND THE EXPENSE REPORT.

Written substantiation for the financial performance representation will be made available to the prospective franchisee at the Company's office at 110 Sport Clips Way, Georgetown, Texas 78628.

Other than the preceding financial performance representation, Sport Clips, Inc. does not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Edward Logan, 110 Sport Clips Way, Georgetown, Texas, 78628, telephone (512) 869-1201, the Federal Trade Commission, and the appropriate state regulatory agencies.

#### **OUTLETS AND FRANCHISEE INFORMATION**

#### System Wide Outlet Summary For Years 2020 To 2022

Table No. 1
Franchised and Company-Owned Stores

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
	2020	1,750	1,768	+18
Franchised	2021	1,768	1,778	+10
	2022	1,778	1,781	+3
	2020	70	70	0
Company- Owned	2021	70	72	+2
	2022	72	74	+2
	2020	1,820	1,838	+18
Total	2021	1,838	1,850	+12
	2022	1,850	1,855	+5

Table No. 2

Transfers of Outlets from Franchisees to New Owners (other than the Franchisor)

For Years 2020 to 2022

State	Year	Number of Transfers
	2020	0
Alabama	2021	10
	2022	1
	2020	0
Arizona	2021	5
	2022	0
	2020	0
Arkansas	2021	0
	2022	0

	2020	14
California	2021	24
	2022	12
	2020	0
Colorado	2021	6
	2022	2
	2020	0
Delaware	2021	3
	2022	0
	2020	13
Florida	2021	9
	2022	11
	2020	0
Georgia	2021	9
-	2022	0
	2020	2
Idaho	2021	0
	2022	0
	2020	12
Illinois	2021	2
	2022	2
	2020	0
Indiana	2021	1
	2022	0
	2020	0
Iowa	2021	0
	2022	0
	2020	0
Kansas	2021	0
	2022	0
	2020	0
Kentucky	2021	0
	2022	0
	2020	0
Louisiana	2021	0
	2022	0
	2020	0
Maryland	2021	6
	2022	8

	2020	0
Massachusetts	2021	1
	2022	1
	2020	1
Michigan	2021	0
	2022	0
	2020	23
Minnesota	2021	23
	2022	0
	2020	0
Mississippi	2021	2
	2022	0
	2020	1
Missouri	2021	4
	2022	3
	2020	0
Montana	2021	0
	2022	0
	2020	0
New Hampshire	2021	0
	2022	0
	2020	6
New Jersey	2021	1
	2022	0
	2020	0
New Mexico	2021	6
	2022	0
	2020	0
New York	2021	0
	2022	5
	2020	1
North Carolina	2021	3
	2022	8
	2020	4
Ohio	2021	5
	2022	2
	2020	0
Oklahoma	2021	0
	2022	0

	2020	0
Oregon	2021	3
	2022	2
	2020	0
Pennsylvania	2021	6
	2022	3
	2020	0
Rhode Island	2021	2
	2022	1
	2020	3
South Carolina	2021	0
	2022	4
	2020	0
South Dakota	2021	0
	2022	2
	2020	0
Tennessee	2021	3
	2022	13
	2020	12
Texas	2021	18
	2022	1
	2020	5
Utah	2021	0
	2022	28
	2020	0
Virginia	2021	1
	2022	1
	2020	2
Washington	2021	7
	2022	9
	2020	1
Wisconsin	2021	9
	2022	5
	2020	3
Wyoming	2021	0
	2022	3
	2020	103
Total	2021	172
	2022	127

Table No. 3

Status of Franchised Outlets
For Years 2020 to 2022

State	Year	Outlets at Start of Year	Outlets Opened	Termina- tions	Non- Renewals	Reacquired by Franchisor	Ceased Operations for Other Reasons	Outlets at End of Year
	2020	30	1	0	0	0	0	31
Alabama	2021	31	0	0	0	0	1	30
	2022	30	1	0	0	0	2	29
	2020	2	0	0	0	0	0	2
Alaska	2021	2	0	0	0	0	0	2
	2022	2	0	0	0	0	0	2
	2020	60	1	0	0	0	0	61
Arizona	2021	61	0	0	0	0	0	61
	2022	61	2	0	0	0	0	63
	2020	2	0	0	0	0	0	2
Arkansas	2021	2	0	0	0	0	0	2
	2022	2	0	0	0	0	0	2
	2020	146	2	0	0	0	2	146
California	2021	148	3	0	0	0	2	149
	2022	149	4	0	0	0	6	147
	2020	57	7	0	0	0	9	55
Colorado	2021	55	0	0	0	0	1	54
	2022	54	0	0	0	0	0	54
	2020	11	0	0	0	0	0	11
Connecticut	2021	11	0	0	0	0	0	11
	2022	11	1	0	0	0	0	12
<b>5</b> 1 . 1	2020	1	0	0	0	0	0	1
District of Columbia	2021	1	0	0	0	0	0	1
Columbia	2022	1	0	0	0	0	1	0
	2020	6	0	0	0	0	0	6
Delaware	2021	6	0	0	0	0	0	6
	2022	6	0	0	0	0	0	6
	2020	98	6	0	0	0	2	102
Florida	2021	102	6	0	0	0	2	106
	2022	106	3	0	0	0	3	106

Georgia	2020	63	1	0	0	0	1	63
	L L	l .	l .			l .	l .	l .

	2021	63	1	0	0	0	2	62
	2022	62	1	0	0	0	5	58
	2020	2	0	0	0	0	0	2
Hawaii	2021	2	0	0	0	0	0	2
	2022	2	0	0	0	0	0	2
	2020	13	1	0	0	0	0	14
Idaho	2021	14	0	0	0	0	0	14
	2022	14	1	0	0	0	0	15
	2020	120	3	0	0	0	0	123
Illinois	2021	123	0	0	0	0	8	115
	2022	115	2	0	0	0	3	114
	2020	49	0	0	0	0	0	49
Indiana	2021	49	0	0	0	0	0	49
	2022	49	3	0	0	0	0	52
	2020	20	0	0	0	0	0	20
Iowa	2021	20	0	0	0	0	0	20
	2022	20	0	0	0	0	0	20
	2020	24	3	0	0	0	0	27
Kansas	2021	27	0	0	0	0	0	27
	2022	27	0	0	0	0	0	27
	2020	18	0	0	0	0	1	17
Kentucky	2021	16	0	0	0	0	0	16
	2022	16	0	0	0	0	0	16
	2020	21	0	0	0	0	0	21
Louisiana	2021	21	0	0	0	0	0	21
	2022	21	1	0	0	0	1	21
	2020	4	1	0	0	0	0	5
Maine	2021	5	0	0	0	0	0	5
	2022	5	0	0	0	0	0	5
	2020	38	0	0	0	0	1	37
Maryland	2021	37	1	0	0	0	1	37
	2022	37	2	0	0	0	0	39
	2020	14	3	0	0	0	3	14
Massachusetts	2021	14	1	0	0	0	1	14
	2022	14	0	0	0	0	1	13
	2020	23	2	0	0	0	2	23
Michigan	2021	23	2	0	0	0	3	22
	2022	22	0	0	0	0	1	21

Minnesota         2020         50         3         0         0         0         0	53
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	2021	53	0	0	0	0	1	52
	2022	52	1	0	0	0	3	50
	2020	50	1	0	0	0	0	51
Missouri	2021	51	0	0	0	0	0	51
	2022	51	0	0	0	0	0	51
	2020	13	0	0	0	0	0	13
Mississippi	2021	13	0	0	0	0	0	13
	2022	13	1	0	0	0	0	14
	2020	5	0	0	0	0	0	5
Montana	2021	5	0	0	0	0	0	5
	2022	5	0	0	0	0	0	5
	2020	18	0	0	0	0	0	18
Nebraska	2021	18	0	0	0	0	0	18
	2022	18	1	0	0	0	0	19
	2020	4	0	0	0	0	0	4
Nevada	2021	4	0	0	0	0	0	4
	2022	4	2	0	0	0	0	6
	2020	4	1	0	0	0	0	5
New Hampshire	2021	5	1	0	0	0	0	6
Tiamponii o	2022	6	0	0	0	0	0	6
	2020	38	2	0	0	0	4	36
New Jersey	2021	36	0	0	0	0	1	35
	2022	35	1	0	0	0	0	36
	2020	6	0	0	0	0	0	6
<b>New Mexico</b>	2021	6	0	0	0	0	0	6
	2022	6	0	0	0	0	0	6
	2020	15	2	0	0	0	0	17
New York	2021	17	1	0	0	0	2	16
	2022	16	1	0	0	0	1	16
	2020	72	0	0	0	0	1	71
North Carolina	2021	71	2	0	0	0	0	73
	2022	73	1	0	0	0	1	73
	2020	5	0	0	0	0	0	5
North Dakota	2021	5	0	0	0	0	0	5
	2022	5	1	0	0	0	0	6
	2020	73	2	0	0	0	1	74
Ohio	2021	74	4	0	0	0	0	78
	2022	78	0	0	0	0	2	76

Oklahoma         2020         2         0         0         0         0         0	2
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	2021	2	0	0	0	0	0	2
	2022	2	1	0	0	0	0	3
	2020	22	0	0	0	0	0	22
Oregon	2021	22	0	0	0	0	1	21
	2022	21	0	0	0	0	2	19
	2020	59	2	0	0	0	1	60
Pennsylvania	2021	60	1	0	0	0	0	61
	2022	61	5	0	0	0	3	63
	2020	3	0	0	0	0	1	2
Rhode Island	2021	2	0	0	0	0	0	2
	2022	2	0	0	0	0	0	2
	2020	38	0	0	0	0	0	38
South Carolina	2021	38	0	0	0	0	0	38
	2022	38	1	0	0	0	0	39
	2020	2	0	0	0	0	0	2
South Dakota	2021	2	0	0	0	0	0	2
	2022	2	0	0	0	0	0	2
	2020	54	0	0	0	7	1	53
Tennessee	2021	46	1	0	0	0	0	47
	2022	47	0	0	0	0	0	47
	2020	237	4	0	0	0	1	240
Texas	2021	240	7	0	0	0	1	246
	2022	246	6	0	0	0	3	249
	2020	34	1	0	0	0	0	35
Utah	2021	35	4	0	0	0	0	39
	2022	39	0	0	0	0	0	39
	2020	1	0	0	0	0	0	1
Vermont	2021	1	0	0	0	0	0	1
	2022	1	0	0	0	0	0	1
	2020	46	0	0	0	0	1	45
Virginia	2021	45	0	0	0	0	0	45
	2022	45	1	0	0	0	2	44
	2020	40	3	0	0	0	6	37
Washington	2021	37	1	0	0	0	0	38
	2022	38	0	0	0	0	2	36
	2020	4	0	0	0	0	0	4
West Virginia	2021	4	1	0	0	0	0	5
	2022	5	1	0	0	0	0	6

Wisconsin	2020	36	2	0	0	0	0	38

	2021	38	1	0	0	0	1	38
	2022	38	2	0	0	0	0	40
	2020	3	0	0	0	0	0	3
Wyoming	2021	3	0	0	0	0	0	3
	2022	3	0	0	0	0	0	3
	2020	1,750	54	0	0	0	36	1,768
Total	2021	1,768	38	0	0	0	28	1,778
	2022	1,778	46	0	0	0	43	1,781

Table No. 4

Status of Company-Owned Outlets
For Years 2020 to 2022

State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired from Franchisees	Outlets Closed	Outlets Sold to Franchisees	Outlets at End of the Year
	2020	19	0	0	0	0	19
Arkansas	2021	19	0	0	0	0	19
	2022	19	1	0	0	0	20
	2020	12	0	0	0	0	12
Nevada	2021	12	1	0	0	0	13
	2022	13	0	0	0	0	13
	2020	18	1	0	0	0	19
Oklahoma	2021	19	0	0	0	0	19
	2022	19	0	0	0	0	19
	2020	20	0	0	0	0	20
Texas	2021	20	1	0	0	0	21
	2022	21	1	0	0	0	22
Total	2020	70	0	0	0	0	70
	2021	70	2	0	0	0	72
	2022	72	2	0	0	0	74

Table No. 5

Projected Single Unit Openings as Of December 31, 2023

State	Franchise Agreements Signed but Store Not Open		Projected New Company Owned Stores in the Next Fiscal Year
Alabama		1	
Alaska		0	
Arizona		3	
Arkansas		1	
California		4	
Connecticut		1	
Colorado		1	
Delaware		0	
Florida		6	
Georgia		2	
Hawaii		0	
Idaho		1	
Illinois		1	
Indiana		1	
Iowa		0	
Kansas		1	
Kentucky		0	
Louisiana		1	
Maine		1	
Maryland		1	
Massachusetts		0	
Michigan		1	
Minnesota		0	
Mississippi		1	
Missouri		1	
Montana		0	
Nebraska		1	
Nevada		0	

New Hampshire	0	
New Jersey	1	
New Mexico	0	
New York	0	
N. Carolina	3	
N. Dakota	0	
Ohio	3	
Oklahoma	1	1
Oregon	0	
Pennsylvania	5	
Rhode Island	0	
S. Carolina	1	
S. Dakota	0	
Tennessee	1	
Texas	8	1
Utah	1	
Vermont	0	
Virginia	2	
Washington	1	
West Virginia	0	
Wisconsin	0	
Wyoming	0	
Total	57	2

A list of names, business addresses, and business telephone numbers of all franchised stores, and of all Area Developers, as of December 31, 2022 is attached to this Disclosure Document as Exhibit B.

The name and last known location and telephone number of every franchisee who has had an outlet terminated, canceled, not renewed, sold their franchise or otherwise voluntarily or involuntarily ceased to do business under the Franchise Agreement during the most recently completed fiscal year or who has not communicated with the Franchisor within 10 weeks of the application date is listed in the chart below. If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Name	City	State	Telephone
Elizabeth Taliaferro*	beth Taliaferro* Chelsea		205-585-3380
Jared Lee*	Chandler	Arizona	480-540-8831
Rafael Alvarez	Fair Oaks	California	916-533-5555
Memri Johnson	Stockton	California	209-470-9710
Nadeem Rahman	Fremont	California	510-543-5579
Arash Hedayat	Aliso Viejo	California	949-394-5022
Chris Formo	San Diego	California	858-699-4163
Doug Porter*	Coronado	California	312-305-4280
Jennifer Wheeler	Redondo Beach	California	651-249-7227
Jeremy LaDuque	Atascadero	California	805-460-6364
Mike Rodriguez	Irvine	California	714-225-9084
Ron Chamberlain*	Carlsbad	California	760-8462352
EJ Gozur*	Rock Hill	California	803-487-7711
Sanjay Patel*	Yorba Linda	California	714-970-7525
Jay Gallagher*	Colorado Springs	Colorado	832-788-8724
Scott Vanderpoel	Denver	Colorado	713-878-7158
Larry Schumacher*	Orlando	Florida	847-998-3435
Sharon Sowers*	Bradenton	Florida	937-272-5370
Chris LaDriere	Land O Lakes	Florida	813-463-3334
Cynthia Samour	Pensacola	Florida	864-235-0669
Michael Wills*	Fort Myers	Florida	330-651-0715
Jarrod Durden*	Macon	Georgia	478-808-7030
Terry Klinker	Fayetteville	Georgia	858-759-4813
Alex Howson*	Hinsdale	Illinois	630-484-5905
Cary Kledzik*	Batavia	Illinois	630-862-9918
Dennis Malec	Hawthorne Woods	Illinois	847-322-1939
Ken Kledzik*	Wauconda	Illinois	847-361-3125
Wayne Freeman*	Olathe	Kansas	913-839-1073
Jeff Burroughs*	Huntingtown	Maryland	240-585-2262
Yurona Pillay	Revere	Massachusetts	843-683-2847
Ryan Griffin	Hopedale	Massachusetts	508-488-6633
Jeff Fritz*	Golden Valley	Minnesota	612-860-7725
Brad Whitt*	Lees Summit	Missouri	816-686-6220
Mark Churchill	O'Fallon	Missouri	636-578-3490
Sanjeev Bhatdwaj	Hillsborough	New Jersey	201-724-5804
Matt Dauksza	Manlius	New York	315-527-3590
Paul Hogan	Loudonville	New York	518-608-4111
Keith Kostek	Bolivia	North Carolina	804-513-7874
Matt Lewis*	Raleigh	North Carolina	919-844-6634
Cory Jones*	Poland	Ohio	440-554-6727
Tim Kendrick	Fairfield	Ohio	513-829-7163

Chad Miller*	Bend	Oregon	509-220-7539
Kenneth Shearmire	West Linn	Oregon	503-657-6218
Ed Stains	Bend	Oregon	541-318-8454
Sergio Rudoi*	Macungie	Pennsylvania	610-402-5630
Roee Tanay*	Glendside	Pennsylvania	215-219-7009
David Miller*	Harrisburg	Pennsylvania	717-545-2495
Dian Trosclair	Alcoa	Tennessee	865-934-9246
Steve Nosser	Arrington	Tennessee	615-395-8018
Jerry LaGuerre*	Pearland	Texas	713-253-4093
Marcus McDaniel*	Baytown	Texas	713-724-2150
Benjamin Morrow	Spring	Texas	936-537-0113
Teresa Nations*	Magnolia	Texas	281-745-2929
Drew Hopper*	Spring	Texas	832-228-4133
Wolfgang Maasberg	Austin	Texas	801-349-9827
Chris Bauman	Riverdale	Utah	801-791-2174
Jim Murtha	Alexandria	Virginia	703-589-2536
Debra Sawyer*	Midlothian	Virginia	804-387-9856
Rich Rogers	Bellevue	Washington	617-455-8832
Kenny Rogers*	Covington	Washington	206-999-2415
Andrea Wick	Renton	Washington	425-985-6298
Corey Belle*	Bothell	Washington	425-374-3063
Ed Passarelli	Saunderstown	Washington	401-225-4527
Keith Cooke	Seattle	Washington	206-523-6614
Phil Brown	Yarrow Point	Washington	425-830-8203
Jeffrey Foley	River Falls	Wisconsin	651-303-3777
Linda Carlson	Wauwatosa	Wisconsin	414-466-6229

<sup>\*</sup> These individuals remain a franchisee in the Sport Clips system as of December 31, 2022.

During the last 3 fiscal years, we have not signed any confidentiality clauses with any former or current franchisees or Area Developers. In some instances, current and former franchisees sign provisions restricting their ability to speak openly about their experience with Sport Clips franchise system. You may wish to speak with current and former franchisees and franchisees but be aware that not all such franchisees will be able to communicate with you.

There are no franchisee organizations associated with the Sport Clips franchise system that we have created, sponsored, or endorsed. No independent franchisee organizations have asked to be included in this Disclosure Document, and we do not know of any such organizations formed for Sport Clips franchisees.

#### FINANCIAL STATEMENTS

Attached to this Disclosure Document as Exhibit C is a copy of our audited financial statements for the periods of January 1, 2020 to December 31, 2020, January 1, 2021 to December 31, 2021, and January 1, 2022 to December 31, 2022.

#### **ITEM 22**

#### **CONTRACTS**

Attached to this Disclosure Document as Exhibit D is a copy of the Franchise Agreement, which includes the MUDA, and a copy of the Release you will sign if you are renewing or selling the Franchise Agreement. Attached to this Disclosure Document as Exhibit E is a copy of the Agreement to Guaranty Lease, which you will sign only if we agree to guaranty your premises lease, and as Exhibit F is a copy of the Guaranty Lease only if the Company agrees to guaranty your loan from a third party. Attached to this Disclosure Document as Exhibit G is a copy of the Store Resale Assistance Agreement, which you will sign only if you request the Company to assist you in finding a buyer for your store. No other agreements are proposed for use by the Company in connection with the franchise described in this Disclosure Document.

#### **ITEM 23**

#### **RECEIPTS**

You will find copies of a detachable receipt at the very end of this Disclosure Document.

## ADDENDUM TO SPORT CLIPS, INC. FRANCHISE DISCLOSURE DOCUMENT

#### STATE REGULATIONS

#### FOR RESIDENTS OF THE STATE OF CALIFORNIA

THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED. TOGETHER WITH THE DISCLOSURE DOCUMENT. Item 2 is amended to state the following: Neither the franchisor nor any person in Item 2 of the UFDD is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities Exchange Act of 1934, 15 U.S.C.A. 78a et seg., suspending or expelling such persons from membership in such association or exchange. The California Franchise Relations Act, Business and Professions Code Sections 20000 to 20043, provides the Franchisee with certain rights on termination or non-renewal of a franchise. If the Franchise Agreement contains a provision that is inconsistent with the law, the law will control. The Franchise Agreement provides for termination upon bankruptcy. Federal bankruptcy law may prohibit termination of a franchise on filing of a petition in bankruptcy by a Franchisee (11 U.S.C.A. '101 et seg.). If the Franchise Agreement contains a provision that is inconsistent with the law, the law will control. The Franchise Agreement contains a covenant not to compete that extends beyond the termination of the franchise. This provision may not be enforceable under California law. Prospective franchisees are encouraged to consult private legal counsel to determine the applicability of California and federal laws (such as Business and Professions Code Section 20040.5, Code of Civil Procedure Section 1281, and the Federal Arbitration Act) to any provisions of a franchise agreement restricting venue to a forum outside the State of California. The Franchise Agreement requires application of the law of the State of Texas. This provision may not be enforceable under California law. Section 31125 of the California Corporations Code requires us to give you a Disclosure Document, in a form containing the information that the commissioner may by rule or order require, before a solicitation of a proposed material modification of an existing franchise. You must sign a general release if you renew or transfer your franchise. California Corporations Code Section 31512 voids a waiver of your rights under the Franchise Investment Law (California Corporations Code Sections 31000 through 31516). Business and Professions Code Section 20010 voids a waiver of your rights under the Franchise Relations Act (Business and Professions Code Sections 20000 through 20043).

OUR WEBSITE HAS NOT BEEN REVIEWED OR APPROVED BY THE CALIFORNIA DEPARTMENT OF BUSINESS OVERSIGHT. ANY COMPLAINTS CONCERNING THE CONTENT OF THIS WEBSITE MAY BE DIRECTED TO THE CALIFORNIA DEPARMTENT OF BUSINESS OVERSIGHT AT www.corp.ca.gov.

#### FOR RESIDENTS OF THE STATE OF ILLINOIS

Illinois law governs the franchise agreement(s).

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Franchisees' rights upon termination and non-renewal are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with Section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waiver compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

#### FOR RESIDENTS OF THE STATE OF MARYLAND

Item 17 is amended to provide that, pursuant to COMAR 01.01.08.16L, the general release required as a condition of renewal and/or assignment/transfer shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law, and to provide that the Franchisee may sue in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law. Item 17 is amended to state that any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise. The provision in the Franchise Agreement which provides for termination upon bankruptcy of the franchise may not be enforceable under federal bankruptcy law (11 U.S.C. Section 101 et seq.). This Amendment also applies to non-residents of Maryland who will operate a Sport Clips franchise in the state of Maryland.

#### FOR RESIDENTS OF THE STATE OF MINNESOTA

Minnesota statute §80C14 and Minnesota Rule 2860.4400J prohibit us from requiring litigation to be conducted outside Minnesota. In addition, nothing in the Disclosure Document or Franchise Agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of jurisdiction.

Minnesota statute §80C14 provides: It shall be deemed unfair and inequitable for any person to:

- (A) Terminate or cancel a franchise without first giving written notice setting forth all the reasons for the termination or cancellation to the Franchisee at least 90 days in advance of termination or cancellation, and the recipient of a notice fails to correct the reasons stated for cancellation or termination within 60 days within receipt of the notice, except that the notice shall be effective immediately upon receipt where the alleged grounds are:
- 1) Voluntary abandonment of the franchise relationship by the Franchisee;
- 2) The conviction of the Franchisee of an offense directly related to the business conducted pursuant to the franchise; or
- Failure to cure a default under the Franchise Agreement which materially impairs the goodwill associated with the Franchisor's trade name, trademark, service mark, logotype or other commercial symbol after the Franchisee has received written notice to cure of at least 24 hours in advance thereof:

- (B) Terminate or cancel a franchise except for good cause. "Good cause" shall be failure by the Franchisee substantially to comply with reasonable requirements imposed upon him by the franchise including, but not limited to:
- 1) The bankruptcy or insolvency of the Franchisee;
- 2) Assignment for the benefit of creditors or similar disposition of the assets of the franchise business;
- 3) Voluntary abandonment of the franchise business;
- 4) Conviction or a plea of guilty or no contest to a charge of violating any law relating to the franchise business; or
  - 5) Any act by, or conduct of, the Franchisee which materially impairs the goodwill associated with the Franchisor's trademark, trade name, service mark, logotype or other commercial symbol; or
- (C) Unless the failure to renew the franchise is for good cause as defined in clause (b), Franchisor may not fail to renew a franchise unless (i) the Franchisee has been given written notice of the intention not to renew at least 180 days in advance thereof and (ii) has been given an opportunity to operate the franchise over a sufficient period of time to enable the franchisee to recover the fair market value of the franchise as a going concern measured from the date of the failure to renew. No franchisor may refuse to renew a franchise if the refusal is for the purpose of converting the franchisee's business premises to an operation that will be owned by the franchisor for its own account.

A franchisor may not unreasonably withhold consent to an assignment, transfer, or sale of the franchise where the assignee meets the present qualifications and standards required of other franchisees.

Item 13 is modified as follows: The Minnesota Department of commerce requires that a Franchisor indemnify Minnesota franchisees against liability to third parties resulting from claims by third parties that the Franchisee's use of the trademark infringes trademark rights of the third party. The Company does <u>not</u> indemnify against the consequences of the Franchisee's use of the Company's trademark except in accordance with the requirements of the Franchise Agreement, and, as a condition to indemnification, the Franchisee must provide notice to the Company of any such claim within 10 days and tender the defense of the claim to the Company. If the Company accepts the tender of defense, the Company has the right to manage the defense of the claim including the right to compromise, settle or otherwise resolve the claim, and to determine whether to appeal a final determination of the claim.

Item 17 is amended to provide that you shall not be required to assent to a general release.

#### FOR RESIDENTS OF THE STATE OF NEW YORK

1. The following information is added to the cover page of the Franchise Disclosure Document:

INFORMATION COMPARING FRANCHISORS IS AVAILABLE. CALL THE STATE ADMINISTRATORS LISTED IN EXHIBIT A OR YOUR PUBLIC LIBRARY FOR SOURCES OF INFORMATION. REGISTRATION OF THIS FRANCHISE BY NEW YORK STATE DOES NOT MEAN THAT NEW YORK STATE RECOMMENDS IT OR HAS VERIFIED THE INFORMATION IN THIS FRANCHISE DISCLOSURE DOCUMENT. IF YOU LEARN THAT ANYTHING IN THE FRANCHISE DISCLOSURE DOCUMENT IS UNTRUE, CONTACT THE FEDERAL TRADE COMMISSION AND NEW YORK STATE DEPARTMENT OF

LAW, BUREAU OF INVESTOR PROTECTION AND SECURITIES, 28 LIBERTY STREET, 21ST FLOOR, NEW YORK, NEW YORK 10005.

THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS WHICH ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.

2. The following is added at the end of Item 3:

Except as provided above, with regard to the franchisor, its predecessor, a person identified in Item 2, or an affiliate offering franchises under the franchisor's principal trademark:

- A. No such party has an administrative, criminal or civil action pending against that person alleging: a felony, a violation of a franchise, antitrust, or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property, unfair or deceptive practices, or comparable civil or misdemeanor allegations.
- B. No such party has pending actions, other than routine litigation incidental to the business, which are significant in the context of the number of franchisees and the size, nature or financial condition of the franchise system or its business operations.
- C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the 10 year period immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud, or securities law; fraud; embezzlement; fraudulent conversion or misappropriation of property; or unfair or deceptive practices or comparable allegations.
- D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise, or under a Federal, State, or Canadian franchise, securities, antitrust, trade regulation or trade practice law, resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.
- 3. The following is added to the end of Item 4:

Neither the franchisor, its affiliate, its predecessor, officers, or general partner during the 10-year period immediately before the date of the offering circular: (a) filed as debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code; (b) obtained a discharge of its debts under the bankruptcy code; or (c) was a principal officer of a company or a general partner in a partnership that either filed as a debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code or that obtained a discharge of its debts under the U.S. Bankruptcy Code during or within 1 year after that officer or general partner of the franchisor held this position in the company or partnership.

4. The following is added to the end of Item 5:

The initial franchise fee constitutes part of our general operating funds and will be used as such in our discretion.

5. The following is added to the end of the "Summary" sections of Item 17(c), titled "Requirements for franchisee to renew or extend," and Item 17(m), entitled "Conditions for franchisor approval of transfer":

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; it being the intent of this proviso that the non-waiver provisions of General Business Law Sections 687.4 and 687.5 be satisfied.

6. The following language replaces the "Summary" section of Item 17(d), titled "**Termination by franchisee**":

You may terminate the agreement on any grounds available by law.

7. The following is added to the end of the "Summary" section of Item 17(j), titled "Assignment of contract by franchisor":

However, no assignment will be made except to an assignee who in good faith and judgment of the franchisor, is willing and financially able to assume the franchisor's obligations under the Franchise Agreement.

8. The following is added to the end of the "Summary" sections of Item 17(v), titled "Choice of forum", and Item 17(w), titled "Choice of law":

The foregoing choice of law should not be considered a waiver of any right conferred upon the franchisor or upon the franchisee by Article 33 of the General Business Law of the State of New York.

#### FOR RESIDENTS OF THE STATE OF NORTH DAKOTA

A contractual requirement that a prospective franchisee sign a general release, waive trial by jury, or be required to litigate outside the State of North Dakota is unenforceable under North Dakota Law. These are provisions are deleted in the Disclosure Document and the Franchise Agreement in the State of North Dakota. Post-termination covenants are generally considered unenforceable in the State of North Dakota. In the Franchise Agreement, the choice of law and choice of forum provisions are deleted in the state of North Dakota.

#### FOR RESIDENTS OF THE STATE OF RHODE ISLAND

Item 17 is amended to state that section 19-28-1-14 of the Rhode Island Franchise Investment Act provides that "A provision in a Franchise Agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act."

#### FOR RESIDENTS OF THE STATE OF VIRGINIA

Item 4 is amended to state that neither the franchisor, any parent, any predecessor, any affiliate, any general partner of the franchisor, any officer of the franchisor, nor any individual who will have management responsibility relating to the sale or operation of the franchise being offered has filed as a debtor (or had filed against it) a petition under a foreign bankruptcy or has obtained a discharge of its debts under a foreign bankruptcy code.

In recognition of the restrictions contained in Section 13.1-564 of the Virginia Retail Franchising Act, the Franchise Disclosure Document for Sport Clips, Inc. for use in the Commonwealth of Virginia shall be amended as follows:

The following statements are added to Item 17.h: "Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any grounds for default or termination stated in the franchise agreement does not constitute "reasonable cause," as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision may not be enforceable."

#### FOR RESIDENTS OF THE STATE OF WASHINGTON

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

RCW 19.100.180 may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights executed by a franchisee may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.

Transfer fees are collectable to the extent that they reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

SCI.4.23 67

# **EXHIBIT A**

LIST OF STATE ADMINISTRATORS
AND
AGENTS FOR SERVICE OF PROCESS

#### LIST OF STATE ADMINISTRATORS

- STATE OF CALIFORNIA, Corporations Commissioner, Department of Financial Protection and Innovation, 320 West 4th Street, Los Angeles, California 90013-1105; Telephone: (213) 576-7500.
- STATE OF CONNECTICUT, Banking Commissioner, 44 Capitol Avenue, Hartford, Connecticut 06106; Telephone: (203) 566-4560.
- STATE OF HAWAII, Commissioner of Securities, 335 Merchant Street, Room 203, Honolulu, Hawaii 96813; Telephone: (808) 586-2722.
- STATE OF ILLINOIS, Illinois Attorney General, 500 South Second Street, Springfield, Illinois 62706; Telephone: (217) 782-4465.
- STATE OF INDIANA, Chief Deputy Commissioner, Securities Division, 302 West Washington Street, Room E111, Indianapolis, Indiana 46204; Telephone: (317) 232-6681.
- STATE OF MARYLAND, Office of the Attorney General, Securities Division, 200 St. Paul Place, Baltimore, Maryland 21202; Telephone: (410) 576-6360.
- STATE OF MICHIGAN, Franchise Administrator, 670 Law Building, Lansing, Michigan 48913; Telephone: (517) 373-7177.
- STATE OF MINNESOTA, Deputy Commissioner, Minnesota Department of Commerce, 85 7<sup>th</sup> Place East, Suite 500, St. Paul, Minnesota 55101-2198; Telephone: (612) 296-6325.
- STATE OF NEW YORK, New York State Department of Law, Investor Protection Bureau, 28 Liberty Street, 21st Floor, New York, N.Y. 10005; Telephone: (212) 416-8236.
- STATE OF NORTH DAKOTA, Securities Commissioner, North Dakota Securities Department, 600 East Boulevard Avenue, State Capitol -- 5<sup>th</sup> Floor, Department 414, Bismarck, North Dakota 58505-0510; Telephone: (701) 328-4712.
- STATE OF RHODE ISLAND, Division of Securities, Department of Business Regulation, John O. Pastore Complex, 1511 Pontiac Avenue, Building 69-1, Cranston, Rhode Island 02910; Telephone: (401) 462-9587.
- STATE OF SOUTH DAKOTA, Franchise Administrator, Division of Securities, 124 S. Euclid, Suite 104, Pierre, South Dakota 57501; Telephone: (605) 773-4823.
- STATE OF VIRGINIA, Securities and Retail Franchising Division, 1300 E. Main Street, 1st Floor, Richmond, Virginia 23219; Telephone: (804) 371-9051.
- STATE OF WASHINGTON, Department of Financial Institutions, Securities Division, P.O. Box 9033, Olympia, Washington 98507-9033; Telephone: (206) 753-6928.
- STATE OF WISCONSIN, Commissioner of Securities, Franchise Administrator, 345 W. Washington Avenue, 4<sup>th</sup> Floor, P.O. Box 1768, Madison, Wisconsin 53701-1768; Telephone: (608) 261-9555.

### **Agents For Service of Process**

- STATE OF CALIFORNIA, Commissioner of Corporations, Department of Financial Protection and Innovation, 320 West 4th Street, Los Angeles, California 90013-1105.
- STATE OF HAWAII, Commissioner of Securities, Department of Commerce and Consumer Affairs, Business Regulation Division, 335 Merchant Street, Room 203, Honolulu, Hawaii 96813.
- STATE OF ILLINOIS, Illinois Attorney General, 500 South Second Street, Springfield, Illinois 62706.
- STATE OF INDIANA, Secretary of State, Securities Division, 302 West Washington Street, Room E111, Indianapolis, Indiana 46204.
- STATE OF MARYLAND, Maryland Securities Commissioner, 200 St. Paul Place, Baltimore, Maryland 21202-2020.
- STATE OF MINNESOTA, Commissioner of Commerce, Minnesota Department of Commerce, 85 7<sup>th</sup> Place East, Suite 500, St. Paul, Minnesota 55101-2198.
- STATE OF NEW YORK, New York Secretary of State, 99 Washington Avenue, Albany, New York 12231, telephone (518) 473-2492.
- STATE OF NORTH DAKOTA, Securities Commissioner, North Dakota Securities Department, 600 East Boulevard Avenue, State Capitol -- 5<sup>th</sup> Floor, Department 414, Bismarck, North Dakota 58505-0510.
- STATE OF RHODE ISLAND, Director, Department of Business Regulation, Division of Securities, Department of Business Regulation, John O. Pastore Complex, 1511 Pontiac Avenue, Building 69-1, Cranston, Rhode Island 02910.
- STATE OF SOUTH DAKOTA, Director of the Division of Securities, 124 South Euclid, Suite 104, Pierre, South Dakota 57501-2017.
- STATE OF VIRGINIA, Clerk, Virginia State Corporation Commission, 1300 E. Main Street, 1st Floor, Richmond, Virginia 23219.
- STATE OF WASHINGTON, Director of Financial Institutions, Securities Division, P.O. Box 9033, Olympia, Washington 98507-9033.
- STATE OF WISCONSIN, Administrator, Division of Securities, Franchise Administrator, 345 W. Washington Avenue, 4<sup>th</sup> Floor, P.O. Box 1768, Madison, Wisconsin 53701-1768.
- If a state is not listed, Sport Clips, Inc. has not appointed an agent for service of process in that state in connection with the requirements of franchise laws.

## **EXHIBIT B**

LIST OF CURRENT SPORT CLIPS FRANCHISEES AND AREA DEVELOPERS

ALA	BAMA			
1	AL102	John Weber	1942-A Highway 31 South, Suite A Birmingham, AL 35244	205-982-2499
2	AL103	John Weber	1616 Gadsten Highway, Suite 106 Birmingham, AL 35235	205-655-3220
3	AL104	John Weber	1401 Doug Baker Boulevard, Suite 108 Birmingham, AL 35242	205-408-8090
4	AL105	John Weber	4421 Creekside Avenue, Suite 153 Hoover, AL 35244	205-733-1975
5	AL107	John Weber	3441 Lowery Parkway, Suite 123 Fultondale, AL 35068	205-841-0430
6	AL108	Ed & Elizabeth Taliaferro	5519 Grove Boulevard, Suite 133 Birmingham, AL 35244	205-444-3154
7	AL109	Shane & Wendy Irvin	210 Oxford Exchange Boulevard Oxford, AL 36203	256-831-6444
8	AL111	Trevor & Emily Butcher	1120 Cullman Shopping Center NW Cullman, AL 35055	256-735-4573
9	AL112	Shane & Wendy Irvin	623 Montgomery Highway Vestavia, AL 35216	205-848-2208
10	AL201	John Weber	2518 Berryhill Road Montgomery, AL 36117	334-215-1355
11	AL202	Houston & Gina Hopkins	2786 Legends Parkway Prattville, AL 36066	334-285-1969
12	AL301	John Weber	740 Schillinger Road South, Suite B4 Mobile, AL 36695	251-639-3490
13	AL302	John Weber	4419-C Rangeline Road Mobile, AL 36619	251-661-7920
14	AL303	John Weber	86 Plantation Pointe Fairhope, AL 36532	251-929-0610
15	AL304	John Weber	3725 Airport Boulevard, Suite 100 H Mobile, AL 36608	251-341-0390
16	AL305	John Weber	10200 Eastern Shore Boulevard Suite. 108 Spanish Fort, AL 36527	251-625-2921
17	AL306	John Weber	7721 Airport Boulevard, Suite E140 Mobile, AL 36608	251-380-8977
18	AL307	John Weber	1390 Tingle Circle West, Suite D-4 Mobile, AL 36606	251-298-5282
19	AL308	John Weber	6883 Highway 90, Suite 110 Daphne, AL 36526	251-408-9553

20	AL330	Shane & Wendy Irvin	2115 Interstate Drive, Suite 3-C Opelika, AL 36801	334-203-1922
21	AL401	Houston & Gina Hopkins	1800 McFarland Blvd East, Suite 219 Tuscaloosa, AL 35404	205-345-8887
22	AL402	Houston & Gina Hopkins	1105 Southview Lane, Suite 101 Tuscaloosa, AL 35405	205-331-4642
23	AL501	Trevor & Emily Butcher	6275 University Drive, Suite 21 Huntsville, AL 35806	256 270 7022
24	AL502	Trevor & Emily Butcher	4800 Whitesburg Drive, Suite 17 Huntsville, AL 35802	256-517-8952
25	AL503	Trevor & Emily Butcher	5510 Promenade Point Parkway NW, Suite 130 Madison, AL 35757	256-325-2121
26	AL504	Trevor & Emily Butcher	2407 6th Avenue, Suite 8 Decatur, AL 35601	256-822-2132
27	AL505	Jeff Adkins	2917 Mall Road Florence, AL 35630	256-275-7215
28	AL507	Trevor Butcher	9070 Memorial Parkway SW – Suite 260 Huntsville, AL 35802	256-384-5092
29	AL601	John Weber	5031 Montgomery Highway, Suite 2 Dothan, AL 36302	334-984-0244

ALA	ALASKA				
1	AK101	Joey Eski	8920 Old Seward Highway Anchorage, AK 99515	907-349-2550	
2	AK102	Joey Eski	1771 East Parks Highway Wasilla, AK 99654	907-373-2555	

ARIZ	ARIZONA				
1	AZ101	Jared Lee & Val Hill	1084 South Gilbert Road, Suite 102	480-558-0809	
!	AZIUI	Jaieu Lee & Vai Fill	Gilbert, AZ 85296	400-000-0009	
2	AZ102	Jared Lee & Val Hill	6606 East McKellips, Suite 103	490 920 E919	
	AZ 102	Jaieu Lee & Vai Fill	Mesa, AZ 85215	480-830-5818	
3	AZ103	Jared Lee & Val Hill	1940 South Val Vista Drive, Suite 103	480-892-5811	
3	AZ 103	Jaieu Lee & Vai Fill	Mesa, AZ 85204	400-092-0011	
4	AZ104	Kevan & Amy	1927 N. Gilbert Road	190 922 6151	
4	AZ 104	Boyce	Mesa, AZ 85203	480-833-6151	
5	AZ105	Jared Lee & Val Hill	800 N. 54th Street, Suite L-2	480-785-9301	
J	AZ 103	Jaieu Lee & Vai i iiii	Chandler, AZ 85226	400-703-9301	
6	AZ106	Jared Lee & Val Hill	4645 E. Chandler Boulevard, Suite 12	480-961-2131	
	AZ 100	Jaica Lee & Vai I IIII	Phoenix, AZ 85048	+00-301-2131	

7	AZ107	Jared Lee & Val Hill	10893 N. Scottsdale Road, Suite 117 Scottsdale, AZ 85254	480-420-3444
8	AZ111	Jared Lee & Val Hill	8251 W. Union Hills, Suite 110 Glendale, AZ 85308	623-537-3360
9	AZ112	Jared Lee & Val Hill	13755 N. Litchfield Road, Suite 107 Surprise, AZ 85379	623-975-4633
10	AZ114	Jared Lee & Val Hill	4245 S. Arizona Avenue, Suite 2 Chandler, AZ 85248	480-895-8494
11	AZ115	Kevan & Amy Boyce	2875 W. Ray Road, Suite 17 Chandler, AZ 85224	480-857-1272
12	AZ116	Jared Lee & Val Hill	1809 N. Dysart Road, C-103 Avondale, AZ 85323	623-547-3029
13	AZ117	Jared Lee & Val Hill	1917 S. Signal Butte Road, Suite 108 Mesa, AZ 85209	480-380-2293
14	AZ118	Jared Lee & Val Hill	610 East Bell Road, Suite A-104 Phoenix, AZ 85022	602-361-2940
15	AZ119	Jared Lee & Val Hill	34640 N. North Valley Parkway, Suite 110 Phoenix, AZ 85086	623-879-1098
16	AZ120	Jared Lee & Val Hill	1753 West Hunt Highway, Suite 105 Queen Creek, AZ 85142	480-655-5600
17	AZ121	Jared Lee & Val Hill	815 East Baseline Road, Suite B107 Tempe, AZ 85283	480-456-3086
18	AZ122	Jared Lee & Val Hill	2990 East Germann Road, Suite D-102 Chandler, AZ 85296	480-917-2899
19	AZ123	Jared Lee & Val Hill	4622 South Higley Road, Suite 102 Gilbert, AZ 85297	480-840-6880
20	AZ124	Jared Lee & Val Hill	20311 South Ellsworth Road, Suite 105 Queen Creek, AZ 85142	480-564-1020
21	AZ125	Jared Lee & Val Hill	6501 East Greenway Parkway, Suite 5 Scottsdale, AZ 85254	480-607-2700
22	AZ126	Jared Lee & Val Hill	15560 North Frank Lloyd Wright Boulevard, Suite B9 Scottsdale, AZ 85260	480-451-1569
23	AZ127	Jared Lee & Val Hill	25101 North Lake Pleasant Parkway Suite 1355 Peoria, AZ 85383	623-566-4777
24	AZ128	Kevan & Amy Boyce	1960 West Baseline Road, Suite 102 Mesa, AZ 85202	480-839-1529

		I		1
25	AZ129	Jared Lee & Val Hill	6736 East Baseline Road, #106 Mesa, AZ 85206	480-985-4141
26	AZ130	Tim & Eileen Dunn	944 South Watson Road, Suite 104 Buckeye, AZ 85326	623-327-0500
27	AZ131	Jared Lee & Val Hill	3045 West Aqua Fria Freeway, Suite 103 Phoenix, AZ 85027	623-780-5730
28	AZ132	Maggie & Anthony Valentini	937 North Dobson Road, Suite 103 Mesa, AZ 85201	480-668-4247
29	AZ133	Joe & Michelle Peacock, Jared Lee & Val Hill	7730 East McDowell Road, Suite #106 Scottsdale, AZ 85257	480-990-1778
30	AZ134	Jared Lee & Val Hill	4655 East Cactus Road, Suite 3A06 Phoenix, AZ 85032	480-275-8894
31	AZ135	Joe & Michelle Peacock, Jared Lee & Val Hill	5830 West Thunderbird Road, Suite B-7 Glendale, AZ 85306	602-938-4335
32	AZ136	Jared Lee & Val Hill	16581 West Bell Road, Suite 102 Surprise, AZ 85374	623-584-7894
33	AZ137	Jared Lee & Val Hill	21423 North John Wayne Parkway, Suite 103 Maricopa, AZ 85138	520-374-6040
34	AZ138	Kevan & Amy Boyce	5351 South Power Road, Suite C Mesa, AZ 85212	480-638-9181
35	AZ139	Jared Lee & Val Hill	29605 North Cave Creek Road, Suite 107 Cave Creek, AZ 85331	480-502-6867
36	AZ140	Tim & Eileen Dunn	960 South Sarival Avenue, Suite 119 Goodyear, AZ 85338	623-925-2003
37	AZ141	Jared Lee & Val Hill	4355 East Indian School Road, Suite 160 Phoenix, AZ 85018	602-358-8620
38	AZ142	Maggie & Anthony Valentini	1920 South Stapley Drive Mesa, AZ 85204	602-601-5923
39	AZ143	Jared Lee & Val Hill	1877 East Williams Field Road, Suite 104 Gilbert, AZ 85295	480-540-4866
40	AZ144	Jared Lee & Val Hill	1860 South Alma School Road, Suite 4 Chandler, AZ 85286	480-855-5211
41	AZ145	Jared Lee & Val Hill	4434 East Brown Road, Suite 101 Mesa, AZ 85205	480-634-4031
42	AZ146	Joe & Michelle Peacock, Jared Lee & Val Hill	24874 North 67th Avenue, Suite 100 Peoria, AZ 85383	623-594-3089
43	AZ147	Jared Lee & Val Hill	40930 North Ironwood Drive, Suite #104 Queen Creek, AZ 85140	480-550-5432

44	AZ148	Jared Lee & Val Hill	7650 South 59th Avenue, Suite 102 Phoenix, AZ 85339	602-354-7050
45	AZ149	Jared Lee & Val Hill	9220 West Glendale Avenue, Suite 102 Glendale, AZ 85305	623-440-9437
46	AZ201	Shahin & Larry Urias	7625 North Oracle Road, Suite 115 Tucson, AZ 85704	520-229-2102
47	AZ202	Shahin & Larry Urias	1880 East Tangerine Road #180 Oro Valley, AZ 85755	520-219-8201
48	AZ203	Shahin & Larry Urias	4230 North Oracle Road, Suite 120 Tucson, AZ 85705	520-407-1000
49	AZ204	Shahin & Larry Urias	5920 West Arizona Pavilion's Drive, #105 Marana, AZ 85743	520-284-2427
50	AZ205	Shahin & Larry Urias	1065 E. Tucson Marketplace Blvd, #107 Tucson, AZ 85713	520-903-1111
51	AZ206	Shahin & Larry Urias	5608 East Broadway Boulevard Tucson, AZ 85711	520-519-1000
52	AZ207	Shahin & Larry Urias	6501 East Grant Road, Suite 131 Tucson, AZ 85712	520-221-2006
53	AZ208	Shahin & Larry Urias	3820 West River Road, Suite 110 Tucson, AZ 85741	520-441-7771
54	AZ209	Shahin & Larry Urias	4874 South Landing Way, Suite 160 Tucson, AZ 85714	520-288-8418
55	AZ210	Shahin & Larry Urias	9431 East 22 <sup>nd</sup> Street, Suite 131 Tucson, AZ 85710	521-277-7074
56	AZ301	Tim & Eileen Dunn	1630 South Pacific Avenue, Suite 103 Yuma, AZ 85365	928-373-0500
57	AZ302	Tim & Eileen Dunn	11231 East Commercial Centre Loop Yuma, AZ 85367	928-342-1213
58	AZ401	Jim Dahl & Frank Moore	3880 Stockton Hill Road, Suite 105 Kingman, AZ 86409	928-692-7970
59	AZ402	Jim Dahl & Frank Moore	91 London Bridge Road, Suite 106 Lake Havasu City, AZ 86403	928-453-7712
60	AZ403	Jim Dahl & Frank Moore	319 West Regent Street, Suite 211 Flagstaff, AZ 86001	928-774-9109
61	AZ404	Jim Dahl & Frank Moore	5621 State Route 69, Suite 200 Prescott Valley, AZ 86303	928-778-2085
62	AZ405	Jim Dahl & Frank Moore	1512 Willow Creek Road, Suite 101 Prescott, AZ 86301	928-778-0255
63	AZ406	Jim Dahl & Frank Moore	2250 Highway 95, Suite 536 Bullhead City, AZ 86429	928-299-5399

ARKANSAS					
1	AR401	Bryan & Mikki Lutz	3009 East Highland Drive	870-932-1833	
'	7111101	Dryan a mikki Ediz	Jonesboro, AR 72401	070 302 1000	
2	AR402	Bryan & Mikki Lutz	723 E Parker Road, Suite D	970 029 0517	
	AN402	Diyan & WIKKI LULZ	Jonesboro, AR 72404	870-938-0514	

CALIF	CALIFORNIA				
4	CA404	Loff Circums	2030 Douglas Boulevard, Suite 44	040 700 4444	
1	CA101	Jeff Simms	Roseville, CA 95661	916-780-1111	
	CA102	Kayin Hankal	4005 Manzanita Avenue, #58	040 400 4000	
2	CA 102	Kevin Henkel	Carmichael, CA 95608	916-489-1886	
3	CA103	Kevin Henkel	5351 Sunrise Boulevard	016 067 0547	
3	CA 103	Kevili Helikei	Fair Oaks, CA 95628	916-967-2547	
4	CA104	Gene & Jennifer	2577 Fair Oaks Boulevard, Suite. B	916-482-4247	
4	CA 104	Moorehouse	Sacramento, CA 95825	910-402-4247	
5	CA105	Kevin Henkel	3610 North Freeway Boulevard, Suite 130	916-928-0846	
5	CA 103	Keviii Herikei	Sacramento, CA 95834	910-920-0040	
6	CA106	Bruce & Kim Tworek	25075 Blue Ravine Road, Suite 140	916-817-2555	
0	CATOO	Diuce & Killi i Wolek	Folsom, CA 95630	910-017-2333	
7	CA107	Kevin & Nancy	6620 Lone Tree Boulevard, Suite 300	916-787-4247	
,	CATO	Henkel	Rocklin, CA 95765	910-707-4247	
8	CA109	09 Jeff Simms	8259 Laguna Boulevard, Suite 140	916-691-4247	
	OA103	JCH JHIIII3	Elk Grove, CA 95758	310-031-4241	
9	CA111	1 Kevin Henkel	1141 West Covell Boulevard, Suite 106	530-753-6000	
	OATTI	TCVIII I ICIICI	Davis, CA 95616	330-733-0000	
10	CA112	112 Bruce & Kim Tworek	9475 Madison Avenue, Suite 130	916-987-9090	
	OATTZ	Didec & Killi I Wolck	Folsom, CA 95630	910-307-3030	
11	CA114	Kevin Henkel	4021 Woodcreek Oaks Boulevard, #156	916-772-0808	
	0/1114	TO VIII I ICINOI	Roseville, CA 95747	310 772 0000	
12	CA115	Gene & Jennifer	1809 S. Street, Suite 98	916-552-2887	
12	0/1110	Moorehouse	Sacramento, CA 95811	310 002 2001	
13	CA116	Bruce & Kim Tworek	4420 Town Center Boulevard, Suite 120	916-933-9090	
	0/1110	Brace a Rim I Worck	El Dorado Hills, CA 95762	310 300 3030	
14	CA117	Tracy Jackson	2021 Bronze Star Drive, Suite 500	530-406-8646	
	5, (11)	Trady daditadii	Woodland, CA 95776	300 100 00-10	
15	CA118	Kevin Henkel	2779 East Bidwell Street, Suite 200	916-214-0427	
	0,1110	1.0 viii i ioriilor	Folsom, CA 95630	310 211 0121	
16	CA120	Gene Moorhouse	6920 Auburn Boulevard, Suite 130	916-671-4817	
10	57 (120		Citrus Heights, CA 95662		

			1054 Harter Road, #2	
17	CA150	Kevin Henkel	Yuba City, CA 95993	530-751-1175
18	CA201	Matt & Dawn	9433 North Fort Washington, Ste 105-106	559-434-5476
		Kneeland	Fresno, CA 93720	
19	CA202	Matt & Dawn	1215 North Willow, Suite 170	559-323-1252
	07.202	Kneeland	Clovis, CA 93619	000 020 1202
20	CA203	Matt & Dawn	782 W. Palmdon Avenue, Suite 782	559-438-1909
20	071200	Kneeland	Fresno, CA 93704	000 400 1000
21	CA204	Matt & Dawn	3735 S. Mooney Boulevard	559-635-2222
21	UA204	Kneeland	Visalia, CA 93277	339-033-2222
22	CA205	Matt & Dawn	1850 Herndon Avenue, Suite 110	559-323-3834
22	CAZUS	Kneeland	Clovis, CA 93611	559-525-5654
23	CA206	Matt & Dawn	6770 N. Brawley Avenue, Suite 102	559-261-9940
20	0A200	Kneeland	Fresno, CA 93711	333-201-33-10
24	CA251	Mark & Barbara	2451 Naglee Road, Suite 102	209-832-2887
	071201	Hornstra	Tracy, CA 95304	200 002 2007
25	CA252	Matt & Dawn	2745 Country Side Drive	209-250-2627
	07.202	Kneeland	Turlock, CA 95382	200 200 202.
26	CA253	Kevin Henkel	3834 McHenry Avenue, Suite 160	209-272-7002
			Modesto, CA 95356	
27	CA254	Bruce & Kim Tworek	3900 Sisk Avenue, Suite L	209-248-5575
			Modesto, CA 95356	
28	CA255	Kevin Henkel	2601 Reynolds Ranch Parkway, Suite 120	209-400-6030
			Lodi, CA 95240	
29	CA270	Nan & Andy Banton	1574 N. Main Street	831-444-0661
			Salinas, CA 93906	
30	CA271	Nan & Andy Banton	140 General Stilwell, Suite 104 Marina, CA 93933	831-221-9001
•	0.1.0.0.1		1750 Churn Creek Road	<b>500 000 0</b>
31	CA301	Kevin Henkel	Redding, CA 96002	530-223-3516
	_	Ron, Robin &	2708 Loker Avenue West, Suite 106	
32	CA401	Spencer Chambarlain*	Carlsbad, CA 92010	760-931-1330
		Chamberlain* Ron, Robin &	4839 Clairemont Drive, Suite E	
33	CA402	Spencer	· ·	858-273-9993
		Chamberlain*	San Diego, CA 92117	
34	CA404	Ron & Robin	884 Eastlake Parkway, Suite 1627	619-656-8231
U <del>T</del>		Chamberlain*	Chula Vista, CA 91914	010 000-0201
^-	0.4.4.5.	Ron, Robin &	2632 Del Mar Heights	
35	CA405	Spencer Chamberlain*	Del Mar, CA 92014	858-523-0057
		Chamberlain*	<u> </u>	

20	CA 400	Ron, Robin &	8855 Villa La Jolla Drive, Suite 401	050 057 0055
36	CA406	Spencer Chamberlain*	La Jolla, CA 92037	858-657-0255
37	CA407	Doug Porter	13541 Poway Road, Suite 509	858 592 4104
	UA401		Poway, CA 92064	030 392 4104
20	CA 400	Ron, Robin &	1036 West Valley Parkway, Suite 114	760 705 0000
38	CA408	Spencer Chamberlain*	Escondido, CA 92025	760-735-3322
00	0.4400	Ron, Robin &	2169 Fenton Parkway, Suite A-107	040 004 5500
39	CA409	Spencer Chamberlain*	San Diego, CA 92108	619-281-5566
40	CA410	Doug Porter	9349 Mission Gorge Road, Suite 115	619-562-2719
<del></del>	0/1410		Santee, CA 92071	010 002 2710
44	CA411	Ron, Robin &	4259 Oceanside Boulevard, Suite 102	700 024 4400
41	CA411	Spencer Chamberlain*	Oceanside, CA 92056	760-631-1100
	2	Ron, Robin &	10549 Scripps Poway Parkway, Suite C	
42	CA412	Spencer Chamberlain*	San Diego, CA 92131	858-689-9189
		Ron, Robin &	276 N. El Camino Real, Suite D	
43	CA414	Spencer Chamberlain*	Encinitas, CA 92024	760-557-4850
44	CA415	Dan & Dena	16615 Dove Canyon Road, Suite 113	050 675 1476
44	CA415	Stoneman	San Diego, CA 92127	858-675-1476
45	0.0.440	Ron, Robin &	12098 Fury Lane #B1	040 507 0700
45	CA416	Spencer Chamberlain*	El Cajon, CA 92019	619-567-3728
46	CA417	Doug Porter	4007 West Point Loma Boulevard	619-226-4007
40	CA417	Doug Forter	San Diego, CA 92110	019-220-4007
47	CA418	Marek & Kristine	300 S. Twin Oaks Valley Road, Suite 103	760-591-3500
	0/1110	Tlalka	San Marcos, CA 92078	700 001 0000
48	CA419	Dan Stoneman	8034 La Mesa Boulevard	619-567-2140
			La Mesa, CA 91942	
49	CA420	Marek & Kristine	2267 El Camino Real, Suite B	760-435-0998
		Tlalka Ron, Robin &	Oceanside, CA 92054	
50	CA421	Spencer	7180 Avenida Encinas, Suite 102	760-585-4975
		Chamberlain*	Carlsbad, CA 92011	
51	CA422	Dan Stoneman	7051 Clairemont Mesa Blvd, Suite 302	858-598-5044
<u> </u>	0, 1722	Dan Stoneman	San Diego, CA 92111	300 000 0044
52	CA423	Marek & Kristine	7720 Rancho Santa Fe Road, Suite #120	760-230-4802
		Tlalka	Carlsbad, CA 92009	
53	CA424	Dan & Dena	6755 Mira Mesa Boulevard, Suite 122	858-768-0555
		Stoneman	San Diego, CA 92121	<u> </u>

	T	Dan & Dena	11944 Bernardo Plaza Drive	
54	CA425	Stoneman	San Diego, CA 92128	858-524-6305
55	CA426	Ron, Robin & Spencer Chamberlain*	1350 East Vista Way, Suite 1 Vista, CA 92084	760-295-0662
56	CA501	Ron, Robin & Spencer Chamberlain*	6274 Irvine Boulevard Irvine, CA 92620	949-748-8228
57	CA502	Matt Brown	19710 Beach Boulevard Huntington Beach, CA 92648	562-230-9610
58	CA504	Rick & Rendi Hill	2318 Park Avenue Tustin, CA 92782	714-259-0622
59	CA505	Matt Brown	10071 Valley View Street, Suite D-1 Cypress, CA 92130	562-230-9610
60	CA506	Rick & Rendi Hill	27412 Antonio Parkway, Suite R3 Ladera Ranch, CA 92694	949-364-7900
61	CA508	Arif & Susan Taj	2855 Foothill Boulevard, Suite #A-4 La Verne, CA 91750	909-947-8170
62	CA509	Arif & Susan Taj	6445 Pats Ranch Road, Suite C Mira Loma, CA 91752	951-739-7664
63	CA510	Ron, Robin & Spencer Chamberlain*	23647 El Toro Road, Suite C Lake Forest, CA 92630	949-770-2243
64	CA512	Ron, Robin & Spencer Chamberlain*	24223 Crenshaw Boulevard, Suite F Torrance, CA 90505	310-325-0094
65	CA514	Arif & Susan Taj	21480 Yorba Linda Boulevard, Suite C1 Yorba Linda, CA 92887	714-701-0104
66	CA515	Paul & Linda Bibeau	17476 Yorba Linda Boulevard Yorba Linda, CA 92886	714-572-1941
67	CA516	Rick & Rendi Hill	27311 La Paz Road, Suite F Laguna Niguel, CA 92677	949-916-9825
68	CA517	Ron, Robin & Spencer Chamberlain*	638 Camino De Los Mares, Suite 100 San Clemente, CA 92673	949-276-8200
69	CA518	Rick & Rendi Hill	179 E. 17th Street, Suite D Costa Mesa, CA 92627	949-650-4820
70	CA519	Paul & Linda Bibeau	1060 E. Bastanchury Road Fullerton, CA 92835	714-257-9820
71	CA520	Paul & Linda Bibeau	1549 E. Katella Avenue, Suite B Orange, CA 92867	714-744-4210
72	CA521	Rick & Rendi Hill	26761 Portola Parkway, Suite 2C Foothill Ranch, CA 92610	949-354-5617

72	CAEOO	Ron, Robin &	6779 Quail Hill Parkway	040 749 6775
73	CA522	Spencer Chamberlain*	Irvine, CA 92603	949-748-6775
74	CA523	Rick & Rendi Hill	1078 Irvine Boulevard Tustin, CA 92780	714-368-3470
75	CA524	David & Brian Corey	6834 Edinger Avenue Huntington Beach, CA 92647	714-842-1725
76	CA525	Rick & Rendi Hill	26012 Marguerite Parkway, Suite K Mission Viejo, CA 92692	949-900-6092
77	CA526	Paul & Linda Bibeau	1202 S. Idaho Street, Suite G La Habra, CA 90631	714-773-1178
78	CA527	Rick & Rendi Hill	22431 Antonio Parkway, Suite B-150 Rancho Santa Margarita, CA 92688	949-709-8326
79	CA528	Paul & Linda Bibeau	5569 E. Santa Ana Canyon Road Anaheim Hills, CA 92807	714-282-1214
80	CA529	Rick & Rendi Hill	30763 Gateway Place, Suite C-3 Rancho Mission Viejo, CA 92694	949-478-0522
81	CA530	Ron, Robin & Spencer Chamberlain*	18657 Brookhurst Street, Suite 2D Fountain Valley, CA 92708	714-625-8631
82	CA531	Ron, Robin & Spencer Chamberlain*	18050 Culver Drive Irvine, CA 92612	949-336-8779
83	CA532	Rick & Rendi Hill	32391 Golden Latern, Suite D Laguna Nigel, CA 92677	949-503-2551
84	CA601	Harry Gock	74998 Country Club Drive, Suite 240 Palm Desert, CA 92260	760-851-0406
85	CA602	Harry Gock	5001-1 E. Ramon Road, Suite 102 Palm Springs, CA 92264	760-832-7054
86	CA603	David & Brian Corey	46650 Adams Street, Suite 104 La Quinta, CA 92253	760-564-6100
87	CA630	Arif & Susan Taj	1385 E. Gladstone Street, Suite 100 Glendora, CA 91740	909-305-2547
88	CA632	Arif & Susan Taj	1943 North Campus Avenue, Suite B Upland, CA 91784	909-922-6025
89	CA633	Rick & Rendi Hill	40335 Winchester Road, Suite A Temecula, CA 92591	951-225-4142
90	CA634	Rick & Rendi Hill	32068 Temecula Parkway, #400 Temecula, CA 92592	951-303-9547
91	CA635	Arif & Susan Taj	14230 Chino Hills Parkway, Suite D Chino Hills, CA 91709	909-548-4500

92	CA636	Arif & Susan Taj	2335 E Colorado Boulevard, Suite 120 Pasadena, CA 91107	626-689-7948
93	CA637	Arif & Susan Taj	1124 Fair Oaks Avenue South Pasadena, CA 91030	626-800-1417
94	CA639	Ron, Robin & Spencer Chamberlain*	630 North Sepulveda Boulevard, Suite 6A El Segundo, CA 90245	310.414.9160
95	CA640	Adam & Stacey Ralphs	890 Town Center Drive, Unit A La Canada, CA 91011	818-952-2356
96	CA642	Ron, Robin & Spencer Chamberlain*	1221 Artesia Boulevard, Suite 102 Manhattan Beach, CA 90266	424.277.9280
97	CA643	Harry Gock & Steven Waldman	5943 E Spring Street Long Beach, CA 90808	562-275-8360
98	CA644	Sanjay Patel, Rick Dopps	11460 Kenyon Way, Suite 106 Rancho Cucamonga, CA 91701	909-532-8078
99	CA646	Ken & Amanda Bowers	31800 Grape Street, Unit B2 Lake Elsinore, CA 92532	951-579-4550
100	CA648	Ron, Robin & Spencer Chamberlain*	28901 S. Western Avenue, #227 Rancho Palos Verdes, CA 90275	424-772-6440
101	CA649	Rick & Rendi Hill	30155 Haun Road Menifee, CA 92584	951-566-4768
102	CA650	Arif & Susan Taj	27471 San Bernardino Avenue, Suite 110 Redlands, CA 92374	909-999-7891
103	CA651	Arif & Susan Taj	16155 Sierra Lakes Road, Suite 150 Fontana, CA 92336	909-491-7774
104	CA652	Darren Molles & Rafael Falcon	12693 Main Street, Suite 230 Hesperia, CA 92344	760-488-1441
105	CA653	Darren Molles & Rafael Falcon	5120 Hammer Avenue, Suite 130 Eastvale, CA 91752	951-934-3228
106	CA654	Rick & Rendi Hill	28210 Clinton Keith Road, Suite 400 Murrieta, CA 92563	951-894-1904
107	CA655	Harry Gock	1008 Cherry Balley Boulevard, Suite 120 Calimesa, CA 92320	949-478-4247
108	CA701	Firoz Bari & Jahidul Islam	26562 Bouquet Canyon Road Santa Clarita, CA 91350	661-263-1897
109	CA702	Firoz Bari & Jahidul Islam	26485 Golden Valley Road, Suite B-3 Santa Clarita, CA 91350	661-255-8635
110	CA703	Firoz Bari & Jahidul Islam	26818 The Old Road, Suite B Valencia, CA 91355	661-260-3632

		Harry Gock & Steven	19500 Plummer Street, Unit D5	
111	CA704	Waldman	Northridge, CA 91324	818-772-4346
440	04705	Harry Gock & Steven	17200 Ventura Boulevard	040,000,0700
112	CA705	Waldman	Encino, CA 91316	818-990-6788
113	CA706	James Harwood &	2452 W Victory Boulevard	818-557-1344
113	CA706	Andrea Booth	Burbank, CA 91506	616-557-1544
114	CA707	Walid & Faten	44506 Valley Central Way, 103	661-951-8200
	0, 0.	Haddad	Lancaster, CA 93536	001 001 0200
115	CA708	Walid & Faten Haddad	1301 Rancho Vista Boulevard, Suite E	661-273-0744
		Пациац	Palmdale, CA 93551 367 W. Esplanade Drive	
116	CA750	David & Brian Corey	Oxnard, CA 93036	805-988-4847
		Ron, Robin &	715 North Wendy Drive	
117	CA751	Spencer	Newbury Park, CA 91320	805-499-5544
		Chamberlain*	•	
118	CA752	Ron, Robin & Spencer	391 Carmen Drive	805-484-3720
		Chamberlain*	Camarillo, CA 93010	
440	CA752	Ron, Robin &	2975 Cochran Street, Suite C	005 500 0405
119	CA753	Spencer Chamberlain*	Simi Valley, CA 93065	805-520-6405
400	CA754		4020 E. Main Street, B-6-2	005 044 4000
120	CA754	David & Brian Corey	Ventura, CA 93003	805-644-4000
404	0.4755	Ron, Robin &	2072 E. Avenida de Los Arboles, Unit A-2	005 400 0400
121	CA755	Spencer Chamberlain*	Thousand Oaks, CA 91362	805-493-2400
		Ron, Robin &	30734 Russell Ranch Road, Suite C	
122	CA756	Spencer	Westlake Village, CA 91362	818-483-4484
		Chamberlain* Ron, Robin &	888 New Los Angeles Avenue, Suite I	
123	CA757	Spencer		805-532-9923
		Chamberlain*	Moorpark, CA 93021	
124	CA770	Matt & Dawn	2681 Calloway Drive, Suite 310	661-587-2547
127	OATTO	Kneeland	Bakersfield, CA 93312	001-301-2541
125	CA771	Matt & Dawn	11320 Ming Avenue, Suite 320	661-663-0727
		Kneeland	Bakersfield, CA 93311	
126	CA780	Jana Takaoka & Karen Hosch	540 East Betteravia Road, Suite F	805-346-2434
			Santa Maria, CA 93454 481 Madonna Road, Suite C	
127	CA781	Jana Takaoka & Karen Hosch	San Luis Obispo, CA 93405	805-544-2264
		Jana Takaoka &	511 Five Cities Drive, Suite E5	
128	CA782	Karen Hosch	Pismo Beach, CA 93449	805-295-6405
	-			

400	CA702	Ron, Robin &	5801 Calle Real, Suite B	005 004 0550
129	CA783	Spencer Chamberlain*	Goleta, CA 93117	805-681-0559
130	CA802	Robert Goslin	2360 Monument Boulevard, Suite B	925-288-1701
130	OA002	Nobell Gosiiii	Pleasant Hill, CA 94523	323-200-1701
131	CA803	Gary & Robynn	1053 Cochrane Road, Suite 140	408-782-7456
		Myers	Morgan Hill, CA 95037	
132	CA805	Robert Goslin	5434 Ygnacio Valley Road, Suite 50 Concord, CA 94521	925-673-5686
			9500 Crow Canyon Road, Suite B	
132	CA806	Don Berger	Danville, CA 94506	925-648-2887
			874-D Blossom Hill Road	
134	CA808	Atif & Natasha Kazmi	San Jose, CA 95123	408-227-4897
105	CA 000	Mark & Barbara	4338 Las Positas Road	005 074 0007
135	CA809	Hornstra	Livermore, CA 94550	925-371-2887
136	CA811	Don Berger	120 Market Place	925-866-2887
100	0/1011	Bon Bongon	San Ramon, CA 94583	020 000 2001
137	CA812	Mark & Barbara	4001 Santa Rita Road, Suite 3	925-847-3090
		Hornstra	Pleasanton, CA 94588	
138	CA814	Mark & Barbara Hornstra	5541 Lone Tree Way, Suite 120 Brentwood, CA 94513	925-513-2288
		Amit & Manisha	330 West El Camino Real	
139	CA818	Kinger	Sunnyvale, CA 94087	408-685-2488
4.40	04040	Dahant Oaalin	401 Kenilworth Drive, Suite 640	707 700 7400
140	CA819	Robert Goslin	Petaluma, CA 94952	707-766-7100
141	CA821	Robert Goslin	2815 Ygnacio Valley Road	925-274-1985
171	071021	Nobell Gosiiii	Walnut Creek, CA 94598	323 274 1303
142	CA822	Amit & Manisha	5255 Prospect Road	408-861-9440
		Kinger	San Jose, CA 95129	
143	CA823	Don Berger	2640 5th Street, Suite #C Alameda, CA 94501	510-521-2887
			·	
144	CA824	Robert Goslin	410 Napa Junction Road, Suite 104	707-563-5827
			American Canyon, CA 94503	
145	CA840	Kevin Henkel	1631 E. Monte Vista Avenue, Suite K101	707-447-4606
			Vacaville, CA 95688	
146	CA841	Satheesh & Hemashree	1570 Gateway Boulevard, Suite B	707-399-9181
1-10	0,1041	Rangappan	Fairfield, CA 94533	707 000 0101
		Satheesh &	808 Southampton Road	
147	CA842	Hemashree Rangannan	Benicia, CA 94510	707-751-1775
		Rangappan		

COLO	RADO			
1	CO101	William & Allissa Frankfurt	9579 S. University Boulevard, Suite 110 Highlands Ranch, CO 80126	720-348-1226
2	CO103	Ted & Tina McMurdo	1153 Bergen Parkway, Suite K Evergreen, CO 80439	303-679-3338
3	CO105	Charlie Cho	9996 Commons Street, Suite 320 Lone Tree, CO 80124	720-895-0432
4	CO106	Ted & Tina McMurdo	316 Allen Street Castle Rock, CO 80108	303-663-2445
5	CO107	Charlie Cho	3975 E. 120th Avenue Thornton, CO 80241	303-450-0361
6	CO108	Charlie Cho	9956 W. Remington #A-11 Littleton, CO 80128	303-973-9902
7	CO110	Ted & Tina McMurdo	5582 S. Parker Road Aurora, CO 80015	303-617-8004
8	CO111	Bob & Lina O'Day	133 McCaslin Boulevard, Suite F Louisville, CO 80027	303-665-7200
9	CO112	Ted & Tina McMurdo	6140 South Gun Club Road #K-5 Aurora, CO 80016	303-680-4100
10	CO114	Bob & Lina O'Day	11225 Decatur Street #700 Westminster, CO 80234	303-404-3886
11	CO115	Charlie Cho	18366 Lincoln Avenue, Suite 105 Parker, CO 80134	720-851-5439
12	CO117	Charlie Cho	2589 S. Lewis Way, Unit 6C Lakewood, CO 80227	303-986-2134
13	CO118	Charlie Cho	3571 Tower Road Aurora, CO 80013	303-371-1946
14	CO120	Charlie Cho	6300 E. Hampden Avenue, Suite B Denver, CO 80222	303-753-4025
15	CO122	Charlie Cho	1100 Sgt Jon Stiles Drive, Suite 103 Highlands Ranch, CO 80129	303-471-5700
16	CO123	Ted & Tina McMurdo	1000 S. Colorado Glendale, CO 80246	303-691-3700
17	CO124	Bob & Lina O'Day	14409C West Colfax Avenue Lakewood, CO 80401	303-216-1177
18	CO125	Charlie Cho	10551 E. Garden Drive, Suite 102 Auora, CO 80015	303-745-4742
19	CO127	Ted & Tina McMurdo	2323 30th Street Boulder, CO 80301	303-440-3735

20	CO128	Brian Boberick	9645 Washington Street, #150 Thornton, CO 80229	303-920-5069
21	CO129	Bob & Lina O'Day	375 Union Boulevard, Suite 120 Lakewood, CO 80228	303-989-1830
22	CO130	Ted & Tina McMurdo	210 Ken Pratt Boulevard, Suite 250 Longmont, CO 80501	303-651-0171
23	CO131	Charlie Cho	535 West Boulder Road, Suite 280 Lafayette, CO 80026	303-665-0487
24	CO132	Bob & Lina O'Day	15175 E 104th Avenue Commerce City, CO 80022	303-227-7660
25	CO133	Charlie Cho	15400 W. 64th Street Arvada, CO 80007	303-420-0696
26	CO134	Kurk & Denise Erickson	6120 Firestone Boulevard, Suite #402 Firestone, CO 80520	303-776-4381
27	CO135	Charlie Cho	12947 S Parker Road, Unit #4 Parker, CO 80134	720-778-1135
28	CO136	Ted & Tina McMurdo	25531 Smoky Hill Road, Suite 2 Aurora, CO 80016	303-680-7318
29	CO137	Charlie Cho	7953 Wadsworth Boulevard, Suite 14 Arvada, CO 80003	720-633-6632
30	CO138	Brian Boberick	8575 E Arapahoe Road, Suite B Greenwood Village, CO 80112	303-309-0143
31	CO139	Bob & Lina O'Day	2610 West Belleview Avenue, Suite 500 Littleton, CO 80123	303-795-3252
32	CO140	Kurk & Denise Erickson	14315 Orchard Parkway, Suite 300 Westminster, CO 80023	303-451-2323
33	CO141	Ted & Tina McMurdo	4906 North Tower Road, Suite 110 Denver, CO 80249	720-627-5800
34	CO142	Charlie Cho	18400 Cottonwood Drive, Suite 103 Parker, CO 80138	303-841-0443
35	CO143	William Frankfurt	1305 Krameria Street, Unit I Denver, CO 80220	303-284-4618
36	CO144	Ted, Tina, Riley & Jessica McMurdo and Jason & Ashlie Arnold	1440 10th Street SW Loveland, CO 80537	970-800-3602
37	CO145	Gian & Amber Gieri	1921 Sheridan Boulevard, Unit C Edgewater, CO 80214	720-998-0847
38	CO201	Ted & Tina McMurdo	3560 E. Woodmen Road, Suite 120 Colorado Springs, CO 80920	719-264-8444

39	CO202	Ted & Tina McMurdo	3736 Bloomington Street	719-591-4889
39	CO202	Tea & Tilla Micivialao	Colorado Springs, CO 80922	7 19-39 1-4009
40	CO203	Ted & Tina McMurdo	16064 Jackson Creek Parkway, Suite 140	719-488-3595
40	CO203	Teu & Tilla Miciviuluo	Monument, CO 80132	7 19-400-3393
41	CO204	Jay Gallagher &	6825 Mesa Ridge Parkway, Suite 130	719-382-3542
41	CO204	Thom Polvogt	Fountain, CO 80817	7 19-302-3042
42	CO205	Ted & Tina McMurdo	7639 Mclaughlin Road	719-494-8340
42	CO205	Ted & Tina Miciviurdo	Falcon, CO 80831	7 19-494-0340
40	CO206	Jay Gallagher &	4465 Venetucci Boulevard, Suite 150	740 570 0500
43	CO206	Thom Polvogt	Colorado Springs, CO 80906	719-576-3582
4.4	CO207	David & Becky	1722 E Woodmen Road, Suite 1722	740 502 2004
44	CO207	Weseman	Colorado Springs, CO 80920	719-593-2064
45	CO200	Jay Gallagher &	13415 Voyager Parkway	740 400 4000
45	CO208	Thom Polvogt	Colorado Springs, CO 80921	719-488-4222
46	CO209	Tod 9 Tipo MoMurdo	4108 Austin Bluffs Parkway	740 502 4240
40	CO209	Ted & Tina McMurdo	Colorado Springs, CO 80918	719-593-1340
47	CO210	Jay Gallagher	9673 Prominent Point, Suite 120	719-282-8382
47	CO210	Jay Gallagilei	Colorado Springs, CO 80924	7 19-202-0302
48	CO211	Ted & Tina McMurdo	5939 North Elizabeth Street	719-281-3145
40	CO211	Ted & Tilla Miciviuldo	Pueblo, CO 81008	7 19-201-3143
49	CO301	Jason Brandon &	2519 S. Shields Street, Suite 1N	970-484-3904
49	CO301	Steve Sarbaugh	Fort Collins, CO 80526	970-404-3904
50	CO302	Ted & Tina McMurdo	4711 W. 29th Street, Suite B	970-330-3595
50	CO302	Ted & Tilla Miciviuldo	Greeley, CO 80634	970-330-3393
51	CO303	David & Becky	1550 Fall River Drive #160	970-663-9034
31	CO303	Weseman*	Loveland, CO 80538	970-003-9034
52	CO304	Ted & Tina McMurdo	2733 Council Tree Avenue, Suite 137	970-286-2376
52	CO304	TEU & TITIA IVICIVIUI (100	Fort Collins, CO 80525	310-200-2310
53	CO402	William & Allissa	2430 Patterson Road, Unit B	970-644-5577
55	00402	Frankfurt	Grand Junction, CO 81505	310-044-0011
54	CO501	William & Allissa	1125 S. Camino del Rio, Suite 350	970-259-6400
54	CO301	Frankfurt	Durango, CO 81303	97U-209-04UU

CONN	CONNECTICUT					
1	CT101	William & Amy da Silva	1678 Boston Post Road Milford, CT 06460	203-283-7765		
2	CT102	Aziz Ali & Matt Nickels	385 W Main Street Avon, CT 06001	860-284-9808		
3	CT103	Nico Santini	1196 Farmington Avenue Bristol, CT 06010	860-506-4227		

4	CT104	Nico Santini	2753 Main Street Glastonbury, CT 06033	860-633-1122
5	CT105	Aziz Ali & Matt	275 New Britain Avenue	860-793-0012
	01100	Nickels	Plainville, CT 06062	000 100 0012
6	CT106	Aziz Ali & Matt	1442 Pleasant Valley Road, Suite B	860-644-2081
	01100	Nickels	Manchester, CT 06042	000-044-2001
7	CT107	William & Amy da	972 West Main Street	203-208-1600
′	C1107	Silva	Branford, CT 06405	203-200-1000
8	CT108	Nico Santini	10 Hazard Ave, Suite 2A	860-741-0457
0	C1106	NICO Santini	Enfield, CT 06082	000-741-0437
9	CT201	William & Amy Da	2395 Blackrock Turnpike	203-212-3599
9	C1201	Silva	Fairfield, CT 06825	203-212-3399
10	CT202	William & Amy Da	360 Connecticut Avenue	203-957-8000
10	C1202	Silva	Norwalk, CT 06854	203-957-6000
11	CT203	William & Amy Da	884 Bridgeport Avenue	203-538-5249
	01203	Silva	Shelton, CT 06484	203-330-3249
12	CT204	Curt & Judy Brantl	14 Candlewood Lake Road	203-546-7060
		2 3.11 2.1 2.1 2.1 2.1 2.1 2.1 2.1	Brookfield, CT 06804	=22 2 .2 . 200

DELAV	DELAWARE					
1	DE101	Jeff Burroughs &	450 People's Plaza	302-836-9900		
l	DETOT	Robyn Hanson	Newark, DE 19702	302-636-9900		
2	DE102	Jeff Burroughs &	1255 Churchmans Road	302-294-1774		
	DE 102	Robyn Hanson	Newark, DE 19713	302-294-1774		
3	DE103	Jeff Burroughs &	230 E. Main Street, #111	302-456-9900		
3	DE 103	Robyn Hanson	Newark, DE 19711	302-430-9900		
4	DE104	Jeff Burroughs &	4500 Linden Hill Road	302-407-6333		
4	DE 104	Robyn Hanson	Wilmington, DE 19808	302-407-0333		
5	DE201	Jeff Burroughs &	1211 N. Dupont Highway, Suite #C	302-677-1622		
5	DEZUT	Robyn Hanson	Dover, DE 19901	302-077-1022		
6	DE401	Jeff Burroughs &	18756 Coastal Highway, Suite 7	302-291-2391		
0	DL401	Robyn Hanson	Rehoboth Beach, DE 19971	302-291-2391		

FLORI	FLORIDA					
4	FL101	Dobro Souver	819 E. Bloomingdale Avenue	813-571-0701 813-684-1385		
'	FL101 Debra Sawyer	Brandon, FL 33511	013-3/1-0/01			
	EL 400	Dobro Courrer	1969 W. Lumsden Road, Suite 34	040 004 4005		
2	FL103	Debra Sawyer	Brandon, FL 33511	813-684-1385		

3	FL104	Alex Howson & Mark Kalas	10469 Gibsonton Drive Suite F Riverview, FL 33569	813-671-8775
4	FL105	Debra Sawyer	27709 State Road 56, Suite 104 Wesley Chapel, FL 33544	813-907-9404
5	FL106	Paul & Marilyn Sachse	2757 Gulf to Bay Boulevard, Suite A1 Clearwater, FL 33759	727-796-0265
6	FL107	Alex Howson & Mark Kalas	8433 Tuttle Sarasota, FL 34243	941-351-4659
7	FL108	Cary & Laura Kledzik	415 S. Dale Mabry, Suite G Tampa, FL 33609	813-304-2500
8	FL109	Cary & Laura Kledzik	15724 N. Dale Mabry Highway Tampa, FL 33618	813-600-5500
9	FL110	Paul & Marilyn Sachse	3942 Tyrone Boulevard N., Suite A1 St. Petersburg, FL 33709	727-565-0947
10	FL111	Cary & Laura Kledzik	3801 W. Gandy Boulevard, Suite B Tampa, FL 33611	813-443-4561
11	FL112	Cary & Laura Kledzik	2518 SR 580, Suite B Clearwater, FL 33761	727-724-6555
12	FL114	Cary & Laura Kledzik	3689 Tampa Road, Suite 304 Oldsmar, FL 34677	813-510-3969
13	FL115	Cary & Laura Kledzik	6917 Gunn Highway, Suite B Tampa, FL 33625	813-336-4966
14	FL117	Cary & Laura Kledzik	5008 4th Street North St. Petersburg, FL 33703	727-914-7674
15	FL118	Cary & Laura Kledzik	13200 Seminole Boulevard, Suite 203 Largo, FL 33778	727-330-7838
16	FL119	Nick Choat & Michelle Choat- Sellers	1606 Cortez Road W. Bradenton, FL 34207	941-751-7500
17	FL121	Nick Choat & Michelle Choat- Sellers	8378 South Tamiami Trail Sarasota, FL 34238	941-702-5451
18	FL122	Michelle Rupiper	8265 Little Road New Port Richey, FL 34654	727-203-8000
19	FL123	Alex Howson & Mark Kalas	3800 South Tamiami Trail, Suite 112 Sarasota, FL 34239	941-217-6039
20	FL124	Mike and Lyndi Long	2404 James L Redman Parkway Plant City, FL 33566	813-853-0808
21	FL127	Joseph & Ambre Gulino	23683 State Road 54 Lutz, FL 33559	813-388-5242

22	FL128	Kevin McGee	5719 Cypress Gardens Boulevard, Suite B Winter Haven, FL 33884	863-280-6521
23	FL129	Cary & Laura Kledzik	33279 US Highway 19 N Palm Harbor, FL 34684	727-239-7510
24	FL130	Debra Sawyer	2201 Sembler Drive Odessa, FL 33556	813-336-4309
25	FL131	Alex Howson & Mark Kalas	5360 Fruitville Road Sarasota, FL 34232	941-952-3679
26	FL132	Mike & Lyndi Long	10169 Big Bend Road Riverview, FL 33578	813-733-0853
27	FL205	Debra Sawyer	380 S. SR 434, Suite 1001 Altamonte Springs, FL 32714	407-774-1020
28	FL206	Lisa Mills & Tami Johnson	5268 Red Bug Lake Road Winter Springs, FL 32708	407-695-2920
29	FL208	Kathy Heron	6729 Colonnade Drive, Suite 116 Viera, FL 32940	321-637-1553
30	FL209	Debra Sawyer	3317-104 Daniels Road Winter Garden, FL 34787	407-654-5220
31	FL211	Cary & Laura Kledzik	2602 SW 19th Avenue, Suite 202 Ocala, FL 34480	352-433-2366
32	FL212	Brian & Pam Register	1649 WP Ball Boulevard Sanford, FL 32771	407-878-0835
33	FL214	Brian & Pam Register	1820 Dunlawton Avenue, Suite 104 Port Orange, FL 32127	386-333-9774
34	FL215	Debra Sawyer	4255 West Lake Mary Boulevard Lake Mary, FL 32746	407-732-7705
35	FL217	Debra Sawyer	2501 South Highway 27, Suite 102 Clermont, FL 34711	325-989-5949
36	FL218	Debra Sawyer	859 North Alafaya Trail Orlando, FL 32828	407-250-5058
37	FL219	Debra Sawyer	9971 Tagore Place, Suite 2 Orlando, FL 32827	407-675-2001
38	FL220	Kathy Heron	4311 Norfolk Parkway, Suite 104 West Melbourne, FL 32904	321-953-4905
39	FL222	Brian & Pam Register	3155 South Orange Avenue, Suite 107 Orlando, FL 32806	407-930-7791
40	FL223	Brian & Pam Register	1474 W. Granada Boulevard, Suite 485 Ormond Beach, FL 32174	386-265-1680
41	FL224	Debra Sawyer	1121 Alfaya Trail, Suite 1037 Oviedo, FL 32765	407-542-5064

42	FL226	John & Jennifer Curran	4846 North Wickham Road Melbourne, FL 32940	321-341-9190
43	FL227	Adam & April Doktor	14410 Shoreside Way, Suite 120 Winter Garden, FL 34787	407-554-1001
44	FL228	Stanford & Patricia Crowder	2301SR 524, Suite 165 Cocoa, FL 32926	321-806-4418
45	FL301	Cary & Laura Kledzik	18247 Pines Boulevard, Space 2-C4B Pembroke Pines, FL 33029	954-499-5557
46	FL305	Cary & Laura Kledzik	2001 N Federal Highway, Space 115 Pompano Beach, FL 33062	954-783-2125
47	FL306	Sergio & Linda Paliska	3656 West Hillsboro Boulevard Deerfield Beach, FL 33442	954-571-7515
48	FL307	Mario & Ileana Barroso	2052 S. University Drive Davie, FL 33324	954-357-0121
49	FL308	Cary & Laura Kledzik	4450 North State Road 7, Suite 7 Coconut Creek, FL 33073	954-597-1800
50	FL309	Cary & Laura Kledzik	8943 W Atlantic Boulevard Coral Springs, FL 33071	954-345-8458
51	FL310	Cary & Laura Kledzik	8580 Sterling Road, Suite 105 Davie, FL 33024	954-443-5428
52	FL312	Cary & Laura Kledzik	10550 Pines Boulevard, Suite B-103 Pembroke Pines, FL 33026	954-299-9686
53	FL331	Cary & Laura Kledzik	3910 Northlake Boulevard Palm Beach Gardens, FL 33403	561-799-4969
54	FL333	Cary & Laura Kledzik	2517 NW Federal Highway Stuart, FL 34994	772-232-9828
55	FL334	Cary & Laura Kledzik	625 NE Spanish River Boulevard, Ste 104 Boca Raton, FL 33431	561-368-4944
56	FL335	Paul & Marilyn Sachse	10200 West Forest Hill Boulevard, Ste 160 Wellington, FL 33414	561-791-9177
57	FL336	Sergio & Linda Paliska	830 N Congress Avenue, Suite 110 Boynton Beach, FL 33426	561-737-7811
58	FL337	Paul & Marilyn Sachse	11081 Southern Boulevard, Suite 130 Royal Palm Beach, FL 33411	561-333-0094
59	FL339	Rana & Sleiman Chams	1740 SW St Lucie West Boulevard. Port St Lucie, FL 34986	772-323-0709
60	FL340	Paul & Marilyn Sachse	6169 S. Jog Road, Suite 2C Lake Worth, FL 33467	561-355-0570
61	FL341	Paul & Marilyn Sachse	6390 West Indiantown Road, Suite 16A Jupiter, FL 33458	561-529-2566

62	FL342	Paul & Marilyn Sachse	1725 South Federal Highway, Suite #A-4 Delray Beach, FL 33444	561-562-5085
63	FL343	Paul Sachse	9918 Lyons Road, Suite 230 Boynton Beach, FL 33472	561-200-4098
64	FL344	Rana & Sleiman Chams	2297 SE Federal Highway Stuart, FL 34994	772-324-8550
65	FL345	Tina Brodersen	9658 Glades Road, Suite 210 Boca Raton, FL 33434	561-409-9400
66	FL371	Alex Howson & Mark Kalas	13711 Tamiami Trail #7 Fort Myers, FL 33912	239-437-8005
67	FL373	Cary & Laura Kledzik	2301 Del Prado Boulevard #860 Cape Coral, FL 33990	239-242-6612
68	FL375	Cary & Laura Kledzik	8017 Plaza del Lago Drive, Suite 115 Estero, FL 33928	239-949-8228
69	FL376	Cary & Laura Kledzik	9902 Gulf Coast Main Street D142 Ft. Myers, FL 33913	239-454-2547
70	FL377	Cary & Laura Kledzik	1410 Pine Ridge Road, Suite 2 Naples, FL 34109	239-262-2547
71	FL378	Alex Howson & Mark Kalas	2415 Tarpon Bay Boulevard, Unit #6 Naples, FL 34119	239-566-8804
72	FL379	Alex Howson & Mark Kalas	13040 Livingston Road, Building 300, #5 Naples, FL 34105	239-262-8841
73	FL380	Alex Howson & Mark Kalas	1830 NE Pine Island Road, Suite 170 Cape Coral, FL 33909	239-458-3400
74	FL381	Michael Wills	9321 Ben C Pratt Six Mile Cypress Parkway, #130 Fort Myers, FL 33966	239-208-2220
75	FL382	Cary & Laura Kledzik	1016 Immokalee Road, Suite 202 Naples, FL 34110	239-631-5686
76	FL383	Michael Wills	1804 Tamiami Trail, Suite E-4 Port Charlotte, FL 33948	941-883-2616
77	FL403	Thomas & Farrah Brubaker	13170-59 Atlantic Boulevard Jacksonville, FL 32225	904-221-9090
78	FL407	Cary & Laura Kledzik	13760 Old St. Augustine Road, Suite 113 Jacksonville, FL 32258	904-288-0711
79	FL409	Thomas & Farrah Brubaker	3267 Hodges Boulevard, Suite #4 Jacksonville, FL 32224	904-223-3233
80	FL410	Cary & Laura Kledzik	11406 San Jose Boulevard, Suite 5 Jacksonville, FL 32223	904-551-7497

81	FL411	Cary & Laura Kledzik	1810Town Center Boulevard, Suite 12 Fleming Island, FL 32003	904-541-4453
82	FL412	Cary & Laura Kledzik	661 Blanding Boulevard, Suite 516 Orange Park, FL 32073	904-375-8614
83	FL414	Cary & Laura Kledzik	1106 Atlantic Boulevard Neptune Beach, FL 32266	904-246-1759
84	FL415	John & Jennifer Curran	4413 Town Center Parkway, Suite 211 Jacksonville, FL 32246	904-606-3400
85	FL416	John & Jennifer Curran	9785 Crosshill Boulevard, Suite 102 Jacksonville, FL 32222	904-849-6100
86	FL417	Cary & Laura Kledzik	550 Durbin Pavilion Drive, Suite 104 Jacksonville, FL 32259	904-342-2813
87	FL480	John Weber & Jeanine Devaney	3711 Gulf Breeze Parkway Gulf Breeze, FL 32563	850-932-4618
88	FL481	John Weber & Jeanine Devaney	4816 US Hwy 90 Milton, FL 32571	850-994-6299
89	FL482	John Weber & Jeanine Devaney	5147-B Bayou Boulevard Pensacola, FL 32503	850-474-4700
90	FL483	Mitzi Henley	450 E. Racetrack Road NW, Suite E Fort Walton Beach, FL 32547	850 315 6871
91	FL484	Mitzi Henley	34904 Emerald Coast Parkway, Suite 140 Destin, FL 32541	850-460-2847
92	FL485	Mitzi Henley	1900 S Ferdon Boulevard, Suite 110 Crestview, FL 32536	850-331-2946
93	FL486	John Weber	1674 East Nine Mile Road, Suite B Pensacola, FL 32514	850-332-5351
94	FL503	Hector Ramallo	10481 NW 41st Street Doral, FL 33178	305 470 9021
95	FL504	Steven Risi	13611 South Dixie Highway, Suite 108 Palmetto Bay, FL 33176	305-235-1801
96	FL506	Mike & Nancy Lucido	1520 North Federal Highway Fort Lauderdale, FL 33304	954-999-5004
97	FL601	Debra Sawyer	3615 South Florida Avenue, Suite 1330 Lakeland, FL 33803	863-619-2800
98	FL602	Debra Sawyer	4151 US Highway 98 North Lakeland, FL 33809	863-859-5900
99	FL702	John Weber	2105 Highway 77S, Suite #2 Lynn Haven, FL 32444	850-571-5890

100	FL801	Elizabeth & Brian Crawford	3495 Thomasville Road, Suite 4 Tallahassee, FL 32309	850-907-1376
101	FL802	Elizabeth & Brian Crawford	3122 Mahan Drive, Suite 702 Tallahassee, FL 32308	850-421-9001
102	FL803	Elizabeth & Brian Crawford	1700 North Monroe Street, Suite 13 Tallahassee, FL 32304	850-210-0311
103	FL901	Cary & Laura Kledzik	2231 NW 13th Street, Suite 20 Gainesville, FL 32609	352-727-7740
104	FL902	Cary & Laura Kledzik	2803 SW 42nd Street, Suite 20 Gainesville, FL 32608	352-792-6390

GEOR	GEORGIA				
1	GA102	Anthony Sawyer	1105 Woodstock Road, Suite 120 Roswell, GA 30075	770-640-5559	
2	GA103	Anthony Sawyer	2090 Dunwoody Club Drive, Suite 122 Atlanta, GA 30350	770-673-0240	
3	GA104	Anthony Sawyer	5250 Windward Parkway, Suite 119 Alpharetta, GA 30004	770-751-9665	
4	GA105	John Weber	1428 Towne Lake Parkway #103 Woodstock, GA 30189	770-926-0987	
5	GA108	John Weber	5275 Peachtree Parkway #104 Norcross, GA 30092	678-291-0707	
6	GA109	Terry, Kay & Marcus McDaniel	4880 Lower Roswell Road, Suite 490 Marietta, GA 30068	770-578-7955	
7	GA110	John Weber	114 South Point Boulevard McDonough, GA 30253	770-957-0245	
8	GA111	John Weber	4795 Jimmy Lee Smith Parkway, #105 Hiram, GA 30141	770-943-5610	
9	GA112	John Weber	1679 Scenic Highway, Suite 201 Snellville, GA 30078	770-978-1005	
10	GA114	Ed Smith	1574 Marketplace Boulevard Cumming, GA 30041	770-205-9141	
11	GA116	John Weber	3345 N. Cobb Parkway, Suite 200 Acworth, GA 30101	770-966-7999	
12	GA117	Ed Smith	3105 Peachtree Parkway, Suite 102 Suwanee, GA 30024	770-844-9933	
13	GA118	John Weber	4044 Atlanta Highway, Suite 800 Loganville, GA 30052	770-913-8176	

14	GA119	Shane Irvin	335 Newnan Crossing Bypass, Suite C Newnan, GA 30265	770-502-0490
15	GA120	John Weber	1810 Cumming Highway, Suite 710 Canton, GA 30114	770-720-1606
16	GA121	Anthony Sawyer	3154 Johnson Ferry Road, Suite 104 Marietta, GA 30062	770-998-6970
17	GA122	Robert Klaus	3410 Buford Drive, Suite G420 Buford, GA 30519	770-831-0101
18	GA125	Anthony Sawyer	3655 Roswell Road NE, Suite 220 Atlanta, GA 30342	404-844-2547
19	GA128	Shane Irvin	6977 B Concourse Parkway Douglasville, GA 30134	678-267-2700
20	GA129	Shouvik & Babita Ganguly	1715 Howell Mill Road NW, Suite 11 Atlanta, GA 30318	404-352-9816
21	GA130	Brian & Holly Burgess	157 Power Center Drive Dawsonville, GA 30534	706-265-4083
22	GA131	Robert Klaus	1791 Oconee Connector, #545 Athens, GA 30606	706-543-4242
23	GA133	Shane Irvin	2727 Highway 54 West Peachtree City, GA 30269	678-545-2803
24	GA134	Terry, Kay & Marcus McDaniel	2566 Briarcliff Road NE, Suite 110 Atlanta, GA 30329	404-458-3941
25	GA135	Brian & Holly Burgess	3600 Dallas Highway, Suite 270 Marietta, GA 30064	770-420-1983
26	GA136	Andy & Patricia Patterson	12186 Highway 92, Suite 103 Woodstock, GA 30188	678-445-5811
27	GA137	Anthony Sawyer	315 Riverside Parkway NE, Suite 120 Rome, GA 30161	706-232-7499
28	GA138	Shouvik & Babita Ganguly	4290 Bells Ferry Road, Suite 152 Kennesaw, GA 30144	770-966-2842
29	GA140	Terry, Kay & Marcus McDaniel	645 Dacula Road, # 115 Dacula, GA 30019	770-674-5416
30	GA141	Terry, Kay & Marcus McDaniel	3429 Lawrenceville Suwanee Rd, Suite H Suwanee, GA 30024	470-589-1030
31	GA143	Shouvik & Babita Ganguly	2955 Cobb Parkway SE, Suite 850 Atlanta, GA 30339	770-953-8804
32	GA144	Robert Klaus	3465 Braselton Highway, Suite 120 Dacula, GA 30019	678-804-9213
33	GA145	Terry, Kay & Marcus McDaniel	938 Duluth Highway, Suite C-2 Lawrenceville, GA 30043	470-282-1995

34	GA146	Bob & Julie Menhart	4305 State Bridge Road Alpharetta, GA 30022	678-587-5008
35	GA147	Anthony Sawyer	50 Main Street Market Place SE, Ste 300 Cartersville, GA 30121	770-878-0028
36	GA149	John Weber	1985 Cobb Parkway, Suite 110 Kennesaw, GA 30152	678-803-9515
37	GA150	Shane Irvin	1765 Highway 27, Suite 700 Carrollton, GA 30117	678-586-3817
38	GA151	Terry, Kay & Marcus McDaniel	3974-B Peachtree Road NE Atlanta, GA 30319	404-467-8991
39	GA152	Terry, Kay & Marcus McDaniel	2140 West Spring Street, Suite 200 Monroe, GA 30655	678-345-5135
40	GA154	Alex, Michael & Jean Horn	2550 Sandy Plains Road Marietta, GA 30066	770-672-6618
41	GA201	Bill & Mary Ann Voegtle	727 Glynn Isles Brunswick, GA 31525	912 265-3310
42	GA301	Shane Irvin	5413 Whittlesey Boulevard, Suite B Columbus, GA 31909	706-320-2221
43	GA401	Bill & Mary Ann Voegtle	7929 Abercorn Street, Suite 400 Savannah, GA 31406	912-349-2802
44	GA402	Bill & Mary Ann Voegtle	50 Traders Way Pooler, GA 31322	912-330-8282
45	GA403	Bill & Mary Ann Voegtle	1900 East Victory Drive, Suite 104 Savannah, GA 31401	912-351-3036
46	GA404	Bill & Mary Ann Voegtle	410 South Columbia Avenue, Suite EE Rincon, GA 31326	706-922-3002
47	GA405	Bill & Mary Ann Voegtle	9120 Ford Avenue, Suite B Richmond Hill, GA 31324	912-459-2440
48	GA501	Bill & Mary Ann Voegtle	4446 Washington Road, Suite 5 Evans, GA 30809	706-922-3133
49	GA503	Bill & Mary Ann Voegtle	2805 Washington Road, Suite 401 Augusta, GA 30909	706-922-3009
50	GA504	Bill & Mary Ann Voegtle	315 South Belair Road, Suite C Martinez, GA 30907	706-305-9004
51	GA505	Bill & Mary Ann Voegtle	4306 Gateway Boulevard Grovetown, GA 30813	762-994-0080
52	GA550	Anthony Sawyer	1323 West Walnut Avenue, Suite 4 Dalton, GA 30722	706-529-7443
53	GA601	Jarrod Durden	5932 Zebulon Road, Suite B Macon, GA 31210	478-254-8530

54	GA603	Jarrod Durden	1117 Highway 96, Suite 107	478-287-2190
54	GA603	Janod Duiden	Kathleen, GA 31047	470-207-2190
55	GA604	Jarrod Durden	5005 Riverside Drive, Suite C	478-238-5410
55	GA004	Janou Duluen	Macon, GA 31210	470-230-3410
56	GA701	Bill & Mary Ann	701 Piedmont Loop, Suite 400	912-764-3445
30	GATOT	Voegtle	Statesboro, GA 30458	912-704-3443
57	GA801	Bobby Yarbrough	1650 Baytree Road, Suite B	229-259-0100
37	GAOUT	Bobby Faiblough	Valdosta, GA 31602	229-259-0100

HAWA	HAWAII					
1	HI102	Eddie Khan	95-221 Kipapa Drive, Suite C 11	808-623-3500		
'	H1102	Eddle Khan	Mililani, HI 96789	000-023-3300		
2	111400		91-0710 Farrington Highway, Suite A-140	000 674 0505		
	HI103	Eddie Khan	Kapolei, HI 96706	808-674-0505		

IDAHO	IDAHO				
1	ID101	Alyssa & Jason	3625 S Federal Way	208-424-5125	
ı	וטוטו	Bowman	Boise, ID 83705	200-424-3123	
2	10400	Alyssa & Jason	3355 E. Fairview Avenue, Unit 102	200 002 5407	
2	ID102	Bowman	Meridian, ID 83642	208-893-5187	
3	ID103	Alyssa & Jason	1468 S. Entertainment Way	208-377-2547	
3	10103	Bowman	Boise, ID 83709	200-377-2347	
4	ID104	Alyssa & Jason	16724 N. Marketplace Boulevard	208-467-4001	
4	10104	Bowman	Nampa, ID 83687	200-407-4001	
5	ID105	Alyssa & Jason	3116 E. State Street, Suite 120	208-939-3499	
3	10103	Bowman	Eagle, ID 83616	200-939-3499	
6	ID106	ID106 Alyssa & Jason	1749 West State Street	208-345-1823	
0	וטוטו	Bowman	Boise, ID 83702	200-343-1023	
7	ID107	Alyssa & Jason	2308 12th Avenue Road	208-466-9475	
,	10107	Bowman	Nampa, ID 83686	200-400-3473	
8	ID108	Alyssa & Jason	1520 West Chinden Boulevard, Suite 102	208-629-0675	
	10100	Bowman	Meridian, ID 83646	200-029-0013	
9	ID109	Alyssa & Jason	1275 N. Happy Valley Road, Suite 102	208-505-5852	
	10103	Bowman	Nampa, ID 83687	200-303-3032	
10	ID110	Alyssa & Jason Bowman	5210 Cleveland Boulevard, Suite 120 Caldwell, ID 83607	208-402-1100	
11	ID201	Alyssa & Jason	756 E. 17th Street	208-522-2212	
11	10201	Bowman	Idaho Falls, ID 83404	200-022-2212	
12	ID202	Alyssa & Jason	231 West Quinn Road, Suite D	208-233-4060	
12	10202	Bowman	Pocatello, ID 83202	200-233-4000	

13	ID301	Alyssa & Jason Bowman	1925 Filmore Street, Suite 200 Twin Falls, ID 83301	208-944-9552
14	ID401	Scott & Diana Colgrove	93 West Prairie Shopping Center Hayden, ID 83835	208-762-6655
15	ID402	Scott & Diana Colgrove	3145 East Mullan Avenue, Suite 700 Post Falls, ID 83854	208-981-0510

ILLINO	IS				
1	IL101	Frank Schnitzler	9239 W. 159th Street	708-349-3600	
			Orland Hills, IL 60477		
2	IL102	Cary & Laura Kledzik	2474 Schaumburg Road	847-885-4115	
			Schaumburg, IL 60194		
3 IL	IL103	Cary & Laura Kledzik	834 North Randall Road	630-879-8912	
3	IL103		Batavia, IL 60510	030-079-0912	
4	IL104	Cary & Laura Kledzik	434 South Randall Road	847-854-3494	
<b>-</b>	12104	Odry & Ladra Modelik	Algonquin, IL 60102	047 004 0404	
5	IL105	Mark Kalas & Alex	383 West Army Trail Road, Suite 102	630-893-9510	
	12100	Howson	Bloomingdale, IL 60108	000 000 0010	
6	IL106	Cary & Laura Kledzik	2445 75th Street Building A, Unit B	630-395-9532	
	12100	Cary & Ladra Modelik	Darien, IL 60561	000 000 0002	
7	IL107	John Kohler	588 East North Avenue	630-588-7002	
,	12107	OOTHI IXOINGI	Carol Stream, IL 60188	000 000 7002	
8	IL108	08 Frank Schnitzler	701 N. Milwaukee, Suite 120	847-680-0525	
Ŭ	12100	Trank Commizion	Vernon Hills, IL 60061		
9	IL109	L109 Cary & Laura Kledzik	656 Northwest Highway	847-462-0922	
	12100	oury a Laura Mouzik	Cary, IL 60013		
10	II 110	IL110	Mark Kalas & Alex	12640 S. Route 59, Unit 400	815-609-7803
	12110	Howson	Plainfield, IL 60585	010 000 7000	
11		IL111	111 Cary & Laura Kledzik	10549 S Cicero Avenue	708-636-5490
	12111	oury a Laura Mouzik	Oak Lawn, IL 60453	700-030-3490	
12		IL112 Mark Kalas & Alex Howson	476 Randall Road	847-488-0465	
			South Elgin, IL 60177		
13	IL113		Cary & Laura Kledzik	760 N Route 59, Suite116	630-416-7454
		and the second s	Naperville, IL 60563		
14	IL114		6409 Grand Avenue, Suite A	847-855-2956	
			Gurnee, IL 60031		
15	IL115	IL115 Max & Christine	717 Roosevelt Road	630-790-1982	
		Cangelosi	Glen Ellyn, IL 60137	-	
16	IL116	IL116 Frank Schnitzler	14005 S. Bell Road	708-645-7005	
10		12110 FIGURE CONTINUE	Homer Glen, IL 60491		

17	IL117	Mark Kalas & Alex Howson	6430 Main Street, Suite 110 Woodridge, IL 60517	630-353-1980
18	IL118	Steve & Matt Wren	1031 Brook Forest Avenue Shorewood, IL 60404	815-609-8300
19	IL119	Cary & Laura Kledzik	429 E. Roosevelt Road Lombard, IL 60148	630-268-8444
20	IL120	Cary & Laura Kledzik	5765 Northwest Highway Crystal Lake, IL 60014	815-444-9405
21	IL121	Max & Christine Cangelosi	2451 Richmond Road McHenry, IL 60050	815-578-9059
22	IL122	Max & Christine Cangelosi	692 W North Avenue Elmhurst, IL 60126	630-516-0837
23	IL123	Cary & Laura Kledzik	5944 West Touhy Avenue Niles, IL 60714	847-588-3770
24	IL124	Cary & Laura Kledzik	722 Boughton Road Bolingbrook, IL 60440	630-739-5446
25	IL125	Cary & Laura Kledzik	984 Willow Road, Suite D Northbrook, IL 60062	847-513-6570
26	IL127	Cary & Laura Kledzik	19854 S. LaGrange Road Mokena, IL 60448	708-479-7400
27	IL128	Todd & Hope Garcia	2615 W. Jefferson Street Joliet, IL 60435	815-744-2547
28	IL129	Cary & Laura Kledzik	2430 Route 34 Oswego, IL 60543	630-554-4793
29	IL130	Cary & Laura Kledzik	2728 W. 75th Street Naperville, IL 60564	630-753-0163
30	IL131	Cary & Laura Kledzik	408 S. Weber Road, Suite C Romeoville, IL 60446	815-254-3300
31	IL134	Mark Kalas & Alex Howson	7185 South Kingery Highway, Unit L3 Willowbrook, IL 60527	630-455-0516
32	IL135	Mark Kalas & Alex Howson	27 S. Western Avenue, Suite D Carpentersville, IL 60110	847-844-1616
33	IL136	Larry & Natalie Schumacher	35 S. Northwest Highway Park Ridge, IL 60068	847-292-4000
34	IL137	Mark Kalas & Alex Howson	1940 West Main Street, Suite F St. Charles, IL 60174	630-443-0626
35	IL138	Cary & Laura Kledzik	1058 S. Sutton Road, Route 59 Streamwood, IL 60107	630-497-9090
36	IL139	Larry & Natalie Schumacher	100 W. Higgins Road, #M-25 South Barrington, IL 60010	847-645-1616

			420 E. Lincoln Highway		
37	IL140	Cary & Laura Kledzik	New Lenox, IL 60451	815-462-7400	
38		Max & Christine	110 E. Kensington, Space 0300	847-870-8089	
	IL141	Cangelosi	Mt. Prospect, IL 60056		
39 IL14		Cary & Laura Kledzik	735 Erica Lane Suite 1B	630-553-2801	
	IL142		Yorkville, IL 60560		
		Larry & Natalie	2563 Waukegan Road		
40	IL143	Schumacher	Bannockburn, IL 60015	847-914-0200	
4.4		James O'Connor &	1920 N. IL Route 83, Suite 105		
41	IL144	Richard Marak	Round Lake Beach, IL 60073	847-223-0303	
40	11 4 40	Mark Kalas & Alex	801 E. Butterfield Road, Suite 103	000 000 4405	
42	IL146	Howson	Wheaton, IL 60189	630-260-1105	
40	11 4 47	Mark Kalas & Alex	2936 S. Route 59, Suite 118	000 1511	
43	IL147	Howson	Naperville, IL 60564	630-778-4611	
4.4	11 4 40	Gale & Peter	195 S. Rand Road	047 047 4050	
44	IL148	DeMarco Cohen	Lake Zurich, IL 60047	847-847-1250	
45	11.4.40	Larry & Natalie	4188 N. IL Route 83, Suite C	0.47, 470, 5050	
45	IL149	Schumacher	Long Grove, IL 60047	847-478-5050	
46	11 454	Gale & Peter	9442 Skokie Boulevard, #11	847-983-4861	
46	IL151	DeMarco Cohen	Skokie, IL 60077		
47	IL152	IL152 Tim Brown	47 South Evergreen	847-590-5069	
47			Arlington Heights, IL 60005		
48	11.450	Todd & Hono Coroia	34 N. La Grange Road	708-354-0366	
40	IL 133	L153 Todd & Hope Garcia	La Grange, IL 60525		
49	11.454	Cary & Laura Kladzik	334 Ogden Avenue, Suite 1004	630-297-4447	
49	IL134	L154 Cary & Laura Kledzik	Downers Grove, IL 60515		
50	IL155	Todd & Hono Caroia	741 W. Golf Road	244-404-6174	
50	IL 155	Todd & Hope Garcia	Des Plaines, IL 60016		
51	IL156	John Kohler	2117 W. Roosevelt Road	630-784-7115	
- 31		12 130 John Konlei	Wheaton, IL 60187		
52	IL157	2 IL157 Gale & Peter DeMarco Cohen		1590 N. Rand Road, Suite J	847-485-8451
52			DeMarco Cohen	Palatine, IL 60067	047-400-0401
53	IL159	Max & Christine Cangelosi		1259 East Higgins Road	847-885-3000
			Cangelosi	Schaumburg, IL 60173	
54	IL160	James O'Connor &	11565 US-14	815-345-2705	
		Richard Marak	Woodstock, IL 60098	010 040-2700	
55	IL161	IL161 Cary & Laura Kledzik	849 S. Randall Road	847-289-7814	
			Elgin, IL 60123		
56	IL162	Larry & Natalie	1070 North Rohlwing Road	630-627-0700	
30		Schumacher	Addison, IL 60101	000 021 0100	

57	IL163	Cary & Laura Kledzik	20393 Rand Road	224-662-4818	
		,	Kildeer, IL 60074		
58 IL164	Larry & Natalie	12290 Princeton Drive	847-669-0300		
		Schumacher	Huntley, IL 60142		
59 IL165	Gale & Peter	878 S. Milwaukee Avenue	224-433-6840		
	35 12100	DeMarco Cohen	Libertyville, IL 60048		
60	IL166	James O'Connor &	3929 Fountain Square Place	224-656-5891	
		Richard Marak	Waukegan, IL 60085		
61	IL167	James O'Connor &	473 N. Harlem Avenue	708-848-0098	
	12107	Richard Marak	Oak Park, IL 60305	700 010 0000	
62	IL168	Cary & Laura Kledzik	2686 Dekalb Avenue	815-517-1959	
02	ILTOO	Cary & Laura Nicuzik	Sycamore, IL 60178	010-017-1000	
63	IL169	Todd 9 Hara Oarra'	13424 S. Cicero Avenue	708-631-3000	
03	16109	Todd & Hope Garcia	Crestwood, IL 60445	700-031-3000	
64	IL170	John Kohler	711 Meacham Road, Suite F	847-248-7504	
04	ILI70	John Romer	Elk Grove Village, IL	047-240-7304	
65	IL171	Larry & Natalie	45 Waukegan Road	847-486-0100	
		Schumacher	Glenview, IL 60025	017 100 0100	
66	IL173	3 Cary & Laura Kledzik	405 N. Eola Road	630-618-4603	
00	IL173		Aurora, IL 60502	030-010-4003	
67	11 474	Max & Christine Cangelosi	7050A W. Forest Preserve Avenue	708-695-9551	
67			Norridge, IL 60706	700-090-9001	
00	11.475	Todd & Hope Garcia	2518 S. Harlem Avenue, Suite 5B	708-443-6160	
68	IL175		North Riverside, IL 60546		
00		L176 Cary & Laura Kledzik	2987 Kirk Road.	000 000 0045	
69	IL176		Aurora, IL 60502	630-692-9645	
		IL177 Tim Brown	200 West North Avenue, Suite 300	630-473-0913	
70	IL177		West Chicago, IL 60185		
		IL178 Frank Schnitzler	7136 183rd Street	708-286-6349	
71	IL178		Tinley Park, IL 60477		
			955 Rockland Road, Suite D		
72	IL179	IL179 Frank Schnitzler	Frank Schnitzler	Lake Bluff, IL 60044	847-283-0183
	IL180	IL180 Cary & Laura Kledzik	16449 West 159th Street	815-838-1200	
73			Lockport, IL 60441		
	IL181	IL181 Gale & Peter DeMarco Cohen	39 Waukegan Road	847-607-9903	
74			Deerfield, IL 60015		
	IL182	20.Maroo Conon	900 Milwaukee Avenue, Suite D	847-383-6234	
75		IL182 Frank Schnitzler	Lincolnshire, IL 60069		
			117 W. Rand Road	+	
76	6 IL184 Larry & Natalie Schumacher			847-253-5094	
		Schumacher	Arlington Heights, IL 60004		

77	IL185	Gale & Peter DeMarco Cohen	1475 Palatine Road Hoffman Estates, IL 60192	224-888-8228
78	IL187	Syed Hasen	487 E. IL Route 173 Antioch, IL 60002	284-788-8184
79	IL188	James O'Connor & Richard Marak	4341 Venture Drive Peru, IL 61354	815-200-9920
80	IL189	Michael McMahon	1720 N. Orchard Road Aurora, IL 60506	630-870-7546
81	IL190	Rajesh Rasalkar	526 Kirk Road, Suite 002 St. Charles, IL 60174	630-945-3686
82	IL191	Amanda & Chris Daluga	15420 S. Route 59, Suite 110A Plainfield, IL 60544	815-267-6060
83	IL192	Michael McMahon	3115 North Lewis Avenue Waukegan, IL 60087	847-372-8002
84	IL195	Edwin & Louise Greer & Cheston Syma	27450 Illinois Route 120, Suite B3 Lakemoor, IL 60051	815-345-9028
85	IL202	Cary & Laura Kledzik	2077 Orchard Road Montgomery, IL 60538	630-892-8200
86	IL203	James O'Connor & Richard Marak	3452 N. Clark Street, Unit 1 Chicago, IL 60657	773-549-8801
87	IL204	Cheston Syma & Edwin Greer	3235 N. Ashland Avenue Chicago, IL 60657	773-857-0843
88	IL205	Larry & Natalie Schumacher	10 E. Harrison Chicago, IL 60605	312-588-1010
89	IL206	Cheston Syma & Edwin Greer	1444 N. Wells Street Chicago, IL 60610	312-643-1613
90	IL207	Cheston Syma & Edwin Greer	44 E. Superior, Suite 1 Chicago, IL 60611	312-496-3792
91	IL208	Cheston Syma & Edwin Greer	539 W. Diversey Chicago, IL 60614	773-661-9645
92	IL209	Frank Schnitzler	2750 Clybourn Avenue Chicago, IL 60614	773-348-7100
93	IL301	Cary & Laura Kledzik	840 North Kinzie Avenue, Suite B Bradley, IL 60915	815-936-1800
94	IL401	Max & Christine Cangelosi	1275 West Lane Road Machesney Park, IL 61115	815-633-7882
95	IL402	Max & Christine Cangelosi	575 S. Perryville, #111 Rockford, IL 61108	815-227-0500
96	IL501	Matt Wrenn	4203 N. Sheridan Road, Suite A1-2 Peoria, IL 61614	309-686-1111

97	IL502	Matt Wrenn	1407 N. Veterans Parkway, Suite 11	309-663-1111
			Bloomington, IL 61704 103 River Road, Suite A	
98	IL503	Matt Wrenn	East Peoria, IL 61611	309-698-2222
			3562 Court Street	
99	IL504	Matt Wrenn	Pekin, IL 61554	309-353-1111
		Jesse & Charles	1407 W. Highway 50, Suite 105	
100	IL601	Keyser	O'Fallon, IL 62269	618-632-5399
		Jesse & Charles	2406 Williamson County Parkway	
101	IL602	Keyser	Marion, IL 62959	434-293-7347
		Jesse & Charles	1300 East Main Street	
102	IL603	Keyser	Carbondale, IL 62901	618-351-8746
400	11.004	Jesse & Charles	102 Junction Drive	040.050.0454
103	IL604	Keyser	Glen Carbon, IL 62034	618 659-2151
104	IL605	James O'Connor &	1128 Collinsville Crossing Boulevard	618-344-9102
104	1000	Richard Marak	Collinsville, IL 62234	616-344-9102
105	IL606	James O'Connor &	1907 Vaughn Road	618-258-8682
105	ILOUG	Richard Marak	Wood River, IL 62095	010-230-0002
106	IL702	Jesse & Charles	2971 Lindbergh Avenue, Suite F	217-717-9993
100	12702	Keyser	Springfield, IL 62711	217 717 3330
107	IL703	Jesse & Charles	1733 Kirby Avenue, Unit B-11	217-365-9100
107	12700	Keyser	Champaign, IL 61821	217 000 0100
108	IL704	Jesse & Charles	1903 N. Neil Street, Suite A	217-365-9200
100	12701	Keyser	Champaign, IL 61820	217 000 0200
109	IL705	Jesse & Charles	1260 Route 51	217-872-6200
	.2.00	Keyser	Forsyth, IL 62535	211 012 0200
110	IL706	Syed Hasan	3546 N. Vermilion, Suite B	217-213-6133
			Danville, IL 61832	
111	IL801	James O'Connor &	5207 Broadway Street	217-214-7895
		Richard Marak	Quincy, IL 62305	
112	IL802	James O'Connor &	1736 E. Jackson Street, Suite B	309-588-4127
		Richard Marak	Macomb, IL 61455	
113	IL821	Cary & Laura Kledzik	4347 E. 16th Street	309-517-6765
			Moline, IL 61265	
114	IL822	Max & Christine	4206 E. Lincolnway	815-625-6364
		Cangelosi	Sterling, IL 61081	

INDIANA					
1	IN102	John & Shea	1950-11 East Greyhound Pass	317-569-7169	
'	111102	Reisinger	Carmel, IN 46033	317-309-7109	

2	IN103	Pay Darulla	11440 Olio Road	317-577-1810
	111103	Ray Dorulla	Fishers, IN 46038	317-377-1610
3	IN104	IN104 Ray Dorulla	3147 W. Smith Valley Road, Suite B	317-888-8204
			Greenwood, IN 46142	011 000 0201
4	IN105	Anthony Sawyer	9210 Rockville Road, Suite B-2	317-271-5388
			Indianapolis, IN 46234	
5	IN106	Anthony Sawyer	11680 Commercial Drive, Suite 600	317-845-8430
			Fishers, IN 46038	
6	IN107	Anthony Sawyer	7411 North Keystone Avenue	317-259-9150
			Indianapolis, IN 46240	
7	IN108	Anthony Sawyer	10485 N. Michigan Road, #140 Carmel, IN 46032	317-872-4247
<del>  </del>			10935 East Washington Street	
8	IN109	Anthony Sawyer	Indianapolis, IN 46229	317-897-9674
		John & Shea	1279 Emerson Avenue	
9	IN110	Reisinger	Greenwood, IN 46142	317-888-2140
			7305 E. 96th Street	
10	IN111	Anthony Sawyer	Indianapolis, IN 46250	317-849-1100
	151446	John & Shea	321 West Northfield Drive	
11	IN112	Reisinger	Brownsburg, IN 46112	317-858-7992
40	INIAAA	Com / Coviton	16625 Mercantile Boulevard, Suite 200	247 770 4007
12	IN114	Gary Sexton	Noblesville, IN 46060	317-770-1987
13	IN115	John & Shea	1345 West Southport Road, Suite 9	317-881-0011
13	111113	Reisinger	Indianapolis, IN 46217	317-001-0011
14	IN116	Anthony Sawyer	7245 East 146th Street	317-872-2358
	114110	Anthony Cawyer	Carmel, IN 46033	017 072 2000
15	IN117	Gary Sexton	12570 N. Gray Road	713-564-8828
			Carmel, IN 46033	
16	IN118	Ray Dorulla	2143 Independence Drive	317-885-8130
		,	Greenwood, IN 46143	
17	IN119	Ray Dorulla	2683 East Main Street, Suite 109	317-838-9320
<del>,                                    </del>			Plainfield, IN 46168	
18	IN120	Ray Dorulla	2656 East 3rd Street Bloomington, IN 47408	812-287-8057
<del></del>			11725 Fox Road, Suite A	
19	IN121	Gary Sexton	Indianapolis, IN 46236	317-826-3000
		John & Shea	12249 N Meridian Street	
20	IN122	Reisinger	Carmel, IN 46032	317-846-5500
	1514.00	<u> </u>	7460 N. Shadeland Avenue, Suite 300	0.47.000.000
21	IN123	Ray Dorulla	Indianapolis, IN 46250	317-288-2669

	1			
22	IN124	Shaun Norton	2028 S Reed Road Kokomo, IN 46902	765-450-6882
23	IN126	Ray Dorulla	4586 South Emerson Avenue, Suite B	317-783-7005
		Tray Bordina	Indianapolis, IN 46203	
24	IN127	Ray Dorulla	6630 Whitestown Parkway	317-769-2300
			Zionsville, IN 46077	
25	IN128	John & Shea	8310 Windfall Lane, Unit B	317-856-4247
		Reisinger	Camby, IN 46113	
26	IN129	Gary Sexton	4723 S. Scatterfield Road	765-644-0033
			Anderson, IN 46013	
27	IN130	Ray Dorulla	12873 Campus Parkway	317-214-7622
			Noblesville, IN 46060	
28	IN131	Ray Dorulla	1280 US Highway 31 North	317-360-6440
	111101		Greenwood, IN 46142	017 000 0110
29	IN132	John & Shea	952 North Morton Street	317-560-5168
	111102	Reisinger	Franklin, IN 46131	017 000 0100
30	IN133	Shaun Norton	5320 E. 82nd Street	317-288-5050
	114133	Onaum Norton	Indianapolis, IN 46250	317-200-3030
31	IN134	Shaun Norton	3300 IN-32, Suite C	317-804-2386
- 01	11110-	Onaum Norton	Westfield, IN 46074	317-004-2300
32	IN135	Ray Dorulla	1405 N National Road	812-799-3812
52	114133	<u>-</u>	Columbus, IN 47201	012-199-3012
33	IN136	John & Shea	414 East Freeland Road	812-560-4346
		Reisinger	Greensburg, IN 47240	
34	IN201	John & Shea	100 S. Creasy Lane, Suite 1280	765-448-6400
		Reisinger	Lafayette, IN 47905	
35	IN202	Gary Sexton	1052 B Sagamore Parkway West	765-607-2927
		•	West Lafayette, IN 47906	
36	IN301	Anthony Sawyer	1509 W. McGalliard Road, Suite 7	765-254-1533
			Muncie, IN 47304	
37	IN401	Anthony Sawyer	10250 Coldwater Road	260-490-4247
			Ft. Wayne, IN 46825	
38	IN402	Anthony Sawyer	4415 Coldwater Road	260-481-5300
		-	Fort Wayne, IN 46825	
39	IN403	Anthony Sawyer	1748 Apple Glen Boulevard	260-434-3500
		· •	Fort Wayne, IN 46825	
40	IN404	IN404 Anthony Sawyer	6051 Stellhorn Road, Suite C03B	260-492-8581
		· •	Fort Wayne, IN 46815	
41	IN501	Shaun Norton	113 East University Drive	574-272-3100
			Granger, IN 46530	

42	IN503	Shaun Norton	562 West 300 North, Suite 018 Warsaw, IN 46582	574-544-2605
43	IN601	Chris Waszak	71 Silhavy Road, Suite 131 Valparaiso, IN 46383	219-242-8712
44	IN602	Chris Waszak	336 Indianapolis Boulevard Schererville, IN 46375	219-322-3350
45	IN603	Munir & Rahsaan Islam	1661 E 80th Avenue, Suite 25 Merrillville, IN 46410	219-750-9480
46	IN604	Munir & Rahsaan Islam	7843 Indianapolis Boulevard Hammond, IN 46324	219-230-5036
47	IN605	Chris Waszak	844 Superior Drive Crown Point, IN 46307	219-229-6198
48	IN606	Munir & Rahsaan Islam	8147 Calumet Avenue Munster, IN 46321	219-230-8475
49	IN701	Jesse & Charles Keyser	512 N Green River Road Evansville, IN 47715	812-618-0993
50	IN801	Ray Dorulla	5399 US HWY 41 South, #109 Terre Haute, IN 47802	812-298-8930
51	IN901	Fred Shearer	1009 Jeffersonville Commons Drive Jeffersonville, IN 47130	812-924-7602

IOWA				
1	IA101	Ray & Erin Turner	5926 Ashworth Road	515-224-0010
ı	IATUT	Ray & Ellit Tulliel	West Des Moines, IA 50266	515-224-0010
2	IA102	Wayne Freeman &	8460 Birchwood Crossing Court	515-254-9727
	17/102	Quentin Hurst	Johnston, IA 50131	313-234-9121
3	IA103	Wayne Freeman &	535 South Duff Avenue, Suite 102	515-292-8140
3	IA 103	Quentin Hurst	Ames, IA 50010	313-292-6140
4	IA104	104 Poy & Frie Turner	9901 University Avenue, Suite 200	515-225-0777
4	IA 104	Ray & Erin Turner	Clive, IA 50325	313-223-0777
5	IA105 Wayne Freeman &	Wayne Freeman &	1690 SE Delaware Avenue, Suite 111	515-964-9727
3	17.103	Quentin Hurst	Ankeny, IA 50021	313-904-9121
6	IA106	Wayne Freeman &	2180 NW 156th Street, Suite 104	515-987-3537
0	1/100	Quentin Hurst	Clive, IA 50325	313-307-3337
7	IA107	Ray & Erin Turner	4209 Fleur Drive, Suite 16B	515-225-4177
,	1/107	ray & Lilli Tulliel	Des Moines, IA 50321	313-223-4177
8	IA108	Wayne Freeman &	5010 Mills Civic Parkway, Suite 108	515-225-4416
U	1/100	Quentin Hurst	West Des Moines, IA 50265	313-223-4410
9	IA109	Ray & Erin Turner	5836 Douglas Avenue, Suite 300	515-330-1462
3	1/103	Tay & Lilli Tulliel	Des Moines, IA 50322	010-000-1-02

10	IA110	Wayne Freeman & Quentin Hurst	1550 North Ankeny Boulevard, Suite 112	515-965-9300
		Quentin Hurst	Ankeny, IA 50023	
11	IA201	Cary & Laura Kledzik	1100 Blairs Ferry Road NE	319-393-0320
		,	Cedar Rapids, IA 52402	
12	IA202	Cary & Laura Kledzik	2439 2nd Street, #5	319-338-5633
12	17 1202	odry & Ladra Modelik	Coralville, IA 52241	010 000 0000
13	IA203	Cary & Laura Kledzik	2315 Edgewood Road, Suite 190	319-396-5600
13	1A203	Cary & Laura Rieuzik	Cedar Rapids, IA 52404	319-390-3000
4.4	14004	Came O. I. avera IVI a de-ile	675 Pacha Parkway, Suite C	240 005 0005
14	IA204	Cary & Laura Kledzik	North Liberty, IA 52317	319-665-6225
4.5	14005	Wayne Freeman &	2027 Crossroads Boulevard, Suite C	240, 422, 6254
15	IA205	Quentin Hurst	Waterloo, IA 50702	319-433-6251
16	14202	Randall & Debra	5001 Sergeant Road, Space 25	742 274 2202
16	IA302	Farwell	Sioux City, IA 51106	712-274-8393
47	14.404	Came O. I. avera IVI a de-ile	2805 NW Arterial, Suite 2	500 550 4000
17	IA401	Cary & Laura Kledzik	Dubuque, IA 52002	563-556-1820
40	14400	Com ( 9 Louro I/lod=ile	3450 Dodge Street	ECO 00E 0E0E
18	IA402	Cary & Laura Kledzik	Dubuque, IA 52003	563-235-2535
10	14504	Com ( 9 Louro I/lod=il	4760 Elmore Avenue	ECO 404 440C
19	IA501	Cary & Laura Kledzik	Davenport, IA 52807	563-424-1126
200	14.004	Dan 9 Annia Dalaasta	3808 Metro Drive, Suite 101	740 050 4444
20	IA601	Dan & Angie Roberts	Council Bluffs, IA 51501	712-256-4441

KANS	KANSAS					
1	KS101	Todd Morfield	6784 W. 135th Street	012 220 9905		
I	KSTUT	Todd Mayfield	Overland Park, KS 66223	913-239-8895		
2	KS102	Wayne Freeman &	16318 W. 65th	913-631-7394		
	N3102	Quentin Hurst	Shawnee, KS 66217	913-031-7394		
3	KS103	Wayne Freeman &	15237 W. 135th Street	012 202 1022		
3	KS103	Quentin Hurst	Olathe, KS 66062	913-393-1832		
4	KS104	Brad & Carla Whitt	12060 Blue Valley Parkway	913-661-0440		
4	K3104		Overland Park, KS 66213			
5	KS105	05 Brad & Carla Whitt	14961 W. 119th Street	913-829-5333		
5	K3105	Diau & Calla Willill	Olathe, KS 66062			
6	KS106	(0400   Day of 0 O and a NA/h-111	291 North K-7 Highway	042 207 0500		
0	K3100	Brad & Carla Whitt	Olathe, KS 66061	913-397-0500		
7	KS107	Wayne Freeman &	6630 Monticello Road	040 400 4007		
/	K3107	Quentin Hurst	Shawnee, KS 66226	913-422-4897		
8	KS108	Todd Mayfield	8815 Metcalf	913-648-6624		
0	1/3100	Todu Mayneld	Overland Park, KS 66212	313-040-0024		

9	KS109	Wayne Freeman & Quentin Hurst	8001 151st Street, Suite 101 Overland Park, KS 66223	913-681-1935
10	KS110	Todd Mayfield	6023 Metcalf Avenue Mission, KS 66202	913-236-9919
11	KS111	Wayne Freeman & Quentin Hurst	20120 W. 153rd Street Olathe, KS 66062	913-440-9711
12	KS112	Wayne Freeman & Quentin Hurst	13220 W 87th Street Parkway Lenexa, KS 66215	913-541-2054
13	KS114	Todd Mayfield	12236 W 95th Street Lenexa, KS 66215	913-599-3544
14	KS115	Wayne Freeman & Quentin Hurst	10940 Parallel Parkway Kansas City, KS 66109	913-261-9125
15	KS116	Todd Mayfield	10466 S. Ridgeview Road Olathe, KS 66061	913-227-0775
16	KS201	Brad & Carla Whitt	2624 Iowa Street, Suite C Lawrence, KS 66046	785-856-6111
17	KS202	Wayne Freeman & Quentin Hurst	4910 West 6th Street, Suite 130 Lawrence, KS 66049	785-842-1311
18	KS301	Wayne Freeman & Quentin Hurst	1227 SW Wanamaker Road, Suite 200 Topeka, KS 66604	785-272-7533
19	KS302	Wayne Freeman & Quentin Hurst	705 N 3rd Place, Suite E Manhattan Market Place, KS 66502	785-340-5547
20	KS801	Wayne Freeman & Quentin Hurst	3015 S. 9th Street Salina, KS 67401	785-404-2077
21	KS901	Monique & Roger Haynes-Robertson	2357 N Maize Road, Suite 111 Wichita, KS 67205	316-721-8080
22	KS902	Monique & Roger Haynes-Robertson	1636 N. Rock Road, Suite 300 Derby, KS 67037	316-788-5588
23	KS903	Monique & Roger Haynes-Robertson	7777 E. 21st Street, Suite 140 Wichita, KS 67206	316-683-4040
24	KS904	Monique & Roger Haynes-Robertson	11333 E Kellogg, Suite 700 Wichita, KS 67207	316-618-8888
25	KS905	Monique & Roger Haynes-Robertson	7130 W. Maple, Suite 130 Wichita, KS 67209	316-941-4444
26	KS906	Monique & Roger Haynes-Robertson	2564 N. Greenwich Road, Suite 700 Wichita, KS 67226	316-315-0000
27	KS907	Monique & Roger Haynes-Robertson	3109 East Central Avenue Wichita, KS 67214	316-681-1111

KENTUCKY					
1	KY101	Fred Shearer	3549 Springhurst Boulevard	502-412-9800	
I	KTIUI	1 Ica Officarci	Louisville, KY 40241	302-412-9000	
2	KY102	John Weber	8800-A Dixie Highway	502-933-0099	
2	K1102	John Weber	Louisville, KY 40258	302-933-0099	
3	KY103	Fred Shearer	1370 Veterans Parkway, Suite 900	812-280-9900	
	103	i led Silealei	Clarksville, IN 47129	012-200-9900	
4	KY104	Joanne & Tim Boyle	972 Breckenridge Lane	502-891-0207	
,	111101	oddinio a Tim Boylo	Louisville, KY 40243	002 001 0201	
5	KY105	Joanne & Tim Boyle	12613 Shelbyville Road	502-245-4044	
	111100	Jeanne a riin Beyne	Louisville, KY 40242	002 2 10 10 11	
6	KY106	Joanne & Tim Boyle	1223 S. Hurstbourne Parkway	502 327-2100	
			Louisville, KY 40222		
7	KY107	KY107 Fred Shearer	1811 North Dixie Avenue, Suite 100	270-982-4777	
			Elizabethtown, KY 42701		
8	KY108	Fred Shearer	4913 Outer Loop	502-969-2828	
			Louisville, KY 40219		
9	KY201	David Boucher*	1990 Highland Pike	859-331-0648	
			Ft. Wright, KY 41017		
10	KY202	Scott & Anne Burandt	2519 Wilson Avenue	859-341-2547	
			Highland Heights, KY 41076 6805 Houston Road, Suite 200		
11	KY203	Scott & Anne Burandt	Florence, KY 41042	859-282-6364	
			91 Carothers Road		
12	KY204	Scott & Anne Burandt	Newport, KY 41071	859-431-5555	
			3090 Helmsdale Place, Suite 320		
13	KY301	Fred Shearer	Lexington, KY 40502	859-264-0104	
			3735 Palomar Centre Drive, Suite 50		
14	KY302	Fred Shearer	Lexington, KY 40513	859-309-9420	
	104:5:	<b>-</b>	2435 Nashville Road, Suite 108	0=0 05: :55=	
15	KY401	Tim & Lori Horn	Bowling Green, KY 42104	270-904-4385	
40	10/504	Jesse & Charles	5194 Hinkleville Road	070 440 0500	
16	KY501	Keyser	Paducah, KY 42001	270-443-0500	
17	L//704	Jesse & Charles	5140 Frederica Street, Suite D	270 020 2000	
17	KY701	Keyser	Owensboro, KY 42301	270-926-3900	

LOUISIANA					
1	LA101	John Weber	120 Curran Lane, Suite C1 Lafayette, LA 70506	337-981-6844	

			200 Production Price Cuite C	
2	LA102	John Weber	200 Production Drive, Suite 6 Lafayette, LA 70508	337-265-5993
3	LA103	John Weber	4243 Ambassador Caffery Parkway, #104	337-988-9900
4	LA201	Jeremy Aydell	Lafayette, LA 70508 3132 College Drive, Suite E	225-924-2415
		. ,	Baton Rouge, LA 70808	
5	LA202	Jeremy Aydell	7089 Siegen Lane, Suite D Baton Rouge, LA 70809	225-292-1455
6	LA203	Jeremy Aydell	37436 Ultima Plaza Boulevard, Suite E Prairieville, LA 70769	225-744-3572
7	LA204	Jeremy Aydell	240 Range 12 Boulevard, Suite 110 Denham Springs, LA 70726	225-271-4512
8	LA205	Jeremy Aydell	2706 S. Cabelas Parkway, Suite 110 Gonzales, LA 70737	225-644-4486
9	LA206	Jeremy Aydell	650 Arlington Creek Center Blvd, Suite D Baton Rouge, LA 70820	225-766-6868
10	LA301	John Weber	7040 Youree Drive Shreveport, LA 71105	318-797-7780
11	LA302	John Weber	2300 Airline Drive, Suite 400 Bossier City, LA 71111	318-742-4277
12	LA303	John Weber	9484 Ellerbe Road, Suite 100 Shreveport, LA 71106	318-686-5910
13	LA401	Jeremy Aydell	309 N Cities Service Highway Sulphur, LA 70663	337-533-8848
14	LA402	Jeremy Aydell	4740 Nelson Road, Suite 190 Lake Charles, LA 70605	337-564-5944
15	LA602	John Weber	2701 Veteran's Boulevard, Suite 301 Kenner, LA 70062	504-461-3443
16	LA603	Jeremy Aydell	3039 Pinnacle Parkway Covington, LA 70433	985-809-1946
17	LA604	Christopher & Elizabeth Devine	3535 Severn Avenue, Suite 4 Metairie, LA 70002	504-644-4429
18	LA605	Jeremy Aydell	174 Town Center Parkway Slidell, LA 70458	985-690-1300
19	LA606	Jeremy Aydell	203 Palace Drive Hammond, LA 70401	985-345-8044
20	LA608	Jeremy Aydell	3569 US Highway 190 Mandeville, LA 70471	985-778-0424
21	LA801	Jeremy Aydell	6501 Coliseum Boulevard, Suite 100A Alexandria, LA 71303	318-483-9430

MAINE	MAINE					
1	ME101	Dennis, Glen & William Guerrette & Stephen Greenlaw	569 Stillwater Avenue, Suite B Bangor, ME 04401	207-262-4261		
2	ME201	Dennis, Glen & William Guerrette & Stephen Greenlaw	40 Elm Plaza, Suite 4 Waterville, ME 04901	207-616-3744		
3	ME202	Dennis, Glen & William Guerrette & Stephen Greenlaw	580 Alfred Street Biddeford, ME 04005	207-494-7828		
4	ME203	Dennis, Glen & William Guerrette & Stephen Greenlaw	86 Topsham Fair Mall Road Topsham, ME 04086	207-406-4441		
5	ME204	Dennis, Glen & William Guerrette & Stephen Greenlaw	91 Auburn Street Portland, ME 04103	207-747-5931		

MARY	MARYLAND					
1	MD101	Gary Pfaff	625 Baltimore Boulevard, Suite J Westminster, MD 21157	410-857-4339		
2	MD102	Melissa & Glenn Griffith	580 Ritchie Highway, Suite G Severna Park, MD 21146	410-647-4420		
3	MD103	Gary Pfaff	6376 York Road Towson, MD 21252	410-372-2887		
4	MD104	Kevin & Cathy McHugh	696 Bel Air Road, Suite J13 Bel Air, MD 21014	410-638-7011		
5	MD105	Gary Pfaff	10357 Reisterstown Road Owings Mills, MD 21117	410-356-2887		
6	MD106	Bill & Joanette Rogers	2329F Forest Drive Annapolis, MD 21401	410-224-0082		
7	MD107	Kevin & Cathy McHugh	412 A-2A Constant Friendship Boulevard Abingdon, MD 21009	410-569-8505		
8	MD108	Melissa & Glen Griffith	6476 Dobbin Center Way, Suite 500 Columbia, MD 21045	443-426-4636		
9	MD109	Jeff Burroughs & Robyn Hanson	344 Thompson Creek Mall, B-8 Stevensville, MD 21666	410-643-5570		
10	MD110	Melissa & Glen Griffith	9638 Belair Road, Suite B Baltimore, MD 21236	410-931-2237		
11	MD111	Patrick Donnelly & Mike McCraw	47 W. Aylesbury Road Timonium, MD 21093	410-853-7680		
12	MD112	Patrick Donnelly & Mike McCraw	1959C East Joppa Road Parkville, MD 21234	410-668-2887		

13	MD114	Melissa & Glen Griffith	6710 Governor Ritchie Highway, Suite D2 Glen Burnie, MD 21061	410-760-2060
14	MD115	Melissa & Glen Griffith	4139 Mountain Road, Suite 4139 Pasadena, MD 21222	410-360-2075
15	MD117	Jeff Burroughs & Robyn Hanson	3275-A Solomons Island Road Edgewater, MD 21037	443-321-9898
16	MD118	Melissa & Glen Griffith	1410 Martin Boulevard, Suite 13 Middle River, MD 21220	410-686-4808
17	MD120	Melissa & Glen Griffith	6300 Georgetown Boulevard Eldersburg, MD 21784	410-970-6404
18	MD121	Jeff Burroughs & Robyn Hanson	1404 S. Main Chapel Way, Suite 106 Gambrills, MD 21054	410-721-8959
19	MD123	Melissa & Glen Griffith	7260-B Montgomery Road Elkridge, MD 21075	410-579-8970
20	MD124	Melissa & Glen Griffith	11085 Resort Road, Suite 402 Ellicott City, MD 21042	410-465-6600
21	MD125	Pat Donnelly & Mike McCraw	2320 Hannover Pike, #12 Hamptstead, MD 21074	410-374-4932
22	MD126	Melissa & Glen Griffith	1503 Merritt Boulevard Dundalk, MD 21222	443-530-3116
23	MD129	Kevin & Cathy McHugh	1528 Rock Spring Road, Suite 600 Forest Hill, MD 21050	410-838-5616
24	MD130	Melissa & Glen Griffith	8036 Governor Ritchie Highway, Suite 1G Pasadena, MD 21122	443-410-3900
25	MD201	Jeff Burroughs & Robyn Hanson	3000 Festival Way, Suite 307 Waldorf, MD 20601	301-645-3577
26	MD202	Jeff Burroughs & Robyn Hanson	80 West Dares Beach Road Prince Frederick, MD 20678	410-535-0225
27	MD203	Jeff Burroughs & Robyn Hanson	46400 Lexington Village Way, Suite 102 Lexington Park, MD 20653	240-237-8049
28	MD204	Jeff Burroughs & Robyn Hanson	10306 Southern Maryland Boulevard Dunkirk, MD 20754	443-964-5708
29	MD205	Jeff Burroughs & Robyn Hanson	30170 Three Notch Road Charlotte Hall, MD 20622	240-249-3946
30	MD206	Jeff Burroughs & Robyn Hanson	54 Drury Drive La Plata, MD 20646	301-392-6055
31	MD301	Glen & Melissa Griffith	5100 Buckeystown Pike Frederick, MD 21704	301-662-5927
32	MD302	Glen & Melissa Griffith	7820 Wormans Mills Road, Suite N Frederick, MD 21701	301-662-5353

33	MD305	Anthony Sawyer	720 Center Point Way, Unit C Gaithersburg, MD 20878	301-569-4061
34	MD306	Allen & Melissa Strick	1730 Massey Boulevard, Suite 103B Hagerstown, MD 21740	240-203-7745
35	MD307	Mike & Deana McCraw, Patrick Donelly	1311 South Main Street Mount Airy, MD 21771	301-703-8036
36	MD401	Jeff Burroughs & Robyn Hanson	2657 N. Salisbury Road, Suite 103 Salisbury, MD 21804	410-334-3515
37	MD402	Jeff Burroughs & Robyn Hanson	219 Marlboro Avenue Easton, MD 21601	410-690-8751
38	MD403	Jeff Burroughs & Robyn Hanson	2757 Dorchester Square, #A Cambridge, MD 21613	443-225-5319
39	MD404	Jeff Burroughs & Robyn Hanson	1305 South Salisbury Boulevard Salisbury, MD 21801	443-859-8956

MASSACHUSSETTS					
1	MA102	Shaun Norton	209 North Main Street	070 400 4020	
I	IVIA 102	Shaun Norton	Andover, MA 01810	978-409-1030	
2	MA103	Shaun Norton	31 Furlong Drive, Suite D	781-629-7677	
	IVIATUS	Shaun Norton	Revere, MA 02151	701-029-7077	
3	MA106	Daniel & Donna	35 Independence Way	978-774-3800	
3	IVIATOO	Parisi	Danvers, MA 01923	970-774-3000	
4	MA107	Shaun Norton	18 Snow Road	781-319-2150	
	IVIATOT	Shadh Norton	Marshfield, MA 02050	701-319-2130	
5	MA108	Shaun Norton	1775 Washington Street	781-826-3270	
	WIXTOO	Official Norton	Hanover, MA 02339	701-020-3270	
6	MA109	Ron & Susan Howard	196 E. Main Street, Suite 48	E00 201 2272	
6	I WATU9	Ron & Susan Howard	Milford, MA 01757	508-381-3273	
7	MAAAA	Dan 9 Cugan Haward	58 Highland Commons East	070 500 4000	
/	MA114	Ron & Susan Howard	Berlin, MA 01749	978-562-4200	
8	MA115	Ron & Susan Howard	10010-C Shops Way	508-466-8607	
0	IVIATIO	Roll & Susali Floward	Northborough, MA 01532	300-400-8007	
9	MA116	Ron & Susan Howard	160B Apex Drive	508-251-2668	
9	WATTO	Tron & Susan Howard	Marlborough, MA 01752	300-231-2000	
10	MA117	Ron & Susan Howard	471 West Central Street	508-440-5870	
	IVIZTIT	Tron & Gusan Howard	Franklin, MA 02038	300-440-3070	
11	MA201	Shaun Norton	280 School Street	508-261-5747	
	1017 (201	Shaan Notton	Mansfield, MA 02048	330 201 3141	
12	MA301	lan Coogan	360 Cooley Street	413-342-1434	
12	1417 (001	ian ooogan	Springfield, MA 01128	110 012 1104	

40	MA302	Ion Coogan	335 Russell Street	413-345-2680
13	IVIA302	lan Coogan	Hadley, MA 01035	413-343-2000

MICHIGAN					
1	MI101	Rob & Heather MacPherson	5304 West Main Kalamazoo, MI 49009	269-345-2700	
2	MI102	Rob & Heather MacPherson	7101 S. Westnedge Avenue Portage, MI 49002	269-329-2412	
3	MI103	Stacey Patulski	3138 S. Westnedge Avenue Kalamazoo, MI 49008	269-366-4475	
4	MI203	David Gomel & Neil Ashe	30800 Lyon Center Drive E New Hudson, MI 48165	248-721-1574	
5	MI205	David Gomel & Neil Ashe	3157 Ann Arbor-Saline Road, Suite C Ann Arbor, MI 48103	734-780-7677	
6	MI212	Steve & Michelle Warner	2587 South Rochester Road Rochester Hills, MI 48307	248-606-4179	
7	MI301	Stacey Patulski	5791 Harvey Street, Suite C Muskegon, MI 49444	231-798-3500	
8	MI302	Stacey Patulski	3295 Henry Street Muskegon, MI 49441	231-375-0349	
9	MI401	Jesse & Charles Keyser	2753 E. Beltline Avenue SE Grand Rapids, MI 49546	616-949-0885	
10	MI402	Stacey Patulski	4365 Canal Street, Suite J Grandville, MI 49418	616-724-2547	
11	MI404	Stacey Patulski	4761 Lake Michigan Drive Grand Rapids, MI 49534	616-791-0300	
12	MI405	Jesse & Charles Keyser	1831 Marketplace Drive, SE Caledonia, MI 49316	616-871-3000	
13	MI407	Stacey Patulski	12719 Riley Street, Suite 40 Holland, MI 49424	616-298-7915	
14	MI602	Rick & Nancy Ohle	2508 Crossing Circle Traverse City, MI 49684	231-642-5330	
15	MI603	Les Lynott	710 Perry Avenue, Suite H Big Rapids, MI 49307	231-631-3136	
16	MI701	Rick & Nancy Ohle	4459 E. Bluegrass Road, Suite B-2 Mt. Pleasant, MI 48858	989-317-3610	
17	MI702	Rick Ohle	219 W. Wackerly Street Midland, MI 48640	989-486-3841	
18	MI703	David Gomel & Neil Ashe	3401 Owen Road, Suite 300 Fenton, MI 48430	810-208-7829	

19	MI801	Jesse & Charles Keyser	3520 Okemos Road Okemos, MI 48864	517-318-2621
20	MI802	Jesse & Charles Keyser	Saginaw Highway & Canal Road Lansing, MI 48917	517-657-4500
21	MI804	Jesse & Charles Keyser	300 North Clippert Street Lansing, MI 48912	517-329-1200

MINNESOTA					
1	MN101	Jeff Fritz Bob Chelberg & Chris Simmons	3540 Main Street NW Coon Rapids, MN 55448	763-576-3086	
2	MN102	Wayne Freeman & Quentin Hurst	8340 3rd Street N, Suite B Oakdale, MN 55128	651-714-8299	
3	MN103	Wayne Freeman & Quentin Hurst	7817 Southtown Drive, Suite 208 Bloomington, MN 55431	952-881-3442	
4	MN104	Wayne Freeman & Quentin Hurst	10400 Baltimore St. NE, #190, B106 Blaine, MN 55449	763-786-4664	
5	MN105	Wayne Freeman & Quentin Hurst	1258 Cty Road 42 West, Suite 1258 Burnsville, MN 55337	952-681-7086	
6	MN107	Wayne Freeman & Quentin Hurst	7805 Main Street North, 09F Maple Grove, MN 55369	763-712-5651	
7	MN108	Wayne Freeman & Quentin Hurst	3570 Vicksburg Lane, Unit B Plymouth, MN 55447	763-551-7996	
8	MN109	Wayne Freeman & Quentin Hurst	1270 Promenade Place Eagan, MN 55121	651-452-1232	
9	MN110	Wayne Freeman & Quentin Hurst	8045 Flying Cloud Drive, Suite 120 Eden Prairie, MN 55344	952-944-3652	
10	MN111	Jeff Fritz Bob Chelberg & Chris Simmons	1730 New Brighton Boulevard, #105 Minneapolis, MN 55413	612-788-6330	
11	MN112	Jeff Fritz Bob Chelberg & Chris Simmons	2112-A Ford Parkway St. Paul, MN 55116	651-756-8514	
12	MN114	Wayne Freeman & Quentin Hurst	17440 Kenwood Trail Lakeville, MN 55044	952-435-0010	
13	MN115	Wayne Freeman & Quentin Hurst	14359 Highway 13 S, Suite 101 Savage, MN 55378	952-226-2887	
14	MN116	Jeff Fritz Bob Chelberg & Chris Simmons	2908 Chestnut Street North Chaska, MN 55318	952-556-0123	
15	MN117	Tim & Judy Tanner	3100 Excelsior Boulevard, Suite 103 Minneapolis, MN 55416	612-223-8260	

				1
16	MN119	Wayne Freeman & Quentin Hurst	7240 E. Point Douglas Rd S., Ste 140 Cottage Grove, MN 55016	651-207-8381
17	MN120	Jeff Fritz Bob Chelberg & Chris Simmons	1021 Red Fox Road, Suite 110 Shoreview, MN 55126	651-348-7898
18	MN122	Jeff Fritz Bob Chelberg & Chris Simmons	486 Water Street, Suite 385 Excelsior, MN 55331	952-300-8486
19	MN123	Jeff Fritz Bob Chelberg & Chris Simmons	18209 Carson Court NW Elk River, MN 55330	763-441-7911
20	MN124	Wayne Freeman & Quentin Hurst	2000 Rahncliff Road, Suite 300 Eagan, MN 55122	651-454-5025
21	MN125	Jeff Fritz Bob Chelberg & Chris Simmons	7905 Great Plains Boulevard, #125 Chanhassen, MN 55317	952-934-6224
22	MN126	Wayne Freeman & Quentin Hurst	7394 153rd Street West, Suite 101 Apple Valley, MN 55124	952-683-1660
23	MN127	Jeff Fritz Bob Chelberg & Chris Simmons	1157 Wayzata Boulevard E Wayzata, MN 55391	952-300-8466
24	MN128	Jeff Fritz Bob Chelberg & Chris Simmons	4925 County Road 101 Minnetonka, MN 55345	952-933-3843
25	MN129	Tim & Judy Tanner	5612 W. Broadway Avenue Crystal, MN 55428	763-432-5701
26	MN130	Wayne Freeman & Quentin Hurst	1575 Queens Drive, Suite 206 Woodbury, MN 55125	651-735-0347
27	MN131	Wayne Freeman & Quentin Hurst	16381 County Road 30 Maple Grove, MN 55369	763-762-8962
28	MN132	Wayne Freeman & Quentin Hurst	925 E County Road East, Suite 180 Vadnais Heights, MN 55127	651-219-5236
29	MN133	Jeff Fritz Bob Chelberg & Chris Simmons	14695 Edgewood Drive, #110 Baxter, MN 56425	218-828-7716
30	MN134	Tim & Jill Scott	4335 Pheasant Ridge Drive, Ste 226 Blaine, MN 55449	763-231-1166
31	MN135	Jeff Fritz Bob Chelberg & Chris Simmons	8320A Highway 7, #1034 St. Louis Park, MN 55426	952-933-3536
32	MN138	Jeff Fritz Bob Chelberg & Chris Simmons	11215 Aquilla Drive N Champlin, MN 55316	763-208-7664
33	MN139	Tim & Jill Scott	13545 Northdale Boulevard, Suite 10 Rogers, MN 55374	763-432-2106

0.4		Jeff Fritz	2100 Snelling Avenue North, 72B	054 000 0005
34	MN141	Bob Chelberg & Chris Simmons	St Paul, MN 55113	651-330-8885
35	MN142	Tim & Jill Scott	4105 Vinewood Lane N, Suite D	763-270-0972
	IVIIVITZ		Plymouth, MN 55442	103-210-0312
20	NANIA 40	Jeff Fritz	10720 10th Street West, Suite 102	050 670 4666
36	MN143	Bob Chelberg & Chris Simmons	Waconia, MN 55387	952-679-4666
0.7		Jeff Fritz	13650 Hanson Blvd NW, Suite 112	700 747 0057
37	MN144	Bob Chelberg & Chris Simmons	Andover, MN 55304	763-717-8957
38	MN145	Chris Brandt	1094 Highway 15 South, Suite 101	320-626-1114
	WINTE	Offits Braffat	Hutchinson, MN 55350	320-020-1114
39	MN146	Chris Brandt	5901 94th Avenue North, Suite 102	952-334-9131
			Brooklyn Park, MN 55443	002 00 1 0 10 1
40	MN147	Chris Brandt	8300 University Avenue NE, Ste 200	763-572-3728
			Fridley, MN 55432	
41	MN148	Boyd Candee	1617 S. Robert Street West St. Paul, MN 55118	651-207-4640
			15063 Canada Avenue W	
42	MN149	Boyd Candee	Rosemount, MN 55068	651-344-7216
			405 50th Avenue West	
43	MN150	Rachael McCleary	Alexandria, MN 56308	320-219-7898
44	MN151	Boyd & Jamie	15640 English Avenue, Suite 300	952-236-9912
	WINTO	Candee	Apple Valley, MN 55124	302 200 3312
45	MN201	Jeff Fritz Bob Chelberg &	4106 West Division Street	320-257-2547
70	WIIVZOT	Chris Simmons	St. Cloud, MN 56301	020 201 2041
46	MN301	Wayne Freeman &	1880 Tailwind Drive, Suite 300	507-720-0027
	WINSOT	Quentin Hurst	Mankato, MN 56001	301-120-0021
47	MN402	Wayne Freeman &	1600 Miller Trunk Highway, # F13D	218-727-2380
	WINTOZ	Quentin Hurst	Duluth, MN 55811	210 727 2000
48	MN403	Wayne Freeman &	1006 Woodland Avenue	218-481-7353
		Quentin Hurst	Duluth, MN 55803	
49	MN501	Tim & Jill Scott	414 Crossroads Drive SW	507-281-3798
			Rochester, MN 55902	
50	MN502	Tim & Jill Scott	3454 55th Street NW	507-282-3906
			Rochester, MN 55901	

MISSISSIPPI					
1	MS101	John Weber	163 Ridgeway Drive, Suite E Flowood, MS 39232	601-992-2733	

2 MS103	John Weber	123 Grandview Boulevard	601-853-9993	
	1013103	John Weber	Madison, MS 39110	001-055-9995
3	MS104	S104 John Weber	1040 Spillway Circle, Suite A3	601-829-1471
3	1013104	John Weber	Brandon, MS 39047	001-029-1471
4	MS201	John Weber	6101 Hwy 98, Suite 30	601-261-1140
4	1013201	John Weber	Hattiesburg, MS 39402	001-201-1140
5	MS301	John Weber	103 Frontage Road, Suite 212	601-581-1680
5	1013301	John Weber	Meridian, MS 39301	001-361-1000
6	MS401	Jeremy & Lori Aydell	3950 Promenade Parkway, Suite D	228-392-7234
0	1013401	Jeremy & Lon Ayden	D'iberville, MS 39540	220-392-7234
7	MS402	Jeremy & Lori Aydell	15520 Daniel Boulevard, Suite B	228-314-3939
_ ′	1013402	Jeremy & Lon Ayden	Gulfport, MS 39503	220-314-3939
8	MS403	Jeremy Aydell	4010 Bienville Blvd, Building 1, Ste A	228-215-1419
0	1013403	Jerenny Ayden	Ocean Springs, MS 39564	220-215-1419
9	MS501	Jeff Adkins	3982 N. Gloster Street, Suite 2	662-840-3030
9	1010001	Jeli Aukilis	Tupelo, MS 38804	002-040-3030
10	MS601	Jeff Adkins	107 Merchants Row	662-638-3399
10	1013001	Jeli Aukilis	Oxford, MS 38655	002-030-3399
11	MS602	Jeff Adkins	8120 Camp Creek Blvd, Suite 108	662-874-5804
11	1013002	Jeli Aukins	Olive Branch, MS 38654	002-074-3004
12	MS603	Jeff Adkins	1210 East Commerce	662-469-4095
			Hernando, MS 38632	002 100 1000
13	TN108	Laura & Blane Merritt	7111 Southwest Parkway, Suite 108	662-536-2234
			Southaven, MS 38671	
14	TN109	Laura & Blane Merritt	5070 Goodman Road, Suite 113	662-890-9922
	- 0		Olive Branch, MS 38654	

MISSO	DURI			
1	MO101	Mark Kalas & Alex	202 THF Boulevard	626 522 5060
ı	MOTOT	Howson	Chesterfield, MO 63005	636-532-5060
2	MO102	Jesse & Charles	14838 Manchester Road	636-527-7440
2	IVIO 102	Keyser	Ballwin, MO 63011	030-527-7440
3	MO103	Mark Kalas & Alex Howson	1937 Wentzville Parkway	636-332-2636
3	IVIO 103		Wentzville, MO 63385	
4	MO105	Jesse & Charles	4037 Union Road	314-894-4600
4	IVIO 105	Keyser	St. Louis, MO 63129	314-094-4000
5	MO106	Mark Kalas & Alex	2073 Zumbehl Road	636-916-4443
5	IVIOTOG	Howson	St. Charles, MO 63303	030-910-4443
6	MO107	Mark Kalas & Alex	2115 Highway K	636-272-3470
0	IVIOTOT	MO107 Howson	O'Fallon, MO 63368	636-272-3470

MO109	Mark Kalas & Alex	979 Waterbury Falls Drive	636-329-0707
100 100	Howson	O'Fallon, MO 63368	000 020 0707
MO110	Angie Stiles & Greg	12426 Olive Boulevard	314-878-7004
IVIOTIO	Ploudre	Creve Coeur, MO 63141	314-070-7004
MO111	Jesse & Charles	189 Mid Rivers Mall Drive, Suite 189	636-278-3311
IVIOTTI	Keyser	St. Peters, MO 63376	000 270 0011
MO112	Angie Stiles & Greg	6075 Mid Rivers Mall Drive	636-922-3500
WOTIZ	Ploudre	Cottleville, MO 63304	000 022 0000
MO114	Ryan Hunt	1520 S. Kirkwood Road	314-822-2112
IVIO I I <del> 4</del>	Ryan Hunt	St. Louis, MO 63127	314-022-2112
MO115	Mark Kalas & Alex	794 Gravois Bluff Boulevard, Suite E	636 326-1344
MOTIS	Howson	Fenton, MO 63026	030 320-1344
MO116	Jesse & Charles	6457 Chippewa Street	24.4.40.4000
IVIO I I6	Keyser	St. Louis, MO 63109	314-449-1800
MO447	Mark Kalas & Alex	2257 Michigan Avenue	000 007 0005
MO117	Howson	Arnold, MO 63010	636-287-3895
110110	Jesse & Charles	14173 Manchester Road, Suite C	000 507 7744
MO118	Keyser	Manchester, MO 63011	636-527-7744
110110	Mark Kalas & Alex	15862 Manchester Road	222 222 222
MO119	Howson	Ellisville, MO 63011	636-220-3303
110.100	Jesse & Charles	834 Washington Corners	000 100 5000
MO120	Keyser	Washington, MO 63090	636-432-5033
140404	D 11 (	7869 Highway N	202 202 2727
MO121	Ryan Hunt	Dardenne Prairie, MO 63368	636-329-0707
	Angie Stiles & Greg	220 Magee Street	
MO122	Ploudre	Troy, MO 63379	636-528-4702
140400	Jesse & Charles	131 Twin City Mall	200 200 200
MO123	Keyser	Crystal City, MO 63040	636-638-2288
	Jesse & Charles	554 Wal-Mart Drive	
MO125	Keyser	Farmington, MO 63640	573-713-9026
1.0	Jesse & Charles	10700 Manchester Road	044.6== 1:==
MO126	Keyser	Kirkwood, MO 63122	314-858-1053
		·	
MO201	Brad & Carla Whitt	Columbia, MO 65203	573-445-8853
		2716 Paris Road, Suite 3	
MO202	Brad & Carla Whitt	· ·	573-474-8853
MO203	Brad & Carla Whitt	Columbia, MO 65203	573-875-8853
	MO109 MO110 MO111 MO112 MO114 MO115 MO116 MO117 MO118 MO120 MO121 MO122 MO123 MO125 MO126 MO201 MO202	MO110 Howson  MO110 Angie Stiles & Greg Ploudre  MO111 Jesse & Charles Keyser  MO112 Angie Stiles & Greg Ploudre  MO114 Ryan Hunt  MO115 Mark Kalas & Alex Howson  MO116 Jesse & Charles Keyser  MO117 Mark Kalas & Alex Howson  MO118 Jesse & Charles Keyser  MO119 Mark Kalas & Alex Howson  MO120 Jesse & Charles Keyser  MO121 Ryan Hunt  MO122 Angie Stiles & Greg Ploudre  MO123 Jesse & Charles Keyser  MO125 Jesse & Charles Keyser  MO126 Jesse & Charles Keyser  MO127 MO128 Jesse & Charles Keyser  MO128 Jesse & Charles Keyser  MO129 Brad & Carla Whitt  MO201 Brad & Carla Whitt	MO109         Howson         O'Fallon, MO 63368           MO110         Angie Stiles & Greg Ploudre         12426 Olive Boulevard Creve Coeur, MO 63141           MO111         Jesse & Charles Keyser         189 Mid Rivers Mall Drive, Suite 189 St. Peters, MO 63376           MO112         Angie Stiles & Greg Ploudre         6075 Mid Rivers Mall Drive Cottleville, MO 63304           MO114         Ryan Hunt         1520 S. Kirkwood Road St. Louis, MO 63127           MO115         Mark Kalas & Alex Howson         794 Gravois Bluff Boulevard, Suite E Fenton, MO 63026           MO116         Jesse & Charles Keyser         6457 Chippewa Street St. Louis, MO 63109           MO117         Mark Kalas & Alex Howson         2257 Michigan Avenue Arnold, MO 63010           MO118         Jesse & Charles Keyser         Manchester, MO 63011           MO119         Mark Kalas & Alex Howson         15862 Manchester Road, Suite C Manchester, MO 63011           MO119         Mark Kalas & Alex Howson         15862 Manchester Road           MO119         Jesse & Charles Keyser         834 Washington Corners Washington, MO 63091           MO120         Ryan Hunt         7869 Highway N Dardenne Prairie, MO 63368           MO121         Ryan Hunt         7869 Highway N Dardenne Prairie, MO 63368           MO122         Jesse & Charles Keyser         131 Twin City Mall Crystal City, MO 63040 </td

MO204	Brad & Carla Whitt	3748 West Truman Boulevard Jefferson City, MO 65109	573-634-8853
MO301	Brad & Carla Whitt	430 South Geneva Avenue, Suite 300 Joplin, MO 64801	417-782-7575
MO601	Jesse & Charles Keyser	3019 William Street Cape Girardeau, MO 63703	573-335-3131
MO602	Jesse & Charles Keyser	3101 Oak Grove Road, Suite 2	573-776-1021
MO801	Jim & Vicki Hancock	2041 E. Independence Street	417-877-7678
MO802	Jim & Vicki Hancock	2725 N Kansas Expressway, Ste 136	417-865-4300
MO803	Jim & Vicki Hancock	3825 S. Campbell, Suite 120	417-823-3773
MO804	Jim & Vicki Hancock	1507 W. State Highway J	417-485-3662
MO805	Jim & Vicki Hancock	3405 E. Battlefield Road	417-882-1633
MO806	Jim & Vicki Hancock	3800 W. Sunshine Street, Suite 108	417-942-9510
MO901	Brad & Carla Whitt	1804 NW Chipman Road	816-554-8630
MO902	Brad & Carla Whitt	18921 B East Valley View Parkway	816-795-8818
MO903	Todd Mayfield	13167 Stateline Road	816-942-8217
MO904	Brad & Carla Whitt	617 NE Coronado Drive	816-229-8822
MO905	Brad & Carla Whitt	8706 NW Ambassador Drive	816-505-2636
MO906	Brad & Carla Whitt	904A East North Avenue	816-331-1991
MO907	Brad & Carla Whitt	1912 Star Drive, Suite C	816-781-1127
MO908	Brad & Carla Whitt	6205 NW 63rd Terrace	816-587-7678
MO909	Brad & Carla Whitt	4155 Sterling Avenue	816-353-2480
MO912	Brad & Carla Whitt	4914 North Oak Trafficway	816-452-2252
	MO301 MO601 MO602 MO801 MO802 MO803 MO804 MO805 MO901 MO902 MO903 MO904 MO905 MO905 MO906 MO907 MO908	MO301 Brad & Carla Whitt  MO601 Jesse & Charles Keyser  MO602 Jesse & Charles Keyser  MO801 Jim & Vicki Hancock  MO802 Jim & Vicki Hancock  MO803 Jim & Vicki Hancock  MO804 Jim & Vicki Hancock  MO805 Jim & Vicki Hancock  MO806 Jim & Vicki Hancock  MO901 Brad & Carla Whitt  MO902 Brad & Carla Whitt  MO903 Todd Mayfield  MO904 Brad & Carla Whitt  MO905 Brad & Carla Whitt  MO906 Brad & Carla Whitt  MO907 Brad & Carla Whitt  MO907 Brad & Carla Whitt  MO908 Brad & Carla Whitt  MO909 Brad & Carla Whitt  MO909 Brad & Carla Whitt	MO301 Brad & Carla Whitt Joseph William Street Keyser Cape Girardeau, MO 63703  MO602 Jesse & Charles Keyser Cape Girardeau, MO 63703  MO801 Jim & Vicki Hancock Springfield, MO 65804  MO802 Jim & Vicki Hancock Springfield, MO 65804  MO803 Jim & Vicki Hancock Springfield, MO 65803  MO804 Jim & Vicki Hancock Springfield, MO 65807  MO805 Jim & Vicki Hancock Springfield, MO 65807  MO806 Jim & Vicki Hancock Springfield, MO 65807  MO806 Jim & Vicki Hancock Springfield, MO 65807  MO901 Brad & Carla Whitt Lee's Summit, MO 64081  MO902 Brad & Carla Whitt Suras Summer, MO 64015  MO904 Brad & Carla Whitt Suras Summer, MO 64014  MO905 Brad & Carla Whitt MO906  MO906 Brad & Carla Whitt Suras Summer, MO 64014  MO907 Brad & Carla Whitt Suras Summer, MO 64154  MO908 Brad & Carla Whitt Suras Summer, MO 64068  MO909 Brad & Carla Whitt Suras Summer, MO 64012  MO909 Brad & Carla Whitt Suras Summer, MO 64068  MO909 Brad & Carla Whitt Suras Summer, MO 64068  MO909 Brad & Carla Whitt Suras Summer, MO 64012  MO909 Brad & Carla Whitt Suras Summer, MO 64012  MO909 Brad & Carla Whitt Suras Summer, MO 64068  MO909 Brad & Carla Whitt Suras Summer, MO 64068  MO909 Brad & Carla Whitt Suras Summer, MO 64068  MO909 Brad & Carla Whitt Suras Summer, MO 64068  MO909 Brad & Carla Whitt Suras Summer, MO 64068  MO909 Brad & Carla Whitt Suras Summer, MO 64151  MO909 Brad & Carla Whitt Suras Summer, MO 64151  MO909 Brad & Carla Whitt Kanas Summer, MO 64153  MO909 Brad & Carla Whitt Kanas Summer, MO 64153  MO909 Brad & Carla Whitt Kanas Summer, MO 64153  MO909 Brad & Carla Whitt Kanas Summer, MO 64133  MO909 Brad & Carla Whitt Kanas Summer, MO 64133  MO909 Brad & Carla Whitt Kanas Summer, MO 64133  MO909 Brad & Carla Whitt Kanas Summer, MO 64133  MO909 Brad & Carla Whitt Kanas Summer, MO 64133  MO909 Brad & Carla Whitt Kanas Summer, MO 64133  MO909 Brad & Carla Whitt Kanas Summer, MO 64133  MO909 Brad & Carla Whitt Kanas Summer, MO 64133  MO909 Brad & Carla Whitt Kanas Summer, MO 64133  MO909 Brad & Carla Whitt Kanas Summer, MO 64133  MO909 Brad & Carl

46	MO914	O914 Brad & Carla Whitt	1041 Sam Walton Lane	816-525-5545
40	IVIOST4	Diad & Carla Willit	Lee's Summit, MO 64086	010-020-0040
47	MO915	Todd Movfield	905-C Westport Road	816-753-4700
47	MO915	Todd Mayfield	Kansas City, MO 64111	010-755-4700
48	MO016	916 Brad & Carla Whitt	5307 N Belt Highway	816-233-3774
48	MO916		St. Joseph, MO 64507	
49	MO917	Todd Moufield	9556 N McGee Street	016 460 1716
49	INIO917	MO917 Todd Mayfield	Kansas City, MO 64155	816-468-1716
50	MO918	Todd Morfield	8021 State Line Road	040 444 0505
50	INIOSTO	Todd Mayfield	Kansas City, MO 64114	816-444-0525
<i>-</i> 1	MO040	Drad 9 Carla Mh:++	4401 S. Wisconsin Avenue	CCO 054 4005
51	MO919	1 MO919 Brad & Carla Whitt	Sedalia, MO 65301	660-951-1005

**MONTANA** 111 24th Street, West Suite #2 Sheri Clemmer MT101 1 406-652-3326 Anderson Billings, MT 59102 315 Main Street, Suite 300 Shelly Johnson MT102 2 406-248-2488 Billings, MT 59105 1500 N. 19th Avenue, Suite G MT201 Shelly Johnson 3 406-248-2488 Bozeman, MT 59718 85 Treeline Road, Suite 103 4 MT301 Shelly Johnson 406-890-2547 Kalispell, MT 59901 3850 South Reserve Street, Suite 130 5 MT302 Shelly Johnson 406-926-6900 Missoula, MT 59801

NEBRA	NEBRASKA				
1	NEAGA	NE101	David & Becky	2753 S. 140th Street	402 222 4700
'	NETOT	Weseman*	Omaha, NE 68144	402-333-4700	
2	NE102	Dan & Angia Baharta	18126 Wright Street	402 759 4224	
	NE 102	Dan & Angie Roberts	Omaha, NE 68130	402-758-1234	
3	NE103	102 Dan & Annie Dekemte	575 N. 155th Plaza	402-505-9831	
3	INE 103	Dan & Angie Roberts	Omaha, NE 68154		
4	NE104	04 Don & Angio Bohorto	8419 S 73rd Plaza, Suite 103	402-502-5100	
4	INE 104	Dan & Angie Roberts	Papillion, NE 68046	402-302-3100	
5	NE105	Tim & Jill Scott	12330 K Plaza, #103	402-991-1114	
5	INE 105	Tilli & Jili Scott	Omaha, NE 68137	402-991-1114	
6	NE106	Dan & Angia Daharta	205 N. 80th Street, Suite 115	402-504-4900	
6	NE 106	NE106 Dan & Angie Roberts	Omaha, NE 68114		
7	NE107	Dan & Angia Baharta	3506 N 147th Street, Suite 125	402 022 2226	
/	INE IU/	Dan & Angie Roberts	Omaha, NE 68116	402-933-3226	

8	NE108	Tim & Jill Scott	3811 Twin Creek Drive, Suite 104	402-614-4600
			Bellevue, NE 68123	
9	NE109	Dan & Angie Roberts	304 Olson Drive, Suite 107	402-502-9984
			Papillion, NE 68046	
10	NE110	Tim & Jill Scott	6610 S. 168th Street, Suite 2	402-557-6495
10	142110	71111 & 0111 000tt	Omaha, NE 68135	102 007 0100
11	NE111	Dan & Angio Pohorte	920 N 204th Avenue, Suite 160	402-999-8777
''	INCIII	Dan & Angie Roberts	Omaha, NE 68022	402-999-0111
12	NE112	Tim & Jill Scott	12202 McDermott Plaza	402 505 0027
12	INE I IZ	Tim & Jili Scott	La Vista, NE 68128	402-505-9027
40	NEAAA	Time 9 1:11 Coo#	2700 E 23rd Street	400 704 0007
13	NE114	Tim & Jill Scott	Fremont, NE 68025	402-721-6697
4.4	NEAAE	Dan 9 Annia Dahama	12424 West Dodge Road, Suite 103	400 500 0050
14	NE115	Dan & Angie Roberts	Omaha, NE 68154	402-590-2959
15	NE116	Dan & Angie Roberts	16918 Morgan Avenue	402-502-9200
15	INLIIO	Dan & Angle Roberts	Gretna, NE 68028	402-302-3200
16	NE201	Tim & Jill Scott	2712 Cornhusker Highway, Suite 102	402-261-9300
10	NEZOT	71111 & 0111 Ocoll	Lincoln, NE 68504	+02 201 3000
17	NE202	Tim & Jill Scott	1631 Pine Lake Road, Suite 5	402-421-7007
''	INEZUZ	Tilli & Jili Scott	Lincoln, NE 68512	402-421-7007
10	NEOOS	Tim 9 III Cos#	8244 Northern Lights Drive, Suite 104	402 466 2760
18	NE203	Tim & Jill Scott	Lincoln, NE 68505	402-466-3760
10	NE204	Time 9 IIII Coott	2250 N Webb Road, Suite #222	200 675 2444
19	NE204	Tim & Jill Scott	Grand Island, NE 68803	308-675-3111

NEVAL	NEVADA				
1	NV201	Marin Hankal	6015C S. Virginia Street	775-851-7717	
ı	INVZUI	Kevin Henkel	Reno, NV 89502	175-651-7717	
2	NV202	Kevin Henkel	131 Disc Drive, Suite ES-3	775-626-8855	
	INV202	Kevin Herikei	Sparks, NV 89436	773-020-0000	
3	NV204	Steve & Elizabeth	1565 E Linclon Way, # R-105	775-357-2680	
3	1117204	Secora	Sparks, NV 89434	113-331-2000	
4	NV205	V205 Kevin Henkel	537 South Meadows Pkwy, Suite 120	775-852-4000	
4	111/203	Kevili Helikei	Reno, NV 89521	775-652-4000	
5	NV206	Steve & Elizabeth	4849 Cochise Way, Suite 2	775-234-3960	
	140200	Secora	Carson City, NV 89703	770 204 0000	
6	NV207	Kevin & Nancy	1650 Robb Drive, Suite B5	775-922-9568	
	111201	Henkel	Reno, NV 89523	110 022 0000	

## NEW HAMPSHIRE

1	NH101	Daniel & Donna Parisi	58 Plaistow Road, Unit D Plaistow, NH 03865	603-382-2470
2	NH102	Steve & Lynn Klidaras	45 Lafayette Road, Suite 4 North Hampton, NH 03862	603-964-0470
3	NH104	Dennis, Glenn & William Guerrette & Stephen Greenlaw	621 Amherst Street, Suite 3 Nashua, NH 03063	603-943-5042
4	NH105	Dennis, Glenn & William Guerrette & Stephen Greenlaw	75-77 Fort Eddy Road Concord, NH 03301	603-715-5592
5	NH106	Shaun Norton	1525 South Willow Street Manchester, NH 03103	603-255-3730
6	NH107	Dennis, Glen & William Guerrette & Stephen Greenlaw	826 Central Avenue, Suite 5 Dover, NH 03820	603-343-5195

NEW J	NEW JERSEY				
1	NJ101	Peter Sandham & Simon Oxley	9 Mount Bethel Road Warren, NJ 07059	908-834-8400	
2	NJ102	Peter Sandham & Simon Oxley	456 Elizabeth Avenue, 6 Bldg B Somerset, NJ 08873	732-564-1155	
3	NJ104	Tracy Hoffman	319 Franklin Avenue, Suite 107 Wyckoff, NJ 07481	201-848-4500	
4	NJ105	Greg & Susan Zotian	50 International Drive South, #D1-B Flanders, NJ 07836	973-448-2850	
5	NJ106	Peter Sandham & Simon Oxley	137 West Main Street, Unit A3 Somerville, NJ 08876	908-722-2324	
6	NJ107	Jason & Nicole McKinley	310 SR 36 West Long Branch, NJ 07764	732-440-8895	
7	NJ108	Tony & Christine Scaro	455 River Road Edgewater, NJ 07020	201-941-2887	
8	NJ109	Bob & Kim Biehler	2 Route 37 West, Unit G2 Toms River, NJ 08753	732-281-2212	
9	NJ110	Tony & Christine Scaro	350 Rampo Valley Road, Suite 475 Oakland, NJ 07436	201-644-7400	
10	NJ111	Greg & Susan Zotian	76 Washington Valley Road Bedminster, NJ 07921	908-658-3100	
11	NJ114	Peter Sandham & Simon Oxley	311 Route 28 Garwood, NJ 07027	908-233-0088	

12 NJ115 1090 Route 35	732-671-4700
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		Jason & Nicole McKinley	Middletown, NJ 07748	
13	NJ116	Bob & Kim Biehler	1825 Route 35, Suite 27 Wall Township, NJ 07719	732-280-8600
14	NJ117	Tony & Christine Scaro	1011 Main Street River Edge, NJ 07661	201-343-4343
15	NJ118	Greg & Susan Zotian	1260 Springfield Avenue New Providence, NJ 07974	908-988-4477
16	NJ119	Brad & Maria Van Lenten	1107 Route 46 E, Suite 5 Parsippany, NJ 07054	973-588-5345
17	NJ120	Mike & Shawn Handzo	300 Route 18, Suite 38-A East Brunswick, NJ 08816	732-387-8400
18	NJ121	Bob & Kim Biehler	588 Route 79 Brick, NJ 08723	732-451-2574
19	NJ122	Greg & Susan Zotian	178 East Hanover Avenue Cedar Knolls, NJ 07927	908-988-4477
20	NJ125	Joe & Pooja Capuano	749 Bloomfield Avenue, Suite 3 West Caldwell, NJ 07006	973-228-4222
21	NJ126	Jason & Nicole McKinley	84 U.S. 9 Englishtown, NJ 07726	732-765-2547
22	NJ127	Greg & Susan Zotian	176 Columbia Turnpike Florham Park, NJ 07932	973-261-1200
23	NJ129	Bob & Kim Biehler	302 North Main Street Forked River, NJ 08731	609-622-8456
24	NJ130	Joe & Pooja Capuano	908 Hamburg Turnpike, Suite 200 Wayne, NJ 07470	973-987-3005
25	NJ201	Tom & Karen Reader	818 Haddonfield Road, Suite D Cherry Hill, NJ 08002	856-324-0239
26	NJ202	Amanda & Michael Mazzone	3501 Route 42, Suite 350 Turnersville, NJ 08012	856-728-7600
27	NJ203	Tom & Karen Reader	127 Ark Road, Suite 11 Mt. Laurel, NJ 08054	856-581-9257
28	NJ204	Vaughn & Margaret Reale	310 Hamilton Commons Mays Landing, NJ 08330	609-377-8037
29	NJ205	Vaughn & Margaret Reale	47 Bethel Road Somers Point, NJ 08244	609-365-2850
30	NJ206	Jason & Nicole McKinley	199 Sloan Avenue Hamilton, NJ 08619	609-689-4800
31	NJ207	Vaughn & Margaret Reale	1907 Deptford Center Road, Suite 4 Deptford, NJ 08096	856-302-1948

32	NJ208	Amanda & Michael	698 Delsea Drive North, Suite 7	856-956-3818
32	110200	Mazzone	Glassboro, NJ 08028	030-930-3010
33	NJ209	Marty & Vicki	700 Haddonfield Berlin Road, Ste 15	856-441-4707
33	110209	Dunleavy	Voorhees, NJ 08043	030-441-4707
34	NJ210	Marty & Vicki	1640 Nixon Drive	856-242-9744
34	110210	Dunleavy	Moorestown, NJ 08057	030-242-9744
35	NJ211	Marty & Vicki	545 Route 73 North	856-267-5526
33	NJZ I I	Dunleavy	Marlton, NJ 08053	000-207-0020
36	N I2O1	Crog & Susan Zation	564 Nassau Park Boulevard	600 452 7400
30	NJ301 Greg & Susan Zotian	Princeton, NJ 08540	609-452-7400	

NEW N	NEW MEXICO				
1	NM101	Todd & Melissa	6001 Winterhaven Road, Suite B	505-345-3453	
'	TVIVITOT	Bains	Albuquerque, NM 87120	000 040 0400	
	_		T		
2	NM104	Todd & Melissa	8000 Paseo Del Norte NE, Suite B6	505-797-2800	
	TVIVITO	Bains	Albuquerque, NM 87109	303-191-2000	
3	NIM405	NM105 Todd & Melissa Bains	6600 Menaul Boulevard, Suite T005	505-999-1025	
٦	INIVITUS		Albuquerque, NM 87110		
4	NM106	Todd & Melissa	3703 Ellison Road NW, #B	505 000 4440	
4	NIVITUO	Bains	Albuquerque, NM 87114	505-890-4446	
5	NM201	Todd & Melissa	3851 E. Lohman Avenue, Suite 1	F75 F00 0444	
5	INIVIZUT	Bains	Las Cruces, NM 88011	575-522-3441	
	NIMOOA	Todd & Melissa	1701 Joe Harvey Blvd, Suite 500	F7F 400 04F4	
6	NM301	Bains	Hobbs, NM 88240	575-492-0454	

NEW Y	NEW YORK				
1	NY102	Jerry Lewis	3349 Monroe Avenue	585-586-3523	
l	N1 102	Jerry Lewis	Rochester, NY 14618	363-360-3323	
2	NY103	Jerry Lewis	3177 Latta Road	585-227-4440	
	141 103	Jeny Lewis	Rochester, NY 14612	363-227-4440	
3	NY104	Jerry Lewis	6720 Pittsford-Palmyra Road	585-425-0620	
3	1111104	Jerry Lewis	Fairport, NY 14450	363-423-0020	
4	NY105	Jerry Lewis	2200 Penfield Road	585-377-8270	
4	141 105	F105 Jeffy Lewis	Penfield, NY 14526	363-377-6270	
5	NY201	Jerry Lewis	5095 Transit Road, Suite 200	716-565-9988	
J	NIZUI	Jeny Lewis	Clarence, NY 14221	710-303-9900	
6	NY301	Anthony & Karen	367 Independence Plaza	631-946-6988	
	141301	Wills	Selden, NY 11784	031-940-0900	

7	NY304	Anthony & Karen Wills	3519 Hempstead Turnpike Levittown, NY 11756	516-597-5675
8	NY306	Deleela Jones	45 South Route 9W West Haverstraw, NY 10993	845-241-5041
9	NY401	John & Patricia Brecht	3873 NYS Route 31, Suite 120 Liverpool, NY 13090	315-715-4579
10	NY402	John & Patricia Brecht	3570 West Genesee Street Syracuse, NY 13219	315-214-5290
11	NY501	Todd Fox & Paul Hogan	1770 Central Avenue Colonie, NY 12205	518-713-4708
12	NY502	Jillian Hogan	274 Troy Road, Suite 400 East Greenbush, NY 12144	518-874-1561
13	NY503	Jillian Hogan	3057 Route 50, Suite 6A Saratoga Springs, NY 12866	518-871-1140
14	NY504	Jillian Hogan	15 Park Avenue Clifton Park, NY 12065	518-930-2201
15	NY505	Jillian Hogan	800 Loudon Road. Latham, NY 12110	518-250-5150
16	NY507	Jillian Hogan	894 State Route 9, Suite 2 Queensbury, NY 12804	518-741-0418

NORTH	NORTH CAROLINA					
1	NC103	Patrick & Michelle Hardy	16735 Cranlyn Road Suite B Huntersville, NC 28078	704-896-1840		
2	NC104	Traci & Robert Carter & Matt Lewis*	1813 Matthews Township Parkway, Suite 300 Matthews, NC 28105	704-321-9757		
3	NC105	James & Michele Bailey	5355 Ballantyne Commons Parkway, Suite 400 Charlotte, NC 28277	704-841-8819		
4	NC106	Patrick & Michelle Hardy	1600 E. Woodlawn Road, Studio 120 Charlotte, NC 28209	704-523-6375		
5	NC107	Patrick & Michelle Hardy	598 B. River Highway Mooresville, NC 28117	704-658-0441		
6	NC108	James & Michele Bailey	14145 Rivergate Parkway, Suite 100 Charlotte, NC 28273	704-588-7177		
7	NC109	James & Michele Bailey	6169 Bayfield Parkway Concord, NC 28027	704-788-1999		
8	NC110	James & Michele Bailey	1816 East Arbors Drive, Suite 410 Charlotte, NC 28262	704-971-1116		

9	NC111	James & Michele Bailey	9821 Northlake Centre Parkway, Suite H Charlotte, NC 28216	704-597-4321
10	NC112	Patrick & Michelle Hardy	7260 Hwy 73, Suite 117 Denver, NC 28037	704-827-7009
11	NC114	James & Michele Bailey	14039 Highway 74 East, Suite A-4 Indian Trail, NC 28079	704-882-8384
12	NC115	Patrick & Michelle Hardy	20619 Torrence Chapel Road, Suite 124 Cornelius, NC 28031	704-997-8049
13	NC116	James & Michele Bailey	8206 Providence Road, Suite 1700 Charlotte, NC 28277	980-237-3322
14	NC117	Patrick & Michelle Hardy	1325 Klumac Road, Suite 1-D Salisbury, NC 28147	704-216-0257
15	NC118	James & Michele Bailey	3419 Toringdon Way, Suite 120 Charlotte, NC 28277	704-496-9191
16	NC119	James & Michele Bailey	3335 Siskey Parkway, Suite 100 Matthews, NC 28105	704-443-7989
17	NC120	James & Michele Bailey	8680 Concord Mills Boulevard, Suite 2A Concord, NC 28027	704-817-8490
18	NC121	James & Michele Bailey	2230 East Franklin Boulevard, Suite 110 Gastonia, NC 28054	704-691-7282
19	NC122	Patrick & Michelle Hardy	3039 South Boulevard Charlotte, NC 28209	980-219-7868
20	NC123	James & Michele Bailey	9831 Rea Road, Suite B Charlotte, NC 28277	980-339-7977
21	NC124	James & Michele Bailey	4053 Harris Square Drive Harrisburg, NC 28075	908-258-0308
22	NC125	Patrick & Michelle Hardy	2910 North Center Street Hickory, NC 28601	828-855-3260
23	NC126	James & Michele Bailey	6425 Wilkinson Boulevard Belmont, NC 28208	704-826-3605
24	NC127	James & Michele Bailey	6330 Weddington Road, Suite A3 Wesley Chapel, NC 28104	704-234-8105
25	NC151	Patrick & Michelle Hardy	1752 Catawba Valley Boulevard SE Hickory, NC 28602	828-328-5020
26	NC201	John Weber	264 Thetford Street, Suite 105 Asheville, NC 28803	828-676-2875
27	NC202	John Weber	354 Merrimon Avenue, Suite 40 Asheville, NC 28801	828-505-0896

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28	NC203	James & Michele Bailey	637 W. Fleming Drive Morganton, NC 28655	828-544-5107
29	NC204	Donald & Gwen Ernesty	638 Spartanburg Highway, Suite 50 Hendersonville, NC 28792	828-595-9934
30	NC301	John & Shannon Adcock	1602 B Highwoods Boulevard. Greensboro, NC 27410	336-855-4161
31	NC303	John & Shannon Adcock	1449-F University Drive Burlington, NC 27215	336-447-4371
32	NC304	John & Shannon Adcock	1041 Hanes Mall Boulevard Winston Salem, NC 27103	336-760-7151
33	NC305	John & Shannon Adcock	3354 West Friendly Avenue, Suite 149 Greensboro, NC 27410	336-855-4165
34	NC306	John & Shannon Adcock	1030-D South Main Street Kernersville, NC 27284	336-497-4041
35	NC307	John & Shannon Adcock	1216 Bridford Parkway, Unit E Greensboro, NC 27407	336-235-0717
36	NC308	John & Shannon Adcock	375 Lower Mall Drive Winston-Salem, NC 27103	336-602-1863
37	NC309	John & Shannon Adcock	4112 Brian Jordan Place, Suite 109 High Point, NC 27265	336-875-5608
38	NC310	John & Shannon Adcock	3712 Lawndale Drive, Suite J Greensboro, NC 27455	336-663-7691
39	NC311	John & Shannon Adcock	3136 Gammon Lane, SPC#H Clemmons, NC 27012	336-893-5189
40	NC501	Patrick & Michelle Hardy	9650 Leesville Road, Unit 220 Raleigh, NC 27613	919-871-0444
41	NC502	Tom & Angie Hathaway	132 Shenstone Boulevard Garner, NC 27529	919-779-0066
42	NC503	Patrick & Michelle Hardy	11841 Retail Drive Wake Forest, NC 27587	919-562-8558
43	NC504	Patrick & Michelle Hardy	422 Crossroads Boulevard. Cary, NC 27511	919-851-0199
44	NC505	Tom & Angie Hathaway	2012 Market Center Drive, Suite 120 Morrisville, NC 27560	919-463-0990
45	NC506	Matt Lewis*	4120-150 Main Northhills Street Raleigh, NC 27609	919-781-4501
46	NC507	Patrick & Michelle Hardy	754 West Williams Street Apex, NC 27502	919-367-8755

47	NC509	Patrick & Michelle Hardy	10251 Little Brier Creek Lane, Suite 110 Raleigh, NC 27617	919-361-3339
48	NC510	Tom & Angie Hathaway	8200 Renaissance Parkway Suite 1008 Durham, NC 27713	919-361-0087
49	NC511	Patrick & Michelle Hardy	82 Cornerstone Drive Cary, NC 27519	919-380-4456
50	NC512	Patrick & Michelle Hardy	1018-D Shoppes at Midway Plantation Dr. Knightdale, NC 27545	919-266-3288
51	NC514	Tom & Angie Hathaway	3101 Edwards Mill Road, Suite 135 Raleigh, NC 27612	919-782-0712
52	NC516	Matt Lewis*	10564 US Highway 15-501, Suite G Southern Pines, NC 28387	910-725-0236
53	NC517	Patrick & Michelle Hardy	913 Springs Forest Road Raleigh, NC 27615	919-322-5327
54	NC518	Tom & Angie Hathaway	5075 Morganton Road, Suite 18 Fayetteville, NC 28314	910-868-8811
55	NC519	Matt Lewis*	125 Grand Hill Place, Suite 305 Holly Springs, NC 27540	919-567-7420
56	NC520	Tom & Angie Hathaway	4411 Ramsey Street, Suite 108 Fayetteville, NC 28311	910-491-4889
57	NC521	Matt Lewis*	1231 Parkside Main Street Cary, NC 27519	919-909-1819
58	NC522	Matt Lewis*	705 A Ninth Street Durham, NC 27705	919-864-8010
59	NC523	Patrick & Michelle Hardy	9660 Falls of the Neuse Road, Suite 173 Raleigh, NC 27614	984-232-8505
60	NC524	Tom & Angie Hathaway	501 N Berkeley Boulevard, Suite 120 Goldsboro, NC 27534	984-207-7063
61	NC525	Patrick & Michelle Hardy	1040 Forrestville Road, Suite A-100 Wake Forest, NC 27587	919-554-3522
62	NC527	Tom & Angie Hathaway	3110 S. Horner Boulevard. Sanford, NC 27332	919-292-2100
63	NC528	Tom & Angie Hathaway	9566 Cliffdale Road, Suite 130 Fayetteville, NC 28304	910-867-0010
64	NC529	Tom & Angie Hathaway	3073 North Main Street Hope Mills, NC 28348	910-600-5041
65	NC701	Patrick & Michelle Hardy	3400 Raleigh Road Parkway, Suite 9-E Wilson, NC 27896	252-265-0021
66	NC702	Patrick & Michelle Hardy	530 SE Greenville Boulevard Greenville, NC 27858	252-931-0600

67	NC703	Patrick & Michelle Hardy	4100 Humber Drive, Suite #102 Winterville, NC 28590	252-756-2020
68	NC704	Tom & Angie Hathaway	1092 Hampton Inn Way, Suite 300 Jacksonville, NC 28546	910-939-4193
69	NC705	Tom & Angie Hathaway	3547 Martin Luther King Jr Boulevard New Bern, NC 28562	252-633-1222
70	NC801	Patrick & Michelle Hardy	343 S. College Road, Suite 343-1 Wilmington, NC 28403	910-313-3299
71	NC802	Patrick & Michelle Hardy	5621 Carolina Beach Road, Suite D Wilmington, NC 28412	910-398-8722
72	NC803	Patrick & Michelle Hardy	8207-K Market Street Wilmington, NC 28411	910-319-7171
73	NC804	Patrick & Michelle Hardy	1412 Barclay Pointe Blvd, Suite 1004 Wilmington, NC 28412	910-765-1033

NORTI	NORTH DAKOTA					
1	ND101	Paul & Tara Herzog	3221 32nd Avenue, Suite 600	701-757-2700		
			Grand Forks, ND 58201			
2	ND102	Paul & Tara Herzog	745 13th Avenue East, Suite 105	701-532-2400		
	ND 102	Paul & Tala Helzog	West Fargo, ND 58078	701-532-2400		
3	ND103	Paul & Tara Herzog	5050 Timber Parkway South, Suite 112	701-532-3600		
3	מוטא	DS   Paul & Tala Helzog	Fargo, ND 58104	701-332-3600		
4	ND201	Mitch & Julie Kost	3112 16th Street SW	704 050 4047		
4	NDZUT	Willen & Julie Rost	Minot, ND 58701	701-852-4247		
_	NDOOO	Mitab 9 Julia Kaat	411 S 3rd Street	704 754 0000		
5	ND202	Mitch & Julie Kost	Bismarck, ND 58504	701-751-0698		
6	ND203	Mitch & Julie Kost,	820 43 <sup>rd</sup> Avenue Northeast, Suite 108	701-751-4004		
	140200	Michael Fedorchak	Bismarck, ND 58503	701701-4004		

ОНЮ				
1	OH101	Anthony Sawyer	1093 Polaris Parkway	614-443-9109
l	ОПТОТ	Anthony Sawyer	Columbus, OH 43240	614-443-9109
			6730 Perimeter Loop Road	
2	OH102	Anthony Sawyer	Dublin, OH 43017	614-210-0622
3	OH103	Shaun Norton	172 Clint Drive	614-575-1090
3	011103	Shaun Norton	Pickerington, OH 43147	014-373-1090
4	OH104	Anthony Sawyer	756 North State Street	614-776-5523
4	OH104	Antinony Sawyer	Westerville, OH 43082	014-770-3323

5	OH106	Shaun Norton	1896 Hilliard - Rome Road Hilliard, OH 43206	614-771-7777
6	OH107	Shaun Norton	7944 E Broad Street Columbus, OH 43068	614-864-4400
7	OH108	Shaun Norton	1728 Stringtown Road Grove City, OH 43123	614-871-5777
8	OH109	Anthony Sawyer	4697 Morse Road Gahanna, OH 43230	614-337-2133
9	OH110	Shaun Norton	1618 Memorial Drive Lancaster, OH 43130	740-687-5700
10	OH112	Anthony Sawyer	2586 Bethel Road Columbus, OH 43220	614-457-7678
11	OH114	Anthony Sawyer	6429 Pullman Lewis Center, OH 43035	740-549-0996
12	OH115	Anthony Sawyer	1291 West Lane Avenue Columbus, OH 43221	614-429-3277
13	OH116	Anthony Sawyer	4002 Powell Road Powell, OH 43065	614-718-1223
14	OH118	Anthony Sawyer	7593 Sawmill Road, Suite 130 Dublin, OH 43016	614-717-0996
15	OH119	Shaun Norton	3951 Britton Parkway Hilliard, OH 43026	614-710-1280
16	OH120	Shaun Norton	327 South Hamilton Gahanna, OH 43230	614-383-7256
17	OH122	Anthony Sawyer	4981 Tuttle Crossing Boulevard Dublin, OH 43016	614-726-9133
18	OH123	Anthony Sawyer	1251 North Bridge Street, Suite K Chillicothe, OH 45601	740-771-4119
19	OH124	Shaun Norton	6448 Winchester Boulevard, Suite 1120 Canal Winchester, OH 43110	614-829-6499
20	OH125	Shaun Norton	109 Westerville Plaza Westerville, OH 43081	614-392-2853
21	OH201	Scott & Anne Burandt	1081-E State Route 28 Milford, OH 45150	513-248-2547
22	OH202	Scott & Anne Burandt	8200 Princeton Glendale Road. West Chester, OH 45069	513-942-2685
23	OH203	David Boucher*	7749 Cox Lane West Chester, OH 45069	513-759-5666
24	OH204	Dan Murphy	5555 Glenway Avenue Suite 800 Cincinnati, OH 45238	513-451-5888

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OH205	Scott & Anne Burandt	11255 Reed Hartman Highway Blue Ash, OH 45241	513-247-9182
OH206	Scott & Anne Burandt	7426 Beechmont Avenue Anderson Township, OH 45230	513-834-5455
OH207	Scott & Anne Burandt	3880-L Paxton Road, Suite #51	513-321-0200
OH208	Scott & Anne Burandt	8241 Arbor Square Drive	513-770-4312
OH209	Scott & Anne Burandt	3397 Princeton Road, Suite 103	513-737-5200
OH210	Scott & Anne Burandt	4550 Eastgate South Drive, Suite 242	513-753-5888
OH211	David Boucher*	632 Corwin Nixon Boulevard	513-204-6013
OH212	David Boucher*	5649 B Harrison Avenue	513-574-0506
OH214	David Boucher*	6440 Harrison Avenue	513-574-1900
OH215	Mike & Marcy Mendenhall	589 Ring Road	513-845-4755
OH216	Mike & Marcy	10553 Loveland Maderia Road, Suite #B	513-340-4790
OH217	Karen & John Hudek	1221 SR 125, Suite B	513-449-4947
OH219	John & Karen Hudek	3427 Towne Boulevard	513-915-7252
OH220	John & Karen Hudek	9999 Montgomery Road	513-979-4987
OH301	Scott & Anne Burandt	6004 Wilmington Pike	937-848-6445
OH303	Scott & Anne Burandt	2260 North Fairfield Road, Suite F	937-912-5986
OH304	Scott & Anne Burandt	2331 Miamisburg Centerville Road	937-985-9885
OH305	Scott & Anne Burandt	782 North Main Street	937-550-4301
OH306	Anthony Sawyer	1970 North Bechtle Avenue	937-342-9779
OH307	Shaun Norton	1088 S Main Street Englewood, OH 45322	937-771-0002
	OH206 OH207 OH209 OH210 OH211 OH212 OH214 OH215 OH216 OH217 OH219 OH220 OH301 OH303 OH304 OH305	OH206 Scott & Anne Burandt OH207 Scott & Anne Burandt OH208 Scott & Anne Burandt OH209 Scott & Anne Burandt OH210 Scott & Anne Burandt OH211 David Boucher* OH212 David Boucher* OH214 David Boucher* OH215 Mike & Marcy Mendenhall OH216 Mike & Marcy Mendenhall OH217 Karen & John Hudek OH219 John & Karen Hudek OH220 John & Karen Hudek OH301 Scott & Anne Burandt OH303 Scott & Anne Burandt OH304 Scott & Anne Burandt OH305 Scott & Anne Burandt OH306 Anthony Sawyer	OH205 Scott & Anne Burandt OH206 Scott & Anne Burandt OH207 Scott & Anne Burandt OH207 Scott & Anne Burandt OH208 Scott & Anne Burandt OH208 Scott & Anne Burandt OH209 Scott & Anne Burandt OH210 Scott & Anne Burandt OH210 Scott & Anne Burandt OH211 David Boucher* OH212 David Boucher* OH214 David Boucher* OH215 Mike & Marcy Mendenhall OH216 Mike & Marcy Mendenhall OH217 Karen & John Hudek OH217 Scott & Anne Burandt OH218 Scott & Anne Burandt OH219 Scott & Maren Hudek OH215 Scott & Mike & Marcy Mendenhall OH216 Scott & Mike & Marcy Mendenhall OH217 Scott & Anne Burandt OH218 Scott & Anne Burandt OH219 Scott & Anne Burandt OH210 Scott & Mike & Marcy Mendenhall OH211 Scott & Mike & Marcy Mendenhall OH215 Scott & Mike & Marcy Mendenhall OH216 Scott & Mike & Marcy Mendenhall OH217 Scott & Mike & Marcy Mendenhall OH218 Scott & Mike & Marcy Mendenhall OH219 Scott & Mike & Marcy Mendenhall OH219 Scott & Anne Burandt OH220 Scott & Anne Burandt OH301 Scott & Anne Burandt OH303 Scott & Anne Burandt OH304 Scott & Anne Burandt OH305 Scott & Anne Burandt OH306 Anthony Sawyer OH307 Shaun Norton OH307 Shaun Norton  Scott & Soutt & So

			232 E. Stroop Road	
45	OH308	Scott & Anne Burandt	Kettering, OH 45429	937-951-3606
			4428 Indian Ripple Road	
46	OH309	Scott & Anne Burandt	Beavercreek, OH 45430	937-956-6266
			35925 Detroit Road, Suite 109	
47	OH401	Tom & Kathi Maxwell	Avon, OH 44011	440-937-8598
40	011400	T 016 (1:14 II	16754 Royalton Road	440.000.0750
48	OH402	Tom & Kathi Maxwell	Strongsville, OH 44136	440-238-0759
40	011400	Taga 9 Katla: Mayayall	8210 Macedonia Common Blvd, Suite 58	220 000 0050
49	OH403	Tom & Kathi Maxwell	Macedonia, OH 44056	330-908-2950
F.0	OH404	Al Dodrigues	1519 Golden Gate Plaza	440 604 4000
50	UH404	Al Rodriguez	Mayfield Heights, OH 44124	440-684-1922
51	OH405	Al Podriguez	13967 Cedar Road, Suite H4	216-320-2474
51	OH403	Al Rodriguez	South Euclid, OH 44118	210-320-2474
52	OH406	Dan & Shelly Feiwell	4320 Kent Road, Suite 5	234-678-7099
32	011400	Dan & Shelly I elwell	Stow, OH 44224	234-070-7099
53	OH407	H407 Al Rodriguez	4310 Leavitt Road, Suite B	440-282-5473
33	011407	Ai Rounguez	Lorain, OH 44053	440-202-0473
54	OH408	Al Rodriguez	19565 Detroit Road, Suite C	440-799-4734
J <sup>+</sup>	011400	71408 Al Rounguez	Rocky River, OH 44116	440-133-4134
56	OH409	Al Rodriguez	3875 Massillon Road, Suite 340	330-899-8595
	011100		Green, OH 44685	
57	OH410	Tom & Kathi Maxwell	3737 West Market Street	330-665-4200
<u> </u>	011110	Tom Gradin Maxiron	Fairlawn, OH 44333	1200
58	OH411	H411 Raj & Theresa	921 Crossings Road	419-625-4247
		Sandhu	Sandusky, OH 44870	
59	OH412	Darel & Susan Taylor	36099 Euclid Avenue, Suite 2	440-951-6230
			Willoughby, OH 44094	
60	OH414	Raj & Theresa	7681 West Ridgewood Drive	440-845-5272
00	011111	Sandhu	Parma, OH 44129	110 010 0212
61	OH415	Darel & Susan Taylor	7044 Aurora Road	330-840-2700
01	011413	Dalei & Susaii Tayloi	Bainbridge, OH 44202	330-640-2700
62	OH416	Al Rodriguez	5242 Dressler Road NW	330-546-0033
02	011410	Ai Nouriguez	Canton, OH 44718	330-340-0033
63	OH417	Al Rodriguez	4101 East Royalton Road, Unit 3	440-838-4037
	011717	7 ii Rodingdoz	Broadview Heights, OH 44147	++0 000- <del>1</del> 001
64	OH418	Al Rodriguez	7617 Mentor Avenue	440-527-8914
<del></del>	011410	7 ii Rodingdoz	Mentor, OH 44060	110 021 0014
65	OH419	Al Rodriguez	26626 Lorain Road	440-455-9489
00 UH4	On419 Al Kodriguez	North Olmsted, OH 44070	440-455-9489	

	011400		30100 Detroit Road		
66	OH420	Tom & Kathi Maxwell	Westlake, OH 44145	440-471-7916	
67	OH422	Darel & Susan Taylor	9525 OH-14 Streetsboro, OH 44241	330-552-3785	
68	OH423	Todd & Peggy Nichols	4389 Burbank Road – Unit 94 Wooster, OH 44691	330-601-0135	
69	OH501	Cory & Lindsey	1320 Boardman Poland Road, Suite B	330-953-2815	
0.5	011001	Jones	Poland, OH 44514	330-333-2013	
70	OH502	Al Podriguez	2104 Niles Cortland Road SE	330-989-6600	
'0	011302	Al Rodriguez	Warren, OH 44484	330-969-6600	
74	OUEOS	Al Rodriquez	5523 Mahoning Avenue	330-330-8746	
71	OH503		Austintown, OH 44515		
72	OH504	Cory & Lindsey	4538 Boardman Canfield Road	330-330-8903	
12	011004	Jones	Canfield, OH 44406	330-330-6903	
73	OH601	OH601 Jordan & Marcia Elliott	3332 W. Central Avenue	419-537-2222	
	011001		Toledo, OH 43606		
74	OH603	Jordan & Marcia	10411 Fremont Pike, Suite B	567-331-8441	
'4	UH603	Elliott	Perrysburg, OH 43551	507-331-8441	
7.5	011004	Jordan & Marcia	2023 Tiffin Boulevard	440 007 7407	
75	OH604	OH604 Elliott	Findlay, OH 45840	419-967-7107	
70	70 01170	Stephon & Luisa	67765 Mall Ring Road, Unit 964	740,000,4700	
76	OH701	Green	St.Clairsville, OH 43950	740-699-4700	
77	011004	Stephon & Luisa	3934 Taryn Trace, Suite M2	740 407 4044	
77	OH801	OH801 Green	=	Zanesville, OH 43701	740-487-1811

OKLAHOMA					
1	OK301	David & Debra Kelley	1766 NW 82nd Street	580-699-3055	
'	ONSOT	David & Debia Reliey	Lawton, OK 73505	300-099-3033	
2	OK302	Setul & Sejal Patel, Cheston Syma	1875 12 <sup>th</sup> Avenue Northwest Ardmore, OK 73401	580-789-6677	

OREG	OREGON					
1	OR102	Jack Shattuck	3270 SW Cedar Hills Boulevard, Suite 101	F02 604 7006		
'			Beaverton, OR 97005	503-601-7006		
2	OD402	Jack Shattuck	18021 NW Evergreen Parkway	503-924-2015		
	OR103	Jack Shalluck	Hillsboro, OR 97006			
3	OR104	lo al. Chattural.	10223 SE Sunnyside Road	500 407 0040		
3	OK 104	Jack Shattuck	Clackamas, OR 97015	503-427-2219		
4	OR105	OD405	21900 Willamette Drive, Suite 207	503-974-9600		
4		OR105 Jack Shattuck	West Linn, OR 97068			

5	OR106	Jack Shattuck	14600 SW Murray Scholls Drive, Ste 106 Beaverton, OR 97007	503-372-5812
6	OR107	Jared Lee & Val Hill	9009 SW Hall Boulevard Tigard, OR 97223	503-431-2343
7	OR109	Jack Shattuck	9738 SE Washington Street, Suite P Portland, OR 97216	503-384-2279
8	OR110	Glenn Thorsen	2990 Commercial Street SE, Suite 130 Salem, OR 97302	503-877-5812
9	OR111	Jack Shattuck	17650 SW 63rd Avenue Lake Oswego, OR 97035	503-387-3427
10	OR115	Jared Lee & Val Hill	21332 SW Langer Farms Pkwy, Suite 120 Sherwood, OR 97140	503-822-5054
11	OR116	Glenn Thorsen	1114 Lancaster Drive NE, Suite 150 Salem, OR 97301	971-599-5424
12	OR117	Bevin Leder, Mason Haycock, & Joshua Leder	540 NE Highway 99W, Suite B McMinnville, OR 97128	971-261-0809
13	OR202	Chad Miller	1500 NE Cushing Drive, Suite 110 Bend, OR 97701	541-213-2102
14	OR301	Jay Gallagher, Thom & LaDawn Polvogt	485 Coburg Road, Suite E Eugene, OR 97401	541-683-3632
15	OR302	Jay Gallagher, Thom & LaDawn Polvogt	3159 W 11th Avenue, Suite C-3 Eugene, OR 97402	541-344-1111
16	OR303	Jay Gallagher, Thom & LaDawn Polvogt	1007 Green Acres Road Eugene, OR 97408	541-683-0808
17	OR304	Jack Shattuck, Josh Chapek & Whitney Bradley	1327 NW 9th Street, Suite 105 Corvallis, OR 97330	541-207-3682
18	OR401	Jim & Kim Noah	181 Rossanley Drive, Suite 109 Medford, OR 97501	541-245-2981
19	OR402	Jim & Kim Noah	1429 Center Drive, Suite 103 Medford, OR 97501	541-500-8900

PENNS	PENNSYLVANIA						
	PA101	Al Rodriguez	270 Settler's Ridge Drive	412-788-1522			
ı			Pittsburgh, PA 15205	412-788-1522			
2	PA102	Michelle & Bob Barnot	270 Mt. Nebo Point Drive, Suite 8	412-366-5438			
			Pittsburgh, PA 15237				
3 P	DA402	A402 AL Dodrigues	1691 Route 228, Suite A	724-776-3444			
	PA103	PA103 Al Rodriguez	Cranberry Township, PA 16066				

4	PA104	Al Rodriguez	500 Grandview Crossing Drive, Suite D Gibsonia, PA 15044	724-449-4333
5	PA105	Jeff Crummie & Sherry DuCarme	4120 Washington Road McMurray, PA 15317	724-941-8255
6	PA106	Ingar & Jen Lesheim	941 Freeport Road Pittsburgh, PA 15238	412-781-6070
7	PA107	Al Rodriguez	4180 William Penn Highway, Suite 7 Monroeville, PA 15146	412-856-1499
8	PA108	Jeff Crummie & Sherry DuCarme	72 Trinity Point Drive Washington, PA 15301	724-503-4513
9	PA109	Michelle & Bob Barnot	1155 Washington Pike, Suite 8 Bridgeville, PA 15017	412-745-2547
10	PA110	Al Rodriguez	118 Wagner Road Monaca, PA 15061	724-728-6400
11	PA111	Al Rodriguez	9034 St. Simon Way, Suite 125 Pittsburgh, PA 15237	412-369-9400
12	PA112	Jeff Crummie & Sherry DuCarme	1610 Cochran Road, Suite 9A Pittsburgh, PA 15220	412-531-2053
13	PA114	Jeff Crummie & Sherry DuCarme	10 Old Clairton Road, Suite 9A Pittsburgh, PA 15236	412-714-8064
14	PA115	Al Rodriguez	11279 Perry Highway, Suite 312 Wexford, PA 15090	724-934-3943
15	PA116	Al Rodriguez	6207 Route 30 Greensburg, PA 15601	724-600-0860
16	PA117	Al Rodriguez	4870 McKnight Road Pittsburgh, PA 15237	412-837-2445
17	PA118	Al Rodriguez	301 Blue Spruce Way Murrysville, PA 15668	724-519-8449
18	PA119	Al Rodriguez	3614 Forbes Avenue Pittsburgh, PA 15213	412-681-2345
19	PA120	Al Rodriguez	1136 Thorn Run Road Moon Township, PA 15108	412-329-7276
20	PA121	Al Rodriguez	2015 Pittsburgh Mills Boulevard, Suite 105 Tarentum, PA 15084	724-275-7777
21	PA122	Michelle & Bob Barnot	1001 Cool Springs Drive, Suite 500 Pittsburgh, PA 15234	412-882-7000
22	PA123	Al Rodriguez	620 Butler Crossing, Suite 4 Butler, PA 16001	724-256-9979

23	PA124	Al Rodriguez	12120 State Route 30 Irwin, PA 15642	724-864-4247
24	PA125	Jeff Crummie &	100 Sienna Drive, Suite 265	412-835-4143
		Sherry DuCarme	Upper St. Clair, PA 15241 225 Westside Square Drive	
25	PA126	Al Rodriguez	Mercer, PA 16137	724-748-6263
26	PA127	Al Rodriguez	3922 Route 30 Latrobe, PA 15650	724-879-4917
27	PA128	Al Rodriguez	4848 William Flynn Highway Allison Park, PA 15101	724-939-3559
28	PA129	Al Rodriguez	712 West Main Street, Suite 107 Uniontown, PA 15401	868-355-0288
29	PA201	Tim & Cara Wilson	400 Rock Hill Drive Bensalem, PA 19020	215-355-3933
30	PA202	Roee & Jennifer Tanay	1460 Bethlehem Pike, Suite 160 North Wales, PA 19454	267-419-8630
31	PA203	Tim & Cara Wilson	250 Plaza Drive, Store P4-5 Collegeville, PA 19426	484-973-6098
32	PA204	Roee & Jennifer Tanay	73 Old Dubline Pike, Suite 13B Doylestown, PA 18901	267-454-7481
33	PA206	Tim & Cara Wilson	110 Lincoln Highway, Suite 10 Fairless Hills, PA 19030	267-202-6924
34	PA207	Bill Crockett	391 Wilmington Pike, Suite 14 Glen Mills, PA 19342	610-358-4630
35	PA208	Erikal & Daryl Roberts	400 South State Road Springfield, PA 19064	610-543-3300
36	PA209	Jeff & Lauren White	60 East Uwchlan Avenue Exton, PA 19341	484-879-6163
37	PA210	Roee & Jennifer Tanay	157 York Road Willow Grove, PA 19090	267-818-6126
38	PA211	Daryl & Erikal Roberts	412 West Swedesford Road Berwyn, PA 19312	484-320-8948
39	PA212	Adam Teichman, Sergio Rudoi & Mike Wassel	255 Metro Drive Warrington, PA 18976	267-488-1102
40	PA214	Erikal & Daryl Roberts	4908 Edgmont Avenue Brookhaven, PA 19015	484-480-3527
41	PA215	Jeff & Lauren White	1502 West Chester Pike, Suite 10 West Chester, PA 19382	484-266-0526
42	PA218	Sergio Rudoi	6900 Hamiltion Boulevard, Suite 280 Trexlertown, PA 18087	484-656-7110

43	PA219	Daryl & Erikal Roberts	200 Ridge Pike Conshohocken, PA 19428	484-243-6117
44	PA220	John & Tara Ponnett	3465 Lincoln Highway East Thorndale, PA 19372	484-784-5753
45	PA301	David Miller	6520 Carlisle Pike, Suite 3 Mechanicsburg, PA 17050	717-458-5515
46	PA302	Bill & Sandra Riiff	2073 Fruitville Pike Lancaster, PA 17601	717-824-4404
47	PA303	Bill & Sandra Riiff	347 Comet Drive Millersville, PA 17551	717-584-6027
48	PA304	David Miller	5020 Jonestown Road Harrisburg, PA 17112	717-562-7922
49	PA305	David Miller	763 Middletown Road Hummelstown, PA 17036	717-220-1738
50	PA306	Bill & Sandra Riiff	120 Rohrerstown Road, Suite 8B Lancaster, PA 17603	717-517-7396
51	PA307	David Miller	500 Walker Road Chambersburg, PA 17201	717-414-7945
52	PA308	David Miller	10 Noble Boulevard, Suite 2C Carlisle, PA 17013	707-386-5066
53	PA309	David Miller	3525 Gettysburg Road Camp Hill, PA 17011	717-412-0423
54	PA401	Al Rodriguez	6805 Peach Street Erie, PA 16509	814-866-2547
55	PA402	Al Rodriguez	1219 Pittsburgh Avenue, Suite B-10 Erie, PA 16505	814-452-2547
56	PA403	Al Rodriguez	18471 Smock Highway, Suite 106 Meadville, PA 16335	814-807-1880
57	PA501	Dan & Kate Young	1051 Shoppes Boulevard Moosic, PA 18507	570-344-1717
58	PA502	Dan & Kate Young	11 Bear Creek Boulevard, #309 Wilkes-Barre, PA 18702	570-706-9570
59	PA551	Al Rodriguez	1041 N. Hermitage Road Hermitage, PA 16148	724-981-5750
60	PA601	Gary Pfaff	805 Baltimore Street, Suite 245 Hanover, PA 17331	717-632-2887
61	PA602	Michael Hassett, Jeannette Simmons & Roger Gauert	840 Town Center Drive York, PA 17408	717-718-5778

62	PA603	Michael Hassett, Jeannette Simmons & Roger Gauert	3013 East Market Street, Suite 603 York, PA 17402	717-718-5443
63	PA701	Al Rodriguez	216 Park Hills Plaza Altoona, PA 16602	814-934-0233

RHODE ISLAND				
1	RI101	Ed & Maria Passarelli	618 George Washington Highway	401-334-4687
I	KIIUI	Eu & Maria Passarelli	Lincoln, RI 02865	401-334-4067
2	DIAGO	lillion Hogon	1500 Bald Hill Road, Unit 1C	404 929 4697
2	RI102	Jillian Hogan	Warwick, RI 02886	401-828-4687

SOUTH	SOUTH CAROLINA					
1	SC101	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	572 John Ross Parkway Suite 104 Rock Hill, SC 29730	803-980-8883		
2	SC102	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	1135 Stonecrest Boulevard, #119 Fort Mill, SC 29708	803-802-9966		
3	SC103	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	4875 Old York Road, B-3 Rock Hill, SC 29732	803-327-9990		
4	SC104	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	7716 Charlotte Highway, Suite 108 Indian Land, SC 29707	803-547-6767		
5	SC105	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	312 Bulkhead Way Lake Wylie, SC 29710	803-619-4468		
6	SC201	Todd Currie	420A Azalea Square Summerville, SC 29483	843-851-4405		
7	SC202	Todd Currie	656-D Long Point Road Mount Pleasant, SC 29464	843-388-0449		
8	SC203	Todd Currie	1836 Ashley River Road, Suite C Charleston, SC 29407	843-571-0703		
9	SC204	Todd Currie	9740 Dorchester Road Suite 104 Summerville, SC 29485	843-821-6066		
10	SC205	Todd Currie	3018 S. Morgan's Point Road Mount Pleasant, SC 29466	843-971-3563		

11	SC206	Bud & Judy Childers	607 St. James Avenue, Suite C Goose Creek, SC 29445	843-863-8311
12	SC207	Bud & Judy Childers	4940 Centre Pointe Drive North Charleston, SC 29418	843-628-5069
13	SC208	Bud & Judy Childers	7800 Rivers Avenue, Suite 1060 North Charleston, SC 29406	843-569-8757
14	SC209	Bud & Judy Childers	1175 Folly Road, Suite E Charleston, SC 29412	843-872-6050
15	SC301	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	10210 B Two Notch Road Columbia, SC 29229	803-865-8885
16	SC302	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	275 Park Terrace Drive, Suite 700 Columbia, SC 29212	803-407-8558
17	SC304	Ira Usry	5135 Sunset Boulevard, Suite G Lexington, SC 29072	803-951-2251
18	SC305	Chad Coble	327 Killian Road, Suite A-7 Columbia, SC 29203	803-735-0111
19	SC306	Chad Coble	1792 South Lake Drive, Suite 140 Lexington, SC 29073	803-359-0565
20	SC307	Ira Usry	4711 Forest Drive, Suite 18 Columbia, SC 29206	803-782-6762
21	SC308	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Crystal Smith	2621 Broad Street Sumter, SC 29150	803-469-2547
22	SC401	Bill & Mary Ann Voegtle	30 Malphrus Road, Suite-A3 Low Country Village Bluffton, SC 29910	843-837-5050
23	SC402	Bill & Mary Ann Voegtle	198 Okatie Village Drive, Suite 104 Bluffton, SC 29910	843-705-2722
24	SC403	Bill & Mary Ann Voegtle	272 Robert Smalls Parkway, Suite 330 Beaufort, SC 29906	843-379-4003
25	SC404	Bill & Mary Ann Voegtle	314 EAST MARTINTOWN ROAD, Suite 8 North Augusta, SC 29841	803-442-4477
26	SC501	Patrick & Michelle Hardy	1764 Pine Island Road, Suite 2 Myrtle Beach, SC 29577	834-839-2540
27	SC502	Patrick & Michelle Hardy	1000 South Commons Drive, Suite 104 Myrtle Beach, SC 29588	843-650-1042

28	SC503	Patrick & Michelle Hardy	114 Hwy. 17 South North Myrtle Beach, SC 29582	843-249-5700
29	SC504	Patrick & Michelle Hardy	1940 D Hoffmeyer Road, Suite 42 Florence, SC 29501	843-317-1977
30	SC601	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	3915 Pelham Road, Suite A Greenville, SC 29615	864-987-9041
31	SC602	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	1106 Woodruff Road, Suite C Greenville, SC 29607	864-987-9061
32	SC603	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	116 Commons Parkway. Anderson, SC 29621	864-226-7979
33	SC604	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	1534 Poinsett Highway Greenville, SC 29609	864-242-1100
34	SC605	Michael Moore	6525 Calhoun Memorial Highway, Suite G Easley, SC 29640	864-644-8377
35	SC606	Michael Moore	343-B Harrison Bridge Road Simpsonville, SC 29680	864-228-5801
36	SC607	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	169 Hadden Heights Road, Suite A-5 Spartanburg, SC 29301	864-764-1301
37	SC608	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	2603-C Woodruff Road, Suite C Simpsonville, SC 29681	864-458-3323
38	SC609	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	209 Hospitality Boulevard Greenwood, SC 29649	864-227-0488
39	SC610	Eric Justin (EJ) Gozur II*, Rosemary Gozur & Ashley Jordan	2646 Boiling Springs Road Boiling Springs, SC 29316	864-814-1721

SOUTH	SOUTH DAKOTA					
1	SD101	Ryan & Rachael	5019 South Western Avenue, Suite 190	COE 074 000E		
	30101	McCleary	Sioux Falls, SD 57108	605-271-8085		

2	SD102	Ryan & Rachael	504 South Foss Avenue	605-275-2889
	30102	McCleary	Sioux Falls, SD 57110	605-275-2669

TENNESSEE					
1	TN101	Jeff Adkins	7825 Winchester Road, #102 Memphis, TN 38125	901-753-7126	
2	TN102	Jeff Adkins	2841 Bartlett Boulevard Bartlett, TN 38134	901-377-1600	
3	TN103	Jeff Adkins	4732 Spottswood Avenue Memphis, TN 38117	901-685-5995	
4	TN104	Jeff Adkins	465 Germantown Parkway Suite106 Cordova, TN 38018	901-755-5977	
5	TN105	Jeff Adkins	295 New Byhalia Road, Suite 107 Collierville, TN 38017	901-854-1088	
6	TN106	Jeff Adkins	9005 Highway 64, Suite 102 Lakeland, TN 38002	901-937-0728	
7	TN107	Jeff Adkins	7685 Farmington Boulevard, Suite 107 Germantown, TN 38138	901-756-4884	
8	TN110	Jeff Adkins	5865 Poplar Avenue, Suite 108 Memphis, TN 38119	901-537-0060	
9	TN112	Jeff Adkins	2323 N. Germantown Parkway, Suite 103 Cordova, TN 38016	901-380-5544	
10	TN114	Jeff Adkins	3592 S. Houston Levee, Suite 102 Collierville, TN 38017	901-316-5224	
11	TN115	Jeff Adkins	8507 Highway 51 N., Suite 106 Millington, TN 38053	901-872-7778	
12	TN116	Jeff Adkins	2145 Union Avenue, Suite 101 Memphis, TN 38104	901-310-4355	
13	TN201	John Weber	1010 Murfreesboro Road, #174 Franklin, TN 37064	615-595-8800	
14	TN202	John Weber	96 White Bridge Road Nashville, TN 37205	615-354-5551	
15	TN203	John Weber	600 A. Frazier Drive, Suite 125 Franklin, TN 37067	615-771-2848	
16	TN204	Tim & Lori Horn	300 Pleasant Grove Road, Suite 315 Mt. Juliet, TN 37122	615-758-4005	
17	TN205	John Weber	1820 F. Madison Street Clarksville, TN 37043	931-920-3060	
18	TN206	John Weber	1701 West Main Street Lebanon, TN 37087	615-499-8026	

40	TN1007	Kevin & Rachell	2615 Medical Parkway, Suite 1020	045 404 0700
19	TN207	Colbert, Robert & Louisa Qualls	Murfreesboro, TN 37129	615-494-3700
20	TN208	Kevin & Rachell	801 Industrial Boulevard, Suite 110	615-355-0000
20	111/200	Colbert, Robert & Louisa Qualls	Smyrna, TN 37167	615-355-0000
21	TN209	John Weber	8070 Highway 100	615-646-5946
		Kayin 9 Daaball	Nashville, TN 37221	
22	TN210	Kevin & Rachell Colbert, Robert &	1007 Crossings Boulevard	931-486-0774
		Louisa Qualls	Spring Hill, TN 37174	
23	TN212	Lance & Patty Waller	1101 Nashville Pike, Suite 170	615-451-7399
			Gallatin, TN 37066	
24	TN215	Lance & Patty Waller	203 N. Anderson Lane, Suite 106 Hendersonville, TN 37075	615-264-6315
25	TN217	Michael Alsobrooks	416-C West Jackson	931-854-0318
20	111/217		Cookeville, TN 38501	331-034-0310
26	TN218	Kevin & Rachell Colbert, Robert &	2037 Old Fort Parkway, Suite 1A	615-494-0099
20	111/210	Louisa Qualls	Murfreesboro, TN 37129	013-434-0033
		Kevin & Rachell	15582 Old Hickory Boulevard	
27	TN219	Colbert, Robert & Louisa Qualls	Nashville, TN 37211	615-760-5017
	TNICOO		108 Morris Road, Suite 102	204 242 225
28	TN220	John Weber	Clarksville, TN 37040	931-919-2655
29	TN221	Kevin & Rachell Colbert, Robert &	5205 Old Hickory Boulevard, Suite 103	615-982-6157
29	TINZZI	Louisa Qualls	Hermitage, TN 37076	013-902-0137
30	TN222	John Weber	2104 Memorial Boulevard, Suite B	615-217-0081
30	TINZZZ	John Weber	Murfreesboro, TN 37129	013-217-0001
31	TN223	Kevin & Rachell Colbert, Robert &	135 Thorton Drive	615-326-8625
31	111/223	Louisa Qualls	Dickson, TN 37055	015-320-0025
32	TNIOO4	loha Wohar	620 S James Campbell Boulevard	931-682-6169
32	TN224	John Weber	Columbia, TN 38401	931-002-0109
33	TN225	John & Jamie Gilbo	7115 Southpoint Parkway, Suite #4 Brentwood, TN 37027	615-283-3940
34	TN301	Jeff Adkins	1233 Vann Drive	731-300-3320
			Jackson, TN 38305	
35	TN401	Jeff Adkins & Brian	11523 Parkside Drive	865-675-5458
		Jones	Knoxville, TN 37934	

36	TN402	Jeff Adkins & Brian Jones	6631 Clinton Highway, Suite 103 Knoxville, TN 37921	865-938-9987
37	TN403	Jeff Adkins & Brian Jones	719 Louisville Road Alcoa, TN 37701	865-983-5284
38	TN404	Jeff Adkins & Brian Jones	5469 Washington Pike Knoxville, TN 37918	865-540-4444
39	TN405	Jeff Adkins & Brian Jones	123 North Peters Road Knoxville, TN 37923	865-693-4757
40	TN407	Jeff Adkins & Brian Jones	4227 Sam Walton Way Knoxville, TN 37938	865-922-1656
41	TN408	Michael Alsobrooks	234 Brookview Center Way, Suite 108 Knoxville, TN 37919	865-474-1062
42	TN409	Michael Alsobrooks	1537 Oak Ridge Turnpike Oak Ridge, TN 37830	865-294-4109
43	TN410	Tim & Lori Horn	4329 West Andrew Johnson Highway, Suite 5 Morristown, TN 37814	423-839-2333
44	TN411	Tim & Lori Horn	717 Winfield Dunn Parkway (SR 66), #3 Sevierville, TN 37876	865-366-3701
45	TN412	Jeff Adkins & Brian Jones	1942 Pinnacle Pointe Way Knoxville, TN 37922	865-851-7145
46	TN414	Jeff Adkins & Brian Jones	4829 North Broadway, Suite 102 Knoxville, TN 37918	865-985-0244
47	TN415	Jeff Adkins & Brian Jones	7614 Chapman Highway, Suite 120 Knoxville, TN 37920	865-951-1536
48	TN416	Michael Alsobrooks	10820 Hardin Valley Road Knoxville, TN 37932	865-281-3156
49	TN501	Greg & Laura Carson	7425 Commons Boulevard Chattanooga, TN 37421	423-648-4888
50	TN502	Anthony Sawyer	2640 Battlefield Parkway, Suite 100 Ft. Oglethorpe, GA 30742	706-858-1414
51	TN503	Anthony Sawyer	5591 Highway 153, Suite 166 Chattanooga, TN 37343	423-877-5200
52	TN504	Tim & Lori Horn	4462 Frontage Road NW Cleveland, TN 37312	423-478-8242

53	TN505	Anthony Sawyer	6011 Chesterton Way, Suite 109	122 100 1111
03   1	110505	Anthony Sawyer	Ooltewah, TN 37363	423-498-1111 423-232-5050 423-765-9509
54	TN601	Bob Klinker	2244 N Roan Street, Suite 104	422 222 5050
54	TINOUT	DOD KIITIKEI	Johnson City, TN 37601	423-232-5050
EE	TN602	Dob Klinkor	1880 N Eastman Road	402 765 0500
55	11002	Bob Klinker	Kingsport, TN 37644	423-765-9509

<sup>\*</sup>SCI has an ownership interest in this store.

TEXAS	}				
1	TX201	Joe Klimek & Bill	2476 Highway 6 South	281-556-8992	
'	1 1 2 0 1	Vandrick*	Houston, TX 77077	201-000-0992	
_	TV202	20 01 1 0	5403 FM 1960 Road WC	204 007 0027	
2	TX202	Cheston Syma	Houston, TX 77069	281-807-0027	
_	TV202	Brad & Monique	7065 Highway 6 North	204 245 7020	
3	TX203	Minton	Houston, TX 77095	281-345-7830	
4	TX204	Richard & Jennie	5000 Westheimer, #104	713-626-2995	
4	1 \ \ 204	Buxbaum	Houston, TX 77056	713-626-2995	
5	TX206	Teresa Nations	4763 Sweetwater Boulevard	281-491-4433	
5	1 \ \ 200	reresa nations	Sugar Land, TX 77479	201-491-4433	
6	TX207	Cheston Syma	14326 FM 2920	281-255-3390	
O	17207	Chesion Syma	Tomball, TX 77377	261-255-3590	
7	TX208	Robert & Stephanie	148 W. Bay Area Boulevard.	281-332-6365	
/	17200	Whittleman	Webster, TX 77598	201-332-0303	
8	TX209	Robert & Stephanie	5846 Fairmont Parkway	281-705-0740	
0	17209	1//203	Whittleman	Pasadena, TX 77505	201-703-0740
9	TX211	Cheston Syma	19859 Katy Freeway, Suite B	281-398-0802	
9	1/211	Cheston Syma	Houston, TX 77094	201-390-0002	
10	TX212	2 Drew & Kelly Hopper	5015 Garth Road	281-421-0972	
10	17212	Drew & Relly Hopper	Baytown, TX 77521	201-421-0972	
11	TX214	Drew & Kelly Hopper	4566 Kingwood Drive	281-361-6024	
11	17214	Drew & Relly Hopper	Kingwood, TX 77345	201-301-0024	
12	TX215	Butch Gentry	120 Hwy 332 W., Suite A-6	979-297-4788	
12	17213	Duton Gentry	Lake Jackson, TX 77566	979-297-4700	
13	TX216	Drew & Kelly Hopper	1440-C Lake Woodlands Drive	281-292-4466	
13	1/210	Drew & Relly Hopper	The Woodlands, TX 77380	201-232-4400	
14	TX218	Cheston Syma	23501 Cinco Ranch Boulevard, Suite J130	281-392-6900	
14	17210	Cheston Syma	Katy, TX 77494	201-392-0900	
15	TY210	Richard & Jennie	5115 Buffalo Speedway, #600	713-661-6040	
10	15 TX219	Buxbaum	Houston, TX 77005	7 13-001-0040	
16	TX220	Chaston Syma	16718 Champion Forest Drive	281-251-0232	
10	16 TX220	TX220 Cheston Syma	Spring, TX 77379	281-251-0232	

17	TX221	Drew & Kelly Hopper	6700 Woodlands Parkway, #120 The Woodlands, TX 77381	281-292-4747
19	TX223	Chris Martin	2611 S. Shepherd Drive #160 Houston, TX 77098	713-528-8722
20	TX224	Cody & Veronica Lovins	1317 W. Davis Street, Suite B Conroe, TX 77304	936-494-2889
21	TX225	Cody & Veronica Lovins	10504 Broadway, Suite C Pearland, TX 77584	713-436-5244
22	TX226	Joe Klimek & Bill Vandrick*	13724 Northwest Freeway Houston, TX 77040	713-462-6740
23	TX228	Thuy & Hung Nguyen	13215 Grant Road, Suite #1600 Cypress, TX 77429	281-257-0331
24	TX229	Brad & Monique Minton	26084 Hwy 290 W, Suite 160 Cypress, TX 77429	281-256-1344
25	TX230	Cody & Veronica Lovins	6011 FM 1488, Suite F Magnolia, TX 77354	832-934-2400
26	TX231	Cody & Veronica Lovins	3108 Dixie Farm Road, Suite 112 Pearland, TX 77581	281-996-8223
27	TX232	Drew & Kelly Hopper	314 Sawdust Road, Suite 101 Spring, Tx 77380	281-465-8344
28	TX233	Cody & Veronica Lovins	5941 FM 2920, Suite C Spring, TX 77388	281-355-1411
29	TX234	Drew & Kelly Hopper	19250 W. Lake Houston Parkway, Suite H Humble, Tx 77346	281-548-0067
30	TX235	Teresa Nations	250 Cypresswood Drive, Suite J Spring, TX 77388	281-528-2121
31	TX236	Teresa Nations	19770 SW Freeway Sugar Land, TX 77479	281-238-8877
32	TX237	Teresa Nations	15320 Highway 105 West, Suite 105 Montgomery, TX 77356	936-224-7612
33	TX238	Drew & Kelly Hopper	3026 College Park Drive, Suite D Conroe, TX 77384	936-273-1754
34	TX239	Richard & Jennie Buxbaum	15242 Wallisville Road, Suite B Houston, TX 77049	713-637-7800
35	TX240	Robert & Patti Ragsdale	24004 SW Freeway, Suite 202 Rosenberg, TX 77471	832-595-0222
36	TX241	Richard & Jennie Buxbaum	8420 Katy Freeway, Suite 518 Houston, TX 77024	832-358-9800

37	TX242	Robert & Stephanie Whittleman	2860 Gulf Freeway South, Suite E League City, TX 77573	281-337-0840
38	TX243	Jerry LaGuerre	212 FM 518, Suite 104 Kemah, TX 77565	281-334-9200
39	TX244	Cody & Veronica Lovins	8705 West Loop South, Suite 200 Houston, TX 77096	713-666-8700
40	TX245	Teresa Nations	8840 Hwy 6, Suite 120 Missouri City, TX 77459	281-778-3870
41	TX246	Cheston Syma	22720 Bellaire Boulevard, Suite 200 Richmond, TX 77469	281-341-8080
42	TX247	Chris Martin	1911 Taylor, Suite B Houston, TX 77007	713-426-3512
43	TX248	Cody & Veronica Lovins	9955 Woodlands Parkway, Suite D The Woodlands, TX 77382	281-419-2044
44	TX249	Cheston Syma	1998 Katy Mills Boulevard, Suite C Katy, TX 77494	281-395-3388
45	TX251	Cheston Syma & Setul Patel	14013 Memorial Drive Houston, TX 77079	281-558-2887
46	TX252	Brad & Monique Minton	22545 State Highway 249, Suite 120 Houston, TX 77070	281-251-7103
47	TX253	Richard & Jennie Buxbaum	13141 FM 1960 Road W, Suite 800 Houston, TX 77065	281-894-1500
48	TX254	Drew & Kelly Hopper	3717 Center Street, Suite D Deer Park, TX 77536	281-476-9003
49	TX256	Robert & Stephanie Whittleman	1770 W. Church Street Livingston, TX 77351	936-327-3899
50	TX257	Cody & Veronica Lovins	12709 Interstate Highway 45 N, Suite 250 Willis, TX 77318	936-856-2856
51	TX258	Jerry LaGuerre	8498 S Sam Houston Parkway, Suite 800 Houston, TX 77075	713-492-2286
52	TX259	Chris Martin	103 Yale Street, Suite 200 Houston, TX 77007	713-862-7700
53	TX261	Chris Martin	2248 W Holcombe Boulevard Houston, TX 77030	832-767-3697
54	TX262	Richard & Jennie Buxbaum	2319 Rayford Road, Suite 300 Spring, TX 77386	281-419-4800
55	TX263	Richard & Jennie Buxbaum	25639 US Highway 59 North, Suite 111 Kingwood, TX 77339	284-354-7220
56	TX264	Cheston Syma & Setul Patel	9930 Katy Freeway, Suite 150 Houston, TX 77055	713-465-1113

57	TX265	Brad & Monique Minton	9727 Barker Cypress Road, Suite 400 Cypress, TX 77433	281-758-5458
58	TX266	Cheston Syma & Setul Patel	8608 North Highway 146, Suite 300 Baytown, TX 77523	281-573-2200
59	TX267	Cheston Syma	6727 FM 1463, Suite 210 Fulshear, TX 77494	832-712-8013
60	TX268	Cheston Syma & Setul Patel	252 North Bypass 35, Suite B Alvin, TX 77511	281-585-9600
61	TX269	Drew & Kelly Hopper	444 West 19th Street Houston, TX 77008	281-974-2508
62	TX270	Drew & Kelly Hopper	24504 Kuykendahl Drive, Suite 300 Tomball, TX 77375	832-698-2637
63	TX271	Chris Martin	1911 W. Gray Street Houston, TX 77019	713-380-2878
64	TX272	Richard & Jennie Buxbaum	3535 Rayford Road, Suite 200 Spring, TX 77386	281-651-4234
65	TX273	Cheston Syma	520 Hwy 6, Suite 200 Sugar Land, TX 77478	832-886-4565
66	TX274	Robert & Stephanie Whittleman	3351 Clear Lake City Boulevard, Suite 800 Houston, TX 77059	281-990-8494
67	TX275	Cheston Syma & Setul Patel	2918 West Grand Parkway N., Suite 140 Katy, TX 77493	832-437-7819
68	TX276	Brad & Monique Minton	28610 Highway 290, Suite F21 Cypress, TX 77433	346-218-7630
69	TX277	Cheston Syma	9722 Gaston Road, Suite #185 Katy, TX 77494	281-396-4113
70	TX278	Brad & Monique Minton	9814 Fry Road, Suite 200 Cypress, TX 77433	281-758-1274
71	TX279	Butch Gentry	810 North Dixie Drive, Suite L Clute, TX 77531	979-266-8660
72	TX280	Robert & Patti Ragsdale	8806 N Navarro, Suite 200 Victoria, TX 77904	361-580-2547
73	TX281	Cody & Veronica Lovins	141 I-45, Suite G Huntsville, TX 77340	936-276-8844
74	TX282	Richard & Jennie Buxbaum	20121 Champion Forest Drive, Suite 600 Spring, TX 77379	832-559-7072
75	TX283	Drew & Kelly Hopper	11939 N Grand Parkway, Suite 300 New Caney, TX 77357	832-612-3446
76	TX284	Drew & Kelly Hopper	2209 Spring Stuebner, #300 Spring, TX 77388	281-466-4969

77	TX286	Drew & Kelly Hopper	14237 E Sam Houston Parkway N, Suite 800 Houston, TX 77044	832-462-6880
78	TX287	Cody & Veronica Lovins	20212 Eva Street, Suite 240 Montgomery, TX 77356	936-597-4550
79	TX288	Richard & Jennie Buxbaum	1911 West League City Parkway, Ste 140 League City, TX 77573	832-905-0715
80	TX289	Les & Linda Bunte	1612 Villa Maria, Suite 100 Bryan, TX 77807	979-779-8900
81	TX290	Les & Linda Bunte	980 E University, 200 College Station, TX 77840	979-260-1700
82	TX291	Les & Linda Bunte	943 William D. Fitch Parkway, #351 College Station, TX 77845	979-690-3800
83	TX293	Les & Linda Bunte	1800 Wellborn Road College Station, TX 77845	979-704-5382
84	TX294	Cody & Veronica Lovins	107 US Highway 290 West Brenham, TX 77833	979-836-2620
85	TX295	Jeff & Allison Lee	170 N. New Road Waco, Tx 76710	254-776-2547
86	TX296	Jeff & Allison Lee	2448 W. Loop 340, Suite A-28 Waco, TX 76711	254-732-0211
87	TX297	Jeff & Allison Lee	3550 S. General Bruce Drive, Suite D-118 Temple, TX 76504	254-773-8383
88	TX299	Jeff & Allison Lee	1201 Hewitt Drive, Suite 209 Waco, TX 76712	254-313-1434
89	TX301	Matt & May Olson	11075 Interstate Highway 10 W., Ste 308 San Antonio, TX 78230	210-691-0148
90	TX302	Matt & May Olson	2805 Thousand Oaks Drive San Antonio, TX 78232	210-494-7857
91	TX303	Matt & May Olson	11619 Bandera Road, Suite 105 San Antonio, TX 78250	210-767-8316
92	TX304	Matt & May Olson	1141 N. Loop 1604 East, Suite 104 San Antonio, TX 78232	210-403-2957
93	TX305	Matt & May Olson	8332 Agora Parkway, Suite 120 Selma, TX 78154	210-658-6900
94	TX306	Orlando & Carol Uresti	6511 West F.M. 1604 North, Suite120 San Antonio, TX 78254	210-688-2400
95	TX307	Matt & May Olson	17503 La Cantera Parkway, Suite 114 San Antonio, TX 78257	210-690-5353
96	TX309	Orlando & Carol Uresti	119 SW Loop 410, Suite 130 San Antonio, TX 78245	210-509-3000

97	TX311	Matt & May Olson	3326 SE Military Drive, Suite 102 San Antonio, TX 78223	210-337-7070
98	TX312	Greg & Cristina James	23002 US Hwy 281 North, Suite 101 San Antonio, TX 78258	210-496-0404
99	TX314	Chris & Karen Parker	754 NW Loop 410, Suite 105 San Antonio, TX 78216	210-340-1881
100	TX315	Greg & Cristina James	161 Creekside Way, Suite 502 New Braunfels, TX 78130	830-626-0440
101	TX316	Matt & May Olson	651 Barnes Drive, Suite 203 San Marcos, TX 78666	512-392-7040
102	TX317	Chris & Karen Parker	17244 IH 35 North, Suite 3 Schertz, TX 78154	210-590-2500
103	TX318	Rene & Marissa Moreno	1235 Austin Hwy, Suite 106 San Antonio, TX 78209	210-832-8822
104	TX321	Greg & Cristina James	20248 State Highway 46W, Suite 160 Spring Branch, TX 78070	830-438-2800
105	TX322	Chris & Karen Parker	513 Cibolo Valley Drive, Suite 119 Cibolo, TX 78108	210-254-9576
106	TX323	Matt & May Olson	938 Wurzbach Parkway, Suite 105 San Antonio, TX 78231	210-493-2828
107	TX324	Matt & May Olson	17026 Bulverde Road, Suite 208 San Antonio, TX 78247	210-404-9924
108	TX325	Robert & Patti Ragsdale	1305 Sidney Baker Street Kerrville, TX 78028	830-955-5135
109	TX327	Omar & Patti Ramirez	415 TX-1604 Loop – Suite 110 San Antonio, TX 78253	210-908-9648
110	TX328	Greg & Cristina James	14311 Potranco Road, Suite 107 San Antonio, TX 78245	210-672-2923
111	TX329	Robert & Patti Ragsdale	484 North State Highway 123 Bypass Seguin, TX 78155	830-491-5010
112	TX330	Matt & May Olson	24531 US IH-10 West, Suite 106 San Antonio, TX 78257	210-310-3015
113	TX331	Matt & May Olson	1205 N. Loop 1604 West Access Road, Suite 229 San Antonio, TX 78232	210-451-9604
114	TX332	Matt & May Olson	1445 South Main Street, Suite 110 Boerne, TX 78006	830-331-4077
115	TX350	Orlando & Carol Uresti	1502 Airline Drive, Suite 120 Corpus Christi, TX 78412	361-906-2222
116	TX351	Orlando & Carol Uresti	5625 Saratoga Boulevard, Suite 103 Corpus Christi, TX 78414	361-452-6722

117	TX352	Orlando & Carol Uresti	14221 Northwest Boulevard, Suite 105 Corpus Christi, TX 78410	361-933-0173
118	TX400	Cheston Syma & Setul Patel	4770 State Highway 121, Suite 110 Lewisville, TX 75056	972-625-5100
119	TX401	Ken & Patricia Kroviak	3208 Harwood Bedford, TX 76021	817-868-9610
120	TX402	Almaz Haile	13901 Midway Road, Suite #107 Farmers Branch, TX 75244	214-613-2559
121	TX403	Matt & May Olson	291 E. Round Grove Road, #160 Lewisville, TX 75067	972-459-4809
122	TX404	Matt & May Olson	4701 W. Park Boulevard, #103 Plano, TX 75093	972-312-0816
123	TX405	Bobby & Lori Forrest	7707 N. MacArthur Boulevard, Suite 120 Las Colinas, TX 75063	214-496-0802
124	TX406	Tim & Kathy Terzis	3320 E. Hebron Parkway, #120 Carrollton, TX 75010	972-862-3501
125	TX407	Duff & Amy Nelson	9147 Boulevard 26, Suite 460 North Richland Hills, TX 76180	817-605-1786
126	TX408	Cheston Syma & Setul Patel	8300 Gaylord Parkway, #10 Frisco, TX 75034	972-668-5324
127	TX409	Bobby & Lori Forrest	8004 Denton Highway, Suite 144 Watauga, TX 76148	817-428-5060
128	TX410	Duff & Amy Nelson	1527 W. SH 114, Suite 200 Grapevine, TX 76051	817-251-6517
129	TX411	Cheston Syma & Setul Patel	1901 Long Prairie, Suite #112 Flower Mound, TX 75028	214-513-2989
130	TX412	Matt & May Olson	4727 Frankford Road Suite 357 Dallas, TX 75287	972-713-0707
131	TX414	Matt & May Olson	4040 FM 2181 Hickory Creek, TX 75065	940-321-0770
132	TX415	Tim & Kathy Terzis	4009 Old Denton, Suite 100 Carrollton, TX 75007	972-939-8395
133	TX416	Cheryl Scott	213 N. Highway 67, Suite #400-A Cedar Hill, TX 75104	972-291-6464
134	TX417	Cheston Syma & Setul Patel	6101 Long Prairie Road, Suite 724 Flower Mound, TX 75028	972-691-3678
135	TX418	Duff & Amy Nelson	1664 S. University Drive, Suite C Ft. Worth, TX 76107	817-332-3020

		Ken & Patricia	120 E. FM 544, #76	
136	TX419	Kroviak	Murphy, TX 75094	972-633-3747
407	TV 400	Matt 9 May Olass	5949 Broadway Boulevard, #125	070 040 0000
137	TX420	Matt & May Olson	Garland, TX 75043	972-240-6300
138	TX421	Duff & Amy Noloon	8628 Davis Boulevard, Suite 140	817-581-9884
130	17421	Duff & Amy Nelson	North Richland Hills, TX 76180	017-301-9004
139	TX422	Cheryl Scott	1811 US Hwy 287 N, Suite 122	682-518-9910
155	17422	Cheryi Ocoli	Mansfield, TX 76063	002-310-9910
140	TX423	Tim & Kathy Terzis	1008 W. McDermott Drive, Suite #200	972-359-7599
1.10	17(120		Allen, TX 75013	072 000 7000
141	TX424	Chris & Nicole Loper	3001 Knox Street, Suite 101A	214-219-5900
			Dallas, TX 75205	
142	TX425	Matt & May Olson	1224 N. Highway 377, Suite305	817-491-3388
		,	Roanoke, TX 76262	
143	TX426	Bobby & Lori Forrest	1400 Loop 288, Suite102	940-383-8383
			Denton, TX 76205	
144	TX427	Matt & May Olson	724 West Main Street, Suite 430	214-222-1400
		Man 9 Detricie	Lewisville, TX 75067 5255 George Bush Turnpike, Suite 475	
145	TX428	Ken & Patricia Kroviak	Garland, TX 75040	972-675-5760
			3190 S. Central Expressway, Suite 560	
146	TX429	Tim & Kathy Terzis	McKinney, TX 75070	972-540-1844
	<b>T</b> )//00	Kevin & Misti	140 John Jones Boulevard, Suite 112	0.4- 1.40-0
147	TX430	Houston	Burleson, TX 76028	817-447-5656
1.10	TV424	Chris 9 Nicola Lanar	6025 Royal Lane, Suite 314	214-363-7410
148	TX431	Chris & Nicole Loper	Dallas, TX 75230	214-303-7410
149	TX432	Matt & May Olson	1314 W. Pipeline Road	817-284-0503
143	17452	Watt & Way Olson	Hurst, TX 76053	017-204-0303
150	TX434	Paul & Christine	116 E. IS 20, Suite 110	817-594-4400
	.,	Slabbekoorn	Weatherford, Tx 76087	011 001 1100
151	TX435	Bobby & Lori Forrest	2789 Ridge Road	972-772-8828
		,	Rockwall, TX 75032	
152	TX436	Matt & May Olson	240 N Denton Tap Road, Suite 430	972-393-9490
		01 1 0 0	Coppell, TX 75019	
153	TX437	Cheston Syma & Setul Patel	2763 El Dorado Parkway, #140	469-362-9688
			Little Elm, TX 75068 4150 Legacy Drive, Suite 414	
154	TX438	Cheston Syma & Setul Patel	Frisco, TX 75034	972-377-7477
		Kevin & Misti	4811 Overton Ridge Boulevard, Suite 212	
155	TX439	Houston	Fort Worth, TX 76132	817-346-1414
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156	TX440	Mark & Jan Mansfield*	15212 Montfort Drive, Suite 312 Dallas, TX 75248	972-239-4442
157	TX441	Almaz Haile	1201 East Spring Creek Parkway, Ste 170 Plano, TX 75074	972-881-5083
158	TX442	Bobby & Lori Forrest	501 N. FM 548, #150 Forney, TX 75126	972-564-0444
159	TX443	Tim & Kathy Terzis	8930 State Highway 121, Suite 546 McKinney, TX 75070	214-383-5058
160	TX444	Tim & Kathy Terzis	1411 North Custer Road, Suite 800 McKinney, TX 75071	972-542-4335
161	TX445	Ken & Patricia Kroviak	3010 Highway 121, Suite 800 Euless, TX 76039	817-571-6605
162	TX446	Chris & Nicole Loper	4007 Lemmon Avenue Dallas, TX 75219	214-219-3000
163	TX448	Ken & Patricia Kroviak	805 Woodbridge Parkway, Suite 600 Wylie, TX 75098	972-442-6444
164	TX449	Bobby & Lori Forrest	4301 Lakeview Parkway, Suite 200 Rowlett, TX 75088	972-412-5121
165	TX450	Matt & May Olson	3040 W. Camp Wisdom Road, Suite 160 Grand Prairie, TX 75052	972-602-8330
166	TX451	Tim & Kathy Terzis	1925 Central Expressway, Suite. 460 McKinney, TX 75070	972-542-4889
167	TX452	Bobby & Lori Forrest	9585 Sage Meadow Trail Fort Worth, TX 76177	817-741-4121
168	TX453	Cheston Syma & Setul Patel	5017 South Teasley Lane, Suite 109 Denton, Tx 76210	940-243-5100
169	TX454	Matt & May Olson	700 E. Campbell Road, Suite 140 Richardson, TX 75082	972-231-2499
170	TX455	Cheston Syma & Setul Patel	11550 Legacy Drive, Suite 430 Frisco, TX 75034	469-362-7723
171	TX456	Kevin & Misti Houston	1237 N. Little School Road, Suite D Arlington, TX 76017	817-483-4144
172	TX457	Cheston Syma & Setul Patel	8445 Preston Road, Suite 210 Frisco, TX 75034	214-436-4457
173	TX458	Matt & May Olson	190 East Stacy Road, Suite 208 Allen, TX 75002	214-383-5151
174	TX459	Duff & Amy Nelson	5001 South Cooper Arlington, TX 76017	817-472-8899
175	TX460	Mark & Jan Mansfield*	7120 Coit Road, Suite 118 Plano, TX 75025	972-468-9333

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176	TX461	Chris & Nicole Loper	5521 Greenville Avenue, Suite 110 Dallas, TX 75206	214-987-0900
177	TX462	Bobby & Lori Forrest	2520 West University Drive, Suite 1170 Denton, TX 76201	940-382-4793
178	TX463	Chris & Nicole Loper	6176 Retail Road, Suite 200 Dallas, TX 75231	214-361-2366
179	TX464	Paul & Christine Slabbekoorn	9400 Clifford Street, Suite 120 Fort Worth, TX 76108	682-708-5252
180	TX465	Bobby & Lori Forrest	13100 NW Highway287, Suite 130 Haslet, TX 76052	817-439-8165
181	TX466	Paul & Christine Slabbekoorn	501 Alta Mere Drive, Suite 1005 Fort Worth, TX 76114	817-763-8135
182	TX467	Chris & Nicole Loper	6333 E. Mockingbird Lane, # 145 Dallas, TX 75214	214-434-1523
183	TX468	Cheston Syma & Setul Patel	11750 US Highway 380, Suite 200 Crossroads, TX 76227	940-365-9090
184	TX469	Kevin & Misti Houston	3550 East Broad Street, Suite 108 Mansfield, TX 76063	682-400-8291
185	TX470	Bobby & Lori Forrest	1640 US North Hwy 77, Suite 500 Waxahachie, TX 75165	469-309-5456
186	TX471	Cheston Syma & Setul Patel	921 South Erby Campbell Boulevard Royse City, TX 75189	972-635-6100
187	TX472	Cheston Syma & Setul Patel	3110 IH 30, Suite 101 Greenville, TX 75402	903-303-4577
188	TX473	Bobby & Lori Forrest	4540 W Bailey Boswell Road, Suite 120 Fort Worth, TX 76179	817-840-5117
189	TX474	Paul & Christine Slabbekoorn	2970 Ft. Worth Highway, Suite 400 Hudson Oaks, TX 76087	817-989-9199
190	TX475	Cheston Syma & Setul Patel	851 South Preston Road Prosper, TX 75078	469-481-6201
191	TX476	Cheston Syma & Setul Patel	201 N. Interstate 35, Suite 120 Gainesville, TX 76240	940-665-1950
192	TX477	Timothy Terzis	2651 Ridge Road, Suite 103 McKinney, TX 75072	214-842-3424
193	TX478	Bobby & Lori Forrest	2410 FM 663, Suite 600 Midlothian, TX 76065	469-672-6560
194	TX479	Bobby & Lori Forrest	3488 Highway 114, Suite 102 Ft. Worth, TX 76177	682-502-4121
195	TX480	Cheston Syma	604 American Way Terrell, TX 75160	972-210-7220

196	TX481	Cheston Syma & Setul Patel	4940 East University Drive, Suite 30 Prosper, TX 75078	469-296-8866
197	TX482	Paul & Christine Slabbekoorn	9662 Red Dirt Road Fort Worth, TX 76123	682-224-6040
198	TX483	Matt & May Olson	3154 State Highway 161, Suite 620 Grand Prairie, TX 75052	972-639-3444
199	TX484	Kevin & Misti Houston	12631 South Freeway Fort Worth, TX 76028	817-615-9544
200	TX485	Matt & May Olson	380 East Highway 175, Suite 110 Kaufman, TX 75142	972-932-6244
201	TX486	Tim & Kathy Terzis	580 West Princeton Drive, Suite 200 Princeton, TX 75407	972-736-0100
202	TX492	Tim & Kathy Terzis	4060 Hwy 75 N Sherman, TX 75090	903-891-0243
203	TX493	Joe & Maggie Walker	4217 Southwest Drive Abilene, TX 79606	325-793-2200
204	TX494	Joe & Maggie Walker	1750 E. Overland Trail, Suite 101 Abilene, TX 79601	325-672-1300
205	TX501	Cody & Veronica Lovins	8555 Memorial Boulevard, Suite 300 Port Arthur, TX 77640	409-722-1722
206	TX502	Cody & Veronica Lovins	3939 Dowlen, Suite 6 Beaumont, TX 77706	409-347-3700
207	TX503	Cheston Syma & Setul Patel	5365 South Broadway Tyler, TX 75703	903-509-2333
208	TX504	Cheston Syma & Setul Patel	3222 South Main Street, Suite 125 Lindale, TX 75771	903-882-5550
209	TX505	Cheston Syma & Setul Patel	3707 Troup Highway, Suite 200 Tyler, TX 75703	903-561-7089
210	TX506	Sean & Tracey Goram-Welch	3080 North Eastman Road, #107 Longview, TX 75605	903-234-9991
211	TX507	Cheston Syma & Setul Patel	419 Old Elkhart Road, #140 Palestine, TX 75801	903-723-2070
212	TX508	Sean & Tracey Goram-Welch	4919 North Street, Suite 103 Nacogdoches, TX 75965	936-462-1424
213	TX509	Sean & Tracey Goram-Welch	2414 Gilmer Road, Suite #5 Longview, TX 75604	903-291-1354
214	TX510	Cheston Syma & Setul Patel	8942 S. Broadway Avenue, Suite 120 Tyler, TX 75703	903-630-7326

215	TX511	Cody & Veronica Lovins	3109 Edgar Brown Drive West Orange, TX 77630	409-238-3101
216	TX512	Sean & Tracey Goram-Welch	Loop 287 & Tulane Drive Lufkin, TX 75901	936-632-8008
217	TX513	Cody & Veronica Lovins	301 North LHS Drive, Suite 101 Lumberton, TX 77657	409-227-0016
218	TX550	Robert & Stephanie Whittleman	2875 East League City Parkway, Ste 400 League City, TX 77573	281-336-0725
219	TX551	Cheston Syma & Setul Patel	10203 West Grand Parkway S., Suite 103 Richmond, TX 77407	281-277-0027
220	TX552	Chris Martin	1727 W. 34th Street, Suite 300 Houston, TX 77018	713-993-6190
221	TX601	Juan Medrano & Miguel Villareal	4100 N. 2nd Street, Suite 400 McAllen, TX 78501	956-618-1221
222	TX603	Juan Medrano & Miguel Villareal	3300 Expressway 83-Building 1200, Unit 1230 McAllen, TX 78501	956-618-5588
223	TX604	Omar Ramirez	2309 West Lincoln Avenue, Suite A Harlingen, TX 78550	956-412-3600
224	TX651	Juan Medrano	2019 N.E. Bob Bullock Loop, Suite C-250 Laredo, TX 78045	956-725-5200
225	TX652	Juan Medrano	7309 San Dario Avenue, Suite 106 Laredo, TX 78045	956-727-2000
226	TX690	Juan Medrano	3000 Pablo Kissel Boulevard, 300 B-1 Brownsville, TX 78526	956-504-0015
227	TX691	Begona Simon & Eugenio Zermeno	1220 W Trenton Road, Suite 100 McAllen, TX 78504	956-731-4309
228	TX692	Robert Garcia	4416 N Conway Avenue, Suite 112 Palmhurst, TX 78573	956-598-7350
229	TX693	Begona Simon & Eugenio Zermeno	403 W Trenton, Suite B Edinburg, TX 78539	956-720-4821
230	TX694	Robert Garcia & Esthela Saenz	915 East IH 2, Susite 200 Weslaco, TX 78596	956-281-0490
231	TX695	Begona Simon & Eugenio Zermeno	1519 South Jackson Road, Suite B5 Pharr, TX 78577	956-666-9094
232	TX701	Karen Weddel	3240 Soncy Road, Suite 200 Amarillo, TX 79124	806-355-2547
233	TX702	Karen Weddel	2325 S. Georgia Street Amarillo, TX 79109	806-467-2547

234	TX710	Mark & Jan	4930 S. Loop 289, Suite. 206	806-687-9069
		Mansfield*	Lubbock, TX 79414	
235	TX711	Mark & Jan	4505 98th Street, Suite, 150	806-687-9701
	17(7.11	Mansfield*	Lubbock, TX 79424	000 007 0701
236	TX712	Mark & Jan	3719 19th Street	806-771-2547
230	1 1 1 1 2	Mansfield*	Lubbock, TX 79410	000-771-2547
237	TX720	loo 9 Maggio Walker	4419 Sunset Drive	325-949-0100
231	17/20	Joe & Maggie Walker	San Angelo, TX 76901	323-949-0100
220	TV720	Dabby 9 Lawi Farrant	3208 North Loop 250 West, Suite 800	422 600 0706
238	TX730	Bobby & Lori Forrest	Midland, TX 79707	432-689-8786
000	TV704	Dalabar O Lani Farmani	6113 E. Highway 191	100 000 0007
239	TX731	Bobby & Lori Forrest	Odessa, TX 79762	432-362-0667
0.40	TV740	David O Dahaa Kallas	3911 Lawrence Road	0.40,000,0000
240	TX740	David & Debra Kelley	Wichita Falls, TX 76308	940-689-8300
0.44	T)/7.44	D :10 D 1 1/ II	3701 Fairway, Suite 122	0.40,004,4000
241	TX741	David & Debra Kelley	Wichita Falls, TX 76309	940-691-1000
0.40	TV004	Todd & Melissa	1830 North Zaragoza, Suite 103	045 004 7004
242	TX801	Bains	El Paso, TX 79936	915-921-7601
0.40	TVOOO	Olavelia Oansania va	655 Sunland Park Drive, Suite #L3	045 474 0450
243	TX802	Claudia Samaniego	El Paso, TX 79912	915-474-3458
0.4.4	TVOOO	Olavelia Oansania va	13900 Horizon Blvd, (Inside Walmart)	045 050 4040
244	TX803	Claudia Samaniego	Horizon City, TX 79928	915-852-4848
0.45	TV004	Todd & Melissa	8889 Gateway Boulevard, Suite 3010	045 000 5040
245	TX804	Bains	El Paso, TX 79925	915-260-5918
0.40	TVOOF	Todd & Melissa	10771 Gateway South Blvd, Ste J-104	045 004 0440
246	TX805	Bains	El Paso, TX 79934	915-821-0110
0.47	TVOOO	Olavelia Oansania va	6450 Desert Boulevard, Suite B107	045 040 0000
247	TX806	Claudia Samaniego	El Paso, TX 79912	915-249-6809
0.40	TV007	Todd & Melissa	2701 N. Mesa, Suite B	045 000 5400
248	TX807	Bains	El Paso, TX 79902	915-660-5120
0.40	TVOOA	Sean & Tracey	2523 Richmond Road	000 055 0000
249	TX901	Goram-Welch	Texarkana, TX 75503	903-255-0262
-		•	•	•

UTAH					
1	UT101	Val Hill & Jared Lee	4740 S. Highland Drive	001 101 2002	
1	01101	Vai Filli & Jaieu Lee	Holladay, UT 84117	801-424-3893 801-763-8668	
2	UT102	Duka Caranaan*	51 N. West State Road, Suite 103	001 762 0660	
2	01102	Duke Sorensen*	American Fork, UT 84003		

3	UT103	Duke Sorensen*	10573 South Redwood Road South Jordan, UT 84095	801-302-9800
4	UT104	Ross Asay	254 E. University Parkway Orem, UT 84058	801-434-7050
5	UT105	Val Hill & Jared Lee	6930 South Park Centre Drive Cottonwood Heights, UT 84047	801-942-0846
6	UT106	Val Hill & Jared Lee	7726 Campus View Drive, Building C Space 110 West Jordan, UT 84084	801-282-2166
7	UT107	Val Hill & Jared Lee	10393 South State Street Sandy, UT 84070	801-571-8283
8	UT108	Val Hill & Jared Lee	643 North State, #E Lindon, UT 84042	801-701-0814
9	UT109	Jason & Alyssa Bowman	175 North 500 West, Suite C West Bountiful, UT 84087	801-298-1388
10	UT110	Duke Sorensen*	3728 West 13400 South, Suite 102 Riverton, UT 84065	801-446-2687
11	UT111	Val Hill & Jared Lee	2917 South Glen Eagles Drive, Suite 3 West Valley City, UT 84128	801-955-9566
12	UT112	Val Hill & Jared Lee	1268 South US 189, Suite 700 Heber City, UT 84032	435-654-4043
13	UT114	Jason & Alyssa Bowman	4217 Riverdale Road Ogden, UT 84405	801-392-0993
14	UT115	Dylan Brunjes	613 E. 400 S., Suite A-3 Salt Lake City, UT 84102	801-410-4463
15	UT116	Val Hill & Jared Lee	8675 South Highland Drive Sandy, UT 84093	801-553-3526
16	UT117	Val Hill & Jared Lee	280 East 12300 South, Suite 114 Draper, UT 84020	801-553-3526
17	UT118	Jason & Alyssa Bowman	523 W. South Ring Road Layton, UT 84041	801-547-6202
18	UT119	Val Hill & Jared Lee	571 E. 1000 N. Spanish Fork, UT 84660	801-794-4997
19	UT120	Jason & Alyssa Bowman	1912 W.1800 N., Suite B103 Clinton, UT 84015	801-825-2587
20	UT121	Val Hill & Jared Lee	3595 West South Jordan Pkwy, Suite 400 South Jordan, UT 84095	801-679-1532
21	UT122	Val Hill & Jared Lee	890 N. State Street Orem, UT 84057	801-225-1919

22	UT123	Dylan Brunjes	2140 S Highland Drive, #3	801-467-2849
		, ,	Salt Lake City, UT 84106	
23	UT124	124 Val Hill & Jared Lee	744 West Blue Vista Lane	801-568-6687
	0		Midvale, UT 84047	00.000.000
24	UT125	Dylan Brunjes	1842 S. 300 W., Building A Suite #2	385-259-0391
27	01123	Dylan Drunjes	Salt Lake City, UT 84115	303-233-0331
25	UT126	Val Hill & Jared Lee	1851 W. Traverse Parkway, #C	801-341-0800
25	01120	vai Filli & Jareu Lee	Lehi, UT 84043	001-341-0000
00	117407	Jason & Alyssa	2574 North 400 East	004 700 0474
26	UT127	Bowman	North Ogden, UT 84414	801-782-9471
			1740 West 5400 South	
27	UT128	Val Hill & Jared Lee	Taylorsville, UT 84129	801-904-3652
			1458 N. Exchange Drive, Suite 102	
28	UT129	Val Hill & Jared Lee	Saratoga Springs, UT 84045	801-768-3412
			3163 East 2200 South, #B	
29	UT130	Val Hill & Jared Lee	East Millcreek, UT 84109	801-906-0031
		Jason & Alyssa	1060 Highway UT-255, Suite 102	
30	UT131	Bowman	Farmington, UT 84025	801-447-9170
			1673 Ute Boulevard	
31	UT132	Val Hill & Jared Lee	Park City, UT 84098	435-649-0976
		Jacon 9 Alvaca	1433 North Main Street, Suite 100	
32	UT133	Jason & Alyssa Bowman	Logan, UT 84341	435-535-3311
		Downlan	855 S. Turf Farm Road, Suite D	
33	UT134	Ross & Jodi Asay		801-900-5675
			Payson, UT 84651 544 North Mill Road, Suite 102	
34	UT135	Val Hill & Jared Lee	Vineyard, UT 84059	801-922-5733
	LITAGO		11946 South Carlsbad Way, Suite 300	224 222 2522
35	UT136	Val Hill & Jared Lee	Herriman, UT 84096	801-938-9520
36	UT137	Ross & Jodi Asay	979 University Avenue, Suite 4	801-559-0417
	01107	11000 & 0001 / 100y	Provo, UT 84601	301 000 0411
37	UT138	Val Hill & Jared Lee	1311 S. Providence Center Drive, Suite 2 Cedar City, UT 84720	435-586-7588
38	LIT201	Pose & Jodi Asov	15 South River Road, Suite 160	435-673-2667
<u> </u>	UT201	Ross & Jodi Asay	St. George, UT 84790	430-073-2007
20	LITOOO	Deep 9 Jadi Asser	1930 W Sunset Boulevard, Suite 91	405 000 0540
39	UT202	Ross & Jodi Asay	St George, UT 84770	435-688-9543

VERMONT				
1	VT101	Robert Scarcello & Kathleen Maxey- Scarcello	474 Holiday Drive, Suite 3 Rutland, VT 05701	802-855-8384

VIRGINIA					
1	VA105	Rick & Holly Ouellette	9934 Sowder Village Square Manassas, VA 20109	703-361-4687	
2	VA106	Rick & Holly Ouellette	1663 Carl D. Silver Parkway Fredericksburg, VA 22401	540-548-3455	
3	VA107	Rick & Holly Ouellette	14169 Saint Germaine Drive, Space 3 Centreville, VA 20121	703-543-6550	
4	VA108	Melissa & Glen Griffith	11224 James Swart Circle Fairfax, VA 22030	703-865-6655	
5	VA109	Rick & Holly Ouellette	9849 Jefferson Davis Highway Fredericksburg, VA 22407	540-898-2800	
6	VA110	Rick & Holly Ouellette	6434 TRADING SQUARE HAYMARKET, VA 20169	703-754-4100	
7	VA111	Anthony Sawyer	7732B Richmond Highway Alexandria, VA 22306	571-481-4444	
8	VA114	Anthony Sawyer	129 West Lee Highway, Suite 210 Warrenton, VA 20186	540-347-0600	
9	VA115	Anthony Sawyer	20448 Exchange Street Ashburn, VA 20147	703-858-7200	
10	VA117	Rick & Holly Ouellette	6453 Old Beulah Street Alexandria, VA 22315	703-971-0007	
11	VA118	Rick & Holly Ouellette	134 Maple Avenue W, Suite 7 Vienna, VA 22180	703-242-2400	
12	VA119	Anthony Sawyer	150 North Market Street Winchester, VA 22603	540-665-3061	
13	VA120	Rick & Holly Ouellette	29 Fords Bank Parkway, Suite 111 Fredericksburg, VA 22406	540-356-9449	
14	VA201	Debra Sawyer	11736 West Broad Street, Suite 107 Richmond, VA 23233	804-364-5005	
15	VA202	Debra Sawyer	1070 Virginia Center Parkway, Suite 103 Glen Allen, VA 23059	804-264-2270	
16	VA203	Debra Sawyer	12038 Southshore Pointe Drive Midlothian, VA 23112	804-639-9110	
17	VA204	Debra Sawyer	9320 W Broad Street, Suite B-2 Henrico, VA 23294	804-270-2887	

18	VA205	Debra Sawyer	7230 Bell Creek Road, Suite L Mechanicsville, VA 23111	804-559-4404
19	VA207	Debra Sawyer	1700 Willow Lawn Drive, Suite 109 Richmond, VA 23230	804-282-4440
20	VA208	Debra Sawyer	11914 Iron Bridge Plaza Chester, VA 23831	804-414-9038
21	VA209	Debra Sawyer	15752 Westchester Main Street, Suite 215 Midlothian, VA 23113	804-378-3327
22	VA210	Jeremiah & Robin Coyle	1907 Southpark Boulevard. Colonial Heights, VA 23834	804-479-3014
23	VA212	Tuan Dam	7101 Forest Hill Avenue, Suite M Richmond, VA 23225	804-447-1463
24	VA214	Tuan Dam	2631 West Hundred Road Chester, VA 23831	804-454-1527
25	VA215	Jeremiah & Robin Coyle	11343 Nuckols Road Glen Allen, VA 23059	843-330-6107
26	VA216	Tuan Dam	9325 Chamberlayne Road, Suite 130 Mechanicsville, VA 23116	804-569-2074
27	VA301	Anthony Sawyer	12551 Jefferson Avenue, Suite 405 Newport News, VA 23602	757-833-7773
28	VA302	Anthony Sawyer	5206 Monticello Avenue Williamsburg, VA 23188	757-253-2547
29	VA303	Anthony Sawyer	4500 Kilgore Road Hampton, VA 23666	757-838-3008
30	VA304	Anthony Sawyer	6736 Fox Centre Parkway Gloucester, VA 23061	804-693-2373
31	VA401	Anthony Sawyer	741 Eden Way North, Suite 306 Chesapeake, VA 23320	757-548-4880
32	VA402	Anthony Sawyer	4554 Virginia Beach Boulevard, Suite 670 Virginia Beach, VA 23462	757-490-0097
33	VA403	Anthony Sawyer	4105 Chesapeake Square Blvd, Suite 104 Chesapeake, VA 23321	757-966-9662
34	VA404	Anthony Sawyer	2165 General Booth Boulevard, Suite 157 Virginia Beach, VA 23454	757-716-3599
35	VA405	Anthony Sawyer	545A Hilltop Plaza, Suite 545 Virginia Beach, VA 23454	757-769-7063
36	VA406	Anthony Sawyer	1217 North Main Street, #203 Suffolk, VA 23434	757-538-0000
37	VA407	Jeremiah & Robin Coyle	1909 Landstown Centre Way, Unit 155 Virginia Beach, VA 23456	757-689-6607

38	VA501	Anthony Sawyer	1480 South Main Street Blacksburg, VA 24060	540-552-4897
39	VA502	Anthony Sawyer	4208-F Franklin Road SW Roanoke, VA 24014	540-562-8687
40	VA503	Tim & Kelly Beckett	4018 Wards Road, Suite E Lynchburg, VA 24502	434-832-1370
41	VA504	Anthony Sawyer	1467 West Main Street Salem, VA 24153	540-387-1400
42	VA601	Rick & Holly Ouellette	1650 Rio Road E Charlottesville, VA 22901	434-293-7347
43	VA701	Tim & Kelly Beckett	1645 Reservoir Street Harrisonburg, VA 22801	540-434-2226
44	VA801	John Weber	270 Falls Boulevard, Unit 4 Bristol, VA 24202	276-644-2999

WASH	WASHINGTON					
1	WA101	Chakir KamKam	1645 140th Avenue NE, #B10 Bellevue, WA 98005	425-378-3333		
2	WA102	Kenny & Tracy Rogers	1401 South 348th Street, # M104 Federal Way, WA 98003	253-835-1800		
3	WA103	Corey & Cori Belle	775 NW Gilman Boulevard, Suite C-07 Issaquah, WA 98027	425-313-5013		
4	WA104	Wendy Liu & Jeff Barger	17307 SE 272nd Street, Suite 120 Covington, WA 98042	253-630-1343		
5	WA105	Corey & Cori Belle	17020 Twin Lakes Avenue, Suite 104 Marysville, WA 98271	360-652-7600		
6	WA107	Wendy Liu & Jeff Barger	12926 Mukilteo Speedway Lynnwood, WA 98087	425-353-5300		
7	WA108	Wendy Liu & Jeff Barger	21260 SR 410 East Bonney Lake, WA 98391	253-862-2281		
8	WA109	Jeff Barger, Brian Barger & Wendy Liu	1029 NE 65th Avenue, Space 24 Seattle, WA 98115	206-525-2215		
9	WA110	Kenny & Tracy Rogers	17705 140th Avenue NE Woodinville, WA 98072	425-487-6200		
10	WA111	Anant & Leena Porwal	1018 164th Street SE, Suite A-26 Mill Creek, WA 98012	425-741-8700		
11	WA112	Kenny & Tracy Rogers	17158 Redmond Way Redmond, WA 98052	425-881-8200		

12	WA114	Anant & Leena Porwal	21225 Bothell Everett Highway, Ste F-103 Bothell, WA 98021	425-419-4707
13	WA115	Yen Ling Liu	15407 Westminster Way North, Building 5, Suite 5A-2 Shoreline, WA 98133	206-367-0058
14	WA116	Kenny & Tracy Rogers	16816 Meridian Avenue East, Suite K105 Puyallup, WA 98375	253-864-3080
15	WA117	Todd & Tameron Ricker	8933 Market Place NE Lake Stevens, WA 98258	425-374-2945
16	WA118	Anant & Leena Porwal	960 Park Avenue N, Suite B Renton, WA 98057	425-264-5945
18	WA121	Kenny & Tracy Rogers	24081 SE 264th Street Maple Valley, WA 98038	425-584-7345
19	WA122	Wendy Lui & Jeff Barger	18700 33rd Avenue West, Suite D Lynnwood, WA 98037	425-673-5001
20	WA123	Josh & Melinda Nace	1401 Marvin Way Road, Suite 308 Lacey, WA 98516	360-491-2215
21	WA125	Kenny & Tracy Rogers	10321 Gravelly Lake Drive SW, Suite E Lakewood, WA 98499	253-584-1120
22	WA126	Kenny & Tracy Rogers	1034 Outlet Collection Way, Suite 103 Auburn, WA 98001	253-939-6335
23	WA127	Kenny & Tracy Rogers	4641 Point Fosdick Drive, Building 15, Suite 100 Gig Harbor, WA 98335	253-514-6404
24	WA128	Wendy Liu & Jeff Barger	21940 Highway 99, Suite C Edmonds, WA 98026	425-361-7612
25	WA129	Kenny & Tracy Rogers	4809 132nd Street SE, Suite A101 Everett, WA 98208	425-948-6305
26	WA131	Anant & Leena Porwal	2700 SW Barton Street, Suite E6 Seattle, WA 98126	206-402-3820
27	WA133	Kenny & Tracy Rogers	3550 Marketplace West, Suite 104 University Place, WA 98466	253-314-5424
28	WA134	Daniel, Sherri & Hannah Stoneburner and Jean-Bernard Dahmoune	331 Bethel Road SE, BJ-103B Port Orchard, WA 98336	360-686-6322
29	WA135	Melinda & Josh Nace	700 Sleater Kinney Road SE, Suite D Lacey, WA 98503	360-915-6425
30	WA201	Scott & Diana Colgrove	4805 N. Division Street, Suite 106 Spokane, WA 99207	509-624-2404

31	31 WA202	Scott & Diana	10 North Sullivan, Suite 102	509-242-3434
31	VVAZUZ	Colgrove	Spokane Valley, WA 99037	309-242-3434
32	WA301	Jared Lee & Val Hill	19171 SE Mill Plain Boulevard, Suite 103	360-882-8832
32	WASUI	Jaieu Lee & Vai Filli	Vancouver, WA 98683	300-662-6632
33	WA302	Jared Lee & Val Hill	310 NE 78th Street, Suite 103	360-882-3305
33	VVA302	Jaieu Lee & Vai Fili	Vancouver, WA 98665	300-002-3303
34	14/4202	Jared Lee & Val Hill	11215 NE Fourth Plain Boulevard, Ste 102	260 901 5600
34	WA303	Jared Lee & Vai Fill	Vancouver, WA 98662	360-891-5600
35	WA401	Jared Lee & Val Hill	140 S 72nd Avenue, Suite 110	500 460 0633
33	WA401	Jaieu Lee & Vai Fili	Yakima, WA 98908	509-469-9633
36	WA402	Jared Lee & Val Hill	1811 George Washington Way	509-578-1145
30	VVA402	Jaieu Lee & Vai Fili	Richland, WA 99354	509-576-1145
37	\\\\\ \\\\\	larad Las & Val Hill	2925 West Kennewick Avenue, Suite 3005	500 726 2257
37	WA403	Jared Lee & Val Hill	Kennewick, WA 99336	509-736-3357
20	14/4504	Jeff Barger, Brian	1301 W. Bakerview, Suite 103	200 050 5040
38	WA501	Barger & Wendy Liu	Bellingham, WA 98226	360-656-5249
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WEST	WEST VIRGINIA				
1	WV101	Amanda & Ryan Donovan	225 RHL Boulevard South Charleston, WV 25309	681-205-2602	
2	WV102	Amanda & Ryan Donovan	25 Tanyard Station Drive Barboursville, WV 25504	304-948-6514	
3	WV151	Amanda & Ryan Donovan	1134 Giant Street Morgantown, WV 26501	304-599-7700	
4	WV152	Amanda & Ryan Donovan	217 Cabela Drive Tridelphia, WV 26059	304-909-0859	
5	WV201	Amanda & Ryan Donovan	806 Grand Central Mall Vienna, WV 26105	304-917-3652	
6	WV301	Amanda & Ryan Donovan	14679 Apple Harvest Drive, Suite 102 Martinsburg, WV 25403	304-901-5404	

WISCO	WISCONSIN					
4	14/14/04	Stephen & Donna	2913 S. 108th Street	44.4.227.4000		
'	1 WI101	Smith	West Allis, WI 53227	414-327-4866		
2	14/14/00	Stephen & Donna	2095 North Calhoun Road, Unit 3	262-641-7443		
2	WI102	Smith	Brookfield, WI 53005	202-041-7443		
3	WI103	Larry & Natalie	7915 W. Layton Avenue	414-282-4444		
3	VVI 103	Schumacher	Greenfield, WI 53220	414-202-4444		

4	WI104	Stephen & Donna Smith	1279 Capitol Drive Pewaukee, WI 53072	262-691-2688
5	WI105	James O'Connor & Richard Marak	7114 118th Avenue Kenosha, WI 53142	262-857-8700
6	WI106	Stephen & Donna Smith	W182 N9606 Appleton Avenue, Suite 108 Germantown, WI 53022	262-251-7551
7	WI107	Larry & Natalie Schumacher	5502 Washington Avenue, Suite 200 Racine, WI 53406	262-634-4247
8	WI108	Larry & Natalie Schumacher	7700 S. Lovers Lane, Suite 130 Franklin, WI 53132	414-425-4247
9	WI109	Stephen & Donna Smith	12460B West Capitol Drive Brookfield, WI 53005	262-373-1880
10	WI110	Stephen & Donna Smith	2450 N. Grandview Boulevard, Suite F Waukesha, WI 53188	262-549-0305
11	WI111	Mark & Melissa Gretebeck	1739 S. Main Street West Bend, WI 53095	262-353-9240
12	WI112	Larry & Natalie Schumacher	6150 N. Port Washington Road, Suite F Glendale, WI 53217	414-962-2547
13	WI114	Larry & Natalie Schumacher	15500 W Greenfield Avenue, Suite C Brookfield, WI 53005	414-881-4470
14	WI116	Stephen & Donna Smith	7940 S. 6th Street, Suite 102 Oak Creek, WI 53154	414-301-5627
15	WI117	Deb & Michel Pokel	11523 N. Port Washington Road Mequon, WI 53092	262-518-0487
16	WI118	Shelley Tessmer	6809 S. 27th Street Franklin, WI 53132	414-331-2714
17	WI119	Brandon Garrett	1674 Old School House Road, Suite 102 Oconomowoc, WI 53078	262-354-3336
18	WI120	Brandon Garrett	3161 Golf Road Delafield, WI 53018	262-646-2895
19	WI121	Deb & Michel Pokel	1262 North Port Washington Road Grafton, WI 53024	262-241-8662
20	WI124	Stephen & Donna Smith	2320 East Moreland Boulevard Waukesha, WI 53188	262-788-5050
21	WI201	Stephen & Donna Smith	4665 Keystone Crossing Eau Claire, WI 54701	715-831-8411
22	WI202	Stephen & Donna Smith	3034 Commercial Boulevard Chippewa Falls, WI 54729	715-723-2690
23	WI203	Stephen & Donna Smith	2741 N Clairemont Avenue, Suite F Eau Claire, WI 54703	715-836-7005

24	WI204	Ryan & Amber Poppenga	1230 Crossing Meadows Drive Onalaska, WI 54650	608-781-2954
25	WI205	Ryan & Amber Poppenga	1418 Losey Boulevard LaCrosse, WI 54601	608-518-3232
26	WI301	Deb & Michel Pokel	2665 S. Oneida Street, Suite F Green Bay, WI 54304	920-494-7990
27	WI302	Deb & Michel Pokel	2363 W. Mason Street, Suite 1 Green Bay, WI 54313	920-494-1020
28	WI303	Deb & Michel Pokel	1976 Lime Kiln Road, Suite B Bellevue, WI 54311	920 468-4685
29	WI401	Deb & Michel Pokel	122 Crossroads Drive, Suite 103 Plover, WI 54467	715-343-9922
30	WI501	Deb & Michel Pokel	4351 West Wisconsin Avenue Appleton, WI 54913	920-830-3505
31	WI502	Deb & Michel Pokel	536 South Koeller Street Oshkosh, WI 54902	920-385-0368
32	WI601	James O'Connor & Richard Marak	6231 McKee Road, Suite B Fitchburg, WI 53719	608-441-9300
33	WI602	Cary & Laura Kledzik	701 S. Gammon Road, Suite 3 Madison, WI 53719	608-277-7825
34	WI603	James O'Connor & Richard Marak	2189 Deming Way Middleton, WI 53562	608-836-4050
35	WI604	Todd Kronberg & Eric Olstad	2929 Milton Avenue, Suite 160 Janesville, WI 53545	608-563-5530
36	WI605	James O'Connor & Richard Marak	2828 Prairie Lakes Drive, Unit 103 Sun Prairie, WI 53590	608-834-2001
37	WI606	Cary & Laura Kledzik	4020 University Avenue Madison, WI 53705	608-218-9800
38	WI607	James O'Connor & Richard Marak	4622 East Washington Avenue Madison, WI 53704	608-665-3335
39	WI608	James O'Connor & Richard Marak	2800 Sarah Lane, Suite D Waunakee, WI 53597	608-850-9033
40	WI901	Stephen & Donna Smith	1049 Pearson Drive Hudson, WI 54016	715-808-0078

# WYOMING

1	WY101	Ted, Tina, Riley & Jessica McMurdo and Jason & Ashlie Arnold	2550 South Douglas Highway, #120 Gillette, WY 82718	307-257-2187
2	WY102	Ted, Tina, Riley & Jessica McMurdo and Jason & Ashlie Arnold	4030 Plaza Drive, Suite #2 Casper, WY 82604	307-333-6555
3	WY201	Ted, Tina, Riley & Jessica McMurdo and Jason & Ashlie Arnold	5115 Frontier Mall Drive, Suite 100A Cheyenne, WY 82009	307-514-9322

COMP	ANY OWN	IED STORES		
1	AR101		12800 Chenal Parkway, Suite 5 Little Rock, AR 72211	501-225-2220
2	AR102		563 Ellisinger Boulevard Conway, AR 72032	501-764-4247
3	AR103		3213 Main Street, Suite 3 Bryant, AR 72202	501-847-7678
4	AR104		4619 East McCain, Suite D North Little Rock, AR 72117	501-945-4247
5	AR105		12911 Cantrell Road, Suite 15 Little Rock, AR 72223	501-225-7678
6	AR106		3514 E. Race Street Searcy, AR 72143	501-278-5033
7	AR107		1412 Higdon Ferry Road Suite B Hot Springs, AR 71913	501-623-4247
8	AR108		410 S. University, Suite 120 Little Rock, AR 72205	501-664-4247
9	AR109		3900 Dave Ward Drive, #2200 Conway, AR 72034	501-327-0011
10	AR110		1850 W. Main Street, Suite C Cabot, AR 72023	501-286-6333
11	AR111		2601 E. Parkway Drive, Suite C Russellville, AR 72802	479-498-4247
12	AR112		20320 Interstate 30 North, Suite 130 Benton, AR 72019	501-794-5992
13	AR201		745 East Joyce Boulevard, Suite 105 Fayetteville, AR 72703	479-251-7855
14	AR202		2212 W. Walnut, Suite A Rogers, AR 72756	479-636-4100

15	AR203	1702-2 S. Walton Boulevard Bentonville, AR 72712	479-273-2275
16	AR204	7058 W. Sunset, Suite 7 Springdale, AR 72762	479-361-9908
17	AR205	2011 Promenade Boulevard, Suite 100 Rogers, AR 72758	479-621-6500
18	AR206	2301 Pleasant Grove Road Rogers, AR 72758	479-203-9386
19	AR301	7805-B Rogers Avenue Fort Smith, AR 72903	479-478-8855
20	AR302	4115 Phoenix Avenue, Suite 4115 Fort Smith, AR 72903	479-646-2031
21	NV101	605 Mall Ring Circle, Suite 160 Henderson, NV 89014	702-558-4222
22	NV102	9905 S. Eastern #130 Las Vegas, NV 89183	702-837-1700
23	NV103	6640 North Durango Drive, Suite 120 Las Vegas, NV 89149	702-395-9495
24	NV104	5130 S. Fort Apache Road, Suite 200 Las Vegas, NV 89148	702-220-6600
25	NV105	6475 N. Decatur Boulevard #115 Las Vegas, NV 89131	702-395-0382
26	NV106	7310 Arroyo Crossing Pkwy, Suite 100 Las Vegas, NV 89113	702-262-0017
27	NV107	7260 Lake Mead Boulevard Las Vegas, NV 89128	702-636-1839
28	NV108	2546 E. Craig Road, Suite 110 North Las Vegas, NV 89030	702-363-1130
29	NV109	655 S. Green Valley Parkway, Suite 150 Henderson, NV 89052	702-202-4014
30	NV110	1000 S. Rampart Boulevard, Suite 6 Las Vegas, NV 89145	702-463-4410
31	NV111	3962 Blue Diamond Drive, Suite 102 Las Vegas, NV 89139	702-331-5329
32	NV112	10965 Lavender Drive, Suite 140 Las Vegas, NV 89135	702-487-6393
33	NV115	3459 St. Rose Parkway, Suite 130 Las Vegas, NV 89052	702-359-4880
34	OK103	9041 N. 121st E. Avenue, Suite 1200 Owasso, OK 74055	918-274-7220
35	OK104	10902 E. 71st Street, Suite 109010 Tulsa, OK 74133	918-307-0124

	1	I	T	
36	OK105		7470 S. Olympia Avenue Tulsa, OK 74132	918-447-3030
37	OK106		1336 East Hillside Drive Broken Arrow, OK 74012	918-355-0508
38	OK107		7890 East 106th Place, #4 Tulsa, OK 74133	918-943-3300
39	OK108		5958 South Yale Avenue Tulsa, OK 74135	918-947-6565
40	OK201		5401 N. May Avenue, Suite 600 Oklahoma City, OK 73112	405-942-3066
41	OK202		1118 E. 2nd Street Edmond, OK 73034	405-340-7800
42	OK203		2410 W. Memorial Road, Suite B Oklahoma City, OK 73134	405-775-9500
43	OK204		7640 NW Expressway Suite 110 Oklahoma City, OK 73132	405-722-9201
44	OK205		1771 Garth Brooks Boulevard Yukon, OK 73099	405-354-0608
45	OK206		2000 W. Danforth Road, Suite 102 Edmond, OK 73003	405-513-8007
46	OK207		7201 S.E. 29th Street, Suite 204 Midwest City, OK 73110	405-733-9600
47	OK208		1428 24th Avenue, Suite E102 Norman, OK 73069	405-366-1001
48	OK209		10440 South Western, Suite 3 Oklahoma City, OK 73139	405-691-5411
49	OK210		631 SW 19th Street, Suite 103 Moore, OK 73160	405-912-1800
50	OK211		1036 E. State Highway 152, Suite 120 Mustang, OK 73064	405-256-1001
51	OK212		4334 W. Owen K. Garriott, Suite B Enid, OK 73703	580-234-5884
52	OK214		2307 N. Perkins Road Stillwater, OK 74075	405-533-3179
53	TX101		10515 N. Mopac Expy. NB, Suite B220 Austin, TX 78759	512-795-8775
54	TX102		3201 Bee Caves Road #107 Austin, TX 78746	512-329-9402
55	TX103		11301 Lakeline Boulevard, Suite 320 Austin, TX 78717	512-918-8756
56	TX105		2000 S. IH 35, Suite N-4B Round Rock, TX 78681	512-218-4228

57	TX106	4970 Highway 290 W., Suite 450 Austin, TX 78735	512-899-2830
58	TX107	718 Highway 79 Hutto, TX 78634	512-832-7912
59	TX109	202 Walton Way Suite #164 Cedar Park, TX 78613	512-528-8070
60	TX110	1103 Rivery Boulevard, Bldg. 1-Suite 150 Georgetown, TX 78628	512-863-2800
61	TX111	12717 Shops Parkway, Suite 400 Bee Cave, TX 78738	512-402-1082
62	TX112	9600 S. IH 35 Service Road SB Suite100 Austin, Tx 78747	512-280-0900
63	TX114	4500 E. Palm Valley Drive Suite 110 Round Rock, TX 78664	512-244-7710
64	TX115	201 University Oaks Boulevard, #1220 Round Rock, TX 78665	512 341-0194
65	TX116	1890 Ranch Shopping Center Cedar Park, Tx 78613	512-528-9460
66	TX117	1512 Town Center Drive, Suite 450 Pflugerville, TX 78660	512-990-8883
67	TX118	5695 Kyle Parkway, Suite 200 Kyle, TX 78640	512-268-1133
68	TX119	340 Old San Antonio Road, Suite B Buda, TX 78610	512-295-1212
69	TX120	8300 N. FM620 Building G, Suite 200 Austin, TX 78726	512-494-5855
70	TX121	489 Agnes, Suite 108 Bastrop, TX 78602	512-321-3339
71	TX122	12680 US 290, Suite 130 Austin, TX 78737	512-337-8974
72	TX150	610 East Central Texas Expressway Harker Heights, TX 76548	254-333-9949
73	TX292	2600 Trimmier Road, Suite 700 Killeen, TX 76542	254-501-7099
74	TX298	3010 E. Highway 190, #236 Copperas Cove, TX 76522	254-518-0350

	AREA DEVELOPER DIRECTORY			
CALIFORNIA (SAN DIEGO, IMPERIAL & ORANGE COUNTIES)				
Ron Chamberlain	3581 Corte Castillo Carlsbad, CA 92009	(760) 942-6748		
COLORADO, IOWA (WESTER	RN), KANSAS, MISSOURI (KANSAS CITY), NEBR	ASKA & SOUTH DAKOTA		
David & Becky Weseman	1725 S. 94th St Omaha, NE 68124	(402) 871-9066		
IDAHO (SOUTHERN) & UTAH				
Duke Sorensen	125 E. Main, Suite 606 American Fork, UT 84003	(801) 756-2463		
NORTH CAROLINA				
Matt Lewis & Carty Davis	4441 Six Forks Road, Suite 106-307 Raleigh, NC 27609	(919) 818-9728		
PENNSYLVANIA (WESTERN)	, <b>SOUTH CAROLINA, GEORGIA</b> (EASTERN) & <b>W</b>	VEST VIRGINIA		
Eric Justin (EJ) Gozur, II	2729 Tiffany Drive Rock Hill, SC 29732	(803) 487-7711		
TEXAS (DALLAS, FORT WOR	TH & WEST TEXAS), <b>NEW MEXICO &amp; OKLAHO</b> M	MA (SOUTHERN)		
Mark & Jan Mansfield	3112 Sleepy Hollow Drive Plano, TX 75093	(972) 378-1482		
TEXAS (HOUSTON & SOUTH	EAST TEXAS)			
Joe & Jane Klimek and Bill & Sharon Vandrick	3750 FM 1488 D-108 The Woodlands, TX 77384	(713) 443-2117		

# **EXHIBIT C**

# **FINANCIAL STATEMENTS**

# **SPORT CLIPS, INC. AND SUBSIDIARIES**

# CONSOLIDATED FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020



# Amarillo | Austin | Pampa Prosper | Spearman

#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors and Stockholders of Sport Clips, Inc.

## **Report on the Consolidated Financial Statements**

### **Opinion**

We have audited the accompanying consolidated financial statements of Sport Clips, Inc. and Subsidiaries (the Company), which comprise the consolidated balance sheets as of December 31, 2022, 2021, and 2020, and the related consolidated statements of income, changes in stockholders' equity, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Sport Clips, Inc. and Subsidiaries as of December 31, 2022, 2021, and 2020, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the consolidated financial statements are issued.

#### Auditor's Responsibilities for the Audits of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audits in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is
  expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control—related matters that we identified during the audits.

#### **Emphasis of Matter**

As discussed in Note 1 to the consolidated financial statements, during the year ended December 31, 2022, the Company adopted Accounting Standards Update No. 2016-02, Leases (Topic 842). Our opinion is not modified with respect to this matter.

Brown, Graham & Company, P.C.

Austin, Texas March 29, 2023

## SPORT CLIPS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS DECEMBER 31, 2022, 2021, AND 2020

(Dollars in thousands)

#### **ASSETS**

		2022		2021		2020
Current assets:						
Cash and cash equivalents (Notes 5 and 19)	\$	28,960	\$	33,313	\$	26,341
Accounts receivable:						
Trade		1,892		1,658		1,388
Insurance proceeds - business interruption		-		-		1,753
Notes receivable (Note 2)		157		93		232
Inventories		600		586		558
Prepaid expenses		1,991		1,712		1,744
Deferred license acquisition costs (Note 7)		259		343		442
Investments - other (Note 6)		6,877		513		2,255
Federal income tax receivable		1,266		956		2,531
Total current assets	_	42,001	_	39,175	_	37,244
Operating lease right-of-use assets (Note 3)		29,816		_		_
Property and equipment, net of			_		_	
accumulated depreciation (Note 4)	_	8,342	_	4,754	_	4,995
Other assets:						
Notes receivable (Note 2)		1,630		-		457
Deferred license acquisition costs (Note 7)		3,096		3,145		3,442
Deposits		279		364		351
Antique car collection		4,206		2,997		2,958
Goodwill (Note 16)		33,931		34,046		33,226
Net intangible assets (Note 16)		389		539		567
Other assets	_	475	_	417	_	407
Total other assets	_	44,006	_	41,507		41,408
Total assets	\$ <u>_</u>	124,165	\$	85,435	\$	83,647

## SPORT CLIPS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS - CONTINUED DECEMBER 31, 2022, 2021, AND 2020

(Dollars in thousands)

#### **LIABILITIES AND STOCKHOLDERS' EQUITY**

	2022	2021	2020
Current liabilities:			
Accounts payable:			
Trade \$	1,949	\$ 1,735	\$ 1,426
Related party (Note 12)	671	210	302
Accrued expenses	13,126	11,341	7,095
Advertising, recruiting, and technology fund			
liabilities (Note 5)	14,840	14,691	11,070
Current portion of long-term debt (Note 8)	1,528	806	10,398
Current portion of operating lease liabities (Note 3)	3,161	-	-
Deferred revenue (Note 7)	536	715	917
Income tax payable	20		
Total current liabilities	35,832	29,496	31,208
Long-term debt, net of current portion (Note 8)	3,906	2,351	3,278
Operating lease liabilities, net of current			
portion (Note 3)	28,156	-	-
Deferred revenue (Note 7)	7,626	7,745	8,088
Accrued liabilities (Note 18)	7,741	7,179	6,916
Deferred income tax liability (Note 11)	4,309	3,144	2,871
Total liabilities	87,569	49,916	52,361

## SPORT CLIPS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS - CONTINUED DECEMBER 31, 2022, 2021, AND 2020

(Dollars and shares in thousands, except per share data)

#### <u>LIABILITIES AND STOCKHOLDERS' EQUITY - CONTINUED</u>

	2022	2021	2020
Stockholders' equity (Note 13):			
Sport Clips, Inc. stockholders' equity:			
Preferred stock; \$0.01 par value; 10,000			
shares authorized; none outstanding	-	-	-
Common stock; \$0.01 par value; 90,000			
shares authorized; 1,908, 1,908			
and 1,908 shares issued; 1,179			
1,189 and 1,189 shares outstanding	19	19	19
Additional paid-in capital	4,018	4,018	4,018
Retained earnings (Note 20)	41,660	39,787	35,634
Treasury stock, at cost; 730, 719,			
and 719 shares	(9,106)	(8,548)	(8,548)
Total Sport Clips, Inc. stockholders' equity	36,591	35,276	31,123
Non-controlling interests	4	244	164_
Tabel at a slik al de vol a suite.	26 506	25 520	24 200
Total stockholders' equity	36,596	35,520	31,286
Total liabilities and stockholders' equity	\$ 124,165	\$ 85,435 \$	83,647
rotal habilities and stockholders equity	12-7,103	, <u>05,455</u> ,	03,047

## SPORT CLIPS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME YEARS ENDED DECEMBER 31, 2022, 2021, AND 2020

	2022	2021	2020
Revenue:			
Continuing fees \$	41,830	37,188	26,966
Advertising, recruiting, and technology fund fees	45,375	40,380	29,535
Services and product sales (Company-owned stores)	37,753	35,809	28,959
License fees	17	787	1,696
Training fees	7,068	6,487	5,020
Other fees	1,905	1,505	1,431
Software license sales, net (Note 10)	21	12	24
Total revenue	133,970	122,168	93,630
Expenses:			
General and administrative	46,928	42,694	34,649
Advertising, recruiting, and technology fund expenses	45,375	40,380	29,535
Cost of sales and operations (Company-owned stores)	31,979	28,910	26,361
Depreciation and amortization	1,456	1,259	1,158
Total expenses	125,738	113,243	91,703
Income from operations	8,232	8,925	1,927
Non-operating revenue (expenses):			
Interest income	186	62	125
Interest expense	(577)	(479)	(343)
Net gain (loss) on sale/disposal of assets	(459)	12	16
Insurance proceeds - business interruption	-	-	1,753
Unrealized loss from equity investments	(397)		
Total non-operating revenue (expenses)	(1,248)	(405)	1,551
Income before provision for income taxes	6,984	8,520	3,478
Provision for income taxes (Note 11)	1,737	2,008	805
Netincome	5,247	6,512	2,673
Add back net loss from non-controlling interests		20	80
Net income - Sport Clips, Inc. and Subsidiaries \$	5,247	6,532	2,753

### SPORT CLIPS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY YEARS ENDED DECEMBER 31, 2022, 2021, AND 2020

			S	port Clips, Inc.	. Stoc	ckholders				
				Additional					Non-	Total
		Common		Paid-In	R	Retained		Treasury	controlling	Stockholders'
	_	Stock		Capital		Earnings	_	Stock	interest(s)	 Equity
Balance, December 31, 2019	\$	19	\$	4,018 \$	;	32,881	\$	(8,548)	\$ 4	\$ 28,373
Net income Non-controlling interests - GBS Franchising, LLC		-		-		2,753		-	-	2,753
and KTNSC, LLC: Contribution of member interest - KTNSC, LLC		-		-		-		-	240	240
Net loss attributable to non-controlling interests	-	=		<u> </u>			_		(80)	 (80)
Balance, December 31, 2020		19		4,018		35,634		(8,548)	164	31,286
Dividends paid		-		-		(1,189)		-	_	(1,189)
Dividends declared (Note 20)		-		-		(1,189)		-	-	(1,189)
Net income		-		-		6,532		-	-	6,532
Non-controlling interests - GBS Franchising, LLC and KTNSC, LLC:										
Contribution of member interest - KTNSC, LLC		-		-		-		-	100	100
Net loss attributable to non-controlling interests	_	_				-	-		(20)	 (20)
Balance, December 31, 2021		19		4,018		39,787		(8,548)	244	35,520
Adoption of ASC 842 (Note 3)		-		-		(1,017)		-	-	(1,017)
Dividends declared		-		-		(2,358)		-	-	(2,358)
Net income		-		-		5,247		-	-	5,247
Purchase of common stock		-		-		-		(558)	-	(558)
Purchase of non-controlling interests - KTNSC, LLC	_	-		<u>-</u> _		_	_		(239)	 (239)
Balance, December 31, 2022	\$_	19	\$_	4,018 \$	·	41,660	\$_	(9,106)	\$4	\$ 36,596

## SPORT CLIPS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2022, 2021, AND 2020

		2022	2021		2020
Cash flows from operating activities:					
Netincome	\$	5,247	\$ 6,532	\$	2,753
Adjustments to reconcile net income to net					
cash flows from operating activities:					
Depreciation and amortization		1,456	1,259		1,158
Net (gain)/loss on sale/disposal of assets		142	(12)		(16)
Net (gain)/loss on sale of antique cars		53	-		-
Decrease in accrued liabilities for					
purchase of goodwill		-	(622)		-
Amortization of right-to-use assets		3,088	-		-
Deferred income tax expense		1,164	274		418
Unrealized loss in equity investments		397	-		-
Changes in:					
Accounts receivable:					
Trade		(234)	(271)		471
Insurance - business interruption		-	1,753		(1,753)
Deposits		84	(13)		7
Inventories		(14)	(27)		42
Prepaid expenses		(278)	32		(960)
Deferred license acquisition costs		134	396		576
Federal income tax receivable		(310)	1,575		(1,905)
Other assets		(59)	(9)		33
Accounts payable:					
Trade		215	309		(842)
Related party		462	(92)		65
Accrued expenses		616	2,857		1,735
Operating lease liabilities		(1,587)	-		-
Deferred revenue		(297)	(545)		(1,045)
Accrued liabilities		(2,309)	64		(122)
Income tax payable	_	20	 -	_	(34)
Net cash flows from operating activities		7,990	 13,457		580

## SPORT CLIPS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS - CONTINUED YEARS ENDED DECEMBER 31, 2022, 2021, AND 2020

	2022		2021	_	2020
Cash flows from investing activities:					
Purchase of property and equipment	(2,0	95)	(796)		(1,033)
Proceeds from sale of property and equipment	-	99	18		72
Advertising, recruiting and technology fund liabil	itv 1	49	3,620		1,273
Cash received on notes receivable	•	56	597		214
Purchase of investments - other	(6,7	61)	_		(2,005)
Proceeds from sale of investments	,	-	1,743		-
Purchases of antique car collection	(1,5	49)	(39)		-
Proceeds from sale of antique car collection	•	88	-		-
Purchase of area development territories					
held as goodwill				_	(1,313)
Net cash flows from investing activities	(9,4	14)	5,143	_	(2,792)
Cash flows from financing activities:					
Payments of long-term debt	\$ (9	43) \$	(10,519)	\$	(1,845)
Proceeds from long-term debt		-	-		8,509
Net change in non-controlling interests	(2	39)	80		160
Purchase of treasury stock	(5	58)	-		-
Dividends paid to stockholders	(1,1	89)	(1,189)	_	
Net cash flows from financing activities	(2,9	29)	(11,628)	. <u> </u>	6,824
Net increase (decrease) in cash and cash equivalent	s (4,3	53)	6,972		4,612
Cash and cash equivalents:					
Beginning of year	33,3	13_	26,341	_	21,729
End of year	\$ 28,9	<u>60</u> \$	33,313	\$_	26,341
Supplemental disclosures of cash flow information:					
Interest paid	\$5	<u>56</u> \$	323	\$	181
Income tax paid	\$4	<u>50</u> \$	162	\$_	2,334

## SPORT CLIPS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS - CONTINUED YEARS ENDED DECEMBER 31, 2022, 2021, AND 2020

(Dollars in thousands)

		2022		2021	_	2020
Supplemental disclosures of non-cash transactions Purchase of AD territories held as goodwill						
with accrued liabilities	\$ <u></u>	1,956	<sup>\$</sup> _	820	Ş _	4,070
Purchase of stores and AD territories held as goodwill with notes payable	\$ <u></u>		\$ <u></u>		\$ <u></u>	4,233
Purchase of intangibles with accrued liabilities	\$	210	\$ <u></u>	200	\$ <u>_</u>	600
Decrease in goodwill due to re-evaluation of accrued liabilities	\$ <u></u>	-	\$		\$ <u>_</u>	349
Accrued interest paid with notes payable	\$	-	\$_		\$_	70
Property and equipment purchased with accrued liabilities	\$	-	\$ <u></u>		\$ <b>_</b>	100
Note receivable proceeds from sale of property and equipment	\$	-	\$		\$_	126
Purchase of property and equipment with notes payable	\$ <u></u>	3,220	\$	-	\$ <u>_</u>	
Right-of-use assets obtained in exchange for lease liabilities	\$	32,904	\$ <u></u>		\$_	<u>-</u>
Increase in accrued liabilities (deferred rent) thru reduction of retained earnings upon ASC 842 adoption	\$ <u></u>	1,017	\$ <u></u>		\$ <u></u>	
Increase in accrued expenses for dividends declared	\$ <u></u>	2,358	\$	1,189	\$ <u></u>	<u>-</u>
Sale of stores and stores held as goodwill: Issuance of note receivable Decrease in goodwill Decrease in property and equipment, net of accumulated depreciation Decrease in accrued liabilities	\$	1,750 (2,070) (265) 45				
Net loss on sale of stores and stores held as goodwill	\$ <u></u>	(541)				

The accompanying notes are an integral part of these consolidated financial statements.

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

#### **Organization:**

The consolidated financial statements at December 31, 2022 include the accounts of Sport Clips, Inc.; its wholly owned subsidiaries, Sport Clips International, Inc., VBlotique, Inc. ("Vent Blotique"), Sport Clips Collection, LLC, Vanguard Jet, LLC, GBS Texas, LLC, and KTNSC, LLC; and its less-than-wholly-owned subsidiary, GBS Franchising, LLC (collectively, the "Company"). The consolidated financial statements at December 31, 2021 and 2020 include the accounts of Sport Clips, Inc.; its wholly owned subsidiaries, Sport Clips International, Inc., VBlotique, Inc. ("Vent Blotique"), Sport Clips Collection, LLC, Vanguard Jet, LLC, and GBS Texas, LLC; and its less-than-wholly-owned subsidiaries, GBS Franchising, LLC and KTNSC, LLC (collectively, the "Company"). The consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). All significant intercompany balances and transactions have been eliminated in consolidation.

Sport Clips, Inc. was incorporated in the state of Texas on July 13, 1995. The Company is the franchisor of the Sport Clips System (Sport Clips), a system of hair cutting stores that are tailored to meet the needs of the male client. The Company has licensed the intellectual property from Sport Clips I Prop., Ltd. The Company licenses its system and provides support to franchisees as well as operating all Companyowned stores. During the year ended December 31, 2015, the Company opened its first salons focused on the beauty needs of the female client under the trade name of Vent Blotique. The last three Company-owned Vent Blotique salons were closed due to the COVID-19 pandemic with two of the three Vent Blotique salons subsequently sold during the year ended December 31, 2020. During the year ended December 31, 2019, the Company opened its first Gambuzza's Barbershop, a modern upscale barbershop offering a blend of Italian barber tradition with the latest grooming trends and techniques. As of December 31, 2022, there are three Gambuzza's Barbershops operating in the Austin, Texas area.

#### **Fiscal Year:**

The Company operates on a 52-53 week fiscal year, which ends on the Saturday closest to December 31. The fiscal years ending December 31, 2022, January 1, 2022, and January 2, 2021, are identified in these consolidated financial statements as of December 31 or year ended December 31. The fiscal years ended December 31, 2022 and January 1, 2022 were 52-week fiscal years. The fiscal year ended January 2, 2021 was a 53-week fiscal year.

#### **Estimates:**

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### **Cash and Cash Equivalents:**

The Company considers all highly liquid investments with original maturities of three months or less to be cash equivalents.

#### **Accounts and Notes Receivable:**

The Company follows the direct write-off method of expensing accounts and notes receivable when considered uncollectible. Based on the Company's historical bad debt experience and management's judgment, the effects of using this method (as compared to an allowance method) on the consolidated statements of income are immaterial.

#### **Inventories:**

Inventories, consisting primarily of hair care products available for retail product sale at company-owned stores, are valued at the lower of cost (first-in, first-out method) or market (net realizable value).

#### **Property and Equipment:**

Property and equipment are stated at cost and depreciated using the straight-line method over the estimated useful lives of the related assets. Leasehold improvements are amortized on a straight-line basis over the shorter of the estimated useful life of the related asset or the remaining life of the lease plus reasonable extensions included in the lease agreement. Upon retirement or disposition of property and equipment, the cost and related accumulated depreciation are removed from the accounts, and the gains or losses are reflected in the consolidated statements of income.

#### Leases:

The Company primarily leases office space, store space, vehicles, and office equipment from third parties (see Note 12 for leases with related party). The Company determines if a contract is a lease at inception. A contract contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The lease term begins on the commencement date, which is the date the Company takes possession of the asset and may include options to extend or terminate the lease when it is reasonably certain that the option will be exercised. Certain of the Company's leases contain renewal options for varying periods which either require mutual agreement by both lessee and lessor or can be exercised solely at the control of the lessee. Leases are classified as operating or finance leases based on factors such as the lease term, lease payments, and the economic life, fair value and estimated residual value of the asset. Where leases include options to purchase the leased asset at the end of the lease term, this is assessed as a part of the Company's lease classification determination. The Company's leases have remaining lease terms ranging from less than 1 year to 10 years.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### Leases - Continued:

Under Accounting Standards Codification (ASC) 842, the Company recognizes a right-of-use ("ROU") asset and lease liability to account for its leases. ROU assets represent the Company's right to use an underlying asset for the lease term and lease liabilities represent the Company's obligation to make lease payments arising from the lease. ROU assets and lease liabilities are recognized on the commencement date based on the present value of lease payments over the lease term. ROU assets are based on the lease liability and are increased by prepaid lease payments and decreased by lease incentives received. Lease incentives are amortized through the lease asset as reductions of expense over the lease term. For leases where the Company is reasonably certain to exercise a renewal option, such option periods have been included in the determination of the Company's ROU assets and lease liabilities.

The Company's office space and store front leases contain rent escalations over the lease term. The Company recognizes expense for these leases on a straight-line basis over the lease term. Certain leases require the Company to pay taxes, insurance, maintenance, and other operating expenses associated with the leased asset. Such amounts are not included in the measurement of the ROU assets and lease liabilities to the extent they are variable in nature. These variable lease costs are recognized as a variable lease expense when incurred.

The Company elected to use a risk-free rate as the discount rate for all asset classes. The Company's lease agreements do not contain any material residual value guarantees or material restrictive covenants.

As a practical expedient, lease agreements with lease and non-lease components are accounted for as a single lease component for all asset classes. The Company estimates contingent lease incentives when it is probable that the Company is entitled to the incentive at lease commencement. The Company elected the short-term lease recognition exemption for all leases that qualify. Therefore, leases with an initial term of 12 months or less are not recorded on the consolidated balance sheet; instead, lease payments are recognized as lease expense on a straight-line basis over the lease term. The depreciable life of the ROU assets and leasehold improvements are limited by the expected lease term unless the Company is reasonably certain of a transfer of title or purchase option.

#### **Comprehensive Income:**

The Company had no items of comprehensive income for each of the three years presented.

#### **Treasury Stock:**

The Company has repurchased shares of its common stock which are being held as treasury stock. The Company accounts for treasury stock under the cost method. Upon the retirement of treasury stock shares, the par value and any related paid-in capital are removed from their respective accounts.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### **Goodwill and Indefinite-Lived Intangible Assets:**

The Company's indefinite-lived intangible assets consists of goodwill related to purchases of area development territories and Sport Clips stores (reporting units) which are not subject to amortization. On an annual basis or more frequently if management believes indicators of impairment exist, the Company reviews the recoverability of goodwill and indefinite-lived intangible assets. Such indicators could include, but are not limited to, significant prolonged financial losses, a more-likely-than-not expectation that a reporting unit will be sold or otherwise disposed of or significant adverse changes in business climate. The Company's qualitative evaluation of goodwill completed during the years ended December 31, 2022, 2021, and 2020, resulted in no need for further impairment consideration.

#### Amortization:

The cost of non-compete agreements acquired in current year and prior years purchases of area development territories are being amortized over the agreement periods of thirty-six (36) months using the straight-line method (see Note 16). Amortization expense totaled \$360, \$228 and \$33 for the years ended December 31, 2022, 2021 and 2020. Estimated amortization expense for the next two years is \$333, and \$56 for the years ended December 31, 2023, and 2024, respectively.

#### Advertising:

Advertising costs, except for costs associated with direct response advertising, are charged to operations when the advertising first takes place. Advertising costs for the Company for the years ended December 31, 2022, 2021, and 2020, included in expense are \$39,872, \$35,673, and \$26,467, respectively.

#### **Revenue Recognition and Deferred Revenue:**

Revenue recognized at point of sale

The Company retails to the public through Company-owned Sport Clips, Vent Blotique and Gambuzza's Barbershop stores. Services at Company-owned stores are recognized at the time when the services are provided. Product sales at Company-owned stores are recognized when the client receives and pays for the product. Also, the Company purchases software licenses in limited supplies and resells them to its franchisees. Software license sales are recognized when the franchisee receives and pays for the product.

#### Revenue recognized over time

Franchise revenues include continuing fees (royalties); training fees; advertising, recruiting and technology fund fees (fund revenues); license fees; upfront fees from area development (AD) agreements and other fees. Continuing fees, training fees, and fund revenues represent sales-based royalties that are recognized in the period in which the sales occur. These revenues are billed and collected weekly in arrears. Fund revenues and expenditures, which must be spent in accordance with the franchise agreements, are recorded on a gross basis within the consolidated statements of income. This increases both the gross amount of reported franchise revenues and expenses and generally has no impact on income from operations and net income.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### **Revenue Recognition and Deferred Revenue - Continued:**

Non-refundable initial license fees are billed and received upon the signing of the franchise agreement. The Company determined that \$5 of each initial license fee is attributable to the distinct and separate performance obligation of site guidance which includes market analysis, site identification and qualification and assistance with negotiations.

Recognition of this \$5 portion of these initial license fees is deferred until the store opening date. The recognition of the remaining initial license fees is deferred until the store opening date and then recognized on a straight-line method over the term of the franchise agreement, typically five years.

The Company incurs certain direct costs to obtain franchise agreements to include, but not limited to, commissions and broker fees. The Company capitalizes these direct fees which are deferred until the store opening and are then recognized on a straight-line basis over the term of the franchise agreement, typically five years. Under previous guidance, the initial franchise license fees and directly related expenses were recognized upon contract signing.

The Company's AD agreements convey to each AD the right to assist within a defined geographic area with the sales of franchises, training of franchisees and development of the Sport Clips System within that area. Upon adoption of ASC 606, the up-front non-refundable fee from an AD agreement is recognized using the straight-line method from the effective date of the AD agreement over the term specified in the agreement, typically ten years.

Upon termination of a franchise agreement, any related deferred revenue and license acquisition costs are recognized as revenue and expense, respectively.

#### Self-insurance:

The Company is substantially self-insured for employee health and dental benefits. Losses up to deductible amounts are estimated and accrued based upon known facts, historical trends and industry averages. As of December 31, 2022, 2021, and 2020, the Company fully accrued for the expected costs under self-insured programs. However, it is reasonably possible that recorded accruals may not be adequate to cover the future payments of claims. Adjustments, if any, to estimates recorded resulting from ultimate claim payments will be reflected in results of operations in future years. The Company carries a stop-loss insurance policy on each insured person and an aggregate policy for the insured group, both of which limit the Company's annual expenditures to set amounts.

#### Rounding:

Unless otherwise stated, all financial amounts have been rounded to the nearest one thousand. Immaterial rounding differences in totals presented in tables and financial statements may exist due to rounding in thousands.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### **Income Taxes:**

Deferred tax assets and liabilities are recorded for the expected future tax consequences of temporary differences between the financial reporting and tax basis of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. FASB ASC 740, Income Taxes, requires extensive disclosures about uncertain income tax positions. The Company evaluates any uncertain tax positions using the provisions of FASB ASC 450, Contingencies. Accordingly, a loss contingency is recognized when it is probable that a liability has been incurred as of the date of the financial statements and the amount of the loss can be reasonably estimated. The amount recognized is subject to estimate and the management's judgment with respect to the likely outcome of each uncertain tax position. The amount that is ultimately sustained for an uncertain tax position or for all uncertain tax positions in the aggregate could differ from the amount recognized. The Company does not believe that it has engaged in any situation that would result in an uncertain tax position. As a result, the management does not believe that any uncertain tax positions currently exist and therefore, no loss contingency has been recognized in the financial statements for the years ended December 31, 2022, 2021, and 2020. The Company's policy is to record any income tax related penalties and interest incurred as operating expense. Income tax related penalties or interest amounted to \$0, \$0, and \$1 for the years ended December 31, 2022, 2021, and 2020, respectively.

#### Fair value measurements:

FASB ASC 820-10 establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements).

The three levels of the fair value hierarchy under FASB ASC 820-10 are described as follows:

Level 1 – Inputs to the valuation methodology are quoted prices available in active markets for identical investments as of the reporting date;

Level 2 — Inputs to the valuation methodology are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value can be determined through the use of models or other valuation methodologies; and

Level 3 – Inputs to the valuation methodology are unobservable inputs in situations where there is little or no market activity for the asset or liability and the reporting entity makes estimates and assumptions related to the pricing of the asset or liability including assumptions regarding risk.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### **Effect of Corona Virus Pandemic:**

During the years ended December 31, 2022, 2021 and 2020, the Company was negatively impacted by the effects of the corona virus pandemic. The Company continues to closely monitor its operations, liquidity, and capital resources and is actively working to minimize the current and future impact of this unprecedented situation. As of the date of issuance of these consolidated financial statements, the full impact to the Company's consolidated financial position in 2023 is not known.

#### **Recently Adopted Accounting Standards:**

On January 2, 2022, the Company adopted ASU 2016-02, Leases (ASC 842), using the modified retrospective approach. This pronouncement requires lessees to recognize a lease liability and a right-of-use asset for each lease with a term longer than twelve months and adds new presentation and disclosure requirements for both lessees and lessors. The recognized liability is measured at the present value of lease payments not yet paid, and the corresponding asset represents the lessee's right to use the underlying asset over the lease term and is based on the liability, subject to certain adjustments. For consolidated statement of income and consolidated statement of cash flow purposes, the standard retains the dual model with leases classified as either operating or finance leases. Operating leases will result in straight-line expense while finance leases will result in a front-loaded expense pattern. The accounting guidance for lessors remains largely unchanged.

The Company elected the optional transition method to apply the standard as of the effective date. Under this method, the Company has not adjusted its comparative period financial statements for the effects of the new standard or made the new, expanded required disclosures for years prior to the effective date. Therefore, the consolidated statement of income for the year ended December 31, 2022 and the consolidated balance sheet as of December 31, 2022 reflect the application of ASC 842 while the consolidated statements of income for the years ended December 31, 2021 and 2022 and the consolidated balance sheets as of December 31, 2021 and 2021 were not adjusted and continue to be reported under the accounting guidance, ASC 840, Leases (ASC 840), in effect for the prior year.

The Company elected the package of practical expedients permitted under the transition guidance in ASC 842 and did not reassess prior conclusions related to contracts containing leases, lease classification and initial direct costs. The Company elected the hindsight practical expedient, which permits the use of hindsight when determining lease term and impairment of operating lease assets.

The adoption of the new lease standard resulted in the recognition of operating lease ROU assets and lease liabilities for lease arrangements with an initial term greater than twelve months. The adoption of ASU 842 did not have a material impact on the Company's consolidated statement of operations or consolidated statement of cash flows.

(Dollars in thousands except for weekly fund fees)

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### **Recently Adopted Accounting Standards - Continued:**

The impact on the consolidated balance sheet was as follows:

		January 1,	ASU 2016-12	January 2,
	_	2022	Adjustments	 2022
Operating lease right-of-use assets	\$	-	\$ 32,497	\$ 32,497
Accrued liabilities (deferred rent)	\$	(56)	\$ 56	\$ -
Operating lease liabilities	\$	-	\$ (33,570)	\$ (33,570)
Retained earnings	\$	-	\$ 1,017	\$ 1,017

#### **Recent Accounting Pronouncements:**

In January 2017, the FASB issued ASU No. 2017-04, *Intangibles-Goodwill and Other (Topic 350):* Simplifying the Test for Goodwill Impairment, which simplifies how an entity is required to test goodwill for impairment. The amendments in ASU No. 2017-04 require that goodwill impairment will be measured using the difference between the carrying amount and the fair value of the reporting unit and the loss recognized should not exceed the total amount of goodwill allocated to that reporting unit. The amendments in ASU No. 2017-04 should be applied on a prospective basis and is effective for annual goodwill impairment tests in annual reporting periods beginning after December 15, 2022, and early adoption is permitted. The Company does not believe there will be a material impact to its results of operations or cash flows upon adoption of ASU No. 2017-04.

#### **NOTE 2 - NOTES RECEIVABLE**

The Company has issued notes to area developers to finance the cost of certain Sport Clips area developer fees and to other individuals for store purchases. As of December 31, 2022, the face amounts of the notes range from \$126 to \$1,750, maturing in 2002 - 2029, and is guaranteed by an individual or secured by a security agreement covering all personal property and proceeds from certain stores. Interest rates on the notes range from 3% to 5%. The Company is authorized to withhold from monthly payments to area developers an amount sufficient to pay down these notes over their respective amortization periods. Application of payment is first applied to accrued interest and any remaining balance is applied towards the outstanding principal. Notes receivable as of December 31, 2022, 2021, and 2020, amounted to \$1,787, \$93, and \$689, respectively, with \$157, \$93, and \$232, respectively, estimated to be collected during the next year.

#### NOTE 3 - LEASES

The Company has lease arrangements for office space, store fronts, vehicles, and office equipment. These leases expire at various dates through 2032. The weighted-average remaining lease term as of December 31, 2022 is 9.88 years for these operating leases. The Company's weighted-average discount rate as of December 31, 2022 is 1.77%.

#### NOTE 3 – LEASES – CONTINUED

The Company's lease cost for the year ended December 31, 2022 is as follows:

Operating lease cost	\$ 4,056
Variable lease cost	477
Lease cost	\$ 4,533

Future minimum lease payments under noncancelable leases as of December 31, 2022 are as follows:

Year ended:		
2023	\$	2,629
2024		3,004
2025		3,100
2026		3,112
2027		3,528
Thereafter	_	18,567
Total lease payments		33,938
Less: interest	=	(2,622)
Present value of lease liabilities	\$	31,317

The following disclosures for the years ended December 31, 2021 and 2020 were made in accordance with the accounting guidance for leases in effect at that time.

Future minimum lease payments under noncancelable leases as of December 31, 2021 were as follows:

2022 \$ 4,1	16
,	
2023 3,7	'33
2024 3,3	66
2025 2,7	'89
2026 2,0	)51
Thereafter 1,6	606
Total minimum future rental payments \$ 17,6	62

Minimum rent expense for all noncancelable operating leases for the years ended December 31, 2021, and 2020, was \$4,802, and \$4,663, respectively.

(Dollars in thousands except for weekly fund fees and grand opening deposit)

#### NOTE 4 – PROPERTY AND EQUIPMENT

The following is a summary of property and equipment at December 31, 2022, 2021, and 2020:

	 2022	2021	2020
Vehicles and aircraft	\$ 5,202 \$	1,250 \$	1,275
Software	327	327	201
Furniture and equipment	3,330	3,081	2,789
Leasehold improvements	7,397	7,422	7,082
Construction in progress	 	70	34
Total property and equipment	16,256	12,150	11,380
Less: accumulated depreciation	 (7,913)	(7,397)	(6,384)
Net property and equipment	\$ 8,342 \$	4,754 \$	4,995

#### NOTE 5 – ADVERTISING, RECRUITING AND TECHNOLOGY FUNDS

Each franchised store, including Company owned stores, is required to make a non-refundable weekly advertising fund contribution ranging from \$300 to \$600, as well as a one-time grand opening deposit of \$30,000 into an advertising and promotion fund managed by the Company.

Each franchised store, including Company owned stores, is required to make a non-refundable weekly contribution equal to one percent of their weekly net sales not to exceed \$35 into a stylist recruitment fund managed by the Company.

Each franchised store, including Company owned stores, is also required to make a non-refundable weekly contribution equal to one percent of their weekly net sales not to exceed \$50 into a technology fund managed by the Company.

The advertising, recruiting and technology funds are maintained in separate cash accounts, with corresponding separate liabilities on the Company's books until expended. Cash in these funds included in cash and cash equivalents at December 31, 2022, 2021, and 2020, consists of the following:

		2022	2021	2020	
Advertising fund	\$	11,245 \$	10,903 \$	9,143	
Recruiting fund		1,124	1,566	734	
Technology fund		642	1,190	724	
Total	\$ <b>_</b>	13,011 \$	13,659 \$	10,602	

#### **NOTE 6 – INVESTMENTS**

The Company measures its investments at fair value on a recurring basis as summarized below:

	_	December 3	1, 2022	December	31, 2021	December 31, 2020			
		Fair Val	ue	Fair Va	alue	Fair Value			
	_	Measuremen	ts Using	Measureme	nts Using	Measurements Using			
		Level 1	Total	Level 1	Total	Level 1	Total		
Mutual Funds	\$	6,767 \$	6,767 \$	- \$	- \$	2,255 \$	2,255		
Stocks		85	85	483	483	-	-		
Exchange-Trade	d								
Funds	_	24	24	30	30		-		
Total	\$_	6,877 \$	6,877 \$	<u>513</u> \$	513	2,255 \$	2,255		

#### NOTE 7 – DEFERRED REVENUE AND REVENUE RECOGNITION

Changes in the Company's contract liability for deferred franchise and AD license fees and other deferred revenue during the years ended December 31, 2022, 2021, and 2020 are as follows:

	Deferred	Other deferred	Total deferred
	license revenue	revenue	 revenue
Balance as of December 31, 2019	\$ 10,000 \$	50	\$ 10,050
Fees deferred	853	411	1,264
Fees recognized as revenue	(1,975)	(334)	 (2,309)
Balance as of December 31, 2020	8,878	127	9,005
Fees deferred	802	994	1,796
Fees recognized as revenue	(1,310)	(1,031)	 (2,341)
Balance as of December 31, 2021	8,370	90	8,460
Fees deferred	614	1,512	2,126
Fees recognized as revenue	(902)	(1,522)	 (2,423)
Balance as of December 31, 2022	\$ 8,082 \$	80	\$ 8,162

Deferred license acquisition costs related to obtaining franchise agreements totaled \$3,355, \$3,488, and \$3,884 as of December 31, 2022, 2021, and 2020, respectively.

(Dollars in thousands)

#### **NOTE 8 - LONG-TERM DEBT**

Long-term debt consists of the following at December 31, 2022, 2021, and 2020:

	 2022	2021	2020
5.0% commercial note in the amount of \$2,870 with quarterly payments of \$163 until July 2025. This promissory note is secured by a Security Agreement covering all personal property and proceeds from certain stores.	\$ 1,666 \$	2,083 \$	2,743
1.73% commercial note for \$1,433 with varying monthly principal and interest payments until November 2024. This note is secured by a Security Agreement covering all personal property and proceeds from certain stores.	709	1,074	1,341
Promissory note from a financial institution in the amount of \$3,220 bearing interest at BSBY rate plus 1.85% (5.83% at December 31, 2022). Monthly principal installments of \$5,367 plus accrued interest are due from October 2022 to September 2027. This promissory note is secured by a Security Agreement covering a certain aircraft.	3,059	-	-
Payroll Protection Program Loan from a financial institution in the amount of \$8,509 bearing interest at 0.5%. The note balance was paid in full in January 2021.	-	_	8,509
3.94% promissory note to a financial institution in the original amount of \$6,500, payable in equal monthly installments of \$180 in principal plus computed interest on note balance, until March 2021. This promissory note is secured by a Security Agreement covering all personal property and			
proceeds from certain stores.	 		1,083
Total long-term debt	5,434	3,157	13,676
Less: current portion of long-term debt	 (1,528)	(806)	(10,398)
Long-term debt, net of current portion	\$ 3,906 \$	2,351 \$	3,278

(Dollars in thousands)

#### **NOTE 8 - LONG-TERM DEBT - CONTINUED**

The annual maturities of long-term debt for the each of the next four years are as follows:

December 31,	
2023	\$ 1,528
2024	1,658
2025	1,121
2026	644
2027	 483
	\$ 5,434

#### **NOTE 9 – REVOLVING CREDIT LINE**

During the year ended December 31, 2017, the Company entered into a \$1,000 Multiple Advance Revolving Credit Promissory Note agreement (LOC #1) with a financial institution. LOC #1 was collateralized by a Security Agreement covering all personal property and proceeds related to twenty-two Company owned stores in Arkansas and Oklahoma. Interest is charged at Wall Street Prime Rate less sixty-hundredths percent (-0.60%) per annum and is payable on any outstanding principal monthly until May 2018 when the entire unpaid LOC #1 principal and any unpaid interest is due. The Company annually extended the maturity date of LOC #1 from 2018 through 2021. LOC #1 matured in June 2022 and was not renewed. The Company did not draw on LOC #1 during 2022, 2021, or 2020.

During the year ended December 31, 2022, the Company entered into a \$5,000 Promissory Note agreement (LOC#2) with a financial institution. LOC #2 was secured by a Security Agreement covering substantially all of the property of the Company. Interest is charged at Bloomberg Short-Term Bank Yield Index (BSBY) Rate. If the BSBY Rate is not available at any time for any reason or Bank makes the determination to incorporate or adopt a new interest rate to replace the BSBY Rate in credit agreements, then Bank may replace the BSBY Rate with an alternate interest rate and adjustment, if applicable, as reasonably selected by the Bank. LOC #2 matures in August 2027. The Company did not draw on LOC #2 during 2022.

#### **NOTE 10 – SOFTWARE LICENSE SALES**

Net software license sales consists of the following at December 31, 2022, 2021, and 2020:

	-	2022		2021		2020	
Software license sales	\$	43	\$	41 \$	\$	47	
Less cost of goods sold		(22)		(28)	_	(23)	
Net software license sales	\$	21	\$_	13	\$_	24	

#### **NOTE 11 - INCOME TAXES**

The Company's effective income tax rate is higher than what would be expected if the federal statutory rate were applied to income before income taxes primarily because of certain non-taxable, nondeductible items, and the effects of state taxes and non-controlling interests.

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. The major temporary differences that give rise to the deferred tax assets and liabilities are as follows: ASC 606 revenue recognition, goodwill, deferred compensation, prepaid expenses, depreciation, and start-up costs.

Components of provision for income taxes are as follows:

	_	2022		2021		2020
Current:						
Federal	\$	188	\$	1,424	\$	321
State	_	384		311	_	66
	_	572		1,735	-	387
Deferred:						
Federal		1,137		267		408
State	_	27		6	_	10
	_	1,164		274	_	418
Provision for income taxes	\$	1,737	\$	2,008	\$	805

#### **NOTE 12 - RELATED PARTY TRANSACTIONS**

At December 31, 2022, 2021, and 2020, accounts payable-related party consisted of amounts owed to Sport Clips I Prop., Ltd., which is owned substantially by a stockholder, for accumulated and unpaid license fees. License fee expense for the years ended December 31, 2022, 2021, and 2020, was \$461, \$411, and \$302, respectively.

During the years ended December 31, 2022, 2021, and 2020, the Company leased office space under operating leases (Note 11) from an entity owned substantially by certain stockholders. The various leases expire through 2027 at which time the Company may renew for two additional terms of five years each. Rent expense paid to this entity was \$633, \$593, and \$593 for the years ended December 31, 2022, 2021 and 2020, respectively.

(Dollars and shares in thousands, except per share data)

#### **NOTE 12 - RELATED PARTY TRANSACTIONS - CONTINUED**

Certain stockholders of the Company hold an indirect ownership interest in certain insurance companies that have written insurance policies for the Company. Premiums and fees for 2023, 2022 and 2021 totaling \$871, \$804, and \$1,031 were paid in 2022, 2021 and 2020, respectively, and are included in prepaid expenses. Premiums and fees for 2020 totaling \$1,254 were paid at the beginning of the year ended December 31, 2020.

#### NOTE 13 – CAPITAL STOCK

The Company is authorized to issue 100,000 shares of stock with a value of par \$0.01. Of these shares, 90,000 shares have been authorized to be issued as common stock and 10,000 shares have been authorized to be issued as preferred stock. Of the authorized shares of preferred stock, 300 shares have been designated as 12% Series A Convertible Preferred Stock of which no shares are outstanding.

#### Common Stock:

The Company has two classes of common stock: voting common stock ("Voting Common") and non-voting common stock ("Non-Voting Common"). The stockholders of Voting Common have the right to vote on issues that are presented to the holders of common stock. The holders of Non-Voting Common do not have voting rights.

As of December 31, 2022, 2021, and 2020, the Company had the following shares of Voting Common and Non-Voting Common outstanding:

	2022	2021	2020
Voting Common	98	108	108
Non-Voting Common	1,081	1,081	1,081
Total common stock outstanding	1,179	1,189	1,189

#### **NOTE 14 - EMPLOYEE BENEFIT PLAN**

The Company sponsors a defined 401(k) contribution plan (the Plan) covering substantially all employees. Plan participants may make certain voluntary contributions in which they are 100% vested. The Company has agreed to make certain matching contributions to the Plan not to exceed the amount deductible for federal income tax purposes. All of the Company's employees are 100% vested in the Company's matching contributions when they become a participant.

The Company's contributions to the Plan for the years ended December 31, 2022, 2021, and 2020, were \$953, \$870, and \$756, respectively.

#### **NOTE 15 – COMMITMENTS AND CONTINGENCIES**

#### Litigation:

The Company is subject to various claims and litigation in the normal course of business. However, in the opinion of management, the ultimate resolution of such matters will not have a material adverse effect on the financial position or results of operations of the Company.

#### **Guarantees:**

As of December 31, 2022, the Company has guaranteed four leases for franchisee locations with future potential obligations of approximately \$356. The Company believes that the franchisees will be able to perform under their respective lease agreements and that no payments will be required, and no losses will be incurred under such guarantees.

#### NOTE 16 – GOODWILL AND INTANGIBLE ASSETS

The Company's indefinite-lived intangible assets consists of goodwill related to purchases of area development territories and Sport Clips stores (reporting units). The changes in the carrying amount of goodwill for the years ended December 31, 2022, 2021, and 2020 are as follows:

	_	2022	2021	2020
Balance as of January 1,	\$	34,046 \$	33,226 \$	23,958
Goodwill and indefinite intangible assets				
acquired during the year		1,956	820	9,616
Decrease in goodwill and indefinite intangible a	ssets			
for sale of certain stores		(2,070)	-	-
Decrease in indefinite intangible assets due to				
re-evaluation of accrued liabilities	_			(349)
Balance as of December 31,	\$_	33,931 \$	34,046 \$	33,226

Included in net intangible assets on the consolidated balance sheets are three covenants not to compete of \$200, \$200 and \$600 that represent the portion of the purchase price associated with the 2022, 2021 and 2020 acquisitions, respectively, of three area development territories to the non-compete agreements. These intangible assets are being amortized on the straight-line basis over the thirty-six month term of the non-compete agreements.

(Dollars and Units in thousands except for Intrinsic Value per Incentive Unit)

#### **NOTE 17 - FRANCHISE ACTIVITY**

The following is a summary of franchise activity for the years ended December 31, 2022, 2021, and 2020:

	2022	2021	2020
Franchise licenses sold	36	53	47
Franchised stores in operation at December 31	1,781	1,778	1,769
Company owned stores in operation at December 31	74	72	69

#### NOTE 18 – LONG-TERM INCENTIVE PLAN

During the year ended December 31, 2014, the Company adopted a non-qualified long-term incentive plan (the "Incentive Plan"). Awards of incentive units under the Incentive Plan are made to certain individuals at the discretion of the Company's Board of Directors. Awards vest at the rate of 20% per year for five years and vested units are payable in their cash equivalent upon the earlier of: i) a change in control as defined in the incentive plan, ii) death, iii) disability or iv) a termination of service. Unit grantees may forfeit their rights to the units in certain situations as described in the Incentive Plan. Upon termination of service, payments are generally made in installments except in cases of death or disability.

The units have a dividend equivalent right feature that is triggered upon payments of dividends on the Company's common stock. The Company uses the intrinsic value method to account for these units and accrues the expected cost of payment over the term of the underlying service period. A summary of the activity under the Incentive Plan as of December 31, 2022, 2021 and 2020, and changes during the years then ended is presented below:

	20	022		2	021		2020			
		Int	trinsic		In	trinsic		Int	rinsic	
		Val	ue per		Va	lue per		Val	ue per	
	Incentive	Inc	entive	Incentive Incentive Incentive			Incentive	Incentive		
	Units		Unit	Units		Unit Units		Unit		
Outstanding at January 1,	504	\$	5.55	473	\$	5.55	396	\$	6.13	
Granted	87	\$	6.17	80	\$	5.55	84	\$	5.55	
Cashed out	(51)	\$ 5.	55-6.12	(49)	\$	5.84	(4)	\$	5.84	
Forfeited							(3)	\$	5.02	
Outstanding at December 31,	540	\$	6.17	504	\$	5.55	473	\$	5.55	

(Dollars and Units in thousands except for Intrinsic Value per Incentive Unit)

#### NOTE 18 – LONG-TERM INCENTIVE PLAN - CONTINUED

A summary of the status of the Company's nonvested incentive units as of December 31, 2022, 2021 and 2020, and changes during the years then ended is presented below:

	2022		2021			2020			
		ln <sup>-</sup>	trinsic		In	trinsic		Int	rinsic
		Val	lue per		Va	lue per		Val	ue per
	Incentive	Inc	entive	Incentive	Inc	entive	Incentive	Inc	entive
	Units		Unit	Units		Unit	Units	l	Jnit
Nonvested at January 1,	159	\$	5.55	137	\$	6.13	121	\$	6.13
Granted	87	\$	6.17	80	\$	5.55	84	\$	5.55
Vested	(59)	\$	6.17	(58)	\$	5.55	(64)	\$	5.84
Forfeited							(3)	\$	5.02
Nonvested at December 31,	188	\$	6.17	159	\$	5.55	137	\$	6.13

The total intrinsic value of incentive units vested during the years ended of December 31, 2022, 2021 and 2020 was \$2,002, \$2,093, and \$1,855, respectively, and are recorded in accrued expenses on the accompanying consolidated balance sheets. The total intrinsic value of incentive units cashed out during 2022, 2021, and 2020 was \$287, \$265, and \$22, respectively.

#### NOTE 19 – CONCENTRATIONS OF CREDIT RISK

At December 31, 2022, 2021, and 2020, the Company maintained cash balances at certain financial institutions. These cash accounts at the financial institutions are secured by FDIC in the amount of \$250. At certain times, the Company's cash and cash equivalents exceed \$250. The Company has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash accounts.

#### **NOTE 20 – PRIOR PERIOD ADJUSTMENT**

The consolidated financial statements for the year ended December 31, 2021 have been restated to correct an understatement of dividends payable and overstatement of retained earnings in the amount of \$1,189 as of December 31, 2021.

#### **NOTE 21 - SUBSEQUENT EVENTS**

Management has evaluated subsequent events through March 29, 2023, the date on which the consolidated financial statements were available to be issued.

#### **EXHIBIT D**

### SPORT CLIPS FRANCHISE AGREEMENT



#### **FRANCHISE AGREEMENT**

Unit # \_\_\_\_\_

FRANCHISEE:	
ADDRESS:	
TELEPHONE:	

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#### FRANCHISE AGREEMENT

THIS AGREEMENT is made	and entered into this	day of	
by and between Sport Clips, Inc.,	a corporation incorporate	d under the laws of	f Texas, whose
principal place of business is 110	Sport Clips Way, Georg	getown, Texas 786	28 (hereinafte
referred to as the "Franchisor") and			with a
current address of		, (hereinafter	referred to as
the "Franchisee").			

#### WITNESSETH:

**WHEREAS**, the Franchisor holds the exclusive franchise rights to a proprietary system which it has developed through significant expenditures of time, skill, effort and money (hereinafter the "System") relating to the establishment, development and operation of a **Sport Clips** retail business (hereinafter the "Franchised Business" and signifying both franchise and Franchisormanaged outlets) which offers professional haircutting and grooming services to men, women and children in a sports-oriented environment; and in conjunction therewith, offers hair care products, sports apparel and sports-related specialty items;

**WHEREAS**, the Franchisor has developed a distinctive exterior and interior design, decor, color scheme, fixtures and furnishings for the Franchised Business store, and has developed the uniform standards, specifications, methods, policies and procedures for the store operations, inventory and management control, training and assistance, and advertising and promotional programs, all of which may be changed, improved upon, and further developed from time to time;

**WHEREAS**, the Franchisor, through its dedicated operations, marketing methods, and merchandising policies, has developed the reputation, public image and good will of its System and established a firm foundation for its franchised retail operations consisting of the highest standards of training, management, supervision, appearance, services and quality of products;

**WHEREAS**, the System is identified by means of certain trade names, service marks, trademarks, logos, emblems and indicia of origin, including the mark **Sport Clips** and logo, and such other trade names, service marks, and trademarks as are now, and may hereafter be designated for use in connection with the System (the "Proprietary Marks") which Proprietary Marks are owned by Sport Clips IP, LLC and exclusively licensed to the Franchisor, which has the exclusive right to sub-license and police the use of the System and the Proprietary Marks;

**WHEREAS**, the Franchisor continues to develop, expand, use, control and add to the Proprietary Marks and the System for the benefit of and exclusive use by the Franchisor and its Franchisees in order to identify for the public the source of the products and to represent the System's high standards of quality and service;

**WHEREAS**, the Franchisor uses a system of Area Developers and may delegate one or more of its obligations under this Agreement to an Area Developer;

**WHEREAS**, the Franchisee desires to operate a Franchised Business under the System and the Proprietary Marks and to obtain a license from the Franchisor for that purpose, as well as to receive the training and other assistance provided by the Franchisor in connection therewith;

WHEREAS, the Franchisee hereby acknowledges that it has read this Agreement and the Franchisor's Franchise Disclosure Document, and that it has no knowledge of any representations about the Franchised Business or about the Franchisor or its franchising program or policies made by the Franchisor or by its officers, directors, shareholders, employees or agents which are contrary to the statements in the Franchisor's Franchise Disclosure Document or to the terms of this Agreement, and that it understands and accepts the terms, conditions and covenants contained in this Agreement as being reasonably necessary to maintain the Franchisor's high standards of quality and service and the uniformity of those standards at all facilities which operate pursuant to the System and thereby to protect and preserve the goodwill of the Proprietary Marks; and

**WHEREAS**, the Franchisee understands and acknowledges the importance of the Franchisor's uniformly high standards of quality and service and the necessity of operating the Franchised Business granted hereunder in strict conformity with the Franchisor's quality control standards and specifications.

**NOW, THEREFORE**, the parties, in consideration of the promises, undertakings and commitments of each party to the other set forth herein, hereby mutually agree as follows:

#### I. GRANT OF FRANCHISE AND LOCATION

- A. The Franchisor hereby grants to the Franchisee, and the Franchisee accepts, a non-exclusive and personal license to operate one unit of the Franchised Business in strict conformity with the Franchisor's standards and specifications (which may be changed, improved and further developed from time to time) at one location (the "Location") selected by the Franchisee and as will be more particularly described in the Location Addendum attached to this Agreement as Attachment A.
- B. The Franchisor hereby grants to the Franchisee, for one initial term of this Franchise Agreement, a Protected Territory that is the lesser of (i) a one-mile radius around the Location, or (ii) a radius around the Location that encompasses a total population of 25,000 people. During the initial term of this Agreement, the Franchisor shall not establish company-owned units, or license other Sport Clips franchises, within the Protected Territory.
- 1. After the initial term, as long as there is no default under this Agreement and all conditions for renewal are met, the Franchisee shall have a First Right of Refusal for any location within the Protected Territory. After the initial term, the Franchisor may propose to the Franchisee in writing locations within the Protected Territory for an additional Sport Clips store. The Franchisee shall have thirty (30) days upon receipt of the written notice to execute the then-current Sport Clips Franchise Agreement and execute a lease with the landlord for the proposed location. If the Franchisee does not sign a Franchise Agreement or execute a lease within the thirty (30) day period, then the Franchisor shall be permitted to grant a franchise or establish a companyowned store for that location.
- 2. Protected Territories for Sport Clips units may overlap one another; however, in no event shall the Franchisor allow a Sport Clips unit to be placed within the Protected Territory of an existing unit during the initial term of this Franchise Agreement.

- C. The Franchisor reserves the following rights:
- 1. Subject to Section I.B, to establish Sport Clips franchises and company-owned stores at any site the Franchisor deems to be appropriate.
- 2. To develop, offer, and support franchises in lines of business other than and similar to a Sport Clips business, and the Franchiser makes no representation or warranty to the Franchisee that the Franchisee shall have any right to participate in such other franchises.
- 3. At any time during this Franchise Agreement, and in the event the Franchisor or its affiliates acquires a company, or is acquired by a company, that is in a business similar to a Sport Clips business, the acquired or acquiring company may operate or franchise existing locations within the Protected Territory under that company's own trade name or service mark.
- D. The Franchisee acknowledges and agrees that certain products of the Franchisor or its affiliates, whether now existing or developed in the future, may be distributed in the Franchisee's Protected Territory by the Franchisor or by its affiliates through channels that include, but are not limited to, supermarkets, variety stores and electronic distribution (including, without limitation, the World Wide Web), catalogs, and direct mail. This Agreement grants Franchisee no rights (i) to distribute such products through such alternative channels of distribution, or (ii) to share in any of the proceeds received by such alternative channels of distribution.
- E. The Franchisor may, in its sole discretion, consent to a relocation of the Franchised Business. At a minimum, the Franchisor's consent shall be based upon the following conditions:
- 1. The Franchisee shall not be in default of any provision of this Agreement or in default of the lease for the original Location.
- 2. The Franchisee shall deliver to the Franchisor a financial statement that includes a profit and loss statement for the franchised business reflecting the previous twelve (12) months of operation, and the Franchisee shall deliver to the Franchisor a copy of the lease for the new location.
- 3. The new store must be constructed, located and equipped in accordance with the Franchisor's then-current specifications.
- 4. The Franchisee must give the Franchisor written notice of the proposed relocation ninety (90) days before the relocation date.
- 5. The Franchisee shall execute the Franchisor's then-current form of Franchise Agreement, which may include materially different terms, including a different royalty rate, training fees and advertising fees, except that: (i) the term of such amended Franchise Agreement shall expire on the same day that this Agreement would have expired; and (ii) there shall be no requirement for an initial franchise fee.

#### II. TERM AND RENEWAL

- A. The initial term of this Agreement shall be for five (5) years and shall commence on the date the Franchised Business is open for business to the general public.
- B. The Franchisee may renew this Agreement for additional five (5) year terms, subject to the following conditions:
- 1. The Franchisee shall give the Franchisor written notice of its election to renew this Agreement not more than twelve (12) months and not less than six (6) months prior to the end of the current term of this Agreement.
- 2. The Franchisee has made or has provided for such renovation and modernization of the Franchised Business as the Franchisor requires, including, without limitation, new signs, equipment, including additional computer equipment, furnishings and decor that reflect the thencurrent Sport Clips trade dress and appearance set forth by the Franchisor in the Manual.
- 3. The Franchisee is not in default of any provision of this Agreement, or any other agreement between the Franchisee and the Franchisor and shall not have received more than three (3) written notices of default during any twenty-four (24) consecutive month period during the current term of this Agreement.
- 4. The Franchisee executes the Franchisor's then-current Franchise Agreement for the renewal term, which may include material terms different from this Agreement, including a new royalty rate, training fees and advertising fees.
- 5. The Franchisee shall pay a renewal fee of five thousand dollars (\$5,000) per Franchise Agreement if the Franchisee owns fewer than three (3) open Sport Clips stores, or three thousand five hundred dollars (\$3,500) per Franchise Agreement if the Franchisee owns three (3) or more open Sport Clips stores.
- 6. The Franchisee and, upon SCI's request, the Franchisee's certified manager shall attend the Franchisor's then-current qualification and training programs. The Franchisee shall pay a training fee of \$1,000 per person required to attend training upon renewal and all out-of-pocket expenses.
- 7. The Franchisee, its shareholders, directors and officers shall execute a general release, in a form prescribed by the Franchisor, of any and all claims against the Franchisor, its subsidiaries and affiliates, and their respective officers, directors, agents and employees.
- 8. The Franchisee shall present evidence satisfactory to the Franchisor that it has the right to remain in possession of the premises where the Franchised Business is located for the duration of the renewal term.
- 9. The Franchisee's operation and management of the Franchised Business shall be in full compliance with the Confidential Manual.
- 10. The Franchisee shall maintain and be in good standing with all of its necessary and applicable licenses and permits.

#### III. FEES

- A. In consideration of the right and license to operate the Franchised Business granted herein, the Franchisee shall pay to the Franchisor the following fees:
  - 1. <u>Initial Franchise Fee.</u> Upon the execution of this Agreement, and unless otherwise stated in Schedule A, Sport Clips Multi-Unit Development Agreement, the Franchisee shall pay an initial franchise fee of Thirty Thousand Dollars (\$30,000) that shall be deemed not refundable under any circumstances and fully earned upon receipt by the Franchisor as consideration for the Franchisor's services to that time, including, without limitation, screening of the Franchisee, counseling and consultation.
- 2. **Grand Opening Deposit**. Upon the earlier of (i) ten (10) days after the date a construction permit is issued by the local government or (ii) the date construction of the Franchised Business commences, the Franchisee shall pay to the Franchisor a grand opening deposit of thirty thousand dollars (\$30,000) to be used by the Franchisor for public relations, promotions, marketing, advertisements, direct mail, coupons and other initial marketing expenses related to the opening of the Franchised Business.
- 3. Royalty Fees. The Franchisee shall pay to the Franchisor a continuing and non-refundable weekly royalty fee of six percent (6%) of Net Sales. "Net Sales" is defined as all sales of services and goods through the Franchised Business and at the Location, whether for cash or credit (and regardless of collectability) but does not include the sale price of goods returned by customers and does not include any sales tax or other taxes collected from customers by the Franchisee for transmittal to the appropriate taxing authority.
- 4. Advertising and Promotion Fund Contribution. The Franchisee shall pay to the Franchisor a continuing and non-refundable weekly Advertising and Promotion Fund Contribution an amount equal to the greater of three hundred dollars (\$300.00) or five percent (5%) of the Franchisee's Net Sales for the previous week.
- 5. <u>Training Fees.</u> Franchisee shall pay to the Franchisor a weekly Base Training Fee of twenty-five dollars (\$25.00) per week, plus a Percentage Training Fee equal to the greater of fifty-five dollars (\$55.00) or one percent (1%) of the Franchisee's Net Sales for the previous week.
- 6. **Stylist Recruitment Fee.** Franchisee shall pay to the Franchisor a weekly Stylist Recruitment Fee equal to one percent (1%) of the Franchisee's Net Sales for the previous week.
- 7. <u>Technology Fee</u>. Franchisee shall pay to the Franchisor a weekly Technology Fee equal to one percent (1%) of the Franchisee's Net Sales for the previous week.
- 8. <u>Local Advertising Cooperative Fee.</u> In the event a Local Advertising Cooperative is formed in the Franchisee's Metropolitan Statistical Area, the Franchisee shall pay to the Cooperative a weekly fee of up to three hundred dollars (\$300.00).
- 9. <u>Sport Clips Eric Gozur Wayne McGlone Memorial Relief Fund</u> (SCEGWMMRF) Contribution. Franchisee shall pay to the Franchisor ten dollars (\$10.00) per week which the Franchisor shall forward to the custodian of the SCEGWMMRF.
- 10. Local Stylist Recruitment Cooperative Fee. In the event a Local Stylist Recruitment Cooperative is formed in the Franchisee's Metropolitan Statistical Area, the Franchisee shall pay to the Cooperative a weekly fee of the greater of one hundred dollars (\$100.00) or one percent (1%) of the Franchisee's Net Sales for the previous week.

The Royalty Fees on all Net Sales made the previous calendar week, Advertising and Promotion Fund Contributions, SCEGWMMRF Contributions, Recruitment Fees, Technology Fees and Training Fees shall be due and payable each Monday at 2:00 pm Central Time (Standard or Daylight, whichever is in effect). The Franchisor shall obtain all information on Net Sales through polling the Franchisee's computerized point of sale system. The Franchisee shall make arrangements with its local bank to allow the Franchisor to draw a draft on the Franchisee's bank account for all fees and payments due the Franchisor on a weekly basis under this Franchise Agreement, and any other fees owed to the Franchisor upon seven (7) days after invoicing, which may be sent to the Franchisee electronically. Any payment that cannot be collected by the Franchisor from the Franchisee's bank on the due date shall be deemed overdue, and the Franchisee shall be in default under this Franchise Agreement. If any payment or report is overdue, the Franchisee shall pay to the Franchisor, in addition to the overdue amount, interest on such amount from the date it was due until paid, at the maximum rate permitted by law. Entitlement to collect such interest shall be an addition to any and all other remedies the Franchisor may have. In addition to interest, the Franchisee shall pay one hundred dollars (\$100.00) for each week, or portion of a week, that the Franchisor does not have access through the Franchisee's computer system to sales reports, not as a penalty, but as liquidated damages for the expense to manually compile this data.

# IV. DUTIES OF THE FRANCHISOR

- A. Prior to the opening of the Franchised Business:
- 1. The Franchisor shall approve or disapprove a site proposed by the Franchisee as the Location. Approval or disapproval shall be in accordance with the Franchisor's established guidelines; however, approval of a site by the Franchisor shall not be a warranty, representation, or promise that the Location is suitable for a Sport Clips Business and is not to be deemed to be a representation or warranty as to the likelihood of success by the Franchisee. The Franchisee acknowledges and agrees that its success will be due to factors beyond the control of the Franchisor.
- 2. The Franchisor shall provide to the Franchisee written guidelines and specifications for the operation and management of the Franchised Business.
- 3. The Franchisor shall make available, at no charge to the Franchisee, standard (generic) plans and specifications for the construction of a typical Sport Clips store. Such plans will include typical exterior signage and interior design and layout, decor, color scheme, fixtures, furnishings and interior signage. However, the Franchised Business must be designed by a store designer or architect approved by the Franchisor, and plans must be approved by the Franchisor prior to soliciting bids for construction.
- 4. The Franchisor shall provide pre-opening training in the operation of the Franchised Business for up to two (2) people approved by the Franchisor (at least one of whom must be a principal of the Franchised Business), plus one manager designated by the Franchisee.
- 5. The Franchisor shall provide such on-site, pre-opening and opening supervision and assistance as the Franchisor deems, in its sole discretion, advisable and subject to the availability of staff.
- 6. The Franchisor shall loan to the Franchisee one set of the Confidential Operating Manuals (the "Manuals") that may include, at the option of Franchisor, one or more training programs on videotape or other electronic media. The Manuals shall include standards and

specifications for procedures, equipment, supplies, inventory, management and operation of the Franchised Business. Manuals may be delivered in hard copy or by electronic media.

- 7. At the Franchisor's sole option and discretion, the Franchisor may provide preopening assistance in the evaluation, selection and supervision of contractors and vendors, monitoring permits and construction, assistance with ordering supplies, installing interior signs, and other pre-opening activities. In the event that Franchisor offers these supplemental services to the Franchisee, the Franchisee shall be required to execute the Pre-Opening Services Agreement, Attachment E to this Franchise Agreement, use the services provided under Attachment E, and the Franchisee shall pay the Franchisor an additional fee of five thousand dollars (\$5,000) for the services for Franchisee's first store to open; four thousand dollars (\$4,000) for Franchisee's second store to open; and, three thousand dollars (\$3,000) each for Franchisee's third and subsequent stores to open.
  - B. After the opening of the Franchised Business:

1The Franchisor shall provide such on-going and general advisory assistance the Franchisor, in its sole discretion, determines to be helpful and necessary for the operation and promotion of the Franchised Business.

- 2. The Franchisor shall continue its efforts to establish and maintain high standards of quality, cleanliness, safety, customer satisfaction and service.
- 3. The Franchisor shall provide to the Franchisee all updates, revisions and amendments to its Manuals, in either printed or electronic format.
- 4. Franchisor may, as it deems necessary and in its sole discretion, coordinate and conduct periodic training programs for its network of Franchisees.
- 5. The Franchisor may, on a periodic basis and as it deems advisable in its sole discretion, conduct inspections of the Franchised Business and evaluate its operation.
- 6. The Franchisor may provide management consulting services for special projects or assistance and shall be entitled to charge a fee that is agreed to by the Franchisee.
- 7. The Franchisor shall have the right to send test customers ("Mystery Shoppers") to the Franchised Business from time to time, and without prior notification to the Franchisee.
- 8. The Franchisor shall, within thirty (30) days after the last day of the annual national meeting and provided the Franchisee and the Store Manager attend that meeting and all required seminars and events sponsored by the Franchisor held during the meeting, and provided the Franchisee is not in default of any Franchise Agreement with the Franchisor, pay to Franchisee one thousand three hundred dollars (\$1,300.00). Notwithstanding anything in this paragraph, if the Franchisee's Sport Clips store licensed under this Agreement has been open less than twelve (12) full calendar months at the time of the annual national meeting, or the Franchisee has been a party to this Franchise Agreement as a renewal or transfer for less than twelve (12) months, the Franchisee's store has been open and operating. The Franchisee must cure any defaults under this Agreement and complete all attendance requirements within seven (7) months of the conclusion of the annual national meeting or the one thousand three hundred dollars (\$1,300.00) reimbursement fee shall irrevocably be forfeited by the Franchisee.

C. At the Franchisor's sole discretion, some or all of the Franchisor's duties may be assigned by the Franchisor to a Sport Clips Area Developer.

# V. DUTIES OF THE FRANCHISEE

- A. The Franchisee understands and acknowledges that the Franchisor's standards of appearance and operation of the Franchised Business are critical to the Franchisor, the Franchisee and other Franchisees in order to (i) satisfy the expectations of the customers of the Franchised Business; (ii) develop and maintain high and uniform operating standards; (iii) increase the awareness of the products and services sold by Franchisees; and (iv) protect the Proprietary Marks, the System, and the Franchisor's trade secrets, reputation and goodwill. Accordingly, the Franchisee shall comply with all aspects of the System as set forth in this Agreement, the Manuals, and otherwise in writing by the Franchisor.
- B. The Franchisee shall, within one year after executing this Agreement, have obtained the Franchisor's approval for the Location, executed Attachment A to this Agreement; signed a lease for the Location that has been approved by the Franchisor, and opened a Sport Clips business at the approved Location. The Franchisor's approval of the lease shall be conditioned upon the landlord's and the Franchisee's execution of Attachment B to this Agreement as an amendment to the lease, and the Franchisee's execution of the Telephone Assignment Agreement that is Attachment C to this Franchise Agreement.
- C. The Franchisee shall commence operation of the Franchised Business within one year after signing the lease for the Location.
- D. Before commencing any construction or leasehold improvements at the Location, the Franchisee shall:
  - 1. Ensure that the Location is in compliance with all applicable local and state laws, regulations, and ordinances including but not limited to all zoning, signage and parking requirements.
  - 2. Have plans drawn up by a store designer or architect approved by the Franchisor; plans must be approved by the Franchisor prior to soliciting bids for construction. Many jurisdictions require an architect and/or engineer to design the space; when this is the case, the Franchisee is encouraged to use the Sport Clips approved and recommended architectural firm to save time, ensure consistency with Sport Clips standards and specifications, and to ensure compatibility/fit with the store fixtures. If another architectural/engineering firm is used, final plans must be submitted to the Franchisor for final approval prior to soliciting bids for construction.
  - 3. Employ a qualified general contractor for the purpose of supervising the construction of the Franchised Business. Prior to employing the contractor, the Franchisee shall submit to the Franchisor a statement identifying the general contractor and describing the general contractor's qualifications and financial responsibility.
  - 4. The Franchisee shall obtain all business licenses, permits and certifications required for lawful construction and ongoing operation of the Franchised Business (including, without limitation, zoning, access, variances, health and safety, sign and fire requirements).

- E. The Franchisee shall construct and equip, at the Franchisee's sole expense, the Location in accordance with Franchisor's standards and specifications. During the period of construction, Franchisee shall provide to Franchisor such periodic progress reports as the Franchisor may, in its discretion require, signed by the Franchisee and its general contractor, warranting that construction is proceeding on schedule and in accordance with the approved final plans and with all applicable laws, ordinances and regulations. The Franchisor shall have the right to inspect the construction at all reasonable times. Franchisee shall promptly notify Franchisor of the date of completion of construction, and the Franchisee shall not open the Franchised Business without the express written authorization of the Franchisor. The Franchisor's authorization to open the Franchised Business may be conditioned upon the Franchisee's strict compliance with the Franchisor's requirements regarding initial inventory, fixtures, furnishings, equipment, and the proper staffing level.
- F. The Franchisee shall comply with the Franchisor's training requirements for the Franchisee, any person acting as the Franchisee's manager, and acting as the Franchisee's employees.
- 1. Prior to the opening of the Franchised Business, the Franchisee shall complete to the Franchisor's satisfaction the Team Leader Orientation self-study program, and the initial training program in Georgetown, Texas. There shall be no additional charge for this initial training, but the Franchisee shall pay all travel expenses to Georgetown, Texas, and living expenses while in Georgetown, Texas, for the Franchisee and all other persons who attend the initial training program on behalf of the Franchisee.

2At all times during this Agreement, the Franchised Business shall be under the direct, on-premises, and full-time supervision of a full-time Manager. If the Franchisee is the Manager, the Franchisee must meet the criteria for a Manager published in the Operating Manual; be trained and certified by the Franchisor; and devote full-time and best efforts to the management of the store. At all times the Franchisee shall be accountable for all operations and the conduct of the Franchisee Business.

- 3. Prior to serving Clients, all persons acting as employees of the Franchisee shall be trained by the Franchisee, by using the Franchisor's training program that includes materials supplied by the Franchisor and purchased by the Franchisee. At the Franchisee's request, the Franchisor shall provide this training to the Franchisee's Manager at no charge other than materials and supplies to the Franchisee so that the Manager can conduct this training. Alternatively, at the Franchisee's request, Franchisor shall provide this training to the Franchisee's employees at no charge to the Franchisee at the Franchised Business other than the cost of materials and supplies. Employee salaries and travel expenses if any shall be at the Franchisee's expense. Franchisees are responsible for hiring, managing and compensating their employees within the laws of any jurisdiction in which they operate and are encouraged to consult their own legal counsel to ensure their compliance with all applicable laws. Franchisee and Franchisor recognize that Franchisor neither dictates nor controls labor and employment matters for the Franchisee's employees.
- 4. At the Franchisee's request, the Franchisor shall at no cost to the Franchisee make available to the Franchisee's employees training that will provide them with the knowledge they need to successfully deliver the Sport Clips Championship Haircut Experience in accordance with the Manuals. Employee salaries, the cost of materials and supplies, and travel expenses, if any, shall be at the Franchisee's expense SCI shall not charge a training fee for SCI's labor in providing the training.

- 5. The Franchisee and the Franchisee's Manager shall be required to attend and complete to the Franchisor's satisfaction any additional training programs that the Franchisor may, from time-to-time, require.
- 6. The Franchisee and the Franchisee's Manager shall be required to attend the national convention sponsored by the Franchisor. The Franchisee shall pay a fee in connection with the national convention that shall not exceed one thousand dollars (\$1,000.00) per person each year.
- G. The Franchisee shall use the premises of the Franchised Business solely for the operation of a Sport Clips store in strict accordance with the Operating Manuals and shall not use the premises of the Franchised Business for any other purpose.
- H. The Franchisee shall continuously maintain the Franchised Business in the highest degree of sanitation, safety, repair and condition as regulatory agencies, governmental agencies and/or the Franchisor may require, and in connection therewith shall make such additions, alterations, repairs and replacements thereto (but not without the Franchisor's prior written consent) as may be required for that purpose, including without limitation, redecorating, replacement of inventory and replacement of obsolete signs, fixtures or materials as the Franchisor may reasonably direct, or as required under the lease for the Franchised Business.
- I. The Franchisee shall operate the Franchised Business in conformity with the uniform methods, standards and specifications, and operating hours as the Franchisor may from time to time prescribe in the Operating Manual to ensure uniformity and a high degree of product quality and service. The Franchisee shall conduct its business in a manner, which reflects favorably at all times on the System and the Proprietary Marks. The Franchisee shall at no time engage in deceptive, misleading or unethical practices or conduct any other act which may have a negative impact on the reputation and goodwill of the Franchisor or any other Franchisee operating under the System.
- J. The Franchisee shall equip and furnish the Franchised Business in accordance with the Franchisor's specifications, and only with equipment, fixtures, furniture, and signs that have been approved by the Franchisor for use in the Franchised Business. The Franchisee shall maintain at the premises of the Franchise Business at least one computerized point-of-sale system approved by the Franchisor. The Franchisee shall promptly obtain, at the Franchisee's expense, any applicable updates to the software for the system as the updates become available.
- i. The Franchisee shall adhere to the then-current Payment Card Industry Standards ("PCI-DSS") or any equivalent security system required by the Franchisor. The Franchisee shall provide the Franchisor, upon the Franchisor's request, with evidence of computer security compliance, which may consist of audits, scanning results or other documentation. The Franchisee shall notify the Franchisor within four (4) business hours upon any suspicion or notification by a third party of a possible security breach of the Franchisee's point-of-sale system.
- K. The Franchisee shall offer for retail sale only such products and services as have been expressly approved in writing by the Franchisor. The Franchisee shall, at all times, maintain at the Franchised Business a level of inventory that is approved by the Franchisor of approved product for retail sale.
- L. The Franchisee shall maintain at the Franchised Business a minimum number of employees as may be prescribed by the Franchisor and in compliance with all applicable federal, state, and local laws and regulations. The Franchisee shall ensure that all employees are competent, trained, and are courteous to the public.

- M. All customer complaints shall be promptly addressed by the Franchisee, and all consumer complaints pending in a legal or administrative forum shall be answered by the Franchisee within ten (10) days after receipt of any such legal proceedings (or such shorter period of time as may be provided by law). A copy of any consumer legal proceeding and the Franchisee's response shall be forwarded to the Franchisor within three (3) business days of the date that response is forwarded to the consumer or the applicable legal authority.
- N. The Franchisee shall permit the Franchisor or its representatives to enter upon the premises of the Franchised Business at any reasonable time for purposes of conducting inspections, taking photographs and interviewing employees and customers. The Franchisee shall cooperate fully with the Franchisor's agents or representatives in such inspections by rendering such assistance as they may reasonably request. The Franchisee shall immediately correct any deficiencies detected during such inspections, including, without limitation, cease all use of products, equipment, inventory, advertising materials, supplies or other items that are not approved by the Franchisor. In the event the Franchisee fails or refuses to correct such deficiencies, the Franchisor shall have the right to enter upon the premises of the Franchised Business, without being guilty of trespass or any other tort, for the purpose of making or causing to be made such corrections as may be required, at the sole expense of the Franchisee, which the Franchisee agrees to pay upon demand.
- O The Franchisee shall at all times use the Franchisee's best efforts to promote and increase the sales and consumer recognition of the products and services offered at the Franchised Business pursuant to the System and the Manuals, to effect the widest and best possible distribution of the Franchisor's products and services from the Franchised Business.
- P. The Franchisee shall not advertise any goods or services offered by the Franchised Business through the Word Wide Web except as specifically approved in writing by the Franchisor.
- Q. The Franchisee shall at all times display the Franchisor's Proprietary Marks and logos at the Franchised Business and on uniforms in the manner prescribed by the Franchisor. The color, design and location of displays shall be specified by the Franchisor and may be changed from time to time in the sole discretion of the Franchisor. The Franchisee shall conspicuously display to customers any sign or notice designated by the Franchisor serving to notify and inform third parties that the Franchisor is engaged in the business of franchising and providing sufficient information to enable third parties to contact the Franchisor to inquire about prospective franchises. The Franchisee shall not display any signs or posters at the premises or elsewhere without the prior written consent of the Franchisor.
- R. The Franchisee shall comply with all requirements set forth in this Agreement, in the Manuals or as the Franchisor may, from time to time, designate in writing.
- S. If franchisees owning 75% or more of the stores in the Franchisee's market area vote to establish a local area Stylist Recruitment Cooperative, the Franchisor shall have the right, but not the obligation, to require that the Franchisee participate in the local area Stylist Recruitment Cooperative. Once such a Cooperative is established, membership by all Sport Clips franchisees in the designated media market coverage area shall be mandatory. A local Stylist Recruitment Cooperative can, by a majority vote of its members, assess the Franchisee a fee not to exceed 1% of Net Sales and can establish a minimum fee not to exceed \$100 per week for each individual Franchised Business owned by the Franchisee. The rules of the local Cooperative will be established by the adoption of bylaws, which shall be subject to the approval of the Franchisor.

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T. In the event the Franchisor has assigned to the Franchisee an email account, the Franchisee shall check the email account at least one time each week for communications, updates, and Notices from the Franchisor and, if requested, promptly acknowledge receipt of the emailed communication, update or Notice.

# VI. PROPRIETARY MARKS

- A. The Franchisee and the Franchisor agree that this license to use the Proprietary Marks applies only to their use in connection with the operation of the Franchised Business conducted at the Location, and that the license includes only such Proprietary Marks as are now or may hereafter be designated by the Franchisor in writing for use with the licensed System.
- B. The Franchisor has the exclusive right to license the Proprietary Marks and the identification schemes, standards, specifications, operating procedures and other concepts embodied in the System. Any unauthorized use of the System and the Proprietary Marks is and shall be deemed an infringement of the Franchisor's rights and a breach of this Agreement. Except as expressly granted by this Agreement, the Franchisee acquires no right, title or interest in the System or in the Proprietary Marks. Any and all good will associated with the System or the Proprietary Marks shall inure exclusively to the Franchisor. Upon the expiration and termination of this Agreement, the Franchisee shall not be entitled to any compensation attributable to any goodwill associated with the Franchisee's use of the System or of the Proprietary Marks.
- C. Franchisee shall promptly notify the Franchisor of the attempt by any person or entity, other than the Franchisor or its licensees, to use the Proprietary Marks or any colorable variation thereof, or any other name, mark or symbol in which the Franchisor claims a proprietary interest, or which is confusingly similar to the Proprietary Marks. Franchisee shall notify the Franchisor promptly of any litigation involving the Proprietary Marks that is instituted by any person or firm against Franchisee. Notwithstanding the lack of an obligation on the part of the Franchisor to assume responsibility for control of any such litigation, Franchisee shall, immediately upon receiving notice thereof, grant to the Franchisor the option to defend the litigation. Within ten (10) days of receipt of the written notice from the Franchisee, the Franchisor shall notify Franchisee of its election to either defend and assume control of such litigation or decline to defend and assume control the litigation. In the event the Franchisor elects to defend and control such litigation, the Franchisor may, without the consent of Franchisee, settle or compromise any such claims on such terms as the Franchisor, in its sole discretion, may deem appropriate, provided that any monetary settlement entered into without the consent of Franchisee will be paid by the Franchisor. In the event the Franchisor does not elect to defend and assume control of the litigation, the Franchisee shall not settle or otherwise compromise any claims regarding the Proprietary Marks on terms that are not first approved by the Franchisor. The Franchisor shall defend and indemnify the Franchisee from any claims or litigation arising under the Franchisee's use of the Proprietary Marks that arise subsequent to the date of this Agreement, provided the Franchisee has not used the marks in an unauthorized manner. The Franchisor may, in its sole discretion and at its sole expense, settle or compromise any such claims on such terms as the Franchisor deems appropriate and any settlement entered into shall be paid by Franchisor.
- D. The Franchisee shall not use the Proprietary Marks or any part or form of the Proprietary Marks as part of the Franchisee's corporate or other legal name, or hold out or otherwise employ the Proprietary Marks to perform any activity, or to incur any obligation or indebtedness, in such a manner that could reasonably result in making the Franchisor responsible

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or liable for that obligation or debt. The Franchisee shall display within the Franchised Business a prominently visible sign stating that the Franchisee's business is independently owned by the Franchisee and that the business is operated pursuant to a Franchise Agreement with the Franchisor.

- E. In addition to all other obligations of the Franchisee with respect to the Proprietary Marks licensed herein, the Franchisee agrees:
- 1. To refrain from using any of the Proprietary Marks, or any part or form thereof, in conjunction with any other word or symbol without the Franchisor's prior written consent.
- 2. To feature and use the Proprietary Marks solely in the manner prescribed by the Franchisor and not use the Proprietary Marks on the World Wide Web or as part of any e-mail address except as approved in writing by the Franchisor.
- 3. To observe all such requirements with respect to service mark, trademark and copyright notices, fictitious name registrations, and the display of the legal name or other identification of the Franchisee as the Franchisor may direct in writing from time to time.
- 4. To use, promote and offer for sale under the Proprietary Marks only those products and services which are authorized by the Franchisor.
- 5. To execute all documents requested by the Franchisor or its counsel that are necessary to obtain protection for the Proprietary Marks or to maintain their continued validity and enforceability, and to take no action that would jeopardize the validity or enforceability of such marks.
- F. In the event the trade name "Sport Clips" is not available for use in any particular area, the Franchisor shall designate a trade name and logo for use by the Franchisee which shall become part of the Proprietary Marks, and the Franchisor shall have no liability to the Franchisee for any senior users that may claim rights to the Proprietary Marks

#### VII. CONFIDENTIAL OPERATING MANUALS

A. The Franchisee will conduct the business licensed under this Franchise Agreement in accordance with the Franchisor's Confidential Operating Manuals (the "Manuals") that the Franchisee acknowledges having received on loan from the Franchisor for the Franchisee's use during the term of this Franchise Agreement. Franchisee expressly agrees that any personnel policies or procedures made available in the Manuals are for Franchisee's optional use and are not mandatory. Franchisees are responsible for hiring, managing and compensating their employees within the laws of any jurisdiction in which they operate and are encouraged to consult their own legal counsel to ensure their compliance with all applicable laws. Franchisee and Franchisor recognize that Franchisor neither dictates nor controls labor and employment matters for the Franchisee or the Franchisee's employees.

- B. The Franchisee will at all times treat the Manuals, which include all training materials, created or approved for use in the operation of the Franchised Business, as confidential, proprietary information of the Franchisor disclosed to the Franchisee under an agreement of confidentiality, and shall use all reasonable efforts to maintain such information secret and confidential. The Franchisee will not at any time, without the Franchisor's prior written consent, copy, duplicate, record, or distribute any part of the Manuals, or any other operating instructions, standards or procedures or training materials disclosed to the Franchisee by the Franchisor. The Franchisee shall not allow any person to duplicate or copy any such material and shall obligate all employees to abide by the terms of this provision and keep and maintain such information secret and confidential, and refrain from the use of the information in any other business or activity except that which is licensed by this Agreement. Only employees that need to have access to the Manuals during the normal course of business shall have access to the Manuals. Upon the expiration or termination of this Franchise Agreement, the Franchisee shall promptly delete any electronic copies of the Manuals and/or destroy any paper copies of the Manuals.
- C. The Manuals, including training materials, shall be provided to the Franchisee in electronic format, and remain the sole property of the Franchisor. The Franchisor may from time to time revise the content of the Manuals without the consent of the Franchisee, and the Franchisee will observe and comply with the Manuals in the amended form. The Franchisee will at all times ensure that the Franchisee's copy of the Manuals is kept current and up to date. Additional or replacement portions of the Manuals shall, immediately upon receipt, be included with the Franchisee's copy of the Manuals and supersede any sections of the Manual as directed by the Franchisor. In the event of any dispute as to the contents of the Manual, the terms of the master copy maintained by the Franchisor at its primary office shall be controlling. In the event the Franchisee requests from the Franchisor a paper Manual, the Franchisee shall pay a fee in the amount of two hundred and fifty dollars (\$250.00) per Manual or one thousand dollars (\$1,000) per set of Manuals.

# VIII. ACCOUNTING, INSPECTIONS AND RECORDS

- A. The Franchisee shall maintain and preserve during the term of this Agreement and for not less than three (3) years after the expiration or termination of this Agreement, full, complete and accurate books, financial records and accounts in the form and manner prescribed by the Manuals or otherwise in writing by the Franchisor.
- B. The Franchisor shall have the right to poll by high speed Internet connection or other means the Franchisee's computerized point of sale system to obtain any and all information the Franchisor deems necessary to its monitoring of the Franchised Business, including Net Sales and any other information that is recorded by the computerized system. All such information received by Franchisor will be treated as confidential information and will not be made available to any third party without the consent of the Franchisee, except that comparative store data including Net Sales may be distributed to other franchises in the system by the Franchisor.
- C. The Franchisee shall provide to the Franchisor, on a quarterly basis, unaudited profit and loss statements for the Franchised Business, in the format prescribed in the Manuals, within thirty (30) days of the end of each calendar quarter. During the term of this Agreement, the Franchisor requires the Franchisee to use a standardized on-line accounting system provided by a third-party, and as directed by the Franchisor, and the Franchisor shall have the right to access the Franchisee's accounting records and compile data from those records and reports. The Franchisor shall be entitled to use the compiled information for comparative purposes and use the compiled information for any lawful purpose. The Franchisee shall pay to the Franchisor or to the third-party providing the on-line accounting service a monthly fee for the service that shall not, for the term of this Franchise Agreement, exceed seventy-five dollars (\$75.00) per month.

- D. The Franchisee shall provide to the Franchisor on an annual basis financial statements for the Franchised Business that are prepared in accordance with Generally Accepted Accounting Procedures (GAAP), within ninety (90) days of the close of the Franchisee's fiscal year. Upon the written request of the Franchisor, Franchisee shall provide to the Franchisor copies of federal and state income tax returns for the Franchisee and the Franchised Business, as well as quarterly or monthly state sales tax returns. The annual financial statements and each annual tax return shall be prepared or reviewed by an independent public accountant and signed by the Franchisee attesting that the statements are true and correct.
- E. Upon the Franchisor's request, the Franchisee shall submit copies of the Franchisee's invoices for goods purchased from all suppliers and copies of the Franchisee's operating reports to its landlord and/or shopping mall operator. The Franchisee hereby grants the Franchisor the right to independent access to the Franchisee's accounts and records with any vendor approved by the Franchisor for the purposes of verifying sales data and product purchases.
- F. The Franchisee shall submit to the Franchisor such other financial and operating data and information as the Franchisor may request.
- G. The Franchisor or its designated agents shall have the right at all reasonable times to audit, examine and copy, at the Franchisor's expense, all books, financial records, receipts, bank statements and tax returns of the Franchisee. The Franchisor shall also be entitled to review the tax returns of any individual who has an ownership interest in the Franchised Business or the Franchisee. If an inspection should reveal that Net Sales have been understated through any report to, or polling by, the Franchisor, the Franchisee shall immediately pay to the Franchisor the amount owed plus interest at a rate of ten percent (10%) per annum of the underpaid amount. If any inspection or audit discloses that Net Sales have been understated during any four (4) week period by two percent (2%) or more through any report to, or polling by, the Franchisor, the Franchisee shall then also pay for the Franchisor's costs in connection with the inspection or audit, including reasonable accountants' and attorneys' fees.
- H. If any report required by this Article is not made on a timely basis, the Franchisee shall pay to the Franchisor one hundred dollars (\$100.00) for each week, or portion of a week, that the Franchisee has not submitted the required report, not as a penalty, but as liquidated damages incurred by the Franchisor.

# IX. ADVERTISING

- A. The Franchisee shall not use any advertising or promotional plans or materials that have not been approved in writing by the Franchisor, and the Franchisee shall cease to use any plans or materials promptly upon notice by the Franchisor. The Franchisee shall submit to the Franchisor for its prior written approval, samples of all promotional and marketing materials in whatever form that the Franchisee desires to use and which have not been previously supplied or approved by the Franchisor. If the Franchisor does not respond to the request to use advertising materials submitted by the Franchisee within thirty (30) days, the Franchisee shall be entitled to use the submitted materials until receiving notice otherwise from the Franchisor.
- B. The Franchisor may, in its sole discretion, establish and maintain an Advertising and Promotion Fund (the "Fund"). All Advertising and Promotion Contributions made by the Franchisee shall be deposited by the Franchisor into the Fund. The Franchisor may make a reasonable allocation for its overhead expenses incurred in connection with the administration and management of the Fund, including employee salaries. However, in no event shall

administration and management expenses of the Fund exceed twenty percent (20%) of the collected amount.

- C. The Franchisor shall spend at least eighty percent (80%) of the Fund on advertising and promotion of the Proprietary Marks and systemwide stylist recruitment as the Franchisor deems, in its sole discretion, to be useful and appropriate. The Franchisor does not promise or represent to the Franchisee that any particular level or amount of Advertising and Promotion Contributions made by the Franchisee to the Fund will be used for advertising or promotion in the Franchisee's Protected Territory or region. The Franchisor's determination of the allocation and use of the Contributions to the Fund shall not be challenged or contested by the Franchisee.
- D. If Contributions made by the System to the Fund are not spent in the fiscal year in which they made, the Contributions shall remain in the Fund for use during the following year. It is understood and agreed that the Franchisor shall allocate advertising funds as it deems, in its sole discretion, to be appropriate.
- E. If franchisees owning 75% or more of the stores in your market area vote to establish a local area advertising cooperative, the Franchisor shall have the right, but not the obligation, to require that the franchisees in that designated media market coverage area, including the Franchisee, form a local area advertising cooperative. Once such a cooperative is established, membership by all Sport Clips franchisees in the designated media market coverage area shall be mandatory. A local advertising cooperative can, by a majority vote of the member, assess each Franchisee up to \$300 per week for each individual Franchised Business owned by the Franchisee. The rules of the local cooperative will be established by the adoption of bylaws, which shall be subject to the approval of the Franchisor.
- F. The Company may, in its sole discretion, initiate and promote national, regional and local marketing programs that include coupons and discounts. Coupons and discount offers may be advertised through direct mail, newspaper advertisements, radio, or any other medium chosen or approved by the Company. The Franchisee shall accept and redeem all such coupons, and honor all discounts included in any marketing program approved by or sponsored by the Company, but in no event shall the Franchisee be required to redeem coupons or honor discounts that collectively exceed a redeemed value of five thousand dollars (\$5,000.00) per calendar year.

# X. INSURANCE

- A. Prior to the opening of the Franchised Business and prior to the commencement of any construction at the Location, the Franchisee shall obtain, and thereafter maintain in full force and effect during the term of this Agreement, insurance that protects the Franchisee, the Franchisor, any Area Developer that is assigned to the Franchisee's Territory, and their respective officers, directors, partners and employees, against any loss, liability, personal injury, death, property damage or expense whatsoever from fire, lightning, theft, vandalism, malicious mischief and the perils included in the extended coverage endorsement, arising or occurring upon or in connection with the Franchised Business or the construction of or leasehold improvements to the Franchised Business, or by reason of the operation or occupancy of the Franchised Business.
- B. The Franchisee shall submit to the Franchisor proof of insurance required by this Agreement prior to construction of the Franchise Business. Such insurance policy or policies shall be written by an insurance company satisfactory to the Franchisor in accordance with the standards and specifications set forth in the Manuals or otherwise in writing, and shall include, at a minimum (except as additional coverage and higher policy limits may reasonably be specified from time to time by the Franchisor in the Manuals or otherwise in writing) the following:

- 1. Comprehensive general liability insurance, including contractual liability, broad form property damage, personal injury, advertising injury, product liability, non-owned and hired auto liability, completed operations and independent contractors coverage, and fire damage coverage in the amount of at least two million dollars (\$2,000,000), or such higher amount as required by the lease, combined single limit, and naming the Franchisor and the Area Developer, if applicable, as an additional insured in each such policy or policies.
- 2. Worker's compensation and employer's liability insurance as well as such other insurance as may be required by statute or rule of the state in which the Franchised Business is located and operated.
- 3. Fire, vandalism and extended coverage insurance with primary and excess limits of not less than the full replacement value of the Franchised Business and its furniture, fixtures and equipment.
- 4. Business interruption insurance in amounts equal to at least the average annual royalties and Advertising and Promotion Fund Contributions payable to the Franchisor, but in no event not less than two hundred thousand dollars (\$200,000) annual coverage.
- 5. Professional liability insurance (Barbers and Beauticians) in the amount of at least one million dollars (\$1,000,000), combined single limit, and naming the Franchisor as an additional insured in each such policy or policies (which may be included in the basic policy by some insurers, or may be written as a separate policy by others).
- 6. A stand alone and separate Employment Practices Liability insurance policy ("EPL Insurance") in the amount of at least five hundred thousand dollars (\$500,000), combined single limit, and naming the Franchisor as an additional insured, with the ability of the Franchisor to retain its own and separate counsel.
- C. The Franchisee shall not employ any general contractor to work at the Location unless the contractor submits to the Franchisee proof of comprehensive general liability insurance (with comprehensive automobile liability coverage for both owned and non-owned vehicles, builder's risk, product liability and independent contractors coverage) in at least the amount of one million dollars (\$1,000,000) with the Franchisor and any applicable Area Developer named as an additional insured, and worker's compensation and employer's liability insurance as required by state law. A copy of the Certificates of Insurance for all coverage shall be provided to the Franchisor prior to the commencement of construction of the leasehold improvements.
- D. Should the Franchisee fail to procure or maintain the insurance required by this Agreement, the Franchisor shall have the right, but not the obligation, to procure such insurance for the benefit of the Franchisee, and the Franchisee shall promptly reimburse the Franchisor for the insurance premiums, together with a reasonable fee for the Franchisor's expenses in obtaining the insurance. The Franchisor may recover such reimbursement and expenses by drafting directly from the Franchisee's bank account.

#### XI. TRANSFER OF INTEREST AND INCAPACITY OF FRANCHISEE

- A. The Franchisor shall have the unencumbered right, at any time, to assign this Agreement, and all or part of its rights and privileges hereunder, to any person, firm, corporation or other business entity.
  - B. Neither the Franchisee, nor any of the Franchisee's shareholders, members, or

partners, if any, shall transfer or sell five percent (5%) or more of the assets used in the Franchised Business, or mortgage or pledge as security any part of this Franchise Agreement, without obtaining the Franchisor's prior written consent.

- C. If the Franchisee or any person with an ownership interest in the Franchised Business desires to accept an offer from a third party to purchase the Franchised Business in whole or in part, the Franchisee shall notify the Franchisor in writing and send a written copy of the signed offer to purchase. The Franchisor shall have the option, but not the obligation, exercisable within thirty (30) days after receipt of such written notification, to purchase the ownership interest on the same terms and conditions offered by the third party.
- 1. Any material change in the terms of any offer prior to closing shall constitute a new offer subject to the same right of first refusal by the Franchisor as in the case of an initial offer.
- 2. In the event that the Franchisor exercises its option to purchase the Franchised Business under this Section, the closing of the purchase shall occur by the later of: (i) the closing date specified in the third-party offer; or (ii) within sixty (60) days from the date the Franchisor sends written notice exercising its option.
- 3. In the event the consideration, terms and/or conditions offered by a third party are such that the Franchisor may not reasonably be required to furnish the same consideration, terms and/or conditions, then the Franchisor may purchase the ownership interest for the reasonable equivalent in cash. If Franchisor and Franchisee cannot agree, within a reasonable time, on the reasonable equivalent in cash of the consideration, terms and/or conditions offered by a third party, then each party, at its own expense, will designate an independent appraiser. The two appraisers attempt to agree as to the value and if they cannot agree to a value within in ten (10) days, the appraisers shall select a third independent appraiser and the independent appraiser's determination shall be final and binding. The cost of the third appraiser shall be borne equally by the Franchisor and the Franchisee. In the event the consideration, terms and/or conditions offered by a third party include the purchase of a business entity owned by the Franchisee that operates or has an interest in the Franchised Business, the Franchisor shall have the option to purchase only the assets of the Franchised Business at a price that is equivalent to the price offered by the third party to purchase the business entity.
- D. The Franchisee must first obtain the Franchisor's written approval before the transfer or sale of any controlling interest in the Franchised Business. Neither the rights under this Agreement nor any part of the Franchised Business shall be transferred, sold, or assigned to another unless the Sport Clips store licensed by this Agreement has been open and operating for a minimum of three (3) months. The Franchisor's approval to a proposed transfer or assignment shall not be unreasonably withheld, but shall be conditioned upon the following:
- 1. The Franchisee shall not be in default of any part of this Agreement or any other Agreement between the Franchisee and Franchisor, including, but not limited to, monetary default.
- 2. The Franchisee and each of its partners, shareholders, officers and directors, if applicable, shall have executed a general release under seal, in a form satisfactory to the Franchisor, of any and all claims against the Franchisor and its officers, directors, shareholders and employees in their corporate and individual capacities.
- 3. The transferee shall demonstrate to the Franchisor's satisfaction that the transferee meets the Franchisor's educational, managerial and business standards; possesses a good moral character, business reputation and credit rating; has the aptitude and ability to operate

the Franchised Business (as may be evidenced by prior related experience, Franchisor's testing criteria or otherwise); has at least the same managerial and financial criteria required of new Franchisees; and has a credible plan and sufficient financial resources to adequately support the acquired location(s), especially if acquiring multiple locations.

- 4. In the event the transferee is an existing Sport Clips franchisee, the transferee shall not be in default, or have a history of being in default, of any existing Sport Clips franchise or other agreements with the Franchisor and show that the transferee has the financial resources and the ability to adequately operate and support additional Sport Clips stores.
- 5. The transferee shall enter into a written assignment, under seal and in a form satisfactory to the Franchisor, assuming and agreeing to discharge all of the Franchisee's obligations under this Agreement, and, if the transferee is not an individual, then the shareholders, partners or other owners of the transferee shall jointly and severally guarantee the obligations of the Franchisee under this Agreement in writing in a form satisfactory to the Franchisor. In the alternative, and at the Franchisor's option, the transferee shall execute the then-current form of the Sport Clips Franchise Agreement which may contain terms that are materially different from this Agreement, with a term ending on the expiration date of this Agreement but including any renewal terms as may be provided by this Agreement.
- 6. At least ten (10) days prior to the date of the transfer, the transferor must renovate and upgrade the Franchised Business to conform to the then-current specifications of the Franchisor.
- 7. The Franchisee shall be released from liability to the Franchisor for all obligations under the Franchise Agreement assumed by the transferee, except that the Franchisee shall continue to remain bound by all post-term covenants and obligations contained in this Agreement.
- 8. At the transferee's expense, and after signing the Sport Clips Franchise Agreement but prior to the transferee's commencement of operations of the new-acquired transferred Sport Clips store or stores, the transferee and its manager and employees shall complete any training programs then in effect for current franchisees upon such terms and conditions as the Franchisor may reasonably require except that, if the manager and employees of the Franchised Business have been trained previously by the Franchisor, they may not be required to attend any additional training programs as a result of the transfer if the Franchisor is satisfied that no further training is required.
- 9. The Franchisee shall pay to the Franchisor a transfer fee of five thousand dollars (\$5,000) for the first Franchised Business that is transferred and, provided the transfers take place in one simultaneous transaction, a transfer fee of one thousand dollars (\$1,000) for each additional Franchised Business (or license to open a Franchised Business) that is transferred.
- 10. The Franchisee must provide the Franchisor with a fully executed copy of the purchase and sale agreements of purchase and sale between the Franchisee and the transferee.
- 11. In the event the transferee was referred to the Franchisee by a business broker with whom the Franchisor has an on-going relationship, the Franchisee shall pay to that business broker the standard fee charged by the broker for similar transactions.
- E. The Franchisee must obtain the Franchisor's written approval before the transfer or sale of any controlling interest in the Franchised Business to a corporation, limited liability company, partnership, or other business entity. The Franchisor's approval shall not be unreasonably withheld, but shall be conditioned upon the following:

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- 1. The Franchisee shall be a newly organized business entity (unless such entity already has an existing relationship with the Franchisor) and the entity's articles of formation provide that the entity's business shall be confined to the operation and management of Sport Clips franchises.
- 2. The Franchisee shall provide the Franchisor with a true and correct copy of the business entity's articles of formation, state certificates of formation, bylaws, and any other similar documents requested by the Franchisor.
- 3. All owners of the business entity, regardless of the percentage of ownership, shall jointly and severally guarantee all obligations of the business entity under the Franchise Agreement, and agree to be personally bound by all post-termination covenants.
- 4. In the event the business entity issues any certificates of ownership, including but not limited to stock certificates, the certificates of ownership shall state in bold face and capital letters that the sale, transfer, assignment, pledge or encumbrance of the certificates of ownership are subject to the terms and conditions of a Franchise Agreement with Sport Clips, Inc. and the Franchisee.
- 5. The Franchisee shall maintain and provide to the Franchisor upon request a current list of all individual owners or partners of the business entity, together with the addresses and telephone numbers of each owner or partner.
- 6. The business entity shall file an assumed name registration with the county clerk of each county in which the Franchisee operates, and any other government agency that requires such a filing, stating that it is doing business under the name "Sport Clips," along with the business entity's legal name, and a copy of the filing shall be supplied to the Franchisor.
- F. The Franchisee and anyone with an ownership interest in the Franchised Business must obtain the Franchisor's written approval before offering any ownership interest in the Franchised Business to the public by private or public offering or any stock exchange. The Franchisor's approval shall not be unreasonably withheld, but shall be conditioned upon the following:
- 1. All materials required by federal or state law, as well as any materials to be used to exempt the offering, shall be submitted to the Franchisor for review at least sixty (60) days prior to such documents being filed with any government agency or distributed to investors. Under no circumstances shall the Franchisee or anyone with an ownership interest in the Franchised Business imply by the use of the Proprietary Marks or otherwise that the Franchisor is participating in an underwriting, issuance or offering of the Franchisee's securities.
- 2. The Franchisee and any other participants in the offering must fully indemnify the Franchisor in connection with the offering pursuant to an indemnity agreement in form and substance satisfactory to the Franchisor and its counsel. For each proposed offering, the Franchisee shall pay to the Franchisor a non-refundable fee of no less than ten thousand dollars (\$10,000) to reimburse the Franchisor for its reasonable costs and expenses associated with reviewing the proposed offering, including, without limitation, legal and accounting fees.
- G. Upon the death, mental incapacity or disability of the Franchisee or any person with an ownership interest in the Franchised Business, the Franchisor shall consent to the transfer of the ownership interest in the Franchised Business and in this Agreement to the spouse, heirs or relative by blood or by marriage, of the deceased, incapacitated or disabled person, whether

such transfer is made by will or by operation of law, if such person or persons meet the Franchisor's standards as set forth in Section XI.D. of this Agreement. If the transfer is not approved by the Franchisor, the executor, administrator or personal representative of the deceased, incapacitated or disabled person shall transfer the interest to a third party approved by the Franchisor within six (6) months after such death, mental incapacity or disability. Such transfer shall be subject to the Franchisor's right of first refusal and to the same conditions as set forth in Section XID of this Agreement.

H. In the event that the Franchisee or the Franchisee's owners are absent or incapacitated for any reason, and in order to protect the Franchised Business and to prevent injury to the goodwill and reputation of the Proprietary Marks, the Franchisor shall have the right, but not the obligation, to operate the Franchised Business for as long as the Franchisor deems necessary and practical. If the Franchisor elects to operate the Franchised Business, all revenues from the operation of the Franchised Business during the period of operation by the Franchisor shall be kept in a separate account. All expenses of the Franchised Business, including but not limited to Royalty Fees, Advertising and Promotion Fund Contributions, SCWMMRF Contributions, Training Fees, any applicable Cooperative Fees, and compensation and expenses for the Franchisor's representative, shall be charged to and paid from the account. Disbursements to Franchisee will be made periodically at the sole discretion of Franchisor, taking into consideration the reasonable and necessary needs of the business. If the Franchisor elects to operate the Franchised Business under this Section on behalf of the Franchisee, the Franchisee shall indemnify and hold harmless the Franchisor from any and all claims arising from the acts and omissions of the Franchisor and its representatives in the operation of the Franchised Business.

#### XII. DEFAULT AND TERMINATION

- A. The Franchisee shall be deemed to be in default and the Franchisor may, at its option, terminate this Agreement and all rights granted hereunder, without affording the Franchisee any opportunity to cure the default, effective immediately upon receipt of notice from the Franchisor to the Franchisee, upon the occurrence of any of the following events:
- 1. If the Franchisee becomes insolvent or makes a general assignment for the benefit of creditors, or if a petition in bankruptcy is filed by the Franchisee or such a petition is filed against and consented to by the Franchisee, or if the Franchisee is adjudicated bankrupt, or if a bill in equity or other proceeding for the appointment of a receiver of the Franchisee or other custodian for the Franchisee's business or assets is filed and consented to by the Franchisee, or if a receiver or other custodian (permanent or temporary) of the Franchisee's business or assets is appointed by any court of competent jurisdiction, or if proceedings for a conference with a committee of creditors under any state, federal or foreign law should be instituted by or against the Franchisee, or if a final judgment remains unsatisfied or of record for thirty (30) days or longer (unless supersedes bond is filed), or if execution is levied against the Franchisee's operating location or property, or if any substantial real or personal property of the Franchised Business shall be sold after levy thereupon by any sheriff, marshal or constable.
- 2. If the Franchisee ceases to do business at the Location for five (5) or more consecutive business days, relocates the Franchised Business without the Franchisor's consent, or loses the right to possession of the premises upon which the Franchised Business is located or otherwise forfeits the right to do or transact business where the Franchised Business is located; provided, however, that if any such loss of possession results from the governmental exercise of the power of eminent domain, or if, the premises are damaged or destroyed by a disaster such that they cannot, in the Franchisor's judgment, reasonably be restored within one hundred twenty (120) days, and the landlord (if the business location is leased) releases Franchisee from the

applicable lease, then, the Franchisee shall have ninety (90) days to identify an alternative location within the same market area as the Location for the operation of the Franchised Business (the "Substituted Site") and submit all information reasonably requested by the Franchisor in connection with the Substituted Site for its review and approval. Notwithstanding the foregoing, the Franchisor shall have a right to terminate this Agreement if the Franchisee is not in possession of the Substituted Site and open for business to the general public within six (6) months of its receipt of the Franchisor's approval.

- 3. If the Franchisee misuses or makes any unauthorized use of the Proprietary Marks, engages in any business or markets any service or products under a name or mark which is confusingly similar to the Proprietary Marks.
- 4. If the Franchisee attempts to modify the computerized point-of-sale computer system software without the prior written approval of Franchisor.
- 5. If the Franchisee understates by five percent (5%) or more its Net Sales in connection with any report required to be submitted to the Franchisor.
- 6. If a threat or danger to public safety results from the construction, maintenance or operation of the Franchised Business, or if the Franchisee operates the Franchised Business in an unlawful manner or without the proper licenses.
- 7. If the Franchisee is convicted of a crime of moral turpitude or any other crime or offense that the Franchisor reasonably believes is likely to have an adverse effect on the System and the Proprietary Marks, or if a judgment or a consent decree is entered against the Franchisee, or any of its officers, directors, shareholders or partners in any civil case or proceeding involving allegations of fraud, racketeering, unfair or improper trade practices or similar claim which the Franchisor reasonably believes is likely to have an adverse effect on the System or the Proprietary Marks.
- 8. If the Franchisee fails to obtain and maintain all required licenses under state and local law, so that the business is no longer able to operate as a Sport Clips franchised business.
- 9. If the Franchisee purports to transfer any rights or obligations under this Agreement to any third party without the Franchisor's prior written consent, or if the Franchisee moves or changes the Location without the Franchisor's prior consent.
- 10. If the Franchisee discloses, divulges or disseminates to an unauthorized third party the contents of the Manuals or any other designated trade secrets or confidential information provided to the Franchisee by the Franchisor.
- 11. If the Franchisee knowingly maintains false books or records or submits any false statements, applications or reports to the Franchisor.
- 12. If the Franchisee fails to present a Location for the Franchised Business and obtain the Franchisor's approval of the Location, or fails to sign the lease for the Location, or fails to open the Franchised Business within the time frames set forth in this Agreement.
- 13. If the Franchisee receives three (3) or more notices of default within any consecutive twenty-four (24) month period during the term of this Franchise Agreement, whether or not such defaults are timely cured by the Franchisee.

- 14. If the Franchisee defaults under its lease agreement for the Location and fails to cure the default within the applicable grace period.
- 15. If any other agreement, including any other Franchise Agreement, to which the Franchisee and the Franchisor are parties, or to which any of the Guarantors of this Franchise Agreement have also guaranteed, is terminated as a result of the Franchisee failing to cure any default within the grace period (if any) provided for in that agreement.
- 16. If the Franchisee makes any unauthorized sale of product that violates approved vendor or manufacturer policies regarding sale of product, such as re-selling professional hair care products to wholesalers or other retailers.
- B. The Franchisee shall have thirty (30) days after receiving from the Franchisor a written notice of default to remedy any default described below. If any such default is not cured within that time, or such longer period as required by applicable state law, this Agreement, at Franchisor's option, shall terminate without further notice to the Franchisee effective immediately upon the expiration of the thirty (30) day period. Such defaults shall include, without limitation, the occurrence of any of the following events:
- 1. If the Franchisee fails, refuses or neglects to pay promptly any monies owed to the Franchisor, its subsidiaries or affiliates, or to suppliers approved by the Franchisor, when due.
- 2. If the Franchisee fails to maintain any of the standards or procedures prescribed by the Franchisor in this Agreement, the Manuals, any other written agreements between the parties or otherwise.
  - 3. If the Franchisee fails to comply with any material provision of this Agreement.
- 4. If the Franchisee fails to maintain and submit to the Franchisor any financial reports or statements required by this Agreement, including tax returns and bank statements.
- 5. If the Franchisee fails to install and maintain in good working condition computer hardware and software for a point-of-sale system as specified in the Manuals or fails to set up the point-of-sale system so that Franchisor can access the system to download data by high-speed Internet connection during store hours or after the store is closed each evening.
- 6. If the Franchisee fails to maintain signage as required by the Franchisor in the Manuals.
- 7. If the Franchisee, the Franchisee's manager or employees fail to attend and successfully complete any mandatory training program as required by the Franchisor. Attendance at the annual conference is mandatory and failure of the Franchisee and/or Franchisee's store manager to attend this conference shall be a default under this section.
- 8. If the Franchisee fails to obtain the prior written approval of the Franchisor of any and all advertising, marketing or promotional plans and materials used by the Franchisee in connection with its promotion of the Franchised Business or otherwise fails to comply with Franchisor's policies and procedures with respect to advertising, marketing or promotion.
- 9. If the Franchisee fails, refuses, or neglects to pay promptly when due any monies owing to a local area advertising cooperative or a local stylist recruitment cooperative of which the Franchisee is a member.

- 10. If the Franchisee fails to obtain and maintain all required licenses under state and local law, even if the business is able to continue to operate as a Sport Clips franchised business.
- 11. If the Franchisee offers through the Franchised Business or at the Location any product or service that is not approved by the Franchisor.
- C. Termination of this Agreement for the reasons described in this Section shall be in addition to any other remedy that the Franchisor shall have in law or equity.

# XIII. OBLIGATIONS UPON TERMINATION OR EXPIRATION OF FRANCHISE AGREEMENT

- A. Upon termination or expiration of this Agreement, all rights granted to the Franchisee under this Agreement shall terminate immediately and the Franchisee shall have no further right to operate the Franchised Business.
- B. Upon the termination or expiration of this Agreement, the Franchisee shall immediately cease to operate the Franchised Business and shall not thereafter, directly or indirectly, represent to the public or hold that the Franchisee is a Sport Clips franchisee.
- C. Upon the termination or expiration of this Agreement, The Franchisee shall immediately cease to use, in any manner whatsoever, the Proprietary Marks, the Manuals, trade dress, customer database, programs, literature, and all procedures and techniques associated with the System and the name "Sport Clips."
- D. Upon the termination or expiration of this Agreement, the Franchisee shall cancel any assumed name or equivalent registration which contains the Proprietary Marks or any other trademark, trade name or service mark of the Franchisor, and the Franchisee shall furnish the Franchisor with evidence satisfactory to the Franchisor of compliance with this obligation within thirty (30) days after termination or expiration of this Agreement.
- E. Upon the termination or expiration of this Agreement, the Franchisee shall, at the Franchisor's option and upon the Franchisor's request, assign to the Franchisor any interest that the Franchisee has in any lease or sublease for the premises of the Franchised Business, and/or sell to the Franchisor any furniture, equipment, supplies or signs used in the Franchised Business.
- 1. In the event the Franchisor elects to exercise its option to acquire the lease or sublease of the Franchised Business, the Franchisor shall provide the Franchisee written notice of the Franchisor's election to exercise the option within thirty (30) days of the date of termination or expiration of the Franchise Agreement.
- 2. In the event the Franchisor elects to purchase from the Franchisee any furniture, equipment, supplies and signs used in the Franchised Business, the Franchisor shall provide the Franchisee written notice of the Franchisor's election to exercise the option within thirty (30) days of the date of termination or expiration of the Franchise Agreement. If the Franchisor elects to buy the furniture, equipment, supplies and signs, the Franchisor shall compensate the Franchisee for these items at the lesser of the (i) the Franchisee's book value, or (ii) fair market value. The Franchisor shall be entitled to deduct from the purchase price any sums of money owed by the Franchisee to the Franchisor. If Franchisor and Franchisee cannot agree, within a reasonable time, on the fair market value of the items to be purchased by the Franchisor, then each party, at its own expense, shall designate an independent appraiser; the two appraisers will then attempt to agree as to the value. In the event that the two appraisers cannot agree in a reasonable time,

then they will select a third independent appraiser and his determination shall be final and binding. The cost of the third appraiser shall be borne equally by both parties.

- F. Upon the termination or expiration of this Agreement, and in the event that the Franchisor does not elect to exercise its option to assume the lease or sublease for the Franchised Business, the Franchisee shall make such modifications or alterations to the premises of the Franchised Business as may be necessary to distinguish the appearance of said premises from that of a business operating under the System. The Franchisee shall make such specific additional changes as the Franchisor may reasonably request including, but not be limited to, ceasing to use exterior signage identifying the store as a Sport Clips; all proprietary interior signage; equipment that is unique to or an integral part of the Sport Clips overall decor package, including the receptionist desk, reception area chairs, proprietary murals of crowd scenes and athletes, and styling stations. In the event the Franchisee fails or refuses to comply with the requirements of this Section XIV, the Franchisor shall have the right to enter upon the premises of the Franchised Business without being guilty of trespass or any other tort for the purpose of making or causing to be made such changes as may be required, at the expense of the Franchisee, which expense the Franchisee agrees to pay upon demand.
- G. Upon the termination or expiration of this Agreement, the Franchisee shall immediately deliver to the Franchisor or the Franchisor's designee all Manuals, customer lists and customer databases, records, files, correspondence, brochures, and all other materials relating to the operation of the Franchised Business. The Franchisee shall not retain any copies of the material delivered to the Franchisor except for financial records required by law, correspondence between the parties and any other documents which the Franchisee reasonably needs for compliance with any provision of law. In addition to the foregoing, the Franchisee shall deliver to the Franchisor a complete list of all persons employed by the Franchisee during the three (3) years immediately preceding termination. The cost of delivering the materials as required by this paragraph shall be borne by the Franchisee.
- H. Upon the termination or expiration of this Agreement, the Franchisee shall promptly notify the appropriate telephone company and all telephone directory listing agencies of the termination or expiration of the Franchisee's right to use any telephone number and any regular, classified or other telephone directory listings associated with the Proprietary Marks. The Franchisee shall authorize the transfer of all telephone numbers associated with the Proprietary Marks to the Franchisor or the Franchisor's designee. The Franchisee agrees to execute updated letters of direction to any telephone companies and telephone directory listing agencies that enforce the Franchisor's right to telephone numbers under this paragraph. The Franchisee acknowledges that as between the Franchisor and the Franchisee, the Franchisor has the sole right to and interest in all telephone numbers and directory listings associated with any Proprietary Marks. The Franchisee authorizes the Franchisor, and hereby appoints the Franchisor or any officer of the Franchisor as its attorney in fact, and coupled with an interest, to direct the appropriate telephone company and all listing agencies to transfer all applicable telephone numbers and telephone listings to the Franchisor upon the termination or expiration of this Agreement.

#### XIV. COVENANTS

A. The Franchisee specifically acknowledges that the Franchisee, through the Franchisee's relationship with the Franchisor and through this Agreement, shall receive valuable specialized training and confidential information regarding the business, promotion, sales, marketing and operational methods and techniques of the Franchisor and the System used for the retail sale of hair cutting and hair care services and related products.

- B. The Franchisee covenants that during the term of this Agreement, and except as approved in writing by the Franchisor, neither the Franchisee nor any shareholder, partner, or other person with an ownership interest in the Franchisee, shall either directly or indirectly, for itself or through, on behalf of or in conjunction with any individual, partnership, corporation or other legal entity:
- 1. Divert or attempt to divert any business or customer of the Franchised Business to any competitor of the Franchised Business, by direct inducement or otherwise;
- 2. Own, manage, be employed by, advise, assist, invest in, make loans to, or have any interest in any business that offers hair cutting and hair care services and related products; or
- 3. Offer for sale hair cutting and hair care services and related services and products through any venue or business other than through, and on the premises of, the Franchised Business.
- C. The Franchisee covenants that for a period of two (2) years upon the expiration or termination of this Agreement, and except as approved in writing by the Franchisor, neither the Franchisee nor any shareholder, partner, or other person with an ownership interest in the Franchisee, shall either directly or indirectly, for itself or through, on behalf of or in conjunction with any individual, partnership, corporation or other legal entity:
- 1. Divert or attempt to divert any business or customer of the Franchised Business to any competitor of the Franchised Business, by direct inducement or otherwise;
- 2. Own, manage, be employed by, advise, assist, invest in, make loans to, or have any interest in any business that offers hair cutting and hair care services and related product and that is within a ten (10) mile radius of the Location of the Franchised Business; or
- 3. Own, manage, be employed by, advise, assist, invest in, make loans to, or have any interest in any business that offers hair cutting and hair care services and related product and that is within a ten (10) mile radius of any business that is a franchisee of the Franchisor and does business under any of the Proprietary Marks.
- D. If the period of time or the area specified above should be adjudged by any tribunal or court of competent jurisdiction to be unreasonable, then the period of time or the restricted area may be reduced so that the restrictions are deemed reasonable and enforceable by the presiding tribunal or court.
- E. The Franchisee acknowledges and agrees that the covenants not-to-compete set forth in this Agreement are fair and reasonable and will not impose any undue hardship on the Franchisee, or the Franchisee's shareholders or partners, if the Franchisee is a corporation or partnership, since the Franchisee, its shareholders or partners have other considerable skills, experience and education which afford the Franchisee, its shareholders or partners the opportunity to derive income from other endeavors.
- F. The parties agree that each covenant in this section of this Agreement shall be construed as independent of any other covenant or provision contained in this section of this Agreement. If any one covenant contained in this section is held unreasonable or unenforceable by a tribunal or court of competent jurisdiction, all other covenants deemed to be reasonable and enforceable shall remain in effect.

- G. Notwithstanding anything to the contrary in this Agreement, the Franchisor shall have the right, in its sole discretion, to reduce the scope of any covenant set forth in this section of this Agreement, without prior notice to the Franchisee or without the Franchisee's consent. The reduction in scope of the covenants shall be effective immediately upon receipt by the Franchisee of written notice regarding the reduction, and the Franchisee agrees that it shall comply with any covenant as it may be modified by the Franchisor.
- H. The Franchisee expressly agrees that the existence of any claims it may allege against the Franchisor, whether or not arising from this Agreement, shall not constitute a defense to the enforcement by the Franchisor of the covenants in this Agreement. The Franchisee agrees to pay all costs and expenses (including reasonable attorneys' fees) incurred by the Franchisor in connection with the enforcement of the covenants set forth in this Agreement.
- I. The Franchisee acknowledges that violation of the covenants not to compete contained in this section of this Agreement will result in immediate and irreparable injury to the Franchisor for which no adequate remedy at law will be available. Accordingly, the Franchisee hereby consents to the entry of an injunction, without the necessity of Franchisor posting a bond, that prohibits any conduct by the Franchisee in violation of the terms of the covenants not to compete set forth in this Agreement.

# XV. TAXES AND INDEBTEDNESS

- A. The Franchisee shall promptly pay, when due, all taxes levied or assessed by any federal, state or local tax authority and any and all other indebtedness incurred by the Franchisee in the operation of the Franchised Business. The Franchisee shall pay to the Franchisor an amount equal to any sales tax, gross receipts tax or similar tax imposed on the Franchisor with respect to any payments to the Franchisor required under this Agreement, unless the tax is credited against income tax otherwise payable by the Franchisor.
- B. In the event of any bona fide dispute as to liability for taxes assessed or other indebtedness, the Franchisee may contest the validity or the amount of the tax or indebtedness in accordance with procedures of the taxing authority or applicable law; provided, however, in no event shall the Franchisee permit a tax sale or seizure by levy of execution or similar writ or warrant, or attachment by a creditor, to occur against the premises of the Franchised Business or any improvements thereon.
- C. The Franchisee shall notify the Franchisor in writing within three (3) days of the commencement of any action, suit or proceeding, and of the issuance of any order, writ, injunction, award or decree of any court, agency or other governmental instrumentality, which may adversely affect the operation or financial condition of the Franchised Business.

# XVI. INDEPENDENT CONTRACTOR AND INDEMNIFICATION

- A. This Agreement does not create a fiduciary or confidential relationship between the Franchisor and the Franchisee. The Franchisee acknowledges and agrees that the Franchisee is an independent business person and an independent contractor. Nothing in this Agreement is intended to make either party an agent, legal representative, subsidiary, joint venture, partner, employee or servant of the other for any purpose whatsoever.
- B. During the term of this Agreement, the Franchisee shall hold itself out to the public as an independent contractor operating the Franchised Business pursuant to a license from the Franchisor and as an authorized user of the System and the Proprietary marks which are owned by the Franchisor. The Franchisee agrees to take such affirmative action as may be necessary to

do so, including exhibiting to customers a sign provided by Franchisor in a conspicuous place on the premises of the Franchised Business.

- C. The Franchisor shall not have the power to hire, manage, compensate or fire the Franchisee's employees and it is expressly agreed that the Franchisor has no employment relationship with the Franchisee's employees. Except as herein expressly provided, the Franchisor may not control or have access to the Franchisee's funds or the premises of the Franchised Business, or in any other way exercise dominion or control over the Franchised Business.
- D. It is understood and agreed that nothing in this Agreement authorizes the Franchisee to make any contract, agreement, warranty or representation on the Franchisor's behalf, or to incur any debt or other obligation in the Franchisor's name, and that the Franchisor shall in no event assume liability for or be deemed liable as a result of any such action or by reason of any act or omission of the Franchisee in the Franchisee's conduct of the Franchised Business or any claim or judgment arising therefrom against the Franchisee.
- E. The Franchisee agrees at all times to defend at the Franchisee's expense, and agrees to indemnify and hold harmless to the fullest extent permitted by law, the Franchisor and its corporate parent, subsidiaries, affiliates, employees and agents (including any Area Developer that is assigned to the Franchisee's Territory), and their respective directors, officers, employees, agents, shareholders, designees, and representatives from all losses and expenses incurred in connection with any action, suit, proceeding, claim, demand, investigation, or formal or informal inquiry (regardless of whether same is reduced to judgment) or any settlement thereof, which arises out of the Franchised Business or, including, but not limited to, the following:
- 1. The Franchisee's infringement or any other alleged violation of any patent, trademark, or other proprietary right that is owned or controlled by any third party.
- 2. The Franchisee's alleged violation of any federal, state or local law, regulation or ordinance, or any directive of any industry standard.
  - 3. The Franchisee's libel, slander or any other form of defamation.
- 4. The Franchisee's alleged violation or breach of any warranty, representation, agreement or obligation in this Agreement.
- 5. Any acts, errors or omissions of the Franchisee or any of its agents, servants, employees, contractors, partners, proprietors, affiliates, or representatives.
- 6. Latent or other defects of the premises of the Franchised Business, whether or not discoverable by the Franchiser or the Franchisee.
- 7. Any services or products provided by the Franchisee at, from or related to the operation at the Franchised Business.
- 8. Any injury that occurs on the premises for the Franchised Business, including the build-out of the premises or any construction activity.
- 9. Any action or inaction by the Franchisee or any other person resulting from or in connection with the operation of the Franchised Business.

Franchisor shall have the option, in its sole discretion, to defend any action with counsel of the Franchisor's choosing and for whom the Franchisee shall be responsible for full payment and indemnification, or to allow Franchisee to defend such action with counsel satisfactory to Franchisor.

# XVII. APPLICABLE LAW, FORUM SELECTION, AND ELECTRONIC SIGNATURE

- A. This Agreement shall take effect upon its acceptance and execution by the Franchisor in the state of Texas. This Agreement shall be interpreted and construed under the laws of the State of Texas, including the Texas Electronic Transactions Act, Tex. Bus. & Com. Code § 322.007, except to the extent governed by the United States Trademark Act of 1946 (Lanham Act, 15 U.S.C. Section 1051, et seq.).
- B. Except for any claims arising under the United States Trademark Act of 1946 (Lanham Act, 15 U.S.C. Section 1051, *et seq.*), any and all disputes arising out of or are related to this Agreement that cannot be settled through face-to-face discussions, shall be submitted to non-binding mediation for a minimum of eight hours before a mediation organization approved by the parties, or a mediator appointed by a court if the parties cannot agree on a mediation organization. Such mediation shall be held at the offices of the Franchisor or such other site in the state of Texas designated by the Franchisor.
- C. ANY LITIGATION BETWEEN THE PARTIES, OR BETWEEN THE FRANCHISEE AND THE COMPANY'S OFFICERS AND DIRECTORS, SHALL ONLY BE INSTITUTED IN THE WILLIAMSON COUNTY, TEXAS, DISTRICT COURT OR IN THE UNITED STATES DISTRICT COURT FOR THE WESTERN DISTRICT OF TEXAS. THE PARTIES AGREE THAT THIS FRANCHISE AGREEMENT WAS ENTERED INTO IN GEORGETOWN, TEXAS AND THAT SUBSTANTIAL PERFORMANCE OF ALL OBLIGATIONS HEREUNDER IS RENDERED IN GEORGETOWN, TEXAS AND THAT THERE IS A REGULAR STREAM OF BUSINESS ACTIVITY BETWEEN THE FRANCHISEE AND THE COMPANY FROM AND INTO WILLIAMSON COUNTY, TEXAS. ACCORDINGLY, THE PARTIES AGREE THAT VENUE IN ANY SUCH ACTION IS PROPERLY LAID IN EITHER SAID COURT.
- D. Notwithstanding any provision contained in this Agreement, the Franchisor may seek injunctive relief in a court of competent jurisdiction for the purpose of protecting the Proprietary Marks or for the purpose of seeking other equitable relief against the Franchisee.
- E. If any party institutes litigation in a court of law or equity, the non-prevailing party shall pay the prevailing party's reasonable attorneys' fees relating to the litigation.
- F. Each party to this Agreement waives all rights to a jury trial with respect to any litigation that is instituted or brought in any court regarding any matter arising out of or related to this Agreement.
- G. No right or remedy conferred upon or reserved by the Franchisor or the Franchisee by this Agreement is intended and it shall not be deemed to be exclusive of any other right or remedy provided or permitted herein, by law or at equity, but each right or remedy shall be cumulative of every other right or remedy.
- H. This Agreement may be executed and delivered to the other party electronically, including by email, and each such electronic signature shall be as valid and binding as an original handwritten signature.

#### XVIII. NO WAIVER

A. No failure of the Franchisor to exercise any power reserved to it by this Agreement, or to insist upon strict compliance by the Franchisee with any obligation or condition hereunder, and no custom or practice of the parties at variance with the terms hereof, shall constitute a waiver of the Franchisor's right to demand exact compliance with any of the terms herein. Waiver by either party of any particular default by the other shall not affect or impair any rights with respect to any subsequent default of the same, similar or different nature, nor shall any delay, forbearance or omission of either party to exercise any power or right arising out of any breach or default by the other of any of the terms, provisions or covenants hereof affect or impair any right to exercise the same, nor shall such constitute a waiver of any right hereunder or the right to declare any subsequent breach or default and to terminate this Franchise Agreement prior to the expiration of its term. Subsequent acceptance by the Franchisor of any payments due to it hereunder shall not be deemed to be a waiver by the Franchisor of any preceding breach by the Franchisee of any terms, covenants or conditions of this Agreement.

# XIX. NOTICES

Any and all notices required or permitted under this Agreement shall be in writing and shall be personally delivered or mailed by certified mail, return receipt requested, including electronic receipt, or dispatched by overnight delivery envelope, to the respective parties at the following addresses unless and until a different address has been designated by written notice to the other party:

Notices to Franchisor:	G. Edward Logan, CEO & President Sport Clips, Inc. 110 Sport Clips Way Georgetown, Texas 78628
Notices to Franchisee:	
	Email:

Any notice sent by certified mail shall be deemed to have been given at the date and time of mailing. The Franchisor may, at its option, assign to the Franchisee an Email Address to which the Franchisor may send all Notices, Updates, and other communications under this Franchise Agreement. The Franchisee shall acknowledge receipt of any Notice, Update, or communication upon request by the Franchisor.

#### XX. ENTIRE AGREEMENT

This Agreement, together with any Amendments and Attachments, if any, constitute the entire, full and complete agreement between the parties hereto concerning the subject matter hereof, and supersede all prior agreements. No amendment change or variance from this Agreement shall be binding on the parties hereto unless mutually agreed to by the parties and executed by themselves or their authorized officers or agents in writing. Nothing in this Agreement or in any related Agreements is intended to disclaim the representations in the Franchise Disclosure Document.

# XXI. SEVERABILITY AND CONSTRUCTION

- A. Except as expressly provided to the contrary in this Agreement, each section, part, term and/or provision of this Agreement shall be considered severable. If, for any reason, any section, part, term and/or provision is determined to be invalid and contrary to, or in conflict with, any existing or future law or regulation by a court or agency having valid jurisdiction, such shall not impair the operation of, or have any other effect upon, such other portions, sections, parts, terms and/or provisions of this Agreement as may remain otherwise intelligible, and the valid remainder of this Agreement shall continue to have full force and effect and bind the parties; provided, however, that if the Franchisor determines that such finding of invalidity or illegality adversely affects the underlying purpose of this Agreement, the Franchisor, at its option, may terminate this Agreement.
- B. All captions in this Agreement are intended solely for the convenience of the parties, and none of the captions shall be deemed to affect the meaning or construction of any provision in this Agreement.
- C. All references in this Agreement to the masculine, feminine, neuter or singular shall be construed to include the masculine, feminine, neuter or plural, where applicable, and all acknowledgments, promises, covenants, agreements and obligations made or undertaken by the Franchisee shall be deemed jointly and severally undertaken by all of the parties executing this Agreement in his individual capacity on behalf of the Franchisee. This Agreement may be executed in one or more originals, each of which shall be deemed an original.
- D. As used in this Agreement, the term "Franchisee" shall include all persons who succeed to the interest of the original Franchisee by transfer or operation of law and shall be deemed to include not only the individual or entity defined as the "Franchisee" in the introductory paragraph of this Agreement, but shall also include all partners, shareholders, or members, as applicable of any business entity that executes this Agreement. By their signatures, all partners, shareholders, officers and directors of the entity that sign this Agreement as the Franchisee acknowledge and accept the duties and obligations imposed upon each of them, individually, by the terms of this Agreement.
- E. As used in this Agreement, the term "employee" shall include all persons who are directly employed by Franchisee or other entities referenced in this Agreement, or who are "leased" from a Professional Employer Organization (PEO) under an arrangement commonly referred to as "employee leasing".
- F. If, as a result of hurricane, tornado, typhoon, flooding, lightning, blizzard and other unusually severe weather, earthquake, avalanche, volcanic eruption, fire, riot, insurrection, war, explosion, unavoidable calamity or other act of God (a "Force Majeure"), compliance by any party with the terms of this Agreement is rendered impossible or would otherwise create an undue hardship upon any party, all parties shall be excused from their respective obligations hereunder for the duration of the Force Majeure and for a reasonable recovery period thereafter, but otherwise this Agreement shall continue in full force and effect.

#### XXII. ACKNOWLEDGMENTS

The Franchisee acknowledges that it has conducted an independent investigation of all aspects relating to the Franchised Business and recognizes that the business venture contemplated by this Agreement involves business risks and that its success will be largely dependent upon the skills and ability of the Franchisee as an independent business person or organization. The Franchisee acknowledges that it has received, read and understands this Agreement, and any Amendment and Attachments, if any, that the Franchisor has accorded the Franchisee ample time and opportunity to consult with advisors of the Franchisee's own choosing about the potential benefits and risks of entering into this Agreement.

THE SUCCESS OF THE FRANCHISEE IN OPERATING THIS FRANCHISE IS SPECULATIVE AND WILL DEPEND ON MANY FACTORS INCLUDING THE FRANCHISEE'S INDEPENDENT BUSINESS ABILITY. THE OBLIGATION TO TRAIN, MANAGE, PAY, RECRUIT AND SUPERVISE EMPLOYEES OF THE FRANCHISED BUSINESS RESTS SOLELY WITH THE FRANCHISEE. THE FRANCHISEE HAS NOT RELIED ON ANY WARRANTY OR REPRESENTATION, EXPRESSED OR IMPLIED, AS TO THE POTENTIAL SUCCESS OR PROJECTED INCOME OF THE BUSINESS VENTURE CONTEMPLATED BY THIS AGREEMENT

NO REPRESENTATIONS OR PROMISES HAVE BEEN MADE BY THE FRANCHISOR TO INDUCE THE FRANCHISEE TO ENTER INTO THIS AGREEMENT EXCEPT AS SPECIFICALLY INCLUDED WITHIN THIS AGREEMENT AND THE FRANCHISOR'S FRANCHISE DISCLOSURE DOCUMENT. THE FRANCHISOR HAS NOT MADE ANY REPRESENTATION, WARRANTY OR GUARANTY, EXPRESS OR IMPLIED, AS TO THE POTENTIAL REVENUES OR PROFITS OF THE BUSINESS VENTURE TO THE FRANCHISEE.

**IN WITNESS WHEREOF**, the parties hereto have duly executed, sealed and delivered this Agreement on the day and year first above written.

Sport Clips, Inc.	Franchisee	
G. Edward Logan, CEO & President or Gordon B. Logan, Chairman	Name	
Date	Date	
	Name	
	Date	

#### STATE ADDENDUM TO THE SPORT CLIPS FRANCHISE AGREEMENT

# FOR THE RESIDENTS OF THE STATE OF CALIFORNIA

THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED. TOGETHER WITH THE DISCLOSURE DOCUMENT, I The California Franchise Relations Act. Business and Professions Code Sections 20000 to 20043, provides the Franchisee with certain rights on termination or non-renewal of a franchise. Federal bankruptcy law may prohibit termination of a franchise on filing of a petition in bankruptcy by a Franchisee. If the Franchise Agreement contains a provision that is inconsistent with the law, the law will control. The Franchise Agreement provides for termination upon bankruptcy. Federal bankruptcy law may prohibit termination of a franchise on filing of a petition in bankruptcy by a Franchisee (11 U.S.C.A. '101 et seq.). The Franchise Agreement contains a covenant not to compete that extends beyond the termination of the franchise. This provision may not be enforceable under California law. Prospective franchisees are encouraged to consult private legal counsel to determine the applicability of California and federal laws (such as Business and Professions Code Section 20040.5, Code of Civil Procedure Section 1281, and the Federal Arbitration Act) to any provisions of a franchise agreement restricting venue to a forum outside the State of California. The Franchise Agreement requires application of the law of the State of Texas. This provision may not be enforceable under California law. Section 31125 of the California Corporations Code requires us to give you a Disclosure Document, in a form containing the information that the commissioner may by rule or order require, before a solicitation of a proposed material modification of an existing franchise. You must sign a general release if you renew or transfer your franchise. California Corporations Code Section 31512 voids a waiver of your rights under the Franchise Investment Law (California Corporations Code Sections 31000 through 31516). Business and Professions Code Section 20010 voids a waiver of your rights under the Franchise Relations Act (Business and Professions Code Sections 20000 through 20043).

# FOR RESIDENTS OF THE STATE OF ILLINOIS

Illinois law governs the franchise agreement(s).

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Franchisees' rights upon termination and non-renewal are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with Section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waiver compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

#### FOR THE STATE OF MARYLAND

This Addendum for the residents of the state of Maryland also applies to non-residents who will operate a Sport Clips franchise in the state of Maryland. No acknowledgements or disclaimers contained within the Franchise Agreement shall, nor are they intended to, serve as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law. Sections II.B.7 and XI.D.2 of the Franchise Agreement are amended to provide that a general release shall not be condition of renewal and/or assignment/transfer and shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law. Article XVII.C is amended to provide that the Franchise may sue the Company in the State of Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law, and

any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.

#### FOR RESIDENTS OF THE STATE OF MINNESOTA

No section shall in any way abrogate or reduce any rights of the Franchisee as provided for in the Minnesota Statutes, Chapter 80C. Minnesota statutes §80C14 regulate termination, including at least 90 days written notice in advance of termination or cancellation, with 60 days in which to cure, except that the notice shall be effective immediately for certain grounds.

Pursuant to Minn. Stat. §80C.21 and Minn. Rule Part 2860.44005, Section XXIII of the Franchise Agreement shall not in any way abrogate or reduce any rights of the Franchisee as provided for in Minnesota Statutes, Chapter 80C, including, but not limited to, the right to submit matters to the jurisdiction of the courts of Minnesota.

Section II is amended to read that unless the franchise is not renewed for good cause as defined in Minnesota Statute §80C14(b), the Company may not fail to renew the Franchise Agreement unless (i) the Franchisee has been given written notice of the intention not to renew at least 180 days in advance and (ii) has been given an opportunity to operate the franchise over a sufficient period of time to enable the Franchisee to recover the fair market value of the franchise as a going concern measured from the date of the failure to renew. The Company may not refuse to renew the Franchise Agreement if the refusal is for the purpose of converting the Franchisee's business premises to an operation that will be owned by the Company for its own account.

Sections II.B.7 and XI.C.2 of the Franchise Agreement are amended to provide that a general release shall not be a condition or renewal and/or assignment/transfer.

Section VI.C is amended to read that the Company will indemnify the Franchisee against liability to third parties resulting from claims by third parties that the Franchisee's use of the Proprietary Marks infringes trademark rights of the third party. The Company does not indemnify against the consequences of the Franchisee's use of the Company's trademark except in accordance with the requirements of the Franchise Agreement, and as a condition of indemnification, the Franchisee must provide notice to the Company of any such claim within ten (10) days and tender the defense of the claim to the Company. If the Company accepts the tender of the defense, the Company has the right to manage the defense of the claim including the right to compromise, settle or otherwise resolve the claim, and to determine whether to appeal a final determination of the claim.

#### FOR THE RESIDENTS OF THE STATE OF NEW YORK

Section VIII.C is amended by adding the following: "Any new or different requirements set forth in the Operating Manual shall not unreasonably increase the Franchisee's obligations or place an excessive economic burden on the Franchisee's operations.

Section XII.A is amended by adding the following: "However, no assignment shall be made except to an assignee who in the good faith judgment of the Company is able to assume the Company's obligations under the Franchise Agreement."

Section XVII.C is amended by adding the following: "However, the foregoing choice of law should not be considered a waiver of any right conferred upon the Franchisee by the provisions of Article 33 of the New York State General Business Law."

# FOR THE RESIDENTS OF THE STATE OF NORTH DAKOTA

Covenants not to compete, such as stated in Section XV of the Franchise Agreement, are generally considered unenforceable in the State of North Dakota. Section XVII.B of the Franchise

Agreement is amended to provide that mediation shall take place at a location that is mutually agreeable to the parties. Sections II.B.7, XVII.A, XVII.C, and XVII.F of the Franchise Agreement are deleted in their entirety.

#### FOR RESIDENTS OF THE STATE OF RHODE ISLAND

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that "A provision in a Franchise Agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act."

#### FOR RESIDENTS OF THE STATE OF WASHINGTON

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

RCW 19.100.180 may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights executed by a franchisee may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.

Transfer fees are collectable to the extent that they reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

The undersigned does hereby acknowledge receipt of this addendum.

**IN WITNESS WHEREOF**, each of the undersigned hereby acknowledges receipt and having read this Addendum for Residents of the **State of** \_\_\_\_\_ and understands and consents to be bound by all of its terms.

Sport Clips, Inc.	Franchisee	
G. Edward Logan, CEO & President or Gordon B. Logan, Chairman	Name	
Date	Date	
	- Name	
	Date	

# Attachment A

# **Location of Franchise**

THIS ADDENDUM is made by and between Sport Clips, Inc. (the "Franchisor") and (the "Franchisee") to the Sport Clips Franchise Agreement dated					
Pursuant to Section V.B of t following address:	he Franchise Agreement, the Location shall be at the				
Sport Clips, Inc.	Franchisee				
G. Edward Logan, CEO & President	Name				
or Gordon B. Logan, Chairman  Date	Date				
	Name				
	Date				

#### Attachment B

# **Mandatory Addendum to Lease Agreement**

THIS AGREE	<b>EMENT</b> is made and entere	ed into this da	y of	,
2023, by and between	een Sport Clips, Inc., a	Texas corporation	(hereinafter refer	red to as
"Franchisor"),		(hereinafter refer	red to as "Landl	ord") and
		after referred to as "	Tenant").	•
WHEREAS,	Landlord and Tenant , (the "Lease") for the			
feet located at	` ,		eased Premises")	
Tenant as a busines	ss to be opened pursuant	to Franchisor's pro	prietary marks and	system in
connection with a w	vritten Franchise Agreeme	ent by and between	Franchisor and T	enant (the
"Franchise Agreemer	nt");			

**WHEREAS**, a condition to the approval of Tenant's specific location by Franchisor is that the Lease for the Leased Premises designated for the operation of a **Sport Clips** business (hereinafter the "Franchised Business") contains the agreements set forth herein:

**WHEREAS**, Landlord acknowledges that Franchisor requires the modifications to the Lease set forth herein as a condition to its approving the Leased Premises as a site for the Franchised Business, and that Landlord agrees to modify and amend the Lease in accordance with the terms and conditions contained herein;

**WHEREAS**, according to the Sport Clips Franchise Agreement, all rights, title and interest in and to the Lease must be assigned to Franchisor, at Franchisor's option, upon the termination of the Franchise Agreement; and

**WHEREAS**, it is the intent of the parties hereto to provide Franchisor with the opportunity to preserve the leased premises as a Franchised Business in the event of any default or termination of said Lease or Franchise Agreement and to assure the Landlord that in the event Franchisor exercises its rights herein contained, any defaults of Tenant under the Lease will be cured by Franchisor before it takes possession of the Leased Premises.

1. <u>Use Clause</u>. The Leased Premises shall be used for the operation of a retail business specializing in providing professional haircutting and hair care services and for the sale of sports-related accessories and identified by the mark **SPORT CLIPS** or any other name. The Leased Premises must be able to accommodate:

Hairstyling for a primarily male clientele, and sales of related products and services, including sports attire, collectibles, memorabilia and specialty items.

Landlord acknowledges that such use does not violate any then existing exclusives granted to any existing tenant of Landlord. Landlord further acknowledges that during the term of this Lease or any extension thereof, Landlord will not lease space to a business similar to Tenant's business within the same shopping center or office building in which the Franchised Business is located. Privately owned full-service salons are agreed not to be a similar business.

Landlord represents and warrants that the Leased Premises does not violate any existing building code requirements and is properly zoned for its intended use.

2. <u>Default of Tenant Under Lease</u>. Landlord shall mail to Franchisor copies of any notice of default or termination it gives to Tenant concurrently with giving such notices to Tenant. If Tenant fails to cure any default within the period provided in the Lease, if any, Landlord shall give Franchisor immediate written notice of such failure to cure. Landlord shall thereupon offer to Franchisor, and Franchisor shall have the right to accept, an assignment of the Lease or a new lease containing the same terms and conditions as contained in the Lease, whichever Franchisor elects.

If Franchisor elects to continue the use of the Leased Premises under an assignment of the Lease or a new lease, it shall so notify Landlord in writing within thirty (30) days after it has received written notice from Landlord specifying the defaults Tenant has failed to cure within the grace period specified in the Lease. Upon receipt of such notice from Franchisor, Landlord shall promptly execute and deliver to Franchisor an assignment of the Lease or a new lease, whichever Franchisor requests, and Landlord shall deliver to Franchisor possession of the Leased Premises, free and clear of any rights of Tenant or any third party. Franchisor, before taking possession of the Leased Premises, shall promptly cure the defaults specified by Landlord in its notice to Franchisor and shall execute and deliver to Landlord its acceptance of the assignment of the Lease or of the new lease, as the case may be.

In the event that Franchisor elects to enter into a new lease with Landlord, Landlord shall do so upon terms and conditions no less favorable to Franchisor than those contained in the Lease.

3. Termination of the Franchise Agreement. If the Franchise Agreement between Franchisor and Tenant is terminated for any reason during the term of the Lease or any extension thereof, Tenant, upon the written request of Franchisor, shall assign to Franchisor all of its rights, title and interest in and to the Lease. If Franchisor elects to accept the assignment of the Lease from Tenant, it shall give Tenant and Landlord written notice of its election to acquire the leasehold interest. Landlord hereby consents to the assignment of the Lease from Tenant to Franchisor, subject to Tenant's and/or Franchisor's curing any defaults of Tenant under the Lease before Franchisor takes possession of the Leased Premises. Alternatively, in the event of a termination of the Franchise Agreement, Franchisor may elect to enter into a new lease with Landlord containing terms and conditions no less favorable to Franchisor than as are contained in the Upon Landlord's receipt of written notice from Franchisor advising Landlord that Franchisor elects to enter into a new lease, Landlord shall execute and deliver such new lease to Franchisor for its acceptance. Landlord and Tenant shall deliver possession of the Leased Premises to Franchisor, free and clear of all rights of Tenant or third parties, subject to Franchisor's curing any defaults of Tenant, under the Lease, and executing an acceptance of the assignment of Lease or new lease, as the case may be.

Franchisor shall indemnify, defend and hold Landlord harmless from any attempt to terminate the Lease or dispossess Tenant from the Leased Premises based upon a termination of the Franchise Agreement.

- 4. <u>Tenant's Agreement to Vacate Leased Premises</u>. Tenant agrees to peaceably and promptly vacate the Leased Premises and (subject to Franchisor's right to acquire any such property pursuant to its Franchise Agreement with Tenant) to remove its personal property therefrom upon the termination of the Franchise Agreement or upon Tenant's failure to timely cure all of its defaults under the Lease. Any property not removed or otherwise disposed of by Tenant shall be deemed abandoned.
- 5. <u>Delivery of Possession</u>. If it becomes necessary for Landlord to pursue legal action to evict Tenant in order to deliver possession of the Leased Premises to Franchisor, Franchisor

shall, on receipt of written request therefore from Landlord, pay into an interest-bearing escrow account all amounts necessary to cure any default of Tenant's, pending delivery of the Leased Premises to Franchisor. If Landlord may not legally obtain possession of the Leased Premises or if Landlord is unable to deliver the Leased Premises to Franchisor within six (6) months from the date Franchisor notifies Landlord of its election to continue the use of the Leased Premises, then Franchisor shall have the right at any time thereafter to rescind its election to acquire a leasehold interest in the Leased Premises, and to terminate the Lease or any new lease between it and Landlord for the Leased Premises, whereupon all amounts deposited by Franchisor in escrow, together with the interest earned thereon, shall be returned forthwith to Franchisor, and Landlord shall release Franchisor from all of its obligations under the Lease or any new lease.

- 6. <u>Amendment of Lease</u>. Landlord and Tenant agree not to amend the Lease in any respect, except with the prior written consent of Franchisor.
- 7. Franchisor Not a Guarantor. Landlord acknowledges and agrees that notwithstanding any terms or conditions contained in this Addendum or any other agreement, Franchisor shall in no way be construed as a guarantor or surety of Tenant's obligations under the Lease. Notwithstanding the foregoing, in the event Franchisor becomes Tenant by assignment of the Lease in accordance with the terms hereof or enters into a new lease with Landlord, then Franchisor shall be liable for all of the obligations of the Tenant on its part to be performed or observed under the Lease or a new lease arising subsequent to the date Franchisor so becomes the Tenant and becomes obligated under the said assignment or new lease. Landlord agrees Franchisor will not become a guarantor unless an assignment of lease or separate document is executed by Franchisor stating Franchisor is agreeing to become guarantor of lease.
- 8. <u>Document to Govern</u>. The terms and conditions contained herein modify and supplement the Lease. Whenever any inconsistency or conflict exists between this Addendum and the Lease, the terms of this Addendum shall prevail.
- 9. <u>No Hazardous Materials</u>. Landlord warrants and represents that no part of the Leased Premises, including the walls, ceilings, structural portions, steel, flooring, pipes or boilers is wrapped, insulated, fire-proofed or surfaced with any asbestos-containing materials (hereinafter "ACM") or other hazardous materials as the same may be identified from time to time by applicable federal, state or local laws or regulations ("Hazardous Materials"), and that no ACM materials or Hazardous Materials will be present in, on or about the Leased Premises as of the date Tenant takes possession thereof.
- 10. <u>Assignment and Subletting</u>. Notwithstanding anything set forth in the Lease to the contrary, Tenant shall have the right to assign this Lease or any interest therein, or sublet the Leased Premises or any portion thereof without the consent of Landlord, to a corporation or entity that is
  - (a) a parent, subsidiary, or affiliate of Tenant;
  - (b) Tenant's Franchisor or any successor or affiliate thereof;
  - (c) wholly owned by Tenant, Tenant's parent or a subsidiary of Tenant;
  - (d) a corporation with which Tenant merges.
  - (e) a result of a reorganization, or the surviving corporation of a business

# restructuring; or

- (f) any bona fide franchisee of the Franchisor, and all renewal options (if any) and other material provisions of the Lease shall remain in force unchanged.
- 11. <u>Special Provisions</u>. Subject to Landlord's consent as to the method of installation, which consent shall not be unreasonably withheld, Tenant shall be permitted to install a small (36" diameter or less) satellite television antenna on the roof of the Premises, such installation to be at the sole expense of Tenant. Tenant will submit drawings to Landlord as to the method of installation prior to authorizing the antenna to be installed, and Tenant shall be responsible for any damage to the roof caused by such installation.

Tenant, as part of the standard Sport Clips signage plan shall be permitted to install the Store Front Vinyl or Plexiglas Window Sign Package as represented in Attachment "A" that describes the unique services and experiences offered by Sport Clips. These signs will be visible from the outside of the Premises. See Attachment "A" for sample of window sign package.

As part of the standard Sport Clips design package, Tenant may install in the waiting area of the store a large television (50" or larger) that may be visible from the exterior of the Premises.

- 12. <u>Subordination</u>. Landlord will subordinate its interest in the Tenant's equipment and personal property to any lender financing the same, and Landlord will further cooperate in executing all required documents to recognize such subordination.
- 13. <u>Waiver</u>. Failure of Franchisor to enforce or exercise any of its rights hereunder shall not constitute a waiver of the rights hereunder or a waiver of any subsequent enforcement or exercise of its rights hereunder.
- 14. <u>Amendment of Agreement</u>. This Agreement may be amended only in writing signed by all parties hereto.
- 15. <u>Notices</u>. All notices hereunder shall be sent by certified mail to Franchisor at 110 Sport Clips Way, Georgetown, Texas 78628 or to such other address(es) as Franchisor may, by written notice, designate.
- 16. <u>Binding Effect</u>. This Agreement shall be binding upon the parties hereto, their heirs, executors, successors, assigns and legal representatives.
- 17. <u>Severability</u>. If any provision of this Agreement or any part thereof is declared invalid by any court of competent jurisdiction, such act shall not affect the validity of this Agreement and the remainder of this Agreement shall remain in full force and effect according to the terms of the remaining provisions hereof.
- 18. <u>Remedies</u>. The rights and remedies created herein shall be deemed cumulative and no one of such rights or remedies shall be exclusive at law or in equity of the rights and remedies which Franchisor may have under this or any other agreement to which Franchisor and Tenant are parties.
- 19. <u>Attorneys' Fees.</u> If any action is instituted by any party to enforce any provision of this Agreement, the prevailing party shall be entitled to recover all attorneys' fees and costs incurred in connection therewith.

- 20. <u>Construction</u>. This agreement shall be governed by and construed in accordance with the laws of the State in which the Leased Premises are located.
- 21. <u>Certain Acknowledgements</u>. Landlord and Tenant acknowledge and agree that all interior and exterior signage and related items (collectively the "Leased/Licensed Assets") are the sole property of Franchisor. Tenant shall have no right to pledge in any manner the Leased/Licensed Assets and Landlord shall have no right to place any lien on or make any claim on or to the Leased/Licensed Assets.

**IN WITNESSS WHEREOF**, the parties hereto have caused this Addendum to Lease to be executed the day and year first above written.

Landlord:	_ Witness: _
By	_
Title Date	
Tenant:	
By	-
Title Date	
Sport Clips, Inc.:	
G. Edward Logan, CEO & President, Gordon B.	_

Logan, Chairman or Greg Smith, Vice President of Real Estate

# **Attachment "A" Signage Examples**

# Window Signage and Store Hours on Front Door



Vinyl Appliqué



Plexiglas Sign



Store Hours

#### **LANDLORD WAIVER**

Landlord:	Premises:
Debtor:	Secured Party:

#### RECITALS

The Landlord is the owner and landlord of the Premises described above and now occupied by Debtor. The Secured Party has been, and may in the future be, requested to make secured loans to Debtor from time to time covering consumer goods, equipment, inventory, accessions and fixtures (collectively the Personal Property) which are already on the Premises, or which may hereafter be delivered to or installed on the Premises. The Secured Party has required the execution of this waiver as a condition precedent to making or continuing a loan to Debtor, and the Landlord acknowledges that benefits will insure to the undersigned because of the loan.

#### **AGREEMENT**

In consideration of the foregoing and of other good and valuable consideration, the receipt and sufficiency of which is acknowledged, the Landlord hereby agrees as follows:

- Landlord hereby waives as to the Secured Party all rights which the Landlord now has, or may hereafter have, under the laws of the state in which the Premises are located, or by virtue of any lease, mortgage or deed of trust affecting the Premises, now in effect or hereafter executed by Debtor, or to levy upon or distrain the Personal Property for rent, or to claim or assert title to or any interest in any of the Personal Property.
- 2. The Personal Property shall remain personal property notwithstanding its attachment to or installation on the Premises and none of the Personal Property shall become a fixture.
- 3. The Personal Property may be kept, installed, maintained, used and operated on the Premises, and the Secured Party's interest in the Personal Property shall be superior to any interest which the Landlord may now have, or hereafter may acquire in the Personal Property, by operation of law or otherwise.
- 4. In the event of a default by Debtor in the payment or performance of any of its obligations to the Secured Party, the Secured Party may (i) enter upon the Premises and remove the Personal Property or any part thereof from the Premises, or (ii) enter upon the Premises and maintain the Personal Property on the premises with full right of access thereto for a reasonable period of time for purposes of disposing of the same, either privately or publicly, provided the Secured Party pays any rent or other payments to the Landlord that the Debtor would have been required to pay during the same period under any rental or lease agreement or mortgage or deed of trust between Debtor and the Landlord. Except for payment of rent or other payments during periods in which it occupies the Premises, the Secured Party shall have no obligation for rent or any other payments or obligations of Debtor to the Landlord.
- 5. The Landlord warrants and represents that the legal description of the Premises is as set forth in Exhibit A, attached hereto and made part hereof.

ъ.	Party and shall be binding upon the successors and assigns of the Secured any purchaser of the undersigned's interest in the Premises.
	IN WITNESS WHEREOF, the undersigned has caused this waiver to be duly executed this day of, 2023.
	LANDLORD:
	By:
	Name:
	Title:

### Attachment C

# **Telephone Assignment Agreement**

THIS TELEPHONE ASSIGNMENT AGREEM 2023 by and between	(hereinafter the "Assignor") and
Sport Clips, Inc., a Texas corporation (hereina	fter the "Assignee").
WHEREAS, the Assignee has develop	ed and owns the trademark "Sport Clips;"
WHEREAS, the Assignor has been gr pursuant to a Franchise Agreement in accorda	anted a license to operate a Franchised Business ance with the System;
<b>WHEREAS</b> , in order to operate its Fra one or more telephone numbers, telephone lis	nchised Business, the Assignor shall be acquiring tings and telephone directory advertisements;
has required that the Assignor assign to the	cution of the Franchise Agreement, the Assignee e Assignee all of its right, title and interest in all ephone directory advertisements, to the Franchisor;
contained and other good and valuable cons	n of the foregoing, the mutual promises herein ideration, the receipt and sufficiency of which are nding to be legally bound, hereby agree as follows:
	o the Assignee all of its rights, title and interest in tings and telephone directory advertisements that mark "Sport Clips."
Assignee is authorized by the Assignor to protelephone companies and telephone directory all telephone numbers and telephone listings	n of the Sport Clips Franchise Agreement, the resent this Assignment Agreement to all relevant companies for the purpose of obtaining control over a that are used in association with the trademark the Assignor as the Assignee's attorney-in-fact, ress purpose.
<b>IN WITNESS WHEREOF</b> , each of the parties year first written above.	s has executed this Assignment as of the day and
Assignee Sport Clips, Inc.	Assignor Franchisee
G. Edward Logan, CEO & President or Gordon B. Logan, Chairman	Name
Date	Date
	Name

Date\_\_\_\_

### Attachment D

#### **Personal Guarantee**

The undersigned Guarantor personally gua the foregoing Sport Clips Franchise Agreement da present and future amendments and addendums, and Sport Clips, Inc. as the Franchisor. The unders guarantee, and shall be primarily liable for the perfo incurred under the Franchise Agreement, and spo against the undersigned specific performance of the Agreement, to the same extent as if the undersigned	signed hereby individually, personally and fully ormance, debts and liabilities of the Franchisee ecifically agree that the Franchisor may seek e Franchisee's obligations under the Franchise
The undersigned Guarantor each acknow beneficial interest in the Franchisee and, as an incomposition to the Franchisee under the Franchise Agreement. The personally bound by all the covenants contains as if the Guarantor is named as the Franchisee in the first covenance in the first covenance and the first covenance in	Accordingly, the Guarantor specifically agrees ned in Section XIV of the Franchise Agreement
The undersigned further agrees and acknown and constitutes an inducement for the acceptance the Franchisor.	owledges that this Guarantee is intended to be and execution of the Franchise Agreement by
Date	Date

#### Attachment E

#### **Supplemental Pre-Opening Services Agreement**

"Company") and		•	g Services Ag (the "Fra	,		Jeiwe	ен эро	rt Clips	s, mc. (me
1. The Agreement dated _	. ,		e Franchisee 2023.	are	parties	to a	Sport	Clips	Franchise

- 2. In addition to the duties set forth in the Franchise Agreement, the Company shall provide one or more of the following supplemental services to the Franchisee prior to the opening of the Franchisee's Location:
  - a. Assistance with determining one or more suitable sites for the Location; provided, however, that the Franchisee shall ultimately use the Franchisee's independent business judgment in determining whether or not to submit the Location to the Company for final approval.
  - b. On-site, pre-opening supervision and assistance.
  - c. Work with store designer(s) to develop the floor plan customized for the Location.
  - d. Assistance with locating a qualified architect in the event a registered architect or engineer is required by either the landlord or a government authority to review and approve the building plans, and coordinate with the architect or engineer.
  - e. Solicitation of construction bids from one or more general contractors. The Company shall compare and analyze the bids and submit the bids to the Franchisee for final approval and selection of a General Contractor (the "GC").
  - f. Coordination of signage for the Location's storefront upon being provided by the Franchisee of sign specifications for the Location, including the required colors (if any). The Company shall submit the sign specifications to one or more sign contractors and analyze and compare the bids. The Franchisee shall have final approval of the sign contractor.
  - g. Coordination with the GC prior to and at the commencement of the construction of the Location. The Franchisee shall remain responsible for obtaining from the GC a certificate of insurance as required by the Franchise Agreement.
  - h. Schedule and coordinate an analysis of each proposed real estate location.

- 3. The Company shall visit the Location at least once during the construction phase to monitor progress and to verify workmanship and compliance with the plans. Upon completion of work by the GC, the Company shall inspect the Location and prepare an itemized project list of completed and uncompleted tasks and forward a copy of the list to the Franchisee and to the GC.
- 4. The Company shall assist the Franchisee with ordering and stocking initial inventory.
- 5. For the services provided under this Supplemental Pre-Opening Services Agreement, the Franchisee shall pay the Company, in addition to the initial franchisee fee, the sum of \$5,000 for Franchisee's first store to open; \$4,000 for Franchisee's second store to open; and, \$3,000 each for Franchisee's third and subsequent stores to open.
- 6. In the Company's sole discretion, the Company may assign its obligations under this Supplemental Pre-Opening Services Agreement to an Area Developer.

Sport Clips, Inc.	Franchisee	
G. Edward Logan, CEO & President or Gordon B. Logan, Chairman	Name	
Date	Date	
	Name	
	Date	

# Multi-Unit Development Amendment to the Sport Clips Franchise Agreement

This Multi-Unit Development Agreement Amendment to the Sport Clips Franchise	
Agreement is entered into by Sport Clips, Inc. (the "Franchisor") and	
(the Franchisee").	

The Franchisor and the Franchisee have entered into a Sport Clips Franchise Agreement for the establishment of an original Sport Clips franchised Unit. The Franchisee wishes to obtain from the Franchisor the non-exclusive right to develop additional Sport Clips units (hereinafter referred to as "Additional Units") within the Territory described on Schedule A in accordance with the terms contained in this Amendment. The parties therefore agree as follows:

- 1. Section III.A.1 of the Franchise Agreement is amended to provide that the initial franchise fee for the Location shall be thirty thousand dollars (\$30,000.00), the initial franchise fee for the second Additional Unit on Schedule A shall be twenty-four thousand five hundred dollars (\$24,500.00), and the initial franchise fee for the third Additional Unit on Schedule A shall be fifteen thousand dollars (\$15,000.00).
- 2. Upon execution of this Amendment, the Franchisee shall pay to the Franchisor, in addition to the initial franchise fee for the Franchisee's original Sport Clips franchise unit, the initial franchise fees for each Additional Unit identified on Schedule A. No payment to the Franchisor under this paragraph is refundable under any circumstances.
- 3. No Additional Unit shall be opened, nor shall the original Sport Clips franchised Unit, be opened, until the Franchisee has executed the then-current Sport Clips Franchise Agreement for that Unit. The rights granted by this Amendment are not assignable by the Franchisee.
- 4. The Franchisee agrees to seek site approval for each Additional Unit and open each Additional Unit within the time set forth in Schedule A. Upon receiving site approval from the Franchisor for a scheduled Additional Unit, the Franchisee shall, after ten business days of receipt of the Franchisor's then-current Disclosure Document, execute the then-current Sport Clips Franchise Agreement for that Additional Unit.
- 5. In the event the Franchisee fails to open a scheduled Additional Unit within the time set forth on Schedule A, and upon thirty (30) days written notice and opportunity to cure, the Franchisee shall forfeit the initial franchise fees paid upon the execution of this Addendum for any other Additional Units.
- 6. A default under any Sport Clips Franchise Agreement that is not cured by the Franchisee upon receipt of notice from the Franchisor shall be a default under this Agreement. Termination of any Sport Clips Franchise Agreement between the Franchisor and the Franchisee shall result in termination of this Agreement.

7. Each Additional Store opened by the Franchisee shall conform to the store design and trade dress of the Franchisor in existence at the time the Additional store is opened.

Sport Clips, Inc.	Franchisee	
G. Edward Logan, CEO & President	Name	
or Gordon B. Logan, Chairman Date	Date	
	Name	
	Date	

### **SCHEDULE A**

#### SPORT CLIPS MULTI-UNIT DEVELOPMENT AMENDMENT

The Territory under this Sport (following boundaries:			
In addition to Sport Clips franchis to open and operate within the Te	e described in t	•	•
<u>Unit Number</u>	Date for Store to	<u>Open</u>	<u>Fee</u>
Second Unit			\$24,500.00
Third Unit			\$15,000.00
(Additional if necessary)			
Sport Clips, Inc.		Franchisee	
G. Edward Logan, CEO & Presi or Gordon B. Logan, Chairman	dent	Name	
Date		Date	
		Name	
		Date_	

# **Release Upon Renewal of Franchise Agreement**

	(the "F	-ranchisee")	hereby abso	olutely and
unconditionally releases and forever				
successors, assigns and associated				
directors, and their respective heirs, such				
of and from any and all manner of claid				
demands whatsoever ("Actions"), from which arise out of or under the Sport				
or arise out of any transaction or cours				
with respect to the franchise relations				
SCI harmless from and against any Ac				
and from and against any and all Act				
related to Franchisee's operation of a S	Sport Clips fran	chise at any tim	ne through the	effective date
of this Release.				
This Release shall be effective	as of			
This release shall be effective	as oi	·		
Franchisee				
Name				
Name				
Date				
Name				
_				
Date				
Individuals				
ilidividuais				
Name				
Date				
<del></del>				
Name				

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# EXHIBIT E AGREEMENT TO GUARANTY LEASE

#### **Agreement to Guaranty Lease**

This Agreement is between Sport Clips, Inc. ("SCI"), a Texas corporation,, (the "Franchisee"), and
(the "Primary Guarantors").
1. The Franchisee has signed a Sport Clips Franchise Agreement for a Sport Clips franchised store. The Franchisee has identified an available space located at
(the "Location") to operate the Sport Clips franchised store, and the franchisor, Sport Clips, Inc., has approved the Location for the Franchisee's store.

- 2. The Franchisee's shareholders, if the Franchisee is a corporation, the Franchisee's members, if the Franchisee is a limited liability corporation, or each of the Franchisee's partners, if the Franchisee is a partnership, are each referred to in this Agreement as the "Primary Guarantors."
- 3. The landlord for the Location has determined that the landlord will not permit the Franchisee or the Primary Guarantors sign a lease (the "Lease") for the Location without the guaranty of a third party acceptable to the landlord. Provided the landlord accepts SCI's guaranty on the Lease, SCI shall guaranty the Lease for the benefit of the Franchisee and the Primary Guarantors, provided the Franchisee and the Primary Guarantors agree to the covenants and conditions contained in this Agreement.
- 4. As partial consideration for SCI's guaranty of the Lease, the Franchisee shall pay to SCI the sum of \$\_\_\_\_\_\_, which shall be deemed fully earned and non-refundable upon the landlord's acceptance of SCI's guaranty.
- 5. Each Primary Guarantor shall guaranty the Lease, and the Franchisee and the Primary Guarantors each covenants and agrees that they shall be primarily liable and responsible for all amounts due under the Lease and fulfillment of all terms and conditions of the Lease. Each Guarantor covenant and warrant that he or she has read the Lease and has had the opportunity to consult with an attorney or other business advisor before executing this Agreement.
- 6. The Franchisee shall strictly adhere to and perform each and every covenant contained in the Lease. In the event the Franchisee defaults under the Lease, and the landlord seeks payment from SCI as a guarantor, the Franchisee and the Primary Guarantors agree that the Primary Guarantors shall be primarily liable for all amounts owed to the landlord under the Lease, and the Primary Guarantors shall promptly make payment as required. In the event SCI is required to pay to the landlord, as a result of SCI's guaranty of the Lease, any amount due under the Lease, the Franchisee and the Primary Guarantors shall promptly reimburse SCI. The Franchisee's and the Primary Guarantors' obligation to reimburse SCI under this Agreement shall be unconditional, immediate, and without notice, and without regard to any claims that the Franchisee or the Primary Guarantors have or may have against the landlord of the Location.

- 7. In the event SCI is required to pay to the landlord, as a result of SCI's guaranty of the Lease, any amount due under the Lease, in addition to reimbursing SCI for the amount SCI is required to pay the landlord, and in addition to any other rights and remedies that SCI may have, the Franchisee and the Primary Guarantors shall pay to SCI as liquidated damages, and not as a penalty, a sum equal to two (2) months of rent under the Lease.
- 8. The Franchisee and the Primary Guarantors shall indemnify Sport Clips, Inc. from any all claims, causes of actions, and liability that from the Franchisee's failure to perform any obligation under the Lease, including, but not limited to, the payment of rent, late fees, taxes, insurance, maintenance fees, and attorney fees.
- 9. The Franchisee and the Primary Guarantors hereby grant to SCI a security interest in the Franchisee's fixtures, equipment and inventory maintained by the Franchisee at the Location, subject only to any purchase money liens that may be held by a bank or financing institution. The Franchisee and the Primary Guarantors hereby authorize SCI to file with the applicable state authorities any statutory papers perfecting SCI's security interest, including a UCC-1 financing statement.
- 10. The Franchisee shall operate only a Sport Clips store at the Location and shall not use the premises of the Location for any other business or activity. The Franchisee shall not sublet the premises at the Location or assign the Lease to any third party, except with the written consent of SCI.
- 11. Neither the Franchisee nor the Primary Guarantors shall amend the Lease with the landlord in any manner without the prior written consent of SCI.
- 12. In the event the Franchise Agreement between the Franchisee and Sport Clips, Inc. is terminated for any reason, the Franchisee shall, upon SCI's request, assign the Lease to SCI or to SCI's designee. By signing this Agreement, the Primary Guarantors agree to the assignment, upon SCI's demand, of the Lease to SCI or SCI's designee, and waive all rights they may have under the Lease.
- 13. Nothing in this Agreement shall be construed as an opinion of SCI on the suitability of the Location for the Franchisee's Sport Clips franchised store, or an opinion on or warranty of any profit potential that the Franchisee may realize at the Location. The Franchisee and the Primary Guarantors each covenant and warrant that each has performed an independent business analysis of the Location and is entering into the Lease based upon their own business judgment and decision-making process.
- 14. This Agreement is entered into in Georgetown, Texas, and shall be construed and interpreted according to the laws of the state of Texas. Any litigation arising under this Agreement shall be heard by a court of competent jurisdiction located in Williamson County, Texas, or by a federal court in the Central District of Texas. If an action is instituted by any party to enforce any provision of this Agreement, the prevailing party shall be entitled to recover its attorneys' fees and costs

See next page for signature.

Sport Clips, Inc.	Franchisee
G. Edward Logan, CEO & President or Gordon B. Logan, Chairman	Name
Date	Date
	Name
	Date
	Primary Guarantors
	Name
	Date
	Name
	Date

# EXHIBIT F AGREEMENT TO GUARANTY LOAN

#### **Agreement to Guaranty Loan**

This Agreement is between Sport Clips, Inc. ("SCI"), a Texas corporation,
, (the "Franchisee"), and
(the "Primary Guarantors").
1. The Franchisee has signed a Sport Clips Franchise Agreement for a Sport Clips franchised store. The Franchisee has identified an available space located at
(the "Location") to operate the Sport Clips franchised store, and
the franchisor, Sport Clips, Inc., has approved the Location for the Franchisee's store.
2. The Franchisee's shareholders, if the Franchisee is a corporation, the Franchisee's members, if the Franchisee is a limited liability corporation, or each of the Franchisee's partners, if the Franchisee is a partnership, are each referred to in this Agreement as the "Primary Guarantors."
3. The Franchisee has applied for a loan in the amount of \$ (the "Loan") to open a store at the approved location, and the prospective lender ("Lender") has determined that it will not make the Loan
without the guaranty of a third party acceptable to Lender. Provided Lender accepts SCI's guaranty of the Loan, SCI shall guaranty the Loan for the benefit of the Franchisee and the Primary Guarantors, provided the Franchisee and the Primary Guarantors agree to the covenants and conditions contained in this Agreement.
4. As partial consideration for SCI's guaranty of Loan, the Franchisee shall pay to

- 4. As partial consideration for SCI's guaranty of Loan, the Franchisee shall pay to SCI 5% of the Loan amount or the sum of \$ \_\_\_\_\_\_, which shall be deemed fully earned and non-refundable upon the funding of the Loan.
- 5. Each Primary Guarantor shall guaranty the Loan, and the Franchisee and the Primary Guarantors each covenants and agrees that they shall be primarily liable and responsible for all amounts due under the Loan and fulfillment of all terms and conditions of the Loan. Each Guarantor covenant and warrant that he or she has read the Loan and has had the opportunity to consult with an attorney or other business advisor before executing this Agreement.
- 6. The Franchisee shall strictly adhere to and perform each and every covenant contained in the Loan. In the event the Franchisee defaults under the Loan, and the Lender seeks payment from SCI as a guarantor, the Franchisee and the Primary Guarantors agree that the Primary Guarantors shall be primarily liable for all amounts owed to the Lender under the Loan, and the Primary Guarantors shall promptly make payment as required. In the event SCI is required to pay to the Lender, as a result of SCI's guaranty of the Loan, any amount due under the Loan, the Franchisee and the Primary Guarantors shall promptly reimburse SCI. The Franchisee's and the Primary Guarantors' obligation to reimburse SCI under this Agreement shall be unconditional, immediate, and without notice, and without regard to any claims that the Franchisee or the Primary Guarantors have or may have against the Lender.

- 7. In the event SCI is required to pay to the landlord, as a result of SCI's guaranty of the Loan, any amount due under the Loan, in addition to reimbursing SCI for the amount SCI is required to pay the Lender, and in addition to any other rights and remedies that SCI may have, the Franchisee and the Primary Guarantors shall pay to SCI as liquidated damages, and not as a penalty, a sum equal to two (2) months payments under the Loan.
- 8. The Franchisee and the Primary Guarantors shall indemnify Sport Clips, Inc. from any all claims, causes of actions, and liability that from the Franchisee's failure to perform any obligation under the Loan, including, but not limited to, the payment of rent, late fees and attorney fees.
- 9. The Franchisee and the Primary Guarantors hereby grant to SCI a security interest in the Franchisee's fixtures, equipment and inventory maintained by the Franchisee at the Location, subject only to any purchase money liens that may be held by a bank or financing institution. The Franchisee and the Primary Guarantors hereby authorize SCI to file with the applicable state authorities any statutory papers perfecting SCI's security interest, including a UCC-1 financing statement.
- 10. The Franchisee shall operate only a Sport Clips store at the Location and shall not use the premises of the Location for any other business or activity. The Franchisee shall not sublet the premises at the Location or assign the Lease to any third party, except with the written consent of SCI.
- 11. Neither the Franchisee nor the Primary Guarantors shall amend the Loan with the Lender in any manner without the prior written consent of SCI.
- 12. In the event the Franchise Agreement between the Franchisee and Sport Clips, Inc. is terminated for any reason, the Franchisee shall, upon SCI's request, assign the Lease for the Location to SCI or to SCI's designee. By signing this Agreement, the Primary Guarantors agree to the assignment, upon SCI's demand, of the Lease to SCI or SCI's designee, and waive all rights they may have under the Lease.
- 13. Nothing in this Agreement shall be construed as an opinion of SCI on the suitability of the Location for the Franchisee's Sport Clips franchised store, or an opinion on or warranty of any profit potential that the Franchisee may realize at the Location. The Franchisee and the Primary Guarantors each covenant and warrant that each has performed an independent business analysis of the Location and is entering into the Lease and this Loan based upon their own business judgment and decision-making process.

14. This Agreement is entered into in Georgetown, Texas, and shall be construed and interpreted according to the laws of the state of Texas. Any litigation arising under this Agreement shall be heard by a court of competent jurisdiction located in Williamson County, Texas, or by a federal court in the Central District of Texas. If an action is instituted by any party to enforce any provision of this Agreement, the prevailing party shall be entitled to recover its attorneys' fees and costs

Sport Clips, Inc.	Franchisee	
_		
G. Edward Logan, CEO & President or Gordon B. Logan, Chairman	Name	
Date	Date	
	Name	
	Date	
	Primary Guarantors	
	Name	
	Date	
	Nama	
	Name	
	Date	

# EXHIBIT G RESALE ASSISTANCE AGREEMENT

#### **Resale Assistance Agreement**

This Re	esale Assistance Agreement is between Sport Clips, Inc. ("SCI") and (collectively referred to as the "Franchisee").
	The Franchisee owns one or more Sport Clips franchised stores and has notified hisee wishes to sell the store(s) located at
	(collectively referred to as the "Store").

- 2. In the event a prospective franchisee is communicating with SCI and expresses an interest in purchasing an open and operating Sport Clips store in the area of the Store, SCI may, at its option, provide the prospect with any sales data, real estate information and lease information SCI has regarding the Store. In addition, SCI may, at its sole option, refer that prospect to the Franchisee for further discussion directly between the prospect and the Franchisee.
- 3. In the event the Franchisee provides a prospective buyer with financial information regarding profitability of the Store, the Franchisee warrants that the information will be truthful and accurate. SCI may provide a prospective buyer with the gross sales history reported by the Franchisee to SCI for Store, but SCI shall not provide profitability data with any prospective buyer on behalf of the Franchisee.
- 4. In the event a Business Broker refers to the Franchisee or to SCI a prospective buyer who buys the Store from the Franchisee, the Franchisee shall pay to the Business Broker the standard fee that the Business Broker charges for similar stores. As of the date of signing this Agreement, the average fee charged by a Business Broker is forty thousand, dollars (\$40,000.00). The fee payable to the Business Broker shall be payable upon the sale of the Store and shall be paid from the sales proceeds at the time of the closing.
- 5. Upon the sale of the Store, the Franchisee shall pay to SCI a resale assistance fee equal to five percent (5%) of the sales price paid by the buyer. In no event, however, shall the resale assistance fee be less than five thousand dollars (\$5,000.00) or greater than ten thousand dollars (\$10,000.00).
- 6. Nothing in this Agreement shall be construed as a guaranty or warranty by SCI that a buyer will be found for the Store or that a buyer will purchase the Store. The Franchisee hereby absolutely and unconditionally releases Sport Clips, Inc., its affiliates, successors, and assigns, and their respective officers, employees and directors, from any and all claims, causes of action, whether known or unknown, and of whatever kind or nature from the beginning of time to the effective date of this Agreement.

**IN WITNESS WHEREOF** the parties have executed this Agreement and agree that the effective date shall be \_\_\_\_\_, 2023.

Sport Clips, Inc.	Franchisee	
G. Edward Logan, CEO & President or Gordon B. Logan, Chairman	- Name	
Date	Date	
	Name	
	Date	
	Individual	
	Name	
	Date	
	Name	
	Data	

#### **State Effective Dates**

The following states require that the Disclosure Document be registered or filed with the state or be exempt from registration: California, Florida, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This Franchise Disclosure Document is registered, on file, exempt from registration, or otherwise effective in the following states with franchise registration and disclosure (or business opportunity) laws as of the dated listed below:

State	Effective Date	
California	April 1, 2023 (Exemption)	
Hawaii	Pending	
Illinois	April 1, 2023 (Exemption)	
Indiana	April 1, 2023 (Exemption)	
Maryland	Pending	
Michigan	April 1, 2023	
Minnesota	Pending	
New York	April 1, 2023 (Exemption)	
North Dakota	Pending	
Rhode Island	Pending	
South Dakota	April 1, 2023	
Virginia	Pending	
Washington	Pending	
Wisconsin	April 1, 2023	

#### RECEIPT

This Disclosure Document summarizes certain provisions of the franchise agreement and other information in plain language. Read this Disclosure Document all agreements carefully.

If Sport Clips, Inc. offers you a franchise, it must provide this Disclosure Document to you 14 calendardays before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

New York and Rhode Island require that we give you this Disclosure Document at the earlier of the first personal meeting or 10 business days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship. Michigan and Oregon require that we give you this Disclosure Document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If Sport Clips, Inc. does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state agency listed in Exhibit A to this Disclosure Document.

The franchisor is Sport Clips, Inc., 110 Sport Clips Way, Georgetown, Texas 78628. Its telephone number is (512) 869-1201.

•		
The person making this offering for Sport The name, address, and telephone numb employees and Area Developers of Sport buy the franchise, and a copy of the supp	er of each franchise seller rt Clips, Inc.) will be added	d in the space above before you
Sport Clips, Inc. authorizes the respective process for it in the particular state.	e state agencies identified	in Exhibit A to receive service of
I received a Disclosure Document dated	April 1, 2023 that included	the following Exhibits:
List of State Administrators and Registere List of Current Sport Clips Franchisees at Financial Statements	nd Area Developers	Exhibit B Exhibit C Exhibit D Exhibit E Exhibit F
Franchisee Signature Date Name and Address (Please Print)	Franchisee Date	Signature

You may return the signed receipt either by signing, dating, and mailing it to Sport Clips, Inc. at 110 Sport Clips Way, Georgetown, Texas 78628, or by faxing a copy of the signed and dated receipt to Sport Clips, Inc. at (512) 869-0366.

SCI.4.23 66

Issuance date: April 1, 2023.

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