

## FRANCHISE DISCLOSURE DOCUMENT



Doctor's Associates LLC  
A Florida Limited Liability Company  
1 Corporate Drive, Suite 1000, Shelton, CT 06484  
Phone: 1-800-888-4848  
[franchise@subway.com](mailto:franchise@subway.com)  
[www.subway.com](http://www.subway.com)

As a Subway® franchisee, you will sell foot-long and other sandwiches, salads and other food items from a retail establishment.

The initial investment necessary to begin operation of a single new Subway® franchise ranges from \$238,623 to \$536,745 (\$199,135 to \$403,745 for a non-traditional location). This sum includes an estimated \$18,432 to \$43,117 (including an initial franchise fee of \$15,000) that must be paid to us or our affiliate.

The initial investment necessary to begin operation of 2 to 10 new Subway® franchises under the multi-unit development program ranges from \$246,123 to \$604,245 per restaurant (\$206,635 to \$471,245 for a non-traditional location). This sum includes an estimated \$48,432 to \$193,117 (including a development fee of \$22,500 to \$82,500) that must be paid to us or our affiliate.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payment to, franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no government agency has verified the information contained in this document.**

You may wish to receive your disclosure document in another format that is more convenient to you. To discuss the availability of disclosures in different formats, contact the Franchise Development Team at 1 Corporate Drive, Suite 1000, Shelton, CT 06484, (800) 888-4848, [franchise@subway.com](mailto:franchise@subway.com).

The terms of your contract will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "[A Consumer's Guide to Buying a Franchise](#)," which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC's home page at [www.ftc.gov](http://www.ftc.gov) for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Issuance Date: April 25, 2024, amended May 6, 2024

## How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit B.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit C includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Subway® business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Subway® franchisee?	Item 20 or Exhibit B lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

## What You Need To Know About Franchising *Generally*

**Continuing responsibility to pay fees.** You may have to pay royalties and other fees even if you are losing money.

**Business model can change.** The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

**Supplier restrictions.** You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

**Operating restrictions.** The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

**Competition from franchisor.** Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

**Renewal.** Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

**When your franchise ends.** The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

### Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit H.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

## Special Risks to Consider About *This Franchise*

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement requires you to resolve disputes with the franchisor by arbitration and/or litigation only in Connecticut. Out-of-state arbitration, or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to arbitrate or litigate with the franchisor in Connecticut than in your own state.

Certain states may require other risks to be highlighted. Check the “State Specific Addenda” (if any) to see whether your state requires other risks to be highlighted.



**NOTICE-STATE OF MICHIGAN**

**THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU:**

- (a) A prohibition on the right of a franchisee to join an association of franchisees.
- (b) A requirement that a franchisee assent to a release, assignment, novation, waiver, or estoppel which deprives a franchisee of rights and protections provided in this act. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.
- (c) A provision that permits a franchisor to terminate a franchise prior to the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provision of the franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than thirty (30) days, to cure such failure.
- (d) A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration of the franchisee's inventory, supplies, equipment, fixtures and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if: (i) the term of the franchise is less than 5 years and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the franchise.
- (e) A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- (f) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchisee from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
- (g) A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:
  - (i) The failure of the proposed transferee to meet the franchisor's then current reasonable qualifications or standards.
  - (ii) The fact that the proposed transferee is a competitor of the franchisor or subfranchisor.
  - (iii) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.
  - (iv) The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.

(h) A provision that requires the franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchise for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (c).

(i) A provision which permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to the franchisee unless provision has been made for providing the required contractual services.

THE FACT THAT THERE IS A NOTICE OF THIS OFFERING ON FILE WITH THE ATTORNEY GENERAL DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE ATTORNEY GENERAL.

Please be advised that the franchisor is not subject to the escrow provisions in the section of the Michigan Franchise Law. Therefore, there are no statements as to the rights of the franchisee in this regard.

Any questions regarding this notice or the Michigan Franchise Act should be directed to: Consumer Protection Division, 670 Williams Building, 525 W. Ottawa St., Lansing, MI 48909 (517) 373-7117 or Doctor's Associates LLC, in care of Legal Notice Administrator-Legal Department, Franchise World Headquarters, LLC, 1 Corporate Drive, Suite 1000, Shelton, CT 06484.

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**Item 1**  
**THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES**

To simplify language in this Disclosure Document, “we”, “us”, “DAL” or “Doctor’s Associates” means Doctor’s Associates LLC, the franchisor. “You” means the person(s) or entity that is granted the franchise, as well as all parties who own any interest in an entity that is the franchisee.

***The Franchisor, Its Parent, Predecessor, and Affiliates.***

*Franchisor and its Predecessor*

We are a Florida limited liability company, doing business as “Subway” through various affiliates. We converted from a Florida corporation to a Florida limited liability company on October 29, 2018, and changed our name to “Doctor’s Associates LLC”. Under Florida law, we are still the same entity that existed before the conversion. Our address is 1 Corporate Dr., Suite 1000, Shelton, CT 06484. Our agents for service of process are disclosed in Exhibit I. We previously offered plush toy business franchises from 1982 to 1983 but did not sell any. Aside from the plush toy business and Master Franchise Businesses described below, we have not offered franchises in any other line of business. We have no predecessors.

Since August 2021 we and our affiliate SIBV have offered Subway® restaurant master franchise businesses (a “Master Franchise Business”) outside of the United States. A Master Franchise Business is operated by an independent third party who is given a license from us to offer direct unit Subway® restaurant franchises to third parties pursuant to unit franchise agreements. We have sold Master Franchise Businesses in Brazil, China, Costa Rica, Panama and Uruguay, and our affiliate SIBV has sold Master Franchise Businesses in Bahrain, Bangladesh, Belgium, Czech Republic, France, Georgia, Guatemala, India, Kuwait, Luxembourg, Peninsula Malaysia, the Kingdom of Saudi Arabia, Sri Lanka, Russia, Thailand, Turkey, and United Arab Emirates, all of which are currently open and operating.

*Parents*

Through a series of related step transactions, on April 30, 2024, our parent, Underground Purchaser, LLC (“UPL”), acquired all of the issued and outstanding equity interests of our former parent, Subway Worldwide System Holdings, LLC (“SWSH,” successor in interest to our former parent, Subway Worldwide, Inc.). SWSH is a Delaware limited liability company and shares our principal business address. UPL is a Delaware limited liability company owned by several investment funds managed by Roark Capital Management, LLC, an Atlanta-based private equity firm (“Roark”), or one of its affiliates, and shares Roark’s principal business address, 1180 Peachtree Street, N.E., Suite 2500, Atlanta, Georgia 30309-3521.

*Affiliates*

We are affiliated with the following companies that provide goods, services, or both, to us, our franchisees, our affiliates, or our affiliates’ franchisees. All share the same principal business address of 1 Corporate Dr., Suite 1000, Shelton, CT 06484.

<i>Name</i>	<i>Products and/or Services Provided</i>
Subway IP LLC (formerly known as Subway IP Inc.) (“SIP”)	SIP is the owner and licensor of the Subway® trademark, and all recipes, formulas, food preparation procedures, business methods, business forms, and business policies (the “System”). SIP licenses the System to us to develop Subway® restaurants in the United States and its territories.
Subway Franchisee Advertising Fund Trust Ltd. (“SFAFT”)	SFAFT provides advertising services to Subway® franchisees, administers the advertising contributions paid by franchisees in the United States and its territories, and interacts with local advertising fund entities around the world that are associated with the Subway® brand.



Subway Franchisee Advertising Fund Trust BV (“SFAFT BV”)	SFAFT BV provides advertising services to Subway® franchisees in U.S. Virgin Islands, and otherwise operates, is administered, and is governed, in substantially the same manner as SFAFT.
Franchise World Headquarters, LLC (“FWH”)	FWH provides services to us, our franchisees, our affiliated franchisors and their franchisees, including processing franchise sales paperwork, research and development, marketing franchises, franchisee training, retail technology, POS System support, restaurant design, legal and accounting services. FWH also provides services to our affiliate leasing entities and Subway® franchisees around the world, including negotiating, administering, and renewing leases/licenses for restaurant premises.
FWH Technologies, LLC (“FWHT”)	FWHT is the owner of SubwayPOS®, the point of sale computer based software required for use in Subway® restaurants. FWHT granted us the right to license the SubwayPOS® software to you through a licensing agreement.
Subway MyWay, LLC (“Subway MyWay”)	Subway MyWay administers the Subway® MVP Rewards loyalty program and the funds associated with the program.
Subway Real Estate, LLC (“SRE”)	SRE holds prime leases that are subleased or sublicensed to franchisees for the operation of Subway® restaurants.
Subway Realty, LLC (“SRL”)	In limited circumstances, SRL holds prime leases that are subleased or sublicensed to franchisees for the operation of Subway® restaurants.
SBD Ventures, LLC (“SBDV”)	SBDV may enter into the master lease agreements for non-traditional locations and may sublease or assign the right to operate these locations to franchisees.
Subway Restaurants, LLC (“SR”)	SR leases restaurant premises and may enter into a Sublease with you.
Subway Sandwich Shops, LLC (“SSS”)	SSS leases restaurant premises and may enter into a Sublease with you.
Subway Payment Services, LLC (“SPS”)	SPS manages credit card payments and gift cards.

None of the foregoing affiliates offer franchises in any line of business nor do they conduct the type of business operated by franchisees.

SIP or a licensed affiliate licenses the following affiliates to use the Subway® System and to offer restaurant franchises or sublicenses. These affiliates may offer franchises through separate Disclosure Documents. None of the following affiliates have offered franchises in any other line of business.

<i>Name</i>	<i>Type of Entity</i>	<i>Principal Business Address</i>	<i>Franchises Offered (and Services Provided, if Applicable)</i>
Subway Systems Colombia S.A.S. (“SSCS”)	Colombian simplified stock company	C/o Paniagua & Tovar Abogados S.A., Calle 107 A No. 11A – 69, Bogotá D.C., Colombia	SSCS is licensed by DAL to offer and sell franchises in Colombia and is the successor to Subway Partners Colombia C.V.
Subway Systems Singapore Pte. Ltd. (“SSSPL”)	Singaporean private company limited by shares	8 Temasek Blvd., Suntec Tower 3, Level 35-01, Republic of Singapore 038988	SSSPL began franchising in 2020. It sells franchises for Subway® restaurants and subleases restaurant premises to Subway® franchisees in Singapore and elsewhere in the Asia Pacific region. On January 2, 2020, SIBV assigned all of its existing franchise agreements in Singapore to SSSPL.
Subway International B.V. (“SIBV”)	Netherlands limited liability company	IJDOCK 27 – 9th Floor 1013 MM Amsterdam, Netherlands.	SIBV began franchising in 1998. SIBV was granted a license from SIP to offer and sell franchises all over the world, except in the United States, Canada, Australia, Colombia, and Brazil. SIBV granted a sublicense to our affiliate, SSF, to offer licenses for Subway® restaurants in South Africa.
Subway Franchise Systems of Canada, ULC (“SFSC”)	Canadian unlimited liability corporation	C/o Field Law LLP 400 - 444 7 Ave SW Calgary AB T2P 0X8, Canada	SFSC began franchising in 1987. SFSC offers and sells franchises for Subway® restaurants in Canada, leases equipment to Subway® franchisees in Canada, and sometimes owns and operates Subway® restaurants in Canada that had been previously franchised.
Subway Systems Australia Pty. Ltd. (“SSA”)	Western Australian private company limited by shares	Level 9, Transport House, 230 Brunswick Street, Fortitude Valley, Queensland 4006, Australia	SSA began franchising in 1987. The company sells franchises for Subway® restaurants in Australia.
Sandwich and Salad Franchises of South Africa (Pty.) Ltd. (“SSF”)	South African private company limited by shares	8 Eybers Street, Farrarmere, Benoni, 1501, South Africa	SSF began franchising in 1997. It sells franchises for Subway® restaurants in South Africa.
Subway Franchise Systems Brazil Ltda. (“SFSB”)	Brazilian limited liability company	São Paulo, Alameda Santos, 1.293, 4th floor, part, Cerqueira César, CEP 01419-904	SFSB began franchising in 2023. It sells franchises for Subway® restaurants in Brazil.

We disclose the following companies that now offer, or have offered, franchises in the United States, unless otherwise indicated, as our affiliates.

PFG Ventures is an Ohio limited partnership doing business under the name “ProForma” or “PFG Ventures” (“PFG Ventures”). PFG Ventures is a partnership that sells franchises for a brand named ProForma® which specializes in the sale and distribution of printed business products, including business forms, commercial printing, advertising supplies,

and related business supplies. We and our affiliates recommend, but do not require, that Subway<sup>®</sup> franchisees purchase supplies from PFG Ventures' franchisees. PFG Ventures' address is 8800 East Pleasant Valley Road, Independence, Ohio 44131. As of December 31, 2023, PFG Ventures sold 1,862 franchises, and of the total franchises sold by ProForma and PFG Ventures, 526 are open, and 0 are in development.

Although we do not consider PFG Ventures to be an affiliate, we disclose it because our Founders, Dr. Peter Buck and the late Fred DeLuca, directly or indirectly invested in them (including successors in interest). However, neither of the Founders have been officers or directors of PFG Ventures, and we do not represent that they, or we, do or did, control it.

#### *Franchise Systems Affiliated with Buyer and Roark*

Through control with private equity funds managed by Roark, we are affiliated with the following franchise programs ("**Affiliated Programs**"). None of these affiliates operate a Subway franchise.

**GoTo Foods Inc.** ("**GoTo Foods**") is the indirect parent company to seven franchisors, including: Auntie Anne's Franchisor SPV LLC ("**Auntie Anne's**"), Carvel Franchisor SPV LLC ("**Carvel**"), Cinnabon Franchisor SPV LLC ("**Cinnabon**"), Jamba Juice Franchisor SPV LLC ("**Jamba**"), McAlister's Franchisor SPV LLC ("**McAlister's**"), Moe's Franchisor SPV LLC ("**Moe's**"), and Schlotzsky's Franchisor SPV LLC ("**Schlotzsky's**"). All seven GoTo Foods franchisors have a principal place of business at 5620 Glenridge Drive NE, Atlanta, GA 30342 and have not offered franchises in any other line of business.

**Auntie Anne's** franchises Auntie Anne's<sup>®</sup> shops that offer soft pretzels, lemonade, frozen drinks and related foods and beverages. In November 2010, the Auntie Anne's system became affiliated with GoTo Foods through an acquisition. Auntie Anne's predecessor began offering franchises in January 1991. As of December 31, 2023, there were 1,156 franchised and 11 affiliate-owned Auntie Anne's shops in the United States and 817 franchised Auntie Anne's shops outside the United States.

**Carvel** franchises Carvel<sup>®</sup> ice cream shoppes and is a leading retailer of branded ice cream cakes in the United States and a producer of premium soft-serve ice cream. The Carvel system became an Affiliated Program in October 2001 and became affiliated with GoTo Foods in November 2004. Carvel's predecessor began franchising retail ice cream shoppes in 1947. As of December 31, 2023, there were 324 franchised Carvel shoppes in the United States and 29 franchised Carvel shoppes outside the United States.

**Cinnabon** franchises Cinnabon<sup>®</sup> bakeries that feature oven-hot cinnamon rolls, as well as other baked treats and specialty beverages. It also licenses independent third parties to operate domestic and international franchised Cinnabon<sup>®</sup> bakeries and Seattle's Best Coffee<sup>®</sup> franchises on military bases in the United States and in certain international countries, and to use the Cinnabon trademarks on products dissimilar to those offered in Cinnabon bakeries. In November 2004, the Cinnabon system became affiliated with GoTo Foods through an acquisition. Cinnabon's predecessor began franchising in 1990. As of December 31, 2023, there were 959 franchised and 22 affiliate-owned Cinnabon bakeries in the United States and 952 franchised Cinnabon bakeries outside the United States. In addition, as of December 31, 2023, there were 185 franchised Seattle's Best Coffee units outside the United States.

**Jamba** franchises Jamba<sup>®</sup> stores that feature a wide variety of fresh blended-to-order smoothies and other cold or hot beverages and offer fresh squeezed juices and portable food items to customers who come for snacks and light meals. Jamba has offered JAMBA<sup>®</sup> franchises since October 2018. In October 2018, Jamba became affiliated with GoTo Foods through an acquisition. Jamba's predecessor began franchising in 1991. As of December 31, 2023, there were approximately 733 franchised Jamba stores in the United States and 57 franchised Jamba stores outside the United States.

**McAlister's** franchises McAlister's Deli<sup>®</sup> restaurants which offer a line of deli foods, including hot and cold deli sandwiches, baked potatoes, salads, soups, desserts, iced tea and other food and beverage products. The McAlister's system became an Affiliated Program through an acquisition in July 2005 and became affiliated with GoTo Foods in October 2013. McAlister's or its predecessor have

been franchising since 1999. As of December 31, 2023, there were 506 domestic franchised McAlister's restaurants and 33 affiliate-owned restaurants operating in the United States.

**Moe's** franchises Moe's Southwest Grill® fast casual restaurants which feature fresh-mex and southwestern food. In August 2007, the Moe's system became affiliated with GoTo Foods through an acquisition. Moe's predecessor began offering Moe's Southwest Grill franchises in 2001. As of December 31, 2023, there were 606 franchised and six affiliate-owned Moe's Southwest Grill restaurants in the United States.

**Schlotzsky's** franchises Schlotzsky's® quick-casual restaurants which feature sandwiches, pizza, soups, and salads. Schlotzsky's signature items are its "fresh-from-scratch" sandwich buns and pizza crusts that are baked on-site every day. In November 2006, the Schlotzsky's system became affiliated with GoTo Foods through an acquisition. Schlotzsky's restaurant franchises have been offered since 1976. As of December 31, 2023, there were 295 franchised Schlotzsky's restaurants and 22 affiliate-owned restaurants operating in the United States.

**Inspire Brands, Inc.** ("**Inspire Brands**") is a global multi-brand restaurant company, launched in February 2018 upon completion of the merger of the Arby's and Buffalo Wild Wings brands. Inspire Brands is a parent company to six franchisors offering and selling franchises in the United States, including: Arby's Franchisor, LLC ("**Arby's**"), Baskin-Robbins Franchising LLC ("**Baskin-Robbins**"), Buffalo Wild Wings International, Inc. ("**Buffalo Wild Wings**"), Dunkin' Donuts Franchising LLC ("**Dunkin'**"), Jimmy John's Franchisor SPV, LLC ("**Jimmy John's**"), and Sonic Franchising LLC ("**Sonic**"). Inspire Brands is also a parent company to the following franchisors offering and selling franchises internationally: Inspire International, Inc. ("**Inspire International**"), DB Canadian Franchising ULC ("**DB Canada**"), DDBR International LLC ("**DB China**"), DD Brasil Franchising Ltda. ("**DB Brasil**"), DB Mexican Franchising LLC ("**DB Mexico**"), and BR UK Franchising LLC ("**BR UK**"). All of Inspire Brands' franchisors have a principal place of business at Three Glenlake Parkway NE, Atlanta, Georgia 30328 and, other than as described below for Arby's, have not offered franchises in any other line of business.

**Arby's** is a franchisor of quick-serve restaurants operating under the Arby's® trade name and business system that feature slow-roasted, freshly sliced roasted beef and other deli-style sandwiches. In July 2011, Arby's became an Affiliated Program through an acquisition. Arby's has been franchising since 1965. Predecessors and former affiliates of Arby's have, in the past, offered franchises for other restaurant concepts including T.J. Cinnamons® stores that served gourmet baked goods. All of the T.J. Cinnamons locations have closed. As of December 31, 2023, there were 3,413 Arby's restaurants operating in the United States (2,316 franchised and 1,097 company-owned), and 200 franchised Arby's restaurants operating internationally.

**Buffalo Wild Wings** is a franchisor of sports entertainment-oriented casual sports bars that feature chicken wings, sandwiches, and other products, alcoholic and other beverages, and related services under Buffalo Wild Wings® name ("**Buffalo Wild Wings Sports Bars**") and restaurants that feature chicken wings and other food and beverage products primarily for off-premises consumption under the Buffalo Wild Wings GO name ("**BWW-GO Restaurants**"). Buffalo Wild Wings has offered franchises for Buffalo Wild Wings Sports Bars since April 1991 and for BWW-GO Restaurants since December 2020. As of December 31, 2023, there were 1,185 Buffalo Wild Wings Sports Bars operating in the United States (533 franchised and 652 company-owned) and 65 franchised Buffalo Wild Wings or B-Dubs restaurants operating outside the United States. As of December 31, 2023, there were 79 BWW-GO Restaurants operating in the United States (31 franchised and 48 company-owned).

**Sonic** is the franchisor of Sonic Drive-In® restaurants, which serve hot dogs, hamburgers and other sandwiches, tater tots and other sides, a full breakfast menu and frozen treats and other drinks. Sonic became an Affiliated Program through an acquisition in December 2018. Sonic has offered franchises for Sonic restaurants since May 2011. As of December 31, 2023, there were 3,521 Sonic Drive-Ins operating in the United States (3,195 franchised and 326 company-owned).

**Jimmy John's** is a franchisor of restaurants operating under the Jimmy John's® trade name and business system that feature high-quality deli sandwiches, fresh baked breads, and other food and beverage products. Jimmy John's became an Affiliated Program through an acquisition in October 2016 and became part of Inspire Brands by merger in 2019. As of December 31, 2023, there were 2,644 Jimmy John's restaurants operating in the United States (2,604 franchised and 40 affiliate-owned). Of those 2,644 restaurants, 2,641 were single-branded Jimmy John's restaurants and 3 were franchised Jimmy John's restaurants operating at multi-brand locations.

**Dunkin'** is a franchisor of Dunkin'® restaurants that offer doughnuts, coffee, espresso, breakfast sandwiches, bagels, muffins, compatible bakery products, croissants, snacks, sandwiches and beverages. Dunkin' became an Affiliated Program through an acquisition in December 2020. Dunkin' has offered franchises in the United States and certain international markets for Dunkin' restaurants since March 2006. As of December 31, 2023, there were 9,580 Dunkin' restaurants operating in the United States (9,548 franchised and 32 company-owned). Of those 9,580 restaurants, 8,295 were single-branded Dunkin' restaurants, 2 were franchised Dunkin' restaurants operating at multi-brand locations, and 1,283 were franchised Dunkin' and Baskin-Robbins combo restaurants. Additionally, as of December 31, 2023, there were 4,210 single-branded franchised Dunkin' restaurants operating internationally.

**Baskin-Robbins** is a franchisor of Baskin-Robbins® restaurants that offer ice cream, ice cream cakes and related frozen products, beverages and other products and services. Baskin-Robbins became an Affiliated Program through an acquisition in December 2020. Baskin-Robbins has offered franchises in the United States and certain international markets for Baskin-Robbins restaurants since March 2006. As of December 31, 2023, there were 2,261 franchised Baskin-Robbins restaurants operating in the United States. Of those 2,261 restaurants, 977 were single-branded Baskin-Robbins restaurants, 1 was a Baskin-Robbins restaurant operating at a multi-brand location, and 1,283 were Dunkin' and Baskin-Robbins combo restaurants. Additionally, as of December 31, 2023, there were 5,383 single-branded franchised Baskin-Robbins restaurants operating internationally and in Puerto Rico.

**Inspire International** has, directly or through its predecessors, has offered and sold franchises outside the United States for the following brands: Arby's restaurants (since May 2016), Buffalo Wild Wings sports bars (since October 2019), Jimmy John's restaurants (since November 2022), and Sonic restaurants (since November 2019). **DB Canada** was formed in May 2006 and has, directly or through its predecessors, offered and sold Baskin-Robbins franchises in Canada since January 1972. **DB China** has offered and sold Baskin-Robbins franchises in China since its formation in March 2006. **DB Brasil** has offered and sold Dunkin' and Baskin-Robbins franchises in Brazil since its formation in May 2014. **DB Mexico** has offered and sold Dunkin' franchises in Mexico since its formation in October 2006. **BR UK** has offered and sold Baskin-Robbins franchises in the UK since its formation in December 2014. The restaurants franchised by the international franchisors are included in the brand-specific disclosures above.

**Primrose School Franchising SPE, LLC ("Primrose")** is a franchisor that offers franchises for the establishment, development and operation of educational childcare facilities serving families with children from 6 weeks to 12 years old operating under the Primrose® name. Primrose's principal place of business is 3200 Windy Hill Road SE, Suite 1200E, Atlanta GA 30339. Primrose became an Affiliated Program through an acquisition in June 2008. Primrose and its affiliates have been franchising since 1988. As of December 31, 2023, there were 505 franchised Primrose facilities in the United States. Primrose has not offered franchises in any other line of business.

**ME SPE Franchising, LLC ("Massage Envy")** is a franchisor of businesses that offer professional therapeutic massage services, facial services and related goods and services under the name "Massage Envy®" since 2019. Massage Envy's principal place of business is 14350 North 87th Street, Suite 200, Scottsdale, Arizona 85260. Massage Envy's predecessor began operation in 2003, commenced franchising in 2010, and became an Affiliated Program through an acquisition in 2012. As of December 31, 2023, there were 1,053 Massage Envy locations operating in the United States, including 1044 operated as total body care Massage Envy businesses and 9 operated as traditional Massage Envy businesses. Additionally, Massage Envy's

predecessor previously sold franchises for regional developers, who acquired a license for a defined region in which they were required to open and operate a designated number of Massage Envy locations either by themselves or through franchisees that they would solicit. As of December 31, 2023, there were 9 regional developers operating 11 regions in the United States. Massage Envy has not offered franchises in any other line of business.

**CKE Inc. (“CKE”)**, through two indirect wholly-owned subsidiaries (Carl’s Jr. Restaurants LLC and Hardee’s Restaurants LLC), owns, operates and franchises quick serve restaurants operating under the Carl’s Jr.® and Hardee’s® trade names and business systems. Carl’s Jr. restaurants and Hardee’s restaurants offer a limited menu of breakfast, lunch and dinner products featuring charbroiled 100% Black Angus Thickburger® sandwiches, Hand-Breaded Chicken Tenders, Made from Scratch Biscuits and other related quick serve menu items. A small number of Hardee’s Restaurants offer Red Burrito® Mexican food products through a Dual Concept Restaurant. A small number of Carl’s Jr. Restaurants offer Green Burrito® Mexican food products through a Dual Concept Restaurant. CKE Inc.’s principal place of business is 6700 Tower Circle, Suite 1000, Franklin, Tennessee. In December 2013, CKE Inc. became an Affiliated Program through an acquisition. Hardee’s restaurants have been franchised since 1961. As of January 29, 2024, there were 204 company-operated Hardee’s restaurants and there were 1,406 domestic franchised Hardee’s restaurants, including 136 Hardee’s/Red Burrito Dual Concept restaurants. Additionally, there were 458 franchised Hardee’s restaurants operating outside the United States. Carl’s Jr. restaurants have been franchised since 1984. As of January 29, 2024, there were 49 company-operated Carl’s Jr. restaurants, and there were 1,019 domestic franchised Carl’s Jr. restaurants, including 243 Carl’s Jr./Green Burrito Dual Concept restaurants. In addition, there were 661 franchised Carl’s Jr. restaurants operating outside the United States. Neither CKE nor its subsidiaries that operate the above-described franchise systems have offered franchises in any other line of business.

**Driven Holdings, LLC (“Driven Holdings”)** is the indirect parent company to 9 franchisors, including Meineke Franchisor SPV LLC (“**Meineke**”), Maaco Franchisor SPV LLC (“**Maaco**”), Merlin Franchisor SPV LLC (“**Merlin**”), Econo Lube Franchisor SPV LLC (“**Econo Lube**”), 1-800-Radiator Franchisor SPV LLC (“**1-800-Radiator**”), CARSTAR Franchisor SPV LLC (“**CARSTAR**”), Take 5 Franchisor SPV LLC (“**Take 5**”), ABRA Franchisor SPV LLC (“**ABRA**”) and FUSA Franchisor SPV LLC (“**FUSA**”). In April 2015, Driven Holdings and its franchised brands at the time (which included Meineke, Maaco, Merlin and Econo Lube) became Affiliated Programs through an acquisition. Subsequently, through acquisitions in June 2015, October 2015, March 2016, September 2019, and April 2020, respectively, the 1-800-Radiator, CARSTAR, Take 5, ABRA and FUSA brands became Affiliated Programs. The principal business address of Meineke, Maaco, Econo Lube, Merlin, CARSTAR, Take 5, Abra and FUSA is 440 South Church Street, Suite 700, Charlotte, North Carolina 28202. 1-800-Radiator’s principal business address is 4401 Park Road, Benicia, California 94510. None of these franchise systems have offered franchises in any other line of business.

**Meineke** franchises automotive centers that offer to the general public automotive repair and maintenance services that it authorizes periodically. These services currently include repair and replacement of exhaust system components, brake system components, steering and suspension components (including alignment), belts (V and serpentine), cooling system service, CV joints and boots, wiper blades, universal joints, lift supports, motor and transmission mounts, trailer hitches, air conditioning, state inspections, tire sales, tune ups and related services, transmission fluid changes and batteries. Meineke and its predecessors have offered Meineke center franchises since September 1972, and Meineke’s affiliate has owned and operated Meineke centers on and off since March 1991. As of December 30, 2023, there were 698 franchised Meineke centers, 22 franchised Meineke centers co-branded with Econo Lube, and no company-owned Meineke centers or company-owned Meineke centers co-branded with Econo Lube operating in the United States.

**Maaco** and its predecessors have offered Maaco center franchises since February 1972 providing automotive collision and paint refinishing. As of December 30, 2023, there were 373 franchised Maaco centers and no company-owned Maaco centers in the United States.

**Merlin** franchises shops that provide automotive repair services specializing in vehicle longevity, including the repair and replacement of automotive exhaust, brake parts, ride and steering control system and tires. Merlin and its predecessors offered franchises from July 1990 to February

2006 under the name “Merlin Muffler and Brake Shops,” and have offered franchises under the name “Merlin Shops” since February 2006. As of December 30, 2023, there were 22 Merlin franchises and no company-owned Merlin shops located in the United States.

**Econo Lube** offers franchises that provide oil change services and other automotive services including brakes, but not including exhaust systems. Econo Lube’s predecessor began offering franchises in 1980 under the name “Muffler Crafters” and began offering franchises under the name “Econo Lube N’ Tune” in 1985. As of December 30, 2023, there were 9 Econo Lube N’ Tune franchises and 12 Econo Lube N’ Tune franchises co-branded with Meineke centers in the United States, which are predominately in the western part of the United States, including California, Arizona, and Texas, and no company-owned Econo Lube N’ Tune locations in the United States.

**1-800-Radiator** franchises distribution warehouses selling radiators, condensers, air conditioning compressors, fan assemblies and other automotive parts to automotive shops, chain accounts and retail consumers. 1-800-Radiator and its predecessor have offered 1-800-Radiator franchises since 2004. As of December 30, 2023, there were 196 1-800-Radiator franchises in operation in the United States. 1-800-Radiator’s affiliate has owned and operated 1-800-Radiator warehouses since 2001 and, as of December 30, 2023, owned and operated 1 1-800-Radiator warehouse in the United States.

**CARSTAR** offers franchises for full-service automobile collision repair facilities providing repair and repainting services for automobiles and trucks that suffered damage in collisions. CARSTAR’s business model focuses on insurance-related collision repair work arising out of relationships it has established with insurance company providers. CARSTAR and its affiliates first offered conversion franchises to existing automobile collision repair facilities in August 1989 and began offering franchises for new automobile repair facilities in October 1995. As of December 30, 2023, there were 455 franchised CARSTAR facilities and no company-owned facilities operating in the United States.

**Take 5** franchises motor vehicle centers that offer quick service, customer-oriented oil changes, lubrication and related motor vehicle services and products. Take 5 commenced offering franchises in March 2017, although the Take 5 concept started in 1984 in Metairie, Louisiana. As of December 30, 2023, there were 325 franchised Take 5 outlets and 643 affiliate-owned Take 5 outlets operating in the United States.

**Abra** franchises repair and refinishing centers that offer high quality auto body repair and refinishing and auto glass repair and replacement services at competitive prices. Abra and its predecessor have offered Abra franchises since 1987. As of December 30, 2023, there were 57 franchised Abra repair centers and no company-owned repair centers operating in the United States.

**FUSA** franchises collision repair shops specializing in auto body repair work and after-collision services. FUSA has offered Fix Auto shop franchises since July 2020, although its predecessors have offered franchise and license arrangements for Fix Auto shops on and off from April 1998 to June 2020. As of December 30, 2023, there were 203 franchised Fix Auto repair shops operating in the United States, 9 of which are operated by FUSA’s affiliate under a franchise agreement with FUSA.

Driven Holdings is also the indirect parent company to the following franchisors that offer franchises in Canada: (1) **Meineke Canada SPV LP** and its predecessors have offered Meineke center franchises in Canada since August 2004; (2) **Maaco Canada SPV LP** and its predecessors have offered Maaco center franchises in Canada since 1983; (3) **1-800-Radiator Canada, Co.** has offered 1-800-Radiator warehouse franchises in Canada since April 2007; (4) **Carstar Canada SPV LP** and its predecessors have offered CARSTAR franchises in Canada since September 2000; (5) **Take 5 Canada SPV LP** and its predecessor have offered Take 5 franchises in Canada since November 2019; (6) **Driven Brands Canada Funding Corporation** and its predecessors have offered UniglassPlus and Uniglass Express franchises in Canada since 1985 and 2015, respectively, Vitro Plus and Vitro Express franchises in Canada since 2002, and Docteur du Pare Brise franchises in Canada since 1998; (7) **Go**

**Glass Franchisor SPV LP** and its predecessors have offered Go! Glass & Accessories franchises since 2006 and Go! Glass franchises since 2017 in Canada; and (8) **Star Auto Glass Franchisor SPV LP** and its predecessors have offered Star Auto Glass franchises in Canada since approximately 2012.

As of December 30, 2023, there were: (i) 15 franchised Meineke centers and no company-owned Meineke centers in Canada; (ii) 18 franchised Maaco centers and no company-owned Maaco centers in Canada; (iii) 10 1-800-Radiator franchises and no company-owned 1-800-Radiator locations in Canada; (iv) 313 franchised CARSTAR facilities and 1 company-owned CARSTAR facility in Canada; (v) 30 franchised Take 5 outlets and 7 company-owned Take 5 outlets in Canada; (vi) 57 franchised UniglassPlus businesses, 27 franchised UniglassPlus/Ziebart businesses, and 5 franchised Uniglass Express businesses in Canada, and 2 company-owned UniglassPlus businesses and 1 company-owned UniglassPlus/Ziebart business in Canada; (vii) 10 franchised VitroPlus businesses, 57 franchised VitroPlus/Ziebart businesses, and 4 franchised Vitro Express businesses in Canada, and 3 company-owned VitroPlus businesses and no company-owned VitroPlus/Ziebart businesses in Canada; (viii) 32 franchised Docteur du Pare Brise businesses and no company-owned Docteur du Pare Brise businesses in Canada; (ix) 12 franchised Go! Glass & Accessories businesses and no franchised Go! Glass business in Canada, and 8 company-owned Go! Glass & Accessories businesses and no company-owned Go! Glass businesses in Canada; and (x) 8 franchised Star Auto Glass businesses and no company-owned Star Auto Glass businesses in Canada.

In January 2022, Driven Brands acquired Auto Glass Now's repair locations. As of December 30, 2023, there were more than 220 repair locations operating under the AUTOGLASSNOW® name in the United States ("AGN Repair Locations"). AGN Repair Locations offer auto glass calibration and windshield repair and replacement services. In the future, AGN Repair Locations may offer products and services to Driven Brands' affiliates and their franchisees in the United States, and/or Driven Brands may decide to offer franchises for AGN Repair Locations in the United States.

**ServiceMaster Systems LLC** is the direct parent company to three franchisors operating five franchise brands in the United States: Merry Maids SPE LLC ("**Merry Maids**"), ServiceMaster Clean/Restore SPE LLC ("**ServiceMaster**") and Two Men and a Truck SPE LLC ("**Two Men and a Truck**"). Merry Maids and ServiceMaster became Affiliated Programs through an acquisition in December 2020. Two Men and a Truck became an Affiliated Program through an acquisition on August 3, 2021. The three franchisors have a principal place of business at One Glenlake Parkway, Suite 1400, Atlanta, Georgia 30328 and have never offered franchises in any other line of business.

**Merry Maids** franchises residential house cleaning businesses under the Merry Maids® mark. Merry Maids' predecessor began business and started offering franchises in 1980. As of December 31, 2023, Merry Maids had 967 franchises in the United States.

**ServiceMaster** franchises (i) businesses that provide disaster restoration and heavy-duty cleaning services to residential and commercial customers under the ServiceMaster Restore® mark and (ii) businesses that provide contracted janitorial services and other cleaning and maintenance services under the ServiceMaster Clean® mark. ServiceMaster's predecessor began offering franchises in 1952. As of December 31, 2023, ServiceMaster had 671 ServiceMaster Clean franchises and 2,157 ServiceMaster Restore franchises operating in the United States.

**Two Men and a Truck** franchises (i) businesses that provide moving services and related products and services, including packing, unpacking and the sale of boxes and packing materials under the Two Men and a Truck® mark and (ii) businesses that provide junk removal services under the Two Men and a Junk Truck™ mark. Two Men and a Truck's predecessor began offering moving franchises in February 1989. Two Men and a Truck began offering Two Men and a Junk Truck franchises in 2023. As of December 31, 2023, there were 293 Two Men and a Truck franchises and three company-owned locations operating in the United States. As of December 31, 2023, there were no Two Men and a Junk Truck franchises or company-owned locations in operation.



Affiliates of ServiceMaster Systems LLC also offer franchises for operation outside the United States. Specifically, **ServiceMaster of Canada Limited** offers franchises in Canada, **ServiceMaster Limited** offers franchises in Great Britain and **Two Men and a Truck** offers franchises in Canada, Ireland and the United States.

**NBC Franchisor LLC** (“NBC”) franchises gourmet bakeries that offer and sell specialty bundt cakes, other food items and retail merchandise under the Nothing Bundt Cakes® mark. NBC’s predecessor began offering franchises in May 2006. NBC became an Affiliated Program through an acquisition in May 2021. NBC has a principal place of business at 4560 Belt Line Road, Suite 350, Addison, Texas 75001. As of December 31, 2023, there were 562 Nothing Bundt Cake franchises and 16 company-owned locations operating in the United States. NBC has never offered franchises in any other line of business.

**Mathnasium Center Licensing, LLC** (“Mathnasium”) franchises learning centers that provide math instruction using the Mathnasium® system of learning. Mathnasium began offering franchises in late 2003. Mathnasium became an Affiliated Program through an acquisition in November 2022. Mathnasium has a principal place of business at 5120 West Goldleaf Circle, Suite 400, Los Angeles, California 90056. As of December 31, 2023, there were 968 franchised and 4 affiliate-owned Mathnasium centers operating in the United States. Mathnasium has never offered franchises in any other line of business. Affiliates of Mathnasium Center Licensing, LLC also offer franchises for operation outside the United States.

**Mathnasium Center Licensing Canada, Inc.** has offered franchises for Mathnasium centers in Canada since May 2014. As of December 31, 2023, there were 89 franchised Mathnasium centers in Canada. **Mathnasium International Franchising, LLC** has offered franchises outside the United States and Canada since May 2015. As of December 31, 2023, there were 78 franchised Mathnasium centers outside the United States and Canada. Mathnasium Center Licensing, LLC, Mathnasium Center Licensing Canada, Inc. and Mathnasium International Franchising, LLC each have their principal place of business at 5120 West Goldleaf Circle, Suite 400, Los Angeles, California 90056 and none of them has ever offered franchises in any other line of business.

**Youth Enrichment Brands, LLC** is the direct parent company to three franchisors operating in the United States: i9 Sports, LLC (“i9”), SafeSplash Brands, LLC also known as “**Streamline Brands**”), and School of Rock Franchising LLC (“**School of Rock**”). i9 became an Affiliated Program through an acquisition in September 2021. Streamline Brands became an Affiliated Program through an acquisition in June 2022. School of Rock became an Affiliated Program through an acquisition in September 2023. The three franchisors have never offered franchises in any other line of business.

**i9** franchises businesses that operate, market, sell and provide amateur sports leagues, camps, tournaments, clinics, training, development, social activities, special events, products and related services under the i9 Sports® mark. i9 began offering franchises in November 2003. i9 became an Affiliated Program through an acquisition in September 2021. i9 has a principal place of business at 9410 Camden Field Parkway, Riverview, Florida 33578. As of December 31, 2023, there were 245 i9 Sports franchises in the United States.

**Streamline Brands** offers franchises under the SafeSplash Swim School® brand and operates under the SwimLabs® and Swimtastic® brands, all of which provide “learn to swim” programs for children and adults, birthday parties, summer camps, other swimming-related activities. Streamline Brands has offered swim school franchises under the SafeSplash Swim School brand since August 2014. Streamline Brands offered franchises under the Swimtastic brand since August 2015 through March 2023 and under the SwimLabs brand from February 2017 through April 2023. Streamline Brands has a principal place of business at 12240 Lioness Way, Parker, Colorado 80134. Streamline Brands became an Affiliated Program through an acquisition in June 2022 and has a principal place of business at 12240 Lioness Way, Parker, Colorado 80134. As of December 31, 2023, there were 128 franchised and company-owned SafeSplash Swim School outlets (including 12 outlets that are dual-branded with SwimLabs), 11 franchised and licensed SwimLabs swim schools, 11 franchised Swimtastic swim schools and one dual-branded Swimtastic and SwimLabs swim school operating in the United States.

**School of Rock** franchises businesses that operate performance-based music schools with a rock music program under the School of Rock® mark. School of Rick began offering franchises in September 2005. School of Rock has a principal place of business at 1 Wattles Street, Canton, MA 02021. As of December 31, 2023, there were 234 franchised and 47 affiliate-owned School of Rock schools in the United States and 78 franchised School of Rock schools outside the United States.

***The Franchisor's Business.*** We offer and sell franchises for Subway® restaurants for locations in the United States and its territories. Though our current policy is to establish all restaurants as franchises, sometimes we may own or operate restaurants previously owned by franchisees until we find a new franchisee. You must purchase through us or lease from us substantially all major items of equipment for your restaurant. We have been offering franchises for Subway® restaurants since 1974.

We are not engaged in any other business.

***The Subway® Restaurant Franchise.*** Under the Franchise Agreement (the “Franchise Agreement”), which is Exhibit A, we offer qualified purchasers the right to establish and operate, from a single location, a retail establishment preparing and selling foot-long, six-inch, flat bread, and specialty sandwiches, salads, wraps, and other food items. All foot-long sandwiches are required to measure at least 12 inches in length. All six-inch sandwiches are required to measure at least 6 inches in length. The sandwich categories include cold cuts, seafood, steak, pulled pork, chicken and meatballs. Guests may choose between an array of signature sandwiches from our Subway® Series menu, or from a variety of breads, cheeses, vegetables, seasonings, and condiments to make their custom-made sandwich. The breakfast menu is required for all restaurants in the United States and its territories and features egg sandwiches, bacon, sausage, muffins, juice, coffee and other breakfast items. The Franchise Agreement gives you the right to operate the restaurant under the name and mark Subway® and other marks we designate. You must operate your restaurant in accordance with the rules we establish, including those in the Operations Manual (the “Operations Manual”), which we license from our affiliate and which our affiliate may revise at any time during the term of your Franchise Agreement under any condition and to any extent which we consider necessary to meet competition, protect trademarks, service marks, or trade names, or improve the quality of the product or service provided by Subway® restaurants.

If you meet our qualifications, we may approve of you operating multiple restaurants in accordance with the Development Agreement attached as Exhibit A-12, and one or more Franchise Agreements or the Multi-Unit Franchise Agreement attached as Exhibit A-13. The Development Agreement governs your development obligations, while one or more Franchise Agreements or Multi-Unit Franchise Agreements will govern the development, opening and operation of specific restaurants.

***Programs and Non-Traditional Locations.*** We also sell franchises for non-traditional locations, as set forth in the table and notes below. In addition, we offer programs to qualifying franchisees. If you meet our requirements and choose to purchase a franchise for a non-traditional location, or if you qualify and choose to participate in one of our programs, you may be required to sign a rider or addendum described in the table and notes below, which will amend the standard form Franchise Agreement. Alternatively, we may require you to sign a concession or subconcession agreement.

*The non-traditional locations and programs that we offer are as follows:*

<i>Program/Type of Location</i>	<i>Addendum/Rider</i>	<i>Description</i>
General Non-Traditional Location <sup>1</sup>	Franchise Agreement Rider (Exhibit A-1)	Examples of non-traditional locations include convenience stores, gasoline service stations, highway rest stops, department stores, hospitals, parks, universities, schools, sports arenas, convention centers, airports, theme parks, national parks, captive travel plaza, bus and railroad terminals, military bases, business complexes, assisted living/nursing homes and other similar locations. Typically, non-traditional locations are full service restaurants and we license them under our standard form of Franchise Agreement. In some cases, we may waive all or a portion of the initial franchise fee and a portion of the advertising fee and otherwise modify the Franchise Agreement to address different conditions for a non-traditional location.
Community Development Program Location <sup>1</sup>	Franchise Agreement Rider (Exhibit A-1)	We have a program to establish franchises within facilities operated by organizations or individuals that offer support services within the community in which they are located (“Community Development Program”). Examples of these facilities include places of worship, shelters, half way homes, rehabilitation centers, community centers, and disaster relief centers. Under the Community Development Program, you will operate a full-service restaurant serving freshly prepared product located at one of these facilities. The restaurant must be operated with the intent of providing job training to individuals with barriers to employment.
School Lunch Program Location <sup>1,2</sup>	Franchise Agreement Rider (Exhibit A-1)	We have a program to establish franchises in elementary, middle, or high schools. We will license school systems directly to a Food Service Provider, or experienced individual Subway® franchisees. State law restrictions may prevent a qualified Food Service Provider from directly operating a particular school lunch location. Under these circumstances, we may allow the Food Service Provider to manage the school lunch location operated by a qualified school lunch franchisee. Under the school lunch program, you will operate a restaurant located in the school, serving freshly prepared product. We will charge school lunch franchisees the same non-negotiable royalty fee and advertising fees that apply to other franchisees. If you are an individual, and not a school system or institutional food service provider, you will establish the restaurant in the school as a satellite and you will sign the Franchise Agreement Rider.
School Lunch Delivery Program <sup>3</sup>	N/A  Our approval required only	We may give you permission to enter into an arrangement with a school within a 20-minute drive from your restaurant’s location, for the purpose of delivering freshly-prepared sandwiches for resale in the school’s cafeteria. You and the school must enter into an annual contract which we provide to you.

<i>Program/Type of Location</i>	<i>Addendum/Rider</i>	<i>Description</i>
Military Base Location <sup>1,4</sup>	NEXCOM, AAFES or MCCS Rider (Exhibit A-6, A-7 or A-8), if applicable	Franchisees may be permitted to establish a restaurant at a site controlled by the Army and Air Force Exchange Service (“AAFES”), the Navy Exchange Service Command (“NEXCOM”) or the Marine Corps Community Services (“MCCS”) which are non-appropriated fund instrumentalities of the United States Government. We may agree to subcontract the right to establish a restaurant at an AAFES, NEXCOM, or MCCS location to you. In certain circumstances you will enter into an agreement directly with AAFES or NEXCOM.
Satellite Location <sup>5</sup>	Franchise Agreement Rider (Exhibit A-1)	We also offer to franchise qualified locations as satellite restaurants. Some satellites may operate under the mark Subway EXPRESS™. A satellite location cannot be a full-service restaurant and is intended to operate only with the support of an existing full service Subway® restaurant (the “Base Restaurant”) licensed to the same franchisee, unless we give specific written approval stating otherwise. Generally, the satellite will not be able to bake bread, prepare product, or have adequate storage capacity for product. It may often be in a non-traditional location. Satellite restaurants may be temporary, seasonal, operate with limited hours. The satellite location usually has little or no seating and is for carry-out service or delivery. To keep pace with market trends, we will consider applications for different types of satellite locations upon written request. We alone will determine whether your proposed location and restaurant operations qualify for treatment as a satellite location according to our policies.
Short-Term Satellite Location <sup>6</sup>	Franchise Agreement Rider (Exhibit A-1)	We have a program to establish satellite locations that will operate for a term of one year or less, with the option to renew for an additional 1-year term, if mutually agreed upon by both parties.
Dual Location Test Site <sup>7</sup>	Dual Location Test Rider (Exhibit A-10)	We may deem a restaurant to be located close in proximity to another Subway® restaurant owned and operated by the same franchisee a “Dual Location Test Site” so that the franchisee can determine whether both restaurant locations should be operated simultaneously. If we grant you a franchise for a Dual Location Test Site, you may cease operation of the new or existing restaurant, by means other than transfer or assignment, within one year after the new restaurant opens. We will then cancel the Franchise Agreement for the restaurant you cease to operate and refund the franchise fee for the new restaurant. You will pay all expenses and liabilities to terminate the lease for the restaurant that you cease to operate.

<i>Program/Type of Location</i>	<i>Addendum/Rider</i>	<i>Description</i>
Co-Branded Locations <sup>8</sup>	Co-Brand Location Rider (Exhibit A-9)  Walmart <sup>®</sup> Rider (Exhibit A-4), if applicable  Auntie Anne's <sup>®</sup> Rider (Exhibit A-5), if applicable	We have entered into a co-branding agreement with Auntie Anne's, Inc. to permit qualified franchisees to establish AUNTIE ANNE'S <sup>®</sup> stores in connection with their Subway <sup>®</sup> restaurants located in certain Walmart and non-traditional locations, as approved by us. These co-brand opportunities are being offered to eligible franchisees on a limited basis.
Subway <sup>®</sup> Catering Program <sup>9</sup>	N/A  Our approval required only	All restaurants are required to participate in our basic catering program, which may include online catering. The catering menu features the following core items: sandwich platters, Subway to Go! <sup>™</sup> lunch box meals, cookie platters, lemonade by the gallon, and toppings platters. You also have the option to participate in ezOrdering, the white label online ordering experience powered by ezCater and ezCater Marketplace.
Store Option Programs ("SOP"), Marketwide Option Programs ("MOP"), and Product Innovation <sup>10</sup>	N/A  Our approval required only	In addition to our core menu offerings, we have other product options that fall under the SOP or MOP such as packaging materials, cleaning products and food items including but not limited to pizza, cheese, mustard, soda, coffee, cookies, and pie. If we designate a product as a SOP item, we will approve restaurants to use or sell the product on a restaurant-by-restaurant basis. Individual franchisees make the decision on SOP items and these decisions impact only their restaurant. If we designate a product as a MOP item, we will approve restaurants to use or sell the product by advertising markets. We designed the MOP program to promote consistency of items throughout an advertising market. Under the MOP policies, the Business Developers make decisions together that impact all restaurants in the entire market.
Grab & Go Program	Grab & Go (On-Site) Rider (Exhibit A-14)	If you meet our then current eligibility requirements and receive our approval, you may prepare and sell certain premade products at your restaurant as part of our Grab & Go Program. Terms, conditions, specification and standards for the Grab & Go Program are set forth in the Grab & Go (On-Site) Rider and the Manual, and may be amended from time to time.

Note 1:

We may enter into and negotiate Franchise Agreements with large institutional-type franchisees and Food Service Providers that operate non-traditional locations. Examples of large institutional-type franchisees include convenience store operators, food service management companies, large institutions (currently defined as entities which provide their own food services with the number of outlets or net worth we determine appropriate), cooperatives, hospitals, non-profit corporations, colleges, other schools, foundations, or governmental agencies or entities. A Food Service Provider is a company that is either privately owned or publicly traded; is not government owned, supported or operated; provides contract foodservice and/or concession foodservice; meets certain minimum accounts and annual revenue levels on a consolidated basis as we set from time to time. We will not negotiate with individual franchisees who do not represent large institutional accounts, chains, cooperatives, hospitals, non-profit corporations, colleges, other schools, foundations, or governmental agencies or entities.

In view of the different conditions encountered in operating these locations, we have to modify our Franchise Agreement to afford ourselves and our franchisees the opportunity to compete in this type of market. We may also agree on certain variations to the Franchise Agreement, to accommodate differences in corporate operations and expansion goals. Some areas that may change include, but may not be limited to:

1. Timing of reporting sales by the franchisee;
2. Timing and method of payments of royalties and advertising charges;
3. Location of arbitration hearings;
4. The applicability of noncompetition clauses;
5. Commitment to maintain the form of Franchise Agreement for future purchases;
6. Limitation on overall expenses for advertising;
7. Execution of Franchise Agreement with corporation or other entity;
8. Training for the Director of Food Services and the restaurant Manager (new Managers may be required to take the training course);
9. Elimination of the need for our affiliate to lease the premises due to your current control of the location;
10. Sale of additional franchises at the reduced franchise fee even if all existing restaurants are not in substantial compliance (as defined in the Operations Manual), if at least 80% of the existing restaurants are in substantial compliance;
11. Locking in of the franchise fee for additional franchises for a number of years or restaurants;
12. Permission for the franchisee to use a different POS System designed for their multiple operations;
13. Waiver of certain future amendments to the Franchise Agreement;
14. A fixed term without automatic renewal.

The Franchise Agreement for these locations consists of our standard form of Franchise Agreement and the Franchise Agreement Rider, which amends the standard form of Franchise Agreement. In some circumstances, we may allow you to establish a satellite or non-traditional location in an airport terminal, theme park, national park, or captive travel plaza location and you will also sign the Franchise Agreement Rider. However, the satellite location will not be approved if the Base Restaurant is not located in the same airport terminal, theme park, national park, or captive travel plaza. Due to the limited value of traditional advertising for these locations, their advertising contribution is lower than the standard contribution for advertising.

An airport terminal is defined as a building at an airport where passengers transfer between ground transportation and the facilities that allow them to board and disembark from airplanes. In certain instances where the franchise is to be located in an airport concession operated by a qualified Airport Concession Disadvantaged Business Entity (“ACDBE”), we may allow the franchisee to assign the Franchise Agreement to the qualified ACDBE. In the event that the franchise is no longer located within the airport concession the ACDBE would be required to assign the franchise agreement back to the franchisee.

A theme park location is defined as an amusement or similar park which meets the following requirements: 1) offers a collection of rides and/or other entertainment attractions; 2) is more elaborate than a simple city park or playground, as it is meant to cater to entertaining large groups of people including, adults, teenagers, and small children and generally uses architecture, signage, and landscaping to help convey the feeling that people are in a different place or time; 3) is a permanent and not a temporary facility; 4) charges a fee for admission; and 5) has at least 400,000 visitors per year.

A national park location is defined as an area of land declared or owned by a government, set aside for human recreation and enjoyment, animal and environmental protection, and restricted from development.

A Captive Travel Plaza is defined as having an exit and entrance via the highway only and not accessible to the town or city. It provides the only convenient food option for those traveling on the highway and is therefore the primary driver of traffic to the Subway® restaurant.

Note 2:

We may also negotiate with governmental and institutional franchisees purchasing a franchise for a school lunch location, but not with individual franchisees. We may negotiate areas, such as the choice of governing law, insurance, and indemnification provisions, to address the needs of school boards, school districts, and municipalities.

Note 3:

To qualify for the School Lunch Delivery Program you must have owned and operated a Subway<sup>®</sup> restaurant for at least 6 months and your restaurant must be in substantial compliance (as defined in the Operations Manual). Additionally, you must have established a pre-authorized account and all of your accounts with us must be current. If you are a school lunch delivery franchisee, you may have to modify the food items you offer for sale and buy food products approved for the School Lunch Program in order to satisfy nutritional requirements. This program is not related to the School Lunch Program discussed earlier in this Item.

Note 4:

If you choose to locate your restaurant at an AAFES, NEXCOM or MCCS location, you may be required to receive an AAFES, NEXCOM or MCCS Addendum to this Disclosure Document (as applicable) and you may be required to execute an AAFES, NEXCOM or MCCS Rider to the Franchise Agreement (as applicable) which amends the standard form of Franchise Agreement. Contact the FWH Development Team for more information about these locations, including when an addendum or rider may be applicable.

If your restaurant will be located on a military base, and the franchisee will be a government entity, then solely for the purpose of accommodating state sovereignty, we may negotiate the following requirements of the franchise agreement: waiver of the franchise fee for additional sites on the same military base, arbitration, the venue of the site for settlement of disputes, waiver of trial by jury, and the limitation on liability. Generally, these requirements will not be negotiated with an individual or with a non-government entity establishing a restaurant at a military base.

Note 5:

You may establish a satellite restaurant only if you already operate a Base Restaurant near the proposed satellite location. Your proposed Base Restaurant and all other restaurants that you own must be in substantial compliance (as defined in the Operations Manual) and there must be no material defaults under any of your Franchise Agreements. You must also otherwise qualify under our rules. We grant the franchise for a satellite restaurant separately and under a different agreement from the franchise for the Base Restaurant that will support the satellite location. If we approve the location, we will enter into a new and separate Franchise Agreement with you licensing the satellite location only. The Franchise Agreement for a satellite location consists of our standard form of Franchise Agreement and the Franchise Agreement Rider. The Franchise Agreement Rider amends and supplements the standard form of Franchise Agreement. In some circumstances, we may allow you to establish a satellite location in a non-traditional location, and you must also sign the Franchise Agreement Rider.

Note 6:

The Franchise Agreement for a short-term satellite location consists of our standard form of Franchise Agreement and the Franchise Agreement Rider, which amends the standard form of Franchise Agreement.

Note 7:

Non-traditional locations are not eligible to be “Dual Location Test Sites” at this time. The Franchise Agreement for a short-term satellite location consists of our standard form of Franchise Agreement and the Franchise Agreement Rider, which amends the standard form of Franchise Agreement.

Note 8:

We may negotiate agreements with other third parties and will give you the information on any additional co-branding opportunities. You must review your lease to determine if there are any restrictions that would prevent you from

operating your Subway® restaurant in connection with a third party franchisor's concept. You must make your own inquiries about the third party franchisor and franchise. You will receive a separate Disclosure Document from the third party franchisor and if your co-brand location is approved, you will enter into a franchise agreement with the third party franchisor, which may have different terms than your Franchise Agreement with us. You will operate the other concept as a direct franchisee of the third party franchisor. You will pay to the third party franchisor a franchise fee, royalty, advertising fee, and other charges due under the terms of your franchise agreement with the third party franchisor. You may pay these fees to us as collection agent if provided in the third party franchisor's franchise agreement.

You will sign the Co-Brand Location Rider to address the different conditions inherent in operating a co-brand location. If you are interested in a co-brand location, please review Exhibit A-7 carefully so you will be familiar with how the Co-Brand Location Rider will affect your Franchise Agreement with us. You grant us a release under the Co-Brand Location Rider with respect to a co-brand location. Each franchisor will be separately responsible to you under its own franchise system. The third party franchisor may pay us all or a portion of certain fees for services we may provide. You may also pay us directly under the Co-Brand Location Rider a continuing fee between 0% to 8% of your sales from the other franchised concept. We will determine the continuing fee, if any, after we finalize the master agreement with the third party franchisor.

Note 9:

To participate in the ezOrdering, you must opt-in for catering on the Restaurant Management Portal. If you participate, you will be charged a fee equal to 5% ezOrdering commission for each catering order and approximately 2.75% for credit card processing. These fees may change and other fees may be charged in connection with the catering program in the future.

Note 10:

Voting procedures may be required depending on the expense impact of the MOP decision. If your market or franchisees throughout the country do not elect to offer the MOP item, then you may not offer it unless you were offering the item before the cutoff date or we grant you a waiver. You must review your lease to determine if there are any restrictions that would prevent you from preparing or selling any SOP or MOP items at your location. You will have additional investment costs. In the future, we may implement a Region Option Program and you will be responsible for any associated costs, but as of the date of this Disclosure Document, details on any such program are still forthcoming.

You may be permitted to offer other products, not designated as SOP or MOP, with our prior written approval, provided you are in compliance with your Franchise Agreement and meet certain other qualifications. Some of these offerings may be test programs. Examples of other products may include, but are not limited to: smoothies, ice cream, bakery/coffee (such as donuts, muffins, cookies, cinnamon rolls and coffee), and snacks (such as pretzels, nachos, ice cream novelties and hot dogs). Any additional products must meet our standards and specifications. The length of time you may be approved to offer an additional product will vary. You will pay royalty and advertising charges on the sale of any additional items from your restaurant. You cannot sell a product that we approve for another franchisee without our written permission and you cannot expect us to grant you the right to offer any additional products, even if you meet our requirements. We reserve the right to offer our own branded products in the future under a separate license that may require you to pay an additional license fee, or to offer them as separate franchises that do not have to be operated in connection with a Subway® restaurant.

As these other products are new, and we may have limited or no experience with them, you assume the risk of the failure of any of these products. You are responsible for all costs associated with offering any of these other products, which may include, but not be limited to, costs for additional equipment and inventory, signage, and counter space. You will have to review your lease to make sure you can prepare and sell the additional products. You will also have to review local regulations to make sure they allow the expanded menu and do not require additional permits or impose other requirements.

\* \* \* \* \*



If you are interested in a non-traditional, satellite, community development, school lunch, military base or co-branded locations, or a dual location test site, or if you are interested in the School Lunch Delivery Program, Subway® Catering Program, SOP, MOP or Product Innovation programs, you should read the rider for these locations and programs (as applicable) and this disclosure document carefully. These riders amend the standard form franchise agreement in several very important respects. We set out the disclosure differences regarding the licensing of these locations and programs in the relevant Items. Except where we point out these differences, references throughout this Disclosure Document to a restaurant and a Franchise Agreement also apply to a non-traditional location, a satellite location, a community development location, a school lunch location, and the Franchise Agreement for these locations.

\* \* \* \* \*

In addition to business laws and regulations, your restaurant is subject to federal, state, and local regulations and guidelines governing the food service industry, including those established by the Food and Drug Administration, the United States Department of Agriculture, the National Restaurant Association, and other food industry organizations. You must be familiar with these regulations, as well as federal, state, and local laws regarding health and consumer protection, food preparation, baking, handling, storage, “Truth in Menu” concerning menu item names and product labeling, nutritional claims, compliance with the federal Americans With Disabilities Act, privacy laws, and compliance with the federal Fair Labor Standards Act and other local labor regulations. You will also be subject to the rules established by the Federal Trade Commission, along with regulations enacted by certain states. Local zoning rules may limit where you can locate a restaurant and may affect design features, including the building facade and signs. You should be aware that federal, state, and local environmental laws may affect the disposal of waste materials and packaging, and may require that you have a permit as a water provider. Local law may require your participation in a waste recycling or diversion program, for which you may have to register and make ongoing fee payments.

On a case-by-case basis we may grant a waiver to serve alcoholic beverages in your restaurant. If a waiver is granted to allow your restaurant to serve alcoholic beverages you will be responsible for obtaining all necessary licenses and permits, and you will have to know the laws and regulations governing the sale of these items including but not limited to: minimum age restrictions for purchasers and employees who sell, special training requirements, and regulations on the hours of sale for these products. You may be required to obtain additional insurance coverage, which may increase your premium payments, if you are permitted to serve alcohol in your restaurant.

We have a global privacy statement, attached as Exhibit M, which outlines the purpose for collection and use of personal information that we collect from individuals in accordance with various laws in the United States concerning privacy. The privacy statement may be amended from time to time and is available to you on our website [www.Subway.com](http://www.Subway.com).

People primarily between the ages of 16 to 50 purchase the menu items sold in Subway® restaurants. You may not sell any items to another vendor for resale without our prior written consent. You will have to compete with other restaurants, and food outlets, including franchisees of other franchise chains and other Subway® restaurants.

## **Item 2 BUSINESS EXPERIENCE**

The following individuals are our officers and/or directors, and/or officers and/or directors of one or more of our affiliates required to be disclosed in this Item. Some of the individuals below may also be directors or officers, or both, of other franchising companies offering Subway® franchises affiliated with us, or affiliated service or real estate leasing companies, or may provide services or advice to these affiliates listed in Item 1. If not specified, each position listed below is based in Shelton, Connecticut.

*Director, President and Chief Executive Officer of SWSH; President of FWH: John Chidsey*

Mr. Chidsey has served as Director, President and Chief Executive Officer of SWSH since April 2024, and President of FWH since November 2019. Prior to that, Mr. Chidsey served as Chief Executive Officer of Burger King Holdings, Ltd from April 2006 until April 2011. Since 2011, Mr. Chidsey has been investing in several public and private companies, and currently serves on the board of directors of several organizations.

*President of North America of SWSH and FWH: Doug Fry*

Mr. Fry has served as President of North America of SWSH since April 2024, and of FWH since September 2023. Previously, Mr. Fry was the Director of SFSC from October 2022 to August 2023, and the Managing Director of Canada of SFSC from October 2021 to October 2022. Prior to joining Subway, Mr. Fry was the Senior Director of National Operations for McDonald's, and he held that position from June 2012 to August 2021 in Toronto, Ontario.

Director, Executive Vice President, Chief Financial Officer and Treasurer of SWSH; Chief Financial Officer and Treasurer of FWH; Vice President and Treasurer of SIP, DAL, FWHT and FWH; President and Treasurer of Subway MyWay; Vice President of FWH; Trustee of SFAFT: Jeff Shepherd

Mr. Shepherd has served as Director, Executive Vice President, Chief Financial Officer and Treasurer of SWSH since April 2024, and as Chief Financial Officer and Treasurer of FWH since November 2023. Previously he was employed by Advance Auto Parts as Executive Vice President, Chief Financial Officer from 2018 until 2023, and Senior Vice President, Chief Accounting Officer from 2017 to 2018. Prior to that, he served as Controller, General Motors Europe and Director, Consolidation and SEC Reporting of General Motors from 2010 to 2017.

Executive Vice President and Chief Operating & Insights Officer of SWSH; Chief Operating and Insights Officer of FWH: Michael Kappitt

Mr. Kappitt has served as Executive Vice President and Chief Operating & Insights Officer of SWSH since April 2024, and Chief Operating and Insights Officer of FWH since March 2020. Previously he was employed by Bloomin' Brands as President of Carrabba's Italian Grill from February 2016 to February 2020. Prior to that, he served as Chief Marketing Officer of Burger King from September 2002 to January 2011.

Vice President and Secretary for DAL; Senior Vice President of Business Transformation of SWSH and FWH: John Scott

Mr. Scott has served as Vice President and Secretary for DAL since April 2020, and as the Senior Vice President of Business Transformation for SWSH since April 2024, and for FWH since March 2020, and Vice President of FWH since March 2020 and Vice President and Secretary of Subway MyWay since April 2020. Previously, he was employed as the Chief Transformation Officer for FWH from July 2019 to March 2020 and the Vice President of Sustainability and Quality for FWH from September 2017 to July 2019. Prior to that, he was self-employed by Carmichael Supply Chain Consulting from September 2016 to September 2017 and worked as Chief Supply Officer for The Chef's Warehouse from May 2013 to September 2017. He also previously worked for PepsiCo as Senior Director, Global Procurement from April 2005 to May 2013.

Chief Legal Officer for FWH; Director, Executive Vice President, Chief Legal Officer and Secretary of SWSH; Vice President and Secretary of SIP and FWHT; Vice President of DAL: Ilene Kobert

Ms. Kobert has served as Director, Executive Vice President, Chief Legal Officer and Secretary of SWSH since April 2024, Vice President and Secretary of SIP, FWHT and FWH since April 2020, and as Chief Legal Officer for FWH since February 2020. She has also served as Vice President of DAL since May 2022. Previously, she was a shareholder at Greenberg Traurig, LLP from September 2011 through January 2020, and a Director and Senior Attorney at Burger King from September 2009 through September 2011.

Chief Information Security Officer of FWH: Will Thornhill

Mr. Thornhill has been Chief Information Security Officer for FWH since January 2019. Previously, he was employed by H.R. Berkley as Head of Global Information Security Operations from July 2017 to August 2018, by Bank of America as Chief of Staff for Information Security Operations from May 2014 to June 2017, and by the Teachers Insurance and Annuity Association of America- College Retirement Equities Fund, as Head of Global Information Security Operations from January 2012 to May 2014.

President of Latin America and Caribbean of SWSH: Jorge Rodriguez

Mr. Rodriguez has served as President of Latin America and Caribbean of SWSH since January 2022. Prior to that, Mr. Rodriguez served as Vice President Finance Transformation for McDonalds from August 2018 until January 2022.

Executive Vice President and Chief Digital & Information Officer of SWSH; Chief Digital and Information Officer of FWH: Donagh Herlihy

Mr. Herlihy has served as Executive Vice President and Chief Digital & Information Officer of SWSH since April 2024, and Chief Information Officer of FWH since May 2021. Previously, he was employed as the Executive Vice President – Digital and Chief Information Officer of Bloomin’ Brands, Inc. in Tampa, FL from September 2014 to January 2020.

Executive Vice President Chief Global Development Officer of SWSH; Global Chief Development Officer of FWH: Mike Kehoe

Mr. Kehoe has served as Executive Vice President Chief Global Development Officer of SWSH since April 2024, and as Global Chief Development Officer of FWH since October 2023. Previously, Mike was the President of Europe, Middle East, and Africa from August 2023 to May 2020. From 2015 to May 2020, Mr. Kehoe was employed by Focus Brands, Inc. in multiple roles, including President International, in Atlanta, Georgia. Previously, he served as Vice President of International Marketing for Bloomin’ Brands, Inc. from 2013 to 2015, in Tampa, Florida.

Senior Vice President of U.S. Marketing of SWSH and FWH, President of SIP: Cristina Wells

Ms. Wells has served as Senior Vice President of U.S. Marketing for SWSH since April 2024 and for FWH since July 2023, and President of SIP since September, 2023. She has served as Vice President of U.S. Marketing from July 2021 to July 2023. Prior to that, she served as Director of SFSC, SFAFC and Subway MyWay of Canada, and Country Director, Canada for FWH from February 2020 to July 2021. She served as Senior Marketing Director from December 2016 to February 2020. Previously she served as Marketing Director for Tim Hortons from January 2016 to December 2016, Senior Digital Marketing & Rewards Manager from February 2015 to January 2016, and Senior Marketing Communications Manager from September 2013 to January 2015. She has engaged in the line of business associated with the franchise since December 2016.

Vice President of Development for FWH: Ian Poole

Mr. Poole has served as Vice President of Development since February 2024. Previously, he was employed by Planet Fitness as Vice President of Real Estate and Construction of Corporate Clubs from April 2023 until February 2024. Prior to that he was employed by Ambrosia QSR as Chief Development Officer from May 2021 until April 2023. He was employed by Dunkin Brands as Director of Real Estate and Construction from April 2007 until May 2021.

Senior Vice President of Operations of FWH: Stephen England

Mr. England has served as Senior Vice President of Operations for FWH since August 2020. Previously, he was employed by B. Good LLC as Chief Operating Officer from July 2017 to August 2020. Prior to that he was employed by Dunkin Brands Inc. as Vice President of Operations from September 2011 to July 2017.

Vice President of Non-Traditional Strategic Growth of FWH: Renee Hourigan

Ms. Hourigan has served as Vice President, Non-Traditional Strategic Growth for FWH since April 2023. She joined FWH in April 2019 as Director, Convenience Innovation. Prior to joining FWH, Ms. Hourigan was the Vice President, Marketing North America for Victorinox Swiss Army, Inc. from October 2016 to January 2019, in Monroe, CT.

Vice President North American Field Operations of FWH: Mary Greenlee

Ms. Greenlee has served as Vice President North American Field Operations for FWH since November 2022 in Atlanta, GA. Prior to that, she was the Senior Director of Business Developer Operations from April 2020 to November 2022 and the Director, Atlanta Territory from April 2019 to April 2020. Before joining FWH, Ms. Greenlee served as the Director, Business Development & General Manager Coca-Cola Freestyle for The Coca-Cola Company from January 2012 to March 2019 in Atlanta, GA.

Director of Development Administration of FWH: Christine Leblond

Ms. Leblond has served as Director, Development Administration since August, 2020. Previously, she was employed by Johnny Rockets Group, Inc. in Wilbraham, Massachusetts as Manager, Legal Services from March, 2018 to August, 2020. Prior to that she was employed by Restaurant Brands International in Miami, Florida as Senior Manager, Franchise Contract Manager from August, 2014 to July, 2017.

Senior Director of Growth Initiatives of FWH: Kelly Farley

Ms. Farley has served as Senior Director of Growth Initiatives since January 2023. Prior to that, she was Director of Field Performance for FWH from July 2020 until January 2023. She was Director of a Subway Market Operations July 2018 until July 2020.

Director of Sales Operations of FWH: Allison Morrow

Ms. Morrow has served as Director of Sales Operations since February 2020. She was previously the Assistant Director of New Business Development from May 2011 to February 2020.

Senior Director of Non-Traditional Franchise Sales of FWH: Renee Borders

Ms. Borders has served as the Director of Non-Traditional Franchise Sales since November, 2023. She was Director of Global Accounts from November 2021 to November 2023. Prior to that, she served as Strategic Account Manager for T-Mobile in Bellevue, WA, from April 2019 to October 2021. From July 2013 to April 2019, she was the Channel Strategy Manager for Sprint in Overland Park, KS.

Global Account Manager of FWH: David Strawhince

Mr. Strawhince has been a Global Account Manager since April 2021. Prior to that, he was the Senior Manager of Store Operations for Staples, Inc. from July 2017 to July 2020, and the Manager, Store Operations for Staples, Inc. from February 2016 to July 2017, both in Framingham, MA.

Senior Non-Traditional Franchise Sales Manager of FWH: John Edmonds

Mr. Edmonds has been a Senior Non-Traditional Franchise Sales Manager since October 2019. Prior to that, he was the National Operations Integration Manager for Chef's Warehouse in Ridgefield, CT from September 2016 to September 2019.

\* \* \* \* \*

FRANCHISE BROKERS/BUSINESS DEVELOPERS

Business Developers are franchise brokers. We have engaged Business Developers whose duties include franchise sales, site location assistance, training, and operational assistance to franchisees. Business Developers also make recommendations as to whether prospective franchisees in their territories should be granted franchises and we take their recommendations into consideration. We generally recruit Business Developers from existing franchisees. We pay Business Developers a portion of amounts we collect from franchisees as payment for their services, including approximately one-half of the initial franchise fee, and up to one-third of royalties, transfer fees and extension fees. We also pay them approximately one-third of any fees we receive from a third-party franchisor and any co-brand continuing fees, if they provide services for the other concept. We may also pay them bonuses and penalize them depending upon whether they are ahead or behind their development schedules for establishing restaurants in their areas. We prohibit Business Developers from making any representations of sales or profits to you. Additionally, we require Business Developers to abide by all federal and state laws in the performance of their duties. Business Developers are independent contractors and not employees of ours or our affiliates. We and our affiliates disclaim responsibility for any acts or statements made by Business Developers contrary or in addition to the disclosures made in this Disclosure Document, or in the Franchise Agreement, the Operations Manual, or related contracts. Therefore, unless otherwise disclosed in this Item 2, Business Developers are not our directors, trustees, general partners, or principal officers, nor will they have management responsibility relating to the sale or operation of franchises offered by this document.

Exhibit Q contains the name, contact information, contract number(s), and a description of the servicing territory for each Business Developer for DAL in the United States and its territories, as of the effective date of this Disclosure Document.

**Item 3  
LITIGATION**

Other than the 60 actions and the 23 franchisor-initiated actions disclosed in Exhibit L, no other litigation is required to be disclosed in this Item. We estimate that the franchisees we or our affiliates filed actions against in connection with the franchise relationship constitute about 0.2% of the franchisees operating Subway® restaurants globally.

**Item 4  
BANKRUPTCY**

No bankruptcy is required to be disclosed in this Item.

**Item 5  
INITIAL FEES**

All franchise fees are payable in full when you sign the Franchise Agreement. All fees are fully earned when received and are not refundable, except as described below.

Initial Franchise Fees

The following table and notes describe the initial franchise fees:

<i>Type of Fee</i>	<i>Amount</i>	<i>Description</i>
Standard Franchise Fee <sup>1</sup>	\$15,000	This is the standard franchise fee for a Subway® restaurant franchise for all first-time franchisees except: (i) qualified United States Armed Forces Veterans (“US Veterans”) as stated below, or (ii) a qualified Subway® restaurant franchisee of our affiliates, or (iii) those purchasing under our School Lunch or Community Development Programs, or (iv) those purchasing for a qualified Non-Traditional location.
Reduced Fee for Additional Franchises <sup>2,3</sup>	\$7,500	We offer the reduced franchise fee of \$7,500 for the purchase of additional restaurants to qualified existing franchise owners operating restaurants in substantial compliance (as defined in the Operations Manual) and with no material defaults under any of their Franchise Agreements with us.
Reduced Fee for Affiliate Company Subway® Franchise Owners And Business Developers <sup>2,3</sup>	\$7,500	We offer the \$7,500 reduced franchise fee to qualified Subway® franchisees of our affiliates that offer Subway® franchises. To qualify, we must approve you and you must be in substantial compliance (as defined in the Operations Manual) with no material defaults under any of your Franchise Agreements with our affiliates that offer Subway® franchises.
Reduced Fee for U.S. Armed Forces <sup>2,3</sup>	\$7,500	We offer the reduced franchise fee to qualified honorably discharged U.S. Veterans purchasing their first franchise.

<i>Type of Fee</i>	<i>Amount</i>	<i>Description</i>
Reduced Fee for Qualified Non-Traditional Locations <sup>2, 3, 4</sup>	\$7,500	You will pay the reduced franchise fee if you are purchasing a franchise for a non-traditional location and: 1) you are an approved convenience store operator, a food service management company, or other company that provides its own food services and you meet certain qualifications regarding number of outlets or net worth as we may require from time to time; 2) you are a cooperative, foundation, a qualified non-profit charity, hospital, university, college, other school, or an Indian nation, or governmental agency or entity; or 3) you are purchasing your franchise for a non-traditional location we approved to be located in a portion of an existing facility you own, lease or otherwise control under a management agreement and you are a franchisee in good standing of a nationally branded gasoline or convenience store retailer.
Add-on Fee	\$3,750	If you qualify for the reduced fee and you want to add an individual owner who is not already a Subway® franchisee, you must also pay the add-on fee in addition to the reduced fee. We may change or eliminate this add-on fee in the future. We will waive the add-on fee if you are adding your parent, child, or spouse as an owner.
Satellite Franchise Fee <sup>5, 7</sup>	\$5,000	This is the initial franchise fee for a satellite restaurant; however, this fee will be waived if your satellite will be located in the same facility as your Base Restaurant.
Short-Term Satellite Franchise Fee <sup>6, 7</sup>	\$1,000	This is the initial franchise fee if the satellite will be in operation for a term of 1 year or less (“short-term”).
Additional Fee for Non-Compliance	\$7,500	If you or your affiliate are an existing Subway® franchisee, you represent that all your restaurants are in substantial compliance with the Operations Manual and there are no material defaults under the franchise agreement(s) governing the operation of such restaurant(s). If any of the aforesaid representations are not true when your restaurant opens (based upon the most recent restaurant evaluation), you agree to pay us an additional \$7,500.

Note 1:

We may offer financing for franchisees purchasing a franchise for a restaurant to be located in a low-density market. We may stop or modify any loan programs we offer at any time.

Certain multi-unit operators who sign a Multi-Unit Franchise Agreement or a Development Agreement may qualify for a rebate of some or all of their initial franchise fee if they meet or exceed their development schedule. We may modify or discontinue this policy at any time in our sole discretion.

Note 2:

If you do not qualify for the reduced fee, you must pay the full fee of \$15,000. If you qualify for the reduced franchise fee when you sign the Franchise Agreement, but any of your existing restaurants are out of substantial compliance (based upon your most recent restaurant evaluation) when your restaurant opens, you must pay us the \$7,500 balance of the full franchise fee.

You may not sell, transfer, or assign a franchise you purchase at a reduced fee unless you sell it in conjunction with an open and operating restaurant associated with that franchise. We may change the amount of the initial franchise fee, including eliminating or reducing the discount.

Note 3:

If any of these representations are not true when your restaurant opens (based upon the most recent restaurant evaluation), you agree to pay the full initial franchise fee. If we do not approve your location within 90 days after you sign the Franchise Agreement, we may cancel your Franchise Agreement and refund your initial franchise fee.

Note 4:

If you own an oil company that has at least 50 locations and you convert an existing sandwich shop business you created, own and operate at your facility into a Subway® restaurant, we will waive the initial franchise fee.

To qualify to purchase additional franchises for non-traditional locations at the reduced franchise fee, at least 80% of the Subway® restaurants you operate must be in substantial compliance (as defined in the Operations Manual), and you must follow all operating policies and procedures for the other chain at the location where you will establish your restaurant. There must also be no material defaults under any of your Franchise Agreements with us.

Note 5:

We may refund the satellite franchise fee if we terminate the Franchise Agreement after 90 days because we or our designated affiliate does not obtain a lease or license for the premises which contains basic economic terms (for example rent, square footage, and length of term), previously consented to by you, and offer you a Sublease or Sublicense. However, this refund will not be issued if: 1) you fail to sign a Sublease or Sublicense that was previously consented to which contains basic economic terms; 2) if it is your fault we disapprove the location or we cannot obtain the lease or license; or 3) you attend training and receive a copy of the Operations Manual in electronic form. The term of the Satellite Franchise Agreement will be from the date of the Franchise Agreement until the expiration or termination of the Base Restaurant Franchise Agreement, with the right for additional 20-year renewals in line with the Base Restaurant Franchise Agreement term.

Note 6:

The term of the Franchise Agreement for a short-term satellite location is 1 year or less from the date of the Franchise Agreement Rider or until the termination or expiration of the Base Restaurant Franchise Agreement, whichever occurs sooner. If your Base Restaurant Franchise Agreement has not expired, you may renew the short-term satellite location for an additional 1 year term for a renewal fee of \$1,000.

Note 7:

If, with our approval, you choose to convert your satellite to a full restaurant and terminate your Franchise Agreement for the satellite, we may credit the initial franchise fee you paid. We will not allow credit for expired or terminated Franchise Agreements for the satellite. To qualify for the credit, you must be in substantial compliance (as defined in the Operations Manual) and you must comply with any necessary upgrades or additional requirements to establish a full restaurant at the satellite location.

\* \* \* \* \*

We may offer incentives of up to \$1,000 per referral to existing franchisees if they refer a first-time franchisee who purchases a franchise through a new sale or transfer. If the purchase is via a transfer, the referring franchisee may not be an owner of the restaurant to be transferred. In order to receive the referral bonus, the referring franchisee must be named by the new franchisee as his or her referral source when he or she purchases the franchise. We may also offer to credit franchisees for their qualifying airfare or mileage up to \$1,500 if they visit our offices in Milford, Connecticut, and then purchase a franchise during their visit, subject to compliance with disclosure requirements and other policies. We may change the amount of these incentives, including eliminating or reducing the credit for the cost of the airfare or mileage. This incentive is not valid for travel related to attending training.

Any of the fee arrangements and incentive programs described in this Item 5 may be modified or discontinued from time to time in our sole discretion.

We do not charge an initial franchise fee for our School Lunch Program or the Community Development Program. We do not charge an initial franchise fee if you purchase an existing restaurant as a transfer, but you or the transferor must pay the transfer fee.

Under the School Lunch Program, we will franchise (1) a school system directly, (2) an institutional food service provider, or (3) an existing individual Subway® franchisee, to operate a Subway® restaurant located in a school.

You must open your school location within 6 months after you sign your school lunch Franchise Agreement. If you are not the school board, school district, or municipality controlling the school location, within 6 months after you sign your Franchise Agreement you must sign a contract, license, or lease, giving you the right to operate the restaurant, or your Franchise Agreement will automatically terminate. You must identify a location for the school lunch restaurant and your proposed operation plan before you sign the Franchise Agreement. The term of the Franchise Agreement for a school lunch location is a period of 5 years, with the right for additional 5-year renewals, with no renewal fee. If you are an individual franchisee, you must establish the restaurant in the school as a satellite location.

Under the Community Development Program, franchisees may establish franchises within facilities operated by organizations or individuals that offer support services within the community in which they are located. Examples of these facilities include places of worship, shelters, half way homes, rehabilitation centers, community centers, and disaster relief centers. Your restaurant must be operated with the intent of providing job training to individuals with barriers to employment. You must identify a location for your restaurant and your proposed operation plan before you sign the Franchise Agreement.

Refund Policy. We do not refund any of the initial franchise fees except as stated above or under the following circumstances: 1) you purchase a franchise for a location where we will allow you to enter into a lease or license directly with the landlord and we do not grant final approval of the location within 90 days after you sign the Franchise Agreement; or 2) you purchase a franchise for a dual location test site and you do not obtain a Sublease or Sublicense in accordance with our requirements. In either case, we may dismiss you from the training program, cancel your franchise agreement and refund one-half of your franchise fee.

\* \* \* \* \*

Other Initial Fees

The following table and notes describe various other initial fees:

<i>Type of Fee</i>	<i>Amount</i>	<i>Description</i>
Extension Fee <sup>1</sup>	\$1,000	If you sign the standard Franchise Agreement, you will have 12 months to open your restaurant or Franchise Agreement will expire. You may request in writing and we may grant you in writing an extension to open your restaurant. You will pay to us the extension fee and will sign our then-current form of Franchise Agreement.



<i>Type of Fee</i>	<i>Amount</i>	<i>Description</i>
Location Fees, Deposits and Rent <sup>2</sup>	\$2,000 - \$12,000	<p>If you enter into a Sublease for the premises you will pay our affiliate \$50 as a nonrefundable fee for administrative costs to record the master lease. In addition, you will be responsible for all other costs we incur to record the master lease, including but not limited to, recording fees, recording taxes, conveyance fees and conveyance taxes. We estimate that these costs may range from \$50 to \$2,500, depending upon your state and local laws. These fees are nonrefundable.</p> <p>You must pay a deposit of 2 months' rent when you sign the Intent to Sublease, representing one month's rent and one month's security deposit. We estimate that the security deposit will cost approximately \$2,000 to \$12,000. If you are required to sign a Sublicense for the location, you may be required to pay an advancement fee when you sign the Intent to Sublicense. If the landlord does not require the security deposit, we or our designee will return the money to you.</p>
Menu Board Translites, Promotional and Operational Items	<p>\$500 - \$750 for 4 – 6 menu board translates</p> <p>\$8,000 – \$14,000 for digital menu boards</p> <p>\$155/mo. digital menu board HaaS program</p>	<p>You must purchase your initial supply of menu board translites from us or SFAFT, unless we designate otherwise. The estimated cost for menu board translites is \$125. You must also buy decals and replacement menu board translites from us or SFAFT, and certain operational items from the supplier we designate. The estimated cost is less than \$600 and is nonrefundable.</p> <p>Once available, you may have the option to purchase digital menu boards typically consisting of four television screens, media players, HDMI cables, and menu content management services from us, an affiliate or a designated supplier. The estimated cost to purchase and install the digital menu boards are \$8,000 to \$14,000. Ongoing licensing fees and support fees may apply. Alternatively, you may opt to lease them through our approved supplier's Hardware-as-a-service program, currently \$155 per month. In the future, we may require you to purchase digital menu boards.</p>
Training Cancellation Fee	\$100	If you register for and fail to attend the training program, or if you cancel a registration for the training program with less than 10 business days' notice, you must pay the nonrefundable cancellation fee.
Purchase Price of a Company or Affiliate-Owned Restaurant <sup>4</sup>	Varies	If you are purchasing a company or affiliate-owned restaurant, you must sign a Franchise Agreement and pay the initial franchise fee that applies to you. You must pay the purchase price in cash or by certified check. Financing is available for some of the purchase price.
POS System Hardware Costs <sup>5</sup>	\$57/mo.	You are required to use a computer-based point-of-sale system (the "POS System") which must be obtained from an approved POS hardware vendor. Currently, our approved hardware vendor is Hewlett Packard ("HP"). We may change hardware vendors, or approve one or more additional hardware vendors in the future. You are required to enroll in the hardware-as-a-service component of our Restaurant Technology as a Service ("RTaaS") program with HP to obtain a POS System. We estimate the cost of the base package in the RTaaS program to be \$57 per month, exclusive of tax and shipping charges, which must be paid to us, our affiliate, designee or directly to HP, as we require.

<i>Type of Fee</i>	<i>Amount</i>	<i>Description</i>
Payment Terminal Fees <sup>6</sup>	\$237.70 for the P400 payment terminal;	You will pay this amount for the P400 payment terminal, or if you purchase a franchise location, the P400 payment terminal in the location should be part of the purchase.  All new and existing restaurants are required to purchase the P400 payment terminal from our approved vendor.
	\$320 for the issued/configured terminal;	Certain non-traditional locations are required to use an SVS issued/configured terminal for processing gift card transactions only. There is a \$2.50 monthly maintenance fee payable to SVS.
	\$323.30 for the P400 kit	The kit includes the cables, power cord, and countertop cradle. These Payment Terminal Fees must be paid to us, our affiliate or designee.

Note 1:

The extension fee is due when you sign our then-current form of Franchise Agreement and is nonrefundable. If you are granted an extension, you will have an additional year to open your restaurant with no right to any further extensions. The term of your franchise will then be for the full number of years granted in the replacement Franchise Agreement and you will have no right to any additional extensions. This description of the extension fees also applies if you sign a Franchise Agreement Rider to open a satellite restaurant in a non-traditional location. We may change or eliminate the extension procedures in the future.

The extension fee does not apply to school lunch locations, satellite locations operating in locations other than non-traditional locations, or short-term satellite locations. These locations must be opened within the timeframes set forth in the Franchise Agreement Rider and will have no right to any extension.

Note 2:

For certain non-traditional locations, you may need to sign a concession or subconcession agreement. If your restaurant is a school lunch location, you may enter into the contract, license, or lease directly with the entity controlling the school.

Note 3:

You may experience delays and have higher costs if you seek approval to purchase directly from vendors or from vendors not currently approved. Supply chain challenges and escalating raw material and freight costs have caused material increases in the costs of Equipment, Furniture & Décor.

Note 4:

The purchase prices for these restaurants vary greatly in price. In 2023, we sold 79 restaurants ranging in price from \$1 to \$70,493.31 and our affiliates sold 25 restaurants ranging in price from \$1 to \$105,922.25. The purchase price does not represent your total initial investment for these restaurants and may only the costs of existing physical assets, such as leasehold improvements, equipment, signs, any security systems, inventory and supplies. You may have to purchase, finance, or lease required equipment that is not included in the purchase price. You may have to spend additional money to bring the restaurant into compliance with the Operations Manual. We may offer incentives to franchisees purchasing company- or affiliate-owned restaurants that we believe have below average sales. These incentives may include but are not limited to: 1) financing by us or an affiliate for all or a portion of the purchase price at variable terms; or 2) under certain conditions, an obligation in the purchase agreement for us or our affiliate to repurchase the restaurant from the franchisee if the franchisee chooses to terminate the transaction. Under these circumstances, we or our affiliate will not repurchase the restaurant unless it is in substantial compliance as defined in the Operations Manual and the

franchisee has maintained or exceeded the Average Unit Volume (AUV) of sales reported for the 12 months prior to our or our affiliate's acquisition of the restaurant from the previous owner.

Note 5:

Additional hardware and services may be added to this base package as the program evolves and/or the technology needs of the brand expand, which may result in additional costs. Additional packages at varying monthly rates may also be offered in the future. These charges do not include the costs to obtain the payment terminal to process credit and debit card payments as well as gift card and loyalty transactions, discussed below in this Item 5. Under the RTaaS program, we may act as collection agents for HP and collect fees you owe through your pre-authorized account. You will also be responsible for any costs you incur in connection with the transition from the current POS System you use to the POS System you obtain under the RTaaS program. All POS software required as of the date you obtain your POS System under the RTaaS program will be pre-installed on your POS System.

Note 6:

You must use the payment terminal and barcode reader we require for use with your POS System to participate in the required Subway® Gift Card Program, Remote Ordering Program and integrated credit/debit, contactless and mobile device payment options. Certain non-traditional locations are required to use an SVS issued/configured terminal for processing gift card transactions only.

Puerto Rico franchisees will instead participate in our Global Payment Program to obtain payment terminals. Fees for this program range from \$650 to \$850, and include terminals, 60 months of Overnight Replacement Servicing, and the Program Fee.

*Development Program*

If you participate in our multi-unit development program, with our approval, by executing a Development Agreement, and one or more Franchise Agreements or Multi-Unit Franchise Agreements, you must pay a development fee equal to the then-current standard initial franchise fee (or reduced initial franchise fee, if applicable), multiplied by the number of restaurants to be developed in accordance with the development schedule under your Development Agreement. You will not be required to pay a separate initial franchise fee under any Franchise Agreement or Multi-Unit Franchise Agreement, in each case executed in accordance with your Development Agreement. The development fee is uniformly imposed, fully earned by us when paid by you and non-refundable.

\* \* \* \* \*

We may collect taxes from you that the law requires you to pay. You will pay or reimburse use for payment of any Sales Tax or other tax imposed by law on the franchise fee, royalty, advertising fees, and any other amounts payable under the Franchise Agreement, whether assessed on you or on us. We will pass on to you taxes we must pay directly to any taxing authority.

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**Item 6  
OTHER FEES**

**OTHER FEES\***

<b>Type of Fee</b>	<b>Amount</b>	<b>Due Date</b>	<b>Remarks</b>
Royalty	8% of total gross sales	Payable weekly	See Note 1
Advertising	4.5% of total gross sales	Payable weekly	See Note 2
Audit	Overdue Amount	After billing	See Note 3
Fees for Unpaid Balances	Interest charge of 12% (or maximum rate allowed by law where your restaurant is located) per annum on amount you owe	When payment is more than one week late	See Note 4
	Late fee of 10% or (or maximum rate allowed by law where your restaurant is located) per annum of amount you owe may be charged	When payment is more than one week late	See Note 4
	\$50	When you default on payments because you change banks without notice	See Note 4
	\$20	Bounced check or pre-authorized draft	See Note 4
	Costs of collection, including lawyers' fees	When we or our affiliate incur the expense	See Note 4
Renewal Fee	25% of our then-current franchise fee (currently \$3,750) for a standard renewal  25% of our then-current satellite franchise fee (currently \$1,250) for a satellite renewal  \$1,000 for a short-term satellite renewal		
Transfer	50% of our then-current franchise fee (currently, \$7,500), plus \$3,000 for any satellite	When you submit your request to transfer	See Note 5. Certain reductions may apply depending upon the nature of the transfer.
Location Rent/License Fee	\$1,000 - \$6,000 per month, estimated	Payable monthly on 1st day of the month; security deposit on signing of Intent	Security deposit/Advance Fee paid to leasing affiliate or landlord (in our

<b><u>Type of Fee</u></b>	<b><u>Amount</u></b>	<b><u>Due Date</u></b>	<b><u>Remarks</u></b>
		to Sublease or Intent to Sublicense or when required by landlord if leased directly.	discretion); monthly rent paid to leasing affiliate or landlord/licensor (in our discretion). See Note 6
Equipment Purchase and Freight Charges	Cost of equipment plus buffer to cover freight charges, taxes, and other costs	When you place order	See <u>ITEM 5</u> and <u>ITEM 7</u>
Insurance	\$1,000 - \$6,000 per year	When you sign lease, license, Sublease or Sublicense	See Note 7
Indemnification	All liability, damages and costs, including lawyers' fees, incurred.	When incurred by us or other indemnified party	See <u>ITEM 7</u>
Noncompete Violation	\$15,000 for each competing business plus 8% of its gross sales	Upon competition	See Note 8
Confidentiality Violation	Our damages	Upon violation	See Note 9
Trademark Violation	\$250 per day	Upon violation	See Note 10
Limited Time Offering and Auto Shipment	Costs vary, depending on the product to be shipped	Varies	At this time, payable to the IPC. See Note 11
Dispute Resolution	Half of arbitration fee, except you will pay the whole fee plus costs, including lawyers' fees, management preparation time, and travel expenses if you withhold money from us or an affiliate	Your share of the arbitration fee will be due upon invoicing from the third party	See Note 12
	If you breach the provisions of the Franchise Agreement regarding mandatory arbitration, or restrictions on damages or against whom you can arbitrate, or the proper forum for an action, you will pay our expenses and the expenses of anyone you name improperly, including lawyers' fees; you will be liable for abuse of process	You will pay our expenses or the expenses of a person you name improperly when we request when you violate the provisions of the Franchise Agreement	
Co-Brand Continuing Fee	0%-8% of total gross sales of a co-brand concept	Payable weekly	See Note 13
Fees Charged by Co-Brand Franchisor	Fees and rates set by third party co-brand franchisor	Payable weekly when your royalty to us is due	We may act as collection agent for third party co-brand franchisor. See Note 13 and <u>ITEM 1</u>

<u>Type of Fee</u>	<u>Amount</u>	<u>Due Date</u>	<u>Remarks</u>
Optional Restaurant Listing Service	\$100 for each 6-month period	When you list your restaurant for sale with our Help Sell Program	We may waive this fee. Paid by pre-authorized check or electronic funds transfer
Restaurant Technology Fees	<u>Restaurant Technology Fee</u> \$75 per month, subject to future increases.	Monthly	FWH may withdraw these fees from your pre-authorized account with us. See Note 14
Required Payment Options	<u>Current Payment Processing Fees:</u>  -Adyen Acquirer Fee per transaction: Authorization Fee is \$0.005; Capture Fee is \$0.005; Refund Fee is \$0.01, subject to future changes  -Network and Interchange Fees vary depending on card brand and type of transaction. Typical Network and Interchange fees for required credit card brands range from \$0.22 per transaction to 2.4% of the total transaction amount plus \$0.10; subject to future changes  - Chargeback Fee is \$1.50 per chargeback for transactions processed through Adyen	Varies, when a guest pays for products at your restaurant using a credit or debit card	Once you sign a Merchant Services Agreement with Adyen and receive the new P400 payment terminal, the Acquirer Fee will be paid to Adyen for card-present transactions (excluding scan and pay). Network and Interchange fees are paid to Adyen; Adyen passes the Network fee to the applicable Credit Card brand (Visa, MC, and Discover) and the Interchange fee to the card holder's bank. We may receive a referral fee. See Note 15

<u>Type of Fee</u>	<u>Amount</u>	<u>Due Date</u>	<u>Remarks</u>
	<p><u>Payment Terminal Fees</u></p> <p>- P400 terminal kit is approximately \$323.30 (includes cable, power cord, countertop cradle, key injection and countertop stand; shipping and handling not included)</p> <p>-\$2.30 monthly terminal software fee</p>	-Available for purchase from our approved terminal vendor	
Subway® Gift Card Fees	<p>Currently as follows:</p> <p>-Initial fee of approximately \$60 to \$140</p> <p>-Redemption Fee equal to 2.5% of each transaction amount that applies when Subway® Gift Card is redeemed</p> <p>-Additional Subway® Gift Card supply costs \$0.10 per card, \$.06 per envelope and \$20 per display</p> <p>-SVS issued/configured terminal fee of \$320 (for certain non-traditional locations only)</p>	As directed by SVS	<p>Paid to SVS. See Note 15</p> <p>Fees are subject to reasonable increases as set forth in the ordering system pricing updated from time to time.</p>
SVS Monthly Maintenance Fee	\$2.50	Payable monthly	<p>Payable to SVS. Includes access to technical support, terminal operating software and firmware updates as they become available, and application software updates as they become available. Currently, this fee only</p>

<u>Type of Fee</u>	<u>Amount</u>	<u>Due Date</u>	<u>Remarks</u>
			applies to non-traditional Restaurants.
Subway® MVP Rewards Program	1.9%, subject to any annual adjustments, of the gross sales, for each transaction made by a Subway® MVP Rewards program member at your restaurant	Payable weekly	We or FWH will withdraw these fees from your DAL pre-authorized account. See Note 15
POS System Hardware-as-a-Service Fees	Approximately \$57 per month	When you sign up	We may collect fees you owe to the vendor on behalf of the vendor. See RTaaS program discussed in <u>ITEM 5</u> , <u>ITEM 7</u> , <u>ITEM 10</u> and <u>ITEM 11</u> and Note 19
Digital Menu Board Hardware-as-a-Service Fee	\$155 per month	Payable monthly	The digital menu board package includes four 49” professional grade high bright displays, dual media players for redundancy and high temperature, media player software license and upgrades, network hardware and security, shipping, professional installation by appointment during off-peak hours, project management and reporting, 24x7x365 support desk, and second business day field service and repair.
Digital Menu Board CapEx Option	CapEx charges are as follows:  For a 4-Screen Indoor Digital Menu Board: \$8,200 per restaurant For a 3-Screen Indoor Digital Menu Board: \$7,650 per restaurant For a 2-Screen Indoor Digital Menu Board: \$7,150 per restaurant  In all cases: \$39 per month	Payable monthly	For franchisees who do not qualify for credit terms or choose accordingly, they may purchase all components and software required for an indoor digital menu board, installation and operational services.



<b><u>Type of Fee</u></b>	<b><u>Amount</u></b>	<b><u>Due Date</u></b>	<b><u>Remarks</u></b>
Kount Fraud Protection Fee	Currently, \$0.0068 per digital transaction, subject to increase if vendor price increases	Monthly	This fee will be billed to your pre-authorized account and paid to our current vendor, Kount, to provide digital transaction fraud protection services.
Other Technology and Digital Initiatives	Varies as we implement various new technology and digital initiatives. Usually paid to a third party	Varies	We or FWH may withdraw fees from your DAL pre-authorized account on behalf of us or a third party. See Note 15
Restaurant Design Charge	<p>Currently, as follows:</p> <p>Remodels: \$1,000 for 1 original plus one revision floor plan; \$250 for additional revisions</p> <p>New Restaurants and Relocations: \$1,000 for 1 original plus 2 revision floor plans; \$250 for additional revisions</p>	Varies	<p>For remodels, the \$1,000 charge is waived if the remodel is completed within 6 months from the date the last floor plan was provided. Additional revision charges will not be waived under any circumstance.</p> <p>For new restaurants and relocations, the \$1,000 charge is waived if the buildout is completed within 12 months from the date the last floor plan was provided. Additional revision charges will not be waived under any circumstance.</p> <p>Note, you are still required to complete remodels and buildouts in accordance with the time period set forth in your franchise agreement, and failure to do so will be a default of the franchise agreement.</p>
Taxes and Other Fees	Varies by State	Payable when fee is due	See Note 16
ServSafe Certification	\$50 every two years	When you apply for and/or renew certification	Fee paid directly to ServSafe or the National Restaurant Association. This certification is currently optional, but you and/or one of your employees may be required to have and maintain this certification in the future.

<b><u>Type of Fee</u></b>	<b><u>Amount</u></b>	<b><u>Due Date</u></b>	<b><u>Remarks</u></b>
Training Fee and Costs	No training fee for two persons; \$7,500 for any additional persons trained.  On or after June 1, 2020, you must pay all costs for any of your restaurant employees or managers to complete certain required online training courses	Payable at the time of training registration, if applicable.  Payable when your employee attends the course	Payable to us. See Note 17
Catering	None; unless you participate in the online catering program powered by ezCater in which case a commission, equal to approximately 5% for ezOrdering or 13% for ezCater Marketplace, of each catering order will be charged plus approximately 2.75% of each catering order will be allocated toward credit card processing	Payable weekly when a guest places an order with the call center or website to be fulfilled by your restaurant	Paid to a third party. See Note 18
Restaurant Excellence Visits Revisit Fee	\$136.59 per revisit, subject to increase by 3% per year  Effective January 1, 2025, the Revisit Fee will increase to \$140.69 per revisit (subject to increase by 3% per year).	Varies	Paid to a third party. See Note 20.
Legacy Support Fee	\$200 per month of noncompliance	Monthly, as assessed	Paid to us or our affiliate to cover our cost of non-compliance if you do not comply with our technology standards and specifications, fail to return hardware, fail to upgrade systems, fail to allow access in a timely manner, install unauthorized software, or attempt to hack or circumvent our software.

\*The table above and the following notes are a general summary only. You can only obtain a full understanding of the Subway® franchise system and the costs involved by reading all franchise documentation completely, and obtaining independent legal, accounting, and business advice in relation to your proposed investment. Certain State and Federal legislation may affect the respective rights and liabilities under the various agreements to which you and we are both party. We may collect taxes from you that the law requires you or us to pay. These imposed fees are nonrefundable, except we may refund the transfer fee in limited circumstances. They are payable to us or to others as noted. These fees are the same for all persons currently acquiring a franchise except as noted below.

Note 1. *Royalty Fee.* “Gross sales” includes all sales of every kind made from your restaurant. Gross sales do not include any amounts you collect for state or local sales taxes. If your restaurant is in a non-traditional or school lunch location and you are selling other items from the premises, the Franchise Agreement Rider may help define gross sales subject to the royalty. The royalty is the same for all persons currently acquiring a franchise. If you are operating a non-traditional location at an Airport Terminal, Train Station, or Captive Travel Plaza, we may reduce your royalty rate. These reduced rates will range from 6.5% to 8%. Certain multi-unit franchisees entering into a Development Agreement with us may be eligible for reduced royalty rates ranging from 7.5% to 8%. The royalty is payable to us and is nonrefundable. We may pay up to one-third of collected royalties to third parties who assist with the development of our franchise system, including Business Developers. The royalty is payable weekly and is due on or before the Friday following the close of the business week which is usually Tuesday. You must submit signed forms to allow us to deposit drafts against your bank account for the full amount of the weekly accruals of royalties, advertising fees, and other amounts you will owe us. We may establish a marketing assistance fund that may be used to conduct marketing analyses and related activities regarding specific restaurants located in the vicinity of certain non-traditional locations. We may place a portion of the royalty fees received from Subway® restaurant locations developed by large companies operating 100 or more locations into this fund which will be administered jointly by us and the company developing the locations.

Note 2. *Advertising Fees.* You must pay us 4.5% of gross sales of your restaurant for advertising. The advertising fee is nonrefundable and we will deposit that money into SFAFT or such other marketing fund(s) as we shall designate from time to time. Under earlier forms of franchise agreement, many of which are still in effect, franchisees had the right to increase the advertising percentage temporarily or permanently by a 2/3 vote on the basis of one vote for each operating restaurant. At the time of issuance of this disclosure document, more than 2/3 of restaurant locations were governed by franchise agreements with this legacy provision. While unlikely, it is possible that the franchisees owning at least 2/3 of all restaurants could vote to increase the advertising percentage, but it would be among themselves only, and you would not be bound by any such increase because the current form of franchise agreement fixes the advertising fund contribution at 4.5%. Company- or affiliate-owned restaurants pay advertising fees and have a vote on advertising fund matters.

Certain satellite restaurants and other non-traditional restaurants, certain qualified Food Service Providers, and certain franchisees paying advertising fees under their leases, may each qualify to pay a reduced advertising fee ranging from 0.5% to 2% of gross sales.

Certain multi-unit franchisees entering into a Development Agreement with us may be eligible for reduced advertising contributions ranging from 2% to 3.5%.

The advertising fee is the same for anyone currently buying a franchise, except as stated above. Advertising fees are due weekly at the same time as the royalty fees.

Note 3. *Audit Fees.* If we determine, after conducting an audit, that you under-reported gross sales by more than 2% of your reported sales, you will pay us the royalty, advertising contributions and other charges due on the Gross Sales that were not reported, all costs provided in Section 16.E of the Franchise Agreement, plus interest and the late fees (the “Overdue Amount”). This charge covers the damages we suffer for your under-reporting, which is injurious and prejudicial to the Subway® system, the trademarks, and the goodwill associated therewith. If you fail to submit all of your information to be audited, we may estimate your Gross Sales and charge you based upon the estimate. However, we will not impose this charge if you can show that you fully completed all of our control sheets in an accurate manner each week and that your under-reporting was due solely to employee theft that could not be detected with our control systems. We may also terminate your Franchise Agreement if you fail to properly report Gross Sales for any calendar year.

Note 4. *Late Payment Fees.* We may change or eliminate these fees.

Note 5. *Transfer Fee.* A transfer is the sale or other conveyance of any portion of your rights under the Franchise Agreement to another party, including the addition or removal of an individual from the Franchise Agreement. You will pay the standard transfer fee of \$7,500. If you own a satellite restaurant, you must transfer the Franchise Agreement for the satellite restaurant to the same buyer who purchases the Base Restaurant and the Base Restaurant’s Franchise

Agreement. In limited circumstances, we may allow a transfer of only the satellite restaurant and satellite Franchise Agreement if in our determination there is a good business reason to do so. You must pay a transfer fee of \$3,000 for the transfer of the satellite Franchise Agreement (or \$1,000 if the satellite will be established for one year or less) and a separate transfer fee for the transfer of the Base Restaurant. The transfer fee is payable when you submit a request for transfer.

If you or the buyer cancels the transfer before we have issued the Consent-to-Transfer, we will refund the entire transfer fee. However, if the Consent-to-Transfer has already been issued and you or the buyer cancel the transfer at any point thereafter, or we cancel the transfer because you and the buyer failed to complete the transfer within 60 days after the Consent-to-Transfer was issued, the full transfer fee will be retained by us. We may allocate a portion of any refund of the transfer fee toward any past due amounts owed to us by the party that tendered the transfer fee under the terms of their Franchise Agreement.

Notwithstanding the above, if the transfer is cancelled for any reason and the buyer attended any portion of our training course, the full transfer fee will be retained by us as full and final payment for the training given to the buyer. Any transfer fee being refunded in connection with the foregoing will be refunded to the party that tendered the transfer fee.

If you and the buyer mutually wish to reactivate a transfer that was cancelled, and we approve the reactivation, in addition to the transfer fee, a \$1,500 US per restaurant reactivation fee (\$750.00 US per Satellite, if any) is required. We will apply any portion of the initial transfer fee paid which was not refunded or applied to outstanding amounts owed to us toward the transfer fee of the reactivated transfer. The transfer will not be reactivated until all monies and documents required to complete the transfer are received by us.

In limited circumstances, a reduction in the transfer fee may apply, as outlined below.

- Standard Transfers to new or existing franchisees: \$3,200
- Transfers to next of kin or in the context of divorce: \$200
- All other transfers (additions, deletions, entity conversion, entity change of ownership, and family transfers): \$2,000, unless a lower fee is stated in your franchise agreement.

We may change, modify or eliminate any reduction in the transfer fee at any time.

You must pay all related registration fees, taxes, and preparation costs for the filing, including lawyer's costs, to the extent we can require you to do so under local law. You must cancel, and then the buyer must obtain, or you must transfer to the buyer, any permits, licenses, registrations, certifications or other consents required for leasing, constructing, or operating the restaurant. We are authorized to cancel any permits, licenses, registrations, certifications or other consents that you do not cancel within a reasonable time. Any costs for cancellation will be borne by you.

Your final purchase agreement with the buyer for the location must meet our requirements. We will not become involved in the sale of any real estate included or contemplated in your sale terms. We will not be responsible for any loss or gain resulting from any sale, failure to sell or delay of the sale of the real estate. Any such loss or gain shall be incidental, consequential, contingent and not part of the transfer of your restaurant and the Franchise Agreement.

Note 6. *Location Rent.* You pay rent for your restaurant to our leasing affiliate or the landlord of the premises (at our discretion), under either, at our option, a Sublease you enter into with our designated affiliate or a direct lease you enter with the landlord. If you enter into the Sublease, it may contain a rental rate and terms different from the master lease between the landlord and our affiliate, and we or our leasing affiliate may keep the difference between the rent under the master lease and the sublease. Each of your owners will sign and deliver to our affiliate a guarantee of the payment obligations under the Sublease. Our leasing affiliate will require you to personally guarantee the Sublease. The landlord under a direct lease may also require you to personally guarantee the lease and may require a right of first refusal if you want to transfer your restaurant. Our affiliate may assess late payment fees and other costs arising from the administration of the Sublease. Our affiliate has the same rights as the landlord on default to charge you for certain fees, to carry out repairs and to recover costs. Any right of first refusal to purchase the restaurant property provided in the master lease shall remain with our affiliate or its assignee.

In order to lease directly from the landlord in lieu of a Sublease, you must request in writing and we must approve in writing the landlord's form of lease, including any modifications, amendments, renewals or extensions of the lease. In addition, you and the landlord must execute our Franchisor Lease Rider in a form substantially similar to Exhibit D-1. You will sign the lease directly with the landlord and you will pay all costs associated with the lease.

In limited instances, we may enter into master agreements granting us a master license with the right to sublicense to you the right to operate on the premises of a third-party licensor. Under this circumstance you would be required to enter into a Sublicense for the location instead of a Sublease. We may also require you to sign a license for your restaurant, in limited circumstances, where it would be inadvisable for you to sign a Sublease or where the premises for your restaurant can only be licensed. For example, we may require you to sign a license instead of a Sublease if petroleum products, controlled by another, are sold on the premises where your restaurant will be located. You will pay the licensor either a fixed monthly fee or a fee based on the percentage of your gross sales depending upon the terms of the license.

For non-traditional locations such as truck stops and gas stations where there were or currently are fuel tanks or fuel pumps located on the property, the policy of ours and our leasing affiliate is to enter into a Concession Agreement, rather than a lease, to secure the location. A Concession Agreement may limit the liability of you, us and our leasing affiliate in the event of an environmental disaster caused by petroleum products, such as a tank leak or fire. Under this circumstance you would be required to enter into a Subconcession Agreement with our leasing affiliate for the location instead of a Sublease. You will pay the Concessionor a monthly concession fee plus all costs associated with the Concession Agreement.

In limited circumstances, our leasing affiliate may enter into a contract for premises, when required by the licensor of a non-traditional location. Under this circumstance, we may also require you to sign a Subcontract with our leasing affiliate and you will be required to pay all charges associated with the contract.

There are risks involved if your arrangements with a third party are short term. For example, if an oil company controls the premises and you have only a 3-year agreement to operate a service station, your Franchise Agreement with us could become valueless and you could lose your investment in the restaurant if the oil company does not renew its agreement with you at the end of the three year period.

In some circumstances, we and/or our affiliate may earn a profit from your Sublease or Sublicense. You may have to make payments directly to our affiliate for rent that is in excess of the cost of the lease as well as an initial fee to process the lease. We or our affiliate may also keep all or a portion of any landlord or government payment for early termination of the lease. This compensation may be partially attributed to lost royalties, loss of market penetration, extended down time, and other factors associated with the termination of the lease.

In certain circumstances, we may permit you to own the real estate for your restaurant directly.

*Note 7. Insurance.* Your insurance costs may be higher depending upon the geographic location, construction of your restaurant, insurance market and claims history. Insurance payments must be made through Electronic Funds Transfer ("EFT") directly to the insurance carrier. If you are a school district, school board, or municipality buying a school lunch franchise and you are not allowed by law to provide the required insurance coverage or indemnification, you must notify us before you sign the Franchise Agreement. You must participate in any insurance program we specify. If you fail to meet our insurance requirements, you are in violation of your Franchise Agreement, and you will reimburse us for the costs we incur to enforce this obligation. These costs include, but are not limited to, insurance premiums, claims costs, mediation and arbitration fees, court costs, attorneys' fees, management preparation time, witness fees, and travel expenses incurred by us or our agents or representatives.

*Note 8. Noncompete Violation.* You cannot have any direct or indirect association with a competitive business, as defined in the franchise agreement, located within 3 miles of any location where a Subway® restaurant operates or operated in the prior year during the term of your Franchise Agreement and for 1 year after the termination, expiration or transfer of your Franchise Agreement. These fees are nonrefundable. We modify these covenants for a non-traditional or school lunch location.

Note 9. *Confidentiality Violation.* You agree not to disclose our trade secrets and confidential information, including the contents of the Operations Manual.

Note 10. *Trademark Violation.* You agree to stop using the trademark Subway® and other marks and materials associated with a Subway® restaurant, and to return whichever form of the Operations Manual you have in your possession when your Franchise Agreement terminates or expires.

Note 11. *Limited Time Offering Promotions and Auto Shipments.* You may be required to carry certain ingredients, products, packaging or smallwares for Limited Time Offering (“LTO”) promotions, and to use the ingredients, products or packaging for these promotions until they are depleted at both the restaurant and distributor. Ingredients, products, packaging and/or smallwares necessary for LTOs may be automatically shipped to you one or more times throughout the duration of the LTO and you will be responsible for the costs of the shipment(s). In limited circumstances, other required items may be automatically shipped with prior notice to you when necessary to provide the item(s) to restaurants quickly and efficiently, and you will be responsible for the cost of the item(s) as well as the shipment(s).

Note 12. *Dispute Resolution.* For fee information concerning arbitration, you can call your local office of the American Arbitration Association, American Dispute Resolution Center, or other arbitration agency (as applicable). You will also have to pay your own costs related to the proceeding, including the costs of your own lawyer or other advisors as well as travel expenses to Connecticut. You may also be liable to us for our collection costs, including lawyers’ fees. You will pay our leasing company affiliate its costs for enforcing the Sublease or Sublicense, including lawyers’ fees and legal costs, as additional rent/ licensing fees under the Sublease or Sublicense.

You will pay us a Probationary Case Management fee of \$500 if you breach the provisions of the Franchise Agreement and we settle with you and allow you to continue operation of your restaurant on the condition that you comply with the terms of our probationary agreement. You will pay us an extension fee of \$250 if we grant you an extension of the probationary agreement. You will pay us an Interim Order Case Management fee of \$250 if you breach the provisions of the Franchise Agreement and we settle with you after arbitration has been filed to allow you to continue operation of your restaurant on the condition that you comply with the terms of our interim order. You may also have to pay additional fees as part of a settlement. If we commence arbitration against you for failure to comply with the Operations Manual and we then approve the transfer of your restaurant, you may be required to pay us a Litigation Expense fee in an amount equal to 5% of the gross consideration you receive from sale of your restaurant, not to exceed \$5,000. These fees cover our costs to enforce your obligations to meet our system standards.

You should read Section 24 of the Franchise Agreement carefully. It contains other important provisions concerning dispute resolution including the requirement that arbitration be administered by the American Arbitration Association or its successor (“AAA”) or the American Dispute Resolution Center or its successor (“ADRC”) at the discretion of the party first filing a demand for arbitration. AAA will administer the arbitration in accordance with its administrative rules (including, as applicable, the Commercial Rules of the AAA and the Expedited procedures of such rules). The ADRC will administer the arbitration under its administrative rules (including, as applicable, the Rules of Commercial Arbitration or under the Rules for Expedited Commercial Arbitration). If both the AAA and ADRC are no longer in business, we and you will mutually agree upon an arbitration agency to administer the arbitration. If we and you cannot agree on the administrative arbitration agency, then a court of competent jurisdiction will select the agency. Section 24 of the Franchise Agreement also provides a limitation that you can only seek relief from us and not any of our affiliates or individuals associated with us or our affiliates. You must pay certain fees and costs for the arbitration. The provisions in the Franchise Agreement concerning arbitration and litigation do not apply to your Sublease, Sublicense or any other agreement with us or our affiliates. Our designated affiliate may terminate your Sublease or Sublicense without us also terminating your Franchise Agreement. This may render your Franchise Agreement valueless.

Section 24 also contains important provisions limiting your right to recover damages, including an exclusion for incidental, exemplary, contingent, punitive or consequential damages, except where prohibited by governing law.

Note 13. *Co-Brand Continuing Fee.* We may charge you a co-brand continuing fee on your gross sales from a third party franchisor. The fee will not be greater than 8% of gross sales from the third party franchisor, and will be the same for all franchisees entering into direct franchise agreements with the third party. The percentage may vary for each third

party franchise concept. You will pay royalty and advertising fees due to a third party franchisor to us if the third party franchisor directs you to.

Note 14. *Software Maintenance Fees.* You will pay a monthly Restaurant Technology Fee of approximately \$75. In addition to the SubwayPOS<sup>®</sup>, the Restaurant Technology Fee will cover other types of restaurant technology. This monthly Restaurant Technology Fee may be subject to change each year. We may withdraw these fees from your pre-authorized account with us. In addition to the Restaurant Technology Fee, we reserve the right to impose a Digital Technology Fee in the future to cover our costs of development, infrastructure and support of programs including our Subway<sup>®</sup> App, Online Ordering, Third-Party Delivery platform support, Digital Menu Boards and Social Media Platforms.

When you use the SubwayPOS<sup>®</sup> software, you will be bound by the SubwayPOS<sup>®</sup> End User License Agreement in a form substantially similar to Exhibit A-3. We may make changes to this license agreement at any time in order to keep pace with advances in technology and other initiatives, and you may be required to agree to our then current form of SubwayPOS<sup>®</sup> End User License Agreement in order to access required software updates.

Support for the required software programs is available from our affiliate, FWH, for an additional fee. You are required to use support software we designate unless you request and are granted a waiver. Currently, this software is BigFix Endpoint Management Software (“BigFix”). We will use this software to remotely access your POS system with your consent in order to maintain system security, perform routine system maintenance, provide technical support, increase operational efficiency, install updates to software programs and/or applications, and install or remove software programs and/or applications. If you receive a waiver, we or our affiliate may not be able to provide you with proper software support, and we or our affiliate may charge you additional fees to provide you with any updates to the SubwayPOS<sup>®</sup> software through alternative means.

You are also required to use the Subway<sup>®</sup> Payment Manager (“SPM”) software in connection with offering integrated credit/debit, contactless and mobile device guest payment options, Subway<sup>®</sup> Gift Card Program and Subway<sup>®</sup> MVP Rewards Program. The initial license fee and any maintenance fees for the SPM software are included in the fees reflected in the chart above.

Note 15. *Required Guest Payment Options, Subway<sup>®</sup> Gift Card Program, Subway<sup>®</sup> MVP Rewards Program, and Other Technology and Digital Initiatives.* These fees represent the costs associated with the offering of integrated credit/debit, contactless and mobile device guest payment options to your guests and your participation in the required Subway<sup>®</sup> Gift Card Program and Subway<sup>®</sup> MVP Rewards Program. You will be required to participate in these programs and payment options for all of your new and existing restaurants, unless we grant you a waiver.

You are required to use the integrated payment solution we designate, which includes use of a designated acquirer and processor for payment processing services, in all of your new and existing restaurants, unless we grant you a waiver. We may require you to use a different integrated payment solution provider than the one designated in this Item 6. If we do so, you may be required to pay fees to the alternative provider (or to us or our affiliates on the provider’s behalf) that are different from the fees for “Required Payment Options” set forth in the table above.

You will be required to purchase the P400 payment terminal kit from a third party we designate for a one-time fee of \$323.30. If you have technical issues with your terminal, our approved supplier may replace the terminal. If you fail to return your terminal within a specified time (currently 25 days), then the supplier may charge us a fee (currently \$150), that we or our affiliate will pass on to you.

If you operate a non-traditional restaurant and are required to purchase an SVS issued/configured terminal, you must pay an initial fee of \$320. If you have technical issues with your terminal, SVS may replace the terminal. If you fail to return your terminal within a specified time (currently 30 days), then SVS may charge us a fee for shipping, installation, and file-building.

You must have a high-speed broadband connection that meets our standards and specifications to process card payments. You are required to accept the following credit card and debit card brands, unless we grant you a waiver: VISA, MasterCard, Discover and American Express. The Acquirer, Network, and Interchange fees will be charged for all credit

and debit card purchases regardless of whether they are made remotely through the remote order website, Subway® mobile app or other payment app, or the catering call center (“Card Not Present Transactions”) or in-restaurant (“Card Present Transactions”). The Network and Interchange fees vary depending upon the credit card or debit card brand and type of transaction. These fees may be re-negotiated over time and are subject to change.

The Subway® Gift Card Program is a required program that allows guests to load money on a stored value account and redeem it for menu items. We estimate your total initial fees for the Subway® Gift Card Program to be approximately \$60 to \$140 (initial Subway® Gift Card inventory and envelopes). There may be additional costs for additional inventories of Subway® Gift Cards and envelopes. There may be additional fees for software/hardware support. Certain non-traditional locations that have been granted a waiver of the POS System requirement and/or integrated payment solution requirement must purchase an SVS issued/configured terminal to process gift card transactions.

You are required to participate in the Subway® MVP Rewards program administered by our affiliate, Subway MyWay, LLC, for all of your new and existing restaurants, including AAFES, NEXCOM and MCCS locations. As of the date of this Disclosure Document, your fees will be 1.9%, of the gross sales for each loyalty/reward transaction made by a Subway® MVP Rewards program member at your restaurant, subject to any annual adjustments as stated in the chart in this Item and below. You will be charged this fee on all loyalty/reward transactions made by a program member for all of your new and existing restaurants. By way of example, if a Subway® MVP Rewards program member spends \$10 at your restaurant, you will pay to us a fee of up to \$0.19. All Subway® MVP Rewards program fees will be paid to and administered by Subway MyWay, LLC or another affiliate we designate. You may also incur incidental charges for supplies associated with your participation in the program. For each loyalty/reward purchase in which a \$2 reward or a “Surprise Reward” reward is redeemed by a Subway® MVP Rewards program member, you will be reimbursed for 30.9% of the cash value of a \$2 Rewards and/or “Surprise Reward” redeemed for that purchase. By way of example, if a Subway® MVP Rewards program member redeems \$10 worth of \$2 Rewards or a “Surprise Reward” at the time of purchase, you will be reimbursed \$3.09.

All redemption costs for the Subway® MVP Rewards program will be paid by Subway MyWay, LLC or another affiliate we designate. The fees and reimbursement rates associated with the loyalty/reward program are based on an average cost of goods sold for the US. We will review the average costs of goods sold in the US on an annual basis. As a result, your fees and reimbursement rates for the loyalty/reward program may change annually.

We are developing new technology and digital initiatives to enhance the guest experience, improve the efficiency of restaurant operations, and promote the Subway® brand. We may require you to implement some or all of these programs and initiatives at your expense, within reasonable timeframes we impose. All requirements must be met by the compliance date we establish. In addition to the programs described above in this Note 15, you must provide us with a business email address and cellular phone number that you will use to receive electronic communications and calls from us or our affiliate. Below is a list of other the technology and digital initiatives you may be required to implement and/or invest in. This list is not exhaustive and will change as we and our affiliates expand and evolve our technology and digital programs.

- a cloud-based storage solution;
- acceptance of debit cards;
- Subway® Pay;
- SMS messaging or email campaigns;
- Social Media applications, software applications and payment applications;
- Mobile device management software;
- guest experience surveys;
- biometric devices;
- guest-facing WIFI;
- remote ordering kiosks;
- a personal computer;
- label printer;
- tablet or iPad;
- wireless internet router;
- hardware or software firewall;
- hand held devices;
- E-learning;
- Digital menu boards;
- Subway® Radio or other music; and
- Internet TV and LCD or plasma monitors.

You may be required to use a supplier we designate for any goods and services associated with these initiatives. We estimate fees for the wireless internet router to be \$15 to \$25 per month and fees to provide free internet to your guests to be \$75 per month. You may be able to purchase the wireless internet router outright for approximately \$600 to \$750.



In the future, we may require you to invest in an internet and security package that will provide business class internet services, a hardware or software firewall security system, and guest-facing WIFI. We estimate that the digital menu boards will cost \$8,000 to \$14,000. We estimate that the purchase of a tablet, label printer and mobile device management software may cost \$700 to \$1,000. These fees may also vary by region and may be higher based on product availability and taxes. We cannot estimate the costs for other initiatives listed above as they are in the early stages of planning and costs cannot be estimated at this time.

These fees vary for Puerto Rico franchisees as part of our Global Payment Program, as follows: (1) Acquirer Fee per transaction ranging from \$0.00-\$0.10 subject to future changes; (2) Network and Interchange Fees vary depending on card brand and type of transaction, where typical Network and Interchange Fees for required credit card brands range from \$0.22 per transaction to 2.4% of the transaction total, subject to future changes; (3) fixed \$3 “Monthly Terminal Fee” as well as the variable “Worldpay Rebate” based on transaction volume (both will be collected by the processor—Worldpay or Fiserv—and remitted to us; and (4) fixed \$10 Monthly Switching Fee collected by FreedomPay (collected by the processor—Worldpay or Fiserv—and remitted directly to FreedomPay).

Note 16. *Taxes and Other Fees.* You will pay or reimburse us for payment of any Sales Tax or other tax imposed by law on the Franchise Fee, Royalty, advertising fees, and any other amounts payable under your Franchise Agreement, whether assessed on you or on us. Taxes may be payable to your state, county, or town. We, or another entity to which you pay fees, will pass on to you the cost of any taxes we or the other recipient must pay directly to the taxing authority.

Note 17. *Training Fee.* There is no fee for two persons to attend the Training Program. A training fee of \$7,500 will be charged for any additional persons attending training. You must also pay all costs for any of your restaurant employees or managers to complete in-restaurant certain required online training courses.

Note 18. *Catering Program Fees.* There is no fee for the basic catering program. However, if you participate in the online catering program powered by ezCater, a fee of approximately 7.75% (for ezOrdering) or 15.75% (for ezCater Marketplace) of each catering order will be charged to cover commissions and includes credit card processing fees. This fee may change to reflect costs. We may make additional modifications to the program and you will be responsible for any costs or fees associated with those modifications.

Note 19. *POS System Hardware-as-a-Service Fees.* The amount in the chart represents the estimated cost of the base package in the RTaaS program, exclusive of tax and shipping charges for one POS System. Additional hardware and services may be added to this base package as the program evolves and/or the technology needs of the brand expand, which may result in additional costs. Additional packages at varying monthly rates may also be offered in the future.

Note 20. *Restaurant Excellence Visits.* Our third-party provider will perform Restaurant Excellence Visits periodically at your Restaurant to ensure compliance with our standards and specifications, to promote best practices and food safety execution, and to assist with keeping up with industry trends. Franchisees are not charged for periodic visits; however, if your Restaurant receives a “Fail” score from our provider, you will be charged the Revisit Fee. You will receive a revisit until a passing score is achieved, and you will be charged the Revisit Fee for each revisit.

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**Item 7**  
**ESTIMATED INITIAL INVESTMENT**  
**(Single Restaurant)**

Type of Expenditure	Lower Amount	Mid Amount	Higher Amount	METHOD OF PAYMENT	WHEN DUE	TO WHOM PAYMENT IS TO BE MADE
Initial Franchise Fee (1)(10)	\$ 15,000	\$ 15,000	\$15,000	Lump sum	When you sign Franchise Agreement	Us
Real Property (2)	2,000	5,000	12,000	Lump sum	When you sign Intent to Sublease or Sublicense, or direct lease	Us, Landlord or Licensor See note 2
Leasehold Improvements (3) <i>For a Non-Traditional Location</i>	75,000 *40,900	150,000 *44,750	200,000 *77,000	As incurred	Pro rata during construction	Vendor
Equipment, Furniture and Décor (4)	106,785	157,532	208,845	Lump sum	When you place order	Us or Vendor
Optional Security System (not including monitoring)	2,450	2,850	3,550	Lump sum	When you place order	Vendor
Freight Charges (varies by location) <i>For a Non-Traditional Location</i>	8,000 *3,000	10,400 *3,800	14,000 *4,000	Lump sum	Prepaid when you order or on delivery	Carrier
Outside signage (10) <i>For a Non-Traditional Location</i>	2,000 *1,600	4,000 *4,000	8,000 *8,000	Lump sum	When you place order	Vendor
Opening Inventory	4,400	5,225	6,050	Lump sum	Within 1 week of opening	Vendor
Insurance (5)	1,000	2,000	6,000	As incurred	Before we will order equipment	Vendor
Supplies	500	900	1,300	As incurred	Before opening	Vendor
Training Expenses (6) (including travel & lodging)	2,500	3,500	4,500	As incurred	During training	Hotel, etc.
Legal and Accounting	1,000	2,000	3,500	Lump sum	Before opening	Vendor
Grand Opening Advertising (9) (10)	2,000	3,250	4,000	Lump sum	Around initial opening or after relocation, remodel, and/or transfer to a new franchisee	Vendor
Miscellaneous Expenses (7) (business licenses, utility deposits, & small equipment)	4,000	6,000	8,000	As incurred	As required	Vendor
Additional Funds - three months (8)	12,000	26,000	42,000	As incurred	As required	Note 8
TOTAL (11) <i>For a Non-Traditional Location</i>	\$238,623 \$199,135	\$393,927 \$282,077	\$536,745 \$403,745			

*All figures in this Item 7 are estimates only. Actual costs will vary for each franchisee and each location.*

Certain non-traditional locations and locations operating within Walmart stores may participate in a co-brand arrangement with AUNTIE ANNE'S® stores. If you are participating in one of these locations, there may be additional costs and your initial investment costs may be higher.

If you are offering our additional menu items under the Store/Marketwide Option Program described in Item 1, you will have additional costs. We provide these costs below.

NOTES:

Note 1. *Initial Franchise Fee.* The initial franchise fee is \$15,000. The initial franchise fee may be lower for additional franchises or if you qualify for a reduced fee. We currently offer a discount of the franchise fee for qualified US Veterans purchasing a franchise. We are currently waiving the initial franchise fee for satellite locations located in the same facility as the Base Restaurant and for oil company retailers who have at least 50 units and convert an existing sandwich business that they created, own and operate at their facility into a Subway® restaurant. The initial franchise fee for a satellite location is \$5,000 or \$1,000 if the satellite location will be in operation for a shorter term of one year or less.

Note 2. *Real Property.* We estimate this amount to be the deposit of 2 months' rent payable when you sign the Intent to Sublease or a direct lease with the landlord. This represents a security deposit of one month's rent and payment of one month's rent. You may pay a significantly higher security deposit if our affiliate leasing corporation cannot obtain a lease with a reduced security deposit or if you rent directly from a landlord under a direct lease rather than under a Sublease. You make direct payments to the master landlord for anything due under the Sublease and master lease terms; or, if you lease directly from the landlord, you will make direct payments to the landlord. This could vary if you use a portion of the premises for other than a Subway® restaurant. Each of your owners will sign and deliver to our affiliate a guarantee of the payment obligations under the Sublease. The master landlord under a Sublease, or landlord under a direct lease, may require you to personally guarantee the lease. You will also pay \$50 to our affiliate when you sign the Sublease as a nonrefundable fee for administrative costs to record the lease. In addition, you will be responsible for any additional costs associated with recording the lease. The \$50 nonrefundable fee and additional costs are estimated in the entry for Miscellaneous Expenses in this chart.

Under certain circumstances, your landlord or the licensor may require us or one of our affiliates to make rental payments for your restaurant to them on your behalf. All rental payments and related charges we pay on your behalf will be deducted from your pre-authorized account with us, which you agree to adequately fund for such payments when due. Review the terms of your Sublease for circumstances where your rental payment may be refunded. In some cases, you may sign a license or sublicense for your restaurant when the premises can only be licensed. Depending upon the terms of the license, you may be required to pay the licensor an advance fee when you sign the license.

Real estate costs vary widely, but we estimate the typical monthly rent expense runs from \$1,000 per month to a high of \$6,000 per month. The typical restaurant measures approximately 1,375 square feet, but some restaurants are as small as 300 square feet and others as large as 2,000 square feet. Restaurants are in a wide range of locations, including strip centers, enclosed malls, food courts, free standing buildings, downtown locations, and seasonal and non-traditional sites. Factors such as these will affect your costs, which may be higher than our estimates.

In certain circumstances, we may permit you to purchase the real estate for your restaurant. If you choose to do so, and if we permit you to do so, your initial real estate costs could be substantially higher, depending upon your financing arrangement, including the amount of any down payment.

Note 3. *Leasehold Improvements.* We estimate these costs to be the costs to build out your restaurant in accordance with the standards and specifications in the Operations Manual. Your local law may require use of a grease trap in your restaurant. This may increase your leasehold improvement costs between \$8,000 and \$12,000 depending upon the location of the grease trap.

We have recently unveiled a new restaurant décor design, "Fresh Forward". The "Fresh Forward" décor is the required décor and equipment package for all new restaurants and relocations. Existing locations are required to remodel to the

“Fresh Forward” décor and equipment package or an approved variation thereof, such as the “Fresh Start” décor and equipment package, in accordance with the timeframe established in the Operations Manual. The cost of construction and all décor elements and the cost of its installation in the restaurant shall be at your sole expense. This estimate does not include costs to ship required décor elements.

We are currently in the process of assessing costs to build-out a non-traditional location and a freestanding location with a drive thru in accordance with the Fresh Forward décor, but as we are in the initial stages of this process, costs cannot be estimated at this time. We anticipate that costs to build-out a non-traditional location will be higher than those indicated in the chart above in this Item 7 but lower than the additional costs incurred in connection with the build-out of a traditional location in accordance with the Fresh Forward décor. The costs to build out a free standing location with a drive thru may be substantially higher than those indicated in the chart for a traditional location. We exclusively reserve the right to modify any element of the Subway® restaurant décor and equipment package.

Note 4. *Equipment.* You must use an approved POS System in all of your new and existing restaurants, including satellite restaurants. We may waive this requirement in limited circumstances on a case-by-case basis. We have negotiated with Hewlett Packard (“HP”) and you are required to participate in the hardware-as-a-service component of the RTaaS program to obtain the POS System from HP. Under the RTaaS program, we may act as collection agents for HP and collect fees you owe through your pre-authorized account. We estimate the cost to obtain the POS System under the base package of the RTaaS program to be approximately \$57 per month, exclusive of tax and shipping charges. Additional hardware and services may be added to this base package as the program evolves and/or the technology needs of the brand expand, which may result in additional costs. Additional packages at varying monthly rates may also be offered in the future. This amount does not include the cost of the card reader or barcode reader. The required payment terminal costs are also not included, and will vary; the P400 payment terminal is \$237.70 (assuming you purchase it outright) and the SVS issued/configured terminal for certain non-traditional locations processing gift card transactions only is \$320. The barcode reader is an additional \$170 or \$180 if your restaurant has a drive-thru.

This estimate includes the cost of your initial supply of menu board translates. You must purchase your initial supply of menu board translites from us or SFAFT, unless we designate otherwise. The estimated cost for menu board translites is \$125. You must also buy decals and replacement menu board translites from us or SFAFT, and certain operational items from the supplier we designate. The estimated cost is less than \$600 and is nonrefundable.

You have the option to purchase digital menu boards typically consisting of four television screens, media players, HDMI cables, and menu content management services from us, an affiliate or a designated supplier. The estimated cost to purchase and install the digital menu boards are \$8,000 to \$14,000; however, this estimate is not included in the table above because we anticipate that most franchisees who choose to use digital menu boards will opt to lease them through our approved supplier’s Hardware-as-a-Service program, currently \$155 per month. Ongoing licensing fees and support fees may apply. In the future, we may require you to purchase digital menu boards.

Note 5. *Insurance.* You must purchase the insurance we specify for each of your restaurants, which presently includes statutory Workers’ Compensation and Employers Liability, as required by law, General Liability insurance, including products liability and completed operations coverage in the minimum amount of \$2,000,000 per occurrence/\$4,000,000 general aggregate, and Auto Liability insurance, including owned, non-owned and hired vehicle coverage, in the minimum amount of \$1,000,000. General liability coverage must be written on a per location basis. You must also purchase the insurance required by the Master Lease and state law. If you lease equipment from us, you must purchase property insurance and liability insurance covering the equipment and name us as loss payee. In addition to the foregoing requirements, if you are permitted to sell alcohol at your restaurant, you must carry liquor liability insurance in the minimum amount of \$1,000,000 per location. Your insurance coverage must be primary and non-contributory, and you must name us, our affiliates, SIP, the Business Developer, our agents, representatives, shareholders, directors, officers, employees, and those of our affiliates and the Business Developer, the tenant corporation named in your Sublease or Sublicense and your landlord as additional insureds unless otherwise directed. You must provide us with a copy of your Certificate of Insurance when you return your signed Sublease or Sublicense or finalize your Lease or License. Your insurance carrier must agree to give us prior written notice of termination, expiration, material modification, or cancellation of your policy, or cancellation of us or any of the other entities or individuals in the preceding sentence as an additional insured. We may change or increase your insurance requirements due to changes in experience, and you must comply with the new requirements. The estimated cost is for one year for property, and

general liability coverage, but does not include any Workers' Compensation, Employers Liability, Employment Practices Liability Insurance, health insurance, or other benefits, or Auto Liability. Your insurance costs may be higher depending upon the geographic location, construction of your restaurant, the insurance market, and claims history. You must defend and indemnify us, our affiliates, SIP, SFAFT, the Business Developer, our agents, representatives, shareholders, directors, officers, employees, and those of our affiliates and the Business Developer against any claims that arise in or in connection with the operation of your restaurant or , against any claim for which we and/or our affiliates have to indemnify the Master Landlord under the master lease for your restaurant, regardless of cause or any fault or negligence.

If you are a school board, school district, or municipality buying a franchise for a school lunch location, you must notify us before you sign the Franchise Agreement if the law prevents you from providing the required insurance coverage or indemnification. We may elect to amend your Franchise Agreement to delete the unlawful insurance coverage or indemnification requirements.

We have designated one or more approved insurance brokers and their associated carrier(s) from which you must buy your insurance under our Gold Standard Insurance Program for each of your restaurants. We have negotiated to provide an insurance package, including property, general liability, auto liability, statutory Workers' Compensation, business income, and additional forms of insurance coverage for Subway® franchisees. At the brokers' direction, the carriers will name all the additional insureds your Franchise Agreement and Sublease or Sublicense, if any, requires and will also provide insurance certificates to us and our real estate affiliate. You must make payments directly to your insurance carrier via EFT. If your insurable interest in the facility in which the restaurant is located is greater than the restaurant, subject to our written approval and your signing the Franchise Agreement Rider, Part I, you may maintain a program of self-insurance or buy your insurance through your local insurance broker or carrier. If you own another business operating on the premises where your restaurant is located, subject to prior written approval, we may allow you to buy your insurance from the broker or carrier, who places the insurance for the other business. In these cases, which we allow you to obtain your insurance from a source other than that approved under our Gold Standard Insurance Program, your broker or agency must meet our requirements relating to Errors & Omissions coverage, indemnification and reporting specifications and place your insurance with a carrier maintaining a rating of at least A-/IX in Best's Insurance Guide.

You must buy your insurance from the brokers and companies we designate and provide indemnification under our current language for all of your restaurants.

Neither we, nor our affiliates receive any income from placing insurance coverage or benefit plans with any insurance broker or carrier.

Note 6. *Training Expenses.* You do not pay us a training fee but you will be responsible for all personal expenses for the training, including transportation to the designated training restaurant, lodging, meals, wages, and benefits for any of your employees. We may substitute a shorter training program for school lunch franchisees but you may have travel costs depending on where you receive your training. We do not charge a separate training fee for school lunch franchises, but we may do so for franchises purchased in the future, if we are waiving the initial franchise fee at that time.

Note 7. *Miscellaneous Expenses.* You must pay the cost of all permits, licenses, registrations, certifications, utilities, or other consents required for leasing, constructing, or operating your restaurant. The \$50 nonrefundable fee and any additional costs associated with recording the lease that you pay to our affiliate are included in the total. You may have to pay data use charges in connection with any wireless internet service and a transmission fee to transmit data from your restaurant to our designated database. In addition to these expenses your municipality may assess impact fees on your Subway® restaurant location. Impact fees are charges assessed by your municipality against new development projects, such as your restaurant, in an attempt to recover the cost incurred by the municipality in providing the public facilities required to serve the new development. Impact fees may vary among municipalities; however, we estimate these fees to be between \$5,000 and \$25,000. These fees are nonrefundable.

In accordance with Nevada state law, you will be required to use an architect licensed in the state of Nevada for the preparation of site specific drawings to be used in the new construction, alteration, and remodel of a Subway® restaurant

located in or contemplated in Nevada. If we do not designate your architect, the architect you use must be approved by us and will be required to sign a non-disclosure agreement. You will be required to utilize the architect's services for the design and construction of your restaurant. The Store Design Department of FWH will have the right to approve or disapprove any plans used in the construction of your restaurant. You will be solely responsible for all fees charged by the architect. We estimate these fees to be between \$1,500 and \$3,000.

Note 8. *Additional Funds.* This is an estimate only of the range of initial start-up expenses for 3 months. These expenses assume you lease your equipment from us, and include payroll costs but do not include royalty, advertising fees, or food costs or any allowance for an owner's draw. The actual amount of additional funds you will need to operate for three months depends on a variety of factors, including the size and location of your restaurant, your own management skill, economic conditions, competition in the area of your restaurant, the sales level reached during this period, and other factors. We cannot estimate the operating results of your restaurant. We disclaim that by providing these estimates of your costs we are making any representation that you will have any level of sales. The estimates are of your costs only and do not reflect any offsetting sales revenue you may earn from operations to help pay these costs. We do not make earnings claims. The estimate of Additional Funds for three months shown in the above chart is not an estimate of working capital you will need, but relates only to certain expenses for the time period stated. The time period of three months is not a representation of when you should expect to break even, if ever.

Note 9. *Opening Advertising.* You must hold a grand opening sale within 4 to 8 weeks after the opening your restaurant or a change in the ownership of your restaurant. In addition to new restaurants, this grand opening sale requirement applies to all restaurants that relocate, remodel, or transfer to a new franchisee. If the transfer consists of an addition or deletion of a name, the restaurant is not required to hold the sale. We recommend that you spend at least \$2,000 on the grand opening sale.

Note 10. *Outside Signs.* These costs do not apply to school lunch locations.

Note 11. *Total.* These figures are estimates of the complete investment for setting up a Subway® restaurant and operating it for three months. It is possible to significantly exceed in any of the areas listed. Your costs could also be substantially lower if you are purchasing a non-traditional, satellite or school lunch location. Some costs will vary in relation to the physical size of your restaurant. A lower cost restaurant is one that will require fewer leasehold improvements, less seating, and fewer equipment purchases. Moderate and higher cost restaurants may require extensive interior renovations, extensive seating, and additional equipment. It may not be possible for you to construct your restaurant at the location you selected at the lower or moderate total investment cost listed above. To avoid excessive construction costs, we strongly recommend you choose contractors carefully by obtaining several competitive bids before construction begins. The above figures do not include extensive exterior renovations or "key money" to the master landlord. We have relied on our own experience of over 50 years in the restaurant business to compile these figures.

This Item 7 presents the estimate initial investment to develop a new Subway® restaurant. If you purchase an existing restaurant, the purchase price you pay for the restaurant may vary from the estimates presented in this Item 7. In certain cases when you agree to buy an existing restaurant, we may require you to pay a deposit. The amount of the deposit is usually a certain percentage of the purchase price and will vary depending on the amount of the purchase price.

If you participate in our multi-unit development program, with our approval, you must pay a development fee equal to the then-current standard initial franchise fee (or reduced initial franchise fee, if applicable), multiplied by the number of restaurants to be developed in accordance with the development schedule under your Development Agreement, as described in Item 5. You will not be required to pay a separate initial franchise fee under any Franchise Agreement or Multi-Unit Franchise Agreement, in each case executed in accordance with your Development Agreement. Therefore, the estimated initial investment under the development program, which includes the estimated initial investment to develop your first new restaurant, plus the development fee to be paid under the Development Agreement, is as follows:

Type of Expenditure	Lower Amount	Mid Amount	Higher Amount	METHOD OF PAYMENT	WHEN DUE	TO WHOM PAYMENT IS TO BE MADE
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Development fee for 2-10 Restaurants	\$22,500	\$52,500	\$82,500	Lump Sum	When you sign the Development Agreement	Us
TOTAL UNDER DEVELOPMENT PROGRAM <i>For a Non-Traditional Location</i>	\$246,123 \$206,635	\$431,427 \$319,577	\$604,245 \$471,245			

We anticipate that multi-unit developers will also often purchase existing Subway® restaurants. The estimated initial investment under the development program presented above does not take into account the purchase price or other initial investment associated with purchasing existing Subway® restaurants.

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Apart from: (1) entering into the master lease and subleasing the restaurant premises to you; and (2) loans in connection with a Subway® restaurant, we and our affiliates do not offer assistance or financing to you directly or indirectly. The above costs are not refundable, the location security deposit (depending upon the terms of the master lease), and utility deposits (depending on the terms set by each local utility), as long as you are in compliance.

*Additional Menu Items under the Marketwide Option Program.* If you offer additional menu items under the Marketwide Option Program described in Item 1, you will have additional investment costs. We estimate your additional investment costs below for adding our own menu options. If you enter into a franchise agreement or a license with a third party, the third party should provide you with the investment cost information for adding its products and concepts.

This chart is our estimate of your additional investment costs to offer our in-house additional menu programs. If your advertising fund market has approved a menu program we designate as a Marketwide Option Program, or approves the menu program in the future, you will have to make the investment associated with that menu program.

***Costs to Add Additional Menu Items Under the Marketwide Option Program***

	SOUP <sup>1</sup>	OMELET (Induction)
Leasehold Improvements (includes any outside signs)	\$ -	\$200
Equipment (purchase not lease)	0	1,400
Freight Charges	50	200
Opening Inventory	260	200
Supplies	100	100
Opening Advertising (optional)	2,000	2,000
Miscellaneous Expenses	100	100
Additional Funds-3 months (includes incremental labor)	100	1,000
TOTAL <sup>2</sup>	\$2,610	\$5,200

<sup>1</sup> Equipment for the soup program is optional.

<sup>2</sup> All costs are nonrefundable. See Item 10.

***Actual costs will vary for each franchisee and each location. This additional information concerning additional product lines is subject to the qualifications and notes mentioned above.***

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## Item 8 RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

### **Approved Products and Services**

You will purchase all required food, equipment, beverages, and other products or services typically used in Subway® restaurants exclusively from an approved distribution center or another approved source, which could be us or our affiliate, as we may designate. If there is not a designated distribution center or other approved source, you must purchase or lease other food products, packaging materials, construction materials, equipment, items bearing the Subway® trademark, and other products and materials required for the operation of your restaurant in accordance with our specifications. We consider our criteria for approving suppliers to be a proprietary trade secret, and therefore we do not make them available to franchisees.

You may order your food and beverage products, smallwares, and other supplies through an approved web-based portal, where the list of approved suppliers and products available per Distribution Center is available. If there are cases where approved products or services you use in your restaurant are no longer available at the Distribution Center, Subway will coordinate for substitutions or provide waivers as needed, but franchisees are not allowed to independently source products. We may withhold approval for a substitute supplier for a legitimate business purpose, including identification of the system with one recognized brand, obtaining volume price benefits, or achieving uniform quality, procedures or systems.

We may change our specifications and supplier designations as a result of experience or changes in the marketplace or law. If you purchase a franchise for a school lunch location, you may have to modify the menu items with different specifications in order to satisfy nutritional requirements.

### *Limited Time Offerings*

Your choice of products and supplies, however, may be limited by the market in which you are located under the Marketwide Option Program. You may be required to carry certain ingredients, products, packaging or smallwares for LTO promotions, and to use the ingredients, products or packaging for these promotions until they are depleted at both the restaurant and distributor. Ingredients, products, packaging and/or smallwares necessary for LTOs may be automatically shipped to you one or more times throughout the duration of the LTO and you will be responsible for the costs of the shipment(s). In limited circumstances, other required items may be automatically shipped with prior notice to you when necessary to provide the item(s) to restaurants quickly and efficiently, and you will be responsible for the cost of the item(s) as well as the shipment(s).

### **Approved Supplier and Product Criteria and Alternative Supplier Approval**

We consider the manner in which we establish our standards and specifications, as well as our criteria for supplier approval, to be confidential, and have no established policy to provide this information to franchisees or other unapproved suppliers. The goal of establishing and approving a specification is to promote consistency across the Subway® system, regardless of the supplier. All food product suppliers must successfully complete an application process and may be required to submit product samples for examination and testing. Prospective equipment and supplies vendors must meet or exceed our specifications for the equipment or supplies. Equipment and supplies vendors may have to pay an application fee and submit samples. Standards and specifications for non-food products include minimum requirements for weight, delivery, performance, warranties, design, and quality control. Approved suppliers are required to pay any fees associated with any testing or auditing of their products, which may result in an upcharge on certain products. Suppliers may also pay all or part of the costs to test new products. These costs include market research, consumer interviews, the production of point-of-sale advertising materials and the production of television pieces.

Suppliers must successfully complete our application and approval process before start supplying any products across the Subway® System. To request approval of a supplier, franchisees must submit the request in writing to our Food Safety and Quality Department. We will advise you within a reasonable time whether the supplier is approved. The amount of time it takes to receive approval from us may vary depending on the supplier, but generally ranges from two



months to one year. We may re-inspect and re-evaluate the facilities and products of any previously approved supplier and may revoke its approval if we find the supplier fails to meet any of our standards and specifications at any time.

### **Approved Suppliers**

In any instances where we or our affiliate are an approved supplier, we or our affiliate, as applicable, may derive revenue from your purchases. Otherwise, we and our affiliates do not derive revenue or profit from your purchases or leases but reserve the right to do so in the future.

#### *Equipment*

IPC manages equipment ordering platforms and relationships with equipment suppliers.

Currently, Huntington Technology Finance, Inc. is the sole approved supplier of leasing services for certain leased equipment. To lease the equipment that is part of this program, you will be required to execute the Huntington Technology Finance Equipment Lease attached as Exhibit K-2.

#### *Real Estate*

If you do not own an approved location or lease an approved location directly, then we either designate a real estate leasing company affiliate to enter into the lease or license for the approved location and you sublet or sublicense from our affiliate or we or the real estate leasing company affiliate own the premises and directly lease or license the premises to you. If we or our affiliate act as landlord or licensor, we or our affiliate, as applicable, will derive rental revenues and may retain a profit. If we or our affiliate act as sub-landlord or sub-licensor, we or our affiliate, as applicable, may derive rental revenues and may retain a profit.

The Sublease and Sublicense impose all costs and obligations of the master lease or license on you (except that we reserve the right to earn a profit under the sublease by charging amount in excess of amounts payable under the master lease). We or our real estate leasing company affiliate may derive revenue from the charge of base rent, additional rent, premiums, late payment fees, and other assessment costs and charges and can exercise the same rights as a landlord, including, termination remedies and government payments. As of the issuance date of this Disclosure Document, we have not charged rent.

In accordance with certain state law, including Nevada, you may be required to use an architect licensed in the state of Nevada for the preparation of site-specific drawings to be used in the new construction, alteration, and remodel of Subway® restaurants located in or contemplated in Nevada. You may be required to use the licensed architects that we designate.

#### *POS System Hardware and Software*

Currently, there is only one approved supplier for your POS system hardware. You are required to enroll in the hardware-as-a-service component of our RTaaS program with HP to obtain a POS System.

We and our affiliate, FWHT, developed the SubwayPOS® software. FWHT is the only approved supplier and licenses it to you with various third party components. Currently, there is no monthly software maintenance fee if your restaurant will be located in the United States, but we may charge one in the future; however, if your restaurant is located in a United States territory (not a state), we will charge you a monthly maintenance fee.

Our affiliate, FWH, will provide full support for the SubwayPOS® software. We will receive revenue from the support FWH provides to Subway® franchisees worldwide through the FWH Technology Support Center.

The approved Subway® Payment Manager (“SPM”) software you must install and use to participate in the required Subway® Gift Card Program, and to offer the required integrated credit/debit, contactless and mobile device payment options is only available from us. We will license the SPM software to you.

You are required to participate in the Subway® MVP Rewards program administered by our affiliate, Subway MyWay, LLC, for all of your new and existing restaurants, including AAFES, NEXCOM and MCCA locations. You will be responsible for all costs associated with the program. As of the date of this Disclosure Document, your fees will be 1.9% of the gross sales, in addition to incidental charges and subject to any annual adjustments, for each loyalty/reward transaction made by a Subway® MVP Rewards program member at your restaurant.

The approved service provider you must use to participate in the required Subway® Gift Card Program is currently Select Value Services (“SVS”), a division of Comdata Inc. You must execute the Franchisee Participation Agreement attached as Exhibit A-11. We may change the approved service provider from time to time.

You must obtain and use the payment terminal we designate to participate in the required Subway® MVP Rewards Program, Subway® Gift Card Program, Remote Ordering Program and to offer the required integrated credit/debit, contactless and mobile device payment options, which you may acquire from any approved supplier so long as it conforms to our specifications. Currently, there is one approved acquirer and processor for payment processing services, Adyen. The P400 payment terminal must be purchased from the third-party vendor we designate. We may change the approved terminal and processor from time to time. If your restaurant has a drive-thru, you must purchase a barcode reader from our approved supplier.

Currently, we have one approved supplier for catering call center services.

In-Store Broadcasting Network (“IBN”) is the only approved vendor for Subway® Vision, an in-store media system which includes promotional materials for the Subway® brand, third party advertisements and other entertaining information for guests.

#### *Other Approved Suppliers*

We and IPC, on the one hand, entered into an agreement with Coca-Cola North America, a division of the Coca-Cola Company (“Coke”), on the other hand, designating Coke as the sole approved supplier of certain beverage products and the equipment for those beverage products to franchisees. Under this agreement, you are obligated to enter into a Participation Agreement with Coke, and serve only certain beverages licensed by Coke, subject to limited exceptions. Franchisees of certain non-traditional locations and co-brand locations are exempt from this requirement.

Beginning January 1, 2025, PepsiCo, Inc. will be the sole approved beverage supplier for most U.S. Subway® restaurants.

In addition to Coke products, we currently designate only one approved supplier for certain other food and beverage products, and other products and materials such as cleaning products, paper products, plates and plasticware.

If you have a school lunch location, you may have only one approved supplier for some food items.

We designate one or more approved insurance brokers and their associated carrier(s) under a Gold Standard Insurance Program and you must purchase your general liability and Workers’ Compensation insurance from one of these brokers and their associated carrier(s) unless permitted otherwise.

We designate suppliers for additional menu items and equipment offered under the optional Store Option Program and Marketwide Option Program. Some of the equipment items for these programs may only be available for purchase through us from time to time. Currently, there is one approved supplier for each of the following menu items and equipment for these programs: omelet (including induction burners, pans, custom cutting board, small-wares).

SubSource, LLC, is an approved supplier of web-based software and services used in Subway® restaurants.

You must use only approved suppliers for third party delivery services. You must provide delivery services in compliance with the Confidential Operations Manual and as we otherwise specify in writing from time to time, and you must pay any commissions charged for their services.

We do not currently, but may in the future, require you to purchase or lease digital menu boards from a sole approved supplier.

### **Interests in Required Suppliers**

One or more of our officers owns an interest in Schoox, our training platform, and publicly-traded stock in three of our required suppliers, PepsiCo, Inc., The Coca-Cola Company and Microsoft. In addition, some of our franchisees and our Business Developers may have interests in various required suppliers. Other than that, no current officers of DAL have any ownership interest in any required supplier that provides goods or services to Subway® franchisees.

### **Purchasing Cooperative, Rebates and Negotiated Prices**

The IPC is a purchasing entity that works with us and our affiliates to approve suppliers and negotiate prices, discounts, and other purchase and distribution arrangements for the benefit of Subway® franchisees throughout the system or in a particular region. The IPC will not have any exclusive rights for the purchase of approved products. The IPC may earn revenue in connection with the services it provides.

Upon signing the Franchise Agreement, IPC's charter documents provide that you are eligible to become a member of IPC that has voting rights on a representative board (a "Member") or an associate Member that benefits from Member activities without voting rights (an "Associate Member") of the IPC. To become a Member or Associate Member, you must complete a membership form prescribed by the board of the IPC. You may opt out of being a Member or Associate Member of the IPC by sending the IPC written notification, and purchase from other third-party vendors instead of from IPC. The IPC may amend its charter documents—changing these membership requirements—from time to time.

We and the IPC may negotiate agreements with approved suppliers, which may require contributions by the suppliers for national or local advertising, research and development, equipment, technology and digital initiatives and other uses benefiting franchisees. The amount of the contributions is usually determined as a specific amount of money per quantity of product purchased by franchisees, or sometimes as a percentage of the supplier's dollar sales to franchisees of the product. In some cases, these contributions are earmarked by a supplier for specific purposes, and we use the funds accordingly. By way of example, suppliers that contribute to funds which benefit franchisees in the United States are making contributions at approximately the following rates based on franchisee purchases: \$0.03 - \$0.10 per pound; \$0.18 - \$1.00 per case; \$0.052 per bag; \$0.97 - \$1.53 per gallon; or 2% to 37% of sales dollars. We and IPC reserve the right to negotiate these arrangements and administer the contributions. There may be an upcharge on certain products as a result of these arrangements.

We or SFAFT may allocate the advertising contributions to a specific region or market at our discretion and we and SFAFT have no obligation to allocate all of the supplier contributions for advertising to any particular market. We cannot quantify or guarantee any benefits to you as a result of any vendor contributions paid on your purchases from a vendor or otherwise.

Vendors and suppliers may also contribute money to our Franchisee Education Fund. This fund is to be used for Subway® franchisee educational and other purposes approved by us. The IPC will manage the solicitation of funds from vendors and suppliers that have been collected from franchisee product purchases, which may reflect a markup. We currently contribute any income, after expenses, from the annual Subway® convention into the Franchisee Education Fund.

Contributions from suppliers, including manufacturers and distributors, may be negotiated on a local level with the funds being used to promote advertising or some other use benefiting franchisees in the local market. We are not able to provide specific information on any such local programs, but we believe that these suppliers make contributions at rates similar to those previously discussed.

Suppliers may also pay booth fees, sponsorship fees and other fees to participate in franchisee trade shows or conventions. These payments may subsidize our or our affiliate's costs to hold a franchisee convention or field meeting.

We have an arrangement with a payment processing provider whereby we receive the following incentives based on payment processing volume through our provider's network at Subway® restaurants:

- For debit and prepaid transactions, we receive \$0.014 per transaction.
- For debit interchange reimbursement fees, we receive a 0.10% incentive.
- For debit prepaid interchange reimbursement fees, we receive a 0.25% incentive.

We may negotiate other arrangements with suppliers, vendors, manufacturers or distributors. We or our designee may receive the contributions we negotiate, or we may direct that any contributions we negotiate be placed into one or more funds to be used for the benefit of franchisees. We cannot guarantee that you will benefit directly from any of these contributions.

### **Overall Required Purchases**

The products or services we require you to purchase or lease from an approved supplier, or purchase or lease in accordance with our standards and specifications, are referred to collectively as your "Required Purchases." We estimate that your Required Purchases will account for approximately 66.5% to 100% of all purchases and leases necessary to open your restaurant, and approximately 29.5% to 37.5% of your annual costs to operate your restaurant. These percentages will vary based on whether you lease or purchase equipment from us and whether you participate in optional programs listed below.

#### *Optional Program Required Purchases*

If you choose to offer the following programs at the restaurant, the Required Purchases are as follows:

*Soup:* The Required Purchases of soup represent 15% of your total purchases in connection with establishing this menu offering and 100% in continuing it.

*Omelet:* The Required Purchase of the required equipment package (including induction burners, pans, custom cutting board, smallwares) may represent almost 30% of your total purchases in connection with establishing this menu offering and 100 % in continuing it.

### **Derived Revenue**

We will derive revenue from purchases you must make in connection with the operation of the restaurant as follows:

1. From direct purchases or payments made to us (used equipment, leased equipment, rental revenue, premium charge, software licenses);
2. Rebates or purchase discounts from approved suppliers you must use.

We may designate ourselves as the sole approved supplier of any item in our discretion. During 2023, we derived \$15,211 in revenue from franchisee required purchases, which is approximately 0.002% of DAL's total revenues of \$971,919,000.

The basis for the rebates paid by approved suppliers varies but approved suppliers are generally making contributions at approximately the following rates based on required franchisee purchases: \$0.03 - \$0.10 per pound; \$0.18 - \$1.00 per case; \$0.052 per bag; \$0.97 - \$1.53 per gallon; or 2% to 37% of sales dollars.

We also derive revenue from voluntary and involuntary contributions to various strategic funds, market research and development, testing and equipment and purchase discounts from approved suppliers you are not required to use. We collect and administer the contributions in our sole discretion. During 2023, we derived \$100,530,813 in revenue from these various contributions and discounts.

Our affiliates will derive revenue, and have derived revenue during 2023, from purchases you must make in connection with the operation of the restaurant as follows:

1. FWHT received \$23,334,891 in revenue from franchisee required purchases.

2. FWH collected \$7,415 in voluntary fees, sponsorships and contributions made by vendors and suppliers that supply items to you.

Except as described above, we and our affiliates do not derive revenue or profit from your required purchases or leases but reserve the right to do so in the future.

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**Item 9**  
**FRANCHISEE’S OBLIGATIONS**

This table lists your principal obligations under the Franchise and other Agreements. It will help you find more detailed information about your obligations in these agreements and in other Items of this Disclosure Document.

<b><i>Obligation</i></b>	<b><i>Section in Agreement</i></b>	<b><i>Item in Franchise Disclosure Document</i></b>
a. Site selection and acquisition/lease	Franchise Agreement (“FA”) Section 4; Franchise Agreement Rider (“FAR”) Section I.D, II.D I.J, II.D, IV.F Dual Location Test Rider (“DLTR”) Section D Co-Brand Location Rider (“CBLR”) Section D Multi-Unit Franchise Agreement (“MUFA”) Section 4	Items 1, 6, 7, 8, 11 and 12
b. Pre-opening purchases/leases	FA Section 5, 7, 10 FAR Section I.D, II.D, IV.F DLTR Section D CBLR Section D MUFA Section 5, 7, 10	Items 7, 8 and 10
c. Site development and other pre- opening requirements	FA Section 5, 6, 7, 10 FAR Section I.D, I.a.A, II.D, II.E, IV.F, IV.G DLTR Section D CBLR Section D MUFA Section 5, 6, 7, 10	Items 6, 7, 8, 11 and 17
d. Initial and ongoing training	FA Section 6, 10 FAR Section I.C, I.a.A, II.C, II.E, IV.F MUFA Section 6, 10	Items 11 and 15
e. Opening	FA Section 6, 10 FAR I.D, II.D MUFA Section 6, 10 Development Agreement (“DA”) Section 4	Items 7 and 11
f. Fees	FA Key Contract Data Page, Section 3, 4, 6, 10, 11, 13, 16, 18, 19, 20, 21, 22, 23, 24 FAR Section I.D, I.G., I.H. II., III.A, IV.C, IV.F, IV.K, IV.M, IV.N DLTR Section C, D CBLR Section D, E MUFA Section 3, 4, 6, 10, 11, 13, 16, 18, 19, 20, 21, 22, 23, 24 DA Section 3	Items 5, 6, 7, 10 and 17
g. Compliance with standards and policies /Operations Manual	FA Section 5, 6, 8, 9, 10, 11, 12, 13, 14, 15, 16, 21, 22, 24 FAR Section I.D, II.D, II.K, IV.B, IV.E, IV.F, IV.G, CBLR Section D MUFA Section 5, 6, 8, 9, 10, 11, 12, 13, 14, 15, 16, 21, 22, 24 DA Section 6	Items 8, 16 and 17
h. Trademarks and proprietary information	FA Section 5, 8, 15, 19, 23 CBLR Section D MUFA Section 5, 8, 15, 19, 23 DA 2, 9, 15	Items 6, 13, 14 and 17
i. Restrictions on products /services offered	FA Section 9, 10, 11, 12, 14 FAR Section I.F, II.H, IV.B, IV.G, CBLR Section D MUFA Section 9, 10, 11, 12, 14	Items 8 and 16
j. Warranty and guest service requirements	FA Section 9, 10 MUFA Section 9, 10	Items 8 and 16

<b><i>Obligation</i></b>	<b><i>Section in Agreement</i></b>	<b><i>Item in Franchise Disclosure Document</i></b>
k. Territorial development and sales quotas	FA Section 4 MUFA Section 4 DA Section 4	Item 12
l. Ongoing product /service purchases	FA Section 5, 7, 9, 10, 11, 12, 14, 19, 21 FAR Section I.B, I.F, II.H, IV.B, IV.G CBLR Section D MUFA Section 5, 7, 9, 10, 11, 12, 14, 19, 21	Item 8
m. Maintenance, appearance and remodeling requirements	FA Section 5, 8, 9, 10, 12, 14, 19 MUFA Section 5, 8, 9, 10, 12, 14, 19	Items 11 and 17
n. Insurance	FA Section 9, 12, 19, 21 FAR Section I.D, II.G, IV.H, CBLR Section D MUFA Section 9, 12, 19, 21	Items 6, 7 and 8
o. Advertising	FA Section 5, 9, 10, 12, 13, 14, 19 FAR Section III, IV.I, CBLR Section D MUFA Section 5, 9, 10, 12, 13, 14, 19	Items 6, 7 and 11
p. Indemnification	FA Section 20, 24 FAR Section II.G MUFA Section 20, 24 DA Section 11	Items 6 and 7
q. Owner's participation/ management/staffing	FA Section 10 MUFA Section 10	Items 11, 15 and 19
r. Records and reports	FA Section 16 FAR Section I.G, II.I CBLR Section D MUFA Section 16	Item 6
s. Inspections/audits	FA Section 8, 10, 13, 16 FAR Section II.I CBLR Section D MUFA Section 8, 10, 13, 16	Items 6 and 11
t. Transfer	FA Section 17, 18 FAR Section I.a.B, IV.M CBLR Section D Transfer Addendum, Exhibit G-2 MUFA Section 17, 18 DA Section 8	Items 6 and 17
u. Renewal	FA Section 3 FAR Section II.K, IV.K Renewal Addendum, Exhibit G-1 MUFA Section 3 DA Section 5	Item 17
v. Post-termination obligations	FA Section 8, 15, 19, 23 FAR Section I.F, II.H MUFA FA Section 8, 15, 19, 23	Items 6 and 17
w. Non-competition covenants	FA Section 19 FAR Section I.F, II.H MUFA Section 19	Items 6, 15 and 17

<i>Obligation</i>	<i>Section in Agreement</i>	<i>Item in Franchise Disclosure Document</i>
x. Dispute resolution	FA Section 24 MUFA Section 24 DA Section 15	Item 17

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**Item 10  
FINANCING**

**SUMMARY OF FINANCING OFFERED**

Item Financed	Source	Down Payment	Amount Financed	Term (Yrs)	Interest Rate	Monthly Payment (At Max. Loan)	Prepay Penalty	Security Required (Note 1)	Liability Upon Default	Loss of Legal Right on Default
Leased Space Note 2	(Our Designated Affiliate)	Approx. \$2,000 to \$12,000 (See Item 7)	Varies	Varies	Not Applicable	Approx. \$1,000 to \$6,000 per month (See Item 7)	Not Applicable	See Down Payment *Depends on master lease	*Entire bal. due w/interest *Costs and legal fees *Termination of Sublease *Default under FA	*You lose right to enforce Sublease
Varies – in connection with a Subway® restaurant Notes 3, 4	(Us)	Negotiable  One-time fee of 1% of the loan amount for any loan guarantee we make on your behalf.	Negotiable	Negotiable	Negotiable	Varies	None	Varies	Same as Franchise Fee Above	Same as Franchise Fee Above
Equipment Leasing Note 5	Huntington Technology Finance	None	Varies by piece of equipment	3 year Initial Term, with options to renew for two years	Not Applicable	Varies by piece of equipment	None; lessee may purchase equipment for fair market value	None, but lender keeps title to equipment	*Payment of all lease payment due under the term of the lease *Repossession of equipment *Costs and legal fees *Default under FA	Repossession without court order
DAL Guaranty of RTaaS Payments Note 6	HP or other then-current approved vendor	None	Then-current fee; currently, \$57 per month	Varies	Not Applicable	Currently, \$57 per month	Not Applicable	None, but HP keeps title to POS System hardware	*Liquidated Damages *Repossession of equipment *Costs and legal fees *Default under FA	Repossession without court order

Note 1. All shareholders or other equity holders must guarantee your obligations under any financing arrangements. See Item 15 and 17.

Note 2. If you enter into a Sublease or Sublicense for the restaurant premises, our designated affiliate will enter into the master lease or license with the landlord. The landlord is usually an unrelated third party. The Sublease or Sublicense (as applicable) incorporates the landlord’s form of lease or license, which will vary. You should read the master lease or license (as applicable) and the Sublease or Sublicense (as applicable) carefully. You may also want to review these documents with a lawyer. You must pay a security deposit, equal to two month’s rent, when you sign the Intent to Sublease. The landlord may also require you to pay “key money”.

Under the Sublease or Sublicense, the costs and obligations of the master lease or license between our affiliate and the landlord, are passed onto you, and we may earn a profit by charging you an amount in excess of these costs. When you enter into the Sublease or Sublicense, our affiliate is not relieved from its obligations under the master lease or license. Under a Sublease or Sublicense, you pay the rent or license fee for your restaurant to the landlord of the premises or to our designated affiliate, at our option. See Sublease, Section 3 or Sublicense, Paragraph 6 (as applicable) and the Franchise Agreement. You may have the right to prepay the lease without penalty; however, many lease agreements do not allow payments to be made more than 1 or 2 months in advance. Under certain circumstances, your landlord or the licensor may require us or one of our affiliates to make rental payments for your restaurant to them on your behalf. All rental payments and related charges we pay on your behalf will be deducted from your pre-authorized account with us, which you agree to adequately fund for such payments when due.

You may hold over at the end of the term of the Sublease only with the written consent of our affiliate. During such hold over tenancy your rent will increase to an amount equal to 200% of the rent amount that existed immediately prior to the expiration date of the Sublease. See Sublease Section 2.3.

Our leasing affiliate may earn a profit if you use a portion of the leased or licensed premises for any business other than a Subway® restaurant. We and our affiliated leasing companies have an interest in compensation which often may include, but is not limited to, lost royalties, loss of market penetration, extended down time and other factors associated with the termination of a lease. We or our affiliate may also keep all or a portion of any landlord or government payment for early termination of the lease. See Items 5 and 8 and Exhibits D and D-1. Our affiliate may assess late payment fees and other costs arising from the administration of the lease. Our affiliate has the same rights as the landlord on default to charge you for certain fees, to carry out repairs and to recover costs. You are responsible for all costs associated with making alterations to the premises to conform to our then current image of the Subway® brand. In connection with any such alterations exceeding \$20,000, our affiliate may require you to obtain a surety bond in the amount equal to the estimated cost of the alterations. You will be responsible for any costs associated with obtaining the surety bond.

Each of your owners will sign and deliver to our affiliate a guarantee of the payment obligations under the Sublease. The landlord may also require you to personally guarantee the lease or license.

The landlord may require a right of first refusal if you want to transfer your restaurant. The master lease may contain a right of first refusal to purchase the property in which your restaurant operates. Our affiliate will not include with your Sublease the ability to exercise this right to purchase the property. In the event your landlord elects to sell the property, any right of first refusal to purchase the property shall remain with our affiliate. Our affiliate may assign its right of first refusal to an assignee of its choosing, which may be an affiliate or your Business Developer. In the event our affiliate or its assignee exercises its right of first refusal and purchases the property where your restaurant is located, our affiliate or its assignee will become your landlord.

The individuals who sign the Franchise Agreement must also sign the Sublease and are personally liable for payments under the Sublease. If you default under the provisions of the master lease or license, our affiliate may terminate the Sublease on 10 days' written notice, and you must surrender and leave the premises. See Sublease, Sections 1 and 5 and Sublicense Paragraph 4. A default under the Sublease or Sublicense is a default under your Franchise Agreement (Franchise Agreement Section 22) and we may terminate your Franchise Agreement. Conversely, a default under your Franchise Agreement will be a default under your Sublease or Sublicense (as applicable). See Sublease, Section 8 and Sublicense Paragraph 4. In such case, our affiliate may evict you if you do not leave. Any action to enforce our affiliate's rights against you under the Sublease is not considered an arbitrable dispute under the Franchise Agreement, and is not subject to arbitration required under the Franchise Agreement. See Franchise Agreement, Section 24. Under the Sublicense, you and our affiliate waive trial by jury. See Sublicense, Paragraph 4. You will remain liable for payment of the balance of the rent or license fee due under the master lease or license, and you will be liable for attorneys' fees, other legal and court costs that our affiliate may incur in enforcing the Sublease or Sublicense. See Sublease, Section 8 and Sublicense, Paragraph 4. Our affiliate may charge you interest on all past due amounts at the rate provided in the Sublease, or in the master license if you sign the Sublicense. See Sublease, Section 3 and Sublicense Paragraph 4.

Note 3. The promissory note and security agreement permits us to declare the entire balance of the note due if you default. The promissory note and security agreement you execute will be substantially similar to Exhibit K-1. We may collect our reasonable costs of collection and lawyers' fees, calculated as 15% of the unpaid loan balance. A default under a note will also be a default under your Franchise Agreement and we may terminate your Franchise Agreement. See Promissory Note and Security Agreement, Paragraph 10 and Franchise Agreement, Section 22. You may prepay the note without penalty. You must pay the note in full if you wish to transfer your restaurant. See Franchise Agreement Section 18. The note includes a general release of claims and grants to us a security interest which will be at our discretion to determine and may be limited to the equipment or as much as all assets. You must execute pre-authorized draft forms for your note payments.

Note 4. We may lend money to franchisees in connection with a Subway® restaurant. The terms and purposes of these loans are negotiable and you will sign a promissory note and security agreement in the form of Exhibit K-1 and described in Note 3 above. In addition, we may guarantee a commercial loan with a third-party lender for a franchisee in

connection with a Subway® restaurant. There will be a one-time fee deducted from your pre-authorized account of 1% percent of the loan amount for any loan guarantee we make on your behalf.

Note 5. We have arranged for a leasing program with certain designated suppliers and lenders for bread ovens and speed ovens to be used in your restaurant. Huntington Technology Finance, Inc. is currently our designated lessor, and you will execute its form lease attached as Exhibit K-2.

Note 6. We have approved HP to offer POS hardware-as-a-service to franchisees under the RTaaS program described in Item 5. You will enter into an agreement directly with HP to obtain the approved hardware, and we will collect fees you owe to HP on HP's behalf. We may approve other hardware vendors to lease the POS System hardware to you, or offer a similar type of arrangement in the future, and we may collect any fees under the lease or similar arrangement on behalf of the vendor. You will make payments directly to HP, and we will guaranty your payments to HP; however, we reserve the right again collect RTaaS fees and related fees directly from you on behalf of the vendor.

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We may change or eliminate these loan programs without any prior notice to franchisees. We and our affiliates did not discount or assign to anyone (other than an affiliate) any franchisee notes, or commercial paper, prior to January 1, 1998. When we and our affiliates do discount and assign the notes, and commercial paper to the third party, the third party may be immune under the law to claims or defenses you may have against us or our affiliate, or the equipment manufacturer.

Whether, and on what terms, you can obtain financing from third parties will depend on a variety of factors, including your own creditworthiness, the type of security you can offer, the policies of lending institutions, and the availability and cost of commercial credit generally. You may not be able to obtain a loan. Except for payments made to us or our affiliates under (i) Subleases or leases for constructed restaurants, and (ii) loans in connection with a Subway® restaurant, we and our affiliates do not receive payments for the placement of financing or providing financing. We may receive payments under the Sublease or Sublicense if you use a portion of the premises for any use other than a Subway® restaurant, or under the lease or license if the lease or license is terminated early by the landlord or the government. Except for the lease or license for your restaurant premises, we and our affiliates do not guarantee your obligations to third parties. Also, you may lose your defenses against us and others in a collection action on a loan that is assigned, as disclosed above. We do require you to sign a general release of claims as a condition of making a loan to you. The master lease or license for your restaurant may contain a waiver of notice, confession of judgment, or a waiver of defenses. Except as disclosed in this Item, we do not arrange financing from other sources.

**Franchisees of the Subway® system are eligible for expedited and streamlined SBA loan processing through the SBA's Franchise Registry Program, [www.franchiseregistry.com](http://www.franchiseregistry.com).**

## Item 11

### FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS, AND TRAINING

**Except as listed below, we are not required to provide you with any assistance.**

#### ***Pre-Opening Obligations.***

1. Initial training, at times and locations we designate (Franchise Agreement and MUFA Section 6, Franchise Agreement Rider Section I.C, II.C, II.E, IV.F, IX).

2. Approval of the location of your restaurant. Under the Franchise Agreement, you must operate your restaurant only at a single site of which you and we both approve. You have sole responsibility for finding a location. You may not be able to locate in a territory we grant to a franchisee with limited exclusivity rights. We will not unreasonably withhold approval of a location you find. You must submit a location approval request describing the proposed location. We will accept or reject the location within a reasonable time, providing reasons if we reject the location. We have a site review procedure conducted at our sole option to address concerns regarding the positioning of restaurants. Depending upon the results of the procedure, we may approve or disapprove a location or suspend

development. Our approval is not a guarantee of your success at the location. We consider the potential guest base in the area when deciding whether to approve the location. Other factors we consider in site evaluation include traffic patterns, proximity to strong population back-ups, visibility, and parking. In evaluating a site for a satellite location, we also consider proximity of a proposed satellite restaurant to the Base Restaurant to allow proper servicing of the satellite restaurant. See Franchise Agreement and MUFA, Section 4; Franchise Agreement Rider Section I.C, II.D IV.F, V, VI).

3. If you do not own an approved site or lease an approved site directly, then we provide assistance in the negotiation of a lease, sublease, license, or sublicense by our affiliate leasing company after you confirm the restaurant's location by signing an Intent to Sublease (Exhibit E). After you sign the Intent to Sublease or Intent to Sublicense, our leasing company affiliate assists us and you with negotiation of the lease or sublicense (as applicable) for your restaurant and will sign the lease or license with the landlord or licensor (as applicable). You will then sign a Sublease or Sublicense (as applicable) with our affiliate. The leasing and extension procedures vary or may not apply under our programs for purchase of a specific location under the Franchise Agreement Rider. Our leasing affiliate may terminate your Sublease if you breach the Sublease or materially breach the Franchise Agreement. See Franchise Agreement and MUFA Section 4; Franchise Agreement Rider Section I.C, II.D IV.F, V, VI). If our affiliate leasing entity enters into a license for the restaurant premises, you will be required to execute a Sublicense instead of a Sublease.

4. Standards and specifications for the layout, design, appearance, and equipment for your restaurant. See Franchise Agreement and MUFA Section 5. The Operations Manual contains the standards and specifications.

5. A representative or Business Developer whom you may consult for advice and guidance concerning the operation of your business, during their normal business hours. See Franchise Agreement and MUFA Section 6.

6. Use of the Operations Manual and other materials for the operation of your restaurant. See Franchise Agreement and MUFA Section 9. The Operations Manual and other materials are strictly confidential and their use is subject to Section 15 of the Franchise Agreement and MUFA.

The typical length of time between the time you sign the Franchise Agreement, we approve your location, and you open your business is 2 to 12 months. The factors that affect this time usually include difficulty of obtaining a satisfactory site; ability to obtain a lease, financing, or building permits; zoning and local ordinances; weather conditions; shortages; delivery and installation of equipment, fixtures, and signs; and your timetable.

***Obligations After Opening.*** During the operation of the franchised business we will provide:

1. A representative or Business Developer whom you may consult for advice and guidance during their normal business hours. See Franchise Agreement and MUFA Section 6.

2. A program of assistance, including: (a) periodic consultations with our representative or Business Developer in a location we designate and (b) written materials with new developments and techniques. See Franchise Agreement and MUFA Section 6.

***Advertising Programs.*** We develop advertising programs and materials to promote the Subway® brand. We create advertising programs designed to build restaurant sales and profits, promote the system's identity, and produce advertising materials for use by Subway® restaurant owners.

***Advertising Fee.*** You will pay us the 4.5% advertising fee in accordance with the Franchise Agreement, except as noted below. We recommend you set aside, at your sole option, an additional minimum of 2.5% of gross sales to be used for advertising geared specifically to your restaurant. Any company or affiliate owned restaurants contribute to the Advertising Fund (defined below) on the same basis as franchisees.

The advertising fee is the same for anyone currently buying a franchise, except as stated in Item 6.

***Advertising Fund Administration.*** We will deposit your 4.5% advertising contribution into an advertising fund, which contains all of the advertising contributions paid by franchisees in the United States, and which for accounting purposes, is not considered a restricted account (the "Advertising Fund"). We and our designee may negotiate programs and advertising contributions with suppliers, and specify that these advertising contributions be placed into the Advertising

Fund to be used solely for advertising. In limited circumstances, we or our affiliates may request a vendor to forward its advertising contributions directly to advertising agencies or service providers for the purpose of providing advertising services to franchisees.

SFAFT currently administers the Advertising Fund through a Board of Trustees that we or our affiliates appoint. Those Trustees are all employees and/or officers of us or our affiliates, and the Board of Trustees does not consist of franchisees. The Board of Trustees will consist of 1 or more trustees; currently one. SFAFT BV administers the Advertising Fund in U.S. Virgin Islands. All disclosures in this Item 11 regarding SFAFT also apply to SFAFT BV.

SFAFT will disburse money from the Advertising Fund, including vendor contributions for advertising, to national and local markets solely for advertising related expenses for the benefit of franchisees in conformance with our published policies and procedures, except for the portion of vendor advertising contributions allocated to specific SFAFT promotions. SFAFT will prepare an unaudited annual accounting summary of the Advertising Fund, which will be available upon written request from a franchisee.

SFAFT was not formed to make a profit. If SFAFT has any income, SFAFT will use it solely for the collective advertising and promotional benefit of the Subway® franchisees, and no part will benefit solely us or any individual franchisee.

*Allocation and Use of Advertising Fund Contributions.* The allocation of Advertising Fund contributions is determined by SFAFT with input from us and the franchisee advisory board, in conformance with SFAFT policies and procedures.

Generally, your contributions to the Advertising Fund are allocated to two main areas: overhead or administrative expenses, and national advertising. A portion of your advertising funds may also be used to fully or partially fund advertising and marketing related brand initiatives, such as the Subway® MVP Rewards Program. A small portion of the advertising funds are occasionally used for local and regional promotions. SFAFT does not use any portion of the advertising contributions to solicit new franchise sales. SFAFT plans to commit the advertising funds for advertising for the upcoming year by the end of the fiscal year. Excess funds may be used for media placements or promotions for the upcoming year.

During the last fiscal year of SFAFT ending on December 31, 2023, SFAFT spent approximately 73% of its total revenue in the United States on U.S. network media placement and other media-related expenses, 18% on production of advertisements, promotional materials, and marketing related activities such as loyalty programs and other technology initiatives, and 9% on administrative expenses. Total expenses for 2023 were approximately 105% of total revenues.

SFAFT may purchase advertising on radio and television, in newspapers, direct mail, free standing inserts, and other advertising and promotional vehicles, on the national and local level. Advertising expenditures at the local level are intended to benefit all franchisees within the local market and advertising expenditures at the national level are intended to benefit all franchisees in the US.

In the future, we or one of our affiliates may commission the production of advertising materials, including television commercials, which we or they will offer to franchisees on the national and local level. We and our affiliates do not need permission from SFAFT to produce advertising materials. Generally, the costs for production of these materials are included in the portion of Advertising Fund contributions allocated to overhead or administrative expenses. However, in certain circumstances, we and our affiliates may charge a usage fee to franchisees to offset the costs of production, which will be paid from the portion of Advertising Fund contributions allocated to national or local advertising. Alternatively, we or our affiliates may allocate money from the vendor advertising contributions to a national advertising fund to pay for all or a portion of the costs for these materials.

Neither we nor SFAFT are obligated to advertise in the immediate vicinity of your restaurant; however contributions to the Advertising Fund will be used for the benefit of all Subway® franchisees. We cannot quantify or guarantee any benefits to you as a result of your contributions to the Advertising Fund or any vendor advertising contributions paid on your purchases from a vendor. Disbursements from the Advertising Fund for various advertising and marketing related brand initiatives may not benefit you in proportion to the amounts you contributed or that vendors contributed as a result of your purchases from the vendor.

*Franchisee Advisory Board.* Franchisees that meet certain qualifications have the opportunity to be appointed to a franchisee advisory board. The SFAFT US Advisory Board functions in an advisory capacity and consults with and advises us and SFAFT about advertising, marketing and promoting the Subway® brand nationally in the US.

All requirements, qualifications, and responsibilities with respect to Advisory Board Members are contained in the *Governance Manual* and are subject to change and may be amended by us at any time.

*Franchisee Created Advertising and Promotional Programs.* You may develop advertising materials for your own use at your own cost. Individual restaurant advertising includes but is not limited to internet coupons, point of purchase advertising materials, receipt advertising, fliers, billboards, team sponsorships, radio partnerships, cross promotions with other retailers, etc. All advertising materials you develop must be approved by us prior to distribution as provided in the Operations Manual. Any use of Social Media must comply with the Social Media Guidelines as amended and as set forth in the Operations Manual. We have the power to approve or disapprove of any use of the trademarks in advertising or developed by you. You must participate in, and comply with the requirements of, any sales, marketing, advertising, and promotional programs we implement, which may be implemented on a national, regional, or local basis, and you must use only the materials and media for these programs that we designate or otherwise expressly approve. As part of the overall marketing strategy, SFAFT may offer other promotions in which you may be required to participate at your cost, including by purchasing services from distributors we designate.

*Computer and Cash Register Systems.* You must use an approved computer-based point-of-sale system (“POS System”) in all of your new and existing restaurants, with required software. We may waive this requirement for some satellite restaurants, co-brand locations, and some non-traditional locations under certain circumstances. You must also provide us with a business email address and cellular phone number that you will use to receive electronic communications and calls from us or our affiliates. You must report and transmit sales and specified business information to us electronically at weekly or other intervals we direct for all new and existing franchises that you own. Data transmission requirements include but may not be limited to the following: all data generated at the point of sale, including detailed sales transactions; general time punch data without employee identifying information; inventory; and purchase orders for food distributors. You must also use our control systems to manage your business. We may have independent access to your POS information and related data described above, and you are required to connect your POS to our LiveIQ reporting system, which transmits transactional data to us in near real-time.

During the term of the Franchise Agreement, you will be entering into software license agreements and consenting to other technology programs/initiatives electronically in connection with the operation of your restaurant, if permitted by local law. If more than one individual signs the Franchise Agreement, any one individual may accept software license agreements and consent to technology programs/initiatives, like remote access to your POS System, on behalf of all individuals named as franchisee on the Franchise Agreement. By virtue of such acceptance or consent by one of you, all of you agree to be bound by it. You may delegate access to and configuration of your POS System to the manager of your restaurant to permit the manager to configure your POS system for updates on your behalf. However, some POS system updates may only be accessible by you.

You have a contractual obligation to upgrade or update your POS system to maintain full operational efficiency and to keep pace with changing technology and updates to our requirements. We may, from time to time, remotely access your POS System with your consent in order to maintain system security, perform routine system maintenance, provide technical support, increase operational efficiency, install updates to software programs and/or applications, or install or remove software programs and/or applications. In the event you wish to withdraw consent, you must follow the procedures set out in the Operations Manual. If you withdraw consent, we will not be able to provide you with the proactive support necessary to maintain the optimal functionality of your POS System, including your POS system software.

Your POS software must be upgraded within 3 months of receiving notice of a required software update from us. If you are using the SubwayPOS® software, updates will be sent and installed to your POS system automatically.

*Approved POS System Hardware and Software.* You are required to use a computer-based point-of-sale system (the “POS System”) which must be obtained from an approved POS hardware vendor. Currently, our approved hardware vendor is Hewlett Packard (“HP”). We may change hardware vendors, or approve one or more additional hardware

vendors in the future. You are required to enroll in the hardware-as-a-service component of our Restaurant Technology as a Service (“RTaaS”) program with HP to obtain a POS System. We estimate the cost of the base package in the RTaaS program to be \$57 per month, exclusive of tax and shipping charges. Additional hardware and services may be added to this base package as the program evolves and/or the technology needs of the brand expand, which may result in additional costs. Additional packages at varying monthly rates may also be offered in the future. Under the RTaaS program, we may act as a collection agent for HP and collect fees you owe through your pre-authorized account. You will also be responsible for any costs you incur in connection with the transition from the current POS System you use to the POS System you obtain under the RTaaS program.

The POS System available from HP comes with Windows 10, Intel i5-6500 3.2GHz (quad-core) processor, 15” Projective Capacitive LCD Touch Screen, 32GB USB Flash Drive, 120GB Solid State Drive, 100/1000 Network Card, Integrated fingerprint reader, Integrated Customer Display, Epson TM-T88V Receipt Printer, Powered USB Cable, Media Cash Drawer with till insert and 2 keys, UPS Battery Backup, keyboard, mouse. We estimate that this system will cost approximately \$2,400 plus taxes and shipping. The report printer is a separate charge of \$135. Optional items are available at an additional cost and include USB modem, DVD/CD-ROM, and coin dispenser.

All HP POS systems include a 5 year on-site service warranty. The on-site service is available 7 days a week with a 4 hour response time once a problem is identified.

The specifications of the HP POS System will change as the manufacturer and software providers upgrade their products. Future hardware standards must be met on the compliance date we impose.

The approved POS software (discussed below) is an additional cost, as outlined below; it may come pre-installed on the approved POS hardware, or, you may be required to obtain it separately through us.

Currently, SubwayPOS<sup>®</sup> software is the only approved POS software. SubwayPOS<sup>®</sup> is the required POS software for all restaurants. The SubwayPOS<sup>®</sup> software is owned by our affiliate, FWH Technologies, LLC (“FWHT”), and is licensed to you by us. We may derive revenue from doing so. If you use SubwayPOS<sup>®</sup> software, you will be bound by the SubwayPOS<sup>®</sup> End User License Agreement in a form substantially similar to Exhibit A-3. The SubwayPOS<sup>®</sup> End User License Agreement grants you the right to use the software on one or more POS Systems in one or more of your Subway<sup>®</sup> restaurants, but you acknowledge you must acquire a separate license to use the software on each POS system you operate. A license to use the SubwayPOS<sup>®</sup> software may not be shared or used concurrently on separate POS systems. You may transfer all or part of your rights under the SubwayPOS<sup>®</sup> End User License Agreement to another Subway<sup>®</sup> franchisee in good standing with us with our prior written consent. We may make changes to the SubwayPOS<sup>®</sup> End User License Agreement at any time in order to keep pace with advances in technology and other initiatives, and you may be required to agree to our then current form of SubwayPOS<sup>®</sup> End User License Agreement in order to access required software updates.

One individual listed on the Franchise Agreement or one representative on behalf of an approved entity franchisee may accept the SubwayPOS<sup>®</sup> End User License Agreement on behalf of all individuals or the approved entity identified as franchisee on the Franchise Agreement. You must consult with all such individuals or any necessary representatives of an approved entity franchisee before accepting to be bound by the SubwayPOS<sup>®</sup> End User License Agreement.

The SubwayPOS<sup>®</sup> software is used in conjunction with several software programs and applications, including, but not limited to, front counter, Menu Manager, near-real time reporting (“Subway Live IQ<sup>™</sup>”), workforce management (“Live IQ - Labor”), business intelligence (“SubwayIQ”), Dashboard, Subway<sup>®</sup> Payment Manager software, Progress DBMS software, TeamViewer or other remote management software, remote access and software deployment application (“BixFix Endpoint Management Software” or “BigFix”), and antivirus software (Akamai Enterprise Threat Protector and VMware Carbon Black). One or more of the software programs and/or applications described above may only be used in conjunction with SubwayPOS<sup>®</sup> software. Also, one or more of these software programs and/or applications be owned by third parties and licensed to one or more of our affiliates with the right to sublicense it to you.

You will pay a monthly Restaurant Technology Fee of approximately \$75. In addition to the SubwayPOS<sup>®</sup>, the Restaurant Technology Fee will cover other types of restaurant technology. This monthly Restaurant Technology Fee may be subject to change each year. We may withdraw these fees from your pre-authorized account with us. In addition to the Restaurant Technology Fee, we reserve the right to impose a Digital Technology Fee in the future to cover our

costs of development, infrastructure and support of programs including our Subway® App, Online Ordering, Third-Party Delivery platform support, Digital Menu Boards and Social Media Platforms.

You must also install and use the approved Subway® Payment Manager (“SPM”) software which is only available from us. We will license the SPM software to you. If you use the SubwayPOS® software, your use of the SPM software is subject to the terms and conditions of the SubwayPOS® End User License Agreement. One individual listed on the Franchise Agreement or one representative on behalf of an approved entity franchisee may accept the agreement on behalf of all individuals identified as franchisee on the Franchise Agreement or the approved entity franchisee. You must consult with all such individuals or any necessary representatives of an approved entity franchisee before accepting to be bound by the Subway® Payment Manager Software End User License Agreement. The Subway® Payment Manager Software End User License Agreement grants you the right to use and install one copy of the software on a single POS System and may not be shared or used concurrently on separate POS Systems. You may transfer all or part of your rights under the Subway® Payment Manager Software End User License Agreement to another Subway® franchisee in good standing with us with our prior written consent. We may make changes to the Subway® Payment Manager Software End User License Agreement at any time in order to keep pace with advances in technology and other initiatives, and you may be required to agree to our then current form of Subway® Payment Manager Software End User License Agreement in order to access required software updates. We or an affiliate may earn a profit from the licensing of the SPM software.

You are required to participate in the Subway® Gift Card and Remote Ordering programs. To support the Subway® Gift Card Program, you must obtain card services from Comdata Inc. through its Stored Value Solutions division (“SVS”). In connection with this program, you must execute the Franchisee Participation Agreement attached as Exhibit A-11. You will pay SVS an initial fee of \$60 to \$140, which includes initial Subway® Gift Card inventory, envelopes and a Subway® Gift Card display. Additional Subway® Gift Card supply costs about \$0.10 per card, \$.06 per envelope and \$20 per display, plus shipping. Certain non-traditional locations must purchase an SVS issued/configured terminal to process gift card transactions. The cost of the payment terminal is \$320 plus shipping. You will pay SVS a redemption fee equal to 2.5% of each transaction amount in which the Subway® Gift Card was redeemed by a guest.

You are required to accept credit/debit, contactless and mobile device payments. You are required to use the integrated payment solution we designate, which includes use of a designated acquirer and processor for payment processing services and integration of your payment terminal and bar code reader into your POS system, in all of your new and existing restaurants, unless we grant you a waiver. We are in the process of transitioning to new payment terminals and a new integrated credit/debit payment processor. The P400 payment terminal is required for use in all locations, except certain non-traditional locations which are required to use an SVS issued/configured terminal for processing gift card transactions only.

All new and existing restaurants are required to purchase the P400 payment terminal from our approved supplier. Payment plans will vary depending on when you purchased the P400 payment terminal. You may be required to purchase additional payment terminals from us if you have more than one POS terminal at your restaurant.

We estimate the life cycle of a payment terminal is 5 years. You are required to update your payment terminal or transition to a new payment terminal as we require to maintain operational efficiency and to keep pace with changing technology and updates to our requirements or payment industry standards.

You will purchase the barcode reader from us for \$170 or \$180 if your restaurant has a drive-thru.

You are required to accept the following credit card brands, unless we grant you a waiver: VISA, MasterCard, Discover and American Express. To process card payments, you must have a high-speed broadband connection that meets our standards and specifications. If the transaction is processed through Adyen, you will pay Adyen an Acquirer Fee of approximately \$.010. You will also pay Adyen Network and Interchange Fees, which vary depending upon the credit card brand and type of transaction. Typical Network and Interchange fees for the required credit card brands range from \$.22 per transaction to 2.4% of the total transaction amount plus an additional \$.10 per transaction. Adyen will then forward the Network Fee to the applicable credit card brand and the Interchange fee to the guest’s bank. The Acquirer, Network, and Interchange fees will be charged for all credit and debit card purchases whether they are made remotely through the remote order website, Subway® mobile app or other payment app, or the catering call center (“Card Not



Present Transactions”) or in-restaurant (“Card Present Transactions”). These fees may be re-negotiated over time and are subject to change.

In the future, we may approve additional hardware and software vendors. We may charge additional fees for any such future hardware and/or software that we require. You will be required to comply with such changes.

*Approved PC-based POS System Hardware and Software Support:* The FWH Technology Support Center (“Support Center”) will provide limited hardware support, and SubwayPOS® software support. Hardware support available from the Support Center for franchisees using the HP POS Systems with a current warranty is limited to troubleshooting and/or an initial diagnosis of the hardware issue at which time you will be referred to HP Technical Support. Please do not contact HP directly for hardware support issues until you have been instructed to do so by the Support Center. The initial diagnosis of the hardware issue is provided free of charge for SubwayPOS® users. We reserve the right to change this fee structure at any time. Your fees for software support will be higher if you do not provide us with your consent to remotely access your POS System.

HP will provide hardware support to franchisees using an HP POS System during normal business hours from 9:00 AM local time to 5:00 PM local time. Extended hours may apply. You may contact HP technical support at the number listed on Subway® intranet site. Hardware support provided by HP is free of charge while the products are under warranty. If a product is no longer under warranty, franchisees will be responsible for the full cost to replace any defective parts.

We currently require all franchisees to use digital transaction fraud protection services provided by Kount. Service fees are currently \$0.0068 per digital transaction, subject to increase if vendor pricing increases.

**Subway® MVP Rewards Program.** You are required to participate in the Subway® MVP Rewards program administered by our affiliate, Subway MyWay, for all of your new and existing restaurants, including AAFES, NEXCOM and MCCS locations. In order to participate, you must have a high speed internet connection and the SubwayPOS® software. Guests who are members of the program will be able to earn and redeem points and rewards that may be used toward purchases made at Subway® restaurants. Points are earned through member purchases and bonus programs and promotions.

As of the date of this Disclosure Document, fees will be 1.9% of the gross sales, subject to any annual adjustments as stated below, for each loyalty/reward transaction made by a Subway® MVP Rewards program member at your restaurant. You will be charged this fee on all loyalty/reward transactions made by a program member for all of your new and existing restaurants. All Subway® MVP Rewards program fees will be paid to and administered by Subway MyWay, LLC or another affiliate we designate. You may also incur incidental charges for supplies associated with your participation in the program. For each loyalty/reward purchase in which a \$2 reward or a “Surprise Reward” is redeemed by a Subway® MVP Rewards program member, you will be reimbursed for 30.9% of the cash value of a \$2 Rewards and/or “Surprise Reward” redeemed for that purchase. All redemption costs for the loyalty card/reward program will be paid by Subway MyWay, LLC. The fees and reimbursement rates associated with the loyalty/reward program are based on an average cost of goods sold for the US. We will review the average costs of goods sold in the US on an annual basis. As a result, your fees and reimbursement rates for the loyalty/reward program may change annually. Funds paid to Subway MyWay, LLC may be used for promotional costs, and to support Subway® MVP Rewards program innovation, technology & initiatives.

**Subway® Remote Ordering Program.** You are required to participate in the Subway® Remote Ordering Program to accept and process individual orders for Subway® menu items from guests. The online ordering website and the Subway® mobile application are managed by the FWH Technology Department and its subcontractors. Orders placed by guests online or with the Subway® mobile application will be routed to the guest’s chosen restaurant. To participate in the required Remote Ordering Program, you must review and download the Remote Ordering materials and ensure your POS System and remote order menus are current and by keeping local items up-to-date. You must also display the required signage and install external speakers for your POS hardware. Currently, there are no additional fees to participate; however, you will incur credit card processing fees on these transactions. These processing fees will be charged to you and collected by the credit card acquirer and processor we have designated on a monthly basis.

**Confidential Operations Manual.** You will have access to a copy of the Operations Manual in electronic form on the Subway® intranet website. This electronic version will be updated periodically. We do not normally issue the Operations Manual to prospective franchisees but will permit you to inspect the Operations Manual at FWH's headquarters or at your Business Developer's office or elsewhere, upon your request, before you purchase the franchise.

We may modify the Operations Manual, unilaterally at any time during the term of your Franchise Agreement under any condition and to any extent which we consider necessary, to meet competition, protect trademarks, service marks, copyrights or trade names, or improve the quality of the product or service provided by the Subway® restaurant, if modifications are applicable to all franchisees. We may have policies and procedures which apply only to certain programs, such as satellite, non-traditional, school lunch, catering or the breakfast program, and these policies and procedures do not apply to franchisees not participating in the program.

**Training Programs.** Before you open for business, you or your Designated Manager, and any other employees we require pursuant to the Operations Manual, must successfully complete the Franchisee Training Program (the "Training Program") to our satisfaction. For most effectiveness, we recommend that you schedule your training as close to the restaurant opening as possible. If you are purchasing an existing restaurant through a transfer, we must approve your transfer before the Global Learning and Development Department of FWH will register you for training. You must attend training before the close of the transfer unless we permit otherwise.

You may request permission from us for your restaurant manager to complete the Training Program alongside you or your Designated Manager.

If you do not have a Designated Manager successfully complete the Training Program, then you must successfully complete it. Under these circumstances, you will be exempt from attending the Training Program if: 1) you are a current franchisee purchasing an additional Subway® restaurant and previously passed training, 2) you are a former Subway® franchisee but you passed training within the past 2 years, or 3) you are purchasing your first Subway® restaurant but you successfully completed the Training Program less than 2 years ago and after serving as a Designated Manager.

Other than as outlined above, you may apply for a waiver of the Training program if you pass a Training Equivalency Exam as detailed below and: 1) you are currently a franchisee purchasing an additional Subway® restaurant but have not previously attended training, or 2) you are a former franchisee and you have not owned or operated a restaurant in 12 months; or 3) you are purchasing your first Subway® restaurant but you successfully completed the Training Program more than 2 years ago, after serving as a Designated Manager, as described below. The Training Equivalency Exam must be proctored in person by your Business Developer or Subway Market Operations team. If we grant you an exemption and you pass the Training Equivalency Exam, you will be required to complete the Sandwich Artistry Curricula and additional web-based training courses. These training courses are located in the University of Subway® section of our Subway® intranet website. If you fail the Training Equivalency Exam, you will be required to attend and successfully complete the Training Program.

If you sign the Franchise Agreement Rider, Part I.a, you or your Designated Manager and your Director of Food Services or an equivalent individual (if a different person), or, if you sign the Franchise Agreement Rider, Part II, you or your Designated Manager and your Manager of Cafeteria Services and the manager of the restaurant (if a different person) (in each case, the "Manager"), must successfully complete a training program before opening the restaurant. If the Manager is dismissed from the training program, you must appoint an individual to assume the position of the Manager to successfully complete the training program within 30 days after we give you notice. If you replace the Manager of the restaurant, the new manager must successfully complete the training program before assuming the position of manager, or at least within 30 days after the new manager replaces the prior Manager. We or a local Field Operations team member may conduct the training program locally. Training will be at a location or at locations selected by the person providing the training, which may include the city in which your restaurant will be located, or other Subway® restaurants, and may include web-based courses.

We do not charge a fee for the first two persons attending the Training Program prior to the transfer of ownership. However, we charge a cancellation fee if you fail to participate in your scheduled training or if you cancel your registration with less than 10 business days' notice. For additional persons attending the Training Program, the training fee is \$7,500 per person. You are responsible for all of your personal expenses, and the personal expenses of your

Designated Manager, Director, Manager and/or designee (as applicable), including lodging, meals and costs and transportation to and from the in-person and “on-the-job” training sites where you will train.

Your restaurant employees will be required to complete in the restaurant, the Sandwich Artistry 1 course and/or certain other training courses we designate from time to time. You will be responsible for all costs incurred in connection with this requirement.

As part of the Training Program and after you purchase your franchise, we may require you to work at an existing restaurant in your area for a minimum of 60 hours. You will be responsible for all personal expenses. Upon completion of this work, you may be required to successfully complete a test or a course on the University of Subway<sup>®</sup>, or some other assessment, as we direct. Your Business Developer or Subway Market Operations team will schedule your training shifts in an approved training restaurant. You must also complete and pass our web based training courses in order to progress in the Training Program, including, but not limited to: the Sandwich Artistry and Sandwich Artistry 2 Curricula located in the University of Subway<sup>®</sup> section of our Subway<sup>®</sup> intranet website, which will account for 10 hours of training; brand training, which will account for 1 hour of training; and global anticorruption training, which will account for 0.5 hours of training.

You or your Designated Manager may be required to pass all our assessments, business plan reviews, and other assignments during the training program, unless you are otherwise exempt. If you or your Designated Manager fails to fulfill these requirements, you or he/she will have the option to be reassessed, and, with respect to your Designated Manager, you may be required to send a replacement within 30 days. If you or he/she fail the reassessment or opt not to complete it, we may dismiss you from the Training Program, cancel your Franchise Agreement and refund one-half of your franchise fee.

In order to successfully complete the Training Program, you or your Designated Manager must have: (i) 100% participation in all components; (ii) an 80% final grade on all pre-requisite web-based training courses and the in-restaurant component of the course; and (iii) an 80% average on all assessments. You or your Designated Manager will be required to retake and successfully complete the Training Program if you or your Designated Manager fail to complete the program to our satisfaction. We will not reimburse you for any incurred expenses, including travel expenses.

Those attending training will be provided with a copy of the Code of Business Conduct (the “CBC”), which trainees must sign. The CBC requires that all staff, students and guests act in a professional manner at all times during the Training Program. Training attendees must adhere to the CBC while on our property, in training restaurants, at area hotels and while attending any of our functions, dinners and social gatherings which might be considered a Subway<sup>®</sup> sponsored event. We may dismiss you from the Training Program and terminate your Franchise Agreement if you fail to act in accordance with the CBC. Your franchise fee will not be refunded under these circumstances. We may dismiss your Designated Manager, Director of Food Services or Manager of Cafeteria Services (as applicable) from the Training Program for failure to act in accordance with the CBC. In such an event, you will be required to appoint an individual to assume the position and satisfy our training requirements within 30 days after we give you notice. You or the Designated Manager that attends training must sign a confidentiality agreement.

We offer a portion of the Training Program by way of online webinars which are led by our FWH Trainers.. The “on-the-job” training site is a Subway<sup>®</sup> restaurant. You will be responsible for your own transportation to and from “on-the-job” training sites. Classroom work accounts for approximately 15 hours, and you will have approximately 60 hours of on-the-job training at nearby restaurants. You will also have from two to three hours of homework per evening. The full franchisee experience is a combination of virtual training, access through our University of Subway platform, in restaurant training and classroom coaching (currently classroom training is virtual).

We may modify the training courses from time to time. Any changes made to the training courses will be referenced in the Operations Manual. The Training Program uses the Operations Manual, a course workbook, and other written materials.

The Training Program is under the guidance of Nicole Misencik, Manager of Global Learning & Development department, accompanied by a full-time trainer who conducts training sessions and field engagement. Ms. Misencik has 10 years of total training experience, including 3 with us. The minimum educational and experience requirements for

these individuals are a bachelor’s degree with training credentials or corporate training experience. Other members of FWH may assist in the Training Program. Franchisees of the training restaurants and their managers conduct the on-the-job training. All restaurant trainers must successfully complete a training program themselves and receive instruction in training methods.

The Training Program includes instruction in the following subjects:

### TRAINING PROGRAM

Subject	Hours of Prerequisite Web-Based Training Courses	Hours of Facilitated Training	Hours of On-the-Job Training
Sandwich Artistry Curricula	6.0	-	-
Global Anti-Corruption	1.0	-	-
Sandwich Artistry 2 Curricula	4.0	-	-
SubwayPOS™	7.0	-	-
Control Sheets Introduction, Mechanics & Analysis	0.5	-	-
Guest Experience & Thru-Put	2.5	-	-
Leadership	0.5	2.0	-
Scheduling Restaurant Employees	1.0	-	-
WISR Introduction, Mechanics & Analysis	1.0	2.0	-
Goal Setting & Growth Mindset		2.0	
Great Teams: Recruiting & Hiring	1.0	1.0	-
Great Teams: Developing Your Staff	-	0.5	-
Great Teams: Motivating and Inspiring Employees	1.0	0.5	-
Incident Management	1.0	-	-
Subway Reporting & LiveIQ	1.0	-	-
Food Ordering	1.0	-	-
Store Marketing & Strategies for Business Growth	-	2.0	-
In-restaurant Training	-	-	60.0
Assessments	5.0	-	-
<b>Total Hours</b>	<b>33.5</b>	<b>10.0</b>	<b>60.0</b>

\* Time spent on quizzes for web-based prerequisite training courses is accounted for in the appropriate subject listed above.

*Note 1.* Trainers rotate so you may have any one of them for a given subject.

*Note 2.* On-the-job training in local Subway® restaurants consists of 60 hours of instruction. On-the-job training allows you to gain first-hand experience in sandwich preparation, restaurant maintenance and restaurant operations. There is no specific time allocation by subject because this varies with the needs of each training group.

After you purchase your restaurant and successfully complete training, you and your staff may also be required to complete additional courses on the University of Subway®. You will be notified when additional courses become required.

We and our affiliates have offered in the past, and may offer in the future, additional training courses dealing with management, paperwork, advertising systems, and multi-unit ownership. Additional educational materials are available to you and your employees on the University of Subway® and other sources.

**Manager Training Opportunities for Non-Traditional Franchisees.** If you are an institutional-type or other franchisee signing the Franchise Agreement Rider, we may grant you permission to provide your own manager training program which your Managers may complete in lieu of the Training Program. If you sign the Franchise Agreement Rider, the option to train your Manager applies only to a second or subsequent franchise purchase; both the Director and Manager

must complete the Training Program in connection with your first franchise purchase. Your Manager must successfully complete the Training Program before the restaurant opens.

If we determine in our reasonable judgment you are not operating your restaurant up to our standards set out in the Operations Manual, we may required your current manager for your restaurant to complete remedial training within thirty (30) days after we give you notice.

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## **Item 12 TERRITORY**

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands we control.

You will not receive any territorial rights and there are no radius restrictions or minimum or maximum population requirements which limit where we can license or open another Subway® Restaurant, unless otherwise provided under applicable state law.

We do not presently intend to establish other franchises or company- or affiliate-owned outlets selling similar products or services under a different trade name or trademark, but we reserve the right to do so. In the future, we may offer our own branded product lines under a separate license. We may charge an additional license fee. We may establish units as separate franchises not located within a Subway® restaurant. We and our affiliates have unlimited rights to compete with you and to license others to compete with you. We and our affiliates retain the exclusive unrestricted right to produce, distribute, and sell food products, beverages, and other products and services, under the Subway® mark or any other mark, directly and indirectly, through employees, representatives, licensees, assigns, agents, and others, at wholesale, retail, and otherwise, at any location, without restriction by any right you may have, and without regard to the location of any Subway® Restaurant, and these other stores or methods of distribution may compete with the Restaurant and may adversely affect your sales. We may use methods of distribution other than through a Subway® restaurant location, including, but not limited to, a centralized call center, the Internet, catalog sales, telemarketing and other direct marketing. You will not receive any compensation from us in connection with any such production, distribution or sales. You do not have any right to exclude, control, or impose conditions on the location or development of any Subway® restaurant, other restaurant, store or other method of distribution, under the Subway® mark or any other mark.

Except as described in Item 1, we do not operate or franchise, or currently plan to operate or franchise, any business under a different trademark that sells or will sell goods or services similar to those that our franchisees sell. However, affiliates of our parent, UPL, and other portfolio companies that currently are or in the future may be owned by private equity funds managed by Roark Capital Management, LLC, may operate and/or franchise businesses that sell similar goods or services to those that our franchisees sell. Item 1 describes affiliates of UPL that offer franchises, their principal business addresses, the goods and services they sell, whether their businesses are franchised and/or company-owned, and their trademarks. All of these other brands (with limited exceptions) maintain offices and training facilities that are physically separate from the offices and training facilities of our franchise network. Most of the affiliates of UPL are not direct competitors of our franchise network given the products or services they sell, although some are. All of the businesses that UPL's affiliates and their franchisees operate may solicit and accept orders from customers near your business. Because they are separate companies, we do not expect any conflicts between our franchisees and UPL's affiliates' franchisees regarding territory, customers and support, and we have no obligation to resolve any perceived conflicts that might arise.

Your franchise entitles you to operate only at and from one location you select and we approve. In limited circumstances, due to difficulties in negotiating a lease with the landlord, the location you select may not be available to us or you and, therefore, we will not provide approval for the location. In such an event, we may approve the landlord to operate at that location. We will not grant you any options, rights of first refusal or similar rights to acquire additional franchises within a particular market area or contiguous areas.

You may solicit and accept orders for approved products offered in your restaurant which may compete with other Subway® restaurants. You may use Internet couponing, billboards and point of purchase advertising materials as a method of direct marketing, but only with our prior written approval prior to distribution.

If the lease for your Restaurant terminates without your fault, or if the site is destroyed, condemned or otherwise rendered unusable without your fault, or if in our judgment there is a change in character of the location of the Restaurant sufficiently detrimental to its business potential to warrant its relocation, we will grant permission for relocation of the Restaurant to a location and site acceptable to us. Any such relocation shall be at your sole expense and we shall have

the right to charge you for any costs incurred by us, and a reasonable fee, in connection with any such relocation of the Restaurant. We consider the same factors in evaluating any relocation site as we do in evaluating your initial site.

You have only 6 months to relocate and reopen a satellite restaurant under Part IV of the Franchise Agreement Rider. If the satellite will be in operation for one year or less, you are not permitted to relocate the satellite restaurant under Part IV of the Franchise Agreement Rider. If you purchase a school lunch franchise, you can relocate your restaurant only within the same school or the same school district under Part II of the Franchise Agreement Rider. Under Section 24.H of the Franchise Agreement, if the landlord terminates the lease or license (as applicable) for the premises and an arbitrator or court determines you did not breach the Sublease or Sublicense (as applicable) but it was our fault or our affiliate’s fault the landlord terminated the lease, then our obligation to you will be limited to the cost of your leasehold improvements less depreciation using a 5-year life under the straight-line method. We will pay you this amount after you relocate and reopen your restaurant. If the landlord terminates the lease and an arbitrator or court determines you breached the Sublease or Sublicense or it was not our fault or our affiliate’s fault, then we will not have any obligation to you relating to termination of the lease.

**Item 13  
TRADEMARKS**

Prior to January 1, 2016, we were the owner of the System and the marks. Pursuant to a transfer agreement dated January 1, 2016, we assigned all rights, title and interest in and to the System, including the marks, to our affiliate, SIP. On January 1, 2016, SIP entered into license agreement with us to use the System and the marks, and to license others to use the System and the marks to develop Subway® restaurants in the US. Under the Franchise Agreement, we grant you the right and license to use the name and mark Subway® which is owned by SIP, and other marks we designate. The term “marks” means trade names, trademarks, service marks, and logos used to identify your restaurant or the goods or services you offer. You may only use marks we designate for use with your restaurant, and you may use them only in the manner we authorize and permit. The following is a list of the primary marks we may authorize you to use. SIP owns all of the marks listed below. This list does not include all of the marks SIP owns. We may add or subtract from this list. SIP has registered these marks and other marks with the United States Patent and Trademark Office on the Principal Register, and has filed all required affidavits and renewals.

<u>TRADEMARKS AND/OR SERVICE MARKS</u>	<u>REGISTRATION NUMBER</u>	<u>DATE</u>
Subway®	1174608	10/20/1981
Subway®	1307341	11/27/1984
Subway® Logo (Contour Letter with color)	3774480	04/13/2010
Subway® Logo (Contour Letter no color)	3869196	11/02/2010
Subway® Logo (New Vis no color)	5358208	12/19/2017
Subway® Logo (New Vis yellow & white)	5358207	12/19/2017
Subway® Logo (New Vis yellow & green)	5373029	01/09/2018
Choice Mark Logo	5419414	03/06/2018
Choice Mark (white & yellow)	5703803	03/19/2019
Choice Mark (green & yellow)	5532005	07/31/2018
Choose Your Canvas®	5519719	07/17/2018
Color It With Flavor®	5519720	07/17/2018
Our Ingredients. Your Masterpiece.®	5519721	07/17/2018
Subway MyWay®	5476371	05/22/2018
Subway MyWay® Rewards Logo	5487732	06/05/2018

If you offer approved additional menu items you will have the right and license under the Franchise Agreement to use any trademarks and service marks we may designate for the menu items and product lines. The right and license to use any additional trademarks and service marks will terminate if we discontinue your right to participate in the program or if we or SIP discontinue or modify the marks. We and SIP may require a separate license for the marks in the future, which will terminate if we or SIP discontinue or modify the marks. We cannot guarantee you will have the right to use the mark “Subway” in the US, or that you will not have to share use of the mark with third parties in the US. If we lose the right to use or license, or both, the mark “Subway” or have to share use with a third party, we will have the option and right to modify or discontinue use of the mark “Subway” and to adopt substitute marks. Our liability to you in this

case will be limited to your cost to replace signs and store advertising materials. We expressly disclaim all implied warranties.

There are no effective material determinations of the United States Patent and Trademark Office, the Trademark Trial and Appeals Board, the Trademark Administrator of any state or any court in the United States or its territories concerning the material marks. There are no pending infringement, opposition, or cancellation actions concerning the material marks in the United States or its territories. There is no pending material litigation involving the material marks in the United States or its territories. There are no agreements currently in effect which significantly limit our right to use or license the use of any mark in a manner material to the franchise. We do not know of any infringing uses that could materially affect your use of the marks in any state.

We do not entitle you, at any time, either by implication or otherwise, to the Subway® marks or any other marks associated with the system. You will not establish title by use, registration, or other means to similar or related names and marks, including those you and all other franchisees generate while conducting business under the Subway® name. You will not assist any third party or organization to register any Subway® marks or any marks associated with the system. You have limited and temporary rights and you agree you will not, after expiration or termination of your Franchise Agreement, use the marks we licensed to you, directly or indirectly, for any purpose. If you violate this provision, you may be liable to us for \$250 per day. You will not contest the validity or ownership of any marks associated with the system, and you may not register them. **You must display the following notice in a prominent place in your restaurant: “The Subway® trademarks are owned by Subway IP LLC and the independent franchised operator of this restaurant is a licensed user of these trademarks.”**

You will not register an Internet domain name containing the word “Subway” unless it complies with our Domain Name Policy, as amended and as set forth in the Operations Manual. You will not establish a Social Media site unless it complies with our Social Media Guidelines as amended and set forth in the Operations Manual. We may require you to cancel or assign to us or SIP registration of your domain name or Social Media site if you fail to adhere to these guidelines or we or SIP later determine that your domain name or Social Media site creates consumer confusion regarding the marks or Subway® name. See Section 8 of the Franchise Agreement. “Social Media” as used in this Disclosure Document means Internet-based applications which allow for the creation and exchange of user-generated content including, but not limited to: blogs, microblogs, social networks, and photo and video sharing sites. At our request, you must have any information we deem inappropriate and not to be in the best interest of the System removed from any website or Social Media site.

You will use the marks in connection with your restaurant only as we permit and as provided in this Disclosure Document, the Franchise Agreement or in the Operations Manual. You will not use the marks in a manner that degrades, diminishes, or detracts from the goodwill associated with the marks nor will you use the marks in a manner which is scandalous, immoral, or satirical. You agree to promptly change the manner of such use upon our request. You may not use the word “Subway” as part of a corporate or other business name. If you no longer have a valid franchise agreement with us, you must remove the word “Subway” from any corporate or other business name. Any sign face bearing the name Subway® will remain SIP’s property even though you may have paid a third party to make the sign face. We will have the right to physically remove any signage from your restaurant if we believe its removal is necessary to protect the goodwill associated with the marks. You will not use, offer or sell to other franchisees any software applications or other technology products or services which use the marks unless we approve in writing.

You may not dilute the marks in any way by engaging in advertising or improper behavior that may lessen the Subway® system’s reputation. You will not make, publish, or endorse, directly or indirectly, any disparaging, libelous, or defamatory statement or representation about us, our shareholders, officers, directors, employees, agents, our Affiliates, business developers or the Subway® brand in any public or private forum. “Private forum” shall not include a private forum open only to Subway® franchisees, business developers, and/or our shareholders, officers, directors, employees, agents or Affiliates. At our request, you must remove or retract any disparaging, libelous or defamatory statement or representation. However, you are not prohibited from sharing information in good faith with any prospective franchisees.

You must notify us immediately when you learn about an infringement of or challenge to your use of any mark. While we do not have to defend you against a claim arising because of your use of the marks, we will reimburse you for your liability if you used the marks in compliance with the Franchise Agreement. To receive reimbursement, you must notify



us of the proceeding promptly after you learn about it, cooperate with us and SIP to defend the proceeding, and allow us or SIP to control the defense of the proceeding. We, SIP and any third party owner of the mark will have the exclusive right to pursue any claims of trademark infringement against third parties. All the above referenced materials are owned by SIP and are licensed to us for use in the United States.

You must modify or discontinue the use of a mark within a reasonable time after our notice to you of the modification or discontinuance of the mark. If we modify or discontinue the use of a mark, whether in response to a third party's claim of infringement or otherwise, our only obligation will be to reimburse you for liability as described above. We are not responsible for any other costs or expenses incurred by you in connection with the modification or discontinuance of a mark, including your costs to replace signs and paper goods.

**Item 14**  
**PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION**

There are no patents or pending patents that are material to the franchise.

We and SIP claim rights under copyright laws for various works, including printed matter, art work, menu boards, advertising and promotional materials, instructional operating manuals, and the like, some of which we have filed or registered copyrights for and other we have not. We do not consider any of these filed or registered copyrights material to the franchise.

SIP owns proprietary rights to information related to the Subway<sup>®</sup> franchise system and the operation of a restaurant. We license the Operations Manual from SIP. We will provide you, on loan, one copy of the confidential Operations Manual in electronic form. SIP has not filed an application for registration of copyright in the Operations Manual but does claim a copyright in its own works and we, SIP, and our affiliates treat the information in the Operations Manual as proprietary and confidential trade secrets. The Operations Manual contains the components, requirements, duties, standards, procedures, policies, and specifications pertaining to the Subway<sup>®</sup> franchise system and the operation of a restaurant. You must treat the Operations Manual and the information in it, as well as other information we make available to you, as highly confidential, in accordance with the Franchise Agreement. We make this information available to you only because of the franchisor-franchisee relationship.

You must maintain all of ours, SIP's, and our affiliates' confidential or proprietary information as confidential, both during and after the term of the Franchise Agreement. You may not at any time disclose the information you receive from us to any person except individuals involved in the operation of your restaurant who have a need to know the information. If you do disclose confidential or proprietary information in violation of the Franchise Agreement, you will be liable to us for damages and we will seek injunctive relief. We do not represent or guarantee that all aspects of the Subway<sup>®</sup> franchise system are exclusive to us or unique.

All improvements, developments, derivative works, enhancements, or modifications to the System and any confidential information, ideas, slogans, marketing plans, advertising material, concepts, drawings, techniques, inventions (including any resulting patent rights), innovations, trademarks, trade secrets, copyrights, works of authorship, and any other protectable or proprietary interest in any similar intangible asset, relating to a Subway<sup>®</sup> Restaurant (collectively, "Innovations") made or created by you, your employees or your contractors, whether developed separately or in conjunction with us, will be owned solely by us. Your employees and contractors will be bound by written agreements assigning all rights in and to any Innovations developed or created by them to you. To the extent that you, your employees or your contractors are deemed to have any interest in the Innovations, you will agree to assign all right, title and interest in and to the Innovations to us. To that end, you will be required to execute, verify, and deliver any documents (including, without limitation, assignments) and perform any other acts (including appearances as a witness) as we may reasonably request for use in applying for, obtaining, perfecting, evidencing, sustaining, and enforcing our ownership rights in and to the Innovations, and the assignment of them. In the event we are unable for any reason, after reasonable effort, to secure your signature on any document needed in connection with the actions specified in this paragraph, you will irrevocably designate and appoint us and our duly authorized officers and agents as your agent and attorney in fact, which appointment will be coupled with an interest and will be irrevocable, to act for and on your behalf to execute, verify, and file any such documents and to do all other lawfully permitted acts to further the purposes of this paragraph with the same legal force and effect as if executed by you. The obligations described in this paragraph will survive any expiration or termination of the Franchise Agreement.

We may, but are not obligated to, protect any patents or copyrights, to defend you against claims arising from your authorized use of patented or copyrighted items. We may, but are not obligated to, take affirmative action if you notify us of any infringement. If we do take any affirmative action, we solely retain the right to control any litigation. We may, but are not obligated to, indemnify you for any expenses or damages resulting from a proceeding involving a patent, patent application, or copyright used in the System. Any action described in this paragraph that we take is not contingent upon your modifying or discontinuing the use of the subject matter covered by the patent or copyright. Unless we choose to indemnify you as described in this paragraph, you are solely responsible for any damages and costs associated with any modification or discontinuance of the use of any subject matter covered by the patent or copyright.

## **Item 15**

### **OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS**

Your restaurant shall at all times be under your direct, on-premises supervision or that of a trained and competent employee acting as full-time manager. In the event you operate more than one franchise, or in the event you do not devote your full time to conducting the restaurant business, we may require you to designate one or more competent managers who have completed the training requirements to hold the position of full-time managers (each a “Designated Manager”) for your restaurant. You must, upon our request, keep us informed at all times of the identity of your Designated Managers. We will make training available, as is necessary in our judgment, for all managers who you designate. The Designated Manager is not required to own an equity interest in the franchise entity.

We may deal with the Designated Manager on the day-to-day operations of, and reporting requirements for the restaurant. You must hire all personnel for your restaurant and are solely responsible for the terms of their work, training, compensation, management, and oversight.

Your Designated Manager’s day-to-day tasks could include supervising employees, checking inventories, reviewing sales and food costs, bookkeeping, and making reasonable efforts to ensure smooth and efficient operations. You must keep your restaurant open within the hours specified in the Operations Manual, subject to local regulations, unless we approve different hours in writing. If you operate a satellite restaurant, you may have more limited hours of operation. We and you will agree to the hours and restaurant operation plan for a satellite location.

Even if you choose to employ a Designated Manager to supervise your restaurant, we strongly recommend you personally devote a substantial amount of time to the franchised business.

You agree not to, and you agreed to cause your Designated Manager not to, disclose our confidential or proprietary information during or after the term of the Franchise Agreement. You also agree, and your Designated Manager must agree, not to have any direct or indirect association with a Competitive Business, as defined in the Franchise Agreement, during the term of the Franchise Agreement and for 1 year after termination, expiration or transfer of the Franchise Agreement within a three mile radius of where a Subway® restaurant operates or operated within the prior year. The reference to a geographic area does not give you any territorial or other exclusive rights. Your principal owners must sign a personal guaranty, guarantying all obligations you owe to us. The Designated Manager is not required to sign this personal guaranty unless the Designated Manager is also your principal owner.

## **Item 16**

### **RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL**

You must operate the restaurant in strict compliance with all required methods, procedures, policies, standards and specifications of the Subway® system in the Operations Manual and in other writings we issue. You must use the restaurant premises only for the operation of a Subway® restaurant and you may not operate any other business at or from the location without our prior written consent. You must offer and sell only those goods and services we have approved. If your restaurant is in a non-traditional location like a convenience store or a school lunch location, the Franchise Agreement Rider will clarify your Franchise Agreement to reflect that you sell other items.

You must offer all goods and services we designate as required for all franchisees. The Operations Manual states you must at a minimum offer the basic Subway® menu. We must approve additional menu items. If you operate a school lunch location, your menu will probably be more limited, as we and you will agree, and you may have to modify the food items you offer and buy food products specially approved for the school lunch program to satisfy nutritional requirements. We may authorize tests of new products or methods at company- or affiliate-owned or franchised restaurants. Based upon the results of these tests, we may make changes in our menu. We reserve the right to designate additional required or optional goods and services in the future and to withdraw any of our previous approvals. There are no limits on our right to do so. You must comply with our new requirements. If you establish a third party franchisor’s concept, you will sign the Co-Brand Location Rider (Exhibit A-9). We may modify or stop any co-branding opportunities at any time. If both of us approve your co-brand location, you will operate the other concept as a direct franchisee of the other franchisor. You will receive a Disclosure Document from the other franchisor and enter into a direct franchise agreement with the other franchisor. You will sign a license or sublicense with the third party allowing

you to offer a third party's branded products. You may have to sign a test agreement to offer our additional menu items that are under test. We do not have to permit all franchisees to offer the additional menu items that are under test. We also designate some goods and services as optional programs for qualified franchisees. Current optional programs include catering call center and local menu items. To offer optional goods or services, you must be in compliance with your Franchise Agreement and the Operations Manual and meet any additional requirements we may have for the program, including state or local licenses, training, marketing, and insurance. The Operations Manual and other written or electronic materials we distribute contain written lists and requirements for optional programs.

We adopted the Marketwide Option Program (MOP), and Store Option Program (SOP) to promote consistency of items offered for sale, including methods of preparation and presentation, throughout an advertising fund market or region. You will make the decision for your restaurant on certain options categorized as SOP items. You will have to follow the decision made for the market on items categorized as MOP, unless we grant you a waiver. Your lease may contain restrictions or you may have space or other limitations that prevent you from participating in a program approved for your market. If the investment cost to implement the item is less than \$100 (not including the cost of product inventory), the decision on MOP items will be made for the market by the favorable votes of both the local advertising advisory board or SFAFT US Advisory Board and the Business Developer (or the Business Developers representing at least two-thirds of the restaurants in the market or region). If the investment cost is \$100 or more, the decision on the MOP items will be made by the franchisees in the market. Certain MOP items have default selections. If a MOP item is not approved by the market within 30 days of the introduction of the product, the default selection will become a required item until the market makes a decision. If a MOP item does not win approval for the market, you may not implement the item in your restaurant unless we grant you a waiver. If a program is under test however, the restaurants in the markets approving the program will each need approval to implement the program. We permit exceptions to allow restaurants to continue offering the program if it is not approved by their market. In the future, we may implement a Region Option Program and you will be responsible for all costs, but as of the date of this Disclosure Document, details on any such program are still forthcoming.

We do not impose any restrictions or conditions that limit your access to guests, but you may not sell any goods or services to another vendor for resale without our consent. You may not sell goods or services except from your approved location without our prior written consent. Under our school lunch program, you can sell only to students, faculty, staff, and normal visitors, and not to the general public.

### Item 17

#### RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

This table lists important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this Disclosure Document. The provisions of the Franchise Agreement ("FA") (Exhibit A) apply for any location, except as modified by the Franchise Agreement Rider ("FAR") (Exhibit A-1).

#### THE FRANCHISE RELATIONSHIP

<u>Provision</u>	<u>Section in FA or FAR</u>	<u>Summary</u>
a. Length of the franchise term	FA Section 3; 18.C	Term is 20 years. We may terminate your Franchise Agreement if we do not approve your location within 6 months after you sign your Franchise Agreement.  However, if you purchase your restaurant in connection with a transfer, your initial term will be the remaining term under the existing franchise agreement. See Transfer Addendum, Exhibit G-2.
	MUFA Section 3	The term of the MUFA expires with respect to each applicable Restaurant as set forth on Exhibit B to the MUFA.
	FAR Part I or II	If Part I or II of the Franchise Agreement Rider applies, the term is 20 years, but you must open for business within 2 years or franchise terminates. We may grant you an extension. We

may terminate if we do not approve your location within 90 days after you sign your Franchise Agreement.

FAR Part II

Term for a school lunch location is 5 years but you must sign contract, license, or lease (if applicable) and open for business within 2 years of franchise purchase or franchise terminates with no right to any extension.

FAR Part IV

Term for a satellite restaurant is from the date of the satellite Franchise Agreement until the expiration or termination of the Franchise Agreement for the Base Restaurant. You must sign Sublease or Sublicense within 90 days of satellite franchise purchase or the satellite Franchise Agreement expires, with no right to any extension. If we allow you to operate a satellite restaurant pursuant to Part I or II of the Franchise Agreement Rider, you must open for business within 2 years after you sign the satellite Franchise Agreement. The satellite Franchise Agreement will automatically terminate, regardless of the length of term remaining on the Franchise Agreement for the Base Restaurant, if the lease for the satellite restaurant or Base Restaurant expires or terminates. Either party may terminate the satellite Franchise Agreement by notice if we or our designee is not able to offer a Sublease or disapproves the location within 90 days of franchise purchase.

Term for the satellite restaurant is for 1 year from the date of the Franchise Agreement Rider for a Short Term Satellite Restaurant or until the expiration or termination of the Franchise Agreement for the Base Restaurant, whichever occurs sooner. You must sign Sublease or Sublicense within 90 days of satellite franchise purchase or the satellite Franchise Agreement expires, with no right to any extension. The satellite Franchise Agreement will automatically terminate, regardless of the length of term remaining on the Franchise Agreement for the Base Restaurant, if the lease for the satellite restaurant or Base Restaurant expires or terminates. Either party may terminate the satellite Franchise Agreement by notice if we or our designee is not able to offer a Sublease or disapproves the location within 90 days of franchise purchase.

Dual Location Test Rider

Term is 20 years, but you must sign the Sublease for the Dual Location Test Site within 30 days after we or our designee offers it or your Franchise Agreement expires with no right to any extension. If we or our designee is not able to offer a Sublease or disapproves the location after 1 year of franchise purchase, we or you may terminate the Franchise Agreement. We will refund the franchise fee unless it was your fault we disapprove the location or we or our designee cannot offer you a Sublease.

b. Renewal or extension of the term

FA and MUFA Section 3

You will have the right to renew for an additional 20-year term provided that you meet certain criteria described below.

FAR Part II

If you are in full compliance, you may renew for five years.

FAR Part IV

Your franchise will automatically renew for additional in line with the Base Restaurant Franchise Agreement term. We have the right to refuse to renew if you are not in full compliance. If you dispute our notice of intent not to renew, you must request to arbitrate the decision. Refer to Item 17.u. for arbitration procedures.

Your franchise may be renewed for an additional 1 year term by mutual agreement of the parties, provided you send written notice at least 60 days prior to the expiration of the initial 1 year term. We have the right to refuse to renew if you are not in full compliance. If you dispute our notice of intent not to renew, you must request to arbitrate the decision. Refer to Item 17.u. for arbitration procedures.

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| c. | Requirements for franchisee to renew or extend | FA and MUFA Section 3                    | In order to renew, you must (1) have complied with all material provisions of the Franchise Agreement; (2) maintain possession of the premises; (3) provide written notice of intent to renew at least 12 months, but not more than 18 months, prior to expiration of the term; (4) have satisfied all monetary obligations; (5) you agree to execute our then-current form of franchise agreement and pay the renewal fee; (6) comply with our then-current qualifications and training; (7) execute a Renewal Addendum in the form substantially similar to Exhibit G-1; and (8) execute a general release. |
| d. | Termination by franchisee                      | None                                     | You do not have the right to terminate the Franchise Agreement, but if we do not cure a default within 60 days, you can seek arbitration. See Section 22 of the Franchise Agreement.  |
|    |  | FAR Part I, II                           | You may stop operating a school lunch location or a non-traditional location at any time after 30 days' notice.   |
| e. | Termination by franchisor without cause        | None                                     | We may terminate only for good cause.   |
|    |  | FAR Part I                               | We may terminate the Franchise Agreement for a non-traditional location for any reason within 30 days after you sign the Franchise Agreement.   |
| f. | Termination by franchisor with cause           | FA and MUFA Section 22                   | We can terminate if you default. See u. below.  |
| g. | “Cause” defined-curable defaults               | DA Section 7<br>FA and MUFA Section 22.C | You have 10 days to cure: failure to make payments of any amounts due to us or our affiliates for royalty fees, advertising contributions, rents or other obligations owed to us under any lease, purchases from us, our affiliates, suppliers, or vendors, or any other amounts due to us or our affiliates  |

You have 30 days to cure: failure to comply with any other agreement with us or one of our affiliates; or failure to comply

with any other provision of the Franchise Agreement, or any specification, standard or operating procedure prescribed in the Confidential Operations Manual or otherwise in writing by us.

DA Section 7.3

You have 10 days to cure: failure to make payments of any amounts due to us or our affiliates; failure to comply with applicable laws

FAR Part IV

A default under the Base Restaurant Franchise Agreement will be a default under the satellite Franchise Agreement.

h. "Cause" defined-  
non-curable defaults

FA and MUFA Section  
22.B

The Franchise Agreement will terminate automatically upon delivery of notice of termination to you, if you (or any of your owners, officers, or key employees): (1) Fail to develop, decorate, equip or open your restaurant within the time period required by, or fail to satisfactorily complete the training program; (2) have made any material misrepresentation or omission in your application for the franchise or in any report, claim, request for reimbursement, impact survey or other similar document submitted to us; (3) are convicted of or plead no contest to: (i) a felony; or (ii) another crime or offense that is likely to adversely affect your reputation or the reputation of the System; (4) Make any unauthorized use, disclosure or duplication of any portion of the Confidential Operations Manual or duplicate or disclose or make any unauthorized use of any trade secret or Confidential Information provided to you by us; (5) Abandon or fail or refuse to actively operate your restaurant for 2 business days in any 12 consecutive month period, unless your restaurant has been closed for a purpose approved by us or due to an act of God, or fail to relocate to an approved premises within an approved period of time following expiration or termination of the lease for the premises; (6) Surrender or transfer control of the operation of your restaurant, make an unauthorized direct or indirect assignment of the franchise or an ownership interest in you or fail or refuse to assign the franchise or the interest in you of a deceased or disabled controlling owner thereof as herein required; (7) Submit to us at any time during the Term any reports or other data, information or supporting records which understate by more than 3% the royalty fee for any period of, or periods aggregating, 3 or more weeks, and you are unable to demonstrate that such understatements resulted from inadvertent error; (8) Become insolvent, is adjudicated as bankrupt or insolvent, or become subject to similar proceedings; (9) materially misuse or make an unauthorized use of any Marks or commit any act which can reasonably be expected to materially impair the goodwill associated with any Marks; (10) Fail on 3 or more separate occasions within any 12 consecutive month period to comply with the Franchise Agreement, or fail on 2 or more separate occasions within any 6 consecutive month period to comply with the same obligation under this the Franchise Agreement; (11) Violate any health, safety or sanitation law, ordinance or regulation or operate the Restaurant in a manner that presents a health or safety hazard to your customers or the public and do not begin to cure the violation immediately and correct the violation within seventy

72 hours after receiving notice of such violation from us or any other party, regardless of any longer period of time that any governmental authority or agency may have given you to cure such violation; (12) Create or allow to exist any condition in or at the Restaurant, or in connection with the operation of the Restaurant, that we determine to present an immediate health or safety concern for the Restaurant customers or employees; (13) Fail to pay any third-party, including the landlord of the Premises, any amounts owed in connection with the Restaurant when due, and you do not cure such failure within any applicable cure period granted by such third-party; or (14) Engage in any dishonest or unethical conduct which, in our judgment, is reasonably likely to have an adverse effect on the System, the Marks, the goodwill associated therewith, or our interest therein.

DA Section 7.1 and 7.2

Become insolvent, is adjudicated as bankrupt or insolvent, or become subject to similar proceedings; fail to meet obligations under development schedule; any franchise agreement between you and us is terminated; you are in breach of any of your franchise agreements on 3 or more occasions in any 12-month period.

FAR Part IV

The satellite Franchise Agreement will automatically terminate, regardless of the length of term remaining on the Franchise Agreement for the Base Restaurant, if the lease for the satellite restaurant or Base Restaurant terminates or expires.

i. Franchisee’s obligations on termination/non-renewal

FA and MUFA Section 23

Obligations include de-identification (if you receive our written approval to close the restaurant); return of Operations Manual; automatic assignment of telephone numbers, cancellation of any Social Media accounts, domain names, internet addresses, any permits, registrations, certifications or other consents; and you must obtain a mutual release of the lease from the landlord and pay all associated costs. Also see q. and Note 2 below, and Item 15. Your franchise rights revert to us if you abandon or if we revoke the agreement. If we or our affiliate terminate your Sublease, you must quit and surrender the restaurant premises to your sublandlord, but you will be liable for the balance of the rent due under the Sublease and the master lease.

j. Assignment of contract by franchisor

FA and MUFA Section 18

No restriction on our right to assign.

k. “Transfer” by franchisee -definition

DA Section 8.1  
FA and MUFA Section 18  
DA Section 8.2

“Transfer” shall include the voluntary, involuntary, direct or indirect assignment, sale, gift, pledge or other transfer by you or your owners of any interest in any of: (1) the Franchise Agreement; (2) the ownership of you, (3) the Restaurant owned by you, or (4) substantially all of the assets of your Restaurant. An assignment, sale or other transfer shall include any of the following events: (1) the transfer of ownership of capital stock, voting stock (or security convertible to voting stock) or partnership interest; (2) merger or consolidation or



issuance of additional securities representing an ownership interest in you; (3) transfer of an interest in you, the Franchise Agreement or your restaurant owned by you in a divorce, insolvency, corporate or partnership dissolution proceeding or otherwise by operation of law; or (4) transfer of an interest in the Franchise Agreement, your restaurant owned by you or an ownership interest of you in the event of the death of you or any of your owners, by will, declaration of or transfer in trust, or under the laws of intestate succession.

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| l. | Franchisor approval of transfer by franchisee  | FA and MUFA Section 18.B<br><br>DA Section 8.2   | We have the right to approve all transfers. We will not unreasonably withhold our consent to a transfer.   |
| m. | Conditions for franchisor approval of transfer | FA Section 18.C<br><br><br><br><br><br><br><br><br><br>DA Section 8.2<br><br><br><br>FAR Part IV<br><br><br><br>CBLR Section D | <p>You first offer to sell your restaurant to us, we fail to accept the offer, buyer qualifies, you pay transfer fee, the purchase agreement meets our standards and requirements, buyer successfully completes training before the completion of the sale (unless we permit otherwise), buyer is disclosed, signs current agreement and signs current Sublease or Sublicense, you pay all money due in full for all your restaurants, you are not in default, you and the new franchisee sign a general release (sample copy of release you will sign attached as Exhibit O), you transfer the Operations Manual for your restaurant to the new franchisee on the date of transfer, you bring the restaurant into full compliance with the Operations Manual at or prior to transfer, and you and the transferee execute a Transfer Addendum in a form substantially similar to Exhibit G-2.</p> <p>We may require that (a) the proposed Transfer under the DA is made in conjunction with a simultaneous transfer of any or all comparable interests held by you under all the Franchise Agreements executed pursuant to the DA as we determine appropriate; (b) you pay to us the transfer fee for all Restaurants to be transferred; (c) you comply with the right of first refusal under each applicable Franchise Agreement; and (d) you have satisfied any and all of the conditions and requirements for transfers set forth in each Franchise Agreement, as applicable, that we deem applicable to a proposed Transfer under the DA.</p> <p>You can only transfer a satellite restaurant and its Franchise Agreement together with the Base Restaurant and its Franchise Agreement to the same buyer, except in isolated circumstances where there is a good business reason to allow transfer of only the satellite restaurant and its Franchise Agreement, as determined by us.</p> <p>You cannot transfer a restaurant and our Franchise Agreement separately from your business licensed by the third party franchisor and your Franchise Agreement with the third party.</p> |
| n. | Franchisor's right of first refusal to         | FA and MUFA Section 18.D   | We can match any offer for your business within 30 days of your written offer to us. We will assign to a franchisee with   |

purchase franchisee's business

limited exclusivity rights to a territory the first opportunity to exercise our option. If we and any franchisee with limited exclusivity rights do not accept, you can sell to a third party, subject to our transfer requirements, but you cannot sell at a lower price or on better terms than what you offered to us.

FAR Part IV

The option to repurchase applies to the Base Restaurant and any satellite restaurant together. See m. above.

CBLR Section D

The right of first refusal applies to the restaurant and the third party franchisor's concept. See m. above.

p. Death or disability of franchisee

FA and MUFA Section 18.E

Upon your death or permanent disability or, if you are a corporation, limited liability company or partnership, the owner of 50% or more of the equity or voting control of you, the executor, administrator, conservator or other personal representative of such person will assign this Agreement or interest in you to a third party approved in writing by us. This disposition of the interest in you must be completed within a reasonable time, not to exceed 12 months from the date of death or permanent disability, and will be subject to all the terms and conditions applicable to assignments contained in Section 18 and elsewhere in the Franchise Agreement. Failure to dispose of the Franchise Agreement or interest in you within the required period of time will constitute a breach of the Franchise Agreement. Pending disposition, we will have the right to approve the management of the restaurant owned by you.

q. Non-competition covenants during the term of the franchise

FA and MUFA Section 19

No direct or indirect association with a competitive business anywhere; if you breach you must pay \$15,000 for each business and 8% of gross sales and we may seek termination of your Franchise Agreement, an injunction and/or damages. You may not disclose any confidential or proprietary information to any unauthorized person or we may seek an injunction, damages or both.

FAR Part I and II

No direct or indirect association with a competitive business at your Facility or School, as applicable.

r. Non-competition covenants after the franchise is terminated or expires

FA and MUFA Section 19

No direct or indirect association with a competitive business for 1 year after termination, expiration or transfer of the Franchise Agreement within a 3 mile radius of where a Subway® restaurant operates or operated within the prior year; if you breach you must pay \$15,000 for each business and 8% of gross sales and we may seek an injunction and/or damages. You may not disclose any confidential or proprietary information to any unauthorized person or we may seek an injunction and/or damages.

FAR Part I and II

No direct or indirect association with a competitive business for 1 year after termination, expiration or transfer of the Franchise Agreement within your Facility. If you operate a School Lunch Program Subway® restaurant, you may operate a competitive business in a different school after termination provided that you do not operate the competitive business as a full retail outlet open to the public.

s.	Modification of the agreement	FA and MUFA Section 24.R  DA Section 13	The Franchise Agreement may be modified only by written agreement signed by both you and us. However, you acknowledge and agree that we may modify the Confidential Operations Manual and System Standards from time to time, subject to the terms of the Franchise Agreement.
t.	Integration/merger clause	FA and MUFA Section 24.N  DA Section 13	Only the terms of the Franchise Agreement are binding (subject to state law), however, nothing in the Franchise Agreement is intended to disclaim or waive any representations in this Disclosure Document. Any other promises may not be enforceable.  No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.
u.	Dispute resolution by arbitration or mediation	FA and MUFA Section 24.K  DA Section 15	Except for certain claims we may bring, you must arbitrate in the forum noted in v. below, all disputes under the Franchise Agreement. Your claims are limited under Sections 24.G and 24.H (Section 15.3 of the DA). The Franchise Agreement, MUFA and DA contain other important provisions concerning dispute resolution.
v.	Choice of forum	FA and MUFA Section 24.J  DA Section 15	Arbitration and any litigation will be held in the state of our principal place of business (currently Connecticut), subject to state law. The Franchise Agreement allows us to bring an action for injunctive relief in any court having jurisdiction if you breach the provisions of the Franchise Agreement, MUFA or DA concerning use of the trademarks, or confidentiality, or the covenants not to compete. You may not bring litigation in court under the Franchise Agreement, MUFA or DA.
w.	Choice of law	FA Section 24.J  DA Section 15	Florida law applies, except the United States Arbitration Act governs the arbitration provisions, subject to state law. This provision will apply to any existing Franchise Agreement you have.

A provision in the Franchise Agreement that terminates your franchise upon your bankruptcy may not be enforceable under federal bankruptcy law (11 U.S.C., Sections 101 and following).

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**Item 18**  
**PUBLIC FIGURES**

We do not use any public figure to promote our franchise.

You do not have the right to use the name of a public figure in your promotional efforts or advertising without prior written approval from us.

**Item 19**  
**FINANCIAL PERFORMANCE REPRESENTATIONS**

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchises and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. However, if you are purchasing an existing outlet, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting: the Franchise Development Team at 1-800-888-4848 or email [franchise@subway.com](mailto:franchise@subway.com). You may also contact the Federal Trade Commission and the appropriate state regulatory agencies.

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**Item 20**  
**OUTLETS AND FRANCHISEE INFORMATION**

Table No. 1  
System wide Outlet Summary for years 2021 to 2023

Column 1 Outlet Type	Column 2 Year	Column 3 Outlets at the Start of the Year	Column 4 Outlets at the End of the Year	Column 5 Net Change
U.S. Franchised	2021	22,190	21,147	-1,043
	2022	21,147	20,576	-571
	2023	20,576	20,133	-443
U.S. Company Owned	2021	0	0	0
	2022	0	0	0
	2023	0	0	0
U.S. Total Outlets	2021	22,190	21,147	-1,043
	2022	21,147	20,576	-571
	2023	20,576	20,133	-443

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Table No. 2  
Transfer of Outlets from Franchisees to New Owners  
(other than the Franchisor)  
For years 2021 to 2023

Column 1 State	Column 2 Year	Column 3 Number of Transfers
Alabama	2021	18
	2022	35
	2023	37
Alaska	2021	0
	2022	6
	2023	0
Arizona	2021	15
	2022	42
	2023	52
Arkansas	2021	24
	2022	37
	2023	25
California	2021	117
	2022	117
	2023	171
Colorado	2021	21
	2022	35
	2023	18
Connecticut	2021	12
	2022	14
	2023	15
Delaware	2021	0
	2022	0
	2023	1
District of Columbia	2021	4
	2022	1
	2023	4
Florida	2021	54
	2022	80
	2023	103
Georgia	2021	56
	2022	42
	2023	48
Guam	2021	0
	2022	1
	2023	0
Hawaii	2021	11
	2022	8
	2023	8
Idaho	2021	17
	2022	12
	2023	1

Column 1 State	Column 2 Year	Column 3 Number of Transfers
Illinois	2021	26
	2022	50
	2023	70
Indiana	2021	35
	2022	65
	2023	75
Iowa	2021	23
	2022	24
	2023	28
Kansas	2021	1
	2022	3
	2023	5
Kentucky	2021	35
	2022	23
	2023	32
Louisiana	2021	21
	2022	34
	2023	33
Maine	2021	18
	2022	23
	2023	21
Maryland	2021	33
	2022	18
	2023	38
Massachusetts	2021	11
	2022	38
	2023	21
Michigan	2021	50
	2022	49
	2023	82
Minnesota	2021	84
	2022	52
	2023	29
Mississippi	2021	17
	2022	22
	2023	15
Missouri	2021	23
	2022	24
	2023	22
Montana	2021	6
	2022	4
	2023	2
Nebraska	2021	10
	2022	20
	2023	9
Nevada	2021	5
	2022	13
	2023	13

Column 1 State	Column 2 Year	Column 3 Number of Transfers
New Hampshire	2021	16
	2022	6
	2023	3
New Jersey	2021	6
	2022	4
	2023	5
New Mexico	2021	13
	2022	12
	2023	7
New York	2021	38
	2022	63
	2023	53
North Carolina	2021	57
	2022	47
	2023	74
North Dakota	2021	4
	2022	4
	2023	6
N Mariana Islands	2021	0
	2022	0
	2023	0
Ohio	2021	42
	2022	41
	2023	67
Oklahoma	2021	16
	2022	13
	2023	7
Oregon	2021	18
	2022	34
	2023	26
Pennsylvania	2021	39
	2022	43
	2023	46
Puerto Rico	2021	2
	2022	5
	2023	15
Rhode Island	2021	6
	2022	1
	2023	1
South Carolina	2021	18
	2022	23
	2023	28
South Dakota	2021	1
	2022	12
	2023	9
Tennessee	2021	17
	2022	41
	2023	40



Column 1 State	Column 2 Year	Column 3 Number of Transfers
Texas	2021	58
	2022	108
	2023	208
Utah	2021	13
	2022	13
	2023	19
Vermont	2021	0
	2022	2
	2023	0
Virgin Islands U.S.	2021	0
	2022	0
	2023	0
Virginia	2021	44
	2022	55
	2023	83
Washington	2021	28
	2022	29
	2023	48
West Virginia	2021	2
	2022	5
	2023	18
Wisconsin	2021	35
	2022	50
	2023	20
Wyoming	2021	0
	2022	2
	2023	3
TOTAL	2021	1,220
	2022	1,505
	2023	1,764

Attached as Exhibit B-1 is a list of the outlets which changed ownership two or more times during the same fiscal years 2021 to 2023. In the list, a Business Developer Buy Back indicates that an outlet was purchased from a franchisee by the Business Developer with a waiver of the franchise fee and a mutual release. A Company Store Transfer indicates that an outlet was re-purchased by the company and then sold to a new or different franchisee. An Out Right Sale indicates that an outlet was sold directly from one Business Developer or franchisee to another franchisee. Additions/Deletions to Contract indicates that a franchisee has been added to or deleted from the Franchise Agreement for that outlet. Similarly, a Divorce Deletion indicates the deletion of one of the franchisees from the Franchise Agreement specifically due to a divorce. Ownership Change – Divorce means the ownership of an outlet has changed entirely, also as the specific result of a divorce. Next of Kin indicates that ownership of that outlet has passed from a franchisee to his/her next of kin upon the franchisee’s death.

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Table No. 3  
Status of Franchised Outlets  
For years 2021 to 2023

Column 1 State	Column 2 Year	Column 3 Outlets at Start of Year	Column 4 Outlets Opened <sup>1</sup>	Column 5 Terminations <sup>2</sup>	Column 6 Non-Renewals	Column 7 Reacquired By Franchisor	Column 8 Ceased Operations – Other Reasons <sup>2</sup>	Column 9 Outlets at the End of the Year
Alabama	2021	399	15	0	0	0	26	384
	2022	384	13	0	0	1	14	381
	2023	381	10	0	0	2	9	380
Alaska	2021	55	2	0	0	0	9	48
	2022	48	5	0	0	0	5	48
	2023	48	4	0	0	0	2	50
Arizona	2021	404	5	0	0	0	19	389
	2022	389	7	0	1	3	7	388
	2023	388	5	0	2	0	8	383
Arkansas	2021	254	21	0	0	1	14	244
	2022	244	6	0	0	0	4	246
	2023	246	6	0	1	0	5	245
California	2021	2,227	35	0	1	9	156	2,098
	2022	2,098	41	2	1	13	107	2,018
	2023	2,018	32	0	2	11	103	1,934
Colorado	2021	376	9	0	0	0	23	358
	2022	358	3	0	0	2	19	342
	2023	342	9	0	0	0	22	329
Connecticut	2021	285	12	0	0	1	17	277
	2022	277	0	0	0	3	15	262
	2023	262	4	0	0	0	11	255
Delaware	2021	23	3	0	0	0	2	21
	2022	21	2	0	0	0	1	22
	2023	22	2	0	0	0	0	22
District of Columbia	2021	54	4	0	0	0	3	55
	2022	55	4	0	0	0	2	57
	2023	57	2	0	0	0	2	56
Florida	2021	1,260	58	0	1	3	79	1,219
	2022	1,219	37	0	1	11	60	1,191
	2023	1,191	21	0	1	4	55	1,152
Georgia	2021	743	17	0	0	2	45	713
	2022	713	18	0	1	3	22	703
	2023	703	13	0	1	5	22	688
Guam	2021	15	10	0	0	0	1	15
	2022	15	0	0	0	0	1	14
	2023	14	0	0	0	0	0	14

Column 1 State	Column 2 Year	Column 3 Outlets at Start of Year	Column 4 Outlets Opened <sup>1</sup>	Column 5 Terminations <sup>2</sup>	Column 6 Non-Renewals	Column 7 Reacquired By Franchisor	Column 8 Ceased Operations – Other Reasons <sup>2</sup>	Column 9 Outlets at the End of the Year
Hawaii	2021	99	2	0	0	1	6	95
	2022	95	4	0	0	0	10	89
	2023	89	3	0	0	0	5	87
Idaho	2021	123	2	0	0	0	1	124
	2022	124	1	0	0	0	7	118
	2023	118	1	0	0	0	3	116
Illinois	2021	981	44	0	0	5	74	942
	2022	942	28	0	2	6	69	886
	2023	886	37	0	0	13	31	879
Indiana	2021	583	8	0	0	0	34	555
	2022	555	12	0	2	1	13	551
	2023	551	5	0	0	1	9	546
Iowa	2021	280	5	0	0	2	16	267
	2022	267	4	0	0	0	9	260
	2023	260	6	0	0	2	5	259
Kansas	2021	233	6	2	0	0	33	203
	2022	203	4	0	0	0	8	199
	2023	199	7	0	0	0	2	204
Kentucky	2021	371	9	0	0	2	21	359
	2022	359	10	0	0	2	13	356
	2023	356	4	0	0	0	9	351
Louisiana	2021	428	16	0	0	1	39	405
	2022	405	18	0	0	2	16	406
	2023	406	8	0	1	1	13	399
Maine	2021	103	0	0	0	0	3	100
	2022	100	6	0	0	0	2	100
	2023	100	5	0	0	4	4	97
Maryland	2021	407	12	0	0	2	25	393
	2022	393	13	0	2	1	20	380
	2023	380	14	0	0	4	11	379
Massachusetts	2021	319	10	0	0	0	32	297
	2022	297	13	0	0	2	22	280
	2023	280	13	0	0	8	11	274
Michigan	2021	784	21	0	0	1	70	734
	2022	734	28	0	0	2	32	726
	2023	726	27	0	1	4	28	720
Minnesota	2021	416	10	0	0	2	16	408
	2022	408	6	1	0	1	12	400
	2023	400	3	0	0	1	9	393
Mississippi	2021	280	9	0	0	0	15	272
	2022	272	11	1	0	0	7	273

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7	Column 8	Column 9
State	Year	Outlets at Start of Year	Outlets Opened <sup>1</sup>	Terminations <sup>2</sup>	Non-Renewals	Reacquired By Franchisor	Column 8 Ceased Operations – Other Reasons <sup>2</sup>	Outlets at the End of the Year
	2023	273	3	0	0	2	9	265
Missouri	2021	484	10	0	0	0	50	444
	2022	444	10	0	0	0	20	434
	2023	434	8	0	1	0	15	426
Montana	2021	76	1	0	0	0	4	73
	2022	73	0	0	0	0	2	71
	2023	71	0	0	0	0	1	70
Nebraska	2021	184	3	0	0	0	14	173
	2022	173	5	0	0	0	8	170
	2023	170	3	0	0	0	5	168
Nevada	2021	182	6	0	0	1	13	175
	2022	175	6	0	0	0	9	172
	2023	172	6	0	0	0	6	172
New Hampshire	2021	86	4	0	0	0	9	80
	2022	80	1	0	0	0	3	78
	2023	78	2	0	0	0	0	80
New Jersey	2021	193	6	0	0	0	18	180
	2022	180	3	0	0	4	18	165
	2023	165	0	0	0	0	10	155
New Mexico	2021	156	5	0	0	0	11	150
	2022	150	4	0	0	2	6	148
	2023	148	2	0	0	0	6	144
New York	2021	855	21	1	1	13	81	785
	2022	785	24	0	1	11	52	754
	2023	754	10	2	0	2	43	717
North Carolina	2021	738	15	0	0	0	55	698
	2022	698	13	0	0	0	38	668
	2023	668	14	0	0	5	24	653
North Dakota	2021	66	1	0	0	0	3	64
	2022	64	0	0	0	0	1	63
	2023	63	1	0	0	0	2	62
N Mariana Islands	2021	2	0	0	0	0	0	2
	2022	2	0	0	0	0	0	2
	2023	2	0	0	0	0	0	2
Ohio	2021	1,031	8	0	0	12	60	976
	2022	976	18	2	2	7	40	948
	2023	948	6	0	0	2	28	924
Oklahoma	2021	345	9	0	1	7	33	318
	2022	318	6	0	1	0	20	301
	2023	301	5	0	1	2	7	296

Column 1 State	Column 2 Year	Column 3 Outlets at Start of Year	Column 4 Outlets Opened <sup>1</sup>	Column 5 Terminations <sup>2</sup>	Column 6 Non-Renewals	Column 7 Reacquired By Franchisor	Column 8 Ceased Operations – Other Reasons <sup>2</sup>	Column 9 Outlets at the End of the Year
Oregon	2021	268	4	0	0	3	11	259
	2022	259	4	0	0	0	6	257
	2023	257	1	0	0	0	7	251
Pennsylvania	2021	701	18	0	0	7	54	664
	2022	664	16	0	1	5	58	621
	2023	621	10	0	0	0	30	601
Puerto Rico	2021	168	0	0	0	1	12	155
	2022	155	9	0	0	0	5	159
	2023	159	4	0	0	0	5	158
Rhode Island	2021	64	1	0	0	1	1	64
	2022	64	2	0	0	0	4	60
	2023	60	1	0	0	2	4	55
South Carolina	2021	359	11	0	0	8	24	346
	2022	346	9	0	1	2	9	345
	2023	345	0	1	0	0	8	335
South Dakota	2021	86	3	0	0	0	6	83
	2022	83	3	0	0	0	4	82
	2023	82	3	0	0	0	4	81
Tennessee	2021	566	16	0	0	1	33	548
	2022	548	14	0	1	0	16	545
	2023	545	7	0	1	0	13	538
Texas	2021	1,942	49	0	0	4	114	1,876
	2022	1,876	37	1	0	5	85	1,825
	2023	1,825	47	0	4	2	59	1,807
Utah	2021	193	5	0	0	0	7	191
	2022	191	2	0	0	0	8	185
	2023	185	3	0	0	0	3	185
Vermont	2021	45	1	0	0	0	2	43
	2022	43	1	0	0	0	1	43
	2023	43	2	0	1	0	3	41
Virginia	2021	617	12	0	0	1	26	603
	2022	603	16	0	0	0	36	582
	2023	582	10	0	0	1	17	574
Virgin Islands US	2021	7	0	0	0	0	1	6
	2022	6	0	0	0	0	0	6
	2023	6	0	0	0	0	0	6
Washington	2021	515	21	0	0	2	26	509
	2022	509	18	0	0	0	30	496
	2023	496	6	0	2	1	24	475
West Virginia	2021	170	4	0	0	1	11	161
	2022	161	3	0	0	0	3	161

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7	Column 8	Column 9
State	Year	Outlets at Start of Year	Outlets Opened <sup>1</sup>	Terminations <sup>2</sup>	Non-Renewals	Reacquired By Franchisor	Column 8 Ceased Operations – Other Reasons <sup>2</sup>	Outlets at the End of the Year
	2023	161	0	0	0	0	6	155
Wisconsin	2021	530	4	0	0	1	45	488
	2022	488	8	1	1	0	16	478
	2023	478	1	0	0	0	14	465
Wyoming	2021	59	1	0	0	3	2	58
	2022	58	3	0	0	1	0	61
	2023	61	0	0	0	0	1	60
TOTAL	2021	22,190	584	3	4	98	1,505	21,147
	2022	21,147	529	8	18	90	995	20,576
	2023	20,576	396	3	19	79	733	20,133

<sup>1</sup>Numbers provided in Column 4 include restaurants that were closed temporarily in a previous year and reopened in the applicable fiscal year. For the most recent fiscal year, reopens account for approximately 63% of outlets reported in this column.

<sup>2</sup>Numbers provided in Columns 5 and 8 include locations that may have been closed temporarily as of the fiscal year end. Many of these locations will re-open in a subsequent fiscal year.

Table No. 4  
 Status of Company-Owned Outlets  
 For years 2021 to 2023

Column 1 State	Column 2 Year	Column 3 Outlets at Start of Year	Column 4 Outlets Opened <sup>1</sup>	Column 5 Outlets Reacquired from Franchisee	Column 6 Outlets Closed <sup>2</sup>	Column 7 Outlets Sold to Franchisee	Column 8 Outlets at End of the Year
Alabama	2021	0	0	2	0	2	0
	2022	0	0	4	0	4	0
	2023	0	0	2	0	2	0
Alaska	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Arizona	2021	0	0	1	0	1	0
	2022	0	0	1	0	1	0
	2023	0	0	0	0	0	0
Arkansas	2021	0	0	1	0	1	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
California	2021	0	0	5	0	5	0
	2022	0	0	4	0	4	0
	2023	0	0	11	0	11	0
Colorado	2021	0	0	0	0	0	0
	2022	0	0	5	0	5	0
	2023	0	0	0	0	0	0
Connecticut	2021	0	0	5	0	5	0
	2022	0	0	3	0	3	0
	2023	0	0	0	0	0	0
Delaware	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
District of Colombia	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Florida	2021	0	0	2	0	2	0
	2022	0	0	17	0	17	0
	2023	0	0	4	0	4	0
Georgia	2021	0	0	1	0	1	0
	2022	0	0	2	0	2	0
	2023	0	0	5	0	5	0
Guam	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Hawaii	2021	0	0	0	0	0	0

Column 1 State	Column 2 Year	Column 3 Outlets at Start of Year	Column 4 Outlets Opened <sup>1</sup>	Column 5 Outlets Reacquired from Franchisee	Column 6 Outlets Closed <sup>2</sup>	Column 7 Outlets Sold to Franchisee	Column 8 Outlets at End of the Year
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Idaho	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Illinois	2021	0	0	1	0	1	0
	2022	0	0	9	0	9	0
	2023	0	0	13	0	13	0
Indiana	2021	0	0	0	0	0	0
	2022	0	0	2	0	2	0
	2023	0	0	1	0	1	0
Iowa	2021	0	0	6	0	6	0
	2022	0	0	2	0	2	0
	2023	0	0	2	0	2	0
Kansas	2021	0	0	0	0	0	0
	2022	0	0	1	0	1	0
	2023	0	0	0	0	0	0
Kentucky	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Louisiana	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	1	0	1	0
Maine	2021	0	0	3	0	3	0
	2022	0	0	0	0	0	0
	2023	0	0	4	0	4	0
Maryland	2021	0	0	0	0	0	0
	2022	0	0	1	0	1	0
	2023	0	0	4	0	4	0
Massachusetts	2021	0	0	1	0	1	0
	2022	0	0	0	0	0	0
	2023	0	0	8	0	8	0
Michigan	2021	0	0	4	0	4	0
	2022	0	0	1	0	1	0
	2023	0	0	4	0	4	0
Minnesota	2021	0	0	0	0	0	0
	2022	0	0	2	0	2	0
	2023	0	0	1	0	1	0
Mississippi	2021	0	0	3	0	3	0
	2022	0	0	2	0	2	0



Column 1 State	Column 2 Year	Column 3 Outlets at Start of Year	Column 4 Outlets Opened <sup>1</sup>	Column 5 Outlets Reacquired from Franchisee	Column 6 Outlets Closed <sup>2</sup>	Column 7 Outlets Sold to Franchisee	Column 8 Outlets at End of the Year
	2023	0	0	2	0	2	0
Missouri	2021	0	0	1	0	1	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Montana	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Nebraska	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Nevada	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
New Hampshire	2021	0	0	0	0	0	0
	2022	0	0	1	0	1	0
	2023	0	0	0	0	0	0
New Jersey	2021	0	0	2	0	2	0
	2022	0	0	1	0	1	0
	2023	0	0	0	0	0	0
New Mexico	2021	0	0	1	0	1	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
New York	2021	0	0	7	0	7	0
	2022	0	0	8	0	8	0
	2023	0	0	2	0	2	0
North Carolina	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	5	0	5	0
North Dakota	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
N Mariana Islands	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Ohio	2021	0	0	4	0	4	0
	2022	0	0	3	0	3	0
	2023	0	0	2	0	2	0
Oklahoma	2021	0	0	3	0	3	0
	2022	0	0	2	0	2	0
	2023	0	0	2	0	2	0

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7	Column 8
State	Year	Outlets at Start of Year	Outlets Opened <sup>1</sup>	Outlets Reacquired from Franchisee	Outlets Closed <sup>2</sup>	Outlets Sold to Franchisee	Outlets at End of the Year
Oregon	2021	0	0	0	0	0	0
	2022	0	0	2	0	2	0
	2023	0	0	0	0	0	0
Pennsylvania	2021	0	0	1	0	1	0
	2022	0	0	1	0	1	0
	2023	0	0	0	0	0	0
Puerto Rico	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Rhode Island	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	2	0	2	0
South Carolina	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
South Dakota	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Tennessee	2021	0	0	0	0	0	0
	2022	0	0	1	0	1	0
	2023	0	0	0	0	0	0
Texas	2021	0	0	7	0	7	0
	2022	0	0	1	0	1	0
	2023	0	0	2	0	2	0
Utah	2021	0	0	1	0	1	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Vermont	2021	0	0	0	0	0	0
	2022	0	0	1	0	1	0
	2023	0	0	0	0	0	0
Virginia	2021	0	0	1	0	1	0
	2022	0	0	0	0	0	0
	2023	0	0	1	0	1	0
Virgin Islands US	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
Washington	2021	0	0	3	0	3	0
	2022	0	0	2	0	2	0
	2023	0	0	1	0	1	0
West Virginia	2021	0	0	1	0	1	0

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7	Column 8
State	Year	Outlets at Start of Year	Outlets Opened <sup>1</sup>	Outlets Reacquired from Franchisee	Outlets Closed <sup>2</sup>	Outlets Sold to Franchisee	Outlets at End of the Year
	2022	0	0	2	0	2	0
	2023	0	0	0	0	0	0
Wisconsin	2021	0	0	0	0	0	0
	2022	0	0	1	0	1	0
	2023	0	0	0	0	0	0
Wyoming	2021	0	0	0	0	0	0
	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
TOTAL	2021	0	0	67	0	67	0
	2022	0	0	82	0	82	0
	2023	0	0	79	0	79	0

<sup>1</sup>Any numbers provided in Column 4 reflect restaurants that were previously owned by a franchisee, were reacquired and closed temporarily by the franchisor, and then reopened in conjunction with the resale of that outlet to a new franchisee. We do not currently intend to open any company-operated restaurants, but reserve the right to do so in the future.

<sup>2</sup>Numbers provided in Column 6 include locations that may have been closed temporarily as of the fiscal year end. These locations may reopen in subsequent years in conjunction with the resale of the outlet to a new franchisee, at which point they will be reported in Column 4.

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Table No. 5  
Projected Openings as of December 31, 2023

Column 1 State	Column 2 Franchise Agreements Signed But Outlet Not Opened	Column 3 Projected New Franchised Outlet in the Next Fiscal Year	Column 4 Projected New Company-Owned Outlet in the Next Fiscal Year
Alabama	3	7	0
Alaska	0	0	0
Arizona	2	3	0
Arkansas	1	5	0
California	13	20	0
Colorado	0	4	0
Connecticut	0	1	0
Delaware	0	0	0
District of Columbia	0	0	0
Florida	3	8	0
Georgia	7	10	0
Guam	0	0	0
Hawaii	0	0	0
Idaho	0	0	0
Illinois	6	6	0
Indiana	1	2	0
Iowa	0	0	0
Kansas	2	3	0
Kentucky	1	3	0
Louisiana	4	5	0
Maine	0	0	0
Maryland	3	2	0
Massachusetts	0	0	0
Michigan	1	3	0
Minnesota	2	3	0
Mississippi	0	3	0
Missouri	0	2	0
Montana	0	0	0
Nebraska	0	0	0
Nevada	2	6	0
New Hampshire	0	0	0
New Jersey	1	2	0
New Mexico	0	4	0
New York	5	8	0
North Carolina	3	8	0
North Dakota	0	0	0
N Mariana Islands	0	0	0
Ohio	2	2	0

Oklahoma	5	3	0
Oregon	0	1	0
Pennsylvania	1	2	0
Puerto Rico	0	0	0
Rhode Island	0	0	0
South Carolina	0	1	0
South Dakota	0	0	0
Tennessee	13	14	0
Texas	16	38	0
Utah	0	1	0
Vermont	0	0	0
Virginia	2	1	0
Virgin Islands US	0	0	0
Washington	1	1	0
West Virginia	1	1	0
Wisconsin	0	1	0
Wyoming	0	0	0
State Not Yet Determined	0	0	0
TOTAL	101	184	0

During the last three fiscal years, we have signed confidentiality clauses with current or former franchisees which restrict them from speaking openly with you about their experience with us. You may wish to speak with current and former franchisees, but be aware that not all such franchisees will be able to communicate with you.

Attached as Exhibit B are the names, addresses, and telephone numbers of all operating franchisees in the United States and its territories as of December 31, 2023. In order to comply with privacy laws, we have omitted the personal information of these franchisees in this portion of Exhibit B.

Attached as Exhibit B-2 is the name, city, state, and business or home telephone number for every franchisee who had an outlet permanently terminated, canceled, not renewed, or otherwise voluntarily or involuntarily ceased to do business under the Franchise Agreement during the fiscal year 2023 or who has not communicated with us within 10 weeks of the Disclosure Document issuance date. If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

If your name is included in this Disclosure Document and you notice an error, or if you notice an error in any other franchisee's information, please send notice by registered mail to: Doctor's Associates LLC in care of Franchise World Headquarters, LLC, 1 Corporate Drive, Suite 1000, Shelton, CT 06484.

We have not created, sponsored or endorsed any trademark-specific franchisee organization associated with the Subway® franchise system. The following independent franchisee organization has asked to be included in this Disclosure Document: North American Association of Subway Franchisees, Inc., 357 Commerce Drive, Unit #320955, Fairfield, CT 06825; Telephone: (203) 579-7779; Email: [iberecz@naasf.org](mailto:iberecz@naasf.org); Website: [www.naasf.org](http://www.naasf.org).

***\*Please Note: To comply with privacy laws, we have excluded the personal information of our franchisees referenced in this Item 20 that we are not required by law to disclose.***

**Item 21**  
**FINANCIAL STATEMENTS**

Attached as Exhibit C to this Disclosure Document are our audited financial statements, for the fiscal years ended December 31, 2023, 2022, and 2021, and our unaudited balance sheet as of March 31, 2024 and statement of income and expenses for the period ended March 31, 2024.

**Item 22**  
**CONTRACTS**

The following contracts are attached to this Disclosure Document:

Franchise Agreement.....	Exhibit A
Franchise Agreement Rider.....	Exhibit A-1
Owner’s Statement .....	Exhibit A-2
Subway® POS End User License Agreement .....	Exhibit A-3
Walmart® Rider.....	Exhibit A-4
Sub-Sublease Form for Walmart® .....	Exhibit A-4-2
Auntie Anne’s® Rider .....	Exhibit A-5
NEXCOM Rider .....	Exhibit A-6
AAFES Rider .....	Exhibit A-7
MCCS Rider .....	Exhibit A-8
Co-Brand Location Rider .....	Exhibit A-9
Dual Location Test Rider .....	Exhibit A-10
Franchisee Participation Agreement (SVS) .....	Exhibit A-11
Development Agreement .....	Exhibit A-12
Multi-Unit Franchise Agreement .....	Exhibit A-13
Sublease.....	Exhibit D
Franchisor Lease Rider .....	Exhibit D-1
Lease Amendment .....	Exhibit D-2
Sublicense.....	Exhibit D-3
Subconcession Agreement.....	Exhibit D-4
Sub Contract.....	Exhibit D-5
Franchisee Acceptance of Renegotiation.....	Exhibit D-6
Lease and Sublease Termination Agreement.....	Exhibit D-7
Intent to Sublease.....	Exhibit E
Pre-Authorized Bank Form.....	Exhibit F
Renewal Addendum .....	Exhibit G-1
Transfer Addendum .....	Exhibit G-2
DAL Promissory Note and Security Agreement .....	Exhibit K-1
Huntington Technology Finance Equipment Lease .....	Exhibit K-2
Subway Global Privacy Statement.....	Exhibit M
General Release .....	Exhibit O
State Addenda (including state-specific Franchise Agreement Riders).....	Exhibit P

**Item 23**  
**RECEIPTS**

Attached as the last page to this Disclosure Document is a detachable Receipt for you to sign and give to us acknowledging you received this Disclosure Document. You should keep the other copy of the Receipt.

**EXHIBIT A**  
**FRANCHISE AGREEMENT**

FRANCHISE \_\_\_\_\_

AGREEMENT DATE \_\_\_\_\_

FRANCHISE AGREEMENT

DOCTOR'S ASSOCIATES LLC

with

\_\_\_\_\_  
\_\_\_\_\_



**KEY CONTRACT DATA**

**Name of Franchisee:** \_\_\_\_\_

**State of Incorporation:** \_\_\_\_\_

**Type of Entity:** \_\_\_ LLC \_\_\_ Corp. \_\_\_ Other: \_\_\_\_\_

**Principal Fee(s):**

**Initial Franchise Fee:**

\_\_\_\_\_ **a. Standard Franchise Fee.** \$15,000

\_\_\_\_\_ **b. Reduced Franchise Fee.** \$7,500

- \_\_\_\_\_ Additional franchise purchase (if qualified)
  - \_\_\_\_\_ Number of owners new to the System (additional \$3,750 for each owner who is not an existing Subway® franchisee or owner of a Subway® franchisee; for example, if one owner is an existing franchisee and the other owner is not, the total Franchise Fee would be \$7,500 plus \$3,750, or \$11,250)
- \_\_\_\_\_ Initial Franchise Fee for affiliate company (if qualified)
- \_\_\_\_\_ Initial Franchise Fee for a non-traditional franchisee (if qualified)
- \_\_\_\_\_ Honorably discharged veteran of the United States Armed Forces purchasing first franchise (if qualified)

\_\_\_\_\_ **c. Satellite Franchise Fee.**

- \_\_\_\_\_ \$5,000 standard
- \_\_\_\_\_ \$1,000 short-term satellite

**Additional Fees:**

\_\_\_\_\_ **a. Extension Fee.** \$1,000

\_\_\_\_\_ **b. Other.** \$ \_\_\_\_\_. Describe: \_\_\_\_\_

**Royalty Fee:** \_\_\_ 8% or \_\_\_ % of Gross Sales (check one)

**Advertising Contributions:** \_\_\_ 4.5% or \_\_\_ % of Gross Sales (check one)

**Approved Location:** \_\_\_\_\_

\_\_\_\_\_ Check here if Approved Location not specified at time of execution

**Your email address:** \_\_\_\_\_

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DOCTOR'S ASSOCIATES LLC  
FRANCHISE AGREEMENT

This Franchise Agreement (this “**Agreement**”), made on the date shown on the cover page hereof (the “**Agreement Date**”), by and between Doctor’s Associates LLC, a Florida limited liability company with a principal office in Shelton, Connecticut (“**Franchisor**”, “**we**”, “**us**”, or “**our**”), and the party identified as Franchisee in the Key Contract Data at the beginning of this Agreement (“**Franchisee**”, “**you**” or “**your**”).

1. **Background Information.**

A. Our affiliate, Subway IP LLC (“**SIP**”) is the owner of a proprietary system for establishing and operating restaurants featuring sandwiches, pizza and salads under our trade name and service mark, Subway<sup>®</sup>, which operate with a uniform business format, specially designed equipment, methods, procedures, and designs (the “**System**”). The System includes the trademark Subway<sup>®</sup>, other trademarks, trade names, service marks, commercial announcements (slogans) and related insignia (logos) owned by SIP (the “**Marks**”). The System was developed spending considerable money, time, and effort. The System also includes confidential information and goodwill. SIP has granted us a non-exclusive license to use the System in the United States of America and its territories to establish and sublicense others to establish and operate Subway<sup>®</sup> restaurants (“**Subway<sup>®</sup> Restaurants**”). Subway<sup>®</sup> Restaurants are operated by persons meeting our qualifications to whom we have granted franchises.

B. You have applied for the right and obligation to operate a Subway<sup>®</sup> Restaurant utilizing the Marks solely at the Approved Location (as defined in Section 4.A) described in this Agreement. Such application has been approved by us in reliance upon all of the representations made within it being true, correct and complete including, without limitation, your ownership. You desire to operate a Subway<sup>®</sup> Restaurant under the System and wish to obtain a franchise from us for that purpose.

C. You have read this Agreement, and our franchise disclosure document, and have been given an opportunity to clarify any provisions that you did not understand. You understand and accept the terms, conditions, and covenants contained in this Agreement as being reasonably necessary to maintain our high standards of quality and service and the uniformity of those standards at all Subway<sup>®</sup> Restaurants, and thereby to protect and preserve the goodwill of the Marks.

D. The term “Franchisee”, “you” and “your” as used herein is applicable to one or more persons, a corporation, limited liability company or a partnership, as the case may be, and the singular usage includes the plural and the masculine and neuter usages include the other and the feminine. References to “Franchisee”, “you” and “your” applicable to an individual or individuals shall mean the principal owner or owners of the equity or operating control of you if you are a corporation, limited liability company or partnership, and shall include all such individuals collectively and individually.

E. The parties agree that the information in this Section 1 (“**Background Information**”) is true and correct, and we are relying on it.

2. **Appointment.**

A. We hereby grant to you, upon the terms and conditions of this Agreement, a franchise to operate a Subway<sup>®</sup> Restaurant (the “**Restaurant**”) and to use in connection therewith the System, as it may be changed, improved and further developed from time to time, and the Marks solely at the Approved Location and for the Term.

B. You acknowledge and agree this Agreement does not grant you any territorial rights and there are no radius restrictions or minimum or maximum population requirements which limit where we can license or open another Subway® Restaurant, unless otherwise provided under applicable state law. We and our affiliates have unlimited rights to compete with you and to license others to compete with you. You acknowledge and agree that we and our affiliates retain the exclusive unrestricted right to produce, distribute, and sell food products, beverages, and other products and services, under the Subway® mark or any other mark, directly and indirectly, through employees, representatives, franchisees, licensees, assigns, agents, and others, at wholesale, retail, and otherwise, at any location, without restriction by any right you may have, and without regard to the location of any Subway® Restaurant, and these other stores or methods of distribution may compete with the Restaurant and may adversely affect your sales. You do not have any right to exclude, control, or impose conditions on the location or development of any Subway® Restaurant, other restaurant, store or other method of distribution, under the Subway® mark or any other mark.

### 3. **Term and Renewal.**

A. This Agreement shall be effective and binding from the date that we execute it and shall expire twenty (20) years from the Agreement Date, unless sooner terminated pursuant to this Agreement (the “**Term**”).

B. You will have the right to renew this franchise at the expiration of the initial Term of the franchise for one (1) additional successive term of twenty (20) years, provided that all of the following conditions have been fulfilled:

1. You have, during the entire Term, complied with all material provisions of this Agreement and (if applicable) the Sublease (defined in Section 4.D);

2. You maintain possession of the premises of the Restaurant (the “**Premises**”) and by the expiration date of this Agreement you have brought the Restaurant into full compliance with the specifications and standards then applicable for new or renewing Subway® Restaurants, and you have presented evidence satisfactory to us that you have the right to remain in possession of the Premises for the duration of any renewal term or any lesser period that we approve in writing; or, in the event you are unable to maintain possession of the Premises, or in our judgment the Restaurant should be relocated, you secure substitute premises approved in writing by us and have furnished, stocked and equipped such premises to bring the Restaurant at its substitute premises into full compliance with our then-current specifications and standards by the expiration date of this Agreement;

3. You have given written notice of renewal to us no earlier than eighteen (18) months, and no later than twelve (12) months, prior to expiration of the initial Term;

4. You have satisfied all monetary obligations owed by you to us and our affiliates and you have timely met these obligations throughout the Term;

5. You agree to execute upon renewal our then-current form of Franchise Agreement (with appropriate modifications to reflect the fact that the Franchise Agreement relates to the grant of a renewal franchise, and with no further right of renewal), which agreement shall supersede in all respects this Agreement, and the terms of which may materially differ from the terms of this Agreement, including, without limitation, a different percentage Royalty Fee and Advertising Contribution; provided, however, you shall be required to pay a renewal fee equal to twenty five percent (25%) of our then-current standard initial franchise fee (excluding any promotions or discounts);

6. You have complied with our then-current qualification and training requirements;
7. You have executed our current form of Renewal Addendum; and
8. You and your owners have executed a general release, in a form prescribed by us, of any and all claims against us and our subsidiaries and affiliates, and their respective officers, directors, agents, owners and employees.

4. **Restaurant and Approved Location.**

A. You may operate the Restaurant only at a location that we approve (the “**Approved Location**”). If we have already approved a location at the time of executing this Agreement, then the Approved Location is specified in the Key Contract Data at the beginning of this Agreement. If we have not yet approved a location at the time of executing this Agreement, then you will be responsible for leasing a suitable site for the Restaurant. Prior to the acquisition of any site for the premises of the Restaurant, you shall submit a description of the proposed site to us accompanied by photographs depicting the proposed site, as well as any other information about the site that we may reasonably require. We will provide you with written notice of our approval or disapproval of a proposed site within fifteen (15) business days after receiving your written submission thereof and completing a physical inspection of the proposed site. If we fail to respond within such 15-day period, the site will be deemed disapproved.

B. While we may provide you with our experience and expertise in a selection of a location, you hereby acknowledge and agree that our approval of a site does not constitute an assurance, representation or warranty of any kind, express or implied, as to the success or profitability of your Restaurant operated at the site. Our approval of the site indicates only that we believe the site complies with acceptable minimum criteria established by us solely for our purposes as of the time of the evaluation. Both you and we acknowledge that application of criteria that have been effective with respect to other sites and premises may not be predictive of potential for all sites and that, subsequent to our approval of a site, demographic and/or economic factors, such as competition from other similar businesses, included in or excluded from our criteria could change, thereby altering the potential of a site. Such factors are unpredictable and are beyond our control. We shall not be responsible for the failure of a site approved by us to meet your expectations as to revenue or operational criteria. You further acknowledge and agree that your acceptance of a franchise for the operation of a Restaurant at the site is based on your own independent investigation of the suitability of the site. It shall be your sole responsibility to undertake site selection activities and otherwise secure premises for the Restaurant.

C. In the event no acceptable site is found and approved by the parties within six (6) months from the Agreement Date, then and in that event, either party may terminate this Agreement upon written notice to the other party. Notwithstanding any such termination, you shall return all confidential materials concerning the operation of a Restaurant and shall continue to be bound by your obligations under Sections 9, 15 and 20 hereof.

D. After receiving our written approval of the location of the Restaurant, we or our affiliate shall, at our option, either: (1) lease the Premises from the owner or landlord of the Approved Location and you will execute a sublease with us for the Premises (the “**Sublease**”); (2) permit you to lease the Premises directly from the owner or landlord; or (3) permit you to own the Premises directly. In the case of (2) above, the terms of such lease must be provided to us and approved by us prior to you entering into a lease agreement (an “**Approved Lease**”). Our approval of the terms of a lease indicates only that we believe the lease complies with acceptable minimum criteria we established. You acknowledge and agree that your acceptance of a lease is based on your own independent investigation, including consultation with your own attorney and other advisors. For purposes of this Agreement, the term “**Lease**” shall refer to a Sublease or

an Approved Lease. An Approved Lease must contain a fully-executed lease rider in the form that we require (the “**Franchisor Lease Rider**”). If you execute an Approved Lease, and not a Sublease, it is your sole responsibility to obtain a fully executed Franchisor Lease Rider in connection with executing the Approved Lease. The Franchisor Lease Rider is intended to provide us with certain protections under the Approved Lease and may not benefit you or the landlord. If you or the landlord request that we consider any modifications to the Franchisor Lease Rider, and we elect to do so, we may also require you to reimburse us for all expenses we incur (including reasonable attorneys’ fees) in connection with such review. We may also reject any request for modifications to the Franchisor Lease Rider for any reason.

E. You agree that upon obtaining possession of the Approved Location for the Restaurant, you will: (i) cause to be prepared and submit for our approval a site survey and any modifications to our basic plans and specifications (not for construction) for a Restaurant (including requirements for dimensions, exterior design, materials, interior design and layout, equipment, fixtures, furniture, signs and decorating) at the Approved Location, provided that you may modify our basic plans and specifications only to the extent required to comply with all applicable ordinances, building codes and permit requirements and only with prior written approval by us; (ii) obtain all required zoning changes; all required building, utility, health, sanitation, and sign permits and licenses and any other required permits and licenses; (iii) purchase or lease equipment, fixtures, furniture and signs as provided herein; (iv) complete the construction and/or remodeling, equipment, fixture, furniture and sign installation and decorating of the Restaurant in full and strict compliance with plans and specifications therefor approved in writing by us and with all applicable ordinances, building codes and permit requirements; (v) obtain all customary contractors' sworn statements and partial and final waivers of lien for construction, remodeling, decorating and installation services; and (vi) otherwise complete development of and have the Restaurant ready to open and commence the conduct of its business in accordance with this Agreement.

F. You acknowledge and agree that we may from time to time designate the maximum amount of debt that a Restaurant may service, and you will ensure that you comply with such limits. You will ensure that you have sufficient cash at all times, through equity capital contributed to you by your owners, to comply with any such requirement.

G. If the Lease terminates without your fault, or if the site is destroyed, condemned or otherwise rendered unusable without your fault, or if in our judgment there is a change in character of the location of the Restaurant sufficiently detrimental to its business potential to warrant its relocation, we will grant permission for relocation of the Restaurant to a location and site acceptable to us. Any such relocation shall be at your sole expense and we shall have the right to charge you for any costs incurred by us, and a reasonable fee, in connection with any such relocation of the Restaurant.

H. If you own the Premises, you represent and warrant that as of the Agreement Date: (a) you or your affiliate (that you control, either directly or indirectly) are the rightful owner in fee simple of the Premises; (b) you have the right to occupy the Premises and operate the Restaurant without restriction through the expiration date of this Agreement; and (c) you have no knowledge of any fact or circumstance which would give rise to any claim, demand, action or cause of action arising out of, or in connection with, your occupancy of the Premises. You are required to operate the Restaurant at the Premises through the expiration date, and you may not relocate the Restaurant without our prior written consent. You agree that, in the event that you or your affiliate wishes to sell the Premises prior to the expiration date, you shall, prior to the sale, agree to enter into a lease with the buyer, which must be an Approved Lease, that does not expire until on or after the expiration date, and the terms of such Approved Lease must be provided to us and approved in writing by us prior to you entering into the Approved Lease. Our approval of the terms of an Approved Lease indicates only that we believe the Approved Lease complies with acceptable minimum criteria we established. You acknowledge and agree that your acceptance of the Approved Lease is based on your own independent investigation, including consultation with your attorney and other advisors. The

Approved Lease must contain a Franchisor Lease Rider in the form that we require, and it is your sole responsibility to obtain it and deliver a counterpart to us. The Franchisor Lease Rider is intended to provide us with certain protections under the Approved Lease and may not benefit you or your landlord. If you or the landlord requests that we consider any modifications to the Franchisor Lease Rider, and we elect to do so, we may also require you to reimburse us for all expenses we incur (including reasonable attorneys' fees) in connection with such review. We may also reject any request for modifications to the Franchisor Lease Rider for any reason.

I. You must pay to us a Restaurant Design charge, related to remodeling or relocation of your Restaurant, as follows: (1) for remodels: currently, \$1,000 for 1 original floor plan plus one revision floor plan and \$250 for each additional revision floor plan; (2) for new Restaurants and relocations: \$1,000 for 1 original floor plan plus 2 revision floor plans, and \$250 for additional revision floor plan. For remodels, the \$1,000 charge is waived if the remodel is completed within 6 months from the date the last floor plan was provided. Additional revision charges will not be waived under any circumstance. For new Restaurants and relocations, the \$1,000 charge is waived if the buildout is completed within 12 months from the date the last floor plan was provided. Additional revision charges will not be waived under any circumstance. Nothing in this paragraph is intended to modify your requirement to otherwise timely complete the construction and/or relocation of your Restaurant, as applicable, in accordance with this Agreement, and failure to perform in accordance with such requirements is a material breach of this Agreement. We may increase this charge from time to time.

#### 5. **Equipment, Fixtures, Furniture and Signs.**

A. We shall provide you with specifications for brands and types of food and beverage preparation, dispensing, storage and display equipment, POS System, other equipment, fixtures, furniture, exterior and interior signs and decoration required for the Restaurant. Specifications may include minimum standards for performance, warranties, design and appearance and local zoning, sign and other restrictions. You may purchase or lease original and replacement equipment, fixtures, furniture, signs and decorating materials and services meeting such specifications from any source, except as we provide otherwise in this Agreement, the Confidential Operations Manual, published policies, procedures or guidelines or other written materials we may issue from time to time. If you propose to purchase or lease any item of equipment or furniture or any fixture, sign or decorating materials not theretofore approved by us as meeting our specifications, you shall submit your request in writing to us before purchasing or leasing any item and such item shall be purchased only following our written consent approving same. We will not be obligated to respond to your request, and any actions we take in response to such request will be at our sole discretion. Any such equipment, fixtures, furniture, signs and decorating materials bearing the name Subway® or other Marks will remain SIP's property even though you may have paid a third party to make the equipment, fixtures, furniture, signs or decorating materials. We have the right to physically remove any such equipment, fixtures, furniture, signs or decorating materials from the Premises if we believe it is necessary to protect the goodwill associated with the Marks.

B. You shall comply with all specifications for brands and types of food and beverage preparation, dispensing, storage and display equipment, POS System, other equipment, fixtures, furniture, exterior and interior signs and decoration for use in the Restaurant that we require from time to time.

#### 6. **Training and Operational Assistance.**

A. Before the Restaurant opens, we will train you (or your Designated Manager(s), as that term is defined in Section 10.J) on establishing and independently operating a Subway® Restaurant. The training program will be at a location we choose and may include web-based courses.

B. You, your Designated Manager(s) or your employee(s) who attend may be dismissed from the training program and this Agreement may be terminated, with no refund of your Franchise Fee (defined below), if you, your Designated Manager(s) or your employee(s) materially fail to act in accordance with our Code of Business Conduct during the training program (which will be made available to you at or before attending the training program).

C. We will train up to two (2) persons without a tuition charge, one of whom must be you or a Designated Manager, and the other person may be a second Designated Manager or other employee. You are responsible for all travel, lodging, meal and wage expenses for all who attend, and you are also responsible for initial training related tuition for any persons beyond the two (2) included persons. We may require you to replace any managers (including any of the Designated Managers) who we determine are not qualified or suitable to operate a Subway® Restaurant.

D. Each of your employees shall complete a training program as prescribed in the Confidential Operations Manual on Restaurant operations and standards only, and it will not address any terms or conditions of employment.

E. If the training program is not completed to our satisfaction, additional training may be required at your expense. If we determine that you or your Designated Managers are unable to satisfactorily complete the training program, we shall have the right to terminate this Agreement upon written notice to you.

F. We from time to time may provide and may require that previously trained and experienced franchisees or their managers or employees attend and successfully complete refresher training programs or seminars to be conducted at such locations as may be designated by us, and at your expense, including courses provided by third-parties we designate, or by a representative or Field Operation Team member; provided, however, that attendance will not be required at more than four (4) such programs in any calendar year.

## 7. **Computer System.**

A. You will use a computer-based point-of-sale system (the “**POS System**”) including software and hardware that we specify to record and report all sales and other designated business information to us. You have the sole and complete responsibility for: (a) acquiring, operating, maintaining and upgrading the POS System and any other computer hardware, software, cash register and other equipment required by us from time to time (the “**Computer Systems**”); (b) ensuring that the Computer Systems interface with our systems and those of third parties in the manner that we require from time to time; and (c) any and all consequences that may arise if the Computer Systems are not properly operated, maintained, and upgraded. You must also accept credit card and debit card payments as well as contactless and mobile device payments and participate in our gift card, loyalty, rewards and related programs at your expense. To maintain a competitive advantage in the quick service restaurant industry, you may be required to invest in and implement new technology and digital initiatives at your own expense. You acknowledge that you will be required (if permitted by local law) to enter into software or hardware license agreements and other technology programs/initiatives during the Term, including without limitation hardware-as-a-service agreements, and you will accept and consent to any such agreements, programs or initiatives electronically or as we otherwise direct.

B. You acknowledge and agree that the software you are required to use, if permitted by local law, has remote access capabilities and that we or our designee may, from time to time, remotely access your POS System and other Computer Systems in order to maintain system security, perform routine system maintenance, provide technical support, increase operational efficiency, install updates to software



programs and/or applications, or install or remove software programs and/or applications. We may also retrieve information, such as transaction data and technical data, from your POS System or other Computer Systems at any time. You will not use, offer or sell to other franchisees any software applications or other technology products or services that use the Marks or that we designate as proprietary, unless we approve in writing.

8. **Intellectual Property.**

A. You acknowledge that our affiliate, SIP, is the owner of the Marks, and your right to use the Marks is derived solely from this Agreement and is limited to the conduct of business by you pursuant to and in compliance with this Agreement and all applicable standards, specifications, and operating procedures prescribed by us from time to time during the Term. Any unauthorized use of the Marks by you shall be a breach of this Agreement and an infringement of the rights of us and SIP in and to the Marks. You acknowledge and agree that all usage of the Marks by you and any goodwill established by your use of the Marks shall inure to the exclusive benefit of SIP and us and that this Agreement does not confer any goodwill or other interests in the Marks upon you. You shall not, at any time during the Term or after its termination or expiration, contest the validity or ownership of any of the Marks or assist any other person in contesting the validity or ownership of any of the Marks. All provisions of this Agreement applicable to the Marks apply to any additional trademarks, service marks, and commercial symbols authorized for use by us after the date of this Agreement.

B. You shall not use any Mark (i) as part of any corporate or trade name, (ii) as part of any website, app, domain name, email address, social media account, user name, other online presence, other digital platform or identification of yourself in any electronic medium of any kind (“**Online Presence**”), except in accordance with our guidelines set forth in the Confidential Operations Manual or otherwise in writing by us from time to time, (iii) with any prefix, suffix, or other modifying words, terms, designs, or symbols, (iv) in any modified form, (v) in connection with the sale of any unauthorized product or service, or (vi) in any other manner not expressly authorized in writing by us, including without limitation in a manner that degrades, diminishes, or detracts from the goodwill associated with the Marks, or which, in our sole opinion, is scandalous, immoral, or satirical. You agree to give such notices of trademark and service mark registrations as we specify and to obtain such fictitious or assumed name registrations as may be required under applicable law. You may not use any Mark in advertising the transfer, sale, or other disposition of your Restaurant or an ownership interest in you without our prior written consent. You shall not use any of the Marks in any manner which has not been specified or approved by us in writing.

C. You shall immediately notify us in writing of any apparent infringement of or challenge to your use of any Mark, and of any claim by any person of any rights in any Mark or any similar trade name, trademark, or service mark of which you become aware. You shall not directly or indirectly communicate with any person other than us, SIP, and our or their counsel in connection with any such infringement, challenge, or claim. We and SIP shall have the right to take such action as we and/or SIP deem appropriate and the right to exclusively control any litigation, U.S. Patent and Trademark Office proceeding or other administrative proceeding arising out of such infringement, challenge or claim or otherwise relating to any Mark. You agree to execute any and all instruments and documents, render such assistance, and do such acts and things as may, in the opinion of our or SIP’s counsel, be necessary or advisable to protect and maintain the interests of us or SIP in any such litigation, U.S. Patent and Trademark Office proceeding, or other administrative proceeding or to otherwise protect and maintain the interests of us and SIP in the Marks.

D. We agree to indemnify you against, and to reimburse you for, all damages for which you are held liable in any proceeding in which your use of any Mark pursuant to and in compliance with this Agreement, the Confidential Operations Manual and our other written guidelines is held to constitute

trademark infringement, unfair competition or dilution, and for all costs reasonably incurred by you in the defense of any such claim or in any such proceeding in which you are named as a party, provided that you have timely notified us of such claim or proceeding and have otherwise complied with this Agreement and that we shall have the right to defend any such claim.

E. If it becomes advisable at any time for us and/or you to modify or discontinue use of any Mark, and/or use one or more additional or substitute trade names, trademarks, service marks, or other commercial symbols, you agree to comply with our directions within a reasonable time after our notice to you, and we shall have no liability or obligation whatsoever with respect to your modification or discontinuance of any Mark or expenses incurred in connection therewith.

F. In order to preserve the validity and integrity of the Marks and copyrighted material licensed herein and to assure that you are properly employing the same in the operation of the Restaurant, we or our agents shall have the right of entry and inspection of the Premises at all reasonable times and, additionally, shall have the right to observe the manner in which you are rendering your services and conducting your operations, to confer with your employees and customers, to inspect your Computer Systems (including hardware, software, security, configurations, connectivity, and data access), and to select ingredients, food and non-food products, beverages, and other items, products, materials and supplies for test of content and evaluation purposes to make certain that the services, ingredients, products, materials, equipment and operations are satisfactory and meet the quality control provisions and performance standards established by us.

G. You agree not to, and to use your best efforts to cause your parents, subsidiaries and affiliates, and your and their respective owners, officers, directors, employees, managers, agents, representatives, spouses, heirs, predecessors, successors, and assigns not to, disparage or otherwise speak or write negatively, directly or indirectly, of us or our parents, subsidiaries, and affiliates, and our and their respective current and former owners, officers, directors, employees, managers, agents, representatives, predecessors, successors, and assigns or our or their current and former franchisees, Business Developers (“BDs”, f/k/a Business Development Agent or “BDA”), developers, area developers or the Subway® brand, the System, or any other service-marked or trademarked concept of us, or which would subject the Subway® brand to ridicule, scandal, reproach, scorn, or indignity or which would negatively impact the goodwill of us, our affiliates, the Subway® brand or the Marks.

## 9. **Confidential Operations Manual.**

A. We will make available to you during the Term, in the format that we choose (electronic, hardcopy, or both), an operations manual containing mandatory specifications, standards, operating procedures and rules prescribed from time to time by us for Subway® Restaurants and information relative to other of your obligations hereunder and the operation of the Restaurant (the “**Confidential Operations Manual**”). The mandatory specifications, standards, operating procedures and rules prescribed from time to time by us for Subway® Restaurants are referred to herein as the “**System Standards**”. The Confidential Operations Manual contains our proprietary information and shall be kept confidential by you both during the Term and subsequent to the expiration or termination of the Term. The Confidential Operations Manual includes all policies, procedures, specifications, rules and guidelines that we may promulgate or revise from time to time and publish via an intranet, the internet, in other electronic media, or in other written format. We shall have the right to add to and otherwise modify the Confidential Operations Manual from time to time to reflect changes in the System Standards.

B. The Confidential Operations Manual shall at all times remain the sole property of us and any hardcopy version thereof that we may have provided to you shall promptly be returned to us upon the expiration or termination of this Agreement.

C. You shall at all times ensure that the Confidential Operations Manual is available at the Premises in a current and up-to-date manner, and in the event of any dispute as to the contents of the Confidential Operations Manual, the terms of the master copy of the Confidential Operations Manual maintained by us at our home office shall be controlling.

10. **Standards of Quality and Performance.**

A. You shall commence operation of the Restaurant not later than twelve (12) months from the Agreement Date, or as otherwise approved in writing by us. Prior to such opening, you shall have procured all necessary licenses, permits, and approvals, including but not limited to construction permits, shall have hired and trained personnel, made all leasehold improvements, and purchased initial inventory. If you for any reason fail to commence operations as herein provided, unless you are precluded from doing so by war or civil disturbance, natural disaster or organized labor dispute that precludes such timely commencement of operation, such failure shall be considered a default and we may terminate this Agreement. Once you have commenced operation of the Restaurant, you must actively and continuously operate the Restaurant during normal business hours (as we may periodically prescribe in the Confidential Operations Manual or elsewhere in writing) for the entire duration of the Term.

B. You agree to maintain (or cause to be maintained) the condition and appearance of the interior and exterior of the Premises consistent with our quality controls and standards for the image of a Subway® Restaurant as an attractive, pleasant and comfortable facility conducive to patronage and impulse buying by its customers. You agree to carry out such maintenance of the Restaurant as is from time to time required to maintain or improve the appearance and efficient operation of the Restaurant, including replacement of worn out or obsolete fixtures and signs, repair of the exterior and interior of the Restaurant and redecorating. If at any time in our business judgment the general state of repair or the appearance of the Premises or its equipment, fixtures, signs or decor does not meet our quality control and standards therefor, we shall so notify you, specifying the action to be taken by you to correct such deficiency. If you fail or refuse to initiate within thirty (30) days after receipt of such notice, and thereafter continue, a bona fide program to complete any required maintenance, we shall have the right, in addition to all other remedies, to enter upon the Premises and effect such repairs, painting, decorating or replacements of equipment, fixtures or signs on your behalf and you shall pay the entire costs thereof on demand. Your obligation to initiate and continue any required maintenance shall be suspended during any period in which such maintenance is commercially impractical due to war, civil disturbance, natural disaster, organized labor dispute or other event beyond your reasonable control.

C. You shall make no material alterations to the improvements of the Restaurant nor shall you make material replacements of or alterations to the equipment, fixtures or signs of the Restaurant without our prior written approval.

D. The Approved Location shall be used solely for the purpose of conducting a Subway® Restaurant.

E. Except if you are prohibited from selling products under applicable law or under the terms of the Restaurant lease, you agree that you will offer for sale and sell at the Restaurant all types of sandwiches, food, drinks and other products that we from time to time authorize, and that you will not offer for sale or sell at the Premises any other food product, beverage, confection or non-food product whatsoever or use the Premises for any purpose other than the operation of the Restaurant in full compliance with this Agreement. You further agree that you will participate in any gift certificate, gift card and/or loyalty card programs that we require. To the extent allowed by applicable law, you must comply with our minimum, maximum, and other pricing requirements for sandwiches and other products and services offered by the Restaurant, as well as comply with our pricing methods and procedures for in-store, curbside, delivery,

catering (including online catering), on-line/electronic and any other types of orders, including but not limited to advertising and marketing promotions.

F. From time to time, we shall provide to you in the Confidential Operations Manual or otherwise in writing a list of approved manufacturers, suppliers, and distributors and approved food and non-food products, fixtures, equipment, signs, stationery, supplies, and other items or services necessary to operate the Restaurant. Such list shall specify the manufacturer, supplier and distributor and the food and non-food products, fixtures, equipment, signs, stationery, supplies and services that we have approved to be carried or used in the System. We may revise the approved list of manufacturers, suppliers and distributors and the approved list of food and non-food products, fixtures, equipment, signs, stationery, supplies, and other materials from time to time. Such approved list shall be submitted to you in a form that we deem advisable. You must respond to the recall of any products in the manner and at the time that we specify.

G. All sandwiches, menu items, breads, meats, cheeses, ingredients, toppings, spices, mixes and other food and beverage products and materials, containers, packaging materials, other paper and plastic products, plates, cups, utensils, menus, uniforms, forms, cleaning and sanitation materials and other materials and supplies used in the operation of the Restaurant shall conform to the specifications and quality standards established by us from time to time in the Confidential Operations Manual or otherwise. Except as otherwise provided herein, you may only purchase such products that meet our specifications and quality standards from suppliers approved by us as meeting our criteria for Subway® Restaurant suppliers, such criteria and suppliers being subject to change by us from time to time. If you propose to offer for sale at the Restaurant any brand of product, or to use in the operation of the Restaurant any brand of food ingredient or other material or supply, that is not then approved by us as meeting our minimum specifications and quality standards, or to purchase any product from a supplier that is not then designated by us as an approved supplier, you shall submit your request in writing to us before purchasing or leasing any such ingredient, material or supply, and its purchase or lease may not be made by you absent our prior written consent. We will not be obligated to respond to your request, and any actions we take in response to such request will be at our sole discretion, including the assessment of a fee to compensate us for the time and resources we spend in evaluating the ingredient, material or supply. If we do not respond to your request within thirty (30) days, the request shall be deemed denied. We reserve the right from time to time to examine the facilities of any approved supplier or distributor and to conduct reasonable testing and inspection of the ingredients, materials or supplies to determine whether they meet our standards and specifications. We also reserve the right to charge fees for testing and evaluating proposed suppliers or distributors and to impose reasonable limitations on the number of approved suppliers or distributors of any product. Approval of a supplier or distributor may be conditioned on requirements relating to frequency of delivery and standards of service, including prompt attention to complaints and the ability to service and supply Subway® Restaurants within areas designated by us.

H. In addition to the specific operating standards and specifications set forth above, you agree to fully comply with the System Standards in effect from time to time as set forth in the Confidential Operations Manual or otherwise communicated to you by us in writing (including by intranet or other electronic means).

I. You shall secure and maintain in force all required licenses, permits and certificates relating to the leasing, construction, opening, and operation of the Restaurant and shall operate the Restaurant in full compliance with all applicable laws, ordinances and regulations, including without limitation all government regulations relating to occupational hazards and health, consumer protection, trade regulation, worker's compensation, unemployment insurance and withholding and payment of Federal and State income taxes and social security taxes and sales, use and property taxes. You agree to refrain from any merchandising, advertising or promotional practice that is unethical or may be injurious

to our business and/or other Subway® Restaurants or to the goodwill associated with the Marks. Upon request, you will forward to us copies of any documentation relating to these items.

J. The Restaurant shall at all times be under your direct, on-premises supervision or a trained and competent employee acting as full-time manager. In the event you operate more than one franchise, or in the event you do not devote your full time to conducting the Restaurant business, we may require you to designate one or more competent managers who have completed the training requirements to hold the position of full-time managers (each a “**Designated Manager**”) for the Restaurant. You must, upon our request, keep us informed at all times of the identity of any other employee(s) acting as manager(s) of the Restaurant. We shall make training available, as is necessary in our judgment, for all managers who you designate. We shall provide such training at the then-current published rates. You agree that you will at all times faithfully, honestly and diligently perform your obligations hereunder and that you will not engage in any other business or activities that, in our judgment, will conflict with your obligations hereunder.

K. You will be solely responsible for all costs of building and operating the Restaurant, including, but not limited to, construction costs and permits, equipment, furniture, fixtures, signs, advertising, insurance, food products, labor, utilities, rent, fees, customs, stamp duty, other duties, governmental registrations, sales tax and other taxes. You must register to collect and pay sales taxes before you open the Restaurant, and you must maintain these registrations during the Term. You shall promptly pay when due all taxes levied or assessed on your Restaurant operation, including, without limitation, unemployment and sales taxes, and all accounts and other indebtedness of every kind that you incur in the operation of the Restaurant. You shall promptly pay to us the amount equal to all taxes levied or assessed, including, but not limited to, sales taxes, use taxes, withholding taxes, excise taxes, personal property taxes, intangible property taxes, gross receipt taxes, taxes on royalties (including without limitation the Franchise Fee, Royalty Fee and Advertising Contributions), any similar taxes or levies imposed upon, or required to be collected or paid by us by reason of the furnishing of products, intangible property (including trademarks and trade names), or service by us to you through the sale, license or lease of property or property rights provided by this Agreement. The foregoing does not include tax on your net income. You will, at your sole discretion, recruit, hire, terminate, discipline and supervise all Restaurant employees, set pay rates, and pay all wages and related amounts, including any employment benefits, unemployment insurance, withholding taxes or other sums. You will reimburse us for any such costs that we must pay in connection with your operation of the Restaurant.

L. You and your owners represent and warrant to us that all statements, documents, materials, and information submitted to us, including the application for the rights granted by this Agreement are true, correct and complete in all material respects, and there have been no material omissions. You and your owners agree to comply with any and all laws, regulations, Executive Orders or otherwise of any kind, including those relating to anti-terrorist activities, such as, without limitation Executive Order 13224 and related U.S. Treasury and other regulations. You confirm that you and your owners, officers and directors are not listed on the Annex to Executive Order 13224 (or any subsequent or related order) and you agree not to hire any person so listed or have any dealing with a person so listed (the Annex is currently available at [www.treasury.gov](http://www.treasury.gov)). You are solely responsible for ascertaining the actions that must be taken to comply with such laws, orders and/or regulations.

M. You must implement all administrative, physical and technical safeguards necessary to protect any information that can be used to identify an individual, including without limitation names, addresses, telephone numbers, e-mail addresses, employee identification numbers, signatures, passwords, financial information, credit card information, biometric or health data, government-issued identification numbers and credit report information (“**Personal Information**”) in accordance with applicable laws and industry best practices. Without limiting the foregoing, you must comply with the Payment Card Industry Data Security Standard (commonly known as “**PCI Compliance**” or “**PCI-DSS**”), and any successor

thereto. It is entirely your responsibility (even if we provide you any assistance or guidance in that regard) to confirm that the safeguards you use to protect Personal Information comply with all applicable laws and industry best practices related to the collection, access, use, storage, disposal and disclosure of Personal Information. If you become aware of a suspected or actual breach of security or unauthorized access involving Personal Information, you will notify us immediately and specify the extent to which Personal Information was compromised or disclosed.

N. You acknowledge and agree that the foregoing standards of quality and performance are reasonable and necessary to preserve the identity, reputation, value and goodwill of the System. In the event that any cash rebates, mark ups, volume discounts, concessions, advertising allowances, or discount bonuses (collectively “**Rebates**”), whether by way of cash, kind or credit, are available to or received by us and/or our affiliates from any third party, whether or not on account of purchases made (i) by us for our own account or for your account, or franchisees generally; or (ii) by you directly for your own account, we and/or our affiliates shall be entitled to retain the whole of the amount or any part of such Rebates. You acknowledge and agree that we and/or our affiliates have the right to realize a profit on any goods or services that we and/or our affiliates supply to you.

#### 11. **Delivery Services.**

A. You must provide delivery services in compliance with the Confidential Operations Manual and as we otherwise specify in writing from time to time. We may authorize you to provide delivery services directly to end user customers, through approved third-party delivery service providers (each a “**Third-Party Delivery Provider**”) or through such other delivery methods as we approve in advance in writing.

B. You will not receive any exclusive or protected delivery area around your Restaurant for engaging in delivery or sale for delivery of sandwiches and other food products (“**Delivery Activities**”). We may establish from time to time geographic areas within which you may perform Delivery Activities (your “**Delivery Area**”). We may restrict where you may engage in Delivery Activities, and we may designate one or more Third-Party Delivery Providers as the sole or designated Third-Party Delivery Provider(s) and require you to contract with and comply with your agreements with them. We may require you to direct customers for Delivery Services outside of your Delivery Area to other Subway® Restaurants or decline to sell sandwiches and other food products to them. We may permit Third-Party Delivery Providers to direct and allocate Delivery Activities among delivery service areas they or we may designate. Because of the evolving nature of the food to-go and delivery service sector, these standards and policies for Delivery Activities may change and evolve at any time. We will not be liable for any reduction in your sales or profits as a result of these Delivery Activities or for engaging in Delivery Activities.

C. You must comply with all laws at all times in offering Delivery Activities, including, but not limited to, obtaining and maintaining all required permits, licenses, consents and waivers required by any laws. You also agree to comply fully with the standards for third-party ordering and delivery services as established by us from time to time, including, but not limited to: using such food containers, thermal bags or other storage devices we may designate to the Third-Party Delivery Provider or you; providing such amount of additional condiments, napkins and utensils as we deem appropriate; sealing the delivery bags with the appropriate tamper-evident sticker or other approved methods; and ensuring the food safety, quality and temperature maintenance of sandwiches and other food products. You are solely responsible for maintaining adequate insurance to cover any liability that may arise from the use of Third-Party Delivery Providers (or other delivery methods) for Delivery Activities from your Restaurant and comply with our requirements for such insurance.

D. Unless approved in advance in writing by us, you will not: (a) advertise, promote or make any media statements about any Third-Party Delivery Provider; or (b) purport to authorize or consent to any Third-Party Delivery Provider to advertise or promote its own products or services using any of the Marks.

E. We reserve the right to periodically designate Third-Party Delivery Providers in our sole judgment. If you want to use a Third-Party Delivery Provider that we have not yet approved, you must first submit the name of such proposed Third-Party Delivery Provider and other sufficient information for us to evaluate whether the Third-Party Delivery Provider meets our criteria. We may condition our approval of a Third-Party Delivery Provider on such provider agreeing to provide periodic delivery sales reports directly to us and such other requirements relating to reliability, consistency, standards of service (including prompt attention to complaints) and/or other criteria, and may not use the Third-Party Delivery Provider absent our written consent. We may receive fees from Third-Party Delivery Providers in return for designating them as approved or designated for Subway® Restaurants and may negotiate with them for our benefit or that of Subway® Restaurants. We reserve the right periodically to revoke our approval of any Third-Party Delivery Provider that does not continue to meet our criteria. Notwithstanding the foregoing, you agree that we may limit the number of Third-Party Delivery Providers with whom you may deal, designate Third-Party Delivery Providers that you must use, and/or refuse any of your requests for any reason, including if we have already designated an exclusive Third-Party Delivery Provider for the System or if we believe that doing so is in the best interests of the System.

F. You agree to grant us access to, or otherwise collect and report in the form and manner desired by us, all operational, financial and other information concerning the Delivery Activities provided from your Restaurant, including, but not limited to, all Gross Sales, transactions and guest count data, product mix, service time data and financial results. We will have permission to access Gross Sales, guest count, and other operational data, including, without limitation, staffing and customer satisfaction data from the relevant Third-Party Delivery Provider and your Restaurant.

G. You may not establish “ghost kitchens” (separate facilities for food preparation, typically for preparation of delivery orders) without our prior, written approval, and if we grant such approval then you must comply with any and all guidelines that we may establish and modify from time to time.

12. **Modification of the System.** You recognize and agree that from time to time we may change or modify the System, including the adoption and use of new or modified trade names, trademarks, service marks or copyrighted materials, new menu items, new products, new equipment or new techniques and that you will accept, use and display for the purpose of this Agreement any such changes in the System, as if they were part of this Agreement at the time of execution hereof. Within the timeframes that we may reasonably require, you will make such expenditures as such changes or modifications in the System as we may reasonably require, including but not limited to repairs, upgrades and remodels. You shall not change, modify or alter in any way the System without our prior written consent. You will be provided with reasonable notice of any material updates or changes to the System or the Confidential Operations Manual.

13. **Fees and Contributions.**

A. **Franchise Fee.** When you sign this Agreement, you will pay us the fee(s) (the “**Franchise Fee**”) indicated in the Key Contract Data at the beginning of this Agreement, which shall be deemed fully earned by us and shall be nonrefundable upon execution of this Agreement (except as otherwise expressly provided in this Agreement) as consideration for expenses incurred by us in furnishing assistance and services to you and for our lost or deferred opportunity to sell a franchise to others. If you or your affiliate are an existing Subway® franchisee, you represent that your other Subway® Restaurant(s) is/are in substantial compliance with the Operations Manual and there are no material defaults under the franchise

agreement(s) governing the operation of such Subway® Restaurant(s). If any of the aforesaid representations are not true when the Restaurant opens (based upon the most recent restaurant evaluation), you agree to pay us an additional \$7,500.

B. **Royalty Fee.** You shall pay to us without offset, credit or deduction of any nature unless otherwise permitted by us in writing, so long as this Agreement shall be in effect, a royalty fee equal to eight percent (8%) of Gross Sales of the Restaurant on a weekly basis or other periodic basis that we may determine from time to time (the “**Royalty Fee**”).

C. **Advertising Contributions.** You shall pay without offset, credit or deduction of any nature, to us, so long as this Agreement shall be in effect, advertising contributions equal to four and one-half percent (4.5%) of Gross Sales of the Restaurant on a weekly basis or other periodic basis that we may determine from time to time (“**Advertising Contributions**”).

D. **Restaurant Excellence Visits.** We or a third-party that we authorize will conduct periodic “**Restaurant Excellence Visits**” as set forth in the Confidential Operations Manual or otherwise in writing. We will not charge you for these Restaurant Excellence Visits. However, if you receive a “Fail” score (as determined by us or the third-party conducting the Restaurant Excellence Visit), you will be required to pay a fee of \$136.59 (the “**Revisit Fee**”) for a subsequent Restaurant Excellence Visit (a “**Revisit**”). You will receive a Revisit until you achieve a score of “Pass”, and you will pay the Revisit Fee for each Revisit. The Revisit Fee is subject to increase by 3% per year. Effective January 1, 2025, the Revisit Fee will increase to \$140.69 per revisit (subject to increase by 3% per year).

E. **Restaurant Technology Fee; Digital Technology Fee.** You will pay us a “**Restaurant Technology Fee**” for the Software of \$75 per month, payable per Restaurant. This cost covers development and maintenance of the Software for each POS system terminal in the Restaurant as well as other restaurant technology. We will charge this fee to your pre-authorized account with us. We reserve the right to increase this fee at any time without notice to you. In addition to the Restaurant Technology Fee, we reserve the right to charge in the future a “**Digital Technology Fee**” to cover our costs of development, infrastructure and support of programs including our Subway® App, Online Ordering, Third-Party Delivery platform support, Digital Menu Boards and Social Media Platforms.

F. **Legacy Support Fee.** To cover our costs related to any non-compliance, you must pay to us or our affiliate the “**Legacy Support Fee**” if you do not comply with our technology standards and specifications, fail to return hardware, fail to upgrade systems, fail to allow access in a timely manner, install unauthorized software, or attempt to hack or circumvent our software, all as provided in this Agreement, any other agreement between you, on the one hand, and us or our affiliate on the other hand, or otherwise as set forth in the Confidential Operations Manual or otherwise in writing. The Legacy Support Fee is currently \$200 for each month that you are not in compliance with any of the foregoing. We reserve the right to increase the Legacy Support Fee at any time without notice to you.

G. **Digital Menu Boards Hardware-as-a-Service Fee.** You will pay us a monthly fee for our Digital Menu Board Hardware-as-a-Service (“**DMB HaaS**”) program, currently \$155 per month. DMB HaaS includes service, installation, maintenance and help-desk support for digital menu boards in your Restaurant. We reserve the right to increase the DMB HaaS fee at any time without notice to you.

H. **Payment Terms.** The following terms and conditions apply to all payments due to us from you:

1. On or before Thursday at 3:00 p.m. Eastern Time of each week (or such other day and time as prescribed by us from time to time), you will submit to us in the format that we require



a correct statement of the Gross Sales of the Restaurant for the preceding week ending Tuesday (or such other day as prescribed by us from time to time). Such Gross Sales statement shall be submitted through our designated control system, using approved POS System hardware and software, to the location we designate. Each weekly statement (or other periodic statement that we designate) of Gross Sales shall be accompanied by the Royalty Fee and Advertising Contributions payment based on the Gross Sales reported in the statement so submitted. You will make available to us for reasonable inspection at reasonable times and through reasonable means determined by us (including electronic), all original books and records (electronic and hard copy) that we may deem necessary to ascertain the Gross Sales of the Restaurant.

2. The term “**Gross Sales**” as used herein, shall mean and include the aggregate amount of all sales of food products, beverages and other merchandise, products and services of every kind or nature sold from, at or in connection with the Restaurant or arising out of the operation or conduct of business by the Restaurant, less any customer refunds up to the amount of the sales price and excluding all sales, use or service taxes collected and paid to the appropriate taxing authority. “**Gross Sales**” shall include: (a) all amounts redeemed from gift certificates, gift cards or similar media, and sales made through alternative platforms, (b) all insurance proceeds received by you for loss of business due to a casualty or other event at the Restaurant, and (c) the fair market value of any services or products received by you in barter or exchange for your services or products.

3. All amounts you owe under this Agreement or any other Franchise Agreement, Sublease or other agreement that you have with us or any of our affiliates must be paid through electronic funds transfer in the manner we designate, unless we specify otherwise. These amounts include Royalty Fees, Advertising Contributions, interest, late fees, and any and all other charges that you owe. Before the Restaurant opens, you will sign and deliver to us appropriate electronic funds transfer preauthorized draft forms (or forms serving the same purpose) for the Restaurant's checking account (the “**Pre-authorized Account**”). Upon our request, you agree to sign any additional documents we require to authorize us and our affiliates to debit your Pre-authorized Account. You hereby authorize us and our affiliates to debit your Pre-authorized Account for the Royalty Fees, Advertising Contributions, amounts due for purchases by you from us or our affiliates, and all other amounts due us or our affiliates under this Agreement, under any other agreement with us or our affiliate, or otherwise. You agree to ensure that funds are available in the Pre-authorized Account to cover our withdrawals. In certain circumstances, you will also authorize us to withdraw money for fees or payments that we paid, pay or will pay to a third party, including without limitation your landlord or licensor, on your behalf in connection with the Restaurant.

4. If you fail to submit the weekly (or other periodic) Gross Sales statements, we will estimate your Royalty Fee and Advertising Contribution by using a Gross Sales figure that is equal to the average weekly (or other periodic) Gross Sales of your Restaurant for the previous eight (8) weeks, increasing by 10% for each 3-week period that such statements remain unsubmitted. If the amounts that we debit from your Pre-authorized Account are less than the amounts you actually owe us (once we have determined the Restaurant's true and correct Gross Sales), we will debit your Pre-authorized Account for the balance on the day we specify. If the amounts that we debit from your Pre-authorized Account are greater than the amounts you actually owe us, we will credit the excess against the amounts we otherwise would debit from your Pre-authorized Account on the next payment date.

5. If your payment of Royalty Fees, Advertising Contributions, or other charges that you owe us is more than one week late, you will pay us interest at a rate of twelve percent (12%) (or the maximum rate allowed by the law where the Restaurant is located) per annum on any

Royalty Fees, Advertising Contributions, or other charges you will owe us under this Agreement. If permitted by local law, we may also charge you a late fee equal to ten percent (10%) (or the maximum rate allowed by law) per annum on all past due accounts to cover our banking, administrative, and accounting costs. In the event that any late charge, interest rate, or other payment provided herein exceeds the maximum applicable charge legally allowed, such late charge, interest rate, or other payment shall be reduced to the maximum legal charge, rate, or amount. You acknowledge that this sub-section shall not constitute agreement by us or our affiliates to accept such payments after same are due or a commitment by us to extend credit to, or otherwise finance your operation of, the Restaurant. Further, you acknowledge that your failure to pay all amounts when due shall constitute grounds for termination of this Agreement, as provided herein. You must pay us a sum of Fifty Dollars (\$50) if you default on payments because you change banks without notice. You must pay us a sum of Twenty Dollars (\$20) if your payments to us are unsuccessful due to insufficient funds in your pre-authorized account.

6. Notwithstanding any designation by you, we shall have the right to apply any payments by you to any past due indebtedness of you for Royalty Fees, Advertising Contributions, purchases from us and our affiliates, interest, late fees, and other charges that you owe, or any other indebtedness. You shall be responsible for and shall pay to us (or reimburse us for the payment of) upon demand any tax assessed (excluding tax on our net income) on or measured by the amount of Royalty Fees or any other amounts paid to us under this Agreement.

14. **Advertising.** Recognizing the value of advertising and the importance of the standardization of advertising and promotion to the furtherance of the goodwill and the public image of Subway<sup>®</sup> Restaurants, you agree as follows:

A. All advertising and marketing materials, including, but not limited to, newspapers, radio and television advertising, advertising through an Online Presence including internet, social media, electronic mail or other similar electronic or digital medium, and specialty and novelty items, signs, boxes, napkins, bags and wrapping papers, will be compliant with the requirements set forth by us in the Confidential Operations Manual or through other written means, or will otherwise be submitted to us or our designee, for our prior approval. In the event written approval of said advertising and promotional materials is not given by us to you within twenty (20) days from the date such materials are received by us, said materials shall be deemed disapproved. You must participate in, and comply with the requirements of, any sales, marketing, advertising, and promotional programs we implement, and you must use only the materials and media for these programs that we designate or otherwise expressly approve. Information you collect about customers, including through an Online Presence or at the Restaurant, may be subject to requirements set forth in the Confidential Operations Manual or otherwise in writing by us. You will not place "For Sale" or similar signs at or in the general vicinity of the Restaurant or use any words in any advertising that identify the business offered for sale as a Subway<sup>®</sup> Restaurant, nor will you allow any vendor or agent of yours to do so. You will always indicate your status as an independent franchise operator to others and on any document or information released by you in connection with the Restaurant. You will display the following notice (subject to modification by us from time to time) in a prominent place at the Restaurant: "The Subway<sup>®</sup> trademarks are owned by Subway IP LLC and the independent franchise operator of this restaurant is a licensed user of such trademarks."

B. You specifically acknowledge and agree that any Online Presence shall be deemed "advertising" under this Agreement, and will be subject to, among other things, our written approval. In connection with any Online Presence, you agree to the following:

1. Before establishing the Online Presence, you shall submit to us a sample of the Online Presence content, format and other information in the form and manner we may reasonably require.

2. You shall not establish or use the Online Presence without our prior written approval.

3. In addition to any other applicable requirements, you shall comply with our standards and specifications for an Online Presence as prescribed by us in the Confidential Operations Manual or otherwise in writing. If required by us, you shall establish your Online Presence as part of our Online Presence and/or establish electronic links to our Online Presence.

4. If you propose any material revision to the Online Presence or any of the information contained in the Online Presence, you shall submit each such revision to us for our prior written approval.

C. You may utilize social media accounts (such as Facebook<sup>®</sup> or Twitter<sup>®</sup>) or other Online Presences only if approved by us in writing. If we approve the use of any Online Presence, you will develop and maintain such Online Presence only in accordance with our guidelines, including our guidelines for posting any messages or commentary. We may at any time revoke your rights to use any Online Presence or require that you obtain our approval of any message that you intend to post prior to posting. We will own the rights to each Online Presence. At our request, you agree to grant us access to each such Online Presence, and to take whatever action (including signing assignment or other documents) we request to evidence our ownership of such Online Presence, or to help us obtain exclusive rights in such Online Presence.

D. We will deposit the Advertising Contributions into the Subway Franchisee Advertising Fund Trust (“SFAFT”) or such other marketing fund(s) as we shall designate from time to time. You acknowledge Advertising Contributions will not necessarily benefit franchisees in any area in proportion to the amounts they paid. We or our designee may negotiate programs and advertising contributions with suppliers and specify that these advertising contributions be placed into a fund to be spent on advertising and related expenses for the benefit of franchisees. Except as provided herein, such payments shall be made in addition to and exclusive of any sums that you may be required to spend on local advertising and promotion. The Advertising Contributions shall be used by us or our designee, as follows:

1. We shall direct all advertising programs and have the right to determine the creative concepts, materials and media used in such programs and the placement and allocation thereof. You agree and acknowledge that the advertising programs are intended to maximize general public recognition and acceptance of the Marks, patronage of Subway<sup>®</sup> Restaurants and the Subway<sup>®</sup> brand and System generally, and that we and our designee undertake no obligation to make expenditures for you that are equivalent or proportionate to your Advertising Contributions, or to ensure that any particular franchisee benefits directly or pro rata from the placement of advertising. We or SFAFT may create, modify or abolish franchisee advisory boards or councils from time to time that serve solely in an advisory capacity with respect to the advertising programs that we direct.

2. We shall, for each of our company-owned and affiliate-owned Subway<sup>®</sup> Restaurants, make (or cause to be made) advertising contributions equivalent to the Advertising Contributions required of franchisees within the System.

3. You agree that the funds may be used to meet any and all costs of maintaining, administering, directing and preparing advertising (including, without limitation, the cost of preparing and conducting television, Online Presence, radio, magazine and newspaper advertising campaigns, loyalty programs, digital technological platforms and enhancements and other public relations activities; employing advertising agencies to assist therein; providing promotional brochures and other marketing materials to franchisees in the System); maintaining and updating Online Presences for Subway® Restaurants; and developing and maintaining application software designed to run on computers and similar devices, including tablets, smartphones and other mobile devices, as well as any evolutions or “next generations” of any such devices. All sums paid by you as Advertising Contributions shall be maintained in one or more separate accounts that contain only Advertising Contributions and other sums to be used for advertising, and such sums shall not be used to defray any of our general operating expenses, except for such administrative costs and overhead, if any, as we or our affiliates may incur in activities reasonably related to the administration or direction of advertising programs including, without limitation, conducting marketing research, preparing marketing and advertising materials, and collecting and accounting for assessments for advertising.

4. It is anticipated that all Advertising Contributions shall be expended for advertising and promotional purposes during our fiscal year within which contributions are made. If, however, excess amounts remain at the end of such fiscal year, all expenditures in the following fiscal year(s) shall be made first out of any current interest or other earnings, next out of any accumulated earnings, and finally from principal.

5. We may terminate advertising accounts at any time but will not do so until all monies in them have been expended for advertising and promotion purposes or have been transferred to one or more other accounts used for advertising.

6. An accounting of our use of Advertising Contributions shall be prepared annually and shall be made available to you upon request. We reserve the right, at our option, to require that such annual accounting include an audit prepared by an independent certified public accountant selected by us, with such preparation to be paid for out of Advertising Contributions.

15. **Confidential Information.**

A. We and our affiliates possess (and may continue to develop and acquire) certain confidential information, some of which constitutes trade secrets under applicable law (the “**Confidential Information**”), relating to developing and operating Subway® Restaurants, whether or not marked confidential, including (without limitation): (1) site selection criteria; (2) training and operations materials and manuals, including, without limitation, recipes, product formulas, drawings, blueprints, reproductions, data, franchise agreements, and the Confidential Operations Manual; (3) the System Standards and other methods, formats, specifications, standards, systems, procedures, devices, techniques, sales and marketing techniques, business plans, methods and strategies, knowledge, and experience used in developing, promoting and operating Subway® Restaurants, business information related to franchisees, pricing policies; (4) market research and plans, creative materials, media schedules, promotional, marketing and advertising programs for Subway® Restaurants, organizational structure, financial information; (5) knowledge of specifications for, and suppliers of, operating assets and other products and supplies; (6) supplier and vendor lists; (7) any computer software or similar technology that is proprietary to us, our affiliates, or the System, including, without limitation, digital passwords and identifications and any source code of, and data, reports, and other printed materials generated by, the software or similar technology; (8) content published over internal communication platforms; (9) knowledge of the operating results and financial performance of Subway® Restaurants, other than your Restaurant; (10) customer lists and related

data; and (11) all information we or our affiliates designate as confidential. The following shall not constitute Confidential Information: (i) information that you can demonstrate came to your attention prior to disclosure thereof by us; (ii) information that, at the time of disclosure by us to you, had become a part of the public domain, through publication or communication by others; or (iii) information that, after disclosure to you by us, becomes a part of the public domain, through publication or communication by others through no fault of you. Confidential Information may be provided to you by us, our affiliates, BDs, service providers, or franchisees, or from agents of us or our affiliates. Confidential Information will remain our property or our affiliates' property.

B. All Confidential Information furnished to you by us or on our behalf, whether orally or by means of written material (i) shall be deemed proprietary, (ii) shall be held by you in strict confidence, (iii) shall not be copied, disclosed or revealed to or shared with any other person except to your employees or contractors who have a need to know such Confidential Information for purposes of this Agreement and who are under a duty of confidentiality no less restrictive than your obligations hereunder, or to individuals or entities specifically authorized by us in advance, and (iv) shall not be used in connection with any other business or capacity. You will not acquire any interest in Confidential Information other than the right to use it as we specify in operating your Restaurant during the Term. You agree to protect the Confidential Information from unauthorized use, access or disclosure. We may require you to have your employees and contractors execute individual undertakings and shall have the right to regulate the form of and to be a party to or third-party beneficiary under any such agreements. You acknowledge that any form of non-disclosure and non-competition agreement that we require you to use, provide to you, or regulate the terms of, may or may not be enforceable in a particular jurisdiction. You agree that you are solely responsible for obtaining your own professional advice with respect to the adequacy of the terms and provisions of any confidentiality and non-compete agreement that your employees, agents and independent contractors sign.

C. You acknowledge and agree that, as between us and you, we are the sole owner of all right, title, and interest in and to the System and any Confidential Information. All improvements, developments, derivative works, enhancements, or modifications to the System and any Confidential Information, ideas, slogans, marketing plans, advertising material, concepts, drawings, techniques, inventions (including any resulting patent rights), innovations, trademarks, trade secrets, copyrights, works of authorship, and any other protectable or proprietary interest in any similar intangible asset, relating to a Subway<sup>®</sup> Restaurant (collectively, "**Innovations**") made or created by you, your employees or your contractors, whether developed separately or in conjunction with us, shall be owned solely by us. You represent, warrant, and covenant that your employees and contractors are bound by written agreements assigning all rights in and to any Innovations developed or created by them to you. To the extent that you, your employees or your contractors are deemed to have any interest in such Innovations, you hereby agree to assign, and do assign, all right, title and interest in and to such Innovations to us. To that end, you shall execute, verify, and deliver such documents (including, without limitation, assignments) and perform such other acts (including appearances as a witness) as we may reasonably request for use in applying for, obtaining, perfecting, evidencing, sustaining, and enforcing such ownership rights in and to the Innovations, and the assignment thereof. Your obligation to assist us with respect to such ownership rights shall continue beyond the expiration or termination of this Agreement. In the event we are unable for any reason, after reasonable effort, to secure your signature on any document needed in connection with the actions specified in this Section, you hereby irrevocably designate and appoint us and our duly authorized officers and agents as your agent and attorney in fact, which appointment is coupled with an interest and is irrevocable, to act for and on your behalf to execute, verify, and file any such documents and to do all other lawfully permitted acts to further the purposes of this Section with the same legal force and effect as if executed by you. The obligations of this Section shall survive any expiration or termination of this Agreement.

D. Due to the special and unique nature of our Confidential Information, the Marks, and Confidential Operations Manual, you hereby agree and acknowledge that we shall be entitled to immediate

equitable remedies, including but not limited to, restraining orders and injunctive relief in order to safeguard such proprietary, confidential, unique, and special information and that money damages alone would be an insufficient remedy with which to compensate us for any breach of the related terms of this Agreement.

E. Upon our request, you will promptly return all tangible Confidential Information, including any reproductions and copies. In the event that you are requested or required to disclose any part of the Confidential Information in connection with a legal proceeding, investigation or other similar process, you shall provide us with prompt written notice of any such request or requirement so that we may seek a protective order or other appropriate remedy and/or waive compliance with the provisions of this Section. If, in the absence of a protective order or other remedy or waiver, you are legally compelled to disclose Confidential Information to any tribunal, you may disclose to such tribunal only that portion of Confidential Information which your legal counsel advises that you are legally required to disclose without any liability under this Section.

#### 16. **Accounting and Records.**

A. You shall establish and maintain a bookkeeping, accounting and record keeping system conforming to the requirements prescribed by us, for the purpose of keeping, and making available to us upon our written request, complete business records exclusively for the Restaurant for the current year and for the immediate past three (3) years, including cash register/POS data, control sheets, weekly inventory and sales reports, deposit slips, business and personal bank statements, canceled checks, sales and purchase records, business and personal tax returns, Schedule K-1 forms, cash receipts journals, cash disbursements journals, payroll registers, general ledgers, financial statements, profit and loss statements, balance sheets, and any other similar records and information we may request. These records must be separate from the records kept for any other business in which you have an interest.

B. You shall submit to us such periodic financial and other reports, forms and records as specified, and in the manner and at the time as specified in the Confidential Operations Manual or otherwise in writing.

C. You shall record all sales on the POS System or other electronic cash registers approved by us or on such other types of equipment as may be designated by us in the Confidential Operations Manual or otherwise in writing. You agree that we shall have the right to require you to utilize the computer-based POS System cash registers that are fully compatible with any program(s) or system(s) that we, in our direction, may employ. All Gross Sales and all sales information shall be recorded on such equipment. We shall at all times have real-time and full access to all of your data, system and related information by such means as we may determine from time to time, including without limitation direct access in person, or access by electronic means.

D. You agree that we will have the right to examine your books, records and any electronic data necessary to perform an independent audit or other analysis. You also grant us permission to examine, without prior notice to you, all records of your purchases from a supplier, and you authorize such suppliers to release your purchase records to us at such times and places as we request. You will allow us and our representatives, including without limitation our BDs and their representatives, to conduct an audit, review your business operations and records, including POS System reports, perform audio and visual recordings to the extent permitted by law, and otherwise access all areas of the Restaurant without prior notice at any time you or your employees are on the Premises. Upon our written request, you will make photocopies or electronic copies of all documentation or electronic data that we request and forward them to us or our representatives as we designate. We will reimburse you for the reasonable cost of copying this information. If we notified you in writing of an audit at least five (5) days in advance and you fail to produce your books and records at the time of the audit, you will be responsible for all costs we incur, including, without

limitation, the charges of any independent accountant, the compensation of our employees or representatives, and attorneys' fees.

E. We shall have the right, at any time, to audit, or have an independent audit made, of your books. If we or an independent auditor determine, after conducting an audit, that you under-reported Gross Sales by more than two percent (2%) of your reported Gross Sales, you will pay us the Royalty Fees, Advertising Contributions and other charges due on the Gross Sales that were not reported, plus all costs associated with conducting the audit and collecting the unpaid amounts, including without limitation mediation and arbitration fees, court costs, lawyers' fees, accountants' and other professionals' fees, management preparation time, witness fees, and travel expenses, plus interest and late fees (the "**Overdue Amount**"). If you fail to submit all of your information to be audited, we may estimate your sales and charge the Overdue Amount based upon the estimate. The foregoing remedies shall be in addition to any other remedies we may have.

F. At any time during the Term, you authorize us to conduct credit checks or investigative background searches on you which may reveal information about your business experience, educational background, criminal record, civil judgments, property ownership, liens, associations with other individuals, creditworthiness, and job performance.

17. **Corporation, Limited Liability Company or Partnership Franchisee.**

A. **Corporate Franchisee.** Except as otherwise approved by us in writing, if you are a corporation, you shall (i) confine your activities, and your governing documents shall at all times provide that your activities are confined, exclusively to operating one or more Subway<sup>®</sup> Restaurants; (ii) furnish us with your articles of incorporation and bylaws as well as such other documents that we may reasonably request, including the Owner's Guaranty and Assumption of Franchisee Obligations, attached as **Exhibit A**, executed by all current beneficial owners of any class of voting stock; (iii) maintain stop transfer instructions on your records against the transfer of any equity securities and only issue securities upon the face of which a legend, in a form satisfactory to us, appears which references the transfer restrictions imposed by this Agreement; (iv) not issue any voting securities or securities convertible into voting securities without our prior written approval, which approval shall be conditioned on, among other things, the new shareholder(s)'s (and all new beneficial owners') execution of an Owner's Guaranty and Assumption of Franchisee Obligations, attached as **Exhibit A**; and (v) maintain a current list of all owners of record and all beneficial owners of any class of voting stock and furnish the list to us upon request. For the avoidance of doubt, the governing documents of all parent or holding entities are also at all times subject to our review and must at all times be consistent with the foregoing guidelines and restrictions.

B. **Limited Liability Company Franchisee.** If you are a limited liability company, you shall: (i) confine your activities, and your governing documents shall at all times provide that your activities are confined, exclusively to operating one or more Subway<sup>®</sup> Restaurants; (ii) furnish us with your articles of organization and operating agreement, as well as such other documents as we may reasonably request, and any amendments thereto; (iii) prepare and furnish to us, upon request, a current list of all members and managers; (iv) maintain stop transfer instructions on your records against the transfer of any equity securities and only issue securities which bear a legend, in a form satisfactory to us, which references the transfer restrictions imposed by this Agreement; and (v) deliver to us the Owner's Guaranty and Assumption of Franchisee Obligations, attached as **Exhibit A**, executed by each member and each owner of any beneficial interest in you. For the avoidance of doubt, the governing documents of all parent or holding entities are also at all times subject to our review and must at all times be consistent with the foregoing guidelines and restrictions.

C. **Partnership Franchisee.** If you are a partnership, you shall: (i) confine your activities exclusively to operating one or more Subway® Restaurants; (ii) furnish us with your partnership agreement, as well as such other documents as we may reasonably request and any amendments thereto; (iii) furnish to us, upon request, a current list of all general and limited partners; and (iv) deliver to us the Owner's Guaranty and Assumption of Franchisee Obligations, attached as **Exhibit A**, executed by each general partner and each owner of any beneficial interest in such general partner. For the avoidance of doubt, the governing documents of all parent or holding entities are also at all times subject to our review and must at all times be consistent with the foregoing guidelines and restrictions.

18. **Transferability of Interest.**

A. **By Franchisor/Delegation of Duties.** This Agreement is fully assignable by us and shall inure to the benefit of any assignee or other legal successor to the interests of us herein. To the extent that the purchaser or transferee shall assume our covenants and obligations under this Agreement, we shall thereupon and without further agreement, be freed and relieved of all liability with respect to such covenants and obligations. From time to time, we shall have the right to delegate the performance of any or all of our obligations and duties hereunder to third parties, whether the same are our agents or independent contractors that we have contracted with to provide such services. You agree in advance to any such delegation by us of any portion or all of our rights and obligations hereunder.

B. **Consent of Franchisor Required.**

1. The rights granted hereunder are personal to you. Accordingly, neither this Agreement, any rights under this Agreement, including specifically any right to use our intellectual property (including the Marks) as described in Section 8 above, the Restaurant owned by you nor any part of the ownership of you may be assigned or transferred by you or your owner(s) without our prior written consent, and any such assignment or transfer, or attempted assignment or transfer, without such consent shall constitute a breach hereof and shall convey no rights to or interests in this Agreement, the Restaurant owned by you or the ownership of you. Notwithstanding anything herein to the contrary, if a Bankruptcy Event (as defined below) occurs, then our consent to any assignment or transfer hereunder in connection with or during such Bankruptcy Event, shall be made in our sole and absolute discretion, and shall apply for all purposes, including in connection with any proposed assumption or assignment of this Agreement under 11 U.S.C. §365 or any successor or related statutes and regulations.

2. As used in this Agreement, the term "transfer" shall mean and include the voluntary, involuntary, direct or indirect assignment, sale, gift, pledge or other transfer by you or your owners of any interest in any of: (1) this Agreement; (2) the ownership of you, (3) the Restaurant owned by you, or (4) substantially all of the assets of the Restaurant. An assignment, sale or other transfer shall include any of the following events: (1) the transfer of ownership of capital stock, voting stock (or security convertible to voting stock) or partnership interest; (2) merger or consolidation or issuance of additional securities representing an ownership interest in you; (3) transfer of an interest in you, this Agreement or the Restaurant owned by you in a divorce, insolvency, corporate or partnership dissolution proceeding or otherwise by operation of law; or (4) transfer of an interest in this Agreement, the Restaurant owned by you or an ownership interest of you in the event of the death of you or any of your owners, by will, declaration of or transfer in trust, or under the laws of intestate succession. For the avoidance of doubt, you may not pledge a security or other interest in this Agreement or in the proceeds of a sale of this Agreement or the assets of the Restaurant to any lender without our prior written consent.



3. You may not use or authorize the use of any Mark in advertising the transfer or other disposition of your Restaurant or of any ownership in you without our prior written consent. You shall not use or authorize the use of, and no third party shall on its behalf use, any written materials to advertise or promote the transfer of your Restaurant or of any ownership interest in you without our prior written approval of such materials.

#### C. **Conditions for Consent.**

1. You acknowledge and agree that there may be no transfers before the Restaurant has opened for business. If you and your owners are in full compliance with this Agreement, we shall not unreasonably withhold our consent to a transfer, provided that we are satisfied in our sole business judgment that the proposed assignee and its owners are of good moral character who have sufficient business experience, aptitude and financial resources to perform the services required hereunder and otherwise meet our then applicable business standards for the grant or acquisition of similar rights, provided however, that our consent for a transfer in connection with any Bankruptcy Event shall be in our sole and absolute discretion.

2. A transfer of ownership in the Restaurant owned by you may only be made in conjunction with a transfer of this Agreement or the controlling interest in you, and further provided that if the transfer is of this Agreement or the Restaurant owned by you, or of a controlling interest in you, or is one of a series of transfers which in the aggregate constitute the transfer of a controlling interest in this Agreement, the Restaurant owned by you, substantially all of the assets of the Restaurant or you, in addition to the conditions set forth above, all of the following conditions are met prior to, or concurrently with, the effective date of the assignment or transfer: (1) you must have complied with the right of first refusal set forth below; (2) all obligations of you and your owners incurred in connection with this Agreement have been assumed by the assignee and its owners; (3) you shall have paid all amounts owed to us; (4) the assignee shall have completed the training program required of new franchisees; (5) the assignee and its owners shall execute and agree to be bound by the form of franchise agreement and any ancillary agreements as are then customarily used by us in the grant of the rights described hereunder, which franchise agreement shall provide for a term no less than the then remaining term of this Agreement; (6) you shall have paid a transfer fee equal to fifty percent (50%) of our then-current standard initial franchise fee (excluding any promotions or discounts) (or, as follows: (a) standard transfer to a new or existing Subway® franchisee, \$3,200; (b) if you are transferring an interest to your spouse or child, or in the context of a divorce, \$200; or (c) all other transfers, \$2,000), plus \$3,000 for any satellite Restaurant you transfer) (excluding any promotions or discounts) (or, \$1,000 for any satellite Restaurant that has been established for one year or less); (7) the assignee shall present evidence satisfactory to us that it has the right to remain in possession of the Premises for the term of assignee's franchise agreement; (8) you and your owners shall have executed a general release, in form satisfactory to us, of any and all claims against us and our affiliates, BDs, officers, directors, owners, employees and agents; (9) you and your owners must abide by the terms of this Agreement which by their nature survive termination, including without limitation the post-termination covenant not to compete set forth in Section 23; and (10) the transferee execute our then-current form of Transfer Addendum.

3. In conjunction with our consideration of consenting to a proposed transfer, we shall prepare an itemized written assessment of the need for refurbishing and/or remodeling of the Restaurant (the "**Remodeling Requirements**") to conform with the then-existing standards and specifications for the décor of Subway® Restaurants within the System. The Remodeling Requirements shall be forwarded to you/assignor and the proposed assignee. You/assignor shall obtain a written cost estimate from reputable contractors to complete the Remodeling Requirements

and such cost estimate shall be provided to us and the proposed assignee. Completion of the Remodeling Requirements shall be your responsibility and shall be a condition of our final consent to a transfer contemplated in this Section. Funding for the Remodeling Requirements shall be the subject of negotiation and agreement by and between you/assignor and the proposed assignee. The Remodeling Requirements shall be contemplated prior to the proposed transfer, unless otherwise agreed to between us and you.

4. We shall not be obligated to consider giving our consent to any such transfer unless you have requested such consent in writing and have provided to us at least thirty (30) days in advance of the proposed transfer: your current financial statements; such other information (on such forms or via such systems that we require) including, but not limited to, the proposed sales price and terms of payment (including any and all applicable letters of intent, term sheets, purchase and sale contracts, and other relevant documents and information pertaining to the transfer); an application for a franchise completed by the proposed transferee (buyer) including personal financial statements of such proposed transferee (buyer); the cost estimate of the Remodeling Requirements, and the opportunity to conduct an in-person interview with such proposed transferee (buyer).

5. The transfer fee may be refunded only if we have not yet issued the consent-to-transfer, and you and the buyer cancel the transfer. However, if the consent-to-transfer has already been issued, and (i) you and/or the buyer cancel the transfer, or (ii) we cancel the transfer because you and the buyer failed to complete the transfer within sixty (60) days after you received the consent-to-transfer, we will not refund any portion of the transfer fee. If you and the buyer desire to reactivate a transfer cancelled under these circumstances, and we approve, the parties must repay the full transfer fee.

**D. Franchisor Right of First Refusal.** If you or your owners shall obtain a bona fide, executed written offer from a responsible and fully disclosed purchaser in respect of a proposed transfer, including the purchase of an interest in this Agreement, the Restaurant or an ownership interest in you, you shall submit an exact copy of such offer to us, along with any other information that we may reasonably request. We shall have the right, exercisable by written notice delivered to you or your owners within thirty (30) days from the date of delivery of an exact copy of such offer and all reasonably requested information to us, to purchase such interest for the price and on the terms and conditions contained in such offer, provided that we shall be entitled to customary warranties, closing documents and post-closing indemnifications, may substitute cash for any other form of payment proposed in such offer and shall have not less than sixty (60) days to prepare for closing. If we do not exercise our right of first refusal, you or your owners may complete the sale to such purchaser pursuant to and on the terms of such offer, subject to our written approval of the purchaser as provided in sub-sections B and C of this Section; provided that if the sale to such purchaser is not completed within one hundred twenty (120) days after delivery of such offer to us, or if there is a material change in the terms of the sale, we shall again have the right of first refusal herein provided.

**E. Death or Disability of Franchisee.** Upon your death or permanent disability or, if you are a corporation, limited liability company or partnership, the owner of fifty percent (50%) or more of the partnership interest, equity or voting control of you, the executor, administrator, conservator or other personal representative of such person shall assign this Agreement or such interest in you to a third party approved in writing by us. Such disposition of such interest in you shall be completed within a reasonable time, not to exceed twelve (12) months from the date of death or permanent disability, and shall be subject to all the terms and conditions applicable to assignments contained in sub-sections B and C of this Section and elsewhere in this Agreement; *except that*, where the assignee is an heir, devisee, legatee or next of kin or immediate family, the assignee shall assume this Agreement and any ancillary agreements, and shall not

be required to execute our then-current form of franchise agreement and ancillary agreements, and shall pay a reduced transfer fee of \$200. Failure to so dispose of this Agreement or such interest in you within said period of time shall constitute a breach of this Agreement. Pending disposition, we shall have the right to approve the management of the Restaurant owned by you. References to “immediate family” as used in this Agreement shall mean parents, spouses, children and siblings, and the parents, children and siblings of spouses.

F. **Effect of Consent to Assignment.** Our consent to a transfer, including an assignment of this Agreement or any interest subject to the restrictions of this Section shall not constitute a waiver of any claims we may have against the assignor, nor shall it be deemed a waiver of our right to demand exact compliance with any of the terms or conditions of this Agreement by the assignee or by the assignor.

## 19. Covenants.

A. We have entered into this Agreement with you on the condition that you will deal exclusively with us. You acknowledge and agree that we would be unable to encourage a free exchange of ideas and information among franchisees and us if franchisees were permitted to hold interests in any Competitive Businesses. You therefore agree that neither you nor your owners will have any direct or indirect Association with a Competitive Business during the Term, in accordance with the definitions and provisions below, unless we allow otherwise in writing.

B. You further covenant that during the Term, you shall not divert or attempt to divert any business of or any customers of the Restaurant to any Competitive Business, by direct or indirect inducement or otherwise, or do or perform directly or indirectly, any other act injurious or prejudicial to the goodwill associated with our Marks and the System, or in any way negligently or intentionally interfere with our business or our prospective business.

C. Upon termination of this Agreement by us in accordance with its terms and conditions or by you without cause or upon expiration of this Agreement, you and your owners agree that, for a period of one (1) year commencing on the effective date of termination or expiration or the date on which you and your owners begin to comply with this Section, whichever is later, neither you nor your owners nor any member of such owner’s or owners’ immediate families shall have any direct or indirect Association with a Competitive Business within a three (3) mile radius of the Approved Location or any Subway® Restaurant in operation or under construction as of the termination or expiration date or the date on which you and your owners begin to comply with this Section, except in connection with the operation of Subway® Restaurants under franchise agreements with us. The restrictions of this sub-section shall not be applicable to the ownership of shares of a class of securities listed on a stock exchange or traded on the over-the-counter market that represent two percent (2%) or less of the number of shares of that class of securities issued and outstanding. You (and your owners) expressly acknowledge that you (and they) possess skills and abilities of a general nature and have other opportunities for exploiting such skills. You further acknowledge and agree that the terms of the covenant are reasonable in scope, geography and time. Consequently, enforcement of the covenants made in this Section will not deprive you (or them) of your (or their) personal goodwill or ability to earn a living. To the extent that this sub-section is deemed unenforceable by virtue of its scope in terms of area or length of time, but may be made enforceable by reduction of either or both thereof, you and we agree that the same shall be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction in which enforcement is sought.

D. For each unauthorized Association with a Competitive Business in violation of this Section, you agree to pay us Fifteen Thousand Dollars (\$15,000.00) plus eight percent (8%) of its gross sales (using the definition for calculating Royalty Fees in this Agreement), as being a reasonable pre-estimate of the damages we will suffer. For each Competitive Business location for which we are unable to verify gross

sales in a timely manner, you will pay us a sum of One Hundred Thousand Dollars (\$100,000.00) and an additional One Hundred Thousand Dollars (\$100,000.00) for each subsequent year the Competitive Business operates during the Term. You acknowledge and agree that the payment of such sum(s) is a good faith pre-estimate of our damages from the loss of Royalty Fees and Advertising Contributions, and not a penalty. You further agree that the payment of these sums would be insufficient to fully compensate us, and that damages from such competition would be difficult to calculate. Accordingly, you stipulate that any breach of this Section 19 would irreparably harm us, and that, notwithstanding the payment requirements herein, we have a right to injunctive relief to enforce the provisions of Section 19.

E. As used in this Agreement:

1. **“Competitive Business”** means any business that operates, manages, franchises or licenses restaurants or stores that derive more than twenty percent (20%) of its total gross revenue from the sale of any type of sandwiches on any type of bread, including but not limited to sub rolls and other bread rolls, sliced bread, pita bread, flat bread, and wraps, whether for on or off-premises consumption, or via delivery or catering. The word “sandwiches” as used in the previous sentence does not include hamburgers, hot dogs, burritos, or fried chicken sandwiches, and full-service restaurants where customers are served by waitstaff and pay after eating, and Subway® Restaurants operated under franchise agreements with us, are not Competitive Businesses. Examples (without limitation) of Competitive Businesses as of the Agreement Date are the following chain restaurants: D’Angelo Grilled Sandwiches, Jersey Mike’s Subs, Jimmy John’s, Firehouse Subs, Potbelly, Togo’s, Which Wich Superior Sandwiches, Charley’s Philly Steaks, Penn Station East Coast Subs, McAlister’s Deli, Pita Pit, Schlotzky’s, Cousin’s Subs, Capriotti’s, Quiznos, Jon Smith Subs, Erbert & Gerbert’s, Lenny’s Grill & Subs, PrimoHoagies, Tubby’s Sub Shop, Blimpie’s, Super Sandwich, Nardelli’s, DiBella’s, Deli Delicious, Groucho’s Deli, CHēBA Hut, Steak Escape, Miami Grill, Goodcents Deli Fresh Subs, and Great Wraps.

2. **“Association with a Competitive Business”** means: 1) having any ownership interest in or serving as director, officer, employee or other representative of a Competitive Business; 2) advising or providing services, on a fee or no fee basis, to any individual or entity engaging in a Competitive Business in a manner which imparts your knowledge of the System; 3) loaning or otherwise providing money, inventory, equipment or supplies to any individual or entity operating a Competitive Business; or 4) leasing, licensing or otherwise granting access to, or the right to use, the property you control to anyone for the operation of a Competitive Business. Association with a Competitive Business does not include your ownership of outstanding securities of any corporation whose securities are publicly held and traded, provided that said securities are held by you for investment purposes only and that your total holdings do not constitute more than two percent (2%) of the outstanding securities of said corporation.

F. We shall have the right to require all of your personnel performing managerial or supervisory functions, all personnel receiving special training from us and all other personnel with access to confidential information to execute similar covenants in a form satisfactory to us.

G. You specifically acknowledge that, pursuant to this Agreement, you will receive valuable training and confidential information, including, without limitation, information regarding our promotional, operational, sales, and marketing methods and techniques and those of the System. You covenant that you will maintain the absolute confidentiality of all such proprietary information during and after the Term and that you will not use any such information in any other business or in any manner not specifically authorized or approved in writing by us.

H. Unless we approve such an arrangement in advance and in writing, you agree that you will not enter into any agreement with any other entity, or with any individual who is not an approved owner of you or named as a franchisee in this Agreement, for such other entity or individual to manage or operate the Restaurant or receive the right to profits and losses of the Restaurant.

I. Throughout the Term, you will promptly and in writing disclose to us information regarding all individuals who (i) contribute or loan money toward the purchase or operation of the Restaurant; (ii) have any direct or indirect ownership interest in any assets of the Restaurant; or (iii) are a co-borrower, co-signer or guarantor of a loan (the “**Investors**”). You will promptly provide us with documentation related to any such Investors, including but not limited to promissory notes, loan agreements, shareholders agreements, management agreements, financial statements, articles or certificates of incorporation or organization, or other entity establishment documents, tax forms, or any other instruments which document the investment.

## 20. **Relationship of the Parties/Indemnification.**

A. It is understood and agreed by the parties hereto that this Agreement does not create a fiduciary relationship between them, that the parties are independent contractors and that nothing in this Agreement is intended to make either party an agent, subsidiary, joint venturer, partner, employee or servant of the other for any purpose.

B. You shall conspicuously identify yourself at the Premises and in all dealings with franchisees, prospective franchisees, landlords, contractors, suppliers, public officials and others as the owner of your own business under a franchise agreement with us, and you shall place such other notices of independent ownership on such signs, forms, stationery, advertising and other materials, and in such places and in such form, as we may require from time to time.

C. You shall not employ any Mark in signing any contract, lease, mortgage, check, purchase agreement, negotiable instrument or other legal obligation, or in any other manner, without our prior written consent, or employ any Mark in a manner that is likely to result in our liability for any indebtedness or obligation of you.

D. Neither we nor you shall make any express or implied agreements, guaranties or representations, or incur any debt, in the name of or on behalf of the other or represent that their relationship is other than franchisor and franchisee, and neither we nor you shall be obligated by or have any liability under any agreements or representations made by the other that are not expressly authorized hereunder, nor shall we be obligated for any damages to any person or property directly or indirectly arising out of the operation of the business, whether or not caused by your negligent or willful action or failure to act.

E. You acknowledge and agree that you are solely responsible for all decisions relating to employees, agents, and independent contractors that you may hire to assist in the operation of the Restaurant. You agree that any employee, agent or independent contractor that you hire will be your employee, agent or independent contractor, and not our employee, agent or independent contractor. You also agree that you are exclusively responsible for the terms and conditions of employment of your employees, including recruiting, hiring, firing, training, compensation, work hours and schedules, work assignments, safety and security, discipline, and supervision. You agree to manage the employment functions of your Restaurant in full compliance with federal, state, and local employment laws.

F. You agree, at your sole cost and at all times, to indemnify and hold us and our subsidiaries and affiliates, together with each of their respective owners, directors, officers, employees, agents and assignees, harmless against, and to reimburse them for, any loss, liability, taxes or damages (actual or

consequential) and all reasonable costs and expenses (including, without limitation, reasonable accountants', attorneys' and expert witness fees, costs of investigation and proof of facts, court costs, other litigation expenses and travel and living expenses incurred in connection with any judicial, administrative or other action or proceeding (including bankruptcy, insolvency, debtor/creditor or similar proceedings), suit, claim, demand, investigation, or formal or informal inquiry, regardless of whether any of the foregoing is reduced to judgment) that any of them may suffer, sustain or incur by reason of defending any claim brought against any of them or any action in which any of them is named as a party that arises from or is related to your operation of the Restaurant or your activities related thereto or your activities under this Agreement. We and each such other indemnified party may, in our discretion and at your expense, control the defense of any claim against us or an indemnified party (including choosing and retaining our own legal counsel), agree to settlements of claims against us or an indemnified party, and take any other remedial, corrective, or other actions in response to such claims. This indemnity shall continue in full force and effect subsequent to and notwithstanding the expiration or termination of this Agreement.

21. **Insurance.**

A. During the Term, you must maintain in force at your sole expense property coverage, comprehensive general liability coverage (including products and completed operations), worker's compensation, business auto liability, and other types of insurance we require in the Confidential Operations Manual or as otherwise set forth in writing, including without limitation insurance required by the Sublease (or other approved lease agreement) and state law. You must purchase your business insurance from a source designated under our Gold Standard Insurance Program or any subsequent insurance program of ours, unless we allow otherwise in writing. All insurance policies must contain the minimum coverage we prescribe from time to time in the Confidential Operations Manual or otherwise in writing and must have deductibles not to exceed the amounts we specify. We may periodically increase the amounts of coverage required under these insurance policies and/or require different or additional insurance coverages (including reasonable excess liability insurance) at any time to reflect inflation, identification of new risks, changes in law or standards of liability, higher damage awards or other relevant changes in circumstances, and you agree to comply with any changes to our insurance requirements promptly and at your sole expense. These insurance policies must be purchased from an insurance company satisfactory to us and each liability coverage policy must name us, our affiliates (including without limitation SFAFT), and our and their respective officers, directors, shareholders, employees and agents, as well as (if applicable) your BD and landlord (collectively, the "**Additional Insureds**") as additional insureds, with primary non-contributory coverage, using a form of endorsement that we have approved. If available from the insurer, all insurance policies must provide for thirty (30) days' prior written notice to us of a policy's material modification, cancellation or expiration. Each insurance policy must contain a waiver of all subrogation rights against us, our affiliates and their successors and assigns. You routinely (at all times we require in our business judgment) must furnish us copies of your Certificates of Insurance or other evidence of your maintaining all then-required insurance coverage and the payment of all premiums. If you fail or refuse to obtain and maintain the insurance we specify, in addition to our other remedies including without limitation termination, we may (but need not) obtain such insurance for you and the Restaurant on your behalf, in which event you shall cooperate with us and reimburse us for all premiums, costs and expenses we incur in obtaining and maintaining the insurance, plus a reasonable fee for our time incurred in obtaining such insurance.

B. Our requirements for minimum insurance coverage are not representations or warranties of any kind that such coverage is sufficient for the Restaurant. Such requirements represent only the minimum coverage that we deem acceptable to protect our interests. It is your sole responsibility to obtain insurance coverage for the Restaurant that you deem appropriate, based on your own independent inquiry. We are not responsible for losses sustained by you that exceed or fall outside of the insurance coverage

under any circumstances. For the avoidance of doubt, the indemnification obligations contained in Section 20 will not be relieved by any insurance you carry.

22. **Default and Termination.**

A. If you believe that we are in default under this Agreement, you must give us written notice within ninety (90) days of the start of the default. The notice must clearly state each act or omission constituting the default. If we do not cure the default to your satisfaction within sixty (60) days after we receive your notice, you may give us notice that an arbitrable dispute exists.

B. This Agreement shall terminate automatically upon delivery of notice of termination to you, if you or any of your owners, officers, or key employees:

1. Fail(s) to develop, decorate, equip or open the Restaurant within the time period required by, or fail(s) to satisfactorily complete the training program as provided in, this Agreement;

2. Have/has made any material misrepresentation or omission in your, his or her application for the franchise or in any report, claim, request for reimbursement, impact survey or other similar document submitted to us;

3. Are/is convicted of or plead(s) no contest to: (i) a felony; or (ii) another crime or offense that is likely to adversely affect your reputation or the reputation of the System;

4. Make(s) any unauthorized use, disclosure or duplication of any portion of the Confidential Operations Manual or duplicate(s) or disclose(s) or make(s) any unauthorized use of any trade secret or Confidential Information provided to you by us;

5. Abandon(s) or fail(s) or refuse(s) to actively operate the Restaurant for two (2) business days in any twelve (12) consecutive month period, unless the Restaurant has been closed for a purpose approved by us or due to an act of God, or fail(s) to relocate to an approved premises within an approved period of time following expiration or termination of the Lease for the Premises;

6. Surrender(s) or transfer(s) control of the operation of the Restaurant, make(s) an unauthorized direct or indirect assignment of the franchise or an ownership interest in you or fail(s) or refuse(s) to assign the franchise or the interest in you of a deceased or disabled controlling owner thereof as herein required;

7. Submit(s) to us at any time during the Term any reports or other data, information or supporting records which understate by more than three percent (3%) the Royalty Fee for any period of, or periods aggregating, three (3) or more weeks, and you are unable to demonstrate that such understatements resulted from inadvertent error;

8. Become(s) insolvent, is adjudicated as bankrupt or insolvent; all or a substantial portion of your assets are assigned to or for the benefit of any creditor or creditors; a petition in bankruptcy is filed by or against you and is not immediately contested and thereafter dismissed or vacated within sixty (60) days from filing; you admit in writing your inability to pay your debts when due; you cause, permit or acquiesce in an order for relief under the U.S. Bankruptcy Code or any other applicable federal or state bankruptcy, insolvency, reorganization, receivership or other similar law now or hereafter in effect, or consent to the entry for an order for relief in an involuntary proceeding or to the conversion of an involuntary proceeding to a voluntary proceeding, under any

such law; a bill in equity or other proceeding for the appointment of a receiver or other custodian of you or your assets is filed and consented to; a receiver or other custodian (permanent or temporary) of all or part of your assets or property is appointed by any court of competent jurisdiction; proceedings for a composition with creditors under any federal or state law are instituted by or against you; you are dissolved or liquidated; execution is levied against you and/or your property; your property is sold after levy thereon by any governmental body or agency, sheriff, marshal or other person authorized under federal, state and/or local law; a final court judgment against you remains unsatisfied or of record for thirty (30) days or longer (unless supersedeas bond is filed); a judicial or non-judicial action to foreclose any lien or mortgage against any of your assets is instituted against you and is not dismissed or settled by the earlier of (i) thirty (30) days from commencement or (ii) consummation of such sale; or your governing body adopts any resolution or otherwise authorizes action to approve any of the foregoing activities (each such event, a “**Bankruptcy Event**”);

9. Materially misuse(s) or make(s) an unauthorized use of any Marks or commit any act which can reasonably be expected to materially impair the goodwill associated with any Marks;

10. Fail(s) on three (3) or more separate occasions within any twelve (12) consecutive month period to comply with this Agreement, whether or not we notify you (or your owners, officers, or key employees) of the failures and, if such notification is given, whether or not those failures are corrected after we deliver written notice to you (or your owners, officers, or key employees); or fail(s) on two (2) or more separate occasions within any six (6) consecutive month period to comply with the same obligation under this Agreement, whether or not we notify you (or your owners, officers, or key employees) of the failures and, if such notification is given, whether or not those failures are corrected after we deliver written notice to you (or your owners, officers, or key employees);

11. Violate(s) any health, safety or sanitation law, ordinance or regulation or operate(s) the Restaurant in a manner that presents a health or safety hazard to your customers or the public and do(es) not begin to cure the violation immediately and correct the violation within seventy two (72) hours after receiving notice of such violation from us or any other party, regardless of any longer period of time that any governmental authority or agency may have given you to cure such violation;

12. Create(s) or allow(s) to exist any condition in or at the Restaurant, or in connection with the operation of the Restaurant, that we determine to present an immediate health or safety concern for the Restaurant customers or employees;

13. Fail(s) to pay any third-party, including the landlord of the Premises, any amounts owed in connection with the Restaurant when due, and you do not cure such failure within any applicable cure period granted by such third-party; or

14. Engage(s) in any dishonest or unethical conduct which, in our judgment, is reasonably likely to have an adverse effect on the System, the Marks, the goodwill associated therewith, or our interest therein.

C. This Agreement shall terminate upon written notice to you if (for the avoidance of doubt, the cure periods contained below in this sub-section C do not apply to sub-section B above):

1. You or any of your owners fail(s) or refuse(s) to make payments of any amounts due to us or our affiliates for Royalty Fees, Advertising Contributions, rents or other obligations



owed to us under any lease, purchases from us, our affiliates, suppliers, or vendors, or any other amounts due to us or our affiliates, and do(es) not correct such failure or refusal within ten (10) days after written notice of such failure is delivered to you;

2. You or any of your affiliates or owners fail(s) to comply with any other agreement with us or one of our affiliates and do(es) not correct such failure within the applicable time or cure period, if any (if no such time or cure period is specified, then 30 days); or

3. You or any of your owners fail(s) or refuse(s) to comply with any other provision of this Agreement, or any specification, standard or operating procedure prescribed in the Confidential Operations Manual or otherwise in writing by us, and do(es) not correct such failure within thirty (30) days (or provide(s) proof acceptable to us that you, he or she has made all reasonable efforts to correct such failure and will continue to make all reasonable efforts to cure until a cure is effected if such failure cannot reasonably be corrected within 30 days) after written notice of such failure to comply is delivered to you.

D. To the extent that the provisions of this Agreement provide for periods of notice less than those required by applicable law, or provide for termination, cancellation, non-renewal or the like other than in accordance with applicable law, such provisions shall, to the extent such are not in accordance with applicable law, not be effective, and we shall comply with applicable law in connection with each of these matters.

E. In addition to our right to terminate this Agreement, and not in lieu of such right or any other rights against you, we, in the event that you shall not have cured a default under this Agreement within the applicable cure period, may, at our option, enter upon the Premises and exercise complete authority with respect to the operation of the Restaurant until such time as we determine that your default has been cured and that there is compliance with the requirements of this Agreement. You specifically agree that a designated representative of us may take over, control, and operate the Restaurant, and that you shall pay us a service fee of not less than Five Hundred Dollars (\$500.00) per day plus all travel expenses, room and board and other expenses reasonably incurred by such representative so long as it shall be required by the representative to enforce compliance herewith. You further agree that if, as herein provided, we temporarily operate the Restaurant for you, you agree to indemnify and hold us harmless and any of our representatives who may act hereunder, respecting any and all acts and omissions which we may perform, or fail to perform as regards your interests or those of third parties.

F. If this Agreement is terminated because of your default, or if it is terminated by you prior to its expiration without cause, the parties agree that it would be difficult if not impossible to determine the amount of damages that we would suffer due to the loss or interruption of the revenue stream we otherwise would have derived from your continued payment of Royalty Fees and that SFAFT, the System or other marketing fund(s) would have otherwise derived from your continued payment of Advertising Contributions, less any cost savings, through the remainder of the Term until the scheduled expiration date ("**Damages**"). Therefore, the parties agree that a reasonable estimate of the Damages is, and you agree to pay us as compensation for the Damages, an amount equal to the then net present value of the Royalty Fees and Advertising Contributions that would have become due from the date of termination to the third-year anniversary of the date of termination. For this purpose, Damages shall be calculated based on Gross Sales of the Restaurant for the most recent twelve (12) consecutive month period that the Restaurant operated. If you have not operated the Restaurant for at least twelve (12) consecutive months preceding the termination date, Damages will be calculated based on the average monthly Gross Sales of all Subway<sup>®</sup> Restaurants in the United States during our last fiscal year. You and we agree that the calculation described in this Section is a calculation only of the Damages and that nothing herein shall preclude or limit us from proving and recovering any other damages caused by your breach of the Agreement.

G. Notwithstanding anything herein to the contrary and for avoidance of doubt, for all purposes in connection with a Bankruptcy Event, the amount necessary to “cure” any default under this Agreement for purposes of 11 U.S.C. §365 (or similar provision) shall include but not be limited to any amounts due and owing by you to us or our affiliates for Royalty Fees, Advertising Contributions, rents or other obligations owed to us under any lease, purchases from us, our affiliates, suppliers, or vendors, or any other amounts due to us or our affiliates.

23. **Post-Term Rights and Duties.** Upon termination or expiration, this Agreement and all rights granted hereunder to you shall forthwith terminate, and:

A. You shall immediately cease to operate the Restaurant under this Agreement, and shall not thereafter, directly or indirectly, represent to the public or hold yourself out as a present or former franchisee of us.

B. You shall cancel any permits, licenses, registrations, certifications or other consents required for leasing, constructing, or operating the Restaurant. If you fail to do so within a reasonable time, we are authorized to cancel them for you.

C. Upon our demand, you shall assign to us your interest in any lease then in effect for the Premises and you shall furnish us with evidence satisfactory to us of compliance with this obligation within thirty (30) days after termination or expiration of this Agreement.

D. You shall immediately and permanently cease to use, by advertising or in any manner whatsoever: any confidential methods, procedures and techniques associated with the System; and the Marks and distinctive forms, slogans, signs, symbols, logos, and devices associated with the System. In particular, you shall cease to use, without limitation, all signs, advertising materials, stationery, forms, and any other articles that display the Marks.

E. You shall take such action as may be necessary to assign to us or our designee any assumed name rights or equivalent registration filed with state, city, or county authorities that contain(s) the name “Subway<sup>®</sup>”, any derivation thereof, or any other service mark or trademark of the System, and you shall furnish us with evidence satisfactory to us of compliance with this obligation within thirty (30) days after termination or expiration of this Agreement.

F. You agree, in the event you continue to operate or subsequently begin to operate any other business, not to use any reproduction, counterfeit, copy or colorable imitation of the Marks either in connection with such other business or the promotion thereof, which is likely to cause confusion, mistake or deception, or which is likely to dilute our exclusive rights in and to the Marks and further agree not to utilize any designation of origin or description or representation that falsely suggests or represents an association or connection with us so as to constitute unfair competition.

G. Except as expressly provided herein, you must obtain our written approval prior to closing the Restaurant and removing any signage, fixtures, or other leasehold improvements from the Restaurant, or otherwise de-identifying the Restaurant as a Subway<sup>®</sup> Restaurant. We will have the right, at your cost, to reinstall any signage, fixtures or other leasehold improvements removed from the Restaurant without our written consent. If we approve the closure of the Restaurant in writing, or if you fail to obtain our approval to close the Restaurant and we subsequently determine the Restaurant should be closed, you must change the appearance of the Restaurant, to the extent we require, so it will no longer be identified as a Subway<sup>®</sup> Restaurant within fourteen (14) days of the date we issue our written approval or provide notice to you of our decision for the Restaurant to close.

H. If your leasehold interest in the Premises is not a Sublease with us, you are responsible for obtaining a termination and mutual release of such lease from the landlord for us or our affiliate(s). You are responsible for all costs associated with obtaining the termination and mutual release, including but not limited to any amounts owed to the landlord.

I. You shall promptly pay all sums owing to us. In the event of termination for any default of yours or termination without cause by you, such sums shall include all damages (which may include lost future Royalty Fees), costs, and expenses, including reasonable attorneys' fees, incurred by us as a result of the default.

J. You shall pay to us all damages, costs and expenses, including reasonable attorneys' fees, incurred by us subsequent to the termination or expiration of the franchise herein granted in obtaining injunctive or other relief for the enforcement of any provisions of this Section or Section 19.

K. You shall immediately turn over to us all manuals, including the Confidential Operations Manual, customer lists, records, files, instructions, brochures, agreements, disclosure statements, and any and all other materials provided by us to you or which contain our Confidential Information relating to the operation of the Restaurant (all of which you acknowledge to be our property).

L. We shall have the right, title and interest to the menu board and any sign or sign faces bearing the Marks. You hereby acknowledge our right to access the Premises should we elect to take possession of any said menu board, sign or sign faces bearing the Marks.

M. We shall have the right (but not the duty), to be exercised by notice of intent to do so within thirty (30) days after termination or expiration, to purchase for cash any or all equipment, supplies, and other inventory, advertising materials, all items bearing the Marks, and the assets of any commissary, bakery, ghost kitchen or related facility owned by you, at fair market value. If the parties cannot agree on fair market value within a reasonable time, an independent appraiser acceptable to you and us shall be designated by us, and her/his determination shall be binding. In determining fair market value, the parties shall not take into consideration the goodwill associated with the Marks. If we elect to exercise any option to purchase herein provided, we shall have the right to set off all amounts due from you under this Agreement or any other agreements between you or your affiliate and us or our affiliate, and the cost of the appraisal, if any, against any payment therefor.

N. You hereby acknowledge that all telephone numbers, internet addresses, and domain names used in the operation of the Restaurant constitute assets of the Restaurant and will be used solely to identify the Restaurant in accordance with this Agreement; and upon termination or expiration of this Agreement you shall promptly assign to us or our designee, all of your right, title, and interest in and to your telephone numbers, internet addresses, and domain names and shall promptly notify the telephone company or domain registrar, as applicable, and all listing agencies of the termination or expiration of your right to use any telephone numbers, internet addresses, and domain names and any regular, classified or other telephone or website directory listing associated with the Marks and to authorize a transfer of same to us at our direction.

O. You shall immediately (i) cease using or operating any Online Presence (including without limitation any social media account) related to the Restaurant or the Marks, and (ii) take any action as may be required to disable such Online Presence (including without limitation any social media account), or transfer exclusive control and access of such Online Presence (including without limitation any social media Account) to us, as we determine in our sole discretion.

P. You shall comply with the covenants contained in Section 19 of this Agreement.

Q. You shall comply with all other System Standards we periodically establish (and all applicable law) in connection with the closure and de-identification of the Restaurant, including as relates to disposing of Personal Information, in any form, in your possession or the possession of your employees.

R. If you continue using the System or the Marks after termination or expiration of this Agreement in violation of this Agreement, you will pay us Two Hundred Fifty Dollars (\$250.00) per day for each day you are in default, as a reasonable pre-estimate of the damages. Notwithstanding same, you stipulate that damages from your continued use of the System or the Marks post-termination would result in irreparable harm to us that could not adequately be compensated for by a money judgment. Therefore, you stipulate to our right to injunctive relief in the event of any such post-termination continued use of the System or Marks and as otherwise provided in Section 24.B.

#### 24. Miscellaneous.

A. **Security Interest.** As security for the performance of your obligations under this Agreement, including payments owed to us for purchase by you, you grant us a security interest in all of the assets of the Restaurant, including but not limited to inventory, fixtures, furniture, equipment, accounts, customer lists, supplies, contracts, cash derived from the operation of the Restaurant and sale of other assets, and proceeds and products of all those assets. You agree to execute such other documents as we may reasonably request in order to further document, perfect and record our security interest. If you default in any of your obligations under this Agreement, we may exercise all rights of a secured creditor granted to us by law, in addition to our other rights under this Agreement and at law. If a third-party lender requires that we subordinate our security interest in the assets of the Restaurant as a condition to lending you working capital for the operation of the Restaurant, we will agree to subordinate only pursuant to a subordination agreement or inter-creditor agreement with such lender that we approve in our reasonable discretion.

B. **Injunctive Relief.** We may enforce by judicial process any provision of this Agreement, including our right to terminate this Agreement. You and your affiliates, officers, directors, employees, and owners agree to entry without bond of temporary, preliminary and permanent injunctions and orders of specific performance enforcing any of the provisions of this Agreement. If we secure any such injunctions or order of specific performance, you further agree to pay to us an amount equal to the aggregate of our costs of obtaining any such relief including, without limitation, reasonable attorneys' fees, costs of investigation and proof of facts, court costs, other litigation expenses and travel and living expenses, and any damages incurred by us as a result of any breach. You agree that we may seek such relief from any court of competent jurisdiction in addition to such further or other relief as may be available to us at law or in equity.

C. **Severability and Substitution of Valid Provisions.** All provisions of this Agreement are severable, and this Agreement shall be interpreted and enforced as if all completely invalid or unenforceable provisions were not contained herein and partially valid and enforceable provisions shall be enforced to the extent valid and enforceable. To the extent that any covenant restricting ownership of a Competitive Business herein is deemed unenforceable by virtue of its scope in terms of area or length of time, but may be made enforceable by reductions of either or both thereof, you and we agree that same shall be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction in which enforcement is sought. If any applicable and binding law or rule of any jurisdiction requires a greater prior notice of the termination of or refusal to renew this Agreement than is required hereunder or the taking of some other action not required hereunder, or if under any applicable and binding law or rule of any jurisdiction, any provision of this Agreement or any specification, standard or operating procedure prescribed by us is invalid or unenforceable, the prior notice and/or other action required by such law or rule shall be substituted for the notice requirements hereof, or such invalid or unenforceable provision, specification, standard or operating procedure shall be modified to the extent required to be valid and

enforceable. Such modifications to this Agreement shall be effective only in such jurisdiction and shall be enforced as originally made and entered into in all other jurisdictions.

**D. Waiver of Obligations.** You and we may by written instrument only unilaterally waive any obligation of or restriction upon the other under this Agreement. No acceptance by us of any payment by you or any other person or entity and no failure, refusal or neglect of us or you to exercise any right under this Agreement or to insist upon full compliance by the other with its obligations hereunder, including without limitation, any mandatory specification, standard or operating procedure, shall constitute a waiver of any provision of this Agreement.

**E. Franchisee May Not Withhold Payments Due Franchisor.** You agree that you will not withhold payment of any amounts owed to us, on grounds of the alleged nonperformance by us of any of our obligations hereunder.

**F. Rights of Parties are Cumulative.** Your and our rights hereunder are cumulative and no exercise or enforcement by you or us of any right or remedy hereunder shall preclude the exercise or enforcement by you or us of any other right or remedy hereunder or which you or us is entitled by law to enforce.

**G. Waiver of Punitive, Exemplary and Consequential Damages and Jury Trial.** EXCEPT FOR YOUR OBLIGATION TO INDEMNIFY US FOR THIRD PARTY CLAIMS UNDER SECTION 20, YOU AND WE HEREBY WAIVE TO THE FULLEST EXTENT PERMITTED BY LAW, ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY OR CONSEQUENTIAL DAMAGES AGAINST THE OTHER AND AGREE THAT IN THE EVENT OF ANY DISPUTE BETWEEN US WE EACH SHALL BE LIMITED TO THE RECOVERY OF ANY ACTUAL DAMAGES SUSTAINED. YOU AND WE IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION OR PROCEEDING BROUGHT BY US OR YOU.

**H. Limitation of Claims and Certain Damages; Class Action Bar.**

1. Except for claims arising from your non-payment or underpayment of amounts you owe us, any and all claims arising out of or relating to this Agreement or the relationship between you and us will be barred unless an action or proceeding is commenced in accordance with this Agreement within one (1) year from the date the party asserting the claim knew or should have known of the facts giving rise to such claims.

2. If the landlord terminates the lease for the Restaurant and an arbitrator or court determines you did not breach the Sublease and it was our or our affiliate's fault the landlord terminated the lease, our obligation to you will be limited to the original cost of your leasehold improvements, less depreciation based on a five (5) year life under the straight-line method. We will pay you when you reopen the Restaurant in a new location. If the arbitrator or court determines you breached the Sublease or it was not our or our affiliate's fault the landlord terminated the lease, we and our affiliate will have no obligation to you for termination of the lease.

3. You and we agree that any proceeding will be conducted on an individual basis, and that any proceeding between us (or any of our affiliates) and you or your owners may not be: (i) conducted on a class-wide basis or as a collective action, (ii) consolidated with another proceeding between us and any other person or entity, nor may any claims of another party or parties be joined with any claims asserted in any action or proceeding between you and us, (iii) joined with any claim of an unaffiliated third-party, or (iv) brought on your behalf by any association or agency. No previous course of dealing shall be admissible to explain, modify, or

contradict the terms of this Agreement. No implied covenant of good faith and fair dealing shall be used to alter the express terms of this Agreement.

I. **Costs and Attorneys' Fees.** If either party initiates a judicial or other proceeding, the party prevailing in such proceeding shall be entitled to reimbursement of its costs and expenses, including reasonable attorneys' fees. If we become a party to any action or proceeding commenced or instituted against us by a third party arising out of or relating to any claimed or actual act, error or omission of yours, by virtue of statutory, "vicarious", "principal/agent" or other liabilities asserted against or imposed on us as a result of our status as franchisor, or if we become a party to any litigation or any insolvency proceeding involving you pursuant to any bankruptcy or insolvency code (including any adversary proceedings in conjunction with bankruptcy or insolvency proceedings), then you will be liable to, and must promptly reimburse us for, the reasonable attorneys' fees, experts' fees, court costs, travel and lodging costs and all other expenses we incur in such action or proceeding regardless of whether such action or proceeding proceeds to judgment. In addition, we will be entitled to add all costs of collection, interest, attorneys' fees and experts' fees to our proof of claim in any insolvency or bankruptcy proceeding you file.

J. **Governing Law; Consent to Jurisdiction.** This Agreement and the Franchise shall be governed by the internal laws of the state of Florida, without regard to conflict of laws rules, except to the extent governed by the United States Trademark Act of 1946 (Lanham Act, 15 U.S.C. §§ 1051 *et seq.*). The parties agree that any franchise law or business opportunity law of the State of Florida now in effect or adopted or amended after the date of this Agreement will not apply to franchises located outside of Florida. **SUBJECT TO THE ARBITRATION PROVISIONS BELOW, WE AND YOU (AND EACH OWNER) AGREE THAT ALL ACTIONS ARISING UNDER THIS AGREEMENT OR OTHERWISE AS A RESULT OF THE RELATIONSHIP BETWEEN THE PARTIES MUST BE COMMENCED IN THE STATE OR FEDERAL COURT IN OR NEAREST TO WHERE WE THEN HAVE OUR HEADQUARTERS. WE AND YOU (AND EACH OWNER) IRREVOCABLY CONSENT TO THE JURISDICTION OF THOSE COURTS AND WAIVE ANY OBJECTION TO EITHER THE JURISDICTION OF OR VENUE IN THOSE COURTS.**

K. **Arbitration.**

1. Any dispute, controversy or claim arising out of or relating to this Agreement, the breach thereof, or the business relationship between the parties will be settled by arbitration to be administered by either the American Arbitration Association or its successor ("AAA"). AAA will administer the arbitration in accordance with its administrative rules (including, as applicable, the Commercial Rules of the AAA and the Expedited Procedures of such rules). If AAA is no longer in business, then the parties will mutually agree upon an alternative administrative arbitration agency. If the parties cannot mutually agree, then the parties agree to take the matter to a court of competent jurisdiction to select the agency. Judgment rendered by the arbitrator may be entered in any court having jurisdiction thereof. The costs of the arbitration will be shared equally by the parties, except as otherwise provided in this Agreement. The parties also agree that neither party will pursue class claims or group or collective actions. The parties further agree not to consolidate the arbitration with any other proceedings, except for arbitrations in which you and we are the sole parties. The parties will honor validly served subpoenas, warrants and court orders.

2. The parties further agree that in cases where the amount in controversy is One Million Dollars (\$1,000,000.00) or less the only depositions will be for the sole purpose of preserving testimony. In other cases, the right to, and extent of, any depositions will be determined by agreement of the parties, or by the arbitrator. In all cases any documents exchanged between the parties as part of the discovery process must be returned or destroyed (with proof of destruction) within thirty (30) days of final judgment or dismissal of the arbitration.

3. The parties agree that the city where we then have our headquarters at the time of the commencement of the arbitration will be the site for arbitration. The arbitration shall be held before one (1) arbitrator, who shall be chosen pursuant to the AAA rules for appointment of one (1) arbitrator from the National Roster, except that in the event that either of the parties seeks damages in excess of Ten Million Dollars (\$10,000,000.00), the arbitration shall be held before a panel of three arbitrators. To compose the panel of three arbitrators, each party shall name one arbitrator within fourteen (14) days of service of the Demand for Arbitration or Counterclaim seeking damages in excess of Ten Million Dollars (\$10,000,000.00). The two chosen arbitrators must perform his or her duties as a neutral, with impartiality and independence, and with diligence and in good faith. The two arbitrators chosen by the parties shall, within thirty (30) days of the appointment of the last arbitrator, appoint the chairperson of the panel from the National Roster provided by the AAA.

4. If you breach the terms of your Sublease, the Sublessor, whether us or our affiliate, may exercise its rights under the Sublease, including your eviction from the Premises. Any action brought by the Sublessor to enforce the Sublease, including actions brought pursuant to any cross-default clause in the Sublease (which provides that a breach of this Agreement is a breach of the Sublease) will not be an arbitrable dispute and will be adjudicated in the courts of the county and state where the Premises is located. Without limitation, any security deposit that is returned to us or our affiliate by the landlord may be applied to any amounts that you owe us under this Agreement. The parties agree that you may seek a stay of any eviction brought under a cross-default clause in the Sublease by filing a demand for arbitration in accordance with this sub-section within thirty (30) days of the Sublessor's commencement of the eviction. The stay shall be lifted upon conclusion of the arbitration, and you may not seek a stay of eviction after the arbitration has concluded. For the avoidance of doubt, you may not seek a stay of any eviction for any other type of default under the Sublease, including without limitation the failure to pay rent or any other amounts due and owing under the Sublease on a timely basis.

5. You may only seek damages or any remedy under law or equity for any arbitrable claim against us or our successors or assigns. You agree our intended beneficiaries of the arbitration clause including our affiliates, shareholders, directors, officers, employees, agents and representatives, and their affiliates, will be neither liable nor named as a party in any arbitration or litigation proceeding commenced by you where the claim arises out of or relates to this Agreement or the business relationship between the parties. If you name a party in any arbitration or litigation proceeding in violation of this sub-section, you will reimburse us for reasonable costs incurred, including but not limited to arbitration fees, court costs, attorneys' fees, management preparation time, witness fees, and travel expenses incurred by us or the party.

6. You acknowledge and agree that your default under this Agreement concerning infringement of intellectual property rights in the Marks or in copyrighted items or disclosure of Confidential Information (together "**Intellectual Property Claims**") may cause irreparable harm to us, our Affiliates and the System as a whole. Notwithstanding the arbitration clause in this sub-section, we or an Affiliate may bring an action in connection with such a default for damages, injunctive relief, or both in any court having jurisdiction.

7. Any disputes concerning the enforceability or scope of the arbitration clause are delegated to the arbitrator for determination, except for Intellectual Property Claims. Any arbitration will be conducted pursuant to the Federal Arbitration Act, 9 U.S.C. §1, et seq. ("**FAA**"), and the parties agree that the FAA preempts any state law restrictions (including the site of the arbitration) on the enforcement of the arbitration clause in this Agreement. If the FAA has been repealed or modified such that it no longer applies to this Agreement, then any disputes shall be

resolved in accordance with applicable law governing this Agreement. The parties agree to waive any right to disclaim or contest this pre-dispute arbitration agreement.

8. A party will be in default of this Agreement if it i) commences action in any court in violation of this sub-section prior to an arbitrator's final decision (except as otherwise allowed by this Agreement, including to compel arbitration), or ii) commences litigation in any forum except where permitted by this sub-section. The defaulting party will also be responsible for the expenses the other party incurs to enforce this sub-section, including but not limited to filing fees, court costs, reasonable attorneys' fees and travel expenses. However, if a court of competent jurisdiction deems the arbitration clause unenforceable after all appeals have been exhausted, the defaulting party will not be responsible for such costs.

9. Subject to federal or state law, if a party defaults under sub-section G, including, but not limited to, making a claim for special, incidental, consequential, punitive, or multiple damages, or damages in excess of the amount permitted, the defaulting party must correct its claim and will be responsible for all expenses incurred by the other party, including attorneys' fees, and will be liable for abuse of process.

10. The parties agree that all statutes of limitations and deadlines provided for in the governing law that is applied to the arbitration shall have full force and effect, unless a shorter limitations period is provided in sub-section H and is enforceable under applicable law.

L. **Binding Effect.** This Agreement is binding upon the parties hereto and their respective heirs, assigns and successors in interest.

M. **Survival.** All of your (and your owners') obligations which expressly or by their nature survive this Agreement's expiration or termination will continue in full force and effect subsequent to and notwithstanding its expiration or termination until they are satisfied in full or by their nature expire.

N. **Construction.** This Agreement (including the preambles and Background Information), the exhibits, schedules and attachments hereto, and the documents referred to herein, constitute the entire and complete agreement between the parties concerning the subject matter hereof and supersede any and all prior agreements between the parties, and there are no other oral or written understandings or agreements between us and you relating to the subject matter of this Agreement. Nothing in this or in any related agreement, however, is intended to disclaim the representations we made in the franchise disclosure document that we furnished to you.

The headings of the several Sections and sub-sections hereof are for convenience only and do not define, limit or construe the contents of such Sections or sub-sections and shall not be taken into account in this Agreement's construction or interpretation. References to dollars (\$) in this Agreement refer to the lawful money of the United States of America. No previous course of dealing or usage in the trade not specifically set forth in this Agreement will be admissible to explain, modify, or contradict this Agreement.

O. **Joint and Several Liability.** Each individual signing this Agreement as the franchisee will be jointly and severally liable.

P. **Franchisor Discretion.** You agree that whenever this Agreement allows or requires us to take actions or make decisions, we may do so in our sole and unfettered discretion, even if you believe our action or decision is unreasonable, unless the Agreement expressly and specifically requires that we act reasonably or refrain from acting unreasonably in connection with the particular action or decision.



Q. **Notices.** Every notice, approval, consent or other communication authorized or required by this Agreement shall be effective if given in one of the following ways: (i) by email to us at **FranchiseNotices@subway.com** and to you at the email address provided in the Key Contract Data at the beginning of this Agreement, or at such other email address as either party shall from time to time designate in writing; (ii) in writing and hand delivered to either party; or (iii) in writing and sent for next business day delivery by FedEx, UPS, or other nationally-recognized courier. Notices sent via hand delivery or via nationally-recognized courier shall be addressed directly to us at our offices at Attn: Legal Department - Franchising, 1 Corporate Drive, Suite 1000, Shelton, CT 06484, and to you at the Premises, or at such other address as either party shall from time to time designate in writing. Email notices must contain the capitalized words “LEGAL NOTICE” in the subject line. The sender of an email notice must request a read receipt and the recipient must allow a read receipt to be sent on or before the next business day. Email notices shall be effective upon receipt by the sender of the read receipt from the recipient of the notice. Hand delivered notices shall be deemed to be effective upon delivery, if delivered. Notices sent for next business day delivery by nationally recognized courier shall be deemed to be effective on the next business day.

R. **Amendment; Modification.** This Agreement may be modified only by written agreement signed by both you and us. Notwithstanding the foregoing, you acknowledge and agree that we may modify the Confidential Operations Manual and System Standards from time to time, subject to the terms of this Agreement.

S. **Counterparts.** This Agreement may be executed in multiple counterparts, each of which shall be deemed to be an original and all of which taken together shall constitute one and the same agreement. The parties agree that scanned or electronic signatures shall have the same effect and validity, and may be relied upon in the same manner, as original signatures. You acknowledge and agree that any owner of you or any signatory to this Agreement (including any signatory assuming this Agreement) may sign ancillary agreements and accept system initiatives during the Term such as software license agreements and consent to technology programs/initiatives in connection with the operation of the Restaurant, such as remote access to your POS System, with binding effect.

25. **Acknowledgements.** You represent, warrant, agree and acknowledge the following:

A. No representation has been made by us (or any employee, agent or salesperson of us) and relied on by you as to the future or past income, expenses, sales volume or potential profitability, earnings or income of the Restaurant, or any other Subway® Restaurant.

B. No employee or other person providing services to you on our behalf has solicited or accepted any loan, gratuity, bribe, gift or any other payment in money, property or services from you in connection with a Subway® franchise purchase with exception of those payments or loans provided in the Franchise Disclosure Document.

C. No representation or statement has been made by us (or any employee, agent or salesperson of us) and relied on by you regarding the anticipated income, earnings and growth of us or the System, or the viability of the business opportunity being offered under this Agreement.

D. Before executing this Agreement, you have had the opportunity to contact all existing franchisees of us.

E. You have had the opportunity to independently investigate, analyze and construe both the business opportunity being offered under this Agreement, and the terms and provisions of this Agreement, using the services of legal counsel, accountants or other advisors (if you so elect) of your own choosing.

You have been advised to consult with your own advisors with respect to the legal, financial and other aspects of this Agreement, the Restaurant, and the prospects for that Restaurant. You have either consulted with these advisors or have deliberately declined to do so.

F. No representation or statement has been made by us (or any employee, agent or salesperson of us) and relied on by you regarding your ability to procure any required license or permit that may be necessary to the offering of one or more of the services contemplated to be offered by the Restaurant.

G. You acknowledge that you are a citizen or permanent resident of the United States of America and that you have provided us with valid proof of your citizenship or permanent residency unless otherwise approved in limited circumstances for cross-border development upon presentation of a valid work visa.

H. You affirm that all information set forth in all applications, financial statements and submissions to us is true, complete and accurate in all respects, and you expressly acknowledge that we are relying on the truthfulness, completeness and accuracy of this information.

I. You have read and understand our Privacy Notice (contained in an exhibit to our franchise disclosure document or available on [www.Subway.com](http://www.Subway.com)), which addresses how we use and share your personal information, and which may be amended from time to time.

J. You acknowledge it is our intent to comply with all anti-terrorism laws enacted by the US Government, including but not limited to the USA PATRIOT Act or Executive Order 13324. You acknowledge that you are not now, nor have you ever been, a suspected terrorist or otherwise associated directly or indirectly with terrorist activity.

K. You acknowledge that it is our intent to comply with all domestic and foreign laws and regulations related to anti-bribery and anti-corruption, including but not limited to the U.S. Foreign Corrupt Practices Act.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

*[signature page follows]*

**IN WITNESS WHEREOF**, the parties hereto, intending to be legally bound hereby, have duly executed, sealed and delivered this Agreement the day and year first above written.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

## EXHIBIT A

### **OWNER'S GUARANTY AND ASSUMPTION OF FRANCHISEE OBLIGATIONS**

In consideration of, and as an inducement to, the execution of the above Franchise Agreement (as amended, modified, restated or supplemented from time to time, the "**Agreement**") by DOCTOR'S ASSOCIATES LLC ("**COMPANY**"), each of the undersigned (each a "**GUARANTOR**", and collectively "**GUARANTORS**") hereby personally and unconditionally (1) guarantees to COMPANY and its affiliates and their successors and assigns, for the term of the Agreement and thereafter as provided in the Agreement, that \_\_\_\_\_, a \_\_\_\_\_ ("**Franchisee**") shall punctually pay and perform each and every undertaking, agreement and covenant set forth in the Agreement and (2) agrees personally to be bound by, and personally liable for the breach of, each and every provision in the Agreement.

Each GUARANTOR waives:

1. acceptance and notice of acceptance by COMPANY and its affiliates of the foregoing undertakings;
2. notice of demand for payment of any indebtedness or nonperformance of any obligations hereby guaranteed;
3. protest and notice of default to any party with respect to the indebtedness or nonperformance of any obligations hereby guaranteed;
4. any right GUARANTOR may have to require that an action be brought against Franchisee or any other person as a condition of liability;
5. all rights to payments and claims for reimbursement or subrogation which GUARANTOR may have against Franchisee arising as a result of GUARANTOR'S execution of and performance of this Guaranty; and
6. any and all other notices and legal or equitable defenses to which GUARANTOR may be entitled.

Each GUARANTOR consents and agrees that:

1. GUARANTOR'S liability under this guaranty ("**Guaranty**") shall be direct, immediate, and independent of the liability of, and shall be joint and several with, Franchisee and the other owners of Franchisee;
2. Each GUARANTOR that is a business entity, retirement or investment account, or trust acknowledges and agrees that if Franchisee (or any of its affiliates) is delinquent in payment of any amounts guaranteed hereunder, that no dividends or distributions may be made by such GUARANTOR (or on such GUARANTOR'S account) to its owners, accountholders or beneficiaries or otherwise, for so long as such delinquency exists, subject to applicable law;
3. GUARANTOR shall render any payment or performance required under the Agreement upon demand if Franchisee fails or refuses punctually to do so;

4. COMPANY may proceed against GUARANTOR and Franchisee jointly and severally, or COMPANY may, at its option, proceed against GUARANTOR, without having commenced any action, having obtained any judgment against or having pursued any other remedy against, Franchisee or any other person. GUARANTOR hereby waives the defense of the statute of limitations in any action hereunder or for the collection of any indebtedness or the performance of any obligation hereby guaranteed;

5. Such liability shall not be diminished, relieved or otherwise affected by any extension of time, credit or other indulgence which COMPANY or its affiliates may from time to time grant to Franchisee or to any other person, including, without limitation, the acceptance of any partial payment or performance or the compromise or release of any claims, none of which shall in any way modify or amend this Guaranty, which shall be continuing and irrevocable during the term of the Agreement;

6. This Guaranty will continue unchanged by the occurrence of any Bankruptcy Event (as defined in the Agreement) with respect to Franchisee or any assignee or successor of Franchisee or by any abandonment of the Agreement by a trustee of Franchisee. Neither the GUARANTOR'S obligations to make payment or render performance in accordance with the terms of this Guaranty nor any remedy for enforcement shall be impaired, modified, changed, released or limited in any manner whatsoever by any impairment, modification, change, release or limitation of the liability of Franchisee by virtue of or as a result of any Bankruptcy Event, or from the decision of any court or agency;

7. GUARANTORS shall be bound by the restrictive covenants and confidentiality provisions contained in Sections 9, 15, and 19 of the Agreement and the indemnification provisions contained in Section 20 and elsewhere in the Agreement; and

8. Each GUARANTOR agrees to pay all reasonable attorneys' fees and all costs and other expenses incurred in any collection or attempt to collect amounts due pursuant to this Guaranty or any negotiations relative to the obligations hereby guaranteed or in enforcing this Guaranty against GUARANTOR.

9. Each GUARANTOR agrees that in the event any provision of this Guaranty is held to be overbroad as written, such provision shall be deemed amended to narrow its application to the extent necessary to make the provision enforceable according to applicable law and shall be enforced as amended.

The provisions contained in Section 24.I (Costs and Attorneys' Fees) and Section 24.J (Governing Law; Consent to Jurisdiction), and 24.K (Arbitration) of the Agreement shall govern this Guaranty and any dispute between GUARANTORS and COMPANY, and such provisions are incorporated into this Guaranty by reference.

*[signature page follows]*

**IN WITNESS WHEREOF**, GUARANTORS have hereunto affixed their signature, under seal, on the same day and year as the Agreement was executed.

**GUARANTORS:**

By: \_\_\_\_\_

By: \_\_\_\_\_

Address: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

Email: \_\_\_\_\_

By: \_\_\_\_\_

By: \_\_\_\_\_

Address: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

Email: \_\_\_\_\_

*(If holding company)*

\_\_\_\_\_

By: \_\_\_\_\_

Title: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

**EXHIBIT A-1  
FRANCHISE AGREEMENT RIDER**

This Rider ("**Rider**") dated \_\_\_\_\_ (the "**Effective Date**") amends and supplements the Franchise Agreement, including any provisions modified by any other riders or addenda to the Franchise Agreement (the "**Franchise Agreement**") between Doctor's Associates LLC, a Florida limited liability company ("**we**", "**us**" or "**DAL**"), and ("**you**"), a \_\_\_\_\_

(*please specify type of entity*). The Franchise Agreement, as amended by this Rider, will be called this "**Agreement**". Any terms used but not otherwise defined in this Rider shall have the meaning given to them in the Franchise Agreement.

**Check all circumstances that apply:**

\_\_\_\_ (1) You are an approved convenience store operator, a food service management company or other company that a) owns, leases or controls the premises where the restaurant will be located, b) provides its own food services, and c) meets our current qualifications regarding number of outlets or net worth; or you are a cooperative, foundation, a qualified non-profit charity, hospital, university, college, other school, or an Indian nation, or governmental agency or entity ("Approved Non-Traditional Entity Franchisee")

\_\_\_\_ (2) You are a Qualified FSP (defined in Part III of this Rider);

\_\_\_\_ (3) You are purchasing your franchise for a non-traditional location for which you own, lease or control the premises but you are not an Approved Non-Traditional Entity Franchisee;

\_\_\_\_ (4) You are an organization that operates a facility that offers support services within the community and are signing this Agreement to establish a restaurant for the purpose of providing job training to individuals with barriers to employment;

\_\_\_\_ (5) You are a school board, school district, municipality, institutional food service provider, or an existing franchisee and are signing this Agreement to establish a restaurant in a school (grades K-12);

\_\_\_\_ (6) Due to restrictions in state law, your operation of the Restaurant located in a K-12 School will be managed by \_\_\_\_\_, who is a Qualified FSP that also operates other Subway® Restaurants as a franchisee under the terms of the Subway® Franchise Agreement. Since without the state law restrictions the FSP would instead be allowed to be the direct operator of the Restaurant, we will allow you to take advantage of the reduction in advertising fee that we would otherwise grant to a Qualified FSP;

\_\_\_\_ (7) You are purchasing a franchise for a Restaurant located in a Theme Park, National Park or Airport Terminal, (each defined in Part III of this Rider); and/or

\_\_\_\_ (8) You want to operate the Restaurant as a limited Subway® restaurant (sometimes also referred to as the "**Satellite Restaurant**"), at a specific location close to an existing operating Subway® restaurant you own. Your existing operating Subway® restaurant is identified as store number \_\_\_\_\_, located at \_\_\_\_\_ (the "**Base Restaurant**"). This Agreement for the Satellite Restaurant grants a separate license from the

license granted in the Franchise Agreement for the Base Restaurant (the “**Base Restaurant Franchise Agreement**”).

The second sentence of Section 13.A of the Franchise Agreement (starting “If you or your affiliate are an existing . . .”) does not apply to non-traditional locations. Instead, and in addition to the above representations, if you are a current Subway® franchisee, you represent that at least eighty percent (80%) of the Subway® Restaurants you operate are in substantial compliance as defined in the Operations Manual.

*[Remainder of page intentionally left blank]*



***Part I – General Non-Traditional Locations***

**If you checked (1), (2), (3), or (4), above, the following provisions apply to your Franchise Agreement:**

- A. References throughout this Agreement to the Restaurant solely apply to the Subway® Restaurant area and not to the rest of the facility you operate in which you establish the Restaurant (the “**Facility**”). This Agreement will only apply to your operation of the Subway® Restaurant and not to your other businesses except to the extent that your other businesses may be in competition with the Restaurant.
- B. You may sell canned drinks, food, and sundry items in other areas of the Facility (as defined below) and revenue from these sales will not be included in gross sales. Coffee sales will only be included in gross sales if coffee is offered in Subway® logoed cups or from behind the Restaurant counter area. Fountain drink sales will be included in accordance with your selection as follows:

Check either i or ii:

- \_\_\_ i. You will include all fountain drink sales within the Restaurant area located at the Facility or sold in Subway® logoed cups in gross sales. The Restaurant may either have a separate fountain or may share a common self-service fountain with the rest of the Facility you operate.
- \_\_\_ ii. You will include all canned or bottled beverage sales in gross sales, if fountain drinks cannot be sold anywhere at the Facility. Only sales from canned or bottle beverages offered for sale by and purchased at the Restaurant will be included in gross sales.

- C. In regard to the opening of the Restaurant:
- i. You will construct and equip the Restaurant to the specifications contained in the Operations Manual and open for business within twelve (12) months from the Agreement Date or this Agreement will automatically expire unless you 1) request and are granted an extension, 2) pay an extension fee of \$1,000, and 3) sign our then-current Franchise Agreement. If you do not open the Restaurant by the end of the time permitted, including any extension, this Agreement will automatically expire.
  - ii. The Restaurant will be at a location we approve in a portion of the Facility. Because you are providing the premises for the Restaurant, we do not require a Sublease or an Approved Lease. All references to the Sublease and Approved Lease in this Agreement are deemed deleted. If we do not grant final approval for this location within ninety (90) days from the Agreement Date, we may refund the Franchise Fee and this Agreement will be null and void.
  - iii. We and you agree, subject to our final approval, the Restaurant will be located at the Approved Location listed in the Key Contract Data page of the Franchise Agreement:
- D. In the event that your insurable interest in the Facility is greater than the Restaurant, subject to our prior written approval, you may maintain a program of self-insurance or obtain insurance through your usual insurance broker or company provided that they meet the required limits and they have a rating of at least A- in Bests’ Insurance Guide.

- E. In regard to operating Competitive Businesses:

- i. Section 19.A does not apply to a Restaurant we designate as a non-traditional location. During the term of this Agreement, the following applies to non-traditional locations operated by you or your parent, subsidiaries, or Affiliates: You agree other areas of the Facility you or your Affiliates control will not contain a Competitive Business. You will not operate a Competitive Business except as we permit in this paragraph. You will give us the first opportunity to approve for a Subway® Restaurant location any site in which you want to operate a Competitive Business. You may only operate a Competitive Business if we have, in writing, denied you approval to operate a Subway® Restaurant at the proposed site. You will send a written request for approval of all proposed Competitive Business unit sites to our Development Team Department. We will respond within sixty (60) days, either approving or disapproving a location. For each unauthorized Association with a Competitive Business (which, for the purposes of this paragraph, shall include a Competitive Business operating in the Facility), the provisions of Section 19.D shall apply.
  - ii. Section 19.C does not apply to a Restaurant we designate as a non-traditional location. For 1 year after termination, expiration or transfer of this Agreement, or if you cease operation of the Restaurant, you will not Associate with a Competitive Business (which, for the purposes of this paragraph, shall include permitting a Competitive Business to operate at the Facility) at the Facility. For each unauthorized Association with a Competitive Business the provisions of Section 19.D shall apply. The provisions of this Subsection F.ii will not release you from any covenant not to compete contained in any other Franchise Agreement you have with us. However, if you are a Qualified FSP, you may only operate or permit to be operated a Competitive Business at the Facility if specifically requested by your client.
  - iii. Nothing in this Subsection or any other provision of this Agreement grants you any territorial or other exclusive rights. We and our Affiliates have unlimited rights to compete with you.
  - iv. For the avoidance of doubt, Section 15 is not amended by this Section F.
- F. Notwithstanding anything to the contrary in Section 13, if you are a Qualified FSP, you will pay by check all monies (Royalty Fee, Advertising Contributions, and other charges you owe for all Subway® restaurants you operate) due for that period by the second Friday following the end of the period, (the “**Payment**”). The Payment will be sent to our Collections Department along with a report showing the breakdown by week and how the Payment is to be allocated. In the event that electronic check processing is available you authorize us to process your check electronically if we choose. Additionally, in the event that we decide to accept the Payment via electronic fund transfer, upon thirty (30) days written notice of the change, you agree to make the Payment to the account that we direct.
- G. If you checked (4) or (5) above, your Franchise Fee is reduced to \$0.
- H. We may, without cause and for any reason, within thirty (30) days after the Agreement Date, cancel this Agreement and refund the Franchise Fee to you. After refunding the Franchise Fee to you, we will not have any further obligation to you, and all rights granted to you under this Agreement will immediately revert to us.

*[Remainder of page intentionally left blank]*

***Part I.a. – Approved Non-Traditional Entity Franchisee and Qualified FSP***

**If you checked (1) or (2) above, the following provisions apply to your Franchise Agreement:**

- A. In regard to Training and Operational Assistance, Sections 6.A. and 6.B. of the Franchise Agreement are replaced with the following:
- i. Before the Restaurant opens, we will train you (or your Designated Manager(s), as that term is defined in Section 10.J), Director of Food Services or an equivalent individual (the “Director”) (if a different person) or the manager of the Restaurant or an equivalent individual (the “Manager”) (if a different person), on establishing and independently operating a Subway® Restaurant. The training program will be at a location we choose and may include web-based courses.
  - ii. You, your Designated Manager(s), Director, Manager or your employee(s) who attend may be dismissed from the training program and this Agreement may be terminated, with no refund of your Franchise Fee (defined below), if you, your Designated Manager(s) or your employee(s) materially fail to act in accordance with our Code of Business Conduct during the training program (which will be made available to you at or before attending the training program).
- B. In regard to Corporate Franchisee, Limited Liability Company Franchisee or Partnership Franchisee, Section 17 of the Franchise Agreement is replaced with the following:
- i. **Corporate Franchisee.** Except as otherwise approved by us in writing, if you are a corporation, you shall (i) furnish us with your articles of incorporation and bylaws as well as such other documents that we may reasonably request; (ii) maintain a current list of all owners of record and all beneficial owners of any class of voting stock and furnish the list to us upon request. For the avoidance of doubt, the governing documents of all parent or holding entities are also at all times subject to our review and must at all times be consistent with the foregoing guidelines and restrictions.
  - ii. **Limited Liability Company Franchisee.** If you are a limited liability company, you shall: (i) furnish us with your articles of organization and operating agreement, as well as such other documents as we may reasonably request, and any amendments thereto; (ii) prepare and furnish to us, upon request, a current list of all members and managers. For the avoidance of doubt, the governing documents of all parent or holding entities are also at all times subject to our review and must at all times be consistent with the foregoing guidelines and restrictions.
  - iii. **Partnership Franchisee.** If you are a partnership, you shall: (i) furnish us with your partnership agreement, as well as such other documents as we may reasonably request and any amendments thereto; (ii) furnish to us, upon request, a current list of all general and limited partners. For the avoidance of doubt, the governing documents of all parent or holding entities are also at all times subject to our review and must at all times be consistent with the foregoing guidelines and restrictions.
- C. As used in this Agreement, the term “transfer” shall mean and include the voluntary, involuntary, direct or indirect assignment, sale, gift, pledge or other transfer by you or your owners of any interest in any of: (1) this Agreement; (2) the Restaurant owned by you; or (3) substantially all of the assets of the Restaurant. An assignment, sale or other transfer shall include the transfer of this Agreement or the Restaurant owned by you in an insolvency, corporate or partnership dissolution proceeding or otherwise by operation of law. For the avoidance of doubt, you may not pledge a security or other interest in this

Agreement or in the proceeds of a sale of this Agreement or the assets of the Restaurant to any lender without our prior written consent.

For the avoidance of doubt, our right of first refusal will not apply to a proposed purchase of an ownership interest in you by a third party.

- D. We agree that our security interest in the assets of the Restaurant will be subordinate to any third-party lender that requires that we subordinate our security interest in the assets of the Restaurant as a condition of providing you with financing for development or working capital.
- E. In regard to the Owner's Guaranty and Assumption of Franchisee Obligations, Exhibit A of the Franchise Agreement is deleted in its entirety.

*[Remainder of page intentionally left blank]*

## ***Part II – School Lunch Program***

### **If you checked (5), above, the following provisions apply to your Franchise Agreement:**

- A. The Restaurant will be located at the Approved Location listed in the Key Contract Data page of the Franchise Agreement (the “**School**”).
- B. Your Franchise Fee is reduced to \$0.
- C. Gross sales will only include sales or revenues from the Subway® Restaurant area of the School, including any permitted catering and delivery within the School, derived from the operation of the Restaurant. The parties agree food and beverages commonly found in a school cafeteria may be sold in other areas of the School. Any fountain drink sales will only be included in gross sales if they occur within the Subway® Restaurant area or in a Subway® logoed cup.
- D. We will provide a training program for establishing and operating a Restaurant in the School using the System. We, our Affiliate, or the BD, may conduct the training program locally. Training will be at a location or at locations the person providing the training selects, which may include the School, or other Subway® Restaurants and may include web-based courses. You acknowledge that you might not attend the training program described in our Disclosure Document. You agree the local, reduced training program will satisfy our training obligation to you under the Franchise Agreement, including under Section 6. You will pay any transportation, lodging, and other expenses to attend the training program.
- E. In regard to the opening of the Restaurant:
  - i. If you are providing the premises at the School for the Restaurant, we do not require a Sublease or an Approved Lease, and all references to the Sublease or Approved Lease in this Agreement are deemed deleted. You will be required to construct and equip the Restaurant to the specifications contained in the Operations Manual and open for business within two (2) years from the date of this Agreement, or this Agreement will automatically expire.
  - ii. If you do not control the location where the Restaurant will be located, you must also sign a license, contract, or lease (“**License**”). The License must give you the right to conduct the Restaurant business in the school location. You must construct and equip the Restaurant to the specifications contained in the Operations Manual and open for business within two (2) years from the date of this Agreement, or this Agreement will automatically expire. All references to the Sublease in this Agreement are deemed deleted and replaced with the term License.
  - iii. You do not have the right to extend the time to open the Restaurant.
  - iv. You acknowledge the franchise is granted for the specific school location identified above which you found and we approved.
- F. In regard to Training and Operational Assistance, Sections 6.A. and 6.B. of the Franchise Agreement are replaced with the following:
  - i. Before the Restaurant opens, we will train you (or your Designated Manager(s), as that term is defined in Section 10.J), or manager of cafeteria services and the manager of the Restaurant (if a different person) (the “**Manager**”), on establishing and independently operating a Subway®

Restaurant. The training program will be at a location we choose and may include web-based courses.

- ii. You, your Designated Manager(s), Manager(s) or your employee(s) who attend may be dismissed from the training program and this Agreement may be terminated, with no refund of your Franchise Fee (defined below), if you, your Designated Manager(s) or your employee(s) materially fail to act in accordance with our Code of Business Conduct during the training program (which will be made available to you at or before attending the training program).

G. We and you must approve in writing the Restaurant's menu and days and hours of operation, which may be more limited than a traditional restaurant. The menu may be subject to nutritional requirements governing school lunches. You acknowledge you may have to modify the food products offered for sale and you may have to purchase food products specifically approved for use in school lunch programs, and these requirements may increase the Restaurant's food costs. The parties acknowledge the Restaurant may not be the only food service located in the school, but agree you may not offer any food or beverage items from the Restaurant area except those we approve for sale. You agree the Restaurant will only serve students, faculty, staff, and visitors to the school in the ordinary course, but will not be open to the general public.

H. If you are prohibited by law from providing required insurance coverage and/or the indemnification required under the Agreement, you must notify us in writing before you sign this Agreement. If we elect to enter into this Agreement after we receive your notice, this Agreement will be deemed amended by your notice to delete the prohibited insurance and/or indemnification requirements. Your notice, when acknowledged and specifically consented to by us in writing, will be part of this Agreement.

I. In regard to operating Competitive Businesses:

- i. We designate your location of the Restaurant in the School as a non-traditional location. During the term of this Agreement, the following will apply: You may provide (or may contract for others to provide) cafeteria services at the School. You may enter into franchise agreements with other food product companies, operate your own school cafeteria, or sell other products in competition with the Restaurant's products, provided you (or your food service contractors) do not operate any Competitive Business at the School during the Term, except as we permit in this Section. During the Term, you will give us the first opportunity to approve for a Subway® Restaurant location any site at the School or any other school within the same school district, in which you, directly or indirectly, want to install a Competing Business. You may only install a Competing Business if we, in writing, deny you approval to operate a Subway® Restaurant at the proposed location, or we fail to grant approval within fifteen (15) business days after written notice from you. This Section does not affect any covenant not to compete in any other Franchise Agreement you have with us. For each unauthorized Association with a Competitive Business, the provisions of Section 19.D shall apply.

- ii. Notwithstanding anything to the contrary in Section 19, you are permitted to operate a Competitive Business in a different school after the termination, expiration or transfer of this Agreement, provided that if you operate the Competitive Business in the other school as a full retail store open to the general public, or if you breached Section 19 during the Term, the original provisions of Section 19 will apply. You will not Associate with a Competitive Business at the School (which, for the purposes of this paragraph, shall include permitting a Competitive Business to operate at the School) for a period of 1 year after the termination, expiration, or transfer of this Agreement. The prohibition against establishing a Competitive Business within a three (3) mile radius of a

Subway® restaurant will not apply. For each unauthorized Association with a Competitive Business, the provisions of Section 19.D shall apply.

- iii. For the avoidance of doubt, Section 15 is not amended by this Section I.
  - iv. Nothing in this Subsection or any other provision of this Agreement grants you any territorial or other exclusive rights. We and our Affiliates have unlimited rights to compete with you.
- J. It will not be deemed a violation of Section 16 for you to maintain the required records of the operation of the Restaurant at the School, or, if you give us notice of the location where you will keep the records, at your administrative offices. The records will be subject to our inspection and audit wherever they are kept, pursuant to the Agreement.
- K. You may relocate and reopen the Restaurant provided you have our prior written approval, and only to another location within the School or to another school within the same school district. All of your accounts with us for each Subway® Restaurant you operate must be current and the License for the former location of the Restaurant must be terminated and settled prior to reopening the Restaurant. You will pay all expenses and liabilities to terminate the License for the former location and any relocation expenses as they become due. If a proposed site is not accessible, you must provide plans to make the site accessible, or we may request that you identify an alternative accessible location.
- L. The Term will be for a period of 5 years from the Agreement Date, subject to earlier termination. If you are in full compliance with the Operations Manual and not in default of this Agreement, you may renew the franchise for additional consecutive 5 year periods by giving us written notice not less than 1 year, but no more than 16 months, before the expiration of the current Term. You will sign our then current form of Franchise Agreement which will amend and replace this Agreement and may contain terms that differ from this Agreement, including financial terms. You will not pay a renewal fee upon the expiration of the original 5 year term provided under this Agreement. Provided you comply with the post-termination non-compete provisions of this Agreement, you may, at any time, terminate this Agreement and cease operation of the Restaurant at the School after giving us thirty (30) days' prior written notice.

*[Remainder of page intentionally left blank]*

***Part III – Qualified FSP, School Lunch, Theme Park, National Park, Airport Terminal Advertising Contribution and Royalty Rate Reduction***

**If you checked (2), (6) or (7), above, the following provisions apply to your Franchise Agreement:**

- A. In regard to your Advertising Contributions: If you are a Qualified FSP, or operating under our School Lunch program, or operating a non-traditional location at a Theme Park, National Park, Airport Terminal, Hospital, Military Location, Train Station, or Captive Travel Plaza, your Advertising Contributions may be reduced. Any reduction is stated in the Key Contract Data page. Your Advertising Contributions will be paid to us on a weekly basis.
- B. In regard to your Royalty Fee: If you are operating a non-traditional location at an Airport Terminal, Train Station, or Captive Travel Plaza, your royalty fee may be reduced. Any reduction is stated on the Key Contract Data page.
- C. The Restaurant will not have a vote with respect to temporarily or permanently increasing the Advertising Contribution percentage for either the country or any market.
- D. In the event that you operated the Restaurant at a School Lunch K-12 location, Theme Park, National Park or Airport Terminal and relocate the Restaurant to a location other than a School Lunch K-12 location, Theme Park, National Park or Airport Terminal, or if you used a Qualified FSP to manage the Restaurant but have ceased to do so, as applicable, then this Part III of the Rider shall be of no further force and effect and your advertising rate shall be as stated in the Franchise Agreement without amendment by this Part III of the Rider.
- E. As used in this Rider:
  - i. A **Theme Park** is defined as an amusement or similar park meeting all of the following requirements: 1. It must offer a collection of rides and/or other entertainment attractions; 2. It is more elaborate than a simple city park or playground, as it is meant to cater to entertaining large groups of people including, adults, teenagers, and small children and generally uses architecture, signage, and landscaping to help convey the feeling that people are in a different place or time; 3. It must be a permanent and not a temporary facility; 4. It charges a fee for admission; and 5. It has at least 400,000 visitors a year.
  - ii. A **National Park** is defined as an area of land declared or owned by a government, set aside for human recreation and enjoyment, animal and environmental protection, and restricted from development.
  - iii. An **Airport Terminal** is defined as a building at an airport where passengers transfer between ground transportation and the facilities that allow them to board and disembark from airplanes.
  - iv. A **Qualified FSP** is defined as a company that is either privately owned or publicly traded; is not government owned, supported or operated and provides contract foodservice and/or concession foodservice (as defined below); and has either annual revenues (or sales) in excess of two hundred million dollars (\$200,000,000.00) or operates a minimum of 250 accounts either directly or through their subsidiaries. “**Contract Foodservice**” is defined as the preparation, presentation and delivery of food and beverage services to clients and their customers where clients have chosen to outsource this activity on its premises. The client may or may not pay the Food Service Provider a fee for the provision of the foodservice and the food may be offered to consumers at subsidized prices.



Contract Foodservice is carried out in various sectors, including business and industry (staff canteens or cafeterias in both public and private sectors); healthcare (hospitals, nursing homes); and education (schools, universities). “**Concession Foodservice**” is defined as the provision of foodservice requirements to the public in travel related locations such as airports, railway stations, ferries, roadsides, retail related locations such as sports stadiums and leisure venues. The principal purpose of the customer’s visit is not for the consumption of food or beverage but for an alternative purpose. The Food Service Provider pays the location owner (client) a commission for the right to trade at the premises; the Food Service Provider’s income is sourced entirely from sales made to the public. In order to obtain the rights to operate in a Contract Foodservice or Concession Foodservice location, the Food Service Provider generally must participate in a request for proposal or in a competitive bidding process. These locations also differ significantly from stand-alone or other traditional types of locations in numerous ways including that the hours and days of operation may be limited by the activity conducted at the location or may be dictated by the owner of the location or the Food Service Provider’s client. We and you agree that based on these differences that traditional advertising may be of limited benefit. Therefore, we and you agree to modify the advertising charges for the Restaurant that you will be operating pursuant to this Agreement to reflect the value of benefits that you are receiving.

- v. A **Captive Travel Plaza** is defined as having an exit and entrance via the highway only and not accessible to the town or city. It provides the only convenient food option for those traveling on the highway and is therefore the primary driver of traffic to the Subway® restaurant.

- F. In addition, provided you comply with the post-termination non-compete provisions and other post-termination covenant and provision that survive termination of this Agreement, you may, at any time, terminate this Agreement and cease operation of the Restaurant after giving us one hundred and eighty (180) days’ prior written notice.

*[Remainder of page intentionally left blank]*

*Part IV – Satellite Restaurant*

**If you checked (8), above, the following provisions apply to your Franchise Agreement:**

A. Your Satellite Restaurant will be (check one):

- i.  Short Term Satellite Restaurant
- ii.  Standard Satellite Restaurant

Where not specified, the term “Satellite Restaurant” refers to a Short Term Satellite Restaurant or a Standard Satellite Restaurant.

B. You understand the Satellite Restaurant will not be a full restaurant. The Satellite Restaurant will only operate with the support of and together with the existing Base Restaurant, as provided in the Operations Manual, except with our specific written approval. You understand this Agreement and any guidelines we set for how close a satellite restaurant should be to its base restaurant do not grant you any territorial rights, and there are no radius restrictions or minimum population requirements which limit where we can license or open another Subway® restaurant, including any satellite restaurant, unless provided under local law.

C. The Franchise Fee is:

- i. Short Term Satellite Restaurant: \$1,000
- ii. Standard Satellite Restaurant: \$5,000

D. The persons signing this Agreement as franchisee must be identical at all times to the persons who are the parties to the Base Restaurant Franchise Agreement, as reflected in our records.

E. You understand that the Base Restaurant and all other restaurants that you own must be in substantial compliance with the Operations Manual and the Franchise Agreement.

F. In regard to the Sublease for the Restaurant:

- i. You acknowledge you found the location and we granted approval to it. We or you may terminate this Agreement by written notice after 90 days from the Agreement Date, or earlier if we and you agree, if we or an Affiliate we designate cannot offer you a Sublease. We will refund the Franchise Fee to you if we or you terminate this Agreement for the above reason, unless it is your fault our designee cannot offer you a Sublease. We will not refund the Franchise Fee if we or our designee enter into a lease or a license containing basic economic terms (e.g. rent, square footage, length of term) you previously consented to and you then do not sign the offered Sublease. If we or our designee offer you a Sublease, you must sign the Sublease within 90 days after the date of this Agreement or this Agreement will automatically expire at the end of the 90-day period. We will not grant you an extension or refund the Franchise Fee if this Agreement automatically expires.
- ii. If you are operating a Short Term Satellite Restaurant, the term of your Lease will not exceed 1 year.
- iii. You understand and acknowledge we do not now have any training program specific to satellite restaurants, but may in the future, and you agree to attend any required satellite training program.

We will not charge for this course but you must pay for travel to and from the training location and all living expenses while attending training.

- iv. In some cases, because of the short term or other reasons, we may authorize you to sign an Approved Lease. The term of the Approved Lease we or you sign will not extend beyond the Term, unless we and you agree in writing. You must submit for our approval, the form of Approved Lease, including any modifications, amendments, renewals or extensions. Submissions for approval and our approval, if granted, must be in writing. You must sign our approved franchisor lease rider in connection with the lease. You must give us original signed copies of 1) the Approved Lease, 2) franchisor lease rider, and 3) the landlord's written consent to the conditional assignment.
- v. After you sign the Sublease or Approved Lease, you will construct and equip the Restaurant to the specifications contained in the Operations Manual for satellite locations and then open for business.

The Restaurant will be located at \_\_\_\_\_.

The Restaurant will be a:

Cart: \_\_\_\_\_ Sandwich Unit: \_\_\_\_\_ Other: \_\_\_\_\_

- G. The design, construction, layout, equipment, and operation of the Restaurant, including the procedures for transporting products and supplies from the Base Restaurant, must be in compliance with our policies and the portions of the Operations Manual concerning satellite restaurants. We and you will approve the menu of items to be sold and the days and hours of operation. We and you must also approve the location(s), itinerary, operation, and design of any mobile unit. Generally, we intend the Satellite Restaurant will not be self-sufficient, without our specific approval, which means the Satellite Restaurant may not be able to do one or more of the following: (1) bake bread; (2) prepare the setups for the product; or (3) have adequate storage capacity for the product. The Satellite Restaurant may be temporary or seasonal, may operate with limited hours, may be mobile, or have any combination of these characteristics. We alone will determine whether the Satellite Restaurant premises and its operations qualify for treatment as a satellite location according to our policies.
- H. You understand and acknowledge the insurance requirements apply to the Satellite Restaurant as well as the Base Restaurant.
- I. In regard to relocation:
  - i. Short Term Satellite Restaurant: you may not relocate the Short Term Satellite Restaurant during the Term.
  - ii. Standard Satellite Restaurant: You must have our prior written approval to relocate the Standard Satellite Restaurant. Your right to relocate the Standard Satellite Restaurant is subject to our policies regarding proximity of a satellite restaurant to its base restaurant to ensure product quality and proper servicing of the satellite restaurant.
- J. In regard to the Term:
  - i. Short Term Satellite Restaurant: The Term will be for 1 year from the Agreement Date or until the termination or expiration of the Base Restaurant Franchise Agreement (including any renewal periods), whichever occurs sooner, subject to earlier termination. This Agreement will

automatically terminate, regardless of the length of term remaining on the Base Restaurant Franchise Agreement, if the Lease for the Short Term Satellite Restaurant or the Base Restaurant terminates or expires. Provided you send written notice at least 60 days prior to the expiration of the initial 1-year term, this Agreement may be renewed for an additional 1-year term, if mutually agreed upon by both parties. There will be a \$1,000 renewal fee.

- ii. Standard Satellite Restaurant: The Term will be from the Agreement Date until the termination or expiration of the Base Restaurant Franchise Agreement, subject to earlier termination. Upon expiration of the term of the Base Restaurant Franchise Agreement, and provided that the Base Restaurant Franchise Agreement is renewed in accordance with its terms, this Agreement will automatically renew for additional periods in line with the Base Restaurant Franchise Agreement. There will be a renewal fee equal to 25% of the then-current franchise fee for Standard Satellite Restaurants. This Agreement will automatically terminate, regardless of the length of term remaining on the Base Restaurant Franchise Agreement, if the Sublease or Approved Lease for the Standard Satellite Restaurant or the Base Restaurant terminates or expires and you do not relocate the Standard Satellite Restaurant or Base Restaurant (as applicable).

K. Any default under the Base Restaurant Franchise Agreement will also constitute a default under this Agreement, and will result in the termination of this Agreement if the default is not cured and the Base Restaurant Franchise Agreement is terminated.

L. In regard to transfers:

- i. Short Term Satellite Restaurant: You pay a reduced satellite transfer fee of \$1,000, or \$500 if you transfer to, or transfer by adding, your spouse or child, plus any applicable sales tax, legal, accounting, training, and other expenses we incur in connection with the transfer, plus the transfer fee required by the Base Restaurant Franchise Agreement if the Base Restaurant Franchise Agreement is transferred.
- ii. Standard Satellite Restaurant: You pay a reduced satellite transfer fee of \$3,000, or \$1,500 if you transfer to, or transfer by adding, your spouse or child, plus any applicable sales tax, legal, accounting, training, and other expenses we incur in connection with the transfer, plus the transfer fee required by the Base Restaurant Franchise Agreement if the Base Restaurant Franchise Agreement is transferred.

You acknowledge and understand that because of our requirement a satellite restaurant cannot be self-sufficient (unless we specifically approve), and the persons signing this Agreement as franchisee must be identical at all times to the persons who are the parties to the Base Restaurant Franchise Agreement, you may not transfer this Agreement and the Satellite Restaurant separately and apart from the Base Restaurant Franchise Agreement and the Base Restaurant. Also, you may not transfer the Base Restaurant Franchise Agreement and the Base Restaurant without also transferring this Agreement and the Satellite Restaurant to the same purchaser, except in isolated circumstances where there is a good business reason to do so. This requirement that the Base Restaurant and the Satellite Restaurant must be transferred together will apply with equal force to our right of first refusal and any right we have to purchase the Satellite Restaurant under this Agreement.

M. YOU ACKNOWLEDGE AND AGREE WE HAVE NOT MADE ANY PROMISES OR GUARANTEES WE CAN OBTAIN A LEASE OR LICENSE FOR THE LOCATION IDENTIFIED. YOU AGREE YOUR ONLY REMEDY IF WE DO NOT OBTAIN A LEASE OR A LICENSE FOR THE LOCATION, AND WE DO NOT OFFER YOU A SUBLEASE FOR THE PREMISES WITHIN

90 DAYS, WILL BE TO TERMINATE THIS AGREEMENT AND RECEIVE A REFUND OF THE INITIAL FRANCHISE FEE IF YOU QUALIFY UNDER THE CONDITIONS PROVIDED ABOVE.

*[Remainder of page intentionally left blank]*

*Part V – General Provisions*

**The following general provisions apply in all cases:**

- A. The Franchise Agreement, as amended and supplemented by this Rider, contains the entire understanding of the parties. The parties can amend the Franchise Agreement further only in a signed writing. In the event of a conflict between the Franchise Agreement and this Rider, the terms of this Rider shall control. Except as amended or modified by this Rider, the terms of the Franchise Agreement remain in full force and effect.
- B. You acknowledge you read and understand this Rider and the Franchise Agreement, and consent to be bound by all the terms and conditions of the Franchise Agreement, as amended and supplemented by this Rider.

*[Remainder of page intentionally left blank]*

IN WITNESS WHEREOF, the parties have executed this Rider, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

**EXHIBIT A-2  
OWNER'S STATEMENT**

1. Name of Entity: \_\_\_\_\_

2. Form of Owner. You are a (check one):

- General Partnership  
 Corporation  
 Limited Partnership  
 Limited Liability Company  
 Other (Specify: \_\_\_\_\_)

3. Business Entity. You were incorporated or formed on \_\_\_\_\_ under the laws of the State of \_\_\_\_\_. You have not conducted business under any name other than my corporate, limited liability company or partnership name and: \_\_\_\_\_.

4. Management. The following is a list of all persons who have management rights and powers (e.g., officers, managers, partners, etc.) and their positions are listed below:

Name	Title

5. Owners. The following list includes the full name and mailing address of each person who is one of your owners and fully describes the nature of each owner's interest. Attach additional sheets if necessary.

Owner's Name	Owner's Address	Description of Interest	% of Ownership

6. Governing Documents. You have provided to us copies of the documents and contracts governing your ownership, management and other significant aspects of your business organization (e.g., articles of incorporation or organization, partnership or shareholder agreements, etc.).



This Owner's Statement is current and complete as of \_\_\_\_\_, \_\_\_\_.

OWNERS:

Date: \_\_\_\_\_

Signature: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: \_\_\_\_\_

Printed Name: \_\_\_\_\_

ENTITY:

\_\_\_\_\_

By: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

## EXHIBIT A-3

### SUBWAYPOS® END USER LICENSE AGREEMENT

**IMPORTANT – READ CAREFULLY:** THIS SUBWAYPOS® END USER LICENSE AGREEMENT (THIS “**AGREEMENT**”) IS A BINDING CONTRACT BETWEEN YOU (AS DEFINED BELOW) AND FRANCHISOR (AS DEFINED BELOW). THIS AGREEMENT GOVERNS YOUR ACCESS TO AND USE OF THE SOFTWARE (AS DEFINED BELOW). WHEN USED HEREIN, THE TERM “AGREEMENT” INCLUDES THE BODY OF THIS AGREEMENT AND ANY ADDENDUM INCORPORATED, INCLUDING THE DATA PROCESSING ADDENDUM ATTACHED HERETO AS APPENDIX 1 (THE “**DPA**”), AS WELL AS ANY AND ALL OTHER ATTACHMENTS EXPRESSLY INCORPORATED HEREIN.

BY SIGNING, OR BY CLICKING TO ACCEPT THIS AGREEMENT WHERE THAT OPTION IS AVAILABLE, OR BY DOWNLOADING, INSTALLING, UPDATING, OR OTHERWISE ACCESSING OR USING THE SOFTWARE, YOU AGREE ON BEHALF OF YOURSELF, ANY CO-FRANCHISEES, AND ANY COMPANY OR ORGANIZATION YOU REPRESENT (“**YOU**” or “**YOUR**”) THAT YOU HAVE READ AND UNDERSTAND THIS AGREEMENT AND AGREE TO BE BOUND BY THE TERMS AND CONDITIONS OF THIS AGREEMENT.

IF YOU DO NOT AGREE WITH THIS AGREEMENT, THEN DO NOT DOWNLOAD, INSTALL, UPDATE OR OTHERWISE ACCESS OR USE THE SOFTWARE.

1. **FRANCHISE AGREEMENT.** The Software is available for use only by individuals and entities who are party to one or more valid Franchise Agreements (as defined below) pursuant to which such individual or entity establishes and operates, or will in the future establish and operate, one or more SUBWAY® restaurants from approved locations (“**Restaurant(s)**”), any one of which may have been or may be approved to operate in collaboration with a third-party concept. “**Franchise Agreement**” refers to each of the most current, active franchise agreements between you and Franchisor.
2. **FRANCHISOR.** We are a franchisor of SUBWAY® restaurants. “**Franchisor**” (also “**we,**” “**us,**” or “**our**”) means the entity with which you have entered into the Franchise Agreement, which may be, as applicable, Doctor’s Associates LLC, Subway International B.V., Subway Franchise Systems of Canada ULC, Subway Systems Australia Pty. Ltd, Subway Systems Colombia S.A.S., Subway Systems Singapore, Pte. Ltd., or an Affiliate of the foregoing. “**Franchisor Parties**” means Franchisor, its Affiliates (including, but not limited to FWH Technologies, LLC (“**FWHT**”)), and their respective directors, officers, owners, shareholders, employees, contractors (including any Business Developer or the equivalent as may be assigned to Restaurants in a geographic region by Franchisor), representatives, agents, suppliers, licensors, successors, and assigns. “**Affiliate**” means, with respect to a specified person or entity, a person or entity that, directly or indirectly, through one or more intermediaries, controls, or is controlled by, or is under common control with the specified person or entity.
3. **AUTHORITY.** You represent and warrant that you are party to a valid Franchise Agreement, that you have the authority to enter into this Agreement, and that you are under no contractual obligation that will interfere with your ability to perform under this Agreement. You understand and acknowledge that one individual or one authorized representative for the applicable SUBWAY® franchisee may accept this Agreement and that such acceptance will constitute the acceptance of any and all other individuals identified as franchisee under the Franchise Agreement or the entity franchisee, as applicable. You represent and warrant that you consulted with all such individuals and representatives of an entity franchisee, as applicable, about this Agreement prior to accepting this Agreement on their behalf. You further represent and warrant that you have authority to accept this Agreement on behalf of all other such individuals or the entity franchisee, as applicable, and that, by virtue of your acceptance of this Agreement, each such individual or entity, as applicable, ratifies and affirms this Agreement.

4. POS SYSTEM. Under the Franchise Agreement, you are required to use an approved computer-based point-of-sale system (the "**POS System**"), including software and hardware that we specify and are compatible with our requirements to record and report sales and other designated business information to us.
5. SOFTWARE. We approved certain software owned and/or licensed by our Affiliates (including, but not limited to FWHT), for use in SUBWAY® restaurants. The "**Software**" means all software applications, computer programs, mobile applications, online platforms, and computer code that we make available or provide in connection with the POS System and includes, but is not limited to: SubwayPOS® software, Dashboard, Menu Platform software ("**Menu Manager**"), SUBWAY® Payment Manager software ("**SPM**"), Restaurant Management Portal ("**RMP**"), Team Access, real time reporting and workforce management software ("**SUBWAY LiveIQ®**"), business intelligence software ("**Fresh Insights**"), remote access and software deployment application ("**Big Fix End Management**"), and anti-virus software Carbon Black, along with any and all future updates, versions, enhancements, modifications, or replacements of or to any of the foregoing. Some components of the Software may not be available in your country or location. You acknowledge that certain components of the Software, including SUBWAY Live IQ®, Fresh Insights, Big Fix End Management, and Carbon Black, are owned by various third parties (the "**Third-Party Software**") and are licensed to FWHT or its Affiliates under various license agreements. The Software also includes certain associated documentation, including, but not limited to, the SubwayPOS® User Manual, the Menu Manager User Manual, and related training videos and materials, which are provided through the Subway® intranet website.
6. MODIFICATIONS TO AGREEMENT. We may update this Agreement from time to time, including, without limitation, to keep pace with advances in technology, and you will be required to enter into our then-current form of SubwayPOS® End User License Agreement in order to continue accessing or using the Software. All updates to this Agreement will be effective immediately upon posting to the Software or otherwise being made available to you and your continued access to and use of the Software will constitute your acceptance of the modified SubwayPOS® End User License Agreement. You acknowledge and agree that this Agreement replaces any pre-existing SubwayPOS® End User License Agreement you have entered into with us.
7. CREDENTIALS. You acknowledge and agree that you have been provided with a unique login and password to access the Subway® intranet website and that the use of the login and password are required in order to review and accept this Agreement. You represent and warrant that you have not shared, and will not share, this login and password with anyone, or that, if you have or do so in the future, that each such person is authorized to accept this Agreement on your behalf as your agent and that such person's acceptance of this Agreement constitutes your acceptance of this Agreement.
8. GRANT OF LICENSE.
  - a. Subject to your compliance with this Agreement, we grant you a limited, nontransferable and nonassignable (except as otherwise expressly provided in this Agreement), revocable, nonsublicensable, nonexclusive license to access and use the Software solely on and for the POS Systems in each of the Restaurants you operate and, in any event, in accordance with all related documentation or restrictions posted on the Software or otherwise provided by Franchisor. This license includes the right to download and install any Software components designated for downloading or installing, but only on and for the POS Systems in each of the Restaurants you operate.
  - b. Software licenses may not be shared or used concurrently on separate POS Systems. You acknowledge that you are being granted a separate and distinct license for each Restaurant POS System that you operate. The Software is licensed, not sold.
9. YOUR RESPONSIBILITIES.

- a. You will limit access to the Software to your employees who both need to access the Software for purposes of their work for you at a Restaurant and have entered into an agreement with you that contains appropriate confidentiality obligations. Further, the Software access you provide to any given employee must be appropriate with respect to that individual's responsibilities at the applicable Restaurant. You are responsible for all access to and use of the Software by those persons whom you permit to access or use the Software, including your employees. You are responsible for maintaining the confidentiality of any usernames, passwords, and other log-in credentials used to access or use the Software. You must promptly notify Franchisor of any unauthorized access to or use of the Software of which you become aware, including, but not limited to any unauthorized disclosure or use of your or any employee's log-in credentials.
- b. You are responsible for setting up, maintaining, and operating your computers, other devices and hardware, operating systems, information technology infrastructure, databases, internet access, and wireless networks, as well as software not provided by Franchisor, as necessary to access and use the Software. You are responsible for, and will obtain and maintain in effect, all permissions, consents, and authorizations that are required by applicable law for you to provide data or other information through the Software or to the Franchisor Parties.

10. USE RESTRICTIONS. You will NOT, and you will NOT allow, directly or indirectly, any person or third party to:

- a. make any use of or disclose the Software in any manner that is not expressly permitted under this Agreement;
- b. reverse-engineer, reconfigure, decompile, disassemble, or attempt to discern the source code or interface protocols of or discover the underlying ideas behind the Software except as may be expressly allowed by applicable law to ensure interoperability (for clarity, you have no right to or interest in the source code of any Software);
- c. modify, translate, enhance, adapt, create derivative works from the Software, or combine the Software with any other software, computer code, or materials;
- d. rent, resell, distribute, or sublicense the Software, or otherwise allow directly or indirectly any person or entity to use or access the Software other than your employees that require access to use the Software on behalf of you in a manner permitted by this Agreement;
- e. copy, reproduce, display, publish, disclose, re-manufacture, or in any way duplicate or distribute all or any part of the Software except as may be expressly permitted by this Agreement;
- f. remove, obscure, or modify any proprietary marking or restrictive legends, notices, or markings placed on or within the Software;
- g. disclose, provide, or otherwise distribute or make available any trade secret contained within or embodied by the Software;
- h. use the Software in violation of any applicable law or regulation or for unlawful purposes;
- i. defeat, compromise, circumvent, de-activate, or disable any security features of the Software or any security controls (including, but not limited to, access controls and password controls) or attempt to do or to allow any of the foregoing;
- j. use the Software in conjunction with any device or service designed to circumvent technological measures employed to control access to, or the rights in, a content file or other work protected by the copyright laws of any jurisdiction;

- k. access, use, or copy any portion of the Software through the use of indexing agents, spiders, scrapers, bots, web crawlers, or other automated devices or mechanisms;
- l. transmit, input, upload, or otherwise provide any information or materials that contain any viruses, worms, Trojan horses, logic bombs, time bombs, cancelbots, malware, ransomware, adware, or other harmful computer code or programming routines, including but not limited to those designed to or that reasonably may disable, damage, impair, interfere with, surreptitiously intercept, or expropriate the Software or any computers, hardware, software, system, data, or networks;
- m. provide unlawful, inaccurate, incomplete, or out-of-date information via the Software;
- n. submit or provide through or using the Software any information or content that is defamatory, libelous, indecent, pornographic, obscene, otherwise objectionable or harmful, or that violates the rights of third parties; or
- o. commit fraud or falsify information in connection with your use of the Software.

11. **INDEMNIFICATION.** You agree to indemnify, defend (at our option), and hold harmless the Franchisor Parties from and against all claims, demands, complaints, actions, liabilities, injuries, losses, judgments, settlements, fines, costs, damages, and expenses of any type (including, but not limited to, reasonable court costs and legal fees) arising from or relating to: (a) your access to or use of the Software, including your provision of information using or through the Software; (b) your misuse of or reliance on any content, material, data, or information accessed or obtained from or using the Software; (c) your violation of the license granted in this Agreement or any other breach of this Agreement; (d) your violation of the data security or privacy provisions in this Agreement, including the DPA; (e) any Data Security Incident (as defined below); (f) your use of the Software in connection with the duplication, modification, transmission, or distribution of, or any other action relating to, any content or materials in violation of another party's rights or in violation of any law or any provision of this Agreement; (g) your violation of or noncompliance with applicable laws or regulations; or (h) your negligence, willful misconduct, or fraud. We reserve, and you grant to us, the exclusive right to assume the defense and control of any matter subject to indemnification by you. You will not settle or compromise any claim or liability subject to this section without our prior written consent. You and Franchisor agree that the limitation on liability provisions in the Franchise Agreement applies to this Agreement.

12. **PROPRIETARY RIGHTS.** Nothing in this Agreement grants you any title to or ownership of any intellectual property rights in or to the Software. Franchisor, its Affiliates, and their respective suppliers and licensors, as applicable, are and will remain the exclusive owners of all right, title, and interest in and to the Software (including, but not limited to, its text, audio, video, graphics, charts, photographs, interfaces, icons, structure, organization, architecture, object and source code, data, trademarks, logos, slogans, names of products and services, documentation, other content, and the design, selection, and arrangement of content) and including, but not limited to, any modifications, updates, and upgrades thereto and all techniques, algorithms, processes, ideas, know-how, methodologies, discoveries, and inventions related to the same, as well as all patent, copyright, trademark, trade secret, and other intellectual property and proprietary rights throughout the world in or to or associated with any of the foregoing. The rights that you have to use the Software are limited to those expressly granted in this Agreement. No other licenses or rights with respect to the Software or any related intellectual property rights, express or implied, are granted by Franchisor to you under any patent, copyright, trademark, trade secret, or other intellectual property right of Franchisor or its Affiliates, and all such rights are reserved and retained by Franchisor and its Affiliates. The Software is protected by copyright laws and international copyright treaties, as well as other intellectual property laws and treaties. Any unauthorized use of any intellectual property

rights belonging to Franchisor or its Affiliates is prohibited and may be prosecuted to the fullest extent of the law.

With respect to any Restaurant you operate that is located outside of the United States, references to SubwayPOS® and SUBWAY LiveIQ® in this Agreement are replaced with references to SubwayPOS™ and SUBWAY LiveIQ™, respectively.

13. SOFTWARE AVAILABILITY; CHANGES TO THE SOFTWARE. Any features, materials, products, or services made available through or in connection with the Software are subject to availability. Franchisor may change the Software, including, but not limited to the features, materials, products, and services made available through the Software, at any time without notice or liability.
14. THIRD-PARTY SOFTWARE TERMS. In addition to being governed by this Agreement, Third-Party Software may be licensed to you directly by the software provider under separate license terms ("**Third-Party Terms**"). You may have broader rights to use Third-Party Software under the applicable Third-Party Terms than you do to use the Software under this Agreement. While this Agreement is not intended to impose further restrictions on your use of Third-Party Software as permitted by any applicable Third-Party Terms, your use of Third-Party Software must be consistent with the terms of this Agreement.
15. THIRD-PARTY APPLICATIONS AND SERVICES. In addition to including Third-Party Software as contemplated above, the Software may also enable interoperation of the Software with, or link or connect to, certain other third-party applications and services, which are not maintained or controlled by Franchisor. Such interoperability and links are provided as a convenience and Franchisor is not responsible for examining or evaluating the content or accuracy of, and does not warrant or endorse, any third-party applications or services or any products or services made available through those third-party applications or services. We do not provide you with licenses to any such third-party applications or services.
16. DATA & PRIVACY.
  - a. **Types of Data.** In connection with this Agreement and your use of the Software, various types of data will be generated, received, and used by each party. "**Franchisee Personnel Data**" means data relating to franchisee owners and personnel, including your employees. "**Restaurant Data**" means all data relating to actual and prospective Restaurant customers, loyalty members, and Subway® card holders, as well as Restaurant transaction data and other information arising from your use of the POS System and Software. For clarity, "Restaurant Data" excludes all Franchisee Personnel Data.
  - b. **Use of Franchisee Personnel Data.** By transmitting Franchisee Personnel Data via the Software or otherwise providing Franchisee Personnel Data to Franchisor, you grant us and the Franchisor Parties full right, permission, and license to access, modify, copy, analyze, distribute, transmit, display, publish, and otherwise use throughout the world any and all Franchisee Personnel Data, without any payment or other consideration of any kind, and without the need to obtain further permission from you or any other person or to provide notification to you or any third party, for purposes of facilitating or enabling the services provided by the Software, and further, with respect to Franchisee Personnel Data comprising data relating to franchisee owners, for our business purposes in accordance with our role as Franchisor and a licensor of the Software. These rights are perpetual, irrevocable, transferable, nonexclusive, sublicensable, fully-paid, and royalty-free. For clarity, with respect to Franchisee Personnel Data comprising data relating to employees of your Restaurant(s), the permitted use by Franchisor is limited to the purpose of facilitating or enabling the services provided to you and your Restaurant(s) by the Software.
  - c. **Use of Restaurant Data.** By transmitting the Restaurant Data via the Software and POS System or otherwise providing Restaurant Data to Franchisor, you grant us and the Franchisor Parties

full right, permission, and license to access, modify, copy, analyze, distribute, transmit, display, publish, and otherwise use throughout the world any and all Restaurant Data, without any payment or other consideration of any kind, and without the need to obtain further permission from you or any other person or to provide notification to you or any third party, for our business purposes in accordance with our role as Franchisor and a licensor of the Software. These rights are perpetual, irrevocable, transferable, nonexclusive, sublicensable, fully-paid, and royalty-free. For the avoidance of doubt, you understand and agree that these rights include, without limitation, the right to commercialize, exploit, and otherwise use the Restaurant Data for marketing and other commercial purposes.

You are permitted to disclose, transmit, and use Restaurant Data solely for purposes of operating one or more Restaurants in accordance with this Agreement and the applicable Franchise Agreement. Without limiting the generality of the foregoing, you acknowledge and agree that: (1) you may use the Restaurant Data only for the benefit of the applicable Restaurant(s) and that in no event may Restaurant Data be used for the benefit of any other business you may operate or any other third party, and that (2) Restaurant Data is Franchisor's Confidential Information under the Franchise Agreement.

- d. **Our Privacy Statement.** You acknowledge that the Privacy Statement posted on the [subway.com](http://subway.com) website ("**Privacy Statement**") applies to information collected by the Franchisor Parties as described therein, including, if and as applicable, Franchisee Personnel Data and Restaurant Data collected or otherwise received by the Franchisor in connection with this Agreement. You acknowledge that our permitted use of Franchisee Personnel Data and Restaurant Data includes the activities described in, and you hereby grant us permission to use that data as set forth in, our Privacy Statement, which we (or our Affiliate) may update from time to time in accordance with its terms. For clarity, the foregoing is not intended to expand upon the rights granted under clause 16.b (Use of Franchisee Personnel Data) in connection with Franchisee Personnel Data comprising data relating to employees of your Restaurant(s). In connection with Franchisee Personnel Data comprising data relating to employees of your Restaurant(s), in the event of any conflict or inconsistency as between or among this Agreement, the Franchise Agreement, or any terms posted on the [subway.com](http://subway.com) website (including, without limitation, the Privacy Statement), this Agreement will control.
- e. **Your Responsibilities.** You acknowledge that data protection and privacy laws and regulations applicable to a Restaurant or its location may place limitations or conditions on the collection, use, and sharing of certain information, including personal data, that you obtain from your employees and customers. You acknowledge and agree that you are responsible for ensuring that all proper notices have been made and consents obtained as may be required under applicable law for your disclosure to us, and our use of, Franchisee Personnel Data and Restaurant Data as contemplated under this Agreement. You, alone, are responsible for your collection and use of Franchisee Personnel Data and Restaurant Data and for the accuracy, completeness, legality, and appropriateness of all Restaurant Data and Franchisee Personnel Data as disclosed, provided, or transmitted to us. You represent and warrant that: (i) all Restaurant Data and Franchisee Personnel Data transmitted or provided by you is and has been collected by you or on your behalf in accordance with all applicable laws and regulations; and (ii) you have obtained from those persons or entities whose information (including personal data) is or may be disclosed or transmitted to us, and at all times will maintain, all consents and permissions required by applicable law (including privacy laws and regulations) to disclose or transmit such information as contemplated by this Agreement.

You are responsible for backing up Restaurant Data and Franchisee Personnel Data. We may require you to use a designated cloud-based service provider for the purpose of backing up Restaurant Data and Franchisee Personnel Data. Without limiting the foregoing, you authorize us to back up the Restaurant Data and Franchisee Personnel Data. Notwithstanding the foregoing, for clarity, we are not obligated to back up any such data. You acknowledge and agree that we

do not have the capability to return any Restaurant Data or Franchisee Personnel Data to you once it is transmitted to us, and regardless, we are under no obligation to do so. You agree you do not have any right to inspect the data centers where we store any Restaurant Data or Franchisee Personnel Data or any right to audit our use of any Restaurant Data or Franchisee Personnel Data. You waive the benefits of any local law granting you such rights.

- f. **Disclaimer.** We implement security procedures to help protect Restaurant Data and Franchisee Personnel Data in our possession from security attacks. However, you understand that Restaurant Data and Franchisee Personnel Data may be transmitted over networks that are not owned, operated, or controlled by us, and that we are not responsible for any data that is lost, altered, intercepted, or stored across such networks. We cannot and do not guarantee that our security procedures will be error-free, that transmissions of data will always be secure, that unauthorized third parties will never be able to defeat our security measures or those of our third-party service providers, or that loss, misuse, or alteration of data will not occur.
- g. **Data Security.** You will establish and will at all times maintain and comply with administrative, organizational, technical, and physical security measures and safeguards that protect the security and confidentiality of the Software, Restaurant Data, and Franchisee Personnel Data. You will implement appropriate personnel security and integrity procedures and practices and will provide appropriate privacy and information security training to your personnel. You agree that it is your responsibility to ensure that your Restaurant and you comply with any and all data security requirements that may be imposed on you by (i) the laws or regulations with jurisdiction over the Restaurant's location, (ii) applicable data security standards (such as Payment Card Industry Data Security Standard (PCI DSS) and Payment Application Data Security Standard (PA DSS)), and (iii) any other data security requirements we may require from time to time. Additionally, upon request, you will be required to provide, on an annual basis, reasonable evidence of such compliance, including, but not limited to, proof of your PCI DSS compliance.
- h. **Data Security Incidents.** In the event of any suspected or actual security incident (i) that results in or may result in unauthorized access to or use of the Restaurant Data, Franchisee Personnel Data, or the Software, including, but not limited to, any actual or suspected unauthorized disclosure of, or access, use, acquisition of, copying, theft, modification, misuse, loss of, or inability to account for, any Restaurant Data or Franchisee Personnel Data, or the Software, or any unauthorized use of any log-in credentials; (ii) that compromises the security, integrity, or operability of the Software, including, but not limited, to ransomware attacks, encryption events, and denial of service attacks; or (iii) that constitutes a data breach or the equivalent under applicable laws or regulations (each, a "**Data Security Incident**"), you will notify us immediately upon, and in no event more than 48 hours after, discovering or detecting the Data Security Incident, you will promptly cooperate with us in good faith in investigating and responding to Data Security incidents in accordance with our standard policies and procedures, and you will consult and cooperate with us in advance of any issuance of individual, regulatory, or media notification of any Data Security Incident. Except if and as may be otherwise required by applicable law, any press release, external communication, filing, notice, or published report related to a Data Security Incident must be approved in advance and in writing by us. Notice in accordance with this subsection must be provided to us via the following email address: [criticalsecurity@subway.com](mailto:criticalsecurity@subway.com).
- i. **Data Processing Addendum.** To the extent Franchisee Personnel Data and Restaurant Data contain information that identifies or locates a natural person or that, in combination with other reasonably available data, can be used to identify or locate a natural person, which is referred to as "personal data", the DPA applies to you and to Franchisor. In the event of any conflict between the terms of the DPA and any other term of this Agreement, the terms of the DPA will govern and control.



17. REMOTE ACCESS BY FRANCHISOR. You acknowledge and agree that the Software has remote access capabilities and that the Franchisor Parties or their designees may, from time to time, remotely access the POS System in order to maintain or evaluate system security, to perform system maintenance, to provide technical support, to increase operational efficiency, to install or make available updates to the Software, and/or to install, uninstall, or remove access to Software. You acknowledge that remote access is required in order for us to provide the support necessary to maintain the optimal functionality of the POS System. By accepting this Agreement, you consent to our use of the remote access capabilities of the Software at any time for such purposes. You acknowledge that your consent is informed, voluntary, intentional, and not the result of unequal bargaining power.

18. LIMITED WARRANTY; DISCLAIMER.

- a. In the event that it is determined within ten (10) days of installing, or of your first access to, any Software, that the Software contains a manufacturing defect, we will replace such Software found to be defective solely due to a manufacturing defect. We will not honor any warranty, however, where the Software has been subjected to physical abuse, negligence, or misuse, or is used in defective, noncompatible, or unapproved equipment or with unauthorized third-party hardware or software. The Software is intended solely for commercial use in a SUBWAY® restaurant that has been approved by us to operate under a valid Franchise Agreement. **THE FOREGOING STATES YOUR SOLE AND EXCLUSIVE REMEDY, AND THE FRANCHISOR PARTIES' SOLE AND EXCLUSIVE OBLIGATION AND LIABILITY, WITH RESPECT TO CLAIMS OF DEFECTS IN THE SOFTWARE.**
- b. **EXCEPT AS SPECIFICALLY STATED ABOVE IN THIS SUBSECTION, THE SOFTWARE IS PROVIDED "AS IS", "WHERE IS", "AS AVAILABLE", AND WITHOUT ANY WARRANTY OF ANY KIND, STATUTORY OR OTHERWISE, EITHER EXPRESS OR IMPLIED, INCLUDING BUT NOT LIMITED TO ANY WARRANTIES OF MERCHANTABILITY, FITNESS FOR A PARTICULAR PURPOSE, COMPATIBILITY WITH ANY STANDARDS OR USER REQUIREMENTS, PERFORMANCE, ACCURACY, TITLE, OR NONINFRINGEMENT AND ANY WARRANTIES ARISING FROM COURSE OF DEALING, COURSE OF PERFORMANCE, OR USAGE IN TRADE. NO WARRANTY, EXPRESS OR IMPLIED, IS MADE TO YOU BY ANY FRANCHISOR PARTY THAT THE SOFTWARE IS FREE FROM CLAIMS OF COPYRIGHT INFRINGEMENT, MISAPPROPRIATION, OR VIOLATION OF THIRD-PARTY INTELLECTUAL PROPERTY OR PROPRIETARY RIGHTS OF ANY KIND. THE ENTIRE RISK AS TO THE QUALITY AND PERFORMANCE OF THE SOFTWARE IS WITH YOU.**

YOU ACKNOWLEDGE AND AGREE THAT THE SOFTWARE AND ACCESS THERETO MAY BE SUBJECT TO LIMITATIONS, DELAYS, AND OTHER PROBLEMS INHERENT IN THE USE OF THE INTERNET (INCLUDING YOUR INTERNET CONNECTION), WIRELESS NETWORKS, TELECOMMUNICATIONS, AND ELECTRONIC COMMUNICATIONS AND THAT, ACCORDINGLY, FRANCHISOR IS NOT RESPONSIBLE FOR ANY DELAYS, INACCURACIES, DELIVERY FAILURES OR OTHER FAILURES, VULNERABILITIES, OR DAMAGES RESULTING FROM THOSE PROBLEMS, NOR FOR ANY OTHER PROBLEMS OUTSIDE OF FRANCHISOR'S REASONABLE AND DIRECT CONTROL, INCLUDING, WITHOUT LIMITATION, TELECOMMUNICATIONS SERVICES, THE INTERNET, YOUR INTERNET CONNECTION, WIRELESS NETWORKS, NETWORK INTRUSIONS, CYBERATTACKS, AND ANY THIRD-PARTY SOFTWARE OR SERVICES.

EXCEPT AS EXPRESSLY PROVIDED OTHERWISE IN A SCHEDULE INCORPORATED HEREIN. WE MAKE NO REPRESENTATION THAT THE SOFTWARE IS APPROPRIATE OR AVAILABLE FOR USE IN LOCATIONS OTHER THAN THE UNITED STATES.

SOME JURISDICTIONS DO NOT ALLOW THE EXCLUSION OR LIMITATION OF CERTAIN DAMAGES, SO SOME OF THE ABOVE EXCLUSIONS AND LIMITATIONS MAY NOT APPLY TO YOU.

19. LIMITATION OF LIABILITY. TO THE MAXIMUM EXTENT PERMITTED BY APPLICABLE LAW, NO FRANCHISOR PARTY WILL BE LIABLE FOR LOST PROFITS, BUSINESS INTERRUPTION, LOST INFORMATION, OR ANY INDIRECT, CONSEQUENTIAL, SPECIAL, EXEMPLARY, PUNITIVE, OR INCIDENTAL DAMAGES OR LOSSES ARISING OUT OF OR RELATING TO THIS AGREEMENT OR YOUR USE OF THE SOFTWARE (INCLUDING, BUT NOT LIMITED TO, ANY RELIANCE ON THE SOFTWARE FOR AUDITS AND RECORD RETENTION), IRRESPECTIVE OF THE FORM OF THE CLAIM (INCLUDING, BUT NOT LIMITED TO NEGLIGENCE) AND EVEN IF A FRANCHISOR PARTY HAD OR HAS REASON TO KNOW OR HAS BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES OR LOSSES, OR FOR ANY CLAIM BY ANY THIRD PARTY. TO THE MAXIMUM EXTENT PERMITTED BY APPLICABLE LAW, IN NO EVENT WILL THE FRANCHISOR PARTIES' TOTAL CUMULATIVE LIABILITY IN CONNECTION WITH THIS AGREEMENT OR THE SOFTWARE EXCEED THE AMOUNT OF FEES PAID TO US UNDER THIS AGREEMENT FOR THE TWELVE (12) MONTHS IMMEDIATELY PRECEDING THE EVENTS GIVING RISE TO THE CLAIM. EACH PARTY ACKNOWLEDGES THAT THE APPLICABLE FEES UNDER THIS AGREEMENT REFLECT THE ALLOCATION OF RISK SET FORTH IN THIS AGREEMENT, AND THAT WE WOULD NOT ENTER INTO THIS AGREEMENT WITHOUT THESE LIMITATIONS ON THE FRANCHISOR PARTIES' LIABILITY. WITHOUT LIMITING THE GENERALITY OF THE FOREGOING, WE DISCLAIM ALL RESPONSIBILITY OR LIABILITY OF ANY KIND WITH RESPECT TO ALL THIRD-PARTY SOFTWARE.

20. FEES AND SUPPORT.

- a. You will pay us a monthly license and maintenance fees for the Software. This fee covers maintenance of the Software for all POS System terminals in the applicable Restaurant. We will charge this fee to your pre-authorized account with us. We reserve the right to increase or decrease those fees at any time without notice to you.
- b. We will supply menu updates and commercially reasonable remote support services for the Software. Additional support for the Software is available from our Affiliate, Franchise World Headquarters, LLC ("**FWH**"), at an additional cost. The fees for any such additional software support may be charged to your pre-authorized account with us (as contemplated under the Franchise Agreement). See the FWH Technology Support Center on the Subway® intranet website for additional information.
- c. The fees payable under this section may be stated in US dollars, but you must pay all amounts owed to us in local currency, unless we require otherwise, at the exchange rates specified by us at the time of payment. **You, alone, are responsible and liable for any adverse change in currency exchange rates.**

21. TERM AND TERMINATION.

- a. The term of this Agreement will be one (1) year from your acceptance hereof and will then automatically renew for successive one (1) year periods (together, the "**Term**") unless either party chooses not to renew this Agreement by sending written notice of nonrenewal to the other party at least sixty (60) days prior to the expiration of the then-current one (1)-year period.
- b. If you breach any term of this Agreement or any applicable term of the Franchise Agreement, we may terminate this Agreement and/or suspend or terminate your access to the Software, without liability and without notice to you. We may also terminate this Agreement and/or suspend or terminate your access to the Software at any time, without liability and without notice to you, in the event of unexpected technical issues or security issues with the Software, any unauthorized access to or use of the Software, or the general discontinuance or material modification of any Software. Additionally, this Agreement will terminate automatically if you are no longer party to an active Franchise Agreement.
- c. If this Agreement is nonrenewed or otherwise terminated for any reason, including if the applicable Franchise Agreement is terminated, expired, or transferred with respect to any

Restaurant, all of your rights hereunder will terminate and you must immediately stop accessing and using the Software. Any fees paid by you in connection with this Agreement and prior to termination of this Agreement are nonrefundable, including but not limited to any fees paid in advance. Upon termination of this Agreement, you must uninstall, return to us, destroy, and delete, per our request, any and all copies of the Software and, upon our request, certify in writing that you have complied with these requirements. Any provisions of this Agreement that are intended to survive termination (including, but not limited to any provisions regarding our data rights, indemnification, limitation of our liability, or dispute resolution) will continue in effect beyond any termination of this Agreement or of your access to or use of the Software.

## 22. TRANSFER AND ASSIGNMENT.

- a. You may transfer or assign this Agreement, including but not limited to the license granted hereunder, only as part of a sale or transfer of one or more POS Systems to one or more then-current SUBWAY® franchisees in good standing with us, but only with our prior written consent (which consent may be withheld in our sole discretion). In such event, you must transfer all of the Software and your entire license thereto to the purchaser or transferee. The purchaser or transferee must agree to and accept our then-current form of SubwayPOS® End User License Agreement (or any replacement thereof). If you complete a sale or transfer contemplated in this subsection (whether you sell or transfer just the POS System or the POS System together with a Restaurant), your license to use the Software on the sold or transferred POS System will automatically and immediately terminate. There is no transfer fee. Any transfer made, purported to be made, or attempted to be made not in accordance with this subsection is null and void and of no effect and will be deemed a material breach of this Agreement by you.
- b. We may transfer and assign this Agreement any time, without your consent and without notice to you, and this Agreement will inure to the benefit of our successors and assigns.

23. U.S. GOVERNMENT RESTRICTED RIGHTS. The Software is provided with RESTRICTED RIGHTS. Use, duplication, or disclosure by the Government is subject to restrictions as set forth in subparagraph (c)(1)(ii) of the Rights in Technical Data and Computer Software clause at DFARS 252.227-7013 or subparagraphs (c)(1) and (2) of the Commercial Computer Software-Restricted Rights at 48 CFR 52.227-19, as applicable. The manufacturer is FWHT and has offices at 1 Corporate Drive, Shelton, Connecticut, USA 06484.

24. EXPORT. You will not, directly or indirectly, export or re-export the Software or any technology disclosed pursuant to this Agreement in violation of any applicable U.S. export control laws or regulations, or any other applicable export control laws promulgated and administered by the government of any applicable country or other jurisdiction. Without limiting any of the foregoing, in the event you export the Software from the country or other jurisdiction in which you first received it, or from any other country or other jurisdiction, you assume all responsibility for compliance with all applicable export and re-export laws and regulations.

25. FORCE MAJEURE. Franchisor will not be liable for, nor will it be deemed to have breached this Agreement in the event of, any failure or delay in performing any obligation under this Agreement due to circumstances beyond its reasonable control, including, but not limited to, acts of God, fires, floods, other acts of nature, epidemics, pandemics, actions of government, civil disturbances, terrorism, national emergencies, delays and failures of third parties, hackers, and power, communications, satellite, or network failures or outages.

26. RELATIONSHIP OF THE PARTIES. It is understood and agreed by the parties hereto that this Agreement does not create a fiduciary relationship between them and that nothing in this Agreement is intended to make either party an agent, subsidiary, joint venturer, partner, employee, or servant of the other for any purpose.

## 27. GENERAL.

- a. **Notice; Electronic Communications.** Any notice permitted or required to be provided under this Agreement must be provided in accordance with the Franchise Agreement's notice requirements. Please print or otherwise save a copy of this Agreement and all notices, consents, and other communications for your reference.
- b. **Compliance; Audit.** We reserve the right to take steps we believe are reasonably necessary or appropriate to enforce or verify compliance with the terms of this Agreement. Without limiting the generality of the foregoing, Franchisor and its designated representatives may audit, examine, and make copies of data, documents, information, and other records in your possession or control that relate to or concern the Software in order to determine your compliance with this Agreement and the Franchise Agreement.
- c. **Feedback.** Franchisor welcomes comments regarding the Software. If you submit comments or feedback regarding the Software, they will not be considered or treated as confidential. We may use any comments and feedback that you send us in our discretion and without attribution or compensation to you except as may be prohibited by law.
- d. **Governing Law.** This Agreement is and will be governed by and construed in accordance with the body of law that governs the Franchise Agreement as stated therein. This Agreement will not be governed by the United Nations Convention on Contracts for the International Sale of Goods, the application of which is expressly excluded. Jurisdiction and venue is exclusively as stated in the Franchise Agreement.
- e. **Dispute Resolution.** Except as may be otherwise provided in this Agreement or the Franchise Agreement, any controversy or dispute arising out of or relating to this Agreement or the Software will be settled in accordance with the terms of the dispute resolution procedures set forth in the Franchise Agreement, including, but not limited to, any terms requiring arbitration or mediation, any terms prohibiting you from seeking damages or remedies from or against any party other than us or our successors or assigns, and any terms requiring you to pay our or our Affiliates' costs and legal fees for breaching these or any other requirements.
- f. **Injunctive Relief.** You agree that your breach of this Agreement's use restrictions or violation of our intellectual property or proprietary rights in and to the Software, as well as any unauthorized distribution, duplication, or other reproduction of all or any part of the Software (including but not limited to translated parts provided to you by the Franchisor Parties) or your failure to protect the Software, would cause irreparable harm to us and monetary damages would be insufficient to remedy that harm. Accordingly, and notwithstanding anything to the contrary in this Agreement, in the event of any such actual or threatened breach or violation, we will be entitled to injunctive relief in any court having jurisdiction, without the need to post bond, prove damages, or meet any similar requirement, as well as any other remedies available at law or at equity, and any limitations on your liability in the Franchise Agreement will not apply.
- g. **Third-Party Beneficiaries.** This Agreement does not confer any rights, remedies, or benefits upon any person other than you and Franchisor, except that our Affiliates are third-party beneficiaries of this Agreement.
- h. **Language.** This Agreement is in the English language, which will control in all respects. No translation of this Agreement into any other language will be given any force or effect to interpret this Agreement unless required by the laws of the jurisdiction in which the Restaurant is located.
- i. **Severability.** If any provision of this Agreement is held to be invalid or unenforceable in any jurisdiction, that provision will be ineffective in that jurisdiction to the extent of the invalidity or unenforceability, without invalidating any other provision of this Agreement.

j. **Entire Agreement.** This Agreement, including but not limited to any provisions of the Franchise Agreement referenced herein, our Privacy Statement, and the DPA, contains the entire understanding of the parties relating to the subject matter of this Agreement and supersedes any prior or contemporaneous understandings or agreements, written or oral, of the parties relating to such subject matter. For the avoidance of doubt, however, in no event will this Agreement be construed to cancel, terminate, or supersede your obligations under the Franchise Agreement. In the event of any conflict between the terms of this Agreement and the terms of the applicable Franchise Agreement, the terms of the Franchise Agreement will govern and control. Notwithstanding the foregoing, nothing in this subsection will expand any liability as limited in the "LIMITATION OF LIABILITY" section of this Agreement. Franchisor's failure to enforce any term of this Agreement will not constitute a waiver of that term or any other term. Any waiver of any term of this Agreement will be effective only if in writing and signed by Franchisor. The headings in this Agreement are for convenience only and will not affect the construction or interpretation of this Agreement.

**SubwayPOS® EULA April 10, 2024**

## **APPENDIX 1 to SUBWAYPOS® END USER LICENSE AGREEMENT**

### **Data Processing Addendum**

This Data Processing Addendum (“**DPA**”) is entered into by and between Franchisor and You, a franchisee and operator of one or more SUBWAY® restaurants. You are also referred to as the “**Franchisee**”. This DPA is incorporated into and forms a part of the SubwayPOS® End User License Agreement between Franchisor and Franchisee (the “**Agreement**”).

The parties’ performance of the Agreement will include Processing of Personal Data. Accordingly, this DPA governs the respective responsibilities of the parties and their subcontractors. For the avoidance of doubt, this DPA is intended to supplement and expand upon the provisions of the Agreement, and not to limit or restrict any provision of the Agreement. Capitalized terms, unless otherwise defined herein, will have the meanings ascribed to them in the Agreement.

List of Exhibits:

**Exhibit 1: Additional Controller to Controller Terms**

**Exhibit 2: Details of Processing**

**Exhibit 3: *Description of Technical and Organizational Security Measures***

### **Definitions**

In this DPA, the following terms shall have the meanings set out below and similar terms shall be construed accordingly:

“**Controller**” means the entity responsible for determining the purposes and means of the Processing of Personal Data collected, received, or otherwise transmitted pursuant to the Agreement. Controller shall also have the same meaning as “Business” (or any similar definition) under Data Protection Laws.

“**Data Protection Laws**” means any and all applicable international, national, provincial, federal, state, and local laws and regulations, including as they may be enacted, amended or replaced from time to time, that relate to or govern Personal Data, the terms of this DPA or the Agreement, and/or the performance thereof, and including the following data protection laws and frameworks (if and to the extent applicable): (A) the European General Data Protection Regulation (“**GDPR**”), (B) all United States state privacy laws including the California Consumer Privacy Act of 2018 (“**CCPA**”), the Colorado Privacy Act, the Utah Privacy Act, the Connecticut Data Privacy Act, and the Virginia Consumer Data Protection Act, (C) the Brazilian General Data Protection Law (“**LGPD**”), (D) the federal and provincial privacy laws in Canada, and (E) to the extent applicable, the data protection or privacy laws and regulations of any other jurisdiction.

“**Data Protection Officer**” is an enterprise privacy leadership role as required by the applicable Data Protection Law. A Data Protection Officer is responsible for overseeing data protection strategy and implementation to ensure compliance with the requirements of Data Protection Laws.

“**Personal Data**” means any information that identifies or locates a natural person (a “**Data Subject**”) or that, in combination with other reasonably available data, can be used to identify or locate a natural person that is Processed pursuant to the Agreement. Personal Data does not include information that is appropriately de-identified or made anonymous and, hence, excluded from regulation under Data Protection Laws. Any information considered “Personal Information” (or any similar definition) under Data Protection Laws shall be considered Personal Data. Personal Data includes information relating to actual and prospective Restaurant customers, loyalty members, and Subway® card holders, as well as Restaurant transaction data and other information arising from

Franchisee's use of the POS System and Software ("**Restaurant Data**") and that relating to franchisee owners and personnel, including your employees ("**Franchisee Personnel Data**").

**"Process", "Processed" or "Processing"** means any operation which is performed upon any Personal Data, whether or not by electronic or automatic means (including, but not limited to security measures), such as: collection, accessing, handling, impacting, recording, organization, structuring, storage, protection, adaptation or alteration, retrieval, consultation, use, disclosure by transmission, transfer, dissemination or otherwise making available, alignment or combination, restriction, erasure or destruction.

**"Processor"** shall mean the person which is responsible for the Processing of Personal Data services on behalf of, and as directed by the Controller. Processor shall also have the same meaning as "Service Provider" (or any similar definition) under Data Protection Laws.

**"Security Incident"** means any breach, unauthorized or unlawful access to, or disclosure of any Personal Data, or of any breach, unauthorized or unlawful access to any databases containing any Personal Data, or of any other compromise to the security, confidentiality, availability, or integrity of any Personal Data that is Processed pursuant to the Agreement.

**"Security Program"** means administrative, physical, technical, and organizational safeguards which protect data from unauthorized Processing (as defined in the DPA), and which meet all applicable requirements under Data Protection Laws and are no less rigorous than accepted industry practices (including as such practices may be updated or replaced, and specifically including ISO standards (ISO/IEC 27001 and ISO/IEC 27002), COBIT standards, NIST Cybersecurity Framework, or other at least equivalent and applicable industry standards for information security).

**"Subprocessor"** means a subcontractor engaged by the Processor who agrees to receive Personal Data exclusively intended for the Processing activities to be carried out in accordance with the terms of the Agreement.

**"Technical and Organizational Security Measures"** means those measures aimed at protecting data against a Security Incident, including where the Processing involves the transmission of data over a network and against all other unlawful forms of Processing.

**"Your Employees' Personal Data"** means all Franchisee Personnel Data comprising Personal Data of employees of Franchisee's Restaurant(s).

## **1. Processing of Personal Information**

- 1.1. Franchisee represents, warrants, and covenants that it appointed and/or will appoint a Data Protection Officer as and where such appointment is required by Data Protection Laws.
- 1.2. Franchisee represents, warrants, and covenants that it complies, and throughout the Term of the Agreement will continue to comply with all Data Protection Laws applicable to their performance under the Agreement. Franchisee will notify Franchisor immediately if Franchisee determines it can no longer meet its obligations under applicable Data Protection Laws or this DPA. Franchisee represents, warrants, and covenants that its and its subcontractors' Processing of Personal Data will be consistent with no less than industry good practices, and only occur within and comply with this DPA, Franchisee's Security Program, and the Data Protection Laws.
- 1.3. Franchisee shall treat Personal Data as confidential and shall only Process the Personal Data (for clarity, not including Your Employees' Personal Data) on behalf of and in accordance with written instructions of Franchisor, unless Processing is required by the applicable Data Protection Laws to which Franchisee or its Subprocessors are subject, in which case Franchisee or its relevant Subprocessor shall to the extent permitted by the Data Protection

Laws inform Franchisor of that legal requirement before the relevant Processing of that Personal Data.

- 1.4. Subject to Franchisee's compliance with this DPA, Franchisor agrees to make Personal Data available to Franchisee for the limited and specified purpose of the Agreement (including the Franchise Agreement as referenced therein) as contemplated by this DPA. The subject-matter and details of Franchisee's Processing (including the duration of the Processing, the nature and purpose of the Processing, the types of Personal Data and categories of Data Subjects) are set forth in **Exhibit 2** attached to this DPA.
  - 1.5. Franchisor hereby instructs Franchisee to Process Personal Data (for clarity, not including Your Employees' Personal Data) for the following purposes: (i) Processing in accordance with the Agreement and **Exhibit 2**; and (ii) Processing to comply with other reasonable instructions provided by Franchisor where such instructions are consistent with the terms of the Agreement and comply with all applicable Data Protection Laws. Franchisor reserves the right to take reasonable and appropriate steps to help ensure that Franchisee Processes such Personal Data in a manner consistent with Franchisor's obligations under Data Protection Laws, including without limitation, the right upon notice to stop and remediate any unauthorized Processing of Personal Data.
  - 1.6. The Parties acknowledge that Franchisor is a Controller with respect to certain Personal Data under this DPA and a Processor with respect to certain other Personal Data under this DPA, as set for in Exhibit 2. To the extent that Franchisee is a Controller of Personal Data (as set forth in Exhibit 2), **Exhibit 1** applies only for such Personal Data for which Franchisee is a Controller.
  - 1.7. Personal Data will be compiled from the Data Subject sources set forth in the Agreement and in **Exhibit 2**.
  - 1.8. Personal Data shall include the categories of Personal Data identified in the Agreement and in **Exhibit 2** by the parties prior to Processing.
  - 1.9. For all Personal Data other than Your Employees' Personal Data, Franchisee will not:
    - 1.9.1. process, transfer, modify, amend, or alter the Personal Data or disclose or permit the disclosure of the Personal Data to any third party other than in accordance with Franchisor's documented instructions (whether in the Agreement or otherwise) unless Processing is required by EU or Member State law or applicable Data Protection Laws to which Franchisee is subject, in which case Franchisee shall to the extent permitted by such law inform Franchisor of that legal requirement before Processing that Personal Data;
    - 1.9.2. "sell" or "share" (as those terms are defined by applicable Data Protection Laws) the Personal Data; or
    - 1.9.3. combine the Personal Data with personal data Franchisee receives from or on behalf of another person or entity or collects from its own interactions with a Data Subject except, solely to the extent such data is Personal Data from a California consumer, to perform a business purpose as defined in regulations adopted pursuant to Cal. Civ. Code 1798.185(a)(10).
  - 1.10. For all Personal Data other than Your Employees' Personal Data, Franchisee shall (a) immediately inform Franchisor whether any of its instructions related to Processing of the Personal Data would imply a breach of the applicable Data Protection Laws; and (b) adopt security, technical and administrative measures able to protect the Personal Data from unauthorized accesses and accidental or unlawful situations of destruction, loss, alteration, communication or any type of improper or unlawful Processing.
- 2. Franchisee Personnel.** For all Personal Data other than Your Employees' Personal Data, Franchisee will ensure that access to the Personal Data is limited to those of its Affiliates, employees, agents, and subcontractors who (a) have a need to know or otherwise access the Personal Data to enable Franchisee to perform under the Agreement and this DPA, and (b)



who are bound in writing by confidentiality obligations sufficient to protect the confidentiality of the Personal Data in accordance with the terms of this DPA and the Agreement.

### **3. Subprocessors**

- 3.1 Each party is hereby generally authorized by the other party to engage any Subprocessor, provided that, with respect to any and all Subprocessors, such party will:
  - 3.1.1. carry out adequate due diligence to ensure that each Subprocessor is capable of meeting the requirements set forth in this DPA, and provide evidence of such due diligence if requested by the other party or by a Regulator;
  - 3.1.2. enter into a written agreement with each Subprocessor imposing obligations no less protective of Personal Data than those imposed under this DPA and applicable Data Protection Laws; and

### **4. Rights of Data Subjects**

- 4.1 To the extent Franchisor, in connection with any Processing under the Agreement or this DPA of Personal Data other than Your Employees' Personal Data, does not have the ability to correct, amend, block or delete Personal Data, or to comply with any other Data Subject's rights, as required by Data Protection Laws, then Franchisee, at its own costs and expense, shall comply with any commercially reasonable request by Franchisor to facilitate such actions to the extent Franchisee is legally permitted to do so. In the event that Franchisee is not required to comply with any such request from Franchisor pursuant to Data Protection Laws, Franchisee shall immediately notify Franchisor in writing at [privacy@subway.com](mailto:privacy@subway.com) of its intention not to comply with the request and the specific reason for such non-compliance.
- 4.2 Franchisee shall, to the extent legally permitted, promptly (and in no event later than within 24 hours) notify Franchisor at [privacy@subway.com](mailto:privacy@subway.com) if it receives a request from a Data Subject for access to, correction, amendment or deletion of that person's Personal Data. For Personal Data other than Your Employees' Personal Data, Franchisee shall not respond to any such Data Subject request without the prior written consent of Franchisor except to confirm that the request relates to Franchisor. Franchisee shall provide Franchisor with commercially reasonable cooperation and assistance, at Franchisee's own cost and expense, in relation to handling of any such Data Subject's request related to that individual's Personal Data, to the extent legally permitted and to the extent Franchisor does not have access to such Personal Data.

### **5. Deletion or Return of Personal Data**

- 5.1 At any time during the Term of the Agreement at Franchisor's request, or upon the termination or expiration of the Agreement for any reason, Franchisee will, and will instruct all of its Subprocessors to, promptly or in any event within sixty (60) calendar days of the effective date of termination (a) return to Franchisor all copies of Personal Data (other than Your Employees' Personal Data) in its possession, or the possession of such Subprocessor, or (b) delete and procure the deletion of all other copies of such Personal Data Processed by Franchisee or any of its Subprocessors. Franchisee will comply with all reasonable directions provided by Franchisor with respect to the return or deletion of such Personal Data.
- 5.2 Notwithstanding Section 5.1 above, Franchisee may retain such Personal Data if required by applicable Data Protection Laws, but only to the extent and for such period as required by such legal requirement. Franchisee will notify Franchisor in writing if it believes that such a legal requirement exists. If required by law to retain any such Personal Data, Franchisee will continue to ensure the security and confidentiality of such Personal Data and only Process such Personal Data as necessary for the purpose specified in the applicable Data Protection Laws requiring such storage.

- 6. Personal Data Protection Impact Assessment and Prior Consultation.** Franchisee shall provide reasonable assistance to Franchisor with any Personal Data protection impact assessment, and prior consultations with supervising authorities or other competent data privacy authorities, which Franchisor reasonably considers to be required of Franchisor by any applicable Data Protection Laws, in each case solely in relation to Processing of Personal Data (other than Your Employees' Personal Data) by, and taking into account the nature of, the Processing and information available to Franchisee.
- 7. Transfers Personal Data Across International Borders.** In order to perform the Processing as set forth in the Agreement, a party may be required to transfer Personal Data from a jurisdiction to other jurisdictions. In such event, a party shall not transfer Personal Data to another jurisdiction except as permitted by Data Protection Laws. Each party will ensure that there is adequate protection and appropriate safeguards for Personal Data in accordance with applicable Data Protection Laws.
- 8. Changes in Data Protection Laws.** Franchisee agrees to execute any additional agreements or instruments that may be required, necessary or desirable, as determined by Franchisor to receive, transfer, or Process Data other than Your Employees' Personal Data.
- 9. Additional Audit and Security Program Rights.** Upon Franchisor's request, Franchisee will promptly allow Franchisor (and/or its third-party designee) to audit compliance of Franchisee, its subcontractors and its and their respective personnel, with this DPA, including of each such party's respective Security Program, no less than once per year to ensure adequate protections of Personal Data are maintained. Franchisee will make available to Franchisor all information necessary to demonstrate Franchisee's compliance with this DPA, as well as any applicable Data Protection Laws.

**SubwayPOS® EULA Data Processing Addendum April 10, 2024**

**Exhibit 1**  
**Additional Controller to Controller Terms**

**1. Processing of Personal Data and Rights of Data Subjects**

- 1.1. Each party represents, warrants, and covenants that it complies, and throughout the Term of the Agreement will continue to comply with all Data Protection Laws applicable to their performance under the Agreement, including but not limited to the GDPR.
- 1.2. Each party to this Agreement is an independent Controller of Personal Data of the Personal Data described. The parties agree that they are not joint controllers. Each party shall be individually and separately responsible for complying with the obligations that apply to it as a Controller under Data Protection Laws.
- 1.3. Each party acknowledges and confirms that: (i) it will only give lawful instructions to any Subprocessors; (ii) it will be responsible for determining the legal basis(es) of its own Processing activities; and (iii) it will provide the other party with reasonable assistance, information and cooperation as such party may reasonably request to ensure compliance with the parties' respective obligations under Data Protection Laws.
- 1.4. Each party shall treat Personal Data as confidential and shall only collect or Process the Personal Data in accordance with, and for the purposes permitted in the Agreement. Each party shall not process, transfer, modify, amend, sell, re-sell or alter the Personal Data or disclose or permit the disclosure of the Personal Data to any third party other than in accordance with the purposes permitted in the Agreement.
- 1.5. Personal Data may be compiled from the Data Subject sources set forth in the Agreement and **Exhibit 2**. Personal Data shall include the categories of Personal Data set forth in the Agreement and **Exhibit 2** by the parties prior to Processing.
- 1.6. Each party agrees to provide all notices and disclosures to Data Subjects required to be provided by such party under Data Protection Laws regarding the Processing of Personal Data contemplated under the Agreement.
- 1.7. Each party will adopt security, technical and administrative measures for protecting Personal Data from unauthorized accesses and accidental or unlawful situations of destruction, loss, alteration, communication or any type of improper or unlawful processing.

**2. Rights of Data Subjects.** Each party will process its own requests for Data Subjects to exercise their rights. With respect to objections from, or on behalf of Data Subjects to the Processing of Personal Data that is shared between the Parties, the parties will collaborate to honor such objections or opt-out requests.

**3. Personnel**

- 3.1. Each party shall ensure that its personnel engaged in the Processing of Personal Data are informed of the confidential nature of the Personal Data, have received appropriate training on their responsibilities and are subject to obligations of confidentiality, and that such obligations shall survive the termination of each such personnel's engagement with such party. Each party shall ensure that access to Personal Data is limited to its personnel as strictly necessary for the purposes of Processing Personal Data in accordance with this DPA, and to comply with Data Protection Laws.
- 3.2. Franchisee shall take commercially reasonable steps to ensure the reliability of any Franchisee personnel engaged in the Processing of Personal Data, including but not limited to, the obligations regarding subcontractors as set out in this DPA and the Agreement.

**4. Subprocessors.** Each party shall be allowed to engage Subprocessors for carrying out specific Personal Data processing activities, subject to the following: (i) each party shall only retain Subprocessors that the party reasonably expects to appropriately protect the privacy, confidentiality and security of Personal Data; and (ii) each party shall implement data privacy terms with its Subprocessor that are required by Data Protection Laws and which are, in any

event, no less stringent than those imposed under the Agreement and this DPA. Where the Subprocessor fails to fulfill its data protection obligations under such written agreement, each party shall remain fully liable for the performance of its Subprocessor's obligations.

**Exhibit 2**  
**Details of Processing**

**1. Subject Matter of Processing**

The subject matter of Processing of Personal Data by Franchisee is the performance of the Agreement, including the Franchise Agreement as referenced therein.

**2. Roles of the Parties**

(a) Franchisee as Controller, Franchisor as Processor (Controller-to-Processor Relationship)

Franchisee is the Controller, and Franchisor is a Processor with respect to Your Employees' Personal Data.

(b) Franchisor and Franchisee as independent Controllers (Controller-to-Controller Relationship)

Franchisor and Franchisee are independent Controllers with respect to all Franchisee Personnel Data, not including Your Employees' Personal Data.

Franchisor and Franchisee are independent Controllers with respect to all Restaurant Data comprising Personal Data.

**3. Nature and Purpose of Processing**

Personal Data will be Processed as necessary to perform pursuant to the Agreement and will be subject to the processing activities described in the Agreement, including, in each case, the Franchise Agreement as referenced therein.

**4. Duration of Processing**

Franchisee will Process Personal Data for the duration of the Agreement, unless otherwise agreed upon in writing.

**5. Categories of Data Subjects**

The types of Data Subject shall be as is contemplated or related to the Processing described in or subject to the Agreement.

**6. Types of Personal Data**

The types of Personal Data shall be as is contemplated or related to the Processing described in or subject to the Agreement and may include Restaurant Data and Franchisee Personnel Data.

**7. Special Categories of Data**

The Processing will involve the following special categories of data:

Personal data which reveals:

- racial or ethnic origin
- political opinions
- religious or philosophical beliefs
- trade union membership
- genetic data
- biometric data (if used to identify a natural person)
- health
- sex life or sexual orientation
- criminal convictions and offences

none of the above

## **8. Franchisor Subprocessors**

Information on Franchisor Subprocessors for Personal Data with respect to which Franchisor is a Processor is available upon Franchisee request.

### **Exhibit 3**

#### **Description of Technical and Organizational Security Measures**

Franchisee will implement and maintain Technical and Organizational Security Measures to meet its obligations under applicable Data Protection Laws. For example, Franchisee will:

- inform all employees that Personal Data is confidential and subject to contractual and legal protections;
- instruct employees to access or display Personal Data only in secure locations;
- require that all devices used to store or transfer Personal Data are encrypted and subject to a strong password policy that requires a password at initial startup and upon waking from sleep;
- require multi-factor authorization and other account protection as available;
- prohibit employees from using portable drives to hold Personal Data;
- protect servers behind a firewall and perform vulnerability tests at least biweekly, remediating every 30 days;
- use reasonable Technical and Organizational Security Measures to ensure that Personal Data is (i) encrypted when in transit and at rest in a manner designed to prevent access by third parties without appropriate credentials (including government agencies); and (ii) anonymized or pseudonymized where appropriate in light of the purposes of the relevant Processing activities; and
- only transfer Personal Data using unique and randomly generated links for sharing files, which automatically expire at a maximum of 10 days.

**EXHIBIT A-4  
WALMART RIDER**

**WALMART LOCATION RIDER**

This Rider ("**Rider**") dated \_\_\_\_\_, \_\_\_\_\_ (the "**Effective Date**") amends and supplements the Franchise Agreement of the same date, including provisions modified by any Addenda to the Franchise Agreement (the "**Franchise Agreement**") between Doctor's Associates LLC, a Florida limited liability company ("**we**", "**us**" or "**DAL**"), and \_\_\_\_\_ ("**you**"). The Franchise Agreement, as amended by this Rider, will be called this "**Agreement**". Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS**

R.1. You want to locate the Restaurant within a specific retail establishment owned by Walmart Stores, Inc., Walmart Stores East, LP, Walmart Louisiana, LLC and Walmart Texas, LLC ("**Walmart**"). We will refund the Franchise Fee if you do not obtain the location and you meet our requirements below.

R.2. You acknowledge that, pursuant to a Master Lease Agreement dated March 31, 2010, Walmart leased space within its premises commonly known as Walmart stores for the purpose of operating Subway® restaurants to Twin Towers Trading Site Management, LLC, a Nevada limited liability company ("**TTTSM**"). You further acknowledge that our affiliate, Subway Realty LLC ("**SRL**") is the Concessionaire under a certain Master Sublease (as may be amended) made between it and TTTSM and dated March 31, 2010 (the "**Master Sublease**") which outlines the rights to operate Subway® restaurants in Walmart stores. You further acknowledge and agree that, pursuant to the Master Sublease, TTTSM and SRL will execute a Sublease for each leased restaurant premises that is specifically incorporated into the Master Sublease ("**Sublease**").

R.3. The parties agree that in accordance with the terms of the Master Sublease, SRL further grants sub-subleases to Subway® to further sublease the premises to franchisees for the operation of Subway® restaurants to be located within a Walmart store ("**Sub-Sublease**").

R.4. You acknowledge and agree that you must enter into a Sub-Sublease Agreement with SRL to operate your restaurant within a particular Walmart store.

**AGREEMENT:**

Acknowledging and agreeing to each of the Recitals above, which are added to the Recitals of the Franchise Agreement and are herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

I. The definition of "**Gross Sales**" is revised as follows:

"**Gross sales**" means all sales or revenues, including catering, delivery and sales of any required or permitted snack menu items, from your business exclusive of sales or use tax, goods and services tax, gross receipts tax, excise tax or other similar tax ("**Sales Tax**").

II. In regard to the Sub-Sublease Agreement for the Restaurant:



- (i) You acknowledge and agree that we have offered the location to you and you have agreed to operate the Restaurant at the location. If we or our designated Affiliate cannot offer you a Sub-Sublease for the Restaurant premises or if we disapprove the location within one (1) year after the date of this Agreement, this Rider will automatically be terminated with no notice to you. We will terminate this Agreement and refund the Franchise Fee provided that you send us a written request no later than sixty (60) days after the termination of this Rider. We will not refund the Franchise Fee if we or our designee enters into a sublease containing basic economic terms (e.g. rent, square footage, length of term) to which you previously consented and you then do not sign the offered Sub-Sublease. If we or our designee offers you a Sub-Sublease you must sign the Sub-Sublease within thirty (30) days from the date the Sub-Sublease is offered to you, or this Agreement will automatically expire at the end of the thirty (30) day period. We will not grant you an extension or refund the Franchise Fee if this Agreement automatically expires.
- (ii) Before opening, you must successfully complete our Training Program. You may be dismissed from the Training Program and this Agreement may be terminated, with no refund of your Franchise Fee, if you materially fail to act in accordance with our Code of Business Conduct during the Training Program. You may be required to pass our standardized test given during the Training Program, with one retest permitted. If you fail the standardized test, we may dismiss you from the Training Program, cancel this Agreement and refund one-half (1/2) of your Franchise Fee. If more than one individual signs this Agreement, any one of the individuals who fails the standardized test may be dismissed from the Training Program and removed from this Agreement with no refund of the Franchise Fee.
- (iii) The Restaurant will be at a Walmart store location we offer to you. You and SRL will enter into the Sub-Sublease to further sublease the premises to you. SRL has negotiated with TTTSM to secure a fair rent for the premises but we cannot represent it will be the best available rent in your area. If you materially breach this Agreement or the Sublease, SRL may terminate the Sub-Sublease with you after giving the notice required in the Sub-Sublease Agreement.
- (iv) After you sign the Sub-Sublease, you will construct, equip, and open the Restaurant to the specifications contained in the Operations Manual.

III. You acknowledge and agree you will be required to offer additional snack menu items in accordance with the Operations Manual.

IV. You must provide us with a copy of your Certificate of Insurance when you return your signed Sub-Sublease.

V. We will submit your gross sales reports on a weekly basis to TTTSM on your behalf so that TTTSM may calculate your monthly rental payment and any additional fees due in accordance with your Sub-Sublease.

VI. Regarding relocation of the restaurant: You may relocate the Restaurant only with our prior written approval. You will pay any expenses and liabilities imposed by the Master Sublease and move if you relocate the Restaurant. If you materially breach this Agreement, we or our designee may cancel the Sub-Sublease after giving the notice required in the Sub-Sublease.

If you relocate the Restaurant to a location that is not in a Walmart store, the Walmart Location Rider which is part of this Agreement will be of no further force and effect, except to the extent the Master Sublease and Sublease impose obligations on you which continue after the termination or expiration of the Sub-Sublease. You will abide by and be bound by the terms of the Franchise Agreement without any modification by the Walmart Location Rider, and you will sign a Lease for the new premises promptly after the Sub-Sublease terminates or expires.

VII. The following is a condition of transfer: each purchaser received the required disclosure documents in accordance with our policies and federal and state laws, rules, and regulations, and signs the then current form of franchise agreement which will amend and replace this Agreement and may contain terms that differ from this Agreement, including financial terms, and signs the then current form of the Sub-Sublease for the Restaurant;

VIII. Upon assigning your rights under the Franchise Agreement, you will remain personally liable under the Sub-Sublease.

IX. In order for a next of kin or legatee to assume the Franchise Agreement, each must deliver a written assumption to us of this Agreement and the Sub-Sublease for the Restaurant, among the other requirements set forth in the Franchise Agreement.

X. If you breach the terms of your Sub-Sublease, our affiliate SRL may exercise its rights under the Sub-Sublease, including evicting you from the franchised location. Any action brought by SRL to enforce the Sub-Sublease, including actions brought pursuant to the cross-default clause in the Sub-Sublease (which provides that a breach of the Franchise Agreement is a breach of the Sub-Sublease), is not to be construed as an arbitrable dispute.

The parties agree that you may seek a stay of any eviction brought under the cross-default clause in the Sub-Sublease by filing a demand for arbitration in accordance with the Franchise Agreement within thirty (30) days of SRL's commencement of the eviction. The stay may be lifted upon conclusion of the arbitration. You may not seek a stay of eviction for any actions involving non-payment of rent or in a case where an arbitration award under the Franchise Agreement has been issued.

XI. If TTTSM terminates the Master Sublease or Sublease for the Restaurant and an arbitrator or court determines we or SRL breached the Master Lease or Sublease and caused the termination, our obligation to you will be limited to the original cost of your construction improvements, less depreciation based on a five (5) year life under the straight-line method. We will pay you when you reopen the Restaurant in a new location. If the arbitrator or court determines you breached the Sub-Sublease or it was not our fault or SRL's fault TTTSM terminated the Master Sublease or Sublease, we and SRL will have no obligation to you for termination of the Master Sublease or Sublease.

XII. You acknowledge and agree we have not made any promises or guarantees that we can obtain a sublease for the location identified in above, or that we will give the location our final approval. If we do not obtain a sublease for the location or if we do not grant final approval for the location, and in either case we do not offer you a Sub-Sublease for the premises within one year, you agree your only remedy will be to terminate this Agreement and receive a refund of the initial Franchise Fee if you qualify under the conditions provided in the Franchise Agreement.

XIII. If you perform certain qualifying remodels on your Restaurant, as set forth in the Operations Manual or otherwise in writing, to conform with certain brand standards, we will reduce your advertising fees by 2%, to 2.5% of total Gross Sales. We reserve the right to modify or discontinue this program at any time.

XIV. The Franchise Agreement, as amended and supplemented by this Rider, contains the entire understanding of the parties. The parties can amend the Franchise Agreement further only in a signed writing. The provisions of the Franchise Agreement, as amended and supplemented by this Rider, are ratified and affirmed. To the extent the terms of this Rider and the terms of the Franchise Agreement conflict, the terms of this Rider shall control.

XV. You acknowledge and agree you read and understand this Rider and the Franchise Agreement and consent to be bound by all the terms and conditions of the Franchise Agreement, as amended and supplemented by this Rider.

IN WITNESS WHEREOF, the parties have executed this Rider, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DAL Walmart Location Rider 04/2024

**WALMART SATELLITE RIDER**

This Rider (“**Rider**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement of the same date, including provisions modified by any Addenda to the Franchise Agreement and the Walmart Location Rider (the “**Franchise Agreement**”) between Doctor’s Associates LLC, a Florida limited liability company (“**we**”, “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”). The Franchise Agreement, as amended by this Rider, will be called this “**Agreement**”, and will constitute the separate franchise agreement for the Restaurant. Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS:**

- R.1. You want to operate the Restaurant as a limited Subway® restaurant (sometimes also referred to as the “**Satellite Restaurant**”), at a specific location within a Walmart store close to an existing Subway® restaurant you own. Your existing operating Subway® restaurant is identified as store number \_\_\_\_\_, (the “**Base Restaurant**”). This Agreement for the Satellite Restaurant grants a separate lease from the lease granted in the Franchise Agreement for the Base Restaurant (the “**Base Restaurant Franchise Agreement**”).
- R.2. You acknowledge and agree the Satellite Restaurant will not be a full restaurant. The Satellite Restaurant will only operate with the support of and together with the existing Base Restaurant, as provided in the Operations Manual, except with our specific written approval. You acknowledge and agree this Agreement and any guidelines given for how close a satellite restaurant should be to its base restaurant do not grant you any territorial rights. There are no radius restrictions or minimum population requirements which limit where we can lease or open another Subway® restaurant, including any satellite restaurant, unless provided under local law.
- R.3. You acknowledge and agree that if the Franchise Agreement or lease for the Base Restaurant terminates or expires, you must convert your Satellite Restaurant into a self-sufficient full service restaurant.
- R.4. The individuals signing this Agreement as franchisee must be identical at all times to the individuals who are the parties to the Base Restaurant Franchise Agreement, as reflected in our records.
- R.5. You acknowledge and agree that the Base Restaurant and all other restaurants that you own must be in substantial compliance with the Operations Manual and the Franchise Agreement.

**AGREEMENT:**

Acknowledging and agreeing to each of the Recitals above, which are added to the Recitals of the Franchise Agreement and are herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- I. In regard to the Sub-Sublease Agreement for the Restaurant:
- (i) You acknowledge and agree that a location has been selected and we granted preliminary approval to it. We or you may terminate this Agreement by written notice after ninety (90) days from the date of this Agreement, or earlier if we and you agree, if we or our designated Affiliate cannot offer you a sub-sublease agreement for the Restaurant premises, or if we disapprove the location. We will refund the Franchise Fee to you if we or you terminate this Agreement for the above reasons, unless it is your fault we disapprove the location or we or our designee cannot offer you a Sub-Sublease. We will not refund the Franchise Fee if we or our designee enter into a Sublease for the location containing basic economic terms (e.g. rent, square footage, length of term) to which you previously consented and you then do not sign the

offered Sub-Sublease. If we or our designee offers you a Sub-Sublease, you must sign the Sub-Sublease within ninety (90) days after the date of this Agreement or this Agreement will automatically expire at the end of the ninety (90) day period. We will not grant you an extension or refund the Franchise Fee if this Agreement automatically expires.

- (ii) Before opening, you must successfully complete our Training Program. You may be dismissed from the training program and this Agreement may be terminated, with no refund of your Franchise Fee, if you materially fail to act in accordance with our Code of Business Conduct during the Training Program. You may be required to pass our standardized test given during the Training Program, with one retest permitted. If you fail the standardized test, we may dismiss you from the Training Program, cancel this Agreement and refund one-half (1/2) of your Franchise Fee. If more than one individual signs this Agreement, any one of the individuals who fails the standardized test may be dismissed from the Training Program and removed from this Agreement with no refund of the Franchise Fee. You acknowledge and agree we do not currently have any Training Program specific to satellite restaurants, but may in the future, and you agree to attend any required satellite training program. We will not charge for this course, but you must pay for travel to and from the training location and all living expenses while attending training.
- (iii) The Restaurant will be at a Walmart store location we offer to you. You and SRL will enter into the Sub-Sublease to further sublease the premises to you. SRL has negotiated with TTTSM to secure a fair rent for the premises but we cannot represent it will be the best available rent in your area. If you materially breach this Agreement or the Sublease, SRL may terminate the Sub-Sublease with you after giving the notice required in the Sub-Sublease.
- (iv) After you sign the Sub-Sublease, you will construct, equip, and open the Restaurant to the specifications contained in the Operations Manual.

The Restaurant will be located within a Walmart store at \_\_\_\_\_.

- II. The design, construction, layout, equipment, and operation of the Restaurant, including the procedures for transporting products and supplies from the Base Restaurant, must be in compliance with our policies and the portions of the Operations Manual concerning satellite restaurants. We and you will approve the menu of items to be sold and the days and hours of operation. Generally, we intend that the Satellite Restaurant will not be self-sufficient without our specific approval, which means the Satellite Restaurant may not be able to do one or more of the following: (i) bake bread; (ii) prepare the setups for the product; or (iii) have adequate storage capacity for the product. We alone will determine whether the Satellite Restaurant premises and its operations qualify for treatment as a satellite location according to our policies.
- III. You acknowledge and agree for purposes of the advertising fund, the Satellite Restaurant will not be counted as a separate operating restaurant. You will have the right to vote concerning increases to the advertising percentage, election of trustees, and otherwise, with respect to the Base Restaurant, but you will not have any vote with respect to the Satellite Restaurant.
- IV. If the Base Restaurant Franchise Agreement or the lease for the Base Restaurant expires or terminates, you will convert the Satellite Restaurant to a full restaurant that will be self-sufficient within thirty (30) days of such termination or expiration. Upon expiration of the thirty (30) day period, the provisions of this Rider will have no further force and effect, with exception of Paragraph VI of this Rider. You will abide by the terms of the Franchise Agreement, including the Walmart Location Rider and Paragraph VI of this Rider.
- V. Your right to relocate the Restaurant is subject to our prior written approval and our policies regarding proximity of a satellite restaurant to its base restaurant to ensure product quality and proper servicing of the satellite restaurant. If you relocate the Restaurant, with our approval, to a satellite location that is not in a Walmart store,

this Agreement will automatically expire and you must sign our then current form of Satellite Franchise Agreement and Lease for the new location promptly after the Sub-Sublease terminates or expires.

- VI. The term of this Agreement is for five (5) years from the date of this Agreement and will automatically renew for an additional five (5) year period unless either party chooses not to renew and sends written notice to the other at least six (6) months before the expiration of the first five (5) year period.
- VII. Any similar default under the Base Restaurant Franchise Agreement will also constitute a default under this Agreement and may result in the termination of this Agreement if the default is not cured and the Base Restaurant Franchise Agreement is terminated.
- VIII. In order to transfer your franchise, you pay us a reduced transfer fee of \$3,000 (or \$1,500 if you transfer to, or transfer by adding, your spouse or child) plus any applicable Sales Tax with respect to the Satellite Restaurant, plus the transfer fee required by the Base Restaurant Franchise Agreement if the Base Restaurant Franchise Agreement is transferred (among the other transfer requirements set forth in the Franchise Agreement).

You acknowledge and agree that because of the requirement that a satellite restaurant cannot be self-sufficient (unless we specifically approve), and the individuals signing this Agreement as franchisee must be identical at all times to the individuals who are the parties to the Base Restaurant Franchise Agreement, you may not transfer this Agreement and the Satellite Restaurant separately and apart from the Base Restaurant Franchise Agreement and the Base Restaurant. Also, you may not transfer the Base Restaurant Franchise Agreement and the Base Restaurant without also transferring this Agreement and the Satellite Restaurant to the same purchaser. This requirement that the Base Restaurant and the Satellite Restaurant must be transferred together will apply with equal force to our right of first refusal, and any right we have to purchase the Satellite Restaurant under this Agreement. We may consider a written request from you for an exception to allow you to transfer this Agreement and the Satellite Restaurant separately to another franchisee of ours, or for you to retain this Agreement and the Satellite Restaurant and separately transfer the Base Restaurant Franchise Agreement and the Base Restaurant. The purchasing franchisee (or you) must own a leased Subway® restaurant which can serve as a substitute Base Restaurant in compliance with our policies and procedures. The purchasing franchisee (or you) must also be in full compliance with the Franchise Agreement for the substitute Base Restaurant and with the Operations Manual. The transfer must also satisfy the provisions of Franchise Agreement. Any transfer of this Agreement will not extend the term beyond the original term provided in the Franchise Agreement.

- IX. You acknowledge and agree we have not made any promises or guarantees that we can obtain a Sublease for the location identified in the Franchise Agreement, or that we will give the location our final approval. You agree that if we do not obtain a Sublease for the location or if we do not grant final approval for the location, and in either case we do not offer you a Sub-Sublease Agreement for the premises within ninety (90) days, your only remedy will be to terminate this Agreement and receive a refund of the initial Franchise Fee if you qualify under the conditions provided in the Franchise Agreement.
- X. The Franchise Agreement for the Satellite Restaurant, as amended and supplemented by this Rider, contains the entire understanding of the parties. The parties can amend the Franchise Agreement further only in a signed writing. The provisions of the Franchise Agreement for the Satellite Restaurant, as amended and supplemented by this Rider, are ratified and affirmed. To the extent the terms of this Rider and the terms of the Franchise Agreement conflict, the terms of this Rider shall control.
- XI. You acknowledge and agree you read and understand this Rider and the Franchise Agreement, and consent to be bound by all the terms and conditions of the Franchise Agreement, as amended and supplemented by this Rider.

**IN WITNESS WHEREOF**, the parties have executed this Rider, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DAL Walmart Satellite Rider 04/2024

**WALMART SPECIAL OPPORTUNITIES LOCATION RIDER**

This Rider (“**Rider**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement of the same date, including provisions modified by any Addenda to the Franchise Agreement and the Walmart Location Rider (the “**Franchise Agreement**”) between Doctor’s Associates LLC, a Florida limited liability company (“**we**”, “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”). The Franchise Agreement, as amended by this Rider, will be called this “**Agreement**”, and will constitute the separate franchise agreement for the Restaurant. Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS:**

- R.1. You want to operate the Restaurant (also referenced herein as a “**Special Opportunities Location**”) at a specific location within a Walmart store that is close to an existing operating Subway® restaurant you own. Your existing operating Subway® restaurant is identified as store number \_\_\_\_\_, located at \_\_\_\_\_ (the “**Nearby Restaurant**”). This Agreement for the Special Opportunities Location grants a separate lease from the lease granted in the Franchise Agreement for the Nearby Restaurant (the “**Nearby Restaurant Franchise Agreement**”).
- R.2. You acknowledge and agree that we may, in our sole unrestricted discretion, designate certain Subway® restaurants to be located within a Walmart store as a “**Special Opportunities Location**”. You understand that we may consider the following factors in determining whether a Subway® restaurant located within a Walmart store shall be designated as a Special Opportunities Location: proximity to existing restaurants, the size of the restaurant, market density and population in the area surrounding the Walmart store, and the annual sales and transaction amounts of the Walmart store. You further acknowledge and agree that we have designated the Restaurant to be a Special Opportunities Location.
- R.3. You acknowledge and agree this Agreement and any guidelines we set for how close a Special Opportunities Location should be to its Nearby Restaurant do not grant you any territorial rights, and there are no radius restrictions or minimum population requirements which limit where we can lease or open another Subway® restaurant, including any Special Opportunities Location.
- R.4. You acknowledge that the Restaurant must be associated with the Nearby Restaurant at all times during the term of this Agreement, but will not be supported operationally by the Nearby Restaurant or any other existing operating Subway® restaurant you own. You further understand that if the Franchise Agreement for the Nearby Restaurant or the lease or license for the Nearby Restaurant terminates or expires, the provisions of this Rider will have no further force and effect immediately upon such termination or expiration, with exception of Paragraph VI of this Rider.
- R.5. The individuals signing this Agreement as franchisee must be identical at all times to the individuals who are the parties to the Nearby Restaurant Franchise Agreement, as reflected in our records.
- R.6. You understand and agree that the Nearby Restaurant and all other restaurants that you own must be in substantial compliance with the Operations Manual and the Franchise Agreement.

**AGREEMENT:**

Acknowledging and agreeing to each of the Recitals above, which are added to the Recitals of the Franchise Agreement and are herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:



I. **Special Opportunities Location Fee.** \$5,000. You will operate the Restaurant within a Walmart store that is close in proximity to the Nearby Restaurant. We have determined, in our sole unrestricted discretion, that the Restaurant will be designated as a Special Opportunities Location in accordance with our qualifications. This Agreement for the Restaurant, including the Walmart Special Opportunities Location Rider, is the separate Franchise Agreement for the Special Opportunities Location. Notwithstanding the statement above that the Franchise Fee is not refundable, we will return the Franchise Fee to you under the conditions set out in this Rider.

II. In regard to the Sub-Sublease for the Restaurant:

- (i) You acknowledge and agree that a location has been selected and we granted preliminary approval to it. We or you may terminate this Agreement by written notice after ninety (90) days from the date of this Agreement, or earlier if we and you agree, if we or an Affiliate we designate cannot offer you a sub-sublease for the Restaurant premises, or if we disapprove the location. We will refund the Franchise Fee to you if we or you terminate this Agreement for the above reasons, unless it is your fault we disapprove the location or we or SRL cannot offer you a Sub-Sublease. We will not refund the Franchise Fee if we or SRL enter into a Sublease for the location containing basic economic terms (e.g. rent, square footage, length of term) you previously consented to and you then do not sign the offered Sub-Sublease. If we or our designee offer you a Sub-Sublease, you must sign the Sub-Sublease within ninety (90) days after the date of this Agreement or this Agreement will automatically expire at the end of the ninety (90) day period.
- (ii) Before opening, you must successfully complete our Training Program. You may be dismissed from the Training Program and this Agreement may be terminated, with no refund of your Franchise Fee, if you materially fail to act in accordance with our Code of Business Conduct during the Training Program. We will not grant you an extension or refund the Franchise Fee if this Agreement automatically expires. You may be required to pass our standardized test given during the Training Program, with one retest permitted. If you fail the standardized test, we may dismiss you from the Training Program, cancel this Agreement and refund one-half (1/2) of your Franchise Fee. If more than one individual signs this Agreement, any one of the individuals who fails the standardized test may be dismissed from the Training Program and removed from this Agreement with no refund of the Franchise Fee.
- (iii) The Restaurant will be at a Walmart store location we offer to you. You and SRL will enter into the Sub-Sublease to further sublease the premises to you. SRL has negotiated with TTTSM to secure a fair rent for the premises but we cannot represent it will be the best available rent in your area. If you materially breach this Agreement or the Sublease, SRL may terminate the Sub-Sublease with you after giving the notice required in the Sub-Sublease.
- (iv) After you sign the Sub-Sublease, you will construct, equip, and open the Restaurant to the specifications contained in the Operations Manual.

The Restaurant will be located within a Walmart store at \_\_\_\_\_.

III. You acknowledge and agree for purposes of the advertising fund, the Special Opportunities Location will not be counted as a separate operating restaurant. You will have the right to vote concerning increases to the advertising percentage, election of trustees, and otherwise, with respect to the Nearby Restaurant, but you will not have any vote with respect to the Restaurant.

IV. If the Nearby Restaurant Franchise Agreement or the lease or license for the Nearby Restaurant expires or terminates, the provisions of this Rider will have no further force and effect immediately upon such expiration or termination, with exception of Paragraph VI of this Rider. You will abide by the terms of the Franchise Agreement, including the Walmart Location Rider and Paragraph VI of this Rider.

V. If you relocate the Restaurant, with our approval, to a location that is not in a Walmart store, this Agreement will automatically expire and you must sign our then current form of Franchise Agreement and sublease or license for the new location within six (6) months after the sublease terminates or expires.

- VI. The term of this Agreement is for five (5) years from the date of this Agreement and will automatically renew for an additional five (5) year period unless either party chooses not to renew and sends written notice to the other at least six (6) months before the expiration of the first five (5) year period.
- VII. Any similar default under the Nearby Restaurant Franchise Agreement will also constitute a default under this Agreement and may result in the termination of this Agreement if the default is not cured and the Nearby Restaurant Franchise Agreement is terminated.
- VIII. You acknowledge and agree that because of the requirement that Special Opportunities Locations must be associated with a nearby restaurant and the individuals signing this Agreement as franchisee must be identical at all times to the individuals who are the parties to the Nearby Restaurant Franchise Agreement, you may not transfer this Agreement and the Special Opportunities Location separately and apart from the Nearby Restaurant Franchise Agreement and the Nearby Restaurant. Also, you may not transfer the Nearby Restaurant Franchise Agreement and the Nearby Restaurant without also transferring this Agreement and the Special Opportunities Location to the same purchaser. This requirement that the Nearby Restaurant and the Special Opportunities Location must be transferred together will apply with equal force to our right of first refusal, and any right we have to purchase the Special Opportunities Location under this Agreement. We may consider a written request from you for an exception to allow you to transfer this Agreement and the Special Opportunities Location separately to another franchisee of ours, or for you to retain this Agreement and the Special Opportunities Location and separately transfer the Nearby Restaurant Franchise Agreement and the Nearby Restaurant. The purchasing franchisee (or you) must own a licensed Subway® restaurant which can serve as a substitute Nearby Restaurant in compliance with our policies and procedures. The purchasing franchisee (or you) must also be in full compliance with the Franchise Agreement for the substitute Nearby Restaurant and with the Operations Manual. The transfer must also satisfy the provisions of the Franchise Agreement. Any transfer of this Agreement will not extend the term beyond the original term provided in the Franchise Agreement.
- IX. You acknowledge and agree we have not made any promises or guarantees we can obtain a Sublease for the location identified in the Franchise Agreement, or that we will give the location our final approval. You agree that if we do not obtain a Sublease for the location or if we do not grant final approval for the location, and in either case we do not offer you a Sub-Sublease for the premises within ninety (90) days, your only remedy will be to terminate this Agreement and receive a refund of the initial Franchise Fee if you qualify under the conditions provided in the Franchise Agreement.
- X. The Franchise Agreement, as amended and supplemented by this Rider, contains the entire understanding of the parties. The parties can amend the Franchise Agreement further only in a signed writing. The provisions of the Franchise Agreement, as amended and supplemented by this Rider, are ratified and affirmed. To the extent the terms of this Rider and the terms of the Franchise Agreement conflict, the terms of this Rider shall control.
- XI. You acknowledge and agree you read and understand this Rider and the Franchise Agreement, and consent to be bound by all the terms and conditions of the Franchise Agreement, as amended and supplemented by this Rider.

IN WITNESS WHEREOF, the parties have executed this Rider, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DAL Walmart Special Opportunities Location Rider 04/2024

## INTENT TO SUB-SUBLEASE WITHIN WALMART

DATE: \_\_\_\_\_

Business Developer \_\_\_\_\_

Franchise Number \_\_\_\_\_

Twin Towers Management Trading Site Management, LLC (TTTSM)

Subway Realty, LLC (Sub-Sublandlord)

Subway Franchisee (Sub-Subtenant)

I hereby offer to sub-lease from Subway Realty, LLC (Sub-Sublandlord) the following described premises located within Walmart: \_\_\_\_\_

for a period beginning approximately, \_\_\_\_\_, and ending approximately \_\_\_\_\_

\_\_\_\_\_, plus renewal options, if exercised. I understand that the asking rental on the premises for the first year is based upon sales generated from the operation of the Subway® restaurant and snack bar if applicable.

It is agreed and understood that pursuant to a Master Lease Agreement dated the 31<sup>st</sup> day of March 2010, Walmart Stores, Inc., Walmart Stores East, LP, Walmart Louisiana, LLC and Walmart Texas, LLC (the "Master Landlord"), leased space within certain of its retail establishments ("Walmart stores") solely for the purpose of operating Subway® restaurants to Twin Towers Trading Site Management, LLC ("TTTSM"), a Nevada limited liability company. The Sub-Sublandlord entered into a Master Sublease Agreement with TTTSM dated March 31, 2010 (the "Master Sublease") for the purpose of further subletting the leased premises to franchisees of Doctor's Associates LLC to be used as a Subway® restaurant and snack bar located within a Walmart store. Pursuant to the Master Sublease, TTTSM and Sub-Sublandlord will execute a sublease for each restaurant premise within a Walmart store (the "Sublease") that is specifically incorporated into the Master Sublease. The selection of these premises for utilization as a Subway® restaurant has been based upon the joint approval of Doctor's Associates LLC, the Sub-Sublandlord and myself. I have made an independent evaluation of the location and have concluded that the location has a reasonable opportunity of success as a Subway® restaurant. However, I understand and acknowledge that no representations of potential sales or earnings have been made to me by Doctor's Associates LLC, the Sub-Sublandlord, nor any affiliate, nor their respective employees or agents, as to this or any other location. The Sub-Subtenant acknowledges and is aware that the success or lack thereof of any particular Subway® restaurant within a Walmart store is unknown.

It is agreed and understood that Sub-Sublandlord entered into the Master Sublease for the purpose of subletting the aforesaid premises to me to be used as a restaurant and snack bar pursuant to a Franchise Agreement with Doctor's Associates LLC. I agree and understand that each person signing said Franchise Agreement as franchisee must also sign the Sub-Sublease Agreement as Sub-Subtenant. I acknowledge that I can assign or further sublet only to a Subway® franchisee and that I must obtain the Sub-Sublandlord's prior written consent to the assignment or subletting. I understand that if I do assign or sublet the premises with Sub-Sublandlord's consent, this consent shall not operate to release me from my obligations under the Sub-Sublease Agreement.

Upon receipt of a copy of the executed Master Sublease, including the executed Sublease, I agree to execute two original copies of the Sub-Sublease Agreement for this location within seven (7) days. My refusal to execute the Sub-Sublease Agreement within this time frame will authorize the Sub-Sublandlord to offer this location to another Subway® franchisee. Further, I agree that the advance payment and placement fee paid in accordance with this document will not be refunded in the event that I fail to properly execute the Sub-Sublease Agreement within ten (10) days after receipt of a copy of the executed Master Sublease.

I have received and reviewed the proposed Master Sublease, including the Sublease, and Sub-Sublease Agreement for the demised premises. I understand the financial terms have been agreed upon and it is in its final form. I understand that the Sublease shall be executed upon acceptance by the TTTSM of our Intent to Sub-Sublease.

I hereby enclose a check, payable to Subway Realty, LLC, in the amount of \$1,500.00, which is the advance payment and placement fee due under the Sub-Sublease Agreement. I understand that Sub-Sublandlord will make payment to TTTSM with the above-referenced funds.

I also agree to furnish Sub-Sublandlord with proof of insurance in the amount and form stipulated in the Master Sublease prior to entering into possession of the premises.

FRANCHISEE:

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

FRANCHISEE(S):

*If an individual*

\_\_\_\_\_  
Franchisee

\_\_\_\_\_  
Franchisee

\_\_\_\_\_  
Franchisee

\_\_\_\_\_  
Franchisee

DAL 04/2024

## SUB-SUBLICENSE AGREEMENT FOR WALMART LOCATIONS #

This Sub-Sublicense Agreement (this "Agreement") is made by and between Subway Realty, LLC ("Sub-Sublicensor") and \_\_\_\_\_ ("Sub-Sublicensee") dated \_\_\_\_\_.

### WHEREAS,

(A) Pursuant to a Second Master Relationship Agreement dated the 19<sup>th</sup> day of May 2004, Walmart Stores, Inc., a Delaware Corporation having a principal address at 1300 S.E. 8<sup>th</sup> Street, Bentonville, AR 72716-0305 ("Licensor"), licensed space within its retail establishments solely for the purpose of operating food service businesses under the trade name "Subway" to Twin Towers Trading Site Management, LLC ("TTTSM"), a Nevada limited liability company having an address at 5 Shaws Cove, Suite 203, New London, CT 06320.

(B) The Sub-Sublicensor is the Concessionaire under a certain Sublicense Agreement made between it and TTTSM dated the 10<sup>th</sup> day of June 2004 (the "Sublicense Agreement") which outlines the rights to operate Subway<sup>®</sup> restaurants within premises commonly known as Walmart stores. A copy of the Sublicense Agreement is annexed hereto and incorporated herein. In accordance with the terms of the Sublicense Agreement, the Sub-Sublicensor further grants licenses to franchisees of Doctor's Associates LLC ("Subway<sup>®</sup> franchisees") for the operation of Subway<sup>®</sup> restaurants to be located within a Walmart store.

(C) The Sub-Sublicensor and Sub-Sublicensee agree that the purpose of this Agreement is to allow the Sub-Sublicensee to operate a Subway<sup>®</sup> restaurant at a Walmart store location with an address at \_\_\_\_\_ under the terms of the Sublicense Agreement attached hereto and the Franchise Agreement with Doctor's Associates LLC dated \_\_\_\_\_ (the "Franchise Agreement").

### NOW IT IS HEREBY AGREED AS FOLLOWS:

(1) The Sub-Sublicensee has inspected the premises (as identified in Schedule A attached hereto) and accepts the same as is. The Sub-Sublicensee acknowledges and is aware that the success or lack thereof of any particular Subway<sup>®</sup> restaurant within a Walmart store is unknown. The Sub-Sublicensee has made its own independent determination of the viability within this particular location and is relying on no representations whatsoever as to the profitability, ease of operation, success or failure, costs to construct, of this or any other Subway<sup>®</sup> restaurant located within a Walmart store. The Sub-Sublicensee is also aware that since this is a new venture between the parties, changes may need to be incorporated into the documents and the parties agree to negotiate in good faith to modify this Agreement as necessary.

(2) The Sub-Sublicensor hereby sub-sublicenses the premises to the Sub-Sublicensee for the term of \_\_\_\_\_ year(s), commencing \_\_\_\_\_ at the license fee called for in the Sublicense Agreement annexed hereto, plus all charges such as common area charges, maintenance, insurance, tax, and license fee escalations. Sub-Sublicensee and the Licensor agree that either party may elect to end this Sub-Sublicense at any time upon providing one hundred eighty (180) days written notice. If the Licensor elects to terminate this Sub-Sublicense, the Licensor will pay to the Sub-Sublicensee twenty (20%) of the gross sales for the Subway<sup>®</sup> restaurant for the six (6) months prior to the termination of this Sub-Sublicense. If the Sub-Sublicensee elects to terminate the Sub-Sublicense, the Sub-Sublicensee will pay to the Licensor an early termination fee equal to six (6) months of licensing fees, utilities, and grease trap maintenance (if applicable). These amounts will be based on the Sub-Sublicensee's average payments for licensing fees, utilities, and grease trap maintenance for the previous twelve (12) month period. Any future renewal of the Sub-Sublicense for an additional period of time will be at the option of the Licensor.

(3) The Sub-Sublicensee agrees to perform and observe all of the obligations of the Sub-Sublicensor under the Sublicense Agreement and make all license fee payments directly to TTTSM in the manner set forth in the Sublicense Agreement. In addition to any indemnity and insurance provisions contained in the Sublicense Agreement, the Sub-Sublicensee agrees at all times during the term of this Agreement and for such prior or further term as a Sub-Sublicensee occupies or has possession of the premises, and thereafter relating to such period of occupancy, to indemnify, defend, and hold harmless the Sub-Sublicensor and its affiliates, and the shareholders, officers, directors, employees, and agents of the Sub-Sublicensor and its affiliates, from and against all liability, injury, loss, cost (including attorneys' fees), damage and expense in respect of any injury or death of any persons and/or damage to any property while on the premises and to obtain

and maintain insurance in accordance with the Sublicense Agreement and the Franchise Agreement naming all such indemnified persons as additional insureds.

(4) The Sub-Sublicensor acknowledges receipt from the Sub-Sublicensee of the sum of \$ 1,500.00 DOLLARS, which has or shall be paid to TTTSM as the placement fee and administration fee referred to in the Sublicense Agreement.

(5) If at any time during the term of this Agreement, Sub-Sublicensee shall default in the performance of any of the terms of the Sublicense Agreement or the Franchise Agreement, Sub-Sublicensor may terminate this Agreement on ten (10) days written notice to Sub-Sublicensee, and upon such termination, Sub-Sublicensee shall quit and surrender the leased premises to Sub-Sublicensor but Sub-Sublicensee shall remain liable for the balance of the license fee due as provided in this Agreement. Sub-Sublicensee agrees that upon such default the TTTSM may demand, receive and collect any monies due or thereafter falling due without in any manner effecting such default or any notice of suit, action, order or judgment related to the default. Upon termination of this Agreement, any payment made by the Sub-Sublicensee to the Sub-Sublicensor, TTTSM, Licensor or any court shall not: a) reinstate, continue or extend the term of this Agreement; b) effect any notice previously given to the Sub-Sublicensee; or c) operate as a waiver of the right of the Sub-Sublicensor to recover possession of the demised premises by proper suit, action, proceeding or remedy. All monies collected shall be deemed to be payments made in accordance with the terms of this Agreement or applied toward any outstanding balances owed by the Sub-Sublicensee. The parties agree that trial by jury shall be waived in the event of litigation. The Sub-Sublicensee agrees to pay to the Sub-Sublicensor upon demand, as additional license fees, any fees, costs or charges, including attorneys' fees and legal costs, incurred by the Sub-Sublicensor in enforcing any of the terms or provisions of this Agreement, including without limitation for collecting any unpaid or late license fee amounts or eviction proceedings. The Sub-Sublicensor may charge interest on all past due amounts at the maximum legal rate in the jurisdiction in which the Subway® restaurant is located.

(6) The Sub-Sublicensee may assign the rights in the Sub-Sublicense Agreement only to a franchisee of Doctor's Associates LLC for use as a Subway® restaurant, provided that the prior written consent to the subletting is obtained from the Sub-Sublicensor, which consent shall not be unreasonably withheld. If Sub-Sublicensor consents to the subletting of the premises, this consent shall not operate to release the Sub-Sublicensee from his obligations under this Agreement.

(7) The Sub-Sublicensor is hereby conveying to the Sub-Sublicensee, subject to the terms and conditions of this Agreement, only those rights to the aforesaid premises acquired by virtue of the Sublicense Agreement. The Sublicense Agreement describes the Licensor's and/or TTTSM's duties which the Sub-Sublicensor is not obligated to perform. If the Licensor or TTTSM fails to perform his duties under the Sublicense Agreement, the Sub-Sublicensee must send Sub-Sublicensor a notice by certified mail or a mail service which uses a tracking system such as Federal Express or Airborne Express, describing the Licensor's or TTTSM's default in detail. Upon receipt of the notice, the Sub-Sublicensor shall then promptly notify the Licensor or TTTSM and demand performance of the agreement contained in the Sublicense Agreement. In the event Sub-Sublicensee wishes to engage the services of an attorney to settle any disputes arising out of the Sublicense Agreement, all fees and costs shall be borne by the Sub-Sublicensee, it being understood that Sub-Sublicensor is under no obligation to bring or defend any action brought by or against the Sub-Sublicensee, the Sub-Sublicensor, TTTSM or the Licensor.

(8) The Sub-Sublicensee shall not make any agreement with the Licensor or TTTSM which could modify, cancel or terminate the Sublicense Agreement.

(9) The Sub-Sublicensor may terminate this Agreement on ten (10) days written notice and Sub-Sublicensor may offer this location to another franchisee of Doctor's Associates LLC if: a) the Sub-Sublicensee does not commence construction of the premises within fifteen (15) days after obtaining occupancy from the Licensor or TTTSM by expeditiously ordering his equipment, submitting all necessary funds, making application for required permits and licenses; and b) the Sub-Sublicensee does not complete the build-out of the store and then open the store within sixty (60) days after occupancy. In such an event, the Sub-Sublicensee understands that the placement fee and administrative fee referred to in Paragraph 4 will not be refunded.

(10) The Sub-Sublicensee acknowledges that he has read the Franchise Disclosure Document and Operations Manual of Doctor's Associates LLC, the Franchise Agreement and the Sublicense Agreement, and agrees to build and operate his franchise in compliance with these agreements. The Sub-Sublicensee understands that the success, if any, of any given Subway® restaurant is the responsibility of the franchisee and he also acknowledges that representations of sales

or earnings have not been made to him by Doctor's Associates LLC.'s employees or agents as to this or any other location. The Sub-Sublicensee further understands that menu items may include snack bar and beverage bar related items and that the operation within a Walmart store may require the Sub-Sublicensee to operate a snack bar and beverage bar and offer items not typically found in all Subway® restaurants. The Sub-Sublicensee agrees to do so and to pay royalties and advertising charges on sales from these items as it would any other item offered for sale within a Subway® restaurant.

(11) The Sub-Sublicensee understands that the building or the premises contained within the building (the "Building") must comply with the requirements of the Americans with Disabilities Act of 1990 (ADA) and other applicable codes or ordinances. The Sub-Sublicensee acknowledges that under certain circumstances the Concessionaire under the Sublicense Agreement may have the responsibility and obligation to ensure that the Building complies with the ADA and other applicable codes or ordinances. Under these circumstances, the Sub-Sublicensee understands and acknowledges that it will be the Sub-Sublicensee's responsibility for said compliance and the Sub-Sublicensee shall bear all costs associated therewith. The Licensor or TTSM may also have certain responsibilities and obligations to ensure that the Building is in compliance with the ADA or other applicable codes. In consideration of the Sub-Sublicensor executing this Agreement, the Sub-Sublicensee further agrees to indemnify the Sub-Sublicensor for any legal fees, other expenses and damages ensuing from any lawsuit, government investigation or government enforcement action brought by an individual, group of individuals or any government agency for violation of the ADA or other applicable codes or ordinances.

(12) This Agreement must be signed by each individual who signed the Franchise Agreement as franchisee, each of whom shall be jointly and severally liable under this Agreement. This Agreement contains the entire agreement between the Sub-Sublicensor and the Sub-Sublicensee with respect to the premises. This Agreement may only be amended or provisions hereof waived or modified, in writing.

(13) Sub-Sublicensee agrees to sell any and all items agreed and authorized by Sub-Sublicensor.

**IN WITNESS WHEREOF**, the parties have executed this Agreement as of the date first written above.

**SUB-SUBLICENSOR:** Subway Realty, LLC

Dated: \_\_\_\_\_

BY: \_\_\_\_\_

**SUB-SUBLICENSEE**

Dated: \_\_\_\_\_

BY: \_\_\_\_\_

**If applicable**

**SUB- SUBLICENSEE (ENTITY),**

Dated: \_\_\_\_\_

\_\_\_\_\_  
*(Sub- Sublicensee Entity Name)*

Signature: \_\_\_\_\_

Name (please print): \_\_\_\_\_

Title (please print): \_\_\_\_\_

DAL 04/2024



## INTENT TO SUB-SUB LICENSE WITHIN WALMART

DATE: \_\_\_\_\_

Business Developer \_\_\_\_\_

Franchise Number \_\_\_\_\_

Twin Towers Management Trading Site Management, LLC (Sublicensor)

Subway Realty, LLC (Sub-Sublicensor)

Subway Franchisee (Sub-Sublicensee)

I hereby offer to sub-sublicense from Subway Realty, LLC (Sub-Sublicensor) the following described premises located within Walmart:

for a period beginning approximately, \_\_\_\_\_, and ending approximately \_\_\_\_\_, plus renewal options. I understand that the license fee on the premises is based upon sales generated from the operation of the Subway® restaurant and snack bar if applicable.

It is agreed and understood that Pursuant to a Second Master Relationship Agreement dated the 19<sup>th</sup> day of May 2004, Walmart Stores, Inc., a Delaware corporation (“Licensor”), licensed space within certain of its retail establishments (“Walmart stores”) solely for the purpose of operating Subway® restaurants to Twin Towers Trading Site Management, LLC (“Sublicensor”), a Nevada limited liability company. The Sub-Sublicensor entered into a Sublicense Agreement with Sublicensor dated June 10, 2004 (the Sublicense Agreement”) for the purpose of further sublicensing the licensed premises to franchisees of Doctor’s Associates LLC to be used as a Subway® restaurant and snack bar located within a Walmart store. The selection of these premises for utilization as a Subway® restaurant has been based upon the joint approval of Doctor’s Associates LLC, the Sub-Sublicensor and myself. I have made an independent evaluation of the location and have concluded that the location has a reasonable opportunity of success as a Subway® restaurant. However, I understand and acknowledge that no representations of potential sales or earnings have been made to me by Doctor’s Associates LLC, the Sub-Sublicensor, nor any affiliate, nor their respective employees or agents, as to this or any other location. The Sub-Sublicensee acknowledges and is aware that the success or lack thereof of any particular Subway® restaurant within a Walmart store is unknown. The Sub-Sublicensee is also aware that since this is a new venture between the parties, changes may need to be incorporated into the documents and the parties agree to negotiate in good faith to modify this the Sub-Sublicense Agreement as necessary.

It is agreed and understood that Sub-Sublicensor entered into the Sublicense Agreement for the purpose of sublicensing the aforesaid premises to me to be used as a restaurant and snack bar pursuant to a Franchise Agreement with Doctor’s Associates LLC. I agree and understand that each person signing said Franchise Agreement as franchisee must also sign the Sub-Sublicense as Sub-Sublicensee. I acknowledge that I can assign or further sublicense only to a Subway® franchisee and that I must obtain the Sub-Sublicensor’s prior written consent to the assignment or sublicensing. I understand that if I do assign or sublicense the premises with Sub-Sublicensor’s consent, this consent shall not operate to release me from my obligations under the Sub-Sublicense Agreement.

Upon receipt of a copy of the executed Sublicense Agreement. I agree to execute two original copies of the Sub-Sublicense Agreement for this location within ten days. My refusal to execute the Sub-Sublicense Agreement within this time frame will authorize the Sub-Sublicensor to offer this location to another Subway® franchisee. Further, I agree that the advance fee paid in accordance with this document will not be refunded in the event that I fail to properly execute the Sub-Sublicense Agreement within ten days after receipt of a copy of the executed Sublicense Agreement.

I have received and reviewed the proposed Sublicense Agreement and Sub-Sublicense Agreement for the demised premises. I understand the financial terms have been agreed upon and it is in its final form. I understand that Schedule A of the Sublicense Agreement shall be provided upon acceptance by the Sublicensor of our Intent to Sub-Sublicense.

I hereby enclose a check, payable to Subway Realty, LLC, in the amount of \$1,500.00, which is the advance administrative fee and placement fee due under the Sub-Sublicense Agreement. I understand that Sub-Sublicensor will make payment to the Sublicensor with the above-referenced funds.

I also agree to furnish Sub-Sublicensor with proof of insurance in the amount and form stipulated in the Sublicense Agreement prior to entering into possession of the premises.

FRANCHISEE:

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

FRANCHISEE(S):

*If an individual*

\_\_\_\_\_

Franchisee

\_\_\_\_\_

Franchisee

\_\_\_\_\_

Franchisee

\_\_\_\_\_

Franchisee

DAL/SRL 04/2024



## WALMART ADDENDUM

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024, amended May 6, 2024 (the “Franchise Disclosure Document”) issued by Doctor’s Associates LLC.

### Item 1

#### THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES

*Walmart Locations.* We offer franchises for restaurants to be located within the premises of retail establishments owned by Walmart Stores, Inc., Walmart Stores East, LP, Walmart Louisiana, LLC and Walmart Texas, LLC (“Walmart”). Pursuant to a Master Lease Agreement dated March 31, 2010, Walmart leased space within certain Walmart stores to Twin Towers Trading Site Management, LLC (“TTTSM”) solely for the purpose of operating Subway® restaurants (“Master Lease Location”). On March 31, 2010, TTTSM entered into a Master Sublease Agreement with SRL. Under the terms of the Master Sublease, a sublease will be executed between TTTSM and SRL for each restaurant premises and will be incorporated into the Master Sublease. If your restaurant will be located within a Walmart store, you will enter into a Sub-Sublease Agreement with SRL for the premises (the “Sub-Sublease”), in a form substantially similar to Exhibit A-4-2.

Walmart location franchises are sold for specific locations and are operated as full service restaurants but may be, in limited circumstances, operated as a satellite location. If you purchase a franchise for to be located in a Walmart, you will be required to sell any items agreed and authorized by us which will include additional snack menu items not typically found in all Subway® restaurants. You are required to participate in a snack program and offer an expanded menu of snack items. The Franchise Agreement for a Walmart location consists of our standard form of the Franchise Agreement and Walmart Location Rider.

We may designate certain Subway® restaurants to be located within a Walmart store as a “Special Opportunities Location”. To qualify, all of your existing restaurants must be in substantial compliance (as defined in the Operations Manual) and there must be no defaults under any of your Franchise Agreements. You must have an existing Subway® restaurant which is close in proximity to the Walmart store where your restaurant will be located (the “Nearby Restaurant”). The Nearby Restaurant must be operating at all times during the term of your Franchise Agreement for the Special Opportunities Location. Your Special Opportunities Location will be a full service restaurant, operating independently of your Nearby Restaurant. When determining the eligibility of a proposed Walmart store location as a Special Opportunities Location, we consider the following factors: proximity to existing restaurants, the size of the restaurant, market density and population in the area surrounding the Walmart store and the annual sales and transaction amounts of the Walmart store in which the restaurant will be located. Designation of a site as a Special Opportunities Location is at our sole unrestricted discretion and is not guaranteed, even if it falls under one of the factors listed above.

We grant the franchise for a Special Opportunities location separately and under a different agreement from the franchise for the Nearby Restaurant. The Franchise Agreement for a Walmart Special Opportunities Location consists of our standard form of the Franchise Agreement, the Walmart Location Rider and the Walmart Special Opportunities Location Rider. If the Franchise Agreement or lease for the Nearby Restaurant terminates or expires, the Special Opportunities Location Rider will have no further force and effect immediately upon such termination or expiration, with the exception of the term of agreement provided in Paragraph VI of the Special Opportunities Location Rider.

We may allow you to open a satellite restaurant within a Walmart store. The qualifications necessary for approval to operate a Walmart satellite restaurant are the same as those for a standard satellite restaurant. If the Franchise Agreement for the Base Restaurant or the lease for the Base Restaurant terminates or expires, you must convert your satellite restaurant into a self-sufficient full service restaurant. The Franchise Agreement for a Walmart satellite location consists of our standard form of Franchise Agreement, the Walmart Location Rider and the Walmart Satellite Rider. Certain terms of the Walmart Satellite Rider vary from the terms of our standard Satellite Rider. Provisions in this Disclosure Document concerning satellite locations pertain to Walmart satellite locations, unless otherwise stated.

If you are interested in a satellite, non-traditional, school lunch, community development, Walmart satellite, Walmart special opportunity or Walmart location, you should read the riders for these locations and this Disclosure Document carefully. These riders amend the standard form franchise agreement in several very important respects. We offer non-traditional restaurants, satellite restaurants, community development restaurants, school lunch restaurants, Walmart location restaurants, Walmart satellite restaurants, and Walmart special opportunity restaurants by this Disclosure Document. We set out the disclosure differences regarding the licensing of these locations in the relevant Items. Except where we point out these differences, references throughout this Disclosure Document to a restaurant and a Franchise Agreement also apply to a non-traditional location, a satellite location, a community development location, a school lunch location, a Walmart location, a Walmart satellite location, a Walmart special opportunity location, and the Franchise Agreement for these locations.

If you are operating a co-branded Walmart location, you may be required under the terms of the Master Sublease to continue operating it as a co-branded location throughout the term of your Sub-Sublease, including any extension. In the event you elect to discontinue operating the third party franchisor’s concept currently operating at your co-branded Walmart location, you may be required to operate a replacement third party franchisor’s concept (“Replacement Concept”), which has been approved by us. You may be required under the terms of the Master Sublease to begin operation of the Replacement Concept at your Walmart location within 120 days after you have ceased operation of the previous third party franchisor’s concept. You may have additional time to open the Replacement Concept, if you have diligently pursued its opening and can demonstrate to us that the delayed opening of the Replacement Concept is due to circumstances beyond your control. You may be required under the terms of the Master Sublease to operate each third party concept operating at your Walmart location for a minimum of 12 consecutive months.

**Item 5  
INITIAL FEES**

If the satellite restaurant will be located in a Walmart store, we may terminate the Franchise Agreement after 90 days and refund the satellite franchise fee if SRL disapproves or does not obtain a Sublease for the location. We will not refund the satellite franchise fee if it is your fault we disapprove the location or SRL cannot offer you a Sub-Sublease.

The initial franchise fee for a Walmart Special Opportunities Location is \$5,000. We may refund the Walmart Special Opportunities franchise fee if we terminate the Franchise Agreement after 90 days because (1) SRL does not obtain a Sublease for the premises which contains basic economic terms (for example rent, square footage and length of term) previously consented to by you, and offer you a Sub-Sublease, or (2) we do not give final approval to the location.

If your restaurant will be located within a Walmart store, you must sign a Sub-Sublease rather than a Sublease within 1 year after signing the Franchise Agreement.

Also, the extension fee does not apply to a Walmart satellite or special opportunities location.

**Item 6  
OTHER FEES**

Location Rent /License Fee and Additional Fees for Restaurants Located within Walmart Stores	Location Rent/License Fee - \$1,000 – \$5,000 per month, estimated, depending on your monthly gross sales	Payable monthly	Location Rent and additional fees are paid to TTTSM. We will submit your gross sales reports on a weekly basis to TTTSM on your behalf for calculation of your rent and additional fees due in accordance with the Master Sublease and your Sub-Sublease. See Note 6
	Advance Payment and Placement Fee - \$1,500	Payable on signing the Intent to Sub-Sublease	
	Management Fee – equal to 1% of monthly gross sales for the first two years after the grand opening of your restaurant and then equal to	Payable monthly	

	1.25% thereafter  CAM/Utility Fee – depending on gross sales either: \$975 per month; \$1,375 per month; or \$1,625 per month	Payable monthly	
	Late Fee- \$5,000 if you fail to open on the Walmart grand opening date, plus an additional fee of \$100 for each business day the restaurant is not open for business	Payable when you fail to open your restaurant on the Walmart grand opening date and each additional business day the restaurant is not open for business.	Your restaurant must be open on the Walmart’s grand opening date.
	Leasehold Improvement Charge - \$59,500 for a new restaurant or a relocation of your restaurant within another Walmart location  Architectural Fee - \$4,500 for a new restaurant or a relocation of your restaurant within another Walmart location or for an expanded restaurant constructed within a Walmart store	Payable upon delivery of the premises  Payable upon delivery of the premises	
	Phone and Internet services setup charge- \$3,900 provided by Walmart’s approved telecom vendor if you are retrofitting an existing space	Payable upon installation of new telecom wires	

Add to Note 1:

If your restaurant will be located within a Walmart store, you are required to offer additional snack menu items not typically found in Subway® restaurants and participate in various snack programs. As of the date of this Disclosure Documents, you are required to participate in the “Just-A-Snack Program” and offer an expanded menu of snack items. All sales from any snack items will be included in gross sales.

Add to Note 2:

A Special Opportunities Location is also not considered operating restaurants for purpose of voting on increases to the advertising percentage and will have no vote on advertising fund matters, but it does pay advertising fees on their sales.

If you perform certain qualifying remodels on your Restaurant to conform with certain brand standards, we will reduce your advertising fees by 2%, to 2.5% of total gross sales. We reserve the right to modify or discontinue this program at any time.

Add to Note 5:

If you own a Special Opportunities Location, you cannot transfer a special opportunities restaurant and Franchise Agreement separately from the Nearby Restaurant and its Franchise Agreement. If you transfer the Nearby Restaurant, you must transfer the Special Opportunity Location restaurant and Franchise Agreement to the same buyer. We may make an exception and allow you to transfer the Special Opportunities Location by itself.

Add to Note 6:

If your restaurant will be located within a Walmart store, you must enter into a Sub-Sublease with SRL for the premises. Each month you will pay a rent/license fee for your restaurant to TTTSM in accordance with the terms of the Master Sublease and Sub-Sublease. The rent/license fee will be a set fee, which will be determined by the monthly gross sales of your Restaurant. TTTSM may require a right of first refusal if you want to transfer your restaurant. SRL may assess late payment fees and other costs arising from administration of the Master Sublease, and has the same rights as TTTSM on default to charge you for certain fees, to carry out repairs, and to recover costs.

If your restaurant is co-branded, you will pay rent separately for the other concept in accordance with the terms of the Master Lease. If you discontinue operating the third party franchisor's concept currently operating at your co-branded Walmart location, your Master Sublease may require you to operate a Replacement Concept, which has been approved by us. There will be additional costs associated with the construction and operation of the Replacement Concept.

If you are purchasing through a transfer a Walmart location that is currently operating under a Sub-Sublicense that was recently renewed, you will pay to Walmart a licensing fee each month.

**Item 7**  
**ESTIMATED INITIAL INVESTMENT**

If your restaurant will be located within a Walmart store, your initial investment may vary from the chart above, depending on the equipment you have to buy or changes you must make in construction improvements. Also, you are required to offer additional snack menu items not typically offered in Subway® restaurants and participate in snack programs (such as the current, required "Just-A-Snack Program"), which offer an expanded menu of snack items. As a result, you will have additional investment costs. We estimate your costs to offer additional snack items to be approximately \$1,000 and your costs to participate in the Just-A-Snack Program to be an additional \$1,000 to \$5,000.

If you will be constructing a new restaurant or relocating your restaurant within another Walmart location, you must pay a Leasehold Improvement Charge ranging from \$48,000 to \$65,000 in addition to any necessary construction improvements. The Leasehold Improvement Charge will be waived only if you are expanding a restaurant constructed within a Walmart store. If you are constructing, relocating, or expanding your restaurant, you will also be required to pay a fee of \$4,500 for required architectural sealed plans for mechanical, electric and plumbing drafted by an architect designated by Walmart. In the future, Walmart may require you to use additional equipment or make other changes to your restaurant, such as install a fire alarm system, and you may incur additional costs. We estimate that the installation of a fire alarm system may range from \$1,000 to \$3,500, but actual costs may vary and may be higher or lower than these estimates.

If your restaurant will be located within a Walmart store, you must sign a Sub-Sublease for the premises with SRL. If you are obtaining an SBA loan to construct or purchase a restaurant located within a Walmart store and are assigning your right to operate it to an operating entity, your operating entity must be a party to the Sub-Sublease. You will not be required to pay a security deposit. However, you will be required to pay TTTSM an advance payment and placement fee of \$1,500.

If you are purchasing a franchise for a Walmart location through a transfer that is currently operating under a recently renewed Sub-Sublicense, you or Walmart will have the option to terminate the Sub-Sublicense at any time upon providing 180 days' written notice. If Walmart elects to terminate your Sub-Sublicense, you will receive from Walmart an early termination fee equal to 20% of your gross sales for the 6 months prior to the termination of your Sub-Sublicense. If you elect to terminate your Sub-Sublicense, you will pay to Walmart an early termination fee equal to 6 months of licensing fees, utilities, and grease trap maintenance (if applicable). These amounts will be based on your average payments for licensing fees, utilities, and grease trap maintenance for the previous 12 month period. Any future renewal of your Sub-Sublicense for an additional period of time will be at the option of Walmart.

If your restaurant will be located in a new Walmart store, participation in the Walmart store grand opening event is not required, but is strongly encouraged; however, your restaurant must be open for business on the Walmart store grand opening day. You will be required to hold a separate grand opening sale for your restaurant at a later date.

Apart from: (1) providing financing of \$10,000 of the full \$15,000 franchise fee for certain first time franchisees under our minority loan program; (2) the equipment leasing program; (3) entering into the master lease and subleasing the

restaurant premises to you; (4) loans in connection with a Subway® restaurant; and (5) financing of the Technology Enhancement Fee for existing restaurants, we and our affiliates do not offer assistance or financing to you directly or indirectly. The above costs are not refundable except the Equipment Lease security deposit, the location security deposit (depending upon the terms of the master lease), and utility deposits (depending on the terms set by each local utility), as long as you are in compliance; and (6) SRL entering into a Master Sublease for restaurants to be located within Walmart stores and sub-subletting the premises within a particular Walmart store to you;

### **Item 8**

#### **RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES**

If you will be constructing a new restaurant or expanding an existing restaurant located within a Walmart store, you are required to have architectural plans sealed for mechanical, electrical and plumbing drafted by an architect designated by Walmart.

SRL has entered into a Master Sublease Agreement with TTTSM to sublease space for the operation of Subway® restaurants within Walmart stores. Pursuant to the Master Sublease, a Sublease will be executed between TTTSM and SRL for each restaurant premises within a Walmart store that is specifically incorporated into the Master Sublease. If your restaurant will be located within a Walmart store, you will enter into a Sub-Sublease with SRL for the premises. The Sub-Sublease provides for a pass-through of the costs and obligations of the Master Sublease to you. We and SRL do not receive a profit under your Sub-Sublease. SRL may assess late payment fees and other costs arising from the administration of the Master Sublease, and has the same rights as TTTSM on default to charge you for certain fees, to carry out repairs, and to recover costs. We and SRL have an interest in compensation that may often include, but is not limited to, lost royalties, loss of market penetration, extended down time and other factors associated with the termination of the Master Sublease and/or the Sublease. We estimate the required sub-subleasing represents 4% to 11% of your total purchases for the establishment of your restaurant and 7% to 15% of your overall purchases in operating your restaurant. We and SRL had no sub-subleasing revenue in 2018.

Add the following item to the list of items you will buy infrequently and for which we have only one approved supplier:

Exterior 22'' LED channel letter Sign for Walmart locations. The interior sign must be the largest allowable that will fit without extending beyond the opening of the restaurant. If electricity is available in the soffit, you must use a LED sign.

*ICEE:* At present, we have only one approved supplier for the products or equipment necessary to offer the required ICEE additional snack menu item, which is required for all restaurants located within a Walmart store. The ICEE equipment is available to you at no additional cost, provided you have the necessary electrical upgrades for your location.

In connection with the required Just-A-Snack Program, there may be only one approved supplier for some of the equipment or products you will need to purchase, including but not limited to, a cheese dispenser.

A new marketing and special occurrence fund has been established to provide advertising and marketing assistance and an emergency assistance for special occurrences within a Walmart store for all Subway® franchisees operating a restaurant within a Walmart store. Advertising and marketing assistance includes Walmart storewide advertising and marketing campaigns, individual store marketing, local marketing and purchase of promotional and advertising materials. The fund is managed by a committee comprised of representatives of FWH and TTTSM. Monthly contributions are made by TTTSM to the fund for each restaurant operating under a Sub-Sublease with SRL. Franchisees must apply for financial assistance or restitution needed in connection with a special occurrence within a Walmart store. TTTSM will not make a monthly contribution for twelve months for any restaurant receiving a credit toward the CAM/Utility Fee.

### **Item 9**

#### **FRANCHISEE'S OBLIGATIONS**

Add the following at the end of the second column for Item a:

Walmart Location Rider (WLR) Paras. II., XI; Walmart Satellite Rider (WSR) Paras. R.2. and I; Walmart Special Opportunities Location Rider (WSOLR) Paras. R.2 and II

Add the following at the end of the second column for Item b:

WLR Paras. II, IV; WSR Paras. I, II, ; WSOLR Para. II

Add the following at the end of the second column for Item c:

WLR Paras. II, IV; WSR Paras. II,

Add the following at the end of the second column for Item d:

WLR Para. II; WSR Para. I; WSOLR Para. II

Add the following at the end of the second column for Item e:

WLR Para. II; WSR Para. I, II

Add the following at the end of the second column for Item f:

WLR Para. I, II, V; WSR Paras. I, III, VIII; WSOLR Paras. I, II, VIII

Add the following at the end of the second column for Item g:

WLR Para. II, III; WSR Para I, II, V, VII

Add the following at the end of the second column for Item i:

WLR Para. III, IV; WSR Paras. II

Add the following at the end of the second column for Item m:

WSR Para. II

Add the following at the end of the second column for Item n:

WLR Para. IV

Add the following at the end of the second column for Item o.

WSR Para. III; WSOLR Para. III

## **Item 10 FINANCING**

If your restaurant will be located within a Walmart store, SRL entered into a Master Sublease Agreement, including a Sublease for each leased restaurant premises, with TTTSM, and it further sub-subleases the premises to you. The landlord is Walmart. You will pay your rent/license fee directly to TTTSM in accordance with the Master Lease and Sub-Sublease that you enter into with SRL. We and SRL have an interest in compensation that often may include, but is not limited to, lost royalties, loss of market penetration, extended down time and other factors associated with the termination of the Master Sublease, or the Sublease pertaining to an individual restaurant premises. You should read the Master Sublease, including the Sublease, and the Sub-Sublease carefully.

The individuals who sign the Franchise Agreement must also sign the Sub-Sublease and are personally liable for payments under the Sub-Sublease. If you default under the provisions of the Master Sublease, SRL may terminate the Sub-Sublease on 10 days' written notice, and you must surrender and leave the premises. See Sub-Sublease Sections 1 and 5. A default of the Sub-Sublease is a default of the Franchise Agreement and we may terminate your Franchise Agreement. Conversely, a default under your Franchise Agreement will be a default under your Sub-Sublease. See Sub-Sublease Section 8. In such



case, SRL may evict you if you do not leave. Any action to enforce SRL's rights against you under the Sub-Sublease is not considered an arbitrable dispute under the Franchise Agreement, and is not subject to the arbitration required under the Franchise Agreement. You will remain liable for payment of the balance of the rent due under the Master Sublease and Sublease, and you will be liable for attorneys' fees and other legal and court costs SRL may incur in enforcing the Sub-Sublease. See Sub-Sublease Section 8. SRL may charge you interest on all past due amounts at the rate provided in the Master Sublease. See Sub-Sublease, Section 3.

## **Item 11**

### **FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS, AND TRAINING**

#### Pre-Opening Obligations:

1. Initial training, at times and locations we designate (Franchise Agreement, Subparagraph 4.a., Walmart Location Rider, Paragraph II; Walmart Satellite Rider Paragraph I; Walmart Special Opportunities Location Rider Paragraph II).

## **Item 12**

### **TERRITORY**

If you relocate a Walmart special opportunities restaurant, or if you relocate a Walmart satellite restaurant to a location not within a Walmart store, your Franchise Agreement or Satellite Franchise Agreement (as applicable) will automatically expire. Promptly after the Sub-Sublease expires or is terminated, you must sign our then-current form of Franchise Agreement or Satellite Franchise Agreement (as applicable), as well as our then-current form of Sublease, or an Approved Lease, for the new location. If you relocate the restaurant to a location that is not within a Walmart store, the Walmart Location Rider will have no further force or effect. You will abide by the terms of the Franchise Agreement without any modification by the Walmart Location Rider.

Under Paragraph XI of the Walmart Location Rider, if TTTSM terminates the Master Sublease or the Sublease for the premises and an arbitrator or court determines you did not breach the Sub-Sublease Agreement, but it was our fault or SRL's fault that TTTSM terminated the Master Sublease or Sublease, then our obligation to you will be limited to the cost of your leasehold improvements less depreciation using a 5 year life under the straight-line method. We will pay you when you reopen the restaurant in a new location. If the arbitrator or court determines you breached the Sub-Sublease Agreement or it was not our fault or SRL's fault that TTTSM terminated the Master Sublease or Sublease, we and SRL will have no obligation to you for such termination.

In accordance with the terms of the Master Sublease, Walmart will have the right to terminate your Sub-Sublease without cause at any time, with prior written notice to you. The termination date of your Sub-Sublease will be effective 9 months from the date of receipt of your written notice of termination. Walmart shall not have the right to terminate your Sub-Sublease if your restaurant has a capture rate of at least 3.5% (the "Capture Rate"). The Capture Rate is equal to the average sales transactions for your restaurant for the immediately previous 52 weeks divided by the average sales transactions for the Walmart store in which your restaurant is located in for the immediately previous 52 weeks. If your restaurant has a capture rate below 3.5%, Walmart will have the right to terminate your Sub-Sublease.

If Walmart elects to terminate your Sub-Sublease at any time during the initial 10 year term without cause or because the Capture Rate of your restaurant is at or below 3.5%, Walmart will pay you an early termination fee (the "Early Termination Fee"). The Early Termination Fee will be equal to 20% of your reported monthly gross sales for the 12 month period preceding the termination date of your Sub-Sublease, discounted at 10% for each year remaining on the term of your Sub-Sublease.

If you have exercised your option to extend your Sub-Sublease for an additional 5 year period upon expiration of the initial term of your Sub-Sublease and Walmart elects to terminate your Sub-Sublease at any time during this period without cause or because the Capture Rate of your restaurant is at or below 3.5%, Walmart will reimburse you for the unamortized capital expended to remodel your restaurant, including any improvements and/or fixture/equipment upgrades (the "Extension Option Reimbursement"). You will not be reimbursed for any small ware upgrades and/or capital leases signed. In order to qualify for the Extension Option Reimbursement, the capital must have been expended within 9 months (either before or after) of the first day of the 5 year extension period. Amortization shall occur on a straight-line basis over the first 24

calendar months (calculated in no less than monthly increments) of the 5 year extension period, regardless of when capital is actually placed in service.

If you are purchasing an existing Walmart location with an existing Sub-Sublease signed prior to January 22, 2016, the above provisions shall not apply.

Walmart locations and Walmart special opportunities locations are issued for specific identified locations as well.

If your restaurant will be located with a Walmart store, the Walmart store may offer sandwiches and/or submarines in the deli or other area of the store that may compete with your restaurant.

**Item 17**  
**RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

Add the following at the end of the first paragraph of Item 17:

Walmart Location Rider (“WLR”), Walmart Satellite Rider (“WSR”), Walmart Special Opportunities Location Rider (“WSOLR”) (each, Exhibit A-4).

Add the following new entry after the last paragraph in Item a:

WLR Paragraph II	If you sign the Walmart Location Rider, the term is 20 years, but if we or SRL cannot offer you a Sub-Sublease for the restaurant or we disapprove the location within 1 year after the franchise purchase, the Walmart Location Rider will automatically terminate and the franchise will be deemed a standard franchise. We will terminate the franchise and refund the franchise fee provided you send us prior written notice no later than 60 days after termination of the Walmart Location Rider.
WSR Paragraphs I, VII	Term for a Walmart satellite restaurant is 5 years and will automatically renew for an additional 5 years unless either party sends written notice not to renew at least 6 months prior to expiration of the first 5 year period. You must sign the Sub-Sublease Agreement within 90 days of the satellite franchise purchase or the Walmart satellite Franchise Agreement automatically expires, with no right to any extension. Either party may terminate the Walmart satellite Franchise Agreement by notice if we or our designee are not able to offer a Sub-Sublease Agreement or disapproves the location within 90 days of franchise purchase.
WSOLR Paragraphs II, VI	Term for a Walmart special opportunities location is 5 years and will automatically renew for an additional 5 years unless either party sends written notice not to renew at least 6 months prior to expiration of the first 5 year period. You must sign the Sub-Sublease Agreement within 90 days of the special opportunities location franchise purchase or the Walmart Special Opportunities Location Franchise Agreement automatically expires, with no right to any extension. Either party may terminate the Walmart Special Opportunities Location Franchise Agreement by notice if we or our designee are not able to offer a Sub-Sublease Agreement or disapproves the location within 90 days of franchise purchase.

Add the following new entry after the last paragraph in Item b:

WSR Paragraph VII; WSOLR, Paragraph II	Your franchise will automatically renew for an additional 5 years unless either party chooses not to renew and sends written notice to the other at least 6 months prior to expiration of the Franchise Agreement. We have the right to refuse to renew if you are not in full compliance.
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Add the phrase “WSR Paragraph VIII.B” to the second column of Item m. concerning satellite restaurants.

Add the following at the end of Item m.:

WSOLR Paragraph VIII

You cannot transfer a Walmart special opportunities location restaurant and its Franchise Agreement separately from the Nearby Restaurant and its Franchise Agreement. You must transfer the Walmart special opportunities location to the same buyer if you transfer the Nearby Restaurant. We may make an exception and allow you to transfer the special opportunities restaurant separately or another franchisee to keep it, if the other franchisee or you have a restaurant that meets the requirements for a Nearby Restaurant, and the franchisee or you are in compliance under our Franchise Agreement and the Operations Manual.

Add the phrase “WSR Paragraph VIII.B” to the second column of Item n. concerning satellite restaurants.

Add the following new entry after the last paragraph in Item n.:

WSOLR Paragraph VIII

The option to repurchase applies to the Nearby Restaurant and any Walmart Special Opportunities Location restaurant together. See m. above.

Add the phrase “WSR Paragraph VIII.B.” to the second column of Item o. concerning satellite restaurants.

Add the following new entry after the last paragraph in Item o.:

WSOLR Paragraph VIII

Any obligation to repurchase applies to the Nearby Restaurant and any Walmart Special Opportunities Location restaurant together. See m. above.

**EXHIBIT A-4-2**

**SUBWAY REALTY, LLC**

**SUB-SUBLEASE FOR WALMART LOCATIONS**

**«Fran 1 » «Fran Entity »** \_\_\_\_\_

**«Fran 2»** \_\_\_\_\_

**«Fran 3»** \_\_\_\_\_

**«Fran 4»** \_\_\_\_\_

**SUB-SUBTENANT**

**«Store Number»** \_\_\_\_\_

**FRANCHISE NUMBER**

\_\_\_\_\_  
**DATE OF SUB-SUBLEASE**

**SUB-SUBLEASE**

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## SUB-SUBLEASE FOR WALMART LOCATIONS

THIS AGREEMENT (the “Sub-Sublease”), dated \_\_\_\_\_ (the “Sub-Sublease Date”), by and between **SUBWAY REALTY, LLC**, a Delaware limited liability company, (“Sub-Sublandlord”), and «Fran 1» «Fran 2» «Fran 3» «Fran 4» «Fran Entity», a/an «Entity State» «Entity Type» (“Sub-Subtenant”), whose address is \_\_\_\_\_, with reference to the following facts.

A. Pursuant to a Master Lease Agreement dated the 31<sup>st</sup> day of March 2010 (the “Master Lease”), Walmart Stores, Inc., Walmart Stores East, LP, Walmart Louisiana, LLC and Walmart Texas, LLC (the “Master Landlord”), leased space within certain of its retail establishments solely for the purpose of operating food service businesses under the trade name “Subway” to Twin Towers Trading Site Management, LLC (“TTTSM”), a Nevada limited liability company having an address at 1880 N. Congress Avenue, Suite 215, Boynton Beach, FL 33426.

B. The Sub-Sublandlord is the Subtenant under a certain Master Sublease Agreement made between it and TTTSM dated the 31<sup>st</sup> day of March 2010 (the “Master Sublease”) which outlines the rights to operate Subway<sup>®</sup> restaurants within premises commonly known as Walmart stores. Pursuant to the Master Sublease, TTTSM and Sub-Sublandlord will execute a sublease for each restaurant premises within a Walmart store (the “Sublease”) that will be specifically incorporated into the Master Sublease. The Master Sublease and Sublease are collectively referred to herein as the “Master Sublease”. In accordance with the terms of the Master Sublease, the Sub-Sublandlord further grants sub-subleases to franchisees of Doctor’s Associates LLC for the operation of Subway<sup>®</sup> restaurants to be located within a Walmart store.

In consideration of the covenants contained in this Sub-Sublease, the parties agree as follows:

### **1 PROPERTY LEASED**

1.1 **Demise.** Sub-Sublandlord leases to Sub-Subtenant and Sub-Subtenant leases from Sub-Sublandlord the premises described on Exhibit A attached hereto and made a part hereof (the “Premises”), subject to any and all reservations, restrictions, easements, rights of way, limitations and conditions of record, if any. The purpose of this Sub-Sublease is so that Sub-Subtenant can operate a SUBWAY<sup>®</sup> restaurant at a Walmart store location under the terms of a Franchise Agreement with Doctor's Associates LLC (“DAL”) dated \_\_\_\_\_ under the franchise number provided above (“Franchise Agreement”).

1.2 **Master Lease and Master Sublease.** Sub-Subtenant acknowledges that the Premises are subject to the Master Lease between Master Landlord and TTTSM and the Master Sublease between Sub-Sublandlord and TTTSM, copies of which are attached hereto as Exhibit B. Sub-Subtenant acknowledges that Exhibit B contains true and correct copies of the Master Lease and Master Sublease. Any conflict between this Section 1.2 and the other provisions of this Sub-Sublease shall be resolved in favor of this Section 1.2.

1.2.1 This Sub-Sublease is subject and subordinate to the Master Lease and Master Sublease. If the Master Lease or Master Sublease is terminated for any cause whatsoever, Sub-Subtenant shall promptly vacate and surrender the Premises to Sub-Sublandlord and this Sub-Sublease shall terminate as of the date of termination of the Master Lease or Master Sublease, whichever applies, and Sub-Sublandlord shall have no liability and/or obligation to Sub-Subtenant for the termination of the Sub-Sublease.



- 1.2.2 Notwithstanding the above, in accordance with the terms of the Master Lease, the Master Landlord will have the right to terminate this Sub-Sublease without cause at any time, with prior written notice.
- 1.2.3 Except as otherwise provided herein, all costs, common area maintenance fees, expenses, charges, assessments, and rent escalations accruing under the Master Sublease, any restrictions imposed upon Sub-Sublandlord thereunder, together with all repairs, replacements, restorations, and any other obligations required to be performed by Sub-Sublandlord, as Subtenant under the Master Sublease, shall be binding upon Sub-Subtenant herein. In the event the obligations and restrictions imposed on Sub-Subtenant under the Sub-Sublease conflict with the obligations and restrictions imposed upon Sub-Sublandlord, as Subtenant under the Master Sublease, then the more burdensome and restrictive of such obligations and restrictions shall prevail and be binding upon Sub-Subtenant herein.
- 1.2.4 With respect to any consent or approval required to be obtained of Master Landlord under the Master Lease or TTTSM under the Master Sublease (by way of illustration and without limitation, consent to alterations), Sub-Sublandlord's sole obligation with respect thereto, upon being requested in writing by Sub-Subtenant, shall be to seek the approval or consent of Master Landlord or TTTSM, as applicable. Sub-Subtenant acknowledges and agrees that Sub-Sublandlord shall not be liable to Sub-Subtenant with respect to any delay, default or failure of Master Landlord or TTTSM to grant such consent or approval or in the performance by the Master Landlord or TTTSM of its obligations and covenants under the Master Lease or Master Sublease unless such be due to acts or misconduct of Sub-Sublandlord and neither shall the Rent, Additional Rent and other Additional Charges under the Sub-Sublease abate nor shall any of the obligations of Sub-Subtenant under the Sub-Sublease be affected by reason thereof. Sub-Subtenant further acknowledges and agrees that, with respect to any rights afforded Sub-Sublandlord under the Master Sublease, including, but not limited to, any options to extend or renew the term of the Master Sublease, and restrictions against competition, such rights are not passed on to or conferred upon Sub-Subtenant under the Sub-Sublease. Sub-Subtenant acknowledges that only Sub-Sublandlord has the benefit of and the right to exercise or enforce such rights and the failure of Sub-Sublandlord to exercise or enforce such rights shall not be a default under the Sub-Sublease nor entitle Sub-Subtenant to make any claim against Sub-Sublandlord.
- 1.2.5 In the event the Master Sublease contains extension or renewal options, Sub-Subtenant agrees to provide written notice to Sub-Sublandlord and TTTSM of its desire to exercise its option at least one hundred eighty days (180) prior to the date on which Sub-Sublandlord must notify TTTSM of its intention to exercise its option to extend or renew the Master Sublease. Sub-Subtenant agrees that Sub-Sublandlord may elect not to extend or renew the Master Sublease if Sub-Subtenant fails to give Sub-Sublandlord and/or TTTSM notice as provided in this Subsection. Furthermore, Sub-Sublandlord may elect not to extend or renew the Master Sublease if Sub-Subtenant shall be in default in the performance of any of the terms of this Sub-Sublease, the Master Sublease, The Master Lease or the Franchise Agreement during the period one hundred eighty (180) days prior to the date Sub-Sublandlord must give notice to Master Landlord or TTTSM.
- 1.2.6 If Master Landlord or TTTSM fails to perform its duties under the Master Lease or Master Sublease, Sub-Subtenant must give written notice thereof to Sub-Sublandlord describing Master Landlord or TTTSM's default in detail. Upon receipt of the notice, Sub-Sublandlord shall then promptly notify Master Landlord and/or TTTSM and

demand performance as required in the Master Lease or Master Sublease. In the event Sub-Subtenant wishes to engage the services of an attorney to settle any disputes arising out of the Master Lease or Master Sublease, all fees and costs shall be borne by Sub-Subtenant, it being understood that Sub-Sublandlord is under no obligation to bring or defend any action brought by or against Sub-Subtenant, Sub-Sublandlord, TTTSM or Master Landlord.

1.2.7 Sub-Subtenant shall not make any agreement with TTTSM or Master Landlord which could modify, cancel or terminate the Master Lease, Master Sublease or Sublease.

1.3 **Covenant of Quiet Enjoyment.** Sub-Sublandlord promises, subject to Sub-Subtenant's performance of all of the terms and conditions of the Sub-Sublease, that Subtenant shall be entitled to the quiet and peaceful enjoyment and undisturbed possession of the Premises for the term of this Sub-Sublease.

## 2 **TERM**

2.1 **Term.** The term of this Sub-Sublease (the "Term") shall commence on \_\_\_\_\_, (the "Commencement Date"). The Term of this Sub-Sublease shall expire at midnight one full day before the expiration of the Master Sublease (the "Expiration Date") unless sooner terminated as provided in this Sub-Sublease.

2.2 **Possession.** Possession of the Premises shall be delivered to Sub-Subtenant on the Commencement Date or as provided in the Master Sublease, whichever is later.

2.3 **Holdover.** Sub-Subtenant may only hold over at the expiration of the Term with the written consent of Sub-Sublandlord. During such holdover tenancy, Sub-Subtenant shall pay to Sub-Sublandlord one hundred fifty percent (150%) of the Rent amount that existed immediately prior to the Expiration Date to the extent permitted in the Master Lease or Master Sublease. Sub-Subtenant agrees to comply with all holdover provisions contained in the Master Sublease.

2.4 **End of Term.**

2.4.1 **Fixtures and Personal property.** At the expiration or earlier termination of this Sub-Sublease, any fixtures located on the Premises and not already owned by Sub-Sublandlord shall become the property of Sub-Sublandlord. If, at that time, Sub-Subtenant has fully complied with Sub-Sublease terms and conditions and is not in default under the Franchise Agreement, Sub-Sublandlord hereby waives any right to claim any personal property owned or leased by Sub-Subtenant and located on the Premises. The personal property may then be removed by Sub-Subtenant or Sub-Sublandlord provided that the Premises are restored to their original condition, reasonable wear and tear excepted. Any such personal property not removed within thirty (30) days after the Sub-Sublease expiration or termination shall be deemed abandoned and become the property of Sub-Sublandlord.

2.4.2 **Joint Inspection.** During a period no earlier than three (3) weeks and no later than one (1) week prior to the end of the Term, Sub-Sublandlord and Sub-Subtenant shall conduct a joint inspection of the Premises, and Sub-Sublandlord shall make a list of any items of repair and maintenance that may be needed to put the Premises in good condition and repair, reasonable wear and tear excepted. If the items on such list cannot be completed by Sub-Subtenant by the end of the Term, then Sub-Subtenant shall pay to Sub-Sublandlord by the end of the Term the reasonable cost of such repairs as evidenced by third-party bids. Sub-Subtenant's obligation to make such payment shall survive the termination of this Sub-Sublease.

### **3 CONSIDERATION**

- 3.1 **Rent.** Sub-Subtenant agrees to pay to TTTSM the base rent amount indicated on Exhibit C (the “Base Rent”), to be due and payable in monthly installments in advance on the first day of each month during the Term of this Sub-Sublease. If no Base Rent is included on Exhibit C, then Sub-Subtenant shall make all rental payments directly to TTTSM in the manner set forth in the Master Sublease. The first monthly installment of the Base Rent shall be due on the Commencement Date, or at the time provided in the Master Sublease. If this Sub-Sublease shall commence on any day other than the first day of a calendar month, the monthly installment for the first and last month of the Term shall be prorated.
- 3.2 **Additional Charges.** Sub-Subtenant shall pay to TTTSM monthly one percent (1%) of gross sales of the restaurant from the grand opening date of the restaurant to two years from the grand opening date, and then one point twenty-five percent (1.25%) per month thereafter through the Term (the “Management Fee”). Sub-Subtenant and Sub-Sublandlord agree that the rent accruing under this Sub-Sublease shall be net to Sub-Sublandlord and that all taxes, costs, common area maintenance fees, Management Fees, expenses and charges of every kind and nature (the “Additional Charges”) relating to the Premises or payable under the Master Lease or Master Sublease that may arise or become due during the Term or any extension of this Sub-Sublease, shall be paid by Sub-Subtenant to Sub-Sublandlord or its designee (which may be Master Landlord or TTTSM), and that Sub-Subtenant shall indemnify and save harmless Sub-Sublandlord from and against them. All Additional Charges that Sub-Subtenant assumes or agrees to pay under any provisions of this Sub-Sublease, together with all interest and penalties that may accrue on these Additional Charges in the event Sub-Subtenant fails to pay them, as well as all other damages, costs and expenses, including, without limitation, reasonable attorneys’ fees and other legal and court costs that Sub-Sublandlord may incur in enforcing this Sub-Sublease, and any and all other sums that may become due by reason of Sub-Subtenant’s default or failure to comply with its obligations under this Sub-Sublease, shall be deemed to be “Additional Rent”. The Base Rent and Additional Rent shall collectively be referred to herein as the “Rent”. In the event of non-payment of Rent in any form, Sub-Sublandlord shall have all rights and remedies provided herein.
- 3.3 **Method of Payment.** Sub-Subtenant must make all payments to Sub-Sublandlord or its designee (which may be Master Landlord or TTTSM) by the method or methods that Sub-Sublandlord requires from time to time. Sub-Subtenant shall make any payment required under this Sub-Sublease directly to Sub-Sublandlord, its designee (which may be Master Landlord or TTTSM), its affiliate(s), or to a bank or such other financial institution account that Sub-Sublandlord specifies, at the times and with the frequency that Sub-Sublandlord designates (or as provided in the Master Sublease if Sub-Sublandlord makes no such designation), by electronic funds transfer, on-line banking, pre-authorized auto-draft arrangement, or such other means as Sub-Sublandlord may specify from time to time. For each account in which Sub-Subtenant conducts business at any time during the Term, Sub-Subtenant agrees to execute an ACH Automatic Withdrawal Authorization and to keep it effective throughout the Term; and Sub-Subtenant authorizes Sub-Sublandlord to withdraw monies from each such account in the amounts and at the times provided in this Sub-Sublease and any other agreement between Sub-Subtenant and Sub-Sublandlord or its affiliate(s). Sub-Subtenant hereby indemnifies Sub-Sublandlord and holds Sub-Sublandlord harmless under each ACH Automatic Withdrawal Authorization. Sub-Subtenant consents to Sub-Sublandlord’s directly transacting business with each bank and financial institution with which Sub-Subtenant has an account to effectuate fully the terms of each ACH Automatic Withdrawal Authorization. Sub-Subtenant shall furnish Sub-Sublandlord, its bank, or other financial institution, and any other recipient of payment with such information and authorizations

as may be necessary to permit such persons to make withdrawals by electronic funds transfer, on-line banking, or auto-draft arrangement. Sub-Subtenant shall bear all expenses, if any, and pay Sub-Sublandlord its third party costs associated with such authorizations and payments.

- 3.4 **Advance Payment and Placement Fee.** Sub-Sublandlord acknowledges receipt from Sub-Subtenant of the sum of ONE THOUSAND FIVE HUNDRED DOLLARS (\$1,500), which has or shall be paid to TTSM as the advance payment and placement fee referred to in the Master Sublease.
- 3.5 **Other Costs.** Sub-Sublandlord also acknowledges receipt from Sub-Subtenant of the sum of FIFTY DOLLARS (\$50.00) which Sub-Subtenant agrees is not refundable, and represents a reasonable fee Sub-Sublandlord's administrative costs of recording the Master Sublease. In addition to this fee, Sub-Subtenant shall be responsible for all other necessary costs Sub-Sublandlord incurs in recording the Master Sublease, including but not limited to recording fees, recording taxes, conveyancing fees and conveyancing taxes. If Sub-Subtenant does not open the restaurant by the Walmart grand opening date, Sub-Subtenant shall also pay a sum of FIVE THOUSAND DOLLARS (\$5,000) plus ONE HUNDRED DOLLARS (\$100) for each additional business day the restaurant is not open for business.
- 3.6 **Late Charges.** All Rent and any other charges shall be paid to Sub-Sublandlord without notice or demand and without abatement, deduction or set-off, except as otherwise expressly provided in this Sub-Sublease. All payments not paid when due shall bear interest at the lesser of eighteen percent (18%) or the maximum rate allowed by law in the state where the Premises are located.

#### **4 INSURANCE**

- 4.1 **Coverage.** During the Term, Sub-Subtenant, at its own cost and expense, shall:
- 4.1.1 Keep the Premises and the fixtures and personal property on it insured with an all risk property insurance policy in an amount sufficient to cover the cost of replacement (without deduction for depreciation). Replacement cost shall be determined by one of the insurers or, at the option of Sub-Sublandlord, by an appraiser, architect or contractor who is mutually and reasonably acceptable to Sub-Sublandlord and Sub-Subtenant, and whom shall be retained and paid by Sub-Subtenant.
- 4.1.2 Provide and keep in force comprehensive or commercial general liability insurance against claims for bodily injury, death or property damage occurring on, in or about the Premises, in limits of not less than \$1,000,000 per occurrence for bodily injury, not less than \$500,000 per occurrence for property damage, or as specified in the Franchise Agreement, the Master Lease and the Master Sublease. The policy shall name Sub-Sublandlord as an additional insured.
- 4.1.3 Keep in force business interruption insurance that covers the then current Rent and the annual premiums for insurance required by this Article.
- 4.1.4 If requested by Sub-Sublandlord, provide and keep in force insurance for such other insurable hazards in such amounts as similarly situated Premises are then commonly insured.
- 4.2 **Policies.** All insurance required by Sub-Sublandlord and provided by Sub-Subtenant shall be carried in favor of Sub-Sublandlord and Sub-Subtenant, as their respective interests may appear, the Master Landlord, TTSM, and any underlying fee owner, affiliate corporation, trustee, mortgagee or other person designated by Sub-Sublandlord or as required under the Franchise

Agreement, the Master Lease or Master Sublease. All insurance shall be obtained from companies licensed to do business in the state in which the Premises are located and which have a rating by Bests Rating Guide of at least "A". Sub-Subtenant shall procure policies for all insurance for periods of not less than one year and shall deliver to Sub-Sublandlord all policies or certificates of insurance with evidence of payment of all premiums. Sub-Subtenant shall procure renewals of these policies from time to time before their respective expiration dates. All insurance policies shall be non-assessable and shall require thirty (30) days' written notice to Sub-Sublandlord of any cancellation or change affecting Sub-Sublandlord's coverage under the policies. All property damage and business interruption policies of Sub-Subtenant shall contain a waiver of any subrogation rights which Sub-Subtenant's insurers may have against Sub-Sublandlord, even if the loss suffered is caused by the act, omission or negligence of Sub-Sublandlord.

- 4.3 **Adjusting; Proceeds.** Unless specified otherwise in the Master Lease or Master Sublease, claims for loss due to damage to the Premises under any policies provided for in this Sub-Sublease shall be adjusted with the insurance companies:
- 4.3.1 by Sub-Subtenant in the case of any particular casualty resulting in damage or destruction not exceeding \$10,000, or
  - 4.3.2 by Sub-Sublandlord and Sub-Subtenant, in the case of any particular casualty resulting in damage or destruction exceeding \$10,000 in the aggregate. Subject to the rights of Master Landlord, TTSM and any mortgagee, the proceeds of any insurance shall be payable as follows:
    - 4.3.2.1 With respect to any loss not exceeding \$10,000 in the aggregate, proceeds shall be paid to Sub-Subtenant, who shall hold them in trust for the purpose of paying the costs of repair and restoration; and
    - 4.3.2.2 With respect to losses exceeding \$10,000 in the aggregate, the proceeds may, at Sub-Sublandlord's option, be paid to Sub-Sublandlord or its designee and shall be applied to pay the costs of repair and restoration as directed by Sub-Sublandlord.
- 4.4 **Joint Efforts.** Sub-Subtenant and Sub-Sublandlord shall cooperate in attempts to collect any insurance proceeds that may be due in the event of loss, and Sub-Subtenant shall execute and deliver to Sub-Sublandlord such proofs of loss and other instruments which may be required for the purpose of recovering these proceeds.
- 4.5 **Waiver of Subrogation.** Sub-Subtenant agrees to look solely to the proceeds of its own insurer for indemnity against exposure for loss of property or business interruption. Sub-Subtenant warrants that its property and business interruption insurers shall have no rights against Sub-Sublandlord by virtue of assignment, subrogation, loan agreement or otherwise.
- 4.6 **Cancellation of Insurance.** If any insurance policy covering the Premises or any part of it is canceled or is threatened by the insurer to be canceled, or if the coverage thereunder is reduced in any way by the insurer for any reason, and if Sub-Subtenant fails to remedy the condition giving rise to cancellation, threatened cancellation, or reduction of coverage within five (5) business days after notice thereof by Sub-Sublandlord, Sub-Sublandlord may, at its option, either (i) reenter the Premises forthwith by leaving upon the Premises a notice in writing of its intention to do so or (ii) enter the Premises and remedy the condition giving rise to such cancellation, threatened cancellation or reduction, and Sub-Subtenant shall forthwith pay the cost thereof to Sub-Sublandlord (which cost may be collected by Sub-Sublandlord as Additional Rent) and Sub-Sublandlord shall not be liable for any damage or injury caused to any property of Sub-Subtenant

or of others located on the Premises as a result of any such entry, unless resulting from its own sole gross negligence, or intentional or willful act or omission.

- 4.7 **Loss and Damage.** Sub-Sublandlord shall not be liable for any death or injury occurring on the Premises, nor for the loss of or damage to any of the personal property or other property of Sub-Subtenant or of others by theft or otherwise, unless resulting from its own sole gross negligence, or intentional or willful act or omission. Without limiting the generality of the foregoing, Sub-Sublandlord shall not be liable for any injury or damage to persons or property resulting from fire, explosion, falling plaster, steam, dampness, gas, electricity, water, rain, snow, or leaks from any part of the Premises or from the pipes, appliances or plumbing works or from the roof, street or subsurface or from any other place by any other cause whatsoever, unless resulting from its own sole gross negligence, or intentional or willful act or omission. Sub-Sublandlord shall not be liable for any such damage caused by other persons or occupants of adjacent property, or the public, or caused by operations in construction of any private, public or quasi-public work. All of the personal property or any other property of Sub-Subtenant kept or stored on the Premises shall be kept or stored at the risk of Sub-Subtenant.

## 5 **THE PREMISES**

- 5.1 **Use and Services.** During the Term of this Sub-Sublease, Sub-Subtenant shall continuously operate a SUBWAY® restaurant business in accordance with the Franchise Agreement. The Premises shall not be used for any other purpose, except the parties agree that if Sub-Subtenant has received the necessary approvals from Sub-Sublandlord, Sub-Subtenant may also operate on the Premises (in addition to a SUBWAY® restaurant) a restaurant for an approved concept franchised by a third party franchisor. If Sub-Subtenant is operating its SUBWAY® restaurant in conjunction with an approved third party franchisor concept on the Premises, then Sub-Subtenant agrees to comply with the terms and conditions contained in its franchise agreement and all other agreements with the third party franchisor in addition to its obligations to comply with the Franchise Agreement with DAL, and any failure by Sub-Subtenant to comply with its franchise agreement with the third party franchisor shall also be a default hereunder. Sub-Sublandlord may terminate this Sub-Sublease on ten (10) days' written notice and Sub-Sublandlord may offer this location to another franchisee if Sub-Subtenant fails to complete the build-out of the portion of the Premises where the other approved concept will operate within forty-five (45) days after taking occupancy of the Premises. Sub-Subtenant understands that the success, if any, of a SUBWAY® restaurant operating in conjunction with another approved concept franchised by a third party franchisor is the responsibility of Sub-Subtenant, and Sub-Subtenant also acknowledges that representations of sales or earnings have not been made to them by the employees or agents of the third party franchisor, as to this or any other location. If at any time during the term of this Sub-Sublease, Sub-Subtenant's franchise agreement with the third party franchisor is terminated, Sub-Sublandlord may authorize Sub-Subtenant in writing to operate on the Premises an approved concept franchised by another third party franchisor.
- 5.2 **Repairs and Maintenance.** Sub-Subtenant shall, at all times during the Term, at its own cost and expense, put, keep and maintain the Premises and all fixtures and personal property located on it in good order and condition, subject to reasonable wear and tear, and subject to all applicable terms of this Article 5, shall make all necessary and desirable repairs, restorations and replacements thereof, structural and nonstructural, foreseen or unforeseen (hereinafter collectively called "Repairs"), and shall use all reasonable precautions to prevent waste, damage and injury.

In the event that Sub-Subtenant fails or neglects to make all necessary Repairs or fulfill its other obligations as set forth above, Sub-Sublandlord or its agents may enter the Premises for the purpose of making such Repairs or fulfilling those obligations. All reasonable costs and expenses incurred as a consequence of Sub-Sublandlord's action shall be repaid by Sub-Subtenant to Sub-Sublandlord within fifteen (15) days after Sub-Subtenant receives copies of receipts showing payment by Sub-Sublandlord for such Repairs or other obligations. These receipts shall be prima facie evidence of the payment of the charges paid by Sub-Sublandlord.

- 5.3 **Build-Out and Alterations.** Sub-Sublandlord may terminate this Agreement on ten (10) days' written notice and Sub-Sublandlord may offer this location to another franchisee if: a) Sub-Subtenant does not commence construction of the Premises within seven (7) days after obtaining occupancy from Master Landlord or TTTSM by expeditiously ordering its equipment, submitting all necessary funds, and making application for required permits and licenses; or b) Sub-Subtenant does not complete the build-out of the restaurant and then open the restaurant within forty-five (45) days after occupancy from Master Landlord or TTTSM. In such an event, Sub-Subtenant understands that the advance payment and placement fee referred to in Section 3.4 will not be refunded.

Sub-Subtenant agrees that it will at its own cost and expense make such reasonable alterations to the interior or exterior of the Premises as may reasonably be requested by Sub-Sublandlord from time to time in order to modify the appearance of the Premises to reflect the then current image of the SUBWAY® brand. Sub-Subtenant shall not at any time make any alteration, change, addition or improvement (hereinafter collectively called "Alterations") in or to the interior or exterior of the Premises without the prior written consent of Sub-Sublandlord. In the event consent is given:

- 5.3.1 the Alterations shall be performed in a good and workmanlike manner at Sub-Subtenant's sole expense, and shall not weaken or impair the structural strength or lessen the value of the Premises, or change the purpose for which the Premises may be used;
- 5.3.2 the Alterations shall be made according to plans and specifications therefor, which shall be first submitted to and approved in writing by Sub-Sublandlord, such consent not to be unreasonably withheld, delayed, or conditioned;
- 5.3.3 before the commencement of work on any Alterations, such plans and specifications shall, if necessary, be approved by all governmental authorities having jurisdiction;
- 5.3.4 before the commencement of any Alterations, Sub-Subtenant shall pay the amount of any increase in premiums on insurance policies for endorsements covering the risk during work on the Alterations and workmen's compensation insurance covering all persons employed in connection with that work;
- 5.3.5 if the estimated cost of the Alteration exceeds \$20,000, Sub-Subtenant shall, at Sub-Sublandlord's option, furnish to Sub-Sublandlord a surety bond of a company acceptable to Sub-Sublandlord, in an amount equal to the estimated cost of such work, or other security satisfactory to Sub-Sublandlord, guaranteeing the completion of such work, free and clear of all liens and encumbrances; and
- 5.3.6 the Alterations shall comply with all federal, state and local building requirements and codes including any disabilities related statutes or codes (collectively, the "Codes") in the applicable jurisdiction where the Premises are located.

All buildings, additions, improvements, fixtures and appurtenances in or on the Premises at the Commencement Date and those which may be erected, affixed or installed in or on the Premises during the Term are deemed to be and shall immediately become part of the Premises and the

sole property of Sub-Sublandlord. All personal property owned and installed by Sub-Subtenant (except signs, trademarks and other insignia of Sub-Sublandlord) shall remain the property of Sub-Subtenant.

- 5.4 **Liens.** Should Sub-Subtenant cause any Alterations or Repairs to be made to the Premises, or cause any labor to be performed or material to be furnished, neither Sub-Sublandlord nor the Premises shall under any circumstances be liable for the payment of any expense incurred, and all such Alterations and Repairs shall be made and performed at Sub-Subtenant's expense. If, because of any act or omission of Sub-Subtenant, any mechanic's or other lien, charge, claim or order for the payment of money shall be filed against the Premises or against Sub-Sublandlord, Sub-Subtenant shall, at its own cost and expense, cause it to be canceled and discharged of record or bonded within thirty (30) days after notice of filing thereof. In the event that Sub-Subtenant fails to cause any such mechanics' or other lien, charge or order to be canceled and discharged or bonded, then, in addition, to any other right or remedy of Sub-Sublandlord, Sub-Sublandlord may, at its option, cancel or discharge it by paying the amount claimed to be due into court or directly to any claimant and the amount so paid by Sub-Sublandlord and all costs and expenses including attorneys' fees incurred for the cancellation or discharge of such lien shall be due from Sub-Subtenant to Sub-Sublandlord as an additional charge payable on demand.
- 5.5 **Signs.** Sub-Subtenant shall not place any signs or symbols on any portion of the Premises without the prior written approval of Sub-Sublandlord, such consent not to be unreasonably withheld, delayed, or conditioned.
- 5.6 **Inspection.** Fee owner, Sub-Sublandlord or their representatives shall have the right to enter the Premises at reasonable hours of any business day to ascertain if the Premises are in proper repair and condition, provided, that such persons will make every reasonable effort not to interfere with customers or Sub-Subtenant's operation of the business.
- 5.7 **License and Laws.** Sub-Subtenant shall, at its own cost and expense, obtain all necessary licenses and/or permits that may be required for the conduct of its business; and Sub-Subtenant shall, at its own cost and expense, promptly observe and comply with all present and future laws, ordinances, requirements, orders, directions, rules and regulations (referred to generally as "Regulations") of governmental authorities having or claiming jurisdiction over the Premises or the conduct of Sub-Subtenant's business. By way of example, and not limitation, compliance with governmental Regulations shall include, but not be limited to alterations and/or additions to the Premises if required under the Americans with Disabilities Act of 1990.
- 5.8 **Damage or Destruction.** If, during the Term, the Premises or the personal property or fixtures on it are destroyed or damaged in whole or in part by fire or other cause, Sub-Subtenant shall give Sub-Sublandlord immediate notice, and Sub-Subtenant, at its own cost and expense, shall cause the prompt repair, replacement and rebuilding of same ("Restoration"), subject to Section 5.2 and Section 5.3 of this Sub-Sublease. The restored building, personal property or fixtures shall reflect the then current image of the SUBWAY® brand. Sub-Sublandlord shall in no event be called upon to repair, replace or rebuild any such buildings, fixtures or personal property, nor to pay any of the costs or expenses thereof beyond or in excess of any insurance proceeds, as provided in this Sub-Sublease.
- 5.9 **Disclaimer.** The taking of possession of the Premises by Sub-Subtenant shall be conclusive evidence that Sub-Subtenant has accepted the Premises "AS IS," including any latent or patent defects. Sub-Subtenant acknowledges that Sub-Subtenant is relying on its own independent inspection. The Sub-Subtenant acknowledges and is aware that the success or lack thereof of any particular SUBWAY® restaurant within a Walmart store is unknown. The Sub-Subtenant has made its own independent determination of the viability within this particular location and is



relying on no representations whatsoever as to the profitability, ease of operation, success or failure, costs to construct, of this or any other SUBWAY® restaurant located within a Walmart store.

- 5.10 **Contracts.** Sub-Subtenant shall not without Sub-Sublandlord's written consent enter into any service contract or agreement relating to the furnishing of any services to the Premises or the occupants of it unless such contract or agreement shall by its terms be terminable on no more than thirty (30) days' notice or shall expressly provide that it shall not become binding on Sub-Sublandlord in the event that this Sub-Sublease is terminated or expires. Sub-Subtenant shall furnish Sub-Sublandlord with copies of all service contracts or agreements affecting the Premises that are now in existence or that are subsequently entered into.

## **6 TAXES AND OTHER CHARGES**

### **6.1 Payment.**

6.1.1 In the event Sub-Sublandlord elects, at its sole option, to pay the taxes, assessments, charges for public utilities, excises, levies, licenses, permit fees or other governmental impositions and charges of any kind and nature whatsoever ("Charges") that are payable in connection with the ownership, occupancy or possession of the Premises, Sub-Subtenant shall reimburse Sub-Sublandlord within thirty (30) days after Sub-Subtenant receives an invoice for the payment of such Charges.

6.1.2 In the event Sub-Sublandlord elects not to pay the Charges as set forth in the preceding paragraph, Sub-Subtenant shall pay on or before the last day on which payment may be made without penalty or interest, all Charges that may be assessed, imposed, or become due and payable in connection with the ownership, occupancy or possession of the Premises or the fixtures or personal property on it, or any Charges that may be imposed in lieu of, or as a substitution for, any such Charges. At any time after the time for payment of each Charge, upon Sub-Sublandlord's request, Sub-Subtenant shall exhibit to Sub-Sublandlord satisfactory evidence of payment. All Charges assessed or imposed for the fiscal periods in which the Term of this Sub-Sublease commences and terminates shall be apportioned.

## **7 INDEMNIFICATION**

- 7.1 Sub-Subtenant shall indemnify, defend with counsel reasonably acceptable to Sub-Sublandlord and save Sub-Sublandlord and its affiliates, and the shareholders, officers, directors, employees, and agents of Sub-Sublandlord and its affiliates, harmless from and against all costs, expenses, liabilities, losses, damages, injunctions, suits, actions, fines, penalties, claims and demands of every kind or nature, including reasonable attorneys' fees, (collectively, "Claims") by or on behalf of any person, party or governmental authority whatsoever arising out of (a) any failure or alleged failure by Sub-Subtenant to perform any of its obligations under this Sub-Sublease, (b) any accident, injury or damage that occurs in or about the Premises, (c) any matter arising out of the condition, occupation, maintenance, alteration, repair, use or operation of the Premises or any part of it, (d) the contest or challenge by Sub-Subtenant of any imposed tax, assessment, or other Charges, or (e) any other matter arising from or relating to Sub-Subtenant's occupation of the Premises; provided that Sub-Subtenant shall not indemnify Sub-Sublandlord if or to the extent such Claims are caused by Sub-Sublandlord's gross negligence, or intentional or willful misconduct.

## **8 ENFORCEMENT**

- 8.1 **Default.** Each of the following events is a default and a breach of this Sub-Sublease by Sub-Subtenant:
- 8.1.1 If Sub-Subtenant files any proceeding under the United States Bankruptcy Code, any other federal or state bankruptcy, reorganization, receivership, insolvency or other similar law affecting the rights of creditors generally, or for dissolution under the laws of the United States or of any state, or voluntarily takes advantage of any such law or act or is dissolved or makes an assignment for the benefit of creditors;
  - 8.1.2 If involuntary Proceedings under the United States Bankruptcy Code, any other federal or state bankruptcy, reorganization, receivership, insolvency or other similar law or for the dissolution of a corporation are instituted against Sub-Subtenant or if a receiver or trustee is appointed of all or substantially all of the property of Sub-Subtenant and such Proceedings are not dismissed or such receivership or trusteeship vacated within ninety (90) days after such institution or appointment;
  - 8.1.3 If Sub-Subtenant vacates, abandons or ceases doing business on the Premises or indicates its intention to do so;
  - 8.1.4 If this Sub-Sublease or the estate of Sub-Subtenant hereunder is transferred to any other person or party, except in a manner permitted by the terms of this Sub-Sublease;
  - 8.1.5 If Sub-Subtenant fails to pay Sub-Sublandlord any installment of the Rent or Additional Charges when it becomes due and payable and fails to make such payment within ten (10) days after written notice thereof by Sub-Sublandlord to Sub-Subtenant;
  - 8.1.6 If Sub-Subtenant fails to perform any of its nonmonetary obligations under this Sub-Sublease and such non-performance continues for a period within which performance is required to be made by specific provision of this Sub-Sublease or, if no such period is provided, for a period of thirty (30) days after written notice thereof by Sub-Sublandlord to Sub-Subtenant; or, if such performance cannot be reasonably had within such thirty day period, Sub-Subtenant has not in good faith commenced such performance within such thirty day period or has not diligently proceeded therewith to completion;
  - 8.1.7 If Sub-Subtenant or any manager or officer of Sub-Subtenant knowingly or intentionally falsifies any report required to be furnished to Sub-Sublandlord pursuant to the terms of this Sub-Sublease and fails to notify Sub-Sublandlord of such falsification within sixty (60) days of submission of such report.
  - 8.1.8 Failure by Sub-Subtenant to comply with any provision of the Franchise Agreement relating to the Premises, or any franchise agreement with a third party franchisor relating to the Premises.

In the event of a default under this Section 8.1, Sub-Sublandlord shall have such remedies as are provided under this Sub-Sublease and under applicable law.

- 8.2 **Cure by Sub-Sublandlord.** After expiration of the applicable period of notice, or without notice in the event of any emergency, Sub-Sublandlord at its option may, but shall not be obligated to, make any payment required of Sub-Subtenant or perform any obligation of Sub-Subtenant, and the amount Sub-Sublandlord pays, or the cost of its performance, together with interest thereon, shall be deemed to be an additional charge payable by Sub-Subtenant on demand. Sub-Sublandlord shall have the right to enter the Premises for the purpose of correcting or remedying any default, but neither any expenditure nor any such performance by Sub-Sublandlord shall be deemed to waive or release Sub-Subtenant's default or the right of Sub-Sublandlord to take such

action as may be otherwise permissible in the case of default. Sub-Sublandlord shall have no liability to Sub-Subtenant for any loss or damages resulting from any such action by Sub-Sublandlord, and entry by Sub-Sublandlord shall not constitute breach of the covenant for quiet enjoyment or an eviction.

8.3 **Sub-Sublandlord's Remedies.** If Sub-Subtenant is in default under this Sub-Sublease, Sub-Sublandlord may, at its option, in addition to such other remedies as may be available under applicable law:

8.3.1 terminate this Sub-Sublease and Sub-Subtenant's right of possession, and retake possession for Sub-Sublandlord's account. In such event, Sub-Sublandlord may repair and alter the Premises in any manner as Sub-Sublandlord deems reasonably necessary or advisable. All reasonable and necessary expenses of every nature that Sub-Sublandlord may incur such as (by way of illustration and not limitation) those for attorneys' fees, brokerage, advertising, and refurbishing the Premises, shall become immediately due and payable by Sub-Subtenant to Sub-Sublandlord; or

8.3.2 terminate Sub-Subtenant's right of possession, but not this Sub-Sublease, retake possession of the Premises for Sub-Subtenant's account, repair, and alter the Premises in any manner as Sub-Sublandlord deems reasonably necessary or advisable, and relet the Premises or any part of it, as the agent of Sub-Subtenant, for the whole or any part of the remainder of the Term or for a longer period, and Sub-Sublandlord may grant concessions or free rent or charge a higher rental than that reserved in this Sub-Sublease. Out of any rent collected or received from subtenants or as a result of such letting or reletting, Sub-Sublandlord shall first pay to itself all expenses of every nature that Sub-Sublandlord may reasonably incur such as (by way of illustration and not limitation) those for attorneys' fees, brokerage, advertising, and refurbishing the Premises in good order or preparing them for reletting; and second, Sub-Sublandlord shall pay to itself any balance remaining on account of the liability of Sub-Subtenant for the sum equal to all Rent, Additional Rent and other Additional Charges due from Sub-Subtenant through the Expiration Date. Should Sub-Sublandlord, pursuant to this Section 8.3, not collect Rent that, after deductions is sufficient to fully pay to Sub-Sublandlord a sum equal to all Rent, Additional Rent and other Additional Charges payable through the Expiration Date, the balance or deficiency shall, at the election of Sub-Sublandlord, be paid by Sub-Subtenant on the first of each month; or

8.3.3 stand by and do nothing, and hold Sub-Subtenant liable for all Rent, Additional Rent and other Additional Charges payable under this Sub-Sublease through the Expiration Date.

If Sub-Sublandlord does not notify Sub-Subtenant which remedy it is pursuing, or if Sub-Sublandlord's notice to Sub-Subtenant does not expressly state that Sub-Sublandlord is exercising its remedies under Section 8.3.1 or Section 8.3.3, then it shall be deemed that Sub-Sublandlord is pursuing the remedy set forth in Section 8.3.2. If Sub-Sublandlord exercises the option in Section 8.3.1 or 8.3.2, Sub-Subtenant agrees to immediately and peacefully surrender the Premises to Sub-Sublandlord, and if Sub-Subtenant refuses to do so, Sub-Sublandlord may without further notice reenter the Premises either by force or otherwise and dispossess Sub-Subtenant by summary proceedings or otherwise, as well as the legal representative(s) of Sub-Subtenant and/or other occupant(s) of the Premises, and remove their effects.

8.4 **Acceleration.** If Sub-Sublandlord exercises the remedies in Section 8.3.3 of this Sub-Sublease, Sub-Subtenant shall immediately pay to Sub-Sublandlord as damages for loss of the bargain caused by Sub-Subtenant's default, and not as a penalty, in addition to any other damages, an aggregate sum that represents the present value of the full amount of the Rent, Additional Rent

and all other Additional Charges payable by Sub-Subtenant hereunder that would have accrued for the balance of the Term.

- 8.5 **Suits.** Suit or suits for the recovery of the deficiency or damage or for any installment or installments of Rent, Additional Rent or any other charge due under this Sub-Sublease may be brought by Sub-Sublandlord at any time or, at Sub-Sublandlord's election, from time to time, and nothing in this Sub-Sublease shall be deemed to require Sub-Sublandlord to wait until the Expiration Date to bring suit.
- 8.6 **Waiver.** Sub-Subtenant hereby expressly waives service of any notice of intention to reenter. Sub-Subtenant hereby waives any and all rights to recover or to regain possession of the Premises or to reinstate or to redeem this Sub-Sublease as permitted or provided by any statute, law or decision now or hereafter in force and effect. No receipt of monies by Sub-Sublandlord from Sub-Subtenant after the cancellation or termination of the Sub-Sublease shall reinstate, continue or extend the Sub-Sublease, or affect any prior notice given to Sub-Subtenant or operate as a waiver of the right of Sub-Sublandlord to enforce the payment of Rent and Additional Rent then due or subsequently falling due, or operate as a waiver of the right of Sub-Sublandlord to recover possession of the Premises by suit, action, proceeding or other remedy, and any and all moneys so collected shall be deemed to be payments on account of the use and occupancy of the Premises, or at the election of Sub-Sublandlord, on account of Sub-Subtenant's liability under this Sub-Sublease.
- 8.7 **Proof of Claim.** Nothing in this Article shall limit or prejudice the right of Sub-Sublandlord to prove and obtain as liquidated damages in any bankruptcy, insolvency, receivership, reorganization or dissolution proceeding an amount equal to the maximum allowed by any statute or rule of law governing such proceeding, whether or not such amount is greater, equal to or less than the amount of the damages referred to in any of the preceding sections.
- 8.8 **Injunction.** In the event of a breach or a threatened breach by Sub-Subtenant of any of its Sub-Sublease obligations, Sub-Sublandlord shall have the right to enjoin and restrain the breach and to invoke any remedy allowed by law or in equity, in addition to other remedies provided in this Sub-Sublease.
- 8.9 **Independent Rights.** The rights and remedies of Sub-Sublandlord are distinct, separate and cumulative, and no one of them, whether or not exercised by Sub-Sublandlord, shall be deemed to be to the exclusion of any of the others.
- 8.10 **Non-Waiver.** The failure of Sub-Sublandlord to insist upon strict performance of any of Sub-Subtenant's obligations under this Sub-Sublease shall not be deemed a waiver of any rights or remedies that Sub-Sublandlord may have and shall not be deemed a waiver of any subsequent breach or default by Sub-Subtenant. The exercise of any of Sub-Sublandlord's options under the Sub-Sublease shall not be deemed to be the exclusive remedy of Sub-Sublandlord.
- 8.11 **Waiver of Exemption from Distress.** Sub-Subtenant agrees that notwithstanding anything contained in any statute, enactment or other law of the state in which the Premises are located or of any other jurisdiction, none of the personal property located on the Premises shall be exempt from levy for distress for Rent in arrears, and that if Sub-Subtenant makes any claim for such an exemption, this Sub-Sublease may be pleaded as an estoppel against Sub-Subtenant in any appropriate action.
- 8.12 **Franchise Agreement.** Notwithstanding anything in this Sub-Sublease to the contrary, this Sub-Sublease is conditioned upon the faithful performance by Sub-Subtenant of the Franchise Agreement, and a default in the terms of the Franchise Agreement shall be a default of this Sub-Sublease.

## **9 NO RENT ABATEMENT**

Unless specifically provided in this Sub-Sublease, no abatement, diminution, or reduction of Rent, Additional Rent, Additional Charges or other compensation shall be claimed by or allowed to Sub-Subtenant, or any persons claiming under Sub-Subtenant, under any circumstances, whether for inconvenience, discomfort, interruption of business, or otherwise.

## **10 CONDEMNATION**

In the event that the Premises or any part of it is taken in condemnation proceedings or by exercise of any right of eminent domain, Sub-Subtenant shall have no right to participate in any condemnation proceedings and shall not have the right to any award, and Sub-Sublandlord may terminate this Sub-Sublease upon written notice to Sub-Subtenant.

## **11 SUBORDINATION**

This Sub-Sublease shall be fully subordinate to any mortgage and/or collateral assignment of lease against the Premises that Master Landlord, TTTSM, the fee owner, Sub-Sublandlord and/or their assigns has or subsequently obtains upon the Premises; provided, however, that any such mortgage and/or collateral assignment of Sub-Sublease against the Premises granted by Sub-Sublandlord shall provide that Sub-Subtenant's possession of the Premises pursuant to this Sub-Sublease shall not be disturbed in the event of a default by Sub-Sublandlord so long as Sub-Subtenant shall be in compliance under the terms hereof. This Sub-Sublease shall be fully subordinate and subject to the Master Lease, the Master Sublease and any senior lease now, or hereafter affecting the Premises.

Sub-Subtenant hereby grants a power of attorney to Sub-Sublandlord with full power to act as its attorney in fact and to execute on behalf of Sub-Subtenant any and all documents that may be required by a mortgagee and/or assignee evidencing Sub-Subtenant's full subordination of Sub-Subtenant's interest to any mortgage and/or collateral assignment of Sub-Sublease that may be entered into by Sub-Sublandlord, Master Landlord, TTTSM, the fee owner or their assigns. Sub-Subtenant hereby agrees to execute, without charging Sub-Sublandlord, any and all documents that it is requested to execute to evidence this subordination. However, Sub-Subtenant shall not be required to execute any promissory notes or other evidences of indebtedness that would create any personal liability on behalf of Sub-Subtenant.

## **12 ASSIGNMENT**

- 12.1 **By Sub-Sublandlord.** This Sub-Sublease shall be fully assignable by Sub-Sublandlord or its assigns.
- 12.2 **By Sub-Subtenant.** Neither Sub-Subtenant, nor Sub-Subtenant's successors or assigns, shall (unless expressly permitted in this Sub-Sublease) assign, mortgage, give as security, pledge or encumber this Sub-Sublease, in whole or in part, by operation of law or otherwise, or sub-sub-sublet the Premises, in whole or in part, or permit the Premises or any portion of it to be used or occupied by others, or enter into a management contract or other arrangement whereby the Premises shall be managed and operated by anyone other than the owner of Subtenant's leasehold estate, without the prior consent in writing of Sub-Sublandlord in each instance. If this Sub-Sublease is assigned or transferred, or if all or any part of the Premises is sub-sub-sublet or occupied by anybody other than Sub-Subtenant, Sub-Sublandlord may collect Rent from the assignee, transferee, sub-subtenant or occupant, and apply the net amount collected to the Rent reserved in this Sub-Sublease, but no such assignment, sub-sub-subletting, occupancy or collection shall be deemed a waiver of any covenant or condition of this Sub-Sublease, or the

acceptance of the assignee, transferee, sub-sub-tenant or occupant as Sub-Subtenant, or a release of Sub-Subtenant from the performance or further performance by Sub-Subtenant of its obligations under this Sub-Sublease, and Sub-Subtenant shall continue to be liable for all its obligations under this Sub-Sublease. The consent by Sub-Sublandlord to an assignment, mortgage, pledge, encumbrance, transfer, management contract or sub-sub-subletting shall not in any way be construed to relieve Sub-Subtenant from obtaining the express consent in writing of Sub-Sublandlord in each instance to any subsequent similar action that Sub-Subtenant may intend to take.

### **13 ESTOPPEL CERTIFICATE**

Sub-Subtenant shall from time to time, within five (5) days after being requested to do so by Sub-Sublandlord, execute, acknowledge and deliver to Sub-Sublandlord (or, at Sub-Sublandlord's request, to Master Landlord or TTTSM, any existing or prospective purchaser, transferee, assignee or mortgagee of any or all of the Premises, any interest therein or any of Sub-Sublandlord's rights under this Sub-Sublease) an instrument in recordable form: (i) certifying (a) that the Sub-Sublease is unmodified and in full force and effect (or, if there has been any modification thereof, that it is in full force and effect as so modified, stating therein the nature of such modification); (b) as to the dates to which the Rent and Additional Charges arising hereunder have been paid; (c) as to the amount of any prepaid rent or any credit due to Sub-Subtenant hereunder, (d) that Sub-Subtenant has accepted possession of the Premises, and the date on which the Term commenced; (e) as to whether, to the best knowledge, information and belief of the signer of such certificate, Sub-Sublandlord or Sub-Subtenant is then in default in performing any of its obligations under the Sub-Sublease (and, if so, specifying the nature of each such default); and (f) as to any other fact or condition reasonably requested by Sub-Sublandlord or such other addressee; and (ii) acknowledging and agreeing that any statement contained in such certificate may be relied upon by Sub-Sublandlord and any such other addressee.

### **14 HAZARDOUS SUBSTANCES**

- 14.1 **Compliance with Laws.** Sub-Subtenant shall at all times, at its own cost and expense, comply with all federal, state and local laws, ordinances, regulations and standards ("Hazardous Substance Laws") relating to the use, analysis, production, storage, sale, disposal or transportation of any hazardous materials, including oil or petroleum products or their derivatives, solvents, PCB's, explosive substances, asbestos, radioactive materials or waste, and any other toxic, ignitable, reactive, corrosive, contaminating or pollution materials ("Hazardous Substances") that are now or in the future subject to any governmental regulation. Such compliance shall include any cleanup, removal, remedial action, testing or monitoring (including medical monitoring) which may be required under Hazardous Substance Laws, court order or by any governmental or regulatory agency.
- 14.2 **Indemnification by Sub-Subtenant.** Sub-Subtenant shall indemnify, defend with counsel reasonably acceptable to Sub-Sublandlord, and hold Sub-Sublandlord free and harmless from any and all liabilities, damages, claims, penalties, fines, settlements, causes of action, costs or expense, including reasonable attorneys' fees, environmental consultant and laboratory fees and the costs and expense of investigating and defending any claims or proceedings, resulting from or attributable to (i) the presence, disposal, migration, release or threatened release of any Hazardous Substance that is on, from or affecting the Premises including the soil, water, vegetation, buildings, personal property, persons, or otherwise; (ii) any bodily injury (including wrongful death) or property damage (real or personal) arising out of or relating to such Hazardous Substance(s); (iii) any lawsuits or administrative order relating to such Hazardous Substance(s); or any violation of any laws applicable to any Hazardous Substance for which Sub-Subtenant is

responsible under this Sub-Sublease. Sub-Subtenant's indemnification obligations under this Section shall survive the expiration or earlier termination of this Sub-Sublease.

## **15 MISCELLANEOUS**

- 15.1 **Notices.** Every notice, approval, consent or other communication authorized or required by this Sub-Sublease shall be effective if given in one of the following ways: (i) by email to Sub-Sublandlord at [LeaseNotices@subway.com](mailto:LeaseNotices@subway.com), and to Sub-Subtenant at «**Fran\_1\_Email**» «**Entity\_Email\_**»; (ii) in writing and hand delivered to either party; or (iii) in writing and sent for next business day delivery by FedEx, UPS, or other nationally-recognized courier. Notices sent via hand delivery or via nationally-recognized courier shall be addressed directly to Sub-Sublandlord at its offices at Attn: Legal Department - Leasing, 1 Corporate Drive, Suite 1000, Shelton, CT 06484, and to Sub-Subtenant at the Premises, or at such other address as either party shall from time to time designate in writing. Email notices must contain the capitalized words "LEGAL NOTICE" in the subject line. The sender of an email notice must request a read receipt and the recipient must allow a read receipt to be sent on or before the next business day. Email notices shall be effective upon receipt by the sender of the read receipt from the recipient of the notice. Hand delivered notices shall be deemed to be effective upon delivery, if delivered. Notices sent for next business day delivery by nationally recognized courier shall be deemed to be effective on the next business day.
- 15.2 **Construction.** In the event that any of the provisions of this Sub-Sublease shall by court order be held invalid or in contravention of any of the laws of the United States or of any state having jurisdiction over the subject matter or of any dispute arising under it, such invalidation shall not serve to affect the remaining portion of this Sub-Sublease. To the extent permitted by the laws of the state where the Premises are located, this Sub-Sublease shall be governed by and construed in accordance with the laws of the State of Delaware, and otherwise shall be governed by and construed in accordance with the laws of the State where the Premises are located.
- 15.3 **Successors.** This Sub-Sublease shall bind Sub-Sublandlord and Sub-Subtenant and their successors, heirs, assigns, administrators, and legal representatives, as the case may be.
- 15.4 **Counterparts.** This Sub-Sublease may be executed in counterparts, and all counterparts together shall be construed as one and the same document. Executed counterparts of this Sub-Sublease with signatures sent by electronic mail (i.e., in PDF format) or signed electronically via DocuSign may be used in the place of original signatures of this Sub-Sublease. The parties intend to be bound by the signatures of the electronically mailed or signed signatures and the delivery of the same shall be effective as delivery of an original executed counterpart of this Sub-Sublease. The parties hereby waive any defenses to the enforcement of this terms of this Sub-Sublease based on the form of the signature or delivery thereof and hereby agree that such electronically mailed or signed signatures shall be conclusive proof, admissible in arbitration and judicial proceedings, of the parties' execution of this Sub-Sublease.
- 15.5 **No Agency.** The parties hereto agree that the business relationship created by this Sub-Sublease is solely that of Sub-Sublandlord and Sub-Subtenant. Nothing contained in this Sub-Sublease shall make Sub-Subtenant an agent, legal representative, partner, subsidiary, joint venturer or employee of Sub-Sublandlord. Sub-Subtenant shall have no right or power to, and shall not, bind or obligate Sub-Sublandlord in any way, manner or thing whatsoever, nor represent that it has any right to do so.
- 15.6 **Time of the Essence.** Time shall be of the essence in every part of this Sub-Sublease.

- 15.7 **Binding Effect.** This Sub-Sublease shall become immediately binding on the parties to this Sub-Sublease on the date the last party signs it, notwithstanding that the Term of this Sub-Sublease may commence upon a future date.
- 15.8 **Headings.** The table of contents preceding this Sub-Sublease and the headings of the paragraphs and subparagraphs are inserted solely for the convenience of reference and shall not constitute a part of this Sub-Sublease, nor limit, define or describe the scope or intent of this Sub-Sublease.
- 15.9 **Joint and Several Liability.** If Subtenant consists of more than one person, each individual's liability under this Sub-Sublease shall be joint and several.
- 15.10 **Entire Agreement.** This Sub-Sublease constitutes the entire agreement between the parties hereto with respect to the subject matter of this Sub-Sublease, and this Sub-Sublease shall not be modified, amended, altered or changed except by prior written agreement signed by both parties. If any provision herein is invalid, it shall be considered deleted from this Sub-Sublease and shall not invalidate the remaining provisions.
- 15.11 **Personal Guarantee.** Sub-Subtenant and each Owner must sign the Guarantee attached hereto as Exhibit D as a condition to the effectiveness of this Sub-Sublease (an "Owner" is any owner of any interest, directly or indirectly, in Sub-Subtenant.)

[THIS SPACE LEFT INTENTIONALLY BLANK]



IN WITNESS WHEREOF, Sub-Sublandlord and Sub-Subtenant have respectively signed this Sub-Sublease as of the date indicated on the first page of this Sub-Sublease.

SUB-SUBLANDLORD:

**SUBWAY REALTY, LLC,**  
a Delaware limited liability company

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Its: Duly Authorized

SUB-SUBTENANT:

«**Fran\_Entity\_**»,  
a/an «Entity\_State\_»«Entity\_Type\_»

By: \_\_\_\_\_  
Name: «Entity\_Authorized\_Signatory\_»  
Its: «Entity\_Authorized\_Signatory\_Title\_»

\_\_\_\_\_  
«Fran\_1\_»

\_\_\_\_\_  
«Fran\_2»

\_\_\_\_\_  
«Fran\_3»

\_\_\_\_\_  
«Fran\_4»

**EXHIBIT A**

**ADDRESS OR LEGAL DESCRIPTION OF PREMISES**

[INSERT ADDRESS OF PREMISES OR ATTACH LEGAL DESCRIPTION HERE]

**EXHIBIT B**

[COPY OF MASTER LEASE IS ATTACHED HERETO]

**EXHIBIT C**

**BASE RENT**

[ATTACH BASE RENT AMOUNT(S)]

**EXHIBIT D**  
**PERSONAL GUARANTEE**

**GUARANTEE**

This Guarantee dated \_\_\_\_\_, is made and entered into by the undersigned (each a “Guarantor”, and collectively “Guarantors”) for the benefit of Subway Realty, LLC, a Delaware limited liability company (“Sub-Sublandlord”).

**RECITALS**

**R.1.** Each Guarantor is an owner of «Fran Entity », (the “Sub-Subtenant”).

**R.2.** Sub-Subtenant and Sub-Sublandlord entered into a Sub-Sublease dated \_\_\_\_\_, as amended, extended or renewed (the “Sub-Sublease”) for the purpose of operating a SUBWAY® restaurant (the “Restaurant”) at the Premises.

**R.3.** Capitalized terms not otherwise defined herein shall have the same meaning as in the Sub-Sublease.

**AGREEMENT**

As an inducement to and in consideration of Sublandlord entering into the Sub-Sublease with Subtenant, and for other valuable consideration, the receipt and sufficiency of which are hereby acknowledged, each Guarantor agrees to the following:

1. Each Guarantor unconditionally guarantees to Sub-Sublandlord the (i) prompt payment of any money now due, or that at any time, may become due or owing to Sub-Sublandlord by Sub-Subtenant under the Sub-Sublease; and the (ii) full performance and discharge by Sub-Subtenant of all of Sub-Subtenant’s obligations under the Sub-Sublease now due, or that at any time, may become due or owing (collectively, the “Obligations”). This is a guarantee of payment and not of collection.
2. Each Guarantor promises to promptly and fully render any payment or performance required under the Sub-Sublease upon demand if Sub-Subtenant fails or refuses to timely render such payment or performance.
3. Each Guarantor waives: (i) notice of demand for payment of all or any part of the Obligations, (ii) protest, notice of protest and notice of default, (iii) any right to require that any action be brought against Sub-Subtenant or any other person or entity as a condition of liability, and (iv) any and all other notices, and legal or equitable defenses to which such Guarantor may be entitled. Sub-Sublandlord may extend, modify, or release any Obligation or settle, adjust, or compromise any claims against Sub-Subtenant, without notice to Guarantors and without any effect on any Guarantor’s obligations hereunder.
4. Each Guarantor’s liability will not be contingent or conditioned upon Sub-Sublandlord’s pursuit of any remedies against Sub-Subtenant or any other person or entity. Further, such liability will not be diminished, relieved or otherwise affected by an extension of time, credit or other indulgence which Sub-Sublandlord may grant Sub-Subtenant, including, without limitation, the acceptance of any partial payment or performance, or the compromise or release of any claims.

5. No term, condition or provision of this Guarantee shall be deemed to be waived by Sub-Sublandlord, without the express written consent of Sub-Sublandlord. Any such waiver will extend only to the particular circumstances specified in writing by the Sub-Sublandlord. Neither forbearance, nor indulgence by Sub-Sublandlord will constitute a waiver of any provision of this Guarantee.
6. Each Guarantor acknowledges that the Sub-Sublease may be extended, amended or renewed by mutual agreement between Sub-Subtenant and Sub-Sublandlord, and each Guarantor expressly consents to any such modification of the Sub-Sublease.
7. This is a continuing guarantee. Nothing but payment and satisfaction in full of the Obligations will release Guarantors from their respective obligations pursuant to this Guarantee. Notice of acceptance of this Guarantee is waived.
8. This Guarantee shall not be impaired by any modification, supplement, renewal, extension or amendment of the Sub-Sublease or any of the Obligations, nor by any modification, release or other alteration of any of the Obligations hereby guaranteed.
9. The liability of each Guarantor hereunder is primary, direct and unconditional and may be enforced without requiring Sub-Sublandlord first to resort to any other right, remedy or security.
10. No Guarantor hereunder shall have any right of subrogation, reimbursement or indemnity whatsoever, unless and until the Obligations are paid or performed in full.
11. If any Guarantor hereunder should at any time die, become incapacitated, become insolvent or make a composition, trust mortgage or general assignment for the benefit of creditors, or if a proceeding under the United States Bankruptcy Code or any similar law affecting the rights of creditors generally shall be filed or commenced by, against or in respect of any guarantor hereunder, any and all obligation of that guarantor shall, at Sub-Sublandlord's option, immediately become due and payable without notice.
12. If any payment or transfer to Sub-Sublandlord which has been credited against any Obligation, is voided or rescinded or required to be returned by Sub-Sublandlord, whether or not in connection with any event or proceeding described in Section 11, the Guarantee shall continue in effect or be reinstated as though such payment, transfer or recovery had not been made.
13. Except as otherwise provided herein, the Guarantee shall be construed as an absolute, unconditional, continuing and unlimited obligation of each Guarantor hereunder without regard to the regularity, validity or enforceability of any of the Obligations, and without regard to whether any Obligation is limited, modified, voided, released or discharged in any proceeding under the United States Bankruptcy Code or any similar law affecting the rights of creditors generally.
14. Any termination of the Guarantee shall be applicable only to Obligations accruing after termination or having their inception after the effective date of such termination and shall not affect Obligations having their inception prior to such date.
15. The death or incapacity of any Guarantor hereunder shall not result in the termination of the Guarantee.
16. Any and all present and future debts and obligations of Sub-Subtenant to any Guarantor hereunder are hereby waived and postponed in favor of and subordinated to the full payment and performance of the Obligations.

17. Each Guarantor hereunder waives to the greatest extent permitted by law: notice of acceptance hereof; presentment and protest of any instrument, and notice thereof; notice of default or intent to accelerate; notice of foreclosure; notice of any modification, release or other alteration of any of the Obligations or of any security therefor and all other notices to which any guarantor hereunder might otherwise be entitled.
18. Each Guarantor hereunder waives to the greatest extent permitted by law: any defense arising by virtue of the lack of authority, death or disability of such Guarantor; or any defense based upon an election of remedies by Sub-Sublandlord which destroys or otherwise impairs the subrogation rights of such Guarantor or the right of such Guarantor to proceed against the Sub-Subtenant for reimbursement, or both.
19. Upon the bankruptcy, winding-up or distribution of any of the assets of Sub-Subtenant or any Guarantor, Sub-Sublandlord's rights will not be affected or impaired by its omission to prove its claim or prove its full claim. Sub-Sublandlord may prove such claims as it sees fit and may refrain from proving any claim.
20. This Guarantee will be jointly and severally binding upon each Guarantor, and their respective heirs, executors, administrators, successors and assigns, and will inure to the benefit of Sub-Sublandlord, its successors and assigns. No Guarantor may assign this Guarantee without the express written consent of Sub-Sublandlord.

[THIS SPACE LEFT INTENTIONALLY BLANK]

IN WITNESS WHEREOF, each Guarantor has executed and delivered this Guarantee as of the date written above.

**GUARANTOR**

By: \_\_\_\_\_  
Print Name: «Entity Owner 1»  
Address: «Entity Owner 1 Address »

By: \_\_\_\_\_  
Print Name: «Entity Owner 2»  
Address: «Entity Owner 2 Address »

By: \_\_\_\_\_  
Print Name: «Entity Owner 3»  
Address: «Entity Owner 3 Address »

By: \_\_\_\_\_  
Print Name: «Entity Owner 4»  
Address: «Entity Owner 4 Address »

*(If holding company)*  
«Holding Company»

By: \_\_\_\_\_  
Title: «Holding Comp Authorized Signatory »  
Address: «Holding Company Address »



**EXHIBIT A-5**  
**AUNTIE ANNE'S® RIDER**

This AUNTIE ANNE'S® Rider dated \_\_\_\_\_ amends and supplements the Franchise Agreement dated \_\_\_\_\_ (the "Franchise Agreement") between Doctor's Associates LLC, a Florida limited liability company ("we" or "us"), and \_\_\_\_\_ ("you"). The Franchise Agreement, as amended by this AUNTIE ANNE'S® Co-Brand Location Rider, will be called this "Agreement". Capitalized terms used in this AUNTIE ANNE'S® Co-Brand Location Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

***RECITALS:***

- R.1. Auntie Anne's, Inc. is the owner of a proprietary system for establishing and operating stores featuring a variety of products featuring pretzels under the trade name and service mark AUNTIE ANNE'S®.
- R.2. Pursuant to a Co-Branding Agreement dated April 24, 2013, we and Auntie Anne's, Inc. agreed to establish co-branded units in which AUNTIE ANNE'S® franchised locations would be established in new and existing Subway® restaurants located in Walmart® stores and other select non-traditional Subway® locations (the "Co-Brand Agreement").
- R.3. You want to establish a AUNTIE ANNE'S® store in combination with your Subway® restaurant, and we have granted consent, provided you sign a franchise agreement directly with Auntie Anne's, Inc. (the "Co-Branded Location").
- R.4. You understand and agree you will have obligations to Auntie Anne's, Inc. separate from your obligations to us, and they will have separate obligations to you, which are not our obligations to you or guaranteed to you by us.
- R.5. You understand and agree there is risk. You understand we have little experience establishing the AUNTIE ANNE'S® concept in combination with Subway® restaurants, and we do not know how co-branding with an AUNTIE ANNE'S® will affect the Restaurant or your operations.
- R.6. The individuals signing this Agreement as franchisee must be identical at all times to the individuals who sign a franchise agreement with Auntie Anne's, Inc. (the "AA Franchise Agreement").
- R.7. The Franchise Agreement must be in our current form as the date of this Rider. If you have an older version of our Franchise Agreement, you will amend your Franchise Agreement by signing a new Franchise Agreement.
- R.8. In the event of a conflict between the terms of this Rider and any other rider you sign with us in conjunction with this Rider, the terms of this Rider shall prevail.**

***AGREEMENT:***

Acknowledging the above recitals, which are deemed to be a part of the Franchise Agreement and are added to the Recitals in the Franchise Agreement, the parties amend and supplement the Franchise Agreement as follows:

- I. You represent that you have reviewed your master lease or sublease for your Restaurant to determine if it is permissible for you to operate the Restaurant in conjunction with an AUNTIE ANNE'S® store.

II. You may establish an AUNTIE ANNE'S® store licensed to you directly by Auntie Anne's, Inc., subject to the following terms and conditions:

a. You will establish a store licensed by Auntie Anne's, Inc. You will only offer the following AUNTIE ANNE'S® products: fresh soft baked pretzels, pretzel stixs, pretzel nuggets, pretzel dogs, assorted dips, Old Fashioned Lemonade and Lemonade Mixers, and any other products agreed to between us and Auntie Anne's, Inc.

b. We and you will cooperate in good faith with each other and with the Auntie Anne's, Inc. to accommodate the different requirements of this Agreement, Operations Manual, policies, and procedures, with those of Auntie Anne's, Inc., to permit the efficient and harmonious operation of the multiple concepts within the same location. Requirements may be different in the areas of store design, hours of operation, signs, cash registers, and operational procedures, for example.

c. You will owe Auntie Anne's, Inc. the franchise fee it requires under your AA Franchise Agreement. You will pay the franchise fee directly to Auntie Anne's, Inc. or to another party it directs you to pay. We will act as the collection agent for all other fees owed to Auntie Anne's, Inc. under the AA Franchise Agreement. You agree we may collect these fees under the preauthorized draft or electronic funds transfer program we use to collect fees under this Agreement. You agree we may take action against you to collect amounts you owe Auntie Anne's, Inc. in our own name or in Auntie Anne's, Inc.'s name, including in an arbitration under Paragraph 10 of this Agreement.

d. You will sign a sublease or if applicable a sub-sublease, for your Co-Branded Location with our designated leasing affiliate, unless we designate otherwise. You will pay rent for the Co-Branded Location in accordance with the terms of your master lease or sublease for your Restaurant.

e. You will pay us weekly an amount equal to twelve and one-half percent (12 1/2 %) of the Gross Sales, as defined in this Agreement, for all AUNTIE ANNE'S® product sales at your Co-Branded Location. We will retain six percent (6%) of this amount as an additional Royalty payment to us. We will deposit three percent (3%) of this amount into the Subway Franchisee Advertising Fund Trust ("SFAFT"). The remaining three and one-half percent (3 1/2%) of this amount will be paid to Auntie Anne's, Inc. by us. In the future, we may alter the distribution of these funds. There will be no additional continuing fee charged with respect to your AUNTIE ANNE'S® product sales at your Co-Branded Location.

f. If you fail to report your AUNTIE ANNE'S® gross sales on time we may estimate them, charge you based on the estimate, and will adjust the estimated charges after we determine actual sales. All other terms of this Agreement relating to the timing and method of reporting the Restaurant's sales, paying us Royalty, the consequences for underreporting, and our audit and collection rights, will also apply to gross sales from the AUNTIE ANNE'S® store and any other fees, as applicable.

g. You understand and agree the individuals or entities signing this Agreement as franchisee must at all times be identical with the names of the individuals or entities on the AA Franchise Agreement. You will not transfer or assign any interest in this Agreement or in the Restaurant unless you simultaneously transfer to the same individuals or entities your same interest in the AA Franchise Agreement and the AUNTIE ANNE'S® store you operate under your AA Franchise Agreement. You acknowledge you will have to satisfy the separate transfer procedures we and the Auntie Anne's, Inc. have, including the right to approve the transfer and your transferees, and payment of a transfer fee. If Auntie Anne's, Inc. does not consent to your request to transfer, Auntie Anne's, Inc. shall grant you the right to terminate your AA Franchise Agreement in accordance with their termination procedures. You agree our right of first refusal under this Agreement to purchase the Restaurant includes the right to purchase the AUNTIE ANNE'S® store you operate in combination with the Restaurant.

h. You understand and agree this Agreement and our Operations Manual, policies, and procedures, will control and apply to the Restaurant and any common areas of the Co-Branded Location, but will

not apply to the portions of the Co-Branded Location where you operate the AUNTIE ANNE'S® store. Each AA Franchise Agreement, Operations Manual, policies, and procedures, will control and apply to its respective licensed portion of the Co-Branded Location, and any common areas, but will not apply to the Subway® restaurant portion of the Co-Branded Location. The common areas will be subject to ours, and Auntie Anne's, Inc.'s Franchise Agreement, Operations Manual, policies, and procedures. You will comply with the highest and most stringent duties and responsibilities governing the common areas if we and the Auntie Anne's, Inc. have different requirements.

i. You must permit each Auntie Anne's, Inc. representative to inspect the Subway® portion of the Co-Branded Location at all reasonable times during normal business hours and your books and records related to the operation of the Restaurant, to the same extent you must permit us to inspect the location and your books and records under this Agreement. You will also grant us inspection rights relating to the portions of the Co-Branded Location you operate under the AA Franchise Agreement, and the related books and records, to the same extent you grant Auntie Anne's, Inc. inspection rights under its respective franchise agreement. You acknowledge and agree we and Auntie Anne's, Inc. may share information about you, the Co-Branded Location, and the businesses you operate, and may report compliance problems or your other possible defaults to each other. You will report to us weekly your sales, inventory costs, and other business information we request regarding the AUNTIE ANNE'S® store you operate in combination with the Restaurant.

j. You will name Auntie Anne's, Inc. and its designated affiliates individually, as additional insureds on the insurance coverage required under this Agreement, and provide certificates of insurance to each additional insured. You will also name us, our Affiliates, our Business Developer assigned to the Co-Branded Location, and our agents, representatives, shareholders, directors, officers and employees, and those of our Affiliates and the Business Developer (the "Additional Insureds"), individually, as additional insureds on the insurance coverage you maintain under your AA Franchise Agreement, and provide certificates of insurance to the Additional Insureds. You will obtain and maintain the highest limits of coverage we or Auntie Anne's, Inc. requires under its respective Franchise Agreement, Operations Manual, policies, and procedures, for the AUNTIE ANNE'S® store you operate in combination with the Restaurant under the AA Franchise Agreement. You may obtain your insurance for the AUNTIE ANNE'S® store from our Gold Standard Insurance Program.

k. You acknowledge and agree the right to operate the AUNTIE ANNE'S® store in combination with the Restaurant is subject to your continued operation of the Restaurant. If this Agreement terminates or expires, or for any other reason you cease to operate the Restaurant at the Co-Branded Location which is licensed under this Agreement, you will also cease to operate the AUNTIE ANNE'S® portion of the Co-Branded Location and Auntie Anne's, Inc. will allow you to terminate your AA Franchise Agreement in accordance with the terms of your AA Franchise Agreement. You may relocate the Co-Branded Location only with ours and Auntie Anne's, Inc.'s separate written approval. If Auntie Anne's, Inc. does not consent to your request to relocate, Auntie Anne's, Inc. shall grant you the right to terminate your franchise agreement in accordance with its termination procedures. We may then allow you to relocate the Restaurant. The term of your AA Franchise Agreement may be shorter than the term of this Agreement.

l. You acknowledge and agree you must review the master lease or sublease for the Restaurant to make sure it allows you to offer AUNTIE ANNE'S® products. You also agree to review local regulations to make sure they allow the sale of the AUNTIE ANNE'S® products at the location, and do not require you to obtain additional permits or satisfy other requirements, such as adding more parking spaces.

m. You understand and agree we and Auntie Anne's, Inc. are separately responsible to you. You understand your AUNTIE ANNE'S® franchise was made through a separate franchise offering made to you by Auntie Anne's, Inc. and we cannot attest to the validity any of the information they have provided to you in their disclosure document or thru any other source. We will not be liable to you for any defaults or misrepresentations by Auntie Anne's, Inc.

n. If you close or stop operating the Auntie Anne's, Inc. store or if your AA Franchise Agreement is terminated, you agree to remove all trademarks and trade dress of the Auntie Anne's, Inc. as required by your AA Franchise Agreement and install Subway® décor to our specifications.

o. We shall have the right, but not the obligation, to cure any default by you, under your AA Franchise Agreement.

p. In the event the Co-Brand Agreement expires or terminates, you may continue to operate the Co-Branded Location in accordance with ours and Auntie Anne's, Inc.'s franchise agreements until the franchise agreements terminate or expire. If this Agreement terminates or expires prior to your AA Franchise Agreement and you do not renew, you will also cease to operate the AUNTIE ANNE'S® portion of the Co-Branded Location and you will terminate your AA Franchise Agreement in accordance with its termination procedures. The renewal terms of your AA Franchise Agreement may differ than the renewal terms of this Agreement.

q. You acknowledge you have read and understand your obligations under this Agreement and your AA Franchise Agreement concerning competition during the term of each agreement and upon their termination or expiration.

III. Notwithstanding anything in the Franchise Agreement to the contrary: EACH PARTY HEREBY WAIVES, WITHOUT LIMITATION, ANY RIGHT IT MIGHT OTHERWISE HAVE TO ASSERT A CLAIM FOR AND/OR TO RECOVER LOST PROFITS AND OTHER FORMS OF CONSEQUENTIAL, INCIDENTAL, CONTINGENT, PUNITIVE AND EXEMPLARY DAMAGES FROM THE OTHER EXCEPT AS PROVIDED HEREIN. EACH PARTY'S LIABILITY SHALL BE LIMITED TO ACTUAL COMPENSATORY DAMAGES. ACTUAL COMPENSATORY DAMAGES SHALL BE THE GREATER OF (1) \$100,000.00 OR (2) AT YOUR SOLE OPTION, ALL AMOUNTS PAID TO US FOR FRANCHISE FEES AND ROYALTIES FOR THIS AGREEMENT FOR UP TO THREE YEARS PRECEDING THE DATE OF ANY AWARD HEREIN. IF YOU CHOOSE OPTION (2), WE WILL ALSO REPURCHASE YOUR EQUIPMENT, PURCHASED FROM OR THROUGH US, AT DEPRECIATED VALUE USING THE FIVE YEAR, STRAIGHT LINE METHOD OF CALCULATION. EACH PARTY ACKNOWLEDGES THAT IT HAS HAD A FULL OPPORTUNITY TO CONSULT WITH COUNSEL CONCERNING THIS WAIVER, AND THAT THIS WAIVER IS INFORMED, VOLUNTARY, INTENTIONAL, AND NOT THE RESULT OF UNEQUAL BARGAINING POWER.

IV. You acknowledge no employee, agent, or representative of ours, or our Affiliates, or our business developers, has made any oral, written or visual representation or projection to you of actual or potential sales, earnings, or net or gross profits concerning the AUNTIE ANNE'S® concept. You represent that as of the date of this AUNTIE ANNE'S® Co-Brand Location Rider, you have no claims of any type against us, our Affiliates, or the Business Developers, or our agents, representatives, shareholders, directors, officers, and employees, or those of our Affiliates and the Business Developers, except those you have written in below:

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You hereby release each of these individuals and entities from all claims other than those you listed above. You acknowledge and understand that any list of claims and the general release will include any alleged breaches of franchise or other laws, and any alleged breach of agreement, relating not only to the Franchise Agreement, but also to any agreements or dealings you may have or had at any time with us or any of the above listed individuals or entities.

V. The Franchise Agreement, as amended and supplemented by this AUNTIE ANNE'S® Co-Brand Location Rider, contains the entire understanding of the parties. The parties can amend the Franchise Agreement

further only in a signed writing. The provisions of the Franchise Agreement, as amended and supplemented by this AUNTIE ANNE'S® Co-Brand Location Rider, are ratified and affirmed. To the extent the terms of this Rider and the terms of the Franchise Agreement conflict, the terms of this Rider shall control.

VI. You acknowledge you read and understand this AUNTIE ANNE'S® Co-Brand Location Rider and the Franchise Agreement, and consent to be bound by all the terms and conditions of the Franchise Agreement, as amended and supplemented by this Co-Brand Location Rider.

**IN WITNESS WHEREOF**, the parties have executed this AUNTIE ANNE'S® Co-Brand Location Rider, as of the date first written above.

**FRANCHISOR:  
DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Auntie Anne's Rider 04/24



## ADDENDUM FOR AUNTIE ANNE'S® CO-BRANDED LOCATION

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024, amended May 6, 2024 (the “Franchise Disclosure Document”) issued by Doctor's Associates LLC. In the event of a conflict between the information in this Addendum and any other addendum you are disclosed with by us, the information provided in this Addendum shall prevail.

### Item 1

#### THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES

Also, SRE has amended its Master Sublease Agreement with a third party associated with Walmart Stores, Inc. (“Walmart”) to sublease space for the operation of Subway® restaurants co-branded with AUNTIE ANNE'S® stores within the premises of Walmart stores.

*Co-Branded AUNTIE ANNE'S® Locations.* We have entered into a co-branding agreement with Auntie Anne's, Inc. to permit qualified franchisees to establish AUNTIE ANNE'S® stores in connection with their Subway® restaurants located in certain Walmart and non-traditional stores, as approved by us. Upon our approval we will permit qualified new and existing franchisees to co-brand their Subway® restaurant with an AUNTIE ANNE'S® store either within the premises of retail establishments owned by Walmart Stores, Inc. or within non-traditional locations (the “Co-Branded Locations”). These Co-Branded Location franchises are sold for specific locations. Co-Branded Locations within non-traditional locations will be offered on a limited basis. You must make your own inquiries about Auntie Anne's, Inc. and the AUNTIE ANNE'S® franchise. You will receive a separate Disclosure Document from Auntie Anne's, Inc. and you will enter into a franchise agreement with them, which has different terms than your Franchise Agreement with us (the “AA Franchise Agreement”). You should review these documents in their entirety to obtain a better understanding of the AUNTIE ANNE'S® franchise system. You will operate the AUNTIE ANNE'S® store as a direct franchisee of Auntie Anne's, Inc. You will pay a franchise fee directly to them or their designee. You will sign the AUNTIE ANNE'S® Rider (Exhibit A-5) to address the different conditions inherent in operating a Co-Branded Location (the “AUNTIE ANNE'S® Rider”). If you are interested in a Co-Branded Location, please review Exhibit A-5 carefully so you will be familiar with how the AUNTIE ANNE'S® Rider will affect your Franchise Agreement with us. You grant us a release under the AUNTIE ANNE'S® Rider. We and Auntie Anne's, Inc. will be separately responsible to you under our respective franchise systems. We may act as a collection agent for all other fees owed to Auntie Anne's, Inc.'s under the terms of the AA Franchise Agreement. You will pay to us directly under the AUNTIE ANNE'S® Rider a fee equal to 12½ % of gross sales for all AUNTIE ANNE'S® product sold. We will retain 6% of this amount as an additional royalty payment to us. We will deposit 3% of this amount into SFAFT. The remaining 3 ½% of this amount will be paid directly to Auntie Anne's, Inc. by us. In the future, we may alter the distribution of these funds.

If your Co-Branded Location will be located in a Walmart Store, the Franchise Agreement will consist of our standard form of the Franchise Agreement, AUNTIE ANNE'S® Rider, and Walmart Location Rider. If your Co-Branded Location will be located at a non-traditional site, the Franchise Agreement will consist of our standard form of the Franchise Agreement, AUNTIE ANNE'S® Rider, and the Franchise Agreement Rider, if applicable. In addition, you will be required to sign all agreements and riders required by Auntie Anne's, Inc.

### Item 2

#### BUSINESS EXPERIENCE

We will pay Business Developers one third of the additional royalty payment we collect weekly for gross sales on AUNTIE ANNE'S® products sold.

### Item 5

#### INITIAL FEES

Add the following new sentence after the heading, *Extension Fee*:

If your Co-Branded Location will be located within a Walmart store, you must sign a Sub-Sublease rather than a Sublease within 1 year after signing the Franchise Agreement and the AA Franchise Agreement.

**Item 6  
OTHER FEES**

Fee to Co-Brand Location with AUNTIE ANNE’S®	12 ½% of total weekly gross sales for AUNTIE ANNE’S® products	Payable weekly	See Note 13
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Add to Note 5. Transfer Fee:

If your restaurant is co-branded with an AUNTIE ANNE’S® store, you cannot transfer or assign any interest in your Franchise Agreement or in your restaurant unless you simultaneously transfer to the same individuals your same interest in the AA Franchise Agreement and AUNTIE ANNE’S® store. You will have to satisfy the separate transfer procedures we and Auntie Anne’s, Inc. have, including the right to approve the transfer and your transferees, and payment of a transfer fee. If Auntie Anne’s, Inc. does not consent to your request to transfer your store, Auntie Anne’s, Inc. will grant you the right to terminate your AA Franchise Agreement in accordance with their termination procedures. Any right of first refusal under your Franchise Agreement with us to purchase your restaurant will include the right to purchase the AUNTIE ANNE’S® store you operate in combination with the restaurant.

Add to Note 6. Location Rent:

If your Co-Branded Location will be located in a non-traditional location, you will pay your rent to your landlord under the Sublease you enter into with our designated leasing affiliate, unless we allow otherwise.

Add to Note 6. Location Rent:

On April 24, 2013, Walmart Stores, Inc., Walmart Stores East, LP, Walmart Louisiana, LLC, Walmart Arkansas, LLC, and Walmart Texas, LLC and Twin Towers Trading Site Management (“TTTSM”) amended their master lease agreement, to permit the co-branding of Subway® restaurants with AUNTIE ANNE’S® stores within retail establishments owned by Walmart Stores Inc. (the “Master lease”). On April 9, 2013, TTTSM and SRL amended their master sublease agreement whereby TTTSM subleased its rights under the amended Master Lease agreement to SRL (the “Master Sublease”).

If your Co-Branded Location will be located within a Walmart store, a Sublease will be executed between TTTSM and SRL for each co-branded location within a Walmart store that will be incorporated into the Master Sublease. You must then enter into a Sub-Sublease Agreement with SRL for the premises (the “Sub-Sublease Agreement”). You will be required to sell any items authorized by us and Auntie Anne’s, Inc. You will pay rent for the Subway® restaurants and AUNTIE ANNE’S® stores separately in accordance with the Master Sublease Agreement. Your rent will be a percentage of your monthly gross sales for your Subway® restaurant and your AUNTIE ANNE’S® store. TTTSM may require you to personally guarantee the Master Sublease with respect to the Co-Branded Location premises and may also require a right of first refusal if you want to transfer the Co-Branded location. SRL may assess late payment fees and other costs arising from administration of the Master Sublease, and has the same rights as TTTSM on default to charge you for certain fees, to carry out repairs and to recover costs.

Add to Note 13. Co-Brand Continuing Fee with the following:

Note 13. *Fee to Co-Brand Location with AUNTIE ANNE’S® Store.* If your restaurant is co-branded with an AUNTIE ANNE’S® store, you will pay to us weekly a fee equal to 12½% of gross sales for all AUNTIE ANNE’S® product sold. We will retain 6% of this amount as an additional royalty payment to us. We will deposit 3% of this amount into SFAFT. The remaining 3½% of this amount will be paid directly to Auntie Anne’s, Inc. by us. In the future, we may alter the distribution of these funds.

**Item 7  
ESTIMATED INITIAL INVESTMENT**

The initial investment for a Co-Branded Location may vary from the chart above, depending on whether it is located in a Walmart store or non-traditional location, the equipment you have to buy, and the changes you may have to make in construction improvements. The additional equipment and supplies you will need to offer AUNTIE ANNE'S® products may increase your costs. In addition, free sampling of menu offerings is a key component of AUNTIE ANNE'S® marketing program. Auntie Anne's, Inc. may require you to distribute free samples of AUNTIE ANNE'S® menu offerings sold at your Co-Branded Location during hours designated by Auntie Anne's, Inc. While sampling may increase costs, it may lead to an increase in sales and transactions. For more information concerning the costs and recommended guidelines associated with the sampling of menu offerings, please review the AUNTIE ANNE'S® franchise disclosure document and Operations Manual.

Add to Note 2. Real Property:

If your Co-Brand Location will be located in a non-traditional location, you must sign a Sublease for the premises with our designated leasing affiliate, unless we allow otherwise. You may be required to pay a security deposit. If your Co-Branded Location will be located within a Walmart store, you must sign a Sub-Sublease Agreement for the premises with SRL. You will not be required to pay a security deposit or an advance payment and placement fee.

Add to Note 5. Insurance:

You may obtain your insurance for the AUNTIE ANNE'S® store from our Gold Standard Insurance Program.

Apart from: (1) providing financing of \$10,000 of the full \$15,000 franchise fee for certain first time franchisees under our minority loan program; (2) the equipment leasing program; (3) entering into the master lease and subleasing the restaurant premises to you; (4) loans in connection with a Subway® restaurant; (5) financing of the Technology Enhancement Fee for existing restaurants, and (6) SRL entering into a Master Sublease for Co-Branded Location to be located within Walmart stores and sub-subletting the premises within a particular Walmart store to you; we and our affiliates do not offer assistance or financing to you directly or indirectly. The above costs are not refundable except the Equipment Lease security deposit, the location security deposit (depending upon the terms of the master lease), and utility deposits (depending on the terms set by each local utility), as long as you are in compliance;

**Item 8  
RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES**

If your Co-Brand Location will be located in a non-traditional location, you must sign a Sublease for the premises with our designated leasing affiliate, unless we allow otherwise. If your Co-branded Location will be located in a Walmart store, a Sublease will be executed between TTTSM and SRL for each Co-branded location and will be specifically incorporated into the Master Sublease. You will enter into a Sub-Sublease Agreement with SRL for the premises. The Sub-Sublease Agreement provides for a pass-through of the costs and obligations of the Master Sublease to you. We and SRL do not receive revenue under your Sub-Sublease Agreement. SRL may assess late payment fees and other costs arising from the administration of the Master Sublease, and has the same rights as TTTSM on default to charge you for certain fees, to carry out repairs, and to recover costs. We estimate the required sub-subleasing represents 4% to 11% of your total purchases for the establishment of your restaurant and 7% to 15% of your overall purchases in operating your restaurant.

**Item 9  
FRANCHISEE'S OBLIGATIONS**

Add the following at the end of the second column for Item a:

AUNTIE ANNE'S® Rider Subpara. II.d.

Add the following at the end of the second column for Item b:

AUNTIE ANNE'S® Rider Subpara. II.d.

Add the following at the end of the second column for Item g:



AUNTIE ANNE'S® Rider Subpara. II.h.

Add the following at the end of the second column for Item r:

AUNTIE ANNE'S® Rider Subpara II.i.

Add the following at the end of the second column for Item s:

AUNTIE ANNE'S® Rider Subpara II.i.

Add the following at the end of the second column for Item t:

AUNTIE ANNE'S® Rider Subparas. II.c. and II.g.

## **Item 10 FINANCING**

If your Co-Branded Location will be located within a Walmart store, SRL will enter into a Master Sublease Agreement, including a Sublease for each leased premises with TTTSM and it will further sub-lease the premises to you. The landlord is Walmart Stores, Inc., Walmart Stores East, LP, Walmart Louisiana, LLC and Walmart Texas, LLC as discussed in Item 5. You will pay rent for the Subway® restaurants and AUNTIE ANNE'S® stores separately in accordance with the Master Sublease Agreement. Your rent will be a percentage of your monthly gross sales for your Subway® restaurant and your AUNTIE ANNE'S® store. DAL and SRL have an interest in compensation that often may include, but is not limited to, lost royalties, loss of market penetration, extended down time and other factors associated with the termination of the Master Sublease, or the Sublease pertaining to an individual restaurant premises. TTTSM may require a right of first refusal if you want to transfer your Co-Branded Location. You should read the Master Sublease, including the Sublease, and the Sub-Sublease Agreement carefully. You and SRL waive trial by jury (Sub-Sublease Paragraph 5). The individuals who sign the Franchise Agreement must also sign the Sub-Sublease Agreement and are personally liable for payments under the Sub-Sublease Agreement. If you default under the provisions of the Master Sublease, SRL may terminate the Sub-Sublease Agreement on 10 days' written notice, and you must surrender and leave the premises. See Sub-Sublease Agreement Paragraph 5. A default of the Sub-Sublease Agreement is a default of the Franchise Agreement and we may terminate your Franchise Agreement. A default under your Franchise Agreement will be a default under your Sub-Sublease Agreement. See Sub-Sublease Agreement Paragraph 5. SRL may evict you if you do not leave. Any action to enforce SRL's rights against you under the Sub-Sublease Agreement is not considered an arbitrable dispute under the Franchise Agreement, and is not subject to the arbitration required under the Franchise Agreement. You will remain liable for payment of the balance of the rent due under the Master Sublease, and you will pay SRL's costs and legal fees if litigation occurs and you lose. See Sub-Sublease Agreement Paragraph 5. SRL may charge you interest on all past due amounts at the rate provided in the Master Sublease.

## **Item 11 FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS, AND TRAINING**

Add to Pre-Opening Obligations:

The leasing and extension procedures may vary or may not apply under our programs for purchase of a specific location under the AUNTIE ANNE'S® Rider or Franchise Agreement Rider.

Add to Pre-Opening Obligations:

If your Co-Branded Location will be located within a Walmart store, you will confirm its location by signing an Intent to Sub-Sublease, if you have not previously signed one for the location. You must enter into a Sub-Sublease Agreement with SRL for the premises within 1 year after signing the Franchise Agreement or your Franchise Agreement will automatically terminate unless you request an extension in writing, pay an extension fee, and then sign a replacement Franchise Agreement. The term of the Sub-Sublease Agreement will equal the full term of the Master Sublease (including renewal options, if any) minus one day. You will pay rent for your Co-Branded Location to TTTSM in accordance with the Master

Sublease Agreement. SRL may terminate your Sub-Sublease Agreement if you breach the Master Sublease or materially breach the Franchise Agreement. See Item 5 and Item 10. If TTTSM terminates the Master Sublease or the Sublease for the premises and an arbitrator or court determines you did not breach the Sub-Sublease Agreement, but it was our fault or SRL's fault that TTTSM terminated the Master Sublease or Sublease, then our obligation to you will be limited to the cost of your leasehold improvements less depreciation using a 5 year life under the straight-line method. We will pay you when you reopen the restaurant in a new location. If the arbitrator or court determines you breached the Sub-Sublease Agreement or it was not our fault or SRL's fault that TTTSM terminated the Master Sublease or Sublease, we and SRL will have no obligation to you for such termination.

Add to Advertising Fee:

If your restaurant is co-branded with an AUNTIE ANNE'S® store, you will pay to us weekly a fee equal to 12½% of gross sales for all AUNTIE ANNE'S® product sold. We will deposit 3% of this amount into SFAFT. In the future, we may alter the distribution of these funds.

**Item 12  
TERRITORY**

You will be permitted to relocate your Co-Branded Location to another Walmart or non-traditional location upon our and Auntie Anne's, Inc. written consent. If Auntie Anne's, Inc. does not consent to your request to relocate the Co-Branded Location, Auntie Anne's, Inc. shall grant you the right to terminate your AA franchise agreement in accordance with their termination procedures. We may then allow you to relocate the Restaurant and the Co-Brand Location Rider will have no further force effect. If you signed the Walmart Location Rider in conjunction with the Co-Brand Location Rider and you relocate the restaurant to a location that is not within a Walmart store, the Walmart Location Rider will also have no further force or effect. You will abide by the terms of the Franchise Agreement without any modification by the Walmart Location Rider.

**Item 17  
RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

Add the following at the end of the first paragraph of Item 17:

AUNTIE ANNE'S® Rider (Exhibit A-5).

Add the following new entry after the last paragraph in Item h:

AUNTIE ANNE'S® Rider Subparagraph II.k. If your Franchise Agreement with us terminates or expires, or for any other reason you cease to operate the Restaurant at the Co-Branded Location, you will also cease to operate the AUNTIE ANNE'S® portion of the Co-Branded Location and Auntie Anne's, Inc. will allow you to terminate your AA Franchise Agreement.

Add the following at the end of Item m.:

AUNTIE ANNE'S® Rider Subparagraph II.g. You will not transfer or assign any interest in your Franchise Agreement or in the Restaurant unless you simultaneously transfer your same interest in the AA Franchise Agreement and the AUNTIE ANNE'S® store you operate under your AA Franchise Agreement. If Auntie Anne's, Inc. does not consent to your request to transfer, Auntie Anne's, Inc. shall grant you the right to terminate your AA Franchise Agreement.

Add the following new entry after the last paragraph in Item n.:

AUNTIE ANNE'S® Rider Subparagraph II.k. You agree our right of first refusal under this Agreement to purchase the Restaurant includes the right to purchase the AUNTIE ANNE'S® store you operate in combination with the Restaurant.

Franchise: \_\_\_\_\_

**EXHIBIT A-6  
NEXCOM RIDER**

This Rider ("**Rider**") dated \_\_\_\_\_ (the "**Effective Date**") amends and supplements the Franchise Agreement of the same date including any Riders and any Addenda to the Franchise Agreement (the "**Franchise Agreement**") between Doctor's Associates LLC, a Florida limited liability company ("**we**" or "**us**" or "**DAL**"), and \_\_\_\_\_ ("**you**").

The Franchise Agreement as amended by this Rider will be called this "**Agreement**". Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS**

- R.1.** We entered into a license agreement with the Naval Exchange Service Command ("**NEXCOM**") dated February 26, 2008 as may be amended (the "**License**"). The parties acknowledge and agree that the License may be further amended during the term of License to include certain modifications requested by NEXCOM through a modification of contract or delivery/task order (the "**Modifications of Contract**"). A copy of the License, including any Modifications of Contract, is attached to this Agreement as Exhibit 1. The License, including any existing Modifications of Contract and future Modifications of Contract, is specifically incorporated into this Agreement.
- R.2.** The License permits us to develop and operate Subway® restaurants and to sublicense others to develop and operate Subway® restaurants at certain locations owned, managed or otherwise under the control of NEXCOM ("**NEXCOM locations**" or "**Naval Exchange locations**").
- R.3.** Subject to the terms of the License and this Agreement, by signing this Rider, we will sublicense the development and operation of the Restaurant at an approved Naval Exchange location to you on the following terms and conditions.
- R.4.** From time to time the parties acknowledge and agree that they may execute amendments to this Agreement to acknowledge and agree to be bound by specific terms of certain Modifications of Contract, and you agree to cooperate with us in good faith to execute any such amendments.

**AGREEMENT**

Acknowledging and agreeing to each of the Recitals above, which are added to the Recitals of the Franchise Agreement and are herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- I.** You will pay us monthly, on the seventh (7th) day of the month following the end of the sales period, the commission and any other charges due NEXCOM, as set forth in the License, for the Restaurant.

In the event that you fail to make any payment required under the Franchise Agreement or License, we may make such payment on your behalf and you will reimburse us.

You will pay to us weekly, on the day of the week that we specify in writing, a reduced Advertising Contribution of % of your total weekly Gross Sales.

- II. During the term of this Agreement, we grant you: A sublicense under the License to develop and operate the Restaurant at a Naval Exchange location, for the term indicated in the License.
- III. In regard to the License of the Restaurant:
- (i.) You will open the Restaurant by the date provided in the License, as it may be amended, or this Agreement automatically expires. We will not grant you an extension or refund the Franchise Fee if this Agreement automatically expires.
  - (ii.) Before opening, you must successfully complete our training program. You may be dismissed from the training program and this Agreement may be terminated with no refund of your franchise fee if you materially fail to act in accordance with the Code of Business Conduct during the training program. You may be required to pass our standardized test given during the training program, with one retest permitted. If you fail the standardized test, we may dismiss you from the training program, cancel this Agreement and refund one-half (1/2) of your Franchise Fee. If more than one individual signs this Agreement, any one of the individuals who fails the standardized test may be dismissed from the training program and removed from this Agreement with no refund of the Franchise Fee.
  - (iii.) Because the Restaurant will be located at a Naval Exchange location established under the terms of the License and this Agreement, we do not require a Sublease. All references to the Sublease in this Agreement are deemed deleted. You will be bound by the terms of the License, as amended, between us and NEXCOM which is specifically incorporated into this Agreement. You agree to perform all of our obligations as Licensee and/or Contractor under the License, to develop and operate the Restaurant, at your sole expense. We or our designee will attempt to secure a fair monthly commission for the premises but we cannot represent it will be the best available fee for name brand fast food locations operating at Naval Exchange locations.
  - (iv.) You will construct, equip, and open the Restaurant in accordance with the specifications in the Operations Manual and the License.
- IV. You acknowledge and agree that by virtue of operating the Restaurant at a Naval Exchange location, you will be subject to specific laws, rules and regulations enumerated in the License, including but not limited to the Service Contract Act and wage determinations issued by the United States Department of Labor. You are solely responsible for complying with these specific laws, rules and regulations.
- V. You will operate the Restaurant in accordance with the Operations Manual, which contains mandatory and suggested specifications, standards and operating procedures and may be updated as a result of experience or changes in the law or marketplace (the “**Operations Manual**”) as well as the License. If any provision of the Operations Manual conflicts with the License, the License will control.
- VI. Your insurance policy must meet our requirements and NEXCOM’s requirements, including coverage limits and specified additional insureds, as set forth in the Operations Manual and the License. To the extent of any conflict between the insurance requirements set forth in the Operations Manual and the insurance requirements set forth in the License, the requirements in the License will govern. You must also purchase the insurance required by state law. You will require any subcontractor or general contractor you hire in connection with the construction or remodel of the Restaurant to abide by the insurance requirements in the License.
- VII. These amounts include Royalty, advertising contributions, interest, late fees, the commission and any other charges due NEXCOM under the License, and other charges you owe.
- VIII. You will make prompt payment of all charges you owe to us, our Affiliates, your vendors, and NEXCOM under this Agreement and any other Franchise Agreement you have with us, in addition to Royalty, commission, and advertising contributions, and pay all Sales Tax, other taxes, and debts of the Restaurant and any other Subway® restaurants you operate as they become due.

- IX.** You must have our prior written approval to relocate. All of your accounts with us or our Affiliates for each Subway® restaurant you operate must be current. You will pay all expenses and liabilities associated with termination or expiration of the License and any relocation expenses as they become due. If you relocate the Restaurant to a location that is not a Naval Exchange location, the NEXCOM Rider will be of no further force and effect, except to the extent the License imposes obligations on you which continue after the termination or expiration of the License. You will abide by and be bound by the terms of this Agreement without any modification by the NEXCOM Rider. You must give consideration to the accessibility requirements of the Americans with Disabilities Act (“**ADA**”) when you relocate. If a proposed site is not accessible, you must provide plans to make the site accessible, or we may request that you identify an alternative accessible location.
- X.** If we give you ten (10) days’ written notice, we may, at our option and without prejudice to any of our other rights or remedies provided under this Agreement, terminate this Agreement if: (i) you abandon the Restaurant; (ii) you fail to pay any money you owe us, our Affiliates, or NEXCOM under this Agreement, the License or any other Franchise Agreement, or any amounts we may become liable to pay because of your action or omission; (iii) you are evicted from the Restaurant location for non-payment of rent or related charges; (iv) you fail to obtain from us or the BDA approval to open the Restaurant or to re-open the Restaurant after a relocation; (v) you use the Restaurant or the Restaurant location for any unauthorized use that we believe is injurious or prejudicial to the System, the Marks or goodwill; or (vi) you fail to properly report gross sales as required under the Franchise Agreement. The notice will specify the default and provide you ten (10) days to remedy the default from the date of delivery of the notice.
- XI.** If we give you ninety (90) days’ written notice, we may, at our option and without prejudice to any of our other rights or remedies provided under this Agreement, terminate this Agreement if: (i) you do not substantially perform all of the terms and conditions of this Agreement not otherwise covered in Section X above; (ii) you lose possession of the premises where the Restaurant is located; (iii) you, or the operating entity to which you assigned the rights to operate the Restaurant under this Franchise Agreement, become(s) insolvent, make(s) an assignment for the benefit of creditors or seek(s) bankruptcy relief either through reorganization or liquidation, in any court, legal or equitable; (iv) you lose any permit or license you need to operate the Restaurant; (v) you fail to comply with your duties under this Agreement or the Operations Manual; or (vi) you default in the performance of any of the terms of the License. The notice will specify the default and provide you sixty (60) days to remedy the default from the date of delivery of the notice. If you cure the default within sixty (60) days, the notice will be void.
- XII.** You are, and will at all times be identified as, an independent contractor or Sublicensee as described in the terms of the License. You are not our agent, partner, or employee. This Agreement does not create a partnership, joint venture, agency, or fiduciary relationship. Furthermore, we are not responsible, jointly or severally, for any encumbrances undertaken by you in relation to the franchise business.
- XIII.** The Exhibit attached hereto as Exhibit 1 is added and attached to the Franchise Agreement.
- XIV.** The Franchise Agreement, as amended and supplemented by this Rider, contains the entire understanding of the parties and may not be further amended except in writing. The Franchise Agreement, as amended and supplemented by this Rider, is ratified and affirmed. To the extent the terms of this Rider and the Franchise Agreement conflict, the terms of this Rider shall control.
- XV.** You acknowledge and agree you read and understand this Rider, the License (including an Modifications of Contract or other attachments), and the Franchise Agreement, and consent to be bound by all the terms and conditions of the License and the Franchise Agreement as amended and supplemented by this Rider.

IN WITNESS WHEREOF, the parties have executed this Rider, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

NEXCOM Rider DAL – 04/24

**Exhibit 1**

**(License and Modifications of Contract to be attached)**



EXHIBIT A-6-1



NEXCOM DAL 04/24

**NEXCOM ADDENDUM TO THE DAL DISCLOSURE DOCUMENT**

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated and coded DAL 04/25/24, 05/06/24 (the “Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”, “we”, or “us”). This NEXCOM Addendum must be given to you together with the Disclosure Document, the form of Franchise Agreement and the NEXCOM Rider.

**Item 1**

**THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES**

In some circumstances, we may allow you to establish a satellite location in a non-traditional location, including a military base location, and you must also sign the Franchise Agreement Rider or the NEXCOM Rider, as applicable. Please note that the Franchise Agreement Rider or NEXCOM Rider will amend and supplement the Franchise Agreement including any provisions modified by the Satellite Rider.

*Military Base Locations:*

On February 26, 2008, we entered into a license agreement assigned number #N00250-08-D-0013 (the "License Agreement") with the Navy Exchange Service Command (“NEXCOM”) to establish and sublicense others to establish Subway® restaurants at certain locations owned, managed or under the control of NEXCOM (“Naval Exchange locations” or “NEXCOM locations”). Under the terms of the License Agreement, we will enter into a sublicense with you for the right to establish a Subway® restaurant at a Naval Exchange location. The sublicense will be in the form of the NEXCOM Rider to the Franchise Agreement, which amends the standard form of Franchise Agreement. The License Agreement as amended by any modifications of contract, delivery orders or task orders (collectively the “Modifications of Contract”), is attached to the NEXCOM Rider and is specifically incorporated into the Franchise Agreement. The NEXCOM Rider provides a pass-through of the costs and obligations of the License Agreement to you, including any Modifications of Contract. In the future, we may change the form of sublicense, and you will be required to enter into our current form of sublicense as of the date you sign the sublicense.

The License Agreement has been and will continue to be amended through additional Modifications of Contract and you are required to abide by any such modifications to the License Agreement applicable to your restaurant as they are issued throughout the term of the Franchise Agreement.

You should review the License Agreement, including any Modifications of Contract together with the Franchise Agreement and NEXCOM Rider carefully, and you may want to review these documents with a lawyer. NEXCOM reserves the right to terminate the License Agreement or any Modification of Contract granting the right to operate a restaurant at a specific Naval Exchange location at any time. If NEXCOM terminates the License Agreement, or the license for your location, you may lose your investment in the location. You must also comply with additional standards and obligations prescribed by the License Agreement.

If you establish your restaurant at a NEXCOM location under the License Agreement, you may be required under the License Agreement to offer certain snack menu items, such as pizza or hot dogs. Review any Modifications of Contract specific to your location to determine whether any such requirement applies to you. You are responsible for any costs associated with offering the additional menu item(s).

You must know and comply with all laws, regulations, rules and policies that apply to the operation of the restaurant at a NEXCOM location under the License Agreement, including, but not limited to: all applicable United States Executive Orders, particularly those concerning workers and wages; the Service Contract Act and wage orders issued by the United States Department of Labor; recycling and environmental laws; privacy rules and regulations; the United States Department of Defense rules and regulations; all laws, rules and regulations pertaining to Combating Trafficking in Persons and segregated facilities; smoking and gambling policies; identification verification policies; customer complaint resolution policies; customer purchase receipt rules and policies; business record requirements (including audited financial statements); as well as certain rules, requirements and policies with respect to your employees (pertaining to health evaluations, sanitation training, etc.). You may be required to provide a right of first refusal to qualified employees of the previous contractor of the location for any positions in your restaurant. It is your responsibility to research these matters and ensure compliance with them in the operation of your restaurant.

**Item 5  
INITIAL FEES**

Extension Fee:

The above description of the extension fee also does not apply to a NEXCOM location established under the License Agreement. After you sign the Franchise Agreement, you must open your restaurant within the time prescribed under the License Agreement or we may terminate the Franchise Agreement, with no right to any extensions.

You will not sign a sublease for your restaurant located at a Naval Exchange location. Your right to occupy the restaurant premises is provided under the License Agreement and the sublicense we grant to you under the Franchise Agreement. You are responsible for paying the monthly commission fee specified in the License Agreement. The monthly commission fee is a percentage of the sales from the restaurant, and will vary from month to month. It may also increase upon renewal of the license for the restaurant location. You will pay us the commission fee as well as any other charges you owe to NEXCOM through your preauthorized account, and then we will send these amounts to NEXCOM. NEXCOM may assess late payment fees. In some cases, however, you will pay NEXCOM directly.

**Item 6  
OTHER FEES**

<p>Commission Fee and Other Fees for NEXCOM Locations</p>	<p>If your total monthly sales are between \$0 to \$15,000 you will pay 6% on this portion of your monthly sales</p> <p>For your monthly sales that are between \$15,001 to \$30,000 you will pay 10% on this portion of your monthly sales</p> <p>For your monthly sales that are between \$30,001 to \$60,000 you will pay 18% on this portion of your monthly sales</p> <p>For your monthly sales that are \$60,001 and higher you will</p>	<p>Payable monthly on the 7th day of the month following the end of the sales period</p>	<p>See Note 6. See Exhibit A-20 and the License Agreement. The commission structure is progressive. If your sales fall within a higher sales bracket, that percentage applies only to that tiered amount of sales in any given month.</p>
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	pay 12% on this portion of your monthly sales		
	<u>Advertising Fee</u> 0.5% of total gross sales	Payable weekly	
	<u>Late Payment Fee</u> \$30	If the commission fee is more than 10 days late	An additional \$30 will be assessed every 30 days until payment is made.
	<u>Utilities</u> None, except telephone and data communication charges which vary	As incurred	
	<u>CAM Fee</u> Approximately 1% of gross sales, if applicable to your location	Payable monthly	See Note 6
	<u>Repairs and Upgrades</u> Costs vary	As incurred. Upon extension or renewal, may be payable within 90 days	See Note 6
	<u>Customer Programs</u> Costs vary	As incurred.	See Note 22.

Add to Note 4. Late Payment Fees:

If you fail to pay NEXCOM the commission fee, NEXCOM may charge a late fee and interest on the amounts due.

If you purchase a franchise to be located at a NEXCOM site, under the License Agreement, you may be required to provide a right of first refusal for any positions in the restaurant to qualified employees of the previous contractor.

Add to Note 6:

Note 6. *Commission Fee and Other Fees for NEXCOM locations.* We will collect the monthly commission fee due NEXCOM through your pre-authorized account. This fee may increase upon renewal or extension of the license for the location. NEXCOM may also alter the amount of the commission fee during the term of the license for the location at its discretion, due to changes in restaurant operating hours, and the size and/or type of location, but in no event will the commission fees exceed those stated in the chart above.

You may be required to upgrade or renovate the restaurant premises as a condition of the renewal or extension of the license for the location, and you will be responsible for any such costs you incur.

Under the License Agreement, utility services, which include electricity, gas, fuel, steam, oil, water, sewage, trash and waste removal will be provided free of charge. However, you are responsible for telephone and data/communications charges. NEXCOM locations listed in Attachment 1 of the License Agreement, as amended, may be responsible for their pro rata share of common area maintenance (“CAM”) expenses. CAM expenses for other locations, if applicable, are approximately 1% of the gross sales for the restaurant; however, CAM expenses may be more or less than 1% of gross sales as determined by NEXCOM.

Add to Note 7. Insurance:

You may be required under the License Agreement to submit your insurance policy to NEXCOM for approval prior to opening the restaurant.

Disputes arising from or in connection with the License Agreement with NEXCOM must be resolved in accordance with the dispute resolution procedures outlined in the License Agreement, consistent with the requirements of the Contract Disputes Act.

Add a new Note 22:

Note 22. *Customer Programs: Promotions, Receipts and Claims.* You may be required under the License Agreement to participate in special promotions or programs offered by NEXCOM which may involve the issuance of coupons or other vouchers. You may be required to share in the cost of these promotions or programs with NEXCOM. You must provide customers with a receipt. If you do not, NEXCOM may require you to offer the customer a free item or meal at your expense. You must also comply with NEXCOM’s customer complaint resolution policies, including issuing refunds to customers for customer dissatisfaction with an item or service, and for any overcharges to customers. If you fail to promptly make any refund of overcharges to a customer, NEXCOM may make the refund to the customer on your behalf and charge you the amount of the refund.

**Item 7  
INITIAL INVESTMENT**

If you establish your restaurant at a NEXCOM location under the License Agreement, your capital requirements may vary from those stated in the chart above. You will have to abide by certain rules, regulations and policies applicable to operating from a military base location which may increase your initial investment costs, including but not limited to, obtaining security clearances and health screenings for you and your employees. You will be required to construct, equip and open the restaurant to the specifications contained in the License Agreement in addition to the Operations Manual, which may cause you to incur additional costs. The specifications included in the License Agreement, such as the requirement to purchase all construction materials in accordance with the Buy American Act may cause costs for materials, construction, and personnel to be higher. You may also be limited to using contractors, licensed plumbers, etc. specified by NEXCOM or a related government entity in connection with certain repairs, upgrades and renovations for your restaurant which may increase your costs. We may offer to provide financing of the franchise fee and certain leasehold improvements to franchisees who purchase a franchise for a NEXCOM location. We may also guarantee third party equipment leases and loans for these locations only.

Add to Note 2. Real Property:

You will not sign a sublease for your restaurant located at a Naval Exchange Location. Your right to occupy the restaurant premises is provided under the License Agreement and the sublicense we grant to you under the NEXCOM Rider. You are responsible for paying the monthly commission fee specified in the License Agreement. The monthly commission fee is a percentage of the gross sales from the restaurant, and will vary from month to month. It may also increase upon renewal of the license for the restaurant location. You will pay us the commission fee as well as any other charges you owe to NEXCOM through your preauthorized account, and then we will send these amounts to NEXCOM. NEXCOM may assess late payment fees.

Add to Note 3. Leasehold Improvements:

NEXCOM may require you to upgrade the décor of your restaurant and/or renovate the location as a condition of the grant of the license or license renewal or extension for the location. These costs could be substantial.

Add to Note 5. Insurance with the following:

You must also purchase the insurance coverage specified in the License Agreement and any additional insurance otherwise required by state law.

Add to in Note 5. Insurance:

In addition, your policy must name all additional insureds required under the License Agreement, including all NEXCOM, Navy Exchange Service Centers, Navy Exchanges, Navy Lodges Program or any other government entity or related instrumentality specified in the License Agreement.

**Item 8  
RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES**

Pursuant to the License Agreement, all food service equipment for NEXCOM locations must be approved by the National Sanitation Foundation (NSF) and Underwriter Laboratories (UL). You must only use domestic construction material as defined in the Buy America Act to construct or renovate and equip the premises in which the restaurant will be located. This requirement may limit some of your choices in approved decor and construction materials required to build-out the location as a Subway<sup>®</sup> restaurant. You may also be limited to using contractors, licensed plumbers, etc. specified by NEXCOM or a related government entity in connection with certain repairs, upgrades and renovations for your restaurant. You may be required to obtain NEXCOM's approval on various products or sources of various products you use or sell in the restaurant. You may not represent that products sold from your restaurant are approved or endorsed by any element of the United States government.

If your restaurant will be located at a NEXCOM location under the License Agreement, you will not sign a Sublease. Instead, and you will sign the Franchise Agreement and NEXCOM Rider with us which grants you a sublicense under the License Agreement to operate the restaurant from a location designated under the License Agreement. Under the Franchise Agreement, as amended by the NEXCOM Rider, the costs and obligations of the License Agreement are passed through to you. We will collect the commission fee through your pre-authorized account and send it to NEXCOM. You will bear the cost of sales and use tax, gross receipt taxes, registration fees, and similar amounts applicable to the License Agreement. NEXCOM may terminate the License Agreement, or terminate the right to operate from a location identified in the License Agreement at any time. Your compensation for termination is limited to the remaining unamortized value of improvements for the balance of the term.

NEXCOM may also need to approve your insurance source to ensure that the coverage meets the requirements specified in the License Agreement.

**Item 9**  
**FRANCHISEE'S OBLIGATIONS**

Add the following to the specified sections of the existing table:

Obligation	Section in Agreement	Item in Disclosure Document
a. Site selection and acquisition/lease	NEXCOM Rider (“NR”) Para III; License Agreement (“LIC”) Paras A.1.b, A.7. F.6.	Item 11
b. Pre-opening purchases/leases	NR Paras IV, V, LIC modification (“mod”) M012, LIC Para C.1, C.2, C.5, C.10, H.1. Attachment 2 (“Attach 2”)	Item 1
c. Site development and other pre-opening requirements	NR Paras IV, V, XIII; LIC mod M012, LIC Paras A.7, C.1, C.2, C.4, C.5, C.8, C.10, F.6, H. 12., 13., I, J.8, Attach 2	Item 1 and 11
d. Initial and ongoing training	NR Para IV; LIC mod M012 para d. e.; LIC Para C.5.	
e. Opening	NR Para IV; LIC Paragraphs C.1, C.2, F.1, F. 6	
f. Fees	NR Paras II, IV, V, VI, XIII; LIC mod M012, Para 7 c.; LIC para B.2., B.3.,C. 2.j. (2), C. 5. b., C.7, C.10, F.2, F.3, F.5, I.	
g. Compliance with standards and policies/Operations Manual	NR Paras IV, XIII, XIV; LIC Paras B, C, E, F, G, H, I, J, K	Items 1 and 17
h. Trademarks and proprietary information	LIC Para H.4., 16.	
i. Restrictions on products/services offered	NR Para IV, XIII; LIC Para A.2.a, C.2.d, C.6, C.8	Item 8 and 16
j. Warranty and customer service requirements	NR Para IV, XIII; LIC Para C.3.	Item 1
l. Ongoing product /service purchases	NR Para IV; LIC mod M012 para d. e.; LIC Paras C.5, C.8.	
m. Maintenance, appearance and remodeling requirements	NR Para IV; LIC mod M012 para d. e.; LIC Paras C.1, C.2, C.5, E., I	Item 1
n. Insurance	NR Para V.; LIC Para H. 1 a.-i.	
o. Advertising	NR Para IV.; LIC Para C.9.	
p. Indemnification	NR Para V.; LIC paragraph H. 4.	
q. Owner's participation/management/staffing	NR Para IV; LIC mod M004, mod M009, mod M012; LIC Paras C.5, F.1, F. 2, F.3, F.4, F. 5.	Item 1
r. Records and reports	NR Para IV; LIC Paras C.4, F.1-4.	

s. Inspections/audits	NR Para IV.; LIC Paras C.2.h, E.1, F.4, I.	Item 1
t. Transfer	LIC mod M009	
u. Renewal	NR Para IV; LIC Para A.6, C.2.b.	Item 17
v. Post-termination	NR Paras IV, VIII; LIC Paras C. 2. c, e. , H. 10, H.11	
w. Non-competition	LIC Para A.3.e	
x. Dispute resolution	NR Paras IV, XIII; LIC Paras C.3, G.1.c., H. 10. c. (2), H.13.g	Item 17

**Item 10  
FINANCING**

Franchise Fee Note 3, 6, 7	Us	Negotiable	Negotiable	60 mos. / 260 weeks max.	12% (Effective Rate 12.73%)	Varies	None	Varies; usually security interest in store assets	*Entire balance due with interest *Legal and collection fees *termination of FA	You lose your right to enforce the Franchise Agreement
Commission Fee For Naval Exchange Location Note 4	Us	Varies	None	Up to 5 yrs. / 60 mos. 260 wks.	N/A (See Item 6)	Varies	None	None	*Default under FA *Costs and legal fees	Lose right to enforce FA

Add to Note 4. with the following:

If your restaurant will be located at a Naval Exchange location, you will enter into a sublicense with us for the right to establish a Subway® restaurant from the location. The sublicense will be in the form of the NEXCOM Rider to the Franchise Agreement, which amends the standard form of Franchise Agreement. The License Agreement as amended by any modifications of contract, delivery orders or task orders (collectively the “Modifications of Contract”), is attached to the NEXCOM Rider and is specifically incorporated into the Franchise Agreement. The License Agreement has been and will continue to be amended through additional Modifications of Contract and you are required to abide by any such modifications to the License Agreement applicable to your restaurant as they are issued throughout the term of the Franchise Agreement. You should carefully review the License Agreement and you may want to do so with a lawyer or other professional advisor.

The NEXCOM Rider provides a pass-through of the costs and obligations of the License Agreement to you, including any Modifications of Contract. You will pay a commission fee equal to a percentage of your sales from the restaurant to NEXCOM on a monthly basis. We will collect the commission fee from you through your pre-authorized account, and forward it to NEXCOM. We do not impose additional fees for collecting the payments due NEXCOM in this manner. You will bear the cost of sales and use tax, gross receipt taxes, registration fees, and similar amounts applicable to the License Agreement. The commission fee may increase upon extension or renewal of the license for the location.

You may terminate the license for the location upon 90 days written notice if operation of the restaurant from the location becomes commercially impracticable. In such an event, you will not be entitled to any compensation for the unamortized value of improvements.

Upon termination or expiration of a license for a location under the License Agreement, all accounts must be settled with NEXCOM within 15 days. All disputes under the License Agreement are subject to the Contracts Disputes Act of 1978 and must be resolved in accordance with the procedures specified in the Act and License Agreement. NEXCOM reserves the right to terminate the license or any individual Naval Exchange location included in the License Agreement at any time. If NEXCOM terminates the license for your location, you may lose your investment in the location. Your compensation from NEXCOM for termination is limited to the remaining unamortized value of improvements for the balance of the term. If you default under the provisions of the License Agreement, including the failure to pay monies owed to NEXCOM under the License Agreement, we may terminate your Franchise Agreement.

#### **Item 11**

### **FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS, AND TRAINING**

The leasing or extension procedures vary or may not apply under our programs for purchase of a specific location or a non-traditional location under the Satellite Rider, Franchise Agreement Rider, School Lunch Rider, Specific Location Rider, Short Term Satellite Rider, or the NEXCOM Rider. Under the NEXCOM Rider, you must open the restaurant within the time provided in the License Agreement. We will not grant you any extensions.

All advertising you develop will be subject to the *Governance Manual* and must be approved by us, the ARB and/or MRC prior to distribution as provided in the Operations Manual. You may be required to obtain approval from NEXCOM as well, for any advertising material you develop. In any advertising materials that refer to NEXCOM, you must include a statement that the advertising material was neither paid for nor sponsored, in whole or in part, by NEXCOM.

#### **Computer and Cash Register Systems:**

You may be required under the License Agreement to receive approval from NEXCOM for any POS system hardware and software you use in the restaurant.

#### **Item 12**

### **TERRITORY**

If you have signed a NEXCOM Rider, provided you did not breach your Franchise Agreement or the License Agreement, you may relocate the restaurant to another site if the license for the location expires or terminates. You are responsible for paying all costs of the relocation and for the construction and opening of the new location. In addition, if you are relocating to a non-Naval Exchange site, the NEXCOM Rider will be of no further force and effect except the obligations of the License Agreement which continue after the termination or expiration of the license for the location.

We issue franchises for cities or towns, except satellite, certain non-traditional, school lunch program, community development program, location selection program and NEXCOM location franchises are issued for specific identified locations.

You may also be required to obtain approval from NEXCOM for any such advertising materials.

If you establish the restaurant at a NEXCOM location, you assume the risks associated with base re-alignments and/or closures which may reduce the number of available customers and decrease sales.

#### **Item 14**



## **PATENTS, COPYRIGHTS, AND PROPRIETARY INFORMATION**

You must operate your restaurant in accordance with the Operations Manual and the License Agreement as they are revised.

### **Item 15**

#### **OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS**

If you have signed a NEXCOM Rider, you may be required under the License Agreement to have someone on duty at all times in the restaurant, who has been certified through a food protection manager certification examination process.

If you have signed a NEXCOM Rider, you must keep your restaurant open within the hours specified in the License Agreement, subject to local regulations, unless we and NEXCOM approve otherwise in writing.

### **Item 16**

#### **RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL**

If you establish your restaurant at a NEXCOM location under the License Agreement, you may be required under the License Agreement to offer certain snack menu items, such as pizza or hot dogs. Review any Modifications of Contract specific to your location to determine whether any such requirement applies to you. You are responsible for any costs associated with offering the additional menu item(s).

If you establish your restaurant at a NEXCOM location under the License Agreement, you will be limited to selling to customers who have access to NEXCOM's facilities, and you are required under the License Agreement to sell items in your restaurant at a prices equal to or lower than Subway® restaurants in your local SFAFT market or within a 3 mile radius, whichever is greater.

### **Item 17**

#### **RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

The NEXCOM Rider ("NR") (Exhibit A-6).

##### Item a, Length of the franchise term:

NR Para IV. The term is 20 years, but you must open the restaurant for business within the time provided in the License Agreement or the franchise terminates.

There are additional risks involved because the license for the location under the License Agreement is generally for a short term of 5 years, but it could be as short as 1 year or less. Your Franchise Agreement could be valueless and you could lose your investment if NEXCOM terminates the license for the location early, or does not extend the term of the license for the location at the end term. NEXCOM MAY TERMINATE THE LICENSE AGREEMENT IN WHOLE OR IN PART, AT ANY TIME, WHEN IT IS CONSIDERED TO BE IN THE BEST INTEREST OF THE GOVERNMENT.

##### Item c, Requirements for franchisee to renew or extend:

LIC Para A.6, Contract  
Mod M012 C.2.b.

Under the License Agreement, the license term for each location generally may be extended or renewed for up to three additional periods of 5 years each. Extension or renewal terms may vary depending on the type and size of the location. Extensions or renewals may be conditioned upon your agreement to perform facility upgrades or renovations. Renovation plans must be submitted to the Contracting Officer at least 90 days prior to the expiration date of the license and must include an estimate of your projected costs, and completion date.

Item g, "Cause" defined- curable defaults:

NR Para IX, X, XIII

You have 10 days to cure: failure to pay amounts owed to NEXCOM; A default under the License Agreement will be a default under the Franchise Agreement and you have 60 days to cure any such default.

**EXHIBIT A-7  
AAFES RIDER**

This AAFES Rider (“**Rider**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement of the same date including any Riders and any Addenda to the Franchise Agreement (the “**Franchise Agreement**”) between Doctor’s Associates LLC, a Florida limited liability company, (“**we**” or “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”).

DAL and you may also be referred to herein as “**party**” or “**parties**”. The Franchise Agreement, as amended by this Rider, will be called this “**Agreement**.” Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS**

- R.1.** We entered into a negotiated contract with the Army and Air Force Exchange Service (“**AAFES**”) dated \_\_\_\_\_ (the “**Contract**”). The parties acknowledge and agree that the Contract may be further amended during the term of the Contract to include certain modifications requested by AAFES through a modification of contract, amendment or delivery/task order (the “**Modification of Contract**”). A copy of the Contract, including any valid existing Modifications of Contract, is attached to this Agreement as Exhibit I. The Contract, including any valid, existing Modifications of Contract and any future valid Modifications of Contract, is incorporated into this Agreement by reference.
- R.2.** The Contract permits us to develop and operate, and subcontract others to develop and operate a Subway<sup>®</sup> restaurant at a designated AAFES facility.
- R.3.** Subject to the terms of the Contract and this Agreement, by signing this Rider, we will subcontract the development and operation of a Subway<sup>®</sup> restaurant at the designated AAFES facility to you on the following terms and conditions.
- R.4.** From time to time the parties acknowledge that they may execute amendments to this Agreement to acknowledge and agree to be bound by specific terms of certain Modifications of Contract, and you agree to cooperate with us in good faith to execute any such amendments.

**AGREEMENT**

Acknowledging and agreeing to each of the Recitals above, which are added to the Recitals of the Franchise Agreement and are herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- I.** You will pay AAFES a percentage of the total adjusted gross sales from the Restaurant as set forth in the Contract on a monthly basis (the “**Fee Payment**”) as well as any other charges due to AAFES under the Contract.

In the event that you fail to make any payment required under the Franchise Agreement or Contract, we may make such payment on your behalf and you will reimburse us.

You will pay to us weekly, on the day of the week that we specify in writing, a reduced Advertising Contribution of 0.5% of your total weekly Gross Sales.

- II.** During the term of this Agreement, we grant you: A subcontract under the Contract to develop and operate the Restaurant at the designated AAFES facility.

**III.** In regard to the License of the Restaurant:

- (i) You will open the Restaurant by the date provided in the Contract, as it may be amended, or this Agreement automatically expires. We will not grant you an extension or refund the Franchise Fee if this Agreement automatically expires.
- (ii) Before opening, you must successfully complete the training program. You may be dismissed from the training program and this Agreement may be terminated with no refund of your Franchise Fee, if you materially fail to act in accordance with our Code of Business Conduct during the training program. You may be required to pass our standardized test given during the training program, with one retest permitted. If you fail the standardized test, we may dismiss you from the training program, cancel this Agreement and refund one-half (1/2) of your Franchise Fee. If more than one individual signs this Agreement, any one of the individuals who fails the standardized test may be dismissed from the training program and removed from this Agreement with no refund of the Franchise Fee.
- (iii) Because the Restaurant will be at a location identified in and established under the terms of the Contract, we do not require a Sublease. All references to the Sublease in this Agreement are deemed deleted. You will be bound by the terms of the Contract, as amended, between us and AAFES which is specifically incorporated into this Agreement. You agree to perform all of the obligations of Contractor to develop and operate the Restaurant at the location at your sole expense. We or our designee will attempt to secure a fair monthly fee for the premises but we cannot represent it will be the best available fee for name brand fast food locations operating at AAFES sites.
- (iv) You will construct, equip, and open the Restaurant in accordance with the Operations Manual and the Contract.

**IV.** You acknowledge and agree that by virtue of operating the Restaurant at an AAFES location, you will be subject to specific laws, rules and regulations enumerated in the Contract, including but not limited to the Service Contract Act and wage determinations issued by the United States Department of Labor. You are solely responsible for complying with these specific laws, rules and regulations.

**V.** You will operate the Restaurant in accordance with the Operations Manual which contains mandatory and suggested specifications, standards and operating procedures and may be updated as a result of experience or changes in the law or marketplace (the “**Operations Manual**”) as well as the Contract. If any provision of the Operations Manual conflicts with the Contract, the Contract will govern.

**VI.** Your insurance policy must meet our requirements and AAFES’s requirements, including coverage limits and specified additional insureds, as set forth in the Operations Manual and the Contract. To the extent of any conflict between the insurance requirements set forth in the Operations Manual and the insurance requirements set forth in the Contract, the requirements in the Contract will govern. You must also purchase the insurance required by state law. You will require any subcontractor or general contractor you hire in connection with the construction or remodel of the Restaurant to abide by the insurance requirements in the Contract. You must provide us with a copy of your Certificate of Insurance before you order your equipment for the Restaurant.

**VII.** You will make prompt payment of all charges you owe to us, our Affiliates, your vendors, and AAEFS under this Agreement, the Contract and any other Franchise Agreement you have with us, in addition to Royalty, Fee Payments and advertising contributions, and pay all Sales Tax, other taxes, and debts of the Restaurant and any other Subway® restaurants you operate as they become due.

**VIII.** You must have our prior written approval to relocate. All of your accounts with us or our Affiliates for each Subway® restaurant you operate must be current. You will pay all expenses and liabilities associated with termination or expiration of the Contract and any relocation expenses as they become due. You must give consideration to the accessibility requirements of the Americans with Disabilities Act (“**ADA**”) when you

relocate. If a proposed site is not accessible, you must provide plans to make the site accessible, or we may request that you identify an alternative accessible location.

If you relocate the Restaurant to a location that is not an AAFES location, the AAFES Rider will be of no further force and effect, except to the extent the Contract imposes obligations on you that continue after the termination or expiration of the Contract. You will abide by and be bound by the terms of this Agreement without any modification by the AAFES Rider.

- IX.** Without limiting our other termination rights set forth in the Franchise Agreement, If we give you ten (10) days' written notice, we may, at our option and without prejudice to any of our other rights or remedies provided under this Agreement, terminate this Agreement if you fail to pay any money you owe us, our Affiliates, or AAFES under this Agreement, the Contract or any other Franchise Agreement, or any amounts we may become liable to pay because of your action or omission. Further, without limiting our other termination rights set forth in the Franchise Agreement, if we give you ninety (90) days' written notice, we may, at our option and without prejudice to any of our other rights or remedies provided under this Agreement, terminate this Agreement if you default in the performance of any of the terms of the Contract.
- X.** You are, and will at all times be identified as, an independent contractor or Subcontractor as described in the terms of the Contract. You are not our agent, partner, or employee. This Agreement does not create a partnership, joint venture, agency, or fiduciary relationship. Furthermore, we are not responsible, jointly or severally, for any encumbrances undertaken by you in relation to the franchise business or any violations of applicable law.
- XI.** The Exhibit attached hereto as Exhibit I is added and attached to the Franchise Agreement.
- XII.** The Franchise Agreement, as amended and supplemented by this Rider, contains the entire understanding of the parties and may not be further amended except in writing. The Franchise Agreement, as amended and supplemented by this Rider, is ratified and affirmed.
- XIII.** You acknowledge you read and understand this Rider, the Contract, and the Franchise Agreement, and consent to be bound by all the terms and conditions of the Contract and the Franchise Agreement as amended and supplemented by this Rider.

IN WITNESS WHEREOF, the parties have executed this Rider, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DAL AAFES Rider 04/24



**AAFES ADDENDUM TO THE DAL DISCLOSURE DOCUMENT**

This AAFES Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024, amended May 6, 2024 (the “Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”, “we”, or “us”). This AAFES Addendum must be given to you together with the Disclosure Document, the form of Franchise Agreement and the AAFES Rider.

**Item 1**

**THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES**

In some circumstances, we may allow you to establish a satellite location in a non-traditional location, including a military base location, and you must also sign the Franchise Agreement Rider or the AAFES Rider, as applicable. Please note that the Franchise Agreement Rider or AAFES Rider will amend and supplement the Franchise Agreement including any provisions modified by the Satellite Rider.

*Military Base Locations:*

We have entered into contracts (the “Contract(s)”) with the United States of America Army and Air Force Exchange Service (“AAFES”) to establish Subway® restaurants at certain AAFES military facilities. Each Contract grants us the right to subcontract to you the right to operate a Subway® restaurant from a specific location identified in the Contract. The subcontract we and you will sign is in the form of the AAFES Rider to the Franchise Agreement which amends the standard form of Franchise Agreement. The Contract for your specific location, as amended by any modifications of contract, delivery orders or task orders (collectively the “Modifications of Contract”), is attached to the AAFES Rider and is specifically incorporated into the Franchise Agreement. The AAFES Rider provides a pass-through of the costs and obligations of the Contract, including any Modifications of Contract, to you.

Each Contract may be amended through additional Modifications of Contract throughout the term of the Franchise Agreement, and you are required to abide by any such modifications to the Contract for your specific location as they are issued throughout the term of the Franchise Agreement.

You should read the Contract including any Modifications of Contract together with the Franchise Agreement and AAFES Rider carefully, and you may want to review these documents with a lawyer. AAFES reserves the right to terminate a Contract at any time. If AAFES terminates the Contract for your location, you may lose your investment in the location. You must also comply with additional standards and obligations prescribed by the Contract.

If you establish your restaurant at an AAFES location, you may be required under the Contract to offer certain snack menu items, such as pizza or hot dogs. Review the Contract, including any Modifications of Contract specific to your location to determine whether any such requirement applies to you. You are responsible for any costs associated with offering the additional menu item(s).

You must know and comply with all laws, regulations, rules and policies that apply to the operation of the restaurant at an AAFES location, including, but not limited to, all applicable United States Executive Orders, particularly those concerning workers and wages; the Service Contract Act and wage orders issued by the United States Department of Labor; recycling and environmental laws; privacy rules and regulations; the United States Department of Defense rules and regulations; all laws, rules and regulations pertaining to Combating Trafficking in Persons and segregated facilities; smoking and gambling policies; identification verification policies; guest complaint resolution policies; guest purchase receipt rules and policies; business record requirements (including audited financial statements); as

well as certain rules, requirements and policies with respect to your employees (pertaining to health evaluations, sanitation training, etc.). You may be required to provide a right of first refusal for any jobs in your restaurant to qualified employees of the previous contractor of the location. It is your responsibility to research these matters and ensure compliance with them in the operation of your restaurant.

**Item 5  
INITIAL FEES**

The description of the extension fee also does not apply to an AAFES location established under the Contract. After you sign the Franchise Agreement, you must open your restaurant within the time prescribed under the Contract or we may terminate the Franchise Agreement, with no right to any extensions.

If you establish your restaurant at a location designated by AAFES under the Contract and sign the AAFES Rider, you will not sign a sublease. You will pay AAFES a deposit upon award of the Contract or the award of a follow-on Contract. The amount of the deposit will vary depending on, among other things, the size and location of the restaurant, but it is typically calculated by multiplying AAFES’ estimated monthly sales for the location times the monthly fee percentage and then, if applicable, dividing that amount by 2. The deposit may be refunded to you upon the termination or expiration of the Contract, less any amounts owed to AAFES. When you commence construction of the restaurant or renovate the restaurant, you may be required to post a bond equal to 100% of the construction costs. You will also pay AAFES a monthly fee equal to a percentage of gross sales of the restaurant, as well as other charges. The monthly fee may increase upon renewal or extension of the Contract or upon the award of a follow-on Contract. AAFES may assess late payment fees.

**Item 6  
OTHER FEES**

<b><u>Name of the Fee</u></b>	<b><u>Amount</u></b>	<b><u>Due Date</u></b>	<b><u>Remarks</u></b>
Monthly Fee and Other Fees for AAFES Location	<u>Monthly Fee</u> A percentage of the gross sales of the restaurant, typically 8 to 11%, but the percentage for your location may be higher or lower. The monthly fee is subject to change upon renewal or extension of the Contract or award of a follow-on Contract.	Due monthly by the 15 <sup>th</sup> day of the month	Paid directly to AAFES.
	<u>Fee Deposit</u> As determined by AAFES, but typically calculated by multiplying AAFES’ estimated monthly sales for the location times the Monthly Fee and then dividing that amount by 2.	Upon initial award of the Contract; renewal or extension of the Contract; or award of a follow-on Contract	The Fee Deposit may be refunded by AAFES upon expiration or termination of the Contract, less any amount due AAFES.
	<u>Advertising Fee</u> 0.5% of total gross sales	Payable weekly	
	<u>Surety Bond</u> 100% of the costs of construction or renovation	Upon construction or renovation of the restaurant	
	<u>Late Fee</u> If the Contract was executed on or after May 2018, late fee equals 5%	As incurred	Paid directly to AAFES, if you pay any fees due to



<u>Name of the Fee</u>	<u>Amount</u>	<u>Due Date</u>	<u>Remarks</u>
	of the amount due or \$150. If the Contract was executed on or before May 2018, the late fee is \$75. The Late Fee is subject to increase as the Contract is amended, extended or renewed, or in the event of the award of a follow-on Contract		AAFES more than 15 days past the due date
	<u>Utilities</u> Varies	As incurred	You are responsible for payment of all utilities. An exemption may be granted by AAFES in limited circumstances
	<u>Repairs and Upgrades</u> Costs vary	Due date varies as indicated in the Contract, usually required in connection with a renewal of the Contract for the location and payable within 90 days, but it may be required at other intervals during the term of the Contract, as specified in the Contract	

<u>Name of the Fee</u>	<u>Amount</u>	<u>Due Date</u>	<u>Remarks</u>
Guest Claims	Varies	As incurred	Note 22
Military Star Card	2% processing fee on all Military Star Card transactions	As incurred	Note 23

If you fail to pay AAFES the monthly fee, AAFES may charge a late fee on the amounts due.

If you purchase a franchise to be located at an AAFES site, under the Contract, you may be required to provide a right of first refusal for any positions in the restaurant to qualified employees of the previous contractor.

You may be required under the Contract to submit your insurance policy to AAFES for approval prior to opening the restaurant.

Disputes arising from or in connection with the Contract with AAFES must be resolved in accordance with the dispute resolution procedures outlined in the Contract, consistent with the requirements of the Contract Disputes Act.

Note 22. *Guest Claims*. You must comply with AAFES' guest complaint resolution policies, including issuing refunds to guests for guest dissatisfaction with an item or service, and for any overcharges to guests. If you refuse or fail to promptly make any refund of overcharges to a guest, AAFES may make the refund on your behalf and charge you the refunded amount.

Note 23. *Military Star Card*. You are required to participate in AAFES' Military Star Card Program and accept payments made by guests using a Military Star Card. AAFES will charge you a 2% processing fee on all transactions made using a Military Star Card.

## Item 7

## ESTIMATED INITIAL INVESTMENT

If you establish your restaurant at the location designated by AAFES under the Contract, your capital requirements may vary from those stated in the chart above. You will have to abide by certain rules, regulations and policies applicable to operating from a military base location which may increase your initial investment costs, including but not limited to, obtaining security clearances and health screenings for you and your employees. You will be required to construct, equip and open the restaurant to the specifications contained in the Contract in addition to the Operations Manual, which may cause you to incur additional costs. We may offer to provide financing of the franchise fee and certain leasehold improvements to franchisees who purchase a franchise for an AAFES location. We may also guarantee third party equipment leases and loans for these locations only.

### Note 2. Real Property:

If your restaurant will be established at the location designated by AAFES under the Contract, you will not sign a sublease. You will pay AAFES a deposit upon award of the Contract or the award of a follow-on Contract. The amount of the deposit will vary depending on, among other things, the size and location of the restaurant, but it is typically calculated by multiplying AAFES' estimated monthly sales for the location times the monthly fee percentage and then, if applicable, dividing that amount by 2. The deposit may be refunded to you upon the termination or expiration of the Contract, less any amounts owed to AAFES. When you commence construction of the restaurant or renovate the restaurant, you may be required to post a bond equal to 100% of the construction costs. You will also pay AAFES monthly fee equal to a percentage of gross sales of the restaurant, as well as other charges. The monthly fee may increase upon renewal or extension of the Contract or upon the award of a follow-on Contract. AAFES may assess late payment fees.

### Note 3. Leasehold Improvements:

AAFES may require you to upgrade the décor of your restaurant and/or renovate the location as a condition of the grant of the renewal or extension of the Contract for the location. You may have to post a bond equal to 100% of the construction costs. These costs could be substantial.

### Note 5. Insurance

You must also purchase the insurance coverage specified in the Contract and any additional insurance otherwise required by state law.

### in Note 5. Insurance:

In addition, your policy must name all additional insureds required under the Contract, including all Army and Air Force Exchange System components which in turn include, but are not limited to, AAFES, the United States and any other government entity or related instrumentality specified in the Contract.

## **Item 8 RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES**

You may be required to purchase products and materials required for the operation of your restaurant in accordance with specifications provided by AAFES.

If you establish your restaurant at an AAFES location, there may be additional purchase restrictions on food, equipment, beverages and other products or services you will use in the restaurant. You may be required to obtain AAFES' approval on various products or sources of various products. You may not purchase or acquire any merchandise, equipment, supplies, or service originating in, processed in, or transported from or through, any country prohibited from commerce with the United States. You may not represent that products sold from your restaurant are approved or endorsed by any element of the United States government.

If you establish your restaurant at an AAFES location, you will not sign a Sublease. Instead, and you will sign the Franchise Agreement and AAFES Rider with us which grants you a subcontract under a Contract between us and AAFES to operate the restaurant from a location designated in the Contract. Under the Franchise Agreement, as amended by the AAFES Rider, the costs and obligations of the Contract are passed through to you. You will pay AAFES a deposit upon award of the Contract or the award of a follow-on Contract. The amount of the deposit will vary depending on, among other things, the size and location of the restaurant, but it is typically calculated by multiplying AAFES' estimated monthly sales for the location times the monthly fee percentage and then, if applicable, dividing that amount by 2. The deposit may be refunded to you upon the termination or expiration of the Contract, less any amounts owed to AAFES. When you commence construction of the restaurant or renovate the restaurant, you may be required to post a bond equal to 100% of the construction costs. You will also pay AAFES monthly fee equal to a percentage of gross sales of the restaurant, as well as other charges. The monthly fee may increase upon renewal or extension of the Contract or upon the award of a follow-on Contract. AAFES may assess late payment fees. You will bear the cost of sales and use tax, gross receipt taxes, registration fees, and similar amounts applicable to the Contract. AAFES may terminate the Contract at any time. Your compensation for termination is limited to the remaining unamortized value of improvements for the balance of the term.

AAFES may also need to approve your insurance source to ensure that the coverage meets the requirements specified in the Contract.

**Item 9  
FRANCHISEE'S OBLIGATIONS**

<i>Obligation</i>	<i>Section in Agreement</i>	<i>Item in Disclosure Document</i>
a. Site selection and acquisition/lease	AAFES RIDER (AR) Para. III; and Contract (CON)	Items 1, 6, 7, 8, 11 and 12
b. Pre-opening purchases/leases	AR Paras. III. and VI.; CON Schedule, Exhibit A, Exhibit C and Exhibit D.	Items 7, 8 and 10
c. Site development and other pre- opening requirements	AR Paras. III. and VI.; CON Schedule Para. 10.; CON Exhibit A., Exhibit C, Exhibit F, Exhibit G, Exhibit H, Exhibit I, and Exhibit K	Items 6, 7, 8, 11 and 17
d. Initial and ongoing training	AR Para. III; CON Exhibit C. and Exhibit D.	Items 11 and 15
e. Opening	AR Para. III. And CON Schedule Para. 10	Items 7 and 11
f. Fees	AR Para. I. And CON Exhibit E	Items 5, 6, 7, 10 and 17
g. Compliance with standards and policies /Operations Manual	AR Para. V.; CON Schedule Paras. 8. And 10.; CON Exhibit A; Exhibit B; Exhibit C.; Exhibit G; and Exhibit H	Items 8, 16, and 17
i. Restrictions on products /services offered	AR Para. VI., CON Exhibit A, Exhibit D, and Exhibit H	Items 8 and 16
j. Warranty and guest service requirements	AR Para. V.	Items 8 and 16
l. Ongoing product/ service purchases	AR Para. V.	Item 8
m. Maintenance, appearance and remodeling requirements	AR Para. III.; CON Schedule Para. 10.; CON Exhibit C and Exhibit I	Items 11 and 17
n. Insurance	AR Para. VI. and CON Exhibit C, and Exhibit F	Items 6, 7, and 8

<i>Obligation</i>	<i>Section in Agreement</i>	<i>Item in Disclosure Document</i>
o. Advertising	AR Para. V.; CON Schedule; CON Exhibit A Exhibit C and Exhibit D.	Items 6, 7 and 11
p. Indemnification	AR Para. VI. and CON Exhibit A.	Items 6 and 7
q. Owner's participation/management/staffing	AR Para. V. and CON Exhibit B, Exhibit Cand Exhibit D.	Items 11, 15 and 19
r. Records and reports	AR Para. V., CON Exhibit C and Exhibit G	Item 6
s. Inspections/audits	AR Para. V., CON Exhibit A, Exhibit C, and, Exhibit D.	Items 6 and 11
v. Post-termination	AR Para. VIII., CON Exhibit C and Exhibit I.	Items 6 and 17
x. Dispute resolution	CON Exhibit A.	Item 17

**Item 10  
FINANCING**

Item Financed	Source	Down Payment	Amount Financed	Term	Interest Rate	Monthly Payment	Prepay Penalty	Security Required	Liability Upon Default	Loss of Legal Right on Default
Contract for AAFES Location (Us) Note 2	Us	Varies- See Fee Deposit in Item 6	Varies	10 years	N/A	Varies, typically 8-11%	N/A	*See Down Payment	*Default under FA *Costs and legal fees	Lose right to enforce FA

Note 4. If your restaurant will be located at an AAFES location, you will not sign a sublease. Instead, we will enter into a Contract with AAFES, and you will enter into a subcontract with us for the right to establish a Subway® restaurant from the location. The subcontract will be in the form of the AAFES Rider to the Franchise Agreement, which amends the standard form of Franchise Agreement. The Contract between us and AAFES, as amended by any modifications of contract, delivery orders or task orders (collectively the “Modifications of Contract”), is attached to the AAFES Rider and is specifically incorporated into the Franchise Agreement. The Contract may be amended through additional Modifications of Contract throughout the term of the Franchise Agreement, and you are required to abide by any such modifications to the Contract as they are issued throughout the term of the Franchise Agreement. You should carefully review the Contract, including any Modifications of Contract, and you may want to do so with a lawyer or other professional advisor.

Under the Franchise Agreement, as amended by the AAFES Rider, the costs and obligations of the Contract are passed through to you. You will pay AAFES a deposit upon award of the Contract or the award of a follow-on Contract. The amount of the deposit will vary depending on, among other things, the size and location of the restaurant, but it is typically calculated by multiplying AAFES’ estimated monthly sales for the location times the monthly fee percentage and then, if applicable, dividing that amount by 2. The deposit may be refunded to you upon the termination or expiration of the Contract, less any amounts owed to AAFES. When you commence construction of the restaurant or renovate the restaurant, you may be required to post a bond equal to 100% of the construction costs. You will also pay AAFES monthly fee equal to a percentage of gross sales of the restaurant, as well as other charges. The monthly fee may increase upon renewal or extension of the Contract or upon the award of a follow-on Contract. AAFES may assess late payment fees. You will bear the cost of sales and use tax, gross receipt taxes, registration fees, and similar amounts applicable to the Contract. Our grant of a subcontract to you does not relieve us from our obligations under the Contract.

Either party may terminate the Contract for the location upon 90 days written notice.

If you default under the provisions of the Contract, including the failure to pay monies owed to AAFES under the Contract, we may terminate your Franchise Agreement. AAFES may terminate the Contract at any time. Your compensation for termination is limited to the remaining unamortized value of improvements for the balance of the term. Upon termination or expiration of the Contract, all accounts must be settled promptly with AAFES. All disputes

under the Contract are subject to the Contracts Disputes Act of 1978 and must be resolved in accordance with the procedures specified in the Act and the Contract.

#### **Item 11**

### **FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS, AND TRAINING**

The leasing or extension procedures vary or may not apply under our programs for purchase of a specific location or a non-traditional location under the Satellite Rider, Franchise Agreement Riders, School Lunch Rider, Specific Location Rider, Short Term Satellite Rider, or the AAFES Rider. Under the AAFES Rider, you must open the restaurant within the time provided in the Contract. We will not grant you any extensions.

You may be required to obtain approval from AAFES as well, for any advertising material you develop. In any advertising materials that refer to AAFES, you must include a statement that the advertising material was neither paid for nor sponsored, in whole or in part, by AAFES.

#### **Computer and Cash Register Systems:**

You may be required under the Contract to receive approval from AAFES for any POS system hardware and software you use in the restaurant.

#### **Item 12**

### **TERRITORY**

If you establish your restaurant at an AAFES location, you may relocate the restaurant to another site, provided you are not in default of the Franchise Agreement or the terms of the Contract, if the Contract with AAFES terminates or expires. You are responsible for paying all costs of the relocation and for the construction and opening of the new location. In addition, if you are relocating to a site that is not covered under the Contract, the AAFES Rider will be of no further force and effect except the obligations of the Contract which continue after the termination or expiration of the subcontract for the location.

We issue franchises for cities or towns, and not for specific locations, except satellite, certain non-traditional, location selection program and AAFES location franchises are issued for specific identified locations.

You may also be required to obtain approval from AAFES for any such advertising materials.

If you establish the restaurant at an AAFES location, you assume the risks associated with base re-alignments and/or closures which may reduce the number of available guests and decrease sales.

#### **Item 14**

### **PATENTS, COPYRIGHTS, AND PROPRIETARY INFORMATION**

You must operate your restaurant in accordance with the Operations Manual and the Contract as they are revised.

#### **Item 15**

### **OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS**

If you establish the restaurant at an AAFES location, you may be required to have a manager on duty at the restaurant during all hours of operation who has received food protection manager certification.

You must keep your restaurant open within the hours specified in the Contract, subject to local regulations, unless we approve different hours in writing.

**Item 16**  
**RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL**

If you establish your restaurant at an AAFES location, you may be required under the Contract to offer certain snack menu items, such as pizza or hot dogs. Review the Contract and any Modifications of Contract specific to your location to determine whether any such requirement applies to you. You are responsible for any costs associated with offering the additional menu item(s).

Under the Contract, you will be limited to selling to individuals who have access to AAFES' facilities. Under the Contract, you may be required to obtain approval from AAFES to offer and sell certain products or to make changes to menu offerings. You may also be required to sell items at the same or lower price than the prices of the same items at the Subway® restaurant closest to your restaurant.

**Item 17**  
**RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

or the AAFES Rider ("AR") (Exhibit A-20).

Item a, *Length of the Franchise Term:*

AR Para. III.

The term is 20 years, but you must open the restaurant for business within the time provided in the Contract.

There are additional risks involved because the Contract is generally for a short term of 10 years, but it could be as short as 1 year or less if the Contract has only been extended or renewed for a limited time. AAFES may also terminate the Contract at any time upon written notice. Your Franchise Agreement could be valueless and you could lose your investment if AAFES does not extend or renew the term of the Contract grant you a follow-on Contract for the location.

Item g. "Cause" defined- defaults which can be cured:

AR Paras. XI, XII,

You have 10 days to cure: failure to pay amounts owed to AAFES for all amounts you owe under the Franchise Agreement or Contract. A default under the Contract will be a default under the Franchise Agreement and you have 60 days to cure any such default.

Franchise: \_\_\_\_\_

**EXHIBIT A-8  
MCCS RIDER**

This Rider ("**Rider**") dated \_\_\_\_\_ (the "**Effective Date**") amends and supplements the Franchise Agreement of the same date including any Riders and any Addenda to the Franchise Agreement (the "**Franchise Agreement**") between Doctor's Associates LLC, a Florida limited liability company ("**we**" or "**us**" or "**DAL**"), and \_\_\_\_\_ ("**you**"). The Franchise Agreement as amended by this Rider will be called this "**Agreement**". Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS**

- R.1.** We entered into a license agreement with the Marine Corps Community Service ("**MCCS**") dated November 9, 2020 as may be amended (the "**License**"). The parties acknowledge and agree that the License may be further amended during the term of License to include certain modifications requested by MCCS through a modification of contract or delivery/task order (the "**Modifications of Contract**"). A copy of the License, including any Modifications of Contract, is attached to this Agreement as Exhibit 1. The License, including any existing Modifications of Contract and future Modifications of Contract, is specifically incorporated into this Agreement.
- R.2.** The License permits us to develop and operate Subway® restaurants and to sublicense others to develop and operate Subway® restaurants at certain locations owned, managed or otherwise under the control of MCCS ("**MCCS locations**").
- R.3.** Subject to the terms of the License and this Agreement, by signing this Rider, we will sublicense the development and operation of the Restaurant at an approved MCCS location to you on the following terms and conditions.
- R.4.** From time to time the parties acknowledge and agree that they may execute amendments to this Agreement to acknowledge and agree to be bound by specific terms of certain Modifications of Contract, and you agree to cooperate with us in good faith to execute any such amendments.

**AGREEMENT**

Acknowledging and agreeing to each of the Recitals above, which are added to the Recitals of the Franchise Agreement and are herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- I.** You will pay MCCS a percentage of the total adjusted gross sales from the Restaurant as set forth in the Contract on a monthly basis (the "**Fee Payment**") as well as any other charges due to MCCS under the Contract.

In the event that you fail to make any payment required under the Franchise Agreement or License, we may make such payment on your behalf and you will reimburse us.

You will pay to us weekly, on the day of the week that we specify in writing, a reduced Advertising Contribution of 0.5% of your total weekly Gross Sales.

- II.** During the term of this Agreement, we grant you: A sublicense under the License to develop and operate the Restaurant at a MCCS location, for the term indicated in the License.

**III.** In regard to the License of the Restaurant:

- (i.) You will open the Restaurant by the date provided in the License, as it may be amended, or this Agreement automatically expires. We will not grant you an extension or refund the Franchise Fee if this Agreement automatically expires.
  - (ii.) Before opening, you must successfully complete our training program. You may be dismissed from the training program and this Agreement may be terminated with no refund of your franchise fee if you materially fail to act in accordance with the Code of Business Conduct during the training program. You may be required to pass our standardized test given during the training program, with one retest permitted. If you fail the standardized test, we may dismiss you from the training program, cancel this Agreement and refund one-half (1/2) of your Franchise Fee. If more than one individual signs this Agreement, any one of the individuals who fails the standardized test may be dismissed from the training program and removed from this Agreement with no refund of the Franchise Fee.
  - (iii.) Because the Restaurant will be located at a MCCS location established under the terms of the License and this Agreement, we do not require a Sublease. All references to the Sublease in this Agreement are deemed deleted. You will be bound by the terms of the License, as amended, between us and MCCS which is specifically incorporated into this Agreement. You agree to perform all of our obligations as Licensee and/or Contractor under the License, to develop and operate the Restaurant, at your sole expense. We or our designee will attempt to secure a fair monthly commission for the premises but we cannot represent it will be the best available fee for name brand fast food locations operating at MCCS locations.
  - (iv.) You will construct, equip, and open the Restaurant in accordance with the specifications in the Operations Manual and the License.
- IV.** You acknowledge and agree that by virtue of operating the Restaurant at a MCCS location, you will be subject to specific laws, rules and regulations enumerated in the License, including but not limited to the Service Contract Act and wage determinations issued by the United States Department of Labor. You are solely responsible for complying with these specific laws, rules and regulations.
- V.** You will operate the Restaurant in accordance with the Operations Manual, which contains mandatory and suggested specifications, standards and operating procedures and may be updated as a result of experience or changes in the law or marketplace (the “**Operations Manual**”) as well as the License. If any provision of the Operations Manual conflicts with the License, the License will control.
- VI.** Your insurance policy must meet our requirements and MCCS’s requirements, including coverage limits and specified additional insureds, as set forth in the Operations Manual and the License. To the extent of any conflict between the insurance requirements set forth in the Operations Manual and the insurance requirements set forth in the License, the requirements in the License will govern. You must also purchase the insurance required by state law. You will require any subcontractor or general contractor you hire in connection with the construction or remodel of the Restaurant to abide by the insurance requirements in the License.
- VII.** These amounts include Royalty, advertising contributions, interest, late fees, the commission and any other charges due MCCS under the License, and other charges you owe.
- VIII.** You will make prompt payment of all charges you owe to us, our Affiliates, your vendors, and MCCS under this Agreement and any other Franchise Agreement you have with us, in addition to Royalty, commission, and advertising contributions, and pay all Sales Tax, other taxes, and debts of the Restaurant and any other Subway® restaurants you operate as they become due.
- IX.** You must have our prior written approval to relocate. All of your accounts with us or our Affiliates for each Subway® restaurant you operate must be current. You will pay all expenses and liabilities associated with termination or expiration of the License and any relocation expenses as they become due. If you relocate the



Restaurant to a location that is not a MCCS location, the MCCS Rider will be of no further force and effect, except to the extent the License imposes obligations on you which continue after the termination or expiration of the License. You will abide by and be bound by the terms of this Agreement without any modification by the MCCS Rider. You must give consideration to the accessibility requirements of the Americans with Disabilities Act (“**ADA**”) when you relocate. If a proposed site is not accessible, you must provide plans to make the site accessible, or we may request that you identify an alternative accessible location.

- X.** If we give you ten (10) days’ written notice, we may, at our option and without prejudice to any of our other rights or remedies provided under this Agreement, terminate this Agreement if: (i) you abandon the Restaurant; (ii) you fail to pay any money you owe us, our Affiliates, or NEXCOM under this Agreement, the License or any other Franchise Agreement, or any amounts we may become liable to pay because of your action or omission; (iii) you are evicted from the Restaurant location for non-payment of rent or related charges; (iv) you fail to obtain from us or the BD approval to open the Restaurant or to re-open the Restaurant after a relocation; (v) you use the Restaurant or the Restaurant location for any unauthorized use that we believe is injurious or prejudicial to the System, the Marks or goodwill; or (vi) you fail to properly report gross sales as required under the Franchise Agreement. The notice will specify the default and provide you ten (10) days to remedy the default from the date of delivery of the notice.
- XI.** If we give you ninety (90) days’ written notice, we may, at our option and without prejudice to any of our other rights or remedies provided under this Agreement, terminate this Agreement if: (i) you do not substantially perform all of the terms and conditions of this Agreement not otherwise covered in Section X above; (ii) you lose possession of the premises where the Restaurant is located; (iii) you, or the operating entity to which you assigned the rights to operate the Restaurant under this Franchise Agreement, become(s) insolvent, make(s) an assignment for the benefit of creditors or seek(s) bankruptcy relief either through reorganization or liquidation, in any court, legal or equitable; (iv) you lose any permit or license you need to operate the Restaurant; (v) you fail to comply with your duties under this Agreement or the Operations Manual; or (vi) you default in the performance of any of the terms of the License. The notice will specify the default and provide you sixty (60) days to remedy the default from the date of delivery of the notice. If you cure the default within sixty (60) days, the notice will be void.
- XII.** You are, and will at all times be identified as, an independent contractor or Sublicensee as described in the terms of the License. You are not our agent, partner, or employee. This Agreement does not create a partnership, joint venture, agency, or fiduciary relationship. Furthermore, we are not responsible, jointly or severally, for any encumbrances undertaken by you in relation to the franchise business.
- XIII.** The Exhibit attached hereto as Exhibit 1 is added and attached to the Franchise Agreement.
- XIV.** The Franchise Agreement, as amended and supplemented by this Rider, contains the entire understanding of the parties and may not be further amended except in writing. The Franchise Agreement, as amended and supplemented by this Rider, is ratified and affirmed. To the extent the terms of this Rider and the Franchise Agreement conflict, the terms of this Rider shall control.
- XV.** You acknowledge and agree you read and understand this Rider, the License (including an Modifications of Contract or other attachments), and the Franchise Agreement, and consent to be bound by all the terms and conditions of the License and the Franchise Agreement as amended and supplemented by this Rider.

IN WITNESS WHEREOF, the parties have executed this Rider, as of the Effective Date.

**FRANCHISOR:  
DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

MCCS Rider DAL – 04/2024

**Exhibit 1**

**(License and Modifications of Contract to be attached)**



## MCCS ADDENDUM TO THE DAL DISCLOSURE DOCUMENT

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated and coded DAL 04/25/24, amended 05/06/24 (the “Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”, “we”, or “us”). This MCCS Addendum must be given to you together with the Disclosure Document, the form of Franchise Agreement and the MCCS Rider.

### Item 1

#### THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES

In some circumstances, we may allow you to establish a satellite location in a non-traditional location, including a military base location, and you must also sign the Franchise Agreement Rider or the MCCS Rider, as applicable. Please note that the Franchise Agreement Rider or MCCS Rider will amend and supplement the Franchise Agreement including any provisions modified by the Satellite Rider.

#### Military Base Locations:

On November 9, 2020, we entered into a license agreement assigned number H0120-H-0004 (the "License Agreement") with the Marine Corps Community Services (“MCCS”) to establish and sublicense others to establish Subway® restaurants at certain locations owned, managed or under the control of MCCS (“MCCS locations”). Under the terms of the License Agreement, we will enter into a sublicense with you for the right to establish a Subway® restaurant at a MCCS location. The sublicense will be in the form of the MCCS Rider to the Franchise Agreement, which amends the standard form of Franchise Agreement. The License Agreement as amended by any modifications of contract, delivery orders or task orders (collectively the “Modifications of Contract”), is attached to the MCCS Rider and is specifically incorporated into the Franchise Agreement. The MCCS Rider provides a pass-through of the costs and obligations of the License Agreement to you, including any Modifications of Contract. In the future, we may change the form of sublicense, and you will be required to enter into our current form of sublicense as of the date you sign the sublicense.

The License Agreement has been and will continue to be amended through additional Modifications of Contract and you are required to abide by any such modifications to the License Agreement applicable to your restaurant as they are issued throughout the term of the Franchise Agreement.

You should review the License Agreement, including any Modifications of Contract together with the Franchise Agreement and MCCS Rider carefully, and you may want to review these documents with a lawyer. MCCS reserves the right to terminate the License Agreement or any Modification of Contract granting the right to operate a restaurant at a specific MCCS location at any time. If MCCS terminates the License Agreement, or the license for your location, you may lose your investment in the location. You must also comply with additional standards and obligations prescribed by the License Agreement.

If you establish your restaurant at a MCCS location under the License Agreement, you may be required under the License Agreement to offer certain snack menu items, such as pizza or hot dogs. Review any Modifications of Contract specific to your location to determine whether any such requirement applies to you. You are responsible for any costs associated with offering the additional menu item(s).

You must know and comply with all laws, regulations, rules and policies that apply to the operation of the restaurant at a MCCS location under the License Agreement, including, but not limited to: all applicable United States Executive Orders, particularly those concerning workers and wages; the Service Contract Act and wage orders issued by the United States Department of Labor; recycling and environmental laws; privacy rules and regulations; the United

States Department of Defense rules and regulations; all laws, rules and regulations pertaining to Combating Trafficking in Persons and segregated facilities; smoking and gambling policies; identification verification policies; customer complaint resolution policies; customer purchase receipt rules and policies; business record requirements (including audited financial statements); as well as certain rules, requirements and policies with respect to your employees (pertaining to health evaluations, sanitation training, etc.). You may be required to provide a right of first refusal to qualified employees of the previous contractor of the location for any positions in your restaurant. It is your responsibility to research these matters and ensure compliance with them in the operation of your restaurant.

**Item 5  
INITIAL FEES**

Extension Fee:

The above description of the extension fee also does not apply to a MCCS location established under the License Agreement. After you sign the Franchise Agreement, you must open your restaurant within the time prescribed under the License Agreement or we may terminate the Franchise Agreement, with no right to any extensions.

You will not sign a sublease for your restaurant located at a MCCS location. Your right to occupy the restaurant premises is provided under the License Agreement and the sublicense we grant to you under the Franchise Agreement.

**Item 6  
OTHER FEES**

Commission Fee and Other Fees for MCCS Locations	<u>Monthly Fee</u> A percentage of the gross sales of the restaurant, typically 8 to 11%, but the percentage for your location may be higher or lower. The monthly fee is subject to change upon renewal or extension of the Contract or award of a follow-on Contract.	Due monthly by the 10 <sup>th</sup> day of the month	Paid directly to MCCS.
	<u>Advertising Fee</u> 0.5% of total gross sales	Payable weekly	Note 4
	<u>Late Payment Fee</u> \$200 per day	If the commission fee is not paid by 4:30 PM on the due date	
	<u>Utilities</u>  Varies, plus a \$75 late fee or 10% of commission fee, whichever is greater, for late payment of utilities	As incurred	You are responsible for payment of all utilities. An exemption may be granted by MCCS in limited circumstances

	<u>Repairs and Upgrades</u> Costs vary	As incurred. Upon extension or renewal, may be payable within 90 days	
	<u>Customer Programs</u> Costs vary	As incurred	Note 22
	<u>Military Star Card</u> Currently, 2% processing fee on all Military Star Card transactions	As incurred	Note 23
	<u>Late Opening Fee</u> \$50 per occurrence; \$300 per half hour per occurrence where opening is more than 15 minutes late	As incurred	Imposed if the restaurant is opened later than 15 minutes prior to the posted opening time.
	<u>Early Closing Fee</u> \$50 per occurrence; \$300 per half hour per occurrence where closing is more than 15 minutes early	As incurred	Imposed if the restaurant is closed earlier than 15 minutes prior to the posted closing time.

Add to Note 4. Late Payment Fees:

If you fail to pay MCCA the commission fee, MCCA may charge a late fee on the amounts due.

Add to Note 7. Insurance:

You may be required under the License Agreement to submit your insurance policy to MCCA for approval prior to opening the restaurant.

Disputes arising from or in connection with the License Agreement with MCCA must be resolved in accordance with the dispute resolution procedures outlined in the License Agreement, consistent with the requirements of the Contract Disputes Act.

Add a new Note 22:

Note 22. *Customer Programs: Promotions, Receipts and Claims.* You may be required under the License Agreement to participate in special promotions or programs offered by MCCA which may involve the issuance of coupons or other vouchers. You may be required to share in the cost of these promotions or programs with MCCA. You must provide customers with a receipt. If you do not, MCCA may require you to offer the customer a free item or meal at your expense. You must also comply with MCCA's customer complaint resolution policies, including issuing refunds to customers for customer dissatisfaction with an item or service, and for any overcharges to customers. If you fail to promptly make any refund of overcharges to a customer, MCCA may make the refund to the customer on your behalf and charge you the amount of the refund.

Add a new Note 23:

Note 23. *Military Star Card.* You are required to participate in MCCA's Military Star Card Program and accept payments made by guests using a Military Star Card. MCCA may charge you their then-current processing fee on all transactions made using a Military Star Card, which is currently 2%.

**Item 7**  
**INITIAL INVESTMENT**

If you establish your restaurant at a MCCS location under the License Agreement, your capital requirements may vary from those stated in the chart above. You will have to abide by certain rules, regulations and policies applicable to operating from a military base location which may increase your initial investment costs, including but not limited to, obtaining security clearances and health screenings for you and your employees. You will be required to construct, equip and open the restaurant to the specifications contained in the License Agreement in addition to the Operations Manual, which may cause you to incur additional costs. The specifications included in the License Agreement, such as the requirement to purchase all construction materials in accordance with the Buy American Act may cause costs for materials, construction, and personnel to be higher. You may also be limited to using contractors, licensed plumbers, etc. specified by MCCS or a related government entity in connection with certain repairs, upgrades and renovations for your restaurant which may increase your costs. We may offer to provide financing of the franchise fee and certain leasehold improvements to franchisees who purchase a franchise for a MCCS location. We may also guarantee third party equipment leases and loans for these locations only.

Add to Note 2. Real Property:

You will not sign a sublease for your restaurant located at a MCCS location. Your right to occupy the restaurant premises is provided under the License Agreement and the sublicense we grant to you under the MCCS Rider. You are responsible for paying the monthly commission fee specified in the License Agreement. The monthly commission fee is a percentage of the gross sales from the restaurant. It may increase upon renewal of the license for the restaurant location.

Add to Note 3. Leasehold Improvements:

MCCS may require you to upgrade the décor of your restaurant and/or renovate the location as a condition of the grant of the license or license renewal or extension for the location. These costs could be substantial.

Add to Note 5. Insurance:

You must also purchase the insurance coverage specified in the License Agreement and any additional insurance otherwise required by state law.

In addition, your policy must name all additional insureds required under the License Agreement, including all MCCS Programs or any other government entity or related instrumentality specified in the License Agreement.

**Item 8**  
**RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES**

Pursuant to the License Agreement, all food service equipment for MCCS locations must be approved by the National Sanitation Foundation (NSF) and Underwriter Laboratories (UL). You must only use domestic construction material as defined in the Buy America Act to construct or renovate and equip the premises in which the restaurant will be located. This requirement may limit some of your choices in approved decor and construction materials required to build-out the location as a Subway® restaurant. You may also be limited to using contractors, licensed plumbers, etc. specified by MCCS or a related government entity in connection with certain repairs, upgrades and renovations for your restaurant. You may be required to obtain MCCS's approval on various products or sources of various products you use or sell in the restaurant. You may not represent that products sold from your restaurant are approved or endorsed by any element of the United States government.

If your restaurant will be located at a MCCS location under the License Agreement, you will not sign a Sublease. Instead, and you will sign the Franchise Agreement and MCCS Rider with us which grants you a sublicense under the License Agreement to operate the restaurant from a location designated under the License Agreement. Under the Franchise Agreement, as amended by the MCCS Rider, the costs and obligations of the License Agreement are passed

through to you. You will pay M CCS monthly fee equal to a percentage of gross sales of the restaurant, as well as other charges. The monthly fee may increase upon renewal or extension of the Contract or upon the award of a follow-on License Agreement. M CCS may assess late payment fees. You will bear the cost of sales and use tax, gross receipt taxes, registration fees, and similar amounts applicable to the Contract. You will bear the cost of sales and use tax, gross receipt taxes, registration fees, and similar amounts applicable to the License Agreement. M CCS may terminate the License Agreement, or terminate the right to operate from a location identified in the License Agreement at any time.

M CCS may also need to approve your insurance source to ensure that the coverage meets the requirements specified in the License Agreement.

**Item 9  
FRANCHISEE'S OBLIGATIONS**

Add the following to the specified sections of the existing table:

Obligation	Section in Agreement	Item in Disclosure Document
a. Site selection and acquisition/lease	M CCS Rider ("MR") Para III; License Agreement ("LIC") Para C.2	Item 11
b. Pre-opening purchases/leases	MR Paras IV, V; LIC Para C.1, C.2, C.5, D.2	Item 1
c. Site development and other pre-opening requirements	MR Paras IV, V, XIII; LIC Paras C.1, C.2, C.5, D.2	Item 1 and 11
d. Initial and ongoing training	MR Para IV; LIC Paras C.7, E.3, F.3	
e. Opening	MR Para IV; LIC Paras C.2.f, C.3	
f. Fees	MR Paras II, IV, V, VI, XIII; LIC Paras B.3, B.5, B.6, C.4.e, C.4.f, F.1, F.11, F.12, F.13, G.6	
g. Compliance with standards and policies/Operations Manual	MR Paras IV, XIII, XIV; LIC Paras B, C, E, F, G, H, I, J	Items 1 and 17
h. Trademarks and proprietary information	LIC Paras D, C.8, F.9, I.17	
i. Restrictions on products/services offered	MR Para IV, XIII; LIC Para C.5, C.6, C.7, C.8, C.9, D	Item 8 and 16
j. Warranty and customer service requirements	MR Para IV, XIII; LIC Para C.5, C.6, C.7, C.8, C.9, D	Item 1
l. Ongoing product /service purchases	MR Para IV; LIC Paras C.5, C.6, C.7, C.8, C.9, D	
m. Maintenance, appearance and remodeling requirements	MR Para IV; LIC Paras B.5, B.6, C.5, C.6, C.7, C.8, C.9, D	Item 1
n. Insurance	MR Para V.; LIC Para G.4	
o. Advertising	MR Para IV.; LIC Para F.8, F.9	
p. Indemnification	MR Para V.; LIC Para I.17	



q. Owner's participation/management/staffing	MR Para IV; LIC Para C, F.3, F.5	Item 1
r. Records and reports	MR Para IV; LIC Paras E, F.4, F.11, F.12	
s. Inspections/audits	MR Para IV.; LIC Paras E, F.4, F.11, F.12	Item 1
t. Transfer		
u. Renewal	MR Para IV; LIC Para G.1, I.27	Item 17
v. Post-termination	MR Paras IV, VIII; LIC Paras I.26, I.27, I.28	
w. Non-competition		
x. Dispute resolution	MR Paras IV, XIII; LIC Paras G.8, I.2, I.24, I.25	Item 17

**Item 10  
FINANCING**

Franchise Fee Note 3, 4	Us	Negotiable	Negotiable	60 mos. / 260 weeks max.	12% (Effective Rate 12.73%)	Varies	None	Varies; usually security interest in store assets	*Entire balance due with interest *Legal and collection fees *termination of FA	You lose your right to enforce the Franchise Agreement
Commission Fee For MCCS location Note 4	Us	Varies	None	Up to 5 yrs. / 60 mos. 260 wks.	N/A (See Item 6)	Varies	None	None	*Default under FA *Costs and legal fees	Lose right to enforce FA

Add to Note 4. with the following:

If your restaurant will be located at a MCCS location, you will enter into a sublicense with us for the right to establish a Subway® restaurant from the location. The sublicense will be in the form of the MCCS Rider to the Franchise Agreement, which amends the standard form of Franchise Agreement. The License Agreement as amended by any modifications of contract, delivery orders or task orders (collectively the “Modifications of Contract”), is attached to the MCCS Rider and is specifically incorporated into the Franchise Agreement. The License Agreement has been and will continue to be amended through additional Modifications of Contract and you are required to abide by any such modifications to the License Agreement applicable to your restaurant as they are issued throughout the term of the Franchise Agreement. You should carefully review the License Agreement and you may want to do so with a lawyer or other professional advisor.

The MCCS Rider provides a pass-through of the costs and obligations of the License Agreement to you, including any Modifications of Contract. You will pay a commission fee equal to a percentage of your sales from the restaurant to MCCS on a monthly basis. You will bear the cost of sales and use tax, gross receipt taxes, registration fees, and similar amounts applicable to the License Agreement. The commission fee may increase upon extension or renewal of the license for the location.

**Item 11**  
**FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS, AND TRAINING**

The leasing or extension procedures vary or may not apply under our programs for purchase of a specific location or a non-traditional location under the Satellite Rider, Franchise Agreement Rider, School Lunch Rider, Specific Location Rider, Short Term Satellite Rider, or the MCCS Rider. Under the MCCS Rider, you must open the restaurant within the time provided in the License Agreement. We will not grant you any extensions.

You may be required to obtain approval from MCCS for any advertising material you develop. In any advertising materials that refer to MCCS, you must include a statement that the advertising material was neither paid for nor sponsored, in whole or in part, by MCCS.

**Computer and Cash Register Systems:**

You may be required under the License Agreement to receive approval from MCCS for any POS system hardware and software you use in the restaurant.

**Item 12**  
**TERRITORY**

If you have signed a MCCS Rider, provided you did not breach your Franchise Agreement or the License Agreement, you may relocate the restaurant to another site if the license for the location expires or terminates. You are responsible for paying all costs of the relocation and for the construction and opening of the new location. In addition, if you are relocating to a non-MCCS site, the MCCS Rider will be of no further force and effect except the obligations of the License Agreement which continue after the termination or expiration of the license for the location.

We issue franchises for cities or towns, except satellite, certain non-traditional, school lunch program, community development program, location selection program and MCCS location franchises are issued for specific identified locations.

You may also be required to obtain approval from MCCS for any such advertising materials.

If you establish the restaurant at a MCCS location, you assume the risks associated with base re-alignments and/or closures which may reduce the number of available customers and decrease sales.

**Item 14**  
**PATENTS, COPYRIGHTS, AND PROPRIETARY INFORMATION**

You must operate your restaurant in accordance with the Operations Manual and the License Agreement as they are revised.

**Item 15**  
**OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS**

If you have signed a MCCS Rider, you may be required under the License Agreement to have someone on duty at all times in the restaurant, who has been certified through a food protection manager certification examination process.

If you have signed a MCCS Rider, you must keep your restaurant open within the hours specified in the License Agreement, subject to local regulations, unless we and MCCS approve otherwise in writing.

**Item 16**  
**RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL**

If you establish your restaurant at a MCCS location under the License Agreement, you may be required under the License Agreement to offer certain snack menu items, such as pizza or hot dogs. Review any Modifications of Contract specific to your location to determine whether any such requirement applies to you. You are responsible for any costs associated with offering the additional menu item(s).

If you establish your restaurant at a MCCS location under the License Agreement, you will be limited to selling to customers who have access to MCCS's facilities, and you are required under the License Agreement to sell items in your restaurant at a prices equal to or lower than Subway® restaurants in your local SFAFT market or within a 3 mile radius, whichever is greater.

**Item 17**  
**RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

The MCCS Rider ("MR") (Exhibit A-8).

Item a, Length of the franchise term:

LIC Para G.1      The term is 20 years, but you must open the restaurant for business within the time provided in the License Agreement or the franchise terminates.

There are additional risks involved because the license for the location under the License Agreement is generally for a short term of 5 years, but it could be as short as 1 year or less. Your Franchise Agreement could be valueless and you could lose your investment if MCCS terminates the license for the location early, or does not extend the term of the license for the location at the end term. MCCS MAY TERMINATE THE LICENSE AGREEMENT IN WHOLE OR IN PART, AT ANY TIME, WHEN IT IS CONSIDERED TO BE IN THE BEST INTEREST OF THE GOVERNMENT.

Item c, Requirements for franchisee to renew or extend:

LIC Para G.1      Under the License Agreement, the license term for each location generally may be extended or renewed for up to three additional periods of 5 years each. Extension or renewal terms may vary depending on the type and size of the location. Extensions or renewals may be conditioned upon your agreement to perform facility upgrades or renovations. Renovation plans must be submitted to the Contracting Officer at least 90 days prior to the expiration date of the license and must include an estimate of your projected costs, and completion date.

Item g, "Cause" defined- curable defaults:

NR Para X      You have 10 days to cure: failure to pay amounts owed to MCCS; A default under the License Agreement will be a default under the Franchise Agreement and you have 60 days to cure any such default.

**EXHIBIT A-9**  
**CO-BRAND LOCATION RIDER**

This Rider (“**Rider**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement, including any provisions modified by any other riders or addenda to the Franchise Agreement (the “**Franchise Agreement**”) between Doctor’s Associates LLC, a Florida limited liability company (“**we**”, “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”), a \_\_\_\_\_ (*please specify type of entity*). The Franchise Agreement, as amended by this Rider, will be called this “**Agreement**”. Any terms used but not otherwise defined in this Rider shall have the meaning given to them in the Franchise Agreement.

**RECITALS**

You want to establish an approved third party franchisor’s concept in combination with your Subway® restaurant, and we have granted consent, provided you sign a Franchise Agreement directly with the third party franchisor.

**AGREEMENT**

Acknowledging and agreeing to the Recitals above, which are added to the Recitals of the Franchise Agreement and are herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- A. You understand and agree you will have obligations to the third party franchisor separate from your obligations to us, and the third party franchisor will have their own separate obligations to you which we will not guarantee.
- B. You understand and agree there is risk. You understand we have little or no experience with the third party franchisor or with establishing the third party franchisor’s concept in combination with Subway® restaurants, and we do not know how adding the other franchisor’s concept will affect your Subway® restaurant or your operations.
- C. The Franchise Agreement must be in our current form as the date of this Rider. If you have an older version of our Franchise Agreement, you will amend your Franchise Agreement by signing a new Franchise Agreement.
- D. We grant you permission to establish a retail outlet licensed to you directly by an approved third party franchisor in combination with the Subway® Restaurant licensed under this Franchise Agreement, subject to the following terms and conditions:
  - i. You will establish a retail outlet licensed by the third party franchisor (or franchisors) identified below (the “**Co-Brand Franchisor**” or the “**Co-Brand Franchisors**”). You will offer the products described briefly below associated with the respective Co-Brand Franchisor’s concept.

<u>Name of Co-Brand Franchisor(s)</u>	<u>Products</u>
_____	_____
_____	_____
_____	_____

- ii. We, you, and the Co-brand Franchisor will cooperate in good faith to accommodate the different requirements of our Franchise Agreement, Operations Manual, policies, and procedures, with those of the Co-Brand Franchisors', to permit the efficient and harmonious operation of the multiple concepts within the same premises. Requirements may be different in the areas of store design, hours of operation, signs, cash registers, and operational procedures, for example.
- iii. You will owe the Co-Brand Franchisor the fees it requires under its franchise agreement with you. You will pay these fees directly to the Co-Brand Franchisor or its designee. The Co-Brand Franchisor may also designate us as its collection agent and we may withdraw these fees from your preauthorized account with us. You acknowledge we will collect royalties for TCBY Systems, Inc. and royalties and advertising fees for mamma ilardo's Corporation. You agree we may take action against you to collect amounts you owe the Co-Brand Franchisor in our own name or in the Co-Brand Franchisor's name.
- iv. You acknowledge the Co-Brand Franchisor may pay us all or a portion of the royalty, service, or franchise fees you pay under your direct franchise agreement with the Co-Brand Franchisor.
- v. You will pay us the continuing fee applicable to your Co-Brand Franchisor(s), if any, weekly, at the respective rate(s) listed below, on the gross sales from the outlet(s) you operate in combination with the Restaurant under the Franchise Agreement(s) with your Co-Brand Franchisor(s).

<u>Co-Brand Franchisor</u>	<u>Continuing Fee Payable to Us On Gross Sales from the Co-Brand Franchisor's Outlet</u>
_____	_____
_____	_____
_____	_____

Any continuing fee is in addition to the fees you owe the Co-Brand Franchisor under its franchise agreement, and the Royalty Fees and Advertising Contributions you owe us under the Franchise Agreement relating to the Subway® restaurant portion of the premises. You will also pay any sales tax (including gross receipts tax) due on the continuing fees. The terms of this Agreement relating to the timing and method of reporting the Restaurant's Gross Sales to us, paying us Royalty Fee, the consequences for underreporting, and our audit and collection rights, will also apply to gross sales from the Co-Brand Franchisor's outlet and any continuing fees, as applicable.

- vi. You understand and agree the persons signing this Agreement as franchisee must at all times be identical with the names of the individuals on the franchise agreement with the Co-Brand Franchisor. You will not transfer or assign any interest in this Agreement or in the Restaurant unless you simultaneously transfer to the same persons your same interest in your franchise agreement with the Co-Brand Franchisor and the Co-Brand Franchisor's outlet. You acknowledge you will have to satisfy the separate transfer procedures we and the Co-Brand

Franchisor have, including the right to approve the transfer and your transferees, and payment of a transfer fee. You agree our right of first refusal under this Agreement to purchase the Restaurant includes the right to purchase the Co-Brand Franchisor's outlet you operate in combination with the Restaurant.

- vii. You understand and agree this Agreement and our Operations Manual, policies, and procedures, will control and apply to the Subway® restaurant portion and any common areas of the Restaurant location, but will not apply to the portions of the location where you operate the Co-Brand Franchisor's outlet. Each Co-Brand Franchisor's Franchise Agreement, operations manual, policies, and procedures, will control and apply to its respective licensed portion of the Restaurant location, but will not apply to the Subway® restaurant portion of the location. The common areas will be subject to ours, and each Co-Brand Franchisor's Franchise Agreement, Operations Manual, policies, and procedures. You will comply with the highest and most stringent duties and responsibilities governing the common areas if we and the Co-Brand Franchisors have different requirements.
- viii. You must permit each Co-Brand Franchisor to inspect the Subway® restaurant portion of the premises and your books and records related to its operation, to the same extent you must permit us to inspect the location and your books and records under this Agreement. You will also grant us inspection rights relating to the Co-Brand Franchisor's outlet operating on the premises and your books and records related to its operation, to the same extent you grant each Co-Brand Franchisor inspection rights under its respective Franchise Agreement. You acknowledge and agree we and the Co-Brand Franchisors may share information about you, the location, and the businesses you operate, and may report compliance problems or your other possible defaults to each other. You will report to us weekly your sales, inventory costs, and other business information we request regarding the businesses you operate in combination with the Restaurant under the Co-Brand Franchisors' Franchise Agreements.
- ix. You will name each Co-Brand Franchisor and its designated affiliates individually, as additional insureds on the insurance coverage required under this Agreement, and provide certificates of insurance to each additional insured. You will also name us, our Affiliates, our BDs assigned to the Restaurant, and our agents, representatives, shareholders, directors, officers and employees, and those of our Affiliates and the BD (the "**Additional Insureds**"), individually, as additional insureds on the insurance coverage you maintain under the Co-Brand Franchisors' Franchise Agreements, and provide certificates of insurance to the Additional Insureds. You will obtain and maintain the highest limits of coverage we or any Co-Brand Franchisor requires under its respective Franchise Agreement, Operations Manual, policies, and procedures, for the Restaurant and all of the retail outlets you operate in combination with the Restaurant under the Co-Brand Franchisors' Franchise Agreements.
- x. You acknowledge and agree the right to operate the Co-Brand Franchisors' concepts in combination with the Restaurant is subject to your continued operation of the Restaurant. If this Agreement terminates or expires, or you relocate the Restaurant, or for any other reason you cease to operate the Restaurant at the location which is licensed under this Agreement, you will also cease to operate any Co-Brand Franchisors' concepts at the location. You acknowledge you will have to satisfy the separate relocation procedures we and the Co-Brand Franchisor have.
- xi. You must review your Lease for the Restaurant location to make sure it allows you to offer the Co-Brand Franchisors' products. You also agree to review local regulations to make sure they allow the sale of the Co-Brand Franchisors' products at the location, and do not require

you to obtain additional permits or satisfy other requirements, such as adding more parking spaces.

xii. You understand and agree we and each Co-Branding Franchisor is separately responsible to you. We will not be liable to you for any defaults or misrepresentations by any Co-Brand Franchisor.

xiii. If you close or stop operating the Co-Brand Franchisor's retail outlet or if the Co-Brand Franchise Agreement is terminated, you agree to remove all trademarks and trade dress of the Co-Brand Franchisor as required by the Co-Brand Franchise Agreement and install Subway® décor to our specifications.

E. EACH PARTY HEREBY WAIVES, WITHOUT LIMITATION, ANY RIGHT IT MIGHT OTHERWISE HAVE TO ASSERT A CLAIM FOR AND/OR TO RECOVER LOST PROFITS AND OTHER FORMS OF CONSEQUENTIAL, INCIDENTAL, CONTINGENT, PUNITIVE AND EXEMPLARY DAMAGES FROM THE OTHER EXCEPT AS PROVIDED HEREIN. EACH PARTY'S LIABILITY SHALL BE LIMITED TO ACTUAL COMPENSATORY DAMAGES. ACTUAL COMPENSATORY DAMAGES SHALL BE THE GREATER OF (1) \$100,000.00 OR (2) AT YOUR SOLE OPTION, ALL AMOUNTS PAID TO US FOR FRANCHISE FEES AND ROYALTIES FOR THIS AGREEMENT FOR UP TO THREE YEARS PRECEDING THE DATE OF ANY AWARD HEREIN. IF YOU CHOOSE OPTION (2), WE WILL ALSO REPURCHASE YOUR EQUIPMENT, PURCHASED FROM OR THROUGH US, AT DEPRECIATED VALUE USING THE FIVE YEAR, STRAIGHT LINE METHOD OF CALCULATION. EACH PARTY ACKNOWLEDGES THAT IT HAS HAD A FULL OPPORTUNITY TO CONSULT WITH COUNSEL CONCERNING THIS WAIVER, AND THAT THIS WAIVER IS INFORMED, VOLUNTARY, INTENTIONAL, AND NOT THE RESULT OF UNEQUAL BARGAINING POWER.

F. You acknowledge no employee, agent, or representative of ours, or our Affiliates, or our Business Developers, has made any oral, written or visual representation or projection to you of actual or potential sales, earnings, or net or gross profits concerning the Co-Brand Franchisors' concepts. You represent that as of the date of this Co-Brand Location Rider, you have no claims of any type against us, our Affiliates, or the Business Developer, or our agents, representatives, shareholders, directors, officers, and employees, or those of our Affiliates and the Business Developer, except those you have written in below:

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You hereby release each of these individuals and entities from all claims other than those you listed above. You acknowledge and understand that any list of claims and the general release will include any alleged breaches of franchise or other laws, and any alleged breach of agreement, relating not only to the Franchise Agreement, but also to any agreements or dealings you may have or had at any time with us or any of the above listed individuals or entities.

G. The Franchise Agreement, as amended and supplemented by this Rider, contains the entire understanding of the parties. The parties can amend the Franchise Agreement further only in a signed writing. In the event of a conflict between the Franchise Agreement and this Rider, the terms of this Rider shall control. Except as amended or modified by this Rider, the terms of the Franchise Agreement remain in full force and effect.

H. You acknowledge you read and understand this Rider and the Franchise Agreement, and consent to be bound by all the terms and conditions of the Franchise Agreement, as amended and supplemented by this Rider.

**IN WITNESS WHEREOF**, the parties have executed this Rider, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DAL Co-Brand Location Rider 04/24



**EXHIBIT A-10**  
**DUAL LOCATION TEST RIDER**

This Rider (“**Rider**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement, including any provisions modified by any other riders or addenda to the Franchise Agreement (the “**Franchise Agreement**”) between Doctor’s Associates LLC, a Florida limited liability company (“**we**”, “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”), a \_\_\_\_\_ (*please specify type of entity*). The Franchise Agreement, as amended by this Rider, will be called this “**Agreement**”. Any terms used but not otherwise defined in this Rider shall have the meaning given to them in the Franchise Agreement.

**RECITALS**

You want to operate the Restaurant at \_\_\_\_\_, which is located close in proximity to an existing operating Subway® restaurant you own identified as Store Number \_\_\_\_\_, located at \_\_\_\_\_ (the “Existing Restaurant”). You want the Restaurant and the Existing Restaurant to operate simultaneously with the option to receive a refund of the franchise fee paid for the Restaurant if you cease operation of either restaurant, by means other than transfer or assignment, within one (1) year after the Restaurant opens. We will cancel the Franchise Agreement for the restaurant you cease to operate. We have granted you this option and have deemed the Restaurant to be a “Dual Location Test Site”.

**AGREEMENT**

Acknowledging and agreeing to the Recitals above, which are added to the Recitals of the Franchise Agreement and are herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- A. You acknowledge that we may designate a certain Subway® restaurant to be located close in proximity to another Subway® restaurant owned and operated by the same franchisee as a “**Dual Location Test Site**” so that a franchisee can determine whether both sites should be operated simultaneously. You understand that we will consider the following factors in determining whether a proposed Subway® restaurant shall be considered a Dual Location Test Site: proximity to the franchisee’s existing restaurant, the size of the restaurant, market density and population in the area.
- B. You understand and acknowledge this Agreement and any guidelines we set for how close a Dual Location Test Site should be to its Existing Restaurant do not grant you any territorial rights, and there are no radius restrictions or minimum population requirements which limit where we can license or open another Subway® restaurant, including any Dual Location Test Site, unless provided under local law.
- C. We will refund the Franchise Fee to you as set forth in the Franchise Agreement and as follows: If you cease operation of the Existing Restaurant or the Restaurant, by means other than transfer as set forth in Section 18, within 1 year after opening the Restaurant, we will refund the franchise fee you paid for the Restaurant and cancel the Franchise Agreement for the restaurant you cease to operate. You will pay all expenses and liabilities to terminate the lease for the restaurant that you cease to operate.
- D. You acknowledge you found the location and we granted preliminary approval to it. We or you may terminate this Agreement by written notice after 1 year from the date of this Agreement, or earlier if we

and you agree, if we or an Affiliate we designate cannot offer you a Sublease for the Restaurant, or if we disapprove the location. We will refund the Franchise Fee to you if we or you terminate this Agreement for the above reasons, unless it is your fault we disapprove the location or we or our designee cannot offer you a Sublease. We will not refund the Franchise Fee if we or our designee enter into a lease or a license containing basic economic terms (e.g. rent, square footage, length of term) you previously consented to and you then do not sign the offered Sublease. If we or our designee offer you a Sublease, you must sign the Sublease within thirty (30) days from the date we or our designee offer the Sublease to you, or this Agreement will automatically expire at the end of the thirty (30) day period. We will not grant you an extension or refund the Franchise Fee if this Agreement automatically expires.

- E. If you do not cease operation of the Existing Restaurant or the Restaurant within 1 year after opening the Restaurant then this Rider will be of no further force and effect.
- F. The Franchise Agreement, as amended and supplemented by this Rider, contains the entire understanding of the parties. The parties can amend the Franchise Agreement further only in a signed writing. In the event of a conflict between the Franchise Agreement and this Rider, the terms of this Rider shall control. Except as amended or modified by this Rider, the terms of the Franchise Agreement remain in full force and effect.
- G. You acknowledge you read and understand this Rider and the Franchise Agreement, and consent to be bound by all the terms and conditions of the Franchise Agreement, as amended and supplemented by this Rider.

*[Remainder of Page Intentionally Left Blank]*

**IN WITNESS WHEREOF**, the parties have executed this Rider, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DAL Dual Location Test Rider – 04/24

## **EXHIBIT A-11**

### ***Form of*** **FRANCHISEE PARTICIPATION AGREEMENT (Electronic Acceptance)**

WHEREAS, the person or entity electronically accepting this Participation Agreement as identified by its unique Subway franchisee ID (“**Participant**”), has been granted the right to operate a Subway® Franchise pursuant to a franchise arrangement with Doctor’s Associates LLC or its applicable affiliate (“**Franchisor**”).

WHEREAS, Franchisor’s affiliate, Subway Payment Services, LLC, and Comdata Inc. through its Stored Value Solutions division (“**SVS**”) have entered into that certain Services Agreement (the “Services Agreement”) dated December 31, 2022, for SVS to provide services in connection with Franchisor’s gift card program whereby gift cards are issued to the customers for use as gift certificates, promotional cards and store credit;

WHEREAS, the Services Agreement provides that Participant may participate in Franchisor’s closed-loop prepaid card program (the “**Gift Card Program**”) by executing this Participation Agreement (this “**Agreement**” or “**Participation Agreement**”); and

WHEREAS, SVS and Participant agree to enter into this Agreement for the provision of products and services.

NOW, THEREFORE, for good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, Participant and SVS hereby covenant and agrees as follows:

1. Execution of this Agreement.

(a) Execution by Participants. THIS AGREEMENT IS A BINDING CONTRACT BETWEEN PARTICIPANT AND SVS. SVS IS PROVIDING THE GIFT CARD PROGRAM, INCLUDING, WITHOUT LIMITATION, THE APPLICABLE PRODUCTS AND SERVICES, TO PARTICIPANT. BY CLICKING THE “I ACCEPT” BUTTON, PARTICIPANT ACKNOWLEDGES THAT THEY HAVE READ THIS AGREEMENT AND AGREE TO BE BOUND BY THE TERMS AND CONDITIONS SET FORTH IN THIS AGREEMENT (“**PARTICIPANT ACCEPTANCE**”). PARTICIPANT REPRESENTS THAT IT HAS THE AUTHORITY TO ENTER INTO THIS AGREEMENT. PARTICIPANT ACCEPTANCE OF THIS AGREEMENT IS ACCEPTANCE ON BEHALF OF ALL INDIVIDUALS OR APPROVED ENTITIES (AS APPLICABLE) UNDER ANY FRANCHISE AGREEMENT BETWEEN PARTICIPANT AND DOCTOR’S ASSOCIATES LLC.

(b) Execution by SVS. THIS PARTICIPATION AGREEMENT HAS BEEN EXECUTED BY SVS WITHOUT SIGNATURE AND SVS FURTHER ACKNOWLEDGES AND AGREES THAT THIS PARTICIPATION AGREEMENT IS BINDING ON BOTH PARTICIPANT AND SVS UPON PARTICIPANT ACCEPTANCE.

2. Participation in Gift Card Program. By entering into this Agreement, Participant elects and agrees to participate in the Gift Card Program and Participant and SVS agree to be bound by the terms and provisions of this Agreement, as well as any specifically referenced provisions of the Services Agreement as may be applicable to Participant and are expressly incorporated herein by reference. Participant agrees that this Agreement is applicable to any Subway restaurants that Participant owns or partially owns and any Subway restaurants Participant may acquire in the future. If and as may be requested by or otherwise approved by Franchisor, SVS can suspend Participant’s access to or use of the Gift Card Program under this Participation Agreement (including, without limitation, if Participant is in breach of the applicable franchise agreement between it and Franchisor or if Participant’s access to or use of the Gift Card Program presents security-related issues). In addition, SVS may suspend Participant’s access to our use of the Gift Card Program under this Participation Agreement if Participant owes SVS funds and such funds have not been properly provided after SVS provides ten (10) days’ prior written notice to Franchisor and Participant of such default.

SVS will, as part of the Gift Card Program:

- (a) To the extent permitted or required under the Services Agreement, make the Gift Card Program, procedures, tools and other necessary supplies available for Participant to utilize the Gift Card Program;
- (b) To the extent permitted or required under the Services Agreement, make trainings available to Participant similar to the trainings provided to Franchisor under the Services Agreement;
- (c) Subject to the terms of the Services Agreement, address the reasonable technical requirements made by Participant regarding the use of any Gift Card Program;
- (d) Comply with all service level agreements under the Services Agreement in the provision of the Gift Card Program to Participant, including responding to Participant requests for assistance within one business day; and
- (e) Provide a Participant-facing online portal that provides access to certain reports and other functionality as stated in the Services Agreement.

2. ACH or ETF Authorization.

(a) Participant understands and agrees that amounts due and owing from Participant to SVS and to Franchisor in connection with the Gift Card Program will be automatically debited from Participant's designated bank account(s) by Automated Clearing House ("ACH") or electronic funds transfer ("ETF"), as applicable. Participant understands and agrees that SVS is acting as settlement agent for Participant and other participants in the Gift Card Program for the settlement of gift card redemptions between Gift Card Program participants. Accordingly, SVS will initiate ACH or ETF debits from and credits to Participant's designated bank account(s) for amounts due to/from Participant resulting from Participant's participation in the Gift Card Program.

(b) Except as set forth in Section 2(c) below, information about Participant's designated bank account(s), including any subsequent changes thereto, will be provided to SVS from Franchisor and Participant holds SVS harmless from and against any and all claims, actions, suits, loss or liability which may result from SVS' reliance upon the accuracy or provision of such information.

(c) Notwithstanding Section 2(b) above, solely to the extent that a Participant has been identified by Franchisor as a non-traditional location, Participant also will complete and sign an ACH or ETF authorization form, in the form provided by SVS, and will send the original to Participant's bank and a copy to SVS. Further, for any such Participant, while the Gift Card Program is in effect, such Participant will provide updated information and forms as requested by SVS, including, such information and forms as needed for any new locations opened by Participant.

3. Funding. Participant acknowledges, agrees and understands that proper funding of its designated bank account(s) for the Gift Card Program is necessary to ensure fair and efficient administration of the gift card program. Participant agrees to ensure that its bank accounts are properly funded for the ACH or ETF settlement process and for ACH or ETF debits of settlement fees owed to SVS.

4. Confidentiality & Participant Data. Participant acknowledges that the Services Agreement is confidential and that Participant may be provided access to other confidential information of SVS. Participant and SVS agree to maintain the confidentiality of all the other party's confidential information in accordance with this section. As part of the Participant's participation in the Gift Card Program, Participant may provide SVS with its banking information, employee information and contact information ("Participant Information"). Participant confidential information includes, without limitation, all Participant Information. SVS will use the Participant confidential information solely in connection with its performance under this Participation Agreement and the Services Agreement. SVS will use the same degree of care it uses to protect its own confidential information of like nature to the Participant confidential information, but no less than a reasonable degree of care, to maintain in confidence the Participant confidential information. Participant agrees to take commercially reasonable steps not to provide SVS with any of its confidential information that is not Participant Information, except where that information is requested by SVS. SVS will only transfer Participant confidential information (i) as necessary to perform its obligations under this Participation Agreement; and (ii) to Franchisor. SVS will process all Participant confidential information pursuant to the requirements set forth in the Services Agreement.

**“Participant Data”** includes without limitation all Participant Information and data provided by or on behalf of Participant, Participant’s personnel, or Participant’s customers in connection with the Gift Card Program and all other data pertaining to the Subway® branded restaurants operated by Participant that is used, collected, or generated in connection with Participant’s or Participant’s customers’ access to, use of, or interaction with the Gift Card Program.

SVS will maintain the confidentiality of all Participant Data and will not transfer it to third parties other than (a) as may be necessary to perform SVS’s obligations under this Participation Agreement or (b) to Franchisor in accordance with the Services Agreement, on an individual or aggregated basis, as applicable. SVS will process all Participant Data pursuant to the requirements in the Services Agreement. For clarity, SVS and Participant acknowledge and agree that Franchisor may use, process, exploit, and dispose of Participant Data for purposes of Franchisor’s and its affiliates’ respective analytics, marketing, and any other business purposes, subject only to applicable law.

SVS has implemented and will maintain for the duration of this Participation Agreement technical, physical, administrative, and organizational measures and safeguards for and relating to the Gift Card Program that are designed to protect Participant Data against accidental or unlawful destruction, loss, alteration, disclosure, or access. Under no circumstances will such measures and safeguards be less protective of Participant Data or the Gift Card Program as SVS’s data protection obligations in the Services Agreement. SVS will immediately notify Participant of any unauthorized use or disclosure of Participant Data.

5. No Assignment. This Participation Agreement is not assignable, in whole or in part, by Participant without the prior written approval of Franchisor and SVS. This Participation Agreement is assignable by SVS only if and when the Services Agreement is assigned by SVS as expressly permitted therein.

6. Warranties. SVS represents and warrants that:

(a) The Gift Card Program will operated and be operated in accordance with applicable law; and

(b) The Gift Card Program is and will be designed, architected, maintained, supported, and assessed in keeping with industry standards and best practices related to data security and privacy.

7. Limitation of Liability. TO THE MAXIMUM EXTENT PERMITTED BY APPLICABLE LAW, NEITHER PARTY WILL BE LIABLE FOR ANY SPECIAL, INDIRECT, INCIDENTAL, EXEMPLARY, PUNITIVE, OR CONSEQUENTIAL DAMAGES OR LIABILITIES, REGARDLESS OF THE FORM OF ACTION, EVEN IF SUCH PARTY IS ADVISED OF THE POSSIBILITY OF SUCH DAMAGES IN ADVANCE.

EACH OF SVS’ AND PARTICIPANT’S AGGREGATE LIABILITY TO THE OTHER UNDER THIS PARTICIPATION AGREEMENT OR IN CONNECTION WITH THE GIFT CARD PROGRAM WILL BE LIMITED TO THE AMOUNT OF THE FEES PAID OR PAYABLE BY PARTICIPANT TO SVS FOR THE GIFT CARD PROGRAM (EXCLUDING ANY PASS-THROUGH FEES) FOR OR WITHIN THE TWELVE (12) MONTHS IMMEDIATELY PRECEDING THE EVENT GIVING RISE TO SUCH LIABILITY.

NEITHER PARTY MAKES ANY REPRESENTATIONS OR WARRANTIES, WHETHER EXPRESS OR IMPLIED, INCLUDING ANY WARRANTIES OF MERCHANTABILITY, FITNESS FOR A PARTICULAR PURPOSE, AND NON-INFRINGEMENT.

8. Indemnification. SVS will defend, indemnify, and hold harmless Participant and each its owners, shareholders, members, managers, officers, directors, employees, contractors, and agents from and against any and all third-party claims, demands, actions, and causes of action, including losses liabilities, penalties, fines, damages, costs, and expenses (including, without limitation, in-house and outside attorneys’ fees) incurred by such indemnitees as a result of such claims, in relation to or arising out of (a) any material breach by SVS of any term of this Participation Agreement; (b) claims that the Gift Card Program or Participant’s use thereof infringe any intellectual property right; and (c) any unauthorized access to or disclosure of Participant Data except to the extent resulting from Participant’s gross negligence.

8. Term and Termination.

This Participation Agreement, unless specified otherwise in the Services Agreement, will terminate:

(a) Automatically and immediately upon any expiration or other termination of the Services Agreement for any reason;

- (b) Immediately upon notice to SVS upon (i) any expiration or other termination of the franchise agreement, (ii) any expiration or other termination of Participant's status as a franchisee of Franchisor, or (iii) any termination of Participant's right to own or operate Subway® branded restaurants;
- (c) By written mutual agreement of Participant and SVS at any time;
- (d) By Participant at any time and with or without cause by providing thirty (30) days' written notice to SVS;
- (e) By a party if the other party materially breaches this Participation Agreement and has not cured the breach within thirty (30) days after receiving notice of such breach; or
- (f) By Participant via written notice to SVS if: (i) SVS is insolvent or bankrupt under any law, admits in writing its inability to pay its debts generally as they become due, or discontinues its business, (ii) SVS has stopped paying its debts in the ordinary course of business, enters into an agreement for the composition, extension, or readjustment of all or substantially all of its obligations, (iii) a voluntary or involuntary petition regarding SVS under any present or future bankruptcy, reorganization, or similar law is filed, or (iv) SVS is or becomes unable to pay its debts generally as they come due or to perform its obligations under this Participation Agreement.

Upon any termination of the Participation Agreement, the parties will mutually facilitate the orderly wind down of the business relationship and coordinate to reasonably mitigate disruption to, or adverse effects on, the Participant's business.

9. Miscellaneous All capitalized terms not defined herein shall have the meaning attributable thereto in the Services Agreement. The terms of this Participation Agreement that by their terms or by implication are to have continuing effect after the expiration or other termination of this Participation Agreement (including without limitation those pertaining to confidentiality) will survive such termination or expiration.

Participant acknowledges agrees that any written correspondence or legal notices sent pursuant to this Participation Agreement will be sent to Participant's address provided to SVS by Franchisor.

This Agreement is governed by the laws of Connecticut, U.S.A., without regard for its conflict of law principles.

This Participation Agreement, including all attached exhibits (if any) and agreed-upon order forms, which are incorporated herein, constitutes the entire agreement between Participant and SVS concerning the subject matter hereunder and supersedes all prior understandings and writings with respect thereto. This Participation Agreement can only be modified in a writing signed by the parties. No waiver of any term of this Participation Agreement will be deemed a future waiver of the same term or a waiver of any other term. The headings in this Agreement are for convenience only and will not affect the meaning or interpretation of this Participation Agreement.

SVS: STORED VALUE SOLUTIONS, A DIVISION OF COMDATA INC.

This Participation Agreement has been agreed to and electronically executed by Participant using electronic document acceptance tools provided by Franchisor and is deemed to be legally enforceable.

**EXHIBIT A-12**  
**DEVELOPMENT AGREEMENT**



AGREEMENT DATE \_\_\_\_\_

DEVELOPMENT AGREEMENT

DOCTOR'S ASSOCIATES LLC

with

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Ex. A Development Schedule

Ex. B Ownership Schedule

DOCTOR'S ASSOCIATES LLC  
DEVELOPMENT AGREEMENT

THIS DEVELOPMENT AGREEMENT (this "**Agreement**") is made and entered into on the date shown on the cover page hereof (the "**Agreement Date**"), by and between Doctor's Associates LLC, a Florida limited liability company with a principal office in Shelton, Connecticut (hereinafter "**DAL**", "**Franchisor**", "**we**," "**us**" or "**our**"); and \_\_\_\_\_ a \_\_\_\_\_ with their principal business address at the address set forth in Exhibit A (the "**Developer**," "**you**" or "**your**").

RECITALS:

A. Our affiliate, Subway IP LLC ("**SIP**") is the owner of a proprietary system for establishing and operating restaurants featuring sandwiches, pizza and salads under our trade name and service mark, Subway<sup>®</sup>, which operate with a uniform business format, specially designed equipment, methods, procedures, and designs (the "**System**"). The System includes the trademark Subway<sup>®</sup>, other trademarks, trade names, service marks, commercial announcements (slogans) and related insignia (logos) owned by SIP (the "**Marks**"). The System was developed spending considerable money, time, and effort. The System also includes confidential information and goodwill. SIP has granted us a non-exclusive license to use the System in the United States of America and its territories to establish and sublicense others to establish and operate Subway<sup>®</sup> restaurants ("**Subway<sup>®</sup> Restaurants**" or "**Restaurants**"). Subway<sup>®</sup> Restaurants are operated by persons meeting our qualifications to whom we have granted franchises.

In consideration of the foregoing and the mutual promises and commitments set forth in this Agreement, the parties agree as follows:

**1 SCOPE AND PURPOSE**

- 1.1 This Agreement only governs your development of new Restaurants, relocation of existing Restaurants and closure of existing Restaurants with our approval. Any Restaurant so developed or purchased in accordance with this Agreement will be operated pursuant to the then-current form of franchise agreement we determine appropriate, consisting of either: (1) our then-current form of single-unit Franchise Agreement for each such Restaurant in the case of a purchase or development of one Restaurant (in each case, a "**Single-Unit FA**"); or (2) our then-current form of Multi-Unit Franchise Agreement in the case of a purchase or development of multiple Restaurants (in each case, a "**MUFA**"), which will govern all Restaurants subject to the MUFA, all as more specifically set forth herein. The term "**Franchise Agreement**" may be used in this Agreement to refer to either a Single-Unit FA, a MUFA, or both, as the context requires. Any Restaurant developed under a Franchise Agreement will be located and operated at a specified location that we designate and approve (a "**Site**").
- 1.2 Under any Franchise Agreement for one or more existing Restaurants, we may require you to remodel and upgrade these Restaurants, including without limitation by upgrading certain equipment, to bring these Restaurants into compliance with our then-current System Standards. You acknowledge that any such remodels, upgrades or updates will be set forth on a transfer addendum to the Franchise Agreement applicable to such Restaurant, and in all cases such remodels, upgrades or updates must be completed within 6 months of the effective date of your acquisition of the Restaurant (unless otherwise specified in the transfer addendum).
- 1.3 If we deem appropriate, we may determine that the development, opening and operation of one or more new Restaurants, or the operation of one or more existing Restaurants that you purchase, be governed by an existing MUFA by amending such existing MUFA to add the newly-purchased or newly-developed

Restaurant to the schedule of Restaurants governed by the existing MUFA. For the avoidance of doubt, we may require you to remodel or upgrade any such Restaurant as set forth in Section 1.2.

- 1.4 This Agreement amends, modifies, and supersedes the terms of, and is an integral part of each of the Franchise Agreements related to any Restaurant developed hereunder. Capitalized terms in this Agreement which are not otherwise defined in this Agreement have the same meanings as defined in our form of Franchise Agreement. Except as otherwise indicated in this Agreement, all other terms and conditions of any Franchise Agreement remain unmodified and in full force and effect. Terms of the Recitals are integral parts of this Agreement.

## 2 GRANT

- 2.1 *Rights, Obligations.* We grant to you the right, and you accept the obligation, pursuant to the terms and conditions of this Agreement, to acquire the cumulative number of Restaurants, either by developing the specific number of new Subway® Restaurants, relocating existing Restaurants or closing existing Restaurants with our approval in strict accordance with the time schedules (the “**Development Obligations**”), in each case as set forth in your Development Schedule in **Exhibit A** (the “**Development Schedule**”). *Our Reserved Rights.* We retain all other rights, and may, among other things, on any terms and conditions we deem advisable, and without granting you any rights therein:

- 2.1.1 Own, acquire, establish, and/or operate and license others to establish and operate, Subway® Restaurants under the System at any location, notwithstanding such location’s proximity to the Site of any Subway® Restaurant you operate, or its actual or threatened impact on sales at any Subway® Restaurant you operate;
- 2.1.2 Own, acquire, establish, and/or operate, and license others to establish and operate, Subway® Restaurants under the Marks at Reserved Facilities (as defined below) at any location. As used in this Agreement, “**Reserved Facilities**” must mean: airports; department stores; supermarkets; cultural institutions (examples include, but are not limited to, theaters, museums, art centers and educational facilities); casinos; military bases; sports and entertainment venues and stadiums; and business and industrial complexes and offices at which the food service is managed by service providers with national or international operations;
- 2.1.3 Sell and distribute, directly or indirectly, or license others to sell and distribute, directly or indirectly, any products and services bearing the Marks from any location to any business or customer, including without limitation through restaurants, cafes, retail kiosks, grocery or convenience stores or other retail outlets, and any other distribution channels (including, without limitation, through retail, wholesale, mail order, toll free numbers, the Internet, or delivery by Restaurants located anywhere); and
- 2.1.4 We and/or our affiliates have the unrestricted right to engage, directly or indirectly, through our or their employees, representatives, licensees, assigns, agents, and others, at wholesale, retail, and otherwise, in the production, distribution, and sale of products and services bearing the Marks licensed under any Franchise Agreement or other names or marks included as part of the System.
- 2.1.5 Upon your purchase of one or more existing Restaurants under common closing date, we reserve the right to amend the Development Schedule to increase your Development Obligations, as mutually agreed between the parties, taking into consideration the number of existing Restaurants purchased at that time.

- 2.2 *Not a Franchise Agreement.* This Agreement is not itself a Franchise Agreement, and only sets the framework for the parties to enter into each of the Franchise Agreements in accordance with the Development Schedule. This Agreement does not grant to Developer any right to use in any manner our Marks or System separate from the rights granted under each Franchise Agreement. Developer has no right under this Agreement to license others to use in any manner the Marks or System.

### 3 DEVELOPMENT FEE

The Development Fee is \$\_\_\_\_\_ (the “**Development Fee**”), which is equal to 100% of the combined initial franchise fees required to be paid under each Franchise Agreement related to the Restaurants contemplated by the Development Schedule. The Development Fee is fully earned by us when paid by you and non-refundable. For any Restaurant timely opened or purchased in strict accordance with the Development Schedule, a portion of the Development Fee will be credited to the full amount of initial franchise fee owed under the applicable Franchise Agreement for such Restaurant. However, for any Restaurant not timely opened or purchased in strict accordance with the Development Schedule, no portion of the Development Fee will be credited to the initial franchise fee applicable to such Restaurant, and you will instead be required to pay the full initial franchise fee in accordance with the applicable Franchise Agreement.

### 4 DEVELOPMENT OBLIGATIONS

- 4.1 *Compliance with Development Schedule.* Your failure to meet the Development Obligations Development Obligations in any given year on the Development Schedule (each, a “**Development Year**”) will be deemed an “**Annual Shortfall**,” and your failure to comply with the Development Obligations cumulatively as of any given Development Year will be deemed a “**Cumulative Shortfall**.” Annual Shortfalls and Cumulative Shortfalls together may be referred to as “**Shortfalls**.” Likewise, your exceeding the Development Obligations in any given Development Year will be deemed an “**Annual Excess**,” and your exceeding the required Development Obligations cumulatively as of any given Development Year will be deemed a “**Cumulative Excess**.” Annual Excesses and Cumulative Excesses together may be referred to as “**Excesses**.” The following will apply to any Shortfall or Excess, as applicable:

4.1.1 If you achieve an Annual Excess, we will provide an initial franchise fee credit per Restaurant in excess of the required number of Restaurants to be developed or opened in the applicable Development Year. This credit may be applied toward any new Restaurant that you open in the Development Year immediately following the Development Year of the Annual Excess. For the avoidance of doubt, this credit is not redeemable for a cash payment from us and is forfeited if not used in accordance with this section.

4.1.2 If there is no Shortfall of the Development Obligations when you purchase an existing Restaurant(s), the term of any Franchise Agreement for the existing Restaurant(s) that you purchase during this time will be 20 years (instead of the term remaining on the transferee’s franchise agreement).

4.1.3 Any Shortfall may be deemed a default in accordance with Section 7. For the avoidance of doubt, any Annual Shortfall may be deemed a default notwithstanding the contemporaneous occurrence of a Cumulative Excess.

- 4.2 *Affiliates.* We, in our sole discretion, may approve you to use Affiliates to enter into Franchise Agreements contemplated under this Agreement. The term “**Affiliate**” means any corporation, limited liability company or other business entity of which Developer or one or more of its majority owners who are approved by us owns at least fifty-one percent (51%) of the total authorized ownership interests, and Developer or such owner(s) have the right to control the entity’s management and policies.

## 5 TERM

This Agreement terminates in its entirety on the earlier of: (a) the date that the last Restaurant to be opened, closed or relocated under the Development Schedule is opened, closed or relocated, as applicable; (b) termination due to your breach of this Agreement or any of your Franchise Agreements; or (c) the five (5) -year anniversary of the Agreement Date. You will have no right to renew this Agreement.

## 6 DUTIES OF THE PARTIES

6.1 *Our Obligations.* For each Subway® Restaurant developed under this Agreement, our obligations are as provided in the Franchise Agreement signed for such Subway® Restaurant.

6.2 *Your Obligations.* In addition to your obligation to strictly adhere to the Development Schedule, you accept the following obligations:

6.2.1 You must employ a director of operations (the “**Director of Operations**”), approved by us, to oversee all Restaurants you operate. Within 12 months of the Agreement Date, you must employ a district manager (a “**District Manager**”), approved by us, to oversee day-to-day operations of your Restaurants. Beginning on the 2-year anniversary of the Agreement Date, you must employ at least one (1) full-time District Manager for every 10 Restaurants you operate to oversee operations. For the avoidance of doubt, you, and not us, will be the employer of the Director of Operations and the District Manager, and we will not dictate the day-to-day activities of the Director of Operations or the District Manager.

6.2.2 Notwithstanding anything in any Franchise Agreement to the contrary, we may perform quarterly Restaurant evaluations, at our cost, to ensure compliance with our System standards, and your development and remodel obligations.

6.2.3 You will use your best efforts to negotiate with landlords, and cooperate with us in such negotiations, to terminate subleases among you, our affiliate Subway Real Estate, LLC, and the applicable landlord, and to replace such subleases with direct leases between you and the applicable landlord.

## 7 DEFAULT AND TERMINATION

7.1 *Automatic.* You will be deemed to be in default under this Agreement, and all rights granted herein will automatically terminate without notice to you, if you become insolvent or makes a general assignment for the benefit of creditors; or if you file a petition in bankruptcy or such a petition is filed against and not opposed by you; or if you are adjudicated a bankrupt or insolvent; or if a bill in equity or other proceeding for the appointment of a receiver of you or other custodian of your business or assets is filed and consented to by you; or if a receiver or other custodian (permanent or temporary) of your assets or property, or any part thereof, is appointed by any court of competent jurisdiction; or if proceedings for a composition with creditors under any state or federal law should be instituted by or against you; or if a final judgment remains unsatisfied or of record for thirty (30) days or longer (unless an appeal or a supersedeas bond is filed); or if you are dissolved; or if execution is levied against your business or property; or if suit to foreclose any lien or mortgage against the Subway® Restaurant Site or equipment is instituted against you and not dismissed within thirty (30) days; or if the real or personal property of your Subway® Restaurant is sold after levy thereupon by any sheriff, marshal, or constable.

- 7.2 *With Notice.* You will be deemed to be in default and we may, at our option, terminate this Agreement and all rights granted hereunder without affording you any opportunity to cure the default, effective immediately upon the delivery of our written notice to you, upon the occurrence of any of the following events:
- 7.2.1 You fail to meet your obligations under the Development Schedule;
  - 7.2.2 A Franchise Agreement for any Subway® Restaurant operated by you (or an Affiliate) contemplated in the Development Schedule is terminated; or
  - 7.2.3 You (and one or more Affiliates, if applicable) is in breach of your or its Franchise Agreement(s) on three (3) or more occasions in any twelve (12)-month period, regardless of whether such breaches are under the same Franchise Agreement and whether such breaches are cured.
- 7.3 *With Notice and Ten Day Opportunity to Cure.* Upon the occurrence of any of the following events of default, we may, at our option, terminate this Agreement by giving written notice to you of termination, stating the nature of the default, at least ten (10) days prior to the effective date of termination; provided, however, that you may avoid termination by immediately initiating a remedy to cure such default, curing it to our satisfaction, and by promptly providing proof thereof to us within the ten (10) day period. If any such default is not cured within the specified time, or such longer period as applicable law may require, this Agreement will terminate without further notice to you, effective immediately upon the expiration of the ten (10) day period or such longer period as applicable law may require.
- 7.3.1 If you fail, refuse, or neglect promptly to pay any monies owing to us or our affiliates when due; or
  - 7.3.2 If Developer fails to comply with applicable laws.
- 7.4 *With Notice and Thirty Day Opportunity to Cure.* Except as otherwise provided in Sections 7.1, 7.2 and 7.3, above, upon any other default by you of your obligations hereunder, we may terminate this Agreement by giving written notice of termination to you, setting forth the nature of such default, at least thirty (30) days before the effective date of termination; provided, however, that you may avoid termination by immediately initiating a remedy to cure such default, curing it to our satisfaction, and by promptly providing proof thereof to us within the thirty (30) period. If any such default is not cured within the specified time, or such longer period as applicable law may require, this Agreement and all rights granted hereunder (including but not limited to, the right to develop any new Subway® Restaurants) will terminate without further notice to you effective immediately upon the expiration of the thirty (30) day period or such longer period as applicable law may require.
- 7.5 *Modification of Development Rights.* In lieu of termination, we may modify the Development Schedule. If we exercise any of these rights, we will not have waived our right to, in the case of future defaults, exercise all other rights, and invoke all other provisions, that are provided in law and/or set out under this Agreement.
- 7.6 *Damages.* In addition to other remedies that we may have, if we terminate this Agreement as a result of your default of this Agreement, you must pay to us all costs and expenses we may incur related to such default and termination.
- 7.7 *Effect of Termination.* Upon termination or expiration of this Agreement, you will have no right to establish or operate any Subway® Restaurants for which a Franchise Agreement has not been executed by us at the time of termination.

- 7.8 *Cross-Default.* No default under the Development Schedule under this Agreement will constitute a default under any Franchise Agreement between the parties hereto. However, a default or breach of any of the Franchise Agreements contemplated under the Development Schedule is a breach and default under this Agreement, and any default under Section 8.2 or Section 9 of this Agreement constitutes a default under each of the Franchise Agreements.
- 7.9 *Non-Exclusive Rights.* No remedy herein conferred upon or reserved to us is exclusive of any other remedy provided or permitted by law or equity.

## **8 TRANSFERS**

- 8.1 *By Us.* We may transfer, assign, and delegate all or any part of our rights and obligations under this Agreement to any person or entity we deem appropriate. Such transfer, assignment, or delegation will effect a complete novation as to the right or obligation transferred, assigned, or delegated. After such transfer, assignment, or delegation, you must look solely to the transferee, assignee, or delegatee, and not to us, for the satisfaction of any obligation transferred, assigned, or delegated. We may also, without your consent, transfer, assign, or otherwise alter any or all of the ownership in us.
- 8.2 *By You.* Our prior written consent is a necessary condition precedent to the sale, assignment, delegation, transfer, conveyance, gift, pledge, mortgage, encumbrance, or hypothecation (collectively, the “**Transfer**”) of any direct, indirect, or beneficial interest of (a) you; (b) this Agreement; or (b) your rights and obligations under this Agreement. As a condition to our consent to a Transfer, we may require that (a) the proposed Transfer under this Agreement is made in conjunction with a simultaneous transfer of any or all comparable interests held by the transferor under all the Franchise Agreements executed pursuant to this Agreement as we determine appropriate; (b) you pay to us the transfer fee for all Restaurants to be transferred; (c) you comply with the right of first refusal under each applicable Franchise Agreement; and (d) you have satisfied any and all of the conditions and requirements for transfers set forth in each Franchise Agreement, as applicable, that we deem applicable to a proposed Transfer under this Agreement. Any change in your ownership structure as set forth in **Exhibit B** shall be deemed a Transfer subject to this Section 8.
- 8.3 *Consent to Transfer.* Our consent to a transfer does not constitute a waiver of any claims we may have against the transferring party arising prior to the Transfer, nor will it be deemed a waiver of our right to demand exact compliance with any of the terms of this Agreement by the transferor with respect to any claims prior to the Transfer or transferee thereafter.

## **9 COVENANTS**

- 9.1 *Best Efforts.* Developer covenants that during the term of this Agreement, except as otherwise approved in writing by us, you (and your Director of Operations and District Managers) must devote full time and best efforts to the management and operation of the business contemplated hereunder.
- 9.2 *Confidentiality.* For each breach of the confidentiality provisions set forth in any Franchise Agreement between you and us (or your and our respective Affiliates), you will pay to us the greater of: (a) our actual damages; or (b) \$20,000. Each unauthorized disclosure of confidential information shall be considered a unique breach for the purposes of this Section. The parties agree that these damages are a reasonable estimate of the actual damages that we might incur as a result of a breach of your confidentiality obligations, is not intended to be, nor is, a penalty. Nothing in this Section 9.5 is intended to limit our rights under Section 9.8.



## 10 NOTICES

Every notice, approval, consent or other communication authorized or required by this Agreement shall be effective if given in one of the following ways: (i) by email to us at **FranchiseNotices@subway.com** and to you at the following email address: [bharat@kkcorp.com](mailto:bharat@kkcorp.com), or at such other email address as either party shall from time to time designate in writing; (ii) in writing and hand delivered to either party; or (iii) in writing and sent for next business day delivery by FedEx, UPS, or other nationally-recognized courier. Notices sent via hand delivery or via nationally-recognized courier shall be addressed directly to us at our offices at Attn: Legal Department - Franchising, 1 Corporate Drive, Suite 1000, Shelton, CT 06484, and to you at the following address: [bharat@kkcorp.com](mailto:bharat@kkcorp.com), or at such other address as either party shall from time to time designate in writing. Email notices must contain the capitalized words “LEGAL NOTICE” in the subject line. The sender of an email notice must request a read receipt and the recipient must allow a read receipt to be sent on or before the next business day. Email notices shall be effective upon receipt by the sender of the read receipt from the recipient of the notice. Hand delivered notices shall be deemed to be effective upon delivery, if delivered. Notices sent for next business day delivery by nationally recognized courier shall be deemed to be effective on the next business day.

## 11 INDEPENDENT CONTRACTOR AND INDEMNIFICATION

- 11.1 *Independent Contractor Relationship.* It is understood and agreed by the parties hereto that this Agreement does not create a fiduciary relationship between them; that you are an independent contractor; and, that nothing in this Agreement is intended to constitute either party an agent, legal representative, subsidiary, joint venturer, partner, employee, or servant of the other for any purpose whatsoever.
- 11.2 *Notice of Status.* At all times during the term of this Agreement, you must hold yourself out to the public in connection with the Subway® Restaurants and the business described in this Agreement as an independent contractor operating the business pursuant to this Agreement with us. You agree to take such action as may be necessary to do so, including, without limitation, exhibiting a notice of that fact in a conspicuous place within your offices, the content of which we reserve the right to specify.
- 11.3 *No Contracts in Our Name.* Nothing in this Agreement authorizes you to make any contract, agreement, warranty, or representation on our behalf, or to incur any debt or other obligation in our name; and that we will in no event assume liability for, or be deemed liable hereunder as a result of, any such action; nor will we be liable by reason of any act or omission of you in your operations hereunder, or for any claim or judgment arising therefrom against you.
- 11.4 *Indemnification.* You must indemnify and hold the DAL Parties (as defined below) harmless against any and all Damages (as defined below) arising directly or indirectly from any Asserted Claim (as defined below) as well as from any breach of this Agreement by you. Your indemnity obligations survive the expiration or termination of this Agreement.
- 11.5 *Definitions.* As used in Section 11.4 above, the following terms must have the following meanings:
- 11.5.1 “**Asserted Claim**” means any allegation, claim or complaint that is the result of, or in connection with, your exercise of your rights and/or carrying out of your obligations hereunder (including but not limited to any claim associated with your development of the Subway® Restaurants or otherwise), notwithstanding any claim that any DAL Party was or may have been negligent.
- 11.5.2 “**DAL Parties**” means DAL, DAL’s current and former shareholders, parents, subsidiaries, and affiliates, and their respective officers, directors, employees, and agents.

11.5.3 “**Damages**” means all claims, demands, causes of action, suits, damages, liabilities, fines, penalties, assessments, judgments, losses, and expenses (including without limitation expenses, costs and lawyers’ fees incurred for any indemnified party’s primary defense or for enforcement of its indemnification rights).

## **12 APPROVALS AND WAIVERS**

- 12.1 *Request for Approval.* Whenever this Agreement requires our prior approval or consent, you must make a timely written request to us therefor, and such approval or consent must be obtained in writing.
- 12.2 *No Warranties or Guarantees.* You acknowledge and agree that we make no warranties or guarantees upon which you may rely, and assume no liability or obligation to you, by providing any waiver, approval, consent, or suggestion to you in connection with this Agreement, or by reason of any neglect, delay, or denial of any request therefor.
- 12.3 *No Waivers.* No delay, waiver, omission, or forbearance on the part of us to exercise any right, option, duty, or power arising out of any breach or default by you under any of the terms, provisions, covenants, or conditions of this Agreement, and no custom or practice by the parties at variance with the terms of this Agreement, will constitute a waiver by us to enforce any such right, option, duty, or power as against you, or as to subsequent breach or default by you. Subsequent acceptance by us of any payments due to us hereunder or under any other agreement will not be deemed to be a waiver by us of any preceding or succeeding breach by you of any terms, provisions, covenants, or conditions of this Agreement.

## **13 ENTIRE AGREEMENT AND AMENDMENT**

This Agreement and the exhibits referred to herein constitute the entire, full, and complete Agreement between us and you concerning the subject matter hereof, and supersede all prior agreements, no other representations having induced you to execute this Agreement. The parties acknowledge and agree that they relied only on the words printed in this Agreement in deciding whether to enter into this Agreement. Notwithstanding the foregoing, nothing in this Agreement will disclaim or require you to waive reliance on any representation that we made in the most recent franchise disclosure document (including its exhibits and amendments) that we delivered to you or your representative, subject to any agreed-upon changes to the contract terms and conditions described in that disclosure document and reflected in this Agreement (including any riders or addenda signed at the same time as this Agreement). No amendment, change, or variance from this Agreement will be binding on either party unless mutually agreed to by the parties and executed by their authorized officers or agents in writing.

## **14 SEVERABILITY AND CONSTRUCTION**

- 14.1 *Severability.* Except as expressly provided to the contrary herein, each portion, section, part, term, and/or provision of this Agreement will be considered severable; and if, for any reason, any section, part, term, and/or provision herein is determined to be invalid and contrary to, or in conflict with, any existing or future law or regulation by a court or agency having valid jurisdiction, such must not impair the operation of, or have any other effect upon, such other portions, sections, parts, terms, and/or provisions of this Agreement as may remain otherwise intelligible; and the latter must continue to be given full force and effect and bind the parties hereto; and said invalid portions, sections, parts, terms, and/or provisions must be deemed not to be a part of this Agreement.
- 14.2 *No Third-Party Rights.* Except as expressly provided to the contrary herein, nothing in this Agreement is intended, nor will be deemed, to confer upon any person or legal entity other than you, us, and such of your

and our respective successors and assigns as may be contemplated (and, as to you, permitted) by Section 8 hereof, any rights or remedies under or by reason of this Agreement.

- 14.3 *Construction.* You expressly agree to be bound by any promise or covenant imposing the maximum duty permitted by law which is subsumed within the terms of any provision of this Agreement, as though it were separately articulated in and made a part of this Agreement, that may result from striking from any of the provisions hereof any portion or portions which a court may hold to be unenforceable in a final decision to which we are a party, or from reducing the scope of any promise or covenant to the extent required to comply with such a court order.
- 14.4 *Definition of Terms.* All capitalized terms not defined herein have the meaning ascribed to them in the applicable Franchise Agreement.
- 14.5 *Headings.* All captions in this Agreement are intended solely for the convenience of the parties, and no caption must be deemed to affect the meaning or construction of any provision hereof.
- 14.6 *Survival.* All provisions of this Agreement which, by their terms or intent, are designed to survive the expiration or termination of this Agreement, must so survive the expiration and/or termination of this Agreement.

## **15 APPLICABLE LAW AND DISPUTE RESOLUTION**

- 15.1 *Governing Law.* This Agreement shall be governed by the internal laws of the state of Florida, without regard to conflict of laws rules, except to the extent governed by the United States Trademark Act of 1946 (Lanham Act, 15 U.S.C. §§ 1051 *et seq.*). The parties agree that any franchise law or business opportunity law of the State of Florida now in effect or adopted or amended after the date of this Agreement will not apply to franchises located outside of Florida. **SUBJECT TO THE ARBITRATION PROVISIONS BELOW, WE AND YOU (AND EACH OWNER) AGREE THAT ALL ACTIONS ARISING UNDER THIS AGREEMENT OR OTHERWISE AS A RESULT OF THE RELATIONSHIP BETWEEN THE PARTIES MUST BE COMMENCED IN THE STATE OR FEDERAL COURT IN OR NEAREST TO WHERE WE THEN HAVE OUR HEADQUARTERS. WE AND YOU (AND EACH OWNER) IRREVOCABLY CONSENT TO THE JURISDICTION OF THOSE COURTS AND WAIVE ANY OBJECTION TO EITHER THE JURISDICTION OF OR VENUE IN THOSE COURTS.**
- 15.2 *Arbitration.*
- 15.2.1 Any dispute, controversy or claim arising out of or relating to this Agreement, the breach thereof, or the business relationship between the parties will be settled by arbitration to be administered by either the American Arbitration Association or its successor (“AAA”). AAA will administer the arbitration in accordance with its administrative rules (including, as applicable, the Commercial Rules of the AAA and the Expedited Procedures of such rules). If AAA is no longer in business, then the parties will mutually agree upon an alternative administrative arbitration agency. If the parties cannot mutually agree, then the parties agree to take the matter to a court of competent jurisdiction to select the agency. Judgment rendered by the arbitrator may be entered in any court having jurisdiction thereof. The costs of the arbitration will be shared equally by the parties, except as otherwise provided in this Agreement. The parties also agree that neither party will pursue class claims or group or collective actions. The parties further agree not to consolidate the arbitration with any other proceedings, except for arbitrations in which you and we are the sole parties. The parties will honor validly served subpoenas, warrants and court orders.

- 15.2.2 The parties further agree that in cases where the amount in controversy is One Million Dollars (\$1,000,000.00) or less the only depositions will be for the sole purpose of preserving testimony. In other cases, the right to, and extent of, any depositions will be determined by agreement of the parties, or by the arbitrator. In all cases any documents exchanged between the parties as part of the discovery process must be returned or destroyed (with proof of destruction) within thirty (30) days of final judgment or dismissal of the arbitration.
- 15.2.3 The parties agree that the city where we then have our headquarters at the time of the commencement of the arbitration will be the site for arbitration. The arbitration shall be held before one (1) arbitrator, who shall be chosen pursuant to the AAA rules for appointment of one (1) arbitrator from the National Roster, except that in the event that either of the parties seeks damages in excess of Ten Million Dollars (\$10,000,000.00), the arbitration shall be held before a panel of three arbitrators. To compose the panel of three arbitrators, each party shall name one arbitrator within fourteen (14) days of service of the Demand for Arbitration or Counterclaim seeking damages in excess of Ten Million Dollars (\$10,000,000.00). The two chosen arbitrators must perform his or her duties as a neutral, with impartiality and independence, and with diligence and in good faith. The two arbitrators chosen by the parties shall, within thirty (30) days of the appointment of the last arbitrator, appoint the chairperson of the panel from the National Roster provided by the AAA.
- 15.2.4 You may only seek damages or any remedy under law or equity for any arbitrable claim against us or our successors or assigns. You agree our intended beneficiaries of the arbitration clause including our affiliates, shareholders, directors, officers, employees, agents and representatives, and their affiliates, will be neither liable nor named as a party in any arbitration or litigation proceeding commenced by you where the claim arises out of or relates to this Agreement or the business relationship between the parties. If you name a party in any arbitration or litigation proceeding in violation of this sub-section, you will reimburse us for reasonable costs incurred, including but not limited to arbitration fees, court costs, attorneys' fees, management preparation time, witness fees, and travel expenses incurred by us or the party.
- 15.2.5 You acknowledge and agree that your default under this Agreement concerning infringement of intellectual property rights in the Marks or in copyrighted items or disclosure of Confidential Information (together "**Intellectual Property Claims**") may cause irreparable harm to us, our Affiliates and the System as a whole. Notwithstanding the arbitration clause in this sub-section, we or an Affiliate may bring an action in connection with such a default for damages, injunctive relief, or both in any court having jurisdiction.
- 15.2.6 Any disputes concerning the enforceability or scope of the arbitration clause are delegated to the arbitrator for determination, except for Intellectual Property Claims. Any arbitration will be conducted pursuant to the Federal Arbitration Act, 9 U.S.C. §1, et seq. ("**FAA**"), and the parties agree that the FAA preempts any state law restrictions (including the site of the arbitration) on the enforcement of the arbitration clause in this Agreement. If the FAA has been repealed or modified such that it no longer applies to this Agreement, then any disputes shall be resolved in accordance with applicable law governing this Agreement. The parties agree to waive any right to disclaim or contest this pre-dispute arbitration agreement.
- 15.2.7 A party will be in default of this Agreement if it (a) commences action in any court in violation of this sub-section prior to an arbitrator's final decision (except as otherwise allowed by this Agreement, including to compel arbitration), or (b) commences litigation in any forum except where permitted by this sub-section. The defaulting party will also be responsible for the expenses the other party incurs to enforce this sub-section, including but not limited to filing fees, court costs,

reasonable attorneys' fees and travel expenses. However, if a court of competent jurisdiction deems the arbitration clause unenforceable after all appeals have been exhausted, the defaulting party will not be responsible for such costs.

15.2.8 Subject to federal or state law, if a party defaults under Section 15.3, including, but not limited to, making a claim for special, incidental, consequential, punitive, or multiple damages, or damages in excess of the amount permitted, the defaulting party must correct its claim and will be responsible for all expenses incurred by the other party, including attorneys' fees, and will be liable for abuse of process.

15.2.9 The parties agree that all statutes of limitations and deadlines provided for in the governing law that is applied to the arbitration shall have full force and effect, unless a shorter limitations period is provided in 15.3 and is enforceable under applicable law.

### 15.3 *Waivers.*

15.3.1 *Limitation of Claims and Certain Damages; Class Action Bar.* Except for claims arising from your non-payment or underpayment of amounts you owe us, any and all claims arising out of or relating to this Agreement or the relationship between you and us will be barred unless an action or proceeding is commenced in accordance with this Agreement within one (1) year from the date the party asserting the claim knew or should have known of the facts giving rise to such claims. You and we agree that any proceeding will be conducted on an individual basis, and that any proceeding between us (or any of our affiliates) and you or your owners may not be: (i) conducted on a class-wide basis or as a collective action, (ii) consolidated with another proceeding between us and any other person or entity, nor may any claims of another party or parties be joined with any claims asserted in any action or proceeding between you and us, (iii) joined with any claim of an unaffiliated third-party, or (iv) brought on your behalf by any association or agency. No previous course of dealing shall be admissible to explain, modify, or contradict the terms of this Agreement. No implied covenant of good faith and fair dealing shall be used to alter the express terms of this Agreement.

15.3.2 **Waiver of Punitive, Exemplary and Consequential Damages and Jury Trial. EXCEPT FOR YOUR OBLIGATION TO INDEMNIFY US FOR THIRD PARTY CLAIMS, YOU AND WE HEREBY WAIVE TO THE FULLEST EXTENT PERMITTED BY LAW, ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY OR CONSEQUENTIAL DAMAGES AGAINST THE OTHER AND AGREE THAT IN THE EVENT OF ANY DISPUTE BETWEEN US WE EACH SHALL BE LIMITED TO THE RECOVERY OF ANY ACTUAL DAMAGES SUSTAINED. YOU AND WE IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION OR PROCEEDING BROUGHT BY US OR YOU.**

15.4 *No Limitation.* No right or remedy conferred on or reserved to us or you by this Agreement is intended to be, nor must be deemed, exclusive of any other right or remedy set forth in this Agreement or by law or equity provided or permitted, but each must be cumulative of every other right or remedy.

15.5 *Injunctive Relief.* Nothing set forth in this Agreement contained will bar our right to obtain injunctive relief against threatened conduct that must cause it loss or damages, under the usual equity rules, including the applicable rules for obtaining restraining orders and preliminary injunctions.

15.6 *Cost and Attorneys' Fees.* If either party Initiates a judicial or other proceeding, the party prevailing in such proceeding shall be entitled to reimbursement of its costs and expenses, including reasonable attorneys' fees. If we become a party to any action or proceeding commenced or instituted against us by a third party

arising out of or relating to any claimed or actual act, error or omission of yours, by virtue of statutory, “vicarious“, “principal/agent” or other liabilities asserted against or imposed on us as a result of our status as franchisor, or if we become a party to any litigation or any insolvency proceeding involving you pursuant to any bankruptcy or insolvency code (including any adversary proceedings in conjunction with bankruptcy or insolvency proceedings), then you will be liable to, and must promptly reimburse us for, the reasonable attorneys’ fees, experts’ fees, court costs, travel and lodging costs and all other expenses we incur in such action or proceeding regardless of whether such action or proceeding proceeds to judgment. In addition, we will be entitled to add all costs of collection, interest, attorneys’ fees and experts’ fees to our proof of claim in any insolvency or bankruptcy proceeding you file.

15.7 *Joint and Several Liability.* Each individual or entity signing this Agreement as the Developer will be jointly and severally liable.

## **16 ACKNOWLEDGMENTS**

16.1 *No Conflicting Obligations.* Each party represents and warrants to the others that there are no other agreements, court orders, or any other legal obligations that would preclude or in any manner restrict such party from: (a) negotiating and entering into this Agreement; (b) exercising its rights under this Agreement; and/or (c) fulfilling its responsibilities under this Agreement.

16.2 *Your Responsibility for the Choice of Subway® Restaurant Sites.* You acknowledge that you have sole and complete responsibility for the choice of the sites at which Subway® Restaurants will be operated; that we have not (and will not be deemed to have, even by our acceptance of the sites that will become the locations at which Subway® Restaurants will be operated) given any representation, promise, or guarantee of your success at the locations; and that you are solely responsible for your own success within the Subway® Restaurants.

16.3 *Your Responsibility for Operation of Your Subway® Restaurants.* Although we retain the right to establish and periodically modify System standards, which you have agreed to maintain in the operation of the Subway® Restaurants contemplated hereunder, you retain the right and sole responsibility for the day-to-day management and operation of the Subway® Restaurants and the implementation and maintenance of System standards at the Subway® Restaurants contemplated hereunder.

16.4 *Different Offerings to Others.* You acknowledge and agree that we may modify the offer of our development rights to other parties in any manner and at any time, which offers and agreements may have terms, conditions, and obligations that may differ from the terms, conditions, and obligations in this Agreement.

16.5 *No Waiver.* No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

*[Signature Page Follows]*

**IN WITNESS WHEREOF**, the parties hereto have duly signed and delivered this Agreement in duplicate on the day and year first above written.

**DOCTOR'S ASSOCIATES LLC**

**DEVELOPER:** \_\_\_\_\_

By: \_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Title: \_\_\_\_\_

**EXHIBIT A**  
**DEVELOPMENT SCHEDULE**

Recognizing that time is of the essence, Developer agrees to satisfy the development schedule set forth below:

<b>Summary</b>	
New Development	
Relocations	
Closure, No Relocation	

<b>Restaurant Count</b>	<b>Development Year 1 (2024)</b>	<b>Development Year 2 (2025)</b>	<b>Development Year 3 (2026)</b>	<b>Development Year 4 (2027)</b>	<b>Development Year 5 (2028)</b>	<b>Total</b>
Base Units						
New Development						
Relocations						
Closure, No Relocation						
<b>Units At Year End</b>						

Development Year 1 commences on the Agreement Date and ends on December 31<sup>st</sup> of the same year. Each subsequent Development Year begins on January 1<sup>st</sup> and ends on December 31<sup>st</sup> of each Development Year. Strict compliance with the Development Schedule is the essence of this Agreement.

As set forth in Section 2.1.5 of this Agreement, the Development Schedule is subject to change upon your purchase of one or more existing Restaurants with a common closing date.



**EXHIBIT B**  
**OWNERSHIP SCHEDULE**

If Developer is a corporation, limited liability company or partnership, set forth below are the names and addresses of each shareholder, member or partner in Developer:

NAME	ADDRESS	NUMBER OF SHARES OR PERCENT INTEREST

**EXHIBIT A-13**

**MULTI-UNIT FRANCHISE AGREEMENT**

AGREEMENT DATE \_\_\_\_\_

MULTI-UNIT FRANCHISE AGREEMENT

DOCTOR'S ASSOCIATES LLC

with

\_\_\_\_\_

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DOCTOR'S ASSOCIATES LLC  
FRANCHISE AGREEMENT

This Multi-Unit Franchise Agreement (this “**Agreement**”), made on the date shown on the cover page hereof (the “**Agreement Date**”), by and between Doctor’s Associates LLC, a Florida limited liability company with a principal office in Shelton, Connecticut (“**Franchisor**”, “**we**”, “**us**”, or “**our**”), and the party identified as Franchisee on the Signature Page at the end of this Agreement (“**Franchisee**”, “**you**” or “**your**”).

1. **Background Information.**

A. Our affiliate, Subway IP LLC (“**SIP**”) is the owner of a proprietary system for establishing and operating restaurants featuring sandwiches, pizza and salads under our trade name and service mark, Subway<sup>®</sup>, which operate with a uniform business format, specially designed equipment, methods, procedures, and designs (the “**System**”). The System includes the trademark Subway<sup>®</sup>, other trademarks, trade names, service marks, commercial announcements (slogans) and related insignia (logos) owned by SIP (the “**Marks**”). The System was developed spending considerable money, time, and effort. The System also includes confidential information and goodwill. SIP has granted us a non-exclusive license to use the System in the United States of America and its territories to establish and sublicense others to establish and operate Subway<sup>®</sup> restaurants (“**Subway<sup>®</sup> Restaurants**”). Subway<sup>®</sup> Restaurants are operated by persons meeting our qualifications to whom we have granted franchises.

B. You have applied for the right and obligation to operate the Subway<sup>®</sup> Restaurants set forth on **Exhibit B** utilizing the Marks, each solely at the applicable Approved Location (as defined below) described in this Agreement. Such application has been approved by us in reliance upon all of the representations made within it being true, correct and complete including, without limitation, your ownership. You desire to operate the Subway<sup>®</sup> Restaurants under the System and wish to obtain a franchise from us for that purpose.

C. You have read this Agreement, and our franchise disclosure document, and have been given an opportunity to clarify any provisions that you did not understand. You understand and accept the terms, conditions, and covenants contained in this Agreement as being reasonably necessary to maintain our high standards of quality and service and the uniformity of those standards at all Subway<sup>®</sup> Restaurants, and thereby to protect and preserve the goodwill of the Marks.

D. The term “Franchisee”, “you” and “your” as used herein is applicable to one or more persons, a corporation, limited liability company or a partnership, as the case may be, and the singular usage includes the plural and the masculine and neuter usages include the other and the feminine. References to “Franchisee”, “you” and “your” applicable to an individual or individuals shall mean the principal owner or owners of the equity or operating control of you if you are a corporation, limited liability company or partnership, and shall include all such individuals collectively and individually.

E. The parties agree that the information in this Section (“**Background Information**”) is true and correct, and we are relying on it.

2. **Appointment.**

A. We hereby grant to you, upon the terms and conditions of this Agreement, a franchise to operate the Subway<sup>®</sup> Restaurants listed on **Exhibit B** (each, the “**Restaurant**” and collectively, the “**Restaurants**”) and to use in connection therewith the System, as it may be changed, improved and further developed from time to time, and the Marks solely at the Approved Location and for the Term. Wherever the singular form of “**Restaurant**” is used throughout this Agreement, it shall be deemed to refer to each

Restaurant set forth on **Exhibit B**, and you agree and acknowledge that the terms of this Agreement apply to each and every one of such Restaurants separately and as a group. Similarly, we may exercise any and all of our rights and remedies separately on an individual Restaurant or group of Restaurants, in addition to any rights or remedies we have as to any or all of them.

B. You acknowledge and agree this Agreement does not grant you any territorial rights and there are no radius restrictions or minimum or maximum population requirements which limit where we can license or open another Subway® Restaurant, unless otherwise provided under applicable state law. We and our affiliates have unlimited rights to compete with you and to license others to compete with you. You acknowledge and agree that we and our affiliates retain the exclusive unrestricted right to produce, distribute, and sell food products, beverages, and other products and services, under the Subway® mark or any other mark, directly and indirectly, through employees, representatives, franchisees, licensees, assigns, agents, and others, at wholesale, retail, and otherwise, at any location, without restriction by any right you may have, and without regard to the location of any Subway® Restaurant, and these other stores or methods of distribution may compete with the Restaurant and may adversely affect your sales. You do not have any right to exclude, control, or impose conditions on the location or development of any Subway® Restaurant, other restaurant, store or other method of distribution, under the Subway® mark or any other mark.

### 3. **Term and Renewal.**

A. This Agreement shall be effective and binding from the date that we execute it and shall expire, with respect to each Restaurant, on the expiration date set forth next to such Restaurant on **Exhibit B**, unless sooner terminated pursuant to this Agreement (the “**Term**”).

B. You will have the right to renew this franchise at the expiration of the initial Term of the franchise for each Restaurant as stated on **Exhibit B** for one (1) additional successive term of twenty (20) years, provided that all of the following conditions have been fulfilled with respect to the applicable Restaurant:

1. You have, during the entire Term, complied with all material provisions of this Agreement and (if applicable) the Sublease (defined below);

2. You maintain possession of the premises of the Restaurant (the “**Premises**”) and by the expiration date of this Agreement you have brought the Restaurant into full compliance with the specifications and standards then applicable for new or renewing Subway® Restaurants, and you have presented evidence satisfactory to us that you have the right to remain in possession of the Premises for the duration of any renewal term or any lesser period that we approve in writing; or, in the event you are unable to maintain possession of the Premises, or in our judgment the Restaurant should be relocated, you secure substitute premises approved in writing by us and have furnished, stocked and equipped such premises to bring the Restaurant at its substitute premises into full compliance with our then-current specifications and standards by the expiration date of this Agreement;

3. You have given written notice of renewal to us no earlier than eighteen (18) months, and no later than twelve (12) months, prior to expiration of the initial Term;

4. You have satisfied all monetary obligations owed by you to us and our affiliates and you have timely met these obligations throughout the Term;

5. You agree to execute upon renewal our then-current form of Franchise Agreement (with appropriate modifications to reflect the fact that the Franchise Agreement relates to the grant of a renewal franchise, and with no further right of renewal), which agreement shall supersede in all respects this Agreement as it pertains to the applicable Restaurant, and the applicable Restaurant

will no longer be governed by this Agreement; the terms of such renewal Franchise Agreement may materially differ from the terms of this Agreement, including, without limitation, a different percentage Royalty Fee and Advertising Contribution; provided, however, you shall be required to pay a renewal fee equal to twenty five percent (25%) of our then-current standard initial franchise fee (excluding any promotions or discounts);

6. You have complied with our then-current qualification and training requirements;

7. You have executed our current form of Renewal Addendum to the then-current form of Franchise Agreement to cover the applicable Restaurant; and

8. You and your owners have executed a general release, in a form prescribed by us, of any and all claims against us and our subsidiaries and affiliates, and their respective officers, directors, agents, owners and employees.

#### 4. **Restaurant and Approved Location.**

A. You may operate each Restaurant only at a location that we approve (in each case, an “**Approved Location**”). If we have already approved a location at the time of executing this Agreement, then the Approved Location is specified on **Exhibit B**. If we have not yet approved a location at the time of executing this Agreement, then you will be responsible for leasing a suitable site for the Restaurant. Prior to the acquisition of any site for the premises of the Restaurant, you shall submit a description of the proposed site to us accompanied by photographs depicting the proposed site, as well as any other information about the site that we may reasonably require. We will provide you with written notice of our approval or disapproval of a proposed site within fifteen (15) business days after receiving your written submission thereof and completing a physical inspection of the proposed site. If we fail to respond within such 15-day period, the site will be deemed disapproved. We may require you to execute one or more riders related to any Restaurant, each of which will be specified on Exhibit B and included as **Exhibit C**.

B. While we may provide you with our experience and expertise in a selection of a location, you hereby acknowledge and agree that our approval of a site does not constitute an assurance, representation or warranty of any kind, express or implied, as to the success or profitability of your Restaurant operated at the site. Our approval of the site indicates only that we believe the site complies with acceptable minimum criteria established by us solely for our purposes as of the time of the evaluation. Both you and we acknowledge that application of criteria that have been effective with respect to other sites and premises may not be predictive of potential for all sites and that, subsequent to our approval of a site, demographic and/or economic factors, such as competition from other similar businesses, included in or excluded from our criteria could change, thereby altering the potential of a site. Such factors are unpredictable and are beyond our control. We shall not be responsible for the failure of a site approved by us to meet your expectations as to revenue or operational criteria. You further acknowledge and agree that your acceptance of a franchise for the operation of a Restaurant at the site is based on your own independent investigation of the suitability of the site. It shall be your sole responsibility to undertake site selection activities and otherwise secure premises for the Restaurant.

C. After receiving our written approval of the location of the Restaurant, we or our affiliate shall, at our option, either: (1) lease the Premises from the owner or landlord of the Approved Location and you will execute a sublease with us for the Premises (the “**Sublease**”); (2) permit you to lease the Premises directly from the owner or landlord; or (3) permit you to own the Premises directly. In the case of (2) above, the terms of such lease must be provided to us and approved by us prior to you entering into a lease agreement (an “**Approved Lease**”). Our approval of the terms of a lease indicates only that we believe the lease complies with acceptable minimum criteria we established. You acknowledge and agree that your acceptance of a lease is based on your own independent investigation, including consultation with your own attorney and other advisors. For purposes of this Agreement, the term “**Lease**” shall refer to a Sublease or

an Approved Lease. An Approved Lease must contain a fully-executed lease rider in the form that we require (the “**Franchisor Lease Rider**”). If you execute an Approved Lease, and not a Sublease, it is your sole responsibility to obtain a fully executed Franchisor Lease Rider in connection with executing the Approved Lease. The Franchisor Lease Rider is intended to provide us with certain protections under the Approved Lease and may not benefit you or the landlord. If you or the landlord request that we consider any modifications to the Franchisor Lease Rider, and we elect to do so, we may also require you to reimburse us for all expenses we incur (including reasonable attorneys’ fees) in connection with such review. We may also reject any request for modifications to the Franchisor Lease Rider for any reason.

D. You agree that upon obtaining possession of the Approved Location for the Restaurant, you will: (i) cause to be prepared and submit for our approval a site survey and any modifications to our basic plans and specifications (not for construction) for a Restaurant (including requirements for dimensions, exterior design, materials, interior design and layout, equipment, fixtures, furniture, signs and decorating) at the Approved Location, provided that you may modify our basic plans and specifications only to the extent required to comply with all applicable ordinances, building codes and permit requirements and only with prior written approval by us; (ii) obtain all required zoning changes; all required building, utility, health, sanitation, and sign permits and licenses and any other required permits and licenses; (iii) purchase or lease equipment, fixtures, furniture and signs as provided herein; (iv) complete the construction and/or remodeling, equipment, fixture, furniture and sign installation and decorating of the Restaurant in full and strict compliance with plans and specifications therefor approved in writing by us and with all applicable ordinances, building codes and permit requirements; (v) obtain all customary contractors' sworn statements and partial and final waivers of lien for construction, remodeling, decorating and installation services; and (vi) otherwise complete development of and have the Restaurant ready to open and commence the conduct of its business in accordance with this Agreement.

E. You acknowledge and agree that we may from time to time designate the maximum amount of debt that a Restaurant may service, and you will ensure that you comply with such limits. You will ensure that you have sufficient cash at all times, through equity capital contributed to you by your owners, to comply with any such requirement.

F. If the Lease terminates without your fault, or if the site is destroyed, condemned or otherwise rendered unusable without your fault, or if in our judgment there is a change in character of the location of the Restaurant sufficiently detrimental to its business potential to warrant its relocation, we will grant permission for relocation of the Restaurant to a location and site acceptable to us. Any such relocation shall be at your sole expense and we shall have the right to charge you for any costs incurred by us, and a reasonable fee, in connection with any such relocation of the Restaurant.

G. If you own the Premises, you represent and warrant that as of the Agreement Date: (a) you or your affiliate (that you control, either directly or indirectly) are the rightful owner in fee simple of the Premises; (b) you have the right to occupy the Premises and operate the Restaurant without restriction through the Expiration Date of this Agreement; and (c) you have no knowledge of any fact or circumstance which would give rise to any claim, demand, action or cause of action arising out of, or in connection with, your occupancy of the Premises. You are required to operate the Restaurant at the Premises through the Expiration Date, and you may not relocate the Restaurant without our prior written consent. You agree that, in the event that you or your affiliate wishes to sell the Premises prior to the Expiration Date, you shall, prior to the sale, agree to enter into a lease with the buyer, which must be an Approved Lease, that does not expire until on or after the Expiration Date, and the terms of such Approved Lease must be provided to us and approved in writing by us prior to you entering into the Approved Lease. Our approval of the terms of an Approved Lease indicates only that we believe the Approved Lease complies with acceptable minimum criteria we established. You acknowledge and agree that your acceptance of the Approved Lease is based on your own independent investigation, including consultation with your attorney and other advisors. The Approved Lease must contain a Franchisor Lease Rider in the form that we require, and it is your sole responsibility to obtain it and deliver a counterpart to us. The Franchisor Lease Rider is intended to provide



us with certain protections under the Approved Lease and may not benefit you or your landlord. If you or the landlord requests that we consider any modifications to the Franchisor Lease Rider, and we elect to do so, we may also require you to reimburse us for all expenses we incur (including reasonable attorneys' fees) in connection with such review. We may also reject any request for modifications to the Franchisor Lease Rider for any reason.

H. You must pay to us a Restaurant Design charge, related to remodeling or relocation of your Restaurant, as follows: (1) for remodels: currently, \$1,000 for 1 original floor plan plus one revision floor plan and \$250 for each additional revision floor plan; (2) for new Restaurants and relocations: \$1,000 for 1 original floor plan plus 2 revision floor plans, and \$250 for additional revision floor plan. For remodels, the \$1,000 charge is waived if the remodel is completed within 6 months from the date the last floor plan was provided. Additional revision charges will not be waived under any circumstance. For new Restaurants and relocations, the \$1,000 charge is waived if the buildout is completed within 12 months from the date the last floor plan was provided. Additional revision charges will not be waived under any circumstance. Nothing in this paragraph is intended to modify your requirement to otherwise timely complete the construction and/or relocation of your Restaurant, as applicable, in accordance with this Agreement, and failure to perform in accordance with such requirements is a material breach of this Agreement.

## 5. **Equipment, Fixtures, Furniture and Signs.**

A. We shall provide you with specifications for brands and types of food and beverage preparation, dispensing, storage and display equipment, POS System, other equipment, fixtures, furniture, exterior and interior signs and decoration required for the Restaurant. Specifications may include minimum standards for performance, warranties, design and appearance and local zoning, sign and other restrictions. You may purchase or lease original and replacement equipment, fixtures, furniture, signs and decorating materials and services meeting such specifications from any source, except as we provide otherwise in this Agreement, the Confidential Operations Manual, published policies, procedures or guidelines or other written materials we may issue from time to time. If you propose to purchase or lease any item of equipment or furniture or any fixture, sign or decorating materials not theretofore approved by us as meeting our specifications, you shall submit your request in writing to us before purchasing or leasing any item and such item shall be purchased only following our written consent approving same. We will not be obligated to respond to your request, and any actions we take in response to such request will be at our sole discretion. Any such equipment, fixtures, furniture, signs and decorating materials bearing the name Subway® or other Marks will remain SIP's property even though you may have paid a third party to make the equipment, fixtures, furniture, signs or decorating materials. We have the right to physically remove any such equipment, fixtures, furniture, signs or decorating materials from the Premises if we believe it is necessary to protect the goodwill associated with the Marks.

B. You shall comply with all specifications for brands and types of food and beverage preparation, dispensing, storage and display equipment, POS System, other equipment, fixtures, furniture, exterior and interior signs and decoration for use in the Restaurant that we require from time to time.

## 6. **Training and Operational Assistance.**

A. Within \_\_\_ days of the Agreement Date, we will train your Designated Manager(s), as that term is defined in this Agreement, on establishing and independently operating a Subway® Restaurant. The training program will be at a location we choose and may include web-based courses. We may waive this obligation, in our discretion, for Designated Managers who have successfully completed the training program prior to the Agreement Date.

B. Your Designated Manager(s) or your employee(s) who attend may be dismissed from the training program and this Agreement may be terminated, with no refund of any fees paid by you to us, if you, your Designated Manager(s) or your employee(s) materially fail to act in accordance with our Code

of Business Conduct during the training program (which will be made available to you at or before attending the training program).

C. We will train up to two (2) persons without a tuition charge, one of whom must be you or a Designated Manager, and the other person may be a second Designated Manager or other employee. You are responsible for all travel, lodging, meal and wage expenses for all who attend, and you are also responsible for initial training related tuition for any persons beyond the two (2) included persons. We may require you to replace any managers (including any of the Designated Managers) who we determine are not qualified or suitable to operate a Subway® Restaurant.

D. Each of your employees shall complete a training program as prescribed in the Confidential Operations Manual on Restaurant operations and standards only, and it will not address any terms or conditions of employment.

E. If the training program is not completed to our satisfaction, additional training may be required at your expense. If we determine that your Designated Managers are unable to satisfactorily complete the training program, we shall have the right to terminate this Agreement upon written notice to you.

F. We from time to time may provide and may require that previously trained and experienced franchisees or their managers or employees attend and successfully complete refresher training programs or seminars to be conducted at such locations as may be designated by us, and at your expense, including courses provided by third-parties we designate, or by a representative or Business Developer (“**BD**”, f/k/a Business Development Agent or “**BDA**”); provided, however, that attendance will not be required at more than four (4) such programs in any calendar year.

## 7. Computer System.

A. You will use a computer-based point-of-sale system (the “**POS System**”) including software and hardware that we specify to record and report all sales and other designated business information to us. You have the sole and complete responsibility for: (a) acquiring, operating, maintaining and upgrading the POS System and any other computer hardware, software, cash register and other equipment required by us from time to time (the “**Computer Systems**”); (b) ensuring that the Computer Systems interface with our systems and those of third parties in the manner that we require from time to time; and (c) any and all consequences that may arise if the Computer Systems are not properly operated, maintained, and upgraded. You must also accept credit card and debit card payments as well as contactless and mobile device payments and participate in our gift card, loyalty, rewards and related programs at your expense. To maintain a competitive advantage in the quick service restaurant industry, you may be required to invest in and implement new technology and digital initiatives at your own expense. You acknowledge that you will be required (if permitted by local law) to enter into software or hardware license agreements and other technology programs/initiatives during the Term, including without limitation hardware-as-a-service agreements, and you will accept and consent to any such agreements, programs or initiatives electronically or as we otherwise direct.

B. You acknowledge and agree that the software you are required to use, if permitted by local law, has remote access capabilities and that we or our designee may, from time to time, remotely access your POS System and other Computer Systems in order to maintain system security, perform routine system maintenance, provide technical support, increase operational efficiency, install updates to software programs and/or applications, or install or remove software programs and/or applications. We may also retrieve information, such as transaction data and technical data, from your POS System or other Computer Systems at any time. You will not use, offer or sell to other franchisees any software applications or other technology products or services that use the Marks or that we designate as proprietary, unless we approve in writing.

8. **Intellectual Property.**

A. You acknowledge that our affiliate, SIP, is the owner of the Marks, and your right to use the Marks is derived solely from this Agreement and is limited to the conduct of business by you pursuant to and in compliance with this Agreement and all applicable standards, specifications, and operating procedures prescribed by us from time to time during the Term. Any unauthorized use of the Marks by you shall be a breach of this Agreement and an infringement of the rights of us and SIP in and to the Marks. You acknowledge and agree that all usage of the Marks by you and any goodwill established by your use of the Marks shall inure to the exclusive benefit of SIP and us and that this Agreement does not confer any goodwill or other interests in the Marks upon you. You shall not, at any time during the Term or after its termination or expiration, contest the validity or ownership of any of the Marks or assist any other person in contesting the validity or ownership of any of the Marks. All provisions of this Agreement applicable to the Marks apply to any additional trademarks, service marks, and commercial symbols authorized for use by us after the date of this Agreement.

B. You shall not use any Mark (i) as part of any corporate or trade name, (ii) as part of any website, app, domain name, email address, social media account, user name, other online presence, other digital platform or identification of yourself in any electronic medium of any kind ("**Online Presence**"), except in accordance with our guidelines set forth in the Confidential Operations Manual or otherwise in writing by us from time to time, (iii) with any prefix, suffix, or other modifying words, terms, designs, or symbols, (iv) in any modified form, (v) in connection with the sale of any unauthorized product or service, or (vi) in any other manner not expressly authorized in writing by us, including without limitation in a manner that degrades, diminishes, or detracts from the goodwill associated with the Marks, or which, in our sole opinion, is scandalous, immoral, or satirical. You agree to give such notices of trademark and service mark registrations as we specify and to obtain such fictitious or assumed name registrations as may be required under applicable law. You may not use any Mark in advertising the transfer, sale, or other disposition of your Restaurant or an ownership interest in you without our prior written consent. You shall not use any of the Marks in any manner which has not been specified or approved by us in writing.

C. You shall immediately notify us in writing of any apparent infringement of or challenge to your use of any Mark, and of any claim by any person of any rights in any Mark or any similar trade name, trademark, or service mark of which you become aware. You shall not directly or indirectly communicate with any person other than us, SIP, and our or their counsel in connection with any such infringement, challenge, or claim. We and SIP shall have the right to take such action as we and/or SIP deem appropriate and the right to exclusively control any litigation, U.S. Patent and Trademark Office proceeding or other administrative proceeding arising out of such infringement, challenge or claim or otherwise relating to any Mark. You agree to execute any and all instruments and documents, render such assistance, and do such acts and things as may, in the opinion of our or SIP's counsel, be necessary or advisable to protect and maintain the interests of us or SIP in any such litigation, U.S. Patent and Trademark Office proceeding, or other administrative proceeding or to otherwise protect and maintain the interests of us and SIP in the Marks.

D. We agree to indemnify you against, and to reimburse you for, all damages for which you are held liable in any proceeding in which your use of any Mark pursuant to and in compliance with this Agreement, the Confidential Operations Manual and our other written guidelines is held to constitute trademark infringement, unfair competition or dilution, and for all costs reasonably incurred by you in the defense of any such claim or in any such proceeding in which you are named as a party, provided that you have timely notified us of such claim or proceeding and have otherwise complied with this Agreement and that we shall have the right to defend any such claim.

E. If it becomes advisable at any time for us and/or you to modify or discontinue use of any Mark, and/or use one or more additional or substitute trade names, trademarks, service marks, or other commercial symbols, you agree to comply with our directions within a reasonable time after our notice to

you, and we shall have no liability or obligation whatsoever with respect to your modification or discontinuance of any Mark or expenses incurred in connection therewith.

F. In order to preserve the validity and integrity of the Marks and copyrighted material licensed herein and to assure that you are properly employing the same in the operation of the Restaurant, we or our agents shall have the right of entry and inspection of the Premises at all reasonable times and, additionally, shall have the right to observe the manner in which you are rendering your services and conducting your operations, to confer with your employees and customers, to inspect your Computer Systems (including hardware, software, security, configurations, connectivity, and data access), and to select ingredients, food and non-food products, beverages, and other items, products, materials and supplies for test of content and evaluation purposes to make certain that the services, ingredients, products, materials, equipment and operations are satisfactory and meet the quality control provisions and performance standards established by us.

G. You agree not to, and to use your best efforts to cause your parents, subsidiaries and affiliates, and your and their respective owners, officers, directors, employees, managers, agents, representatives, spouses, heirs, predecessors, successors, and assigns not to, disparage or otherwise speak or write negatively, directly or indirectly, of us or our parents, subsidiaries, and affiliates, and our and their respective current and former owners, officers, directors, employees, managers, agents, representatives, predecessors, successors, and assigns or our or their current and former franchisees, BDs, developers, area developers or the Subway® brand, the System, or any other service-marked or trademarked concept of us, or which would subject the Subway® brand to ridicule, scandal, reproach, scorn, or indignity or which would negatively impact the goodwill of us, our affiliates, the Subway® brand or the Marks.

#### 9. **Confidential Operations Manual.**

A. We will make available to you during the Term, in the format that we choose (electronic, hardcopy, or both), an operations manual containing mandatory specifications, standards, operating procedures and rules prescribed from time to time by us for Subway® Restaurants and information relative to other of your obligations hereunder and the operation of the Restaurant (the “**Confidential Operations Manual**”). The mandatory specifications, standards, operating procedures and rules prescribed from time to time by us for Subway® Restaurants are referred to herein as the “**System Standards**”. The Confidential Operations Manual contains our proprietary information and shall be kept confidential by you both during the Term and subsequent to the expiration or termination of the Term. The Confidential Operations Manual includes all policies, procedures, specifications, rules and guidelines that we may promulgate or revise from time to time and publish via an intranet, the internet, in other electronic media, or in other written format. We shall have the right to add to and otherwise modify the Confidential Operations Manual from time to time to reflect changes in the System Standards.

B. The Confidential Operations Manual shall at all times remain the sole property of us and any hardcopy version thereof that we may have provided to you shall promptly be returned to us upon the expiration or termination of this Agreement.

C. You shall at all times ensure that the Confidential Operations Manual is available at the Premises in a current and up-to-date manner, and in the event of any dispute as to the contents of the Confidential Operations Manual, the terms of the master copy of the Confidential Operations Manual maintained by us at our home office shall be controlling.

#### 10. **Standards of Quality and Performance.**

A. You shall commence operation of the Restaurant not later than twelve (12) months from the Agreement Date, or as otherwise approved in writing by us. Prior to such opening, you shall have procured all necessary licenses, permits, and approvals, including but not limited to construction permits,

shall have hired and trained personnel, made all leasehold improvements, and purchased initial inventory. If you for any reason fail to commence operations as herein provided, unless you are precluded from doing so by war or civil disturbance, natural disaster or organized labor dispute that precludes such timely commencement of operation, such failure shall be considered a default and we may terminate this Agreement. Once you have commenced operation of the Restaurant, you must actively and continuously operate the Restaurant during normal business hours (as we may periodically prescribe in the Confidential Operations Manual or elsewhere in writing) for the entire duration of the Term.

B. You agree to maintain (or cause to be maintained) the condition and appearance of the interior and exterior of the Premises consistent with our quality controls and standards for the image of a Subway® Restaurant as an attractive, pleasant and comfortable facility conducive to patronage and impulse buying by its customers. You agree to carry out such maintenance of the Restaurant as is from time to time required to maintain or improve the appearance and efficient operation of the Restaurant, including replacement of worn out or obsolete fixtures and signs, repair of the exterior and interior of the Restaurant and redecorating. If at any time in our business judgment the general state of repair or the appearance of the Premises or its equipment, fixtures, signs or decor does not meet our quality control and standards therefor, we shall so notify you, specifying the action to be taken by you to correct such deficiency. If you fail or refuse to initiate within thirty (30) days after receipt of such notice, and thereafter continue, a bona fide program to complete any required maintenance, we shall have the right, in addition to all other remedies, to enter upon the Premises and effect such repairs, painting, decorating or replacements of equipment, fixtures or signs on your behalf and you shall pay the entire costs thereof on demand. Your obligation to initiate and continue any required maintenance shall be suspended during any period in which such maintenance is commercially impractical due to war, civil disturbance, natural disaster, organized labor dispute or other event beyond your reasonable control.

C. You must bring all Restaurants into compliance with our System Standards on or before the Remodel Due Date set forth on Exhibit B (in each case, a “**Remodel Due Date**”). You may identify certain Restaurants for relocation, subject to our approval. If a Restaurant is identified for relocation and approved by us before its Remodel Due Date, that Restaurant will be considered remodeled as of the Remodel Due Date; *provided that*, you, to our satisfaction, relocate and re-open the identified Restaurant to our specifications within 18 months of our approval. No later than ninety (90) days after the Agreement date, you agree to upgrade or replace any equipment in accordance with the equipment requirements set forth in the Confidential Operations Manual. The parties agree that time is of the essence with respect to your equipment obligations.

D. In our sole discretion, we may permit you to close certain Restaurants operated by you under this Agreement. You must provide us with 60 days’ prior written notice of your desire to close a Restaurant, which shall include an explanation of the reasons for the closure for our consideration. If we permit you to close the Restaurant, you must comply with all post-termination obligations set forth in this Agreement as they apply to the closed Restaurant, and you must cooperate with us or our designee during the closure process, including with respect to matters such as disidentification. Our failure to respond to your notice of your desire to close a Restaurant shall be deemed our disapproval of such closure. Any Restaurant closed in accordance with this paragraph shall be deemed remodeled and upgraded on or before the Remodel Due Date.

E. You shall make no material alterations to the improvements of the Restaurant nor shall you make material replacements of or alterations to the equipment, fixtures or signs of the Restaurant without our prior written approval.

F. The Approved Location shall be used solely for the purpose of conducting a Subway® Restaurant.

G. Except if you are prohibited from selling products under applicable law or under the terms of the Restaurant lease, you agree that you will offer for sale and sell at the Restaurant all types of sandwiches, food, drinks and other products that we from time to time authorize, and that you will not offer for sale or sell at the Premises any other food product, beverage, confection or non-food product whatsoever or use the Premises for any purpose other than the operation of the Restaurant in full compliance with this Agreement. You further agree that you will participate in any gift certificate, gift card and/or loyalty card programs that we require. To the extent allowed by applicable law, you must comply with our minimum, maximum, and other pricing requirements for sandwiches and other products and services offered by the Restaurant, as well as comply with our pricing methods and procedures for in-store, curbside, delivery, catering (including online catering), on-line/electronic and any other types of orders, including but not limited to advertising and marketing promotions.

H. From time to time, we shall provide to you in the Confidential Operations Manual or otherwise in writing a list of approved manufacturers, suppliers, and distributors and approved food and non-food products, fixtures, equipment, signs, stationery, supplies, and other items or services necessary to operate the Restaurant. Such list shall specify the manufacturer, supplier and distributor and the food and non-food products, fixtures, equipment, signs, stationery, supplies and services that we have approved to be carried or used in the System. We may revise the approved list of manufacturers, suppliers and distributors and the approved list of food and non-food products, fixtures, equipment, signs, stationery, supplies, and other materials from time to time. Such approved list shall be submitted to you in a form that we deem advisable. You must respond to the recall of any products in the manner and at the time that we specify.

I. All sandwiches, menu items, breads, meats, cheeses, ingredients, toppings, spices, mixes and other food and beverage products and materials, containers, packaging materials, other paper and plastic products, plates, cups, utensils, menus, uniforms, forms, cleaning and sanitation materials and other materials and supplies used in the operation of the Restaurant shall conform to the specifications and quality standards established by us from time to time in the Confidential Operations Manual or otherwise. Except as otherwise provided herein, you may only purchase such products that meet our specifications and quality standards from suppliers approved by us as meeting our criteria for Subway® Restaurant suppliers, such criteria and suppliers being subject to change by us from time to time. If you propose to offer for sale at the Restaurant any brand of product, or to use in the operation of the Restaurant any brand of food ingredient or other material or supply, that is not then approved by us as meeting our minimum specifications and quality standards, or to purchase any product from a supplier that is not then designated by us as an approved supplier, you shall submit your request in writing to us before purchasing or leasing any such ingredient, material or supply, and its purchase or lease may not be made by you absent our prior written consent. We will not be obligated to respond to your request, and any actions we take in response to such request will be at our sole discretion, including the assessment of a fee to compensate us for the time and resources we spend in evaluating the ingredient, material or supply. If we do not respond to your request within thirty (30) days, the request shall be deemed denied. We reserve the right from time to time to examine the facilities of any approved supplier or distributor and to conduct reasonable testing and inspection of the ingredients, materials or supplies to determine whether they meet our standards and specifications. We also reserve the right to charge fees for testing and evaluating proposed suppliers or distributors and to impose reasonable limitations on the number of approved suppliers or distributors of any product. Approval of a supplier or distributor may be conditioned on requirements relating to frequency of delivery and standards of service, including prompt attention to complaints and the ability to service and supply Subway® Restaurants within areas designated by us.

J. In addition to the specific operating standards and specifications set forth above, you agree to fully comply with the System Standards in effect from time to time as set forth in the Confidential Operations Manual or otherwise communicated to you by us in writing (including by intranet or other electronic means).

K. You shall secure and maintain in force all required licenses, permits and certificates relating to the leasing, construction, opening, and operation of the Restaurant and shall operate the Restaurant in full compliance with all applicable laws, ordinances and regulations, including without limitation all government regulations relating to occupational hazards and health, consumer protection, trade regulation, worker's compensation, unemployment insurance and withholding and payment of Federal and State income taxes and social security taxes and sales, use and property taxes. You agree to refrain from any merchandising, advertising or promotional practice that is unethical or may be injurious to our business and/or other Subway® Restaurants or to the goodwill associated with the Marks. Upon request, you will forward to us copies of any documentation relating to these items.

L. The Restaurants shall at all times be under the on-premises supervision of a trained and competent employee acting as full-time manager. Since you will operate more than one franchise and will not be in a position to devote your full time to directly operating each Restaurant business, we require you to designate one or more competent managers who have completed the training requirements to hold the position of full-time managers (each a "**Designated Manager**") for the Restaurant. You must, upon our request, keep us informed at all times of the identity of any other employee(s) acting as manager(s) of the Restaurant. We shall make training available, as is necessary in our judgment, for all managers who you designate. We shall provide such training at the then-current published rates. You agree that you will at all times faithfully, honestly and diligently perform your obligations hereunder and that you will not engage in any other business or activities that, in our judgment, will conflict with your obligations hereunder.

M. You will be solely responsible for all costs of building and operating the Restaurant, including, but not limited to, construction costs and permits, equipment, furniture, fixtures, signs, advertising, insurance, food products, labor, utilities, rent, fees, customs, stamp duty, other duties, governmental registrations, sales tax and other taxes. You must register to collect and pay sales taxes before you open the Restaurant, and you must maintain these registrations during the Term. You shall promptly pay when due all taxes levied or assessed on your Restaurant operation, including, without limitation, unemployment and sales taxes, and all accounts and other indebtedness of every kind that you incur in the operation of the Restaurant. You shall promptly pay to us the amount equal to all taxes levied or assessed, including, but not limited to, sales taxes, use taxes, withholding taxes, excise taxes, personal property taxes, intangible property taxes, gross receipt taxes, taxes on royalties (including without limitation the Royalty Fee and Advertising Contributions), any similar taxes or levies imposed upon, or required to be collected or paid by us by reason of the furnishing of products, intangible property (including trademarks and trade names), or service by us to you through the sale, license or lease of property or property rights provided by this Agreement. The foregoing does not include tax on your net income. You will, at your sole discretion, recruit, hire, terminate, discipline and supervise all Restaurant employees, set pay rates, and pay all wages and related amounts, including any employment benefits, unemployment insurance, withholding taxes or other sums. You will reimburse us for any such costs that we must pay in connection with your operation of the Restaurant.

N. You and your owners represent and warrant to us that all statements, documents, materials, and information submitted to us, including the application for the rights granted by this Agreement are true, correct and complete in all material respects, and there have been no material omissions. You and your owners agree to comply with any and all laws, regulations, Executive Orders or otherwise of any kind, including those relating to anti-terrorist activities, such as, without limitation Executive Order 13224 and related U.S. Treasury and other regulations. You confirm that you and your owners, officers and directors are not listed on the Annex to Executive Order 13224 (or any subsequent or related order) and you agree not to hire any person so listed or have any dealing with a person so listed (the Annex is currently available at [www.treasury.gov](http://www.treasury.gov)). You are solely responsible for ascertaining the actions that must be taken to comply with such laws, orders and/or regulations.

O. You must implement all administrative, physical and technical safeguards necessary to protect any information that can be used to identify an individual, including without limitation names,

addresses, telephone numbers, e-mail addresses, employee identification numbers, signatures, passwords, financial information, credit card information, biometric or health data, government-issued identification numbers and credit report information (“**Personal Information**”) in accordance with applicable laws and industry best practices. Without limiting the foregoing, you must comply with the Payment Card Industry Data Security Standard (commonly known as “**PCI Compliance**” or “**PCI-DSS**”), and any successor thereto. It is entirely your responsibility (even if we provide you any assistance or guidance in that regard) to confirm that the safeguards you use to protect Personal Information comply with all applicable laws and industry best practices related to the collection, access, use, storage, disposal and disclosure of Personal Information. If you become aware of a suspected or actual breach of security or unauthorized access involving Personal Information, you will notify us immediately and specify the extent to which Personal Information was compromised or disclosed.

P. You acknowledge and agree that the foregoing standards of quality and performance are reasonable and necessary to preserve the identity, reputation, value and goodwill of the System. In the event that any cash rebates, mark ups, volume discounts, concessions, advertising allowances, or discount bonuses (collectively “**Rebates**”), whether by way of cash, kind or credit, are available to or received by us and/or our affiliates from any third party, whether or not on account of purchases made (i) by us for our own account or for your account, or franchisees generally; or (ii) by you directly for your own account, we and/or our affiliates shall be entitled to retain the whole of the amount or any part of such Rebates. You acknowledge and agree that we and/or our affiliates have the right to realize a profit on any goods or services that we and/or our affiliates supply to you.

#### 11. **Delivery Services.**

A. You must provide delivery services in compliance with the Confidential Operations Manual and as we otherwise specify in writing from time to time. We may authorize you to provide delivery services directly to end user customers, through approved third-party delivery service providers (each a “**Third-Party Delivery Provider**”) or through such other delivery methods as we approve in advance in writing.

B. You will not receive any exclusive or protected delivery area around your Restaurant for engaging in delivery or sale for delivery of sandwiches and other food products (“**Delivery Activities**”). We may establish from time to time geographic areas within which you may perform Delivery Activities (your “**Delivery Area**”). We may restrict where you may engage in Delivery Activities, and we may designate one or more Third-Party Delivery Providers as the sole or designated Third-Party Delivery Provider(s) and require you to contract with and comply with your agreements with them. We may require you to direct customers for Delivery Services outside of your Delivery Area to other Subway® Restaurants or decline to sell sandwiches and other food products to them. We may permit Third-Party Delivery Providers to direct and allocate Delivery Activities among delivery service areas they or we may designate. Because of the evolving nature of the food to-go and delivery service sector, these standards and policies for Delivery Activities may change and evolve at any time. We will not be liable for any reduction in your sales or profits as a result of these Delivery Activities or for engaging in Delivery Activities.

C. You must comply with all laws at all times in offering Delivery Activities, including, but not limited to, obtaining and maintaining all required permits, licenses, consents and waivers required by any laws. You also agree to comply fully with the standards for third-party ordering and delivery services as established by us from time to time, including, but not limited to: using such food containers, thermal bags or other storage devices we may designate to the Third-Party Delivery Provider or you; providing such amount of additional condiments, napkins and utensils as we deem appropriate; sealing the delivery bags with the appropriate tamper-evident sticker or other approved methods; and ensuring the food safety, quality and temperature maintenance of sandwiches and other food products. You are solely responsible for maintaining adequate insurance to cover any liability that may arise from the use of Third-Party Delivery



Providers (or other delivery methods) for Delivery Activities from your Restaurant and comply with our requirements for such insurance.

D. Unless approved in advance in writing by us, you will not: (a) advertise, promote or make any media statements about any Third-Party Delivery Provider; or (b) purport to authorize or consent to any Third-Party Delivery Provider to advertise or promote its own products or services using any of the Marks.

E. We reserve the right to periodically designate Third-Party Delivery Providers in our sole judgment. If you want to use a Third-Party Delivery Provider that we have not yet approved, you must first submit the name of such proposed Third-Party Delivery Provider and other sufficient information for us to evaluate whether the Third-Party Delivery Provider meets our criteria. We may condition our approval of a Third-Party Delivery Provider on such provider agreeing to provide periodic delivery sales reports directly to us and such other requirements relating to reliability, consistency, standards of service (including prompt attention to complaints) and/or other criteria, and may not use the Third-Party Delivery Provider absent our written consent. We may receive fees from Third-Party Delivery Providers in return for designating them as approved or designated for Subway® Restaurants and may negotiate with them for our benefit or that of Subway® Restaurants. We reserve the right periodically to revoke our approval of any Third-Party Delivery Provider that does not continue to meet our criteria. Notwithstanding the foregoing, you agree that we may limit the number of Third-Party Delivery Providers with whom you may deal, designate Third-Party Delivery Providers that you must use, and/or refuse any of your requests for any reason, including if we have already designated an exclusive Third-Party Delivery Provider for the System or if we believe that doing so is in the best interests of the System.

F. You agree to grant us access to, or otherwise collect and report in the form and manner desired by us, all operational, financial and other information concerning the Delivery Activities provided from your Restaurant, including, but not limited to, all Gross Sales, transactions and guest count data, product mix, service time data and financial results. We will have permission to access Gross Sales, guest count, and other operational data, including, without limitation, staffing and customer satisfaction data from the relevant Third-Party Delivery Provider and your Restaurant.

G. You may not establish “ghost kitchens” (separate facilities for food preparation, typically for preparation of delivery orders) without our prior, written approval, and if we grant such approval then you must comply with any and all guidelines that we may establish and modify from time to time.

12. **Modification of the System.** You recognize and agree that from time to time we may change or modify the System, including the adoption and use of new or modified trade names, trademarks, service marks or copyrighted materials, new menu items, new products, new equipment or new techniques and that you will accept, use and display for the purpose of this Agreement any such changes in the System, as if they were part of this Agreement at the time of execution hereof. Within the timeframes that we may reasonably require, you will make such expenditures as such changes or modifications in the System as we may reasonably require, including but not limited to repairs, upgrades and remodels. You shall not change, modify or alter in any way the System without our prior written consent. You will be provided with reasonable notice of any material updates or changes to the System or the Confidential Operations Manual.

13. **Fees and Contributions.**

A. **Franchise Fee.** You are not required to pay us our standard initial franchise fee. The parties acknowledge that the transfer fee of up to \$7,500 per Restaurant must have been paid by the transferor and received by us prior to the effectiveness of this Agreement.

B. **Royalty Fee.** You shall pay to us without offset, credit or deduction of any nature unless otherwise permitted by us in writing, so long as this Agreement shall be in effect, a royalty fee equal to

eight percent (8%) of Gross Sales of the Restaurant on a weekly basis or other periodic basis that we may determine from time to time (the “**Royalty Fee**”).

C. **Advertising Contributions.** You shall pay without offset, credit or deduction of any nature, to us, so long as this Agreement shall be in effect, advertising contributions equal to four and one-half percent (4.5%) of Gross Sales of the Restaurant on a weekly basis or other periodic basis that we may determine from time to time (“**Advertising Contributions**”).

D. **Restaurant Excellence Visits.** We or a third-party that we authorize will conduct periodic “**Restaurant Excellence Visits**” as set forth in the Confidential Operations Manual or otherwise in writing. We will not charge you for these Restaurant Excellence Visits. However, if you receive a “Fail” score (as determined by us or the third-party conducting the Restaurant Excellence Visit), you will be required to pay a fee of \$136.59 (the “**Revisit Fee**”) for a subsequent Restaurant Excellence Visit (a “**Revisit**”). You will receive a Revisit until you achieve a score of “Pass”, and you will pay the Revisit Fee for each Revisit. The Revisit Fee is subject to increase by 3% per year. Effective January 1, 2025, the Revisit Fee will increase to \$140.69 per revisit (subject to increase by 3% per year).

E. **Restaurant Technology Fee; Digital Technology Fee.** You will pay us a “**Restaurant Technology Fee**” for the Software of \$75 per month, payable per Restaurant. This cost covers development and maintenance of the Software for each POS system terminal in the Restaurant as well as other restaurant technology. We will charge this fee to your pre-authorized account with us. We reserve the right to increase this fee at any time without notice to you. In addition to the Restaurant Technology Fee, we reserve the right to charge in the future a “**Digital Technology Fee**” to cover our costs of development, infrastructure and support of programs including our Subway<sup>®</sup> App, Online Ordering, Third-Party Delivery platform support, Digital Menu Boards and Social Media Platforms.

F. **Legacy Support Fee.** To cover our costs related to any non-compliance, you must pay to us or our affiliate the “**Legacy Support Fee**” if you do not comply with our technology standards and specifications, fail to return hardware, fail to upgrade systems, fail to allow access in a timely manner, install unauthorized software, or attempt to hack or circumvent our software, all as provided in this Agreement, any other agreement between you, on the one hand, and us or our affiliate on the other hand, or otherwise as set forth in the Confidential Operations Manual or otherwise in writing. The Legacy Support Fee is currently \$200 for each month that you are not in compliance with any of the foregoing, per Restaurant. We reserve the right to increase the Legacy Support Fee at any time without notice to you.

G. **Digital Menu Boards Hardware-as-a-Service Fee.** You will pay us a monthly fee for our Digital Menu Board Hardware-as-a-Service (“**DMB HaaS**”) program, currently \$155 per month per Restaurant. DMB HaaS includes service, installation, maintenance and help-desk support for digital menu boards in your Restaurant. We reserve the right to increase the DMB HaaS fee at any time without notice to you.

H. **Payment Terms.** The following terms and conditions apply to all payments due to us from you:

1. On or before Thursday at 3:00 p.m. Eastern Time of each week (or such other day and time as prescribed by us from time to time), you will submit to us in the format that we require a correct statement of the Gross Sales of the Restaurant for the preceding week ending Tuesday (or such other day as prescribed by us from time to time). Such Gross Sales statement shall be submitted through our designated control system, using approved POS System hardware and software, to the location we designate. Each weekly statement (or other periodic statement that we designate) of Gross Sales shall be accompanied by the Royalty Fee and Advertising Contributions payment based on the Gross Sales reported in the statement so submitted. You will make available to us for reasonable inspection at reasonable times and through reasonable means determined by us

(including electronic), all original books and records (electronic and hard copy) that we may deem necessary to ascertain the Gross Sales of the Restaurant.

2. The term “**Gross Sales**” as used herein, shall mean and include the aggregate amount of all sales of food products, beverages and other merchandise, products and services of every kind or nature sold from, at or in connection with the Restaurant or arising out of the operation or conduct of business by the Restaurant, less any customer refunds up to the amount of the sales price and excluding all sales, use or service taxes collected and paid to the appropriate taxing authority. “**Gross Sales**” shall include: (a) all amounts redeemed from gift certificates, gift cards or similar media, and sales made through alternative platforms, (b) all insurance proceeds received by you for loss of business due to a casualty or other event at the Restaurant, and (c) the fair market value of any services or products received by you in barter or exchange for your services or products.

3. All amounts you owe under this Agreement or any other Franchise Agreement, Sublease or other agreement that you have with us or any of our affiliates must be paid through electronic funds transfer in the manner we designate, unless we specify otherwise. These amounts include Royalty Fees, Advertising Contributions, interest, late fees, and any and all other charges that you owe. Before the Restaurant opens, you will sign and deliver to us appropriate electronic funds transfer preauthorized draft forms (or forms serving the same purpose) for the Restaurant's checking account (the “**Pre-authorized Account**”). Upon our request, you agree to sign any additional documents we require to authorize us and our affiliates to debit your Pre-authorized Account. You hereby authorize us and our affiliates to debit your Pre-authorized Account for the Royalty Fees, Advertising Contributions, amounts due for purchases by you from us or our affiliates, and all other amounts due us or our affiliates under this Agreement, under any other agreement with us or our affiliate, or otherwise. You agree to ensure that funds are available in the Pre-authorized Account to cover our withdrawals. In certain circumstances, you will also authorize us to withdraw money for fees or payments that we paid, pay or will pay to a third party, including without limitation your landlord or licensor, on your behalf in connection with the Restaurant.

4. If you fail to submit the weekly (or other periodic) Gross Sales statements, we will estimate your Royalty Fee and Advertising Contribution by using a Gross Sales figure that is equal to the average weekly (or other periodic) Gross Sales of your Restaurant for the previous eight (8) weeks, increasing by 10% for each 3-week period that such statements remain unsubmitted. If the amounts that we debit from your Pre-authorized Account are less than the amounts you actually owe us (once we have determined the Restaurant's true and correct Gross Sales), we will debit your Pre-authorized Account for the balance on the day we specify. If the amounts that we debit from your Pre-authorized Account are greater than the amounts you actually owe us, we will credit the excess against the amounts we otherwise would debit from your Pre-authorized Account on the next payment date.

5. If your payment of Royalty Fees, Advertising Contributions, or other charges that you owe us is more than one week late, you will pay us interest at a rate of twelve percent (12%) (or the maximum rate allowed by the law where the Restaurant is located) per annum on any Royalty Fees, Advertising Contributions, or other charges you will owe us under this Agreement. If permitted by local law, we may also charge you a late fee equal to ten percent (10%) (or the maximum rate allowed by law) per annum on all past due accounts to cover our banking, administrative, and accounting costs. In the event that any late charge, interest rate, or other payment provided herein exceeds the maximum applicable charge legally allowed, such late charge, interest rate, or other payment shall be reduced to the maximum legal charge, rate, or amount. You acknowledge that this sub-section shall not constitute agreement by us or our affiliates to accept such payments after same are due or a commitment by us to extend credit to, or otherwise finance your operation of, the Restaurant. Further, you acknowledge that your failure to pay all

amounts when due shall constitute grounds for termination of this Agreement, as provided herein. You must pay us a sum of Fifty Dollars (\$50) if you default on payments because you change banks without notice. You must pay us a sum of Twenty Dollars (\$20) if your payments to us are unsuccessful due to insufficient funds in your pre-authorized account.

6. Notwithstanding any designation by you, we shall have the right to apply any payments by you to any past due indebtedness of you for Royalty Fees, Advertising Contributions, purchases from us and our affiliates, interest, late fees, and other charges that you owe, or any other indebtedness. You shall be responsible for and shall pay to us (or reimburse us for the payment of) upon demand any tax assessed (excluding tax on our net income) on or measured by the amount of Royalty Fees or any other amounts paid to us under this Agreement.

14. **Advertising.** Recognizing the value of advertising and the importance of the standardization of advertising and promotion to the furtherance of the goodwill and the public image of Subway® Restaurants, you agree as follows:

A. All advertising and marketing materials, including, but not limited to, newspapers, radio and television advertising, advertising through an Online Presence including internet, social media, electronic mail or other similar electronic or digital medium, and specialty and novelty items, signs, boxes, napkins, bags and wrapping papers, will be compliant with the requirements set forth by us in the Confidential Operations Manual or through other written means, or will otherwise be submitted to us or our designee, for our prior approval. In the event written approval of said advertising and promotional materials is not given by us to you within twenty (20) days from the date such materials are received by us, said materials shall be deemed disapproved. You must participate in, and comply with the requirements of, any sales, marketing, advertising, and promotional programs we implement, and you must use only the materials and media for these programs that we designate or otherwise expressly approve. Information you collect about customers, including through an Online Presence or at the Restaurant, may be subject to requirements set forth in the Confidential Operations Manual or otherwise in writing by us. You will not place “For Sale” or similar signs at or in the general vicinity of the Restaurant or use any words in any advertising that identify the business offered for sale as a Subway® Restaurant, nor will you allow any vendor or agent of yours to do so. You will always indicate your status as an independent franchise operator to others and on any document or information released by you in connection with the Restaurant. You will display the following notice (subject to modification by us from time to time) in a prominent place at the Restaurant: “The Subway® trademarks are owned by Subway IP LLC and the independent franchise operator of this restaurant is a licensed user of such trademarks.”

B. You specifically acknowledge and agree that any Online Presence shall be deemed “advertising” under this Agreement, and will be subject to, among other things, our written approval. In connection with any Online Presence, you agree to the following:

1. Before establishing the Online Presence, you shall submit to us a sample of the Online Presence content, format and other information in the form and manner we may reasonably require.

2. You shall not establish or use the Online Presence without our prior written approval.

3. In addition to any other applicable requirements, you shall comply with our standards and specifications for an Online Presence as prescribed by us in the Confidential Operations Manual or otherwise in writing. If required by us, you shall establish your Online Presence as part of our Online Presence and/or establish electronic links to our Online Presence.

4. If you propose any material revision to the Online Presence or any of the information contained in the Online Presence, you shall submit each such revision to us for our prior written approval.

C. You may utilize social media accounts (such as Facebook® or Twitter®) or other Online Presences only if approved by us in writing. If we approve the use of any Online Presence, you will develop and maintain such Online Presence only in accordance with our guidelines, including our guidelines for posting any messages or commentary. We may at any time revoke your rights to use any Online Presence or require that you obtain our approval of any message that you intend to post prior to posting. We will own the rights to each Online Presence. At our request, you agree to grant us access to each such Online Presence, and to take whatever action (including signing assignment or other documents) we request to evidence our ownership of such Online Presence, or to help us obtain exclusive rights in such Online Presence.

D. We will deposit the Advertising Contributions into the Subway Franchisee Advertising Fund Trust (“SFAFT”) or such other marketing fund(s) as we shall designate from time to time. You acknowledge Advertising Contributions will not necessarily benefit franchisees in any area in proportion to the amounts they paid. We or our designee may negotiate programs and advertising contributions with suppliers and specify that these advertising contributions be placed into a fund to be spent on advertising and related expenses for the benefit of franchisees. Except as provided herein, such payments shall be made in addition to and exclusive of any sums that you may be required to spend on local advertising and promotion. The Advertising Contributions shall be used by us or our designee, as follows:

1. We shall direct all advertising programs and have the right to determine the creative concepts, materials and media used in such programs and the placement and allocation thereof. You agree and acknowledge that the advertising programs are intended to maximize general public recognition and acceptance of the Marks, patronage of Subway® Restaurants and the Subway® brand and System generally, and that we and our designee undertake no obligation to make expenditures for you that are equivalent or proportionate to your Advertising Contributions, or to ensure that any particular franchisee benefits directly or pro rata from the placement of advertising. We or SFAFT may create, modify or abolish franchisee advisory boards or councils from time to time that serve solely in an advisory capacity with respect to the advertising programs that we direct.

2. We shall, for each of our company-owned and affiliate-owned Subway® Restaurants, make (or cause to be made) advertising contributions equivalent to the Advertising Contributions required of franchisees within the System.

3. You agree that the funds may be used to meet any and all costs of maintaining, administering, directing and preparing advertising (including, without limitation, the cost of preparing and conducting television, Online Presence, radio, magazine and newspaper advertising campaigns, loyalty programs, digital technological platforms and enhancements and other public relations activities; employing advertising agencies to assist therein; providing promotional brochures and other marketing materials to franchisees in the System); maintaining and updating Online Presences for Subway® Restaurants; and developing and maintaining application software designed to run on computers and similar devices, including tablets, smartphones and other mobile devices, as well as any evolutions or “next generations” of any such devices. All sums paid by you as Advertising Contributions shall be maintained in one or more separate accounts that contain only Advertising Contributions and other sums to be used for advertising, and such sums shall not be used to defray any of our general operating expenses, except for such administrative costs and overhead, if any, as we or our affiliates may incur in activities reasonably related to the administration or direction of advertising programs including, without limitation, conducting marketing research,

preparing marketing and advertising materials, and collecting and accounting for assessments for advertising.

4. It is anticipated that all Advertising Contributions shall be expended for advertising and promotional purposes during our fiscal year within which contributions are made. If, however, excess amounts remain at the end of such fiscal year, all expenditures in the following fiscal year(s) shall be made first out of any current interest or other earnings, next out of any accumulated earnings, and finally from principal.

5. We may terminate advertising accounts at any time but will not do so until all monies in them have been expended for advertising and promotion purposes or have been transferred to one or more other accounts used for advertising.

6. An accounting of our use of Advertising Contributions shall be prepared annually and shall be made available to you upon request. We reserve the right, at our option, to require that such annual accounting include an audit prepared by an independent certified public accountant selected by us, with such preparation to be paid for out of Advertising Contributions.

15. **Confidential Information.**

A. We and our affiliates possess (and may continue to develop and acquire) certain confidential information, some of which constitutes trade secrets under applicable law (the “**Confidential Information**”), relating to developing and operating Subway® Restaurants, whether or not marked confidential, including (without limitation): (1) site selection criteria; (2) training and operations materials and manuals, including, without limitation, recipes, product formulas, drawings, blueprints, reproductions, data, franchise agreements, and the Confidential Operations Manual; (3) the System Standards and other methods, formats, specifications, standards, systems, procedures, devices, techniques, sales and marketing techniques, business plans, methods and strategies, knowledge, and experience used in developing, promoting and operating Subway® Restaurants, business information related to franchisees, pricing policies; (4) market research and plans, creative materials, media schedules, promotional, marketing and advertising programs for Subway® Restaurants, organizational structure, financial information; (5) knowledge of specifications for, and suppliers of, operating assets and other products and supplies; (6) supplier and vendor lists; (7) any computer software or similar technology that is proprietary to us, our affiliates, or the System, including, without limitation, digital passwords and identifications and any source code of, and data, reports, and other printed materials generated by, the software or similar technology; (8) content published over internal communication platforms; (9) knowledge of the operating results and financial performance of Subway® Restaurants, other than your Restaurant; (10) customer lists and related data; and (11) all information we or our affiliates designate as confidential. The following shall not constitute Confidential Information: (i) information that you can demonstrate came to your attention prior to disclosure thereof by us; (ii) information that, at the time of disclosure by us to you, had become a part of the public domain, through publication or communication by others; or (iii) information that, after disclosure to you by us, becomes a part of the public domain, through publication or communication by others through no fault of you. Confidential Information may be provided to you by us, our affiliates, BDs, service providers, or franchisees, or from agents of us or our affiliates. Confidential Information will remain our property or our affiliates’ property.

B. All Confidential Information furnished to you by us or on our behalf, whether orally or by means of written material (i) shall be deemed proprietary, (ii) shall be held by you in strict confidence, (iii) shall not be copied, disclosed or revealed to or shared with any other person except to your employees or contractors who have a need to know such Confidential Information for purposes of this Agreement and who are under a duty of confidentiality no less restrictive than your obligations hereunder, or to individuals or entities specifically authorized by us in advance, and (iv) shall not be used in connection with any other business or capacity. You will not acquire any interest in Confidential Information other than the right to

use it as we specify in operating your Restaurant during the Term. You agree to protect the Confidential Information from unauthorized use, access or disclosure. We may require you to have your employees and contractors execute individual undertakings and shall have the right to regulate the form of and to be a party to or third-party beneficiary under any such agreements. You acknowledge that any form of non-disclosure and non-competition agreement that we require you to use, provide to you, or regulate the terms of, may or may not be enforceable in a particular jurisdiction. You agree that you are solely responsible for obtaining your own professional advice with respect to the adequacy of the terms and provisions of any confidentiality and non-compete agreement that your employees, agents and independent contractors sign.

C. You acknowledge and agree that, as between us and you, we are the sole owner of all right, title, and interest in and to the System and any Confidential Information. All improvements, developments, derivative works, enhancements, or modifications to the System and any Confidential Information, ideas, slogans, marketing plans, advertising material, concepts, drawings, techniques, inventions (including any resulting patent rights), innovations, trademarks, trade secrets, copyrights, works of authorship, and any other protectable or proprietary interest in any similar intangible asset, relating to a Subway® Restaurant (collectively, “**Innovations**”) made or created by you, your employees or your contractors, whether developed separately or in conjunction with us, shall be owned solely by us. You represent, warrant, and covenant that your employees and contractors are bound by written agreements assigning all rights in and to any Innovations developed or created by them to you. To the extent that you, your employees or your contractors are deemed to have any interest in such Innovations, you hereby agree to assign, and do assign, all right, title and interest in and to such Innovations to us. To that end, you shall execute, verify, and deliver such documents (including, without limitation, assignments) and perform such other acts (including appearances as a witness) as we may reasonably request for use in applying for, obtaining, perfecting, evidencing, sustaining, and enforcing such ownership rights in and to the Innovations, and the assignment thereof. Your obligation to assist us with respect to such ownership rights shall continue beyond the expiration or termination of this Agreement. In the event we are unable for any reason, after reasonable effort, to secure your signature on any document needed in connection with the actions specified in this Section, you hereby irrevocably designate and appoint us and our duly authorized officers and agents as your agent and attorney in fact, which appointment is coupled with an interest and is irrevocable, to act for and on your behalf to execute, verify, and file any such documents and to do all other lawfully permitted acts to further the purposes of this Section with the same legal force and effect as if executed by you. The obligations of this Section shall survive any expiration or termination of this Agreement.

D. Due to the special and unique nature of our Confidential Information, the Marks, and Confidential Operations Manual, you hereby agree and acknowledge that we shall be entitled to immediate equitable remedies, including but not limited to, restraining orders and injunctive relief in order to safeguard such proprietary, confidential, unique, and special information and that money damages alone would be an insufficient remedy with which to compensate us for any breach of the related terms of this Agreement.

E. Upon our request, you will promptly return all tangible Confidential Information, including any reproductions and copies. In the event that you are requested or required to disclose any part of the Confidential Information in connection with a legal proceeding, investigation or other similar process, you shall provide us with prompt written notice of any such request or requirement so that we may seek a protective order or other appropriate remedy and/or waive compliance with the provisions of this Section. If, in the absence of a protective order or other remedy or waiver, you are legally compelled to disclose Confidential Information to any tribunal, you may disclose to such tribunal only that portion of Confidential Information which your legal counsel advises that you are legally required to disclose without any liability under this Section.

## 16. **Accounting and Records.**

A. You shall establish and maintain a bookkeeping, accounting and record keeping system conforming to the requirements prescribed by us, for the purpose of keeping, and making available to us

upon our written request, complete business records exclusively for the Restaurant for the current year and for the immediate past three (3) years, including cash register/POS data, control sheets, weekly inventory and sales reports, deposit slips, business and personal bank statements, canceled checks, sales and purchase records, business and personal tax returns, Schedule K-1 forms, cash receipts journals, cash disbursements journals, payroll registers, general ledgers, financial statements, profit and loss statements, balance sheets, and any other similar records and information we may request. These records must be separate from the records kept for any other business in which you have an interest.

B. You shall submit to us such periodic financial and other reports, forms and records as specified, and in the manner and at the time as specified in the Confidential Operations Manual or otherwise in writing.

C. You shall record all sales on the POS System or other electronic cash registers approved by us or on such other types of equipment as may be designated by us in the Confidential Operations Manual or otherwise in writing. You agree that we shall have the right to require you to utilize the computer-based POS System cash registers that are fully compatible with any program(s) or system(s) that we, in our direction, may employ. All Gross Sales and all sales information shall be recorded on such equipment. We shall at all times have real-time and full access to all of your data, system and related information by such means as we may determine from time to time, including without limitation direct access in person, or access by electronic means.

D. You agree that we will have the right to examine your books, records and any electronic data necessary to perform an independent audit or other analysis. You also grant us permission to examine, without prior notice to you, all records of your purchases from a supplier, and you authorize such suppliers to release your purchase records to us at such times and places as we request. You will allow us and our representatives, including without limitation our BDs and their representatives, to conduct an audit, review your business operations and records, including POS System reports, perform audio and visual recordings to the extent permitted by law, and otherwise access all areas of the Restaurant without prior notice at any time you or your employees are on the Premises. Upon our written request, you will make photocopies or electronic copies of all documentation or electronic data that we request and forward them to us or our representatives as we designate. We will reimburse you for the reasonable cost of copying this information. If we notified you in writing of an audit at least five (5) days in advance and you fail to produce your books and records at the time of the audit, you will be responsible for all costs we incur, including, without limitation, the charges of any independent accountant, the compensation of our employees or representatives, and attorneys' fees.

E. We shall have the right, at any time, to audit, or have an independent audit made, of your books. If we or an independent auditor determine, after conducting an audit, that you under-reported Gross Sales by more than two percent (2%) of your reported Gross Sales, you will pay us the Royalty Fees, Advertising Contributions and other charges due on the Gross Sales that were not reported, plus all costs associated with conducting the audit and collecting the unpaid amounts, including without limitation mediation and arbitration fees, court costs, lawyers' fees, accountants' and other professionals' fees, management preparation time, witness fees, and travel expenses, plus interest and late fees (the "**Overdue Amount**"). If you fail to submit all of your information to be audited, we may estimate your sales and charge the Overdue Amount based upon the estimate. The foregoing remedies shall be in addition to any other remedies we may have.

F. At any time during the Term, you authorize us to conduct credit checks or investigative background searches on you which may reveal information about your business experience, educational background, criminal record, civil judgments, property ownership, liens, associations with other individuals, creditworthiness, and job performance.

17. **Corporation, Limited Liability Company or Partnership Franchisee.**



A. **Corporate Franchisee.** Except as otherwise approved by us in writing, if you are a corporation, you shall (i) confine your activities, and your governing documents shall at all times provide that your activities are confined, exclusively to operating one or more Subway® Restaurants; (ii) furnish us with your articles of incorporation and bylaws as well as such other documents that we may reasonably request, including the Owner's Guaranty and Assumption of Franchisee Obligations, attached as **Exhibit A**, executed by all current beneficial owners of any class of voting stock; (iii) maintain stop transfer instructions on your records against the transfer of any equity securities and only issue securities upon the face of which a legend, in a form satisfactory to us, appears which references the transfer restrictions imposed by this Agreement; (iv) not issue any voting securities or securities convertible into voting securities without our prior written approval, which approval shall be conditioned on, among other things, the new shareholder(s)'s (and all new beneficial owners') execution of an Owner's Guaranty and Assumption of Franchisee Obligations, attached as **Exhibit A**; and (v) maintain a current list of all owners of record and all beneficial owners of any class of voting stock and furnish the list to us upon request. For the avoidance of doubt, the governing documents of all parent or holding entities are also at all times subject to our review and must at all times be consistent with the foregoing guidelines and restrictions.

B. **Limited Liability Company Franchisee.** If you are a limited liability company, you shall: (i) confine your activities, and your governing documents shall at all times provide that your activities are confined, exclusively to operating one or more Subway® Restaurants; (ii) furnish us with your articles of organization and operating agreement, as well as such other documents as we may reasonably request, and any amendments thereto; (iii) prepare and furnish to us, upon request, a current list of all members and managers; (iv) maintain stop transfer instructions on your records against the transfer of any equity securities and only issue securities which bear a legend, in a form satisfactory to us, which references the transfer restrictions imposed by this Agreement; and (v) deliver to us the Owner's Guaranty and Assumption of Franchisee Obligations, attached as **Exhibit A**, executed by each member and each owner of any beneficial interest in you. For the avoidance of doubt, the governing documents of all parent or holding entities are also at all times subject to our review and must at all times be consistent with the foregoing guidelines and restrictions.

C. **Partnership Franchisee.** If you are a partnership, you shall: (i) confine your activities exclusively to operating one or more Subway® Restaurants; (ii) furnish us with your partnership agreement, as well as such other documents as we may reasonably request and any amendments thereto; (iii) furnish to us, upon request, a current list of all general and limited partners; and (iv) deliver to us the Owner's Guaranty and Assumption of Franchisee Obligations, attached as **Exhibit A**, executed by each general partner and each owner of any beneficial interest in such general partner. For the avoidance of doubt, the governing documents of all parent or holding entities are also at all times subject to our review and must at all times be consistent with the foregoing guidelines and restrictions.

18. **Transferability of Interest.**

A. **By Franchisor/Delegation of Duties.** This Agreement is fully assignable by us and shall inure to the benefit of any assignee or other legal successor to the interests of us herein. To the extent that the purchaser or transferee shall assume our covenants and obligations under this Agreement, we shall thereupon and without further agreement, be freed and relieved of all liability with respect to such covenants and obligations. From time to time, we shall have the right to delegate the performance of any or all of our obligations and duties hereunder to third parties, whether the same are our agents or independent contractors that we have contracted with to provide such services. You agree in advance to any such delegation by us of any portion or all of our rights and obligations hereunder.

B. **Consent of Franchisor Required.**

1. The rights granted hereunder are personal to you. Accordingly, neither this Agreement, any rights under this Agreement, including specifically any right to use our intellectual

property (including the Marks) as described in Section 8 above, any Restaurant owned by you nor any part of the ownership of you may be assigned or transferred by you or your owner(s) without our prior written consent, and any such assignment or transfer, or attempted assignment or transfer, without such consent shall constitute a breach hereof and shall convey no rights to or interests in this Agreement, the Restaurant owned by you subject to the purported transfer, or the ownership of you. Notwithstanding anything herein to the contrary, if a Bankruptcy Event (as defined below) occurs, then our consent to any assignment or transfer hereunder in connection with or during such Bankruptcy Event, shall be made in our sole and absolute discretion, and shall apply for all purposes, including in connection with any proposed assumption or assignment of this Agreement under 11 U.S.C. §365 or any successor or related statutes and regulations.

2. As used in this Agreement, the term “transfer” shall mean and include the voluntary, involuntary, direct or indirect assignment, sale, gift, pledge or other transfer by you or your owners of any interest in any of: (1) this Agreement; (2) the ownership of you, (3) any Restaurant owned by you, or (4) substantially all of the assets of the Restaurant. An assignment, sale or other transfer shall include any of the following events: (1) the transfer of ownership of capital stock, voting stock (or security convertible to voting stock) or partnership interest; (2) merger or consolidation or issuance of additional securities representing an ownership interest in you; (3) transfer of an interest in you, this Agreement or the Restaurant owned by you in a divorce, insolvency, corporate or partnership dissolution proceeding or otherwise by operation of law; or (4) transfer of an interest in this Agreement, the Restaurant owned by you or an ownership interest of you in the event of the death of you or any of your owners, by will, declaration of or transfer in trust, or under the laws of intestate succession. For the avoidance of doubt, you may not pledge a security or other interest in this Agreement or in the proceeds of a sale of this Agreement or the assets of the Restaurant to any lender without our prior written consent.

3. You may not use or authorize the use of any Mark in advertising the transfer or other disposition of your Restaurant or of any ownership in you without our prior written consent. You shall not use or authorize the use of, and no third party shall on its behalf use, any written materials to advertise or promote the transfer of your Restaurant or of any ownership interest in you without our prior written approval of such materials.

#### **C. Conditions for Consent.**

1. You acknowledge and agree that there may be no transfers before the Restaurant has opened for business. If you and your owners are in full compliance with this Agreement, we shall not unreasonably withhold our consent to a transfer, provided that we are satisfied in our sole business judgment that the proposed assignee and its owners are of good moral character who have sufficient business experience, aptitude and financial resources to perform the services required hereunder and otherwise meet our then applicable business standards for the grant or acquisition of similar rights, provided however, that our consent for a transfer in connection with any Bankruptcy Event shall be in our sole and absolute discretion.

2. A transfer of ownership in the Restaurant owned by you may only be made in conjunction with a transfer of this Agreement or the controlling interest in you, and further provided that if the transfer is of this Agreement or the Restaurant owned by you, or of a controlling interest in you, or is one of a series of transfers which in the aggregate constitute the transfer of a controlling interest in this Agreement, the Restaurant owned by you, substantially all of the assets of the Restaurant or you, in addition to the conditions set forth above, all of the following conditions are met prior to, or concurrently with, the effective date of the assignment or transfer: (1) you must have complied with the right of first refusal set forth below; (2) all obligations of you and your owners incurred in connection with this Agreement have been assumed by the assignee and its owners; (3) you shall have paid all amounts owed to us; (4) the assignee shall have completed the

training program required of new franchisees; (5) with respect to the transferred Restaurant, the assignee and its owners shall execute and agree to be bound by the form of franchise agreement and any ancillary agreements as are then customarily used by us in the grant of the rights described hereunder, which franchise agreement shall provide for a term no less than the then remaining term for the transferred Restaurant as set forth on **Exhibit B**, and the transferred Restaurant shall no longer be governed by this Agreement; (6) you shall have paid a transfer fee equal to fifty percent (50%) of our then-current standard initial franchise fee (excluding any promotions or discounts) (or, as follows: (a) standard transfer to a new or existing Subway® franchisee, \$3,200; (b) if you are transferring an interest to your spouse or child, or in the context of a divorce, \$200; or (c) all other transfers, \$2,000), plus \$3,000 for any satellite Restaurant you transfer (excluding any promotions or discounts) (or, \$1,000 for any satellite Restaurant that has been established for one year or less); (7) the assignee shall present evidence satisfactory to us that it has the right to remain in possession of the Premises for the term of assignee's franchise agreement; (8) you and your owners shall have executed a general release, in form satisfactory to us, of any and all claims against us and our affiliates, BDs, officers, directors, owners, employees and agents; (9) with respect to the transferred Restaurant, you and your owners must abide by the terms of this Agreement which by their nature survive termination, including without limitation the post-termination covenant not to compete set forth in this Agreement; and (10) the transferee executes our then-current form of Transfer Addendum.

3. In conjunction with our consideration of consenting to a proposed transfer, we shall prepare an itemized written assessment of the need for refurbishing and/or remodeling of the Restaurant (the "**Remodeling Requirements**") to conform with the then-existing standards and specifications for the décor of Subway® Restaurants within the System. The Remodeling Requirements shall be forwarded to you/assignor and the proposed assignee. You/assignor shall obtain a written cost estimate from reputable contractors to complete the Remodeling Requirements and such cost estimate shall be provided to us and the proposed assignee. Completion of the Remodeling Requirements shall be your responsibility and shall be a condition of our final consent to a transfer contemplated in this Section. Funding for the Remodeling Requirements shall be the subject of negotiation and agreement by and between you/assignor and the proposed assignee. The Remodeling Requirements shall be contemplated prior to the proposed transfer, unless otherwise agreed to between us and you.

4. We shall not be obligated to consider giving our consent to any such transfer unless you have requested such consent in writing and have provided to us at least thirty (30) days in advance of the proposed transfer: your current financial statements; such other information (on such forms or via such systems that we require) including, but not limited to, the proposed sales price and terms of payment (including any and all applicable letters of intent, term sheets, purchase and sale contracts, and other relevant documents and information pertaining to the transfer); an application for a franchise completed by the proposed transferee (buyer) including personal financial statements of such proposed transferee (buyer); the cost estimate of the Remodeling Requirements, and the opportunity to conduct an in-person interview with such proposed transferee (buyer).

5. The transfer fee may be refunded only if we have not yet issued the consent-to-transfer, and you and the buyer cancel the transfer. However, if the consent-to-transfer has already been issued, and (i) you and/or the buyer cancel the transfer, or (ii) we cancel the transfer because you and the buyer failed to complete the transfer within sixty (60) days after you received the consent-to-transfer, we will not refund any portion of the transfer fee. If you and the buyer desire to reactivate a transfer cancelled under these circumstances, and we approve, the parties must repay the full transfer fee.

D. **Franchisor Right of First Refusal.** If you or your owners shall obtain a bona fide, executed written offer from a responsible and fully disclosed purchaser in respect of a proposed transfer, including the purchase of an interest in this Agreement, any Restaurant or a group of Restaurants, or an ownership interest in you, you shall submit an exact copy of such offer to us, along with any other information that we may reasonably request. We shall have the right, exercisable by written notice delivered to you or your owners within thirty (30) days from the date of delivery of an exact copy of such offer and all reasonably requested information to us, to purchase such interest for the price and on the terms and conditions contained in such offer, provided that we shall be entitled to customary warranties, closing documents and post-closing indemnifications, may substitute cash for any other form of payment proposed in such offer and shall have not less than sixty (60) days to prepare for closing. If we do not exercise our right of first refusal, or if we exercise our right of first refusal only with respect to less than all Restaurants subject to the offer, you or your owners may complete the sale (or partial sale, as applicable) to such purchaser pursuant to and on the terms of such offer, subject to our written approval of the purchaser as provided in sub-sections B and C of this Section; provided that if the sale to such purchaser is not completed within one hundred twenty (120) days after delivery of such offer to us, or if there is a material change in the terms of the sale, we shall again have the right of first refusal herein provided.

E. **Death or Disability of Franchisee.** Upon your death or permanent disability or, if you are a corporation, limited liability company or partnership, the owner of fifty percent (50%) or more of the partnership interest, equity or voting control of you, the executor, administrator, conservator or other personal representative of such person shall assign this Agreement or such interest in you to a third party approved in writing by us. Such disposition of such interest in you shall be completed within a reasonable time, not to exceed twelve (12) months from the date of death or permanent disability, and shall be subject to all the terms and conditions applicable to assignments contained in sub-sections B and C of this Section and elsewhere in this Agreement; *except that*, where the assignee is an heir, devisee, legatee or next of kin or immediate family, the assignee shall assume this Agreement and any ancillary agreements, and shall not be required to execute our then-current form of franchise agreement and ancillary agreements, and shall pay a transfer fee of \$200. Failure to so dispose of this Agreement or such interest in you within said period of time shall constitute a breach of this Agreement. Pending disposition, we shall have the right to approve the management of the Restaurant owned by you. References to “immediate family” as used in this Agreement shall mean parents, spouses, children and siblings, and the parents, children and siblings of spouses.

F. **Effect of Consent to Assignment.** Our consent to a transfer, including an assignment of this Agreement or any interest subject to the restrictions of this Section shall not constitute a waiver of any claims we may have against the assignor, nor shall it be deemed a waiver of our right to demand exact compliance with any of the terms or conditions of this Agreement by the assignee or by the assignor.

## 19. **Covenants.**

A. We have entered into this Agreement with you on the condition that you will deal exclusively with us. You acknowledge and agree that we would be unable to encourage a free exchange of ideas and information among franchisees and us if franchisees were permitted to hold interests in any Competitive Businesses. You therefore agree that neither you nor your owners will have any direct or indirect Association with a Competitive Business during the Term, in accordance with the definitions and provisions below, unless we allow otherwise in writing.

B. You further covenant that during the Term, you shall not divert or attempt to divert any business of or any customers of the Restaurant to any Competitive Business, by direct or indirect inducement or otherwise, or do or perform directly or indirectly, any other act injurious or prejudicial to the goodwill associated with our Marks and the System, or in any way negligently or intentionally interfere with our business or our prospective business.

C. Upon termination of this Agreement, as it applies to any given Restaurant, by us in accordance with its terms and conditions or by you without cause or upon expiration of this Agreement, you and your owners agree that, for a period of one (1) year commencing on the effective date of termination or expiration or the date on which you and your owners begin to comply with this Section, whichever is later, neither you nor your owners nor any member of such owner's or owners' immediate families shall have any direct or indirect Association with a Competitive Business within a three (3) mile radius of the applicable Approved Location or any Subway® Restaurant in operation or under construction as of the termination or expiration date or the date on which you and your owners begin to comply with this Section, except in connection with the operation of Subway® Restaurants under franchise agreements with us. The restrictions of this sub-section shall not be applicable to the ownership of shares of a class of securities listed on a stock exchange or traded on the over-the-counter market that represent two percent (2%) or less of the number of shares of that class of securities issued and outstanding. You (and your owners) expressly acknowledge that you (and they) possess skills and abilities of a general nature and have other opportunities for exploiting such skills. You further acknowledge and agree that the terms of the covenant are reasonable in scope, geography and time. Consequently, enforcement of the covenants made in this Section will not deprive you (or them) of your (or their) personal goodwill or ability to earn a living. To the extent that this sub-section is deemed unenforceable by virtue of its scope in terms of area or length of time, but may be made enforceable by reduction of either or both thereof, you and we agree that the same shall be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction in which enforcement is sought.

D. For each unauthorized Association with a Competitive Business in violation of this Section, you agree to pay us Fifteen Thousand Dollars (\$15,000.00) plus eight percent (8%) of its gross sales (using the definition for calculating Royalty Fees in this Agreement), as being a reasonable pre-estimate of the damages we will suffer. For each Competitive Business location for which we are unable to verify gross sales in a timely manner, you will pay us a sum of One Hundred Thousand Dollars (\$100,000.00) and an additional One Hundred Thousand Dollars (\$100,000.00) for each subsequent year the Competitive Business operates during the Term. You acknowledge and agree that the payment of such sum(s) is a good faith pre-estimate of our damages from the loss of Royalty Fees and Advertising Contributions, and not a penalty. You further agree that the payment of these sums would be insufficient to fully compensate us, and that damages from such competition would be difficult to calculate. Accordingly, you stipulate that any breach of this Section would irreparably harm us, and that, notwithstanding the payment requirements herein, we have a right to injunctive relief to enforce the provisions of this Section.

E. As used in this Agreement:

1. **“Competitive Business”** means any business that operates, manages, franchises or licenses restaurants or stores that derive more than twenty percent (20%) of its total gross revenue from the sale of any type of sandwiches on any type of bread, including but not limited to sub rolls and other bread rolls, sliced bread, pita bread, flat bread, and wraps, whether for on or off-premises consumption, or via delivery or catering. The word “sandwiches” as used in the previous sentence does not include hamburgers, hot dogs, burritos, or fried chicken sandwiches, and full-service restaurants where customers are served by waitstaff and pay after eating, and Subway® Restaurants operated under franchise agreements with us, are not Competitive Businesses. Examples (without limitation) of Competitive Businesses as of the Agreement Date are the following chain restaurants: D’Angelo Grilled Sandwiches, Jersey Mike’s Subs, Jimmy John’s, Firehouse Subs, Potbelly, Togo’s, Which Wich Superior Sandwiches, Charley’s Philly Steaks, Penn Station East Coast Subs, McAlister’s Deli, Pita Pit, Schlotzky’s, Cousin’s Subs, Capriotti’s, Quiznos, Jon Smith Subs, Erbert & Gerbert’s, Lenny’s Grill & Subs, PrimoHoagies, Tubby’s Sub Shop, Blimpie’s, Super Sandwich, Nardelli’s, DiBella’s, Deli Delicious, Groucho’s Deli, CHēBA Hut, Steak Escape, Miami Grill, Goodcents Deli Fresh Subs, and Great Wraps.

2. “**Association with a Competitive Business**” means: 1) having any ownership interest in or serving as director, officer, employee or other representative of a Competitive Business; 2) advising or providing services, on a fee or no fee basis, to any individual or entity engaging in a Competitive Business in a manner which imparts your knowledge of the System; 3) loaning or otherwise providing money, inventory, equipment or supplies to any individual or entity operating a Competitive Business; or 4) leasing, licensing or otherwise granting access to, or the right to use, the property you control to anyone for the operation of a Competitive Business. Association with a Competitive Business does not include your ownership of outstanding securities of any corporation whose securities are publicly held and traded, provided that said securities are held by you for investment purposes only and that your total holdings do not constitute more than two percent (2%) of the outstanding securities of said corporation.

F. We shall have the right to require all of your personnel performing managerial or supervisory functions, all personnel receiving special training from us and all other personnel with access to confidential information to execute similar covenants in a form satisfactory to us.

G. You specifically acknowledge that, pursuant to this Agreement, you will receive valuable training and confidential information, including, without limitation, information regarding our promotional, operational, sales, and marketing methods and techniques and those of the System. You covenant that you will maintain the absolute confidentiality of all such proprietary information during and after the Term and that you will not use any such information in any other business or in any manner not specifically authorized or approved in writing by us.

H. You acknowledge and agree that, upon signing this Agreement, you will automatically become a member that has voting rights on a representative board (a “**Member**”) of the independent purchasing cooperative formed by Subway® franchisees where the Restaurant will be located (the “**IPC**”). If required under local law, you may opt out of being a Member of the IPC by sending the IPC written notification.

I. Unless we approve such an arrangement in advance and in writing, you agree that you will not enter into any agreement with any other entity, or with any individual who is not an approved owner of you or named as a franchisee in this Agreement, for such other entity or individual to manage or operate the Restaurant or receive the right to profits and losses of the Restaurant.

J. Throughout the Term, you will promptly and in writing disclose to us information regarding all individuals who (i) contribute or loan money toward the purchase or operation of the Restaurant; (ii) have any direct or indirect ownership interest in any assets of the Restaurant; or (iii) are a co-borrower, co-signer or guarantor of a loan (the “**Investors**”). You will promptly provide us with documentation related to any such Investors, including but not limited to promissory notes, loan agreements, shareholders agreements, management agreements, financial statements, articles or certificates of incorporation or organization, or other entity establishment documents, tax forms, or any other instruments which document the investment.

## 20. **Relationship of the Parties/Indemnification.**

A. It is understood and agreed by the parties hereto that this Agreement does not create a fiduciary relationship between them, that the parties are independent contractors and that nothing in this Agreement is intended to make either party an agent, subsidiary, joint venturer, partner, employee or servant of the other for any purpose.

B. You shall conspicuously identify yourself at the Premises and in all dealings with franchisees, prospective franchisees, landlords, contractors, suppliers, public officials and others as the owner of your own business under a franchise agreement with us, and you shall place such other notices of

independent ownership on such signs, forms, stationery, advertising and other materials, and in such places and in such form, as we may require from time to time.

C. You shall not employ any Mark in signing any contract, lease, mortgage, check, purchase agreement, negotiable instrument or other legal obligation, or in any other manner, without our prior written consent, or employ any Mark in a manner that is likely to result in our liability for any indebtedness or obligation of you.

D. Neither we nor you shall make any express or implied agreements, guaranties or representations, or incur any debt, in the name of or on behalf of the other or represent that their relationship is other than franchisor and franchisee, and neither we nor you shall be obligated by or have any liability under any agreements or representations made by the other that are not expressly authorized hereunder, nor shall we be obligated for any damages to any person or property directly or indirectly arising out of the operation of the business, whether or not caused by your negligent or willful action or failure to act.

E. You acknowledge and agree that you are solely responsible for all decisions relating to employees, agents, and independent contractors that you may hire to assist in the operation of the Restaurant. You agree that any employee, agent or independent contractor that you hire will be your employee, agent or independent contractor, and not our employee, agent or independent contractor. You also agree that you are exclusively responsible for the terms and conditions of employment of your employees, including recruiting, hiring, firing, training, compensation, work hours and schedules, work assignments, safety and security, discipline, and supervision. You agree to manage the employment functions of your Restaurant in full compliance with federal, state, and local employment laws.

F. You agree, at your sole cost and at all times, to indemnify and hold us and our subsidiaries and affiliates, together with each of their respective owners, directors, officers, employees, agents and assignees, harmless against, and to reimburse them for, any loss, liability, taxes or damages (actual or consequential) and all reasonable costs and expenses (including, without limitation, reasonable accountants', attorneys' and expert witness fees, costs of investigation and proof of facts, court costs, other litigation expenses and travel and living expenses incurred in connection with any judicial, administrative or other action or proceeding (including bankruptcy, insolvency, debtor/creditor or similar proceedings), suit, claim, demand, investigation, or formal or informal inquiry, regardless of whether any of the foregoing is reduced to judgment) that any of them may suffer, sustain or incur by reason of defending any claim brought against any of them or any action in which any of them is named as a party that arises from or is related to your operation of the Restaurant or your activities related thereto or your activities under this Agreement. We and each such other indemnified party may, in our discretion and at your expense, control the defense of any claim against us or an indemnified party (including choosing and retaining our own legal counsel), agree to settlements of claims against us or an indemnified party, and take any other remedial, corrective, or other actions in response to such claims. This indemnity shall continue in full force and effect subsequent to and notwithstanding the expiration or termination of this Agreement.

## 21. **Insurance.**

A. During the Term, you must maintain in force at your sole expense property coverage, comprehensive general liability coverage (including products and completed operations), worker's compensation, business auto liability, and other types of insurance we require in the Confidential Operations Manual or as otherwise set forth in writing, including without limitation insurance required by the Sublease (or other approved lease agreement) and state law. You must purchase your business insurance from a source designated under our Gold Standard Insurance Program or any subsequent insurance program of ours, unless we allow otherwise in writing. All insurance policies must contain the minimum coverage we prescribe from time to time in the Confidential Operations Manual or otherwise in writing and must have deductibles not to exceed the amounts we specify. We may periodically increase the amounts of coverage required under these insurance policies and/or require different or additional insurance coverages

(including reasonable excess liability insurance) at any time to reflect inflation, identification of new risks, changes in law or standards of liability, higher damage awards or other relevant changes in circumstances, and you agree to comply with any changes to our insurance requirements promptly and at your sole expense. These insurance policies must be purchased from an insurance company satisfactory to us and each liability coverage policy must name us, our affiliates (including without limitation SFAFT), and our and their respective officers, directors, shareholders, employees and agents, as well as (if applicable) your BD and landlord (collectively, the “**Additional Insureds**”) as additional insureds, with primary non-contributory coverage, using a form of endorsement that we have approved. If available from the insurer, all insurance policies must provide for thirty (30) days’ prior written notice to us of a policy’s material modification, cancellation or expiration. Each insurance policy must contain a waiver of all subrogation rights against us, our affiliates and their successors and assigns. You routinely (at all times we require in our business judgment) must furnish us copies of your Certificates of Insurance or other evidence of your maintaining all then-required insurance coverage and the payment of all premiums. If you fail or refuse to obtain and maintain the insurance we specify, in addition to our other remedies including without limitation termination, we may (but need not) obtain such insurance for you and the Restaurant on your behalf, in which event you shall cooperate with us and reimburse us for all premiums, costs and expenses we incur in obtaining and maintaining the insurance, plus a reasonable fee for our time incurred in obtaining such insurance.

B. Our requirements for minimum insurance coverage are not representations or warranties of any kind that such coverage is sufficient for the Restaurant. Such requirements represent only the minimum coverage that we deem acceptable to protect our interests. It is your sole responsibility to obtain insurance coverage for the Restaurant that you deem appropriate, based on your own independent inquiry. We are not responsible for losses sustained by you that exceed or fall outside of the insurance coverage under any circumstances. For the avoidance of doubt, the indemnification obligations contained in this Agreement will not be relieved by any insurance you carry.

## 22. **Default and Termination.**

A. If you believe that we are in default under this Agreement, you must give us written notice within ninety (90) days of the start of the default. The notice must clearly state each act or omission constituting the default. If we do not cure the default to your satisfaction within sixty (60) days after we receive your notice, you may give us notice that an arbitrable dispute exists.

B. This Agreement shall terminate automatically, either with respect to an individual Restaurant or group of Restaurants or in its entirety as it applies to all Restaurants, as we determine, upon delivery of notice of termination to you, if you or any of your owners, officers, or key employees:

1. Fail(s) to develop, decorate, equip or open the Restaurant within the time period required by, or fail(s) to satisfactorily complete the training program as provided in, this Agreement;
2. Have/has made any material misrepresentation or omission in your, his or her application for the franchise or in any report, claim, request for reimbursement, impact survey or other similar document submitted to us;
3. Are/is convicted of or plead(s) no contest to: (i) a felony; or (ii) another crime or offense that is likely to adversely affect your reputation or the reputation of the System;
4. Make(s) any unauthorized use, disclosure or duplication of any portion of the Confidential Operations Manual or duplicate(s) or disclose(s) or make(s) any unauthorized use of any trade secret or Confidential Information provided to you by us;



5. Abandon(s) or fail(s) or refuse(s) to actively operate the Restaurant for two (2) business days in any twelve (12) consecutive month period, unless the Restaurant has been closed for a purpose approved by us or due to an act of God, or fail(s) to relocate to an approved premises within an approved period of time following expiration or termination of the Lease for the Premises;

6. Surrender(s) or transfer(s) control of the operation of the Restaurant, make(s) an unauthorized direct or indirect assignment of the franchise or an ownership interest in you or fail(s) or refuse(s) to assign the franchise or the interest in you of a deceased or disabled controlling owner thereof as herein required;

7. Submit(s) to us at any time during the Term any reports or other data, information or supporting records which understate by more than three percent (3%) the Royalty Fee for any period of, or periods aggregating, three (3) or more weeks, and you are unable to demonstrate that such understatements resulted from inadvertent error;

8. Become(s) insolvent, is adjudicated as bankrupt or insolvent; all or a substantial portion of your assets are assigned to or for the benefit of any creditor or creditors; a petition in bankruptcy is filed by or against you and is not immediately contested and thereafter dismissed or vacated within sixty (60) days from filing; you admit in writing your inability to pay your debts when due; you cause, permit or acquiesce in an order for relief under the U.S. Bankruptcy Code or any other applicable federal or state bankruptcy, insolvency, reorganization, receivership or other similar law now or hereafter in effect, or consent to the entry for an order for relief in an involuntary proceeding or to the conversion of an involuntary proceeding to a voluntary proceeding, under any such law; a bill in equity or other proceeding for the appointment of a receiver or other custodian of you or your assets is filed and consented to; a receiver or other custodian (permanent or temporary) of all or part of your assets or property is appointed by any court of competent jurisdiction; proceedings for a composition with creditors under any federal or state law are instituted by or against you; you are dissolved or liquidated; execution is levied against you and/or your property; your property is sold after levy thereon by any governmental body or agency, sheriff, marshal or other person authorized under federal, state and/or local law; a final court judgment against you remains unsatisfied or of record for thirty (30) days or longer (unless supersedeas bond is filed); a judicial or non-judicial action to foreclose any lien or mortgage against any of your assets is instituted against you and is not dismissed or settled by the earlier of (i) thirty (30) days from commencement or (ii) consummation of such sale; or your governing body adopts any resolution or otherwise authorizes action to approve any of the foregoing activities (each such event, a "**Bankruptcy Event**");

9. Materially misuse(s) or make(s) an unauthorized use of any Marks or commit any act which can reasonably be expected to materially impair the goodwill associated with any Marks;

10. Fail(s) on three (3) or more separate occasions within any twelve (12) consecutive month period to comply with this Agreement, whether or not we notify you (or your owners, officers, or key employees) of the failures and, if such notification is given, whether or not those failures are corrected after we deliver written notice to you (or your owners, officers, or key employees); or fail(s) on two (2) or more separate occasions within any six (6) consecutive month period to comply with the same obligation under this Agreement, whether or not we notify you (or your owners, officers, or key employees) of the failures and, if such notification is given, whether or not those failures are corrected after we deliver written notice to you (or your owners, officers, or key employees);

11. Violate(s) any health, safety or sanitation law, ordinance or regulation or operate(s) the Restaurant in a manner that presents a health or safety hazard to your customers or the public and do(es) not begin to cure the violation immediately and correct the violation within

seventy two (72) hours after receiving notice of such violation from us or any other party, regardless of any longer period of time that any governmental authority or agency may have given you to cure such violation;

12. Create(s) or allow(s) to exist any condition in or at the Restaurant, or in connection with the operation of the Restaurant, that we determine to present an immediate health or safety concern for the Restaurant customers or employees;

13. Fail(s) to pay any third-party, including the landlord of the Premises, any amounts owed in connection with the Restaurant when due, and you do not cure such failure within any applicable cure period granted by such third-party; or

14. Engage(s) in any dishonest or unethical conduct which, in our judgment, is reasonably likely to have an adverse effect on the System, the Marks, the goodwill associated therewith, or our interest therein.

C. This Agreement shall terminate, either with respect to an individual Restaurant or group of Restaurants or in its entirety as it applies to all Restaurants, as we determine, upon written notice to you if (for the avoidance of doubt, the cure periods contained below in this sub-section C do not apply to sub-section B above):

1. You or any of your owners fail(s) or refuse(s) to make payments of any amounts due to us or our affiliates for Royalty Fees, Advertising Contributions, rents or other obligations owed to us under any lease, purchases from us, our affiliates, suppliers, or vendors, or any other amounts due to us or our affiliates, and do(es) not correct such failure or refusal within ten (10) days after written notice of such failure is delivered to you;

2. You or any of your affiliates or owners fail(s) to comply with any other agreement with us or one of our affiliates and do(es) not correct such failure within the applicable time or cure period, if any (if no such time or cure period is specified, then 30 days); or

3. You or any of your owners fail(s) or refuse(s) to comply with any other provision of this Agreement, or any specification, standard or operating procedure prescribed in the Confidential Operations Manual or otherwise in writing by us, and do(es) not correct such failure within thirty (30) days (or provide(s) proof acceptable to us that you, he or she has made all reasonable efforts to correct such failure and will continue to make all reasonable efforts to cure until a cure is effected if such failure cannot reasonably be corrected within 30 days) after written notice of such failure to comply is delivered to you.

D. To the extent that the provisions of this Agreement provide for periods of notice less than those required by applicable law, or provide for termination, cancellation, non-renewal or the like other than in accordance with applicable law, such provisions shall, to the extent such are not in accordance with applicable law, not be effective, and we shall comply with applicable law in connection with each of these matters.

E. In addition to our right to terminate this Agreement, and not in lieu of such right or any other rights against you, we, in the event that you shall not have cured a default under this Agreement within the applicable cure period, may, at our option, enter upon the applicable Premises and exercise complete authority with respect to the operation of the Restaurant until such time as we determine that your default has been cured and that there is compliance with the requirements of this Agreement. You specifically agree that a designated representative of us may take over, control, and operate the Restaurant, and that you shall pay us a service fee of not less than Five Hundred Dollars (\$500.00) per day per Restaurant plus all travel expenses, room and board and other expenses reasonably incurred by such representative so long as it shall

be required by the representative to enforce compliance herewith. You further agree that if, as herein provided, we temporarily operate the Restaurant for you, you agree to indemnify and hold us harmless and any of our representatives who may act hereunder, respecting any and all acts and omissions which we may perform, or fail to perform as regards your interests or those of third parties.

F. If this Agreement is terminated because of your default, or if it is terminated by you prior to its expiration without cause (including if it is terminated as it applies to any Restaurant but remains in effect for other Restaurants), the parties agree that it would be difficult if not impossible to determine the amount of damages that we would suffer due to the loss or interruption of the revenue stream we otherwise would have derived from your continued payment of Royalty Fees and that SFAFT, the System or other marketing fund(s) would have otherwise derived from your continued payment of Advertising Contributions, less any cost savings, through the remainder of the Term until the scheduled expiration date (“**Damages**”). Therefore, the parties agree that a reasonable estimate of the Damages is, and you agree to pay us as compensation for the Damages, an amount equal to the then net present value of the Royalty Fees and Advertising Contributions that would have become due from the date of termination to the third-year anniversary of the date of termination. For this purpose, Damages shall be calculated based on Gross Sales of the Restaurant for the most recent twelve (12) consecutive month period that the Restaurant operated. If you have not operated the Restaurant for at least twelve (12) consecutive months preceding the termination date, Damages will be calculated based on the average monthly Gross Sales of all Subway® Restaurants in the United States during our last fiscal year. You and we agree that the calculation described in this Section is a calculation only of the Damages and that nothing herein shall preclude or limit us from proving and recovering any other damages caused by your breach of the Agreement.

G. Notwithstanding anything herein to the contrary and for avoidance of doubt, for all purposes in connection with a Bankruptcy Event, the amount necessary to “cure” any default under this Agreement for purposes of 11 U.S.C. §365 (or similar provision) shall include but not be limited to any amounts due and owing by you to us or our affiliates for Royalty Fees, Advertising Contributions, rents or other obligations owed to us under any lease, purchases from us, our affiliates, suppliers, or vendors, or any other amounts due to us or our affiliates.

23. **Post-Term Rights and Duties.** Upon termination or expiration (including upon termination or expiration as this Agreement applies to any one Restaurant), this Agreement and all rights granted hereunder to you shall forthwith terminate either in their entirety or as applied to a specific Restaurant, as the case may be, and:

A. You shall immediately cease to operate the Restaurant under this Agreement, and shall not thereafter, directly or indirectly, represent to the public or hold yourself out as a present or former franchisee of us.

B. You shall cancel any permits, licenses, registrations, certifications or other consents required for leasing, constructing, or operating the Restaurant. If you fail to do so within a reasonable time, we are authorized to cancel them for you.

C. Upon our demand, you shall assign to us your interest in any lease then in effect for the Premises and you shall furnish us with evidence satisfactory to us of compliance with this obligation within thirty (30) days after termination or expiration of this Agreement.

D. Except with respect to Restaurants that you have the right to continue to operate under this Agreement or another franchise agreement, you shall immediately and permanently cease to use, by advertising or in any manner whatsoever: any confidential methods, procedures and techniques associated with the System; and the Marks and distinctive forms, slogans, signs, symbols, logos, and devices associated with the System. In particular, you shall cease to use, without limitation, all signs, advertising materials, stationery, forms, and any other articles that display the Marks.

E. You shall take such action as may be necessary to assign to us or our designee any assumed name rights or equivalent registration filed with state, city, or county authorities that contain(s) the name “Subway®”, any derivation thereof, or any other service mark or trademark of the System, and you shall furnish us with evidence satisfactory to us of compliance with this obligation within thirty (30) days after termination or expiration of this Agreement.

F. You agree, in the event you continue to operate or subsequently begin to operate any other business, not to use any reproduction, counterfeit, copy or colorable imitation of the Marks either in connection with such other business or the promotion thereof, which is likely to cause confusion, mistake or deception, or which is likely to dilute our exclusive rights in and to the Marks and further agree not to utilize any designation of origin or description or representation that falsely suggests or represents an association or connection with us so as to constitute unfair competition.

G. Except as expressly provided herein, you must obtain our written approval prior to closing the Restaurant and removing any signage, fixtures, or other leasehold improvements from the Restaurant, or otherwise de-identifying the Restaurant as a Subway® Restaurant. We will have the right, at your cost, to reinstall any signage, fixtures or other leasehold improvements removed from the Restaurant without our written consent. If we approve the closure of the Restaurant in writing, or if you fail to obtain our approval to close the Restaurant and we subsequently determine the Restaurant should be closed, you must change the appearance of the Restaurant, to the extent we require, so it will no longer be identified as a Subway® Restaurant within fourteen (14) days of the date we issue our written approval or provide notice to you of our decision for the Restaurant to close.

H. If your leasehold interest in the Premises is not a Sublease with us, you are responsible for obtaining a termination and mutual release of such lease from the landlord for us or our affiliate(s). You are responsible for all costs associated with obtaining the termination and mutual release, including but not limited to any amounts owed to the landlord.

I. You shall promptly pay all sums owing to us. In the event of termination for any default of yours or termination without cause by you, such sums shall include all damages (which may include lost future Royalty Fees), costs, and expenses, including reasonable attorneys’ fees, incurred by us as a result of the default.

J. You shall pay to us all damages, costs and expenses, including reasonable attorneys’ fees, incurred by us subsequent to the termination or expiration of the franchise herein granted in obtaining injunctive or other relief for the enforcement of any provisions of this Section or Section 19.

K. You shall immediately turn over to us all manuals, including the Confidential Operations Manual, customer lists, records, files, instructions, brochures, agreements, disclosure statements, and any and all other materials provided by us to you or which contain our Confidential Information relating to the operation of the Restaurant (all of which you acknowledge to be our property).

L. We shall have the right, title and interest to the menu board and any sign or sign faces bearing the Marks. You hereby acknowledge our right to access the Premises should we elect to take possession of any said menu board, sign or sign faces bearing the Marks.

M. We shall have the right (but not the duty), to be exercised by notice of intent to do so within thirty (30) days after termination or expiration, to purchase for cash any or all equipment, supplies, and other inventory, advertising materials, all items bearing the Marks, and the assets of any commissary, bakery, ghost kitchen or related facility owned by you, at fair market value. If the parties cannot agree on fair market value within a reasonable time, an independent appraiser acceptable to you and us shall be designated by us, and her/his determination shall be binding. In determining fair market value, the parties shall not take into consideration the goodwill associated with the Marks. If we elect to exercise any option

to purchase herein provided, we shall have the right to set off all amounts due from you under this Agreement or any other agreements between you or your affiliate and us or our affiliate, and the cost of the appraisal, if any, against any payment therefor.

N. You hereby acknowledge that all telephone numbers, internet addresses, and domain names used in the operation of the Restaurant constitute assets of the Restaurant and will be used solely to identify the Restaurant in accordance with this Agreement; and upon termination or expiration of this Agreement you shall promptly assign to us or our designee, all of your right, title, and interest in and to your telephone numbers, internet addresses, and domain names and shall promptly notify the telephone company or domain registrar, as applicable, and all listing agencies of the termination or expiration of your right to use any telephone numbers, internet addresses, and domain names and any regular, classified or other telephone or website directory listing associated with the Marks and to authorize a transfer of same to us at our direction.

O. You shall immediately (i) cease using or operating any Online Presence (including without limitation any social media account) related to the Restaurant or the Marks, and (ii) take any action as may be required to disable such Online Presence (including without limitation any social media account), or transfer exclusive control and access of such Online Presence (including without limitation any social media Account) to us, as we determine in our sole discretion.

P. You shall comply with the covenants contained in Section 19 of this Agreement.

Q. You shall comply with all other System Standards we periodically establish (and all applicable law) in connection with the closure and de-identification of the Restaurant, including as relates to disposing of Personal Information, in any form, in your possession or the possession of your employees.

R. If you continue using the System or the Marks after termination or expiration of this Agreement in violation of this Agreement, you will pay us Two Hundred Fifty Dollars (\$250.00) per day for each day you are in default, as a reasonable pre-estimate of the damages. Notwithstanding same, you stipulate that damages from your continued use of the System or the Marks post-termination would result in irreparable harm to us that could not adequately be compensated for by a money judgment. Therefore, you stipulate to our right to injunctive relief in the event of any such post-termination continued use of the System or Marks and as otherwise provided in Section 24.B.

#### 24. **Miscellaneous.**

A. **Security Interest.** As security for the performance of your obligations under this Agreement, including payments owed to us for purchase by you, you grant us a security interest in all of the assets of the Restaurant, including but not limited to inventory, fixtures, furniture, equipment, accounts, customer lists, supplies, contracts, cash derived from the operation of the Restaurant and sale of other assets, and proceeds and products of all those assets. You agree to execute such other documents as we may reasonably request in order to further document, perfect and record our security interest. If you default in any of your obligations under this Agreement, we may exercise all rights of a secured creditor granted to us by law, in addition to our other rights under this Agreement and at law. If a third-party lender requires that we subordinate our security interest in the assets of the Restaurant as a condition to lending you working capital for the operation of the Restaurant, we will agree to subordinate only pursuant to a subordination agreement or inter-creditor agreement with such lender that we approve in our reasonable discretion.

B. **Injunctive Relief.** We may enforce by judicial process any provision of this Agreement, including our right to terminate this Agreement. You and your affiliates, officers, directors, employees, and owners agree to entry without bond of temporary, preliminary and permanent injunctions and orders of specific performance enforcing any of the provisions of this Agreement. If we secure any such injunctions or order of specific performance, you further agree to pay to us an amount equal to the aggregate of our costs of obtaining any such relief including, without limitation, reasonable attorneys' fees, costs of

investigation and proof of facts, court costs, other litigation expenses and travel and living expenses, and any damages incurred by us as a result of any breach. You agree that we may seek such relief from any court of competent jurisdiction in addition to such further or other relief as may be available to us at law or in equity.

C. **Severability and Substitution of Valid Provisions.** All provisions of this Agreement are severable, and this Agreement shall be interpreted and enforced as if all completely invalid or unenforceable provisions were not contained herein and partially valid and enforceable provisions shall be enforced to the extent valid and enforceable. To the extent that any covenant restricting ownership of a Competitive Business herein is deemed unenforceable by virtue of its scope in terms of area or length of time, but may be made enforceable by reductions of either or both thereof, you and we agree that same shall be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction in which enforcement is sought. If any applicable and binding law or rule of any jurisdiction requires a greater prior notice of the termination of or refusal to renew this Agreement than is required hereunder or the taking of some other action not required hereunder, or if under any applicable and binding law or rule of any jurisdiction, any provision of this Agreement or any specification, standard or operating procedure prescribed by us is invalid or unenforceable, the prior notice and/or other action required by such law or rule shall be substituted for the notice requirements hereof, or such invalid or unenforceable provision, specification, standard or operating procedure shall be modified to the extent required to be valid and enforceable. Such modifications to this Agreement shall be effective only in such jurisdiction and shall be enforced as originally made and entered into in all other jurisdictions.

D. **Waiver of Obligations.** You and we may by written instrument only unilaterally waive any obligation of or restriction upon the other under this Agreement. No acceptance by us of any payment by you or any other person or entity and no failure, refusal or neglect of us or you to exercise any right under this Agreement or to insist upon full compliance by the other with its obligations hereunder, including without limitation, any mandatory specification, standard or operating procedure, shall constitute a waiver of any provision of this Agreement.

E. **Franchisee May Not Withhold Payments Due Franchisor.** You agree that you will not withhold payment of any amounts owed to us, on grounds of the alleged nonperformance by us of any of our obligations hereunder.

F. **Rights of Parties are Cumulative.** Your and our rights hereunder are cumulative and no exercise or enforcement by you or us of any right or remedy hereunder shall preclude the exercise or enforcement by you or us of any other right or remedy hereunder or which you or us is entitled by law to enforce.

G. **Waiver of Punitive, Exemplary and Consequential Damages and Jury Trial.** EXCEPT FOR YOUR OBLIGATION TO INDEMNIFY US FOR THIRD PARTY CLAIMS UNDER SECTION 20, YOU AND WE HEREBY WAIVE TO THE FULLEST EXTENT PERMITTED BY LAW, ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY OR CONSEQUENTIAL DAMAGES AGAINST THE OTHER AND AGREE THAT IN THE EVENT OF ANY DISPUTE BETWEEN US WE EACH SHALL BE LIMITED TO THE RECOVERY OF ANY ACTUAL DAMAGES SUSTAINED. YOU AND WE IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION OR PROCEEDING BROUGHT BY US OR YOU.

H. **Limitation of Claims and Certain Damages; Class Action Bar.**

1. Except for claims arising from your non-payment or underpayment of amounts you owe us, any and all claims arising out of or relating to this Agreement or the relationship between you and us will be barred unless an action or proceeding is commenced in accordance with

this Agreement within one (1) year from the date the party asserting the claim knew or should have known of the facts giving rise to such claims.

2. If the landlord terminates the lease for the Restaurant and an arbitrator or court determines you did not breach the Sublease and it was our or our affiliate's fault the landlord terminated the lease, our obligation to you will be limited to the original cost of your leasehold improvements, less depreciation based on a five (5) year life under the straight-line method. We will pay you when you reopen the Restaurant in a new location. If the arbitrator or court determines you breached the Sublease or it was not our or our affiliate's fault the landlord terminated the lease, we and our affiliate will have no obligation to you for termination of the lease.

3. You and we agree that any proceeding will be conducted on an individual basis, and that any proceeding between us (or any of our affiliates) and you or your owners may not be: (i) conducted on a class-wide basis or as a collective action, (ii) consolidated with another proceeding between us and any other person or entity, nor may any claims of another party or parties be joined with any claims asserted in any action or proceeding between you and us, (iii) joined with any claim of an unaffiliated third-party, or (iv) brought on your behalf by any association or agency. No previous course of dealing shall be admissible to explain, modify, or contradict the terms of this Agreement. No implied covenant of good faith and fair dealing shall be used to alter the express terms of this Agreement.

I. **Costs and Attorneys' Fees.** If either party initiates a judicial or other proceeding, the party prevailing in such proceeding shall be entitled to reimbursement of its costs and expenses, including reasonable attorneys' fees. If we become a party to any action or proceeding commenced or instituted against us by a third party arising out of or relating to any claimed or actual act, error or omission of yours, by virtue of statutory, "vicarious", "principal/agent" or other liabilities asserted against or imposed on us as a result of our status as franchisor, or if we become a party to any litigation or any insolvency proceeding involving you pursuant to any bankruptcy or insolvency code (including any adversary proceedings in conjunction with bankruptcy or insolvency proceedings), then you will be liable to, and must promptly reimburse us for, the reasonable attorneys' fees, experts' fees, court costs, travel and lodging costs and all other expenses we incur in such action or proceeding regardless of whether such action or proceeding proceeds to judgment. In addition, we will be entitled to add all costs of collection, interest, attorneys' fees and experts' fees to our proof of claim in any insolvency or bankruptcy proceeding you file.

J. **Governing Law; Consent to Jurisdiction.** This Agreement and the Franchise shall be governed by the internal laws of the state of Florida, without regard to conflict of laws rules, except to the extent governed by the United States Trademark Act of 1946 (Lanham Act, 15 U.S.C. §§ 1051 *et seq.*). The parties agree that any franchise law or business opportunity law of the State of Florida now in effect or adopted or amended after the date of this Agreement will not apply to franchises located outside of Florida. **SUBJECT TO THE ARBITRATION PROVISIONS BELOW, WE AND YOU (AND EACH OWNER) AGREE THAT ALL ACTIONS ARISING UNDER THIS AGREEMENT OR OTHERWISE AS A RESULT OF THE RELATIONSHIP BETWEEN THE PARTIES MUST BE COMMENCED IN THE STATE OR FEDERAL COURT IN OR NEAREST TO WHERE WE THEN HAVE OUR HEADQUARTERS. WE AND YOU (AND EACH OWNER) IRREVOCABLY CONSENT TO THE JURISDICTION OF THOSE COURTS AND WAIVE ANY OBJECTION TO EITHER THE JURISDICTION OF OR VENUE IN THOSE COURTS.**

K. **Arbitration.**

1. Any dispute, controversy or claim arising out of or relating to this Agreement, the breach thereof, or the business relationship between the parties will be settled by arbitration to be administered by either the American Arbitration Association or its successor ("AAA"). AAA will administer the arbitration in accordance with its administrative rules (including, as applicable, the

Commercial Rules of the AAA and the Expedited Procedures of such rules). If AAA is no longer in business, then the parties will mutually agree upon an alternative administrative arbitration agency. If the parties cannot mutually agree, then the parties agree to take the matter to a court of competent jurisdiction to select the agency. Judgment rendered by the arbitrator may be entered in any court having jurisdiction thereof. The costs of the arbitration will be shared equally by the parties, except as otherwise provided in this Agreement. The parties also agree that neither party will pursue class claims or group or collective actions. The parties further agree not to consolidate the arbitration with any other proceedings, except for arbitrations in which you and we are the sole parties. The parties will honor validly served subpoenas, warrants and court orders.

2. The parties further agree that in cases where the amount in controversy is One Million Dollars (\$1,000,000.00) or less the only depositions will be for the sole purpose of preserving testimony. In other cases, the right to, and extent of, any depositions will be determined by agreement of the parties, or by the arbitrator. In all cases any documents exchanged between the parties as part of the discovery process must be returned or destroyed (with proof of destruction) within thirty (30) days of final judgment or dismissal of the arbitration.

3. The parties agree that the city where we then have our headquarters at the time of the commencement of the arbitration will be the site for arbitration. The arbitration shall be held before one (1) arbitrator, who shall be chosen pursuant to the AAA rules for appointment of one (1) arbitrator from the National Roster, except that in the event that either of the parties seeks damages in excess of Ten Million Dollars (\$10,000,000.00), the arbitration shall be held before a panel of three arbitrators. To compose the panel of three arbitrators, each party shall name one arbitrator within fourteen (14) days of service of the Demand for Arbitration or Counterclaim seeking damages in excess of Ten Million Dollars (\$10,000,000.00). The two chosen arbitrators must perform his or her duties as a neutral, with impartiality and independence, and with diligence and in good faith. The two arbitrators chosen by the parties shall, within thirty (30) days of the appointment of the last arbitrator, appoint the chairperson of the panel from the National Roster provided by the AAA.

4. If you breach the terms of your Sublease, the Sublessor, whether us or our affiliate, may exercise its rights under the Sublease, including your eviction from the Premises. Any action brought by the Sublessor to enforce the Sublease, including actions brought pursuant to any cross-default clause in the Sublease (which provides that a breach of this Agreement is a breach of the Sublease) will not be an arbitrable dispute and will be adjudicated in the courts of the county and state where the Premises is located. Without limitation, any security deposit that is returned to us or our affiliate by the landlord may be applied to any amounts that you owe us under this Agreement. The parties agree that you may seek a stay of any eviction brought under a cross-default clause in the Sublease by filing a demand for arbitration in accordance with this sub-section within thirty (30) days of the Sublessor's commencement of the eviction. The stay shall be lifted upon conclusion of the arbitration, and you may not seek a stay of eviction after the arbitration has concluded. For the avoidance of doubt, you may not seek a stay of any eviction for any other type of default under the Sublease, including without limitation the failure to pay rent or any other amounts due and owing under the Sublease on a timely basis.

5. You may only seek damages or any remedy under law or equity for any arbitrable claim against us or our successors or assigns. You agree our intended beneficiaries of the arbitration clause including our affiliates, shareholders, directors, officers, employees, agents and representatives, and their affiliates, will be neither liable nor named as a party in any arbitration or litigation proceeding commenced by you where the claim arises out of or relates to this Agreement or the business relationship between the parties. If you name a party in any arbitration or litigation proceeding in violation of this sub-section, you will reimburse us for reasonable costs incurred,



including but not limited to arbitration fees, court costs, attorneys' fees, management preparation time, witness fees, and travel expenses incurred by us or the party.

6. You acknowledge and agree that your default under this Agreement concerning infringement of intellectual property rights in the Marks or in copyrighted items or disclosure of Confidential Information (together "**Intellectual Property Claims**") may cause irreparable harm to us, our Affiliates and the System as a whole. Notwithstanding the arbitration clause in this sub-section, we or an Affiliate may bring an action in connection with such a default for damages, injunctive relief, or both in any court having jurisdiction.

7. Any disputes concerning the enforceability or scope of the arbitration clause are delegated to the arbitrator for determination, except for Intellectual Property Claims. Any arbitration will be conducted pursuant to the Federal Arbitration Act, 9 U.S.C. §1, et seq. ("**FAA**"), and the parties agree that the FAA preempts any state law restrictions (including the site of the arbitration) on the enforcement of the arbitration clause in this Agreement. If the FAA has been repealed or modified such that it no longer applies to this Agreement, then any disputes shall be resolved in accordance with applicable law governing this Agreement. The parties agree to waive any right to disclaim or contest this pre-dispute arbitration agreement.

8. A party will be in default of this Agreement if it i) commences action in any court in violation of this sub-section prior to an arbitrator's final decision (except as otherwise allowed by this Agreement, including to compel arbitration), or ii) commences litigation in any forum except where permitted by this sub-section. The defaulting party will also be responsible for the expenses the other party incurs to enforce this sub-section, including but not limited to filing fees, court costs, reasonable attorneys' fees and travel expenses. However, if a court of competent jurisdiction deems the arbitration clause unenforceable after all appeals have been exhausted, the defaulting party will not be responsible for such costs.

9. Subject to federal or state law, if a party defaults under sub-section G, including, but not limited to, making a claim for special, incidental, consequential, punitive, or multiple damages, or damages in excess of the amount permitted, the defaulting party must correct its claim and will be responsible for all expenses incurred by the other party, including attorneys' fees, and will be liable for abuse of process.

10. The parties agree that all statutes of limitations and deadlines provided for in the governing law that is applied to the arbitration shall have full force and effect, unless a shorter limitations period is provided in sub-section H and is enforceable under applicable law.

L. **Binding Effect.** This Agreement is binding upon the parties hereto and their respective heirs, assigns and successors in interest.

M. **Survival.** All of your (and your owners') obligations which expressly or by their nature survive this Agreement's expiration or termination will continue in full force and effect subsequent to and notwithstanding its expiration or termination until they are satisfied in full or by their nature expire.

N. **Construction.** This Agreement (including the preambles and Background Information), the exhibits, schedules and attachments hereto, and the documents referred to herein, constitute the entire and complete agreement between the parties concerning the subject matter hereof and supersede any and all prior agreements between the parties, and there are no other oral or written understandings or agreements between us and you relating to the subject matter of this Agreement. Nothing in this or in any related agreement, however, is intended to disclaim the representations we made in the franchise disclosure document that we furnished to you.

The headings of the several Sections and sub-sections hereof are for convenience only and do not define, limit or construe the contents of such Sections or sub-sections and shall not be taken into account in this Agreement's construction or interpretation. References to dollars (\$) in this Agreement refer to the lawful money of the United States of America. No previous course of dealing or usage in the trade not specifically set forth in this Agreement will be admissible to explain, modify, or contradict this Agreement.

O. **Joint and Several Liability.** Each individual signing this Agreement as the franchisee will be jointly and severally liable.

P. **Franchisor Discretion.** You agree that whenever this Agreement allows or requires us to take actions or make decisions, we may do so in our sole and unfettered discretion, even if you believe our action or decision is unreasonable, unless the Agreement expressly and specifically requires that we act reasonably or refrain from acting unreasonably in connection with the particular action or decision.

Q. **Notices.** Every notice, approval, consent or other communication authorized or required by this Agreement shall be effective if given in one of the following ways: (i) by email to us at **FranchiseNotices@subway.com** and to you at the email address provided on the Signature Page at the beginning of this Agreement, or at such other email address as either party shall from time to time designate in writing; (ii) in writing and hand delivered to either party; or (iii) in writing and sent for next business day delivery by FedEx, UPS, or other nationally-recognized courier. Notices sent via hand delivery or via nationally-recognized courier shall be addressed directly to us at our offices at Attn: Legal Department - Franchising, 1 Corporate Drive, Suite 1000, Shelton, CT 06484, and to you at the Premises, or at such other address as either party shall from time to time designate in writing. Email notices must contain the capitalized words "LEGAL NOTICE" in the subject line. The sender of an email notice must request a read receipt and the recipient must allow a read receipt to be sent on or before the next business day. Email notices shall be effective upon receipt by the sender of the read receipt from the recipient of the notice. Hand delivered notices shall be deemed to be effective upon delivery, if delivered. Notices sent for next business day delivery by nationally recognized courier shall be deemed to be effective on the next business day.

R. **Amendment; Modification.** This Agreement may be modified only by written agreement signed by both you and us. Notwithstanding the foregoing, you acknowledge and agree that we may modify the Confidential Operations Manual and System Standards from time to time, subject to the terms of this Agreement.

S. **Counterparts.** This Agreement may be executed in multiple counterparts, each of which shall be deemed to be an original and all of which taken together shall constitute one and the same agreement. The parties agree that scanned or electronic signatures shall have the same effect and validity, and may be relied upon in the same manner, as original signatures. You acknowledge and agree that any owner of you or any signatory to this Agreement (including any signatory assuming this Agreement) may sign ancillary agreements and accept system initiatives during the Term such as software license agreements and consent to technology programs/initiatives in connection with the operation of the Restaurant, such as remote access to your POS System, with binding effect.

25. **Acknowledgements.** You represent, warrant, agree and acknowledge the following:

A. No representation has been made by us (or any employee, agent or salesperson of us) and relied on by you as to the future or past income, expenses, sales volume or potential profitability, earnings or income of the Restaurant, or any other Subway® Restaurant.

B. No employee or other person providing services to you on our behalf has solicited or accepted any loan, gratuity, bribe, gift or any other payment in money, property or services from you in

connection with a Subway® franchise purchase with exception of those payments or loans provided in the Franchise Disclosure Document.

C. No representation or statement has been made by us (or any employee, agent or salesperson of us) and relied on by you regarding the anticipated income, earnings and growth of us or the System, or the viability of the business opportunity being offered under this Agreement.

D. Before executing this Agreement, you have had the opportunity to contact all existing franchisees of us.

E. You have had the opportunity to independently investigate, analyze and construe both the business opportunity being offered under this Agreement, and the terms and provisions of this Agreement, using the services of legal counsel, accountants or other advisors (if you so elect) of your own choosing. You have been advised to consult with your own advisors with respect to the legal, financial and other aspects of this Agreement, the Restaurant, and the prospects for that Restaurant. You have either consulted with these advisors or have deliberately declined to do so.

F. No representation or statement has been made by us (or any employee, agent or salesperson of us) and relied on by you regarding your ability to procure any required license or permit that may be necessary to the offering of one or more of the services contemplated to be offered by the Restaurant.

G. You acknowledge that you are a citizen or permanent resident of the United States of America and that you have provided us with valid proof of your citizenship or permanent residency unless otherwise approved in limited circumstances for cross-border development upon presentation of a valid work visa.

H. You affirm that all information set forth in all applications, financial statements and submissions to us is true, complete and accurate in all respects, and you expressly acknowledge that we are relying on the truthfulness, completeness and accuracy of this information.

I. You have read and understand our Privacy Notice (contained in an exhibit to our franchise disclosure document or available on [www.Subway.com](http://www.Subway.com)), which addresses how we use and share your personal information, and which may be amended from time to time.

J. You acknowledge it is our intent to comply with all anti-terrorism laws enacted by the US Government, including but not limited to the USA PATRIOT Act or Executive Order 13324. You acknowledge that you are not now, nor have you ever been, a suspected terrorist or otherwise associated directly or indirectly with terrorist activity.

K. You acknowledge that it is our intent to comply with all domestic and foreign laws and regulations related to anti-bribery and anti-corruption, including but not limited to the U.S. Foreign Corrupt Practices Act.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

*[signature page follows]*

**IN WITNESS WHEREOF**, the parties hereto, intending to be legally bound hereby, have duly executed, sealed and delivered this Agreement the day and year first above written.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Email: \_\_\_\_\_

## EXHIBIT A

### **OWNER'S GUARANTY AND ASSUMPTION OF FRANCHISEE OBLIGATIONS**

In consideration of, and as an inducement to, the execution of the above Multi-Unit Franchise Agreement (as amended, modified, restated or supplemented from time to time, the "**Agreement**") by DOCTOR'S ASSOCIATES LLC ("**COMPANY**"), each of the undersigned (each a "**GUARANTOR**", and collectively "**GUARANTORS**") hereby personally and unconditionally (1) guarantees to COMPANY and its affiliates and their successors and assigns, for the term of the Agreement and thereafter as provided in the Agreement, that \_\_\_\_\_, a \_\_\_\_\_ ("**Franchisee**") shall punctually pay and perform each and every undertaking, agreement and covenant set forth in the Agreement and (2) agrees personally to be bound by, and personally liable for the breach of, each and every provision in the Agreement.

Each GUARANTOR waives:

1. acceptance and notice of acceptance by COMPANY and its affiliates of the foregoing undertakings;
2. notice of demand for payment of any indebtedness or nonperformance of any obligations hereby guaranteed;
3. protest and notice of default to any party with respect to the indebtedness or nonperformance of any obligations hereby guaranteed;
4. any right GUARANTOR may have to require that an action be brought against Franchisee or any other person as a condition of liability;
5. all rights to payments and claims for reimbursement or subrogation which GUARANTOR may have against Franchisee arising as a result of GUARANTOR'S execution of and performance of this Guaranty; and
6. any and all other notices and legal or equitable defenses to which GUARANTOR may be entitled.

Each GUARANTOR consents and agrees that:

1. GUARANTOR'S liability under this guaranty ("**Guaranty**") shall be direct, immediate, and independent of the liability of, and shall be joint and several with, Franchisee and the other owners of Franchisee;
2. Each GUARANTOR that is a business entity, retirement or investment account, or trust acknowledges and agrees that if Franchisee (or any of its affiliates) is delinquent in payment of any amounts guaranteed hereunder, that no dividends or distributions may be made by such GUARANTOR (or on such GUARANTOR'S account) to its owners, accountholders or beneficiaries or otherwise, for so long as such delinquency exists, subject to applicable law;
3. GUARANTOR shall render any payment or performance required under the Agreement upon demand if Franchisee fails or refuses punctually to do so;
4. COMPANY may proceed against GUARANTOR and Franchisee jointly and severally, or COMPANY may, at its option, proceed against GUARANTOR, without having commenced any action,

having obtained any judgment against or having pursued any other remedy against, Franchisee or any other person. GUARANTOR hereby waives the defense of the statute of limitations in any action hereunder or for the collection of any indebtedness or the performance of any obligation hereby guaranteed;

5. Such liability shall not be diminished, relieved or otherwise affected by any extension of time, credit or other indulgence which COMPANY or its affiliates may from time to time grant to Franchisee or to any other person, including, without limitation, the acceptance of any partial payment or performance or the compromise or release of any claims, none of which shall in any way modify or amend this Guaranty, which shall be continuing and irrevocable during the term of the Agreement;

6. This Guaranty will continue unchanged by the occurrence of any Bankruptcy Event (as defined in the Agreement) with respect to Franchisee or any assignee or successor of Franchisee or by any abandonment of the Agreement by a trustee of Franchisee. Neither the GUARANTOR'S obligations to make payment or render performance in accordance with the terms of this Guaranty nor any remedy for enforcement shall be impaired, modified, changed, released or limited in any manner whatsoever by any impairment, modification, change, release or limitation of the liability of Franchisee by virtue of or as a result of any Bankruptcy Event, or from the decision of any court or agency;

7. GUARANTORS shall be bound by the restrictive covenants and confidentiality provisions contained in Sections 9, 15, and 19 of the Agreement and the indemnification provisions contained in Section 20 and elsewhere in the Agreement; and

8. Each GUARANTOR agrees to pay all reasonable attorneys' fees and all costs and other expenses incurred in any collection or attempt to collect amounts due pursuant to this Guaranty or any negotiations relative to the obligations hereby guaranteed or in enforcing this Guaranty against GUARANTOR.

The provisions contained in Section 24.I (Costs and Attorneys' Fees) and Section 24.J (Governing Law; Consent to Jurisdiction), and 24.K (Arbitration) of the Agreement shall govern this Guaranty and any dispute between GUARANTORS and COMPANY, and such provisions are incorporated into this Guaranty by reference.

*[signature page follows]*

**IN WITNESS WHEREOF**, GUARANTORS have hereunto affixed their signature, under seal, on the same day and year as the Agreement was executed.

**GUARANTORS:**

By: \_\_\_\_\_

By: \_\_\_\_\_

Address: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

Email: \_\_\_\_\_

By: \_\_\_\_\_

By: \_\_\_\_\_

Address: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

Email: \_\_\_\_\_

*(If holding company)*

\_\_\_\_\_

By: \_\_\_\_\_

Title: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_





EXHIBIT A-14

Franchise # \_\_\_\_\_

**SUBWAY® GRAB & GO PROGRAM (ON-SITE) RIDER**

This Rider ("**Rider**") dated \_\_\_\_\_ amends and supplements the Franchise Agreement including any provisions modified by any riders or addenda to the Franchise Agreement (the "**Franchise Agreement**") between Doctor's Associates LLC, a Florida limited liability company ("**we**", "**us**" or "**DAL**"), and \_\_\_\_\_ ("**you**") a \_\_\_\_\_ (*please specify type of entity if applicable*). The Franchise Agreement, as amended by this Rider, will be called this "**Agreement**". Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS:**

- R.1.** You wish to participate in the Subway® Grab & Go Program ("**Grab & Go Program**") to offer a selection of pre-made sandwiches and other approved self-serve items ("**Grab & Go products**") within your Subway® restaurants under the above referenced franchise number (the "**Restaurant**") and we have granted our approval.
- R.2.** We may permit you to participate in the Grab & Go Program in accordance with the terms and conditions below.
- R.3.** You acknowledge that we may discontinue this program at any time and you may no longer be permitted to participate in the Grab & Go Program or offer Grab & Go products.
- R.4.** You acknowledge that pre-made sandwiches that are not sold prior to their expiration are to be discarded and may lead to increased waste in the Restaurant.
- R.5.** You understand and agree that neither party knows how the requirements of this Rider will affect the Restaurant's sales, business, or operations and that the terms of this Rider are subject to change upon reasonable notice.

**AGREEMENT:**

Acknowledging and agreeing to each of the Recitals above, which are herein incorporated by reference to the Franchise Agreement, the parties amend and supplement the Franchise Agreement as follows:

**I.** In regard to Fees and Contributions:

"**Gross sales**" means all sales or revenues, including catering and delivery but excluding unsold pre-made sandwiches, from your business exclusive of sales or use tax, goods and services tax, gross receipts tax, excise tax or other similar tax ("**Sales Tax**").

**II.** In regard to the Restaurant and Approved Location:

You must review your lease to determine if there are any restrictions that would prevent you from preparing or selling any pre-made sandwiches at the Restaurant.

**III.** In regard to the Standards of Quality and Performance:

If you are participating in the Grab & Go Program, you will be required to operate the Restaurant in accordance with the Grab & Go Program terms and conditions set forth in Confidential Operations Manual, as may be updated or amended from time to time. You will be provided with reasonable notice of any material updates or changes to

the Grab & Go Program terms and conditions and you, at your sole expense, will make any changes to the Restaurant necessary to conform to the Grab & Go Program terms and conditions. The Grab & Go terms and conditions will include, among other terms and conditions, standards for sales reconciliation.

**IV.** In regard to Term and Renewal:

You may only continue your participation in the Grab & Go Program at the relocation site with our prior written approval.

**V.** In regard to Transfer:

In the event of any transfer contemplated by Section 18 of the Agreement, you and any proposed transferee, as applicable, must apply (or re-apply) for participation in the Grab & Go Program. We will have the right to approve or deny your (or the applicable transferee's) continued participation in the Grab & Go Program based on our then-current eligibility requirements.

**VI.** In regard to Default and Termination:

If Grab & Go products are offered in addition to made-to-order sandwiches you may withdraw from the Grab & Go Program at any time upon prior written notice to us. Upon effective withdrawal, you will immediately cease offering all Subway® Grab & Go branded products, including pre-made sandwiches, and will cease using Subway® Grab & Go signage, equipment, and materials. Once you have withdrawn from the Grab & Go Program, you will be required to continue operating the Restaurant as a Subway® restaurant. Upon effective withdrawal, this Rider will be null and void and have no further force or effect.

You acknowledge that we may discontinue the Grab & Go Program at any time and you may no longer be permitted to participate in the Grab & Go Program or offer Grab & Go products, including pre-made sandwiches.

**VII.** You acknowledge and agree that the terms and conditions of this Rider provide no guarantee of success for the Restaurant's sales, business, or operations and that the terms of this Rider are subject to change upon reasonable notice.

**VIII.** The Franchise Agreement, as amended and supplemented by this Rider, contains the entire understanding of the parties. The Parties can amend the Franchise Agreement further only in a signed writing. The provisions of the Franchise Agreement, as amended and supplemented by this Rider, are ratified and affirmed.

**IX.** You acknowledge you read and understand this Rider and the Franchise Agreement, and consent to be bound by all the terms and conditions of the Franchise Agreement, as amended and supplemented by this Rider.

**IN WITNESS WHEREOF**, the parties have executed this Rider, as of the date first written above.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DAL 04/24

**EXHIBIT "B"**  
**Open Restaurants as of December 31, 2023**

**UNITED STATES 20,133 Open Restaurants**

**Alabama 380 Open Restaurants**

Adamsville	2473 Hackworth Rd	Amit Patel	(205) 798-3113
Adamsville	4024 Veterans Memorial Hwy, Hwy 78 W	Amit Patel	(205) 674-0077
Alabaster	438 1st St SW	James Green	(205) 894-1625
Albertville	7343 Highway 431	Govindbhai Patel	(256) 891-1782
Alexander City	875 Market Place, Suite 5	Larry Whiteside	(256) 329-0070
Alexandria	Intersec of US 431 & Gladden	Joshua Duffy	(256) 847-0307
Aliceville	300 2nd Street NW	Clinton Lewis, Kathy Marine	(205) 373-1110
Andalusia	1991 MLK Expressway	Dharmesh Patel	(334) 427-2234
Andalusia	302 West Bypass	Dharmesh Patel	(334) 222-0769
Anniston	1000 S Quintard Ave	Joshua Duffy	(256) 238-8222
Anniston	2301B AL Hwy 202	Keith Comer	(256) 237-4848
Anniston	5430 McClellan Blvd	Keith Comer	(256) 770-4068
Anniston	8076 AL Hwy 202	Keith Comer	(256) 831-4064
Arab	111 N Brindlee Mtn Pwy	Hansaben Patel	(256) 586-1285
Arab	1450 No Brindlee Mtn Pkwy 1932 Old Highway 84, PO Box 882	Richard Hyde	(256) 931-2199
Ashford	882	Utpal Patel	(334) 899-8022
Ashville	37175 US Highway 231, Suite 1	Mit Patel	(205) 594-3339
Athens	100 US Hwy 31 S, Suite N	Pathik Patel	(256) 230-0508
Athens	908 S Jefferson St	Pathik Patel	(256) 771-1777
Atmore	4095 Jack Springs Rd	Roy White	(251) 368-3520
Atmore	157 Lindberg Ave	Wendy Classen	(251) 446-1996
Attalla	608 5th Ave NE	Joshua Duffy	(256) 538-8111
Attalla	975 Gilbert Ferry Rd	Navdurga	(256) 538-1782
Auburn	1550 Opelika Hwy # 28, Flints Crossing	Donna Cribb, Luis Cribb	(334) 821-7835
Auburn	1791 Shug Jordon Pkwy	Luis Cribb, Donna Cribb	(334) 826-1716
Auburn	1888 Ogletree Rd., Suite 110	Luis Cribb, Donna Cribb	(334) 826-1207
Auburn	334 W Magnolia Ave	Donna Cribb, Luis Cribb	(334) 826-2476
Auburn	600 Webster Rd	Donna Cribb, Luis Cribb	(334) 821-9996
Bay Minette	102 McMeans Ave	Mukesh Patel	(251) 937-6170
Bay Minette	701 McMeans Ave	Mukesh Patel	(251) 937-3357
Bayou La Batre	13280 North Wintzell Ave	Dolly LaFrenier	(251) 824-4771
Bessemer	1205 Lake Dr, Suite 105	Viren Patel, Hitav Patel	(205) 426-9191
Bessemer	1518 Ninth Ave N, Suite 120	Rupen Patel	(205) 425-7827
Bessemer	6817 Warrior River Road, Suite 201	Mardy Lawley	(205) 491-9977
Bessemer	750 Academy Drive	Mit Patel	(205) 428-8299
Birmingham	100 Frankfurt Circle, Suite H	Viren Patel	(205) 942-6500
Birmingham	1100 12th Street South	Andrew McMeans	(205) 777-4006
Birmingham	1219 26th St N	Patrick Chatman	
Birmingham	1600 Montclair Rd	Sawan Patel, Kalpana Patel	(205) 956-1166
Birmingham	1700 Tallapoosa St	OM Shree 11 LLC	(205) 849-4445
Birmingham	1901 Finley Blvd	Circle K Stores Inc., d.b.a. Circle K Stores	
Birmingham	1909 5th Avenue North, Suite 100	Gulf Coast Division	
Birmingham	100	Vipul Patel	(205) 458-9777

Birmingham	1930 Edwards Lake Rd, Suite 140	Arpit Patel	(205) 661-1053
Birmingham	2103 Center Point Rd	Kamini Patel	(205) 854-9527
Birmingham	2105 Richard Arrington Blvd N 2213 Bessimer Rd, 5 Point W Shop Ctr	Kushalkumar Patel	(205) 644-8803
Birmingham	2304 Hwy 150, Ste 106	Sanjay Patel	(205) 788-6782
Birmingham	2803 Pinson Valley Prkwy	Charulkumar Patel	(205) 987-0777
Birmingham	2803 Pinson Valley Prkwy	Saleem Ali	(205) 849-0113
Birmingham	3155 Green Valley Rd	ARB 2022 INC Amit Patel, Gitaben Patel	(205) 969-3782
Birmingham	3382 Morgan Dr	Viren Patel	(205) 979-5782
Birmingham	424 Cahaba Park Cir	Viral Patel	(205) 995-5665
Birmingham	433 Huffman Rd	Sanjay Patel	(205) 868-3858
Birmingham	4500 Montevallo Rd, Suite A107	Kalpana Patel	(205) 956-0224
Birmingham	5335 Old Hwy 280	Mona Amin, Rupen Patel, Viral Patel	(205) 644-8700
Birmingham	5506 Crestwood Blvd	Viren Patel	(205) 591-7171
Birmingham	625 19th St South, 2nd floor	Andrew McMeans	(205) 703-8044
Birmingham	701 Princeton Ave SW	Dahyalal Patel, Vinod Patel	(205) 783-3565
Birmingham	803 20th Street South	Vipul Patel	(205) 254-7300
Blountsville	68644 Main St, Suite 1	Pankajkumar Patel	(205) 429-5005
Boaz	751 Hwy 431 Suite B	Kalan Stowe	(256) 593-5939
Brent	10462 Hwy 5, Suite D	Paul Hatch	(205) 926-7117
Brewton	2139 Douglas Ave	Russell Rissman Ivan Piola, John Hackney	(251) 286-8158
Brookwood	10902 Covered Bridge Road		(205) 556-5445
Butler	306 W Pushmataho	Kalpesh Patel	(205) 459-7827
Calera	4601 Hwy 31	Donna Reneau	(205) 668-6459
Calera	720 Hwy 87	Ibrahim Jivani	(205) 620-6665
Calera	8111 Hwy 31 N	James Green	(205) 668-1987
Camden	2 Camden Bypass	Tammie Hatch	(334) 682-5753
Carbon Hill	31040 NE 1st Ave, Ste 2	Sandesh Karki	(205) 717-4111
Cedar Bluff	3835 Alabama Hwy 9	Vickie Battles	(256) 779-6019
Centre	111 Chestnut Bypass	Betty Poore	(256) 927-8880
Chatom	100 N St Stevens Ave 100 Chelsea Corners Way, Ste 107	Pettis Walley	(251) 847-3641
Chelsea	107	Erica Howton	(205) 678-9601
Chelsea	16077 Hwy 280	Erica Howton	(205) 678-7577
Cherokee	8470 Highway 72	Kalpesh Patel, Nrupal Patel, Tejal Patel	(256) 359-4550
Childersburg	33590 US Hwy 280	Amitkumar Patel Pettis Walley, Paul Walley	(256) 378-5076
Citronelle	19500 N 3rd St, Unit E		(251) 866-0091
Clanton	2025 7th St S	James Green	(205) 755-0609
Clanton	2690 Lay Dam Rd	Caleb Gray	(205) 755-5696
Clay	6723 Deerfoot Pkwy, Suite 121	Andrew Freeland	(205) 680-5232
Cullman	1102 4th St. SW	Madad Pramani	(256) 734-4466
Cullman	1705 Cherokee Ave	Gopal Babubhai Patel	(256) 737-9333
Cullman	626 Olive St SW	Gopal Babubhai Patel Bal Upreti, Sujan Adhikari	(256) 739-9526
Cullman	5982 Hwy157		(256) 734-0660
Dadeville	17957 Hwy 280 W Ste C	Larry Whiteside	(256) 825-5040
Daleville	326 Virginia Ave	Rosieluz Arana, Henry Arana	(334) 503-4603
Daleville	451 N Daleville Ave, Suite 100	Rosieluz Arana, Henry Arana	(334) 598-1281

Daphne	28825 Hwy 98, Unit D	Matthew Miller Off.Dauph ArtSpace, Inc.	(251) 626-8888	Foley	1159 N. McKenzie Street	Socorro LLC	(251) 943-8951
Daphne	9091 Lawson Road		(251) 324-5964	Foley	2116 South McKenzie Street	Socorro LLC	(251) 943-5304
		Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(251) 861-2199	Foley	713 S McKenzie St.	Socorro LLC	(251) 943-4333
Dauphin Island	411 Lemoyne Dr.			Fort Mitchell	850 Highway 165	Sherwanda Willis	(334) 855-0078
Decatur	1407 6th Ave SE	Pankaj Patel Estate of Carrie Schmidt	(256) 353-6080	Fort Payne	2612 Gault Ave North, Suite C	PSM200 Inc	(256) 845-7827
Decatur	2210 Danville Rd SW		(256) 350-1150	Fosters	13460 Hwy 11 South	Ujival Patel, Mayurkumar Patel	(205) 344-6365
Decatur	2512 Hwy 20 C	Pamela Tanasse	(256) 353-1215	Fultondale	1329 Walkers Chapel Rd	Rakesh Patel	(205) 841-3411
Decatur	2800 Spring Ave SW	Tej Patel, Jaiminkumar Patel	(256) 309-0061	Gadsden	340 East Meighan Blvd.	OM Ganeshy Inc	(256) 543-7725
Decatur	3240 Point Mallard Pky	Pilot Travel Centers LLC	(256) 353-5227	Gadsden	813 Rainbow Dr	Keith Comer, Alisha Stanichowsky	(256) 547-3855
Demopolis	969 Highway 80 West	Shawnee Sharifi	(334) 289-7050	Gardendale	841 Odum Road, Suite 101	Vipul Patel Sagar Patel, Zarna Patel	(205) 631-1176
Dora	2375 Hwy 78 East	Hardikkumar Patel	(205) 648-0502	Geneva	603 Maple Avenue		(334) 248-6048
Dothan	1141 Wallace Drive	Magneshkumar Patel	(334) 983-3521	Georgiana	725 W State Highway 106	Kalpesh Patel	(334) 376-0211
Dothan	1557 Westgate Parkway, Space #2	Bhikhabhai Patel, Anant Patel, Bhikhabhai Patel, Shashivadan Patel	(334) 677-6365	Geraldine	41263 Hwy 75	Govindbhai Patel, Ashishkumar Patel, Niviya Patel	(256) 659-2025
Dothan	2004 Reeves Street	Bhikhabhai Patel, Anant Patel, Shashivadan Patel	(334) 678-0400	Glencoe	321 Chastain Blvd	Betty Poore	(256) 494-9990
Dothan	2115 East Main Street, Suite 2	Shashivadan Patel	(334) 792-6199	Gordo	523 Hudson Drive	Clinton Lewis, Kathy Marine	(205) 364-0661
Dothan	224 Honeysuckle Rd, Suite 2	Josh Graves Bhikhabhai Patel, Anant Patel, Shashivadan Patel	(334) 792-4678	Grand Bay	1 Creel Rd, I-10 Exit 4	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(251) 865-0866
Dothan	2336 Ross Clark Circle	Zarna Patel, Sagar Patel	(334) 793-3500	Greenville	1010 Fortdale	Kalpesh Patel	(334) 382-6690
Dothan	3300 S Oates St.		(334) 792-3732	Greenville	501 Willow St 234 South Jackson Street, Suite A	Kalpesh Patel Paul Walley, Pettis Walley	(334) 371-6690 (251) 275-8001
Dothan	4310 Montgomery Hwy	Lisandro Rodriguez, Karen Rodriguez	(334) 794-9237	Grove Hill			
Dothan	4370 W Main Street	Karen Rodriguez, Lisandro Rodriguez	(334) 305-0402	Gulf Shores	1545 Gulfshore Pky	Mukesh Patel	(251) 968-5024
Dothan	4930 W State Hwy 52, Ste 16	Magneshkumar Patel Zarna Patel, Sagar Patel	(334) 794-2005	Gulf Shores	170 Ft Morgan Rd	Mukesh Patel	(251) 968-8288
Dothan	8390 S US 231		(334) 702-4693	Guntersville	2033 Gunter Ave	Govindbhai Patel	(256) 582-2035
Double Springs	26285 Hwy 195	Johnnie Lamb	(205) 489-8090	Gurley	5955 Hwy 72 E	Richard Hyde	(256) 776-2232
Eclectic	525 Kowaliga Road	Garrett Gray	(334) 541-2408	Haleyville	1300 11th Ave	Johnnie Lamb	(205) 486-9970
Elba	996 Highway 203 Bypass	Martin Tarey Sagar Patel, Zarna Patel	(334) 897-8462	Hamilton	1500 Military St S, Suite 3	Sandesh Karki	(205) 921-7800
Enterprise	1300 Rucker Blvd		(334) 347-1523	Hanceville	720 Main Ave NE	Dahyalal Patel Zarna Patel, Sagar Patel	(256) 352-2444 (334) 588-0735
Enterprise	5 N Point Pky, Ste F	Karen Rodriguez, Lisandro Rodriguez	(334) 347-3373	Hartford	801 W Main St, Ste 2 & 3		
Enterprise	606 Bolweevil Circle	Karen Rodriguez, Karelyn Rodriguez, Lisandro Rodriguez	(334) 347-3744	Hartselle	1303 Hwy 31 S	Sandipkumar Patel	(256) 773-1099
Eufaula	1074 N Eufaula Ave US Hwy 431 S, 1352 S Eufaula Ave	Mark Joy, Meiva Joy	(334) 687-9067	Harvest	15024 A East Limestone	Ashish Shah	(256) 771-1363
Eufaula		Mark Joy, Meiva Joy	(334) 232-4508	Harvest	5850 Highway 53, Suite W	PRAMUKH100 Inc	(256) 852-8462
Eutaw	1030 Country Road 208	Ujival Patel, Mayurkumar Patel	(205) 372-3233	Hayden	4354 St Hwy 160	Brad Weideman	(205) 308-8099
Evergreen	82 Liberty Hill Place	Pradipkumar Patel	(251) 369-5002	Hayneville	74 Oak Street	Caleb Gray	(334) 548-6125
Fairhope	80 Plantation Point	Matthew Miller	(251) 928-0603	Hazel Green	14450 Hwy 231 & 431	Ankitkumar Patel Sanjay Patel, Anant Patel, Bhikhabhai Patel, Shashivadan Patel	(256) 828-4311 (334) 693-5338
Falkville	64 East Pike Road	Love's Travel Stops & Country Stores Inc.	(256) 784-6109	Headland	18162 US Hwy 431		
Fayette	2227 Temple Ave, N	Andrew McMeans	(205) 932-8622	Heflin	1945 Almon Street	Krish 23 LLC	(256) 294-3338
Flomaton	733 Flomaton Blvd	Russell Rissman	(251) 296-1999	Henager	17083 Alabama Hwy 75	Govindbhai Patel, Ashishkumar Patel, Niviya Patel	(256) 657-2035
Floral	1078 Third St	Roy Mohon	(334) 858-5095	Highland Home	17662 Montgomery Hwy	Christopher Holt	(334) 537-4888
Florence	2550 Mall Road	Brenda Underwood	(256) 760-9148	Hokes Bluff	5686 Hwy 278 E	Betty Poore	(256) 494-1616
Florence	2701 Cloverdale Rd.	Nrupal Patel, Kalpesh Patel, Tejal Patel	(256) 767-0010	Homewood	1919 28th Ave S, #106	Kushalkumar Patel	(205) 871-7782
Florence	3516 Cloverdale Rd	Bholenath22 Inc.	(256) 767-4445	Homewood	209 Lakeshore Pkwy	Viren Patel	(205) 667-9095
Florence	401 N Court St	Brenda Underwood	(256) 760-0914	Homewood	221 Lakeshore Pkwy, D-23	Viren Patel	(205) 942-4455
				Hoover	2800 Greystone Commercial Blvd, Ste 1-A	Vipul Patel, Heenababen Patel	(205) 991-0000

Hoover	3305 Lorna Rd, Ste 13	Karan Patel	(205) 822-1122	Madison	347 Hughes Rd, Suite B	Roya Jamshidi, Hossein Jamshidi	(256) 461-1021
Hoover	5184 Caldwell Mill Rd, Unit 201	TJF INC	(205) 437-3379	Madison	7507 Wall Triana Hwy, Suite A	Heather Proaps	(256) 830-5494
Hope Hull	7628 Mobile Hwy	Pradipkumar Patel	(334) 281-3488	Madison	7950 Highway 72 W, Suite B	Sandesh Karki	(256) 325-0303
Hope Hull	1127 Tyson Rd	Love's Travel Stops & Country Stores Inc.	(334) 280-0009	Madison	8580 Highway 72 W	Purnima Dongol	(256) 721-5527
Hueytown	2510 19th Street North	YAM Foods LLC	(205) 481-0330	Madison	8650 Madison Blvd	Niranjana Patel	(256) 772-5722
Hueytown	810 Allison Bonnett Memorial 11437 South Memorial Pky., Ste A	Brad Weideman	(205) 744-0317	Madison	10971 County Line Road, A	Subi, Inc.	(256) 461-4191
Huntsville		Siavash Nikkiah	(256) 210-4428	Madison	25025 One Aviation Way SW	Pankaj Patel	(256) 584-8100
Huntsville	1315 Meridian St. N	Sandipkumar Patel	(256) 534-2519	Maplesville	6470 Hwy 82	Tammie Hatch	(334) 366-0536
Huntsville	1678 Hwy 72 East	Ashish Shah	(256) 852-1502	McCalla	21336 Hwy 11 N	Mahesh Wadhvani	(205) 477-4044
Huntsville	2220 Sparkman Dr	Neel Patel	(256) 858-1494	McCalla	22183 Highway 216 4760 Eastern Valley Rd, Suite 118	Love's Travel Stops & Country Stores Inc.	(205) 477-9631
Huntsville	2850 Triana Boulevard	Sandipkumar Patel	(256) 533-9799	McCalla		James Green	(205) 477-8484
Huntsville	2880 Jordan Lane NW, Unit - A	BH Freshsub Inc	(256) 721-7072	Meridianville	11805 US Hwy 231/431, Unit D	Bhaktiben Patel, Arpan Soni	(256) 828-2611
Huntsville	3002 S Memorial Pkwy	Avaniben Chaudhari, Monali Chaudhari Nima Naderi, Mike Naderi	(256) 489-3737	Midfield	133 Bessemer Super Hwy	Amir Hantoosh	(205) 929-4007
Huntsville	3031 Memorial Pkwy SW		(256) 750-1492	Millbrook	3529 Highway 14	William Hudson	(334) 285-6080
Huntsville	414 Jordan Lane	Nima Naderi	(256) 536-5353	Mobile	121 Dauphin St	Charles Kirkpatrick	(251) 433-0571
Huntsville	4710 University Dr	Mahendrakumar Patel	(256) 837-7827	Mobile	1411 Springhill Ave	Meijuan Zou	(251) 432-1411
Huntsville	6125 University Dr, Suite 28	MSP Corp	(256) 922-0011	Mobile	1420 S Cody Road	RMMK LLC	(251) 639-0227
Huntsville	6140A University Dr	Yesh Patel	(256) 830-2290	Mobile	1725 Dauphin Island Pky	Betty Clark	(251) 479-3663
Huntsville	6212 Old Madison Pike, Ste A	Ashish Shah	(256) 722-9628	Mobile	1870 Government St	Meijuan Zou	(251) 473-7184
Huntsville	671 Martin Road	Pankaj Patel	(256) 464-7299	Mobile	2423 Schillinger Road South, Suite 25	Mohammad Masrur	(251) 634-1335
Huntsville	7900 Bailey Cove Rd, Ste D	Mahendrakumar Patel	(256) 880-1004	Mobile	3067 Dauphin St	Meijuan Zou	(251) 476-5688
Huntsville	2209 Winchester Rd. NE 3503 N Memorial Parkway, Ste H	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(256) 851-5479	Mobile	3361 Cottage Hill Road, Suite C	Pritesh Soni, Komalben Trivedi	(251) 473-5650
Huntsville		Bansri, Inc	(256) 964-7298	Mobile	3725 Airport Blvd, Suite 100E	Charles Kirkpatrick	(251) 343-3782
Jackson	2810 College Ave	Ranjeev Acharya	(251) 246-5188	Mobile	3990 Government Blvd, Unit C	Jamie Hairelson	(251) 602-0722
Jacksonville	402 Pelham Rd N, Suite 1	Kalan Stowe	(256) 435-4367	Mobile	420 N Water St	Betty Clark	(251) 433-7977
Jasper	1002 Hwy 78 W	John Stephens	(205) 221-0424	Mobile	5245 Rangeline Service Rd S	Mukesh Patel	(251) 660-1140
Jasper	5100 Curry Hwy, Suite 142	kristopher horn, Duana Smith Horn	(205) 387-2864	Mobile	5440 Highway 90, Space 5	Kamala Inc.	(251) 301-7063
Jasper	83 Carl Cannon Blvd	Love's Travel Stops & Country Stores Inc.	(205) 295-1706	Mobile	5565 Old Shell Rd	Pankaj Patel, Kapilaben Patel	(251) 342-5358
Jemison	12820 County Rd 42	Chander Arora	(205) 688-5085	Mobile	5701-Q Moffett Rd, Suite A	Jamie Hairelson	(251) 344-5696
Jemison	24555 Hwy 31	Tammie Hatch	(205) 688-1916	Mobile	6305 Cottage Hill Rd, #A	Mukesh Patel	(251) 660-0855
Killen	1141 Hwy 72, Ste 9	Brenda Underwood	(256) 272-0869	Mobile	7765 Airport Blvd, Suite 130 9948 Airport Boulevard, Shop #10	Meijuan Zou	(251) 639-0324
Lacey Springs	1595 Highway 231	Richard Hyde	(256) 883-7598	Mobile		Mukesh Patel	(251) 634-9701
Lafayette	903 Lafayette St S 1101 Higrove Parkway, Suite 101	Donna Cribb, Luis Cribb	(334) 864-0060	Monroeville	1844 Highway 21 Bypass	Suresh Patel	(251) 575-3549
Leeds		Brad Weideman	(205) 699-5345	Monroeville	3371 South Alabam Ave	Suresh Patel	(251) 575-4771
Leeds	8551 Whitfield Ave	Hasmukhkumar Patel	(205) 699-9644	Montevallo	844 Main St	Donna Reneau	(205) 665-5600
Lillian	33780 Hwy 98	Marvin Clemmons, Miranda Clemmons Pilot Travel Centers LLC	(251) 961-1512	Montgomery	100 N Union St	Michael Campbell	(334) 262-1010
Lincoln	1231 Honda Drive		(205) 763-2230	Montgomery	1113 A Perry Hill Road	William Hudson	(334) 356-9651
Linden	506 South Main Street	Rod Langley	(334) 295-4859	Montgomery	12654 Hwy 80 E	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(334) 657-1486
Lineville	20 Hwy 48	Larry Whiteside	(256) 396-1065	Montgomery	1768 Carter Hill Rd	William Hudson	(334) 263-7875
Livingston	703 Alabama Highway 28 W.	Nicholas Lisi	(205) 652-9226	Montgomery	2025 Coliseum Blvd	William Hudson	(334) 279-1770
Locust Fork	29884 Hwy 79	Pankajkumar Patel	(205) 680-8878	Montgomery	3002 McGhee Rd, Ste A	William Hudson	(334) 286-0013
Loxley	3300 Hickory St	Matthew Miller	(251) 964-2636	Montgomery	3514 Day Street	Pradipkumar Patel	(334) 264-9060
Luverne	998 South Forest Avenue	Christopher Holt	(334) 335-2546	Montgomery	3782A Norman Bridge Rd	Jigneshkumar Parikh	(334) 286-1107
				Montgomery	4015 Eastern Blvd	William Hudson	(334) 288-5889

Montgomery	4045 Atlanta Highway, #29	William Hudson	(334) 271-5596	Phenix City	106 Martin Luther King Jr Pky	Robert Jones, Kimberly Jones	(334) 298-7964
Montgomery	43 Burbank Drive	William Hudson	(334) 271-3740	Phenix City	2020 US Highway 280	Robert Jones, Kimberly Jones	(334) 291-1602
Montgomery	4456 Troy Highway	Pradipkumar Patel, Jigneshkumar Parikh	(334) 286-9345	Phenix City	2C West Ridge Dr	Robert Jones, Kimberly Jones	(334) 297-1699
Montgomery	4746 Mobile Highway	William Hudson	(334) 281-6600	Piedmont	632 East Hwy 278 Bypass	Joshua Duffy	(256) 447-1700
Montgomery	601 Northeast Blvd 7022 Atlanta Highway, Space No. 1001	William Hudson	(334) 271-6555	Pike Road	9577 Vaughn Road, Bay No. 5	Pradipkumar Patel	(334) 272-5390
Montgomery	7670 Vaughn Road	MAPCO Express Inc		Pinson	6662 Hwy 75, Suite 109	Arpit Patel	(205) 681-9842
Montgomery	9138 Eastchase Parkway, Unit 3 I-65 Exit 168, 1030 W. South Blvd	William Hudson	(334) 274-1100	Pleasant Grove	643 Pleasant Grove Rd	Leelap Inc	(205) 787-7782
Montgomery		Dhruv Patel	(334) 593-9576	Prattville	113 S Memorial Dr	Russell Rissman	(334) 361-9228
Moody	2170 Moody Pkwy	Brad Weideman	(205) 640-6244	Prattville	1670 Hwy 31 N	Karim Lakhani	(334) 365-9152
Moody	2625 Kelly Creek Rd S	Love's Travel Stops & Country Stores Inc.	(205) 699-5108	Prattville	258 Interstate Commercial Park	Stuart Payne	(334) 358-4950
Morris	8311 US Highway 31 North	Vipul Patel	(205) 590-7206	Prattville	2788 Legends Pkwy	Russell Rissman	(334) 285-4702
Moulton	11115 Alabama Highway 157	Bal Upreti, Surya Upadhyay	(256) 974-4050	Prichard	2600 Beltline Hwy.	Love's Travel Stops & Country Stores Inc.	(251) 330-2991
Moulton	15445 HWY 24	Bal Upreti, Surya Upadhyay	(256) 974-0992	Rainbow City	3504 Rainbow, Ste A	Joshua Duffy	(256) 442-7825
Moundville	39641 Highway 69	Hardikkumar Patel	(205) 371-6999	Rainsville	213 C Main Street	PSM300 Inc.	(256) 638-8000
Mount Vernon	20895 Hwy 43	Paul Walley	(251) 829-9546	Red Bay	508 4th St SW	Joy Arthur	(256) 356-2195
Muscle Shoals	4131 Sportsplex Dr	Brenda Underwood	(256) 381-4733	Redstone Arsenal	Bld. 5215 Martin Rd	Army & Air Force Exchange Service	(256) 881-1569
Muscle Shoals	901 Woodward Ave	Brenda Underwood	(256) 386-7827	Roanoke	3705 US Highway 431	Larry Whiteside Jeffrey Boulton, Brenda Boulton, Robert Boulton, Jeffrey Chestney	(334) 863-2565
Muscle Shoals	Hwy 72 & Hwy 133	Love's Travel Stops & Country Stores Inc.	(256) 383-8889	Robertsdale	21141 State Hwy 59	Jeffrey Boulton, Brenda Boulton, Robert Boulton, Jeffrey Chestney	(251) 947-7827
Northport	13620 Highway 43 North, Unit 8	Saurav LLC	(205) 339-1188	Robertsdale	21951 Highway 59 S., Suite E		(251) 947-1997
Northport	1836 McFarland Blvd, Ste 5	D&D Patel LLC	(205) 339-1782	Robertsdale	27801 County Road 64	Karen Brown	(251) 960-1009
Northport	5550 McFarland Blvd, Ste 100	Sharmishta Patel	(205) 330-7822	Rogersville	16152 Hwy 72	Brenda Underwood	(256) 247-0824
Odenville	130 Council Drive	Mit Patel	(205) 629-7827	Rogersville	192 Putman Pky	Bal Upreti, Madhav Mainali	(256) 247-0053
Oneonta	655 2nd Avenue East	Govindbhai Patel, Dakshaben Patel	(205) 625-5847	Russellville	13675 Hwy 43	Sandipkumar Patel, Tilak Malla	(256) 331-5536
Opelika	1017 Columbus Parkway	Luis Cribb, Donna Cribb	(334) 749-3528	Russellville	15300 Hwy 43	Sandipkumar Patel, Tilak Malla	(256) 332-5050
Opelika	2101 Frederick Road	Donna Cribb, Luis Cribb	(334) 737-6078	Samson	611 E Main St	Magneshkumar Patel	(334) 898-9337
Opelika	7730 Alabama Hwy 51	Donna Cribb	(334) 704-0099	Saraland	1380 Industrial Pkwy	Betty Clark	(251) 679-5874
Opp	405 N Main Street	Utpal Patel	(334) 493-7325	Saraland	620 Hwy 43 S, Unit C	Jamie Hairelson	(251) 675-7627
Orange Beach	25755 Perdido Beach Blvd.	Matthew Miller	(251) 981-6881	Saraland	807 Celeste Road	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(251) 679-6097
Orange Beach	25814 Canal Rd., Ste 10	Matthew Miller	(251) 981-4184	Saraland		Sandipkumar Patel, Adhip Chand, Tilak Malla, Jashminkumar Patel	(256) 259-4417
Owens Cross Roads	330 Sutton Road	Richard Hyde	(256) 518-9004	Scottsboro	1529 South Broad St	Dahyalal Patel, Vinod Patel	(256) 259-1101
Owens Cross Roads	6707 Hwy 431 South	Richard Hyde	(256) 519-2425	Scottsboro	24833 John Reid Pkwy		
Owens Crossroads	9433 Hwy 431 South	Mike Naderi	(256) 725-5252	Selma	1338 Highland Ave	William Hudson	(334) 431-5471
Oxford	2030 Hwy 78 E	Kalan Stowe	(256) 831-0096	Selma	2530 US HWY 80 West	William Hudson	(334) 874-8764
Ozark	1344 Ste C Hwy 231 S	Karen Rodriguez, Lisandro Rodriguez	(334) 774-1150	Semmes	2450 Snow Rd.	Betty Clark	(251) 649-1609
Ozark	1537 Hwy 231 S	Karen Rodriguez, Karelyn Rodriguez, Lisandro Rodriguez	(334) 774-0121	Semmes	7855 Moffett Rd	Mohammad Masrur	(251) 645-5481
Pelham	3000 Pelham Parkway	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(205) 358-9000	Semmes	7880 Moffat Rd, Building Two, Ste C	Jamie Hairelson	(251) 645-6310
Pell City	165 Vaughan Ln	Nidhi Patel, Sureshkumar Patel	(205) 884-7824	Semmes	9879 Moffett Rd	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(251) 649-7200
Pell City	506 N Martin St	Sureshkumar Patel, Nidhi Patel	(205) 884-7827	Sheffield	4116 Jackson Hwy	Samiksha Inc.	(256) 383-1530
Phenix	2319 Lee Rd 427, Space #2	Robert Jones, Kimberly Jones	(334) 291-3292	Shorter	431 Main St.	Love's Travel Stops & Country Stores Inc.	(334) 725-1355

Smiths	2388 Lee Rd 430	Donna Cribb, Luis Cribb	(334) 298-7774	Ft. Novosel	Fort Novosel, 9214 Hutton Plaza	Army & Air Force Exchange Service	(334) 598-1330
Snead	87043 Hwy 278	Mahendrakumar Patel	(205) 466-7179	Brundidge	421 S. A Graham Blvd, Unit 1 & 2	Magneshkumar Patel	(334) 735-9811
Somerville	5276 Hwy 67	Om Namah Inc	(256) 778-8999				
Southside	2401 Highway 77	Keith Comer	(256) 413-8700				
Spanish Fort	6729 K Spanish Fort Blvd	Matthew Miller	(251) 625-6420				
Springville	445 Marietta Road	Mahendrakumar Patel	(205) 467-0312	<b>Alaska</b>	<b>50 Open Restaurants</b>		
		Love's Travel Stops & Country Stores Inc.	(256) 538-5596	Anchorage	1118 N Muldoon Rd, Suite 115	Steve Adams	(907) 770-1167
Steele	905 Steele Station Road	John Boike, Randall Lowe	(256) 437-8844	Anchorage	1307 W Northern Lights	Steve Adams	(907) 274-7827
Stevenson	42924 US Highway 72	Aaron Brown	(205) 698-0055	Anchorage	1330 Huffman Rd	Steve Adams	(907) 345-5711
Sulligent	1376 Walnut Street	Hardikkumar Patel	(205) 255-0054	Anchorage	2715 E. Tudor Road	Steve Adams	(907) 563-7827
Sumiton	690 Hwy 78	Maulik Patel	(256) 245-7824	Anchorage	3104 Seward Hwy	Steve Adams	(907) 258-7827
Sylacauga	1201 North Main Ave	Maulik Patel	(256) 245-7828	Anchorage	322 Boniface	Steve Adams	(907) 333-7827
Sylacauga	41161 US Hwy 280, Space #2	Luis Cribb, Donna Cribb	(256) 362-0741	Anchorage	3340 Providence Drive, Rose Room	Steve Adams	(907) 771-9095
Talladega	608 East Battle Street	Donna Cribb, Luis Cribb	(334) 283-2247	Anchorage	350 W International Airport Rd, Ste 101	Steve Adams	(907) 677-9284
Tallassee	464 Gilmer Ave	Mukesh Patel	(251) 654-0048	Anchorage	4608 Spenard Rd, Suite F	Steve Adams	(907) 248-2687
Theodore	5827 Hwy 90 W, Unit BB	Mukesh Patel	(251) 586-6353	Anchorage	6110 Old Seward Hwy	Steve Adams	(907) 868-7827
Theodore	6585 Rangeline Rd, Suite B	Subh Laxmi Inc	(251) 653-2010	Anchorage	6901 E. Tudor Road	Steve Adams	(907) 868-8944
Theodore	6960 Theodore Dawes Road	BWICK LLC	(334) 514-9930	Anchorage	701 Northway Drive	Steve Adams	(907) 278-6013
Titus	60 Titus Road	Bal Upreti, Madhav Mainali	(256) 685-9900	Anchorage	7405 Debarr Road	Steve Adams	(907) 644-0610
Town Creek	2795 Hwy 20	Luis Cribb, Donna Cribb	(334) 566-7944	Anchorage	751 East Loop Road	Steve Adams	(907) 646-7827
Troy	1003 Highway 231 South D	Dehuti Patel, Magneshkumar Patel	(334) 670-6399	Anchorage	8920 Old Seward Hwy, Unit A	Steve Adams	(907) 868-7791
Troy	1420 US 231 South	Donna Cribb, Luis Cribb	(334) 770-0247	Anchorage	8936 Lake Otis Parkway, Suite A	Steve Adams	(907) 349-7827
Troy	511 South Brundidge Sreet	Juben Tamrakar	(205) 655-3324	Eagle River	9001 Jewel Lake Rd	Steve Adams	(907) 243-7527
Trussville	4643 Camp Coleman Road, Suite 105	Mit Patel	(205) 467-7827	Eielson AFB	12110 Business Blvd	Steve Adams	(907) 696-7526
Trussville	65 Argo Park Drive	Sharmishta Patel	(205) 764-9702	Elmendorf AFB	451 Broadway Avenue	Albert Haynes	(907) 372-1166
Tuscaloosa	1501 Skyland Blvd E	James Gunnels	(205) 752-5100	Fairbanks	Bldg. 5800, Westover Ave	Steve Adams	(907) 770-7532
Tuscaloosa	3112-A Greensboro Avenue	Pilot Travel Centers LLC	(205) 553-9758	Fairbanks	1800 Airport Way	Albert Haynes	(907) 452-5415
Tuscaloosa	4416 Skyland Blvd E	Sharmishta Patel	(205) 345-0782	Fairbanks	3574 Airport Way, Ste A	Albert Haynes	(907) 479-8688
Tuscaloosa	4720 McFarland Blvd E	Mayurkumar Patel, Ujival Patel	(205) 507-1037	Fairbanks	537 Johanson Expressway	Albert Haynes	(907) 374-7817
Tuscaloosa	4720 University Blvd East, Suite E	Sharmishta Patel	(205) 349-4782	Fort Richardson	560 D St, AAFES Food Court Building	Army & Air Force Exchange Service	(907) 428-4005
Tuscaloosa	4751-C Rice Mine Rd NE	Sharmishta Patel	(205) 752-1782	Fort Wainwright	4058 Gaffney Road	Albert Haynes	(907) 370-0007
Tuscaloosa	505-A 15th St E	Nehal2022 LLC	(205) 248-0446	Fort Wainwright	Bldg. 3703-B, Neeley Road	Albert Haynes	(907) 356-1481
Tuscaloosa	9730 A Hwy 69 S	Donna Cribb, Luis Cribb	(334) 727-1636	Girdwood	36511 Seward Highway, Unit 4 & 5	Steve Adams	(907) 222-7827
Tuskegee	701 Martin Luther King Hwy, Ctr #A	Pradipkumar Patel	(334) 738-3563	Glennallen	Mile 187 Glenn Hwy	Stephanie Carlton, Benjamin Carlton	
Union Springs	112 East Conecuh Street	Donna Cribb, Luis Cribb	(334) 768-2676	Homer	3726 Lake Street, Suite C	Jackey Hess, Stephen Agni	(907) 235-2782
Valley	3000 20th Ave	John Stephens	(205) 695-0045	Juneau	8777 Glacier Hwy	Wade Bryson	(907) 789-2774
Vernon	110 Columbus Ave	Ivan Piola	(205) 978-0098	Kenai	10096 Kenai Spur Highway	Jackey Hess, Stephen Agni	(907) 335-0160
Vestavia	2972 Columbiana Rd.	Gopal Babubhai Patel	(205) 298-8048	Kenai	10544 Kenai Spur Highway, Suite 112	Stephen Case, Karen Case	(907) 283-7720
Vestavia Hills	8000 Liberty Parkway, Suite 124	Brad Weideman	(205) 647-7829	Ketchikan	4230 Don King Rd	Daniel Rohrer	(907) 247-6717
Warrior	290 C Cane Creek Rd	Larry Whiteside	(256) 357-0065	Kodiak	2911 Mill Bay Road	Daniel Rohrer, Richard Rohrer	(907) 481-2727
Wedowee	142 Village Lane	Russell Rissman	(334) 567-8999	Kodiak	326 Center St	Randy Pomeranz	(907) 486-7676
Wetumpka	4816 US Highway 231	Pamela Gray, Caleb Gray, Garrett Gray	(334) 569-0606	Nome	135 Front St	Albert Haynes	(907) 443-8100
Wetumpka	9995 Holtville Rd	John Stephens	(205) 487-8766	North Pole	227 N Santa Claus Lane	Albert Haynes	(907) 488-7444
Winfield	2250 Hwy 43, Suite 115	Bhikhabhai Patel, Anant Patel, Shashivadan Patel	(334) 585-1021	Palmer	340 W Evergreen St	Albert Haynes	(907) 745-7827
Fort Gaines	205 Hancock St			Palmer	8301 Palmer/Wasilla Highway, Suite 1	Albert Haynes	(907) 746-4890
				Seward	307 South Harbor Drive, PO Box 1244	Young Jin Park	(907) 224-7165
				Sitka	327 Seward St	Steven Case	(907) 747-7827
				Soldotna	44045 Kalifornsky Beach Rd., Suite A	Jackey Hess, Stephen Agni	(907) 262-9103



Soldotna	44350 Sterling Highway	Jackey Hess, Stephen Agni	(907) 260-3057	Chinle	1956 Navajo Rte 7	Edward Flores, Cathy Flores	(928) 674-5971
Talkeetna	Mile 99.3 Parks Highway	Shawn Peterson, Paul Foglia	(907) 733-4861	Chino Valley	1021 North State Highway 89, Suite 102	Mark Rose	(928) 636-0566
Thomasville	33320 Hwy 43	Ranjeev Acharya	(334) 636-0333	Coolidge	879 N Arizona Blvd	Jeff Trendler	(520) 723-9522
Valdez	126 Pioneer St	Albert Haynes, Timothy Elbell	(907) 835-3103	Cordes Lakes	14905 South Stage Coach Trail	Pilot Travel Centers LLC	(928) 642-1449
Wasilla	224 Yenlo, Ste 2	Albert Haynes	(907) 357-7827	Cottonwood	1100 AZ-260., Suite D-14,	Mark Rose	(928) 634-5501
Wasilla	3600 Palmer Wasilla Hwy	Albert Haynes	(907) 373-7827	Davis-Monthan AFB	5405 E. Granite St., Bldg 2527	Army & Air Force Exchange Service	(520) 747-2728
Wasilla	5 W Parks Highway	Albert Haynes	(907) 357-7822	Dewey	2735 AZ-69, Suite 1	Mark Rose	(928) 227-2793
Delta Junction	Station 49, 1631 Richardson Hwy	Gayle Larson, Edward Larson	(907) 895-1010	Douglas	1050 E 10th St	Trenco, LLC	(520) 364-7366
				Douglas	90 East Third Street, Space E	Jeff Trendler	(520) 364-1219
				Ehrenberg	18221 Tom Wells Road	Petroleum Wholesale LP	(928) 927-5233
<b>Arizona</b>	<b>383 Open Restaurants</b>			El Mirage	12170 N. El Mirage Rd	Mark Rose	(623) 933-1033
Anthem	3655 West Anthem Way, Suite C 105	Kenneth Clark, Rick Ueable	(623) 516-1900	Eloy	5240 S Sunland Gin Rd	Pilot Travel Centers LLC	(520) 836-9681
Apache Junction	2555 W Apache Trail	Surinder Sharma	(480) 983-7370	Eloy	619 S Sunshine Blvd	Pilot Travel Centers LLC	(520) 466-3274
Apache Junction	95 S Idaho Rd, Suite 110	Sheri Sender	(480) 288-6222	Flagstaff	1304 S. Plaza Way	Mark Rose	(928) 774-9017
Avondale	10685 W Indian School Rd, Suite I	Jerry Wood, Arthur Adams	(623) 772-5701	Flagstaff	1500 E. Cedar Ave Suite 48, Safeway Plaza	Mark Rose	(928) 635-0955
Avondale	11435 W Buckeye Rd, Ste A109	Mark Rose	(623) 643-9371	Flagstaff	2018 E. Butler Ave	Cathy Flores	(928) 226-7300
Avondale	1453 N Dysart, #101	Arthur Adams, Jerry Wood	(623) 882-9503	Flagstaff	2104 Kachina Blvd	Edward Flores, Cathy Flores	(928) 525-9116
Avondale	900 N 99th Ave	Pilot Travel Centers LLC	(623) 936-1770	Flagstaff	2750 S Woodlands Village Blvd	Junjie Zhou	(928) 773-4865
Bellemont	12500 West I-40 Exit 185, Country Host Restaurants Inc	Pilot Travel Centers LLC	(928) 773-0197	Flagstaff	7810 North Hwy 89, Suite 210	Junjie Zhou	(928) 522-6700
Benson	643 Highway 90	Love's Travel Stops & Country Stores Inc.	(520) 586-8702	Florence	55 S Main St	Trenco, LLC	(520) 868-5257
Benson	995 W 4th St	Mark Rose	(520) 586-2761	Fort Mohave	5210 S. Highway 95	Rick Ueable, Kenneth Clark	(928) 768-4447
Buckeye	1510 S Watson Rd, Suite B106	Mark Rose	(623) 386-0332	Fort Mojave	4821 Highway 95, Suite 2	Kenneth Clark, Rick Ueable	(928) 704-4425
Buckeye	1610 S. Miller Rd.	Love's Travel Stops & Country Stores Inc.	(623) 386-6926	Fountain Hills	16841 E Shea Blvd, Suite 1-103	Rick Ueable, Kenneth Clark	(480) 816-5803
Buckeye	410 E Hwy MC 85 Suite B	Mark Rose	(623) 327-9330	Ft. Huachuca	Bldg 52030, Arizona Street	Army & Air Force Exchange Service	(520) 459-2321
Buckeye	19491 N Canyon Springs Blvd	Mark Rose	(623) 271-9733	Ganado	AZ-264, Space 300	Cathy Flores	(505) 512-5680
Bullhead City	1047 Highway 95, Suite B4	Rick Ueable, Kenneth Clark	(928) 754-4944	Gila Bend	3006 S. Butterfield Trail	Pilot Travel Centers LLC	(928) 580-5987
Bullhead City	2250 Hwy 95, Ste A526	Kenneth Clark, Rick Ueable	(928) 763-9304	Gila Bend	942 East Pima Rd	Marvin Rose	(928) 683-2058
Camp Verde	1673 W Hwy 260	Marvin Rose	(928) 567-2315	Gilbert	139 South Higley Rd B2, Suite 101	Sheri Sender	(480) 539-6600
Casa Grande	1000 W Gila Bend Hwy	Jeff Trendler	(520) 836-7492	Gilbert	1496 North Higley Rd, Suite 107	Dillon Skinner, Edward Smith	(480) 396-8400
Casa Grande	1355 E Florence Blvd, Suite 101	Mark Rose	(520) 421-1446	Gilbert	1561 North Cooper Road	Kenneth Clark, Rick Ueable	(480) 926-1142
Casa Grande	2820 North Pinal Ave, Suite 5	Jeff Trendler	(520) 421-2885	Gilbert	2487 S Gilbert Rd, Suite A101	Surinder Sharma	(480) 857-2391
Catalina	15250 N Oracle Rd, Suite 190	Leslie White	(520) 825-6593	Gilbert	2501 S Market St	Jeff Trendler	(480) 726-0096
Cave Creek	29834 N Cave Creek Rd, Suite 100	Jeffrey Weckstein	(480) 513-3740	Gilbert	2530 S Val Vista, Suite 106	Jeff Trendler	(480) 917-2762
Chambers	140 Exit 325	Lorenzo Max	(928) 688-2334	Gilbert	3317 S Higley Road	Rajneek Khillan	(480) 279-1460
Chandler	1020 East Pecos Road, Suite A-11	Leslie White	(480) 899-2855	Gilbert	4844 S Val Vista Rd., Suite A108	Surinder Sharma	(480) 855-7584
Chandler	1900 W Chandler Blvd, Suite C20	Jeff Trendler	(480) 855-6665	Gilbert	5290 S Power Rd	Rajneek Khillan	(480) 279-5482
Chandler	1989 W. Elliot Rd., Suite 11	Rajneek Khillan	(480) 963-7844	Gilbert	6466 South Higley Road, Suite 104	Rajneek Khillan	(480) 822-1360
Chandler	2200 North Arizona Avenue, Suite 7	Leslie White	(480) 963-7177	Gilbert	754 South Val Vista Drive, Suite 102	Dillon Skinner, Edward Smith	(480) 892-0860
Chandler	2945 East Riggs Road, Suite 13	Naresh Mago	(480) 883-6388	Gilbert	756 S Gilbert Rd., Suite 102	Surinder Sharma	(480) 892-4910
Chandler	2975 E Ocotillo Road, Suite 7	Christine Blank	(480) 219-0086	Gilbert	8490 S Power Rd, Suite 108	Rajneek Khillan	(480) 279-2678
Chandler	3125 S Alma School Rd., Suite 5	Christine Blank	(480) 726-9015	Glendale	17037 N 43rd Ave, Suite A 9	Kenneth Clark, Rick Ueable	(602) 548-1004
Chandler	3460 W Chandler Blvd	Rajneek Khillan	(480) 855-2983	Glendale	20241 N. 67th Ave, Suite A-8	Rick Ueable, Kenneth Clark	(623) 376-0425
Chandler	4200 S Arizona Ave, Suite 4	Christine Blank	(480) 802-0440	Glendale	23425 N 39th Dr, Ste 108	Rick Ueable, Kenneth Clark	(623) 780-1373
Chandler	4939 W Ray Road, Suite 8	Kenneth Clark	(480) 940-7085	Glendale	4303 W. Peoria Avenue, Suite 103	Mark Rose	(623) 594-3331
Chandler	611 North Arizona Avenue	Leslie White	(480) 398-1729	Glendale	5026 W Cactus Rd, Suite 2	Heidi Wong	(602) 374-5454
Chandler	6140 W Chandler Blvd, Suite 1	Jeff Trendler	(480) 961-4727	Glendale	5047 West Olive Avenue	Leslie White	(623) 915-0054

Glendale	5707 W Northern Ave, Suite 103	Brian Matthias	(623) 931-5714	Mesa	1021 N. Ellsworth Rd., Suite 101	Dillon Skinner, Edward Smith	(480) 358-9416
Glendale	5757 W Glendale Ave	Heidi Wong	(623) 939-4791	Mesa	1106 N Gilbert Rd, Suite 4	Kenneth Clark, Rick Ueable	(480) 649-7070
Glendale	5808 W Camelback Rd	Rajneek Khillan	(623) 934-1299	Mesa	1121 S Higley Rd, Suite 101	Dillon Skinner, Edward Smith	(480) 830-5657
Glendale	5820 W Peoria, Suite A-109	Narendrapal Sandhu	(623) 486-4132	Mesa	1130 W. University Dr.	Gwinder Sraow	(480) 461-9886
Glendale	5830 W Thunderbird Rd, Suite B 2	Narendrapal Sandhu	(602) 942-4219	Mesa	1152 N. Power Road, Suite 101	Baltej Grewal	(480) 924-6602
Glendale	5862 N 43rd Ave, Suite 1107	Savio Thomas	(623) 934-1884	Mesa	1221 S Gilbert Rd, Ste 25	Kenneth Clark, Rick Ueable	(480) 497-9440
Glendale	5932 West Bell Rd, Suite D104	Rajneek Khillan	(602) 978-3488	Mesa	1229 E McKellips, Suite 104	Rajneek Khillan	(480) 962-0214
Glendale	6030 N 67th Ave	Rajneek Khillan	(623) 934-5134	Mesa	161 West Main St	Christine Blank	(480) 644-9590
Glendale	6800 N. 95 Ave, Suite 865	Sabrina Smith	(623) 877-2127	Mesa	1840 W Southern Avenue	Rajneek Khillan	(480) 461-0611
Glendale	8345 W Glendale Road, Ste 101	Baltej Grewal	(623) 872-7821	Mesa	1911 West Main St, Suite 1	Rajneek Khillan	(480) 964-1901
Glendale	9524 W Camelback Rd, Suite C140	Manjit Singh, Rupinder Singh	(623) 872-7824	Mesa	1923 S Signal Butte Rd, #104	Gordon Thompson	(480) 984-3900
Globe	1501 E Ash St	Jeff Trendler	(928) 425-8362	Mesa	1959 South Power Road, Suite 106	Leslie White	(480) 924-1462
Globe	2205 US Highway 60	Jeff Trendler	(928) 425-7401	Mesa	240 West Baseline Road	Surinder Sharma	(480) 649-0047
Gold Canyon	5301 S Superstition Mtn Dr, A-108	Baltej Grewal	(480) 288-6810	Mesa	2722 S Alma School Rd, Suite 3	Naresh Mago	(480) 491-9392
Golden Valley	5373 Highway 68	Kenneth Clark, Rick Ueable	(928) 565-7450	Mesa	2753 E. Broadway Rd., Suite A103	Gwinder Sraow	(480) 834-9400
Goodyear	1380 N Litchfield Rd, Ste K4	Christian Eng	(623) 536-0470	Mesa	2824 N Power Rd, #105	Baltej Grewal	(480) 641-0772
Goodyear	14175 W. Indian School Rd., Suite A02	Jerry Wood, Arthur Adams	(623) 535-3965	Mesa	322 E Brown Rd, Suite 105	Rajneek Khillan	(480) 890-0305
Goodyear	17650 W Elliot Road, Suite A-110	Samip Patel	(623) 327-3758	Mesa	325 W. Southern Ave	Surinder Sharma	(480) 733-7004
Goodyear	525 N Estrella Pkwy, Suite 103	Edward Smith, Sabrina Smith	(623) 882-8181	Mesa	3550 East Southern Avenue, Suite 101	Kenneth Clark, Rick Ueable	(480) 654-2235
Goodyear	960 South Sarival Avenue, Suite 112	Edward Smith, Sabrina Smith	(623) 932-2113	Mesa	425 N Stapley Drive, Suite A104	Ajeet Bhargava, Rajesh Mishra	(480) 644-9698
Goodyear	18745 S I-19 Frontage Rd, Suite #A-107	Mark Rose	(520) 625-3434	Mesa	4355 E University Drive, Space 116 (2)	Gwinder Sraow	(480) 654-8479
Green Valley	18680 S Nogales Hwy	Mark Rose	(520) 625-5363	Mesa	439 South Ellsworth Road, Suite 104	Dillon Skinner, Edward Smith	(480) 354-7827
GreenValley	18680 S Nogales Hwy	Love's Travel Stops & Country Stores Inc.	(928) 288-3726	Mesa	4425 E. McKellips Road, Suite 102	Baltej Grewal	(480) 854-1835
Joseph City	4703 Main St.	Mark Rose	(928) 697-8400	Mesa	450 S Sossaman, Suite 101	Dillon Skinner, Edward Smith	(480) 854-8948
Kayenta	Hwy 163 and Hwy 160	Rick Ueable, Kenneth Clark	(928) 757-7773	Mesa	550 W. Baseline Road, Suite A-103	Surinder Sharma	(480) 733-3791
Kingman	1949 East Beverly Ave, Suite 102	Rick Ueable, Kenneth Clark	(928) 753-3300	Mesa	7641 E. Guadalupe Rd, Suite 114	Dillon Skinner, Edward Smith	(480) 354-0250
Kingman	2505 Hualapai Mountain Rd, Suite C	Rick Ueable, Kenneth Clark	(928) 692-3337	Mesa	9221 E. Baseline Rd, Suite 104	Gordon Thompson	(480) 357-0466
Kingman	3880 Stockton Hill Rd, Suite 102	Love's Travel Stops & Country Stores Inc.	(928) 681-4405	Mesa	937 N Dobson Rd., #105	Surinder Sharma	(480) 962-1824
Kingman	6035 E. Minerva Lane	Rajen Patel, Komal Patel	(928) 753-1818	Mesa	Polytechnic Campus, 599 Backus Mall, Student Union	Aramark Educational Services, LLC	(480) 727-5291
Kingman	953 W Beale Street	Love's Travel Stops & Country Stores Inc.	(928) 764-1507	Mesa	114 W Hampton Rd	Surinder Sharma	(520) 723-2824
Lake Havasu City	14875 S. Hwy 95	Kenneth Clark, Rick Ueable	(928) 855-8212	New River	3906 W. New River Rd	Mark Rose	(623) 465-7139
Lake Havasu City	1799 Kiowa Avenue, Suite 113	Kenneth Clark, Rick Ueable	(928) 680-0013	Nogales	499 West Mariposa Rd	Mark Rose	(520) 281-0244
Lake Havasu City	20 Acoma Blvd, Unit 100	Kenneth Clark, Rick Ueable	(928) 453-9101	Nogales	739 E. Frontage Road	Love's Travel Stops & Country Stores Inc.	(520) 860-6132
Lake Havasu City	3269 Maricopa Ave, Suite 112	Rick Ueable, Kenneth Clark	(928) 764-1820	Oro Valley	11901 North 1st Ave, Suite B 104	Leslie White	(520) 229-2081
Lake Havasu City	5695 Hwy 95 N	Edward Porter, Analise Porter	(928) 367-2224	Overgaard	2935 State Hwy 260, Suite A1	Edward Porter, Analise Porter, Lorin Porter	(928) 535-6604
Lake Havasu City	20 E White Mountain Blvd, Suite 4, Building A	Mark Rose	(602) 237-0630	Page	1017 Haul Rd	Holly Rosser	(928) 645-4990
Laveen	5130 W Baseline Rd, Suite 114	Jerry Wood, Arthur Adams	(623) 536-9401	Page	662 Elm Street, Unit 50	Holly Rosser	(928) 645-6661
Litchfield Park	12958 W Indian School Rd, Unit B2	Jerry Wood, Arthur Adams	(623) 547-4562	Page	813 State Highway 89A, Ste A9	Holly Rosser	(928) 645-3301
Litchfield Park	5115 N Dysart Rd, Space A-100	Mark Yardley, Cary Jon Huff	(702) 849-0702	Parker	157 W Riverside Drive	Kenneth Clark, Rick Ueable	(928) 669-2687
Littlefield	4031 E. Fleet Street	Army & Air Force Exchange Service	(623) 935-4029	Payson	128 East Hwy 260, Suite 116	Mark Rose	(928) 474-2187
Luke AFB	7071 N 138 Ave, Bldg 1540	Mark Rose	(520) 572-3731	Payson	300 N Beeline Hwy	Rajneek Khillan	(928) 468-2080
Marana	12040 N Thornydale Rd, Ste 100	Leslie White	(520) 744-6040	Peoria	21655 N Lake Pleasant Pkwy	Rick Ueable, Kenneth Clark	(623) 566-8367
Marana	3701 W Ina Rd, Suite 102	Leslie White	(520) 744-3151	Peoria	28471 North Vistancia Blvd, Suite 101	Rajneek Khillan	(623) 455-8661
Marana	9110 N. Silverbell Road, Suite 150	Trenco, LLC	(520) 568-4982	Peoria	7549 W Cactus Road, Suite 113	Jerry Wood, Arthur Adams	(623) 486-0880
Marana	21116 John Wayne Pkwy, Suite B6			Peoria	8248 W Deer Valley Rd, Suite A 106	Rick Ueable, Debra Clark, Kenneth Clark, Dixie Ueable	(623) 376-9893

Peoria	8345 W Thunderbird Rd, Suite B-113	Kenneth Clark, Rick Ueable	(623) 487-1171	Phoenix	4747 East Elliot Rd., Suite 33	Ajeet Bhargava, Rajesh Mishra	(480) 893-7884
Peoria	8877 N 107th Ave, Suite 308	Sheri Sender	(623) 972-4045	Phoenix	4810 East Ray Road, Space A 1	Rajneek Khillan	(480) 496-9177
Peoria	8987 West Olive Ave, Suite 132	Rajneek Khillan	(623) 773-1300	Phoenix	4811 N 16th St, Ste B105	Rajneek Khillan Robin Schibler, Sabrina Smith	(602) 907-3864 (623) 215-2403
Peoria	9151 W Peoria, Suite 105	Rajneek Khillan	(623) 486-4770	Phoenix	4840 N 83rd Ave, Suite 1	Mark Rose	(602) 242-0067
Peoria	9163 West Union Hills Dr, Suite 106	Jerry Wood, Arthur Adams	(623) 875-7887	Phoenix	5020 North 35th Ave, Suite 102	Jerry Wood, Arthur Adams	(623) 247-0056
Phoenix	1334 E Chandler Blvd, Suite 7	Mark Rose	(480) 460-2066	Phoenix	5127 W. Indian School Rd., Suite 115B	Rajneek Khillan	(602) 243-3747
Phoenix	13853 N 19th Ave, Suite A	Rick Ueable, Kenneth Clark	(602) 866-0115	Phoenix	5217 S Central Ave, Ste B 2	Arthur Adams, Jerry Wood	(623) 846-3636
Phoenix	1501 N 43rd Ave, Suite 4	Rick Ueable, Kenneth Clark	(602) 278-1969	Phoenix	5250 West Indian School Road	Brenda Lysak	(602) 716-9880
Phoenix	1515 E. Buckeye Road	Mark Rose	(602) 253-6440	Phoenix	530 E. McDowell Rd., Suite 104	Kenneth Clark, Rick Ueable	(602) 264-0773
Phoenix	1610 N 36th St, Ste B101	Rajneek Khillan	(602) 275-5585	Phoenix	5555 North 7th St., Suite 124	Rick Ueable, Kenneth Clark	(623) 845-5818
Phoenix	1610 N 75th Avenue, Suite 106	Mark Rose	(623) 247-1850	Phoenix	5930 W McDowell Rd, Suite 107	Rajneek Khillan	(602) 243-0234
Phoenix	1616 N 24th St, Suite C	Rajneek Khillan	(602) 275-6800	Phoenix	610 Baseline Road East, Suite C-2	Rajneek Khillan	(602) 304-9197
Phoenix	1855 W Greenway Rd	Chad Barnett	(602) 942-9900	Phoenix	6150 S 35th Ave	Arthur Adams, Jerry Wood	(623) 849-8969
Phoenix	19401 N Cave Creek Rd, Ste 1	Dillon Skinner, Edward Smith	(602) 569-1278	Phoenix	6544 W Thomas Rd, Suite 39	Rick Ueable, Kenneth Clark	(623) 561-5712
Phoenix	1945 W Dunlap Ave, Ste 7	Jerry Wood, Arthur Adams	(602) 861-3952	Phoenix	6635 W Happy Valley Rd, Suite A 102	Rick Ueable, Kenneth Clark	(602) 841-0726
Phoenix	1950 W Indian School Rd, Suite 3	Mark Rose	(602) 274-7771	Phoenix	6805 N 19th Ave, Suite 125	Rick Ueable, Kenneth Clark	(602) 277-2773
Phoenix	2020 W Baseline Road, Suite C166	Rajneek Khillan	(602) 276-9968	Phoenix	6825 N 16th St, Suite A6	Rajneek Khillan	(480) 502-8289
Phoenix	2140 E Cactus Rd, Suite 1	Harshad Patel	(602) 493-2422	Phoenix	7000 E Mayo Blvd, Unit C 10	Mark Rose	(602) 607-5006
Phoenix	2160 E. Baseline Rd., Suite 126	Rajneek Khillan	(602) 243-3900	Phoenix	715 E Bell Rd	Rick Ueable, Kenneth Clark	(602) 216-6411
Phoenix	2211 W Camelback Road, Suite 100	Mark Rose	(602) 441-0266	Phoenix	742 E Glendale Ave, Suite 21-112	Mark Rose	(623) 846-0423
Phoenix	2302 W. Deer Valley Road	Mark Rose	(623) 215-7805	Phoenix	7510 W. Thomas Rd., Suite 104	Mark Rose	(623) 643-9169
Phoenix	2316 W Bethany Home Rd, Ste 113	Rajneek Khillan	(602) 589-7975	Phoenix	7625 W Lower Buckeye Rd	Jeff Trendler	(602) 371-1446
Phoenix	2330 W Happy Valley Rd., Suite 1025	Kenneth Clark, Rick Ueable	(623) 581-7061	Phoenix	8930 N 7th St	Manjit Singh, Rupinder Singh	(623) 872-7823
Phoenix	2775 W. Thomas Rd., Suite 101	Mark Rose	(602) 269-7037	Phoenix	9014 W Thomas Rd, Suite 108	Rajneek Khillan	(602) 943-1046
Phoenix	2815 W Peoria Ave, Suite 114	Rajneek Khillan	(602) 944-5169	Phoenix	9602 N. Metro Parkway West Thunder Alley., 3300 West Camelback Road	Sodexo Operations, LLC	(602) 639-7745
Phoenix	2817 N. Central Ave.	Leigh Lysak	(602) 264-5626	Phoenix	3131 East Thunderbird Road, Suite 10	Rose French	(602) 867-3460
Phoenix	2835 N 16th St, Suite 5	Rajneek Khillan	(602) 230-2862	Phoenix	18631 N 19th Ave, Suite 101	Kenneth Clark, Rick Ueable	(623) 582-4840
Phoenix	3120 W Carefree Hwy, Suite B-9	Kenneth Clark, Rick Ueable	(623) 434-1327	Pinon	Navajo Reservation Rte #41	Edward Flores, Cathy Flores	(928) 725-3300
Phoenix	3210 West Bell Road, Suite 100	Kenneth Clark, Rick Ueable	(602) 993-5887	Prescott	120 E. Sheldon Street, Suite E106	Brooke Weitkunat, Andrew Weitkunat	(928) 776-5955
Phoenix	3226 E. Shea Blvd., Suite C2	Susan Yeagley	(602) 765-4341	Prescott	1280 Gail Gardner Way, (inside Wal-Mart	Ashok Patel	(928) 776-1195
Phoenix	3230 E. Union Hills Dr., Suite B-125	Susan Yeagley	(602) 992-3366	Prescott	1781 E State Rte 69, Suite 25	Brooke Weitkunat, Andrew Weitkunat	(928) 771-0066
Phoenix	3329 E Bell Rd, Suite 16	David Candioto	(602) 973-3037	Prescott	3196 Willow Creek Rd, Suite 106	Kenneth Clark, Rick Ueable	(928) 443-1201
Phoenix	3415 West Glendale Ave, Suite 9-A	Rajneek Khillan	(602) 243-4216	Prescott Valley	3450 N. Glassford Hill Road	Kenneth Clark, Rick Ueable	(928) 772-4005
Phoenix	3424 West Southern Avenue, Suite 171	Rajneek Khillan	(602) 866-8353	Prescott Valley	4596 N Robert Rd	Mark Rose	(928) 759-2600
Phoenix	3425 W Thunderbird Rd, Suite 14	Mark Rose	(602) 601-6852	Prescott Valley	7584 East State Route 69, Suite D	Chad Barnett	(928) 772-4724
Phoenix	3444 South 40th Street	Rajneek Khillan	(602) 278-6010	Quartzsite	760 S. Quartzsite Blvd.	Love's Travel Stops & Country Stores Inc.	(928) 927-8570
Phoenix	3555 W Van Buren, Suite 106	Jeff Trendler	(480) 759-9171	Queen Creek	1781 W Hunt Hwy	Rajneek Khillan	(480) 677-8927
Phoenix	3961 E Chandler Blvd, Ste 103-A	Mark Rose	(602) 354-5107	Queen Creek	21055 E. Rittenhouse Rd.	Rajneek Khillan	(480) 888-8732
Phoenix	4005 E Southern Avenue	Sheri Sender	(602) 224-5564	Queen Creek	21172 S. Ellsworth Loop Road, Suite 100	Rajneek Khillan	(480) 882-2645
Phoenix	4102 N 24th St	Rick Ueable, Kenneth Clark	(602) 607-5009	Queen Creek	270 E Hunt Hwy, Suite 78	Baltej Grewal	(480) 882-2901
Phoenix	4326 E Cactus Rd, Unit C01	Chad Barnett	(602) 956-3511	* Queen Creek	25166 S. Ellsworth Rd, #A103	Rajneek Khillan	(480) 901-1185
Phoenix	4340 E Indian School Rd, Ste 7	Rajneek Khillan	(623) 551-3244	Rio Rico	1060 Yavapai Drive, # 2-B	Mark Rose	(520) 761-2076
Phoenix	4435 West Anthem Way	Rajneek Khillan	(602) 296-5516	Safford	750 8th Ave, Inside Minit Market	Western Refining Retail, LLC	(928) 428-3381
Phoenix	4450 E McDowell Road, Suite 115	Rajneek Khillan	(602) 468-0093	Safford	755 South 20th Ave	Leslie White	(928) 792-0258
Phoenix	4539 East Thomas Rd, Suite 101	Leslie White	(602) 493-1535	Sahuarita	15980 S Rancho Sahuarita, Suite 104/Retail Pad 3	Mark Rose	(520) 625-3156

Salome	48286 Vicksburg Road	Pilot Travel Centers LLC	(877) 866-7378	Tempe	2700 W Baseline Rd, Suite 131	Rick Ueable, Kenneth Clark	(602) 431-5788
San Luis	1613 Main St	Rajneek Khillan	(928) 627-2345	Tempe	3109-3115 South Mill Avenue	Leslie White	(480) 966-6567
San Luis	639 N. Main Street	Rajneek Khillan	(480) 279-6080	Tempe	3141 S McClintock Drive, #8	Leslie White	(480) 820-8218
San Simon	2507 West Business 10	Petroleum Wholesale LP	(520) 845-2251	Tempe	711 E Lemon St, Hassayampa Res. Bldg-C-Store	Aramark Educational Services, LLC	(480) 965-9568
San Tan Valley	35 West Combs Road, Suite 101	Rajneek Khillan	(480) 677-2760	Tempe	805 West Baseline Road, Suite 3	Kenneth Clark, Rick Ueable	(480) 345-2526
Scottsdale	10101 E Bell Rd., Ste A6	Sheri Sender	(480) 538-2337	Tempe	808 S Priest	Mark Rose	(480) 557-0897
Scottsdale	10320 N Scottsdale Rd, Ste 19	Leslie White	(480) 998-8879	Tempe	911 E. Broadway	Sabrina Smith	(480) 968-2129
Scottsdale	11339 Via Linda E, Suite C 3	Sheri Sender	(480) 661-8286	Thatcher	2051 W Hwy 70	Leslie White	(928) 348-9842
Scottsdale	14651 N Northsight, Suite 130	Sheri Sender	(480) 348-5840	Tolleson	2735 S. 99th Avenue, Suite 105	Mark Rose	(623) 907-8844
Scottsdale	1495 North Hayden Rd, Suite 6	Sabrina Smith	(480) 306-4531	Tolleson	8313 Roosevelt St	Love's Travel Stops & Country Stores Inc.	(623) 936-1037
Scottsdale	15560 N Frank Lloyd Wright Blv	Sheri Sender	(480) 661-7529	Tonopah	1010 N 339th Ave	TA Operating LLC	(623) 386-4742
Scottsdale	23359 N. Pima Road, C-145	Sabrina Smith	(480) 563-3366	Tonopah	41112 W Indian School Rd	Pilot Travel Centers LLC	(623) 393-0975
Scottsdale	2765 N Scottsdale Rd, Suite 103	Sheri Sender	(480) 970-8522	Tuba City	50 S Main St	Mark Rose	(928) 283-4960
Scottsdale	34522 N. Scottsdale Rd., Suite 130	Shailee Govani, Kausik Patel	(480) 595-2320	Tucson	10325 N. La Canada Dr., Suite 111	Leslie White	(520) 229-3387
Scottsdale	4915 No. Pima Road	Mark Rose	(480) 278-8999	Tucson	105 S Houghton Rd, Suite 143	Rajneek Khillan	(520) 298-0787
Scottsdale	6501 East Greenway Parkway, Bldg 3 Suite 105	Rajneek Khillan	(480) 551-3351	Tucson	1055 N Park Ave, #102	Leslie White	(520) 476-0050
Scottsdale	6987 N Hayden Rd, Suite A-5	Sheri Sender	(480) 443-4132	Tucson	1260 East Tucson Marketplace B	Sabrina Smith	(520) 622-2539
Scottsdale	7620 E Indian School Rd, Suite 102	Sheri Sender	(480) 663-7783	Tucson	1503 W Saint Mary's Road, Suite A-1	Leslie White	(520) 791-7827
Scottsdale	7908 E Chaparral Rd., Suite B-104	Rajneek Khillan	(480) 429-4493	Tucson	1927 E Speedway Blvd Ste 111, Speedway and Campbell	Mark Rose	(520) 321-9125
Scottsdale	9015 E Via Linda, Ste 109-110	Rajneek Khillan	(480) 314-0021	Tucson	1990 W River Road, Suite 120	Sabrina Smith	(520) 888-0563
Sedona	182 Coffee Pot Dr, Suite A	Rajneek Khillan	(928) 282-0645	Tucson	2110 W Grant Rd	Leslie White	(520) 884-8890
Sedona	6501 Hwy 179	Rajneek Khillan	(928) 284-0225	Tucson	2245 E. Irvington Rd., Suite 120	Leslie White	(520) 434-8127
Seligman	Exit 123 Interstate 40	Brian Johnson	(928) 422-3540	Tucson	29 West Congress St	Leslie White	(520) 207-6480
Sells	AZ-86 Mile Marker 74	Traveling Eagle, LLC	(520) 362-3615	Tucson	2955 W Valencia Rd, Ste 101	Leslie White	(520) 578-9161
Show Low	161 East Ducee of Clubs, Suite A10	Edward Porter, Analise Porter, Lorin Porter	(928) 537-7862	Tucson	3225 N Swan Rd, Suite 101	Leslie White	(520) 323-0584
Show Low	4431 S. White Mountain Rd, Shop B Suite #1	Edward Porter, Analise Porter, Lorin Porter	(928) 532-0080	Tucson	3250 N Campbell Ave, Ste 100	Leslie White	(520) 325-3395
Sierra Vista	329 W Fry Blvd	Leslie White	(520) 458-3601	Tucson	3605 W. Cortaro Farms Road, Suite 159	Sabrina Smith	(520) 579-9003
Sierra Vista	443 N. Hwy 90	Leslie White	(520) 458-5834	Tucson	3760 S Palo Verde Dr	Leslie White	(520) 624-2862
Springerville	830 E Main St, Ste 100	Edward Porter, Analise Porter, Lorin Porter	(928) 333-5544	Tucson	3792 S 16th Ave, Ajo and 16th Ave.	Mark Rose	(520) 620-1511
St. Johns	1175 W Cleveland Street	Edward Porter, Analise Porter	(928) 337-6144	Tucson	3827 E Broadway Blvd	Leslie White	(520) 323-7010
Sun City	10659 NW Grand Ave, Suite A-2	Harshad Patel	(623) 933-2878	Tucson	3966 N Oracle Rd	Leslie White	(520) 888-2315
Sun City West	10050 West Bell Road, Suite 12	Rajneek Khillan	(623) 933-0383	Tucson	3999 E Grant Rd	Leslie White	(520) 881-8655
Sun City West	19423 N. RH Johnson Blvd., Suite 107	Mark Rose	(623) 414-3498	Tucson	4046 East 22nd St	Leslie White	(520) 745-0895
Sun Lakes	9666 E Riggs Rd, Ste 146	Rajneek Khillan	(480) 802-2210	Tucson	405 E. Wetmore Road, #G-111	Leslie White	(520) 408-0518
Surprise	12801 W. Bell Rd., Suite 117	Sabrina Smith	(623) 583-1956	Tucson	4768 East Sunrise Dr	Leslie White	(520) 615-9866
Surprise	13954 W Waddell Rd, Suite 15	Mark Rose	(623) 975-6175	Tucson	4889 W Ajo Hwy, Suite 125	Rajneek Khillan	(520) 578-3391
Surprise	14455 W Grand Ave, Suite 100	Rajneek Khillan	(623) 440-8459	Tucson	5095 N La Canada Dr, Suite D 7	Leslie White	(520) 690-9477
Surprise	15423 West Waddell Road, Suite 105	Rajneek Khillan	(623) 544-2341	Tucson	515 E. Grant Road, Suite 101	Mark Rose	(520) 792-5785
Surprise	15508 W Bell Rd, Ste 103	Mark Rose	(623) 546-8551	Tucson	5480 E Speedway Blvd, Ste C102	Leslie White	(520) 327-7827
Surprise	17019 W Greenway Road, Suite 113	Rajneek Khillan	(623) 544-5722	Tucson	5892 W Arizona Pavilions Drive, Suite 100	Leslie White	(520) 744-7553
Tacna	9250 South Avenue, 40E	Mark Rose	(602) 283-5030	Tucson	6320 E. Golf Links Road, Pad 3 -160	Leslie White	(520) 745-3051
Taylor	745 North Main St, Suite A	Mark Rose	(928) 536-4749	Tucson	6435 N Thornydale Rd, Suite 101	Leslie White	(520) 498-2049
Tempe	1290 S. Normal Avenue, 138	Aramark Educational Services, LLC	(480) 965-9568	Tucson	6445 S 12th Ave, Suite 101	Leslie White	(520) 807-1796
Tempe	1301 E University Drive, Suite 119 and 120	Sabrina Smith	(480) 921-2126	Tucson	6610 S Tucson Blvd.	Leslie White	(520) 807-3026
Tempe	1320 W Elliot Rd, Suite 109	Kenneth Clark, Rick Ueable	(480) 897-1816	Tucson	6777 N Sandario Rd, Inside Minit Market	Western Refining Retail, LLC	(520) 682-8314
Tempe	1849 E. Guadalupe, PAD C-101	Rick Ueable, Kenneth Clark	(480) 491-1125	Tucson	6970 E 22nd St, Suite 116	Leslie White	(520) 790-5927
Tempe	1860 East Warner Road, Suite 107 G-2	Kenneth Clark	(480) 730-8252				

Tucson	7245 E Tanque Verde Rd, Suite 110	Leslie White	(520) 546-3548	Benton	7801 Alcoa Rd	Pilot Travel Centers LLC	(501) 794-5922
Tucson	7555 N La Cholla Blvd, Suite 145	Leslie White	(520) 531-9054	Benton	1203 Hwy 35 N, Suite 100	John Keeling, Jodie Keeling	(501) 794-6350
Tucson	7635 N La Cholla Blvd	Leslie White	(520) 544-2234	Bentonville	1708 SE Walton Blvd.	Russell Rogers	(479) 876-8152
Tucson	7865 E Broadway Blvd, Ste 105	Mark Rose	(520) 298-1188	Bentonville	2610 SE 14th St	Russell Rogers	(479) 271-8133
Tucson	9040 E Valencia Rd, Suite 136	Leslie White	(520) 663-3757	Bentonville	813 W Central, Ste 10	Russell Rogers	(479) 273-9606
Tucson	9095 E Tanque Verde Rd, Suite 151	David Candioto	(520) 749-3856	Berryville	305 West Trimble, Ste 8	Russell Rogers	(870) 423-2770
Tucson	9255 South Rita Road	Pilot Travel Centers LLC	(520) 203-8705	Blytheville	1800 E Main St	Mohammed Akhunji	(870) 763-1782
Tucson	9422 E. Golf Links Rd., Suite A-2	Mark Rose	(520) 298-1699	Blytheville	3700 East State Hwy 18	Mohit Patel Gary Crocker, Sara Martins	(870) 762-4726
Tucson	9725 N Thornydale Rd, Ste 161	Leslie White	(520) 579-8631	Bono	9279 Hwy 63 N		(870) 268-9494
Tucson	5570 E. Travel Plaza Way	Pilot Travel Centers LLC	(520) 663-3424	Booneville	1401 State Highway 10 E	Alex Asseff	(479) 675-9866
Vail	13370 E Mary Ann Cleveland Way, Suite 126	Rajneek Khillan	(520) 526-2844	Brinkley	1305 N Main St	Harsh Patel	(870) 734-2100
White Hills	19949 US-93	Mark Rose	(602) 395-2600	Brinkley	2202 North Main St.	Road Ranger LLC	(815) 561-4367
Wickenburg	412 E Wickenburg Way	Mark Rose	(928) 684-3300	Brookland	8222 Hwy 49 North	Anthony McClure	(870) 935-6600
Willcox	1501 N Fort Grant Rd	TA Operating LLC Love's Travel Stops & Country Stores Inc.	(520) 384-5311	Bryant	611 Office Park Drive, Suite 7	Usha Mittal	(501) 847-1181
Williams	1055 N. Grand Canyon Blvd		(928) 635-9958	Bryant	7301 Alcoa Rd, Suite 6	Usha Mittal	(501) 860-7899
Winslow	1503 North Park Dr	Mark Rose	(928) 289-5758	Cabot	100 Northport Drive, Suite A	Judd Arnold	(501) 605-1352
Wittman	31120 W Hwy 60	Mark Rose	(623) 388-0764	Cabot	1802 S. Pine St.	Judd Arnold	(501) 605-0337
Yucca	12551 S Mohave Center Blvd	Pilot Travel Centers LLC		Cabot	3155 South Second St.	Judd Arnold	(501) 843-5179
Yuma	11274 S Fortuna Rd, Ste L	Rajneek Khillan	(928) 342-3345	Calico Rock	1201 Highway 56	Anita Gay	(870) 297-4400
Yuma	1150 West 8th St	Rajneek Khillan	(928) 783-9004	Camden	119 Garden Oaks Center	Jesse Gates	(870) 836-7070
Yuma	1522 South Avenue B, Unit A	Rajneek Khillan	(928) 782-2527	Carlisle	1515 Bobby L. Glover Highway	Anthony McClure	(870) 552-1092
Yuma	1623 South 4th Ave	Rajneek Khillan	(928) 783-4409	Cash	Hwy. 18 & Hwy. 226	Anthony McClure	(870) 477-1030
Yuma	2383 W 24th St	Rajneek Khillan	(928) 726-3074	Cave City	1102 N Main	Jackie Dwayne Engle	(870) 283-5001
Yuma	276 W 32nd Street, Suite 2	Rajneek Khillan	(928) 726-5331	Centerton	1160 E Centerton Blvd	Russell Rogers	(479) 795-1910
Yuma	2850 Pacific Ave S, Suite B	Rajneek Khillan	(928) 341-4662	Charleston	903 E. Main	Alex Asseff	(479) 965-0040
Yuma	2931 E. Gila Ridge Rd.	Rajneek Khillan	(928) 341-9100	Clarksville	1146 South Rogers	Alex Asseff	(479) 754-0885
Yuma	Quilter St, Building 965	Rajneek Khillan	(928) 269-3466	Clarksville	230 Market St	Alex Asseff	(479) 754-6999
Yuma	2931 E. Gila Ridge Rd.	Rajneek Khillan	(928) 341-9100	Clarksville	508 S Crawford St	Alex Asseff	(479) 754-5774
Yuma	Quilter St, Building 965	Rajneek Khillan	(928) 269-3466	Clinton	344 Hwy 65 North	Russell Rogers	(501) 745-7457
Somerton	725 N Main Street,, Suite 7	Rajneek Khillan	(480) 840-3161	Conway	1040 S Amity Rd, Suite C	Minal Modi, Mira Modi	(501) 218-8637
<b>Arkansas</b>	<b>245 Open Restaurants</b>			Conway	205 Farris Rd	Alex Asseff	(501) 327-2916
Alma	621 HWY 71	Alex Asseff	(479) 632-3550	Conway	3900 Dave Ward Drive #2300, Subway/TCBY Treats	Alex Asseff	(501) 327-0909
Alma	8060 Highway 282	Love's Travel Stops & Country Stores Inc.	(479) 632-0587	Conway	855 East Oak Street, Suite C	Alex Asseff	(501) 327-0656
Arkadelphia	146 Valley St	John Keeling, Jodie Keeling	(870) 245-3100	Corning	105 N Missouri	GPM Southeast, LLC	(870) 857-9209
Arkadelphia	2802 Pine St	John Keeling, Jodie Keeling	(870) 246-8666	Crossett	213 Fairview Rd	Jesse Gates	(870) 364-9770
Ash Flat	95 Hwy 62 & Hwy 412	Russell Rogers	(870) 994-2317	Danville	300 East 8th	Alex Asseff	(479) 495-7733
Atkins, AR	1304 N Church St.	Alex Asseff	(479) 783-0078	Dardanelle	614 Union St	Alex Asseff Richard Lee, William Barnes	(479) 229-3466
Augusta	906 Hwy 64E	Dora Needham	(870) 347-3212	De Queen	858 E Collin Raye Dr		(870) 642-6421
Baldknob	3611 Hwy 367 N	Dora Needham	(501) 724-2900	De Witt	1705 S Whitehead Dr	Curtis Fox	(870) 946-4111
Batesville	10 Allen Chapel Road	Jackie Dwayne Engle, Jackie Dowell Engle	(870) 251-3636	Des Arc	1301 Main St	Saphire Rays LLC	(870) 256-4847
Batesville	110 Eagle Mountain Blvd.	Jackie Dwayne Engle, Jackie Dowell Engle	(870) 698-9955	Dover	8880 Market St, Suite B	Alex Asseff	(479) 331-4444
Batesville	990 East Harrison Street	Jackie Dwayne Engle, Jackie Dowell Engle	(870) 793-7766	Dumas	397 State Hwy 65 S	Jignesh Patel	(870) 382-4782
Beebe	1709 W Dewitt Henry Dr	Manojkumar Patel, Praful Patel	(501) 882-2777	El Dorado	2450 East Main Street	Jesse Gates	(870) 444-5124
Beebe	2003 W. Center St	Manojkumar Patel, Pareshkumar Patel	(501) 882-2233	El Dorado	705 Timberlane	Jesse Gates	(870) 862-1112
Bella Vista	4 Cunningham Corner	Russell Rogers	(479) 855-4822	El Dorado	2424 N West Ave.	Jesse Gates	(870) 862-4343
Benton	1312 Military Rd, #5	Usha Mittal	(501) 778-7827	Eureka Springs	124 East Van Buren	Russell Rogers	(479) 253-5112
				Farmington	188 W Main St, Ste 1	Sam Culpepper, Gloria Culpepper	(479) 267-4714

Fayetteville	1100-1250 W. M.L.K. Jr. Blvd	Sam Culpepper, Gloria Culpepper	(479) 582-3500	Jacksonville	14210 Hwy. 107	Ted Thomas, Gloria Thomas	(501) 834-6967
Fayetteville	121 W Township St, Ste 19 & 20	Sam Culpepper, Gloria Culpepper	(479) 443-7827	Jacksonville	505 N Loop Rd	John Watson, Harold Carlisle, Paul Perry	(501) 982-1312
Fayetteville	1680 North College Ave., Suite 7	Sam Culpepper	(479) 444-3383	Jacksonville	908 W Main St	John Watson, Harold Carlisle, Paul Perry	(501) 982-3130
Fayetteville	2000 N Crossover Rd	Sam Culpepper, Gloria Culpepper	(479) 442-0003	Jasper	409 E. Court St.	Russell Rogers	(870) 446-7827
Fayetteville	3245 West Weddington	Sam Culpepper, Gloria Culpepper	(479) 442-8363	Jonesboro	2302 E Johnson, Ste A	John Blair, Sandra Blair	(870) 933-0013
Fayetteville	616 North Garland Avenue, Suites 352 & 353	Sam Culpepper	(479) 444-6733	Jonesboro	2304 S. Caraway	John Blair, Sandra Blair	(870) 972-8880
Fordyce	1229 N. Edgar	Jesse Gates	(870) 352-5900	Jonesboro	2702 S Culberhouse, Ste S	John Blair, Sandra Blair	(870) 931-4656
Foreman	111 N. Madden St	Phillip Peek	(870) 542-5044	Jonesboro	4504 E. Johnson	John Blair, Sandra Blair	(870) 275-6035
Forrest City	2334 N Washington	Ronith Patel, Harsh Patel	(870) 630-1200	Jonesboro	5101 East Parker Rd	Love's Travel Stops & Country Stores Inc.	(870) 933-7010
Fort Smith	2100 North 62nd	Alex Asseff	(479) 782-1114	Lake City	1405 Hwy 18	Anthony McClure	(870) 237-4003
Fort Smith	3501 Old Greenwood Rd, Suite 20	Alex Asseff	(479) 648-8688	Lake Village	1216 State Hwy 65-82 S	Jignesh Patel	(870) 265-3997
Fort Smith	4516 Rogers Ave, Ste 4	Alex Asseff	(479) 782-2555	Lepanto	404 Greenwood	Anthony McClure	(870) 475-6074
Fort Smith	4700 Towson Ave	Alex Asseff	(479) 755-6555	Little Rock	1 Stagecoach Village Drive, Ste #1	Sowjanya Inampudi	(501) 615-8668
Fort Smith	7920 Hwy 71	Aditya Yandrathi	(479) 646-2337	Little Rock	1003 Martin Luther King Dr	Sowjanya Inampudi	(501) 916-2339
Fort Smith	8612 Rogers Ave	Alex Asseff	(479) 478-9420	Little Rock	10912 Colonel Glenn Rd, Suite 5000	Sowjanya Inampudi, Jyothi Chittimsetty, Sreelaxmi Rallabandi	(501) 223-9604
Fort Smith	8901 Jenny Lind Rd, #5B	Alex Asseff	(479) 648-1136	Little Rock	1111 S Bowman Rd	Nilesh Patel, Jigna Patel	(501) 224-7827
Fort Smith	4700 Grand Ave, Suite B	Alex Asseff	(479) 783-1119	Little Rock	11121 N Rodney Parham Rd, Bay 22B	Rama Devi Dandamudi	(501) 224-7846
Fort Smith	12300 Hwy 71 S, Suite D	Alex Asseff	(479) 434-3003	Little Rock	117 S. Cedar St.	Nilesh Patel	(501) 663-3830
Gentry	183 Rebecca St, Ste A	Russell Rogers	(479) 736-5758	Little Rock	12300 I-30	Love's Travel Stops & Country Stores Inc.	(501) 407-0227
Glenwood	2 Caddo Crossing Dr, Suite B	Richard Lee, William Barnes	(870) 356-4999	Little Rock	1401 W Capitol Ave, Plaza C	Sowjanya Inampudi	(501) 378-7828
Gosnell	409 Air Base Hwy	Mohammed Akhunji	(870) 532-3663	Little Rock	14309 Cantrell Rd, #2B	Sowjanya Inampudi	(501) 221-0800
Gravette	901 1st Ave. SW	Russell Rogers	(479) 344-6066	Little Rock	2 St Vincent Circle	Manojkumar Patel, Pareshkumar Patel	(501) 603-5110
Greenbrier	94 S Broadview	Randal Greenbrier Arkansas LLC	(501) 679-4100	Little Rock	201 W Dixon Rd, #A	Pareshkumar Patel, Praful Patel	(501) 490-0637
Greenwood	1272 W Center St	Alex Asseff	(479) 996-5247	Little Rock	20501 Arch Street	Usha Mittal	(501) 888-2900
Greers Ferry	8249 Edgemont Rd., Suite 1	Russell Rogers	(501) 825-6589	Little Rock	2516 Cantrell Rd, Ste C	Gautam Patel	(501) 664-7165
Hamburg	526 S Main	Shanna Weatherly	(870) 853-4700	Little Rock	400 Louisiana Street, corner of 4th street	Sowjanya Inampudi	(501) 372-7111
Harrisburg	1104 N Illinois Ave, Ste A	Vipul Patel	(870) 578-9999	Little Rock	6701 West 12th Street, Suite 3	Usha Mittal	(501) 353-0440
Harrison	115 Industrial Park Rd	John Watson, Harold Carlisle, Paul Perry	(870) 741-2610	Little Rock	6821 Cantrell Rd	Sowjanya Inampudi	(501) 663-7372
Harrison	406 W Central Ave	John Watson, Harold Carlisle, Paul Perry	(870) 743-3834	Little Rock	7212 Geyer Springs Rd, #1	Harish Patel	(501) 562-1064
Harrison	4281 State Hwy 62-65 S	Salman Noordin	(870) 743-6170	Little Rock	8201 Ranch Blvd., Suite B-7	Swetha Gampa, Swapna Bazar, Jyothi Chittimsetty, Sreelaxmi Rallabandi	(501) 868-3305
Harrison	8563 Hwy 7 North	Doug Anderson	(870) 743-2007	Little Rock	8701 Fourche Dam Pike	Manojkumar Patel, Pareshkumar Patel	(501) 490-4153
Hazen	3404 Highway 63 N	Love's Travel Stops & Country Stores Inc.	(870) 255-1395	Little Rock	8801 Baseline Rd	Harish Patel	(501) 565-2980
Heber Springs	1520 Bypass Rd	Ronith Patel	(501) 362-6633	Little Rock	10500 West Markham St., Suite 101 & 102	John Watson, Harold Carlisle, Paul Perry	(501) 225-7827
Heber Springs	525 W Main St	Ronith Patel	(501) 362-3115	Little Rock	6th St @ Cannon Dr, New Base Exchange	Army & Air Force Exchange Service	(501) 241-1499
Heth	485 State Highway 149 N	Khaled Alnehami	(870) 657-2565	Lonoke	1695 N Center St	John Watson, Harold Carlisle, Paul Perry	(501) 676-9181
Hope	417 N Hervey St	Curtis Sweeney	(870) 722-5500	Lonsdale	25255 Highway 5	John Keeling, Jodie Keeling	(501) 915-9885
Hot Springs	1018 Airport Rd	John Keeling, Jodie Keeling	(501) 767-6060	Lowell	200 Bloomington St, Suites A & B	Russell Rogers	(479) 770-0057
Hot Springs	2228 Albert Pike	John Keeling, Jodie Keeling	(501) 760-3079	Magnolia	100 E University, Bruce Center	Aramark Educational Services, LLC	(870) 235-4393
Hot Springs	2550 Airport Road	John Keeling, Jodie Keeling	(501) 767-7785	Magnolia	201 N Fredrick St	Jesse Gates	(870) 234-4451
Hot Springs	3302 Central Ave	John Keeling, Jodie Keeling	(501) 525-1994	Malvern	1601 Hwy 270 West	Rishi Mittal	(501) 332-7131
Hot Springs	4019 Central Avenue	John Keeling, Jodie Keeling	(501) 525-7070	Manila	603 West Fleeman St, Suite 1	Sexton Restaurants, LLC	(870) 561-8044
Hot Springs	801 Central Ave, Suite 21	John Keeling, Jodie Keeling	(501) 624-7165	Mansfield	607 S Hwy 71	Alex Asseff	(479) 928-7827
Hot Springs	155 Carpenter Dam Rd	John Keeling, Jodie Keeling	(501) 262-1233	Marianna	440 N Forrest St	Anthony McClure	(870) 295-2201
Hoxie	801 N W Texas	Gary Crocker, Karen Crocker, Sara Martins	(870) 637-5901	Marion	2787 Hwy 77, Suite 2	Vipul Patel	(870) 559-2472
Huntsville	162 Gary Hatfield Way, Suite 1	Russell Rogers	(479) 738-2114				
Imboden	5552 Hwy 63	Vipul Patel	(870) 869-3000				

Marion	3148 160 E Service Rd	GPM Southeast, LLC	(870) 739-4527	Prairie Grove	851 W Buchanan St	Sam Culpepper, Michelle Culpepper	(479) 846-7827
Marked Tree	103 Hwy 63 B	Anthony McClure Gary Crocker, Karen Crocker, Sara Martins	(870) 358-2340	Prescott	130 & Hwy 24	TA Operating LLC	(870) 887-8908
Marmaduke	11903 Hwy 49 N	John Watson, Harold Carlisle, Paul Perry	(870) 597-8778	Quitman	6375 Heber Springs Rd. West	Jackie Dwayne Engle	(501) 589-2120
Marshall	913 Highway 65 North	Gloria Thomas, Ted Thomas, Todd Thomas	(870) 448-2181	Rector	218 East 9th St	Benny Magness Manojkumar Patel, Pratul Patel	(870) 783-2253 (501) 397-5356
Maumelle	115 Audubon Dr., Suite #17	Gloria Thomas, Ted Thomas, Ted Thomas, Todd Thomas	(501) 734-8268	Rogers	2301 W Walnut St, Suite 1 2605 W Pleasant Grove Rd, Suite 204	Russell Rogers	(479) 636-6699 (479) 899-6415
Maumelle	20608 Hwy 365 N	Alex Asseff	(501) 851-7000	Rogers	2710 Rife Medical Lane	Russell Rogers	(479) 633-8850
Mayflower	582 Hwy 365, Suite H-South	Dora Needham	(870) 470-1144	Rogers	405 S 8th St	Russell Rogers	(479) 633-8834
Mc Crory	110 Highway 64 W	Jignesh Patel Bennie Cooper, Robert Cooper	(870) 222-6782	Rogers	4204 W Green Acres, Suite 130	Russell Rogers	(479) 278-2475
McGehee	205 Hwy 65 S	Wendy Shoffit Sexton Restaurants, LLC	(479) 394-2510	Russellville	101 Lakefront Dr	Alex Asseff Pilot Travel Centers LLC	(479) 967-9814 (479) 890-9161
Melbourne	701A Main St	Manojkumar Patel, Pareshkumar Patel	(870) 367-5644	Russellville	2410 E Parkway Dr, Ste A	Alex Asseff	(479) 968-7976
Mena	1325 U.S. HWY 71 S.	Love's Travel Stops & Country Stores Inc.	(501) 354-6701	Russellville	405 S Arkansas Ave	Alex Asseff	(479) 968-4820
Monette	123 East Drew Ave.	Manojkumar Patel, Pareshkumar Patel	(501) 354-3515	Russellville	2716 W Main, Ste 2	Alex Asseff	(479) 967-5266
Monticello	427 Hwy 425 North	Richard Lee, William Barnes	(870) 867-4998	Searcy	2114 Beebe Capps Expressway	Jackie Dwayne Engle	(501) 279-7775
Morrilton	1600 North Highway 95	Russell Rogers	(870) 607-0922	Searcy	3209 E Race St	Jackie Dwayne Engle	(501) 305-4555
Morrilton	1812 North Business 9	Charles Diana, Jackie Dowell Engle Richard Lee, William Barnes	(870) 425-3723 (870) 269-4047 (870) 845-5699	Searcy	900 E Race St	Jackie Dwayne Engle Love's Travel Stops & Country Stores Inc.	(501) 278-5141 (870) 942-5611
Mount Ida	220 Hwy 270 W	Jeff Sampson, Rick Sampson	(870) 523-2309	Sheridan	1116 S Rock St	John Watson, Harold Carlisle, Paul Perry Ted Thomas, Gloria Thomas, Ted Thomas, Todd Thomas	(501) 834-1505
Mountain Home	40 Plaza Way, Suite 420	GPM Southeast, LLC John Watson, Harold Carlisle, Paul Perry	(870) 523-6679	Sherwood	2210 Wildwood Ave.	Gloria Thomas Gloria Thomas, Ted Thomas, Todd Thomas	(501) 835-6068 (501) 992-5110
Mountain Home	701 Hwy 62 E, Suite 1	John Watson, Harold Carlisle, Paul Perry	(501) 907-5470	Sherwood	3902 East Kiehl Avenue	Russell Rogers	(479) 524-9643
Mountain View	603 Sylamore Ave	Gloria Thomas John Watson, Harold Carlisle, Paul Perry	(501) 758-9151 (501) 955-1144	Siloam Springs	9814 Hwy 107, Suite A	Sam Culpepper Sam Culpepper, Gloria Culpepper	(479) 756-8292 (479) 756-1166
Nashville	51 S Park Shopping Center	Gloria Thomas Gloria Thomas, Ted Thomas, Ted Thomas, Todd Thomas	(501) 758-5064	Springdale	123 Hwy 412	Sam Culpepper Sam Culpepper, Gloria Culpepper	(479) 756-8292 (479) 756-1166
Newport	1112 Highway 367 North	Gloria Thomas, Ted Thomas, Ted Thomas, Todd Thomas	(501) 776-1180	Springdale	2111 S Old Missouri Rd	Sam Culpepper Sam Culpepper, Gloria Culpepper	(479) 756-8292 (479) 756-1166
Newport	3210 Hwy 367 North	Gloria Thomas, Ted Thomas	(501) 771-2597	Springdale	2576 W. Sunset, Suite B	Sam Culpepper, Gloria Culpepper	(479) 751-3088
North Little Rock	11100 Highway 165 3300 State Hwy 391 N, 140 & Galloway	Gloria Thomas, Ted Thomas	(501) 771-2597	Springdale	411 S Thompson	Sam Culpepper, Gloria Culpepper	(479) 751-1140
North Little Rock	4202-C Camp Robinson Rd	Gloria Thomas, Ted Thomas	(501) 771-2597	Springdale	5204 S Thompson	Sam Culpepper, Michelle Culpepper	(479) 419-5662
North Little Rock	4450 East McCain Blvd	Vasudev Patel	(870) 563-3300	Springdale	7250 W Sunset Avenue, Suite B	Kirit Patel	(870) 628-4280
North Little Rock	4917 John F Kennedy Blvd	Dava Kukuk Love's Travel Stops & Country Stores Inc.	(479) 667-0159 (479) 667-5891	Stuttgart	700 N Lincoln Street	John Watson, Harold Carlisle	(870) 673-7890
North Little Rock	601 West Broadway	Love's Travel Stops & Country Stores Inc.	(870) 581-5004	Texarkana	606 W 22nd st	Ronald Rehkopf Southwest Convenience Stores, LLC	(870) 774-1985 (254) 559-5633
North Little Rock	9827 Maumelle Blvd	Ronith Patel, Manankumar Patel	(870) 236-3294	Texarkana	3639 9th Street	Ronith Patel	(870) 418-0819
Osceola	1301 West Keiser Ave	Ronith Patel	(870) 240-0010	Trumann	7111 Highway 108	Alex Asseff	(479) 474-5400
Ozark	1700 B W Commercial	Alex Asseff	(479) 963-3349	Van Buren	401 Commerce Dr.	Alex Asseff	(479) 262-6081
Ozark	2229 N. 3rd Street	Russell Rogers Kelley Farnam, Kari Farnam	(479) 451-8451	Van Buren	2214 Fayetteville Rd	Alex Asseff	(479) 474-6667
Palestine	1010 N. Main Street	Saint Paul Missionary Baptist Church Pareshkumar Patel, Satish Shah	(870) 535-4782	Van Buren	518 North Plaza Dr	Michael Bush	(501) 796-2434
Paragould	2711 W Kings Highway, Suite 2	Radha Patel Love's Travel Stops & Country Stores Inc.	(870) 850-7827	Vilonia	1122 Main St	Wendy Shoffit Manojkumar Patel, Pareshkumar Patel	(479) 637-0212 (870) 226-2497
Paragould	203 E. Kings Hwy.	Gary Crocker, Karen Crocker, Sara Martins	(870) 892-0204	Waldron	109 Highway 71	Anthony McClure	(870) 572-7700
Paris	1212 East Walnut St, Suite 1	West Helena	1717 N Missouri St	Warren	404 S Main St	Ronith Patel	(870) 732-8878
Pea Ridge	281 Townsend Way	West Memphis	1717 N Missouri St	West Helena	770 N Sebastion St	Ronith Patel	(870) 732-8878
Perryville	1050 N Fourche Ave	West Memphis	600 W Broadway, Ste 9	West Memphis	600 W Broadway, Ste 9	Vipul Patel Love's Travel Stops & Country Stores Inc.	(870) 394-9215 (870) 732-1272
Pine Bluff	1620 Main St	West Memphis	800 Martin Luther King Dr.	White Hall	7401 Dollarway Rd., Suite 109	Pareshkumar Patel	(870) 247-2288
Pine Bluff	3705 Camden Rd	White Hall	7401 Dollarway Rd., Suite 109				
Pine Bluff	5401 S. Olive						
Pine Bluff	4800 Highway 65 S						
Pocahontas	1003 Mcquay Street						

White Hall	8001 Sheridan Rd	Manojkumar Patel, Praful Patel	(870) 267-1111	Anaheim	985 S Beach Blvd	Dalvir Gore Steven Ahrens, Marikit	(714) 527-3400
Wynne	1906 N Falls Blvd	Manojkumar Patel, Pareshkumar Patel	(870) 238-4300			Del Rosario Sabet, Rosalinda Gilbert- Ahrens, David	
Yellville Hot Springs Village	State Hwy 412 & Church St 4501 N Hwy 7, Suite #9	Salman Noordin John Keeling, Jodie Keeling	(870) 449-5111 (501) 984-5944	Anderson	2741 McMurray Drive	Howland, Lori Howland Steven Ahrens, Marikit Del Rosario Sabet, Rosalinda Gilbert- Ahrens, David	(530) 365-8205
				Anderson	5000 Rhonda Rd	Howland, Lori Howland	(530) 378-1185
<b>California</b>	<b>1,934 Open Restaurants</b>			Angels Camp	51 North Main St, Suite A	Jaggiwan Dhaliwal Gian Uppal, Rashpal Uppal	(209) 736-4889 (833) 366-8564
		Amandip Kaur	(559) 924-7194	Antelope	4320 Elverta Rd, Suite 8		
		Amir Kohandani	(310) 632-6808	Antioch	3110 Buchanan Road, Suite C	Prince Agnihotri	(925) 778-9328
		Godrej Bandrawala	(626) 351-5088	Antioch	3329 Deer Valley Rd	Kuldeep Sidhu	(925) 522-8505
29 Palms	3664 Adobe Rd	SP Foods Inc	(760) 361-5162	Antioch	4460 Lone Tree Way	Kuldeep Sidhu	(925) 779-0170
Adelanto	14148 Hwy 395, Suite 3A	Anil Kumar	(760) 530-0803	Antioch	5819 Lone Tree Way, Suite D	Jasmin Penaloza de la Paz	(925) 778-7827
Agoura Hills	5801 Kanan Road, #7	Raman Kailay Harpreet Bedi, Navneet Ratti	(818) 889-1500 (510) 521-7909	Apple Valley	12117 Apple Valley Road 14898 Dale Evans Parkway, Suite 230	Sammer Anabi, Ayed Ireifej	(760) 961-7600
Alameda	1700 Webster St 2212-E South Shore Center, Space 720	Paramjeet Bains	(510) 523-5225	Apple Valley	18768 Highway 18, Suite 210	Anil Kumar	(760) 240-3180
Alameda	Box 5164 Coast Guard Island, Bldg 22	Abhishek Trivedi	(858) 336-8851	Apple Valley	21580 Bear Valley Road, B2-5	Anil Kumar Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi Harbhajan Singh Dadwal, Harwinder Kaur Dadwal	(760) 946-2297 (760) 240-2511
Alamo	3160 Danville Blvd, Ste A2	Maria Dhindsa	(925) 362-1520	Aptos	7887 Soquel Drive, Suite G		(831) 612-4600
Alhambra	1020 E Valley Blvd 1129 South Fremont Avenue, Unit A	Amarjit Singh Surjit Multani, Amrita Multani	(626) 289-3470 (626) 607-0138	Arcadia	100 E Foothill Blvd	Jimmy Chan	(626) 445-5021
Alhambra	1701 W Main Street 23411 Aliso Viejo Parkway, Suite J	Pargat Kehal	(626) 458-5543	Arcadia	160 E. Duarte Road, #D	Manohar Singh	(626) 446-5375
Aliso Viejo		Abdul Karim Sultan	(949) 643-1288	Arcadia	288 East Live Oak Ave., Unit #B	Godrej Bandrawala	(626) 446-5464
Alpine	2963 Alpine Blvd, Suite 102	David Riddlespurger Palwinder Thiara, Jasbinder Thiara	(619) 659-9920 (626) 797-7776	Arcadia	733 W. Naomi Ave., Suite G	Manohar Singh	(626) 446-3120
Altadena	2200 Lincoln Ave, Ste A			Arleta	9067 Woodman Avenue	Gill Fast Food, Inc. Jot & B. Fast Food, Inc.	(818) 892-8942 (818) 897-0165
Alturas	100 W 12th Street	Jim Cavasso Ragbir Sekhon, Surinder Sekhon	(530) 233-4468 (707) 647-7827	Arleta	9724 Woodman Ave		
American Canyon	3417 Broadway, Ste J-6			Arnold	2182 Hwy 4, Ste E520	Jaggiwan Dhaliwal	(209) 795-4966
Anaheim	1112 N Brookhurst St	Harpreet Bhogal	(714) 520-7811	Arroyo Grande	1427 East Grand Ave	Amit Sarin	(805) 489-3008
Anaheim	1150 North Harbor Blvd., #148 118 West Lincoln Avenue, Suite F	Joginder Pal Navdeep Kumar, Rohini Chopra	(714) 520-3100 (714) 772-5099	Arroyo Grande	806 Grand Ave	Amit Sarin	(805) 489-3817
Anaheim	1210 South State College, Suite M	MKB Worldwide Meena Navani, Raajeev Navani, Harjit Grewal, Davenpreet Grewal Catherine Cerney- Langston	(714) 490-0123 (714) 635-4782 (714) 635-3235 (714) 535-3277	Artesia	11809-A Artesia Blvd	Theodros Befekadu	(562) 402-6100
Anaheim	135 W Ball Rd, Unit A			Arvin	352 Bear Mountain Blvd, Suite A	Raji Brar	(661) 854-2276
Anaheim	1677 W Katella Ave			Arvin	5552 Wheeler Ridge Rd 5701 Outlets at Tejon Parkway, Space 690, Building 6	TA Operating LLC Gurjit Bhoday Amit Sarin, Reshmi Shankar-Sarin	(661) 858-2804 (661) 858-2617 (805) 462-0321
Anaheim	1770 S Harbor Blvd, Suite 136			Arvin		Amit Sarin, Reshmi Shankar-Sarin Jagdeep Singh, Rajinder Singh	(805) 466-3851 (209) 358-3400
Anaheim	1830 W. Lincoln Ave, Unit A	Brian Kimball Joseph Rollino, Corinne Rollino, Thomas Rollino	(714) 491-1441 (714) 533-7827	Atascadero	2290 El Camino Real, Suite A		
Anaheim	1925 East LaPalma Ave			Atascadero	8789 El Camino Real 1304 Commerce Avenue, Suite D/No. 0230		
Anaheim	2415 W Lincoln Ave, Unit F	Nimixa Patel	(714) 995-0474	Atwater	2810 Shaffer Road 10025 Combie Road, CVS #03947S1B	Rajinder Singh	(209) 358-4900
Anaheim	3080 E La Palma Ave	Issam Ghreiwati	(714) 630-7827	Auburn		Chan Anmol Sangha Karen Miller, Keith Miller	(530) 268-4775 (530) 823-1933
Anaheim	3125 E. Orangethorpe Ave.	Issam Ghreiwati Navdeep Kumar, Rohini Chopra	(714) 996-2101 (714) 527-0262	Auburn	2310 Grass Valley Hwy 650 Auburn Folsom Road, Suite C	Faith Hashemi Maninder Sandhu, Palwinder Sandhu	(530) 888-7757 (559) 386-9556
Anaheim	3174 W. Lincoln Ave., Suite 100			Avenal	255 E Kings		
Anaheim	412 N. Lakeview Ave	Zohreh Jadali	(714) 685-6704	Avenal	44779 S Lassen Ave	Surinder Singh	(559) 386-9344
Anaheim	468 S Anaheim Hills Rd	Nusrat Sheikh	(714) 921-3854	Avenal	1 Kings Way	Surinder Singh	(559) 945-9944
Anaheim	500 S Euclid St, Suite E	Hootan Yaghoobzadeh Harpaul Grewal, Gurcharan Singh Grewal	(714) 502-0600 (714) 748-2828	Azusa	112W Foothill Blvd	Parambir Padda	(626) 812-3900
Anaheim	513 W Chapman			Baker	72363 Baker Blvd	Ravinder Grewal	(760) 733-4505
Anaheim	514 N Euclid St 721 South Weir Canyon Road, Suite 127	Manjot Singh	(714) 535-3444	Baker	72922 Baker Blvd	Ravinder Grewal	(760) 733-1048
Anaheim		Joseph Rollino Yogesh Shah, Sonal Shah	(714) 921-0991 (714) 635-9766	Bakerfield	29727 Stockdale Hwy 11120 Stockdale Highway, Suite 100	Nirmal Gill Rohit Marwaha, Raghu Marwaha	(661) 764-5525 (661) 858-0271
Anaheim	920 S. Brookhurst Ave.			Bakersfield			



Bakersfield	11206 Olive Drive, Suite 107	Rohit Marwaha, Raghu Marwaha Sandeep Bhangu, Daljeet Jassar	(661) 587-5694	Beaumont	1420 Beaumont Avenue, Suite C-2	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(951) 922-8854
Bakersfield	1129 Union Ave	Rainy Khullar, Sanjeev Khullar	(661) 323-7100	Beaumont	1540 E 2nd St	SJ Rana, Inc.	(951) 769-5438
Bakersfield	1215 Olive Drive, Suite F	Lee Scott Jamieson, Thomas Jay Jamieson	(661) 393-2776	Beaumont	1657 A East 6th Street	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(951) 845-2070
Bakersfield	12851 Rosedale Hwy	Harpreet Singh	(661) 325-7800	Beaumont	77 Beaumont Avenue	SJ Rana, Inc.	(951) 769-6180
Bakersfield	1400 Brundage Lane, Suite 102	Rohit Marwaha, Raghu Marwaha	(661) 873-0600	Beaumont	890 Oak Valley Parkway	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(951) 845-2715
Bakersfield	1525 Columbus, Suite 200	Gurinder Sahota	(661) 834-2317	Bell	7116 Atlantic Avenue	Ritu Beri	(323) 560-9800
Bakersfield	1601 Panama Lane, Suite D-103	Gurinder Sahota	(661) 834-2317	Bell Gardens	6420 Gage Avenue, Suite C	Ritu Beri	(562) 927-8200
Bakersfield	1631 So. Comanche Drive	Rupinder Jhaj, Rupinder Jhaj	(661) 364-0317	Bell Gardens	6939-B Eastern Ave	Ritu Beri	(323) 560-6800
Bakersfield	1921 24th St, Suite A	Rohit Marwaha, Raghu Marwaha-Sodhi	(661) 863-0124	Bellflower	10301 Artesia Boulevard, Suite 113	Ayan LLC	(562) 804-9713
Bakersfield	1999 Taft Highway	Rakesh Trehan, Nidhi Trehan	(661) 827-0472	Bellflower	15794 Bellflower Blvd	Amir Yazdi	(562) 461-0171
Bakersfield	2135 East California Avenue, Unit #7	Rajesh Kumra	(661) 633-2255	Bellflower	16607 Bellflower Blvd.	Pritpal Bhatia	(562) 804-7212
Bakersfield	2200 White Lane	Gurinder Sahota	(661) 837-4199	Belmont	1073 Alameda De Las Pulgas	Kusum Nesbitt	(650) 591-9105
Bakersfield	2303 S. Union Avenue, Suite E-7	Harpreet Singh	(661) 735-7052	Benicia	1371 E. Second Street	Harjeet Singh	(707) 745-3018
Bakersfield	2349 N. Chester Avenue	GM Foods Inc	(661) 393-3000	Benicia	836 Southampton Rd #D	Kuldeep Sidhu, Gurinder Sidhu	(707) 747-0532
Bakersfield	2621 Oswell St, Suite 105	BK SD LLC	(661) 872-2884	Berkeley	1105 University Ave	Daljit Kaur	(510) 540-8900
Bakersfield	3006 Ming Avenue, Unit A	Rakesh Trehan, Nidhi Trehan	(661) 836-2781	Berkeley	2509 Hearst Ave.	Paramjit Singh, David Boyd	(510) 849-9009
Bakersfield	31110 7th Standard Rd	Rupinder Jhaj	(661) 393-2607	Berkeley	92 Shattuck Sq, Shop #6	Purnima Shakya	(510) 649-0224
Bakersfield	35171 Merle Haggard Drive, Suite B	Sanjeev Khullar, Rainy Khullar	(661) 391-0100	Bermuda Dunes	40100 Washington St, Suite 101	Desert Food Group Inc.	(760) 360-2410
Bakersfield	3603 Coffee Rd, Suite D	Rochelle Webster, Keith Webster	(661) 589-6414	Beverly Hills	9673 Wilshire Blvd	Amir Kohandani	(310) 276-1562
Bakersfield	4106 California Ave, Suite 2	Mohammad Adeel Khan	(661) 323-0057	Beverly Hills	9907 S Santa Monica Blvd	Behzad Salehi	(310) 203-9851
Bakersfield	4208 Rosedale Hwy, Suite 301	Mohammad Adeel Khan	(661) 404-5484	Big Bear Lake	42124 Big Bear Blvd, Suite A	Indresh Singh, Aditesh Josan	(909) 878-4000
Bakersfield	4500 Gosford Rd, Suite 105	Jonathan Stewart	(661) 398-9700	Bishop	1341 Rocking W Dr	Manjit Kaur	(760) 873-7827
Bakersfield	4725 Panama Lane, Suite D1	Jonathan Stewart	(661) 832-5917	Bloomington	3610 S Riverside Ave	David Berri	(951) 824-5196
Bakersfield	4950 Allen Road	Shashi Kamboj, Veena Kamboj	(661) 588-0425	Blythe	650 W. Donlon Street	Ajay Raman, Anjana Dilep Patel, Dilip Raman	(760) 922-6610
Bakersfield	5153 Ming Ave	Robert Stewart	(661) 398-0770	Bonita	4378 Bonita Rd	Raghu Marwaha, Rohit Marwaha	(619) 267-3600
Bakersfield	6077 Coffee Rd, Ste H	Rohit Marwaha, Raghu Marwaha	(661) 587-8890	Bonsall	5523 Mission Rd, Ste D	Kela Andersen	(760) 941-8929
Bakersfield	6221 Niles St., Suite B	Robert Stewart	(661) 366-0460	Boron	5725 Hwy 58	Pilot Travel Centers LLC	(760) 762-1170
Bakersfield	6401 White Lane, Suite 109	Shina Chauhan	(661) 833-6166	Boyle Heights	2800 E First St	Arun Goel	(323) 780-4740
Bakersfield	710 Oak St	Mohammad Adeel Khan	(661) 324-7827	Brawley	250 W Wildcat Dr	Barbara Jensen, Mary Keith	(760) 344-8700
Bakersfield	8139 East Bear Mountain Blvd.	Rupinder Jhaj, Gurmit Jhaj	(661) 845-8001	Brawley	407 W Main Street	Barbara Jensen, Mary Keith	(760) 344-0770
Bakersfield	8200 Stockdale Highway, Suite A-3	Shina Chauhan	(661) 885-8228	Brea	1289 West Central Ave	Akbar Ali	(562) 697-2473
Bakersfield	8346 E Brundage Lane	Rohit Marwaha, Raghu Marwaha, Rinku Marwaha-Sodhi	(661) 366-3300	Brea	403 W Imperial Hwy, Unit I	Joseph Rollino	(714) 529-1500
Bakersfield	9700 Rosedale Highway	Nirmal Gill	(661) 588-4455	Brea	722 North Brea Blvd, Suite D	Joseph Rollino	(714) 529-7565
Bakersfield	9741 S Enos Ln	Rupinder Jhaj	(661) 763-1616	Brentwood	2261 Balfour Road, Suite B	Amandeep Dhaliwal	(925) 513-7200
Baldwin Park	14417 Ramona Blvd., Suite B-8	Simerjit Grewal, Andy Nyjar	(626) 851-9200	Brentwood	2455 Sandcreek Road, Unit F6B	Reena Nanda	(925) 516-1110
Baldwin Park	1620 Puente Avenue, Suite B	GMG-MYKK Enterprise	(626) 960-9700	Brisbane	150 Old County Rd	Rukshana Raihman	(415) 467-1442
Baldwin Park	3127 A. Baldwin Park Blvd.	Satinder Dhillon, Kam Dhillon, Amandeep Lehal, Jagjit Lehal	(626) 851-2404	Buellton	270 East Highway 246, Unit 103	Satwinder Singh, Amarjit Kaur	(805) 688-1406
Baldwin Park	3250 Big Dalton Ave	Godrej Bandrawala	(626) 338-4813	Buena Park	5889 Lincoln Ave, Unit D	YemekSub INC,	(714) 527-3260
Banning	933 W. Ramsey Street	Qasim Ventures Inc	(951) 849-8191	Buena Park	6122 Orangethorpe Ave, Suite 101	Mark Hernandez	(657) 239-0459
Barstow	1611 E. Main Street	Just Eat LLC	(760) 979-6620	Buena Park	7814 Orangethorpe Blvd, Suite 103	Kamaljit Kaur	(714) 670-9522
Barstow	2591 Commerce Way	Pilot Travel Centers LLC	(760) 253-2873	Buena Park	7900 Beach Blvd	Shannon Grewal	(714) 670-6377
Barstow	2930 Lenwood Rd	TA Operating LLC	(760) 253-2922	Buena Park	7907 Knott Ave	Niravkumar Patel, Nilam Patel	(714) 739-4516
Barstow	921 Barstow Road	Just Eat LLC	(760) 252-5618	Buena Park	8241 La Palma Ave	Jagpreet Grewal	(714) 523-7777
Bay Point	201 Port Chicago Hwy.	Kuldeep Sidhu	(925) 261-9930	Burbank	1009 W Alameda Ave, Unit B	Roger Moussa	(818) 954-9525
				Burbank	101 N Victory Blvd	Afshin Salamati	(818) 842-7750

Burbank	10970 Sherman Way	Angel Mendez	(818) 847-2579	Carson	20236 Avalon Boulevard 22222 South Main Street, Suite 102	Rick Luthra, Simi Luthra	(310) 516-1222
Burbank	2017 N. Hollywood Way 2128 North Glenoaks Blvd, Space #1	Andrew Matzkin	(818) 843-5900	Carson	501 Albertoni Street	Eun Hye Kim Rohit Marwaha, Ravinder Marwaha	(310) 522-4037 (310) 516-9119
Burbank	2404 West Victory Blvd	Andrew Matzkin	(818) 812-5400	Carson	512 Torrance Blvd	Dean Foster	(424) 457-0111
Burbank	401 S. Glenoaks Blvd., Unit 103	Andrew Matzkin	(818) 848-0000	Carson	860 E Carson Street, Suite 101	Ravinder Marwaha, Sanyukta Marwaha	(310) 518-6595
Burlingame	1308 Broadway	Nina Waraich	(650) 548-0601	Caruthers	2459 W Tahoe	Harinder Singh Gill, Jeevanjot Kaur Gill	(559) 864-3098
Burlingame	1857 El Camino Real	Sundeep Bhandal	(650) 652-3455	Castaic	29613 The Old Road, D4	Gurpreet Grewal, Jasmeen Grewal	(661) 775-0130
Burney	37449 Main St, Suite C	Shelly Pappas	(530) 335-2292	Castaic	31744 Castaic Rd, #101	Manjit Bilg	(661) 295-0664
Buttonwillow	20673 Tracy Ave, Suite 102	Gurjit Bhoday	(661) 437-1971	Castro Valley	22085 Center St	Deody Elisan	(510) 728-2062
Calabasas	26500 Agoura Rd, Ste 103	Charanjit Basra Barbara Jensen, Mary Keith	(818) 880-1824 (760) 768-5266	Castro Valley	3064 Castro Valley Blvd	Charan Singh	(510) 727-0384
Calexico	1113 Imperial Ave, Suite 107 2451 Rockwood Avenue, Suite 111	William Keith Kanwal Deep Singh, Bikramjit Singh	(760) 768-5265 (760) 373-3200	Castro Valley	3933 E Castro Valley Blvd	Deody Elisan Harbhajan Singh Dadwal, Harwinder Kaur Dadwal	(510) 881-9187 (831) 633-1900
Calimesa	1168 Calimesa Blvd	Carol Baker	(909) 795-1402	Castroville	11256 Merritt St 34041 Date Palm Drive, Suites A&B, Pad J	Ramanjit Brar	(760) 992-5203
Camarillo	2911 Petit St.	Hassan Alimohammadi	(805) 383-9060	Cathedral City	69-040 Ramon Road, NEC Ramon & Date Palm	Ramanjit Brar, Jasbir Brar	(760) 324-4777
Camarillo	415 W Ventura Blvd, Suite 300	Gurpreet Boparai	(805) 987-7661	Cathedral City	69060 Vista Chino	Nachhattar Chandi	(760) 327-9900
Camarillo	4481 Las Posas Road, Unit A	Jainish Mistry	(805) 987-7200	Ceres	1515 Mitchell Road, Suite 1	Hardeep Singh	(209) 531-9170
Camarillo	5243 Mission Oaks Blvd	Rajbinder Grewal Rohit Marwaha, Raghu Marwaha	(805) 445-1200 (805) 987-4511	Cerritos	13311 South St	Paresh Vaidya Vikram Singh, Harneet Grewal	(562) 924-8482 (818) 727-7233
Camarillo	706 Arneill Road	Rajbinder Grewal Rohit Marwaha, Raghu Marwaha	(805) 987-4511	Chatsworth	10368 Mason Ave	Satwinder Gill, Gurpreet Gill	(818) 773-9495
Cameron Park	3490 Palmer Drive, Suite 3A	Jasvir Samrai Rohit Marwaha, Raghu Marwaha	(530) 676-8802 (760) 430-7164	Chatsworth	9103 De Soto Ave, Bldg B	Pardeep Singh	(818) 772-2500
Camp Pendleton	Building 21-0619, 21 Area 22 Area Marine Mart, Building #120	Rohit Marwaha, Raghu Marwaha	(714) 709-4274	Chatsworth	9243 Winnetka Ave., Unit C	Gurpreet Grewal, Jasmeen Grewal	(818) 700-1526
Camp Pendleton	Bld 53-341 Area 53, Marine Corps Base	Rohit Marwaha, Raghu Marwaha	(949) 369-7833	Chatsworth	9845 Topanga Canyon Blvd	Shubhnik Kaur	(818) 718-7602
Camp Pendleton	San Mateo, Building 62-527 Bldg H-100, 27 Area, transfered to #18970-1	Rohit Marwaha, Raghu Marwaha	(949) 369-6418 (619) 385-0069	Chico	1398 East Ave, Ste 200	Richard Faringer Vaishali Bhagwat, Ravi Gundimeda	(530) 894-8757 (530) 343-5803
Camp Pendleton	San Mateo, Building 62-527 Bldg H-100, 27 Area, transfered to #18970-1	Raghu Marwaha, Rohit Marwaha	(619) 385-0069	Chico	1947 E 20th St, Suite A	Vaishali Bhagwat, Ravi Gundimeda	(530) 879-1725
Campbell	2006 Winchester Blvd 330 East Hamilton Avenue, Suite C	Amir Elmjouie	(408) 370-9003	Chico	2044 Forest Avenue	Richard Faringer Vaishali Bhagwat, Richard Faringer Jr., Ravi Gundimeda	(530) 894-6779 (530) 342-9777
Campbell	3481 S Bascom Ave 75 S San Tomas Aquino Rd, Suite 3	Rajiv Kohli	(408) 871-9234	Chico	240 W East Ave, Suite E	Richard Faringer Vaishali Bhagwat, Richard Faringer Jr., Ravi Gundimeda	(530) 894-6779 (530) 342-9777
Campbell	3481 S Bascom Ave 75 S San Tomas Aquino Rd, Suite 3	Gurpreet Sachdev	(408) 377-9227	Chico	959 Nord Ave 1822 N. Richmond Road, Bldg. 98042	Jagdeep Dhillon	(760) 446-1638
Campbell	882 W Hamilton Ave	Koosha Saii	(408) 376-0500	China Lake	12865 Mountain Avenue, Suite A	Suruchi Kumari Pamela Orwick, Joshua Orwick, Richard Orwick, Jennifer Valdez	(909) 628-3815 (909) 464-2229
Campbell	882 W Hamilton Ave	Jaspal Singh	(408) 370-2133	Chino	13641 Central Ave, Unit L	Tanuja Patel, Sheetal Amin, Chirag Desai	(909) 628-9236
Canoga Park	20105 Sherman Way	Vikram Singh Satwinder Gill, Gurpreet Gill	(818) 993-5999 (818) 576-0300	Chino	4143 Riverside Dr, Unit A	Tanuja Patel, Sheetal Amin, Chirag Desai	(909) 590-8350
Canoga Park	20942 Roscoe Blvd	Gurpreet Gill Sarabjeet Pannu, Sukhsagar Pannu	(818) 854-6040	Chino	5202 E Philadelphia St, Ste Q	Pamela Orwick, Joshua Orwick, Richard Orwick, Jennifer Valdez	(909) 464-1116
Canoga Park	6842 De Soto Ave 7300 Topanga Canyon Blvd, Ste 3	Nina Gill	(818) 713-0123	Chino	7041 Schaefer Ave, Bldg 1B, Ste G	Pamela Orwick, Joshua Orwick, Richard Orwick, Jennifer Valdez	(909) 464-1116
Canoga Park	8201 Topanga Canyon Blvd., Suite A	Hardeep Grewal Gursharan Brar, Jasvin Brar	(818) 884-7411 (661) 250-8069	Chino	15390 Fairfield Ranch Road, Suite A	Pamela Orwick, Joshua Orwick, Richard Orwick, Jennifer Valdez	(909) 597-1118
Canyon Country	18725 Via Princesa Pkwy 2708 Loker Ave W, Suite 101, Bldg B	Dipak Patel Lovepreet Saini, Jatinder Saini, Sukhwinder Saini	(760) 431-5729 (760) 431-9134	Chino Hills	15870 Soquel Canyon Parkway, Suite A	Pamela Orwick, Joshua Orwick, Richard Orwick, Jennifer Valdez	(909) 393-8884
Carlsbad	6020 Paseo del Norte, #A	Karen Sinkey	(760) 579-0016	Chino Hills	3280 Chino Hills Parkway, Unit B1	Orwick, Richard Orwick, Jennifer Valdez	(909) 393-9277
Carlsbad	6994 El Camino Real, Suite 100 880 Carlsbad Village Drive, Suite 4	Anil Kumar	(760) 729-1632	Chowchilla	120 E Robertson Blvd	Amarjit Singh	(559) 665-1113
Carlsbad	26135 Carmel Rancho Blvd, Suite D-2B	John Pieper	(831) 625-4087	Chowchilla	1722 W Robertson Blvd	Jasvinder Dhillon	(559) 665-1111
Carmichael	4005 Manzanita Ave, Suite 54	Jodhan Sandhu	(916) 484-9200	Chula Vista	1120 Broadway, A05 - #130	Rohit Marwaha, Raghu Marwaha	(619) 426-1364
Carmichael	4712 Manzanita Avenue	Jodhan Sandhu	(916) 487-7701	Chula Vista	1360 Eastlake Parkway	Nora Baez, Dana Toogood	(619) 421-9900
Carmichael	5150 Fair Oaks Blvd., #103	Alina Enterprises	(916) 972-7729	Chula Vista	1364 3rd Ave	Raghu Marwaha, Rohit Marwaha	(619) 476-1120
Carpinteria	1009 Casitas Pass Road	Ajay Maini	(805) 566-0373	Chula Vista	1455 E H St, Suite 202	Nadia Jangi Khatonabad, Farshid Ahmadi	(619) 421-6383
Carson	156 E Sepulveda Blvd	Christine Mee Kim	(310) 549-7198				

Chula Vista	2295 Otay Lakes Road, Suite 114	Rinku Marwaha-Sodhi	(619) 397-7375	Commerce	6126 E Washington Blvd	Raghu Marwaha	(323) 721-8200
Chula Vista	2326 Proctor Valley Road, Suite 107	Raghu Marwaha, Rohit Marwaha	(619) 623-3452	Compton	1301 E Rosecrans Avenue, Unit 104	Hasamukh Modi, Jignesh Shah	(310) 639-8363
Chula Vista	263-4 East Orange Ave	Raghu Marwaha, Rohit Marwaha	(619) 409-9007	Compton	200 Towne Center Drive, Suite 104	Arun Goel, Krishna Goel	(310) 885-3200
Chula Vista	374 East H St, Suite 1707	Raghu Marwaha, Christophe Cooreman	(619) 409-1549	Compton	909 South Central Avenue	Hardik Shah	(310) 763-8000
Chula Vista	45 North Broadway, Suite C	Patrick Espiritu	(619) 476-0605	Compton	961 South Long Beach Blvd, Suite 101	Amir Kohandani	(310) 609-3303
Chula Vista	555 Broadway, Suite 145	Raghu Marwaha, Rohit Marwaha	(619) 422-0701	Concord	1001 Willow Pass Court	Jadwinder Singh	(925) 682-2100
Chula Vista	601 E. Palomar, Suite C4	Raghu Marwaha, Rohit Marwaha	(619) 216-7426	Concord	1701 Monument Blvd, Suite 7 A	Arunachala Inc,	(925) 689-8511
Chula Vista	609 Broadway, Unit A	Raghu Marwaha, Rohit Marwaha	(619) 585-0373	Concord	1751 Willow Pass Rd	Krishna Devi	(925) 602-0640
Chula Vista	642 Palomar Street, Suite 407	Raghu Marwaha, Rohit Marwaha	(619) 476-6627	Concord	2166 Solano Way	Manil Shrestha	(925) 332-7185
Chula Vista	1498 Melrose Ave	Raghu Marwaha, Rohit Marwaha	(619) 427-3268	Concord	3375 Port Chicago Hwy, Suite 12	Anjali Gandhi	(925) 288-1572
Cisco Grove	100 Cisco Road	Navpreet Sandhu	(530) 388-8435	Concord	4065 Nelson Ave.	Rubina Lalani	(925) 788-6553
Citrus Heights	5460 Sunrise Blvd	Kanwal Nadeem	(916) 860-5237	Concord	4701C Clayton Road	Ranbir Singh	(925) 825-3382
Citrus Heights	6456 Tupelo Dr, Suite A1	Pinky Patel, Anand Patel	(916) 721-4100	Concord	790 Oak Grove Rd., Suite C-2	Anjali Gandhi	(925) 680-7827
Citrus Heights	7010 Auburn Blvd	Ardeshir Bozorgi	(916) 729-5670	Corcoran	1108 Whitley Ave.	Darshvir Sandhu	(559) 992-9999
Citrus Heights	7340 Greenback Lane, Suite 5	Neena Khullar	(916) 721-8200	Corning	3524 South Highway 99 West	TA Operating LLC	(530) 824-4646
Citrus Heights	7800 Sunrise Blvd, Suite 3	Mansour Ashtaralnakhai	(916) 721-7080	Corning	951 Hwy 99 West, Suite 101	Steven Ahrens, Marikit Del Rosario Sabet, Rosalinda Gilbert-Ahrens, David Howland, Lori Howland	(530) 824-4400
City of Industry	133 S Hacienda Blvd	Javier Martinez	(626) 937-6888	Corning	951 Hwy 99 West, Suite 101	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(951) 272-9093
City of Industry	17070 Gale Avenue	Shamsher Khaira	(626) 965-8884	Corona	1106 West Sixth Street, Ste C	Corona Subs LLC	(951) 603-0159
City of Industry	21710 Valley Blvd, Suite C	GMG-MYKK Enterprise	(909) 468-0477	Corona	11882 DePalma Rd, Ste 2-L	Corona Subs LLC	(951) 272-6616
Claremont	422 Auto Center Drive	Tinku Juneja	(909) 621-5678	Corona	1222 E Magnolia Ave, Suite 104	Corona Subs LLC	(951) 371-0100
Claremont	594 East Baseline Rd.	Tinku Juneja	(909) 621-4567	Corona	1240 E. Ontario Avenue, Suite 109	Corona Subs LLC	(951) 279-1264
Claremont	500 IO Lab Rd	Tinku Juneja	(909) 621-5666	Corona	12648 Limonte Ave, Suite 2-F	Riverside Subs LLC	(951) 279-1264
Clayton	1536 Kirker Pass Rd, Suite C	Anjali Gandhi	(925) 672-1500	Corona	1760 W. 6th Street, Unit B/C	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(951) 339-8406
Clearlake	15060 Lakeshore Dr	Chirayu Patel	(707) 994-2224	Corona	2279 Eagle Glen Pkwy, Unit D-106	Corona Subs LLC	(951) 734-3718
Clearlake	15960 Dam Road	Chirayu Patel	(707) 995-1196	Corona	300 N McKinley, Suite 102	Corona Subs LLC	(951) 736-7827
Cloverdale	1117 B S Cloverdale Blvd.	Chirayu Patel	(707) 894-9391	Corona	469 Magnolia Ave, Suite 108	Corona Subs LLC	(951) 520-8441
Clovis	1195 Herndon Avenue, Suite 106	Vikram Singh	(559) 299-0505	Corona	540 Hidden Valley Parkway, Suite 104	Irene Gill, Jagmohan Gill	(951) 520-2661
Clovis	1195 Shaw Ave Ste#101B	Vipul Patel	(559) 299-1892	Corona	635 N Main St, Unit B3	Taj Amlani	(951) 272-4224
Clovis	1830 Ashlan Ave	Vipul Patel	(559) 292-4833	Corona	7056 Archibald Ave, #109	Riverside Subs LLC	(951) 738-1211
Clovis	2220 Herndon Ave, Toll House Crossings #108	Rishamjot Sekhon	(559) 325-0504	Corona	2937 East Coast Highway	Zohreh Jadali	(949) 723-0092
Clovis	50 W. Bullard, Suite 108	Lajvinder Singh	(559) 299-4640	Corona Del Mar	1330 Orange Ave, Suite 170	Dipak Patel	(619) 435-8272
Clovis	5020 N Academy	Harmeet Mand	(559) 299-9262	Coronado	Naval Amphibious Base Bldg #33	Dipak Patel	(619) 522-7469
Clovis	711 West Shaw Ave, Suite 113	Devinder Singh	(559) 323-8900	Coronado	Naval Exchange Bldg 2017	Dipak Patel	(619) 522-6981
Clovis	775 Herndon Ave, Suite 200	Vipul Patel	(559) 299-2803	Costa Mesa	1175 Baker Street, Space E23	Sepira Pacific Corporation	(714) 751-2700
Coachella	49965 Harrison Ave, Ste A	Troy Kirk, Tony Kirk	(760) 398-3434	Costa Mesa	2263 Fairview Rd, Unit C	Sepira Pacific Corporation	(949) 650-7599
Coachella	83097 Avenue 48, # D1A	Lakhbinder Sibia, Sandeep Singh Sibia	(760) 342-2011	Costa Mesa	299 E. 17th Street, Suite B	Viridian Foods	(949) 645-7800
Coalinga	193 W Polk St	Maninder Sandhu, Palwinder Sandhu	(559) 935-5656	Costa Mesa	3001 Bristol Street, Suite B	Om Gupta	(714) 751-4747
Coalinga	25206 W Dorris Ave	Prisca Thomas	(559) 935-1715	Costa Mesa	3001 Harbor Boulevard, Suite B	Harpaul Grewal, Sukhwinder Ghuman	(714) 241-0125
Coalinga	41027 S. Glenn Ave	Amandip Kaur	(559) 934-0910	Costa Mesa	600 W 19th St, Suite D	Sam Darvish	(949) 548-1615
Coarsegold	35335 Highway 41, Suite 5	Himanshu Sharma	(559) 658-2500	Costa Mesa	901 S Coast Drive, Unit D190	Amir Nofarjam	(714) 957-1014
Colfax	350 South Canyon Way	Pritpal Dhillion	(530) 346-6133	Covina	1066 N Citrus Ave	Sarath Kamineni	(626) 915-7664
Colma	7800 El Camino Real	Sundeep Bhandal	(650) 758-2773	Covina	443 North Vincent Avenue	Prabhjot Singh Gill	(626) 472-7777
Colton	1130 N Pepper Ave, Suite A	Jaiwant Mistry, Anit Mistry, Champa Mistry	(909) 783-7642	Covina	900 E Badillo St	Sarath Kamineni	(626) 332-3113
Colton	2097 E Washington St, Suite 1D	Anit Mistry	(909) 422-1006	Crestline	23991 Lake Drive	JoDeanna Glaviano	(909) 338-5551
Colton	291 E Valley Blvd, Unit C	Valley Establishment, Inc	(909) 433-9853	Culver City	10814 Jefferson Blvd, Suite O	Harpaul Grewal, Gurcharan Singh Grewal	(310) 836-7827
Colusa	1031 Bridge St, Suite A	Madhu Sharma	(530) 458-7800				
Commerce	150 Citadel Dr, Suite A	Ravinder Marwaha, Sanyukta Marwaha	(323) 887-1856				

Culver City	3817 Sepulveda Blvd, Suite A	Sudarshan Kaushik	(310) 397-1515	El Cajon	220 W. Main street, Suite 101	Raghu Marwaha	(619) 590-0290
Culver City	4730 Inglewood Blvd. 10525 South De Anza Blvd., Suite 130	Sudarshan Kaushik	(310) 398-1515	El Cajon	341 N. Second Street	Rohit Marwaha	(619) 447-9577
Cupertino	19110 Stevens Creek Blvd	Rajiv Kohli	(408) 252-9007	El Cajon	915 Broadway	Rohit Marwaha	(619) 593-7538
Cupertino	22352 Homestead Road	Santokh Basi Kulwant Cheema, Poonam Cheema, Rajwant Kaur	(408) 873-0911	El Centro	1617 W. Main Street	Barbara Jensen Michael Jensen, William Keith	(760) 370-5505
Cupertino	10131 Valley View Street	Nick Mirkarimi	(714) 220-0677	El Centro	2420 S 4th St	William Keith	(760) 370-5538
Cypress	4959 Katella Ave, Unit F	Rahul Patel, Hemangini Patel	(714) 220-1980	El Centro	3001 N. Imperial Ave, Unit 101	William Keith Michael Jensen, William Keith	(760) 353-5315
Cypress	5481 Ball Rd	Vikram Suva, Niru Suva	(714) 995-1560	El Centro	500 Dannenberg, M200/Suite 2 Navy Exchange Bldg. 201, Foodcourt	Michael Jensen	(760) 336-0735
Cypress	6851 Katella Avenue	Rohini Chopra, Navdeep Kumar	(714) 821-7681	El Centro	10398 San Pablo Ave 11430 San Pablo Ave., Suite 700	Michael Jensen	(760) 336-0209
Daly City	1000 King Drive, Suite 101	Sardool Singh Samra	(650) 451-7640	El Cerrito	10398 San Pablo Ave 11430 San Pablo Ave., Suite 700	Prasant Bijukchhe	(510) 527-4300
Daly City	37 Skyline Plaza	Fariya Khan	(415) 859-9197	El Cerrito	10398 San Pablo Ave 11430 San Pablo Ave., Suite 700	Rajwinder Kaur	(510) 235-2640
Dana Point	32545 Golden Lantern St, Suite A	Harpaul Grewal, Gurcharan Singh Grewal	(949) 248-3300	El Dorado Hills	2205 Francisco Drive, Suite 120	Mehrat Hazeghazam	(916) 939-8133
Dana Point	33489 Del Obispo Street	Jill Scognamiglio, Enzo Scognamiglio	(949) 429-5581	El Dorado Hills	3941 Park Drive, Suite 40	Amandeep Mann, Loveleen Mann	(916) 939-4499
Dana Point	34119 Pacific Coast Highway, Suite I	Jill Scognamiglio, Enzo Scognamiglio	(949) 204-5423	El Monte	10533 Garvey Ave, Unit D 11629 Lower Azusa Road, Space #1	Godrej Bandrawala	(626) 454-4890
Danville	9000 Crow Canyon Rd, Suite A	Manjit Sandhu, Mohinder Sandhu	(925) 648-1236	El Monte	11629 Lower Azusa Road, Space #1	Riddhi Patel	(626) 448-3325
Davis	1300 E Covell Blvd, Suite C	Gurdeep Kang	(530) 756-4530	El Monte	11990 Garvey Avenue	Javier Martinez	(626) 279-1860
Davis	2014 Lyndell Terrace, Suite B	Gurdeep Kang	(530) 792-1084	El Monte	3534 N Peck Rd	Longo Toyota Jagjit Lehal, Kam	(626) 580-1321
Davis	4748 Chiles Rd	Sher Sangha	(530) 753-2141	El Monte	3703 Peck Road, Unit E	Dhillon Simerjit Grewal, Andy Nyjar	(626) 442-4300
Delano	1617 Glenwood St, Suite A	Pritpal Singh Bhogal	(661) 721-7500	El Monte	9708 Lower Azusa Rd	Nyjar	(626) 575-0775
Delano	1832 Cecil Avenue	Pritpal Singh Bhogal	(661) 725-2260	El Segundo	630 N Sepulveda Blvd, Ste 2B	Satpal Sudwal	(310) 322-1250
Delano	530 Woollomes Avenue	Pritpal Singh Bhogal	(661) 721-1700	El Segundo	825 North Douglas Street	Behzad Salehi	(310) 426-9711
Delano	RR 1 Box 973-2, 1748 Hwy 99	Yadvinder Virk	(661) 725-5525	El Segundo	960 Main St	Satpal Sudwal, Satish Mahajan	(310) 322-0567
Desert Hot Springs	14212 Palm Drive, Suite A3 1155 S. Diamond Bar Boulevard, Unit F	Jasbir Brar, Ramanjit Brar	(760) 251-6699	Elk Grove	10075 Bruceville Rd 4720 Elk Grove Boulevard, Suite 120	Iqbal Dhillon	(916) 685-6782
Diamond Bar	4181 Highway 49, Suite 400	Arun Dutt	(909) 860-0686	Elk Grove	10075 Bruceville Rd 4720 Elk Grove Boulevard, Suite 120	Iqbal Dhillon	(916) 685-6782
Diamond Springs	450 West El Monte Way, Suite B	Sukhbir Kahlon	(530) 317-0026	Elk Grove	8145 Elk Grove Blvd., Suite 16	Iqbal Dhillon	(916) 691-5135
Dinuba	14870 Hwy 4/Bixler Rd, Suite G	Avtar Singh Dhanda	(559) 595-0916	Elk Grove	8465 Elk Grove Blvd	Prabhjot Brar	(916) 206-7080
Discovery Bay	1440 Ary Ln, Ste A	Ramandeep Mann	(925) 516-6881	Elk Grove	8639 Elk Grove Blvd, Ste A	Frank Bandaccari	(916) 686-6618
Dixon	235 E Dorset Dr	Mrudang Patel	(707) 678-2100	Elk Grove	8995 Grant Line Rd	Iqbal Dhillon	(916) 686-3686
Dixon	6854 Sievers Rd	Sher Sangha	(707) 678-4501	Elk Grove	9328 Elk Grove Blvd, Suite 110	Frank Bandaccari	(916) 685-4227
Dixon	1502 Center Ave	Amanpreet Sidhu	(707) 678-4400	Elk Grove	8361 Sheldon Road 3999 San Pablo Ave, Store #3999B	Ashish Manchanda	(279) 789-1374
Dixon	11858 Paramount Boulevard	Miguel Regalado	(209) 364-5155	Emeryville	5858 Horton Street, Suite 197	Ashwinder Sohi	(510) 653-1004
Downey	7930 Florence Ave, Unit 7	Ritu Beri	(562) 204-0120	Emeryville	5858 Horton Street, Suite 197	Khushali Patel	(510) 808-5136
Downey	9228 Lakewood Blvd	Munish Agarwal	(562) 622-8500	Encinitas	1560 Leucadia Blvd., Suite C	Rahul Bhalla, Rohit Bhalla	(760) 944-6382
Duarte	1225 E Huntington Dr	Babak Loyhim	(626) 301-9601	Encinitas	417 Santa Fe Drive, Ste A	Enayat Habib	(760) 633-9706
Duarte	2225 East Huntington Drive	Marisol Rojas Moreno	(626) 303-2320	Encino	16060 Ventura Blvd, Suite 114	Sukhsagar Pannu, Sarabjeet Pannu	(818) 990-7827
Duarte	940 Hamilton Road	Sandeep Kaur	(626) 303-2070	Encino	17261 Ventura Blvd.	Maryam Hekmatjou, Davood Hekmatjou	(818) 906-3376
Dublin	6000 Dougherty Rd	Jatinder Atwal	(925) 828-0696	Escalon	1205 Plaza Avenue 1034 W El Norte Pkwy, Suite 1034	Hardeep Singh	(209) 838-6123
Earlimart	1164 N Front Street	Gurvinder Jhaj, Raji Brar	(661) 552-5115	Escondido	1264 Auto Park Way, #P003	Raghu Marwaha	(760) 739-9055
Eastvale	12515 Riverside Drive	Issam Ghreiwati	(951) 727-8787	Escondido	1325 E Valley Pkwy	Raghu Marwaha, Rohit Marwaha	(760) 294-1818
Edwards	10 Wolfe Ave, Bldg. 1610 1100 Kincheloe Ave., Edwards AFB Bldg. 7210	Anil Kumar	(661) 258-7623	Escondido	1611 S Centre Parkway, Suite A	Kevin Niems, Sydney Niems	(760) 839-7998
Edwards	1175 Avocado Avenue, Ste 106 13465 Camino Canada, Suite 101	Anil Kumar	(661) 258-9856	Escondido	2411 E. Valley Parkway	Rohit Marwaha, Raghu Marwaha	(760) 738-8580
El Cajon	1175 Avocado Avenue, Ste 106 13465 Camino Canada, Suite 101	Ejaz Mohammad	(619) 441-1972	Escondido	331 W Mission Ave, Suite A	Raghu Marwaha	(760) 747-4122
El Cajon	1558 N Magnolia St, Suite A	Rohit Marwaha, Raghu Marwaha	(619) 561-5220	Escondido	3410 Del Lago Blvd, Ste E	Kevin Niems, Sydney Niems	(760) 747-7601
El Cajon	1770 E Main St	Raghu Marwaha	(619) 258-0770	Escondido	3410 Del Lago Blvd, Ste E	Kevin Niems, Sydney Niems	(760) 735-8328
El Cajon	1770 E Main St	Ejaz Mohammad	(619) 588-4782	Exeter	1135 W Visalia Rd	Hemant Patel	(559) 592-5100
El Cajon	1770 E Main St	Ejaz Mohammad	(619) 588-4782	Exeter	19558 Ave 296	Rajpal Dillon	(559) 594-9157
El Cajon	1770 E Main St	Ejaz Mohammad	(619) 588-4782	Fair Oaks	5480 Dewey Drive, Suite 100	Parham Namvar	(916) 966-3000
El Cajon	1770 E Main St	Ejaz Mohammad	(619) 588-4782	Fairfield	1350 Travis Blvd, FC4	AAN Gobind LLC	(707) 422-3716

Fairfield	1513 W Texas St	Karanjit Aulakh	(707) 425-7000	Fremont	2950 Auto Mall Parkway	Purpose Ventures Inc.	(510) 605-7134
Fairfield	2147 N Texas St	Arunachala Inc.	(707) 426-6592	Fresno	1008 Shaw Ave, Suite #107	Gurinder Singh	(559) 222-4441
Fairfield	2401C Waterman Blvd, Suite 4	Amar Singh Matharu	(707) 421-2100	Fresno	10085 North Maple	Jagjit Sanghera	(559) 433-6604
Fairfield	3338 N Texas St, Suite B	Rishi Kohli	(707) 434-9535	Fresno	1218 Fresno Street	Gurjot Singh Maninder Sandhu, Palwinder Sandhu, Inderbir Singh	(559) 283-8786
Fairfield	4437 Central Place, A2	Karanjit Aulakh	(707) 864-1113	Fresno	1589 North Palm		(559) 237-2041
Fairfield	628 Parker Rd, Suite F	Amishi Patel	(707) 437-3762	Fresno	2011 Fresno St, Suite 100	Gagandeep Singh	(559) 445-0739
Fairfield	5055 Business Center Dr, Suite #104	Prabhjeet Grewal	(707) 863-0515	Fresno	2425 Merced St	Paresh Patel	(559) 233-0600
Fallbrook	1105 S Mission Rd	Kela Andersen	(760) 728-9151	Fresno	2448 N Clovis	Vipul Patel	(559) 292-2020
Farmersville	438 W Noble Ave	Avtar Singh Basra	(559) 733-4180	Fresno	2621 S Chestnut Ave, Suite 101	Vipul Patel Maninder Sandhu, Palwinder Sandhu	(559) 264-3600
Fillmore	612 West Ventura St	STS BROTHERS INC Kanwaldeep Dhaliwal, Gurinderdeep Dhaliwal	(805) 524-7872	Fresno	2819 W. Clinton Ave, Suite 104		(559) 478-5210
Firebaugh	1200 N Street		(559) 659-3744	Fresno	3071 W Shaw Ave, #107	Gurinder Singh	(559) 225-6900
Firebaugh	46378 Panoche Rd.	Surinder Singh Nazanin Hamedani, Ariyan Imani	(559) 659-3291	Fresno	3073 E. Shield Ave., Suite A-6	Harmandeep Kaur	(559) 222-1110
Folsom	1018 Riley Street	Sonampreet Kaur, Jagpreet Singh	(916) 817-2050	Fresno	3108 East Gettysburg, Suite 102	Ranjit Singh Gill	(559) 222-6180
Folsom	195 Blue Ravine Rd, Suite 300		(916) 985-4336	Fresno	3115 E Central Ave	Gagandeep Singh	(559) 443-2003
Folsom	25065 Blue Ravine Road, Suite 120	Mehrat Hazeghazam	(916) 983-5502	Fresno	3129 East Tulare	Pardeep Singh	(559) 497-0980
Folsom	9500 Greenback Lane, Suite 31	JS Alborz Inc Shipra Sud, Anchal Sud, Ashish Sud, Onkar Sud	(916) 988-3394	Fresno	320 East Shaw Ave	Ranjit Singh Gill	(559) 222-2505
Fontana	10550 Sierra Avenue, Retail Shop-A	Shipra Sud, Anchal Sud, Ashish Sud, Onkar Sud	(909) 574-4887	Fresno	3712 West Shields Ave	Maninder Sandhu Mandeep Sekhon, Gagandeep Singh	(559) 276-3516
Fontana	11201 Sierra Ave, Suite 1E	Shipra Sud, Anchal Sud, Ashish Sud, Onkar Sud	(909) 427-1801	Fresno	3782 North Blackstone Ave		(559) 221-0104
Fontana	11683 Cherry Ave, Unit F6	Shipra Sud, Anchal Sud, Ashish Sud, Onkar Sud	(909) 357-3400	Fresno	3860 North Cedar, Suite 107	Harvinder Singh	(559) 222-2933
Fontana	15068 Summit Avenue, Suite 500	Mina Gill, Baljit Gill	(909) 899-8805	Fresno	4095 N Golden State Pkwy	Baljit Singh Arshpreet Kaur, Pardeep Singh, Sanpreet Singh	(559) 274-1699
Fontana	16120 Valley Blvd, Suite 2	Carol Baker	(909) 452-7512	Fresno	4125 E. Ventura Ave, Suite 107		(559) 573-7730
Fontana	16184 Foothill Blvd		(909) 822-1094	Fresno	4831 E McKinley	Maninder Sandhu	(559) 453-1070
Fontana	16645 Sierra Lakes Parkway, Suite 110	Mina Gill	(909) 428-3037	Fresno	4952 E. Kings Canyon Road, Suite 103	Pardeep Singh	(559) 252-8741
Fontana	16951 Foothill Blvd, Suite A	Mina Gill, Baljit Gill	(909) 355-0300	Fresno	5310 Spruce Ave	Rajdeep Singh	(559) 277-9666
Fontana	17039 Valley Blvd., Unit D	Mina Gill, Baljit Gill Raghu Marwaha, Rohit Marwaha	(909) 355-8744	Fresno	5665 N. Blackstone Ave, Suite 106	Pritpal Nagra	(559) 432-1333
Fontana	7470 Cherry Ave	Mina Gill, Baljit Gill Harpreet Singh, Gurcharan Singh Grewal	(909) 355-1005	Fresno	5673 E. Kings Canyon Rd., Suite 103	Sanpreet Singh Jasvir Singh, Ajmer Singh Gosal	(559) 252-6775
Foothill Ranch	26502 Towne Center Drive	Mina Gill, Baljit Gill Harpreet Singh, Gurcharan Singh Grewal	(909) 355-1005	Fresno	5751 A #1 South Elm Avenue		(559) 266-7827
Foothill Ranch	26781 Portola Parkway, Suite 4-C	Harpreet Singh, Gurcharan Singh Grewal	(949) 830-2105	Fresno	6022 North First Street	Vipul Patel	(559) 431-0700
Fort Bragg	141 Boatyard Dr, #B	William Bennett	(707) 964-2882	Fresno	6031 North Fig Garden Drive	Tina Sangha	(559) 276-3506
Fort Hunter Liggett	238 California Avenue, Bldg. 209	Amardeep Chahal Army & Air Force Exchange Service	(831) 386-0110	Fresno	6733 N Riverside Drive, Suite #105	Jaypal Brar, Gurbhay Brar	(559) 277-2015
Fort Irwin	82 Goldstone Road, Building D	Harpreet Singh, Gurcharan Singh Grewal	(760) 386-1883	Fresno	7081 N Marks Ave, Suite 102	Mandeep Sekhon	(559) 439-5108
Fountain Valley	16373 Harbor Blvd		(714) 775-6608	Fresno	7198 North Abbey Street, #A-1	Pritpal Nagra Jagjit Sanghera, Baljit Sanghera, Dalbinder Sanghera, Jaspreet Sanghera, Manmeet Sanghera, Satvinder Sanghera	(559) 446-0415
Fountain Valley	17860 Newhope Street, Suite 101	Ryan Lally	(714) 432-1200	Fresno	7719 North First St.		(559) 432-7827
Fountain Valley	17900 Magnolia Street, Unit B	Abhay Jain, Ruchira Jain	(714) 378-9925	Fresno	855 M. Street, Suite 120	Kamaljit Brah	(559) 442-1440
Fountain Valley	9985 Ellis Ave, Suite 5	Ibrahim Sagdilek Harbhajan Singh Dadwal, Harwinder Kaur Dadwal, Inderbir Dadwal	(714) 963-9180	Fresno	8957 North Cedar Avenue, Suite C-4	Jagjit Sanghera	(559) 448-9282
Freedom	1964 Freedom Blvd		(831) 763-0583	Fresno	940 E Belmont	Baljit Singh Gurjot Singh, Devinder Singh	(559) 724-9879
Fremont	39126 Argonaut Way, Suite 1301A	Sonal Kaza	(510) 739-6024	Fresno	2619 S East Ave		(559) 233-1996
Fremont	40555 Grimmer Blvd	Avtar Heerey	(510) 651-5440	Fresno	70 N. Brawley Avenue,	Maninder Sandhu Maninder Sandhu, Palwinder Sandhu	(559) 238-3815
Fremont	4380 Thornton Ave	Avtar Heerey, Manjit Heerey	(510) 794-6040	Fresno	4116 N. West Ave, Suite 102		(559) 226-4225
Fremont	44009 Osgood Road	Pritpal Dhani	(510) 498-8807	Friant	17120 North Friant Road	Maninder Sandhu	(559) 822-2620
Fremont	46050 Fremont Blvd	Jadwinder Singh	(510) 252-1501	Fullerton	1088 E Bastanchury Rd, Suite E-5	Arash Rahimi Darabbad	(714) 672-0676
Fremont	46659 Mission Blvd., Suite K-2	Rana R.S. Kahlon	(510) 573-0574	Fullerton	1133 S Harbor Blvd	Joginder Pal	(714) 526-7827
				Fullerton	116 North Euclid Street	HOOSUM FOOD, INC. Harpreet Bhogal, Jasmeet Bhogal	(714) 870-8630
				Fullerton	1316 E Chapman Ave		(714) 680-0440

Fullerton	1993 West Malvern Ave., Suite 2A-3	Sukhviri Rai, Manjot Singh	(714) 680-3540	Hacienda Heights	2110 1/2 S Hacienda Hts Blvd. Subway, 80 Cabrillo Hwy N, Suite V1	Kam Dhillon, Jagjit Lehal	(626) 330-6191
Fullerton	2451 E Orangethorpe Blvd	Joginder Pal Harpaul Grewal, Gurcharan Singh Grewal	(714) 446-0810	Half Moon Bay	601 6th St.	Satinder Pal S Virdi, Gurinder Kaur	(650) 712-0330
Fullerton	2514 E Chapman Ave	Kamaljit Kaur	(714) 446-0591	Hamilton City	186 N 12th Ave, Ste 103	Hamilton City Food Inc	(530) 826-3535
Fullerton	2627 Orangethorpe Ave	Green Box Three LLC	(714) 441-0035	Hanford	2453 E. Lacey Blvd, Suite 105	Inderjeet Sandhu	(559) 585-0416
Fullerton	410 East Chapman Avenue, Unit A	Navinderpal Grewal, Rajinder Grewal	(714) 738-5971	Hanford	2597 N. 11th Ave, Suite 104 Bldg 3	Beant Sandhu	(559) 585-1510
Fullerton	908 W Orangethorpe Ave	Abdol Lebastchi	(714) 446-9326	Hanford	777 W. Grangeville Blvd, Suite 103	Beant Sandhu	(559) 582-8182
Galt	1067 C St, #145	Harjit Grewal	(209) 745-8800	Harbor City	1111 Pacific Coast Highway, #4	Walter Carlos	(310) 325-1415
Garden Grove	10120 Garden Grove Boulevard, Suite 153	Dalvir Gore	(714) 530-9060	Harbor City	1664 W Sepulveda Blvd	William Combs	(310) 534-5466
Garden Grove	12012 Knott St, Suite A	Harjit Grewal, Davenpreet Grewal	(714) 373-3930	Hawaiian Gardens	12129 E. Carson Street	Sudhir Bajaj, Kusum Bajaj	(562) 924-0712
Garden Grove	12089 S. Euclid Street	Madeline Gregorian, Carmen Richards	(714) 636-7600	Hawthorne	11808 Hawthorne Blvd	Shahriar Hashemian, Hesham Karama	(310) 978-4030
Garden Grove	12381 Valley View Street	Seung IL Kim	(714) 636-7224	Hawthorne	12770 Hawthorne Blvd, Suite B	Shahriar Hashemian, Hesham Karama	(310) 675-3050
Garden Grove	12951 Harbor Blvd	Sohrab Riahi, Sussan Riahi	(714) 636-7224	Hawthorne	12811 Crenshaw Blvd	Raghu Marwaha, Rohit Marwaha	(310) 675-4447
Garden Grove	13481 Euclid Street, #F	Dalvir Gore	(714) 530-3030	Hawthorne	14304 Oceangate Ave	SBG Investments Inc.	(310) 675-4070
Garden Grove	8050 Lampson Ave, Suite A	Harjit Grewal	(714) 892-2326	Hawthorne	3903 Rosencrans Avenue	RonC	(310) 349-8330
Garden Grove	9877 Chapman Ave, Suite A	Wanda Wang Chung, Harvey Chung	(714) 636-7611	Hawthorne	5123 W El Segundo Blvd	Karampal Singh	(310) 349-2100
Gardena	1096 Rosecrans Ave	Alan Lin, Michelle Lin	(310) 329-8458	Hayward	1693 Industrial Parkway West	Madhu Lakha	(510) 274-5774
Gardena	1554 W. Artesia Blvd.	Robert Gilewski	(310) 323-1600	Hayward	20848 Mission Blvd, #1450	Gurinderjit Singh	(510) 481-7040
Gardena	15900 Crenshaw Blvd, Suite E	ESPERANZA FOODS INC	(310) 523-3390	Hayward	25040 Hesperian Boulevard	Jaskaran Sekhon	(510) 783-7827
Gardena	1703 W Redondo Beach Blvd	Karampal Singh	(424) 344-2041	Hayward	25175 Santa Clara Street, Suite 2D	Jashlyn Modi	(510) 887-7040
Gardena	2253 W Rosecrans Ave	Wanda Wang Chung, Harvey Chung	(310) 327-6656	Hayward	25965 Industrial Blvd., Suite 102	Maninder Lally, Navkeerat Lally	(510) 274-5840
Gardena	657 W. Redondo Beach Blvd. #4	Kashmiri Bhatia	(310) 516-0570	Hayward	26953 Mission Blvd, Suite C	Sarabjit Chadha, Gundeep Sethi	(510) 582-2830
Gilroy	197 Welburn Ave, Suite C	Jasvir Nahal	(408) 846-8757	Hayward	27088 Hesperian Blvd	Purpose Ventures Inc.	(510) 782-6955
Gilroy	340 E 10th Street, Unit H	Jasvir Nahal	(408) 848-5588	Hayward	31147 Mission Blvd	Paranjit Singh, Kamal Jit	(510) 429-1709
Gilroy	6981 Cameron Blvd., Suite 101, McCarthy Retail Center West	Jasvir Nahal	(408) 847-3300	Hayward	520 W. Tennyson Road	Madhu Lakha	(510) 782-7852
Gilroy	875 First St., Unit 1	Artashes Grigoryan	(408) 842-3010	Hayward	791 A Street	Sonal Kaza	(510) 876-5666
Glendale	1010 N Glendale Ave, Suite 105	Fariba Milani	(818) 500-1968	Healdsburg	1101 Vine Street	Harmen Sidhu, Kuldeep Sidhu	(707) 431-1391
Glendale	110 North Brand Blvd.	Palwinder Thiara, Jasbinder Thiara	(818) 244-0411	Hemet	118 W. Stetson Avenue	Shipra Sud, Anchal Sud, Ashish Sud, Onkar Sud	(951) 929-8533
Glendale	1100 South Glendale Ave.	Palwinder Thiara	(818) 241-2797	Hemet	1386 E Florida Avenue, Space A-9	Shipra Sud, Anchal Sud, Ashish Sud, Onkar Sud	(951) 652-5199
Glendale	1136 E. Broadway Ave.	Palwinder Thiara, Jasbinder Thiara	(818) 546-2685	Hemet	235 N. Sanderson Ave., Suite C-1	Neeta Dhawan, Ramesh Dhawan	(951) 658-1281
Glendale	1651 West Glenoaks Blvd	Palwinder Thiara	(818) 241-9920	Hemet	2431 W. Florida Avenue	Onkar Sud	(951) 925-1475
Glendale	818 N Pacific Ave, Suite A	Paresh Patel	(818) 549-9470	Hemet	3515 West Stetson Avenue, Suite D, Building 10A	Neeta Dhawan, Ramesh Dhawan	(951) 652-5380
Glendora	1059 E. Route 66	Rohit Marwaha, Raghu Marwaha	(626) 852-7644	Hemet	41825 E. Florida Avenue	Manvinderjit Dhaliwal	(951) 766-4515
Glendora	146 N. Grand Avenue	Rohit Marwaha, Raghu Marwaha	(626) 335-0800	Hercules	1572 Sycamore Ave, Suite A	Asma Patras	(510) 799-7827
Goleta	5801 Calle Real, Suite C	James Salas	(805) 683-8757	Hesperia	11254 I Ave	Manmeet Singh, Harjit Singh	(760) 488-1152
Goleta	6831 Hollister Ave, Suite J	Gurdeep Sethi	(805) 968-1964	Hesperia	12721 Main St., Ste 310	Sammer Anabi, Ayed Ireifej	(760) 956-8900
Gonzales	851-Z Fifth Street	Anit Mistry	(831) 675-3437	Hesperia	13401 Main Street	Sammer Anabi, Ayed Ireifej	(760) 948-4508
Granada Hills	11878 Balboa Blvd.	Sikander Virk	(818) 832-7188	Hesperia	14380 Main Street, Space #103	Sammer Anabi, Ayed Ireifej	(760) 956-3163
Grand Terrace	12081 Mt Vernon Ave, Unit 2	Melika Kalali	(909) 422-1236	Hesperia	16922 Main Street, Suite A	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(760) 949-5545
Granite Bay	8711 Sierra College Blvd, Suite 6	Keith Miller, Karen Miller	(916) 791-5222	Highland	2505 E Highland Ave	Highland Oasis Gas Station Inc.	(909) 425-5283
Granite Bay	8731 Auburn-Folsom Rd	Keith Miller, Karen Miller	(916) 791-8999	Highland	27923 Greenspot Rd, Ste B	Mohammad Ali Khan, Zaitoon Fnu	(909) 862-4250
Grass Valley	2096 Nevada City Highway	Jung Hyun Sung	(530) 273-8547	Highland	3A Boulder Ave, Space 7275	Mohammad Ali Khan, Zaitoon Fnu	(909) 863-0160
Grass Valley	716 B Freeman Lane	Balbir Chand	(530) 273-7789	Highland	4130 East Highland Ave, Ste D	Mohammad Ali Khan, Zaitoon Fnu	(909) 425-2800
Greenbrae	332 Bon Air Center	Hitpal Deol, Davinder Deol	(415) 461-8882				
Greenfield	100 S El Camino Real, Suite G5	Amit Sarin, Reshmi Shankar-Sarin	(831) 674-0782				
Gridley	1487 Hwy 99 suite A		(530) 846-0333				
Guadalupe	253 Guadalupe Street		(805) 219-0701				



Laguna Niguel	27311 La Paz Road, Suite E	Kamruddin Tajdin Makhani, Sakina Makhani	(949) 643-2228	Livermore	101 East Vineyard Avenue, Suite 131	Gundeep Nagpal Varinder Kaur Dhillon,	(925) 484-1444
Laguna Niguel	28950 Golden Lantern, Unit B	Abu Zar	(949) 495-7121	Livermore	239 South Vasco Road	Rajinderpal Singh Dhillon	(925) 443-1515
Laguna Niguel	30012 Crown Valley Pkwy, Suite F	Harpaul Grewal, Gurcharan Singh Grewal	(949) 495-6400	Livermore	2700 Las Positas Rd	Varinder Kaur Dhillon, Rajinderpal Singh Dhillon	(925) 245-9078
Laguna Niguel	30211 St of the Golden Lantern, Suite D	Parthiv Shah	(949) 569-8700	Livermore	3022 W Jack London Blvd, Suite C-2	Varinder Kaur Dhillon	(925) 292-9314
Laguna Woods	24338 El Toro Road, Suite 1D	Harpaul Grewal, Gurcharan Singh Grewal	(949) 206-9010	Livermore	3442 Paragon Outlet Drive, FC #6	Varinder Kaur Dhillon, Rajinderpal Singh Dhillon	(925) 447-4744
Lake Elsinore	18285 Collier St., Ste J	Shipra Sud, Onkar Sud	(951) 245-9798	Livermore	4229 First St	Varinder Kaur Dhillon, Rajinderpal Singh Dhillon	(925) 960-1997
Lake Elsinore	287 Diamond Drive	Shipra Sud, Onkar Sud	(951) 674-0689	Livermore	889-B Airway Blvd	Jasmin Penaloza de la Paz	(925) 960-1942
Lake Elsinore	31739 Riverside Drive, Suite H	Shipra Sud, Anchal Sud	(951) 245-4450	Livermore	969 E Stanley Blvd	Victor Bhatia	(925) 449-8111
Lake Forest	21212 Bake Parkway, Unit #E	Kamruddin Tajdin Makhani	(949) 689-0468	Livermore	483 Joseph Gallo Court	Rajinder Singh	(209) 394-1700
Lake Forest	21701 Lake Forest Drive, Suite #1	Kamruddin Tajdin Makhani	(949) 707-2841	Livingston	14035 Highway 88	Ramneek Kaur	(209) 727-3400
Lake Forest	22851 Lake Forest Drive, Suite C	Alireza Hejazi	(949) 458-8177	Lockeford	1301 W Lockeford St, Suite A	Estate of Velta Stim Pilot Travel Centers LLC	(209) 369-4170
Lake Forest	23891 Bridger Rd	El Toro Oil Corp	(949) 837-6557	Lodi	15237 Thornton Rd.	Kamali & Family Inc.	(209) 339-4066
Lake Isabella	6321 Lake Isabella Blvd, Unit A	Balram Sandhu, Raunaq Sandhu, Shivani Sandhu	(760) 379-4681	Lodi	1601 S Lower Sacramento	Gurmeet Randhawa	(209) 452-2499
Lakehead	20884 Antler Rd	Balwinder Gill, Manvir Singh	(530) 238-2331	Lodi	2434 W Kettleman Lane	Gursharan Chima	(209) 333-3887
Lakeport	979 11th St	Chirayu Patel	(707) 263-5555	Lodi	2620 Reynolds Ranch Parkway, Suite 120	Gursharan Chima	(209) 333-3386
Lakeside	9562 Winter Gardens Blvd, Suite C	David Riddlespurger	(619) 390-9400	Lodi	420 E Kettleman Ln, Ste 1	Gurmeet Randhawa Rupinder Padda,	(209) 339-8571
Lakewood	2706 Carson Blvd.	Pritpal Bhatia	(562) 429-7801	Lodi	633 E. Victor Road, Ste C	Estate of Bikram Sodhi Veenita Shankar, Ravi Shankar	(209) 339-2342
Lakewood	4210 Woodruff Ave	Mohammed Ekram	(562) 425-6835	Lomita	1941 Pacific Coast Hwy	Amandeep Nagra,	(310) 325-4328
Lakewood	5031 Lakewood Blvd	Amaazing, Inc.	(562) 220-2660	Lompoc	1137 North H St, Suite C Space D 10	Jatinder Nagra	(805) 735-6388
Lakewood	5699 B Woodruff Avenue	Mohammed Ekram	(562) 920-9606	Lompoc	1206 West Ocean Ave	Amit Sarin, Reshmi Shankar-Sarin	(805) 740-2700
Lakewood	6412 E. Del Amo Blvd	Mohammed Ekram	(562) 938-7827	Lompoc	3734 Constellation Rd, Unit A2	Jatinder Nagra, Amandeep Nagra	(805) 733-4323
Lamont	10318 Main Street, Suite B	Gurvinder Jhaj	(661) 845-8005	Lompoc	616 E Ocean Ave	Jatinder Nagra, Amandeep Nagra	(805) 735-4797
Lancaster	1210 West Avenue K	Nitin Chopra	(661) 949-0424	Lompoc	721 A W Central Ave	Jatinder Nagra, Amandeep Nagra	(805) 736-1700
Lancaster	1766 East Ave J	Nitin Chopra	(661) 940-5136	Lone Pine	101 North Main Street	Manjit Kaur	(760) 876-1860
Lancaster	1821 W Ave I, Unit 103	Nitin Chopra	(661) 729-5564	Long Beach	100 W Broadway, Ste 170	Pritpal Bhatia Manjit Kaur, Satwinder Singh	(562) 436-9977
Lancaster	2015 W Ave J	Nitin Chopra	(661) 940-1881	Long Beach	1160 E. 7th Street	Manjit Kaur	(562) 901-4400
Lancaster	4055 West Avenue L	Nitin Chopra	(661) 206-5606	Long Beach	1307 Long Beach Blvd	Manjit Kaur	(562) 912-7827
Lancaster	728 West Avenue J	SnP Holding, Inc.	(661) 579-6741	Long Beach	1400 E. Pacific Coast Highway, Unit A	Hanan Dibs Varinder Kumar, Ranbir Rai	(562) 591-0033
Lancaster	805 East Avenue K, Unit 107	Nitin Chopra	(661) 949-3777	Long Beach	2183 E South St, Ste 102 B	Manjit Kaur	(562) 984-5355
Lathrop	15328 S Harlan Road	Chanda Singh	(209) 665-4346	Long Beach	2605 Bellflower Blvd.	Pritpal Bhatia	(562) 429-4257
Lawndale	15209 Hawthorne Blvd	Satish Sharma	(310) 970-1535	Long Beach	275 Magnolia Ave, Suite 1	Amir Yazdi	(562) 612-4848
Lebec	161 Frazier Mountain Park Blvd	Western Refining Retail, LLC	(661) 248-6020	Long Beach	321 E Willow St, Suite E	Ravinder Marwaha, Sanyukta Marwaha	(562) 427-7610
Lebec	5821 Dennis McCarthy Drive, #27	Petro Travel Plaza, LLC	(661) 663-4330	Long Beach	3400 N. Long Beach Blvd.	Allen Ro	(562) 989-9733
Lemon Grove	6971 Broadway	Raghu Marwaha, Rohit Marwaha	(619) 697-2710	Long Beach	3713 East South St	Varinder Kumar, Ranbir Rai	(562) 634-2469
Lemon Grove	7582 Broadway, Ste A	Raghu Marwaha, Rohit Marwaha	(619) 461-2500	Long Beach	4207 E Willow Street, #8	NGB Investments, INC.	(562) 988-9244
Lemoore	155 W Hanford-Armona Rd, Suite G	Darshvir Sandhu	(559) 924-0934	Long Beach	4343 E. Anaheim St.	Hasamukh Modi, Jignesh Shah	(562) 498-8884
Lincoln	1200 Athens Avenue	United Auburn Indian Community dba Thunder Valley Casino Resort	(916) 408-8842	Long Beach	435 W Anaheim St	Manjit Kaur	(562) 218-4444
Lincoln	2290 Nicolaus Road, Suite 101	Joga Dulay, Gurdeep Kang	(916) 409-0458	Long Beach	5353 East 2nd Street	Manuel Cetinkaya	(562) 438-5000
Lincoln	731 Sterling Parkway, Suite 400	Joga Dulay, Gurdeep Kang	(916) 409-9018	Long Beach	5503 East Stearns Street	Amir Yazdi	(562) 596-4000
Lincoln	835 Twelve Bridges Drive, Suite 90	Deepak Saroya	(916) 209-3603	Long Beach	6145 Long Beach Boulevard	Robert Tohmasi	(562) 256-3136
Linda	1608 N Beale Rd	Karnail Hira	(530) 742-1400	Long Beach	6345 E Spring St, Suite A	Mohammed Ekram	(562) 420-9303
Lindsay	246 Hwy 65	Maninder Sandhu	(559) 562-0077	Long Beach	656 Redondo Avenue	Hania Moghaddam	(562) 433-9030
Live Oak	10404 Live Oak Boulevard	Uprinder Sidhu	(530) 695-0800	Long Beach	6590 Atlantic Ave	Amir Yazdi	(562) 728-8434
				Long Beach	6784 Cherry Avenue	Varinder Kumar, Ranbir Rai	(562) 408-1297



Long Beach	1050 Linden Avenue	Munish Agarwal	(562) 426-2678	Los Angeles	233 South La Cienega Blvd.	Sumer Suri	(310) 358-0371
Long Beach	470 Pine Avenue	Pritpal Bhatia	(562) 436-0455	Los Angeles	2408 S Barrington Ave	Behzad Cohan-Hedyood	(310) 479-7827
Loomis	6099 Horseshoe Bar Rd,	Paranpreet Kaur	(916) 251-7191		255 South Grand Avenue, Suite	Behzad Cohan-Hedyood, Sukhinderpal	
Los Alamitos	10535 Los Alamitos Blvd.	Mark Hernandez	(562) 430-9774	Los Angeles	101	Gill	(213) 621-1602
Los Alamitos	4216 Katella Ave	Rahul Patel, Hemangini Patel	(562) 375-6494	Los Angeles	2601 South La Brea Avenue, Unit C	Surjit Multani, Amrita Multani	(323) 933-1300
Los Alamos	615 Bell St	Behrooz Bassir Gillani	(805) 344-2721	Los Angeles	2805 S Figueroa St	Gurcharan Singh Grewal, Hardeep Grewal	(213) 745-4868
Los Angeles	1000 East Washington Blvd, Suite 118	Ravinder Cheema	(213) 765-9579	Los Angeles	2817 S. Crenshaw Blvd.	Shahriar Hashemian, Hesham Karama	(323) 735-6962
Los Angeles	1000 South Hope Street, # C	Hardeep Grewal	(213) 742-0782	Los Angeles	289 S. Atlantic Blvd.	Munish Agarwal	(323) 264-8885
Los Angeles	1013 S Alvarado St, Unit 1013	Manouk Tchobanian	(213) 388-3040	Los Angeles	3024 N Broadway	Gurcharan Singh Grewal	(323) 222-1890
Los Angeles	1018 N Vermont Ave	Sukhinderpal Gill	(323) 664-6035	Los Angeles	3105 San Fernando Rd	Barkatali Amlani, Sultana Amlani	(323) 256-0466
Los Angeles	10317 Avalon Blvd.	Jaswinder Singh	(323) 755-7200			Behzad Cohan-Hedyood, Sukhinderpal	
Los Angeles	1032 Martin Luther King Blvd., #106B	Shahriar Hashemian, Hesham Karama	(323) 231-4200	Los Angeles	3112 N Glendale Blvd	Gill	(323) 661-3800
Los Angeles	10597 W Pico Blvd	Sumer Suri, Archana Suri	(310) 470-2013	Los Angeles	3122 South Sepulveda Blvd	Varinder Singh, Gurvinder Singh	(424) 325-3990
Los Angeles	1075 N Western Ave, Suite 108	Broad Consultive Inc.	(323) 856-0990			Behzad Cohan-Hedyood, Sukhinderpal	
Los Angeles	1101 S. Vermont Avenue, #112	Rajendra Kumar	(213) 382-8598	Los Angeles	3183 Wilshire Blvd, Space #184	Gill	(213) 388-4300
Los Angeles	11275 Santa Monica Blvd	Sukhinderpal Gill	(310) 966-1650	Los Angeles	3274 W Slauson Ave	Raghu Marwaha, Rohit Marwaha	(323) 296-0996
		Harpaul Grewal, Gurcharan Singh		Los Angeles	3300 South Central Avenue, Unit B		(323) 232-2211
Los Angeles	1165 Westwood Blvd.	Grewal	(310) 208-7774	Los Angeles	3323 West Pico Blvd	Lisa Ginsberg	(323) 731-1062
		Shahnaz				Harpaul Grewal, Gurcharan Singh	
Los Angeles	11733 Barrington Court	Shokoufandeh Fattahi, Shoja Sacha Fattahi	(310) 889-0035	Los Angeles	3335 S Figueroa Street	Grewal	(213) 749-9246
Los Angeles	11812 Wilmington Ave., Ste 5C	Satish Mahajan	(323) 567-7009	Los Angeles	3476 Whittier Blvd, Unit 110	Krishna Goel	(323) 265-1311
Los Angeles	11819 Wilshire Blvd., Suite 105	Steven Ginsberg	(310) 444-1813	Los Angeles	3560 S La Cienega, Suite C	Sumer Suri, Archana Suri	(323) 954-7129
Los Angeles	11870 Santa Monica Blvd., Suite 101	Balwinder Bedi	(310) 826-5373	Los Angeles	360 East 2nd St, Suite 370 R	Behnaz Cohan-Dery	(213) 613-0741
Los Angeles	1209 South Soto Street	Amir Kohandani	(323) 526-1220	Los Angeles	3627 S La Brea Ave	Surjit Multani, Amrita Multani	(323) 596-9027
		Behzad Cohan-Hedyood, Sukhinderpal		Los Angeles		Palwinder Thiara,	
Los Angeles	1234 Wilshire Blvd	Gill	(213) 250-2345	Los Angeles	3756 West Avenue 40, Suite D	Jasbinder Thiara	(323) 257-1604
Los Angeles	1270 S La Cienega Blvd	Shahriar Hashemian, Hesham Karama	(310) 289-1679	Los Angeles	3939 Crenshaw Blvd, Space No. D aka M-4	Ravinder Marwaha, Sanyukta Marwaha	(323) 293-7771
Los Angeles	12730 S Figueroa St, #102	Wanda Wang Chung, Harvey Chung	(323) 242-8080	Los Angeles	3959 Wilshire Blvd, Suite B7	Behzad Cohan-Hedyood, Hooshang Cohan-Hedyood	(213) 386-5222
Los Angeles	1400 West Pico Blvd.	Manouk Tchobanian	(213) 477-8411	Los Angeles	3974 S Figueroa St	Shahriar Hashemian, Hesham Karama	(213) 747-9779
Los Angeles	1401-C E. Gage Ave.	Wanda Wang Chung, Harvey Chung	(323) 588-1805	Los Angeles	3991 S Western Ave, Unit 3	Ravinder Marwaha, Sanyukta Marwaha	(323) 294-3300
Los Angeles	1457 E Florence Avenue, Unit 112	Ritu Beri	(323) 581-5800	Los Angeles	4206 W Beverly Blvd	Surjit Multani	(213) 383-8400
Los Angeles	155 W Washington Blvd, Unit #G-2	Harpaul Grewal, Gurcharan Singh Grewal	(213) 746-1300	Los Angeles	425 South Los Angeles Street, Unit F	Manouk Tchobanian	(213) 626-0560
Los Angeles	1600 South Hoover Street	Manouk Tchobanian	(213) 744-0444	Los Angeles	4419 N Figueroa Street	Mitchel Paskhover, Igor Paskhover	(323) 225-3309
Los Angeles	1625 W. Washington Blvd.	Rajendra Kumar	(323) 735-7218	Los Angeles	4731 Venice Blvd.	Shahriar Hashemian, Hesham Karama	(323) 634-1074
Los Angeles	1657 E 103rd St.	Jaswinder Singh	(323) 566-1722	Los Angeles	4770 E Cesar Chavez, Unit A	Munish Agarwal	(323) 780-7255
Los Angeles	1728 South Western Ave	Steven Ginsberg	(323) 731-3592	Los Angeles	4919 Eagle Rock Blvd	Amarjit Singh	(323) 254-7563
		Wanda Wang Chung, Harvey Chung, Annie Wu		Los Angeles	4949 W. Slauson Ave., Suite A-1	Ravinder Marwaha, Rohit Marwaha	(323) 299-7991
Los Angeles	1810 W Slauson Ave, Unit D		(323) 292-8788	Los Angeles	5001 Wilshire Blvd, Suite 109	Shahriar Hashemian, Hesham Karama	(323) 933-9133
Los Angeles	1813 North Cahuenga Blvd	Ronnie Gurpreet Uppal	(323) 461-9400			Harpaul Grewal, Gurcharan Singh	
Los Angeles	1821 E Cesar Chavez Ave	Danny Leon	(323) 222-6262	Los Angeles	5300 W Century Blvd	Grewal	(310) 670-2797
Los Angeles	1900 Hillhurst St	Amarjit Singh	(323) 664-7827	Los Angeles	5339 A West Centinela Ave	Ravinder Marwaha, Rohit Marwaha	(310) 670-7092
		Behzad Cohan-Hedyood, Sukhinderpal		Los Angeles			
Los Angeles	1900 N Highland	Gill	(323) 851-5501	Los Angeles	539 E. Florence Avenue, Unit B	Ritu Beri	(323) 451-0129
Los Angeles	198 S Vermont Ave	Sukhinderpal Gill	(213) 380-1485	Los Angeles	5536 E Whittier Blvd	Amit Bajaj	(323) 720-1573
Los Angeles	2000 Marengo St, Unit B	Amit Bajaj	(323) 223-8923	Los Angeles	5545 W Manchester Ave	Satpal Sudwal	(310) 670-0014
		Behzad Cohan-Hedyood, Sukhinderpal		Los Angeles			
Los Angeles	2112 Beverly Blvd	Gill	(213) 353-0043	Los Angeles	5593 E Huntington Dr North, #3	Emmanuel Aligwekwe	(323) 221-5200
Los Angeles	2112 West 7th Street	Manouk Tchobanian	(213) 471-9141	Los Angeles	5701 South Central Avenue, Suite A	Ravinder Cheema	(323) 521-1957
Los Angeles	2180 Westwood Blvd., Unit 1B	Behzad Cohan-Hedyood	(310) 470-8445	Los Angeles	5805 N Figueroa St	Harpaul Grewal, Gurcharan Singh	(323) 256-4002
				Los Angeles	5864 Vermont Ave	Grewal, Tajender Singh	(323) 758-5700
						Hasamukh Modi, Shital Modi, Jignesh Shah	

Los Angeles	610 South Rampart Avenue, Unit 7	Manouk Tchobanian	(213) 388-2078	Malibu	23705 W Malibu Rd, Suite 200	Shahnaz Shokoufandeh Fattahi, Shoja Sacha Fattahi	(310) 456-0565
Los Angeles	6115 Santa Monica Blvd, Unit D	Lisa Ginsberg	(323) 463-6115	Mammoth Lakes	26 Old Mammoth Road	David Hadfield, Shawn Hadfield	(760) 934-9790
Los Angeles	6151 W Century Blvd, Suite 104	Gurcharan Singh Grewal	(424) 312-1327	Manhattan Beach	1145 W Artesia Blvd	Nicolas Cavallo	(310) 379-1130
Los Angeles	6238 W Manchester Ave	Harpaul Grewal, Gurcharan Singh Grewal, Jagdeep Singh Behzad Cohan-Hedyood, Sukhinderpal Gill	(310) 670-1270	Manteca	1027 S. Main St.	Jaspinder Kailey	(209) 824-7827
Los Angeles	630 West Sixth St.	Behzad Cohan-Hedyood, Sukhinderpal Gill	(213) 623-8376	Manteca	1172 East Yosemite Ave	Amandeep Sahota	(209) 825-4996
Los Angeles	635 S Hobart Avenue	Palwinder Thiara	(213) 382-4026	Manteca	1186 N Main St	Jaspinder Kailey Kamaljit Kaur, Harjinder Singh	(209) 239-3233
Los Angeles	6775 Santa Monica Blvd #9	Palwinder Thiara	(323) 957-9553	Manteca	1224 W Lathrop Rd	Jaspinder Kailey	(209) 825-4411
Los Angeles	700 West Imperial Hwy, Unit 107	Ritu Beri	(323) 451-0143	Manteca	1235 W. Yosemite Ave	Jaspinder Kailey	(209) 825-4292
Los Angeles	701 Cesar Chavez Avenue	Parviz Mohammadi, Mehrangiz Goodarzi-Aski	(213) 626-4411	Marin City	160 Donahue Street	Udasin Group LLC Harbhajan Singh	(415) 289-0774
Los Angeles	7011-7021 Hollywood Boulevard, #205	Palwinder Thiara, Jasbinder Thiara	(323) 463-4690	Marina	266 Reservation Rd, Suite J	Dadwal, Harwinder Kaur Dadwal	(831) 384-8800
Los Angeles	704 West 1st Street	Behzad Cohan-Hedyood, Sukhinderpal Gill	(213) 625-2224	Mariposa	4998 7th Street	Tera Galvan, Vanessa Galvan	(209) 742-2222
Los Angeles	7040 Sunset Blvd., Unit C	Palwinder Thiara	(323) 465-4342	Martinez	1170 Arnold Drive, Suite 100	Rohit Kataria, Simerjit Singh	(925) 335-2312
Los Angeles	750 Vine St	Steven Ginsberg	(323) 465-1025	Martinez	732 Main St	Manil Shrestha	(925) 335-9306
Los Angeles	757 Westwood Plaza	Harpaul Grewal, Gurcharan Singh Grewal	(310) 267-1992	Martinez	3750 Alhambra Ave, Suite 4 & 5	Kuldeep Sidhu	(925) 370-0782
Los Angeles	7825 Beverly Blvd, Suite 4	Behzad Cohan-Hedyood, Sukhinderpal Gill, Satinder Tung	(323) 937-0517	Marysville	1131 N Beale Rd	Dhillon Yuba Inc.	(530) 742-1110
Los Angeles	800 North Alameda St., Unit K-2	Parviz Mohammadi, Mehrangiz Goodarzi-Aski, Sharab Siegel	(213) 687-8757	Marysville	130 12th St	Maninder Garcha	(530) 743-9920
Los Angeles	801 South Flower Street, Suite A	Behzad Cohan-Hedyood	(213) 892-0926	Maywood	4455 E. Slauson Ave.	Javier Martinez	(323) 560-7070
Los Angeles	8310 S. Vermont Ave	Jaswinder Singh	(323) 750-8965	McFarland	102 W Sherwood Ave	Mandeep Matharu	(661) 792-0060
Los Angeles	8406 Lincoln Blvd	Surjit Multani	(310) 641-7500	Mecca	90480 66th Ave	Nachhattar Chandi	(760) 396-9616
Los Angeles	8502 West 3rd St	Sumer Suri, Archana Suri	(310) 854-6520	Mendota	747 Derrick Ave, Suite A	Kanwaldeep Dhaliwal	(559) 655-8752
Los Angeles	8511 Venice Blvd.	Sumer Suri, Archana Suri	(310) 558-4222	Menifee	30123 Antelope Rd, Suite A	Shipra Sud	(951) 672-7877
Los Angeles	8565-2 South Broadway	Ritu Beri	(323) 451-0122	Menlo Park	809 Santa Cruz Ave	Sardool Singh Samra	(650) 330-1692
Los Angeles	9842 National Blvd	Surjit Multani, Amrita Multani	(310) 287-0330	Menlo Park	850 Willow Road	Kusum Nesbitt	(650) 384-6745
Los Angeles	1645 N Vine St 4th Fl, Lexi International Cafeteria	Ronnie Gurpreet Uppal, Ravinder Singh	(213) 848-5698	Merced	1200 West Olive Ave	Paul Gosal	(209) 383-1300
Los Banos	1561 Pacheco Blvd W, Suite #4	Maninder Sandhu	(209) 827-6500	Merced	1459 Martin Luther King Jr Way, Suite 8	Brij Sangar	(209) 384-9200
Los Gatos	14777 Los Gatos Blvd, Suite 103	Gurpreet Sachdev	(408) 356-8193	Merced	15 E 16th St	Brij Sangar	(209) 384-0936
Los Gatos	540-B Santa Cruz Avenue	Jeong Mee Glasauer	(408) 395-2090	Merced	3250 North G St, Suite D	Paul Gosal	(209) 723-9578
Los Osos	1195 Los Osos Valley Rd	Lenis Banderas	(805) 528-6377	Merced	3566 G Street	Paul Gosal	(209) 580-4190
Lost Hills	21959 Highway 46	Raji Brar	(661) 797-2500	Merced	720 Carole Ave.	Brij Sangar	(209) 384-0837
Lynwood	10921 Atlantic Ave	Jagdeep Singh	(310) 608-0688	Millbrae	979 Broadway Ave	Rona De Vera	(650) 652-9315
Lynwood	11123 Long Beach Blvd, Unit 10	EBADAT, INC.	(310) 763-8001	Milpitas	115 North Milpitas Boulevard	Sam Dharmaraj	(408) 586-8496
Madera	1123 Country Club Drive	Ranveer Singh Johal	(559) 673-7827	Milpitas	1243 East Calaveras Blvd.	Gurpreet Sachdev	(408) 946-4782
Madera	1405 Howard Road	Manjit Sekhon	(559) 675-9297	Milpitas	1476 N Milpitas Blvd	Pardeep Kaur	(408) 649-3600
Madera	1412 South Madera Ave	Ranveer Singh Johal	(559) 661-0200	Milpitas	1535 Landess Avenue, Suite 151	Carl Kenny	(408) 586-9522
Madera	1510 E. Yosemite Ave., #101	Prabhjot Singh	(559) 661-7891	Milpitas	607 Great Mall Drive, FC-7	Sahaya Andrews Albert	(408) 946-6523
Madera	2073 W. Kennedy Ave, Suite 103	Ranveer Singh Johal	(559) 664-1500	Milpitas	61 Serra Way, Suite 110	Sumitinder Pal	(408) 263-4781
Madera	22717 Ave 18 1/2	Pilot Travel Centers LLC	(559) 673-2638	Mission Hills	11100 Sepulveda, Suite 11	Hekmat Zaghi, Zhila Zaghi	(818) 898-1917
Madera	28577 Ave 12	Pilot Travel Centers LLC	(559) 673-2638	Mission Hills	11220 Laurel Canyon Blvd, Unit 101	JB-BM Enterprises, LLC	(818) 838-3532
Madera	32685 Avenue 7	Rajdeep Singh	(559) 673-4900	Mission Hills	15503 Devonshire St	Parminder Grewal, Gurbachan Grewal	(818) 920-7165
Madera	3455 N Golden State Blvd	Ranveer Singh Johal	(559) 675-8665	Mission Viejo	23052 Alicia Pkwy, Suite E	Sudip Talapatra	(949) 305-6309
Madera	37164 Avenue 12, Suite 101	Sohan Bhatti	(559) 645-4953	Mission Viejo	24451 Alicia Pkwy, Suite 12	Reza Bakhtari	(949) 380-7828
				Mission Viejo	26002 Marguerite Pkwy, Suite D	Harpaul Grewal, Gurcharan Singh Grewal	(949) 582-2120
				Mission Viejo	27680 Marguerite Parkway, Suite A	Harpaul Grewal, Gurcharan Singh Grewal	(949) 329-1195
				Mission Viejo	27855 Santa Margarita Pkwy., Suite D	Harpaul Grewal, Gurcharan Singh Grewal	(949) 329-1051

Modesto	1203 McHenry Ave	Amarjot Chopra, Ajmer Bhogal	(209) 524-5521	Morro Bay	660 Quintana Rd	Satwinder Singh	(805) 772-1926
Modesto	1421 Coffee Road, Suite G	Amarjot Chopra	(209) 529-5200	Mount Shasta	150 Morgan Way	Shelly Chiles	(530) 926-1339
Modesto	1630 E Hatch Rd, Suite F	Hardeep Singh	(209) 537-8630	Mountain View	235 E Middlefield Rd, Ste #2	Joseph Yoo	(650) 969-9100
Modesto	166 E Whitmore Ave, Suite B	Gagandeep Bains	(209) 541-3711	Mountain View	2500 W El Camino Real, Suite A	Tarlochan Jhutti	(650) 559-7827
Modesto	2057-B Tully Road	Amarjot Chopra	(209) 575-5207	Mountain View	451 El Camino Real W 23811 Washington Avenue, Suite 103	Joseph Yoo	(650) 967-5733
Modesto	2100 Standiford Ave, Suite G9	Ranbir Sidhu, Jasdeip Sidhu	(209) 527-7902	Murrieta	27890 Clinton Keith Road, Suite A-2	Melina Melara	(951) 696-6884
Modesto	2225 Plaza Parkway, Suite C-4	Renu Parhar, Sharnjit Mahil	(209) 238-9318	Murrieta	39252 Winchester Road, Suite 105	Shipra Sud, Onkar Sud Patrick Santos, Virginia Santos	(951) 301-4440 (951) 600-1818
Modesto	2601 Oakdale Rd suite # N	Renu Parhar, Sharnjit Mahil	(209) 551-6401	Murrieta	39872 Los Alamos Rd, Ste A12	Shipra Sud, Anchal Sud	(951) 698-2310
Modesto	3020 Floyd Ave, Unit 207	Renu Parhar, Sharnjit Mahil	(209) 284-0330	Murrieta	40790 California Oaks Road, Suite D	Ashvin Prajapati	(951) 600-8177
Modesto	3121 Yosemite Blvd, Ste A5	Sukhjant Singh Simranjit Singh,	(209) 544-2688	Napa	1629 W Imola Ave	Adeem Gill	(707) 226-8515
Modesto	315 Paradise Ave., Suite B	Rajwant Takhar Renu Parhar, Sharnjit Mahil	(209) 248-7399	Napa	710 Lincoln Ave.	Adeem Gill	(707) 253-9404
Modesto	3501 McHenry Blvd, Suite K-2 3900 Pelendale Ave, Suite 50/ Save Mart Plaza	Jasdeip Sidhu Sharnjit Mahil, Renu Parhar	(209) 545-9403	NAS Lemoore	795ReevesBlvdNexFoodCourt	Amrit Singh	(559) 998-8590
Modesto	801 Oakdale Rd, Suite B2	Renu Parhar, Sharnjit Mahil	(209) 578-2929	NAS Lemoore	Building #58 LStreet Ops Side	Amrit Singh	(559) 998-8592
Modesto	950 10th St, Suite 6	Sukhvir Chahal	(209) 521-3100	National City	1860 Sweetwater Road, Suite C	Rinku Marwaha-Sodhi Raghu Marwaha, Rohit Marwaha	(619) 477-9401 (619) 267-0730
Modesto	901 N Carpenter Rd., Suite 20	Sukhvir Chahal	(209) 522-7827	National City	2220 E. Plaza Blvd, Suite A-1	Rinku Marwaha-Sodhi	(619) 336-1100
Mojave	16048 Sierra Highway	Jastej Grewal Hakam Singh, Jaspreet Grewal	(661) 824-9341	Needles	2451 Needles Hwy	Needles Petroleum Inc	(760) 326-3668
Montclair	4545 Mission Blvd, Suite G	Jastej Grewal	(909) 627-2711	Newark	5552 Thornton Ave	Sonal Kaza	(510) 565-1666
Montebello	1100 Washington Blvd, Unit D	Hardik Shah	(323) 721-3027	Newark	6179 Jarvis Ave	Sneha Patel	(510) 494-0515
Montebello	1503 W Beverly Blvd, Unit B	Rosalina Acosta	(323) 722-5455	Newark	7388 Thornton Ave	Harbans Mann	(510) 857-0110
Montebello	2246 W. Beverly Blvd.	Rosalina Acosta	(323) 725-1175	Newberry Springs	44230 National Trails Hwy	Iqbal Samra	(760) 257-3898
Montebello	2617 W Via Campo	Nicolas Mendez	(323) 721-5711	Newbury Park	1025 Broadbeck Dr, Suite H	Abul Arastu, Naseem Arastu	(805) 375-9226
Monterey	195 W Franklin St	John Pieper Harbhajan Singh Dadwal, Harwinder Kaur Dadwal	(831) 655-2613	Newman	1459 N St	Yakoob Nagib Mohamed	(209) 862-3093
Monterey	2440 Fremont Street, Suite 201	John Pieper	(831) 375-6060	Newport Beach	2727 Newport Blvd., Suite 301	Zohreh Jadali	(949) 675-2350
Monterey	296 Lighthouse Avenue, Ste C 640 Del Monte Center, Building 6, Space 16	John Pieper	(831) 333-1629	Newport Beach	301 E Coast Highway	Nasser Nodoust	(949) 675-6411
Monterey	660 Mason Rd.	John Pieper	(831) 655-1720	Newport Beach	349 Old Newport Blvd	Khosrow Khazeni Shannon Grewal,	(949) 642-2035
Monterey	461 Canyon Del Rey 2250 South Atlantic Blvd, Building A-2	John Pieper Harbhajan Singh Dadwal, Harwinder Kaur Dadwal	(831) 656-9209	Newport Beach	3601 Jamboree Road, Suite 24-A	Pritpal Grewal, Simardeep Toor Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(949) 263-1112 (805) 929-4546
Monterey Park	309 S Garfield Avenue, Unit A	Paresh Vaidya	(323) 477-1115	Nipomo	536 West Tefft Street	Riverside Subs LLC	(951) 734-6868
Monterey Park	309 S Garfield Avenue, Unit A	Amarjit Singh	(626) 571-4995	Norco	2748 Hamner Avenue	Riverside Subs LLC	(951) 734-6868
Montrose	2035 N Verdugo Blvd. 530 E New Los Angeles Ave, Ste 108	Artashes Grigoryan	(818) 248-9430	North Highlands	4845 Watt Avenue	Bhupinder Virk Gian Uppal, Rashpal Uppal	(916) 900-4758 (833) 366-8564
Moorpark	6599 Collins Dr	Harvinder Bains Dansk Investment Group Inc	(805) 523-1782	North Highlands	7459 Watt Ave, Suite 113	Harvinder Kaur	(818) 891-0062
Moraga	396 Park Street 11875 Pigeon Pass Road, Suite #B11	Dalbag Singh	(925) 376-2959	North Hills	15753 Roscoe Blvd	Mohit Sood	(818) 893-6141
Moreno Valley	12190 Perris Blvd., Suite O 14465 Moreno Beach Drive, Suite 101 of Building "F"	Shipra Sud	(951) 247-2075	North Hills	9040 Sepulveda Blvd, Suite F2	Ara Apelian Behzad Cohan- Hedyood, Sukhinderpal Gill	(818) 893-3368 (818) 766-9991
Moreno Valley	16110 Perris Blvd, Suite C	Shipra Sud, Onkar Sud	(951) 601-3816	North Hollywood	10942 Magnolia Blvd.	Harprit Pandher	(818) 764-7475
Moreno Valley	22435 Alessandro Blvd, Ste 104	Shipra Sud	(951) 243-7704	North Hollywood	12650 Sherman Way, Suite 17	Ben Behrokh Tabibian Behzad Cohan- Hedyood, Sukhinderpal Gill	(818) 747-2454 (818) 506-7870
Moreno Valley	23845 Sunnymead Blvd, Ste B 24990 Alessandro Blvd, Suite A2	Shipra Sud	(951) 242-0055	North Hollywood	13009 Victory Blvd	Ben Behrokh Tabibian	(818) 765-8287
Moreno Valley	25970 Iris Ave, Store No. 7-B	Shipra Sud, Onkar Sud	(951) 656-2279	North Hollywood	6002 Lankershim Blvd 6700 Laurel Canyon Blvd., Suite 1	Armen Melikyan	(818) 767-8600
Morgan Hill	15850 Monterey Rd	Shipra Sud, Onkar Sud	(951) 247-1500	North Tustin	8027 Lankershim Blvd	Eatlite Inc	(714) 998-9930
Morgan Hill	17020 Condit Rd, Suite 130	A&A Fresh Inc.	(951) 486-9272	Northridge	1506 E. Lincoln Ave	Stuart Schlosser, Roberta Schlosser	(818) 360-3999
Morgan Hill	250 Cochrane Plaza, Suite 160	Moon Choi	(408) 601-3780	Northridge	10305 Zelzah Ave.	Pardeep Singh	(818) 886-3688
		Jasvir Nahal	(408) 778-1960	Northridge	18456 Dearborne, Suite C-1	Nayanika Barker	(818) 280-3090
		Sun Ok Yun	(408) 778-1960	Northridge	18545 Roscoe Blvd.		

Northridge	19300 Rinaldi St, Suite E	Gurdeep Sethi	(818) 368-4432	Orange	125 N Tustin, Suite E	Daniel Riscalla Pritpal Grewal,	(714) 997-7747
Northridge	8866 Corbin Ave	Nina Gill	(818) 701-5073	Orange	20 City Boulevard West, Room F009	Shannon Grewal, Simardeep Toor	(714) 937-1100
Northridge	9008 Balboa Blvd	Gurpreet Gill	(818) 920-7780	Orange	2309 W. Chapman Ave.	Bih-Tsung Wang, Mikko Chu, Jinn Fu Lin, Shu Jung Lin	(714) 978-7708
Northridge	9301 Tampa Ave, Space 00103	Farhood Azizollahi	(818) 775-5750	Orange	3548 E Chapman Avenue	Anshu Gupta Harpaul Grewal,	(714) 538-3500
Norwalk	10995 East Rosecrans Avenue	Paresh Vaidya	(562) 864-2525	Orange	500 N. State College Blvd, Suite 120	Gurcharan Singh Grewal	(714) 385-9900
Norwalk	13019 Rosecrans Avenue, Suite 106	Sachin Lekhi	(562) 991-5206	Orange	505 N. Glassell St.	Daniel Riscalla	(714) 602-7944
Norwalk	12301 Imperial Hwy	Sachin Lekhi	(562) 929-1687	Orange	691 South Main Street, Suite 130	Pritpal Grewal, Simardeep Toor	(714) 560-0100
Novato	111 San Marin Drive	Isaias Tesfamichael	(415) 899-1886	Orange	2094 N Tustin St, Suite B	Eatlite Inc	(714) 279-9501
Novato	476 Ignacio Blvd	Kuldeep Sidhu	(415) 382-0469	Orange Cove	523 Park Blvd.	Avtar Singh Dhanda Parham Shekarlab,	(559) 626-7422
Oak Hills	13330 Ranchero Road, Suite 2	Anil Kumar	(760) 995-3600	Orangevale	8855 Greenback Lane	Karen Faragpur	(916) 988-0166
Oak Park	702 Lindero Canyon Rd, Suite 700	Lawrence Embley	(818) 597-4600	Orosi	41529 Road 128	Avtar Singh Dhanda Hitpal Deol, Davinder Deol	(559) 528-0917
Oakdale	1080 West F Street, Suite E	Paul Gosal	(209) 848-1990	Oroville	1900 Orodam Rd, Suite 13	Hitpal Deol, Davinder Deol	(530) 534-7827
Oakdale	1449 East F St, Suite 101 F & G	Paul Gosal	(209) 847-2011	Oroville	455 Oro Dam Blvd, Suite C	Hitpal Deol, Davinder Deol	(530) 538-9237
Oakhurst	40278 Stagecoach Rd, Ste 1 & 2	Jagjit Sanghera	(559) 683-3066	Oroville	465 Cal Oak Road	Hitpal Deol, Davinder Deol	(530) 533-3385
Oakland	1300 Clay St, 160	Karma Ngodup Gundeep Sethi, Harvinder Sethi	(510) 250-9337	Oxnard	1811-A Ventura Blvd	Ramesh Pandya Raghu Marwaha, Rohit Marwaha	(805) 981-7827
Oakland	290 E. 18th St.	Harvinder Sethi	(510) 251-0286	Oxnard	1941 N Rose Ave, Suite 600	Raghu Marwaha, Rohit Marwaha	(805) 981-0635
Oakland	3301 E. 12th Street, Suite 175	Jaskaran Sekhon	(510) 536-4969	Oxnard	200 Del Norte Boulevard, Unit B	Gurpreet Boparai	(805) 485-6220
Oakland	4300 MacArthur Blvd	Maninder Lally	(510) 482-5566	Oxnard	2031 Statham Blvd, Unit 365-0108	Mark Pap Rajbinder Grewal, Amarinder Singh Grewal	(805) 247-0247
Oakland	4415 Foothill Blvd.	Navdeep Grewal Navdeep Grewal, Gurinder Grewal, Navdeep Grewal,	(510) 534-5722	Oxnard	2811 Saviers Rd., Building A	Amarinder Singh Grewal	(805) 487-2900
Oakland	6341 Shattuck Ave	Gurinder Grewal, Navdeep Grewal, Gurinder Grewal, Navdeep Grewal,	(510) 597-1910	Oxnard	2847 E Vineyard Ave	Amardeep Sagoo Amarinder Singh Grewal	(805) 988-7887
Oakland	8450-C Edgewater Drive	Gurinder Grewal, Navdeep Grewal, Gurinder Grewal	(510) 633-6325	Oxnard	353 Esplanade Dr, #109-26	Amarinder Singh Grewal	(805) 604-9001
Oakland	Terminal 2	Gurinder Grewal	(510) 563-3812	Oxnard	410 W Pleasant Valley Rd	Harvinder Bains Rajbinder Grewal, Amarinder Singh Grewal	(805) 488-8000
Oakley	2005 Main St, Suite A	Varinder Ragbotra	(925) 625-5767	Oxnard	440 South B St, Retail Bldg C-7	Amarinder Singh Grewal	(805) 487-3801
Oakley	4514 Main Street	Varinder Ragbotra	(925) 626-7789	Oxnard	600 S Victoria Rd	Harvinder Bains Amarinder Singh Grewal	(805) 985-3100
Oceanside	1024 Mission Ave	Ejaz Mohammad	(760) 967-5997	Oxnard	645 South Ventura Road	Amarinder Singh Grewal	(805) 832-4383
Oceanside	1836 Oceanside Blvd, Suite 103 C	Shaik Hidayathullah Rohit Marwaha, Raghu Marwaha	(760) 967-7827	Oxnard	810 N Ventura Rd	Amarinder Singh Grewal	(805) 485-7338
Oceanside	3776 Mission Ave, Suite 140	Raghu Marwaha, Rohit Marwaha	(760) 722-6231	Oxnard	5850 Pacheco Blvd	Kuldeep Sidhu, Gurinder Sidhu	(925) 682-6001
Oceanside	4160 Oceanside Blvd, Suite 173	RS Restaurants LLC Rohit Marwaha, Raghu Marwaha	(760) 630-5851	Pacheco	190 Country Club Gate	John Pieper Ashkan Fattahi, Shahnaz Shokoufandeh Fattahi, Shoja Sacha Fattahi	(831) 655-2134
Oceanside	475-01 College Blvd	Raghu Marwaha, Rohit Marwaha	(760) 940-1094	Pacific Grove	17334 Sunset Blvd	Manish Chaudhary	(310) 573-7338
Ojai	11420 Ventura Ave, Suites 101 & 102	Raghu Marwaha, Rohit Marwaha	(805) 649-1755	Pacifica	330 Palmetto Ave	Manjit Pandher	(650) 355-6511
Olivehurst	1957 McGowan Pkwy, Suite 5	Baldev Purewal	(530) 743-6351	Pacoima	10118 San Fernando Road, Unit 1	Harjinder Pandher Manjit Pandher, Harjinder Pandher	(818) 899-4110
Ontario	1118 W Mission Blvd, Unit H	Steph Stapornkul Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(909) 986-7123	Pacoima	12771 Van Nuys Blvd	Harjinder Pandher	(818) 890-2222
Ontario	1331 E. 4th Street	Rinku Marwaha-Sodhi	(650) 351-3192	Pacoima	13520 Paxton Street, Suite A-3	Hardeep Grewal Anju Verma, Rajesh Verma	(818) 899-3900
Ontario	1333 North Mountain Avenue	Manleen Sangha	(909) 984-2100	Palm Desert	72-286 State Hwy 111, Suite J-2	Anju Verma, Rajesh Verma	(760) 776-6844
Ontario	1865 E. 4th Street, Unit C	Aghapy Corp	(909) 984-2600	Palm Desert	74499 Highway 111	Rajesh Verma, Anju Verma	(760) 346-7965
Ontario	2407-B S. Vineyard Avenue	Rukhsana Qureshi Tung Global Ventures, LLC	(909) 923-2787	Palm Desert	74-836 Technology Drive, Suite 101	Rajesh Verma, Anju Verma	(760) 779-8200
Ontario	2458 South Grove Ave, Suite A	Tung Global Ventures, LLC	(909) 321-9090	Palm Desert	1717 E Vista Chino, Suite B-6	Anju Verma, Rajesh Verma	(760) 322-8808
Ontario	2665 E Riverside Drive, Suite 7	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(909) 321-9050	Palm Springs	1775 East Palm Canyon Drive, Suite 135	GREWAL LLC Anju Verma, Rajesh Verma	(760) 459-3223
Ontario	405 N Vineyard Avenue, Suite E	Rinku Marwaha-Sodhi	(909) 321-0303	Palm Springs	425 S Sunrise Way, #G1	Anju Verma, Rajesh Verma	(760) 322-2722
Ontario	4320 E Mills Circle, Unit E	Milliken Foods, LLC	(909) 581-3616	Palmdale	1823-A E Palmdale Blvd	Bhupinderjit Singh	(661) 274-1355
Ontario	4880 Motor Lane, Unit F	Mina Gill, Baljit Gill	(909) 390-2300	Palmdale	3011 Rancho Vista Blvd, Suite H	Soorena Hossaini Pavanjot Khangura, Jagdish Khangura	(661) 273-0753
Ontario	562 West Holt Blvd., Suite A	Leanne Nguyen	(909) 988-5009	Palmdale	38050 47th Street East, Suite 1-A	Jagdish Khangura	(661) 285-2315
Ontario	936 N Mountain Ave	Aghapy Corp	(909) 391-2040				
Ontario	Terminal 4 SPC #2351, 2900 E. Airport Dr.	Rinku Marwaha-Sodhi	(619) 498-0988				
Orange	108 W Katella Avenue, Unit B	Om Gupta	(714) 744-1202				
Orange	1140 West La Veta Avenue, Condo #3	Daniel Riscalla	(657) 218-4729				

Palmdale	38709 Tierra Subida, #300	Anna Hagen, Scott Hagen	(661) 575-0148	Pittsburg	2121 Loveridge Rd	Krishna Devi	(925) 432-0847
Palmdale	412 West Avenue P	Sarath Kalupahana, Piumy Kalupahana	(661) 273-2990	Pittsburg	532 Bailey Road	Rubina Lalani	(925) 458-6000
Palmdale	4621 East Avenue S, Unit D-102	Pavanjot Khangura, Jagdish Khangura	(661) 533-0300	Placentia	1208 E Yorba Linda Blvd	YemekSub INC,	(714) 579-7555
Palmdale	509 East Palmdale Blvd., Unit A	Sarath Kalupahana, Piumy Kalupahana	(661) 947-1410	Placentia	1807 E Orangethorpe Ave	Green Box Four LLC	(714) 579-3160
Palmdale	2321 East Avenue S, Unit E-1	Nitin Chopra	(661) 267-2032	Placentia	183 E Yorba Linda Blvd	YemekSub INC,	(714) 993-3498
Palmdale	5231 Pearlblossom Hwy	Pilot Travel Centers LLC	(661) 714-5696	Placerville	1329 Broadway St	Sukhbir Kahlon	(530) 626-4468
Palo Alto	2717 Middlefield Rd	Alyattes Unlimited Inc	(650) 330-0402	Placerville	73 Fair Lane	Sukhbir Kahlon	(530) 626-2000
Palo Alto	3962 Middlefield Road	Gurpreet Marwah	(650) 251-9646	Playa del Rey	8133 West Manchester Avenue	Amrita Multani, Surjit Multani	(310) 302-1200
Panorama City	13559 Roscoe Blvd.	Mohit Sood	(818) 780-8287	Pleasanton	1016 Stoneridge Mall, A110	Gurmail Singh, Vishal Singh	(925) 225-0805
Panorama City	14417 Roscoe Blvd, Suite A	Mohit Sood	(818) 891-7657	Pleasanton	3550 Stanley Blvd	Gundeep Nagpal	(925) 461-7474
Panorama City	8401 Van Nuys Blvd, Space #06	Farhood Azizollahi	(818) 920-6666	Pleasanton	4515 Rosewood Drive, STE #500	Balbir Chahal	(925) 847-1589
Paradise	6616 Clark Rd, Suite E	Vaishali Bhagwat, Ravi Gundimeda	(530) 762-0255	Pleasanton	4555 Hopyard Road, C-23	Anjali Gandhi	(925) 460-0707
Paramount	16289 Paramount Blvd, Unit C	Wanda Wang Chung, Anna Chung, Harvey Chung, Chu-Yi Yang, Wen-Chi Yang	(562) 531-4947	Pleasanton	6700 Santa Rita Rd	Nilesh Patel	(925) 460-8460
Paramount	7351 Rosecrans Ave, Unit E	Paresh Vaidya	(562) 633-3566	Pleasanton Point Mugu NAWC	Navy Exchange Building 16	Bayside Business LLC	(805) 989-7396
Paramount	8809 Alondra Blvd, Store 5	Amir Yazdi	(562) 531-9909	Pollock Pines	6529 Pony Express Trail	Navpreet Sandhu	(530) 644-3354
Parlier	885 E Manning Ave, Suite 308	Jaspreet Shergill, Jaspreet Shergill	(559) 646-9160	Pomona	1212 N. White Avenue, Suite 101	Tinku Juneja	(909) 620-6789
Pasadena	1667 East Colorado Blvd	Artashes Grigoryan	(626) 793-7516	Pomona	1636 West Mission Blvd.	Gabriel Chipe	(909) 620-1414
Pasadena	1739 E. Washington Blvd.	Palwinder Thiara, Jasbinder Thiara	(626) 398-4000	Pomona	1798 N Garey Ave	Tinku Juneja	(909) 865-9501
Pasadena	3016 East Colorado Blvd, Suite 106	Artashes Grigoryan	(626) 796-9283	Pomona	2112 S Garey Ave., Suite E	MAF Enterprises Inc	(909) 627-0502
Pasadena	615 N Fair Oaks Ave	Gholamreza Medali	(626) 577-8277	Pomona	760 E Arrow Highway	Munish Agarwal	(909) 621-6840
Pasadena	825 East Colorado Blvd	Artashes Grigoryan	(626) 449-8887	Port Hueneme	133 N Ventura Rd	Amarinder Singh Grewal	(805) 488-0877
Paso Robles	106 Niblick Road	PGB Fastfoods LLC	(805) 239-0650	Port Hueneme	2583 Dodson, Bldg 1167, Naval Const. Battalion Center	Cindy Jones	(805) 263-6103
Paso Robles	1121 24th St	PGB Fastfoods LLC	(805) 239-1963	Porterville	1277 - 1283 W. Henderson Ave	Avtar Singh Basra	(559) 782-3342
Paso Robles	2425 Golden Hills Road., Suite 102	PGB Fastfoods LLC	(805) 237-7560	Porterville	134 North Main St	Avtar Singh Basra	(559) 782-8452
Patterson	1075 Sperry Avenue, Suite B	Gagan Singh	(209) 892-1121	Porterville	460 W. Vandalia Ave, Suite E	Avtar Singh Basra	(559) 783-8201
Patterson	15060 Rogers Rd	Jadwinder Singh	(209) 892-5444	Portola	24 W Sierra Ave, Suite 2	Vaishali Bhagwat, Ravi Gundimeda	(530) 832-0222
Patterson	SWC Las Palmas & Sperry Road	Gagan Singh	(209) 895-6116	Poway	13509 Poway Road, Space No. 501	Jennifer Goodding, Justin Goodding	(858) 513-3980
Pearsonville	102 North Pearson Road	Jastej Grewal	(760) 377-4449	Poway	14057 Stowe Drive, Suite 100	Mariea Place, Paul Place	(858) 775-0651
Penn Valley	10128 Commercial Avenue	Paranpreet Kaur	(530) 205-9477	Prather	29424 Auberry Rd, Suite 118	Vipul Patel	(559) 855-7827
Penryn	3141 Penryn Road	Paranpreet Kaur	(916) 652-9055	Prunedale	8051 San Miguel Canyon Rd, Space C-130	Ramanjeet Saini	(831) 663-9498
Perris	15-B West Nuevo Road	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(951) 943-4943	Quartz Hill	5037 W Ave N, Unit #9	Nitin Chopra	(661) 718-3444
Perris	3150 Case Rd, Ste H-3	Shipra Sud, Onkar Sud	(951) 928-9837	Quincy	23 Crescent Street, Highway 70	Vaishali Bhagwat, Ravi Gundimeda	(530) 283-3303
Perris	4039 Perris Blvd	Shipra Sud, Onkar Sud	(951) 443-1750	Ramona	649 Main Street, Suite A	Lara Mosser, H Wayne Mosser	(760) 788-5959
Perris	511 E. 4th Street, Unit C	Neeta Dhawan, Ramesh Dhawan	(951) 657-6200	Rancho Cordova	10339 Folsom Boulevard, Suite A1	American Foods Services Inc.	(916) 822-4349
Perris	780 E Ramona Expressway, Bldg 2, Ste A	Shipra Sud	(951) 657-4663	Rancho Cordova	10843 Olson Dr	Navid Shahvali	(916) 638-8823
Petaluma	5306 B Old Redwood Hwy, Suite B	Jasbir Sekhon	(707) 793-0473	Rancho Cordova	12195 Tributary Pointe Drive	Ruby Dosanjh	(916) 357-5100
Phelan	14949 Cajon Blvd	Sammer Anabi, Ayed Ireifej	(760) 249-5947	Rancho Cordova	2262 Sunrise Blvd	Rajinder Randhawa	(916) 638-3310
Phelan	4083 Phelan Road, Suite C	Sammer Anabi	(760) 868-3220	Rancho Cordova Rancho	3040 Sunrise Blvd	Ordu & Sons Inc	(916) 476-8838
Pico Rivera	8692 E Whittier Blvd	Albert Arfania	(562) 801-1114	Rancho Cucamonga	11398 Kenyon Way, Suite 05H	Aghapy Corp	(909) 945-9000
Pico Rivera	8730 Washington Blvd	Munish Agarwal	(562) 949-5656	Rancho Cucamonga	12223 Highland Avenue, Suite 110	Kurnesh Amin, Damini Amin	(909) 899-8400
Pico Rivera	9238 Slauson Avenue	Munish Agarwal	(562) 948-3140	Rancho Cucamonga	12839 Foothill Blvd, Unit A	Nancy Basta	(909) 899-5255
Pinole	2768 Pinole Valley Rd	Prasant Bijukchhe	(510) 283-5440	Rancho Cucamonga	6371 Haven Boulevard, Suite 4	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(909) 944-9490
Pismo Beach	575 Five Cities Drive	Arpan Smith	(805) 773-4354	Rancho Cucamonga	7385 Milliken Ave., Suite 110	Mina Gill, Baljit Gill	(909) 989-3722
Pismo Beach	706 Dolliver St	Arpan Smith	(805) 773-2545	Rancho Cucamonga	8798 19th St	Kurnesh Amin, Damini Amin	(909) 483-6000
Pittsburg	139 Atlantic Ave	Rubina Lalani	(925) 439-8000	Rancho Cucamonga	9172 Foothill Blvd, Suite B	Rana Alied	(909) 476-4569

Rancho Cucamonga	9280 Haven Avenue	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(909) 466-4466	Rialto	1244 W. Baseline, Suite 8	Jaiwant Mistry, Anit Mistry, Champa Mistry	(909) 874-7000
Rancho Cucamonga	9760 Baseline Road, Unit 106	HHH Group, Inc.	(909) 527-3430	Rialto	1325 W Foothill Blvd	JSJ Venture Inc.	(909) 875-8666
Rancho Cucamonga, California	10808 Foothill Blvd Unit 150	Mina Gill, Baljit Gill	(909) 941-3048	Rialto	150-A W. Baseline Road	Anit Mistry	(909) 874-2500
Rancho Mirage	34151 Monterey Ave, Suite 102	Troy Kirk	(760) 328-4078	Rialto	1645 S Riverside Ave, Suite A	Champa Mistry, Jaiwant Mistry	(909) 873-0095
Rancho Mirage	40101 Monterey Avenue, Suite F-3	Daryl Buck, Carol Baker	(760) 674-3311	Rialto	2026 N Riverside Ave, Suite D	Anit Mistry, Jaiwant Mistry, Champa Mistry	(909) 875-9817
Rancho Palos Verdes	31204 Palos Verdes Dr	Shahriar Hashemian, Hesham Karama	(310) 265-9800	Rialto	2279 West Casmalia	Champa Mistry, Jaiwant Mistry	(909) 341-0901
Rancho Santa Margarita	30486 Avenida De Las Banderas, Suite F	Sammi Foods Inc	(949) 635-5820	Rialto	303 E Foothill Blvd	Jaiwant Mistry, Champa Mistry	(909) 873-2392
Red Bluff	10 Gilmore Rd	Steven Ahrens, Marikit Del Rosario Sabet, Rosalinda Gilbert-Ahrens, David Howland, Lori Howland	(530) 527-1371	Richmond	15501 San Pablo Ave, Suite H	Prince Agnihotri	(510) 253-2187
Red Bluff	608 Luther Road	Steven Ahrens, Marikit Del Rosario Sabet, Rosalinda Gilbert-Ahrens, David Howland, Lori Howland	(530) 528-9055	Richmond	2315 Cutting Blvd., #B	Kamalbir Cheema	(510) 232-6900
Redding	155 East Lake Boulevard	Steven Ahrens, Marikit Del Rosario Sabet, Rosalinda Gilbert-Ahrens, David Howland, Lori Howland	(530) 245-0918	Richmond	3800 F Klose Way	Sahil Gopal, Sunita Rani	(510) 964-4612
Redding	18850 Old Oasis Road	Steven Ahrens, Marikit Del Rosario Sabet, Rosalinda Gilbert-Ahrens, David Howland, Lori Howland	(530) 243-1333	Richmond	4250 MacDonald Ave., Suite B	Deody Elisan	(510) 601-6400
Redding	1950 Eureka Way	Steven Ahrens, Marikit Del Rosario Sabet, Rosalinda Gilbert-Ahrens, David Howland, Lori Howland	(530) 243-1616	Ridgecrest	201 E. Bowman Road	Jagdeep Dhillon	(760) 384-0005
Redding	2191 Hilltop Drive	Steven Ahrens, Marikit Del Rosario Sabet, Rosalinda Gilbert-Ahrens, David Howland, Lori Howland	(530) 222-8855	Ridgecrest	815 N China Lake Blvd	Jagdeep Dhillon	(760) 384-4784
Redding	6446 Westside Road	Howland, Lori Howland	(530) 229-1176	Ridgecrest	901 S China Lake Blvd.	Jagdeep Dhillon	(760) 384-5000
Redlands	1256 Orange Street, Unit C	Manpreet Gill	(909) 283-4266	Rio Linda	440 Elkhorn Blvd, Suite 2	Sean Ohri	(916) 468-6932
Redlands	1457 Ford Street, #101	Zakirhusain Mansuri	(909) 335-0007	Rio Vista	660 State Highway 12	Raman Sanghera	(707) 374-4444
Redlands	1562 Barton Rd	Mina Gill, Baljit Gill, Manpreet Gill	(909) 793-0850	Ripon	1201 West Main St, Suite 21	Balkar Chandi	(209) 599-5555
Redlands	1619 West Lugonia Avenue	Mina Gill, Baljit Gill	(909) 792-0881	Ripon	1402 Colony Rd, Suite B	Balkar Chandi	(209) 599-6655
Redlands	1752 E Lugonia Ave, Suite 123	Ali Khoobbagha	(909) 389-7196	Riverbank	2226 Patterson Road	Tanmeet Randhawa	(209) 863-8700
Redlands	1971 W Redlands Blvd, Suite D	Mina Gill, Baljit Gill	(909) 793-4550	Riverbank	2441 Claribel Road, Suite 1	Ramneek Kaur	(209) 869-3360
Redondo Beach	1888 Pacific Coast Hwy	Ravi Shankar, Veenita Shankar	(310) 540-7821	Riverdale	3428 W Mt Whitney Ave	Gurinderdeep Dhaliwal	(559) 867-4965
Redondo Beach	2301 Artesia Blvd, Unit 11	Nicolas Cavallo, Mario Munoz	(310) 370-8882	Riverside	10255 Mission Blvd, Suite B	Riverside Subs LLC	(951) 681-7197
Redondo Beach	3613 Inglewood Ave	Mario Munoz, Nicolas Cavallo	(310) 536-9527	Riverside	10295 Arlington Avenue	Marium Khan	(951) 729-5324
Redondo Beach	415 N Pacific Coast Hwy, Ste 104	Amir Yazdi	(310) 376-0174	Riverside	10920 Magnolia Avenue, Suite 104	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(951) 602-2025
Redondo Beach	730 S Pacific Coast Hwy, Suite 109	Gurvinder Singh	(310) 543-2444	Riverside	1280 W Blaine Street	Raju Vatsavai	(951) 784-8614
Redwood City	1051 El Camino Real, Suite C-6	Payal Sehgal	(650) 369-9624	Riverside	1340 Center Street	Ranjit Dhillon, Gurjeet Dhillon	(951) 680-1717
Redwood City	1105-C Veterans Blvd	Sunil Sehgal, Payal Sehgal	(650) 216-9300	Riverside	18590 Van Buren Blvd., Building 2, Unit A	Mujdah Ahmed	(951) 789-8202
Redwood City	1926 El Camino Real	Payal Sehgal	(650) 368-9624	Riverside	19530 Van Buren Blvd, Unit G1	Isaac Carreon, Isela Carreon	(951) 656-4283
Redwood City	758 Woodside Rd	Payal Sehgal	(650) 261-9677	Riverside	2851 Canyon Springs Pkwy, Suite D	Shipra Sud, Onkar Sud	(951) 653-9028
Reedley	1343 E Manning Ave.	Jaspreet Shergill	(559) 638-8030	Riverside	2985 Rubidoux Blvd.	Lester Balsley	(951) 684-6000
Reedley	567 I Street	Jaspreet Shergill	(559) 638-4600	Riverside	2995 Van Buren Blvd, Suite A3	Veronica Ramirez	(951) 352-8518
Reseda	19301 Saticoy St, Unit E	Parminder Grewal	(818) 349-2060	Riverside	3263 Arlington Avenue	Aditesh Josan, Indnesh Singh	(951) 777-1987
Reseda	19315 Victory Blvd	Lokapal LLC	(818) 342-2377	Riverside	3315 14th Street	David Berri	(951) 682-3070
Reseda	6800 Reseda Blvd, Suite B	Fresh On, Inc.	(818) 996-0432	Riverside	3380 La Sierra Avenue, Suite 106	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(951) 359-3270
				Riverside	3511 Madison Ave, Ste A	Zakirhusain Mansuri	(951) 354-5296
				Riverside	3812 Pierce Street, Suite Q	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(951) 359-5002
				Riverside	4010 Chicago Avenue	Raju Vatsavai	(951) 369-1000
				Riverside	4950 La Sierra Ave, Suite 7	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(951) 354-7170
				Riverside	4955 Felspar St, Unit C	Andrew Rivas	(951) 681-7444
				Riverside	5225 Canyon Crest Dr., Suite 19	Ranjit Dhillon, Gurjeet Dhillon	(951) 686-3785
				Riverside	5236 Arlington Ave	Aditesh Josan, Indnesh Singh	(951) 588-8880
				Riverside	5553 Van Buren Blvd.	Hamid Ghareaghadj	(951) 785-6262
				Riverside	5720 Sycamore Canyon Blvd	Raju Vatsavai	(951) 328-9998
				Riverside	6095 Magnolia Avenue, Suite A	Rohini Chopra	(951) 405-4500
				Riverside	7990 Limonite Ave, Unit H	Shipra Sud, Onkar Sud	(951) 360-3551

Rocklin	2351 Sunset Blvd, Suite 150 3201 Stanford Ranch Road, #200	Amrik Singh	(916) 632-1300	Sacramento	400 P Street, Suite 1205	Raminder Brar, Diljit Brar, Parminder Brar	(916) 706-3817
Rocklin		Amrik Singh Krishan Chauhan, Pal Chauhan	(916) 625-1940	Sacramento	4000 E Commerce, Suite 120	Raminder Brar, Diljit Brar, Parminder Brar Shiva Hazeghazam, Andrea Hazeghazam	(916) 419-9999
Rocklin	5070 B Rocklin Rd.		(916) 624-3011	Sacramento	4120 El Camino Ave, Suite A		(916) 489-0424
Rocklin	5194 Commons Drive, Suite 109	Krishan Chauhan	(916) 824-2206	Sacramento	4160 Northgate Blvd, Suite 3	Sean Ohri	(916) 564-5550
Rocklin	5895 Pacific	Krishan Chauhan, Pal Chauhan	(916) 632-9477	Sacramento	4211 Norwood Ave, Space A-2	Varinderjit Bal, Jeet Bal	(916) 920-9009
Rocklin	6700 Lonetree Blvd, Suite 300	Gursharanjit Bal, Jeet Bal	(916) 782-9297	Sacramento	4363 Florin Rd	Kulbir Virk	(916) 395-6954
Rodeo	685 Parker Ave	Sawinder Saran, Sukhwinder Saran	(510) 245-8200	Sacramento	4680 Natomas Blvd., Ste 140	Sean Ohri	(916) 419-8369
Rohnert Park	6585 Commerce Blvd, Suite D	Isaias Tesfamichael	(707) 206-0762	Sacramento	4900 Madison Avenue, Suite B	Yordanos Beyene, Trhas Beyene	(916) 344-4242
Rohnert Park Rolling Hills Estates	953 Golf Course Dr	Ranbir Sidhu	(707) 206-0637	Sacramento	5031 Fruitridge Rd	Sikander Virk	(916) 457-7777
	16 Peninsula Center	Robert Gilewski	(310) 544-4800	Sacramento	5355 Elkhorn Blvd	Pouneh Mahlouji, Seyed Shahvali	(916) 900-8753
Rosamond	2559 Rosamond Blvd, Suite A 1717 Walnut Grove Avenue, Suite 300	Anil Kumar	(661) 256-4246	Sacramento	5501 Power Inn Rd, Suite 130	Bharat Sethi	(916) 381-2100
Rosemead		Amit Jaswal	(626) 569-9000	Sacramento	6000 J Street, Ste 1300	Yasaman Saderi	(916) 278-2355
Rosemead	3010 San Gabriel Blvd.	Sachin Lekhi	(626) 282-1401	Sacramento	6023 Florin Road, Suite 500A	Haneshinder Chauhan	(916) 393-7392
Rosemead	3632 Rosemead Blvd	Sachin Lekhi	(626) 280-2240	Sacramento	6200 Mack Rd., Suite C	Haneshinder Chauhan	(916) 424-1656
Roseville	1000 Sunrise Avenue, Suite 3 A 1040 Pleasant Grove Blvd, Suite 100	Ramanjit Virk Krishan Chauhan, Pal Chauhan	(916) 780-8787	Sacramento	6500 Folsom Blvd	Gagandeep Kaur Numan Ud Din, Muhammad Asghar Numan Ud Din, Muhammad Asghar	(916) 731-4040 (916) 448-8667 (916) 444-4484
Roseville	1097 Roseville Square, Unit 430 1426 Blue Oaks Boulevard, Suite 120	Min Kim Narinderjit Kaur, Nirmal Singh	(916) 772-2345 (916) 772-4200	Sacramento	700 North 10th Street	DGN Enterprises Inc.	(916) 392-6720
Roseville	1605 Douglas Blvd., #C	Nabila Anwar, Abdul Haq	(916) 772-5524	Sacramento	731 J Street 7600 Greenhaven Drive, Building B Suite 304	Poonam Kaur	(916) 689-5900
Roseville	4010 Foothills Blvd, Ste 115 4021 Woodcreek Oaks Blvd, Suite 148	Ajay Sharda	(916) 783-8555	Sacramento	7623 Power Inn Rd	Kamaljit Singh Bhalrhu Amrit & Harman Inc	(916) 729-9494 (916) 682-1140
Roseville	709 Cirby Way, Suite 140	Shah Stanezai	(916) 782-4200	Sacramento	8231 Timberlake Way, Suite 110	Jaswinder Bura	(916) 665-9655
Rowland Heights	17550 Colima Rd, Store E 36	Ajay Sharda Shamsher Khaira, Baljinder Khaira	(916) 742-4755 (626) 964-3575	Sacramento	8270 Delta Shores Circle	Pardeep Sandhu	(916) 681-8400
Rowland Heights	19705 E. Colima Rd., Suite 2	Arun Dutt	(909) 598-4455	Sacramento	8343 Elk Grove Florin Rd	Baldev Purewal	(916) 386-2787
Sacramento	1036 Florin Rd	Jaswinder Bura Shiva Hazeghazam, Andrea Hazeghazam	(916) 428-4808	Sacramento	8393 Folsom Blvd, Unit 2	J.J. Enterprise, Inc. Amrit & Harman Inc	(916) 381-1914 (916) 681-3399
Sacramento	1140 Exposition Blvd, Suite 500	Eric Murray, Deborah Aderholt, Robert Bryan Murray, Estate of Shawn Murray, Sharon Murray	(916) 925-2747	Sacramento	8484 Florin Rd, Suite 10 8775 Center Parkway, Suite E100	Manpreet Sandhu	(916) 682-1759
Sacramento	1231 J Street	Parmeet Sandhu, Kanwarveer Singh	(916) 822-4644	Sacramento	8915 Gerber Road	Jaswinder Singh	(916) 682-7188
Sacramento	1250 Howe Avenue		(916) 925-1088	Sacramento	9673 Folsom Blvd	Manpreet Sandhu	(916) 368-7357
Sacramento	1649 Watt Avenue	Fnu Priya	(916) 489-9288	Sacramento	9690 Jackson Road	Michael Imanzadeh	(916) 366-8700
Sacramento	1735 Arden Way, Ste 205	Katie Wong	(916) 565-1005	Sacramento	8740 La Riviera Dr, Suite A 1500 West El Camino Avenue, Suite 3	Sean Ohri	(916) 564-1086
Sacramento	1978 Stockton Blvd	Rukshana Raihman	(916) 389-0788	Salida	4925 Sisk Rd, Suite E	Amittoj Thandi	(209) 543-9660
Sacramento	2029 J. Street	Ashu Corp	(916) 400-3790	Salinas	1114 E. Alisal St	Amardeep Chahal Harbhajan Singh Dadwal, Harwinder Kaur Dadwal, Inderbir Dadwal	(831) 751-6008
Sacramento	2104 P Street	Meciel Santillan	(916) 446-0039	Salinas	1180 S Main Street	Harbhajan Singh Dadwal, Harwinder Kaur Dadwal, Inderbir Dadwal	(831) 758-8555
Sacramento	2310 Fair Oaks Blvd, Suite B	Parmeet Sandhu	(916) 923-1212	Salinas	1375 N. Davis Road	Harbhajan Singh Dadwal, Harwinder Kaur Dadwal, Inderbir Dadwal	(831) 758-3200
Sacramento	2400 Florin Rd., Suite A	Kulbir Virk Satwant Kaur, Bhupinder Virk	(916) 395-2400 (916) 483-0200	Salinas	1403-B North Main Street	Harbhajan Singh Dadwal, Harwinder Kaur Dadwal, Inderbir Dadwal, Harwinder Kaur Dadwal, Inderbir Dadwal	(831) 975-2910
Sacramento	2545 Marconi Ave 2550 W El Camino Ave, Suite 10 A	Sean Ohri	(916) 923-0207	Salinas	1564 North Main Street	Harbhajan Singh Dadwal, Harwinder Kaur Dadwal	(831) 442-1600
Sacramento	2648 Watt Ave, Suite 101 3000 Freeport Boulevard, Suite 1	Meciel Santillan Raminder Brar, Diljit Brar, Parminder Brar	(916) 489-9477 (916) 448-7568	Salinas	1581 North Sanborn Rd, Space 102	Dadwal, Harwinder Kaur Dadwal	(831) 757-3130
Sacramento	3511 Del Paso Road, Suite F100	Raminder Brar, Diljit Brar, Parminder Brar	(916) 419-1077	Salinas	632-A Williams Road	Amardeep Chahal	(831) 424-5411
Sacramento	3635 Bradshaw Rd, Suite A	Bharat Sethi	(916) 361-2606	Salinas	650 East Laurel Drive, Suite D	Balbir Chand Harbhajan Singh Dadwal, Harwinder Kaur Dadwal	(831) 751-7373
Sacramento	3645 Northgate Blvd, Suite B	Sean Ohri	(916) 921-1453	Salinas	741 S Main St	Pilot Travel Centers LLC	(831) 758-6054
Sacramento	3661 Truxel Rd	Sean Ohri	(916) 649-0411	Salinas	951 Work St		(831) 775-0341
Sacramento	3709 47th Ave	Kulbir Virk	(916) 399-1487				

Salton City	2084 S. Marina Drive	Salton City Petroleum Inc	(760) 394-1024	San Diego	3860 Valley Centre Dr., Suite 403	Yash Aeron	(858) 755-3818
San Andreas	314 E Saint Charles St, Suite 2	Sharnjit Mahil, Pamal Sahota	(209) 754-0366	San Diego	3886 4th Ave.	Raghu Marwaha, Christophe Cooreman	(619) 296-1734
San Anselmo	844 Sir Francis Drake Blvd	Sunil Sehgal, Payal Sehgal	(650) 242-1741	San Diego	4151 El Cajon Blvd, Suite D	RN Subs LLC	(619) 282-6464
San Bernardino	1353 W. Mill St., Suite 103	Ali Khoobbagha	(909) 383-5900	San Diego	4310 Genesee Ave., Suite 102	Mark Santos	(858) 492-8338
San Bernardino	1588 West Base Line Road, #104	Mina Gill	(909) 888-4777	San Diego	4415 Imperial Ave, Suite B	Rohit Marwaha	(562) 861-0700
San Bernardino	1644 E Highland Ave, Suite 102	Delrosa Ventures, Inc	(909) 882-6609	San Diego	4653 Carmel Mountain Rd, Suite 310	Yash Aeron	(858) 792-2297
San Bernardino	1760 Tippecanoe Ave., Suite B	Khanam Jivani	(909) 799-1514	San Diego	4973-A Clairemont Drive	Clairemont Sub Inc.	(858) 581-0130
San Bernardino	228 W. Hospitality Lane, Suite G	Mina Gill	(909) 890-9777	San Diego	5175 Linda Vista Road, Suite 103	Crystal Stein-Hernandez	(619) 542-0118
San Bernardino	297 E. Highland Avenue	Mina Gill	(909) 886-1133	San Diego	5437 El Cajon Blvd	Sadiksha Sharma, Pratiksha Sharma	(619) 287-0500
San Bernardino	3225 W. Little League Drive	Karla Mansker-Arrowsmith	(909) 880-7997	San Diego	5500 Campanile Drive, East Commons BLDG STE 114	Rohit Marwaha, Raghu Marwaha	(619) 677-1555
San Bernardino	4001 Hallmark Pkwy	Mina Gill, Baljit Gill	(909) 887-5733	San Diego	5517-C Clairemont Mesa Blvd	Diego Cortes	(858) 278-2338
San Bernardino	4184 N Sierra Way	Yoginee Braslaw	(909) 886-3343	San Diego	5608 Mission Center Road, Suite 903	Raghu Marwaha, Rohit Marwaha	(619) 858-1473
San Bernardino	4414 University Pkwy	Mina Gill	(909) 880-3925	San Diego	6051 Business Center Court, Suite 1A	Ali Amani	(619) 882-2695
San Bernardino	444 S Waterman Ave, Suite D	Mina Gill	(909) 890-2400	San Diego	611 K Street, Suite A	Rohit Marwaha, Raghu Marwaha	(619) 525-0022
San Bernardino	707 W 2nd Street, Suite J	Dawood Khoobbagha, Ali Khoobbagha	(909) 384-8168	San Diego	6348 College Grove Way, Suite 101	Raghu Marwaha, Rohit Marwaha	(619) 287-0700
San Bruno	1310 El Camino Real, Suite D	Rohini Kumar, Sardool Singh Samra	(650) 952-5270	San Diego	6755 Mira Mesa Blvd, Suite 102	Yash Aeron	(858) 558-6899
San Carlos	744 El Camino Real	Rajesh Villuri	(650) 637-1296	San Diego	6915 Paradise Valley Road	Kourosh Bagheri, Mahshid Mazdaei	(619) 470-1885
San Clemente	638 Camino de los Mares, Store 73	Beach Cities Investment Group LLC	(949) 488-3090	San Diego	7373 Clairemont Mesa Blvd, Suite A	Shanawaz Khan	(858) 268-8801
San Clemente	951 Avenida Pico	Manixa Patel	(949) 369-6330	San Diego	7625 Linda Vista Road, Suite 103	Raghu Marwaha	(858) 874-4343
San Clemente	415 E. Avenida Pico, Suite B	Harpaal Grewal, Gurcharan Singh	(949) 361-0425	San Diego	7710 Balboa Ave, Suite 129	Mark Santos	(858) 279-7911
San Clemente	401 S El Camino Real, Suite C	Beach Cities Investment Group LLC	(949) 498-9696	San Diego	8080 Clairemont Mesa Blvd	Jennifer Goodding, Justin Goodding	(858) 279-9005
San Diego	10425 Tierrasanta Blvd, Suite 104	Crystal Stein-Hernandez	(858) 560-8083	San Diego	8299 Otay Mesa Rd, Suite 101	Ali Amani, Mansoureh Amaniafrakti	(619) 671-0084
San Diego	1080 PARK BLVD SUITE 1	Rohit Marwaha, Raghu Marwaha	(619) 544-0022	San Diego	8872 Navajo Rd., Ste 201-21	Raghu Marwaha	(619) 460-3640
San Diego	11040 Rancho Carmel Dr, Suite 7	Kevin Niems, Sydney Niems	(858) 485-0399	San Diego	9242 Miramar Rd	Raghu Marwaha, Rohit Marwaha	(858) 693-3395
San Diego	1111 6th Ave, Suite 100	Rohit Marwaha, Raghu Marwaha	(619) 702-7885	San Diego	9460 Mira Mesa Blvd, Suite B	Mariea Place	(858) 922-6403
San Diego	11983 Bernardo Plaza Dr	Rinku Marwaha-Sodhi	(858) 673-8362	San Diego	955 Catalina Blvd, Suite 105	Peter Morrell, Matthew Morrell	(619) 255-5486
San Diego	12030 Scripps Summit Dr, Suite F	Fazel Jafari, Lynn Jafari	(858) 689-1960	San Diego	9823 Carroll Canyon Rd., Suite G	Janelle Howe, James Howe	(858) 527-1536
San Diego	13293 Black Mountain Rd., Suite B 1	Jennifer Goodding, Justin Goodding	(858) 484-8412	San Diego	Fleet Exchange, Bldg 3301	Raghu Marwaha, Rohit Marwaha	(619) 544-9342
San Diego	1555 Palm Avenue, Suite G	Ahmad Shah Bashir	(619) 575-5029	San Diego	MCAS Miramar, Bldg 2660, 45233 Antares Drive	Rohit Marwaha, Raghu Marwaha	(858) 547-0010
San Diego	16621 Dove Canyon Rd, Suite 114	Rinku Marwaha-Sodhi	(858) 673-9503	San Diego	NASNI Bld. #322	Dipak Patel	(619) 522-7264
San Diego	1722 Euclid Ave	Raghu Marwaha, Rohit Marwaha	(619) 266-1388	San Diego	Bldg 6890	Dipak Patel	(619) 807-0154
San Diego	1838 Coronado Ave	Hamid Azizi	(619) 423-2222	San Diego	Mandville Student Cneter, 9500 Gilmar Dr	Raghu Marwaha	(858) 638-8212
San Diego	1915 El Cajon Blvd	Kourosh Bagheri, Mahshid Mazdaei	(619) 295-0624	San Diego	3146 Sports Arena Blvd, Suite 5B	Peter Morrell, Matthew Morrell	(619) 269-1620
San Diego	2335 Roll Drive, Suite 1	Ali Amani	(619) 661-9066	San Diego	640 Dennerly Rd, Suite 102	Raghu Marwaha, Rohit Marwaha	(619) 690-1340
San Diego	2560 Laning Rd, Ste A101	Peter Morrell	(619) 221-4362	San Diego	Building 8675 Boyington Road	Rohit Marwaha, Raghu Marwaha	(858) 566-0220
San Diego	2850 National Ave, Suite B-103	Amar Wadhawan	(619) 239-1000	San Dimas	134 Bonita Ave, Shop E-3	Simerjit Grewal	(909) 592-5611
San Diego	3020 Children's Way, Rose Pavilion	Raghu Marwaha	(858) 279-9923	San Dimas	728 East Foothill Blvd.	Tinku Juneja	(909) 599-6688
San Diego	3089 Clairemont Drive, Suite D	Raghu Marwaha	(619) 275-2258	San Dimas	1045 West Arrow Highway	Paresh Patel	(909) 599-3326
San Diego	3298 Greyling Drive, Suite A	Dipak Patel, Jayana Patel	(858) 278-7821	San Fernando	1701 Truman Street, Suite A	Charanjit Basra	(818) 837-6050
San Diego	32nd St, Bldg 3187	Raghu Marwaha, Rohit Marwaha	(619) 239-6877	San Fernando	77 N Mclay Ave, Unit B	Charanjit Basra	(818) 837-4690
San Diego	3310 University Ave	RN Subs LLC	(619) 280-9818	San Fernando	14713 Rinaldi Street	Charanjit Basra	(818) 898-9400
San Diego	3404 Palm Ave., Suite 101	Clairemont Sub Inc.	(619) 425-1500	San Francisco	1400 Mission Street, Suite 131	Marta Gebreslasie	(415) 349-7631
San Diego	342 Euclid Avenue, Suite 504	Rohit Marwaha	(619) 266-8772	San Francisco	147 Mason Street	Robert Jones	(415) 563-7827
San Diego	34800 Bob Wilson Dr, Balboa Hospital	Raghu Marwaha, Rohit Marwaha	(619) 696-0005	San Francisco	1500 Fillmore St	Marta Gebreslasie	(415) 771-5583
San Diego	3540 Adams Ave	RN Subs LLC	(619) 546-4390	San Francisco	1501B Sloat Blvd	Marta Gebreslasie	(415) 702-6707
San Diego	3807 Fairmount Ave, Ste 400	Mohammed Ansari	(619) 280-3111	San Francisco	160 Broadway Street	May Yan	(415) 386-1913



San Francisco	170 O'Farrell St, #428 - Lower Level Food Court 177 Townsend Street, AKA 170 King Street, Unit 131	Tony Brewer, Ambreen Khowaja	(415) 296-4460	San Jose	432 Blossom Hill Road	AB Fast Foods, Inc.	(408) 300-1679
San Francisco	200 Pine St, Suite 140	Arash Shahvali	(415) 777-8567	San Jose	475 E San Carlos St.	Mirwais Ahmadi	(408) 288-5676
San Francisco	2599 San Bruno Ave	May Yan	(415) 778-6388	San Jose	517 W Capitol Expressway 5353 Almaden Expressway, M-28	Rajiv Kohli	(408) 979-0663
San Francisco	2675 Geary Blvd, E-103	Sean Pouyamehr	(415) 657-9898	San Jose	5805 Silver Creek Valley Place, Suite 20	Amanjeet Singh Kalwant Nahal, Harbhajan Nahal Amir Khojasteh, Mahnaz Moghaddam	(408) 448-7098 (408) 809-4436
San Francisco	350 Bay Street, Store #14 Unit 1	Pio Odena	(415) 567-7823	San Jose	6180 Bollinger Rd 6199 Santa Teresa Boulevard, Suite C	Hak Yoo	(408) 861-1243 (408) 226-7111
San Francisco	376 Larkin St	Rukshana Raihman	(415) 824-4721	San Jose	670 River Oaks Parkway, Suite M	Bu Ung Kim Kalwant Nahal, Harbhajan Nahal	(408) 434-6877 (408) 448-8700
San Francisco	388 Market Street, Store #102	Marta Gebreslasie	(415) 391-2848	San Jose	699 Curtner Avenue	Rajiv Kohli	(408) 629-4029
San Francisco	3911 Alemany Blvd, Suite 1004	Sean Pouyamehr Vaishaliben Patel, Harsh Patel	(650) 757-6100 (415) 391-1123	San Jose	7042 Santa Teresa Blvd 705 Capitol Expressway Auto Ma, Suite 50	Rajiv Kohli	(408) 979-0343
San Francisco	408 Montgomery Street	Vaishaliben Patel, Harsh Patel	(415) 421-2000	San Jose	790 Montague Expressway	Rajiv Kohli	(408) 577-1518
San Francisco	425 Bush St	May Yan	(415) 778-6368	San Jose	870 S Bascom Ave	Joseph Yoo	(408) 885-0175
San Francisco	425-D Battery Street	Rukshana Raihman	(415) 585-1055	San Jose	905 Meridian Ave	Manjinder Dhaliwal	(408) 282-9991
San Francisco	4841 Mission Street 500 Parnassus Ave, Level B1, Plaza Area	Robert Jones	(415) 661-0199	San Jose	980 S Winchester Boulevard	Rajiv Kohli Compass Group USA Inc	(408) 261-3119 (408) 924-1870
San Francisco	550B Gene Friend Way	Robert Jones	(415) 865-0423	San Jose	Union Square, 211 South 9th St	Young (Steve) Park	(408) 243-7288
San Francisco	5650 Geary Blvd	Marta Gebreslasie	(415) 386-8223	San Jose San Juan Capistrano	525 West Santa Clara St 31742 Rancho Viejo Road, Suite A	Farideh Fariborz	(949) 388-7373
San Francisco	595 Buckingham Way, Suite 587	Nadezda Usupova, Alexander Usupov	(415) 702-6383 (415) 495-6341	San Jose San Juan Capistrano	31882 Del Obispo Street, Suite 153	Manixa Patel	(949) 493-0071
San Francisco	700 4th St, #111 750 Font Blvd, Village at Centennial Square	Abhisri Inc Navid Shahvali, Kenat Hernandez	(415) 405-3499 (415) 777-3657	San Leandro	1295 Washington Ave, Suite C-2	Rupalbahen Meghpara Navdeep Grewal, Gurinder Grewal Rana R.S. Kahlon, Gurinder Grewal, Navdeep Grewal	(510) 351-0100 (510) 351-4158
San Francisco	795 Folsom Street	Sachin Lekhi	(626) 285-1414	San Leandro	13700 Doolittle Dr, # 100	Rana R.S. Kahlon	(510) 957-5303
San Gabriel	120 N San Gabriel Blvd, Ste B	Manvinderjit Dhaliwal	(951) 654-6800	San Leandro	14972 East 14th St	Avtar Heerey	(510) 895-8522
San Jacinto	1261 North State St, Suite A	Manvinderjit Dhaliwal	(951) 654-0110	San Leandro	15555 Hesperian Blvd	Dalbag Singh Cecilia Rodriguez Hernandez	(510) 357-2823 (805) 781-0749
San Jacinto	1410 S San Jacinto Blvd 2281 W. Esplanade Ave., Suite B104	Neeta Dhawan Diana Kazarian, Vache Kazarian	(951) 665-3506 (408) 573-7750	San Leandro	699 Lewelling Blvd, Suite 108A	Elen Ajami Satwinder Singh, Amarjit Kaur	(805) 541-0855 (805) 788-0558
San Jose	1095 E. Brokaw Road, Suite 60	Rajiv Kohli	(408) 298-6877	San Luis Obispo	1350 Madonna Rd.	Gaurav Sihra	(760) 471-8800
San Jose	1300 The Alameda, Unit 3	Amanjeet Singh	(408) 448-7097	San Luis Obispo	158 Higuera St Ste D	Anil Kumar Raghu Marwaha, Rohit Marwaha Raghu Marwaha, Rohit Marwaha	(760) 510-9705 (760) 510-6416
San Jose	1317 Blossom Hill Rd	Kashmiri Bhatia	(669) 275-9200	San Luis Obispo	3240 Broad Street, #100 133 N Twin Oaks Valley Rd, Suite #100	Raghu Marwaha, Rohit Marwaha	(760) 510-9590
San Jose	1455 Foxworthy Ave, Suite A	Phuong Tran	(408) 320-1192	San Marcos	197 Woodland Parkway, Suite 101	Gurjit Multani Payal Sehgal, Sunil Sehgal Rohini Kumar, Haley Kumar	(650) 341-1900 (650) 242-1741 (650) 343-3280
San Jose	150 S First Street, Suite 181	Leonard Aquino	(408) 379-1134	San Marcos	344 S Twin Oaks Valley Rd, Suite 149	Rohini Kumar, Sardool Singh Samra	(650) 235-4185
San Jose	1600 Saratoga Ave., Store 73	Dilpreet Bhandal Ahmed Moussa, Shahjahan Moussa	(408) 926-9494 (408) 729-3333	San Marcos	631 S Rancho Santa Fe Rd	Rajwinder Kaur	(510) 232-5600
San Jose	1657 McKee Road, Unit 20	Rajiv Kohli	(408) 281-3378	San Marcos	763 Center Drive, Suite 105	Dean Foster	(310) 833-1222
San Jose	1701 Story Road, Space 2	Kalwant Nahal, Harbhajan Nahal	(408) 274-2822	San Mateo	1308 W Hillsdale Blvd	CBE Enterprises LLC	(310) 833-8600
San Jose	171 Branham Lane, Suite 5	Dilpreet Bhandal Ranganatha Ravindranath	(408) 223-0288 (408) 347-1766	San Mateo	2727 S. El Camino Real, Suite C	Walter Carlos Rick Luthra, Simi Luthra	(310) 519-1300 (310) 548-7334
San Jose	1803 E Capitol Expressway	Raghubir Malhi, Gurvinder Malhi	(408) 297-6765	San Mateo	530 S Norfolk St	Udasin Group LLC	(415) 499-0802
San Jose	1805 E Capitol Expressway	Rajiv Kohli	(408) 259-2199	San Mateo	852 N. Delaware Street	Jasbir Sekhon	(415) 453-3333
San Jose	2200 Eastridge Loop, FC4	Diana Kazarian Diana Kazarian, Vache Kazarian	(408) 577-1100 (408) 347-1970	San Pablo	2600 Mission Bell Drive	Udasin Group LLC	(415) 454-9990
San Jose	2299 McKee Rd	Gurpreet Sachdev	(408) 979-0644	San Pedro	1306 S Gaffey Street, #101	SRAN EATS Inc.	(925) 964-9573
San Jose	2386 Senter Rd	Jashlyn Modi	(408) 724-9042	San Pedro	1436 W 25th Street		
San Jose	255 North White Road	Vikram Singh	(408) 270-1851	San Pedro	620 S. Centre St.		
San Jose	2585 North First Street	Surinder Corporation	(408) 434-1111	San Pedro	980 N. Western Avenue, #G		
San Jose	2842 - #30 Story Road	RBN Enterprise Inc. Sahaya Andrews Albert, Sam Dharmaraj	(408) 784-3383 (408) 971-7827	San Rafael	4050 Redwood Highway		
San Jose	3025 Meridian Ave.			San Rafael	55 Bellam Blvd, Suite F		
San Jose	3151 Senter Road, Suite 110			San Rafael	647 Irwin Street, Unit C		
San Jose	3295 S White Rd			San Ramon	11000 Bollinger Canyon Road, Suite D		
San Jose	3730 North 1st St, Suite 125 4075 Evergreen Village Square, Building C, Suite 130						
San Jose	43 S First Street						

San Ramon	21001 San Ramon Valley Blvd, Suite E-2	Anjali Gandhi	(925) 875-9666			Kaur Dadwal, Inderbir Dadwal	
San Ramon	2441 San Ramon Valley Blvd, Suite 2	Jagdeep Singh, Jatinder Kaur-Sandhu	(925) 838-8060	Santa Cruz	811 Ocean Street	Harbhajan Singh Dadwal, Harwinder Kaur Dadwal	(831) 291-3600
San Ysidro	416 W San Ysidro Blvd, Suite M	Rinku Marwaha-Sodhi	(619) 428-1716			Harbhajan Singh Dadwal, Harwinder Kaur Dadwal, Inderbir Dadwal	
San Ysidro	4310 Camino De La Plaza, Unit C	Rohit Marwaha, Raghu Marwaha	(619) 428-9255	Santa Cruz	825 Pacific Avenue	Godeliva Angcaco	(831) 459-8737
Sanger	247 S Academy Ave	Rajwinder Kaur	(559) 876-1700	Santa Fe Springs	11411 Telegraph Rd	Jupiter Angcaco	(562) 801-1920
Sanger	775 Bethel Ave, Suite 107	Rajwinder Kaur	(559) 876-1300			Raghu Marwaha, Ravinder Marwaha, Rohit Marwaha	
Santa Ana	100 W Macarthur Blvd	Main Oil Corp	(714) 641-1988	Santa Fe Springs	15905 Valley View Ave	Amit Sarin, Reshmi Shankar-Sarin	(562) 926-1705
Santa Ana	1015 S Main St, Suite D	Gaurav Sasspal	(714) 835-5555	Santa Maria	1201 E Main St, Space A		(805) 922-4521
Santa Ana	122 E. 17th Street, #105	Pritpal Grewal, Shannon Grewal	(714) 571-0705	Santa Maria	1419 S Broadway, Unit C	Amit Sarin	(805) 345-3256
Santa Ana	1442 S. Bristol St, Suite 2-D	Gaurav Sasspal	(714) 437-1301	Santa Maria	1625 South Blosser Road, Unit A	Amit Sarin, Reshmi Shankar-Sarin	(805) 925-5222
Santa Ana	1601 S Grand Avenue, Suite E	Pritpal Grewal, Simardeep Toor	(714) 543-7700	Santa Maria	1825 N. Broadway Street	Amit Sarin, Reshmi Shankar-Sarin	(805) 332-3200
Santa Ana	1701 E McFadden Ave	Gaurav Sasspal	(714) 569-0505	Santa Maria	193 Town Center East, Unit B-22	Amit Sarin, Reshmi Shankar-Sarin	(805) 925-6011
Santa Ana	1702 N Bristol St, Suite E	Daksha Patel, Nicul Harkison	(714) 547-1200	Santa Maria	2530 Broadway S, Unit J	Amit Sarin	(805) 928-9927
Santa Ana	2110 S. Main Street Unit D	Carlos Duran	(714) 760-4420	Santa Maria	809 N Broadway	Amit Sarin	(805) 922-2629
Santa Ana	220 N Broadway	Carlos Duran	(714) 285-1900	Santa Maria	4854 South Bradley Rd, Suite E	Amit Sarin	(805) 938-9976
Santa Ana	2261 N Fairview St	Mohammed Abdelnaby	(714) 971-2090	Santa Monica	1221 Wilshire Blvd, Suite A	Fresh On, Inc.	(310) 260-7719
Santa Ana	2321 E 4th St, Suite B	Bemagh Inc	(714) 542-6700	Santa Monica	1551 Ocean Ave, Suite 145	Hania Moghaddam	(310) 393-9339
Santa Ana	2403 N Tustin Ave	Pratik Patel	(714) 836-6545	Santa Monica	1801 W Pico Blvd	Harpaul Grewal, Gurcharan Singh Grewal	(310) 396-5551
Santa Ana	2511 North Grand Avenue	Pratik Patel	(714) 997-3560	Santa Monica	1865 Lincoln Blvd, #2	Mena Ayoub	(310) 450-7250
Santa Ana	2633 W Edinger Ave, Suite 200	Mandeep Johal, Chatkaran Johal	(714) 966-3050	Santa Monica	2450 Colorado Avenue, 1st Floor	Sudarshan Kaushik	(310) 828-3590
Santa Ana	2701 N Bristol Street, Suite B	Kaushal Prince, Krishna Prince	(714) 541-8088	Santa Monica	2461 Santa Monica Blvd, Suite B	Raman Kailay	(424) 280-4942
Santa Ana	2800 N Main Street, FC 16	Pritpal Grewal, Simardeep Toor	(714) 836-8500	Santa Monica	2901 Ocean Park Blvd, Suite 113	Rajesh Gaur, Smriti Gaur	(310) 396-3004
Santa Ana	2801 W MacArthur Blvd., Suite B	Sepehr Abdolsamadi	(714) 957-8060	Santa Nella	29060 W Plaza Dr	Rajinder Singh	(209) 827-8400
Santa Ana	2860 S. Bristol Street, Suite E	Bemagh Inc	(714) 435-1335	Santa Paula	550-D W Main St, Store #5	Gurpreet Boparai	(805) 525-8621
Santa Ana	3725 Bristol Street	Gaurav Sasspal	(714) 850-0782	Santa Rosa	100 Coddington Center	Maria Gaviola	(707) 546-9493
Santa Ana	3835 West First Street, #D-1	Sohrab Riahi, Sussan Riahi	(714) 265-9000	Santa Rosa	1199 Yulupa Ave, Suite C	Deody Elisan	(707) 527-4040
Santa Ana	710 E Dyer Rd	Elias Khawam	(714) 545-9028	Santa Rosa	1435 Santa Rosa Ave, Suite 1	Sharanjit Grewal	(707) 542-2000
Santa Barbara	1940 Cliff Drive, Suite B-13	Ajay Maini	(805) 966-6761	Santa Rosa	1880 Mendocino Ave, Suite 1	Sharanjit Grewal	(707) 577-7927
Santa Barbara	3967 State Street, Space 4	Ajay Maini	(805) 683-8580	Santa Rosa	1940 Piner Rd, Suite 100	Rajveer Sandhu	(707) 545-9862
Santa Barbara	609 North Milpas Street	Ajay Maini	(805) 966-3001	Santa Rosa	269 Aviation Blvd, Suite 101	Sharanjit Grewal	(707) 543-1641
Santa Clara	2480 De La Cruz Road	Minsuk Kim, Soo Yeun Cho	(408) 492-1703	Santa Rosa	2770-2780 Stony Point Rd, Ste C	Sukhbir Singh	(707) 544-1178
Santa Clara	2503 Scott Blvd	Diana Kazarian	(408) 748-1715	Santa Rosa	443 Stony Point Rd	Rajveer Sandhu	(707) 568-5601
Santa Clara	2799 El Camino Real	Tarlochan Jhutti	(408) 247-0109	Santa Rosa	4501 SONOMA HWY	Maria Gaviola	(707) 539-4190
Santa Clara	3155 Mission College Blvd	Krimish Bhagat, Heema Panchal	(408) 969-9778	Santee	50 Town Center Pky, Suite D	Raghu Marwaha	(619) 448-5945
Santa Clara	3586 Homestead Rd	Rajiv Kohli	(408) 248-4952	Santee	9890 Magnolia Ave., Unit #F508	Raghu Marwaha	(619) 258-7111
Santa Clara	3700 Thomas Road, Suite 103	Diana Kazarian	(408) 748-0080	Saugus	27637 Bouquet Canyon Rd.	LAJD Holdings, Inc	(661) 296-1800
Santa Clara	Great America Amusement Park, 2401 Agnew Road	Diana Kazarian, Gursharan Brar, Jasvin Brar	(408) 748-1334	Scotts Valley	231 Mt Hermon Rd, Suite C	Harbhajan Singh Dadwal, Harwinder Kaur Dadwal	(831) 438-2225
Santa Clarita	16538 W Soledad Canyon Rd	Pavanjot Khangura, Jagdish Khangura	(661) 250-5300	Seal Beach	12353 Seal Beach Blvd	ATSEJ LLC	(562) 431-5939
Santa Clarita	19415 Golden Valley Rd		(661) 252-9394	Seal Beach	2365 Seal Beach Blvd., Suite 107	ATSEJ LLC	(562) 430-0011
Santa Clarita	19435 Soledad Canyon Rd	Henry Dias	(661) 252-3555	Seal Beach	914 Pacific Coast Hwy	SubBeach Inc.	(562) 493-1923
Santa Clarita	23790 Newhall Ave	Gurdas Kehal	(661) 259-2907	Seaside	1534 Fremont Blvd, Suite D	Harbhajan Singh Dadwal, Harwinder Kaur Dadwal	(831) 899-0103
Santa Clarita	24270 Lyons Ave	Gurdas Kehal	(661) 253-4999	Sebastopol	780 Gravenstein Highway North	Isaias Tesfamichael	(707) 823-8148
Santa Clarita	27984 Seco Canyon Blvd., Suite 302	Sarabjit Singh, Surinderjit Singh	(661) 263-9973	Selma	13025 S Van Horn Ave	Gurinder Bhandal	(559) 891-9191
Santa Cruz	1723 Soquel Avenue	Harbhajan Singh Dadwal, Harwinder Kaur Dadwal, Inderbir Dadwal	(831) 440-3140	Selma	2744 Whitson Ave.	Jaypal Brar, Gurbhaya Brar	(559) 891-9007
Santa Cruz	2215 Mission St	Harbhajan Singh Dadwal, Harwinder	(831) 427-2212	Shafter	301 Central Ave, Ste B	Surjit Ahdi, Amanjeet Ahdi, Bipandeep Ahdi,	(661) 746-3239

		Jasmeen Ahdi, Swarnjeet Ahdi		Stockton	3706 Hammer Lane 4011 East Morada Lane, Suite 2B110	Gursharan Chima K&K Fresh Foods Inc.	(209) 473-4233 (209) 473-7412
Shafter	770 E Lerdo Hwy	Surjit Ahdi	(661) 746-6787	Stockton			
Sherman Oaks	14344 Ventura Blvd.	Karanjit Sukhija, Atul Kalia, Benu Kalia	(818) 789-0512	Stockton	46 N Sutter St	Silver Inc.	(209) 467-7101
Sherman Oaks	15053 Ventura Blvd, #101	Supreet Nanda	(818) 784-9804	Stockton	4663 Pacific Ave, Suite B	Hardeep Singh	(209) 473-4744
Sherman Oaks	4954 Van Nuys Blvd, Suite 107	Harjinder Pandher, Manjit Pandher	(818) 981-3221	Stockton	4895 State Rt 99, Suite B 5620 N. Pershing Avenue, Unit B	Hardeep Singh	(209) 462-9933
Shingle Springs	4017 Mother Lode Drive	Shiva Hazeghazam, Andrea Hazeghazam	(530) 676-5885	Stockton	616 West Hammer Lane, Suite D	Gurmeet Randhawa	(209) 955-0895
Signal Hill	2150 E Willow	Mario Munoz, Nicolas Cavallo	(562) 427-5731	Stockton		Silver Inc.	(209) 474-5959
Simi Valley	1947 Erringer Road	Rohit Marwaha, Raghu Marwaha	(805) 582-0242	Stockton	6283 Pacific Ave	Mandeep Gurm	(209) 954-9502
Simi Valley	2091 Madera Road, Suite B	Maricela Alvarez	(805) 955-9232	Stockton	678 N Wilson Way	Divine Subs Inc	(209) 466-2433
Simi Valley	2264 Tapo St	Rinku Marwaha-Sodhi	(805) 581-3876	Stockton	8909 Thornton Rd, Unit 1	Daljit Kaur	(209) 952-3033
Simi Valley	2689 Cochran Street	Rohit Agnihotri	(805) 581-0406	Stockton	4170 E. Waterloo Rd, Ste 2	Divine Subs Inc Behzad Cohan- Hedwood, Sukhinderpal Gill	(209) 931-9557 (818) 762-9700
Simi Valley	525 Country Club Drive, Ste E	NT Subs Inc. Rohit Marwaha, Raghu Marwaha	(805) 520-3094 (805) 579-1586	Studio City	10610 Ventura Blvd	Nabi Merchant, Noori Merchant	(818) 508-1126
Solana Beach	5827 East Los Angeles Avenue 124 Lomas Santa Fe Dr, Ste 101	Harry Beyer	(858) 792-1158	Studio City	11341 Moorpark Street		
Soledad	3016 H Dela Rosa St	James Salas	(831) 678-0110	Studio City	11713 Ventura Blvd	Mahmoud Gilani	(818) 505-9321
Solvang	1641 Mission Dr, Suite 102	Satwinder Singh	(805) 688-7650	Studio City	12727 Ventura Blvd	Armen Melikyan	(818) 985-0409
Sonoma	18997 Highway 12, Suite 113	ADNAH 3 LLC	(707) 935-9035	Suisun City	121 Sunset Avenue, Suite F	Amar Singh Matharu	(707) 437-3000
Sonoma	13757 Mono Way, Store C	Dharmesh Patel	(209) 533-2011	Suisun City	350 Walters Road	Mrudang Patel	(707) 803-5969
Sonoma	665 S Washington St.	Dharmesh Patel Harbhajan Singh Dadwal, Harwinder Kaur Dadwal, Inderbir Dadwal	(209) 694-0307	Sun City	26926 Cherry Hills Blvd, Ste D	Silky Saini, Aman Jyot Singh	(951) 246-1340
Soquel	2740 41st Avenue, Suite B		(831) 479-9191	Sun Valley	12411 Sheldon Street, Unit 2	Hardeep Grewal Hardeep Grewal, Jesse Grewal, Patwant Grewal	(818) 767-0782 (818) 768-1094
South El Monte	11335 Thienes Avenue, Suite B	Javier Martinez Raghu Marwaha, Ravinder Marwaha, Rohit Marwaha, Raghu Marwaha, Ravinder Marwaha, Rohit Marwaha, Raghu Marwaha, Rohit Marwaha	(626) 444-8710 (323) 563-6600	Sun Valley	8735 Sunland Blvd	Parviz Mohammadi, Mehrangiz Goodarzi- Aski, Sharab Siegel Parviz Mohammadi, Mehrangiz Goodarzi- Aski	(818) 767-0900 (818) 951-8111
South Gate	3522 Tweedy Blvd			Sunland	8343 Foothill Blvd., Suite B		
South Gate	4070 Tweedy Blvd, Suite A		(323) 566-2100	Sunnyvale	1139 Tasman Drive	Diana Kazarian Kalwant Nahal, Harbhajan Nahal	(408) 400-9202 (408) 720-1774
South Gate	4651 Firestone Blvd, suite 101		(323) 564-2971	Sunnyvale	415 N Mary Ave, Suite 105		
South Gate	5841 Firestone Blvd, Ste D		(562) 202-5999	Sunnyvale	704 S Wolfe Rd	Hak Yoo Diana Kazarian, Vache Kazarian	(408) 749-0456 (408) 732-3436
South Gate	8330 Long Beach Blvd.	Ritu Beri	(323) 582-1700	Sunnyvale	927 East Arques Avenue, Unit A		
South Lake Tahoe	1019 Emerald Bay Road	Ravinder Saini, Gurshawn Mand	(530) 544-1102	Sunnyvale	605 East El Camino Real, Unit 4	Surinder Corporation Vaishali Bhagwat, Ravi Gundimeda	(408) 736-4238 (530) 251-5352
South Lake Tahoe	3924 Lake Tahoe Blvd	Servesh Rai, Hari Rai	(530) 541-4334	Susanville	2900 Main St, Inside Walmart	Vaishali Bhagwat, Ravi Gundimeda	(530) 257-0404
South Lake Tahoe	4000 Lake Tahoe Blvd Bldg D#31	Servesh Rai, Hari Rai Surjit Multani, Amrita Multani	(530) 544-8823 (626) 441-6193	Susanville	2978 Main St, Suite A2	Hardeep Grewal, Patwant Grewal, Shawn Grewal Gurcharan Singh Grewal, Mandeep Johal	(818) 365-7429 (818) 362-3430
South Pasadena	711 S Fair Oaks, Unit J			Sylmar	12902 Foothill Blvd., Ste J	Manjit Pandher, Harjinder Pandher	(818) 367-5867
South San Francisco	110 Grand Ave	Mohinder Samra	(650) 588-6755	Taft	1060 W. Kern Street	Gurmail Bhogal	(661) 765-2739
South San Francisco	2296 Westborough Blvd	PSI Sub LLC	(650) 871-8050	Tahoe City	950 N Lake Blvd, Suite 101	Servesh Rai, Hari Rai	(530) 412-5026
Spring Valley	689 Sweetwater Rd	Raghu Marwaha Raghu Marwaha, Rohit Marwaha	(619) 461-4740 (619) 461-2356	Tarzana	5579 Reseda Blvd	Param Kamal	(818) 345-3284
Spring Valley	9805 Campo Rd, Ste 155			Tehachapi	1050 Capital Hills Pkwy	Basit Javed Love's Travel Stops & Country Stores Inc.	(661) 238-8751 (661) 823-1484
Stockton	10952-E Trinity Pkwy, Suite E	Gurjant Singh	(209) 476-9932	Tehachapi	2000 East Tehachapi Blvd.	Kanwal Deep Singh, Bikramjit Singh Kanwal Deep Singh, Bikramjit Singh	(661) 823-1971 (661) 823-7075
Stockton	1304 E Hammer Lane, Suite 10	Silver Inc.	(209) 473-1678	Tehachapi	400 Tucker Road	Shipra Sud, Anchal Sud	(951) 699-6174
Stockton	13521 E. Mariposa Rd.	Philip Mathew	(209) 465-0346	Temecula	655 Tucker Rd, Suite C08	Shipra Sud, Anchal Sud	(951) 303-0452
Stockton	1540 E March Lane, Suite B3	Gursharan Chima	(209) 951-9698	Temecula	27636 Ynez Road, L-13	Anchal Sud, Shipra Sud	(951) 587-6274
Stockton	1687 N California Street	Divine Subs Inc	(209) 451-0159	Temecula	31829 Hwy 79 South, Suite B-1 31891 Rancho California Road, Suite 100	Patrick Santos, Virginia Santos	(951) 587-6274
Stockton	1789 Charter Way	Mandeep Gurm	(209) 466-3401	Temecula	32965 Temecula Parkway, Suite 130	Shipra Sud	(951) 302-7509
Stockton	2819 West March Lane, Ste B10 2828 Country Club Plaza, Suite 2, Door 3	Hardeep Singh	(209) 472-9444				
Stockton	3221 W Hammer Lane, Space C	JPB Palan Inc.	(209) 451-3985				
Stockton	3526 Manthey Rd, Suite D	Bhadvaj Sompura	(209) 474-7892				
Stockton		Omar Salvatore	(209) 983-5021				

Temecula	40820 Winchester Road, Suite FC-7	Patrick Santos, Virginia Santos Simerjit Grewal, Andy Nyjar	(951) 296-3099	Ukiah	130 N Orchard Ave	Chirayu Patel	(707) 462-5748
Temple City	9441 Las Tunas Drive		(626) 285-7280	Ukiah	1307 N State St	Robert Strong Navdeep Grewal,	(707) 462-0227
Thornton	9015 W Walnut Grove Rd	Jadwinder Singh	(209) 794-8993	Union City	34367 Alvarado Niles Rd	Gurinder Grewal	(510) 489-3530
Thousand Oaks	1772 Avenida De Los Arboles, Suite K	Abul Arastu, Naseem Arastu	(805) 492-2325	Upland	1187 W Foothill Blvd	Sammer Anabi, Ayed Ireifej	(909) 985-5090
Thousand Oaks	2887 Agoura Road, Suite 105	Abul Arastu, Naseem Arastu	(805) 496-1687	Upland	1466 E Foothill Blvd, suite # p	Mandip Kaur	(909) 981-8829
Thousand Oaks	440 North Moorpark Road	Karan Kahlon	(805) 449-4356	Upland	2440 Arrow Route, Suite 4G	Rana Alied	(909) 445-1211
Thousand Oaks	501B S Reino Rd, Suite B	Karan Kahlon	(805) 376-9557	Upland	298 S Mountain Ave	Nancy Basta	(909) 981-5540
Tipton	683 N Thompson Road	Gurmit Jhaj	(559) 752-4582	Vacaville	1045 Alamo Drive	Mandeep Gill Jit Sohal, Gurpreet Sohal	(707) 451-3117
Torrance	1400 West 190th St, Unit D	Alan Lin, Michelle Lin	(310) 328-8498	Vacaville	1909 Peabody Rd, Ste 5		(707) 446-1111
Torrance	1671 Carson St	Goldstar Sub Corporation Ravi Shankar, Veenita Shankar	(310) 618-6959	Vacaville	2038 Nut Tree Road	Ram Matharu	(707) 446-7778
Torrance	20208 Anza Ave	Ravi Shankar, Veenita Shankar	(310) 214-0634	Vacaville	741 E Monte Vista Avenue	Rishi Kohli	(707) 446-1944
Torrance	23211 Hawthorne Blvd, Suite 100A	Ravi Shankar, Veenita Shankar	(310) 504-0330	Vacaville	785 Orange Drive	Amishi Patel, Chirayu Patel	(707) 455-7466
Torrance	2396 Crenshaw Blvd., #G	Ravi Shankar, Veenita Shankar	(310) 320-3366	Valencia	23126 Valencia Blvd.	Sarabjit Singh, Surinderjit Singh	(661) 222-2256
Torrance	24223 Crenshaw Blvd, Suite H	Harmanjit Otal	(310) 530-8819	Valencia	25902 The Old Rd, Unit C-2	MGM Family Corporation	(661) 284-6095
Torrance	3902 Pacific Coast Hwy, Unit C	Pritpal Bhatia	(310) 375-3885	Valencia	26888 The Old Road 27530 Newhall Ranch Road, Suite 102	Harprit Pandher	(661) 255-9991
Torrance	5035 Torrance Blvd	Albert Arfania Harpaul Grewal, Gurcharan Singh Grewal	(310) 214-5484	Valencia		Charnjit Khangura	(661) 257-8808
Trabuco Canyon	21612 Plano Trabuco Rd, Suite 2 F		(949) 329-1041	Vallejo	110 Robles Dr	Kuldeep Sidhu	(707) 553-9600
Tracy	118 West 10th Street Unit B	Kamalbir Cheema	(209) 835-2006	Vallejo	879 Redwood Street	Udasin Empire LLC	(707) 647-7829
Tracy	1986 W 11th St	Pardeep Kaur	(209) 836-1669	Vallejo	968 E Admiral Callaghan Lane	Udasin Empire LLC Sharnjit Mahil, Pamal Sahota	(707) 642-8246
Tracy	2449 N Naglee Road, Suite 6 B	Sulaiman Salah	(209) 832-7660	Valley Springs	200 Hwy 12, Suite E7		(209) 772-3500
Tracy	25440 S Schulte Road	Hardeep Singh	(209) 830-4426	Valley Village	12450 Burbank Blvd, Unit P	Harprit Pandher Behzad Cohan- Hedwood, Sukhinderpal Gill	(818) 358-3206
Tracy	2600 South Tracy Boulevard, Unit 1130	Hardeep Singh	(209) 836-0100	Valley Village	4802 Laurel Canyon Blvd		(818) 506-5116
Tracy	3310 North Tracy Blvd, Suite A	Kamalbir Cheema	(209) 836-1109	Van Nuys	13706 Oxnard Blvd	Harprit Pandher	(818) 787-6775
Tracy	7503 W. 11th Street	Gurpartap Singh Army & Air Force Exchange Service	(209) 833-6400	Van Nuys	13720 Sherman Way, Suite B	Mohit Sood	(818) 789-7827
Travis AFB	461 Skymaster Circle Bld 648		(707) 437-4490	Van Nuys	15232 Saticoy Street, Unit A	Karanjit Sukhija Kavita Singh, Tejinder Singh	(818) 670-8100
Tulare	1083 E Prosperity Ave	Hemant Patel	(559) 688-8282	Van Nuys	16500 Sherman Way, Unit A-18		(818) 782-5595
Tulare	2079 E. Bardsley Ave	Hemant Patel Love's Travel Stops & Country Stores Inc.	(559) 688-6706	Van Nuys	17224 Saticoy St	Parminder Grewal, Gurbachan Grewal	(818) 342-7353
Tulare	2700 S. Blackstone St.		(559) 686-2100	Van Nuys	6411 Sepulveda Blvd, Unit 1C	Harprit Pandher Harjinder Pandher, Manjit Pandher	(818) 994-9828
Tulare	302 J St N	Hemant Patel	(559) 688-5989	Van Nuys	6576 Van Nuys Blvd		(818) 785-1199
Turlock	1660 Countryside Drive	Rachandeep Sanghera	(209) 634-1668	Van Nuys	6740 Sepulveda Blvd	Harprit Pandher Biddhya Pokharel, Narayan Pokharel	(818) 781-0211
Turlock	1665 Lander Ave	Larry Sigafoos	(209) 669-3479	Van Nuys	6800 Balboa Blvd, Suite A		(818) 786-7828
Turlock	2058 E Canal Dr	Larry Sigafoos	(209) 634-3641	Vandenberg afb	building 10400 Community Loop	Rohit Marwaha, Raghu Marwaha	(805) 734-1028
Turlock	2884 Geer Rd	Sumeet Bains Ranbir Sidhu, Jasdeip Sidhu	(209) 632-7667	Venice	1411 Lincoln Blvd	Sumer Suri	(310) 827-0322
Turlock	557 N Golden State Blvd		(209) 669-7635	Venice	509 Washington Blvd	Karampal Singh	(310) 305-9998
Turlock CA	2343 W Main Street	Jaspreet Sanghera	(209) 669-4755	Ventura	2121 Harbor Blvd	Farid Barkhordar Rohit Marwaha, Raghu Marwaha	(805) 641-9195
Tustin	1106 Irvine Blvd, Plot 1106	Gaurav Sasspal	(714) 505-9740	Ventura	2790 East Thompson Boulevard, Suite A		(805) 652-0196
Tustin	13135 Jamboree Rd	Seongae Park	(714) 573-1330	Ventura	2850 Johnson Drive, Unit F 3301-2551 E Main St, Space 2551	GB Royal Inc.	(805) 642-1823
Tustin	13662 Newport Ave, Suite D	Gaurav Sasspal	(714) 544-3802	Ventura		Gurpreet Boparai Baltazar Martinez Arroyo	(805) 650-1611
Tustin	14535 Redhill Ave.	UK Inc.	(714) 730-1845	Ventura	4624 Telephone Road, Unit A		(805) 644-1138
Tustin	17395-B 17th St	Nusrat Sheikh Satinder Kaur, Simerjeet Singh	(714) 573-1654	Ventura	51 West Main Street, Suite C	Maricela Alvarez	(805) 652-1354
Tustin	2342 Park Ave		(714) 566-0004	Ventura	6120 Telegraph Road, Suite B	Evangelina Patricio	(805) 658-2891
Tustin	3017 Edinger Ave	Simerjeet Singh	(949) 786-7297	Ventura	7770 Telegraph Rd, Suite C	Gurpreet Boparai	(805) 659-2177
Tustin	36 Auto Center Drive	Seongae Park	(714) 544-8821	Ventura	9280 Telephone Rd	STS BROTHERS INC Karla Mansker- Arrowsmith	(805) 659-4972
Twentynine Palms	6470 Desert Queen Avenue	SP Foods Inc JoDeanna Glaviano, Joseph Glaviano	(760) 361-6732	Victorville	12130 Bear Valley Rd		(760) 947-1337
Twin Peaks	26745 Hwy 189 B		(909) 336-9830	Victorville	12234 Palmdale Road	Anil Kumar	(760) 885-8219
Ukiah	1155 Airport Park Blvd	Chirayu Patel	(707) 462-6260	Victorville	14329 Bear Valley Rd, Suite 2	Edwin Abarintos	(760) 244-4936

Victorville	14400 Bear Valley Road, 705	Edwin Abarintos	(760) 955-1001	West Sacramento	705 Harbor Pointe Place, Suite B	Sajida Arif	(916) 374-0673
Victorville	14712 La Paz Drive, Suite 99	Jeanna Hennessey, Wayne Hennessey	(760) 381-8899	West Sacramento	819 Harbor Boulevard	Gagandeep Kaur	(916) 373-1717
Victorville	15207 Hook Boulevard, Suite 6	Raghu Marwaha, Rohit Marwaha, Rinku Marwaha-Sodhi	(760) 241-9555	Westley	7154 McCracken Rd	Manroop Chandi	(209) 894-3600
Victorville	16251 D Street	Wayne Hennessey, Jeanna Hennessey	(760) 843-7471	Westminster	14004 Beach Boulevard	John Asfour Abdul Aziz Abdul Sultan, Saira Abdulaziz Sultan	(714) 897-5650
Victorville	17080 Bear Valley Rd, Suite C	Edwin Abarintos	(760) 843-3747	Westminster	14022 Springdale St	John Asfour, Afaf Asfour, Reham Asfour, Victor Asfour	(714) 894-8500
Victorville	15319 C. Palmdale Rd	Wayne Hennessey	(760) 241-7799	Westminster	14920 Beach Blvd.		(714) 898-0305
Villa Park	17833 Santiago Blvd	ATSEJ LLC	(714) 279-9157	Wheatland	1912 Hwy 65, Suite 240	Baldev Purewal	(530) 633-2380
Visalia	110 W Main St, Suite F	Varinder Bains	(559) 625-5000	Whittier	11747 Whittier Blvd., Space 4-D	Sachin Lekhi	(562) 463-9111
Visalia	1301 E Houston	Parveen Chopra	(559) 738-8080	Whittier	12548 Washington Blvd, Suite 108	UK Inc.	(562) 698-7545
Visalia	1306 N Demaree Avenue	Manvir Basra, Avtar Singh Basra	(559) 635-8812	Whittier	13345 Telegraph Road, Suite A	Ritu Beri	(562) 944-7827
Visalia	1330 N Plaza Dr	Manvir Basra, Avtar Singh Basra	(559) 651-1282	Whittier	14356 Telegraph Road	Ritu Beri	(562) 320-0109
Visalia	1813 S Mooney Blvd	Parveen Chopra, Jatinder Chopra	(559) 739-7547	Whittier	16228 E Whittier Blvd	Reza Ali Yazdansharif	(562) 947-2710
Visalia	1935 S Lovers Ln	Lang Yin	(559) 608-1708	Whittier	5416 Norwalk Blvd, Suite B7	David Chan	(562) 908-3082
Visalia	3206 N Dinuba Blvd, Suite A	Manvir Basra, Avtar Singh Basra	(559) 627-5194	Whittier	7920 Norwalk Blvd.	David Chan	(562) 692-4115
Visalia	3927 Caldwell Ave.	Manpreet Sandhu	(559) 625-5400	Whittier	8330 Painter Avenue, Unit C-2	Ritu Beri	(562) 945-7827
Visalia	5430 W Cypress	Avtar Singh Basra	(559) 713-1202	Whittier	15151 Janine Dr	Reza Ali Yazdansharif	(562) 907-4007
Visalia	6603 Betty Drive	Avtar Singh Basra	(559) 372-7630	Wildomar	23905 Clinton Keith Rd, Building C, Ste 118	Shipra Sud, Onkar Sud	(951) 461-8930
Vista	1461 North Santa Fe Avenue, Unit 101	Anil Kumar	(760) 630-3000	Wildomar	33950 Angels Lane	Shipra Sud, Anchal Sud	(951) 471-4032
Vista	2440 South Melrose Drive, Suite 101	Raghu Marwaha, Rohit Marwaha	(760) 597-9398	Williams	295 East St, Unit A	Madhu Sharma	(530) 473-5877
Vista	510 Hacienda Drive, Suite 101A	Anil Kumar	(760) 630-6031	Willits	1704 S Main St, Space #2	William Bennett	(707) 456-0668
Vista	790 Sycamore, Suite B	Shaik Hidayathullah	(760) 599-4919	Willow Creek	39123 Hwy 299	Toheed Ahmad Steven Ahrens, Marikit Del Rosario Sabet, Rosalinda Gilbert- Ahrens, David Howland, Lori Howland	(530) 629-4142
Vista	950 E Vista Way, Suite F	Kela Andersen	(760) 726-2344	Willows	505 N Humboldt, Ste 105	Mario Munoz, Nicolas Cavallo	(310) 518-6281
Walnut	1219 N. Grand Ave.	GMG-MYKK Enterprise	(909) 612-7569	Wilmington	132 W Anaheim St	Mario Munoz, Nicolas Cavallo	(310) 513-9600
Walnut Creek	1556 Newell Avenue	Nikky Brar	(925) 943-6355	Wilmington	1356 N. Avalon Blvd.	Isaiah Bray	(951) 926-2660
Walnut Creek	3116 Oak Rd, Suite F	Anjali Gandhi	(925) 930-2954	Winters	180 E Grant Ave	Numan Ud Din	(530) 795-9900
WASCO	2649 Highway 46, Suite A-1	Pritpal Singh Bhogal	(661) 758-8867	Wofford Heights	6618 Wofford Blvd.	Gurinder Basra	(760) 376-2577
Waterford	12173 Yosemite Blvd	Harmat Gehlon	(209) 874-5100	Woodlake	159 E. Antelope Avenue 2021 Bronze Star Drive, Suite 400	Varinder Bains	(559) 564-8058
Watsonville	1063 S Green Valley Rd	Ramanjeet Saini	(831) 728-3136	Woodland	362 California St	Ali Yasserli	(530) 661-0180
Watsonville	200 Lee Road	Ramanjeet Saini	(831) 761-5929	Woodland	461 Pioneer Ave	Ali Yasserli	(530) 668-1666
Watsonville	7 Second Street	Ramanjeet Saini	(831) 761-5994	Woodland Hills	20044 Ventura Blvd 20929 Ventura Boulevard, Suite 45	Farhood Azizollahi	(818) 884-0919
Weaverville	1615 Main Street, Space D	John Aikins	(530) 623-8645	Woodland Hills	21032 Victory Blvd.	Hooman Hedayati Sukhsagar Pannu, Sarabjeet Pannu, Satwinder Gill,	(818) 835-9770
Weed	395 E Vista Way, #15	Pilot Travel Centers LLC	(530) 938-9750	Woodland Hills	5426 Topanga Canyon Blvd.	Gurpreet Gill, Iqbal Samra, Jagdeep Samra	(818) 715-0655
Weed	86 N Weed Blvd	Shelly Chiles	(530) 938-1492	Yermo	35858 Ghost Town Rd. 18450 Yorba Linda Blvd., Suite A	Syed Ali Ashter	(760) 254-3355
West Covina	1001 East Amar Road	Kam Dhillon, Jagjit Lehal	(626) 934-1111	Yorba Linda	20355-D Yorba Linda Blvd	Corinne Rollino	(714) 693-2800
West Covina	19030 La Puente Road	Kam Dhillon, Satinder Dhillon, Amandeep Lehal, Jagjit Lehal	(626) 839-7504	Yreka	113 E. Miner Street	Jody Shelton	(530) 643-8032
West Covina	2427 South Azusa Avenue	Shamsher Khaira	(626) 854-1433	Yuba City	1645 Butte House Rd	Dhillon Yuba Inc.	(530) 821-0500
West Covina	2648 E Workman Ave, Unit 322	Kam Dhillon, Satinder Dhillon, Amandeep Lehal, Jagjit Lehal	(626) 332-8227	Yuba City	451 Queens Avenue, Suite C	Dhillon Yuba Inc.	(530) 674-3949
West Covina	500 N. Azusa Ave., Ste 106	Godrej Bandrawala	(626) 967-4249	Yuba City	850 Colusa Ave, Suite A	Dhillon Yuba Inc.	(530) 751-3800
West Covina	112 Plaza Dr, #9200	Kam Dhillon, Satinder Dhillon, Amandeep Lehal, Jagjit Lehal	(626) 962-2244	Yuba City	955 Garden Highway, Suite A	Dhillon Yuba Inc.	(530) 673-4907
WEST HILLS	23101 Sherman Place, Suite 100	Karanjit Sukhija, Rajinder Sukhija	(818) 676-0520	Yucaipa	31387 Outer Hwy 10	Avtar Singh Gore, Savita Gore	(909) 794-1300
WEST HILLS	6401 Platt Ave., Unit #2	Hekmat Zaghi, Zhila Zaghi	(818) 887-0848				
West Hollywood	8859 Sunset Blvd	Sumer Suri	(310) 854-0272				
West Sacramento	1036 West Capitol Ave	Kong Le	(916) 373-1216				
West Sacramento	2155 Town Center Plaza, Ste E160	Amandeep Mann, Loveleen Mann	(916) 371-1290				

Yucaipa	33676 Yucaipa Blvd Suite 6	Carol Baker	(909) 790-7191	Boulder	2480 Baseline Rd	Timothy Schiel	(303) 494-7827
Yucca Valley	57266 Twentynine Palms Hwy 58080 29 Palms Highway, Suite 101	Nayef Fakhouri	(760) 369-0310	Boulder	3070 28th Street, Suite F	Timothy Schiel	(303) 440-0724
Yucca Valley		DS Foods Inc.	(442) 205-0145	Boulder	5280 Spine Rd, Suite 102	Timothy Schiel Dixie Mullaly, Stephen Mullaly, G Patrick Phelan	(303) 530-0995 (970) 453-6822
Olancho	395 and Gill Station Coso Road	Jagdeep Dhillon Gurpreet Grewal, Jasmeen Grewal	(760) 961-4377 (818) 952-1782	Breckenridge	305 North Main St		
La Canada	518 Foothill Blvd			Brighton	1543 E Bridge St	SNAP Brighton LLC	(303) 659-6106
Imperial Beach	876 Seacoast Dr	Heriberto Toral Love's Travel Stops & Country Stores Inc.	(619) 575-6961 (760) 351-8725	Brighton	2315 Prairie Center Parkway	SNAP Brighton LLC	(303) 659-8353
Westmorland	551 West Main Street			Brighton	450 E Bromley Ln, Unit 120	SNAP Brighton LLC Nigam Thaker, Khyati Thaker	(303) 659-0663 (303) 464-1178
<b>Colorado</b>	<b>329 Open Restaurants</b>			Broomfield	1260 East 1st Ave, Unit B		
Akron	276 East 1st Street	Barb Francis, Jerry Francis	(970) 345-0400	Broomfield	4651 W 121st Ave Flatiron Crossing, Space # FF232	Daniel Mitchek Sivaramkumar Kandasamy	(720) 739-1678 (720) 432-4767
Alamosa	2207 Main St	Jose Villagomez, Juana Villagomez	(719) 589-4642	Brush	1156 N Colorado Avenue 365 N. Telluride St., Stop 76, Bldg #1	HR LLC Army & Air Force Exchange Service	(970) 842-5124 (720) 859-9626
Alamosa	3333 Clark Street	Jose Villagomez, Juana Villagomez	(719) 589-6314	Buena Vista	720 US Highway 24 South	Dixie Mullaly, Stephen Mullaly	(719) 395-9181
Arvada	12304 W 64th Ave, Unit 1	Daniel Mitchek	(303) 423-1204	Calhan	1025 5th St	Mini Mart Inc	(719) 347-3207
Arvada	15300 W 64th Ave, Unit 3	Daniel Mitchek	(720) 739-1677	Canon City	1901 Fremont Drive	Ryan McCallister	(719) 269-1864
Arvada	6406 Wadsworth Blvd	BHUJS Inc Brandon Holsteen, Derek McAdoo	(303) 420-3094 (720) 598-6943	Canon City	3105 Hwy 50 E	Ryan McCallister	(719) 276-0140
Arvada	7310 W 52nd Ave #C 8025 Sheridan Blvd., Unit #8025P	Daniel Mitchek	(720) 739-1671	Canon City	420 Royal Gorge Boulevard	Ryan McCallister	(719) 276-8487
Arvada	8050 Kipling Street	BHUJS Inc	(720) 739-1676	Carbondale	1010 Hwy 133	Rosalie Azzaro	(970) 963-0212
Arvada	8700 Wadsworth Blvd, Unit # A	BHUJS Inc Brandon Holsteen, Derek McAdoo	(720) 739-1674 (303) 456-9645	Castle Rock	4400 Front St 558 E. Castle Pines Parkway, Suite 5B	Breidi LLC	(720) 733-2109 (720) 733-8729
Arvada	9400 Ralston Road			Castle Rock	848 S Ridge Road, Unit A	Pareesh Patel Timothy Callihan, Larisa Callihan	(720) 786-1053 (970) 856-6400
Ault	203 US Hwy 85	Nematullah Qasemi	(970) 834-1376	Cedaredge	825 South Grand Mesa Drive		
Aurora	1155 S Havana, Ste 67	George Newcomb	(303) 369-0050	Centennial	10900 E. Briarwood Avenue 12073 E Arapahoe Rd, Unit 120	George Newcomb George Newcomb, Cheng-Ling Newcomb	(720) 370-3787 (303) 662-0118
Aurora	1250 S Buckley Rd, Suite E	Snap Denver LLC	(303) 755-4458	Centennial	19761 East Smoky Hill Road, Unit E	George Newcomb	(720) 870-0715
Aurora	12501 E 17th Ave, Unit D	Shreeji Associates LLC	(303) 360-7120	Centennial	5270 East Arapahoe Rd, Ste G- 5	Breidi LLC	(303) 221-1443
Aurora	13692 E Iliff Ave, Unit A	George Newcomb, George Newcomb, Ryan Newcomb, Elizabeth Parker	(303) 283-6858 (303) 755-7827	Centennial	7410 S University Blvd	Tung Nguyen	(303) 721-8572
Aurora	14004 E Mississippi Ave			Colorado City	6654 State Hwy 165 1 NORAD Road, Cheyenne	Jeffrey McCallister Army & Air Force Exchange Service	(719) 676-2214 (719) 474-3273
Aurora	1470 Chambers Rd	George Newcomb, Cheng-Ling Newcomb SNAP Cherry Creek LLC	(303) 360-9757 (303) 750-5280	Colorado Springs	Mountain AFS 11590 Black Forest Rd, Suite #60	Juan Colin, Jonathon Burger Cari Marshall, John Marshall	(719) 495-4777 (719) 424-7260
Aurora	15340 E Alameda Pky	George Newcomb, Ryan Newcomb, Elizabeth Parker	(303) 750-3002	Colorado Springs	1274 Interquest Parkway, Suite #TBD		
Aurora	16950 E Iliff Ave, Unit F2 19330 E Quincy Avenue, Suite A	Gaurav Seth	(303) 627-9468	Colorado Springs	1431 N Academy Blvd	John Marshall	(719) 574-1992
Aurora	2203 S. Peoria Street 25791 E. Smoky Hill Rd, Suite 30	Gaurav Seth	(720) 484-6088 (303) 699-5810	Colorado Springs	1455 South Murray	John Marshall	(719) 550-4870 (719) 634-5600
Aurora	3301 North Tower Road	George Newcomb Amrita Grover, Harpal Singh	(303) 375-1449	Colorado Springs	1506 S Nevada Ave 1670 E Cheyenne Mt Blvd, Ctr #836-C	John Marshall Juan Colin, Jonathon Burger	(719) 538-8606 (719) 434-7580
Aurora	4343 S Buckley Rd, Ste 150	George Newcomb, Ryan Newcomb, Elizabeth Parker	(303) 680-9119	Colorado Springs	1732A W Uintah	Thomas Cimino, John Marshall	(719) 635-4707
Aurora	5648 S. Parker Road, Unit #54	Huy Nguyen	(303) 699-1200	Colorado Springs	1825 N Circle Dr		
Aurora	669 Peoria St, Space 3	John Le Stephen Mullaly, Dixie Mullaly	(303) 340-0400 (970) 949-1312	Colorado Springs	2345 E Platte Ave	John Marshall	(719) 630-0637 (719) 380-8321
Avon	0047 East Beaver Creek Blvd			Colorado Springs	2499 S Academy Blvd	John Marshall	(719) 380-8321
Bailey	173 Bulldogger Rd	Mini Mart Inc	(303) 838-0479	Colorado Springs	2670 Northgate Blvd	Cari Marshall	(719) 309-6521
Basalt	123 Emma Road, Suite #100	Rosalie Azzaro James Cagle, Mary Cagle	(970) 927-9123 (970) 884-5001	Colorado Springs	2878 North Powers Blvd	John Marshall	(719) 637-8161 (719) 475-7402
Bayfield	381 Colorado Drive, Unit 2			Colorado Springs	2930 West Colorado Blvd	Dorothy Enkler	(719) 475-7402
Bennett	965 S First St, Ste 200	Barb Francis, Jerry Francis	(303) 644-3080	Colorado Springs	2970 N. Chestnut St	John Marshall John Marshall, Karlye Marshall	(719) 528-8377 (719) 266-4142
Berthoud	307 Mountain Ave	Robert Woodward Love's Travel Stops & Country Stores Inc.	(970) 532-9818 (970) 532-2507	Colorado Springs	3780 Woodmen Rd	John Marshall, Cari Marshall	(719) 266-4142 (719) 260-0523
Berthoud	3800 E State Highway 56			Colorado Springs	4364 Austin Bluffs Pky		
				Colorado Springs	4435 Centennial Blvd	Christopher Paul	(719) 528-6262

Colorado Springs	5613 North Academy Blvd, Vickers and N. Academy Blvd.	John Marshall	(719) 590-1001	Denver	7327 E Colfax Ave	George Newcomb, Cheng-Ling Newcomb	(303) 329-8150
Colorado Springs	5754 Palmer Park Blvd, Unit C	John Marshall	(719) 219-3119	Denver	757 E 20th Avenue	George Newcomb	(303) 996-0162
Colorado Springs	6042 Stetson Hills Blvd	John Marshall	(719) 219-3444	Denver	777 Bannock Street	SNAP Brighton LLC	(303) 534-9923
Colorado Springs	645 North Murray	John Marshall	(719) 574-8807	Denver	7800 E Smith Rd	Robert Vivian	(720) 974-7313
Colorado Springs	6616 Dalby Dr, Suite 100	John Marshall	(719) 344-8357	Denver	8000 East Quincy Avenue, Unit 500	Michael Stevens	(303) 220-1177
Colorado Springs	6660-A Delmonico Dr	RAJESH BHATTARAI	(719) 418-5077	Denver	8400 Pena Blvd., Jeppsen Terminal West Side 5	Donna Ayala	(303) 342-6625
Colorado Springs	6880 Centennial Blvd	Angelica Ledezma	(719) 266-8120	Denver	8450 East Iliff Avenue, Unit 1	Brandon Holsteen, Derek McAdoo	(303) 597-1621
Colorado Springs	728 Cheyenne Meadows Rd, Ste A1	John Marshall	(719) 540-8587	Denver	900 Auraria Parkway, Suite 101 B	Jon Donhowe, Kristine Donhowe	(303) 607-9090
Colorado Springs	7935 Constitution Avenue, Suite 130	John Marshall	(719) 597-1252	Denver	9660 E. Alameda, Suite 105	Michael Stevens	(303) 537-4566
Colorado Springs	8666 N Union Blvd	Thomas Cimino, John Marshall	(719) 282-9151	Downieville	1039 County Road 308	Pichoi Corporation	(303) 567-4213
Colorado Springs	7650 N. Academy Blvd 18220 East 104th Ave., #103 Bldg #1	John Marshall	(719) 698-6032	Durango	1145 S Cammino Del Rio Blvd, Ste 116	James Cagle	(970) 382-9511
Commerce City	5601 S. Quebec St.,	Gaurav Seth	(303) 286-4954	Durango	2101 North Main Street	John Marshall	(970) 259-0887
Commerce City	6075 E Parkway Dr, Ste 103	CST Services, LLC	(303) 288-2201	Eads	15596 US Highway 287	Love's Travel Stops & Country Stores Inc.	(719) 438-5500
Commerce City	6075 E Parkway Dr, Ste 103	Geoffrey Punshon Brandon Alexander, Dixie Mullaly, Stephen Mullaly	(303) 289-4727	Eagle	131 Chambers Ave	John Cassity	(970) 328-0484
Conifer	10875 US Hwy 285, Unit C-104	John Marshall	(303) 838-6946	Eaton	201 S Elm St, Unit 1	SNAP Brighton LLC	(970) 454-3315
Cortez	1219 E. Main St	James Cagle	(970) 565-2412	Elizabeth	210 South Elizabeth St, Unit G	John Marshall	(303) 646-6533
Cortez	1835 E Main St	James Cagle	(970) 564-8060	Ellicott	23510 Hwy 94	John Marshall	(719) 683-3364
Craig	1420 W Victory Way	James Cagle	(970) 824-2900	Englewood	123 W Hampden Ave, Ste E	Kathie Holman	(303) 761-0166
Del Norte	805 Grande Ave	CF Altitude LLC	(719) 657-0405	Englewood	4696 S Broadway	Snap Denver LLC	(303) 761-5050
Delta	220 North Palmer, Suite #A	James Cagle	(970) 874-7763	Englewood	8223 S Quebec St, Unit E	Snap Denver LLC	(303) 488-0099
Delta	45400 Marketplace Blvd	James Cagle	(970) 874-0886	Englewood	8820 American Way	Gaurav Seth	(720) 873-8776
Denver	15470 Andrews Dr	Michael Stevens	(303) 371-5958	Erie	3335 Arapahoe Rd, Ste 50	Lori Bragdon	(303) 661-9518
Denver	1725 Champa St., Suite 101	Gaurav Seth	(303) 953-5384	Estes Park	517 Big Thompson Ave, Unit 110	Robert Woodward Robert Woodward, Denise Kirkby, Timothy Woodward	(970) 577-7744
Denver	1775 Sherman Street, Suite 103	Robert Vivian	(303) 831-6262	Evans	3250 23rd Avenue	John Marshall	(719) 494-0449
Denver	1777 W 38th Ave, #103	Timothy Young, Geoffrey Punshon	(303) 455-7713	Falcon	11550 Meridian Market View	John Marshall	(719) 494-0449
Denver	18611 Green Valley Ranch Blvd, STE 100	SNAP Cherry Creek LLC	(303) 371-7084	Falcon	7651 McLaughlin Rd, Ste 9	John Marshall, Cari Marshall	(719) 495-3610
Denver	200 Quebec Street, Bldg 800, Unit 109	Michael Stevens	(303) 364-3134	Federal Heights	1509 W 84th Ave, Unit #72	Gaurav Seth	(303) 650-0123
Denver	2069 S Federal Blvd	SNAP Cherry Creek LLC	(303) 922-8105	Firestone	6160 Firestone Blvd, Unit #103	Shivam Malhotra, Veena Malhotra	(303) 485-7951
Denver	2340 E. Colfax Avenue	George Newcomb, Marilyn Cradeur, Troy Cradeur, Cheng-Ling Newcomb	(303) 322-0311	Firestone	8196 Colorado Blvd, N-08	Shivam Malhotra, Veena Malhotra	(303) 833-6763
Denver	2727 W Alameda Ave	Cheng-Ling Newcomb	(303) 457-5182	Florence	921 E. Main Street	Ryan McCallister	(719) 784-0338
Denver	2990 North Speer Boulevard	Michael Stevens	(720) 372-0707	Fort Carson	AAFES Foodcourt, Martinez St, Bldg 6110	Army & Air Force Exchange Service	(719) 576-5661
Denver	303 S Broadway, Suite 100	SNAP Cherry Creek LLC	(303) 765-0606	Fort Carson	Wilderness Rd @ Butts Rd., Wilderness Shopping Ctr	Army & Air Force Exchange Service	(719) 226-0281
Denver	3100 S Sheridan Blvd, Unit 1-A	SNAP Colorado LLC	(303) 934-9100	Fort Collins	1101 W Elizabeth St, Lot 1, Unit 1101	FC Campus West, LLC	(970) 224-5914
Denver	4001 Colorado Blvd	Darrell Jackson	(303) 388-7378	Fort Collins	1250 E Magnolia St	GJN Development LLC	(970) 482-7331
Denver	409 16th Street	Gaurav Seth	(303) 996-1178	Fort Collins	1624 North College Avenue	SNAP Brighton LLC	(970) 224-1941
Denver	4100 E Colfax	George Newcomb, Cheng-Ling Newcomb	(303) 322-5110	Fort Collins	2170 West Drake, #B7	Kristin Sorensen	(970) 484-7620
Denver	434 West 14th Avenue	Robert Vivian	(303) 534-5466	Fort Collins	2519 South Shields St., Suite 1G	SNAP Brighton LLC	(970) 666-4463
Denver	4660 Peoria St, Unit 113	Timothy Young, Geoffrey Punshon	(720) 214-1160	Fort Collins	3645 S College Ave, Ste 101	SNAP Brighton LLC	(970) 223-5954
Denver	472 Broadway	SNAP Cherry Creek LLC	(303) 733-1921	Fort Collins	601 Greenfields Ct	SNAP Brighton LLC	(970) 893-2725
Denver	5115 North Federal, #2	Timothy Young, Kenneth Young	(303) 433-2171	Fort Collins	7600 Westgate Dr	Robert Woodward, Denise Kirkby, Timothy Woodward	(970) 266-0883
Denver	560 South Holly Street, Unit 3	Tuyen Vu	(303) 399-3933	Fort Collins	4524 South College Avenue	Scott Berry	(970) 204-9049
Denver	5790 Clarkson St	Gaurav Seth	(303) 297-1722	Fort Morgan	1030 Main St	James Cagle	(970) 867-0690
Denver	6460 E. Yale	Robert Vivian	(303) 756-1244	Fort Morgan	1300 N Barlow Rd	James Cagle	(970) 867-0874
Denver	7300 E Hampden Ave, Unit A -8 7305 East 35th Avenue, Suite 160 Unit 7	Anita Verduzco	(303) 220-5310	Fountain	102 S Sante Fe Ave	Mini Mart Inc	(719) 382-7060
Denver	7300 E Hampden Ave, Unit A -8 7305 East 35th Avenue, Suite 160 Unit 7	Robert Vivian	(720) 889-1567	Fountain	4425 Venetucci Blvd	John Marshall	(719) 576-1558

Fountain	5505 Travel Plaza Drive	Love's Travel Stops & Country Stores Inc.	(719) 390-5800	Idaho Springs	2900 Colorado Blvd, Unit C	Pichoi Corporation Cari Marshall, Ronald Clark II	(303) 567-2670 (970) 563-0337
Fountain	6605 Camden Blvd	John Marshall	(719) 390-7285	Ignacio	580 Goddard Avenue		
Fountain	6871 Mesa Ridge Pkwy, Unit B-8	John Marshall	(719) 382-5966	Johnston	22 S. Parish	Timothy Schiel	(970) 587-5880
Fowler	2nd Cranston Ave.	Mini Mart Inc	(719) 263-4002	Johnstown	67 Center Court Drive	Mini Mart Inc	(970) 532-2154
Franktown	2195 N Hwy 83	Paresh Patel	(303) 688-3820	Julesburg	15234 US Hwy 385	Kristin Sorensen Dixie Mullaly, Stephen Mullaly	(970) 474-4782 (970) 368-6278
Fredrick	3652 Reliance Drive, Highway 52 and I-25	Timothy Schiel Dixie Mullaly, Stephen Mullaly, G Patrick Phelan	(303) 833-3381	Keystone	22869 HWY 6, Suite 113 & 114	Monica Edgar, Elaine Faucette	(719) 274-0995
Frisco	916 N Summit Blvd		(970) 668-3888	La Jara	506 Spruce Street		
Fruita	401 Jurassic Ave	James Cagle	(970) 858-8924	La Junta	27748 US Hwy 50	John Marshall	(719) 384-6702
Ft Carson	Bldg 900, McGrath Ave	Army & Air Force Exchange Service	(719) 538-0944	La Salle	218 N 2nd St, Unit A	Ashley Stoker Timothy Young,	(970) 284-6699 (303) 477-5163
Ft Lupton	1200 Dexter St Unit W2	SNAP Brighton LLC	(303) 502-3213	Lakeside	5957 West 44th Ave	Geoffrey Punshon	
Ft. Collins	2614 S Timberline, #113	Scott Berry SNAP Cherry Creek LLC	(970) 226-5772	Lakewood	10790 W Colfax Ave	Daniel Mitchek George Newcomb, Ryan Newcomb,	(303) 237-5373 (303) 763-8311
Glendale Glenwood Springs	320 S Colorado Blvd, Unit A		(303) 996-1777	Lakewood	212 Union Blvd.	Elizabeth Parker George Newcomb, Ryan Newcomb,	(303) 980-1538 (303) 980-1538
	101 W 6th Street	Michael Higginbotham	(970) 947-0115	Lakewood	2950 S. Bear Creek Blvd., Unit A	Elizabeth Parker Julianne Le, Josh Shaner	(303) 237-8179
Golden	106 N Rubey Drive, Ste A	Gaurav Seth	(303) 279-3119	Lakewood	7111 W Alameda Avenue	Cindy Schlote, Dean Schlote	(303) 237-8179 (303) 984-4452
Golden	16950 W Colfax Ave, Unit 101	Gaurav Seth	(303) 278-4446	Lakewood	7863 West Jewell Avenue		
Golden	952 Swede Gulch Rd	Pichoi Corporation	(303) 526-1751	Lamar	908 N Main	John Marshall Dixie Mullaly, Stephen Mullaly	(719) 336-2750 (719) 486-2855
Golden	17708 South Golden Road	Gaurav Seth	(303) 279-7466	Leadville	903 Poplar St		
Granby	1131 Thompson Road, Suite 3	David Jens Peterson	(970) 887-9522	Limon	Jct I 70 & US Hwy 24	TA Operating LLC	(719) 775-2811
Grand Junction	115 W Grand Ave	James Cagle James Cagle, Mary Cagle	(970) 241-1067 (970) 241-2442	Littleton	5894 South Zang St	Zookway LLC	(720) 922-7982
Grand Junction	1840 N 12th St, Units D & E			Littleton	6768 Coalmine Ave	Zookway LLC	(303) 933-9134
Grand Junction	2412 F Road, Unit 4	James Cagle	(970) 241-2667	Littleton	7941 South Broadway	Kathie Holman	(720) 583-6883
Grand Junction	2424 Highway 6 & 50, Space #0144	James Cagle James Cagle, Mary Cagle	(970) 243-2228 (970) 242-5524	Littleton	8176 S Wadsworth Blvd, #H 8357 North Rampart Range Road, Suite A107	Daniel Mitchek Gupa LLC	(303) 979-0466 (303) 972-8665
Grand Junction	2885 North Ave, Ste A	James Cagle, Mary Cagle	(970) 434-5290	Littleton	9227 E Lincoln Ave, Ste 600	Kathie Holman	(303) 792-5789
Grand Junction	3235 I 70 Business Loop, Suite # C			Littleton	9904 West Belleview	Zookway LLC George Newcomb, Cheng-Ling Newcomb	(720) 354-4774 (303) 730-3958
Grand Junction	810 North Ave	James Cagle	(970) 241-3677	Littleton	2500 West College Dr		
Grand Junction	2689 Highway 50	James Cagle	(970) 242-3892	Lochbiule	101 Willow Street	SNAP Brighton LLC	(720) 685-0228
Grand Junction	739 Horizon Drive, Suite A	James Cagle	(970) 241-6336	Longmont	1630 North Main St	Adam Chioda	(303) 776-3023
Greeley	1020 28th Ave	Mark Taylor Robert Woodward, Denise Kirkby, Timothy Woodward	(970) 352-9495 (970) 330-1180	Longmont	1635 Pace St, E-4	Richard Thorn	(303) 776-9995
Greeley	1923 59th Avenue, Unit 155	Robert Woodward, Denise Kirkby, Timothy Woodward	(970) 330-3960	Longmont	1801 N Hover Rd, Unit E	Richard Thorn	(303) 651-2227
Greeley	2000 35th Avenue	Robert Woodward, Denise Kirkby, Timothy Woodward	(970) 330-1662	Longmont	200 Lashley Street	Mini Mart Inc	(720) 652-9618
Greeley	4626 Centerplace Drive, #148	Robert Woodward, Denise Kirkby, Timothy Woodward	(970) 336-9222	Longmont	2514 Main St	Timothy Schiel	(303) 684-9072
Greeley	4835 West 10th Street	Robert Woodward, Denise Kirkby, Timothy Woodward	(970) 353-8477	Longmont	3914 Colorado State Hwy 119	Timothy Schiel	(303) 682-5475
Greeley Greenwood Village	725 25th St		(303) 850-0605	Longmont	965 S Hover Street, Unit #D 1335 E. South Boulder Road, Unit#B	Adam Chioda	(303) 651-6978
	4910 South Yosemite Street	BHUJS Inc	(970) 987-9896	Louisville		Lori Bragdon	(720) 274-0547
Gypsum	101 Oak Ridge Court	Scott Black	(303) 288-4328	Louisville	Storage Tek	Lori Bragdon	(303) 665-8860
Henderson	10401 Belle Creek Boulevard, Unit F	SNAP Brighton LLC	(720) 344-2319	Loveland	1420 10th St SW	Robert Woodward	(970) 667-8487
Highlands Ranch	3996 Red Cedar Dr, #A-2	BHUJS Inc	(303) 683-8074	Loveland	1709 W Eisenhower Blvd	Robert Woodward	(970) 663-7883
Highlands Ranch	9245 S Broadway, Ste 200	Roland Leyh	(719) 537-0108	Loveland	256 E 29th St, Unit A37	Robert Woodward Robert Woodward, Denise Kirkby, Timothy Woodward	(970) 663-7874 (970) 613-1767
Holly	118 E. Colorado	Kristin Sorensen Love's Travel Stops & Country Stores Inc.	(970) 854-7827	Loveland	270 West 64th Street 5300 SE Frontage Road, Larimer County Fairgrounds	Robert Woodward	(970) 690-3434
Holyoke	143 S Interocean Ave		(303) 536-9900	Loveland	6140 E Crossroads Blvd	Robert Woodward	(970) 461-5701
Hudson	201 East Bison Hwy		(719) 771-7018	Manitou Springs	302 Manitou Ave	Dorothy Enkler Jose Villagomez, Juana Villagomez	(719) 685-0644 (719) 852-2423
Hugo	109 W. 4th Street	Mini Mart Inc		Monte Vista	2041 Grande Ave	James Cagle, Mary Cagle	(970) 249-1715
				Montrose	401 S Townsend Ave		



Monument	1018 W Baptist Rd, Unit 9	John Marshall	(719) 488-9464	Thornton	16576 North Washington Street	Tuan Nguyen	(303) 280-1375
Monument	16218 Jackson Creek Parkway	John Marshall	(719) 487-1590	Thornton	3929-B E 120th Ave	Gaurav Seth	(303) 452-0305
Monument	570 Highway 105	John Marshall	(719) 481-3774	Thornton	7101 E. 128th Street	SNAP Brighton LLC	(303) 450-1796
Niwot	7960 Niwot Rd, #B10	Adam Chioda, Luciano Chioda	(303) 652-6474	Thornton	8650 N Washington St	Gaurav Seth	(303) 289-4634
Northglenn	852 E 120th Ave	Gaurav Seth	(303) 457-0920	Thornton	9213 Huron Street	Shivam Malhotra	(303) 650-2456
Olathe	505 Hwy 50 Business Loop	Timothy Callihan, Larisa Callihan	(970) 323-0123	Timnath	4500 Weitzel Street	Timothy Schiel	(970) 482-2037
Pagosa Springs	140 Country Center Dr.	Brad Van Wormer, Kim Van Wormer	(970) 731-7827	Vail	2161 N Frontage Road, #11-12	Dixie Mullaly, Stephen Mullaly	(970) 476-3827
Pagosa Springs	510 San Juan St	Brad Van Wormer, Kim Van Wormer	(970) 264-5131	Walsenburg	228 N Main St	John Marshall	(719) 738-1332
Parachute	318 E 1st St	Michael Higginbotham	(970) 285-7405	Walsenburg	99800 Interstate 25	Love's Travel Stops & Country Stores Inc.	(719) 738-2124
Parker	11017 S Parker Rd	Viksar LLC	(720) 505-2662	Wellington	8310 6th St, Unit 1	SNAP Brighton LLC	(970) 568-7696
Parker	11101 S Parker Rd	Venkata Battula	(303) 325-7835	Westcliffe	425 S 6th Street	CF Altitude LLC	(719) 783-2748
Parker	12155 Lioness Way, Unit 101	Wei Jiang	(303) 792-2220	Westminster	10343 N Federal Blvd, Suite A	Gaurav Seth	(720) 486-0166
Parker	13097 S Parker Rd, Unit B	Venkata Battula	(303) 325-7425	Westminster	12910 North Zuni St	Tuan Nguyen	(720) 872-8227
Parker	17001 Lincoln Ave, #B	Elizabeth Parker	(720) 851-9829	Westminster	5076 W 92nd Ave	Brandon Holsteen, Derek McAdoo	(720) 739-1675
Parker	525 County Road 166	Paresh Patel	(303) 805-4463	Westminster	7312 Federal Blvd	Daniel Mitchek	(720) 445-8492
Penrose	916 Highway 115	Ryan McCallister	(719) 372-0277	Westminster	9987 Wadsworth Parkway	SNAP Cherry Creek LLC	(303) 456-1428
Peterson AFB	1030 East Stewart Avenue, Bldg. 2017	Army & Air Force Exchange Service	(719) 325-5151	Westminster	4990 Kipling St, Ste 10	SNAP Cherry Creek LLC	(303) 425-6325
Platteville	340 Justin Avenue, Suite 101	Ashley Stoker	(970) 785-6104	Wheat Ridge	5397 W 38th Ave	Timothy Young, Kenneth Young	(303) 423-3392
Pueblo	1271 w pueblo blvd.	Joseph Delao	(719) 565-6404	Wheat Ridge	7777 W 38th Avenue, Unit A-102	Timothy Young, Geoffrey Punshon	(303) 422-1944
Pueblo	1506 Troy Ave.	John Marshall	(719) 225-8935	Wheat Ridge	3410 Youngfield Street	Daniel Mitchek	(303) 232-7555
Pueblo	1722 S Santa Fe Dr	Chandler Blecha, John Marshall, Karlye Marshall	(719) 545-1737	Windsor	1357 Water Valley Parkway, Unit 1 Floor 1	SNAP Brighton LLC	(970) 686-8788
Pueblo	2145 Jerry Murphy Blvd	Ryan McCallister	(719) 542-8452	Windsor	1525 Main St, Suite B4	SNAP Brighton LLC	(970) 686-8712
Pueblo	229 - 231 E Abriendo Ave	John Marshall	(719) 544-3279	Winter Park	78885 US Hwy 40	David Jens Peterson	(970) 726-0202
Pueblo	3216 W Northern	Joseph Delao	(719) 564-8121	Woodland Park	1123 US Hwy 24	Ryan McCallister	(719) 687-1875
Pueblo	3439 Dillon Dr, Space E-02	Eric Lange	(719) 545-4112	Woodland Park	19600 E. US Highway 24	Ryan McCallister	(719) 687-3861
Pueblo	4080 West Northern Ave.	Chandler Blecha, John Marshall, Karlye Marshall	(719) 561-2201	Wray	351 W 2nd St, Suite 9	Kristin Sorensen	(970) 332-4444
Pueblo	434 Eagleridge Blvd, Lot 2, Block 1, Lukas Family	Ryan McCallister	(719) 544-7244	Yuma	321 East 8th Ave	Pavit Randev	(970) 848-3038
Pueblo	6470 N. Elizabeth St.	Love's Travel Stops & Country Stores Inc.	(719) 253-1340	<b>Connecticut</b>	<b>255 Open Restaurants</b>		
Pueblo	701 N Main St	John Marshall	(719) 545-4986	Ansonia	350 West Main Street	Anil Patel	(203) 732-7811
Pueblo	965 West U.S. Hwy 50, Suite 140	Cari Marshall	(719) 546-1657	Barkhamsted	380 New Hartford Rd	Khalid Samih, Youssef Zaimsassi	(860) 738-3729
Pueblo West	136 S. Purcell Blvd.	Mini Mart Inc	(719) 547-0536	Beacon Falls	94 North Main Street, Unit B	Rukeya Choudhury, Lovely Choudhury	(203) 720-2840
Pueblo West	14 West Spaulding Ave	Mini Mart Inc	(719) 547-2311	Berlin	1801 Wilbur Cross Hwy	Sagar Shah	(860) 828-3949
Pueblo West	78 North McCulloch Blvd	Ryan McCallister	(719) 647-9188	Bethel	213 Greenwood Avenue, Unit 2	Saeed Rana	(203) 743-7080
Rifle	101 E 26th Street	Michael Higginbotham	(970) 625-1944	Bethel	75 Stony Hill Rd	Rahman Khan	(203) 748-0515
Rifle	708 Taughenbaugh Blvd	Michael Higginbotham	(970) 625-1332	Bloomfield	816 Park Ave	Kevin Cho	(860) 286-9001
Rocky Ford	305 N Tenth St	Mini Mart Inc	(719) 254-6414	Bloomfield	925 Blue Hills Ave, #A	Misook Lee	(860) 242-7039
Salida	1115 E Rainbow Blvd, Unit B	James Cagle, Mary Cagle	(719) 530-0719	Bolton	299 B Boston Turnpike	Jennifer Santo Christo, Jennifer Sulliman	(860) 512-0117
Sheridan	3602 River Point Parkway, Unit A	Timothy Young, Geoffrey Punshon	(303) 761-3004	Branford	66 North Main Street	Cary Ann Godfrey, Patricia Russo	(203) 481-0467
Silverthorne	280 Summit Place	SubSilver LLC	(970) 468-2304	Branford	I-95 Northbound	Paul Landino, John Musco	(203) 208-2636
Springfield	1100 Main Street	Love's Travel Stops & Country Stores Inc.	(719) 523-4100	Branford	I-95 Southbound	Paul Landino, John Musco	(203) 208-0722
Sterling	900 W Main St	James Cagle	(970) 522-3902	Bridgeport	1552 Wood Avenue	Andrea Mgushi, Nine Mgushi	(203) 416-5181
Strasburg	56171 E Colfax Ave, Units 9 and 10	Barb Francis, Jerry Francis	(303) 622-4128	Bridgeport	3811 Main Street, First Floor	Alexandre Melikian, Paul Sarlis	(203) 372-2222
Thornton	10376 N Colorado Blvd	Gaurav Seth	(303) 451-9231	Bridgeport	533 Broadbridge Road	Anjila Vardak	(203) 374-4440
Thornton	10390 N Washington St	Tuan Nguyen	(303) 451-1361	Bridgeport	926 East Main Street	Ireneusz Sudol	(203) 502-1528
Thornton	13762 N Colorado Blvd, Space #160	Gaurav Seth	(720) 377-0131	Bridgeport	930 Main Street	Alexandre Melikian, Paul Sarlis	(203) 572-0151
				Bridgeport	944 Madison Ave	Bimal Thakkar	(203) 368-6300

Bristol	1197 Farmington Ave	Terrence McMorrow	(860) 585-9099	Farmington	1426 Farmington Ave	Terrence McMorrow	(860) 404-1875
Bristol	1400 Farmington Ave	Terrence McMorrow	(860) 540-0699	Farmington	348 Colt Highway 500 Westfarms Mall, Suite #114,	Terrence McMorrow	(860) 606-0074
Bristol	296 Middle St	Terrence McMorrow	(860) 583-4014	Farmington	Bldg H	Suraj Pandey	(860) 313-1413
Bristol	45 North Main Street 815 Pine Street, Property #155	Terrence McMorrow	(860) 314-0229	Glastonbury	141 Hebron Ave	Ryan Gwiazdowski	(860) 430-5900
Bristol	Unit #R-4-6	Terrence McMorrow	(860) 584-1352	Glastonbury	2860 Main Street	Viragbhai Patel	(860) 657-9810
Bristol	198 Burlington Ave	Kapil Taneja Ashwin Patel, Madula Patel	(203) 589-2556	Granby	9 E Bank St	Rajendra Patel	(860) 653-6300
Brookfield	800 Federal Rd, Bldg 1	Ankit Patel, Vishant Patel	(203) 740-2066	Greenwich	3000 Merritt Parkway	Darius Jamshidian	(203) 485-0571
Brooklyn	450 Providence Road		(860) 774-0266	Greenwich	469 West Putnam Avenue	Darius Jamshidian	(203) 769-1326
Burlington	292 Spielman Highway	Kapil Taneja	(860) 284-4400	Greenwich	Route 15 Corridor	Darius Jamshidian	(203) 717-1071
Canton	250 Albany Tpk	Kenneth Crocker	(860) 693-2400	Griswold	832 Voluntown Rd	Ryan Gwiazdowski	(860) 376-8993
Cheshire	187 Highland Ave, Route 10	Aamir Arif	(203) 250-9933	Groton	2 Benham Road, Five Corners	David Land Dharmendra Patel, Nitiraj Patel	(860) 405-0040 (860) 440-8077
Clinton	98 West Main St	Asif Hussaini	(860) 669-2335	Groton	283 Route 12		
Colchester	31 Hails Hill Road	Ryan Gwiazdowski Thomas Gotta, Ana Gotta	(860) 537-8616	Groton	Dealy Center Building 164	Dharmendra Patel	(860) 449-1098
Coventry	1368 Main St.		(860) 742-2323	Guilford	934 Boston Post Rd	Marilou Elles	(203) 453-4023
Cromwell	140 Berlin Rd 23 Padanaram Rd, Units 1 and 2	Kapil Taneja Rahman Khan, Riz Khan	(860) 613-0022 (203) 792-9534	Haddam	106 Bridge Road	JK Bridge Group LLC	(860) 345-4600
Danbury	30 Germantown Road	Ashwin Patel	(203) 730-2219	Hamden	1315 Dixwell Ave	Krishna Desai Julie Cosenza, Joseph Cosenza	(203) 865-3853 (203) 288-6954
Danbury	67 Newton Rd 7 Backus Avenue, Space # B219	Vincent Yettito Rahman Khan	(203) 798-0625 (203) 798-2800	Hamden	2100 Dixwell Ave.		
Danbury	73 Mill Plain Rd	Mohammad Rashid	(203) 743-9425	Hartford	1 Union Place	Kapil Taneja	(860) 278-6000
Danielson	576 Providence Rd	Chandrakant Patel Paul Landino, John Musco	(860) 774-7046 (203) 202-7056	Hartford	110 Brainard Rd	Yogini Patel	(860) 218-2225
Darien	I-95 Northbound	Paul Landino, John Musco	(203) 595-5048	Hartford	140 Weston St	Yogini Patel	(860) 278-2705
Darien	I-95 Southbound			Hartford	250 Columbus Boulevard	Kapil Taneja Livio Valleria, Domenico Valleria	(860) 520-2175 (860) 461-7675
Dayville	1085 North Main Street	Chandrakant Patel	(860) 779-1001	Hartford	335 Capitol Ave.	Rajendra Patel, Chetankumar Patel	(860) 232-5429
Derby	676 New Haven Ave	Kazi Akbar Hamid Ahmadi- Tabatabaei	(203) 732-4500 (860) 349-1125	Hartford	471 Farmington Ave	Rajendra Patel	(860) 953-1633
Durham	349 Main Street	Jaimaharaj LLC	(860) 267-1096	Hartford	497 Flatbush Ave	Kapil Taneja	(860) 251-8006
East Hampton	36 East High Street			Hartford	65 Asylum St	Kapil Taneja	(860) 251-8006
East Hartford	1210 Main Street	Kapil Taneja	(860) 291-8603	Hartford	Liebert Rd./Jennings Rd.	Pride Operating, LLC	(860) 906-1426
East Hartford	309 Ellington Rd	Kapil Taneja	(860) 289-4245	Hartford, CT	860 Maple Ave	Terrence McMorrow	(860) 956-4100
East Hartford	395 Main St	Terrence McMorrow	(860) 569-8001	Kensington	1224 Farmington Ave	Tony DeZenzo	(860) 829-0095
East Haven	199 Main St.	Gilda Barrera Zubair Mumtaz, Kausar Mumtaz	(203) 468-0421 (203) 468-5449	Killingworth	184 Route 81	Asef Artan	(860) 663-5636
East Haven	521 Main St	Kumar Tuteja	(203) 466-3179	Ledyard Center	1949 Groton Road	Ryan Gwiazdowski	(860) 464-3100
East Lyme	23 Chesterfield Road	Falguni Mistry	(860) 451-8070	Lisbon	102 RIVER ROAD	Ryan Gwiazdowski Paul Landino, John Musco	(860) 591-4187 (203) 421-6058
East Windsor	2 North Rd, Store #4&5	Terrence McMorrow	(860) 627-0777	Madison	I-95 Northbound I-95 Southbound, Between Exits 62 & 61	Paul Landino, John Musco	(203) 779-5107
East Windsor	44 Prospect Hill Rd	Terrence McMorrow Jennifer Santo Christo, Jennifer Sulliman	(860) 627-3622 (860) 871-9450	Madison			
Ellington	175 West Rd	Kapil Taneja	(860) 749-7092	Manchester	1131 Tolland Tpke, # Q	Kapil Taneja	(860) 649-2555
Enfield	323 Hazard Avenue	Kapil Taneja	(860) 741-6054	Manchester	172 Deming Road, Unit B	michael jackson	(860) 648-0798
Enfield	786 Enfield St, Unit 6			Manchester	199 Spencer Street	Arti Prabhavalkar	(860) 730-4878
Essex	125 Westbrook Rd, Unit 3 B	Yar Jabarkhail Alex Merturi, Sean Harrington	(860) 767-8646 (203) 254-0321	Manchester	288 Center St	Ryan Gwiazdowski	(860) 643-2080
Fairfield	1996 Post Rd	Alex Merturi	(203) 335-0334	Manchester	327 Green Road	Dipen Shah	(860) 649-4976
Fairfield	200 Tunxis Hill Rd	Aamir Arif Alex Merturi, Sean Harrington	(203) 373-0066 (203) 292-9895	Manchester	327 Green Road	Dipen Shah	(860) 649-4976
Fairfield	2341 Black Rock Turnpike			Manchester	443 Hartford Rd 1 Dog Lane, Bldg TS-1 Suite # A106	Ryan Gwiazdowski Barbara Depray, Clare Rogers	(860) 791-6118 (860) 429-1515
Fairfield	709 Post Road			Mansfield	95 Storrs Rd	Viragbhai Patel Kapil Taneja,	(860) 423-3611 (860) 295-8566
Fairfield	I-95 Northbound	Paul Landino	(203) 955-1131	Mansfield	1B S Main St, Unit B Main Food Court, 350 Trolleyline Blvd.	Jaswinder Gulati Foxwoods Resort Casino	(860) 295-8566 (800) 369-9663
Fairfield	I-95 Southbound	Paul Landino	(203) 292-3273	Mashantucket		Roman Genov, Eddie Tosado	(203) 237-0123
Fairfield	Route 15 Northbound Corridor	Paul Landino	(203) 292-3131	Meriden	1231 East Main St	Kumar Tuteja Jaiprakash Lala, Roshni Lala	(203) 639-0830 (203) 935-0411
Fairfield				Meriden	265 S Broad St		
Fairfield				Meriden	325 Chamberlain Hwy		
Fairfield				Meriden	626-632 E Main St	Nasser Mirzaee	(203) 634-8888

Middlebury	750 Straits Tpke, Ste 1A	Stephen Grimaldi	(203) 598-7827	Old Lyme	68 Halls Road	K.A.W Enterprise LLC	(860) 434-4286
Middletown	526 S Main St	Iraj Tirabadi	(860) 344-1838	Old Saybrook	535 Boston Post Rd.	Gholamreza Sayadi	(860) 395-0255
Middletown	942 Washington St	Iraj Tirabadi	(860) 346-2066	Orange	292 Boston Post Road	Orange Subs LLC	(203) 298-4416
Milford	1365 Boston Post Road	Satyam Patel	(203) 878-2221	Orange	Route 15 North Corridor	Paul Landino	(203) 298-9414
Milford	1367 New Haven Ave	Douglas Simpson	(203) 878-4059	Orange	Route 15 Southbound Corridor	Paul Landino	(203) 298-9438
Milford	365 Boston Post Rd, Unit B	Sylwester Sudol, Ireneusz Sudol	(203) 878-2447	Pawcatuck	163 South Broad St, Unit #1 & #2	Nadir Hashimi	(860) 599-9782
Milford	I-95 East Northbound 1	Paul Landino	(203) 283-0732	Plainfield	I-395 Northbound, Exits 89-90	Paul Landino	(860) 230-0807
Milford	I-95 West Southbound 2	Paul Landino	(203) 713-8002	Plainfield	I-395 Southbound, Exits 90-89	Paul Landino	(860) 230-0803
Milldale	1842 Meriden Waterbury Turnpike	Steven Kim	(860) 426-9296	Plainville	60A East Street	Yagnesh Patel, Naina Patel	(860) 747-8069
Monroe	447 Monroe Tpke	Mohammad Ghafoor	(203) 459-8637	Plantsville	915 Meriden-Waterbury Road	Kumar Tuteja	(860) 621-7719
Monroe	640 Main St	Mohammad Ghafoor John Musco, Paul Landino	(203) 268-2702	Portland	197 Marlborough St	Abdullah Noory	(860) 342-3936
Montville	I-395 Corridor, Southbound	Abdul Hussaini, Asif Hussaini, Ahmad Rahmani, Aminullah Rahmani	(860) 367-9046	Putnam	237 Kennedy Drive	Sunset LLC	(860) 928-7770
Mystic	42D Williams Ave		(860) 980-6179	Putnam	625 School St	Sunset LLC	(860) 928-5526
Mystic	66 Whitehall Ave	David Land	(860) 245-0180	Putnam	7 Providence Pike, Unit 7	Sunset LLC	(860) 928-2420
Naugatuck	1183 New Haven Rd	Hitendra Patel	(203) 723-5567	Ridgefield	9 Ethan Allen Highway	Kalyan Addala	(203) 544-0023
Naugatuck	72 Bridge Street	Ireneusz Sudol, Sylwester Sudol	(203) 723-7201	Rocky Hill	2229 Silas Deane Hwy	Kumar Tuteja	(860) 257-3238
New Britain	1537 Stanley Street		(860) 223-0663	Rocky Hill	781-A Cromwell Ave	Stephanie Buchas	(860) 882-1654
New Britain	220A East Main Street	Amisha Desai Rajendra Patel, Yogini Patel	(860) 503-8001	Salem	17 Salem Town Center	Andrew Bialobrodec	(860) 885-1985
New Britain	260 Newington Ave	Rajendra Patel	(860) 924-2488	Sandy Hook	117 B Church Hill Rd	Mohammad Ghafoor	(203) 364-0283
New Britain	665 W Main Street, Suite A	Rajendra Patel	(860) 924-1928	Seymour	78 Bank Street	Shannon Ko	(203) 881-0081
New Fairfield	28 Route 39, Unit 11	Ashwin Patel	(203) 746-3270	Seymour	850 Derby Ave	Govindkumar Patel	(203) 734-3788
New Haven	1461 Whalley Avenue	Aamir Arif	(203) 389-1520	Shelton	465 Bridgeport Avenue	Alaa Mosallaie	(203) 926-1500
New Haven	193 Whalley Ave	Bimal Thakkar	(203) 745-3421	Shelton	494 Bridgeport Ave, Suite 105	Behrouz Taheri	(203) 929-1049
New Haven	315 Foxon Blvd	Maria Ciarleglio, Nancy Meguerditchian	(203) 469-4301	Shelton	815 River Rd	Aamir Arif Kenneth Crocker,	(203) 929-2115
New Haven	50 Union Ave	Amit Chaudhari, Shailbala Chaudhari	(203) 772-7899	Simsbury	924 Hopmeadow St	James Carse	(860) 651-8500
New Haven	50 Whitney Ave, First Floor	Gilda Barrera	(203) 787-0400	Somers South	12 South Rd	Thomas Gotta, Ana Gotta	(860) 749-7907
New Haven	66 York St, Bay 7	Abigail Cintron	(203) 787-7836	Glastonbury	2217 New London Turnpike	BS3 LLC	(860) 657-8123
New London	375 Colman St	Stonewall Fast Foods LLC	(860) 443-2443	South Windham	881, Windham Road	GPM Investments, LLC Jennifer Santo Christo,	(860) 450-1740
NEW MILFORD	139 Danbury Rd	Vincent Yettito	(203) 947-8684	South Windsor	1006 Sullivan Ave	Kathleen Santo Christo Wayland Benbow,	(860) 644-9373
NEW MILFORD	80 PARK LANE RD., UNIT 4	Mohammad Ajaz Shaikh	(860) 915-1032	Southbury	14 Oak Tree Rd, Unit 14	Thomas Kannam	(203) 267-7929
Newington	3119 Berlin Turnpike	Kapil Taneja	(860) 667-1991	Southington	244 Queen St	Terrence McMorrow	(860) 621-3305
Newington	3164 Berlin Turnpike	Kapil Taneja	(860) 665-0890	Southington	685 Queen St	Terrence McMorrow Kishor Lala, Pratibha Lala	(860) 620-1199
Newington	63 East Cedar Street	Terrence McMorrow	(860) 666-3787	Southington	738 West Street	Albert Subbloie, Daniel Riscalla	(860) 329-0357
Newtown	266-274 South Main Street	K Logistiks LLC	(203) 270-2222	Southport	3363 Post Road	Thomas Gotta, David Coutu, Ana Gotta	(203) 256-2398
Niantic	283 Main St	Falguni Mistry	(860) 691-1120	Stafford Springs	88 W Stafford Rd 100 Grey Rock Place, Bldg E #316	Darius Jamshidian Darius Jamshidian, Linda Jamshidian	(860) 684-6840
North Haven	16 Bantom St., Route15 Northbound Corridor	Paul Landino	(203) 239-0280	Stamford	1007 High Ridge Road	Darius Jamshidian, Linda Jamshidian,	(203) 359-3087
North Haven	16 Bantom Street, Route 15/Merritt	Paul Landino	(203) 239-0260	Stamford	11 High Ridge Rd	Darius Jamshidian, Linda Jamshidian	(203) 322-6661
North Haven	75 Washington Avenue	Aamir Arif	(203) 239-9659	Stamford	1126 East Main Street		(203) 325-8006
North Stonington	323 Clarks Falls Road	Christopher Ryan Abdul Omar, Asif Hussaini	(860) 599-5512	Stamford	116 Broad St.	Aamir Arif	(203) 504-8504
North Windham	361 Boston Post Rd, Unit 5R	Prakash Patel, Priynka Patel	(860) 456-8596	Stamford	1996 W Main St, Bldg #3	Darius Jamshidian	(203) 357-1221
Northford	847 Forest Rd		(203) 484-7540	Stamford	417 Shippan Avenue	Darius Jamshidian	(203) 975-9935
Norwalk	390 Westport Avenue	Jon-Luc Lecamp	(203) 847-6273	Stamford	946 Hope Street	Hassnain Waheed	(203) 588-0516
Norwalk	588 Main Ave	Tipu Sheikh	(203) 846-4391	Stamford	125B N Eagleville Rd	Aamir Arif	(203) 978-1971
Norwalk	650 Main Ave	Tipu Sheikh	(203) 845-0231	Storrs	2110 Hillside Rd, Student Unit Bldg. Room 115	Steven Rogers Barbara Depray, Clare Rogers, David Rogers	(860) 429-6806
Norwalk	7 Winfield St	Angel Saquinaula, Adam Raniolo	(203) 838-1474	Storrs			(860) 427-7506
Norwich	77 Salem Tpke, Unit 109	James Turi	(860) 886-1713	Stratford	1140 Main St	Anjila Vardak	(203) 378-4020
				Stratford	1345 Barnum Ave	Anjila Vardak	(203) 375-7778

Stratford	150 Barnum Ave Cutoff	Kinnary Patel	(203) 375-0201	Windsor Locks	92 Main St	Terrence McMorrow	(860) 627-0754
Stratford	3561 Main Street	Anjila Vardak	(203) 873-0465	Wolcott	654 Wolcott Road	Kumar Tuteja	(203) 879-6667
Suffield	148 Mountain Rd	Kapil Taneja	(860) 668-4646	Woodbridge	214 Amity Rd	Albert Subbloie	(203) 389-1218
Thomaston	19 Waterbury Rd	Hitendra Patel	(860) 283-2190	Yalesville	329 Church St	Shivalay LLC James Turi, Robert Keramidas, Laurie Turi, Jodilynn Turi- Keramidas	(203) 294-1357
Tolland	70 Merrow Rd	Thomas Gotta, Ana Gotta	(860) 871-7688	Yantic	275 W Towne St		(860) 823-1924
Torrington	455 Winsted Rd	Mariam Zacharias	(860) 482-9934				
Torrington	867 E Main St	Michael Caruso	(860) 482-5412				
Torrington	970 Torrington St	Michael Caruso	(860) 489-4000	<b>Delaware</b>	<b>22 Open Restaurants</b>		
Trumbull	100 Hawley Lane	Tamasa Mahapatra	(203) 378-2322	Bridgeville	9577 Bridgeville Park Ctr, U E2 1151 East Lebanon Road, Unit A	Khalil Chaudhri Raymond Burrows III, Harry Middlebrooks	(302) 337-7760 (302) 697-6543
Trumbull	20 Quality St 2020 Norwich-New London Tpke	Aamir Arif	(203) 459-0005	Dover	120 N State St, Wesley College	Dinesh Patel	(302) 736-2560
Uncasville		Laurie Turi, James Turi Dipen Shah, Bharatkumar Patel, Tejal Shah	(860) 848-9206	Dover AFB	Bldg 421, Atlantic Street 11425 S Dupont, Highway, N Rt 13 & 12	John Whaley	(302) 857-3885
Vernon	30 Hyde Ave	Dipen Shah, Bharatkumar Patel, Tejal Shah	(860) 871-9273	Felton		Cato Oil Company Rafat Mardawi, Haytham Issa	(302) 284-9053 (302) 856-6100
Vernon	520 Talcottville Road	Tejal Shah	(860) 875-2299	Georgetown	6 College Park Lane, Ste 15 16819 S. DuPont Hwy., Suite 100	Dwight Belcher, Craig Dimes	(302) 398-6100
Vernon	53 Hartford Tpke	Arti Prabhavalkar	(860) 649-9440	Harrington			
Vernon	69 Windsor Ave	Bharatkumar Patel	(860) 875-6868	Laurel	30182 Sussex Hwy, Unit 2	Dwight Belcher Dwight Belcher, Fredrick Kreiser	(302) 877-0419 (302) 424-4140
Wallingford	218 North Colony Rd	Shiv LLC	(203) 269-6800	Milford	901 DuPont Boulevard 26506 Victoria's Landing Road, Unit 2	Rafat Mardawi	(302) 945-1145
Wallingford	817-821 East Center Street	Abdul Choudhury	(203) 265-0056	Millsboro	28544 DuPont Boulevard, Unit 7	Morad Nayif Ramadan	(302) 663-9060
Wallingford	844 N Colony Rd Rt 5	Brahma LLC	(203) 679-0194	Millsboro			
Waterbury	1249 West Main Street	Stephen Grimaldi	(203) 577-5432	Millville	216 Atlantic Avenue	Rafat Mardawi	(302) 537-1900
Waterbury	1344 Meriden Rd	Janna Khaldoun	(203) 437-8162	Milton	126 Broadkill Road	Dwight Belcher	(302) 684-3266
Waterbury	1565 Watertown Avenue, Unit C	Asma Nosheen	(203) 528-4206	Newark	320 Suburban Drive	Raymond Burrows III	(302) 533-5301
Waterbury	222 Chase Ave	Stefany Salgado	(203) 346-1281	Rehoboth	18922 Rehoboth Mall Blvd	Rafat Mardawi Dwight Belcher, Tiffney Belcher	(302) 645-1977 (302) 628-1400
Waterbury	34 Thomaston Ave	Anjila Vardak	(203) 756-3130	Seaford	301 W Stein Hwy		
Waterbury	3670 East Main Street	Kumar Tuteja	(475) 235-4156	Seaford	751 North Dual Highway	Dwight Belcher	(302) 629-0935
Waterbury	464 Reidville Drive	Kumar Tuteja	(203) 528-0205	Selbyville	36656 Lighthouse Road	Cato Oil Company	(302) 436-5001
Waterbury	56 Franklin St	Mahmudur Rahman	(203) 709-5846	Smyrna	349 N DuPont Highway	Raymond Burrows III Valerie Walker, Donald Walker	(302) 659-3600 (302) 994-1985
Waterbury	910 Wolcott St	Anjila Vardak	(203) 419-0770	Wilmington	1251 Centerville Rd		
Waterford	104-106 Boston Post Road, Unit D	Falguni Mistry	(860) 443-7827	Wilmington	4721 Kirkwood Highway, Unit #5	Manubhai Patel	(302) 994-8114
West Hartford	1144 New Britain Ave	Prakash Patel	(860) 231-7827	Wilmington	500 N. King Street	Conquest ventures IV LLC	(302) 225-0027
West Hartford	200 Bloomfield Ave, Village, Market, Konover Campus Cntr.	Aramark Educational Services, LLC	(860) 768-7885				
West Hartford	2525 Albany Ave	Ahmed Ali	(860) 233-1390	<b>District of Columbia</b>	<b>56 Open Restaurants</b>		
West Hartford	450 New Park Ave, Unit C	Prakash Patel	(860) 236-0887	Washington	101 Independence Ave S. E.	Steve Choi	(202) 479-2639
West Haven	417 Orange Avenue	George Audette Rizwan Javed, Asma Nosheen	(203) 934-1616 (203) 932-1381	Washington	1015 15th St NW 1100 New Jersey Ave SE, 1st Floor	Mohamed Bablu	(202) 898-6393 (202) 488-0112
West Haven	502 Saw Mill Road, Store 1	Mahmudur Rahman, Sheikh Hoq, MASHUQUE RAHMAN, MUHAMMED ULLAH	(203) 934-7789	Washington	1101 4th Street SW, 4th Street Bldg, Unit 130	Mostofa Mohammad Mohammad Hannan, Kamrun Nahar Jesse Grewal, Rahul Kumar	(202) 479-1120 (202) 842-4865
West Haven	515 Saw Mill Road			Washington	1127 7th St NW	Farhat Elmohtaseb, Fakhri Elmohtaseb	(202) 862-9840
West Simsbury	25 Albany Tpke, #B	Kenneth Crocker	(860) 651-9350	Washington	1129 18th St NW, Suite 101A	Nafiz Ahmed Amer Ghalayini, Arab Elghalayini	(202) 291-7800 (202) 682-3737
Westbrook	7-13 S Main St	Asif Hussaini	(860) 399-3499	Washington	1201 Tuckerman Street NW 1300 Pennsylvania Ave NW, Food Court #105	Farhat Elmohtaseb	(202) 889-5888
Wethersfield	770 Silas Deane Hwy	Kapil Taneja Barbara Depray, Clare Rogers	(860) 257-7800 (860) 423-8585	Washington	1412 Good Hope Rd SE	Kafil Chowdhury	(202) 289-4301
Willimantic	33 High St	Love's Travel Stops & Country Stores Inc.	(860) 458-1021	Washington	1444 I St NW, 1st Floor	Anil Gupta	(202) 388-0421
Willington	3 Polster Road	Nadim Rana	(203) 834-2226	Washington	1500 Benning Rd NE	Mohammad Hannan	(202) 678-1690
Wilton	202 Town Green			Washington	1551 Alabama Ave SE		
Windsor	446 Bloomfield Ave	Terrence McMorrow	(860) 580-7978	Washington	1613 17th St NW	Essam Ghalayini	(202) 667-7878
Windsor	503 Windsor Ave.	Terrence McMorrow	(860) 525-9000	Washington	1666 K St NW	Farhat Elmohtaseb Farhat Elmohtaseb, Fakhri Elmohtaseb	(202) 223-8720 (202) 785-7825
Windsor	645 Poquonock Ave, #C	Terrence McMorrow	(860) 688-6880	Washington	1712 L St NW, Suite 112		
Windsor Locks	4 C National Dr, Unit B	Terrence McMorrow	(860) 627-5555				

Washington	1901 Michigan Ave, NE	MD MIA	(202) 808-8824	Alachua	15530 NW US Hwy 441, Ste 10020	Bill Webb	(386) 462-2250
Washington	20 M Street SE, Suite GL-101	Mostofa Mohammad	(202) 733-3443	Altamonte Springs	380 S. State Rd. 434, Room A07	DiPasqua-Ganssle, Inc.	(407) 682-0989
Washington	200 McDill Blvd SW	Amer Ghalayini	(202) 373-0600	Altamonte Springs	954 E Altamonte Dr	DiPasqua-Ganssle, Inc.	(407) 265-1508
Washington	2001 14th Street NW, 1st Floor	Yasmin Parveen	(202) 506-7885	Altamonte Springs	1013 N SR 434, Suite 1050	DiPasqua-Ganssle, Inc.	(407) 907-0787
Washington	2010 P St NW	Toha Islam	(202) 223-6565	Apalachicola	47 Ave E	Applegreen Florida, LLC	(850) 653-1414
Washington	2029 K Street NW	Essam Ghalayini	(202) 833-1363	Apopka	101 W Main St	DiPasqua-Ganssle, Inc.	(407) 880-1131
Washington	2216 Wisconsin Ave NW	Sunita Tandan, Bijay Varma	(202) 337-1080	Apopka	1454 North Rock Springs Road, Suite C	DiPasqua-Ganssle, Inc.	(321) 248-2202
Washington	2301-B Georgia Avenue NW	Erica Razi	(202) 332-8000	Apopka	1501 W. Orange Blossom Trail	DiPasqua-Ganssle, Inc.	(321) 396-5306
Washington	2401 E Street NW	Sajana Luitel	(202) 331-7454	Apopka	555 Lake Border Drive	DiPasqua-Ganssle, Inc.	(407) 884-9559
Washington	2469 18th Street NW	Divya Karki	(202) 667-2251	Arcadia	2715 SE Hwy 70	Alpesh Patel	(863) 303-7902
Washington	2861 Alabama Ave SE	Mohammad Hannan	(202) 695-7640	Arcadia	2725 South East Highway 70	Alpesh Patel	(863) 494-5200
Washington	314 Riggs Rd NE	EYAS Hospitality Sandwich LLC	(202) 635-0243	Arcadia	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division		(352) 759-2633
Washington	3160-3174 Mt. Pleasant St. NW	Maksuda Akter	(202) 518-3728	Astor	24421 State Rd 40	Satish Patel	(863) 965-0536
Washington	3204 Pennsylvania Ave SE	Jesse Grewal, Rahul Kumar	(202) 575-3900	Auburndale	2122 W Highway 92	Curtis DiPasqua, Martina DiPasqua	(863) 967-3037
Washington	3306 14th St NW	Jesse Grewal, Rahul Kumar	(202) 838-9325	Auburndale	351 Havendale Blvd., #B		(863) 967-3037
Washington	333 Hawaii Ave, NE, Unit 3	Mohammed Islam	(202) 635-0050	Aventura	20695 Biscayne Boulevard, The Promenade Shops #A-5	Muzammil Patel	(305) 933-1901
Washington	3504 12th St NE	Amrik Jathoul,	(202) 526-5999	Avon Park	1041 US Highway 27 North	Highlands Restaurant Group LLC	(863) 453-0103
Washington	3520 Connecticut Avenue NW, Suite 11	Sunita Tandan, Bijay Varma	(202) 237-2424	Avon Park	816 - 3 HWY 27 South	Highlands Restaurant Group LLC	(863) 657-2306
Washington	3720 Georgia Avenue NW, Bay E	Erica Razi	(202) 722-1082	Baldwin	1050 301 South	Pilot Corporation	(904) 266-4238
Washington	3950 Minnesota Ave NE	Mariam Begum	(202) 398-3222	Baldwin	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division		(386) 749-2927
Washington	429 L'Enfant Plaza SW, Suite 445	Amer Ghalayini	(202) 554-0550	Barberville	1717 US 17 S	Curtis DiPasqua,	(863) 534-3100
Washington	4441 Wisconsin Ave, Suite A	Sunita Tandan, Bijay Varma	(202) 537-6061	Bartow	850 N Broadway	Martina DiPasqua	(407) 827-7920
Washington	4518 Benning Rd SE	Mostofa Mohammad	(202) 575-2889	Bay Lake	1390 N Magic Kingdom Dr., Mouseketeria-Magic Kingdom	Sodexo Operations, LLC	(561) 992-5700
Washington	4555 Overlook Ave SW, Bldg #222	EYAS Hospitality Sandwich LLC	(202) 563-3753	Belle Glade	1540 NW Avenue L	Florida Convenience Stores, LLC	(561) 996-0614
Washington	4800 Nannie Helen Burroughs NE	Mostofa Mohammad	(202) 733-4514	Belle Glade	940 S Main Street	Avry Davidovich	(352) 245-7433
Washington	501 D St NW	Amer Ghalayini	(202) 347-0771	Belleview	5516 Abshier Blvd	DiPasqua-Ganssle, Inc.	(352) 746-0057
Washington	525 School St SW	Amer Ghalayini, Arab Elghalayini	(202) 554-8760	Beverly Hills	4089 N. Lecanto Hwy	Scott Lambo, David Lambo	(850) 674-4111
Washington	555 13th Street NW	EYAS Hospitality Sandwich LLC	(202) 347-4616	Blountstown	20521 West Central Ave	Farida Chaudhry, Mughis Chaudhry	(561) 488-3711
Washington	5616 Connecticut Ave NW	Tawfiqul Islam	(202) 966-0402	Blountstown	19605 State Rd South 7, Unit 19605-C	Bryan Kline	(561) 392-7827
Washington	800 N Capitol St NW	Mohammad Hoque	(202) 289-2203	Boca Raton	401 NE Spanish River Blvd	Katherine Mena	(561) 990-7317
Washington	90 K Street NE, Suite 105	Mohammad Hoque	(202) 248-0800	Boca Raton	690 Glades Rd.	Kleopas Kleopa	(561) 757-6811
Washington	900 23rd Street NW	George Washington University Hospital	(202) 715-4803	Boca Raton	690 YAMATO RD, Bay 3	Arkesh Patel	(561) 409-4480
Washington	901 E Street NW, Suite 104	Shamsul Mollah	(202) 737-3480	Boca Raton	8220 Glades Rd., Suite 8220	Manojkumar Brahmbhatt, Afzal Majid, Steven Sager	(561) 245-8716
Washington	Chappie James Blvd SW, Bldg. 4514	EYAS Hospitality Sandwich LLC	(202) 563-2611	Boca Raton	Football Stadium, 777 Glades Rd Bldg 100	Manojkumar Brahmbhatt, Afzal Majid	(850) 547-3004
Washington	Main Food Ct Box 2029, 4B353 Rayburn Bldg., 45	Akshay Seth	(703) 892-1908	Bonifay	1818 S Waukesha St	Gary Clark, Lorence Bielby, James Clark	(239) 498-6487
Washington	Independence Ave. SW	Sodexo Operations, LLC	(202) 415-3877	Bonita Springs	10347 Bonita Beach Road, Unit 1134	SBG Subs, LLC	(239) 948-5556
Washington	260 5th Ave, Bldg 64, Suite 1313	Akshay Seth	(202) 488-1001	Bonita Springs	12870 Tradeway 4, Unit #35	SBG Subs, LLC	(239) 301-2865
Washington	1959 E St NW, Space C, George Washington University	Toha Islam	(202) 721-0170	Bonita Springs	3300 Bonita Beach Rd, #124	Eric Sickmiller, Margaret Sickmiller	(239) 495-2262
Washington DC	1000 Independence Ave SW	Steve Choi	(202) 554-5672	Bonita Springs	8801 W Terry St	Rajesh Patel	(561) 200-4721
Washington DC	1300 2nd St NE	Mohammad Hoque	(202) 849-8981	Boynton Beach	1050 Gateway Blvd, Suite 102	Kathleen Balding-Latham	(561) 736-4060
Washington DC	2201 C Street NW	Steve Choi	(301) 742-8350	Boynton Beach	3200 Old Boynton Rd.	Manoj Thanath	(561) 223-3986
				Boynton Beach	4782 N. Congress Avenue	Yatin Patel	(561) 740-9021
				Boynton Beach	6651 Woolbright Road, Bay 132	Mohammed Karim	(561) 734-5494
<b>Florida</b>	<b>1,152 Open Restaurants</b>			Boynton Beach	706 Boynton Beach Blvd, #109	Manoj Thanath	(561) 369-5612
		Mohammed Karim	(954) 755-8558	Boynton Beach	7460 W Boynton Beach Blvd, Ste 101	Payam Kaviani	(561) 752-2008
		Peter Kerr, Angella Lungrin	(954) 597-6263	Boynton Beach	8252 Jog Rd	Sammy Said	
		Marvin Clemmons, Miranda Clemmons	(850) 912-4209				

Bradenton	11513 Palm Brush Trail	Dennis Holman D Scott Holman,	(941) 727-1707	Chipley	1391 Brickyard Rd, Unit 1	Gary Clark, Lorence Bielby, James Clark Brent Ford, Robert Yost	(850) 638-8014
Bradenton	1755 Lakewood Ranch Blvd, Unit No.3	Jeffery Holman, Denise Ogilbee	(941) 747-2058	Clearwater	1444-A Belcher Rd	Brent Ford, Robert Yost	(727) 538-9998
Bradenton	3517 53rd Ave. West	Dennis Holman, D Scott Holman, Jeffery Holman	(941) 756-7566	Clearwater	18419 US Highway 19 North, Unit B	Brent Ford, Robert Yost	(727) 538-5380
Bradenton	3541 First Street E	Marcus Wright, Valencia Wright, Marcus Wright II	(941) 748-0073	Clearwater	1897 N Highland Ave	Brent Ford, Robert Yost	(727) 239-7783
Bradenton	4270 53rd Ave East, Unit 203	D Scott Holman, Jeffery Holman, Denise Ogilbee	(941) 758-1689	Clearwater	2006 Drew St	Brent Ford, Robert Yost	(727) 443-7350
Bradenton	4850 Cortez Road West, Bay No. 4850	Marcus Wright, Valencia Wright, Marcus Wright II	(941) 794-5753	Clearwater	23106 US Hwy 19 North	Nancy Raymond	(727) 726-6484
Bradenton	5016 Manatee Ave	Dennis Holman	(941) 744-2306	Clearwater	2451 McMullen Booth Rd, Suite 1	John Dell, Robert Maxson	(727) 726-3775
Bradenton	5108 15th St E, Ste 206	Dennis Holman	(941) 756-6334	Clearwater	2790-A Gulf to Bay Blvd	John Dell, Robert Maxson	(727) 791-6292
Bradenton	5810 Ranch Lake Blvd	John Dell, Robert Maxson	(941) 201-1445	Clearwater	3753 Ulmerton Rd	John Dell, Robert Maxson	(727) 572-9388
Bradenton	6041 26th St West	Alpesh Patel, Minaxiben Patel	(941) 758-5545	Clearwater	The southeast corner of Court and Myrtle	Brent Ford, Robert Yost	(727) 390-2244
Bradenton	6507 State Rd 64 E	Dennis Holman Marcus Wright, Valencia Wright, Marcus Wright II	(941) 745-5757	Clermont	2575 E HWY 50, Suite A	Curtis DiPasqua, Martina DiPasqua	(352) 242-6037
Bradenton	7461 Manatee Ave West	Alpesh Patel, Minaxiben Patel	(941) 794-8332	Clermont	4319 US Hwy 27 South	Vipul Patel	(352) 394-8495
Brandon	104 E Brandon Blvd	Dennis Holman	(941) 744-2306	Clermont	628 Cagans View Road, Suite 2	DiPasqua-Ganssle, Inc. Curtis DiPasqua, Martina DiPasqua	(352) 227-1742
Brandon	1208 E. Brandon Blvd.	Ankit Patel John Dell, Robert Maxson	(813) 653-2665	Clermont	667 E Hwy 50	Curtis DiPasqua, Martina DiPasqua	(352) 394-7779
Brandon	1311 Kingsway	Khalid Khan	(813) 653-4800	Clewiston	1005 West Sugarland Hwy	SBG Subs, LLC	(863) 983-3900
Branford	507 SE US Hwy 27	Paresh Patel	(386) 935-0121	Clewiston	940 W Sugarland Hwy, Unit 15	SBG Subs, LLC Curtis DiPasqua, Martina DiPasqua	(863) 983-9138
Brevard	M7-0301 Headquarters Bldg	DiPasqua-Ganssle, Inc. Mughis Chaudhry, Farida Chaudhry	(321) 867-1812	Cocoa	2700 Clearlake Road	Pilot Corporation Peter DiPasqua, Michael DiPasqua Curtis DiPasqua, Martina DiPasqua	(321) 636-8678
Bristol	10994 NW St. Rt 20	Thomas Harrington, John Harrington	(850) 643-3900	Cocoa	4455 West King St	Peter DiPasqua, Michael DiPasqua Curtis DiPasqua, Martina DiPasqua	(321) 637-3354
Bronson	830 East Hathaway	John Harrington	(352) 486-3000	Cocoa	4795 Fay Blvd, Units 20 & 21	Curtis DiPasqua, Martina DiPasqua	(321) 636-7352
Brooksville	11375 Cortez Boulevard	Alpesh Patel	(352) 488-8558	Cocoa Beach	801 Dixon Blvd., Space # 32A	Jacqueline Turco	(321) 784-4446
Brooksville	13078 Cortez Blvd.	Michael Bronson, Sherry Bronson	(352) 596-8261	Cocoa Beach	3690 N. Atlantic Ave., Unit A	Jacqueline Turco Damion Fenton, Annette Fenton, Qadir Naviwala	(321) 799-2299
Brooksville	19438 Cortez Blvd	John Dell, Robert Maxson	(352) 799-7047	Coconut Creek	5415 Lyons Rd, Until B-10	Umair Haque, Udonis Haslem, Mohammed Karim, Andrew Socol, Robert Socol	(954) 571-9696
Brooksville	31087 Cortez Blvd.	Frank Mollica	(352) 754-1100	Coconut Creek	5571 W Hillsboro	Mahmood Ismail	(954) 570-5520
Bushnell	2055 County Rd 48	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 568-1383	Cooper City	10070 Griffin Road	Mahmood Ismail	(954) 434-4482
Callahan	542174 US HWY 1 1550 S Highway 29, Suite B, 29 North	Sunshine Amber Inc.	(904) 879-4400	Cooper City	4700 Flamingo Rd	Mudassar Ismail Manuel Martinez-Sohr, Ivan Martinez-Sohr	(954) 306-2173
Cantonment	111 George King Blvd.	Gregory Yates	(850) 937-8722	Coral Gables	2211 Ponce De Leon Blvd	Shakil Baig	(305) 774-0775
Cape Canaveral	1748 Hanger Road	Jacqueline Turco	(321) 784-0727	Coral Gables	455 S Dixie Hwy	Shakil Baig	(305) 662-6188
Cape Canaveral	8699 Astronaut Blvd	Army & Air Force Exchange Service	(321) 853-3271	Coral Springs	10613 Wiles Road, Unit A-10	Afzal Majid Damion Fenton, Annette Fenton	(954) 753-4009
Cape Coral	1616 W Cape Coral Pky, #112 2481 Del Prado Blvd N, Unit A- 103	Jacqueline Turco	(321) 799-2844	Coral Springs	1324 Coral Ridge Drive	Afzal Majid	(954) 753-5152
Cape Coral	2522 Santa Barbara Blvd, Store #5	Krutika Patel	(239) 540-0444	Coral Springs	3801 Turtle Creek Dr.	Qadir Naviwala Tuncay Kurt, Arman Majid	(754) 229-8042
Cape Coral	3015 Pine Island Rd SW, Ste 116	Krutika Patel	(239) 458-7841	Coral Springs	5418 N. University Drive	Afzal Majid	(954) 227-0053
Cape Coral	3038 Del Prado Blvd	Krutika Patel Lakshmiopathy Somavaram	(239) 573-1210	Coral Springs	6001 Coral Ridge Dr	Afzal Majid	(954) 753-5152
Cape Coral	428 Del Prado Blvd N, Unit #101 636 Del Prado Blvd, Inside Hospital	Krutika Patel	(239) 573-1210	Coral Springs	6230-106 Coral Ridge Drive	Alexandre Withberley	(954) 509-8622
Cape Coral	106 W Hancock Bridge Parkway, Unit D17	Krutika Patel Lakshmiopathy Somavaram	(239) 282-2283	Coral Springs	9381 W Atlantic Blvd	Hakikat Singh Gary Clark, Lorence Bielby, James Clark	(954) 340-7317
Carrabelle	116 St James Ave/US 98 1241 & 1271 Semoran Blvd, Until 002	Somavaram	(239) 549-4500	Cottdonale	2670 Hwy 231	Hakikat Singh Gary Clark, Lorence Bielby, James Clark	(850) 352-3000
Casselberry	8311 Champions Gate Blvd	Ajay Patel	(239) 573-5101	Crawfordville	3073 Crawfordville Hwy	Vipul Patel	(850) 926-4600
Champions Gate	411 W Washington St 2202 North Young Blvd, Unit 405	Ketul Patel	(239) 772-2038	Crawfordville	35 Mike Stewart Dr	Greg Schulteis Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(850) 926-4757
Chattahoochee	116 St James Ave/US 98 1241 & 1271 Semoran Blvd, Until 002	SBG Subs, LLC	(239) 573-7383	Crescent City	519 N Summit St	Jeffrey Boulton, Brenda Boulton, Robert Boulton	(386) 698-2675
Chiefland	116 St James Ave/US 98 1241 & 1271 Semoran Blvd, Until 002	AMI 93 LLC	(850) 697-2190	Crestview	1090 N Ferdon Blvd	Jeffrey Boulton, Brenda Boulton, Robert Boulton	(850) 398-6162
		DiPasqua-Ganssle, Inc.	(407) 679-6088	Crestview	3351 S Ferdon Blvd	Jeffrey Boulton, Brenda Boulton, Robert Boulton	(850) 683-1059
		DiPasqua-Ganssle, Inc. Gary Clark, Lorence Bielby, James Clark Thomas Harrington, John Harrington	(407) 787-0040	Cross City	16318 SE Hwy 19	Paresh Patel	(352) 498-0405
			(850) 663-4005	Crystal River	707 NE US Highway 19	Scott Lambo, David Lambo	(352) 795-2416
			(352) 493-0400				

Dade City	12634 US Hwy 301, Space No. 1	Michael Bronson, Sherry Bronson Afzal Majid, Steven Sager	(352) 521-7000	Deltona	915 Doyle Rd, suite 101	Curtis DiPasqua, Martina DiPasqua	(386) 575-0029
Dania	137 South Federal Hwy	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(954) 544-2057	Deltona	Howland and 415	Henry Snowden	(321) 926-3029
Davenport	101 Polo Park Blvd E	Curtis DiPasqua, Martina DiPasqua	(863) 424-8340	Destin	1251 Airport Rd	Jerry McCormick	(850) 654-1177
Davenport	3050 Deer Creek Commerce Lane, Suite 101	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(863) 424-3078	Destin	15017 Emerald Coast Pkwy 34940 Emerald Coast Pky, #188, Unit EOH	Joshua Gregory	(850) 837-0767
Davenport	45489 US Hwy 27 North		(863) 420-1782	Destin	NW 41st Street, Doral Plaza, 9773	Joshua Gregory	(850) 654-8055
Davenport	7910 Lake Wilson Rd, Unit #2	DiPasqua-Ganssle, Inc. Afzal Majid, Kathleen Balding-Latham, Steven Sager	(863) 424-0446	Doral		Hugo Leon	(305) 513-3660
Davie	2501 Griffin Rd	Compass Group USA Inc	(954) 966-2429	Dundee	28063 Hwy 27	Curtis DiPasqua, Martina DiPasqua	(863) 439-7827
Davie	3301 College Ave, HPD Med Bldg 1st Fl Food Ct	Syed Ali, Arshad Saeed	(954) 262-1148	Dunedin	1425 Main St., Suite A	Johni Hanna	(727) 736-3876
Davie	4002 SW 64th Ave		(954) 792-6226	Dunedin	2610 Bayshore Blvd.	Ryan Monroe	(727) 734-0521
Davie	4301 S. University Dr.	Mohammed Jamil Hummair Umar, M Anwer Mysorewala	(954) 424-3773	Dunnellon	11012 N. Williams Street	Scott Lambo, David Lambo	(352) 465-5977
Davie	4301 South Flamingo Road, Suite 108		(954) 474-1764	Dunnellon	11150 N Williams St, Unit 102 6590 Dog Track Rd, Hwy20 & Hwy 79	Scott Lambo, David Lambo	(352) 489-1120
Davie	6775 Stirling Road	Yalcin Yalcinkaya	(954) 792-0087	Ebro	104 Indian River Blvd West, Space #503	Ushma Amin	(850) 535-4444
Davie	8836 W. State Rd. 84, Unit J-08	Guoqiang Dong	(954) 473-9699	Edgewater	Bldg 1757, Memorial Lake Trail	Peter DiPasqua, Michael DiPasqua	(386) 423-9252
Daytona Beach	1191 Beville Rd	Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(386) 317-5664	Eglin AFB	77th Special Forces Way	Army & Air Force Exchange Service	(850) 651-1698
Daytona Beach	1392 W. International Speedway	Rashad Giorgi	(386) 257-2625	Eglin Air Force Way		Army & Air Force Exchange Service	(850) 279-6339
Daytona Beach	2429 N Atlantic Ave, Unit 19	Martina DiPasqua, Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(386) 673-8862	Elgin AFB	2587 Eglin Blvd.	Army & Air Force Exchange Service	(850) 651-8444
Daytona Beach	640 N Atlantic Avenue	Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(386) 252-7827	Ellenton	2215 60th Avenue East	John Dell, Robert Maxson	(941) 729-6447
Daytona Beach Shores	3174 S Atlantic Ave E	Staci Clark	(850) 892-3362	Englewood	2931 S McCall Rd	Satish Patel, Sangita Patel	(941) 474-8260
De Funiak Springs	1226 Freeport Road	Susan Snowden	(386) 736-3754	Englewood	5855 Placida Rd, Unit #404 10801 Corkscrew Road, Suite 191	Manojkumar Patel, Krutika Patel, Nikita Patel	(941) 828-0007
De Land	2671 S Woodland Blvd	Benish Zaheer, Khalid Zaheer	(954) 426-8288	Esteros	18990 S Tamiami Trail 20301 Grande Oaks Shp Ctr, #112	Krutika Patel, Nikita Patel	(239) 390-5910
Deerfield Beach	1101 S. Military Trail	Umar Haque, Udonis Haslem, Mohammed Karim, Andrew Socol, Robert Socol	(954) 426-3222	Esteros		Ketul Patel	(239) 481-7415
Deerfield Beach	1456 S Federal Highway	Calvin Joy	(954) 573-7015	Eustis	1930 N Hwy 19	Robert Ramsey, Lisa Ramsey	(352) 589-8887
Deerfield Beach	1724 West Hillsboro Boulevard	Umar Haque, Udonis Haslem, Mohammed Karim, Andrew Socol, Robert Socol	(954) 420-5153	Eustis	24425 SR 44	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 483-2398
Defuniak Springs	1207 US Hwy 331 South, Ste A	Gary Clark, Lorence Bielby, James Clark	(850) 892-0151	Eustis	469 Plaza Dr	Robert Ramsey, Lisa Ramsey	(352) 357-7827
DeLand	1204 N. Woodland Blvd	Kimberly Bennett	(386) 738-7155	Everglades City	31990 Tamiami Trail	Lynn Stokes	(239) 695-0949
DeLand	2095 E State Rd 44	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(386) 738-7758	Fernandina Beach	1722 S 8th St 7	Kumari Kiran Patel	(904) 261-9250
DeLand	2185 Hwy 44 W	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(386) 736-7310	Fleming Island	1809-1 Towncenter Blvd	Benjamin Chapman	(904) 541-4924
Delray Beach	110 S Congress Ave, Unit 3	Shabbir Yousuf	(561) 278-6290	Florahome	1119 SR 100	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(386) 659-1474
Delray Beach	15280 Jog Road	Ritaben Shikh	(561) 501-6442	Florida City	1485 NE 1st Avenue	Mariana Salhuana, Carlos Salhuana, Luis Salhuana	(786) 349-5585
Delray Beach	16205 South Military Trail	Manojkumar Brahmbhatt	(561) 865-3705	Florida City	421 SE 1st Ave	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(305) 248-8898
Delray Beach	4801 Linton Blvd., A4	Curtis Dennis	(561) 865-2200	Fort Lauderdale	110 SE 6th Street, Suite 110	Melanie Dickinson, Mohammed Jamil, Hummair Umar	(954) 368-2827
Delray Beach	5352 Linton Blvd.	Manojkumar Brahmbhatt	(561) 374-0506	Fort Lauderdale	1600 S Andrews Ave, First Floor 17 S. Ft Lauderdale Beach Blvd, Space R224	Arshad Saeed	(954) 459-9332
Delray Beach	7533 West Atlantic Ave	Jason DiPierro	(561) 637-2700	Fort Lauderdale	1930 East Sunrise Blvd	Guoqiang Dong	(954) 463-0980
Delray Beach	900 Linton Blvd, Suite 905	SIMz Management LLC	(561) 330-7442	Fort Lauderdale	1951 NW 9th Ave., Unit 2	Hakikat Singh	(954) 761-1910
Deltona	2160 Howland Blvd, Space 108	Henry Snowden	(386) 218-6060	Fort Lauderdale	201 E Sunrise Blvd	Hakikat Singh	(954) 306-3793
Deltona	3140 Howland Blvd., Suite 102	Kimberly Bennett	(386) 218-3888	Fort Lauderdale	2701 Davie Blvd	Kathleen Balding-Latham	(954) 462-2322
				Fort Lauderdale	3099 West Cypress Creek Rd. 3200 N. Federal Hwy., Room 606	Muhammad Amin	(954) 581-8327
				Fort Lauderdale	4840 North Federal Hwy 4860 S State Road 7, US 441, Suite E	Melinda Acord	(954) 565-0595
				Fort Lauderdale	6217 N Federal Hwy, Space #103	Akbar Ashrafali	(954) 491-1876
				Fort Lauderdale	6251 N. Powerline Rd.	Mohammed Jamil	(954) 587-9482
				Fort Lauderdale		Errol Brissett	(954) 491-4149
				Fort Lauderdale		Afzal Majid	(954) 489-7786

Fort Lauderdale	975 South West 24th Street	Mohammed Karim Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(954) 522-2229	Gainesville	203 NE 39th Avenue	Yashvantkumar Patel, Paresh Patel Zoe Haraden, Robert Singleton	(352) 377-0652 (352) 332-1707
Fort Mc Coy	14780 NE Highway 315		(352) 236-9903	Gainesville	2645 SW 91st Street	Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(352) 374-7723
Fort Myers	11861 Palm Beach Blvd., #106 13401 SUMMERLIN RD, UNIT#2	Ketul Patel, Nikita Patel	(239) 245-8604	Gainesville	3424 SW Williston Rd		(352) 374-7723
Fort Myers	13681 Doctors Way	Gopiben Patel	(239) 437-3555	Gainesville	5210 NW 13th Street	Paul Brake Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(352) 338-3007 (352) 371-7773
Fort Myers	14561 Palm Beach Blvd, Ste 33	Belaben Patel	(239) 694-6003	Gainesville	6666 W Newberry Rd	Zoe Haraden	(352) 331-4579
Fort Myers	15880 Summerlin Rd, Suite 305	Nishat Pathak Krutika Patel, Nikita Patel	(239) 437-7625 (239) 489-4822	Gainesville	8181 NW 38th Lane, Suite 20	Zoe Haraden Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 554-5980 (407) 349-5769
Fort Myers	16450 S Tamiami Trail	Patel Krutika Patel, Nikita Patel	(239) 561-2456	Geneva	135 E Highway 46 S/R 426 5400 College Drive, Baptist Bible College	Gary Clark, Lorence Bielby, James Clark	(850) 263-2420
Fort Myers	19975 S. Tamiami Trail	Chetan Patel	(239) 768-2300	Graceville Green Cove Springs	1305 North Orange Ave, US 17, Suite 128	Vipull Patel	(904) 284-8783
Fort Myers	2776 Cleveland Ave	John Halgrim Praful Patel, Jignesh Patel	(239) 939-1141 (239) 274-6004	Green Cove Springs	2851 Henley Rd, Suite 100	Atul Patel, Bakulesh Patel	(904) 291-6940
Fort Myers	3501 Fowler Street 4125 Cleveland Avenue, Room 1105A	Chetan Patel, Pankajkumar Patel	(239) 693-6622	Greenacres	4815 S. Military Trail	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 641-6996
Fort Myers	4901 Palm Beach Blvd	Ketul Patel	(239) 491-6272	Greenacres	6093 Lakeworth Rd	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 965-3788
Fort Myers	5781 Lee Blvd, #205	Pilot Corporation Nikita Patel, Grisha Patel, Hiteshkumar Patel	(239) 693-1047 (239) 768-0303	Greenacres	6294 Forest Hill Blvd 6304 Forest Hill Blvd., Space #304	Mohammed Karim	(561) 868-0076 (561) 967-9752
Fort Myers	6050 Plaza Dr	Ketul Patel	(239) 491-6272	Greensboro	85 Green Ave.	AMI 92 LLC Curtis DiPasqua, Martina DiPasqua Jeffrey Boulton, Brenda Boulton, Robert Boulton	(850) 442-6107 (352) 429-7680
Fort Myers	6900 4 Daniels Pkwy.	Mark Floyd Florida Convenience Stores, LLC	(772) 577-4070	Groveland	7965 State Road 50, Unit A100		(352) 429-7680
Fort Myers	9981 South Healthpark Drive	Missada Abukhdair	(772) 465-5578	Gulf Breeze	3075 Gulf Breeze Pky		(850) 932-7255
Fort Pierce	116 North 2nd St., Suite 101	Midway Petroleum Inc.	(772) 461-9455	Gulf Breeze	3767 Gulf Breeze Pkwy	Albert McEachern Albert McEachern, Carole McEachern Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(850) 916-1260 (850) 677-8877 (863) 422-5439
Fort Pierce	2511 Okeechobee Rd.	Bijal Parikh	(772) 466-6022	Gulf Breeze	5342 Gulf Breeze Pkwy	Curtis DiPasqua, Martina DiPasqua Curtis DiPasqua, Martina DiPasqua Katherine Maineri, Gregory Maineri	(863) 422-0486 (863) 422-0514 (954) 454-8259
Fort Pierce	2802 South US 1	Amit Patel	(772) 468-8886	Haines City	1013 E Hinson Ave		(863) 422-0486
Fort Pierce	4090 W Midway Rd	Sub 95 LLC	(772) 595-9559	Haines City	36158 US Hwy 27		(863) 422-0486
Fort Pierce	4890 Kings Hwy	Areas USA FLTP, LLC	(772) 924-2110	Haines City	36205 US Highway 27		(863) 422-0514
Fort Pierce	4913 South US 1	Jackelyn Ortega	(850) 315-0065	Hallandale	624 W Hallandale Beach Blvd		(954) 454-8259
Fort Pierce	7038 Okeechobee Rd. FL Tpk. Mile Marker 144 (just, north of Crosstown Parkway)	Paresh Patel Staci Clark, Lorence Bielby, Gary Clark, James Clark Florida Convenience Stores, LLC	(386) 497-1707 (850) 835-2885 (863) 635-2027	Hallandale Beach	2551 E Hallandale Beach Blvd	Alexandre Wolak David Tennyson, James Tennyson	(954) 454-8900 (904) 692-2662
Fort Pierce	7038 Okeechobee Rd. FL Tpk. Mile Marker 144 (just, north of Crosstown Parkway)	Joan Halgrim Afzal Majid, Steven Sager	(239) 288-5526 (754) 206-3019	Hastings	8804 West Church Street		(904) 692-2662
Fort Pierce	7038 Okeechobee Rd. FL Tpk. Mile Marker 144 (just, north of Crosstown Parkway)	Errol Brissett	(954) 900-5647	Havana	102 East 8th Ave 6005 SE US Highway 301, Suite 103	Vipul Patel	(850) 539-6400 (352) 481-5900
Fort White	7776 SW Hwy 27	Mohammad Suleman	(239) 437-6345	Hawthorne		Paresh Patel Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 341-0881
Freeport	16469 US Hwy 331 South, Suite 101	Daryl Fisher Florida Convenience Stores, LLC Lakshmiopathy Somavaram	(239) 275-6940 (772) 429-3396 (239) 936-2003	Hernando	8486 N Carl G Rose Hwy		(352) 341-0881
Freeport	16469 US Hwy 331 South, Suite 101	Mohammad Suleman	(239) 437-6345	Hialeah	1612 East 4th Avenue	Fahim Waraich Mohammed Abbasakoor Gerassimos Vardaramatos, Clarice Vardaramatos	(786) 708-3990 (305) 512-9378 (786) 536-4138
Frostproof	7030 Hwy 27	Mohammad Suleman	(239) 437-6345	Hialeah	1675 W 49th St, Store #1250		(305) 512-9378
Ft Myers	2950 Winkler Ave, Unit 101	Mohammad Suleman	(239) 437-6345	Hialeah	1870-C West 60 Street		(786) 536-4138
Ft Lauderdale	1411 S. State Road 7	Mohammad Suleman	(239) 437-6345	Hialeah	18710 NW 67th Ave, Store #56 1905-155 West 35th St, Suite J- 12	Timothy Johnson	(305) 624-1700 (305) 819-1984
Ft Lauderdale	1950 Eisenhower Blvd	Mohammad Suleman	(239) 437-6345	Hialeah	2350 West 84th St Bay #20	Julio Raudsepp Manuel Martinez-Sohr, Ivan Martinez-Sohr	(305) 819-1984 (305) 556-2068
Ft Myers	13550 Treeline Ave S	Mohammad Suleman	(239) 437-6345	Hialeah	2360 W 68th St, Unit 127	Ovez Karim, Mohammed Abbasakoor	(352) 341-0881 (305) 362-9366
Ft Myers	3260 Forum Blvd, Unit # 302	Mohammad Suleman	(239) 437-6345	Hialeah	3300 W 84th St, #20	Muhammad Idrees, Syed Ali Gerassimos Vardaramatos, Clarice Vardaramatos	(305) 362-9366 (305) 231-0016 (305) 883-3100
FT Pierce	6600 W. Midway Rd.	Mohammad Suleman	(239) 437-6345	Hialeah	3333 Palm Avenue, Suite 1, Bay 5	Jacques Vardaramatos	(305) 883-3100
Ft. Myers	11741 S Cleveland Ave, Suite 5	Mohammad Suleman	(239) 437-6345	Hialeah			
Ft. Myers	3006 Palm Beach Blvd.	Mohammad Suleman	(239) 337-3566	Hialeah			
Ft. Myers	8293 Dani Drive, Suite 120	Belaben Patel	(239) 666-1184	Hialeah			
Ft. Pierce	100 N. Kings Hwy	Pilot Corporation	(772) 461-0091	Hialeah			
Gainesville	1005 W University Avenue	Thomas Neal Paresh Patel, Dhaval Patel	(352) 376-1161 (352) 373-8330	Hialeah			
Gainesville	1349 N W 23rd Ave	Carl Hoover Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(352) 379-0802 (352) 374-8345	Hialeah			
Gainesville	1600 SW Archer Rd, Food Court	Carl Hoover	(352) 379-0802	Hialeah			
Gainesville	1805 SW 13th St	Carl Hoover	(352) 380-0332	Hialeah			
Gainesville	2000 SW Archer Rd	Carl Hoover	(352) 380-0332	Hialeah			



Hialeah	4410 W 16th Avenue, Bay 28B	Mariana Salhuana, Carlos Salhuana, Luis Salhuana	(305) 823-7600	Hudson	8925 State Rd. 52	Ankit Patel	(727) 868-1075
Hialeah	465 E 49th St	Ovez Karim	(305) 769-3081	Hurlburt Field	Court, 112 Lielmanis	Army & Air Force Exchange Service	(214) 491-8571
Hialeah	5730 NW 176th St	Gerassimos Vardaramatos, Clarice Vardaramatos	(305) 556-3376	Immokalee	101 South 7th St.	Thakor Patel	(239) 657-4411
Hialeah	6500 West 4th Avenue, Unit 41 & 42	Steven Bracken, Timothy Johnson	(786) 362-6645	Indiantown	15375 SW Warfield Blvd	Deborah Hardee	(772) 597-4600
Hialeah	7150 W 20th Ave, M-131	Gerassimos Vardaramatos, Clarice Vardaramatos	(305) 821-5167	Inglis	20 East Highway 40	Paresh Patel	(352) 447-4665
Hialeah	775 W 49th St, Unit 6	Maria Castillo, Jennifer Planchart	(305) 456-3179	Interlachen	1137 State Rd 20	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(386) 684-9721
Hialeah	791 West 29 Street	Gerassimos Vardaramatos, Clarice Vardaramatos	(305) 456-7955	Inverness	2639 E Gulf To Lake HWY	George Smith	(352) 637-0800
Hialeah	801 E 8th Avenue	Raymond Hicks	(305) 888-2001	Inverness	97 S Pine Ave	George Smith	(352) 344-8996
Hialeah	8262 NW 103 Street	Timothy Johnson	(786) 452-0412	Islamorada	82685 Overseas Highway, Bay G	Nicholas Bennett	(305) 664-2704
Hialeah	8527 NW 186th St, Unit B18	Ovez Karim	(305) 829-0553	Jacksonville	100-1 Gateway Circle	Atul Patel	(904) 819-9980
Hialeah	900 E 65th St	Ovez Karim	(305) 681-6555	Jacksonville	10251 Shops Lane	Kevin Norwood, Shawn Keys, James Lenhard	(904) 800-1588
Hialeah	1302 West 49th St.	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(305) 362-4437	Jacksonville	1067 Beach Blvd	Yellappa Adepu	(904) 247-0532
Hialeah Gardens	11093 NW 138th St., #-127	Timothy Johnson, Steven Bracken	(305) 826-4656	Jacksonville	11043 Crystal Springs Road, Unit 34	Sharon Yunick	(904) 378-1892
Hialeah Gardens	11850 Hialeah Gardens Blvd, Suite 121	Muhammad Idrees, Marha Idrees	(305) 231-3445	Jacksonville	11531 San Jose Blvd, Unit 14	Shawn Keys, James Lenhard	(904) 619-8028
High Springs	19975NW 244th St, Ste 20	Paresh Patel	(386) 454-5302	Jacksonville	11565 N Main Street, 0206	Dennis Glaze	(904) 757-0940
Hillard	551758 US Highway 1	Florida Convenience Stores, LLC	(904) 845-3711	Jacksonville	12400 Yellow Bluff Road, Suite 206	Frederick Gardner	(904) 696-9284
Holiday	1938 US Hwy #19 North	John Dell, Robert Maxson	(727) 945-8272	Jacksonville	12620-10 Beach Blvd	Kamlesh Patel, Vaishali Patel	(904) 996-9435
Holly Hill	1609 N Nova Rd	Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(386) 255-4889	Jacksonville	1325 San Marco Blvd, Suite 104	Sandip Patel	(904) 479-9980
Hollywood	102 North Park Rd	Katherine Maineri	(954) 983-2229	Jacksonville	14070 Beach Blvd, #2	Atul Patel, Bakulesh Patel	(904) 512-3686
Hollywood	1841 N. State Rd. 7	Arshad Saeed, Zulfiqar Lakha	(754) 229-9492	Jacksonville	1440 Dunn Ave, Space #1440	Atul Patel	(904) 757-5443
Hollywood	1941 Pembroke Rd.	Zulfiqar Lakha	(954) 922-1101	Jacksonville	14670 Duval Rd	Deborah White	(904) 741-4749
Hollywood	2312 Hollywood Blvd	Katherine Maineri	(954) 404-6260	Jacksonville	14801 Normandy Blvd	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(904) 289-9413
Hollywood	301 S State Road 7	Umair Haque, Udonis Haslem, Mohammed Karim, Jenna Sacks, Andrew Socol, Robert Socol, Jason Taylor	(954) 963-1010	Jacksonville	1554 St Johns Bluff	Atul Patel	(904) 646-1858
Hollywood	3050 Oakwood Blvd., Unit 40	Aby Thomas, Sindhu Philip	(954) 544-3398	Jacksonville	1650 CR 210 W	TA Operating LLC	(904) 829-3946
Hollywood	4903 Sheridan St, Space No. 58	Farida Cocco	(954) 963-9800	Jacksonville	2292 Mayport Rd, Unit #5	Joseph Berg, Tammy Berg	(904) 249-0861
Hollywood	6582 Taft St	Umair Haque, Mohammed Karim	(954) 967-0504	Jacksonville	2771 Monument Rd, Unit 28	Norm Duguay	(904) 642-8102
Hollywood	1201 N. Broadwalk	Olga Cherkasova, Dmitriy Gorbunov	(954) 929-7827	Jacksonville	3 Shircliff Way, Suite 101	Fred Franco, Walter Adams, Matthew Carter	(904) 384-1122
Homestead	13600 SW 288th Street	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(305) 247-0586	Jacksonville	3100 -1 N Main St	Jignesh Patel	(904) 551-1193
Homestead	23268 SW 112th Avenue	Miguel Consuegra	(305) 257-5734	Jacksonville	4129 Sportsman Club Rd	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(904) 783-9460
Homestead	24790 SW 177th Ave	Kent S-Way LLC	(305) 248-1557	Jacksonville	4250 Phillips Hwy	Atul Patel, Bakulesh Patel	(904) 733-9908
Homestead	2528 NE 10th Court, Unit B-2528	Christian Consuegra, Isaura Consuegra	(305) 247-2420	Jacksonville	4375 Southside Blvd, Ste 7	Joseph Berg	(904) 645-3645
Homestead	28700 South Dixie Highway	M Anwer Mysorewala	(305) 242-2828	Jacksonville	5123-3 Timuquana Rd	Rajesh Patel	(904) 779-0905
Homestead	3090 NE 41st Terrace, Space No 1	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(305) 247-1905	Jacksonville	5290-3 Norwood Ave #97	Atul Patel	(904) 764-0841
Homestead	327 North Krome Avenue	Timothy Johnson, Steven Bracken	(305) 242-4460	Jacksonville	532 Cassat Ave	First Coast Energy	(904) 783-4449
Homestead	897 N. Homestead Blvd.	M Anwer Mysorewala	(305) 242-0999	Jacksonville	5351 Normandy Blvd	Fred Franco, Walter Adams, Matthew Carter	(904) 786-6658
Homosassa	9481 S. Suncoast Blvd	Scott Lambo, David Lambo	(352) 621-7829	Jacksonville	5711 Bowden Rd, Suite # 1	Atul Patel	(904) 683-2332
Homosassa Springs	3756 S Suncoast Blvd.	Scott Lambo, David Lambo	(352) 628-6822	Jacksonville	6024 San Jose Blvd., Space 618	Shephali Patel, Digna Patel	(904) 367-8404
Hudson	12610 US Hwy. 19	Nancy Raymond	(727) 868-1237	Jacksonville	6132-4 Merrill Rd	Fred Franco, Walter Adams, Matthew Carter	(904) 743-8474
Hudson	14000 Fivay Road	Ankit Patel, Minish Patel	(727) 819-2939	Jacksonville	6765 Dunn Avenue, Suite 330	Fred Franco, Walter Adams, Matthew Carter	(904) 765-7263
Hudson	14106 US Hwy 19	Vijay Patel	(727) 819-9233	Jacksonville	6842 Wilson Blvd., Unit 1	Shawn Keys, James Lenhard	(904) 503-0937
Hudson	14851 SR 52, #A-102	Motazz El-Tall	(727) 856-3499	Jacksonville	7451 103rd Street Plaza, Suite 15	Tammy Berg, Joseph Berg	(904) 777-2525
				Jacksonville	7908-2 Blanding Blvd	Atul Patel, Bakulesh Patel	(904) 317-3130
				Jacksonville	8110-1 Lem Turner Rd	Arpita Patel	(904) 551-1180
				Jacksonville	8215 West Beaver Street	Parimalbhai Patel, Ajay Patel, Anant Patel, Bhikhhabhai Patel	(904) 786-1575

Jacksonville	8403-1 Atlantic Blvd 8540 Argyle Forest Blvd., Suite 5	Pinki Patel	(904) 855-0845	LaBelle	139 East Hickpochee Av Unit101	Thakor Patel	(863) 675-4003
Jacksonville	5	Atul Patel	(904) 317-5154	Lady Lake	208 W Guava St	George Smith	(352) 750-4929
Jacksonville	8767 Old Kings Road S	Tammy Berg, Joseph Berg	(904) 733-6444	Lake Buena Vista	1460 Ave of the Stars, Discovery Diner Epoot	Sodexo Operations, LLC	(407) 827-7967
Jacksonville	9000 Normandy Blvd 9100 Merrill Road, Bay No. 9100-2	Michael Tessema	(904) 374-2065	Lake Buena Vista	250 W. Animation Dr., Take Five Cafe-Hollywood Studi	Sodexo Operations, LLC	(407) 827-7777
Jacksonville	929 McDuff Avenue, #105	Frederick Gardner Parimalbhai Patel, Ajay Patel, Anant Patel, Bhikhabhai Patel	(904) 744-5604	Lake Buena Vista	650 N Savannah West, Pride Rock Cafe-Animal Kingdom	Sodexo Operations, LLC	(407) 827-7952
Jacksonville	9475-001 Philips Highway 9542 Argyle Forest Blvd, Suite B 16	Henry Yunick, Sharon Yunick	(904) 683-1308	Lake Butler	715 E Main Street	Paresh Patel	(386) 496-1104
Jacksonville	9585 N Regency Sq Blvd, Suite 5	Kevin Norwood, Shawn Keys, James Lenhard	(904) 363-0356	Lake City	1686 SE Baya Drive, Suite 102 183 SW Bascom Norris Drive, Suite 105	Clay Feagle	(386) 752-6228
Jacksonville	9901 New Kings Rd Out Post C-Store, 6801 Roosevelt Blvd	Atul Patel	(904) 908-0016	Lake City	3269 S Hwy 41	Jinay LLC	(386) 758-7900
Jacksonville	400 Pecan Park Road	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(904) 724-2120	Lake City	3586 West US Hwy 90	Elizabeth Waring	(386) 758-9596
Jacksonville	6573 Commonwealth Ave	James Lenhard, William Hudson	(904) 766-0218	Lake City	4417 SW State Road 47 683 West Duval Street, Suite 103	AARNA05 LLC BK 1008 Trenton Subs LLC	(386) 438-8050 (386) 755-3224
Jasper	205 SE 2nd Ave	Love's Travel Stops & Country Stores Inc.	(904) 451-9847	Lake City	14075 S US Hwy 441, Suite 101 120 International Parkway, Suite 114	Hitesh Patel	(386) 961-5127
Jasper	5089 State Highway	Rozina Mehertu	(904) 696-1463	Lake City	3801 W. Lake Mary Blvd, Suite 131	Paresh Patel Robert Ramsey, Lisa Ramsey	(386) 755-7957 (407) 333-7778
Jasper	5089 State Highway	Community Markets Inc	(386) 792-1316	Lake Mary	4181 Orange Blvd	Robert Ramsey, Lisa Ramsey	(407) 324-7827
Jasper	I-75 & US 129	Pilot Corporation	(386) 638-1635	Lake Mary	43 E CR 470 490 US Highway 27 North, Space 13	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(407) 324-0912
Jay	3891 Scott's Plaza Drive	Alan Fogg	(386) 792-2679	Lake Monroe Lake	4181 Orange Blvd	Aihab Gerges	(352) 793-1111
Jensen Beach	4360 NE Ocean Blvd	Brittannica VI Inc.	(850) 675-0200	Panasoffkee	43 E CR 470 490 US Highway 27 North, Space 13	Highlands Restaurant Group LLC	(863) 531-4017
Jonesville	14248 West Newberry Rd	James Shanahan Dhaval Patel, Paresh Patel	(772) 225-1333	Lake Placid	1382 State Rd 60 E 1450 Chalet Suzanne Road, Unit 28	Curtis DiPasqua, Martina DiPasqua	(863) 678-0452
Jupiter	2144 West Indiantown Rd	Yogendra Vansadia	(561) 746-6221	Lake Placid	1382 State Rd 60 E 1450 Chalet Suzanne Road, Unit 28	Curtis DiPasqua, Martina DiPasqua	(863) 679-3100
Jupiter	2562 W Indiantown Rd	Manichan Rai	(561) 962-2652	Lake Placid	1382 State Rd 60 E 1450 Chalet Suzanne Road, Unit 28	Love's Travel Stops & Country Stores Inc.	(863) 679-3100
Jupiter	5490 N. Military Trail	Md Mahfuzul Kabir	(561) 630-4004	Lake Placid	1382 State Rd 60 E 1450 Chalet Suzanne Road, Unit 28	Love's Travel Stops & Country Stores Inc.	(863) 679-3100
Jupiter	806 N Old Dixie Hwy NASA Parkway E., NASA MFF Bldg K6-1145	Rodolfo Lefeld	(561) 747-1982	Lake Worth	17309 Hwy 27	Duangporn Breitsprecher, Robert Garvey	(561) 588-0883
Key Biscayne	180 Crandon Blvd, Unit #108	DiPasqua-Ganssle, Inc. Steven Bracken, Timothy Johnson	(321) 861-8500	Lake Worth	1978 Lake Worth Rd	Jigneshkumar Unjia Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 493-1950 (561) 557-1913
Key Largo	99625 Overseas Highway, Bay 1	Nicholas Bennett, Joshua Gibson, Troy Nichols	(305) 361-3859	Lake Worth	210 S Dixie Hwy, Ste 101	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 721-9631
Key Largo	99620 Overseas Hwy	Daniel Vargas	(305) 451-0030	Lake Worth	4075 State Road 7, Suite C	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 439-5171
Key Largo	99620 Overseas Hwy	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(305) 254-3700	Lakeland	4545 Hypoluxo Rd	Mohammed Alam	(561) 721-9631
Key West	817 Peacock Plaza	Laura Gayle	(305) 453-9066	Lakeland	5970 Jog Rd., Space #4	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 439-5171
Key West	542 Truman Avenue	Laura Gayle	(305) 295-0081	Lakeland	125 N Wabash Ave	Tony Leung	(863) 683-1021
Keystone Heights	7380 State Rd 100, Suite 5	Rajesh Patel	(352) 292-1397	Lakeland	1509 US Hwy 98 South, #8	Curtis DiPasqua, Martina DiPasqua	(863) 687-0322
Kissimmee	1321 E Vine St	DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	2157 County Rd E, 540 A	Tony Leung	(863) 709-1115
Kissimmee	1400 Simpson Rd.	DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	2276 Griffin Rd	Tony Leung Curtis DiPasqua, Martina DiPasqua	(863) 816-2866
Kissimmee	1900 W. Vine Street 1954 E Osceola Pkwy, Space #06	DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	2616 US Hwy 92 E	Martina DiPasqua	(863) 667-0777
Kissimmee	2370 E. Irl Bronson Mem. Hwy, Suite A-101	DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	2616 US Hwy 92 E	Martina DiPasqua	(863) 667-0777
Kissimmee	2927 Vineland Road	DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	2810 S Florida Ave, Suite C	Mayu Patel	(863) 686-7332
Kissimmee	3250 Vineland Road	DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	3730 Airport Rd 4296 US Highway 98 N, Space C-260	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(863) 648-4450
Kissimmee	3329 S Orange Blossom Trail	DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	4680 Cleveland Heights Blvd	Tony Leung	(863) 853-1166
Kissimmee	700 W Oak St	DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	4950 Hwy 92 E 5253 US Hwy 98 South, Suite #8E	Tony Leung	(863) 701-0405
Kissimmee	7856 Irl Bronson Memorial Hwy	DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	5395 N Socrum Loop Rd	Tony Leung	(863) 825-0200
Kissimmee	829 Cypress Pkwy, Store #10 8687 W Irl Bronson Mem. Hwy., Suite 108	DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	6655 S Florida Ave, Suite 2	Tony Leung	(863) 858-8336
Kissimmee	6113 W. Irl Bronson Memorial, Suite 102	DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	7399 Highway 98 N., Suite 101	Tony Leung	(863) 647-3456
Kissimmee		DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	850 County Line Rd	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(863) 859-3033
Kissimmee		DiPasqua-Ganssle, Inc.	(407) 305-0081	Lakeland	905 E Memorial Blvd, Suite 2	Vipul Patel	(863) 802-9659
Kissimmee		DiPasqua-Ganssle, Inc.	(407) 305-0081	Land O Lakes	2406 Land O Lakes Blvd	Alpesh Patel	(813) 949-8483

Land O' Lakes	7852 Land O' Lakes Blvd, Bay # B-150	Ankit Patel	(813) 996-0099	Marco Island	670 bald eagle dr.	Anthony Benarroch	(239) 394-7009
Lantana	1499 South Dixie Hwy	Manuel Martinez-Sohr,	(561) 570-6173	Margate	2534 N State Rd 7	Qadir Naviwala	(954) 972-6658
Largo	1200 Missouri Ave., Space No. A	John Dell, Robert Maxson	(727) 584-2600	Margate	5555 West Atlantic Blvd	Afzal Majid	(954) 956-7361
Largo	1886 W Bay Dr	Brent Ford, Robert Yost	(727) 581-3295	Marianna	2255 Hwy 71	Staci Clark	(850) 482-2057
Largo	2655 East Bay Drive, Unit 8 & 9	Nail Hmeidani, Marianna Hmeidani	(727) 530-5512	Marianna	4469 Lafayette St	Gary Clark, Lorence Bielby, James Clark	(850) 482-7821
Largo	2677 Roosevelt Blvd	John Dell, Robert Maxson	(727) 535-2801	Mary	I-10 and 125 Glen Street	Richard Davis	(904) 259-5354
Largo	5310 East Bay Drive, Unit 300	Rabah Suwan	(727) 535-2974	Mary Esther	421 Mary Esther Blvd	Jackelyn Ortega	(850) 664-6577
Largo	7690 Bryan Dairy Road	John Dell, Robert Maxson	(727) 547-8500	Mayo	354 East Main	Paresh Patel	(386) 294-2371
Largo	7725 Ulmerton Road	Brent Ford, Robert Yost	(727) 538-8866	Mayport Naval Sta	Ribault Facility	Fred Franco, Walter Adams, Matthew Carter	(904) 241-2967
Largo	990 Missouri Avenue North	Rabah Suwan	(727) 518-2815	Medley florida	9725 nw 117th ave suite # 115	Fahim Waraich	(786) 542-6130
Lauderdale Lakes	3001 N State Rd 7	Zulfiqar Lakha	(954) 535-2263	Melbourne	1270 N Wickham Rd, Unit 4	Curtis DiPasqua, Martina DiPasqua	(321) 255-1926
Lauderdale Lakes	4850 W Oakland Park Blvd, Ste 114	Arshad Saeed, Sohail Hanif	(954) 535-9737	Melbourne	1377 N Harbor City Blvd	Cindy Schuckers, Gerald Schuckers	(321) 254-4380
Lauderdale Lakes	3100 W Oakland Park Blvd	Arshad Saeed, Sohail Hanif	(954) 485-7569	Melbourne	1500 S Babcock St	Cindy Schuckers, Gerald Schuckers	(321) 723-3626
Lauderhill	1375 40th Ave NW, Suite H	Hanif	(954) 485-7569	Melbourne	2304 Remi Drive, Suite 104	Curtis DiPasqua, Martina DiPasqua	(321) 636-8312
Lauderhill	5577 W. Oakland Park Blvd.	Afzal Majid	(954) 583-6799	Melbourne	3600 N Wickham Rd, Ste 101	Jacqueline Turco	(321) 259-1888
Lawtey	22804 US Hwy 301 N	Jonathon Cooper	(954) 530-6008	Melbourne	6300 N Wickham Rd, Ste 129	Jacqueline Turco	(321) 259-9225
Lecanto	1936 Lecanto Highway	Raymond Shuford	(904) 782-1929	Melbourne	7777 N. Wickham Road, #13	Jacqueline Turco	(321) 253-2814
Leesburg	10135 US Hwy 441, Suite 4	Scott Lambo, David Lambo	(352) 527-0191	Melbourne Beach	6690 S A1A	Florida Convenience Stores, LLC	(321) 729-9804
Leesburg	27405 US Hwy 27, Suite 105	George Smith	(352) 326-3234	Melrose	400 State Road 26	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 475-2756
Leesburg	3300 W Main St	George Smith	(352) 314-8847	Merritt Island	259 N Courtenay Parkway	Cindy Schuckers, Gerald Schuckers	(321) 452-3416
Leesburg	2013 Citrus Blvd	George Smith, Laura Smith	(352) 787-8699	Merritt Island	3120 B N Courtney Pkwy	Peter DiPasqua, Michael DiPasqua	(321) 449-0808
Leesburg	1320 S. 14th Street	George Smith	(352) 787-6442	Mexico Beach	714 US 98	Applegreen Florida, LLC	(850) 648-8840
Lehigh	2802 Lee Blvd	Daryl Fisher	(352) 326-0210	Miami	10201 Hammocks Blvd, #135	Steven Bracken, Timothy Johnson	(305) 408-4800
Lehigh Acres	1316 A Homestead Road	Daryl Fisher	(239) 369-8415	Miami	10505 NW 112th Ave, Suite 3	Fahim Waraich	(305) 887-2696
Lithia	16763 Fishhawk Blvd	Masood Khan	(239) 369-7077	Miami	1051 NW 14th Street	Shakil Baig	(305) 326-9001
Live Oak	1530 South Ohio Avenue	Clay Feagle	(813) 661-0331	Miami	10530 SW 88th St	Jorge Perez	(305) 274-2285
Live Oak	6820 Suwannee Plaza Lane	BK 1008 Trenton Subs LLC	(386) 219-0092	Miami	1055 NW 27th Ave	Luciano Diaz	(305) 456-3643
Lloyd	2764 State Rd 59	Bruce Campbell	(386) 362-7497	Miami	10645 NW 7th Avenue, Bay #109	Wajid Ghaniwala, Wahid Ghaniwala	(786) 953-8478
Longwood	156 South US Highway 17-92	DiPasqua-Ganssle, Inc.	(850) 997-8818	Miami	10701 Biscayne Blvd	Ruben Gonzalez	(786) 464-0254
Longwood	1830-1834 Longwood Lake Road, Suite 1008	DiPasqua-Ganssle, Inc.	(407) 339-2795	Miami	1100 NW 95 Street	Wajid Ghaniwala, Wahid Ghaniwala	(305) 447-7940
Longwood	820 West State Road 434, Suite 100	DiPasqua-Ganssle, Inc.	(321) 280-9086	Miami	11281 SW 152nd Street, Unit 1	M Anwer Mysorewala	(305) 234-6644
Loxahatchee	12041 Southern Blvd, Unit 2	Stephen Rawls	(407) 339-7827	Miami	11317 West Flagler Street	Jorge Perez, Francisco Zerpa	(305) 220-4546
Loxahatchee	7070-04 SeminolePratt Whitney	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 795-2538	Miami	11402 NW 41st Street, Bay 103	Hugo Leon	(305) 591-5593
Lutz	1575 Land O' Lakes Blvd.	Daniel LaSalla, Jessica LaSalla, Francis Protokowicz	(561) 798-6999	Miami	11463 SW 40th St #16	Francisco Zerpa	(305) 228-3818
Lutz	3971 Van Dyke Rd, #303	Abram Jacob	(813) 949-3232	Miami	11865 SW 26th St, Unit J8	Mariana Salhuana, Carlos Salhuana, Luis Salhuana	(305) 220-4021
Lynn Haven	1901 S Hwy 77	Charles Walker	(813) 969-2989	Miami	12020 S.W. 8th Street	Francisco Zerpa	(305) 207-2648
Lynn Haven	2101 South Highway 77	Abhishek Patel	(850) 248-0167	Miami	12046 SW 88th St	Jorge Milián, Victor Perez	(305) 630-9383
MacClenny	1374 S 6th St	Sharon Yunick	(850) 265-0157	Miami	12089 SW 152nd Street	Jorge Milián, Victor Perez	(786) 293-0454
MacClenny	9218 So. State Road 228	Sharon Yunick	(904) 259-2455	Miami	12840 SW 120th St	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(305) 255-9444
Madison	378 East Base Street, Suite 105	Pratik Patel	(904) 259-8911	Miami	12853 SW 42nd St.	Maria Castillo	(305) 456-2619
Madison	6393 South State Road 53, 110 & Highway 53	Alan Fogg	(850) 973-6100	Miami	13630 SW 120th St, Suite A-226	Kristen Jackson, John Arrojo	(305) 253-7295
Maitland	1011 Maitland Cntr Commons Blv	DiPasqua-Ganssle, Inc.	(850) 973-2180	Miami	13637 NW 7th Ave.	Wajid Ghaniwala, Wahid Ghaniwala	(305) 688-7827
Malone	5409 10 St	Staci Clark	(407) 660-7362	Miami	13769 SW 152nd St	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(305) 259-2929
Marathon	2565 Overseas Hwy	Kent S-Way LLC	(850) 569-2107	Miami	13876 SW 8th St	Francisco Zerpa	(305) 226-5653
Marco Island	147 S Barfield Drive, Space #20	SBG Subs, LLC	(305) 743-4592	Miami	14608 SW 8th St	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(305) 229-0073
			(239) 394-7004				

Miami	14679 SW 104th St, Unit 28	Mariana Salhuana, Carlos Salhuana, Luis Salhuana	(305) 388-7945	Miami	7500 NW 25th St, Ste 107	Jorge Perez	(305) 599-7800
Miami	14713 SW 42nd Street, Suite 102	Jorge Milian, Victor Perez	(305) 220-0755	Miami	7795 W Flagler St, Suite 60	Timothy Johnson, Steven Bracken,	(305) 261-3287
Miami	1501 Biscayne Boulevard, Unit 102	Steven Bracken, Timothy Johnson	(786) 542-5190	Miami	7900 NW 27th Ave, No A-5	Timothy Johnson, Gerassimos	(786) 542-5868
Miami	15707 SW 56th Street	Jorge Milian, Victor Perez	(786) 409-2021	Miami	800 Ives Dairy Rd (West Side)	Vardaramatos, Clarice Vardaramatos,	(305) 249-9957
Miami	1575 SW 8th Street	Steven Bracken	(305) 541-8455	Miami	8298 Bird Road	Timothy Johnson, Steven Bracken	(786) 422-7593
Miami	1576 NW 7th Street	Mohammed Iqbal	(305) 649-4400	Miami	8304 S Dixie Hwy	Idris Mysorewala	(305) 662-4212
Miami	15789 SW 72nd Street	Timothy Johnson, Steven Bracken	(786) 422-7591	Miami	8447-A Coral Way	Shakil Baig	(305) 262-2223
Miami	16219 SW 88th St	Santiago Rivero	(305) 752-8337	Miami	8542 SW 8th St	Steven Bracken,	(305) 267-1178
Miami	1741 NW 20th Street	Timothy Johnson, Steven Bracken	(305) 545-0087	Miami	8686 NW 13th Terrace, Beacon Center	Timothy Johnson	(305) 597-7393
Miami	17696 SW 8th St	Isidro Almira	(305) 553-6203	Miami	8695 NW 58th St	Victor Alvarez	(305) 599-3695
Miami	18308 SW 147th Avenue	Steven Bracken, Timothy Johnson	(786) 242-4858	Miami	8768 Sunset Dr	Steven Bracken,	(305) 279-7121
Miami	18400 SW 177th Ave	Kent S-Way LLC	(305) 278-0020	Miami	888 Biscayne Blvd, Commercial Unit 2A	Timothy Johnson	(305) 279-7121
Miami	18541 S Dixie Hwy	Steven Bracken, Timothy Johnson	(786) 293-8731	Miami	900 South Miami Avenue, Suite 141	Manuel Martinez-Sohr,	(305) 579-4727
Miami	1951 NW 7th Ave, Suite 170, Building 1	Stuart Frankel, Hara Frankel	(786) 762-3510	Miami	901 NW 17th Street	Ivan Martinez-Sohr	(305) 579-4727
Miami	20131 SW 127th Ave, Store 25	Timothy Johnson, Nina Johnson-Milewski	(305) 969-0149	Miami	9191 W. Flagler Street	Shabbir Hussain	(305) 379-0401
Miami	2050 NW 107th Ave	Shakil Baig	(305) 594-7703	Miami	9300 Dadeland Boulevard, Suite #110	Steven Bracken,	(305) 221-3777
Miami	2109 Coral Way, Suite B-5	Mohammed Abbasakoor	(305) 854-6940	Miami	9326 SW 56th St	Timothy Johnson	(305) 221-3777
Miami	2336 Biscayne Blvd, Unit C001	Khalid Abid	(305) 571-9088	Miami	9630 Coral Way	Lillian Lama	(305) 670-6655
Miami	234 NE 3rd Street, Unit 100	Steven Bracken, Timothy Johnson	(305) 358-9425	Miami	980 MacArthur Causeway	Jorge Perez	(305) 412-0127
Miami	2545 NW 42 Ave	Ramesh Dadlani	(305) 870-0316	Miami	996 SW 67th Ave	Shakil Baig	(305) 264-3595
Miami	2717 SW 37th Avenue	Jorge Perez	(786) 502-8911	Miami	Cutler Ridge SW 211 & US 1 SW 8th Street, Graham Center Rm 1215	Miguel Consuegra,	(305) 238-0903
Miami	2720-B South Dixie Highway	Steven Bracken, Timothy Johnson	(786) 558-5474	Miami	88 th St, Kendall Drive	Christian Consuegra	(305) 238-0903
Miami	292 NW 42nd Ave	Steven Bracken, Timothy Johnson	(305) 442-8328	Miami	1424 Alton Rd	Compass Group USA Inc	(305) 348-2453
Miami	2962 SW 8th Street	Manuel Martinez-Sohr,	(305) 642-5025	Miami Beach	1614 Washington Ave., Suite A	Jorge Perez	(305) 639-8250
Miami	3100 SW 62 Avenue	Ivan Martinez-Sohr, Timothy Johnson,	(305) 665-7309	Miami Beach	2795 Collins Avenue	Mohammed Karim	(305) 538-0441
Miami	3200 NW 79th Street	Steven Bracken,	(786) 359-4935	Miami Beach	508 Washington Ave	Mohammed Jamil,	(305) 531-5855
Miami	3301 Coral Way, Space 105B	Timothy Johnson	(786) 534-6359	Miami Beach	6542 Collins Avenue	Khalid Khan,	(305) 531-5855
Miami	3401 N. Miami Ave, Unit 124 North Block	Steven Bracken, Timothy Johnson	(305) 571-6274	Miami Beach	847 Washington Ave	Timothy Johnson,	(305) 397-8885
Miami	4200 NW 21 Street Concourse E	Mohammed Iqbal, Abdul Abid, Amin Ismail, Idris Mysorewala, Brenda Rivers	(305) 492-4110	Miami Beach	913 Normandy Dr	Steven Bracken,	(305) 397-8027
Miami	4200 NW 21 Street, Concourse D	Mohammed Iqbal, Idris Mysorewala, Brenda Rivers	(305) 492-4110	Miami Beach	917 W 41st St	Shakil Baig	(305) 397-8027
Miami	4200 NW 21st Street, Concourse H	Mohammed Iqbal, Idris Mysorewala, Brenda Rivers, Gustave Stinfil	(305) 876-7927	Miami Beach	1973 Sandwich Inc	Daniel Calvo	(305) 861-6996
Miami	4819 SW 8th Street	Steven Bracken, Timothy Johnson	(786) 558-5195	Miami Beach	Gerassimos Vardaramatos, Clarice Vardaramatos	1973 Sandwich Inc	(305) 673-6324
Miami	561 NE 81st Street, Unit 19	Timothy Johnson	(305) 795-1300	Miami Gardens	19825 NW 2nd Ave	Gerassimos Vardaramatos, Clarice Vardaramatos,	(305) 770-1601
Miami	5789 NW 7th St	Steven Bracken, Timothy Johnson	(305) 264-0363	Miami Gardens	19872 NW 27th Avenue	Timothy Johnson,	(305) 623-1240
Miami	5811 SW 137th Ave	Hugo Leon	(305) 387-4733	Miami Gardens	21453 NW 2nd Ave, Unit D1	Gerassimos Vardaramatos, Clarice Vardaramatos,	(305) 652-3111
Miami	6265 Northwest 7th Avenue	Shakil Baig	(786) 534-2859	Miami Lakes	13955 N.W. 67th Avenue	Timothy Johnson,	(305) 558-9577
Miami	6790 West Flagler Street	Jorge Milian	(305) 392-0478	Miami Lakes	15416 NW 77th Ct	Steven Bracken	(305) 558-9577
Miami	6792 SW 40th Street, Space 6792	Steven Bracken, Timothy Johnson	(305) 661-3623	Miami Lakes	15416 NW 77th Ct	Ovez Karim	(305) 822-0655
Miami	6815 Biscayne Blvd	Steven Bracken	(305) 758-7990	Miami Shores	1300 NE 2nd Ave	Compass Group USA Inc	(305) 899-3784
Miami	701 NW 183rd Street	Muzammil Patel, Anila Batoaq	(305) 493-7521	Miami Shores	9458 NE 2nd Ave	Steven Bracken,	(305) 756-1819
Miami	7024 SW 24th Street	Steven Bracken, Timothy Johnson	(786) 542-5531	Miami Springs	4767 NW 36 Street	Timothy Johnson	(305) 756-1819
Miami	7098 SW 117th Ave	Jorge Perez	(305) 595-1495	Miami Springs	One Westward Drive, Unit # 2	Steven Marin	(305) 888-1873
Miami	7277 NW 36th Street	Jorge Perez	(786) 409-5228	Miami Springs	751 Dove Ave	Steven Bracken,	(305) 888-5252
				Miami Springs		Steven Bracken,	(305) 887-5847
				Micco	7960 US Hwy 1, Suite 5	Timothy Johnson	(305) 887-5847
				Micco		Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(772) 664-0037
				Middleburg	1543 Blanding Blvd.	Bakulesh Patel	(904) 406-0859

Middleburg	2572 County Road 220, Suite 2	Kevin Norwood, Shawn Keys, James Lenhard	(904) 736-4752	New Smyrna	2361 SR 44	Joseph Papin	(386) 410-3243
Middleburg	2710-17 Blanding Blvd	Fred Franco, Walter Adams, Matthew Carter	(904) 282-0242	New Smyrna Beach	3930 SR 44	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(386) 427-0302
Middleburg	5105 County Rd 218	Florida Division	(904) 291-2674	Newberry	24208 W Newberry Rd	Dhaval Patel	(352) 472-7421
Middleburg	Branon Field-Chaffee Rd., Branding Blvd./	Fred Franco, Walter Adams, Matthew Carter	(904) 589-9967	Niceville	4508 Highway 20 East	Justice Coarsey	(850) 897-7827
Midway	33333 Blue Star Hwy	Pilot Corporation	(850) 576-3404	Niceville	900 S Palm Blvd	Joshua Gregory	(850) 678-1667
Milton	2665 Avalon Blvd	Marvin Clemmons, Miranda Clemmons, Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(850) 995-0070	Nokomis	3479 Precision Dr, Ste 1	Christopher Giglio	(941) 484-8999
Milton	5462 N Stewart St	Jeffrey Leeds	(850) 626-9565	North Bay Village	1570 Kennedy Causeway	Andres Cucalon	(305) 864-6061
Milton	6165 Hwy 90	Tonna Wheat, Timothy Wheat	(850) 365-9778	North Debarry	50 N Charles Richard Beall Blv	Curtis DiPasqua, Martina DiPasqua	(386) 668-4901
Milton	7160 Wasp St, Bldg 3044	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(321) 269-3880	North Fort Meyers	15201 N Cleveland Ave, Suite 950	Ketul Patel	(239) 997-0084
Mims	4790 N US Hwy 1	Mohammed Jangda	(954) 432-4244	North Fort Myers	5660 Bayshore Blvd, Suite # 48 & 51	Jillian Bligh-Ritchie	(239) 995-3900
Miramar	11637 Red Road, 4BH7	Mohammad Razzaq	(954) 443-0544	North Fort Myers	17308 Park 78 Drive	Love's Travel Stops & Country Stores Inc.	(239) 731-9217
Miramar	14341 Miramar Parkway, Store No B-5	Jorge Perez	(954) 436-1135	North Fort Myers	7900 W. McNab Road	Abdul Hadi Farid	(954) 721-8851
Miramar	1800 University Drive	Mohammed Karim	(954) 894-3013	North Fort Myers	8050 W McNab Rd	Abdul Hadi Farid	(954) 722-7946
Miramar	6161 Miramar Pky, Suite 200	Abdul Razzak Jangda	(954) 436-3006	North Fort Myers	13190 Biscayne Blvd	Steven Bracken, Timothy Johnson	(305) 893-6000
Miramar	1701 Palm Ave	Joshua Gregory	(850) 650-7494	North Fort Myers	965 NE 125th St	Shakil Baig	(305) 895-7511
Miramar Beach	10859 Emerald Coast Pkwy	Deliverance Campbell, Bruce Campbell	(850) 997-3999	North Fort Myers	1510 NE 205 Terrace	Gerassimos Vardaramatos, Clarice Vardaramatos,	(305) 651-0039
Monticello	1246 S Jefferson St	Love's Travel Stops & Country Stores Inc.	(850) 951-1196	North Fort Myers	1838 Miami Gardens Drive	Jacques Vardaramatos	(305) 948-5001
Mossy Head	17750 Hwy 285 Drive S	Robert Ramsey, Lisa Ramsey	(352) 735-4376	North Fort Myers	18615 West Dixie Hwy	Timothy Johnson, Steven Bracken	(305) 932-6509
Mount Dora	18870 US Highway 441	Akber Jamal	(352) 735-1631	North Fort Myers	239 NE 167th St	Sanjay Sood	(305) 932-6509
Mount Dora	4498 N. Orange Blossom Trail	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 383-0810	North Fort Myers	Eastern Shores Plaza, 3461 NE 163rd Street	Wajid Ghaniwala, Wahid Ghaniwala	(305) 653-2626
Mount Plymouth	25615 State Rd 46 Sorrento	Tony Leung	(863) 943-5917	North Fort Myers	420 US Highway 1, Suite 3	Steven Bracken, Timothy Johnson	(305) 944-8970
Mulberry	214 E. Canal Street	Royal Sub Corporation	(239) 591-2020	North Fort Myers	1020 Plantation Blvd.	Rina Dalal, Hardik Shah	(561) 840-0550
Naples	10563 N. Tamiami Trail, Units #4B and #5	Jarish Babu	(239) 596-8999	North Fort Myers	1433 South Sumter Blvd	Michael Bronson, Sherry Bronson	(941) 423-2400
Naples	11225 Tamiami Trail North	Sudharani Venkatesan, Vasanth Gunasekaran, Venkatesan	(239) 643-4522	North Fort Myers	17000 Tamiami Trial	John Dell, Robert Maxson	(941) 429-4000
Naples	1250 Airport Pulling Rd N	Seenichamy	(239) 793-7990	North Fort Myers	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	John Dell, Robert Maxson	(941) 423-4024
Naples	12620 Tamiami Trl	Sheetal Patel	(239) 793-3535	Oakland	17503 W Hwy 50	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(407) 654-9721
Naples	2628 South Tamiami Trail	Chetan Patel, Sheetal Patel	(239) 774-4004	Oakland Park	1801 West Oakland Park Blvd.	Moh Fresh2, LLC	(954) 640-6001
Naples	3451 Tamiami Trail E.	Vishnu Thalappil	(239) 434-7599	Ocala	1051 S Pine Ave	Robert Black	(352) 368-6699
Naples	3621 Tamiami Trail North	Donald Mattarella	(239) 304-0632	Ocala	2019 SW Highway 484	DiPasqua-Ganssle, Inc.	(352) 414-5611
Naples	3835 White Lakes Blvd	Krutika Patel	(239) 591-3111	Ocala	2210 E Silver Springs Blvd	Donna DiPasqua, Lee Gifford	(352) 351-1971
Naples	384 Randall Blvd	Kalpesh Patel	(239) 353-1114	Ocala	3035 SE Maricamp Road, Suite 110	Donna DiPasqua	(352) 694-4454
Naples	5319 Airport Pulling Rd N, Store# 5319	Narasimha Narasimha	(239) 592-0095	Ocala	3131 SW College Rd, Ste 304	DiPasqua-Ganssle, Inc.	(352) 854-1717
Naples	5555 Golden Gate Parkway, Unit 113	Narasimha Narasimha	(239) 592-0095	Ocala	34 Bahia Avenue	Donna DiPasqua	(352) 687-8889
Naples	5628 STRAND BLVD #1	SBG Subs, LLC	(239) 348-8377	Ocala	3550 N US Hwy 441	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 840-9524
Naples	7067 Radio Rd	Muhammad Asghar, Rabila Asghar	(239) 732-1100	Ocala	3600 W Silver Springs Blvd, Suite 300	DiPasqua-Ganssle, Inc.	(352) 732-6175
Naples	7550 Vanderbilt Beach Road, Suite 322	Chetan Patel, Sheetal Patel	(239) 530-3327	Ocala	4920 E Silver Springs Blvd	Donna DiPasqua	(352) 671-7600
Naples	8575 Collier Blvd, Suite 103-104	1920 Investments, LLC	(850) 939-1922	Ocala	5400 SW College Rd, Bay 21	DiPasqua-Ganssle, Inc.	(352) 861-0879
Navarre	8664 Navarre Parkway	Vijay Patel	(727) 846-9700	Ocala	5986 West Hwy 40	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 237-0679
New Port Richey	6436 Massachusetts Ave	Ankit Patel	(727) 375-1570	Ocala	6855 SE Maricamp Rd	Love's Travel Stops & Country Stores Inc.	(352) 687-2967
New Port Richey	7231 State Road 54	Alpesh Patel	(727) 858-3790	Ocala	7791 NW 47th Avenue	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 368-5719
New Port Richey	8745 State Road 54	Motazz El-Tall	(727) 375-2726	Ocala	8664 SW 103 St	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 861-0768
New Port Richey	8907 Mitchell Blvd, Suite 12	Alpesh Patel	(727) 375-5889	Ocala	909 NE 28th St	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 622-1999
New Port Richey	9330 State Road 54, Suite 1050						

Ocala	9570 SW Highway 200	DiPasqua-Ganssle, Inc. Gayle Pryor, Arthur Legere, Jean Legere, Stephen Pryor	(352) 291-2181	Orlando	4618 S. Kirkman Rd. 4668 Millenia Plaza Way, Suite F-9	DiPasqua-Ganssle, Inc.	(407) 295-4687
Ocoee	1501-1619 East Silver Star Rd, Suite 11	Gayle Pryor, Arthur Legere, Jean Legere, Stephen Pryor	(407) 297-0560	Orlando	4678 S Orange Blossom Trail	DiPasqua-Ganssle, Inc.	(407) 850-4300
Ocoee	2468 S. Maguire Rd	Gayle Pryor, Arthur Legere, Jean Legere, Stephen Pryor	(407) 654-4986	Orlando	5539 W Colonial Dr	DiPasqua-Ganssle, Inc.	(407) 298-7647
Ocoee	8894 W. Colonial Drive, Suite B	Gayle Pryor, Arthur Legere, Jean Legere, Stephen Pryor	(407) 985-4678	Orlando	5740 International Dr.	DiPasqua-Ganssle, Inc.	(407) 363-1418
Ocoee	West Rd & Ocoee/Apopka Rd	Gayle Pryor, Arthur Legere, Jean Legere, Stephen Pryor	(407) 654-0014	Orlando	588 S Alafaya Trail, Unit 30	DiPasqua-Ganssle, Inc.	(407) 401-8338
Odessa	17621 Gunn Hwy	Michael Bronson, Sherry Bronson	(813) 926-9356	Orlando	5991 New Goldenrod Road	DiPasqua-Ganssle, Inc.	(407) 382-2250
Okeechobee	12800 Hwy 70 East	Florida Convenience Stores, LLC	(863) 467-6012	Orlando	609 W Livingston St.	DiPasqua-Ganssle, Inc.	(407) 635-8782
Okeechobee	1865 Hwy 70 west	Florida Convenience Stores, LLC	(863) 357-0106	Orlando	6143 Westwood Blvd	DiPasqua-Ganssle, Inc.	(407) 370-0454
Okeechobee	2101 S Parrott Ave	SBG Subs, LLC	(863) 467-7827	Orlando	6457 S Chickasaw Trail, #A110	DiPasqua-Ganssle, Inc.	(407) 243-2610
Okeechobee	2398 Hwy 70 W	Florida Convenience Stores, LLC	(863) 467-4372	Orlando	6622 Eagle Watch Dr, Suite 560	DiPasqua-Ganssle, Inc.	(407) 682-3409
Okeechobee	422 NE Park Street	SBG Subs, LLC	(863) 467-6966	Orlando	7413 E Colonial Dr	DiPasqua-Ganssle, Inc.	(407) 273-8699
Okeechobee	8605 US 441 S	Florida Convenience Stores, LLC	(863) 467-8512	Orlando	7515 S Orange Ave 7780 Lake Underhill Rd, Suite 106	DiPasqua-Ganssle, Inc.	(407) 438-0058 (321) 332-0098
Okeechobee	Mile Marker 184, Convenience Store	Areas USA FLTP, LLC	(772) 672-5171	Orlando	8096 S Orange Blossom Trail	DiPasqua-Ganssle, Inc.	(407) 857-0292
Old Town	25855 South East Hwy 19	Paresh Patel	(352) 542-2014	Orlando	8127 Vineland Ave, Suite 8127	DiPasqua-Ganssle, Inc.	(407) 239-1296
Oldsmar	3775 Tampa Rd	John Dell, Robert Maxson	(813) 749-8205	Orlando	8839 Conroy Windermere Rd	DiPasqua-Ganssle, Inc.	(407) 909-9205
Opa Locka	16650 N.W 27th Avenue, Suite 200	Steven Bracken, Timothy Johnson	(305) 621-8000	Orlando	8957 International Dr., Suite 101 9900 Universal Blvd., Suite A-106	DiPasqua-Ganssle, Inc.	(407) 447-0668 (407) 965-1323
Opa Locka	4897 NW 183 Street	Gerassimos Vardaramatos, Clarice Vardaramatos	(305) 624-8225	Orlando	Trauma Ctr Bed Tower, 1st Fl, Lobby, 1414 Kuhl Avenue	Avi Food Systems Inc	(321) 843-5170
Opalocka	13300 NW 27th Avenue, #3	Steven Bracken, Timothy Johnson	(305) 688-2808	Orlando	6304-B International Drive	DiPasqua-Ganssle, Inc.	(407) 398-6418
Orange City	1169 Saxon Blvd, #500	Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua	(386) 774-6975	Orlando	900 Lee Rd	DiPasqua-Ganssle, Inc. Circle K Stores Inc., d.b.a. Circle K Stores	(407) 644-7008
Orange City	2400 Veterans Memorial Highway	DiPasqua Layden	(386) 228-1000	Ormond Beach	1058 US 1 N	Florida Division Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(386) 676-7845
Orange Park	756 Park Ave Suite 111	Benjamin Chapman	(904) 579-4630	Ormond Beach	1185 West Granada Blvd., Suite 2	Circle K Stores Inc., d.b.a. Circle K Stores	(386) 672-7313
Orlando	10524 Moss Park Road, Unit 205	DiPasqua-Ganssle, Inc.	(407) 249-9318	Osteen	Circle K Store #2722806, 320 N State RD 415	Florida Division	(407) 322-9934
Orlando	10924 E. Colonial Drive	DiPasqua-Ganssle, Inc.	(407) 281-7540	Oviedo	1121 Alafaya TRL, Suite 1001	DiPasqua-Ganssle, Inc.	(407) 366-7180
Orlando	11214 S. Orange Blossom Trail, Unit 11314	DiPasqua-Ganssle, Inc. Curtis DiPasqua, Martina DiPasqua	(407) 859-2017 (407) 239-8333	Oviedo	1767 E Broadway, Suite 200	DiPasqua-Ganssle, Inc.	(407) 971-6920
Orlando	12390 State Road 535	DiPasqua-Ganssle, Inc.	(407) 965-1197	Oviedo	3523 Aloma Ave., Suite 1001	DiPasqua-Ganssle, Inc. Circle K Stores Inc., d.b.a. Circle K Stores	(321) 296-8285 Florida Division
Orlando	12473 S Orange Blossom Trail, Suite 41	DiPasqua-Ganssle, Inc.	(407) 273-7394	Oxford	10571 N US 301	Pea Ridge Subs, LLC	(850) 994-7817
Orlando	13212 East Colonial Dr, Suite 119	DiPasqua-Ganssle, Inc.	(407) 487-3062	Pace	4965 Hwy 90	Five Points Subs, LLC	(850) 994-0589
Orlando	13401 Blue Heron Beach Drive	DiPasqua-Ganssle, Inc.	(407) 568-0380	Pace	5644 Woodbine Rd	Florida Convenience Stores, LLC	(561) 924-0042
Orlando	16889 East Colonial Drive, Suite #102	DiPasqua-Ganssle, Inc.	(407) 841-0181	Pahokee	3451 East Main Street	Paresh Patel	(386) 328-0008
Orlando	1742 S Orange Ave	DiPasqua-Ganssle, Inc.	(321) 710-0703	Palatka	151 Town & Country Dr	Paresh Patel	(386) 325-5154
Orlando	2823 South Orange Ave, Suite 140	DiPasqua-Ganssle, Inc.	(407) 578-5700	Palatka	201 Reid St	Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(321) 984-1965
Orlando	2848 N Hiwassee Rd, Space #430	DiPasqua-Ganssle, Inc.	(407) 374-0164	Palm Bay	1150 Malabar Rd SE, Unit 106	Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(321) 723-5233
Orlando	3020 Lambertson Blvd., Suite 102	DiPasqua-Ganssle, Inc.	(407) 295-3779	Palm Bay	195 Malabar Rd., Unit 106	Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(321) 409-0079
Orlando	3101 W. Princeton	DiPasqua-Ganssle, Inc.	(407) 293-4567	Palm Bay	3450 Bayside Lakes Blvd SE, Suite #106	Martina DiPasqua, Cindy Schuckers, Gerald Schuckers	(321) 723-3043
Orlando	3120 S. Kirkman Rd, Ste 10K	DiPasqua-Ganssle, Inc.	(321) 332-0106	Palm Bay	4270 Minton Rd, Unit #101	Cindy Schuckers, Gerald Schuckers	(321) 676-2488
Orlando	335 N. Magnolia Ave., Suite 103	DiPasqua-Ganssle, Inc.	(407) 382-6218	Palm Bay Palm Beach Gardens	4870 Babcock St NE	Meera Kakkar	(561) 622-9100
Orlando	3548 Avalon Park Blvd, Suite #2	DiPasqua-Ganssle, Inc.	(407) 208-2524		4238 Northlake Boulevard		
Orlando	3838 S. Semaron Blvd	DiPasqua-Ganssle, Inc.	(407) 855-9155				
Orlando	4078 Town Center Blvd.	DiPasqua-Ganssle, Inc.	(407) 299-2120				
Orlando	4300 Clarcona-Ocoee Rd, Ste #100	DiPasqua-Ganssle, Inc.	(407) 737-0242				
Orlando	4440 Curry Ford Rd, Unit 22	DiPasqua-Ganssle, Inc.	(407) 380-0988				
Orlando	4518 South Semoran Blvd	DiPasqua-Ganssle, Inc.					

Palm Beach Gardens	9810 Alternate A-1A, #115	Therese El Kady John Khara, Daljit Khara	(561) 624-3366 (772) 288-5285	Pensacola	3101 N Pace Blvd	Prakash Patel	(850) 433-3382
Palm City	2870 Martin Downs Blvd SW	Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua, Layden Curtis DiPasqua,	(386) 439-0439	Pensacola	40 W Nine Mile Rd, Unit D	Gregory Yates Jeffrey Boulton, Brenda Boulton, Robert Boulton	(850) 474-3883 (850) 374-5414
Palm Coast	104 Flagler Plaza Dr	Martina DiPasqua Curtis DiPasqua,	(386) 446-5717	Pensacola	4600 Mobile Hwy, Suite 122	Marvin Clemmons, Miranda Clemmons	(850) 479-2324
Palm Coast	1230 Palm Coast Parkway	Martina DiPasqua Curtis DiPasqua,	(386) 597-6307	Pensacola	5151 North 9th Ave	Tonna Wheat, Timothy Wheat	(850) 471-1225
Palm Coast	174 Cypress Point Parkway	Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua, Layden John Dell, Robert Maxson	(386) 313-2746	Pensacola	6000 US Hwy 98, Bldg 2268	Shellie Fitch	(850) 308-8032
Palm Coast	5234 E Hwy 100 #108	(386) 313-2746		Pensacola	6320 N 9th Ave	Prakash Patel	(850) 484-7827
Palm Harbor	1338 Tampa Road	Nancy Raymond	(727) 953-7766	Pensacola	6383 Pensacola Blvd	Amisha Soni	(850) 332-7644
Palm Harbor	35404 US Highway 19 North	Timothy Miller	(727) 784-7827	Pensacola	8102 N Davis Hwy, Unit A400	Vipul Patel West Florida Subs, LLC	(850) 478-9241 (850) 475-5798
Palm Harbor	36169 E Lake Rd., Unit #9	Steven Sager John Dell, Robert Maxson	(561) 966-8605	Pensacola	8383 N Davis Hwy, Food Court	Gregory Yates	(850) 484-9838
Palm Springs	2765 10th Avenue N.	(561) 966-8605		Pensacola	8970 Pensacola Blvd	Flying Subs LLC	(850) 458-0090
Palmetto	508 10th St. East	Dennis Holman Kristen Jackson, John Arrojo	(941) 722-8308	Pensacola	Bldg #630 5600 Hwy 98 W, Navy Exchange Mall	Gregory Yates	(850) 453-0556
Palmetto	737 E 8th Ave W Ste 2 & F	(941) 729-7297		Pensacola Beach	711 Quietwater Beach Road	Socorro LLC	(850) 934-4275
Palmetto Bay	16707 Old Cutler Road 17304 Panama Beach Pky Hwy 98	Mughis Chaudhry Charles Walker, Alvina Walker	(850) 235-1971	Perry	2234 S Byron Butler Parkway	Paresh Patel Manuel Martinez-Sohr, Ivan Martinez-Sohr	(850) 584-7844 (305) 234-4879
Panama City	241 S. Tyndall Pkwy.	(850) 233-5767		Pinellas Park	11180 66th St N	Brent Ford, Robert Yost	(727) 547-7060
Panama City	2521 Thomas Dr, Unit C	Mughis Chaudhry Farida Chaudhry,	(850) 769-6454	Pinellas Park	7099 66th St N, Unit #1	John Dell, Robert Maxson John Dell, Robert Maxson	(727) 541-7857 (727) 546-7721
Panama City	287 W 15th St	Muzaffar Chaudhry Charles Walker, Alvina Walker, Travis Walker	(850) 770-4600	Pinellas Park	4690 Park Blvd.	Circle K Stores Inc., d.b.a. Circle K Stores	(813) 659-0288
Panama City	340 W 23rd St, Suite D	Charles Walker, Alvina Walker	(850) 257-5220	Plant City	2209 N Park Rd	Florida Division John Dell, Robert Maxson	(813) 752-1199
Panama City	3604 East 15th Street	Charles Walker, Alvina Walker, Travis Walker	(850) 257-5220	Plant City	2403 Jim Redman Pkwy, Ste 3	Circle K Stores Inc., d.b.a. Circle K Stores	(813) 754-3676
Panama City	3700 23rd St W, Ste B	Mughis Chaudhry, Muzaffar Chaudhry	(850) 257-5027	Plant City	4614 DrMartin Luther King Jr	Florida Division Circle K Stores Inc., d.b.a. Circle K Stores	(813) 752-2534
Panama City	516 Martin Luther King Jr Blvd	Applegreen Florida, LLC	(850) 481-1476	Plantation	10041 Cleary Blvd, Bay 20	Sally Moh	(954) 473-8834
Panama City Beach	5500 N Star Ave 15495 Panama City Beach Pkwy	Mughis Chaudhry, Farida Chaudhry	(850) 233-2300	Plantation	7169 Broward Blvd, Suite 207	SBG Subs, LLC	(954) 797-9395
Panama City Beach	549 Richard Jackson Blvd, Ste H-7, H-8A	Mughis Chaudhry Farida Chaudhry,	(850) 230-9799	Polk City	1821 Hwy 559	Allison Chaudhry Circle K Stores Inc., d.b.a. Circle K Stores	(863) 984-1918
Panama City Beach	7714 Front Beach Rd	Muzaffar Chaudhry Applegreen Florida, LLC	(850) 588-5346	Polk City	205 N Commonwealth Ave	Florida Division	(863) 984-6259
Panama City Beach	8140 W. Hwy 388	Dennis Holman	(941) 776-5185	Pompano Beach	1050 W Sample Rd	Mobin Khadiyawala Mudassar Ismail, Zulficar Lakha	(954) 785-4405 (954) 970-3500
Parrish	8919 US Hwy 301	Allana Ramhit	(954) 985-4253	Pompano Beach	2300 W Atlantic Blvd	Juan Azpuru Errol Brissett, Ricardo Griffiths	(754) 222-6142 (954) 943-5333
Pembroke Park	3900 Pembroke Rd, #103 4520 W. Hallandale Beach Blvd., Unit 1	Amin Ismail	(954) 589-0840	Pompano Beach	2351 N. Powerline Rd.	Atul Patel, Bakulesh Patel	(904) 834-7942
Pembroke Park	12381 Pembroke Rd.	Mohammad Khan	(954) 367-3916	Pompano Beach	437 East Atlantic Blvd., #5	Peter Lukacek Chetan Patel, Sheetal Patel	(941) 627-3800 (941) 624-0026
Pembroke Pines	12800 Pines Blvd.	Steven Sager	(954) 602-5655	Port Charlotte	254 Solana Road, Unit 254	Peter Lukacek Chetan Patel, Sheetal Patel	(941) 627-0300 (941) 624-6366
Pembroke Pines	17724 Pines Blvd	Shakil Baig Mohammed Abbasako	(954) 342-9746	Port Charlotte	13435 S McCall Rd, Bay A-5	Peter Lukacek Curtis DiPasqua, Martina DiPasqua	(386) 322-8005
Pembroke Pines	19471 Sheridan Street	Arshad Saeed	(754) 888-9566	Port Orange	1640 Taylor Rd 3751 Clyde Morris Blvd, Ste #106	Port Orange Subs LLC	(386) 763-3080
Pembroke Pines	7800 Sheridan Street	Steven Bracken	(954) 435-8506	Port Orange	3781 N Nova Rd, Unit 224	Port Orange Subs LLC John Dell, Robert Maxson	(386) 761-5220 (727) 863-3229
Pembroke Pines	8940 Taft St	Prakash Patel	(850) 432-8136	Port Richey	10089 US Hwy 19, Space 505	Alpesh Patel	(727) 842-2771
Pensacola	1020 N 9th Ave, Unit C	Pietro Bisso	(850) 455-2107	Port Richey	11332 Ridge Rd., Space 304		
Pensacola	120 Chiefs Way	Elijah Helt, Noah Helt Marvin Clemmons, Miranda Clemmons	(850) 492-7171				
Pensacola	13019 Sorrento Rd., Unit #6	(850) 898-3232					
Pensacola	23 S. Blue Angel Pkwy	Miranda Clemmons	(850) 479-2306				
Pensacola	2650 Creighton Rd	Elijah Helt, Noah Helt Jeffrey Boulton, Brenda Boulton, Robert	(850) 457-2995				
Pensacola	2951 South Blue Angel Parkway	(850) 944-9844					
Pensacola	3014 Michigan Ave, Ste 2						





St Petersburg	2004 66th St. N, Store #250	John Dell, Robert Maxson	(727) 343-7292	Tallahassee	1964 West Tennessee Street	Sailesh Khatri	(850) 577-1220
St Petersburg	308 3rd St South	John Dell, Robert Maxson	(727) 502-5546	Tamarac	4235 W. Commercial Blvd., Space C-119	Dharma Khanal	(954) 535-9077
St Petersburg	3135 34th St N	John Dell, Robert Maxson	(727) 521-9900	Tamarac	4601 NW 31st Ave	Dharma Khanal	(954) 484-6517
St Petersburg	3355 5th Avenue North	Edward Zigman, Dottie Zigman	(727) 323-1021	Tampa	1002 N Westshore Blvd	Sammy Mansour, Adam Mansour	(813) 289-9386
St Petersburg	3431 B 49th St N	Daniel LaSalla	(727) 526-7900	Tampa	10049 E Adamo Dr	John Dell, Robert Maxson	(813) 654-0567
St Petersburg	4193 34th St. S (US Hwy 19)	Daniel LaSalla	(727) 867-5100	Tampa	101 N Howard Ave	Milad Hanna	(813) 253-6511
St Petersburg	5901 Sun Blvd, Suite 111	Daniel LaSalla	(727) 906-0319	Tampa	11201 Sheldon Road	Terrance Coyne	(813) 926-8736
St Petersburg	898 49th Street North	John Dell, Robert Maxson	(727) 327-7518	Tampa	12096 Anderson Rd	Brent Ford, Robert Yost	(813) 963-0597
St Petersburg	9301 4th Street N	Alpesh Patel	(727) 576-4986	Tampa	13032 Racetrack Rd.	Marcus Wright, Valencia Wright, Marcus Wright II	(813) 814-5632
St Petersburg	33rd - 4th Street N	John Dell, Robert Maxson	(727) 896-4633	Tampa	14941 North Dale Mabry Hwy	Marcus Wright	(813) 962-8585
St Petersburg Beach	5901 Gulf Blvd	Brent Ford, Robert Yost	(727) 363-3299	Tampa	14961 N Florida Ave, Suite 14961	Rohan Patel, Priyam Patel	(813) 963-2670
St. Augustine	1054 SR 206 East, Suite C	David Tennyson	(904) 797-8398	Tampa	1505 North Dale Mabry Hwy	Chand Anup Kalia	(813) 879-4700
St. Augustine	124 Capulet Drive, Unit #108	David Tennyson	(904) 300-1130	Tampa	15302 N. Nebraska Ave	Khalid Khan	(813) 632-7000
St. Augustine	950 State Rd. 206 West	Pilot Corporation	(904) 794-1647	Tampa	16047 Tampa Palms Blvd, Space #59	Khalid Khan, Masood Khan	(813) 632-8051
St. Cloud	3360 Canoe Creek Road, Bldg. B	DiPasqua-Ganssle, Inc.	(407) 891-0469	Tampa	1720 E. Hillsborough Avenue	John Dell, Robert Maxson	(813) 238-8880
St. Cloud	4877 E. Irlo Bronson Mem. Hwy.	DiPasqua-Ganssle, Inc.	(321) 766-6870	Tampa	19410 N Bruce B Downs Blvd	John Dell, Robert Maxson	(813) 973-8863
Starke	14500 US HWY 301 South	Khoi Truong, Tiffany Nguyen	(904) 368-0005	Tampa	1951 East Adamo Drive	Chand Anup Kalia	(813) 241-1403
Starke	236 S Temple Ave US 301	Khoi Truong	(904) 964-7818	Tampa	19910 Bruce B Downs Blvd.	John Dell, Robert Maxson	(813) 907-1718
Steinhatchee	815 1st Ave South	Donald Everett	(352) 498-3028	Tampa	212 E Madison St	Masood Khan, Nancy Khan	(813) 223-4448
Stuart	1805 SW Kanner Hwy	Michael Stepling	(772) 283-1369	Tampa	2501-1 West Busch Blvd	John Dell, Robert Maxson	(813) 931-8654
Stuart	2225 East Ocean Boulevard	SBG Subs, LLC	(772) 283-7613	Tampa	2502 N. Dale Mabry Hwy.	Odessa Holdings, Inc.	(813) 350-0727
Stuart	4203 SE Federal Hwy.	SBG Subs, LLC	(772) 781-4478	Tampa	2513 West Hillsborough Ave, Unit 101	John Dell, Robert Maxson	(813) 872-8200
Stuart	5924 SE Federal Highway	SBG Subs, LLC	(772) 283-8338	Tampa	2602 E Busch Blvd, Ste-A	Alpesh Patel	(813) 751-5423
Stuart	839 South Federal Highway	SBG Subs, LLC	(772) 287-1510	Tampa	2602 E Fletcher Ave	Masood Khan, Nancy Khan	(813) 977-9288
Summerfield	14870 S US 441	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 307-9266	Tampa	2924 N 50th St	Amiruddin Gillani	(813) 626-3608
Sun City Center	4882 Sun City Center Blvd	Sherine Zaki	(813) 633-6357	Tampa	301 N Westshore Blvd	Ghassan Mansour	(813) 286-1524
Sun City Center Sunny Isles Beach	711 Cypress Village Blvd	Sherine Zaki	(813) 634-6180	Tampa	3108 N Boundry Blvd Bldg 926, Main Exchange	Army & Air Force Exchange Service	(813) 840-2200
Sunrise	16850 Collins Ave, #110	Timothy Johnson	(305) 919-9009	Tampa	3402 S Dale Mabry Hwy	Bugsy Holdings Inc.	(813) 831-6598
Sunrise	12555 W. Sunrise Blvd.	Melinda Acord	(954) 845-1133	Tampa	3930 River International Dr	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(813) 627-0802
Sunrise	2128 North University Dr.	Sophie Mailloux	(954) 572-4640	Tampa	4001 W. Tampa Bay Blvd.	Metz Culinary Management, Inc.	(813) 253-7225
Sunrise	3306 N University Dr	Sophie Mailloux	(954) 474-3388	Tampa	4202 E Fowler Ave, CPR116	Aramark Educational Services, LLC	(813) 974-1061
Sunrise	3419 North Hiatus Rd	Son Cha Zimmerman, Bob Zimmerman	(954) 748-8016	Tampa	4202 E. Fowler Ave, Marshall Student Ctr Food Court	Aramark Educational Services, LLC	(813) 974-9587
Sunrise	4509 N Pine Island Rd.	Sophie Mailloux	(954) 572-4955	Tampa	4301 W Hillsborough Ave	Mina Melek, Raouf Guirguis	(813) 533-0042
Surfside	9536 Harding Avenue	Daniel Calvo	(305) 866-2033	Tampa	4311 W Waters Ave	Ketan Patel, Kavi Patel	(813) 885-7667
Tallahassee	1214 S Monroe St	Dharmesh Patel	(850) 222-0077	Tampa	4408 W Hillsborough Avenue	John Dell, Robert Maxson	(813) 879-5489
Tallahassee	1410 Capital Circle NW	Kenneth Dillenkoffer	(850) 575-0755	Tampa	5502 South Dale Mabry	Chand Anup Kalia	(813) 837-3400
Tallahassee	2401 Millcreek Ln	Harpreet Singh	(850) 597-9965	Tampa	6055 W Waters Ave	Vishwas Pareek	(813) 806-0688
Tallahassee	2540 N Monroe	Vipul Patel	(850) 765-7120	Tampa	620 Twiggs Ave	Masood Khan, Khalid Khan, Nancy Khan	(813) 542-1552
Tallahassee	3196 Merchants Row Blvd., Suite 160	Craig Ford	(850) 877-7003	Tampa	6217 E Hillsborough Ave, Unit 109	Yeon Sil Lee	(813) 626-5085
Tallahassee	3535 Apalachee Parkway	Harpreet Singh	(850) 553-4881	Tampa	7011 Waters Ave. West	Khaled Karazoun	(813) 249-5555
Tallahassee	3806 N Monroe St	Bruce Campbell, Theresa Phillips	(850) 562-6115	Tampa	7807 Palm River Rd.	Brent Ford, Robert Yost	(813) 621-7049
Tallahassee	411 N Magnolia Drive	Vipul Patel	(850) 329-7192	Tampa	8019 W. Hillsborough Ave., Unit A	Masood Khan, Nancy Khan	(813) 888-7777
Tallahassee	5023 Crawfordville Rd., Unit 6	Bruce Campbell, Bradley Hall	(850) 216-2525	Tampa	8410 N Florida Ave	Brent Ford, Robert Yost	(813) 930-9314
Tallahassee	6625-2 East Mahan Dr	Vipul Patel	(850) 270-9030	Tampa	9720 Princess Palm Ave, Suite 116	Yeon Sil Lee	(813) 628-0877
Tallahassee	8967 Woodville Hwy	Harpreet Singh	(850) 402-3116	Tampa	1702 N 50th Street, Suite A	John Dell, Robert Maxson	(813) 248-8161

Tarpon Springs	1957 N. Pinellas Ave, Ste 601	Nancy Raymond John Dell, Robert Maxson	(727) 938-2700	West Palm Beach	6080 Okeechobee Blvd	Adam Feldman, Lawrence Feldman Gautam Mehta, Sunil Shah	(561) 686-2299
Tarpon Springs	1998 S. Alt. US 19, Unit #1	John Dell, Robert Maxson	(727) 942-7827	West Palm Beach	6405 S. Dixie Highway, Space A	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 540-4108
Tarpon Springs	41220 US Hwy 19N	Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(727) 947-9655	West Palm Beach	901 Southern Blvd.	Manojkumar Brahmbhatt	(561) 650-1680
Tavares	2101 State Rd 19		(352) 343-1706	West Palm Beach	Palm Beach Lakes Blvd., F03	Manojkumar Brahmbhatt	(561) 615-9244
Tavernier	91200 Overseas Hwy #5	Nicholas Bennett Masood Khan, Nancy Khan	(305) 713-1965	West Palm Beach	4801 Dreher Trail North	Sunil Shah, Gautam Mehta	(561) 370-7741
Temple Terrace	5507 E. Fowler Ave	Masood Khan, Nancy Khan	(813) 988-5501	Weston	2800 Weston Road, Space 2804 292 Indian Trace Road, Space 292A	Sunil Shah, Gautam Mehta	(954) 318-0226
Temple Terrace	8840 N 56th St		(813) 985-8440	Weston	4690 US Highway 27	Md Delwar Hossain Adam Feldman, Lawrence Feldman	(954) 318-4001
Temple Terrace	8777 Temple Terrace Hwy 620 North US Highway 1, Space #620	Michel Godin	(813) 443-8857	Weston	2950 Cleveland Clinic Blvd		(954) 434-0660
Tequesta		Rodolfo Lefeld	(561) 264-8982	Weston			(954) 689-5076
The Villages	1580 Bella Cruz Dr.	George Smith	(352) 750-9600	Wewahitchka	507 S Hwy 71 175 & State Rd 44, National Auto Truckstops Inc	Beverly Pitts	(850) 639-4100
The Villages	2460 Burnsed Blvd	George Smith	(352) 751-5579	Wildwood		TA Operating LLC	(352) 748-4919
The Villages	2901 Traverse Trail	George Smith	(352) 750-3355	Williston	611 W Noble Ave	Paresh Patel Khalid Zaheer, Benish Zaheer	(352) 528-5519
The Villages	349 Colony Blvd	George Smith	(352) 391-1657	Wilton Manors	2715 N Dixie Hwy, Unit # 2	John Dell, Robert Maxson	(954) 568-1661
The Villages	8796 SE 165th Mulberry Ln	George Smith	(352) 750-9991	Wimauma	4928 State Rd 674	Gayle Pryor, Arthur Legere, Jean Legere, Stephen Pryor	(813) 634-5852
Thonosassa	9513 East Fowler Ave	Michel Godin	(813) 982-9222	Windermere	13530 Summerport Village Pkwy	Stephen Pryor Gayle Pryor, Arthur Legere, Jean Legere, Stephen Pryor	(407) 905-6741
Titusville	1321 S Washington Ave	Khaled Ramadan Peter DiPasqua, Michael DiPasqua	(321) 264-0704	Windermere	7315 Wintergarden Vineland Rd., Unit A1117	Stephen Pryor Gayle Pryor, Arthur Legere, Jean Legere, Stephen Pryor	(407) 654-4244
Titusville	1504 Cheney Hwy	Peter DiPasqua, Michael DiPasqua	(321) 267-4496	Winter Garden	1001 S. Dillard St., Space 1001 & 1003	Stephen Pryor Gayle Pryor, Arthur Legere, Jean Legere, Stephen Pryor	(407) 877-2662
Titusville	2851 Garden St	BK 1008 Trenton Subs LLC	(321) 264-2229	Winter Garden	15504 Stoneybrook West Parkway, Suite 130	Stephen Pryor Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(407) 656-2934
Trenton	806 E Wade St, Unit 6	Army & Air Force Exchange Service Circle K Stores Inc., d.b.a. Circle K Stores Florida Division	(352) 463-8001	Winter Garden		Nick DiPasqua, Curtis DiPasqua, Martina DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(863) 875-9853
Tyndall AFB	468 Illinois Ave. Bldg. 970	Gerald Abrams, John Dell, Robert Maxson John Dell, Robert Maxson	(850) 826-1230	Winter Haven	200 Avenue F NE, 1st Floor	Satish Patel	(863) 293-5011
Umatilla	391 N Central Ave 1954 E Hwy 60, Unit 10, Space 406		(352) 669-1311	Winter Haven	2834 Recker Hwy	Curtis DiPasqua, Martina DiPasqua, Nick DiPasqua, Curtis DiPasqua, Michael DiPasqua, Dominique DiPasqua Layden	(863) 298-0910
Valrico	3208 Lithia-Pinecrest Rd	Dilip Patel	(941) 497-6330	Winter Haven	355 Cypress Garden Blvd	Curtis DiPasqua, Martina DiPasqua, Curtis DiPasqua, Martina DiPasqua	(863) 875-6946
Venice	1710 S Tamiami Trail		(772) 778-4866	Winter Haven	422 Citi Centre Street, Bay R-08	Curtis DiPasqua, Martina DiPasqua, Curtis DiPasqua, Martina DiPasqua	(863) 325-8283
Vero Beach	2190 45th St, Bay #1	Bijal Parikh	(772) 778-3348	Winter Haven	7450 Cypress Gardens Blvd		(863) 325-9706
Vero Beach	5555 20th Street	Austin Smoak	(772) 770-1223	Winter Haven	6009 Cypress Gardens Blvd		(407) 679-9011
Vero Beach	5966 20th St	Stephen Rawls	(772) 562-1791	Winter Haven	6736-6740 Aloma Avenue	DiPasqua-Ganssle, Inc.	(407) 677-9366
Vero Beach	626 S US Hwy 1	RG Subs Corp	(772) 468-1163	Winter Haven	7480 University Blvd 908 S. Orlando Avenue, Suite 908	DiPasqua-Ganssle, Inc.	(407) 644-7431
Vero Beach	8909 20th St	TA Operating LLC Ovez Karim, Mohammad Razzaq, Shabbir Yousuf Sharmista Goswami, Dhaval Patel, Paresh Patel	(863) 767-7829	Winter Haven	1425 Tuskawilla Rd., #103	DiPasqua-Ganssle, Inc.	(407) 696-7827
W Palm Beach	4375 Belvedere Rd		(561) 721-3839	Winter Park	3050 State Rt 60	Pilot Corporation	(407) 436-1224
Waldo	17457 NE US Highway 301, Suite 2		(352) 821-4521	Winter Park	464016 State Road 200	Kumari Kiran Patel Digna Patel, Shephali Patel	(904) 239-6579
Wauchula	1444 US HWY 17 N		(561) 463-2575	Yulee	850409 US Hwy 17		(904) 849-1168
Weirsdale	13823 SE Hwy 42	Ashish Gupta	(561) 429-2454	Yulee	462487 State Road 200	Chintankumar Patel John Dell, Robert Maxson	(904) 548-6188
Wellington	10101 Forest Hill Blvd. 11924 W. Forest Hill Blvd., Suite 36A	Ashish Gupta	(561) 359-0900	Zephyrhills	32801 Eiland Blvd, Suite 109	John Dell, Robert Maxson	(813) 788-3456
Wellington	13833 Wellington Trace, Suite E10	Amiti Mangain John Dell, Robert Maxson	(813) 803-7329	Zephyrhills	5406 A Gall Blvd Hwy 301	John Dell, Robert Maxson	(813) 782-1381
Wesley Chapel	27765 Wesley Chapel Blvd	John Dell, Robert Maxson	(813) 994-3483	Dania Beach	2850 Stirling Rd, Suites A-B	Sunshine Sub Inc John Dell, Robert Maxson	(954) 613-3828
Wesley Chapel	28500 State Road 54 3048 W New Haven Ave, Ste 3050	Curtis DiPasqua, Martina DiPasqua	(321) 951-9265	St. Petersburg	1126 62nd Ave N		(727) 521-4663
West Melbourne	1241 South Military Trail, Unit A	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 972-8090				
West Palm Beach	1693 Forum Place	Chirag Patel	(561) 697-9883				
West Palm Beach	3165 Forest Hill Blvd, Bay 3	Thomas Mulligan Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 433-9583	<b>Georgia</b>	<b>688 Open Restaurants</b>		
West Palm Beach	4225 45th Street	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 471-9501	Acworth	1720 Mars Hill Rd, Ste #3 3305 Acworth Oaks Dr, Suite 100	Monica Laldin, Asher Laldin	(678) 355-6035
West Palm Beach	4657 A Elmhurst Road	Manuel Martinez-Sohr, Ivan Martinez-Sohr	(561) 223-6471	Acworth		Joshua Reisner	(678) 574-0803

Acworth	3345 N Cobb Pkwy	Monika Patel	(770) 917-1230	Atlanta	183 Edgewood Ave 1989 Hosea L Williams Dr. NE, STE B	Gulshaker Hashim	(404) 221-8820
Acworth	3826 Cobb Parkway 6110 Cedar Crest Rd NW, Ste 220	Monika Patel Monica Laldin, Asher Laldin	(770) 529-1550 (678) 213-0912	Atlanta	202 Candler Road	Umesh Nagpal	(404) 916-7476
Acworth	6161 Hwy 92	Raj Laliwala, Smita Laliwala	(770) 926-6294	Atlanta	2151 Campbellton Rd SW	Niralben Patel	(404) 753-8908
Adairsville	7419 Hwy 140	Hemantkumar Patel, Kush Patel	(770) 773-7544	Atlanta	2154 Henderson Mill Rd NE, 9A	Duke Khan	(404) 500-3990
Adel	700 W 4th Street	Nishant Patel	(229) 896-2430	Atlanta	230 18th St, Ste 11150	Parimal Patel	(404) 815-9655
Albany	1103 N Westover Blvd	Robert Jones, Kimberly Jones	(229) 420-5552	Atlanta	2427 Gresham Road	Salima Jaffer	(404) 243-0149
Albany	122 N Jackson St	Anant Patel	(229) 432-5199	Atlanta	250 Park Ave W, Space #4 2566 Shallowford Road NE, Suite #110	Parimal Patel	(404) 522-6182
Albany	1637-B S Liberty Expressway	Robert Jones, Kimberly Jones	(229) 439-7878	Atlanta	2636-9 MLK Jr Drive	Kush Bhagat Jeffrey Coleman, Ruth Coleman	(404) 257-6376 (404) 696-0555
Albany	1801 N Slappey Blvd	Robert Jones, Kimberly Jones	(229) 436-1194	Atlanta	2889 Chamblee Tucker Road	Duke Khan	(770) 559-5091
Albany	202 E Oak Ridge Dr	Robert Jones, Kimberly Jones	(229) 435-5759	Atlanta	3030 Headland Dr, Ste 400	Quorteshia Johnson	(404) 968-9411
Albany	2215 E Oglethorpe Expressway 310 Cordele Rd, US 82 & GA Hwy 300	Pilot Corporation	(229) 878-1356	Atlanta	3535 Peachtree Rd 3695 East Cascade Road, Suite E	Sunil Nagpal, Umesh Nagpal Jeffrey Coleman, Ruth Coleman	(404) 500-5125 (404) 505-1994
Albany	814 Radford Loop, Bldg 7500	Tejendra Brahmabhatt Robert Jones, Kimberly Jones	(229) 432-5000	Atlanta	3730 CarMia Drive, Ste 140	Antwan Aiken, Jermeay Aiken	(404) 349-5000
Albany	912 S Slappey Blvd	Brijesh Patel	(229) 438-1829	Atlanta	398 14th Street NW	Anis Khani	(404) 872-0057
Albany	1900 Weymouth Dr.	Brijesh Patel	(229) 439-8046	Atlanta	4355 Cobb Parkway	Joshua Reisner	(770) 951-2331
Alma	928 S Pierce St	Paul Thigpen	(912) 632-2365	Atlanta	4418 Roswell Rd 4511 Chamblee Dunwoody Rd, #C1	Alvin Spargo	(404) 250-1625 (770) 394-3439
Alpharetta	10945 Statebridge Rd, Ste 307	Kasey Dickerson	(770) 667-0770	Atlanta	50 Upper Alabama St, Suite 201 5630 Fulton Industrial Blvd., Cascade Shell	Gulshaker Hashim	(404) 589-4647
Alpharetta	12460 Crabapple Rd, Ste 201	Nimesh Patel	(770) 772-6799	Atlanta	566 Ponce De Leon Ave, Ste 200	Virgil Rorer	(404) 344-8400
Alpharetta	13020 Morris Road	Gunjan Patel	(470) 255-2946	Atlanta	5819 Campbellton Road SW, Suite 201	Salima Jaffer	(770) 815-3231
Alpharetta	131 S Main St, Ste A	Parimal Patel	(770) 740-1924	Atlanta	6000 N. Terminal Pkwy, Intl Concourse E, Space ER-7	Kisha Cameron, Robert Cameron	(404) 344-5063
Alpharetta	1525 McFarland Rd, Ste 103 3055 North Point Parkway, Suite 500	Yash Foods LLC	(770) 569-8110	Atlanta	6045 Old National Highway, Suite 101	Angelia Saxe, Wayne Saxe	(404) 763-8312
Alpharetta	4934 Atlanta Highway	Parimal Patel	(770) 740-0037	Atlanta	6681 Roswell Rd, Unit 39	Salima Jaffer	(770) 909-4428
Alpharetta	4934 Atlanta Highway	Vrund LLC	(770) 696-5746	Atlanta	74 Northside Drive SW	Joseph Wilson Albert Robinson, Aubrey Bailey, Willie Glenn	(404) 250-0704 (404) 549-9104
Alpharetta	5160 McGinnis Ferry Rd, 1-D 980 Birmingham Road, Suite 602	Parimal Patel	(470) 299-5384	Atlanta	85 Fifth St., 1st Floor	Parimal Patel	(404) 815-2977
Alpharetta	5160 McGinnis Ferry Rd, 1-D 980 Birmingham Road, Suite 602	Sajid Rauf Perry Brothers Oil Company Inc.	(678) 691-5903 (229) 924-7103	Atlanta	One CNN Center, Suite 242	Gulshaker Hashim	(404) 584-0777
Americus	1039 E Forsyth St	William Perry III	(229) 380-4746	Atlanta	1467 Harper Street	Michael Hylton	(706) 828-4440
Americus	110 Hwy 280 W	Manish Patel	(229) 567-0855	Atlanta	2164 Central Avenue	Nkolika Aniedobe, Nnamdi Aniedobe	(706) 426-6094
Ashburn	771 E Washington	Michael Hylton	(706) 353-2286	Augusta	2834 Washington Rd	Jones P Consultant, LLC	(706) 733-2932
Athens	1194 Prince Avenue	Michael Hylton	(706) 548-0080	Augusta	3024 Peach Orchard Road	Michael Hylton	(706) 793-5422
Athens	1573 S Lumpkin St	Michael Hylton	(706) 353-8004	Augusta	3233 Wrightsboro Rd	Michael Hylton	(706) 737-6444
Athens	1911 Epps Bridge Road	Michael Hylton Jones Petroleum Company Inc	(706) 353-8004 (678) 544-5845	Augusta	3651 Wheeler Road	Michael Hylton	(706) 651-3250
Athens	3465 Jefferson Rd.	Michael Hylton	(706) 548-5583	Augusta	3736-C Mike Padgett Highway	Michael Hylton	(706) 796-8555
Athens	824 Hull Rd, Ste A	Michael Hylton	(706) 548-5583	Augusta	4091 Bel Air Rd	Pilot Corporation Nkolika Aniedobe, Nnamdi Aniedobe	(706) 860-6677 (706) 496-3884
Atlanta	1 Galleria Parkway, Ste 1C 1100 Hammond Drive, Suite 410A	Joshua Reisner	(770) 984-0455	Augusta	724 Laney Walker Blvd Ext 135 Riverside Parkway SW, Suite 1108	Ayanna Jones	(678) 903-2510
Atlanta	1105 Research Center 112 Courtland Street NE, Suite B	The Aiken Group LLC	(404) 683-5708	Austell	3999 Austell Rd, Ste 1004	Loretta Kaufman Bhikhabhai Patel, Anant Patel, Bhavna Patel	(770) 819-3500
Atlanta	1126 C. Pryor Street 1170 Crescent Ave NE, Suite P- 1	Parimal Patel Atlanta Fresh Subs LLC	(470) 575-7555 (404) 748-9025	Bainbridge	1011 E Shotwell St	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(229) 243-7827 (229) 243-1546
Atlanta	11700 Spine Road, Terminal T Space TF7	Anis Khani Delaware North Companies Travel Hospitality Services, Inc.	(404) 249-4112 (404) 762-1577	Bainbridge	1800 Dothan Rd	Bhikhabhai Patel, Anant Patel, Bhavna Patel	(229) 243-9511
Atlanta	1175 Ralph David Abernathy Blv 1217 Metropolitan Pkwy, Ste 701	Virgil Rorer	(404) 756-0150	Ball Ground	500 E Alice St	Brett Cohee	(678) 454-1300
Atlanta	1459 Moreland Ave SE	Leteaser Koita	(404) 254-4568	Ball Ground	9970 Ball Ground Highway	Brett Cohee	(678) 454-1300
Atlanta	1459 Moreland Ave SE	Trewaris Brunson Georgia Sandwich Company, Inc.	(678) 677-2020 (404) 996-2364	Ball Ground	9970 Ball Ground Highway	Brett Cohee	(678) 454-1300

Barnesville	818 College Drive, Suite E	Kianj LLC	(470) 592-2184	Carrollton	1561 A-1 S Hwy 27	Michael McCorsley	(770) 836-0067
Baxley	395 W Parker St, Ste 3 916 Loganville Hwy, Space #110	Paul Thigpen	(912) 367-9677	Carrollton	1735 South Highway 27	Vera Thompson	(770) 836-7554
Bethlehem		Michael Hylton Dianne NeeSmith, Terry NeeSmith	(678) 963-0508	Carrollton	3960 Carrollton Villa Rica Hwy	Jonathan McCorsley	(770) 830-7823
Blackshear	3474 US Hwy 84 W		(912) 449-1956	Carrollton	419 Bankhead Highway	Jonathan McCorsley	(770) 832-6693
Blairsville	122 Murphy Highway, #101	Brett Cohee Matthew Carter, Philip Franco	(706) 745-6699	Carrollton	827 A Maple Street	Jonathan McCorsley	(678) 664-2755
BLOOMINGDALE	3010 Hwy 80		(912) 330-9171	Carrollton	705 Dixie St, Carrollton, GA 3	Jonathan McCorsley Hemantkumar Patel,	(678) 890-1120
Blue Ridge	2800 Scenic Dr, Suite 10-11A	Brett Cohee	(706) 946-7827	Cartersville	1211 Joe Frank Harris Pkwy	Kush Patel Jones Petroleum Company Inc	(770) 606-6000
Bogart	4005 Atlanta Hwy	Michael Hylton Jones Petroleum Company Inc	(706) 546-8545	Cartersville	2290 Hwy. 411		(470) 274-2430
Bogart	2430 Monroe Highway		(770) 775-2386	Cartersville	298 Nelson St	Hemantkumar Patel Mohammed Karim, Farhana Karim	(770) 386-7599
Bonaire	499 Hwy 247	John Boike Donna Cribb, Luis Cribb	(478) 929-2799	Cartersville	5698 Hwy 20, Ste D		(678) 721-0001
Bowdon	192 Lovvorn Ave		(770) 258-9541	Cartersville	807 West Avenue, Suite A	Janubhai Desai	(770) 606-1054
Braselton	6072 Hwy 53, Suite E	Ankur Desai	(706) 824-0465	Cartersville	968 Cassville-White Rd	Pilot Corporation	(770) 607-7835
Bremen	102 Price Creek Rd, 0	Jonathan McCorsley	(770) 537-1100	Cedartown	305 N Main St	Dhavalkumar Patel	(770) 748-9624
Bremen	404 Hwy 27 N. ByPass	Jonathan McCorsley	(770) 537-4459	Centerville	100 N Houston Lake Blvd Atlanta Metro, 1871 Chamblee Tucker Rd.	Everett Helms	(478) 953-4363
Brooklet	400 Parker Ave, Suite 200	John Boike Manisha Patel, Suren Patel	(912) 842-7500	Chamblee		Sharmin Islam Danny Ashe, Lisa Stafford	(770) 458-5918
Brooklet	8700 Highway 67		(912) 839-5543	Chatsworth	2979 G Highway 76, Suite H	Danny Ashe, Lisa Stafford	(706) 517-9625
Brunswick	150 Altama Connector	Chris Brazell	(912) 261-0401	Chatsworth	79 Highway 286, Ste E	John Boike, Randall Lowe	(706) 517-2916
Brunswick	185 Dungeness Rd	TA Operating LLC Love's Travel Stops & Country Stores Inc.	(912) 279-3386	Chatsworth	920 North 3rd Ave, Suite F		(706) 695-1824
Brunswick	2766 US Highway 17 South		(912) 264-2777	Chickamauga	13311 North Hwy 27	William Patterson Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division Brett Cohee, Thomas Fountain	(706) 375-8881
Brunswick	2903 Glynn Ave	Chris Brazell	(912) 262-1976	Clarkesville	5000 Talmadge Dr		(706) 754-9908
Brunswick	3527 E Community Rd	Chris Brazell	(912) 265-1456	Clarkesville	160 W Franklin St		(706) 754-8103
Brunswick	363 Venture Drive, A-7	Chris Brazell	(912) 262-0588	Clarkson	1362 Brockett Road	Shahnawaz Sarker	(470) 767-8652
Brunswick	5008 New Jesup Hwy, Suite B	Chris Brazell	(912) 261-8555	Clarkston	555 N Indian Creek Dr	Taslim Ahmed	(404) 292-0060
Brunswick	1600 Newcastle St	Chris Brazell	(912) 342-1092	Claxton	102 S Duval St	Paul Thigpen Brett Cohee, Thomas Fountain	(912) 739-8988
Buchanan	4687 GA Hwy 120	Dhavalkumar Patel Robert Jones, Kimberly Jones, Robert Brandon Jones	(770) 646-5335	Clayton	1455 Hwy 441 South	Brett Cohee, Thomas Fountain	(706) 782-1483
Buena Vista	200 6th Ave		(229) 649-6910	Clayton	534 B Hwy 441 S		(706) 782-1432
Buford	2669 Buford Highway, Suite 500	Daryouch Aziz Rita Patel, Jitendra Patel	(770) 932-7754	Cleveland	78 South Main Street	Michael Hylton	(706) 219-2383
Buford	3250 Sardis Church Rd.		(770) 932-6056	Cochran	138 E Dykes Street	MAA Love LLC	(478) 934-1924
Buford	4300 Highway 20 4977 Lanier Islands Parkway, Ste 101	Dhruv7 LLC	(770) 932-9190	College Park	3379 N Main St 3435 Roosevelt Highway, Suite 201	Kirit Patel	(404) 209-1779
Buford		Daryouch Aziz Robert Jones, Kimberly Jones, Robert Brandon Jones	(770) 831-7979	College Park	5209 W. Fayetteville Road, Suite 1	Nishil Patel	(404) 500-2643
Butler	309 S Broad St 12017 Watson Boulevard, Suite A	Jeremy Woods	(478) 862-3438	College Park	Suite 1	Zamir Jivani	(770) 703-7523
Byron	315 North Highway 49, Suite A		(478) 956-2871	College Park	5225 Hwy 85 S	Nishil Patel Bhikhabhai Patel, Ananti Patel	(404) 767-0083
Byron		John Boike	(478) 956-2233	Colquitt	359 S 4th St	Robert Jones, Kimberly Jones	(912) 758-9888
Cairo	303 38th Blvd NE 1512 RED BUD RD NE, SUITE 5	MAA VERA LLC	(229) 377-8401	Columbus	1123 Broadway	Robert Jones, Kimberly Jones	(706) 320-0086
Calhoun		James Beamer John Boike, Randall Lowe	(706) 602-5350	Columbus	1408 Veterans Parkway	Robert Jones, Kimberly Jones	(706) 649-9923
Calhoun	200 Hwy 53		(706) 625-4486	Columbus	1591 Bradley Park Dr, Unit 9	Robert Jones, Kimberly Jones	(706) 324-6882
Calhoun	1081 Belwood Road SE	Love's Travel Stops & Country Stores Inc.	(706) 624-8193	Columbus	2640 Manchester Expressway	Robert Jones, Kimberly Jones	(706) 323-1101
Camilla	123 US 19 North	Ajay Patel	(229) 336-1766	Columbus	2801 Airport Thruway	Robert Jones, Kimberly Jones	(706) 873-6412
Canton	12426 Cumming Hwy, Suite 101 1750 Marietta Highway, Shop #280	Brett Cohee	(678) 965-4290	Columbus	3201 Macon Rd, Unit #104	Robert Jones, Kimberly Jones	(706) 561-8913
Canton		Joshua Reisner	(678) 880-7928	Columbus	3570 Buena Vista Rd	Robert Jones, Kimberly Jones	(706) 682-8973
Canton	3775 Sixes Rd, #170		(678) 493-3881	Columbus	4022 Victory Dr, Unit B 4225 University Drive, Davidson Bldg - Student Center	Robert Jones, Kimberly Jones	(706) 689-3433
Canton	4047 Marietta Hwy, Ste 110	Joshua Reisner	(770) 345-1991	Columbus	5555 Whittlesey Blvd, Suite 1130	Aramark Educational Services, LLC Robert Jones, Kimberly Jones	(706) 507-8370
Canton	8012 Cumming Hwy, Ste 107 9961 Sandy Cross Rd, Chester Plaza	Brett Cohee	(770) 213-8579	Columbus	Soccer Field House	Robert Jones, Kimberly Jones	(706) 320-0766
Carnesville		Michael Hylton	(706) 335-3369	Columbus	5600 Milgen Rd	Robert Jones, Kimberly Jones	(706) 568-7558
Carrollton	101 Northwinds Blvd	Santino DeMartino	(770) 830-8939	Columbus	2201 Victory Dr	Robert Jones, Kimberly Jones	(706) 256-2206
				Columbus		Robert Jones, Kimberly Jones	(706) 561-5459

Comer	18 Hwy 72 W	Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(706) 783-2250	Danielsville	190 General Daniels Avenue	Michael Hylton Jones Petroleum Company Inc	(706) 795-2144 (678) 371-0723
Commerce	1819 North Elm Street	Michael Hylton	(706) 336-6515	Danielsville	14 N Main Street		
Commerce	30533 Highway 441	Michael Hylton	(706) 423-9570	Darien	13044 GA Hwy 251	Chris Brazell Robert Jones, Kimberly Jones	(912) 625-2947 (229) 995-6253
Commerce	30983 Highway 441 South	Samp1 LLC Love's Travel Stops & Country Stores Inc.	(706) 423-9477	Dawson	783 Forrester Dr	Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(706) 265-3720
Commerce	4855 Maysville Road	Michael Hylton	(770) 483-6035	Dawsonville	79 Hwy 9 N	Salima Jaffer The RG & Company LLC	(770) 815-3409 (770) 593-8008
Conyers	1138 West Avenue	Michael Hylton	(770) 602-1717	Decatur	2113 N Decatur Rd 2414 Wesley Chapel Road, Suite 101	Salima Jaffer	(404) 377-5555
Conyers	1397 Sigman Road	Michael Hylton	(770) 761-4096	Decatur	2525 N Decatur Rd	Hamid Sultan	(678) 389-2652
Conyers	1620-F Dogwood Dr	Vina Patel	(770) 388-0240	Decatur	2722 Candler Road	Aditya Gajjar Salima Jaffer, Gulshaker Hashim	(404) 294-9272 (404) 298-8855
Cordele	1207 F 16th Ave East	Manish Patel	(229) 273-4619	Decatur	2827 E College Ave	Salima Jaffer	(404) 288-2842
Cordele	1814 E 16th Street	Manish Patel Jones Petroleum Company Inc	(229) 273-9895 (229) 513-4324	Decatur	2899 N Decatur Rd, Ste A	Kush Bhagat	(404) 241-3000
Cordele	2302 Hwy 300	Michael Hylton	(706) 776-6131	Decatur	3580 Memorial Drive 3910 Flat Shoals Parkway, Suite 101	Ashish Shah	(404) 634-9912
Cornelia	116 Habersham Hills Circle	Nilesh Patel	(678) 625-4571	Decatur	3926 North Druid Hills Rd	Salima Jaffer	(404) 297-7764
Covington	10300 Industrial Blvd.	Malik Jamani	(770) 786-7767	Decatur	4065 Memorial Dr, Ste G	Aditya Gajjar Bhupendra Patel, Kirit Patel	(770) 981-8099 (404) 763-0070
Covington	13015 Brown Bridge Rd	Malik Jamani	(770) 786-3493	Decatur	4920 Flat Shoals Pkwy, Unit 109	Bhikhabhai Patel, Anant Patel	(229) 524-2151
Covington	3160 Hwy 278 NW	Roma Patel, Jay Patel	(770) 786-2977	Decatur	3251 Panthersville Rd	Piyush Patel	(770) 248-0011
Covington	4200 Salem Road	Sanjay Patel	(770) 787-5577	Decatur	301 E 3rd Street, Ste B	Muhammad Ahamed Howard Keith Wagner, Phil Wagner	(770) 949-3136 (770) 577-8303
Covington	5340 Hwy 20, Ste 4 1465 Peachtree Parkway, Suite B101	Daryouch Aziz	(770) 889-1698	Donalsonville	3171 Amwiler Rd	Jonathan McCorsley Loretta Kaufman, Carlyle Kaufman	(770) 942-7905 (678) 715-8272
Cumming	2300 Bethelview Rd, Ste 3	Vraj1 LLC	(678) 513-2322	Doraville	3171 Amwiler Rd	Digeshkumar Patel Howard Keith Wagner, Phil Wagner	(770) 920-2647 (770) 920-8371
Cumming	3655 Browns Bridge Road 4740 Jot-em-down Rd, Circle M C-Store	Blake Adams	(678) 771-5440	Doraville	3685 Northcrest Road	Navdeep Patel	(478) 275-2210
Cumming	533 Canton Highway, Suite 100	Thomas Bower	(678) 965-5550	Douglas	1224 South Madison Avenue	Dipali Patel	(478) 275-0052
Cumming	5430-B Banister Rd	Sajid Rauf	(770) 888-0758	Douglas	919 Ward Street, Suite A 2750 Chapel Hill Road, Suite 300	Raxit Patel Love's Travel Stops & Country Stores Inc.	(478) 275-4068 (478) 296-1490
Cumming	5430-B Banister Rd	Thomas Bower	(770) 205-2241	Douglasville	3009 Highway 257	Gunjan Patel	(770) 623-8013
Cumming	655 Atlanta Rd, Suite 603	Kawaljit Sohal	(770) 844-8010	Douglasville	1160 Old Peachtree Rd, Ste A	Daryouch Aziz	(678) 474-0029
Cusseta	106 A Broad St	Dhirendra Mody Bhikhabhai Patel, Anant Patel	(706) 315-4097 (229) 732-3030	Douglasville	2320 Satellite Blvd, Suite 150 2635 Pleasant Hill road, Inside Walmart	Suresh Patel	(678) 205-4229
Cuthbert	625 Blakely St 1700 Winder Highway, Suite 109	Brian Kingsley	(678) 376-4630	Douglasville	3083 Breckinridge Blvd, Suite 160	Lisa 1942 LLC	(770) 638-3221
Dacula	2740 Braselton Highway, Suite A1	Ashish Shah	(770) 831-7611	Douglasville	3455 Peachtree Industrial Blvd, D-170	Aamish Captain	(770) 497-1272
Dacula	710 Dacula Rd, Ste 4C	Brian Kingsley	(770) 995-8002	Duluth	3662 Satellite Blvd	Hemant Patel Hussain Budhani, Raheem Budhani	(770) 623-1521 (470) 545-1594
Dahlonega	130 Longbranch Rd., Suite 103	Blake Adams	(706) 864-0065	Duluth	3940 Buford Hwy, B-107	Parimal Patel	(770) 399-9494
Dahlonega	270 Wal-Mart Way, WM #2513	Blake Adams	(706) 482-0053	Dunwoody	4725 Ashford Dunwoody Road	Viral Patel	(478) 275-8988
Dahlonega	352 North Grove Street	Blake Adams Carlyle Kaufman, Loretta Kaufman	(706) 867-6411 (678) 247-6965	East Dublin	612 Central Drive	Brett Cohee	(706) 635-7827
Dallas	2985 Villa Rica Hwy	Carlyle Kaufman Saurabhkumar Patel, Jasmin Patel	(770) 445-2133 (770) 443-0112	East Ellijay	500 Highland Crossing, #101	Salima Jaffer	(404) 766-0828
Dallas	3615 Charles Hardy Parkway 457 Nathan Dean Boulevard, Suite 112	Aaron Fekadu	(770) 445-7566	East Point	1337 Virginia Ave	Niralben Patel	(404) 209-0542
Dallas	55 E. Paulding Dr., B-9 7951 Villa Rica Highway, Suite 115	Loretta Kaufman	(770) 456-4472	East Point	844 Cleveland Ave	Dipali Patel	(478) 374-3526
Dallas	8876 Dallas-Acworth Hwy, Ste #134	Carlyle Kaufman John Boike, Randall Lowe	(678) 574-7108 (706) 272-9095	Eastman	538 Oak St		
Dalton	1281 Cleveland Hwy, Space #10	Pilot Corporation John Boike, Randall Lowe Danny Ashe, Lisa Stafford	(706) 281-2821 (706) 279-3646 (706) 259-1834				
Dalton	142 Carbondale Rd	Randall Lowe John Boike, Randall Lowe	(706) 270-0060 (706) 275-6067				
Dalton	2135 E. Walnut Avenue	Jasmine Lowe	(706) 229-9027				
Dalton	3619-B Cleveland Hwy						
Dalton	815 Shugart Road						
Dalton	906 S Thornton Ave, Ste D						
Dalton	920 Market Street, Suite G						

Eatonton	201 Walmart Drive	Michael Hylton Jones Petroleum Company Inc	(706) 923-1010	Greensboro	2280 South Main St	Mukeshkumar Patel	(706) 920-1011
Eatonton	891 Greensboro Road		(706) 623-4373	Greensboro	6329 Lingerlonger Rd	Michael Hylton	(706) 453-4006
Elberton	403 Elbert Street	Michael Hylton	(706) 283-5728	Greenville	1048 N Talbutton Highway	Sonal Patel	(706) 672-4700
Ellabell	10820 Highway 280	Manisha Patel	(912) 858-3400	Griffin	1443 Highway 16 West, Suite B	Stephen Pettitt	(678) 692-6555
Ellaville	103 E Oglethorpe	William Perry III	(229) 937-5666	Griffin	1591 W McIntosh Rd	Stephen Pettitt	(770) 233-5300
Ellenwood	125 Fairview Rd	Virinder Singh	(770) 474-9594	Griffin	1742 Zebulon Road	Stephen Pettitt	(770) 228-2153
Ellenwood	2940 Anvil Block Rd	Jaypal Brar Love's Travel Stops & Country Stores Inc.	(404) 363-2348	Griffin	301 Wilson Road, Suite B	Raxit Patel	(770) 228-7700
Emerson	150 Old Allatoona Rd SE		(770) 382-4141	Griffin	820 S Hill St	Stephen Pettitt	(470) 204-7910
Evans	4351-E Washington Rd	Shailen Patel	(706) 869-9911	Grovetown	729 Gateway Center Blvd	Michael Hylton Matthew Carter, Philip Franco	(706) 432-9355 (912) 772-6400
Evans	5117 Washington Rd, Suite 3	Michael Hylton	(706) 869-8785	Guyton	102 Central Blvd		
Fairburn	14 West Broad Street	Mayank Patel	(678) 884-5609	Hahira	113 W Main St	Nishant Patel	(229) 794-2996
Fairburn	8420 Senoia Road, Suite 107	Niralben Patel	(770) 306-1629	Hamilton	132 South College Street 11135 Tara Boulevard, Space 240	Donna Cribb	(706) 628-0082
Fairmount	2579 Hwy 411	Brett Cohee	(706) 337-5555	Hampton	685 Highway 3 North	Raxit Patel Topnotch Gourmet 40316, LLC	(770) 471-8112 (770) 897-0220
Fayetteville	2400 Hwy 138, Suite 102	Lowette Swinton Topnotch Gourmet 2522, LLC	(770) 731-0403	Harlem	155 E. Milledgeville Road	Michael Hylton	(706) 901-5015
Fayetteville	645 N Glynn St		(770) 703-5128	Hartwell	79 North Carolina St	Richard Greene	(706) 376-5880
Fayetteville	955 Lanier Dr, Ste D	James Kawahata	(770) 716-6761	Hawkinsville	7 Hwy, 341 Bypass 611	Alkesh Patel Dianne NeeSmith, Terry NeeSmith	(478) 783-7827 (912) 375-9399
Fitzgerald	172 Ocilla Hwy	Dipali Patel	(229) 423-1097	Hazlehurst	149 S Tallahassee St 8065 South Main Street, Suite 100		
Flowery Branch	2120 New Friendship Road 4037 Winder Highway, Suite 500	Michael Hylton	(770) 965-0980	Helen	4104 Windsor Spring Rd., Suite 14	Brett Cohee	(706) 878-5927
Flowery Branch		Brian Kingsley Dianne NeeSmith, Terry NeeSmith	(770) 287-7755	Hephzibah		Rohitkumar Patel	(706) 793-4000
Folkston	207 S 2nd St		(912) 496-4861	Hinesville	2351 West Highway 196	Kishan Patel	(912) 320-4116
Forest Park	4542 Old Dixie Road	Winfred Dennis	(404) 366-4448	Hinesville	466 General Screven Way	Janvi Foods LLC	(912) 368-4323
Forest Park	6142 Old Dixie Hwy	Winfred Dennis	(404) 361-5445	Hinesville	531 W Oglethorpe Blvd	Janvi Foods LLC	(912) 369-7827
Forest Park	4962 Jonesboro Road	Piyush Patel	(404) 363-8602	Hinesville	771 Frank Cochran Drive 4272 Jimmy Lee Smith Hwy, Ste R-102	Sumit Gautam	(912) 369-7291
Forsyth	160 North Lee St	Randall Lowe	(478) 994-3826	Hiram		Binyam Fekadu	(770) 439-2168
Forsyth	180 North Lee Street 3rd Ave., Building #38200, Main Exchange	Jason Lowe Army & Air Force Exchange Service	(478) 974-0841	Hogansville	1790 East Main St	Luis Cribb	(706) 637-8484
Fort Gordon	Main Exchange, Rice Road, Bldg 29722	Army & Air Force Exchange Service	(706) 772-9742	Holly Springs	2200 Holly Springs Parkway	Joshua Reisner Nishant Patel, Dipali Patel	(678) 849-3539 (912) 487-3894
Fort Gordon		Army & Air Force Exchange Service	(706) 749-8007	Homerville	23 West Dame Avenue		
Fort Stewart	345 Lindquist Rd., Building 71	Exchange Service Sharad Patel, Nalini Patel, Ramesh Ramanlal	(912) 876-4698	Jackson	127 Covington St	Manisha Patel Jones Petroleum Company Inc Jones Petroleum Company Inc	(770) 775-7766 (770) 775-1515 (470) 345-2497
Fort Valley	207 Commercial Heights		(478) 825-3009	Jackson	2381 Hwy 36		
Franklin	2002 Franklin Parkway, Ste C 4th BCT Mini Mall, 56 Vanguard Rd.	Santino DeMartino Army & Air Force Exchange Service	(706) 675-6333	Jackson	2781 Hwy 16		
Ft Stewart		John Boike, Randall Lowe	(912) 877-3907	Jackson	I 75 Ext 201	TA Operating LLC	(770) 775-2076
Ft. Oglethorpe	2598 Lafayette Road		(706) 866-1679	Jasper	106 Travelers Rest Rd	Brett Cohee	(706) 692-9566
Ft. Oglethorpe	2865 Battlefield Parkway 1210 Thompson Bridge Rd, Suite S	John Boike	(706) 866-6822	Jasper	1100 Old Philadelphia Road	Brett Cohee	(706) 253-4400
Gainesville		Brett Cohee Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(770) 534-7333	Jefferson	4005 Hwy 124 W	Dipak Paul	(706) 367-2005
Gainesville	1260 Candler Rd, Box 1410		(770) 718-1499	Jefferson	42 East Public Square	Tracey Walden	(706) 367-2988
Gainesville	1470 Browns Bridge Road	Brett Cohee	(770) 536-1056	Jefferson	5210 Hwy 129 N	Jaydeepkumar Gohil	(706) 693-0015
Gainesville	2235 Jesse Jewell Parkway	Michael Hylton	(770) 536-9030	Jeffersonville	13700 Hwy 80	JAI MELDI MAA LLC Jignesh Patel, Bharatbhai Patel Jignesh Patel, Bharatbhai Patel	(478) 945-2257 (912) 427-7456 (912) 427-9328
Gainesville	3623 Mount Vernon Road	Michael Hylton	(770) 536-4171	Jesup	1296 W Cherry St		
Gainesville	5160 Cleveland Hwy, Ste A 6730 Browns Bridge Rd, STE 600	Thomas Bower	(770) 983-2345	Jesup	1205 E Cherry St 10900 Medlock Bridge Road, Suite 403	Jatin Patel Soyal Momin, Amik Momin, Konal Momin	(678) 580-2006 (678) 366-9553
Gainesville		Brett Cohee	(678) 771-5099	Johns Creek	3000 Old Alabama Rd, Ste 102		
Garden City	4802 Augusta Road	Divyank Patel	(912) 964-6295	Jonesboro	6655 Tara Blvd, Ste 501	Ami Patel	(770) 477-4770
Garden City	537 Hwy 80	Suren Patel	(912) 966-1783	Jonesboro	8103 Tara Blvd, Space #120	Sagar Patel	(770) 477-4744
Glennville	103 S Downing Musgrove Hwy	Paul Thigpen	(912) 654-2437	Jonesboro	8508 Hwy 85 N	Mohammad Baker	(770) 603-6544
Gray	285 W Clinton St	John Boike Bhaviniben Solanky, Amar Solanky	(478) 986-1496	Kathleen	1114 HWY 96, #C3 1600 Kennesaw Due West Rd, Suite 201	Everett Helms Monica Laldin, Alexander Laldin,	(478) 988-4044 (678) 324-8948
Grayson	1911 Grayson highway, suite 6,		(470) 395-0188	Kennesaw			

		Asher Laldin, Ryan Laldin		Louisville	114 US 1	Jignesh Patel	(478) 625-7827
Kennesaw	2090 Baker Road	Joshua Reisner	(678) 213-5158	Lovejoy	11465 Tara Blvd	Umesh Patel	(770) 477-4766
Kennesaw	2774 N Cobb Pky, Ste 102 425 Ernest Barrett Pky NW, Suite A-2	Joshua Reisner	(678) 742-8515	Ludowici	3 Cypress St	Manish Patel	(912) 545-2998
Kennesaw	4311 Bells Ferry Rd Bldg 1029, 1219 USS Daniel Boone Ave	Joshua Reisner	(678) 594-3565	Lula	4504 Cornelia Highway	Thomas Bower	(770) 869-1943
Kings Bay		The Wright Funds LLC	(770) 926-4060	Lumber City	3346 East Golden Isle Hwy	Paul Thigpen Dianne NeeSmith, Terry NeeSmith	(912) 363-0942 (912) 526-9700
Kingsland	1304 Boone St	Dale Boudreau	(912) 676-0265	Lyons	166 S Victory Dr 1025 Veterans Memorial Hwy, Ste 520	Carlyle Kaufman	(770) 948-4050
La Fayette	108 N Main St	Smit Patel Danny Ashe, Lisa Stafford	(912) 729-1960 (706) 638-5672	Mableton	4875 Floyd Rd, Suite 301	Carlyle Kaufman	(770) 739-8388
LaGrange	1470 LaFayette Pkwy, Suite 240	Kenneth Vance, Mickey Baker	(706) 756-2068	Macon	121 Tom Hill Sr Blvd	John Boike	(478) 471-1213
LaGrange	1861 Roanoake Rd	Kenneth Vance, Mickey Baker	(706) 756-2550	Macon	1401 Gray Highway	Raxit Patel	(478) 741-1300
LaGrange	803 New Franklin Road	Kenneth Vance, Mickey Baker	(706) 416-1996	Macon	4108 Pio Nono Ave	John Boike	(478) 784-1010
Lake City	5660 Jonesboro Rd, Ste B	Akshay Amin, Kirit Patel	(678) 422-2024	Macon	4319 Hartley Bridge Rd.	John Boike	(478) 788-9922
Lake Park	1319 Lakes Blvd, Suite A	Shri Hari Sub Corporation	(229) 559-6810	Macon	4450 Forsyth Road	John Boike Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(478) 405-2938 (478) 788-8311
Lake Park	7001 Bellville Rd.	Pilot Corporation	(229) 559-6023	Macon	4775 Chambers Rd	John Boike	(478) 741-0090
Lakeland	215 East Main St	Saurabh Patel	(229) 482-9002	Macon	4831 Ocmulgee Blvd E	John Boike	(478) 741-0090
Lavonia	13653 Jones St	Michael Hylton	(706) 356-2986	Macon	5451 Bowman Rd, Ste 440	John Boike Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(478) 471-7179 (478) 474-1270
Lawrenceville	1301 Atkinson Rd	OM 2023 Inc	(770) 963-0804	Macon	5602 Thomaston Road	John Boike	(478) 477-5650
Lawrenceville	1400 Lawrenceville Highway	Mayank Patel Broadwell Industries LLC	(770) 237-8009 (770) 995-2625	Macon	5955 Zebulon Road	John Boike	(478) 475-1066
Lawrenceville	1475 Buford Drive, Suite 200	Aamish Captain	(770) 682-2191	Macon	5972 Zebulon Road	John Boike	(478) 781-0171
Lawrenceville	2380 Buford Dr, Suite 105	Vishnu Chaudhari Bhaviniben Solanky, Amar Solanky	(770) 921-2550 (770) 339-0720	Macon	6020 Harrison Rd	John Boike	(478) 746-6196
Lawrenceville	3059 Lawrenceville Hwy, Ste M	Daryouch Aziz	(770) 682-3397	Macon	630 North Ave, Ste K	John Boike	(478) 743-0988
Lawrenceville	316 Grayson Hwy, Ste 110	Anis Khani	(678) 847-5351	Macon	883 Pine St	John Boike Love's Travel Stops & Country Stores Inc.	(478) 785-8715
Lawrenceville	4850 Sugarloaf Pkwy, #208	Mayank Patel	(678) 985-0161	Macon	1190 Frank Amerson Pkwy	Parth Patel	(478) 259-2592
Lawrenceville	5900 Sugarloaf Pkwy, Ste FC-8	Palak Patel	(229) 888-2145	Madison	1681 Eatonton Rd	Michael Hylton Robert Jones, Kimberly Jones	(706) 752-1530 (706) 846-9002
Lawrenceville	630 Collins Hill Rd	Jason Pitts Robert Jones, Kimberly Jones	(229) 430-9020 (229) 435-7999	Manchester	414 West Main St	Joshua Reisner, Elaine Reisner	(770) 956-9509
Leesburg	1250 Highway 82 West	Robert Jones, Kimberly Jones	(229) 759-1833	Marietta	1295 Powers Ferry Rd, Suite B 1690 Powder Springs Rd, Unit 12	Carlyle Kaufman	(770) 425-9933
Leesburg	1505 Philema Rd	Michael Hylton	(706) 743-7349	Marietta	1860 Sandy Plains Rd., Suite 301	Jalal Ahmed	(770) 321-2546
Leesburg	1543 US Highway 19 N	Darshana Chaudhari, Vishnu Chaudhari	(770) 978-9539	Marietta	1871 Cobb Parkway, Suite 400	Joshua Reisner	(770) 953-0023
Leesburg	227 Walnut Ave, Unit A	Ashish Shah	(770) 736-6501	Marietta	210 Cobb Pkwy South	Kalpit Patel	(770) 423-1986
Lexington	726 Athens Highway 3035 Five Forks Trickum Rd. SW, Suite 1	Vishnu Chaudhari, Darshana Chaudhari	(770) 717-1237	Marietta	2200 Roswell Rd, Ste 110	Muhammad Ahamed	(770) 578-1818
Lilburn	4051 Hwy 78, Ste F106 4100 Five Forks Trickum Rd, Ste F	Dipak Paul	(770) 923-5444	Marietta	2475 Dallas Hwy	Athar Naqi	(770) 427-9071
Lilburn	475 Rockbridge Road, STE 107	BISHAN RAI	(770) 676-5899	Marietta	2520 E Piedmont Rd 2695 Chastain Meadows Pkwy NW	Jalal Ahmed	(770) 977-6801 (770) 528-9499
Lilburn	4785 Lawrenceville Hwy	Dhaval Kumar Patel Howard Keith Wagner, Phil Wagner	(706) 378-5885 (678) 838-0980	Marietta	2872 Canton Rd, Ste A	Kamal Khan Monica Laldin, Asher Laldin	(770) 421-9441 (770) 726-7131
Lindale	3132 Maple Road	Carlyle Kaufman, Loretta Kaufman	(770) 944-9081	Marietta	2909 Austell Road SW 3079 Hidden Forest Court, Suite 110	Asher Laldin, Monica Laldin	(770) 693-4723
Lithia Springs	2765 Lee Rd, #B-9	Jaypal Brar	(770) 323-7173	Marietta	4101 Roswell Rd, Ste 903	Muhammad Ahamed	(770) 578-4457
Lithia Springs	900 Thorton Rd, #M	Rathod Foods LLC	(770) 593-0658	Marietta	470 Franklin Rd, Suite 101 4880 Lower Roswell Rd, Ste 115	Sifat Rahman	(770) 422-6611 (770) 971-4182
Lithonia	3054 Panola Rd, Ste D 6116 Covington Highway, Suite G	Sanjay Patel	(770) 482-1574	Marietta	603 S Marietta Parkway, Ste 100	Rupal Patel	(678) 581-2644
Lithonia	7525 Covington Hwy, Ste A	Leesa Patel, Gita Patel	(770) 914-1111	Marietta	6520 Barrett Parkway	Akash Patel	(678) 384-1428
Locust Grove	2702 Highway 155 S.	Shamim Lakhani	(770) 957-4323	Marietta	85 Powder Springs Rd	Akash Patel	(770) 422-5412
Locust Grove	4949 Bill Gardner Parkway	Sanjay Investment LLC	(470) 878-1444	Marietta	4471 Columbia Rd, C-4	Gopalpriya LLC	(706) 860-8380
Locust Grove	4996 Bill Gardner Pkwy	Sanjay Investment LLC	(470) 251-5277	Martinez			
Locust Grove	6994 Hwy 42 S	Hyun Shin	(770) 963-1141				
Loganville	2715 Loganville Hwy, Suite 1A	Michael Hylton	(770) 466-4879				
Loganville	4132 Atlanta Hwy						

McCaysville	33 Blue Ridge Dr	Gary McCune	(706) 455-4641	Peachtree City	1013 North Peachtree Pkwy, Ste 004	Lowette Swinton	(770) 703-8546
McDonough	1075 Hwy 155 S	Chandni Doshi	(678) 583-6542	Peachtree City	1200 Hwy 74 S, Unit 7	Niralben Patel	(770) 486-7234
McDonough	1154 McDonough Parkway, Ste 6-A	Falguni Amin	(678) 583-5200	Peachtree City	220 Peachtree Shopping Center, Suite 220	James Kawahata	(770) 731-1501
McDonough	1295 Highway 20 West	Sanjay Patel	(678) 432-6842	Peachtree City	545 Highway 74 South	Twinkle Desai	(678) 833-0611
McDonough	135 Willow Lane	Niralben Patel	(770) 320-8688	Pearson	1018 North Main St	Paul Thigpen	(912) 422-6501
McDonough	1721 Highway 42 North	Hamid Sultan	(770) 305-7961	Pelham	290 SW Railroad St	Bhikhabhai Patel, Anant Patel	(229) 294-4100
McDonough	1870 Jonesboro Rd	Topnotch Gourmet Foods, LLC	(678) 583-1566	Pembroke	13 W Bacon St	Dipalbahen Patel	(912) 653-3300
McDonough	2135 Highway 155 North	Sanjay Investment LLC	(470) 878-1300	Perry	105 Iffie Road	Sharad Patel	(478) 987-6869
McDonough	938 Hwy 81 E	Jaypal Brar	(770) 914-8003	Perry	1412 Sam Nunn Blvd	Sharad Patel, Nalini Patel, Ramesh Ramanlal	(478) 987-4242
McIntyre	107 Railroad St #659	Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(478) 946-3654	Perry	273-G North Perry Pkwy	Parth Patel	(478) 224-1488
McRae	78 W Oak St	Navdeep Patel	(229) 868-6185	Pine Mountain	751 Gardenview Drive, Unit 751	Donna Cribb, Luis Cribb	(706) 489-3217
Metter	1105 S Lewis St	Dianne NeeSmith, Terry NeeSmith	(912) 685-4758	Pinehurst	824 Pinehurst Hawkinsville Rd.	William Perry III	(229) 645-3479
Midland	6516 Kitten Lake Drive	Robert Jones, Kimberly Jones, Robert Brandon Jones	(706) 507-2124	Pooler	1014 E Highway 80, Unit 700	John Boike, Randall Lowe	(912) 748-9746
Midway	21 Isle of Wight Road	Mehul Patel, Bharatbhai Patel	(912) 442-0680	Pooler	950 Morgan's Corner Road, Unit A	John Boike	(912) 450-8222
Milledgeville	1829 A. Columbia Street	Sanjay Patel	(478) 453-2604	Port Wentworth	7001 Hwy 21	Pilot Corporation	(912) 964-6368
Milledgeville	2600 N Columbia Street, C-6	Jignesh Patel	(478) 804-9976	Powder Springs	3930 Austell Powder Springs Rd	Carlyle Kaufman	(770) 222-0092
Milledgeville	650 South Wayne Street	Sanjay Patel	(478) 451-0102	Powder Springs	4150 Macland Road, Suite 215	Monica Laldin, Asher Laldin	(770) 222-2710
Millen	104 E Winthrop Ave	Janice Beard	(478) 982-0077	Powder Springs	4400 Brownsville Road, Suite 102	Aaron Fekadu	(678) 653-8598
Monroe	1025 W Spring St, Ste A	Mayank Patel	(770) 267-1019	Quitman	1302 W Screven	Paresh Patel	(229) 263-5232
Monroe	2050 W Spring St	Mayank Patel	(770) 207-9380	Register	2925 US-301 N	Suren Patel	(912) 852-5001
Montezuma	413spauldingrd, 415 spauldingrd	Sharad Patel, Nalini Patel, Ramesh Ramanlal	(478) 472-9456	Reidsville	210 Main St #A	Paul Thigpen, Lillian Thigpen	(912) 557-8931
Monticello	1468 West Washington St	Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(706) 468-6946	Rex	6550 Hwy 42	Jones Petroleum Company Inc	(678) 284-9375
Monticello	9160 Hwy 212 West	Jones Petroleum Company Inc	(678) 712-2187	Riceboro	36 Montague St	John Boike	(912) 884-4560
Morrow	2058 Mountt Zion Rd	Winfred Dennis	(770) 471-1256	Richland	684 Nicholson St	Dhirendra Mody	(229) 970-9136
Morrow	6681 Jonesboro Road, Suite 109	Daniel Dennis, Winfred Dennis	(770) 637-1464	Richmond Hill	12700 Highway 144 E.	Mehul Patel	(912) 459-0121
Moultrie	494 North Veterans Parkway N	Bhikhabhai Patel, Bhavna Patel	(229) 985-7827	Richmond Hill	60 Exchange Street, Suite A6	John Boike	(912) 459-0748
Mount Vernon	124 W Spring Street	Dianne NeeSmith, Terry NeeSmith	(912) 583-4866	Richmond Hill	3974 Hwy 17, I 95 Amoco Food Shop	John Boike, Randall Lowe	(912) 756-5005
Nahunta	13591 Cleveland Street West	Chris Brazell	(912) 462-3774	Rincon	590 S Columbia Ave	Matthew Carter, Philip Franco	(912) 826-2094
Nashville	707 Adel Road	Nishant Patel	(229) 686-9075	Ringgold	Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division		(706) 935-5745
Newnan	1645 S Hwy 29	Pilot Corporation	(770) 252-9128	Ringgold	11400 Hwy 41	John Boike	(706) 944-2819
Newnan	1731-B Newnan Crossing Blvd E	Ankit Patel, Setu Patel	(678) 423-0490	Ringgold	34 KOA Boulevard	John Boike	(706) 944-2819
Newnan	2344 Highway 29 North, Suite B	Joe Crain	(770) 683-9985	Rising Fawn	6993 Nashville St	William Patterson	(706) 965-7868
Newnan	285 Temple Avenue, Suite B	Santino DeMartino	(770) 683-5885	Riverdale	319 Deer Head Cove Road	Pilot Corporation	(706) 462-2723
Newnan	30 Raymond Hill Road, Suite B	Umesh Patel	(770) 304-0111	Roberta	6518 Hwy 85, Suite F	Niralben Patel	(770) 991-3944
Newnan	3150 Hwy 34 East, Suite 211	Mayank Patel	(770) 251-0126	Roberts	20 East Crusselle Street	Jason Lowe	(478) 836-5261
Newnan	50 Farmer Industrial Blvd	Rahul Patel	(770) 252-5701	Robins AFB	982 Macon St., Base Exchange	Army & Air Force Exchange Service	(478) 929-0690
Norcross	1241 Indian Trail Lilburn Rd	MSA Food Inc	(470) 679-3293	Rochelle	1483 1st Ave	Manish Patel, Alkesh Patel	(229) 365-7446
Norcross	4181 Steve Reynolds Blvd, Suite 111	Kulmeet Narang	(678) 580-0847	Rock Spring	8175 US Hwy 27 S	Danny Ashe, Lisa Stafford	(706) 924-7957
Norcross	4975 Jimmy Carter Boulevard	Rita Patel, Jitendra Patel	(770) 717-9501	Rockmart	1400 N Piedmont Ave	Dhavalkumar Patel	(770) 684-1129
Norcross	5075 Peachtree Pkwy, Unit 11	Hussain Budhani	(770) 559-4526	Rocky Face	2709 Chattanooga Road	Danny Ashe, Lisa Stafford	(706) 259-7207
Norcross	5395 Jimmy Carter Boulevard, Suite A	Mikdad Jariwala	(678) 694-8827	Rome	Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division		(706) 234-4367
Norcross	6200 Buford Hwy	Nurjehan Vazir, Farial Dewshi	(770) 416-6140	Rome	1881 Old Calhoun Road	John Boike	(706) 295-5143
Ocilla	802 N Irwin Ave	Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(229) 468-4040	Rome	1921 Shorter Ave	Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(706) 235-6808
Palmetto	9165 Roosevelt Highway, #C	Mayank Patel	(770) 463-4080	Rome	3070 Cedartown Hwy SW	James Clark	(706) 236-2001
				Rome	3194 Martha Berry Highway	Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(706) 235-2611
				Rome	5880 New Calhoun Rd		



Rome	818 Turner McCall	John Boike	(706) 291-7827	Statesboro	3039 Northside Dr West	John Boike	(912) 764-3611
Rome	825 Cartersville Hwy SE 10800 Alpharetta Highway, Suite 224	John Boike	(706) 234-6501	Statesboro	860 Buckhead Dr, Unit C	John Boike	(912) 764-8500
Roswell	1580 Holcomb Bridge Rd, Ste 16	Parimal Patel	(678) 352-8890	Statham	1922 Railroad St, P.O. Box 531	Michael Hylton	(770) 725-6660
Roswell		Joseph Wilson	(770) 998-0699	Stockbridge	101 North Park Place 1764 Hudson Bridge Rd, Ste 403	Yogi Lala	(770) 507-7073
Royston	40 Franklin Springs Circle	Michael Hylton	(706) 245-1006	Stockbridge	4528 North Henry Blvd	Vina Patel	(770) 389-5455
Saint Marys	2504 Osborne Road	Tejas Patel	(912) 882-6252	Stockbridge	1227 Rockbridge Rd, Suite 110 1525 East Park Place Blvd, Suite 100	Yogi Lala	(678) 782-3551
Sandersville	630 South Harris St 1040 King George Blvd, Suite 30	J Scott Campbell	(478) 553-1994	Stone Mountain		Taslim Ahmed	(770) 638-5994
Savannah	1100 Eisenhower Dr, Suite 1	John Boike Randall Lowe, John Boike	(912) 961-9828 (912) 303-9050	Stone Mountain	1825 Rockbridge Road	Real Sub Factory LLC	(770) 469-1886
Savannah	12405 White Bluff Road	Nikhil Patel	(912) 335-1483	Stone Mountain	374 Deshon Road North, Unit 6	Taslim Ahmed	(678) 476-0900
Savannah	130 Haley Ave, Bldg #6020	Randall Lowe, John Boike	(912) 330-0608	Stone Mountain	5935 Memorial Drive	Piyush Patel	(770) 559-9685
Savannah	131 East Broughton Street	Neil Sharma Chris Gentry, James Lenhard	(912) 239-0093 (912) 925-3562	Stone Mountain		Salima Jaffer	(404) 508-8310
Savannah	14030 Abercorn Street		(912) 964-9165	Sugar Hill	5965 Cumming Hwy. #310	Daryouch Aziz John Boike, Randall Lowe	(770) 614-8744 (706) 857-7822
Savannah	1504 Dean Forest Rd	Pilot Corporation Mehul Patel, Bharatbhai Patel John Boike, Randall Lowe	(912) 988-3441 (912) 236-4186	Suwanee	9880 Commerce St 2133 Lawrenceville-Suwanee Rd, Suite 10	Ruheer2 LLC	(678) 225-5151
Savannah	1900 Benton Blvd, Ste 104		(912) 355-3335	Suwanee	2395 Peachtree Parkway 3245 Lawrenceville Suwanee Rd	Daryouch Aziz	(770) 844-7550
Savannah	1900 E Victory Drive, D-13	John Boike	(912) 349-4266	Suwanee	3651 Peachtree Parkway, Suite K	Aamish Captain	(678) 926-3920
Savannah	1955 E Montgomery Crossroads 2726 OGEECHEE ROAD, Suite A	John Boike	(912) 925-1802	Suwanee	525 Peachtree Industrial Blvd, Suite B	Kishan Jumani	(678) 473-9555
Savannah	31 Ft Argyle Rd	Divyank Patel John Boike, Randall Lowe	(912) 897-9615	Suwanee	7810 McGinnis Ferry Rd	Jatin Patel	(770) 614-4655
Savannah	318 Johnny Mercer Blvd, Unit E		(912) 349-5423	Suwanee	414 S Main Street	Nehal Patel Dianne NeeSmith, Terry NeeSmith	(770) 476-1375 (478) 289-0120
Savannah	5205 Waters Avenue	Byron Stiles	(912) 355-7155	Suwanee	104 Mims Road	Janice Beard Hitesh Patel, Snehal Patel	(912) 564-7827 (229) 776-1512
Savannah	5500 White Bluff Road, Suite C	Manisha Patel	(912) 236-9256	Suwanee	630 E Franklin Street	Dhavalkumar Patel	(770) 574-9998
Savannah	5710 Ogeechee Rd. Suite 170	Varshaben Patel	(912) 927-0300	Suwanee	1929 US Hwy 78	Jonathan McCorsley	(770) 562-1405
Savannah	5990 Ogeechee Rd, Suite D	Kalpeshkumar Patel Sapan Patel, Suren Patel	(912) 944-0995	Suwanee	231 Carrollton St	Pilot Corporation	(770) 562-3515
Savannah	6 Mersey Way		(912) 927-3328	Thomaston	311 North Center Street	Raxit Patel, Kunj Patel	(706) 938-1585
Savannah	8608 Abercorn St, Suite A	Dipalbahen Patel	(678) 552-9160	Thomaston	855 North Church Street	Raxit Patel Tushar Patel, Kaushik Patel	(706) 646-2878 (229) 226-8899
Sharpsburg	3100 Hwy 16, Suite D	Niralben Patel	(770) 953-2126	Thomasville	131 S Broad St	Tushar Patel	(229) 225-4127
Smyrna	1435 Highlands Ridge Rd	Nishil Patel	(770) 431-9867	Thomasville	1514 E Jackson St	Bhaves Patel Love's Travel Stops & Country Stores Inc.	(229) 226-5112 (706) 843-9833
Smyrna	2550 Cobb Pkwy Hwy 41, #101	Joshua Reisner	(770) 585-3792	Thomasville	15328 US 19 South	J Scott Campbell	(706) 597-1989
Smyrna	515 Windy Hill Road Southeast	Lowette Swinton	(770) 979-2207	Thomson	2129 Washington Rd. NW	Snehal Patel	(229) 382-1882
Smyrna	5185 S Cobb Drive SE, Suite C	Mihir Patel	(770) 979-3734	Thomson	318 West Hill St	Hitesh Patel	(229) 386-5758
Smyrna	822 Concord Rd	Marquis Moye	(770) 722-6758	Tifton	1830 US Hwy 82 West	Pilot Corporation	(229) 388-0204
Snellville	1550 Scenic Hwy North	Mayank Patel	(678) 465-9535	Tifton	214 East 18th Street	Snehal Patel	(229) 386-4505
Snellville	2277 E Main St, #A	Shahnawaz Sarker	(912) 529-5143	Tifton	4431 Union Rd 456 N Virginia Avenue, Suite 23A	Snehal Patel	(229) 386-4505
Snellville	3435 Centerville Ave 3550 Centerville Hwy 124, Suite #104	Kalpit Patel	(706) 873-3000	Toccoa	846 S Big A Rd	Michael Hylton	(706) 886-4445
Snellville		Kalpit Patel Jones Petroleum Company Inc Jones Petroleum Company Inc	(770) 722-6758 (678) 465-9535	Trenton	5342 Highway 136 W	Randall Lowe	(423) 558-2812
Social Circle	12752 Hwy. 278	Deborah Ferrare, Gale Ferrare, Irene Ferrare	(912) 529-5143	Trion	13427 Hwy 27 1861 Mountain Industrial Blvd, Suite 107	John Boike	(706) 734-3401
Social Circle	1299 North Cherokee Road		(706) 873-3000	Tucker		Aditya Gajjar	(770) 493-9887
Soperton	408 2nd Street	Bipinkumar Patel Matthew Carter, Philip Franco	(912) 754-7471	Tucker	3201 Tucker Norcross, A-2	Shahnawaz Sarker	(770) 621-8128
Sparta	298 Broad Street		(912) 576-5424	Tucker	4375 Lawrenceville Hwy 6330 Lawrenceville Highway, Suite A-1	Aditya Gajjar	(770) 496-7013
Springfield	1441 Highway 21 South	Pilot Corporation	(912) 882-7661	Tucker	3132 US Highway 1 South, Oakpark	Farial Dewshi	(770) 908-2030
St Marys	491 St. Mary's Rd	Tejas Patel	(912) 673-1350	Twin City		Manisha Patel Alkesh Patel, Manish Patel	(912) 562-4410 (478) 627-9795
St Marys	Bldg 4030 236 Retreat Village Shop Ctr, Unit 13	Dale Boudreau	(912) 638-5312	Unadilla	1161 Pine Street	Mohammad Baker	(770) 306-7681
St Simons Island	12399 US Highway 301 S, Suite C	Chris Brazell	(912) 871-3348	Union City	4735 Jonesboro Rd.		
Statesboro	216 Lanier Drive	John Boike	(912) 764-9878				

Union City	5851 Buffington Road, Suite I	Lowette Swinton, Erika Murray Shri Hari Sub Corporation	(404) 907-4222	Hepzibah	4155 Peach Orchard Rd	Johnathan Brobston Robert Jones, Kimberly Jones	(706) 592-9283
Valdosta	1709 Gornto Rd	Richard Morton	(229) 242-7111	Fort Moore	Building 2502	Robert Jones, Kimberly Jones, Robert Brandon Jones	(706) 687-8274
Valdosta	1750 Airport Road, Suite 10	Richard Morton	(229) 259-0515	Fort Moore	Building 9220 Marne rd, FC006	Robert Jones, Kimberly Jones	(706) 801-5550
Valdosta	2172 N Ashley St	Richard Morton Kelly Faulk, Patricia Faulk	(229) 242-2477	Fort Moore	Sand Hill Rec Ctr. Bldg #3308, 41st Infantry Regimental St	Robert Jones, Kimberly Jones	(706) 687-4919
Valdosta	3255A Inner Perimeter Rd	Pratik Patel Hitesh Patel, Snehal Patel	(229) 241-8250	<b>Guam 14 Open Restaurants</b>			
Valdosta	340 Norman Dr 4343 george street, Moody AFB, Bldg 904	Gaurangbhai Patel	(229) 333-9648	Agana	Building #1 Foodcourt	Johnnie Fong	(671) 477-0290
Valdosta	4593 North Valdosta Road	Hitesh Patel	(229) 245-0043	Agana Heights	Hospital Lane, Building 50	Stella Fong Stella Fong, Marcos Fong	(671) 300-5435
Valdosta	4622 Bemiss Road	Richard Morton Kelly Faulk, Patricia Faulk	(229) 245-8090	Agat	Barracks #20, Bldg 756	Johnnie Fong	(671) 564-1095
Valdosta	602 North Ashley St	Paul Thigpen	(229) 242-4826	Agat	Bldg 762, Route 2 Lot No. 1, Block No. 1, Tract Np.	Johnnie Fong	(671) 565-3903
Valdosta	902 Baytree Road	Dededo	(229) 469-4603	Barrigada Heights	1442 1088 W. Marine Corps Dr., Suite C-217	Johnnie Fong Stella Fong, Marcos Fong	(671) 637-0884
Vidalia	616 McIntosh Street	Hagatna	(912) 403-3156	Dededo	240 E. Marine Corps Dr, Rt 1	Johnnie Fong Stella Fong, Marcos Fong, Stella Fong	(671) 637-2233
Vidalia	623 E 1st St	Mangilao	(912) 538-7827	Dededo	302 South Route 4, Space #329	William Fong	(671) 632-1259
Vienna	1525 E. Union St.	Tamuning	(229) 521-1201	Hagatna	Mobil Gas Station Rt 10 101 Chalan Pasahehu, Lot No. 5147-2C-6-R1New	Johnnie Fong	(671) 477-0290
Villa Rica	114 Hwy 61 Connector, #423 2000 Mirror Lake Blvd., Ste 2000-D	Tamuning	(770) 459-8059	Mangilao	Marine Corps Drive, Suite E	Johnnie Fong	(671) 734-5525
Villa Rica	2000-D	Yigo	(770) 459-0036	Tamuning	1 North Marine Dr BX Shopping Centerr, Building 24016	Johnnie Fong	(671) 649-5886
Villa Rica	600 Hwy 61	Yigo	(770) 456-4639	Tamuning	Telephone (NCTS),, Building 292-A	Johnnie Fong	(671) 649-5500
Villa Rica	95 Liberty Road	<b>Hawaii 87 Open Restaurants</b>					
Waco	523 Atlantic Ave.	Aiea	(770) 459-6919	Aiea	98-1277 Kaahumanu St, Building A, Suite 156	Soumanguie Basse, Mylene Basse Feliho, Nabosa O'Connor Army & Air Force Exchange Service	(808) 487-6467
Waleska	6875 Reinhardt Parkway	Aiea	(770) 824-5040	Aiea	New USCINCPAC HQ 98-1005 Moanalua Rd (By Macys), Suite 142H, Space 12- 01F	Lisa Kim, Sonny Kim	(808) 488-3185
Warner Robins	1801 Watson Blvd, #C 4993 Russell Parkway, Suite 300	Aiea	(770) 720-1301	Aiea	98-1005 Moanalua Rd #602A	JWL INC.	(808) 484-9340
Warner Robins	600 Russell Pkwy	Eleele	(478) 923-0555	Eleele	4469 Waialo Rd, Suite 19 A 91-1001 Kaimalie St, Suite B- 104	Aloha Petroleum Ltd Kenneth Nascimento, Beth Nascimento	(808) 486-8868
Warner Robins	703 Watson Blvd	Ewa Beach	(478) 923-8533	Ewa Beach	91-1401 Fort Weaver Rd, Suite D104	Kenneth Nascimento, Beth Nascimento	(808) 335-2711
Warner Robins	803 W Hwy 96	Fort Shafter	(478) 988-3244	Fort Shafter	PX Market, Bldg 550 Hickam Shoppette, Kuntz Ave, Bldg# 1756	Army & Air Force Exchange Service	(808) 689-5667
Warner-Robins	502 Booth Rd	Hickam AFB	(478) 929-4555	Hickam AFB	1232 O'Malley Blvd Vickers Ave, Hickam AFB	Army & Air Force Exchange Service	(808) 685-4888
Warwick	195 Highway 300	Hickam Village	(229) 535-3170	Hickam Village		Exchange Service	(808) 853-4923
Washington	918 E Robert Toombs Avenue	Hilo	(706) 678-3800	Hilo	194 Kilauea Avenue, Unit 104 2100 Kanoelehua Ave, Space D-1, Building D	World Subs 7615 LLC	(808) 422-4425
Watkinsville	2251 Hog Mountain Road	Hilo	(706) 769-1222	Hilo	1 Jarrett White Road, AAFES 1st Floor	World Subs 4861 LLC Army & Air Force Exchange Service	(808) 935-9217
Waycross	1727 South Georgia Hwy West	Honolulu	(912) 283-6030	Honolulu	1106 Pensacola St	Jai Eung Park	(808) 959-5802
Waycross	2017 Memorial Drive	Honolulu	(912) 285-8670	Honolulu	1129 11th Ave	JKS Food Hawaii Inc.	(808) 833-1259
Waynesboro	255 S Liberty St	Honolulu	(706) 554-5030	Honolulu	1249 Wilder Ave	Seung Park	(808) 537-6288
West Point	205 East Bank Plaza	Honolulu	(706) 645-9992	Honolulu	1425 Liliha St, #6	Donnabell Fayloga, Boyett Fayloga	(808) 734-3899
Whitesburg	24 Hwy 5 West	Honolulu	(770) 834-7747	Honolulu	1602 S King Street 1620 North School Street, Space J-3A	Sandra Burgess, Nedine Davenport Theodore Davenport	(808) 531-6355
Wildwood	650 Georgia 299	Honolulu	(706) 820-7353	Honolulu	1778 Ala Moana Blvd, UL-6C	Donnabell Fayloga, Boyett Fayloga	(808) 526-4500
Williamson	776 Hwy. 362	Honolulu	(770) 412-9104	Honolulu	1919 Kalakaua Ave 197 Sand Island Access Rd, Suite 102	Steve Chung	(808) 942-7500
Winder	271 N Broad St	Honolulu	(706) 395-5737	Honolulu	2153 N King St, Unit 101A	Youn Chung	(808) 947-5552
Winder	440 Atlanta Hwy NW	Honolulu	(770) 868-0701	Honolulu		Kay Chibana	(808) 845-1699
Winder	444 Atlanta Hwy NW, Suite 900	Honolulu	(678) 963-0338	Honolulu			(808) 853-2446
Woodstock	12035 Hwy 92, Suite 300 2295 Towne Lake Parkway, Suite 128		(678) 494-6756				
Woodstock	6234 Old Highway 5, Unit 27		(770) 702-8953				
Woodstock	9980 Highway 92		(770) 516-6488				
Wrens	213 E. Broad St		(770) 928-9070				
Wrightsville	201 N Bradford St		(706) 547-7827				
Zebulon	700 Thomaston St		(478) 864-9001				
			(470) 754-5977				

Honolulu	2465 Campus Rd, CC 213 & 214	Jae Chel Byun	(808) 942-7688	Makawao	55 Pukalani Street, Space No C-6	Mark Roden, Bret Saalsaa	(808) 573-6988
Honolulu	2509 S King St	Jay Koo	(808) 943-0207	MCBH Kaneohe Bay	Cushman Ave, BLDG 6477	DA HENG DA BOK CORP	(808) 254-1688
Honolulu	2851 E Manoa Rd, Suite #5-106	Jae Chel Byun	(808) 988-1666			Soumangue Basse, Mylene Basse Feliho, Nabosa O'Connor	(808) 627-0999
Honolulu	3131 N Nimitz Hwy, Ste 107	Hyon Chung Bae	(808) 839-1555	Mililani	94-780 Meheula Parkway	Soumangue Basse, Mylene Basse Feliho, Nabosa O'Connor	(808) 888-5538
Honolulu	3133 Waialae Avenue, Ground Floor St. Front Unit 1	Jay Koo	(808) 732-8844	Mililani	95-1057 Ainamakua Drive, Space F-9	Soumangue Basse, Mylene Basse Feliho, Nabosa O'Connor	(808) 625-7070
Honolulu	4211 Waialae Ave, Kahala Mall #A-7	James McArthur, Angus McKibbin	(808) 733-0111	Mililani	95-221 Kipapa Dr, Space C8A	World Subs 24625 LLC	(808) 965-8551
Honolulu	4614 Kilauea Ave, Ste 101	Yun Whee Choi	(808) 734-2240	Pahoa	15-2668 Keaau-Pahoa Rd	Ebenezer Pearl City, Inc.	(808) 455-5295
Honolulu	565 Kokea St, Unit D-1	Danielle Postmus	(808) 841-1158	Pearl City	1170 Kuala Street, Pad 2, Space 304	Judy Crooks	(808) 423-2700
Honolulu	650 Iwilei Road, Suite 145A	Hee Jeong Kim	(808) 524-0818	Pearl Harbor	1477 N. Road, Bldg 2186, Pearl Harbor Sub Base	Judy Crooks	(808) 423-1346
Honolulu	661 Keeaumoku Street, Suite 104C	David Paek	(808) 942-4405	Pearl Harbor	810 Wilamette St., Bldg 1786	Judy Crooks	(808) 367-0908
Honolulu	7192 Kalaniana'ole Hwy, #C-111, Building C	Jeong Min Ha	(808) 396-2850	Pearl Harbor	Makalapa, Bldg 372	Dean Mabalot, Daniel Mabalot, Imelda Mabalot	(808) 621-9555
Honolulu	820-850 Hind Dr, #105	Chin Chung	(808) 377-1108	Waiahawa	823 California Ave, Suite B	Jin Young Yoo	(808) 369-7356
Honolulu	848 Ala Lilikoi St	Hee Kang Lee	(808) 836-5515	Waianae	86-120 Farrington Hwy, D413B	Kealalani laea LLC	(808) 668-7100
Honolulu	900 Fort Street Mall, Suite 101	Sandra Burgess, Patricia-Ann Heely	(808) 541-9933	Waianae	87-2070 Farrington Hwy, Space E-2	Victor Barajas, Anthony Corona	(808) 244-9999
Honolulu	Mini Mart Bldg 75	World Subs LLC	(808) 200-7617	Wailuku	1955 Main St, Suite A101	Seong Jin Kim	(808) 600-5086
Honolulu	1118 Fort Street Mall, Suite 1118	Dina Mccreadie	(808) 599-4544	Waimanalo	41-1537 Kalaniana'ole Hwy, Ste 8	Westside Sandwich Shop, Inc.	(808) 338-1008
Honolulu	4510 Salt Lake Blvd, Ste B1-2	Judy Crooks	(808) 487-7827	Waimea	4493 Moana Road, Space A	Melquiades Beltran	(808) 671-0022
Honolulu	700 Bishop St	Sandra Burgess	(808) 545-3945	Waipahu	94-050 Farrington Hwy, Suite B1-11	Jaimie Cabo, Jeffrey Cabo	(808) 678-3838
Honolulu	4725 BOUGANVILLE DRIVE, Bldg 631 (OPEN TO PUBLIC)	James Hickey	(808) 422-4888	Waipahu	94-535 Kupuohi St, Suite 103	Soumangue Basse, Mylene Basse Feliho, Nabosa O'Connor	(808) 688-0909
Kahului	153 East Kamehameha Ave, Pad D	The VyCor Companies of Maui, Inc.	(808) 877-2022	Waipahu	94-799 Lumiaina St, Building 2, Suite 2L	Melquiades Beltran	(808) 676-7879
Kailua	1020 Keolu Dr, Ste C6A	Kealalani laea LLC	(808) 262-4216	<b>Idaho</b>	<b>116 Open Restaurants</b>		
Kailua	200 Hamakua Drive, Space No. B-2	Jihong Park	(808) 262-2829	American Falls	2815 Pocatello Ave.	Jack Bickmore, Stephen Maycock	(208) 226-3114
Kailua	Marine Corps Air Station #3071	Leiana Davenport, Theodore Davenport	(808) 367-0027	Ammon	3379 17th Street	Robert Johnson	(208) 524-2418
Kailua	25 Kaneohe Bay Drive, Aikahi Park Shopping Ctr	Hisub, LLC	(808) 254-6681	Ashton	921 North Hwy 20	Melvin Rudd	(208) 652-3221
Kailua-Kona	73-4038 Huliko Drive, Suite 3	Susan Freeman, Cary Freeman	(808) 326-5444	Blackfoot	1350 Parkway Dr, Suite 7-B	Kent Murdock	(208) 785-1116
Kailua-Kona	74-5450 Makala Blvd., #E109	Amber Alvarez-Torres	(808) 326-7501	Bliss	680 US Hwy 30	Love's Travel Stops & Country Stores Inc.	
Kailua-Kona	75-1027 Henry St, Suite 103	Amber Alvarez-Torres	(808) 329-4822	Boise	10414 West Overland Rd.	Bob Huckstep, Gwen Huckstep, Patricia Noakes, Stacy Noakes	(208) 378-2800
Kailua-Kona	78-6831 Alii Dr, Suite 407, Space No K5	Susan Freeman, Cary Freeman	(808) 322-1818	Boise	10715 Fairview Ave	Bob Huckstep, Stacy Noakes	(208) 375-8525
Kamuela	65-1158 Mamalahoa Highway, Suite 13	Cary Freeman, Susan Freeman	(808) 885-5552	Boise	1106 W State St	Bob Huckstep, Gwen Huckstep, Patricia Noakes, Stacy Noakes	(208) 331-7827
Kaneohe	45-480 Kaneohe Bay Dr, C04A	Dina Mccreadie	(808) 235-0000	Boise	12795 Hwy 55, SR 55	Todd Hicks	(208) 938-6237
Kaneohe	46-047 Kamehameha Highway, Space No. 1-B	Soo Hur, Michelle Lee	(808) 247-2188	Boise	13601 W. McMillan Road, Space 109	Bob Huckstep, Gwen Huckstep, Patricia Noakes, Stacy Noakes	(208) 939-9279
Kaneohe	46-056 Kamehameha Highway, FC-7 Suite 103	Grace Yun, Steven Yun	(808) 236-3898	Boise	1835 Warm Springs Ave	Douglas Tate, James Tate	(208) 342-1744
Kapaa	4-831 Kuhio Hwy, Suite 200, Box A-5	Alan Owan, Cristeta Owan	(808) 821-8877	Boise	2400 Apple St.	Jared Everett, Brent Everett	(208) 389-2246
Kapolei	4450 Kapolei Parkway, Space No. 101	Soumangue Basse, Mylene Basse Feliho, Nabosa O'Connor	(808) 693-7188	Boise	2404 South Orchard St., Space #3	Bob Huckstep, Gwen Huckstep, Patricia Noakes, Stacy Noakes	(208) 342-1078
Kapolei	Kapolei Pwy/Kualakai Rd, Space D-132/Suite 419	World Subs LLC	(808) 628-4843	Boise	3415 North Cole Road	Todd Hicks	(208) 322-3433
Kapolei	91-590 Farrington Highway, Suite 200	Soumangue Basse, Mylene Basse Feliho, Nabosa O'Connor	(808) 674-6688	Boise	4115 Broadway	TA Operating LLC	(208) 344-1091
Keaau	16-586 Old Volcano Road, P201-203	World Subs 57166 LLC	(808) 982-8969	Boise	6454 S. Federal Way	Jared Everett, Brent Everett	(208) 336-1818
Kekaha	1308 Nohili Road, Building 201	Cristeta Owan, Alan Owan	(808) 337-9097	Boise	6892 Overland Rd	Bob Huckstep, Gwen Huckstep, Patricia Noakes, Stacy Noakes	(208) 327-0900
Kihei	2463 South Kihei Road, Space C-15 & C-16	Victor Barajas, Anthony Corona	(808) 874-5550	Boise	7373 W. Franklin Rd.	521 Endurance Inc	(208) 377-0688
Kihei	247 Piikea St, Suite 10-101	The VyCor Companies of Maui, Inc.	(808) 891-9233				
Kilauea	2521 Kolo Rd	Aloha Petroleum Ltd	(808) 828-6850				
Laie	55-510 Kamehameha Highway, Space No. 1	Shannon Kamakeeaina, Paulo Kamakeeaina	(808) 293-0444				
Lihue	4454 Nuhou St, Bldg 5, Space 522	Marites Yano, Thomas Yano	(808) 245-3333				
Lihue		Marites Yano, Thomas Yano	(808) 246-9112				

Boise	6931 Fairview Ave, Suite 6	Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi Rachel Jenkinson, (208) 322-3434	Meridian	1530 S. Millennium Way	Jared Everett, Brent Everett Bob Huckstep, Gwen Huckstep, Patricia	(208) 288-0442
Bonnars Ferry	6438 Main Street	Dallas Jenkinson Carri Vander Stelt, (208) 267-0525	Meridian	1789 W. Franklin Rd.	Noakes, Stacy Noakes Bob Huckstep, Gwen Huckstep, Patricia	(208) 888-1477
Buhl	713 Hwy 30	Richard Vander Stelt Bob Huckstep, Gwen Huckstep, Patricia (208) 543-2138	Meridian	1890 E Fairview Ave	Noakes, Stacy Noakes Bob Huckstep, Gwen Huckstep, Patricia	(208) 888-4204
Burley	2205 Overland Rd	Noakes, Stacy Noakes Bob Huckstep, Gwen Huckstep, Patricia (208) 678-4225	Meridian	5001 N. Ten Mile Road	Noakes, Stacy Noakes Bob Huckstep, Gwen Huckstep, Patricia	(208) 898-5801
Caldwell	2803 Blaine St	Noakes, Stacy Noakes Bob Huckstep, Gwen Huckstep, Patricia (208) 454-7827	Meridian	663 S Main St, Suite 101	Noakes, Stacy Noakes Bob Huckstep, Gwen Huckstep, Patricia	(208) 898-2582
Caldwell	319 N 10th Ave	Noakes, Stacy Noakes Bob Huckstep, Gwen Huckstep, Patricia (208) 455-1225	Meridian	6700 N Linder Rd	Noakes, Stacy Noakes Bob Huckstep, Gwen Huckstep, Patricia	(208) 884-0343
Caldwell	4403 E. Ustick, Suite A	Noakes, Stacy Noakes (208) 459-8887	Meridian	795 West Overland Road	Noakes, Stacy Noakes Bob Huckstep, Gwen Huckstep, Patricia	(208) 887-1141
Cascade	321 S Main St	Bruce Borup (208) 382-3434	Meridian	1518 North Main Street	Noakes, Stacy Noakes Bob Huckstep, Gwen Huckstep, Patricia	(208) 887-7756
Chubbuck	4544 Yellowstone Corner of 4th St and Best Ave, Suite 2 & 3	Roger Johnston (208) 237-5554	Meridian, IDAHO	103 E Main St	Sandra Alexander (208) 585-9228	
Coeur d' Alene	2834 N Ramsey Road, Suite 106	Gerald Jensen (208) 765-0594	Middleton	285 North 4th	John Jensen (208) 847-2353	
Coeur d'Alene	3278 West Prairie Avenue	Gerald Jensen Hayden Prairie Subs LLC (208) 665-7478	Montpelier	307 West 3rd Street	Kenneth Swanger (208) 883-3841	
Eagle	182 E State Street	Bob Huckstep, Stacy Noakes (208) 939-4567	Moscow	866 Troy Rd, Ste 111	Kenneth Swanger (208) 882-3238	
Emmett	620 Highway 16, Suite 10	Steven Meier, William Meier (208) 365-1100	Mountain Home	2745 American Legion Blvd	Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi Army & Air Force Exchange Service Lyle Cable, Lorrie Cable (208) 466-7189	
Filer	152 Hwy 30	Carri Vander Stelt, Richard Vander Stelt Bob Huckstep, Gwen Huckstep, Patricia (208) 326-2203	Mountain Home	3155 Foothills Avenue	Chad Borup Lyle Cable, Lorrie Cable (208) 461-7594	
Garden City	6667 Glenwood Street, Suite 100	Noakes, Stacy Noakes (208) 853-7313	Mountain Home	515 Airbase Road	Bob Huckstep, Gwen Huckstep, Patricia Noakes, Stacy Noakes Jared Everett, Brent Everett Jared Everett, Brent Everett (208) 466-8600	
Garden Valley	1086 Banks Lowman Road	Cynthia Krepps (208) 462-3869	Mountain Home Mountain Home AFB	30 Hope Drivet, Building 6200	Everett Jared Everett, Brent Everett (208) 466-2332	
Grangeville	179 Greenacres Ln	Thomas Jones (208) 983-3054	Nampa	1104 Nampa Caldwell Blvd	Jared Everett, Brent Everett Jared Everett, Brent Everett (208) 442-4449	
Hayden	550 W. Honeysuckle Ave	Hayden Honeysuckle Subs LLC (208) 772-5567	Nampa	1407 Franklin Blvd.	Gerald Jensen (208) 476-9968	
Hayden	9170 Hess Street	Hayden Subs LLC (208) 762-1124	Nampa	16476 Franklin St	John Jensen Valley Wide Cooperation Inc. (208) 722-6003	
Homedale	321 E Idaho Ave	John Cox (208) 337-5777	Nampa	2410 12th Avenue Road	John Cox (208) 642-1080	
Horseshoe Bend	459 Hwy 55	Bruce Todd (208) 793-3277	Nampa	4390 Garrity Blvd	Roger Johnston Robert Johnson, William Turnbull, William Turnbull (208) 233-2210	
Idaho Falls	1470 W Broadway St	Robert Johnson, Dianne Johnson (208) 523-9162	Nampa	509 2nd Street South	Roger Johnston Rachel Jenkinson, Dallas Jenkinson (208) 255-7525	
Idaho Falls	2220 Channing Way	Robert Johnson (208) 552-6582	Nampa	604 12th Ave Rd SEC Garrity & Franklin, 5875 E Franklin Rd	Darin Winkler Pilot Travel Centers LLC (208) 773-0597	
Idaho Falls	500 S Utah Ave	Robert Johnson Pilot Travel Centers LLC (208) 523-0881	Nampa	11330 Hwy 12	Darin Winkler (208) 457-1709	
Idaho Falls	6478 South Overland	Robert Johnson, William Turnbull, William Turnbull (208) 522-4149	Nampa	90 N. Main Street	Darin Winkler (208) 773-1363	
Idaho Falls	995 E 17th St Parkway Plaza, 316 S Woodruff Ave	Robert Johnson, William Turnbull, William Turnbull (208) 528-0812	Nampa	28028 Hwy. 20-26	Dipikaben Patel (208) 852-2600	
Idaho Falls	2680 South Lincoln	Robert Johnson Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi (208) 324-0101	Orfino	114 South 5th, Suite A	LAN LLC (208) 359-0782	
Jerome	3120 S Lincoln Ave	Robert Johnson Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi (208) 324-1150	Paris	1544 Pocatello Creek Rd 690 Yellowstone Avenue, Suite A	LAN LLC (208) 356-8234	
Jerome	393 Democracy Way	Robert Johnson Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi (208) 324-0505	Parma	476534 Hwy 95, Suite A	Robert Johnson (208) 359-9054	
Jerome	745 W Cameron Ave	Scott McCandless Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi Bob Huckstep, Gwen Huckstep, Patricia (208) 784-2027	Payette	3050 E. Mullan Ave		
Kellogg	931 Center St W, Ste A	Scott McCandless Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi Bob Huckstep, Gwen Huckstep, Patricia (208) 293-8229	Pocatello	3636 West 5th Ave.		
Kimberly	820 E. Avalon Street	Scott McCandless Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi Bob Huckstep, Gwen Huckstep, Patricia (208) 922-5393	Pocatello	6405 W. Point Parkway		
Kuna	2112 8th Ave	Gerald Jensen (208) 743-4000	Pocatello	4055 W Riverbend		
Lewiston	247 Thain Rd, Ste 102	Gerald Jensen (208) 746-6000	Pocatello	104 S State St		
Lewiston	215 E 50 S	Gerald Jensen Laura Moyle, Douglas Moyle, Jared Moyle (208) 766-7827	Pocatello	1450 North 2nd Street East		
Malad	749 W. Main St	John Cox (208) 896-5525	Pocatello	321 N 2nd East		
Marsing	320 N 3rd Street	Bruce Borup (208) 634-2855	Pocatello	383 South 2nd West, Suite A		
McCall	980 E Hwy 30	Kyle Parker (208) 254-9337	Pocatello			
McCammon			Pocatello			

Rexburg	944 University Blvd	Gary Moore	(208) 356-4918	Arlington Heights	333 S. Arlington Heights Road 4204-D N. Arlington Heights Rd, Space No. 19	Timothy Ryan, Philip Mesi	(847) 632-0740
Rigby	200 S State St	Richard Marler	(208) 745-0540	Arlington Heights		Jasmin Hernandez	(847) 870-9604
Ririe	233 Swan Valley Hwy	Hillview, Inc. Bob Huckstep, Gwen Huckstep, Patricia	(208) 538-6223	Arlington Heights	710 E. Rand Rd.	Hardik Pandya	(847) 392-6622
Rupert	608 S Oneida	Noakes, Stacy Noakes	(208) 436-0909	Arthur	1100 E Columbia	Mark Dust	(217) 543-5150
Salmon	910 Main St	Phyllis Parmenter	(208) 756-6929	Ashkum	410 N Front Street	Minit Mart LLC	(815) 698-2718
Sandpoint	1319 Highway 2, Suite B	Rachel Jenkinson, Dallas Jenkinson	(208) 265-6339	Assumption	302 South Business 51	Gary Haines	(217) 226-3141
Shelley	532 N State	Roger Johnston, Kent Swanson	(208) 357-5444	Athens	214 Abe Lincoln Dr	Steven Thompson Love's Travel Stops & Country Stores Inc.	(217) 636-7636 (309) 936-1488
Soda Springs	90 E 2nd S	Scott Sprague	(208) 547-4777	Atkinson	5 South State Street		
St Anthony	247 S Bridge St	LAN LLC	(208) 227-8375	Auburn	1360 W Jackson	Acord LLC	(217) 438-2036
St Maries	105 E College Ave	Brian McGregor, Jackie McGregor	(208) 245-5504	Aurora	1157 Farnsworth Ave	Adhir Wahi	(630) 851-4640
Star	28 S Star Road	Steven Meier, William Meier	(208) 286-9433	Aurora	1261 N Lake St., Unit M	Dipakkumar Desai	(630) 892-1500
Twin Falls	1355 Filer Avenue East	Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi	(208) 736-8886	Aurora	1669 Montgomery Rd, Suite 10	Atul Wahi	(630) 978-4605
Twin Falls	1380 Blue Lakes Boulevard N.	Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi	(208) 736-5981	Aurora	170 Fox Valley Center, FC3	Chandrika Patel	(630) 236-1234
Twin Falls	1553 Kimberly Road	Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi	(208) 733-3722	Aurora	2112 W Galena Ave	Adhir Wahi	(630) 906-7827
Twin Falls	252 Cheney Drive West	Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi	(208) 736-0770	Aurora	2380 S. Eola Road, Unit 116	Adhir Wahi	(630) 236-2191
Twin Falls	688 Poleline Road	Stephen Maycock, Jack Bickmore, Jacob Bingham, Aaron Hirschi	(208) 733-3455	Aurora	2900 Kirk Rd	Rahul Jain	(630) 898-8812
Weiser	711 E Court Street	John Cox	(208) 414-1663	Aurora	444 Eola Road, Unit 109	Hetal Surati Jigisha Patel, Chetan Patel	(630) 585-7789 (630) 801-4282
Wendell	573 S Idaho St, P.O. Box 226	Chris Crossland, Brad Crossland	(208) 536-5550	Barrington	5 E. Downer Place	Saumil Makim Daksha Patel, Pareshkumar Patel	(847) 382-7827 (630) 213-9919
<b>Illinois</b>	<b>879 Open Restaurants</b>			Bartlett	122 Bartlett Plaza	Hemant Patel	(630) 855-6508
Abingdon	407 N Monroe, Ste 5	Jerrold Cortes	(309) 462-9353	Bartlett	5590 County Farm Road	Scott Lucas	(309) 633-1440
Addison	1050 N Rohlwing Rd	Kaushik Patel	(630) 261-9360	Bartonville	915 Garfield Ave	Dipak Patel	(630) 406-0688
Addison	2101 W. Army Trail Rd.	Hemant Patel	(630) 620-4782	Batavia	13 S Randall Rd, D-7 38975 N Lewis Ave, Gladstone Sq Shopping Ctr	MVP Management, Inc.	(847) 625-5666
Addison	274 W Fullerton Ave	Hemant Patel	(630) 629-7827	Beach Park			
Addison	450 W Lake St	Hasan Merchant	(630) 458-9540	Beardstown	91 Plaza Drive	Scott Lucas	(217) 909-4838
Albion	229 W. Main Street	Rachel Wallace	(618) 445-2723	Bedford Park	7050 S Cicero Ave	Mahakali 2 Inc Pankaj Patel, Jagrutiben Patel	(708) 728-0800 (708) 231-6337
Aledo	316 SE 3rd St	Gerold Shelton	(309) 582-7827	Beecher	1121 Dixie Highway, Unit 2 6407 W Main St Ste E, Belleville Market Plaza	Rajesh Patel	(618) 398-7530
Algonquin	1308 East Algonquin Rd	Umakant Vyas	(847) 658-9216	Belleville	605 Carlyle Ave	JAGDAMBE LLC	(618) 277-2200
Algonquin	1410 South Randall Rd	Dharmendra Patel	(224) 678-7135	Belleville	605 Carlyle Ave		
Algonquin	17 S Randall Rd	Umakant Vyas	(847) 854-8780	Bellevue	5710 W. Plank Rd	Scott Lucas	(309) 634-0131
Algonquin	4059 Algonquin Road	Dharmendra Patel	(847) 515-3570	Bellville	3901 North Belt West, Suite B Green Mount Rd/ Carlyle, Hwy 161	APS Subs Inc	(618) 236-1915
Alsip	12148 S Cicero Ave	Devendra Patel	(708) 389-5000	Bellville		Matthew Hartweger	(618) 234-6606
Alsip	12258 S. Pulaski Rd	Kamlesh Patel Elvan Wallace, Michelle Arnold, Alice Wallace, Rachel Wallace	(708) 385-5944	Bellwood	440 25th Ave, Suite 440a	Naishilkumar Patel Robert VanSistine, Debra VanSistine, Michael VanSistine Raj Patel, Kishan Patel, Nirav Patel	(708) 544-1598 (815) 544-5234 (815) 547-3327
Altamont	1011 S. Main Street	Steven Travis Acord, Joseph Sawyer	(618) 483-9066	Belvidere	1220 N State St	Daxesh Patel	(630) 595-7822
Alton	1629-1631 Washington Ave	Joseph Sawyer, Steven Travis Acord	(618) 462-3121	Belvidere	2510 Pearl St	Hemant Patel	(630) 694-1400
Alton	500 W Delmar Ave	James Scherer, Stacy Kelley-Scherer	(618) 466-1679	Bensenville	1047 S York Rd Ste J, Unit 1	Julius Rathod Michael Sulser, Jory Murphy	(630) 787-9050 (618) 435-4942
Anna	3565 East Vienna Street		(618) 833-5049	Bensenville	550 N Route 83	Manojkumar Patel	(708) 970-0302
Annawan	306 N Canal St	Express Lane Inc Robert Ocwieja, Charlotte Ocwieja, Ronald Ocwieja, Susan Ocwieja	(779) 245-5302	Bensenville	7 W Irving Park Rd, Space #2	Navin Fazal	(708) 749-0000
Antioch	1120 Main St		(847) 395-2210	Benton	15 Rend Lake Plaza	Ashok Patel	(708) 749-9302
Arlington Heights	2960 W Euclid Ave	Amita Patel	(224) 857-8101	Berkeley	5539 W St Charles Rd	Matthew Hartweger	(618) 377-2450
				Berwyn	6301 Cermak Rd	Amir Pathan	(630) 351-8600
				Berwyn	6919 West Odgen Ave	Kinal Patel, Arpan Patel	(630) 351-9040
				Bethalto	135 E Bethalto Dr	Larry Wampler	(309) 829-2466
				BLOOMINGDALE	158 A E Lake St		
				BLOOMINGDALE	314 W Army Trail Rd		
				Bloomington	1005 N. Main St.		

Bloomington	1420 Airport Rd	Larry Wampler	(309) 664-3900	Champaign	1101 N. Mattis Dr.	Ajay Patel	(217) 356-4565
Bloomington	1601 South Main Street	Larry Wampler	(309) 820-7827	Champaign	2409 Village Green Place	Mark Dust, Blake Schumacher, Hannah Schumacher	(217) 239-4982
Bloomington	1602 Glasson St	Michael Hogan, Martin Hogan	(309) 662-4239	Champaign	2610 No Prospect Ave	Haresh Patel	(217) 352-9437
Bloomington	1905 W Market St	Larry Wampler	(309) 828-9927	Champaign	4204 W Springfield Avenue	Ajay Patel	(217) 373-1413
Bloomington	2310 E Oakland	Larry Wampler	(309) 663-0029	Champaign	45 East University Ave.	Mark Dust, Blake Schumacher, Hannah Schumacher	(217) 239-3030
Blue Island	12121 S. Western Ave., Ste 2	Devendra Patel	(708) 239-0888	Champaign	616 East Green Street, Suite A	Ajay Patel	(217) 239-0108
Bolingbrook	221 S Bolingbrook Dr	Amin Habib	(630) 378-4782	Champaign	706 W Marketview Dr, Ste C	Mark Dust, Blake Schumacher, Hannah Schumacher	(217) 352-3600
Bolingbrook	493 S Weber Rd	Kathleen Bentz	(630) 679-2260	Champaign	1403 S. NEIL ST	Ajay Patel	(217) 359-8565
Bourbonnais	646 South Main Street	Alexander Habeeb	(815) 939-1300	Channahon	23814 West Eames Street	Pilot Travel Centers LLC	(815) 467-0918
Bourbonnais	922 N Convent Street	Alexander Habeeb	(815) 939-3355	Channahon	25439 W Eames St	Nilesh Patel	(815) 521-1234
Bradley	1296 North Kinzie Avenue	Alexander Habeeb	(815) 939-3331	Charleston	200 East Lincoln Ave	Mark Dust, Hannah Schumacher	(217) 348-7827
Braidwood	290 Front St	Eric Hieser	(815) 458-7739	Chatham	317 North Main St	Alyssa Furling, Chelsea Furling, Estate of William Furling	(217) 483-5507
Breese	8 N 4th St	Elvan Wallace, Alice Wallace	(618) 526-8155	Cherry Valley	2406 Bell School Rd	GPM Investments, LLC	(815) 315-4973
Bridgeview	8761 S Harlem Ave, Store FS2	Jolly Ghai	(708) 599-4202	Cherry Valley	7200 Harrison Ave, #FC-10	Robert VanSistine, Debra VanSistine, Michael VanSistine	(815) 332-5131
Brighton	102 North Maple	Joseph Sawyer	(618) 372-8866	Chester	1027 State Street	Eric Huggins	(618) 826-3191
Broadview	116 Broadview Village Sq	Ashok Patel	(708) 450-0222	Chicago	100 W 87th St, Ste B-2	Jwalit Patel	(773) 873-0816
Buffalo Grove	1008 Weiland Road	Beena Vasavada, Kshitij Vasavada	(847) 777-1101	Chicago	100-134 W. 111th Street	Ashvinkumar Patel	(773) 264-5771
Buffalo Grove	314 W Half Day Rd	Narendra Patel	(847) 913-9782	Chicago	1020 W Belmont Ave.	Ali Mithani	(773) 897-5328
Buffalo Grove	806 S Buffalo Grove Rd	Priyang Patel	(847) 701-2004	Chicago	10319 S Pulaski, CVS	Sagar Patel	(773) 233-7333
Bunker Hill	720 S Washington, Unit A	Joseph Sawyer	(618) 585-6880	Chicago	#02798S1A	Ashvinkumar Patel, Narendra Patel	(773) 902-7188
Burbank	5728 W 87th St	Ashok Patel	(708) 952-1068	Chicago	10327 S. Torrence Ave., Space #2	Chirag Patel	(773) 779-0310
Burbank	7901 South Narragansett	Jay Patel	(708) 599-2260	Chicago	10354 S Halsted St.	Mukesh Patel, Hiral Shah	(773) 292-8214
Bushnell	494 E. Hurst Street	Brothers Cortes Corporation	(309) 772-2401	Chicago	1044 N. Francisco Ave.	Ashvinkumar Patel	(773) 264-5585
Byron	4450 German Church Rd	James Sigwards	(815) 406-3132	Chicago	10900 S. Doty Ave.	Manoj Mahapatra	(312) 421-5074
Calumet City	2030 E Sibley Blvd	Victor Dabhi	(708) 868-6690	Chicago	1100 W Taylor	Nina Patel, Narendra Patel	(773) 293-7850
Calumet City	578 Torrence Ave	Victor Dabhi, Nita Dabhi	(708) 832-0283	Chicago	1101 W. Bryn Mawr Ave.	Navinkumar Patel	(773) 638-7827
Canton	445 E Linn St	Scott Lucas	(309) 647-4009	Chicago	1118 South Kedzie Ave	Adetoun Kehinde	(773) 465-7827
Carbondale	1201 West Main Street	Cameron Taleban, Farideh Reck	(618) 549-4020	Chicago	1139 W Granville Ave.	Murad Fazal	(312) 425-1601
Carbondale	1255 Lincoln Drive, Student Center	Cameron Taleban	(618) 713-7502	Chicago	120 S State St, Unit 1	Manoj Mahapatra	(312) 526-3532
Carbondale	899 E Grand Ave	Alireza Seyed-Nematollah	(618) 549-7827	Chicago	1212 South Michigan Ave.	Jwalit Patel	(312) 226-7827
Carbondale	1450 East Main	Cameron Taleban, Farideh Reck	(618) 529-5960	Chicago	1232 S. Canal Street	Feroz Fazal	(312) 262-4101
Carlinville	496 West Side Square	Joseph Sawyer	(217) 854-2228	Chicago	1234 N. Halsted St	Hitesh Patel	(312) 842-4050
Carlyle	1100 12th St	himanshu patel, Sanjay Patel	(618) 594-3144	Chicago	124 East 35th Street, Unit B	Mukesh Patel, Hiral Shah	(312) 226-0600
Carmi	807 W Main St	Rachel Wallace	(618) 384-4125	Chicago	1252 S. Halsted Street, Store #5	Hiral Shah, Mukesh Patel	(312) 794-4124
Carol Stream	1209 N Gary Ave	Hemant Patel	(630) 868-3859	Chicago	126 E. Cermak Road, Space E	Amit Patel	(773) 289-4922
Carol Stream	812 W Army Trail Rd	Dahyabhai Patel	(630) 372-7827	Chicago	1300 N Ashland Ave, Suite P, Space 124	Hiral Shah, Mukesh Patel	(312) 683-9578
Carpentersville	2331 S Randall Rd	Monica Mehta	(847) 426-8782	Chicago	1322 E. 47th Street	Vishal Patel, Dhaval Patel	(773) 285-1834
Carpentersville	91 Kennedy Drive, #D	Ambalal Patel	(847) 551-1701	Chicago	1400 East 53rd Street, Space A	Jwalit Patel	(773) 288-8400
Carpentersville	Lake Marian Rd & Route 25	Monika Singhal	(224) 236-4985	Chicago	1406 W. 18th Street	Jitendrakumar Patel	(312) 733-9221
Carrollton	409 S. Main Street	Jennifer Flowers	(217) 942-5565	Chicago	1427 Montrose, (MONTROSE & CLARK)	Nizarali Ladhani	(773) 472-1050
Carterville	118 West Plaza Drive	Jory Murphy	(618) 985-6888	Chicago	1431 W 95th Street	Darshan Patel	(773) 840-3472
Carthage	500 Buchanan St.	Peter Sorensen	(217) 357-3382	Chicago	1449 E 57th St	Sajal Patel	(773) 241-7827
Cary	658 North West Hwy	Rajendra Patel	(847) 516-0077	Chicago	1500 S California Avenue	Sodexo Operations, LLC	(773) 257-6539
Casey	935 N State Road 49	Mark Dust	(217) 932-5606	Chicago	1505 E 87th St	Ashvinkumar Patel	(773) 375-0579
Caseyville	8805 Maple Ave.	Didi Patel	(618) 397-7227				
Centralia	703 N Poplar Street	Elvan Wallace, Alice Wallace, Rachel Wallace, Sean Wallace	(618) 532-1318				
Centralia	795 W McCord	Elvan Wallace, Alice Wallace	(618) 533-7827				

Chicago	151 East Randolph, Suite C42 1510 N. Cicero Avenue, Space 15	Faisal Poonja	(312) 861-0922	Chicago	3205 West 63rd Street	Sunil Patel	(773) 434-4000
Chicago		Priyank Patel	(773) 772-6577	Chicago	3207 W Diversey Ave	Timothy Blucher	(773) 772-7827
Chicago	1525 W. Madison Ave.	Shilpa Patel	(312) 432-9497	Chicago	3235 West Addison Street 3313 W. North Avenue, Space #9	Hitesh Patel	(773) 279-8800
Chicago	1608 W. 59th Street 1611 W. Harrison Street, Retail #1/Suite 102	Alma Perez	(773) 434-6343	Chicago		Mamtaben Patel Steven Leung, Jessica Leung	(773) 661-9568 (312) 448-8084
Chicago	1651 W Roosevelt	Jwalit Patel	(312) 850-0688	Chicago	333 East Benton Place, #107	Iqbal Ali	(312) 944-0661
Chicago	1656 W 119th St	Narendra Patel Shailesh Patel, Sunita Patel	(773) 821-4055 (312) 335-0393	Chicago	333 W North Ave 3333 W Belmont Ave, Space 101	Dhiren Shah	(773) 478-8382
Chicago	1762 N. Clybourn Ave.	Ashvinkumar Patel	(773) 235-1800	Chicago	3346 W Foster Ave	Murad Fazal Anuradha Rao, Dev Rao	(773) 588-9660 (773) 267-6969
Chicago	1768 W. Armitage	Alma Perez	(312) 877-5705	Chicago	3348 W. Lawrence Ave	Road Ranger LLC	(773) 273-8994
Chicago	180 N. Jefferson St. 1818 W Montrose, Montrose & Brown Line L	Nizarali Ladhani	(773) 275-1350	Chicago	3401 S. California	Manoj Mahapatra	(312) 631-3831
Chicago	1901 W. 103rd Street	Chirag Patel	(773) 941-5856	Chicago	347 N. LaSalle Street	Pravina Patel	(312) 674-1355
Chicago	1916 S State St	Jaimin Patel	(312) 808-1914	Chicago	3477 S. King Dr, Space B-9	Feroz Fazal, Iqbal Ali	(312) 583-1235
Chicago	1917 W Fullerton Ave	Azad Bachlani	(773) 384-6386	Chicago	35 W Van Buren St., Ste 4	Hitesh Patel	(773) 843-0444
Chicago	1936 E 95th St	Mayur Patel	(773) 644-9261	Chicago	3510 S Ashland Ave. 3538 E 118th St, Avenue O and 118th Street	Ashvinkumar Patel	(773) 646-0338
Chicago	1955 W Cermak Rd	Prathibha Thachet	(773) 523-1472	Chicago	3551 N Central Ave	Ashvinkumar Patel	(773) 481-2102
Chicago	1958 W Chicago Ave	Manoj Mahapatra Mukesh Patel, Hiral Shah	(773) 276-4048 (773) 262-5080	Chicago	3601B N Western Ave 3661 W. Grand Avenue, Space #1	Arpit Patel	(773) 248-3614
Chicago	1958 W Peterson	Joshy Thekkaniyil, Ryan Munoz	(773) 698-8056	Chicago		Aziz Rupshi	(773) 661-2044
Chicago	2008 N. Halsted Street	Shailesh Patel	(773) 643-0933	Chicago	3700 W Addison	Mohammad Iqbal	(773) 786-9599
Chicago	2101 E 71st St, Space #C5	Feroz Fazal	(312) 251-1700	Chicago	3815 N. Broadway	Adam Sabatini	(773) 929-6202
Chicago	211 W Adams St	Vishnu Patel	(773) 276-9448	Chicago	3924 S. Archer Avenue, Unit C	Bhupendra Patel Shailesh Patel, Nayana Patel	(773) 247-0202 (773) 321-9592
Chicago	2300 N Milwaukee Ave	Bhupendra Patel	(312) 733-9553	Chicago	3946 W. Cermak Rd.	Arpit Patel	(773) 698-6962
Chicago	2319 W. Madison Street	Dhirajjal Govani	(312) 240-9900	Chicago	3952 N. Sheridan Rd 400 North Orleans, #1 South Store	Kulvinder Singh	(312) 321-0900
Chicago	233 N Michigan Ave 2349 W Howard St, Howard & Western	Nizarali Ladhani Shailesh Patel, Jinal Patel	(773) 338-9600 (773) 254-9119	Chicago	4019 North Lincoln Avenue	Jenci Rubio Navinkumar Patel, Tejas Patel	(773) 697-7033 (773) 722-6902
Chicago	2352 West Cermak Road	Prathibha Thachet, Manju Manappallil	(773) 772-3107	Chicago	4030 W Roosevelt Rd	Manoj Mahapatra	(773) 522-5422
Chicago	2357 W. Fullerton	Ashvinkumar Patel	(773) 821-5873	Chicago	4032 W 26th Street	Srujal Patel Sunil Jetley, Rashmi Jetley	(773) 545-3278 (773) 283-8777
Chicago	240 E 103rd St	Joshy Thekkaniyil	(773) 360-7262	Chicago	4036 N. Narragansett	Ashvinkumar Patel	(773) 268-8861
Chicago	2401 E. 79th Street	Jwalit Patel	(312) 964-5310	Chicago	4157 W Peterson Ave.	Ashvinkumar Patel	(773) 283-8240
Chicago	2421 N Clark Street 251 E Huron St, Sp.02-525, Feinberg-Galter Pav	Jaimin Patel	(773) 227-8276	Chicago	4242 S Wentworth Ave	Jignesh Patel	(773) 376-7733
Chicago	2512 W North Ave	Feroz Fazal	(773) 904-8346	Chicago	4303 W. Irving Park Road	Jaimin Patel	(773) 227-7770
Chicago	2579 N Elston Avenue	Priyanka Kamra	(773) 836-1580	Chicago	4316 S Ashland Ave, Space #4	Sweetey Patel	(773) 927-8447
Chicago	2620 North Narragansett St, B8	Kulvinder Singh	(773) 977-0466	Chicago	4351 W Armitage Ave	Shilpa Patel	(773) 395-0444
Chicago	2750 W Devon Ave	Pravina Patel	(773) 434-4524	Chicago	4406 S Pulaski Rd	William Zumba	(773) 728-2477
Chicago	2756 W. 55th Street	Aziz Rupshi	(773) 475-7804	Chicago	4435 West Grand Avenue	Arpit Patel	(312) 595-1409
Chicago	2759 W. Cermak	Jwalit Patel	(773) 579-1300	Chicago	4436 N Broadway, Ste H	Nizarali Ladhani	(773) 442-8730
Chicago	2811 S Kedzie Ave.	Mehboob Mohammad	(773) 549-2484	Chicago	447 N State St 4552 N Kedzie Ave, (KEDZIE & WILSON)	Pradip Bhatt	(773) 989-0005
Chicago	2825 N Ashland Ave 29 W. Lake Street, Suite B, Ground Floor	Feroz Fazal	(312) 263-1600	Chicago	4556 N Magnolia	Zarintaj Ali	(773) 843-9879
Chicago	300 E Randolph St	Kirti Patel	(312) 540-1087	Chicago	4606 S Damen	Aziz Rupshi	(773) 247-6096
Chicago	3021 N Clark St, Space 3	Ali Mithani Mukesh Patel, Hiral Shah	(773) 897-5327 (773) 283-5875	Chicago	4711 S. Kedzie	Shailesh Patel	(773) 735-4388
Chicago	3025 N Pulaski Rd., Space D 304 South Jefferson Street, Suite A	Jasmin Hernandez	(312) 877-5456	Chicago	4735 S Cicero Ave	Priyank Patel	(773) 237-1414
Chicago	3125 South Ashland Avenue, Unit 19	Manoj Mahapatra	(773) 254-4885	Chicago	4759 W Fullerton Ave	Timothy Blucher	(773) 728-7534
Chicago	3129 W Armitage	Prakash Patel Narendra Patel, Chirag Patel	(773) 252-7827 (773) 881-3424	Chicago	4771 N Lincoln Avenue	Srujal Patel Mukesh Patel, Hiral Shah	(773) 725-5140 (773) 536-7827
Chicago	3154 W 103rd Street			Chicago	4861 N Milwaukee Ave	Saira Durrani	(773) 736-1171
				Chicago	5040 S Cottage Grove Ave		
				Chicago	5050 N Cicero Ave		

Chicago	5062 N Sheridan Road	Mohan Soni	(773) 561-3800	Chicago	818 S Wolcott, UIC Bldg #923 Rm, 104, 104A&104AA	Aziz Rupshi	(312) 996-8064
Chicago	511 N McClurg Ct	Aziz Rupshi	(312) 644-2811	Chicago	8614 S Kedzie	Vishal Patel	(773) 737-3000
Chicago	5131 S Pulaski St	Jignesh Patel	(773) 284-6200	Chicago	8655 S. Jeffery Ave., Unit 1	Narendra Patel	(773) 897-5346
Chicago	5150 W. Belmont Avenue	Gautam Patel	(773) 685-6220	Chicago	9100 S Commercial Ave, Unit C	Shailesh Patel, Nayana Patel	(773) 375-5511
Chicago	5203 West Fullerton Ave	Priyank Patel	(773) 889-7827	Chicago	951 West Addison St	Arpit Patel	(773) 698-8766
Chicago	5215 W. Chicago Avenue, Space #1	Bhagyesh Patel	(773) 261-6100	Chicago	One East 83rd Street	Shilpa Patel	(773) 723-7700
Chicago	5232 N Nagle Ave	Narendra Patel, Kanaiyalal Patel, Mukesh Patel, Hiral Shah	(773) 763-4246	Chicago	623 N State St	Nimesh Shah, Neelpa Shah	(773) 244-2266
Chicago	53 W. 79th Street	Shah	(773) 783-8709	Chicago	50 E. Washington	Murad Fazal	(312) 499-6800
Chicago	5324 N Broadway	Priyank Patel	(773) 784-7827	Chicago	4025 E 106th St.	Ashvinkumar Patel	(773) 902-7127
Chicago	5357A N. Lincoln Avenue	Ashvinkumar Patel	(773) 989-5992	Chicago	6400 S. Cicero, Space 4	Ashvinkumar Patel, Jwalit Patel	(773) 498-4050
Chicago	5409 S Harlem Ave.	Shilpa Patel	(773) 229-1616	Chicago	154 N. Wabash	Manoj Mahapatra	(312) 631-3124
Chicago	5619 W Division St	Ashvinkumar Patel	(773) 261-0240	Chicago	11629 S Halsted	Shailesh Patel	(773) 660-0777
Chicago	5630 W Roosevelt Rd	Aziz Rupshi	(773) 473-7260	Chicago	Rotunda Building, O'Hare Int. Airport/Terminal 3	Sulaiman Rahim, Hamid Hussein	(773) 462-9942
Chicago	5710 W Fullerton	Kajal Patel	(773) 637-7035	Chicago Heights	171 W Joe Orr Rd	Ambalal Patel	(708) 754-6353
Chicago	5853 S Kedzie Ave.	Ashvinkumar Patel	(773) 471-1912	Chicago Heights	643 West Lincoln Hwy	Devendra Patel	(708) 300-2312
Chicago	5901 S Archer Ave., Suite A	Aziz Rupshi	(773) 526-5186	Chillicothe	120 N 4th St	Jinal Patel	(309) 270-4044
Chicago	5973 West Madison Avenue	Bhagyesh Patel	(773) 473-4880	Christopher	506 W Egyptian Ave	Brent Young, Sarah Young	(618) 724-7777
Chicago	60 E Jackson Blvd	Murad Fazal	(312) 880-0240	Cicero	2301 S Cicero Ave, Ste A-1	Malik Gillani	(708) 222-8148
Chicago	604 S Wabash Ave., Suite D	Jwalit Patel	(312) 341-1401	Cicero	3028 S Cicero Ave	Malik Gillani	(708) 780-0303
Chicago	6044 S Western Ave	Jyoti Patel	(773) 925-4450	Cicero	3320 South Cicero Avenue	Malik Gillani	(708) 652-8507
Chicago	6072 N. Northwest Hwy., Norwood Park Metro Station	Sunil Patel	(773) 763-2229	Cicero	5301 West Cermak Road	Malik Gillani	(708) 222-7777
Chicago	6237 S. Halsted Parkway, Unit C	Darshan Patel	(773) 723-6000	Clinton	511 E Van Buren St	James Polen, Tisha Adams	(217) 935-4440
Chicago	630 S Clark St, Space #0110	Priyanka Kamra	(312) 341-6000	Coal City	80 E. Division St	Martin Hogan	(815) 634-3300
Chicago	6315 S. Cottage Grove	Editha Paras	(872) 244-3530	Coal Valley	308 W First Ave	Gerold Shelton	(309) 799-0000
Chicago	6352 N Milwaukee Ave.	Darshan Patel	(773) 763-5150	Collinsville	1040 Collinsville Crossing	Chhaya Patel, Rameshbhai Patel	(618) 343-0334
Chicago	6449 N Sheridan Rd	Katie Williams, Matthew Williams	(773) 274-6800	Collinsville	413 Belt Line Road	Steven Travis Acord, Joseph Sawyer	(618) 344-8180
Chicago	6450 S Pulaski Rd	Sunil Patel	(773) 767-2425	Colona	223 First St	Mahendra Basnet	(309) 278-0199
Chicago	6456 W. 63rd Street	Ashvinkumar Patel	(773) 229-2335	Columbia	1210 Columbia Centre Dr.	Rajesh Patel	(618) 281-7823
Chicago	6555 N Clark St	Paul Hernandez, Sonia Hernandez	(773) 338-6640	Country Club Hills	4249 W 167th St	Jay Denton Bentz	(708) 799-6040
Chicago	6718 S Stony Island Ave.	Shailesh Patel	(773) 241-5030	Countryside	5501 W Plainfield Rd	Bartul Elezovski	(708) 482-7823
Chicago	69 W. Washington St., Suite LL13	Manoj Mahapatra	(312) 578-0332	Crest Hill	1701 North Larkin Ave, Space #900	Cold Cut Corporation	(815) 744-6789
Chicago	6920 S Ashland Ave., Unit C-5	Mukesh Patel, Hiral Shah	(773) 776-3540	Crestwood	4700 W 135th St	Ashok Patel	(708) 396-9800
Chicago	7108 S. Wabash Ave., Unit E	Jwalit Patel	(773) 966-5522	Crete	1012 Steger Rd	JoAnn Bachewicz, Kathleen Bentz	(708) 672-7827
Chicago	750 N Wells	Mansoor Ali Lakhani, Minhaz Lakhani	(312) 337-3030	Crystal Lake	1024 S. McHenry, Suite J	Ketan Patel	(815) 455-8322
Chicago	750 S. Halsted St., UIC Bldg #605, Rm 090, 290A&290AA	Aziz Rupshi	(312) 413-5660	Crystal Lake	1205 Route 31 South	Ketan Patel	(815) 444-1103
Chicago	753 W 31st St, Unit A	Hitesh Patel	(312) 842-0444	Crystal Lake	40 B & C West Terra Cotta Ave.	Ashish Vyas	(815) 455-7373
Chicago	7549 & 7551 N. Paulina, Suite E-09 & E-11	Matlubur Khan	(773) 274-0074			Therese Vanlandingham, Connie Blank, Estate of Thomas Foerster, Marian Foerster, Arlene Slizewski	(815) 455-3535
Chicago	780 N Milwaukee Ave	Kulvinder Singh	(312) 600-9094	Crystal Lake	6500 Northwest Hwy, Unit J		
Chicago	7852 S Cottage Grove	Shailesh Patel	(773) 488-6636	Cuba	330 N 1st St	Debora Deakin	(309) 785-7081
Chicago	7908 S Halsted St.	Shailesh Patel, Dev Rao	(773) 633-2403	Danville	100 S Gilbert St	Larry Wampler	(217) 442-7072
Chicago	7918 S. Western Ave.	Shailesh Patel	(773) 498-8666	Danville	1220 E Main St	Larry Wampler	(217) 431-2700
Chicago	7949 S Cicero Rd	Arpit Patel	(773) 582-4344	Darien	2189 75th St	Mohit Patel, Sushma Patel	(630) 512-9610
Chicago	8 West Ohio Street	Prakash Patel	(312) 475-9210	Davis Junction	5655 N Junction Way	Saeed Sarwar	(815) 645-2400
Chicago	800 N Kedzie Ave.	Priyank Patel	(773) 265-1567	Decatur	1411 E Mound Rd	Gary Haines	(217) 877-0978
Chicago	808 W Jackson Blvd	Hardik Thakkar	(312) 669-1500	Decatur	1621 East Eldorado St	Gary Haines	(217) 362-0123
Chicago	8145 South Pulaski Road	Iqbal Ali, Murad Fazal	(773) 585-6363	Decatur	2300 N Edwards Street	Mark Dust	(317) 876-8770
Chicago	816 N State St	Priyanka Kamra	(312) 944-5106				



Decatur	245 W. 1st. Dr.	Gary Haines Pilot Travel Centers LLC	(217) 422-8643	Elgin	3191 US RT 20, Unit B	Chetan Patel	(847) 695-8960
Decatur	4030 East Boyd Rd		(217) 876-0508	Elgin	55 Clock Tower Dr	Ambalal Patel Chetan Patel, Jigisha Patel	(847) 531-5555 (847) 888-2700
Decatur	4224 N. Prospect	Gary Haines	(217) 875-3910	Elgin	66 Tyler Creek Plaza	Niramay Prajapati, Sandeep Prajapati	(847) 301-7782
Decatur	4625 East Maryland Avenue	Gary Haines	(217) 864-2221	Elk Grove Village	1125 Nerge Road	Suryakant Patel	(847) 427-1006
Decatur	975 W Eldorado St	Gary Haines	(217) 429-0496	Elk Grove Village	25 Arlington Heights Rd	Amita Patel	(847) 364-3644
Decatur	145 East Pershing Road	Mark Dust	(217) 875-0885	Elk Grove Village	2801 Touhy Ave, Unit B	Amita Patel	(847) 759-0995
Deerfield	70 S. Waukegan Road, Suite 85	Iram Shah Jigisha Patel, Chetan Patel	(847) 205-9991	Elk Grove Village	572 E Devon Ave	Amita Patel Hitesh Patel, Samir Patel	(847) 472-9300 (847) 895-6351
DeKalb	2300 Sycamore Road	Chetan Patel, Jigisha Patel	(815) 748-7942	Elk Grove Village	609 Meacham Rd	Suryakant Patel	(224) 875-7090
DeKalb	2472 Sycamore Rd, Suite 16	David Silver Dipakkumar Desai, Dipak Patel	(815) 754-7827	Elk Grove Village	1805 Oakton Street	Maitali Patel	(847) 758-9443
DeKalb	2700 Crego Road	Samir Patel	(847) 297-6161	Elmhurst	1034 S York Rd	Dipak Patel Sonal Desai, Milan Desai	(630) 834-4885 (630) 941-8181
DeKalb	928 W. Lincoln Hwy	Avantika Patel Philip Mesi, Philip Mesi, Steve Mesi	(847) 299-7827	Elmhurst	183 South Route 83	Jinal Patel	(309) 742-2242
Des Plaines	1585 Lee Street, Space #4	Mohammad Iqbal	(847) 544-5064	Elmwood	102 W Main St	Devendra Patel	(708) 452-1730
Des Plaines	2096 Miner St	Mark Dust	(217) 925-5470	Elmwood Park	2836 N Harlem Ave.	Saurabh Patel Kathleen Bentz, JoAnn Bachewicz	(708) 456-7827 (815) 423-6008
Des Plaines	877 S Elmhurst Road	Verne Evans	(217) 628-3322	Elmwood Park	7230 W North Ave	Mark Dust, Hannah Schumacher	(309) 304-1062
Des Plaines	9201 W Golf Rd	Parth Patel	(708) 897-8793	Elwood	410 Mississippi Street	Suhas Patel	(847) 864-4661
Dieterich	106 E Center Street	Road Ranger LLC	(815) 288-7826	Eureka	601 W Center St	Amin Bootwala Mukesh Patel, Hiral Shah	(847) 869-6608 (847) 859-6134
Divernon	329 West State Rt 104 14515-A South Western Ave, Bldg A	James Sigwards	(815) 288-7827	Evanston	1133 Emerson Street	Jasmin Hernandez	(847) 328-7222
Dixmoor	1803 S. Galena	Nizar Tharani	(630) 495-0040	Evanston	1900 W Dempster St, Unit C	Ashok Patel	(708) 423-7821
Dixon	206 West Everett	Eric Huggins	(618) 542-8782	Evanston	3330 Central Street, Space A-1 900 Chicago Avenue, Suite #101	Damon Fairbanks, Michelle Fairbanks	(815) 692-3907
Dixon	2958 S Finley Rd, Store #117 108 Southtowne Shopping Center	Roya Moshiri	(618) 286-9919	Evanston	9838 S Western Ave, Space T- 1A	Rachel Wallace Shree Krishna Foods LLC	(618) 842-3463 (618) 632-6363
Dupo	515 Falling Springs Rd	Patricia Bacon	(815) 248-2800	Fairbury	108 East Oak Street	Mark Dust Michelle Fairbanks, Damon Fairbanks	(618) 245-2490 (309) 928-3143
Durand	502 Center St	Martin Hogan Pilot Travel Centers LLC	(815) 584-3800	Fairfield	511 W Delaware	Verne Evans	(217) 227-3609
Dwight	10 Burbeck Dr	Express Lane Inc Steven Travis Acord, Joseph Sawyer	(815) 246-9809	Fairview Heights	620 Lincoln Hwy	Jinal Patel Elvan Wallace, Sean Wallace	(309) 245-4116 (618) 662-7900
E. St. Louis	699 State Route 203	Paul Finzel	(309) 752-1922	Farina	1003 W Washington	Ambalal Patel	(708) 922-9371
Earlville	Rte 34 & Greenbrier Rd	Paul Finzel David Hanna, Connie Norton	(309) 755-3663	Farmer City	100 E. Clinton Street	Ashok Patel	(708) 366-0873
East Alton	612 Berkshire	David Hanna, Connie Norton	(309) 698-6024	Farmersville	30239 West Frontage Road	Mitesh Patel	(708) 488-9486
East Moline	1025 18th Ave	Terrance Chase Steven Travis Acord, Joseph Sawyer	(309) 691-6269	Farmington	17 E Fort St	Patricia Arand	(815) 938-8052
East Moline	681 Avenue of the Cities	Elvan Wallace, Alice Wallace	(217) 342-5551	Flora	1220 N State	Gary Haines Gregory S Hamm, Gregory H Hamm VIA MYRA GROUP LLC	(217) 542-7947 (847) 973-2773
East Peoria	1201 E. Washington	Elvan Wallace, Alice Wallace, Rachel Wallace, Sean Wallace	(217) 347-0701	Flossmoor	3323 Vollmer Rd	Lalit Chheda	(815) 464-2856
East Peoria	179 N Main St	Larry Wampler	(309) 527-7827	Forest Park	1300 Des Plaines Ave	Mairaj Fatima	(847) 451-9229
Edwards	7200 N Kickapoo Edwards Rd	Dharmendra Patel Rachel Wallace, Sean Wallace	(630) 448-1382	Forest Park	7328 W. Madison Street	Mukesh Patel	(847) 288-0950
Edwardsville	108 S Buchanan St, Unit C	Nirav Patel, Vishnubhai Patel	(847) 841-6699	Forreston	210 First Avenue, South Side 1400 Hickory Point Dr, Space # 1558	Matthew Hartweger	(618) 539-9197
Edwardsville	4 Club Centre Shpg Ctr, Ste J	Jigisha Patel, Chetan Patel	(847) 841-8787	Forsyth	1398 South RT 12	Daniel Sigwards	(815) 235-7827
Effingham	1204 Avenue of Mid-America	Jigisha Patel, Chetan Patel	(847) 888-0202	Fox Lake	950 Rt 22	Daniel Sigwards	(815) 235-7821
Effingham	2408 North 3rd Street	Hiren Patel	(847) 697-6699	Fox River Grove	20893/20895 S.LaGrange RD.	Patricia Arand	(815) 777-4322
El Paso	670 West Main Street	Devendra Patel Jigisha Patel, Chetan Patel	(847) 608-4220	Frankfort	2805 N Mannhiem Rd	Estate of Loren Reed	(309) 344-7827
Elburn	890 North Main Street		(847) 717-0513	Franklin Park	2805 N Mannhiem Rd		
Elburn	890 North Main Street			Franklin Park	9509 W Grand Ave, Ste 104		
Eldorado	1008 US-45			Freeburg	830 South State St		
Elgin	1030 Summit Rd, Ste 300			Freeport	1028 W Galena Ave		
Elgin	1100 S Randall Rd			Freeport	1890 S West Ave		
Elgin	1145 Dundee Ave			Galena	10500 Bartell Blvd		
Elgin	1350 East Chicago Street			Galesburg	1628 N Henderson St		
Elgin	275 S. Randall Rd						
Elgin	300 A McLean Blvd						

Galesburg	981 E Main St	Estate of Loren Reed	(309) 342-7822	Heyworth	803 W Cleveland St	Martin Hogan	(309) 473-3580
Galva	250 S Exchange St	Gregorio Cortes	(309) 932-2666	Hickory Hills	8615 W 95th St	Jay Patel	(708) 599-0460
Gardner	101 S. Rt 53	Eric Hieser, Martin Hogan	(815) 237-2300	Highland	2661 Northtown Way	Shibby Plus LLC	(618) 654-1122
Geneseo	1325 South Oakwood Ave, Ste 1	Daniel Sigwards	(309) 944-4466	Highland Park	1968 Second Street	Narendra Patel	(847) 433-3782
Genoa	522 East Main Street	Chetan Patel	(815) 784-3883	Hillsboro	216 S Main St	Hollie Blake	(217) 532-5942
Georgetown	105 N Main St	Michelle Fairbanks, Damon Fairbanks	(217) 662-6300	Hillsdale	32000 IL Route 2	Paul Finzel	(309) 658-9926
Gillespie	118 N MaCoupin St	Joseph Sawyer	(217) 839-4444	Hillside	452 N Mannheim Road, Unit F	Mamtaben Patel	(708) 240-4813
Gilman	1401 Hwy 24 West	Kathleen Bentz	(815) 265-4004	Hinckley	200 W Lincoln Hwy	Hemant Patel	(815) 286-7007
Glen Carbon	106 Junction Drive	Chhaya Patel, Rameshbhai Patel	(618) 659-2888	Hoffman Estates	1433 Palatine Road	Dipali Patel	(847) 963-1870
Glen Ellyn	3 S 100 Rt 53	Sanjay Patel	(630) 858-6800	Hoffman Estates	2087 North Barrington Road	Suresh Patel, Rutvi Patel	(847) 884-1555
Glencoe	79 Green Bay Road	Kaivalya Rawal, Prashant Rawal	(847) 242-9996	Hoffman Estates	2634 N Sutton Rd, K-C	Preetibahen Patel	(847) 645-0300
Glendale Heights	159 E North Ave, #10	Dipak Patel	(630) 871-6000	Homewood	18350 Governors Hwy	Jay Denton Bentz	(708) 647-0310
Glenview	1635 N. Waukegan Rd	Danish Qureshi	(847) 832-1212	Hoopeston	901 S Dixie Highway	Michelle Fairbanks, Damon Fairbanks	(217) 283-7300
Glenview	3244 Glenview Rd	Alkesh Patel	(847) 998-1308	Huntley	10976 Rt #47	Ashish Vyas	(847) 669-9695
Glenview	948 Harlem Avenue	Nancy Lino	(847) 730-3474	Itasca	1209 W Irving Park Rd.	Hemant Patel	(630) 250-7180
Godfrey	5755 Godfrey Rd	Joseph Sawyer	(618) 467-2797	Jacksonville	1715 W. Walnut St.	Alyssa Furling, Chelsea Furling, Estate of William Furling	(217) 245-7656
Goreville	108 N Broadway	Michael Sulser, Michael Hudson, Peter Sopczak	(618) 995-9998	Jacksonville	1941 West Morton Ave	Alyssa Furling, Chelsea Furling, Estate of William Furling	(217) 291-0705
Granite City	2216 Madison Ave	Syed Ahmed, Muhammad Ali	(618) 451-2859	Jerseyville	1600 S State Street, Ste H	Joseph Sawyer	(618) 498-9214
Granite City	379 West Pontoon Road	Syed Ahmed, Muhammad Ali	(618) 451-7855	Johnston City	605 Prosperity Rd	Danny Jennings	(618) 983-8387
Granite City	3801 Nameoki Road	Syed Ahmed, Muhammad Ali	(618) 452-3987	Joliet	1017 Essington Rd	KRISHIV9 INC	(815) 729-2600
Grayslake	1818 E Belvidere Rd	Shree Laxminarayan Inc.	(847) 548-2556	Joliet	121 S Collins St	Suryakant Patel	(815) 723-6962
Grayville	125 Stephenson St.	John Voyles	(618) 375-7900	Joliet	1354 Houlbolt Rd, Riverboat Center	Kathleen Bentz, JoAnn Bachewicz	(815) 741-3878
Great Lakes	540 Cluverius Ave, Nex Bldg 400	Bipin Patel, Mehul Patel, Miral Patel	(847) 473-5875	Joliet	1710 W Jefferson	Suryakant Patel	(815) 729-1234
Greenup	201 N. Haughton Hwy, Suite #1	Mark Dust	(217) 923-3370	Joliet	2424 W Jefferson Street	Lalit Chheda	(815) 729-0950
Greenville	108 N 2nd St	Steven Travis Acord, Joseph Sawyer	(618) 664-3161	Joliet	2892 Plainfield Rd	Suryakant Patel	(815) 312-1821
Greenville	1900 South State Rd. 127	Love's Travel Stops & Country Stores Inc.	(618) 664-9287	Justice	8755 W. 79th Street	Kamlesh Patel	(708) 458-1071
Gurnee	1333 Delany Rd., Unit 200	Bipin Patel	(847) 263-9202	Kankakee	1588 W Court St	Kathleen Bentz	(815) 933-1600
Gurnee	5101 Washington Street, Unit #1	ML TANDOORS LLC	(847) 244-4249	Kewanee	544 Tenney St	Peter Sorensen	(309) 854-7827
Gurnee	5350 Grand Ave.	E.J.M. Foods, Inc.	(847) 336-4533	Knoxville	1405 Knox Hwy 9	Love's Travel Stops & Country Stores Inc.	(309) 289-2805
Gurnee	6170 West Grand Avenue, Room F725	Nira Joshi	(847) 855-0820	La Salle	85 3rd and Chartres St	Donald Trager	(815) 224-3333
Gurnee	6590 Grand Ave	Ketan Patel	(847) 855-0917	Lacon	1405 5th St	Terrance Chase	(309) 246-7827
Hainesville	13 West Belvidere Rd, Unit 2	Gregory S Hamm, Jennifer Hamm	(847) 548-0754	LaGrange Park	722 East 31st Street	Ashok Patel	(708) 352-1483
Hamel	9191 State Route 140	Love's Travel Stops & Country Stores Inc.	(618) 633-2883	Lake Bluff	3020 N. Skokie Hwy	Sanjay Patel	(847) 473-2420
Hamilton	1421 Keokuk St	Teressa Long	(217) 847-3100	Lake Forest	13783 W. Oasis Service Rd	David Silver	(815) 390-9006
Hampshire	103 W Oak Knoll Dr	Chetan Patel	(847) 683-9730	Lake Zurich	820 South Rand	Narendra Patel	(847) 550-8990
Hampshire	19N 681 US Hwy 20	Road Ranger LLC	(847) 453-4114	Lansing	17749 Torrence Ave	David McSwiggan, Krista McSwiggan, Thomas McSwiggan, Wendolyn McSwiggan	(708) 474-1058
Hanover Park	1756 Lake St	Yasoob Ahmed	(630) 736-0180	Lansing	3513 Ridge Rd	David McSwiggan, Krista McSwiggan, Thomas McSwiggan, Wendolyn McSwiggan	(708) 895-9555
Harrisburg	12 S Commercial Street	Rachel Wallace, Sean Wallace	(618) 253-5090	Lansing	17625 Torrence Avenuet	Patel Orland Inc	(708) 418-1401
Hartford	101 Piasa La	GPM Investments, LLC	(815) 656-4836	Lawrenceville	913 East State Street	Mark Dust, Martin Hogan	(618) 943-6647
Harvard	360 S Division St	WLN 2375 LLC	(815) 943-7298	Le Roy	200 E Cedar, Unit A	Michelle Fairbanks, Damon Fairbanks	(309) 962-7827
Harvey	232 East 147th Street	Ambalal Patel	(708) 339-4001	Lebanon	224 South Madison	Amit Patel	(618) 537-3110
Harwood Heights	4850 N Harlem Ave.	Brijesh Patel	(708) 867-0007	Lemont	1112 South State Street	Denise Betka	(630) 257-2408
Havana	607 S Schrader St	Scott Lucas, Peggy Lucas, Randall Lucas	(309) 543-6977	Lena	102 Schuyler Street	Patricia Arand	(815) 369-4500
Henry	1044 Western Ave	Terrance Chase	(309) 364-3512	Lexington	1730 PJ Keller Hwy	Michael Hogan	(309) 365-2003
Herrin	920 South Park Avenue	Jory Murphy	(618) 942-6328				

Lincoln	405 Keokuk	Scott Lucas	(217) 732-7666	Minonk	1002 Carolyn Dr	Road Ranger LLC	(309) 432-3636
Litchfield	1205 West Ferdon St	Joseph Sawyer	(217) 324-6680	Minooka	524 W Mondamin	Haresh Patel	(815) 467-7373
Lockport	1043 E 9th St 1009 E Roosevelt Rd, CVS #02791S1A	Amin Habib	(815) 836-8800	Mokena	11242 W Lincoln Hwy	Kathleen Bentz	(815) 806-9820
Lombard	404 W Roosevelt Rd	Amir Pathan Gandaji Chavda, Estate of Shobhar Chavda, Usha Chavda	(630) 889-1104	Mokena	19115 S LaGrange Rd	JoAnn Bachewicz Brian Kilstrom, Kevin Kilstrom	(708) 479-6857
Lombard	404 W Roosevelt Rd		(630) 495-7827	Moline	3680 Avenue of the Cities	Gerold Shelton	(309) 517-1468
Louisville	350 Route 45 South	William McKinney	(618) 665-4800	Moline	3930 44th Ave Dr	Gerold Shelton	(309) 277-0607
Loves Park	6200 N 2nd St	WLN 2375 LLC	(815) 654-7827	Moline	548 19th Ave	GShelton Foods, LLC	(309) 757-0310
Loves Park	7500 E Riverside Blvd	Road Ranger LLC	(815) 580-4221	Momence	809 N Dixie Hwy	Kathleen Bentz	(815) 472-2900
Machesney Park	10223 North 2nd Street	Rajesh Patel	(815) 654-1090	Monmouth	825 N Main St	Darci Tharp Love's Travel Stops & Country Stores Inc.	(309) 734-7822
Macomb	530 W. Jackson St.	Peter Sorensen	(309) 833-3098	Monroe Center	16991 E. Illinois Rte. 72 2000 Orchard Road, US Rte 30 & Orchard Road	Mehul Patel	(815) 393-3423
Mahomet	1005 B S Purnell Dr, Ste B	Satesha Patel	(217) 590-6105	Montgomery	122 N Charter St	Haresh Patel	(217) 762-9039
Manhattan	530 W. North St., Ste 103	Jay Denton Bentz	(815) 478-0312	Monticello	1355 Division St	Haresh Patel Pilot Travel Centers LLC	(815) 941-0036
Manito	506 South Adams St	Scott Lucas	(309) 968-2822	Morris	3801 North Division Street	David Hanna, Connie Norton	(815) 705-0125
Manteno	113 Cypress Drive	Kathleen Bentz	(815) 468-7800	Morton	2009 S Main St	Mathews Abraham, Beena Abraham	(309) 284-0454
Marengo	101 E Grant Hwy	Umakant Vyas	(815) 568-7850	Morton Grove	7188 W Dempster Crossing	Rachel Wallace	(847) 470-1119
Marion	1111 North Carbon St	Jory Murphy	(618) 993-2766	Mount Carmel	801 Walnut St	Eat Healthy Inc.	(815) 244-3739
Marion	1701 Route 148	Road Ranger LLC Pilot Travel Centers LLC	(618) 993-1508	Mount Prospect	1724 E Kensington Rd	Niramay Prajapati	(847) 827-2244
Marion	2611 Vernell Rd	Jory Murphy	(618) 998-1214	Mount Prospect	30 & 36 E. Northwest Hwy.	Maitali Patel	(847) 259-9999
Marion	2802 Outer Drive	Jory Murphy	(618) 998-1214	Mount Prospect	930 East Mount Prospect Plaza	Jignesh Patel	(847) 253-7991
Markham	3067 W 159th St	Ambalal Patel	(708) 331-8810	Mount Prospect	927 S Busse Rd	Nimi Abraham	(847) 640-8658
Marrisa	601 E Lyons	Eric Huggins	(618) 295-1900	Mount Sterling	104 Pittsfield Rd	Scott Lucas Rachel Wallace, Alice Wallace, Elvan Wallace, Sean Wallace Elvan Wallace, Alice Wallace	(217) 773-2036
Marseilles	237 Commercial Avenue	Donald Trager	(815) 795-6666	Mount Vernon	1409 S. 42nd St		
Marshall	902 S. 2nd Street	Mark Dust Steven Travis Acord, Joseph Sawyer	(217) 826-1994	Mount Vernon	219 S 10th St		(618) 242-5300
Maryville	#2 Shepard Plaza		(618) 288-7366	Mount Vernon	37 Times Sq Mall, Unit #48 & 50		(618) 244-6281
Mascoutah	11 N Jefferson	Matthew Hartweger Tim Collins, Christopher Collins	(618) 566-3841	Mount Zion	1495 West Main Street	Mark Dust	(217) 864-1572
Mason City	200 East Chestnut St		(217) 482-9280	Mount Zion	1580 Hwy 121	Mark Dust Elvan Wallace, Alice Wallace	(217) 864-0965
Matteson	196 Town Center	Jay Denton Bentz	(708) 747-4782	Mt Vernon	4716 Broadway	Rajesh Sharma, Kewal Sharma	(847) 566-1400
Mattoon	4920 Lake Land College Court	Mark Dust	(217) 234-8626	Mundelein	444 N Lake St		
Mattoon	1100 Lakeland Blvd	Mark Dust	(217) 258-7827	Mundelein	783 S. Midlothian Rd., Unit B	Shyam Patel	(847) 566-7327
McHenry	2222 W. Route 120	Priteshkumar Patel	(815) 385-7807	Mundelein	1400 S Butterfield Rd	Suman Sharma	(847) 566-8660
McHenry	3801 Running Brook Farm Blvd.	Kailesh Patel	(815) 403-2231	Murphysboro	1617 Walnut St, Unit A	Eric Huggins	(618) 565-2331
McHenry	4005 Kane Ave, Unit P	Narendra Patel	(815) 363-0945	Naperville	1470 East Chicago Avenue	Hetal Surati	(331) 472-4416
McLean	501 S. Main Street	Road Ranger LLC Elvan Wallace, Alice Wallace	(815) 315-0774	Naperville	1550 N Route 59 2035 S Washington Street, Unit 151	Adhir Wahi	(630) 416-0111
McLeansboro	107 E Randolph	Hetal Patel	(708) 343-6044	Naperville	2048 Aurora Ave.	Atul Wahi	(630) 357-2839
Melrose Park	1521 W North Ave, Ste 2 2519 W Lake St, #111 Space A- 2	Mamtaben Patel	(708) 938-5681	Naperville	2552 W. 75th Street	Chandrika Patel	(630) 983-4100
Melrose Park	701 W. North Avenue 8345 West North Avenue, Store 1-7A	Timothy Blucher	(708) 344-2100	Naperville	3108 S Rt 59, Suite 120 790 Royal Saint George Dr, Space #143	Kathleen Bentz Mohit Patel, Sushma Patel	(630) 922-3840
Melrose Park		Dayana Ani	(708) 397-5333	Naperville		Ajay Patel, Sanjay Patel	(630) 922-2455
Mendota	1602 13th Ave	James Sigwards	(815) 538-7827	Nashville	185 South Mill St		(618) 327-8070
Mendota	2705 E. 12th St.	Road Ranger LLC	(815) 315-4210	Neoga	1095 Rt 45	R David Antrim	(217) 895-3666
Merrionette Park	3319 W 115th St	Ashok Patel	(708) 389-5432	New Baden	504 W Hanover	Rajesh Patel	(618) 588-3300
Metamora	106 Mt. Vernon	Jinal Patel	(309) 367-2202	New Berlin	700 King Drive	Road Ranger LLC	(217) 488-6365
Metamora	507 Jubilee Lane	Jinal Patel	(309) 383-2202	New Lenox	334 W Maple St	David Parker Donald Carlson, Susan Carlson	(815) 463-0400
Metropolis	903 E 5th St	Farideh Reck	(618) 524-4636	Newark	Route 71 Newark		(815) 695-5603
Midlothian	14704 S Cicero Ave	Devendra Patel	(708) 535-3041				
Milan	313 W 1st Ave	Delores Scheib	(309) 787-7030				
Millstadt	101 W Washington	Roya Moshiri	(618) 476-6606				

Newark	Rte 71 Newark, upgraded to #19456	Mehul Patel Elvan Wallace, Alice Wallace	(815) 695-5503	Paris	606 E Jasper	Mark Dust	(217) 463-4111
Newton	207 E Jourdan		(618) 783-5544	Park Forest	22301 S Central Park Ave	Ambalal Patel	(708) 748-6328
Niles	5685 W Touhy, Unit 162	Hasan Merchant Sikander Keshwani, Anwar Mohammad	(847) 647-2111	Park Ridge	2618 W. Dempster St.	Avantika Patel	(847) 813-9552
Niles	850 Civic Center Drive 8930 1/2 N. Greenwood Ave., Unit #5	Niramay Prajapati	(847) 965-8050	Park Ridge	627 Devon Ave 650-D Northwest Highway, Store #10	Priti Patel Sumitra Parikh, Dipak Parikh	(847) 518-1251 (847) 692-4186
Normal	1519 E. College Ave	Larry Wampler	(309) 454-5600	Paxton	1 Centennial Dr	Haresh Patel	(217) 379-3095
Normal	1715 N. Bradford Lane 5050 N Cumberland Ave, Suite 10J	Larry Wampler	(309) 454-1024	Pekin	1304 N 8th St	David Hanna, Connie Norton	(309) 347-5400
Norridge		Sultan Ali Bipin Patel, Arun Patel, Rajendra Patel, Sanjay Patel	(708) 453-2220	Pekin	2811 Court St	David Hanna, Connie Norton	(309) 346-1800
North Chicago	2302 Green Bay Rd		(847) 473-0006	Peoria	1200 W Main, #19	David Hanna, Connie Norton	(309) 673-3505
North Riverside	7501 Cermak Rd, #VC7	Hassan Shalabi	(708) 442-9094	Peoria	3315 N University St	Terrance Chase	(309) 688-3722
Northbrook	1951 Cherry Lane	Tony Namrod	(847) 480-9840	Peoria	3727 West Willow Knolls Drive	Jinal Patel	(309) 691-3606
Northbrook	2401 Sanders Rd.	Hardeep Bhalla	(847) 326-0301	Peoria	411 Hamilton Blvd, Suite 423	David Hanna, Connie Norton	(309) 494-6153
Northbrook	2691 Shermer Rd	Bela Patel	(847) 498-1782	Peoria	530 NE Glen Oak Ave	David Hanna, Connie Norton	(309) 655-1600
Northbrook	2823 Dundee Rd	Niramay Prajapati	(847) 291-9880	Peoria	8717 N Knoxville Rd.	Mark Dust, Hannah Schumacher	(309) 693-7827
Northlake	137 West North Avenue	Mukesh Patel	(708) 492-1902	Peoria	8915 N Allen Rd 900 Main Street, Atrium Deli 1st Fl	Jinal Patel	(309) 692-9100
Northlake	300 W North Ave	Rumen Valnev	(708) 397-4075	Peoria	3615 N. Wisconsin Avenue	David Hanna, Connie Norton	(309) 673-7954
Northlake	75 W. North Avenue, Ste. 100	Rita Patel, Maulik Patel	(708) 562-1300	Peoria	422 Governors Hwy	Jagrutiben Patel, Pankaj Patel	(309) 966-1079 (708) 792-7124
Oak Forest	6062 W 159th St	Kamlesh Patel	(708) 687-7660	Peotone	1517 Wenzel Rd	Donald Trager	(708) 792-7124
Oak Lawn	6350 W 95th St	Ashok Patel	(708) 430-7929	Peru	408 S 6th Street	Acord LLC	(815) 223-0300 (217) 632-5916
Oak Lawn	9610 S Cicero Ave	Daniel Shewmake	(708) 425-7827	Petersburg	609 S Main St	Eric Huggins	(618) 357-5050
Oak Park Oakbrook Terrace	208 West Lake Street 17W627 Roosevelt Road	Tanhoben Patel Sanjay Bhalla	(708) 613-4349 (630) 424-9088	Pingree Grove	15N454 Rt 47	Chetan Patel	(847) 201-6466
Oakwood	502 Oakwood Dr.	Larry Wampler Shree Krishna Foods LLC	(217) 354-4644	Pittsfield	224 E Washington	Mark Dust, Hannah Schumacher	(217) 285-2473
O'Fallon	105-4 Regency Park	Shree Krishna Foods LLC	(618) 622-3567	Plainfield	13530 R 59, Unit 100	Kaushik Patel	(815) 609-3000
O'Fallon	310 E Hwy 50, Ste 3		(618) 624-7026	Plainfield	4710 Caton Farm Rd, Unit H	Sandwich Corporation	(815) 609-5600
Oglesby	200 N Lewis Ave	Donald Trager	(815) 883-8899	Plainfield	7176 Caton Farm Rd, Unit S	Narayan 26243 LLC	(815) 609-8094
Okawville	1510 Frontage Road	Eric Huggins Rachel Wallace, Sean Wallace	(618) 243-1001	Plano	6800 US-34	Bhavin Patel	(630) 552-0066
Olney	801 W Main		(618) 392-3137	Pleasant Plains	500 Buckeye Lane	Tim Collins, Christopher Collins	(217) 626-4407
Oquawka	RR 2 Box 114, Hwy 164 East	Darci Tharp	(309) 867-7827	Polo	701 S. Division St	Kochsmeier Enterprises LLC	(779) 226-1176
Oregon	511 Washington St	James Sigwards	(815) 732-7827	Pontiac	961 W. Reynolds	Shajanandi Inc	(815) 842-3333
Orion	1301 1st St	Mahendra Basnet	(309) 526-8877	Poplar Grove	13520 Julie Dr	Patricia Bacon	(815) 765-1938
Orland Hills	9283 West 159th Street	Patel Orland Inc	(708) 460-7200	Port Byron	711 N. High St.	Paul Finzel	(309) 848-0104
Orland Park	11060 W 179th St	Devendra Patel	(708) 326-4848	Princeton	2247 North Main St.	Maple Leaf Enterprises II LLC	(815) 879-7827
Orland Park	14657 S LaGrange Rd	Kamlesh Patel	(708) 364-0070	Prophetstown	323 Washington St	GNV LLC	(815) 537-5888
Oswego	2291 Orchard Rd.	Haresh Patel	(630) 551-7633	Prospect Heights	684 N. Milwaukee Ave	Bhavik Patel	(224) 676-1357
Oswego	2300 Route 34	Mehul Patel	(630) 554-0699	Quincy	1215 N 24th Street	Mark Dust, Hannah Schumacher	(217) 228-8880
Oswego	342 Douglas Rd, Suite A8	Haresh Patel	(630) 897-5050	Quincy	4600 Broadway	Mark Dust, Hannah Schumacher	(217) 228-0888
Oswego	411 Chicago Road	Haresh Patel	(630) 554-4300	Quincy	5211 Broadway St	Mark Dust, Hannah Schumacher	(217) 228-0606
Ottawa	1022 Columbus St	Donald Trager	(815) 434-6400	Quincy	936 Broadway, Suite B	Mark Dust, Hannah Schumacher	(217) 228-2008
Ottawa	3041 Illinois 71	Road Ranger LLC	(815) 561-4138	Rantoul	333 S Century Blvd	Mark Dust	(217) 892-9776
Palatine	1179 E. Dundee Rd.	Daksha Patel	(847) 991-0301	Rantoul	725 W. Champaign Ave	Mark Dust	(217) 282-9379
Palatine	1555 N Rand Rd	Daksha Patel	(847) 221-2870	Raymond	304 S Obannon, Unit C	Hollie Blake	(217) 229-4466
Palatine	1921 Plum Grove Rd	Rameshbhai Patel	(847) 934-7007	Red Bud	118 N Main St	Eric Huggins	(618) 282-4600
Palatine	243 W. Northwest Hwy.	Golzar Hussain Islam Timothy Ryan, Philip Mesi	(847) 496-7859	Richmond	5600 Kenosha St, Unit C	Rajendra Patel	(815) 678-0300
Palatine	745 W. Palatine Road		(847) 358-8700	Riverton	1304 N 7th St, Ste B	TCA Food Services, LLC	(217) 629-7861
Palos Park	11901 S 80th Ave, Unit 2	Kamlesh Patel	(708) 361-4949	Robinson	1720 W Main St	Elvan Wallace, Alice Wallace	(618) 544-8860
Pana	200 S Poplar	Mark Dust	(217) 562-3311	Rochelle	1085 N 7th St	James Sigwards	(815) 562-7827

Rochelle	890 E Hwy 38	Road Ranger LLC J Michael Jeffers,	(815) 362-7244	Schaumburg	708 E Higgins Rd	Kavita Venkatesh	(847) 885-0416
Rochester	Route 29 & State Street	Brenda Jeffers	(217) 498-9475	Schaumburg	824 W Golf Rd	Preetbahen Patel	(630) 780-5002
Rock Falls	1013 1st Ave	Norma Porter Joy Kilstrom, Brian Kilstrom, Kevin	(815) 625-1016	Schaumburg	E111 WOODFIELD MALL	Maitali Patel	(847) 619-0058
Rock Island	1733 30th St	Kilstrom R & H Group 1 LLC	(309) 786-1055	Schiller Park	4131 N. Mannheim Road	Naishilkumar Patel	(847) 928-2100
Rockford	1120 East State Street	Northern G.O.A.T.S., Inc.	(815) 962-0507	Schiller Park	4738 River Road, Space 4	Apurv Patel	(847) 233-0280
Rockford	1674 North Alpine Road		(815) 394-2776	Seneca	114 W Jackson St	Express Lane Inc	(815) 357-8050
Rockford	2405 Charles Street	DMC Fresh Foods LLC	(815) 226-7011	Shelbyville	1218 W Main St	Mark Dust	(217) 774-5500
Rockford	3021 N Rockton Ave	Rajesh Patel Saeed Sarwar, Farida Sarwar	(815) 209-2494	Sheridan	200 W Si Johnson Ave	Express Lane Inc	(815) 496-9266
Rockford	3313 11th St		(815) 484-9948	Sherman	420 North Business I 55	Verne Evans Shorewood Subs Corporation	(217) 496-2929 (815) 729-2468
Rockford	3411 N Alpine Rd	GPM Investments, LLC Robert VanSistine, Debra VanSistine, Michael VanSistine	(815) 282-9404	Shorewood	707 W. Jefferson St., Ste A		
Rockford	3411 N Alpine Rd		(815) 877-9551	Silvis	1601 18th St	Paul Finzel	(309) 796-0996
Rockford	3849 North Ridge Drive	Sushil Patel, Rinu Patel	(815) 904-6692	Skokie	4025 W Oakton St	Karim Chatriwala	(847) 673-7827
Rockford	3902 W Riverside	Rinu Patel	(815) 967-4006	Skokie	4925 W. Dempster Ave.	Bhagyesh Patel	(847) 677-4491
Rockford	425 N. Springfield Ave.	Rajiv Patel	(815) 316-4635	Skokie	5228 W Dempster Ave	Alpesh Patel	(847) 966-0522
Rockford	4740 Baxter Rd.	Express Lane Inc	(779) 368-5093	Smithton	101 N Main St, Suite #9	Eric Huggins	(618) 236-7600
Rockford	5022 S Main St	Road Ranger LLC	(815) 968-2433	South Beloit South Chicago Heights	356 Praire Hill Rd 3302 S Chicago Rd	Haresh Patel Ambalal Patel Chetan Patel, Jigisha Patel	(815) 624-5877 (708) 755-6342 (847) 741-8400
Rockford	1401 N Bell School Rd	Dimpalben Patel	(815) 231-7187	South Elgin	1115 Spring St	Victor Dabhi, Manali Dabhi, Maulik Dabhi	(708) 596-7827
Rockford	3411 N, 3411 N Alpine Road	WLN 2375 LLC	(815) 708-0349	South Holland	1058 E 162nd St		(708) 825-9512
Rockford	3269 S. Alpine Rd.	WLN 2375 LLC Northern G.O.A.T.S., Inc.	(779) 368-0342	South Holland	16142 S. State St	Ambalal Patel	(708) 825-9512
Rockford	3301 N. Mulford Road		(815) 654-2111	South Holland	700 E. Tri-State	David Silver Alyssa Furling, Chelsea Furling, Estate of William Furling	(815) 390-9006 (217) 243-6600
Rolling Meadows	1460 Golf Road	Mukesh Patel	(847) 690-0100	South Jacksonville	101 Comfort Dr.		
Rolling Meadows	1990 Central Road	Brijesh Patel	(847) 398-0100	Sparta	1424 Sparta Center Dr.	Eric Huggins	(618) 443-2336
Romeoville	636 N. Independence Blvd	Suryakant Patel	(815) 524-3248	Spring Grove	2450 US Route 12, Unit A	Gregory S Hamm	(815) 675-1149
Romeoville	459 N. Weber Rd	Suryakant Patel R & H GROUP LLC	(815) 407-1234	Spring Valley	615 W Dakota Street	Donald Trager	(815) 663-7827
Roscoe	4986 Hononegah Road, Unit 18		(815) 623-6399	Springfield	1295 Toronto Rd	Randall Lucas Alyssa Furling, Chelsea Furling, Estate of William Furling	(217) 585-1355 (217) 726-8800
Roselle	826 Nerge Rd E	Hiren Patel Timothy Ryan, Philip Mesi	(630) 351-8810	Springfield	1601 Wabash Ave		
Rosemont	7076 N Mannheim Road	Timothy Ryan, Philip Mesi	(847) 824-3400	Springfield	232 S Dirksen Pky	Michael Orlando	(217) 789-9121
Rosemont	9517 W. Higgins Road 740 N. Fairfield Rd, Building Space D		(847) 292-0877	Springfield	2359 Monroe Street	Verne Evans	(217) 546-4440
Round Lake		Shree Meldi Maa Inc.	(847) 546-4782	Springfield	2760 N Dirksen Pkwy	Michael Orlando Estate of William Furling, DeWayne Collins, David Stanks	(217) 492-1449 (217) 546-5900
Round Lake Round Lake Beach	928 E Rollins Rd 2680 Route 83	Jay Varahi Inc. Biren Patel	(847) 223-7730 (847) 245-4782	Springfield	3132 West Iles Ave, Store #1		
Rushville	122 W Lafayette	Brenda Howard	(217) 322-6469	Springfield	3752 Camp Butler Road	Road Ranger LLC	(815) 209-9059
S Beloit	6070 N Gardner St	Road Ranger LLC Elvan Wallace, Alice Wallace	(815) 957-4030	Springfield	607 East Adams Street	Verne Evans	(217) 522-8772
Salem	1510 W. Main St.		(618) 548-3789	Springfield	630 N Grand Ave E	Randall Lucas	(217) 753-4054
Sandwich	400 E Church St	Sandwich Subs LLC Love's Travel Stops & Country Stores Inc.	(815) 786-2940	Springfield	651 Linton	Michael Orlando Alyssa Furling, Chelsea Furling, Estate of William Furling	(217) 789-7827 (217) 245-0403
Sauget	2005 Mousette Ln		(618) 332-7706	Springfield	Illinois State Fairgrounds, upgraded to TAPS		
Savanna	112 Chicago Ave	Daniel Sigwards Mark Dust, Blake Schumacher, Hannah Schumacher	(815) 273-7821	Springfield	800 East Carpenter St	Michael Orlando	(217) 544-6464
Savoy	1319 Dunlap	Satesha Patel, Haresh Patel	(217) 373-1000	Springfield	1200 Capital City Drive	Michael Orlando	(217) 788-1073
Savoy	505 S. Dunlap Ave.		(217) 398-4115	Springfield	417-435 S Grand Ave E	Verne Evans	(217) 788-5953
Schaumburg	1023 S Roselle Rd	Jitendrakumar Patel	(847) 923-9874	St Charles	40W222 La Fox Road, Suite D-1	Suryakant Patel	(630) 513-8661
Schaumburg	1400 N Roselle Road	Bhumika Patel	(847) 490-9500	St. Charles	2708 E. Main Street	Dharmendra Patel	(630) 377-0677
Schaumburg	1414 E. Algonquin Road	Dashrathbhai Patel	(847) 925-8600	St. Joseph	220 E Warren St	Mark Dust	(217) 469-9605
Schaumburg	1427 W Schaumburg Rd	Apurv Patel	(847) 923-1050	Staunton	212 W Main Street	Joseph Sawyer	(618) 635-5599
Schaumburg	1708 W Wise Rd	Yomika Patel	(847) 891-8200	Steeleville	104 E Broadway	Eric Huggins	(618) 965-3827
Schaumburg	2449 West Schaumburg Road	Mitesh Patel	(847) 985-2000				

Sterling	1901 Locust St	Daniel Sigwards	(815) 622-7846	West Chicago	187 N Neltnor Blvd	Hemant Patel	(630) 293-4081
Sterling	2501 E Lincolnway	Daniel Sigwards	(815) 625-7827	West Dundee	400 S 8th Street	Bhagvati Patel	(847) 428-8448
Stockton	207 East North Avenue	Patricia Arand	(815) 947-9100	West Frankfort	610 W Main St	Danny Jennings	(618) 937-3700
Streamwood	235 Irving Park Rd	Alkesh Patel Ankit Thakkar, Aditi Thakkar	(630) 736-1231 (630) 855-4719	Western Springs	4700 Gilbert Avenue, Store #19	Bartul Elezovski	(708) 784-3333
Streamwood	3 S Sutton Rd	Jitendrakumar Patel	(630) 830-5960	Westmont	357 W Ogden Ave	Sanjay Bhalla	(630) 960-2225
Streamwood	850 S Barrington Rd	Donald Trager	(815) 672-7827	Westmont	6394 South Cass Ave	Sohail Gilani Damon Fairbanks, Michelle Fairbanks	(630) 810-0474 (217) 267-7144
Streator	2 N Point Plaza	Mark Dust	(217) 728-4020	Westville	202 S. State St.	Anupam Patel	(630) 765-7242
Sullivan	720 W Jackson	Jilijana Inc	(618) 233-8224	Wheaton	105 E Front St.	Suryakant Patel	(630) 682-8000
Swansea	2653 N Illinois St, Unit 2653	Dipakkumar Desai	(815) 895-2638	Wheaton	2211 Gary Avenue	Dahyabhai Patel Sumitra Parikh, Dipak Parikh	(630) 260-8711 (847) 947-7003
Sycamore	441 W High St	Verne Evans Elvan Wallace, Alice Wallace, Rachel Wallace, Sean Wallace	(217) 824-4455 (217) 857-1400	Wheaton	925 E Roosevelt Rd	Avantika Patel Alyssa Furling, Chelsea Furling, Estate of William Furling	(847) 215-0666 (217) 566-4324
Taylorville	324 N Webster St	Ailende Walker, Curtis Walker	(708) 532-8782	Wheeling	1455 W Lake Cook Rd	Sohail Gilani	(630) 537-1677
Teutopolis	500 W. Main Street	Mark Dust	(217) 485-5375	Wheeling	8 West Dundee Road	Patricia Bacon	(815) 335-1020
Teutopolis	1505 West Main	Mark Dust, Martin Hogan	(309) 925-7600	Williamsville	112 North Old Route 66 6300 Robert Kingery Hwy #124, Space # 11	Vedaay Inc Christopher Schwartz, Casi Schwartz	(224) 814-3673 (815) 728-1965
Tinley Park	17217 S Oak Park Avenue	Steven Travis Acord, Joseph Sawyer	(618) 667-8152	Willowbrook	819 North Elida St	Suryakant Patel	(630) 847-6503
Tinley Park	7212 W. 191st Street	Hareesh Patel, Satesha Patel	(217) 904-9991	Winnebago	644 North Sheridan Rd	Matthew Hartweger Pallav Patel, Zinal Patel	(618) 258-7027 (618) 259-7970
Tolono	104 N Long	Michelle Fairbanks, Damon Fairbanks	(217) 344-9220	Winthrop Harbor	7407 Hancock Dr	Patricia Ramirez	(309) 334-7827
Tremont	600 W Pearl St	Ajay Patel Mark Dust, Blake Schumacher, Hannah Schumacher	(217) 367-1400	Wonder Lake	1001 Wooddale Rd	Sohail Gilani	(630) 985-5200
Troy	525 Troy Plaza	Love's Travel Stops & Country Stores Inc.	(815) 667-4572	Wood Dale	610 Wesley Dr	PIHU Subs Inc	(630) 353-1814
Urbana	100 S High Cross Road	Elvan Wallace, Sean Wallace Rajesh Sharma, Kewal Sharma	(618) 283-2226 (847) 816-7827	Wood Dale	664 Wesley Dr	Sohail Gilani	(630) 985-7000
Urbana	2740 South Philo Road, Suite A	Kimberly Johnson Michelle Fairbanks, Damon Fairbanks	(618) 658-7827	Wood River	440 West Highway Ave	Kailesh Patel	(815) 337-2007
Urbana	701 S Gregory Street, Suite A	Mark Dust Joel Johnson, Sharon Johnson, Cynthia Warren	(630) 530-2861	Wood River	1920 87th Street	Kailesh Patel	(815) 338-7827
Urbana	802 W University	Vaishali Patel	(630) 916-7822	Woodstock	2303 63rd Street	Kamlesh Patel	(708) 923-9985
Utica	3020 East 8th Rd	Dipakkumar Desai Steven Travis Acord, Joseph Sawyer	(630) 532-5828 (217) 627-7018	Woodstock	8266 Janes Ave	Yorkville Subs LLC Sanjiv Patel, Bhupendra Patel	(630) 553-1782 (847) 746-3400
Vandalia	915 Veterans Avenue 224 Hawthorne Village Commons, Space #224	Steven Travis Acord AN9 MANAGEMENT, INC.	(815) 745-3400	Woodstock	1275 Lake Avenue	Dharmendra Patel	(847) 731-9213
Vernon Hills	104 Redbud Lane	Hetal Surati Mark Dust, Hannah Schumacher	(630) 393-1782 (309) 481-5118	Worth	6647 West 111th Street	Satesha Patel Mark Dust, Hannah Schumacher	(217) 897-1717 (217) 897-1717
Vienna	104 Redbud Lane	Eric Huggins Michelle Fairbanks, Damon Fairbanks	(618) 939-4848 (815) 432-5533	Yorkville	1207 N Bridge St, #B	Verne Evans	(217) 787-9988
Villa Grove	10 N Sycamore St 212 N Sycamore, upgraded 21404	Gregory S Hamm	(847) 526-6181	Zion	4000 Route #173		
Villa Grove	212 N Sycamore, upgraded 21404	Bipin Patel	(847) 625-4285	Zion	4527 IL RT 173, Unit #116		
Villa Park	1 West St Charles Rd	Bipin Patel	(847) 249-4730	Fisher	108 W Division Route 136 108 Division, SUBWAY/Pizza Parlor		
Villa Park	1033 West North Ave	Bipin Patel	(847) 782-7102	Fisher	108 W Division Route 136 108 Division, SUBWAY/Pizza Parlor		
Villa Park	900 S Rte 83	Bipin Patel	(847) 599-9206	Springfield, IL	1827 W. Jefferson		
Virden	226 North Springfield Street	Madhukar Kalaria	(630) 562-4618				
Virginia	350 N. Main St,			<b>Indiana</b>	<b>546 Open Restaurants</b>		
Warren	160 E Main Street			Akron	113 W Rochester Street	James Miller Vision Investment Group, Inc	(574) 598-2595 (260) 636-1110
Warrenville	2 S 610 State Route 59, Unit 2			Albion	901 N. Ridge Rd.	Jackie Cardin, Michelle Levell	(765) 724-7100
Washington	809 Peoria Street			Alexandria	1407 N Park Ave	Anaya 20 Inc	(765) 644-7821
Waterloo	881 North Illinois Route 3			Anderson	1307 Park Rd	Shantanu Patel	(765) 622-0202
Watseka	1156 E Walnut St			Anderson	2321 Charles Street	Ruhi 20 Inc	(765) 642-4444
Wauconda	527 W Liberty St, Space C-1			Anderson	3710 Main Street	Rita Kumari	(765) 298-8161
Waukegan	1167 N Green Bay Rd			Anderson	5508 South Scatterfield Road	Rita Kumari	(765) 778-5961
Waukegan	1415 Lewis Ave			Anderson	2902 Enterprise Dr	ARA 27 Brook Inc	(765) 649-2675
Waukegan	2662 Washington Street, Unit A			Anderson	1904 S. Scatterfield Rd, Unit 6	Rita Kumari	(765) 649-8993
Waukegan	3014 Belvidere Rd			Anderson	2246 Broadway Street	Talal Haidous Angola Travel Stop, LLC	(260) 668-8714 (260) 665-6415
West Chicago	1491 W Roosevelt Rd			Angola	1455 N 200 West		
				Angola	3096 West Maumee St		

Angola	614 N Wayne St	Walters-Dimmick Petroleum Inc	(260) 665-7473	Burns Harbor	243 Melton Rd	Pilot Travel Centers LLC	(219) 787-0326
Argos	694 W Walnut St	Daniel Chamberlin	(574) 892-4772	Butler	503 W Main St	Ifekhar Mohamedali Vision Investment Group, Inc	(260) 868-2744
Ashley	104 East State St.	Amandeep Kaur	(260) 587-3282	Cambridge City	408 E. Main Street	Group, Inc	(765) 478-6998
Attica	403 Jackson St	Robert Holen	(765) 764-4424	Camby	10302 Prosperity Circle, Suite 100	Bobby Key	(317) 821-0784
Auburn	1043 West 7th Street	James Miller	(260) 925-2995	Camby	8191 Upland Way	Bobby Key	(317) 856-8805
Auburn	203 Duesenburg Drive	James Miller Nancy Engel, Tina Greive	(260) 927-1062	Carmel	11711 N Pennsylvania St, Suite 115	Kaushik Patel, Jash Patel	(317) 575-7827
Aurora	517 Green Blvd		(812) 926-3509	Carmel	2001 E Greyhound Pass, Room C07	Jeffrey Hamaker, Larry Hamaker	(317) 575-9547
Avilla	104 Green St	Sukhdeep Kalirai Amarjeet Dhami, Harjinder Dhami, Ranjit Dhami	(260) 897-3732	Carmel	4000 W. 106th St, Suite 130	Tejinder Toor Jeffrey Hamaker, Larry Hamaker	(317) 733-7827
Avon	5201 E. US Highway 36, Suite 108		(317) 745-6782	Carmel	528 East Carmel Dr		(317) 846-9199
Avon	7569 E US Hwy 36	PNG Sub Corp	(317) 272-7359	Carmel	13190 Hazel Dell Parkway	Vahik Sahakian	(317) 573-0766
Avon	9500 E US Highway 36	Amritpal Pannu Hareshkumar Patel, Dhruv Patel, Riya Patel Linda Katsetos, William Katsetos	(317) 273-8712	Cedar Lake	10101 W 133rd Ave	Andrew Kmetz Mohammed Viringipuram	(219) 390-4245
Bargersville	84 Indiana 135		(317) 422-1362	Centerton	77 Robb Hill		(317) 834-1320
Batesville	126 Cross County Plaza		(812) 934-3350	Chandler	117 Lincoln Avenue	Jeffery Troxel	(812) 925-9818
Bedford	3200 John Williams Rd	Chintu Patel	(812) 278-9344	Charlestown	990 Market Street	Robi Archin	(812) 256-3688
Bedford	3315 W 16th St	Chintu Patel Amarjeet Dhami, Harjinder Dhami, Ranjit Dhami	(812) 279-4001	Chesterton	600 Gateway Blvd	Fresh Food Inc	(219) 250-5137
Beech Grove	3535 South Emerson Ave, Suite #10		(317) 786-1544	Chesterton	705 Plaza Drive	Fresh Food Inc	(219) 926-8908
Beech Grove	42 North 17th Avenue	Ranjit Dhami, Harjinder Dhami	(317) 788-0760	Churubusco	3985 N US 33	Pamela Gilbert	(260) 693-1505
Berne	606 W Main St	Jay Petroleum Inc	(260) 589-8991	Cicero	110 South Peru St	Malkiat Kular Umang Patel, Narendra Patel	(317) 984-2090
Bloomfield	708 W Main St	Jasvir Kaur	(812) 384-4788	Clarksville	1351 Veterans Pkwy	Umang Patel, Narendra Patel	(812) 258-0597
Bloomington	1350 W Bloomfield Rd	Subin 33 LLC	(812) 332-2611	Clarksville	748 Eastern Blvd, Suite 100		(812) 288-0734
Bloomington	1799 East 10 St.	Subin 36 LLC	(812) 323-3500	Clinton	1799 E. State Road 163	TH Subs LLC	(765) 832-6991
Bloomington	1839 Kinser Pike	Subin 28 LLC	(812) 332-7827	Cloverdale	1032 N. Main St.	Stella Estep John Marty, Brenda Marty	(765) 795-3544
Bloomington	3313 West State Rte. 45	Shantanu Patel	(812) 332-7539	Columbia City	101 Hoosier Dr		(260) 244-7899
Bloomington	3480 W 3rd St	Subin 26 LLC	(812) 334-7827	Columbia City	206 S Chicago St	John Marty	(260) 244-1805
Bloomington	4001 Old Stat Rd RTE 37	Subin 34 LLC	(812) 824-3200	Columbus	1130 25th Street	George Estep	(812) 376-3581
Bloomington	4623 Richland Plaza	Subin 32 LLC	(812) 876-8000	Columbus	2345 Beam Rd, Suite A	George Estep, Mark Carlson	(812) 378-2929
Bloomington	907 College Mall Rd	Subin 27 LLC	(812) 336-7827	Columbus	2475 Jonathon Moore Pike	George Estep, Mark Carlson	(812) 378-0621
Bloomington	319 Winslow Rd	Subin 30 LLC	(812) 323-1100	Columbus	2665 State Street	George Estep Vision Investment Group, Inc	(812) 418-8450
Bluffton	933 N Main St	James Miller	(260) 824-7821	Connorsville	2170 N Park Rd, Unit 4	Vision Investment Group, Inc	(765) 825-7031
Boonville	1116 Millis Ave	Melinda Ensley	(812) 897-4800	Connorsville	503 W 3rd St	Vision Investment Group, Inc	(765) 825-7373
Borden	110 Broad St	Stephen Howard	(812) 967-1555	Corydon	2125 Edsel Lane NW	Bhupendra Patel	(812) 738-8484
Bourbon	209 North Main Street	Timothy Harman	(574) 342-2222	Corydon	2363 Hwy 135 NW	Tobey McCutcheon	(812) 738-4100
Brazil	1109 E National Ave	Stella Estep Pilot Travel Centers LLC	(812) 442-7827	Covington	503 3rd St	Robert Holen	(765) 793-3239
Brazil	4376 N SR 59		(812) 448-3365	Crawfordsville	1010 E Corey Blvd	Chintu Patel	(765) 362-8504
Brazil	990 W State Rd 42	Road Ranger LLC Danielle Gregory Moseley	(815) 209-9052	Crawfordsville	1309 Darlington Ave #A	Chintu Patel	(765) 362-4377
Bremen	1414 W Plymouth St		(574) 546-3300	Crawfordsville	1768 S US HWY 231	Chintu Patel	(765) 361-9361
Bristol	213 E Vistula St	Kore Ventures, Inc.	(574) 622-0003	Crawfordsville	1835 South US 231	Chintu Patel Pilot Travel Centers LLC	(765) 314-3748
Brookston	701 S Prairie St	Jon McCoy Vision Investment Group, Inc	(765) 563-6574	Crawfordsville	4403 E State Rd 32		(765) 361-9626
Brookville	9199 A State Rd 101	Sanjiv Patel, Manish Patel	(765) 647-3838	Crothersville	110 S Armstrong St	Marcella Kapfhammer	(812) 793-3377
Brownsburg	1030 E Main St		(317) 852-6466	Crown Point	10880 Randolph St	Speedway LLC Gregory Roberts, JoAnn Bachewicz	(219) 662-6340
Brownsburg	1430 N Green Street, Suite A	Manish Patel	(317) 858-8522	Crown Point	11321 S. Broadway, Ste G	JoAnn Bachewicz, Gregory Roberts	(219) 663-5607
Brownsburg	400 W Northfield Dr	Manish Patel	(317) 858-3149	Crown Point	1902 N Main St	Murray Jain, Jenelle Harzula	(219) 662-9959
Brownstown	201 S Main St	George Estep	(812) 358-8000	Culver	202 N main Street		(574) 316-0664
Bryant	893 East State Road 18	Jay Petroleum Inc	(260) 997-6100	Dale	11 N Washington St	Jason Troxel Pilot Travel Centers LLC	(812) 937-2266
Bunker Hill	3015 W 850 S	George Estep William King, Kathleen King	(765) 689-9890	Daleville	15151 W Commerce Rd		(765) 378-3593
Burlington	601 Michigan Rd		(765) 566-3714	Daleville	16001 W. Commerce Rd.	Sandy Maple Ranjit Dhami, Harjinder Dhami	(765) 378-1344
				Danville	1894 Ridge Ave		(317) 745-3258

Danville	52 E Main St	Ranjit Dhami, Harjinder Dhami	(317) 745-5745	Fishers	14090 & 92 Trade Center Drive	ARA 23 Inc	(317) 770-1614
De Motte	437 N Halleck St	Super Subs Inc Paul Miller, Mark Minnick	(219) 987-3278	Fishers	8300 E 96th St	Jinal Patel	(317) 537-2273
Decatur	239 N 13th St	Michael Bauer, Roger Bauer	(260) 724-7827	Fishers	8985 E 116th St	Nahida Nasrin	(317) 579-9831
Delphi	517 West Monroe Street		(765) 564-2444	Fishers	9012 East 126th St	Tina Sahakian	(317) 579-2100
DeMotte	11750 State Rd 10 West	Ketan Patel	(219) 345-7827	Floyds Knobs	704 Highlander Point Dr.	Bhupendra Patel	(812) 923-2028
Dunkirk	915 S Main St	Jay Petroleum Inc Estate of Donal Downey	(765) 768-7723	Fort Branch	7998 S Professional Dr	Preeti Inc Mark Minnick, Paul Miller	(812) 615-0167
Dyer	708 Joliet Rd		(219) 322-4831	Fort Wayne	10231 Illinois Rd		(260) 625-4556
Dyer	917 Sheffield Ave	Joseph Melko	(219) 227-0657	Fort Wayne	10462 Maysville Rd	Sub Systems, LLC	(260) 969-0919
East Chicago	2204 Columbus Drive	Michael Downey Estate of Donal Downey	(219) 413-5273	Fort Wayne	1111 S Clinton Street	Sub Systems, LLC Mark Minnick, Paul Miller	(260) 755-2173
East Chicago	5004 Indianapolis Blvd		(219) 378-1515	Fort Wayne	11310 Old Decatur Rd	Mark Minnick, Paul Miller	(260) 639-6005
Edinburgh	Gatling Street, Building 339	George Estep George Estep, Craig Norris	(812) 526-4162	Fort Wayne	116 W Rudisill, Suite 102	Mark Minnick, Paul Miller	(260) 408-1059
Edinburgh	12595 N Executive Dr 1252 N. Nappanee Street, Store #08A		(812) 526-0202	Fort Wayne	1727 Apple Glen Blvd	Mark Minnick, Paul Miller	(260) 436-5018
Elkhart		Scot Giddings	(574) 326-3393	Fort Wayne	3129 East State Blvd.	Sub Systems, LLC	(260) 484-6988
Elkhart	175 CR #6 West		(574) 206-8301	Fort Wayne	3217 E. Washington Blvd.	Aman Dasson	(260) 755-1089
Elkhart	1918 E Bristol 2010 Cassopolis Street, Suite 800	Shital Patel	(574) 266-2039	Fort Wayne	3220 Wayne Trace	Aman Dasson	(260) 745-8555
Elkhart		Scot Giddings	(574) 262-3825	Fort Wayne	3411 Sherman Blvd	Sub Systems, LLC	(260) 427-1339
Elkhart	21826 State Rd 120, #3		(574) 522-7827	Fort Wayne	5753 St Joe Rd	The CGH Group, LLC	(260) 486-8813
Elkhart	2525 Toledo Road, Ste B1		(574) 522-3151	Fort Wayne	5788 Coldwater Road	The CGH Group, LLC	(260) 482-8112
Elkhart	2727 Benham Avenue		(574) 295-1296	Fort Wayne	6025 Stellhorn Rd.	The CGH Group, LLC	(260) 485-0044
Elkhart	30990 US 20 West	June Rothman Elkhart General Hospital Inc	(574) 674-6021	Fort Wayne	6501 East State Blvd.	The CGH Group, LLC	(260) 485-9794
Elkhart	600 East Blvd, Cafeteria 1 Blazer Blvd, transferred to #6468-1		(574) 524-8489	Fort Wayne	6807 Lima Rd	Sub Systems, LLC Mark Minnick, Paul Miller	(260) 489-8975
Elkhart		Scot Giddings	(574) 266-8521	Fort Wayne	7211 W Jefferson Blvd		(260) 432-9299
Elkhart	2426 California Rd	Scot Giddings Jackie Cardin, Michelle Levell	(574) 294-3112	Fort Wayne	7405 Maplecrest Rd	Todd Lassus	(260) 485-9980
Elwood	1501 South State Rd 37 101 Oakley Street, NOT ACCESSIBLE TO PUBLIC		(765) 552-6279	Fort Wayne	630 E Dupont Road	The CGH Group, LLC	(260) 489-2996
Evansville		Tiffanie Wolf	(812) 250-3782	Fortville	323 S Oak St	Jinal Patel	(317) 747-4168
Evansville	1300 E Morgan Ave	Edward Kucer	(812) 402-7821	Fowler	589 US Hwy 52 E	Jon McCoy	(765) 884-8483
Evansville	1343 Tutor Lane	Jeffery Troxel	(812) 475-9488	Frankfort	1431 E Wabash St	Jon McCoy	(765) 654-6600
Evansville	1401 Covert Ave	Susan Patel	(812) 473-5255	Frankfort	7701 West SR 28	Don Good, Nicole Earp	(765) 659-5477
Evansville	1677 Lincoln Ave	Pathil Amin	(812) 473-7101	Franklin	2120 East King St	Chintu Patel Hareshkumar Patel, Dhruv Patel, Riya Patel	(317) 668-3192
Evansville	200 S Green River Rd, Ste C	Rupal Patel	(812) 477-5432	Franklin	2125 N Morton Street		(317) 346-7071
Evansville	2774 N. Green River Rd	Edward Kucer	(812) 471-2933	Franklin	924 North Morton St	Chintu Patel	(317) 738-9323
Evansville	301 Main Street	Paul Kumar	(812) 303-3894	Fremont	101 W Toledo St	Talal Haidous Walters-Dimmick Petroleum Inc	(260) 495-3114
Evansville	3200 N St Joseph Ave, Unit A	Lalabhai Patel Pathil Amin, Piyush Patel	(812) 437-3750	Fremont	6917 N Old US 27		(260) 833-5281
Evansville	4218 First Ave		(812) 422-5255	French Lick	8524 W State Rd 56	Rajesh Patel	(812) 936-9770
Evansville	4750 W Lloyd Expwy	Pathil Amin	(812) 429-0090	Galveston	108 N California Street	Jamie Francis James Boes, Daniel Boes, Diane Hall, Judy Hamman	(574) 699-7424
Evansville	510 N Saint Joseph Ave	Pathil Amin	(812) 423-0035	Garrett	1321 S Randolph St		(260) 357-4178
Evansville	6011 US Highway 41 N.	Paul Kumar	(812) 626-9008	Gary	2501 Burr St	Pilot Travel Centers LLC	(219) 844-4161
Evansville	611 E Diamond Avenue	Paul Kumar Ashley McClellan, Shawn McClellan	(812) 424-8655	Gary	3400 Grant St	Donald Hodsden	(219) 887-3000
Evansville	424 Inglefield Rd	Lalabhai Patel, Ghanshyamkumar Patel	(812) 868-0557	Gary	5808 Melton Rd	Donald Hodsden	(219) 938-9665
Evansville	631 E Walnut St		(812) 425-7585	Gas City	128 West Main St	Michael Hicks	(765) 674-6197
Fairmount	207 W 8th St	Stella Estep	(765) 948-3999	Gas City	5035 Kay Bee Dr.	Mann's Fast Food Inc Umang Patel, Narendra Patel	(765) 998-0252
Farmersburg	11667 North US Hwy 41	Jasvir Kaur	(812) 696-0862	Georgetown	1078 Copperfield Dr		(812) 951-1177
Ferdinand	75 Industrial Park Rd, Ste A	Jason Troxel	(812) 367-0808	Goshen	18423 US Hwy 20	Kore Ventures, Inc.	(574) 343-2971
Fishers	11640 Brooks School Rd, Unit 2	Garnik Sahakian	(317) 576-0511	Goshen	2003 Lincolnway E 4024 Elkhart Market Center, (US Hwy 33)	Scot Giddings	(574) 533-7827
Fishers	11801 Allisonville Rd	Vishnu Patel Rita Kumari, Jaspreet Singh	(317) 577-4440	Goshen		Scot Giddings	(574) 875-7899
Fishers	13870 Olivia Way, Suite 105		(317) 770-0097	Goshen	909 E. Kercher Road	Scot Giddings	(574) 533-8797
				Granger	12760 Adams Rd State Road 23	Alpeshkumar Patel	(574) 277-8102



Granger	7135 Heritage Square Avenue, Ste 360	Shital Patel	(574) 271-3635	Indianapolis	1634 East 10th Street 1950 Kessler Blvd. West, Suite C	Gurpartap Gill	(317) 636-1231
Greencastle	1360 Indianapolis Rd, Suite A	Stella Estep	(765) 653-7446	Indianapolis		Vishnu Patel	(317) 257-7355
Greenfield	1261 N State St, Suite 1	Junita Singh	(317) 462-0070	Indianapolis	2181 North Meridian Street	Pratik Singh Rohit Patel, Piyush Patel	(317) 602-7057 (317) 786-4417
Greenfield	1965 N State Street	Junita Singh	(317) 468-6875	Indianapolis	2501 National Ave.		(317) 267-9960
Greenfield	2668 N 600 West	Rita Kumari	(317) 894-7022	Indianapolis	305 W Washington St	Chi-Chung Chen	(317) 536-1700
Greensburg	405 Freeland Rd, Ste B	Todd Forville	(812) 663-4242	Indianapolis	31 E South St	Sumeet Sethi	(317) 874-1988
Greensburg	790 Greensburg Commons S/C	Junita Singh	(812) 662-0860	Indianapolis	3221 W 86th St	Pratik Singh H & N Management Inc	(317) 637-0303
Greentown	101 W Main St	Stella Estep	(765) 628-0410	Indianapolis	3302 W 16th St	Subin 29 LLC	(317) 377-4115
Greenwood	1133 N Emerson Ave	Shantanu Patel	(317) 885-6980	Indianapolis	3485 Kentucky Ave	Chintu Patel Ratna Gurung, Rajesh Patel, Sunil Patel	(317) 862-1120 (317) 737-1106
Greenwood	1251 US 31 N, VC 04	Chintu Patel	(317) 882-0176	Indianapolis	3511 S Post Rd		(317) 582-1383
Greenwood	1615 E Main Street 2710 S. SR 135, Lot 1 Suites D & E	Road Ranger LLC Kenneth Weaver	(815) 315-4987 (317) 535-0594	Indianapolis	3814 N High School Rd 3855 E. 96th Street, Suite R	Eric Askren	(317) 582-1383
Greenwood	337 Western Blvd	Jinal Patel Kevin Weaver, Kenneth Weaver	(317) 883-0901 (317) 887-6166	Indianapolis	3906 E. 82nd Street	Amit Patel	(317) 579-4900
Greenwood	373 S State Rd 135			Indianapolis	3935 E Southport Road	Rohit Patel	(317) 865-6560
Greenwood	494 US Hwy 31 N, Ste A	Chintu Patel Kenneth Weaver, Kevin Weaver	(317) 888-2345 (317) 360-6160	Indianapolis	4001 W Washington St 4401 E 10th Street	SUBIN 41 LLC Rajesh Patel, Nita Patel	(317) 240-3340 (317) 357-4114
Greenwood	988 E. Main Street 100 West Ridge Road, Suite 100	Chintu Patel Jeffrey Owczarzak, Carl Kuss	(317) 885-1455 (219) 923-8782	Indianapolis	4545 Lafayette Road 4607 S Harding St	MIA Group LLC Pilot Travel Centers LLC	(317) 297-5959 (317) 783-1994
Griffith		Jami Dunlap, Jinal Patel		Indianapolis			
Hagerstown	325 E Main St		(765) 489-4244	Indianapolis	4650 S Emerson Ave	Anil Patel	(317) 784-7000
Hammond	1940 165th St., Suite 100	JoAnn Bachewicz David McSwiggan, Krista McSwiggan, Thomas McSwiggan,	(219) 844-0544	Indianapolis	4887 Kentucky Ave 49 W Maryland Street, Room VC11	Bobby Key Kiritkumar Patel	(317) 856-3463 (317) 634-8263
Hammond	2850 169th St	Wendolyn McSwiggan David McSwiggan, Krista McSwiggan,	(219) 844-2500	Indianapolis	4979 South Emerson Avenue	Chintu Patel	(317) 786-9144
Hammond	4538 Calumet Ave	Wendolyn McSwiggan Wendolyn McSwiggan, Krista McSwiggan,	(219) 852-0644	Indianapolis	5251 W Bradbury Ave, Suite # A 5389 Rockville Rd., Ste 500 5450 Fall Creek Parkway N Dr, Suite 101	Ashapura Inc Junita Singh	(317) 243-0101 (317) 227-0153
Hammond	7850 Cabela Drive	Kathleen Skubisz	(219) 554-0344	Indianapolis		Chintu Patel	(317) 253-1417
Hanover	468 E Lagrange Road	Ankit Sheth	(812) 866-1722	Indianapolis	5535 N Keystone Ave	Sunshine Ventures Inc	(463) 209-0373
Hartford City	1401 N Walnut St	June Rothman Pilot Travel Centers LLC	(765) 348-5663 (812) 868-1064	Indianapolis	5632 Georgetown Rd 5650 S Franklin Road, Ste 600	Devendra Patel Tejinder Toor	(317) 297-7359 (317) 862-6890
Haubstadt	1042 E Warrenton Rd			Indianapolis			
Hebron	2998 East 181st Place	Jeffrey Owczarzak	(219) 696-0260	Indianapolis	5868 E 71st St., Suite A 6025 S Madison Avenue, Suite A	Subin 25 LLC Preet Kaur	(317) 436-8956 (317) 780-8001
Hebron	615 N Main Street	Super Subs Inc	(219) 996-7827	Indianapolis			
Highland	2305 Main Street	JoAnn Bachewicz Estate of Donal Downey	(219) 237-6139 (219) 923-8050	Indianapolis	6225 W. 56th Street, Suite 400 6415 W Washington	MIA Group LLC Nita Patel Rohit Patel, Piyush Patel	(317) 293-9400 (317) 484-9040 (317) 359-7827
Highland	8227 Kennedy Ave			Indianapolis	7050 E 21st St		
Highland	3443 E 45th St	Jeffrey Owczarzak Jennifer Caldwell, Donald Caldwell	(219) 924-2775 (219) 942-5729	Indianapolis	7118 Woodland Drive	Arpit Patel Ranjit Dhama, Harjinder Dhama	(317) 536-1695 (317) 883-0942
Hobart	1403 A South Lake Park Ave	Hobart Born and Bread Inc	(219) 963-6024	Indianapolis	7245 US Hwy 31 S		
Hobart	7812 E Ridge Rd			Indianapolis	7310 Rockville Rd	Starshine Ventures Inc	(463) 209-0040
Huntingburg	609 Main St	Teresa Bounds Mark Minnick, Paul Miller	(812) 683-4141 (260) 356-3424	Indianapolis	7325 North Keystone Ave	Subin 38 LLC	(317) 259-4457
Huntington	2207 N Jefferson St			Indianapolis	7401 N Shadeland Ave	Chintu Patel	(317) 845-1500
Indianapolis	10617 E Washington St	Amritpal Pannu	(317) 890-7655	Indianapolis	7508 East Washington	Preet Kaur Harjinder Dhama, Amarjeet Dhama, Ranjit Dhama	(317) 377-4787 (317) 358-8452
Indianapolis	10995 E US Hwy 136, Suite A	Chintu Patel	(317) 489-9505	Indianapolis			
Indianapolis	111 Monument Circle, Suite 150	Sumeet Sethi	(317) 261-3700	Indianapolis	7735 Brookville Rd.		
Indianapolis	111 W Washington St, Ste 171 11135 Pendleton Pike, Suite 600	Neil Patel Rohit Patel, Piyush Patel	(317) 685-8000 (317) 823-1388	Indianapolis	7819 South US 31 7930 S Emerson Ave, Suite 101	Amarjeet Dhama Rohit Patel Malkiat Kular, Shalinder Kular	(317) 881-5500 (317) 865-9091 (317) 841-3030
Indianapolis	1156 S Shelby St	Piyush Patel, Rohit Patel Piyush Patel, Rohit Patel	(317) 266-0841	Indianapolis	8280 Center Run Road		
Indianapolis	11816 E. Washington St	Patel	(317) 891-0753	Indianapolis	8336 W 10th St, Suite F	Jinal Patel Ashish Gupta, Komal Gupta	(317) 271-1856 (317) 429-9325
Indianapolis	120 W. 38th St	Ali Khan	(317) 931-1246	Indianapolis	8402 Harcourt Road, Suite 124		
Indianapolis	1224 South Harding Street	Village Pantry, LLC	(317) 633-2915	Indianapolis	8535 Ditch Rd	Komal Gupta	(317) 251-2300
Indianapolis	1345 W Southport Rd, Suite 2	Chintu Patel	(317) 865-9772				

Indianapolis	8701 Colonel H Weir Cook	Ather Chaudhry Moonshine Ventures Inc.	(317) 672-7552	Lawrenceburg	24486 State Line Rd	Nancy Engel, Tina Greive Pilot Travel Centers LLC	(812) 637-2715
Indianapolis	8800-B North Michigan Rd	Kulwant Kaur, Jaspal Singh	(463) 209-0363	Leavenworth	6921 S State Road 66		(812) 739-4023
Indianapolis	8940 E 38th Street		(317) 897-7060	Lebanon	2300 N. Lebanon Street	Khanjan Jani	(765) 484-8066
Indianapolis	909 Indiana Ave	Jun Wang	(317) 974-0490	Lebanon	2440 North Lebanon Street	Khanjan Jani	(765) 485-0232
Indianapolis	9155 E. 56th Street	Chintu Patel	(317) 545-6057	Lebanon	434 N. Mt. Zion Blvd	Khanjan Jani	(765) 482-7761
Indianapolis	9210 Rockville Road, Suite B1	Shalinder Kular Amarjeet Dhami, Harjinder Dhami, Ranjit Dhami	(317) 271-7080	Leo-Cedarville	14513 State Rd 1A	Sub Systems, LLC Vision Investment Group, Inc	(260) 627-7171
Indianapolis	936 E Hanna Avenue	Piyush Patel, Rohit Patel	(317) 786-7827	Liberty	218 S Main St		(765) 458-7827
Indianapolis	9990 E Washington St		(317) 897-7822	Ligonier	101 US Hwy 6 E	James Miller Jasvir Kaur, Harkavel Singh	(260) 894-7120
Indianapolis	440 W 96th Street	Subin 24 LLC	(317) 870-3189	Linton	140 NE 3rd St		(812) 847-0062
Indianapolis	1482 E 86th St	Ashish Gupta	(317) 848-7298	Logansport	3424 E. Market Street	George Estep	(574) 735-2929
Indianapolis	8420 Belfast Dr., Suite 16	Bobby Key	(317) 856-5049	Logansport	922 N 3rd St	George Estep Elizabeth Lynch, James McDonald	(574) 753-2820
Jasonville	380 E Main St	Krushnakumar Patel	(812) 561-2022	Loogootee	208 Mill St	Jeffrey Owczarzak, Carl Kuss	(812) 295-9898
Jasper	2506 Newton	Subin 39 LLC	(812) 482-4422	Lowell	1735 E Commercial Rd		(219) 696-2333
Jasper	4040 Newton St	Subin 40 LLC	(812) 634-9898	Madison	2420 Michigan Rd, Ste 8	Ankit Sheth	(812) 265-3331
Jasper	620 West 6th St 1705 Charlestown-New Albany Pl, Suite E	Giant Indiana, LLC	(812) 481-2700	Marion	1421 W Kem Rd	Stella Estep	(765) 662-6346
Jeffersonville	1725 E 10th Street	Persepolis, LLC Bhavin Patel, Swati Patel	(812) 590-2177	Marion	3409 S. Western Avenue	Stella Estep Good Oil Company, Inc.	(765) 677-1805
Jeffersonville	206 East 10th Street	Mohnish Kapur	(812) 284-1957	Marion	6256 E. Corridor Drive	Markle Sandwich Shop, Inc.	(260) 758-3322
Jeffersonville	2784 Meijer Dr	Munir Chaudhry	(812) 218-8900	Markle	552 Morse St	Timothy Wolf, William Schwab	(765) 342-8039
Jeffersonville	420 Patrol Road	Clark Services, LLC	(812) 590-1084	Martinsville	1870 S Ohio St		(765) 349-9488
Kendallville	151 E North Street	Iftekhhar Mohamedali	(260) 347-1910	Martinsville	410 Grand Valley Blvd	Subin 37 LLC Piyush Patel, Rohit Patel	(317) 335-5500
Kendallville	2501 E North St	Iftekhhar Mohamedali	(260) 349-1310	McCordsville	5945 West Broadway	Micky Virdi, Tarlochan Virdi	(317) 336-3600
Kentland	205 7th St	Jon McCoy Vision Investment Group, Inc	(219) 474-3600	McCordsville	9661 Olio Road		(219) 843-7111
Knightstown	2 N Franklin St	Love's Travel Stops & Country Stores Inc.	(765) 345-7827	Medaryville	403 N US 421	Gobinder Basra Love's Travel Stops & Country Stores Inc.	(812) 294-1379
Knightstown	6190 South State Route 109		(765) 785-2060	Memphis	13615 Blue Lick Rd.		(574) 353-7000
Knox	910 S Heaton	Timothy Osborn	(574) 772-4884	Mentone	118 West Main St.	Timothy Harman	(219) 736-1019
Kokomo	115 N Dixon	Stella Estep	(765) 452-2400	Merrillville	1503 81st Ave W	Fresh Food Inc	(219) 714-4071
Kokomo	1714 E Markland Ave	Stella Estep	(765) 457-7827	Merrillville	6172 Broadway	Gregory Roberts	(219) 878-1730
Kokomo	2086 S Reed Rd	Stella Estep	(765) 868-9550	Michigan City	2315 East Michigan Blvd	Twisted Sister Subs Inc Michael Downey, Estate of Donal Downey	(219) 872-7827
Kokomo	2181 Katanna Drive	Stella Estep	(765) 453-6708	Michigan City	601 Wabash Street, D250		(219) 872-3776
Kokomo	401 E Lincoln Road	Stella Estep	(765) 450-6236	Michigan City	450 St John Rd, Suite 105		(574) 825-5600
Kouts	224 S Main St	Karen Seller	(219) 766-0776	Middlebury	500 Spring Valley Road, Suite 1	Craig Rothman Nancy Engel, Tina Greive	(812) 654-7225
La Porte	1109 E Lincolnway	Larry Putt	(219) 362-4929	Milford	124 West IndianTrail	Danielle Gregory Moseley	(574) 658-9700
La Porte	216 Pine Lake Ave	Larry Putt	(219) 326-5818	Milford	206 N Higbee		(574) 259-4555
Lafayette	1 Sagamore Pkwy S	Cathy Bauer Cathy Bauer, Roger Bauer	(765) 447-1764	Mishawaka	12530 McKinley Ave	Alpeshkumar Patel	(574) 255-3322
Lafayette	109 Beck Lane, Suite 103		(765) 474-3787	Mishawaka	1338 Lincolnway E	Shital Patel	(574) 252-7228
Lafayette	220 Meijer Dr, Unit C	Jon McCoy Cathy Bauer, Roger Bauer	(765) 447-1900	Mishawaka	1540 East Jefferson Blvd.	Gadani Petroleum Inc.	(574) 255-7100
Lafayette	2200 Elmwood Ave		(765) 447-6373	Mishawaka	2319 Twelfth St	Dennis Rhodes	(574) 259-6668
Lafayette	2404 Teal Rd, Unit 1000	Cathy Bauer	(765) 474-7827	Mishawaka	2414 N Hickory Rd	Alpeshkumar Patel	(574) 271-7433
Lafayette	2660 Schuyler, Suite B	Jon McCoy	(765) 423-3279	Mishawaka	316 Indian Ridge Blvd	Shital Patel	(574) 252-5220
Lafayette	291 Yost Rd.	Mann's Fast Food Inc Cathy Bauer, Roger Bauer	(765) 296-5028	Mishawaka	3415 Breman Highway	Larry Putt	(574) 400-0966
Lafayette	3605 Osborne Lane (Lot 18B)		(765) 474-6967	Mishawaka	3602 Grape Rd	Shital Patel Alpeshkumar Patel, Sanjiv Patel	(812) 849-6682
Lafayette	3961 C State Rd 38, south	Cathy Bauer, Roger Bauer	(765) 423-4456	Mitchell	3593 SR 37	Piyush Patel, Rohit Patel	(317) 996-6330
LaGrange	802 N Detroit St	Kathleen McCormick	(260) 463-7224	Monrovia	255 West Main Street	Michael Bauer, Roger Bauer	(574) 583-8782
Lake Station	2151 Ripley St	Road Ranger LLC	(815) 239-6205	Monticello	1518 6th St		(765) 728-2911
Laotto	6467 Merchants Dr.	Adam Dager	(260) 357-3377	Montpelier	204 E Huntington St	Jay Petroleum Inc	

Mooresville	2299 Koger Street	Love's Travel Stops & Country Stores Inc.	(317) 539-5473	Peru	2918 W 100 N	George Estep	(765) 475-2272
Mooresville	399 W Carlisle, Suite 1	Arpit Patel	(317) 834-8181	Petersburg	104 E. Main Street	John Voyles	(812) 354-8531
Mount Vernon	119 West 4th St	Peggy Bartley, Robert Bartley	(812) 838-5433	Piercetown	2124 S State Rd 13	Jay Petroleum Inc	(574) 594-3533
Muncie	2401 West University Avenue	Stella Estep	(765) 288-6868	Pittsboro	780 Jeff Gordon Blvd.	Love's Travel Stops & Country Stores Inc.	(317) 892-2938
Muncie	2715 S Madison St	George Estep	(765) 282-0444	Pittsboro	8 East Main St	Ranjit Dhami, Amarjeet Dhami, Harjinder Dhami	(317) 559-5517
Muncie	2904 W White River Blvd	George Estep	(765) 287-0982	Plainfield	1070 West Main Street, Suite 133	Shalinder Kular	(317) 837-1733
Muncie	3512 Fox Ridge Lane	George Estep	(765) 289-2112	Plainfield	2373 E Main St	Maulik Patel, Pareshkumar Shah	(317) 839-3108
Muncie	831 E. McGalliard	George Estep	(765) 254-9338	Plainfield	2380 East Main Street	Shalinder Kular	(317) 839-6608
Muncie	5401 Kilgore Ave	George Estep Estate of Donal Downey, Angela Downey, Cheryl Downey, Michael Downey	(765) 759-1964	Plainfield	6266 Cambridge Way	Amarjit Kaur	(317) 838-0373
Munster	822 Ridge Rd., Unit C	Danielle Gregory Moseley	(219) 836-5252	Plymouth	10609 9A Rd	Pilot Travel Centers LLC	(574) 936-4018
Nappanee	175 North Miriam Street	George Estep	(574) 773-2888	Plymouth	1631 N. Michigan Ave., Suite B	Larry Putt	(574) 936-8377
Nashville	284 S VanBuren St, Suite B	Umang Patel, Narendra Patel	(812) 988-0323	Plymouth	2505 N. Oak Drive	Larry Putt	(574) 936-2786
New Albany	2743 Charlestown Road	Prakashkumar Patel	(812) 948-0920	Portage	1530 Olmstead Drive	Ketan Patel	(219) 850-4004
New Albany	2910 Grant Line Rd	Mohnish Kapur	(812) 944-6523	Portage	2674 Willowcreek Rd	Ketan Patel	(219) 763-7006
New Albany	3008 Charlestown Crossing Way	Piyush Patel	(812) 945-9874	Portland	611 N Meridian St	June Rothman	(260) 726-8191
New Castle	1700 South Memorial Drive	Sub Systems, LLC	(765) 529-1626	Poseyville	Hwy I 65 & I 68	Piyush Patel	(812) 874-3344
New Haven	411 US Hwy 930 West	Pilot Travel Centers LLC	(260) 749-5554	Princeton	1806 Broadway St	Preeti Inc	(812) 635-0237
New Haven	S. Doyle & Hwy 30	George Estep	(260) 493-4866	Redkey	9017 State Rd 67	Jay Petroleum Inc	(765) 369-2432
New Palestine	5040 W US 52	Shimal Patel	(317) 861-9164	Remington	4154 West US Hwy 24	Pilot Travel Centers LLC	(219) 261-3006
New Whiteland	321 North US 31	Vishal Modi	(317) 535-7070	Rensselaer	576 South College Avenue	Michael Bauer, Roger Bauer	(219) 866-8897
Newburgh	5522 B Stacer Rd	Melinda Ensley	(812) 842-0615	Richmond	1726 National Rd West	Lynette Kircher	(765) 935-9045
Newburgh	8426 High Pointe Drive	Hareshkumar Patel, Dhruv Patel, Riya Patel	(812) 858-9932	Richmond	3601 East Main	Jami Dunlap	(765) 965-5480
Nineveh	8004 S Nineveh Rd	Bakul Patel	(317) 933-4855	Richmond	4340 National Road East	Lynette Kircher	(765) 966-1599
Noblesville	16865 Clover Road	ARA 24 INC	(317) 770-9027	Richmond	2325 Chester Blvd, IUE Campus Café	Lynette Kircher	(765) 939-0300
Noblesville	5703 Pebble Village Lane	ARA 26 Harbourtown Inc	(317) 804-9516	Rising Sun	319 5th Street	Ritesh Patel, Jinal Patel	(812) 438-4000
Noblesville	5855 East 211th St, Suite 16	ARA 25 Noblesville Inc	(317) 773-7648	Roanoke	8972 North US Hwy 24 East	Sub Systems, LLC	(260) 672-8975
Noblesville	98 N 10th St	Bakul Patel, Girishkumar Patel	(317) 773-3315	Rochester	1932 S Main St	June Rothman	(574) 224-7827
Noblesville	17021 Clover Rd., Noblesville Retail Center, Suite 105	Rohit Patel, Piyush Patel	(317) 823-0850	Rochester	2316 E. State Road 14	James Miller	(574) 847-7285
Noblesville	12880 E 146th St	Jenelle Harzula, Murray Jain	(574) 896-3100	Rockport	3045 West Reo Drive	Shitalben Patel	(812) 649-4999
North Judson	104 S Schricker Ave	Daniel Chamberlin	(574) 656-8888	Rockville	774 N Lincoln Rd	Michael Amos	(765) 569-7827
North Liberty	129 N. Main St.	James Miller	(260) 982-7398	Rome City	252 Kelly St	Vision Investment Group, Inc	(260) 854-9092
North Manchester	228 E Main St	Marcella Kapfhammer	(812) 346-7827	Rossville	12 S Plank St	Justin Stewart, Kirk Stewart	(765) 379-2009
North Vernon	711 N. State Street	Danielle Gregory	(574) 834-5558	Rushville	1903 N Main St	Vision Investment Group, Inc	(765) 938-5050
North Webster	649 N Main St	Moseley	(812) 346-7827	Russiaville	199 E Main St	Stella Estep	(765) 883-3000
NWS Crane	300 HWY 361, Naval Exchange Bld 1893	Elizabeth Lynch, James McDonald	(812) 854-0167	Salem	403 S Main St, Ste 123	Stephen Howard	(812) 883-2855
Oakland City	611 Morton St	Giant Indiana, LLC	(812) 749-3658	Santa Claus	20 W Christmas Blvd	John Voyles	(812) 937-2728
Odon	601 W Elnora St	Giant Indiana, LLC	(812) 636-8363	Schererville	5500 West Lincoln Highway	Jeffrey Owczarzak, Carl Kuss	(219) 865-8782
Osceola	1001 Lincoln Way W	Alpeshkumar Patel	(574) 674-0300	Scottsburg	1110 W. McClain Ave	Umang Patel	(812) 752-5577
Ossian	502 S Jefferson	Mark Minnick, Paul Miller	(260) 622-6433	Sellersburg	7605 SR 311, 109	Umang Patel	(812) 748-5060
Otterbein	9150 W 500 N	Eat Fresh LLC	(765) 583-4080	Seymour	1171 W Tipton St	Marcella Kapfhammer	(812) 522-7977
Palmyra	14116 Charlotte Ave	Stephen Howard	(812) 364-0262	Seymour	1280 East Tipton St	Marcella Kapfhammer	(812) 523-8106
Paoli	403 SW 1st Street	Rajesh Patel	(812) 723-3068	Shelbyville	1646 State Rd 44 E	Todd Forville	(317) 398-2549
Parker	725 W Jackson St	Jay Petroleum Inc	(765) 468-8093	Shelbyville	2500 Progress Way	Chintu Patel	(317) 421-0402
Pendleton	3025 W US HWY 36	Rita Kumari	(765) 778-1504	Sheridan	3901 SR 47, Ste 4	Shalinder Kular	(317) 758-5552
Peru	170 N Broadway	George Estep	(765) 473-4700	Shipshewana	120 N Van Buren St	Jay Petroleum Inc	(260) 768-4313
				Silver Lake	102 West Main Street	Couture Capital Investments LLC	(260) 352-2222

South Bend	135 E Ireland Rd	Shital Patel	(574) 299-8306	Walkerton	511 Roosevelt Rd	Daniel Chamberlin	(574) 586-9755
South Bend	2334 S Prairie Ave	Dennis Rhodes	(574) 289-0448	Wanatah	10011 US Hwy 30 W	Speedway LLC Jason Schindler, Tria Henderson	(219) 733-9687 (260) 375-4300
South Bend	323 North Eddy Street	Alpeshkumar Patel	(574) 289-2000	Warren	7251 S Warren Rd	Danielle Gregory Moseley	(574) 267-3800
South Bend	5316 Western Ave	Larry Putt, John Goy Memorial Hospital of South Bend Inc.	(574) 234-4338 (574) 647-5680	Warsaw	1671 Lake St	Danielle Gregory Moseley	(574) 269-3300
South Bend	615 N. Michigan St.	Pilot Travel Centers LLC	(574) 272-9414	Warsaw	222 N Detroit St	Danielle Gregory Moseley	(574) 371-8400
South Bend	6424 W Brick Rd	Shital Patel	(574) 231-9134	Warsaw	2501 Walton Blvd	Danielle Gregory Moseley	(574) 269-3111
South Bend	700 W. Ireland Rd. 837 South Ironwood Drive, Unit 300	Payal Patel	(574) 233-0300	Washington	2862 Frontage Rd	Elizabeth Lynch, James McDonald	(812) 254-2820
South Bend	52803 State Road 933 North	Larry Putt	(574) 277-1024	Washington	100 Bypass 50 Plaza	Elizabeth Lynch, James McDonald	(812) 254-5442
South Bend	115 W Washington St	Larry Putt	(574) 289-1288	Waterloo	504 E National Hwy	James Miller Nancy Engel, Charles Tedesco	(260) 837-2600 (812) 576-6555
South Whitley	127 S State St	James Miller	(260) 723-5100	West Harrison	560 West Union Street	Cathy Bauer	(765) 497-7827
Speedway	5620 Crawfordsville Road, Store #258	Sunil Patel	(317) 389-5537	West Lafayette	28205 St. Route 1	Cathy Bauer	(765) 743-0889
Spencer	168 East Morgan Street	Subin 31 LLC	(812) 829-0808	West Lafayette	1060 Sagamore Parkway W	Jon McCoy Michael Bauer, Roger Bauer	(765) 567-2800 (765) 269-7466
St John	9155 Wicker Ave, US 41	Jeffrey Owczarzak	(219) 365-0670	West Lafayette	135 S. Chauncey, Suite 2-F	Michael Bauer, Cathy Bauer, Roger Bauer	(765) 838-0054
St. John	10865 Maple Lane	Jeffrey Owczarzak	(219) 365-4900	West Lafayette	5851 State Road 43 720 Northwestern Ave, Suites 3- 4	Cathy Bauer, Roger Bauer	(765) 743-7827
Sullivan	828 W Wolf St, US41 & SR154	Jasvir Kaur	(812) 268-7827	West Lafayette	2827 US Highway 52 1400 Mitch Daniels Boulevard, Buiding F	TH Subs LLC	(812) 533-7827
Sweetser	210 East Delphi Road	Taylor's Sub Shop LLC Danielle Gregory Moseley	(765) 384-7827 (574) 457-5700	West Terre Haute	423 W National Ave	Chintu Patel	(317) 896-8960
Syracuse	804 S Huntington Rd	Kevin Shelton	(812) 547-7702	Westfield	212 W 161st Street	Jeffrey Hamaker	(317) 867-1594
Tell City	705 East Hwy 66	TH Subs LLC	(812) 232-8483	Westfield	976 Tournament Trail	Marla Fuller Love's Travel Stops & Country Stores Inc.	(219) 728-2045 (317) 769-2330
Terre Haute	1014 South Third St	TH Subs LLC	(812) 235-3221	Westville	156 Flynn Rd	Estate of Donal Downey	(219) 659-6559
Terre Haute	1205 N Fruitridge Ave	TH Subs LLC	(812) 466-1921	Whitestown	4155 S Indianapolis Rd	Good Oil Company, Inc.	(574) 946-4660
Terre Haute	1485 Fort Harrison Rd	Jinal Patel	(812) 814-9652	Whiting	1451 Indianapolis Blvd	Jay Petroleum Inc Love's Travel Stops & Country Stores Inc.	(765) 584-2455 (260) 632-0318
Terre Haute	1735 N 3rd Street	TH Subs LLC	(812) 877-0201	Winamac	1201 N US 35N	Arpit Patel	(317) 873-6131
Terre Haute	2399 S State Rd 46	Jasvir Kaur, Harkavel Singh Pilot Travel Centers LLC	(812) 478-5155 (812) 645-4030 (812) 877-1879	Winchester	510 Washington E	Sub Systems, LLC	(260) 481-4120
Terre Haute	3206 Wabash Ave	TH Subs LLC	(812) 235-1086	Woodburn	5959 N State Road 101		
Terre Haute	4491 Erie Canal Road	Mann's Fast Food Inc Jackie Cardin, Michelle Levell	(765) 436-2799 (765) 675-3792	Zionsville	43 Boone Village Shopping Ctr 2101 E Coliseum Blvd, Kettler Hall		
Terre Haute	5555 E. Margaret Dr.	Ashok Patel	(317) 878-9120	Ft Wayne			
Terre Haute	3520 South US Highway 41	Jay Petroleum Inc	(765) 964-1487				
Thorntown	405 South West Street	Kelly McClure	(765) 998-0243	<b>Iowa</b>	<b>259 Open Restaurants</b>		
Tipton	120 S Main St	Thomas Collins	(219) 464-7757	Adair	109 S 5th St, I-80 Exit 76	Lonnie Carrick, Nikki Carrick Janette Gute, Michael Gute	(641) 742-3264 (515) 993-3488
Trafalgar	12 Trafalgar Square	Jeff Rothman June Rothman, Jeff Rothman	(219) 462-0084 (219) 465-7676	Adel	310 Nile Kinnick Dr.	Daryl Fisher Shellene Norris, David Fjelstad	(641) 932-7267 (515) 295-2432
Union City	400 W Chestnut St, Pak-A-Sak	Donald Caldwell, Jennifer Caldwell	(219) 462-9666	Albia	1203 S Clinton St	Shellene Norris, David Fjelstad Janette Gute, Jane Collison, Ann Tharp, Joel Tharp, Julia Wise	(515) 395-7827 (515) 957-8628
Upland	162 N Main St	Fresh Food Inc Pilot Travel Centers LLC	(219) 763-7307 (219) 462-5005	Algona	1512 N Hwy 169	Ann Tharp, Michael Gute, Joel Tharp	(515) 967-0380
Valparaiso	151 E US Hwy 6	Robert Holen	(765) 294-1550	Algona	803 S Phillips Street	Jodi Bermel	(515) 967-1628
Valparaiso	1655 Morthland Ave	Ankit Sheth	(812) 689-6202	Altoona	209 8th Street SW	Atul Amin	(515) 292-7917
Valparaiso	1710 E Lincolnway, Suite B	Ankit Sheth	(812) 427-2224	Altoona	2215 Adventureland Dr	Atul Amin Fisher Management, Inc	(515) 598-5100 (515) 232-2181
Valparaiso	3004 Calumet Ave N	John Voyles	(812) 886-5566	Ames	3501 8th St SW	Fisher Management, Inc	(515) 232-4527
Valparaiso	383 W US Hwy 6	John Voyles June Rothman, Jeff Rothman	(812) 882-9782 (260) 563-8274	Ames	113 Welch Ave	Atul Amin	(515) 292-6430
Valparaiso	4105 East US Hwy 30	Craig Rothman	(260) 563-6767	Ames	2108 Isaac Newton Dr		
Veedersburg	913 E 2nd St	Scot Giddings	(574) 862-7827	Ames	302 Lincoln Way, Suite 101		
Versailles	812 West US 50			Ames	3218 Orion		
Vevay	1035 West Main Street, Suite 5			Ames	3712 Lincoln Way		
Vincennes	2575 Hart Street						
Vincennes	2726 N 6th Street						
Wabash	1304 N Cass St						
Wabash	1812 South Wabash						
Wakarusa	100 Kemar Street						

Anamosa	166 Chamber Dr.	Michael Crumpton, Brenda Crumpton, John Harms	(319) 462-4411	Clear Lake	210 Hwy 18 W, Suite A	KSJ LLC	(641) 357-2442
Ankeny	3602 NE Otterview Circle	KAC LLC	(515) 964-1674	Clinton	2324 Camanche Ave	Daniel Sigwards	(563) 243-7822
Ankeny	621 N Ankeny Blvd	KAC LLC	(515) 964-5287	Clinton	2715 S 25th St	Daniel Sigwards	(563) 243-7823
Ankeny	802 SE Oralabor Rd	KAC LLC	(515) 963-3082	Clinton	807 N 2nd St	Daniel Sigwards Sheri Rettig, Britni Guiter, Brandon Rettig, Dwayne Rettig	(563) 242-7827
Atlantic	1905 E 7th St	Jeremy Jalas	(712) 243-7755	Clive	11054 Hickman Road		(515) 276-4196
Audubon	112 N Market Street	Robert Kesterson, Julie Kesterson	(712) 563-2241	Colfax	1404 N. Walnut, P.O. Box 81	Ann Tharp, Joel Tharp	(515) 674-0250
Avoca	209 W Marty Dr	Robert Kesterson, Julie Kesterson	(712) 307-6782	Coralville	2801 Commerce Dr	Jedlicka Inc.	(319) 545-7770
Belle Plaine	509 13th St, Suite A	Jodi Bermel	(319) 434-7827	Coralville	3286 Crosspark Road, Suite D	Sarah Smith, Kevin Smith	(319) 626-2411
Bellevue	201 N Riverview	Robert Sheckler BW Gas & amp; Convenience Retail, LLC	(563) 872-4999	Coralville	570 1st Avenue, Suite 120	Sarah Smith, Kevin Smith	(319) 354-1272
Belmond	112 River Avenue S		(641) 444-3829	Corning	617 Davis Ave	Sabuydee Corporation Ryan Jung, James Scott Simpson, Steve Stender	(641) 322-3222
Bettendorf	1789 E Kimberly Rd	Ricky Smith Joy Kilstrom, Brian Kilstrom, Kevin	(563) 355-8688	Council Bluffs	1200 Woodbury Ave		(712) 322-1772
Bettendorf	3374 Middle Rd	Kevin Kilstrom, Brian Kilstrom, Joy Kilstrom	(563) 332-8086	Council Bluffs	1800 N.16th Street	James Scott Simpson Ryan Jung, James Scott Simpson, Steve Stender	(712) 322-1637
Bettendorf	5175 Competition Drive		(563) 232-6377	Council Bluffs	208 E Broadway	Ryan Jung, James Scott Simpson, Steve Stender	(712) 322-4114
Bloomfield	110 E. South St	Robert Dowell	(641) 664-1900	Council Bluffs	2600 W Broadway	Ryan Jung, James Scott Simpson, Steve Stender	(712) 323-1801
Blue Grass	235 N Oak Ln	Lola Vandewalle Fisher Management, Inc	(563) 381-2299	Council Bluffs	3201 Manawa Dr	Ryan Jung, James Scott Simpson, Steve Stender	(712) 366-1551
Boone	1704 S Story St, Suite 200	Fisher Management, Inc	(515) 432-6236	Cresco	101 2nd Ave SE	Todd Balekos	(563) 547-2975
Boone	422 Story St.	Pilot Travel Centers LLC	(319) 685-4047	Creston	602 West Taylor St	Sheri Rettig, Dwayne Rettig	(641) 782-6688
Brooklyn	4126 Highway 21		(319) 685-4047	Davenport	1026 West River Drive	Madhav Gautam	(563) 322-8012
Burlington	1111 Division Street	Robert Dowell	(319) 752-1500	Davenport	11423 160th Street, I 280 Exit 4	VINUSHREE SHARMA Joy Kilstrom, Brian Kilstrom, Kevin	(563) 381-5262
Burlington	1716 N Roosevelt Ave, Unit 47	Robert Dowell	(319) 752-3900	Davenport	1208 W Locust St	Kilstrom	(563) 322-6807
Carlisle	1105 Bluestem Rd.	Theresa Dyer	(515) 989-5262	Davenport	2417 E 53rd St	Franchise No. 18669, LLC	(563) 359-4000
Carroll	1240 Hwy 30	Olympic Holdings, Inc.	(712) 792-6422	Davenport	2551 West 76th Street	Jennifer Gehris	(563) 345-5900
Carroll	2014 Kitty Hawk Ave	Olympic Holdings, Inc. Michael Stewart, Scott Lowe	(712) 775-2800	Davenport	320 West Kimberly Road, Space 0009	Krishna Lamsal	(563) 424-5771
Cedar Falls	1525 W 1st St	Michael Stewart, Scott Lowe	(319) 268-4225	Davenport	902 W Kimberly Rd, Unit 24	Ricky Smith	(563) 391-9205
Cedar Falls	314 Brandilynn Blvd	Michael Stewart, Scott Lowe	(319) 266-2399	Davenport			(563) 391-9205
Cedar Falls	6822 University Ave	Michael Stewart, Scott Lowe	(319) 268-1774	Decorah	809 Short St	JL Subs Inc	(563) 382-5666
Cedar Rapids	2660 Wiley Blvd SW, Suite C	Kragen, Inc.	(319) 396-6606	Denison	414 S. 11th St., Hwy 30	Jeremy Jalas	(712) 263-3938
Cedar Rapids	3025 Mt. Vernon Rd. SE	Kenneth Halm	(319) 775-4035	Des Moines	1221 Keosauqua Way, Suite A	KAC LLC	(515) 244-3333
Cedar Rapids	35 Kirkwood CT SW	Kragen, Inc.	(319) 363-2716	Des Moines	1407 Buchanan Street	Chaudhary Group of Company Inc.	(515) 265-0168
Cedar Rapids	3601 29th Ave SW	Kenneth Halm	(319) 396-5416	Des Moines	200 Army Post Rd, #18	Jodi Bermel	(515) 287-7827
Cedar Rapids	425 Edgewood Road NW	Kragen, Inc.	(319) 396-8141	Des Moines	2251 E University Avenue	Disha Patel	(515) 262-5712
Cedar Rapids	4620 1st Avenue NE	Kragen, Inc.	(319) 373-2040	Des Moines	3030 Ingersoll Ave	Kyle Randolph	(515) 255-6948
Cedar Rapids	5350 Council St NE, Suite A	Kragen, Inc.	(319) 393-1622	Des Moines	3258 Hubbell Avenue	KAC LLC	(515) 262-6666
Cedar Rapids	5512 Blairs Forest Way	Kragen, Inc.	(319) 393-4403	Des Moines	3350 Martin Luther King Blvd	Alex Langstraat	(515) 279-0963
Cedar Rapids	555 Gateway Place	Kenneth Halm	(319) 364-1445	Des Moines	3605 Merle Hay Rd	SAT KARTAR, INC.	(515) 278-0556
Cedar Rapids	7085 C Avenue NE, Suite A8	Kragen, Inc.	(319) 294-9411	Des Moines	3701 NE 14th St, Suite 111	Yoma LLC	(515) 266-2630
Cedar Rapids	8806 St. Martin Blvd.	Kragen, Inc.	(319) 841-2151	Des Moines	3940 SE 14th St	Mandip Paudel, Manisha Paudel	(515) 953-1160
Center Point	694 Grain Lane	Kragen, Inc.	(319) 849-1326	Des Moines	4226 Fleur Dr	Mandip Paudel	(515) 285-7434
Centerville	1015A North 18th St, Ste A	Robert Dowell	(641) 437-4488	Des Moines	5101 SE 14th St	Jodi Bermel	(515) 288-6666
Central City	2 Waterhouse Avenue	Michael Crumpton, Brenda Crumpton	(319) 438-1711	Des Moines	Knapp Center, 2700 Forest Avenue	KAC LLC	(515) 965-1129
Chariton	1700 Court Ave	Daryl Fisher Estate of Robert Thomson	(641) 774-5911	DeWitt	715 6th Ave	James Devine	(563) 659-5900
Charles City	106 S Main St		(641) 228-2423	Dubuque	2150 Twin Valley Drive	Robert Sheckler	(563) 556-1611
Cherokee	307 N 2nd	T & amp; R LLC	(712) 225-2755	Dubuque	2200 John F Kennedy Rd, Suite 102	Robert Sheckler	(563) 588-0216
Clarinda	1324 S 16th St	Jay Klyn, Les Klyn	(712) 542-2211	Dubuque	301 Bell Street	Diamond Jo, LLC	(563) 690-4787
Clarion	316 Central Ave W	David Fjelstad	(515) 532-6917	Dubuque	2600 Dodge Street, Suite E2	Robert Sheckler	(563) 556-6063

Durant	823 5th Street	Timothy Redington	(563) 785-6700	Lamoni	600 East Main Street	Lonnie Carrick, Nikki Carrick Patrick Miller, Benjamin Miller	(641) 784-7484 (712) 546-5200
Dyersville	605 16th Ave SE	Robert Dowell	(563) 875-6060	Le Mars	11 5th Ave NW		
Eagle Grove	300 North Commercial	Olympic Holdings, Inc.	(515) 603-6200	Madrid	403 Annex Rd	KAC LLC	(515) 795-4433
Eldora	2359 Eddington Ave.	S & S Group Inc	(641) 858-5083	Manchester	1205 W. Main St.	Michael Crumpton, John Harms	(563) 927-3984
Eldridge	205 South 9th Avenue	Jennifer Gehrls Right Choice Investment Holdings, LLC	(563) 285-5900 (319) 287-4400	Maquoketa	109 McKinsey Dr	Michelle Cox	(563) 652-2490
Elk Run Heights	102 Plaza Drive	Lonnie Achenbach	(563) 245-2722	Marion	3217 7th Avenue, Suite 100	Kragen, Inc.	(319) 373-8550
Elkader	120 S Main St	S & S Group Inc	(515) 836-4123	Marion	905 29th Ave.	Kragen, Inc. Sheri Rettig, Dwayne Rettig	(319) 373-8477 (641) 753-0115
Ellsworth	1111 Hwy 175, Exit 133	Linda Strohmman	(712) 852-3573	Marshalltown	2501 S Center	KSJ LLC	(641) 421-0413
Emmetsburg	3106 Main St	Ruth Heyne Blue Sky Management LLC	(712) 362-2002 (641) 469-6045	Mason City	402 Indianhead Dr	KSJ LLC	(641) 423-3265
Estherville	1741 Central Ave	Love's Travel Stops & Country Stores Inc.	(641) 398-2404	Mason City	421 S Illinois	Patrick Miller, Benjamin Miller	(712) 338-2108
Fairfield	707 W Burlington	KSJ LLC	(641) 582-3080	Milford	2211 Okoboji Ave., Suite 7	Ryan Jung, James Scott Simpson, Steve Stender	(712) 642-4777
Floyd	100 Monroe Street	Olympic Holdings, Inc.	(515) 576-7827	Missouri Valley	124 Willow Rd	Todd Balekos	(563) 539-4691
Forest City	115 West J Street	Theodore Camamo	(515) 576-7969	Monona	808 S Main St	Jodi Bermel	(641) 259-3482
Fort Dodge	109 Avenue O West	Robert Dowell	(319) 372-6813	Monroe	101 Ralph Street	Daryl Fisher John Harms, Michael Crumpton	(641) 623-7827 (319) 465-4648
Fort Dodge	2323 5th Ave S	Olympic Holdings, Inc.	(641) 923-2287	Montezuma	101 North Front St.	Kelsey Malmanger, Chad Malmanger Robert Dowell, Kevin Thie	(641) 464-2464 (319) 385-3600
Fort Madison	2001 Avenue L	Jay Klyn, Les Klyn Lonnie Carrick, Nikki Carrick	(712) 527-3300 (641) 743-6688	Monticello	317 S Main St	Kenneth Halm Robin Gmeiner, Laura Gmeiner	(319) 895-8978 (712) 873-5830
Garner	135 Cottonwood Dr.	Gute, Ann Tharp Janette Gute, Ann Tharp, Joel Tharp	(515) 986-9472 (641) 236-7884	Mount Ayr	106 East South Street	Robert Dowell, Kevin Thie	(563) 264-1318
Glenwood	948 S Locust	Ann Tharp, Joel Tharp Sheri Rettig, Britni Guitar, Brandon Rettig, Dwayne Rettig	(319) 825-4800	Mount Pleasant	125 W Monroe St	Robert Dowell, Kevin Thie	(563) 264-1800 (563) 264-2100
Greenfield	212 SE Kent Hwy 92	Lonnie Carrick, Nikki Carrick	(641) 743-6688	Mount Vernon	100 Hwy 1	JBH Group LLC	(641) 435-4432
Grimes	1895 SE Grimes Blvd, Suite 107	Ann Tharp, Joel Tharp Sheri Rettig, Britni Guitar, Brandon Rettig, Dwayne Rettig	(319) 825-4800	Moville	509 Frontage Rd	Atul Amin	(515) 382-2355
Grinnell	1102 West St I-80 Exit 182, 709 Lang Creek Avenue	Ann Tharp, Joel Tharp Sheri Rettig, Britni Guitar, Brandon Rettig, Dwayne Rettig	(319) 825-4800	Muscatine	1700 Park Ave	KSJ LLC Lonnie Carrick, Nikki Carrick	(641) 394-4657 (641) 449-3422
Grundy Center	1706 G Ave	Lonnie Carrick, Nikki Carrick	(641) 332-2732	Muscatine	2016 Cedar Plaza Dr	Janette Gute, Ann Tharp, Joel Tharp	(641) 791-2444
Guthrie Center	318 State Street	Todd Balekos	(563) 252-1535	Muscatine	4701 South Hwy 61	Ann Tharp, Joel Tharp Craig Abraham, Sarah Smith	(641) 792-5713 (319) 626-5800
Guttenberg	310 Pearl St	David Fjelstad Robert Kesterson, Julie Kesterson	(712) 755-5004	Nashua	80 Amherst Blvd, Suite 100	Diamond Jo Worth L.L.C. Shellene Norris, David Fjelstad	(641) 323-7900 (515) 285-9840
Hampton	217 Central Ave W	Kyle Hiemstra	(712) 947-4024	Nevada	1109 6th St	Lonnie Achenbach	(319) 283-3320
Harlan	1326 Chatburn Ave	Sioux Subs, LLC Fisher Management, Inc	(712) 439-6500	New Hampton	611 Milwaukee Street	Olympic Holdings, Inc.	(712) 423-2371
Hinton	111 South Floyd Avenue	KAC LLC	(515) 332-2932	New Virginia	1453 G 76 Hwy, I 35 Exit 43	Sioux Subs, LLC	(712) 737-8080
Hull	521 Black Forest Road	Jeremy Jalas	(712) 364-2799	Newton	1007 1st Ave E	KSJ LLC	(641) 732-5414
Humboldt	1202 10th Avenue North	Lonnie Achenbach Prime Fresh Indianola Inc.	(515) 961-2315	Newton	1808 S 12th Ave W	GC SUBS, Inc. Pilot Travel Centers LLC	(641) 342-7484 (641) 342-9450
Huxley	600 N Hwy 69	Sarah Smith, Kevin Smith	(319) 466-0436	North Liberty	780 Community Dr., Suite 8	Daryl Fisher	(641) 673-6709
Ida Grove	501 West Hwy 175	Chad Jedlicka Sarah Smith, Kevin Smith	(319) 338-5146 (319) 351-3169	Northwood	777 Diamond Jo Lane	Daryl Fisher	(641) 682-8255
Independence	1705 1st Street W	David Fjelstad	(641) 648-2531	Northwood	853 Central Ave 1850 Sunset Drive, Hughes Century Crossing	David Helgerson	(641) 683-9000
Indianola	501 N Jefferson	Debora Stevenson	(515) 386-7827	Norwalk	101 East Charles St, Suite 111	Daryl Fisher Alice Howard-Sheeder, William Sheeder, Christi Wearmouth	(641) 684-8888 (641) 755-2122
Iowa City	127 E Washington St	Alex Langstraat Janette Gute, Joel Tharp	(515) 276-5111 (515) 278-1220	Oelwein	2650 Iowa Ave	Jodi Bermel	(641) 628-3054
Iowa City	2302 1/2 Muscatine Ave	Mark Nebel Robert Dowell, Kevin Thie	(319) 656-5454 (319) 524-2550	Onawa	Hwy 10 E & K64		
Iowa City	801 S. Riverside Dr	Robert Dowell Shellene Norris, David Fjelstad	(641) 842-2333 (641) 592-5550	Osage	2650 Iowa Ave		
Iowa Falls	616 S Oak			Osceola	716 Main St		
Jefferson	104 N. Elm Street			Osceola	1314 Jeffreys Dr		
Johnston	5335 Merle Hay Rd, Suite 1			Osceola	2010 West Clay St		
Johnston	6110 NW 86th Street, Unit 101			Oskaloosa	902 A Ave W		
Kalona	201 1A Hwy 1, Unit 1			Ottumwa	1108 Quincy Ave.		
KEOKUK	1600 Main St			Ottumwa	2455 Northgate		
Knoxville	1106 S Lincoln			Ottumwa	501 E 2nd St		
Lake Mills	105 N Western St			Panora	607 E Main		
				Pella	422 East Oskaloosa Street		

Pella	714 Liberty Street	Jodi Bermel Robert Dowell, Kevin Thie	(641) 628-8923	Waterloo	1807 LaPorte Rd	Right Choice Investment Holdings, LLC	(319) 291-6448
Peosta	8558 Kapp Dr	Pilot Travel Centers LLC	(563) 588-3399	Waterloo	2311 Logan Avenue	Right Choice Investment Holdings, LLC	(319) 234-7030
Percival	2495 210th Ave	Janette Gute, Michael Gute, Joel Tharp	(712) 382-2224	Waterloo	3620 Kimball Ave	Right Choice Investment Holdings, LLC	(319) 233-1977
Perry	418 First Street	Janette Gute, Joel Tharp	(515) 465-3607	Waukeee	17 NE Carefree Lane	Ann Tharp, Joel Tharp	(515) 987-4448
Pleasant Hill	1001 N. Hickory Blvd.	Kaurav Deep Randhawa	(515) 266-2890	Waukon	202 Rossville Rd	Todd Balekos Right Choice Investment Holdings, LLC	(563) 568-0012
Pocahontas	700 W Elm		(712) 335-1701	Waverly	2451 4th St SW	David Fjelstad	(319) 352-9014
Polk City	407 W. Bridge Road, Suite 1	Jodi Bermel	(515) 984-9257	Webster City	720 Superior St	David Fjelstad	(515) 832-5332
Red Oak	1300 Broadway St	Jay Klyn, Les Klyn	(712) 623-3311	West Branch	401 Parkside Drive, Suite 4	Jedlicka Inc.	(319) 643-5679
Riverside	1178 Enterprise Drive	Jedlicka Inc.	(319) 648-2900	West Burlington	116 W Agency Rd, Suite 1	Robert Dowell, Kevin Thie	(319) 753-2200
Rock Rapids	409 1st Ave	Ruth Heyne	(712) 472-2551	West Des Moines	340 Grand Avenue	Yoma LLC	(515) 277-7091
Rock Valley	1204 Golf Course Road	Sioux Subs, LLC	(712) 476-9731	West Des Moines	3701 E.P. True Parkway	SK 2 Inc	(515) 226-9556
Rockwell City	730 High St	Olympic Holdings, Inc.	(712) 297-8347	West Des Moines	5909 Ashworth Rd	Mandip Paudel	(515) 223-6114
Sac City	1916 West Main St	Jeremy Jalas Robin Gmeiner, Laura Gmeiner	(712) 662-4155	West Des Moines	6365 Stagecoach Drive	Jodi Bermel Sheri Rettig, Britni Guter, Brandon Rettig, Dwayne Rettig	(515) 223-7744
Sergeant Bluff	302 1st St		(712) 943-7917	West Liberty	1206 Columbus St. North	Robert Dowell, Kevin Thie	(319) 627-2772
Sheldon	110 N 2nd Ave	Ruth Heyne	(712) 324-3979	West Union	107 Hwy 150 N	Todd Balekos Pilot Travel Centers LLC	(563) 422-6240
Shenandoah	501 S Fremont St 1706 Pierce Ave, Hwy 60 By-Pass	Jay Klyn, Les Klyn Patrick Miller, Benjamin Miller	(712) 246-1200	Williamsburg	1991 O'Donnell Road, Suite 235	Sarah Smith, Kevin Smith	(319) 668-9700
Sibley		Blue Sky Management LLC	(712) 754-4848	Wilton	710 W 5th St	Timothy Redington	(563) 732-5800
Sigourney	213 W Jackson		(641) 622-3196	Windsor Heights	1001 73rd St	Jodi Bermel SK WINTERSET 1, INC.	(515) 279-0180
Sioux Center	2950 S. Main St.	Sioux Subs, LLC	(712) 722-1919	Winterset	77 Green St	Love's Travel Stops & Country Stores Inc.	(515) 462-1978
Sioux City	1400 Morningside Ave.	Center Rock Inc. Robin Gmeiner, Laura Gmeiner	(712) 224-2391	Pacific Junction	57964 188th St		(712) 622-8300
Sioux City	2601 N Hamilton Blvd		(712) 258-8864	Bondurant	96 Paine Circle SE, Suite 4	Tharp Properties, Inc	(515) 452-8075
Sioux City	3103 Gordon Dr	Center Rock Inc. Robin Gmeiner, Laura Gmeiner	(712) 274-4616				
Sioux City	3111 Outer Drive N	Love's Travel Stops & Country Stores Inc.	(712) 224-2691				
Sioux City	2525 Singing Hills Blvd		(712) 224-3680				
Sloan	1864 Hwy 141 @ I-29 Exit 127 101 Windflower Lane, Suite 1100	Olympic Holdings, Inc.	(712) 428-4890				
Solon		Chad Jedlicka	(319) 624-2324				
Spencer	1919 Hwy Blvd N	Olympic Holdings, Inc.	(712) 262-5162				
Spencer	603 S Grand	Olympic Holdings, Inc. Patrick Miller, Benjamin Miller	(712) 262-6549	<b>Kansas</b>	<b>204 Open Restaurants</b>		
Spirit Lake	2301 Circle Dr		(712) 336-3516	Abilene	2201 N Buckeye Ave	Dennis Rottinghaus, Donald Rottinghaus	(785) 263-1222
Storm Lake	1125 N Lake Ave	Ruth Heyne Fisher Management, Inc	(712) 732-5215	Andover	308 N Andover Rd	Derek Grimes Rottinghaus Company, Incorporated	(316) 733-9988
Story City	1631 Broad Street	Michael Crumpton, John Harms	(515) 733-1227	Arkansas City	1804 N Summit		(620) 741-0041
Strawberry Point	201 Commercial	Ann Tharp, Michael Gute, Joel Tharp	(563) 933-4912	Atchison	301 S 5th St	Dennis Mix Donald Rottinghaus, Dennis Rottinghaus	(913) 367-7505
Stuart	121 S E 7th		(515) 523-1948	Augusta	101 E 7th St		(316) 775-9154
Sumner	1022 West First Street	Lonnie Achenbach Pinnacle Restaurants Inc.	(563) 578-8080	Baldwin City	810 Ames	Dennis Rottinghaus	(785) 594-8944
Tiffin	101 Village Dr, Suite A		(319) 545-2690	Baxter Springs	1301 Military Ave	Donald Rottinghaus Rottinghaus Company, Incorporated	(620) 856-2131
Tipton	910 Cedar St	Chad Jedlicka Sheri Rettig, Britni Guter, Brandon Rettig, Dwayne Rettig	(563) 886-1653	Bel Aire	6218 E 37th	Love's Travel Stops & Country Stores Inc.	(316) 683-4008
Toledo	110 West US Hwy 30	Robert Kesterson, Beth Herbst, Julie Kesterson, Jeffrey Stauffer	(641) 484-5661	Belleville	1356 US Highway 81		(785) 527-2472
Underwood	I 80 Exit 17	Pilot Travel Centers LLC	(712) 566-4047	Beloit	509 W 8th St.	Dennis Reinwald	(785) 738-4100
Urbandale	11957 Douglas Ave		(515) 276-3044	Bonner Springs	15604 Pinehurst Dr, Suite 7	Dennis Rottinghaus Rottinghaus Company, Incorporated	(913) 728-2527
Urbandale	4640 86th St.	Nawami, LLC	(515) 276-6411	Bonner Springs	633 N 130th		(913) 856-7827
Vinton	309 South K Ave 2975 N Plainview Rd, 80 & CR Y40 Ext 284	Daryl Fisher Pilot Travel Centers LLC	(319) 472-5045	Burlington	525 N 4th	Highway 75 Sub LLC Tommy's Properties LLC	(620) 364-8585
Walcott		Blue Sky Management LLC	(563) 284-5152	Caldwell	106 E. Central		(620) 845-6451
Washington	223 W Madison	Right Choice Investment Holdings, LLC	(319) 653-4453	Chanute	2208 S Santa Fe	Larry Eden	(620) 431-0075
Waterloo	1237 Ansborough Ave		(319) 233-7806	Chanute	2700 South Santa Fe	Larry Eden	(620) 431-1245
				Cheney	710 N Main	Dennis Rottinghaus	(316) 542-0770
				Clay Center	605 W Crawford St	Hoffman Subs Inc.	(785) 632-5004

Coffeyville	902 W 11th St	Dennis Rottinghaus Pilot Travel Centers LLC	(620) 251-0011	Holcomb	1500 N Jones Ave	Love's Travel Stops & Country Stores Inc.	(620) 277-2240
Colby	1100 E Willow Ave.	Dennis Rottinghaus, Donald Rottinghaus	(785) 460-5860	Holton	111 S Hwy 75, Suite C	Lyle Scott	(785) 364-5788
Colby	1970 S Range Ave	Michael Carpino, Lynn Carpino	(785) 462-2022	Hugoton	1025 S Trindle	Dennis Rottinghaus, Donald Rottinghaus, Dennis Rottinghaus	(620) 544-8888
Columbus	613 N East Avenue		(620) 429-1400	Hutchinson	1530 E 11th Ave	Rottinghaus Company, Incorporated	(620) 662-7827
Concordia	1511 Lincoln	Hoffman Subs Inc.	(785) 243-2555	Hutchinson	1620 E 30th Ave	Rottinghaus Company, Incorporated	(620) 662-4862
Council Grove	200 N Union St	Julie Meehan Love's Travel Stops & Country Stores Inc.	(620) 767-8300	Hutchinson	2417 N Main	Rottinghaus Company, Incorporated	(620) 669-8811
Cunningham	445 E Leiter Ave	Rottinghaus Company, Incorporated	(620) 298-2061	Hutchinson	719 N Main	Dennis Rottinghaus, Donald Rottinghaus	(620) 662-5111
Derby	1820 E Madison		(316) 789-8170	Independence	401 West Main Street, Suite B	Larry Eden Dennis Rottinghaus, Donald Rottinghaus	(620) 577-5247
Derby	2701 N. Rock Rd, Suite 100	Dennis Rottinghaus	(316) 789-9993	Iola	708 N State St		(620) 365-8088
Derby	700 N Baltimore	Dennis Rottinghaus Dennis Rottinghaus, Donald Rottinghaus	(316) 788-1782	Junction City	306 W 6th St	Lyle Scott	(785) 238-1437
Dodge City	1103 W Wyatt Earp Blvd		(620) 227-5060	Junction City	1128 S Washington	Lyle Scott Sumitra Patel, Sanjay Patel	(785) 238-1851
Dodge City	2500 Central Ave	Dennis Rottinghaus	(620) 227-6060	Kansas City	10824 Parallel Pkwy	Rottinghaus Company, Incorporated	(913) 299-2950
Edwardsville	9134 Woodend Road	Dennis Rottinghaus, Donald Rottinghaus	(913) 667-3933	Kansas City	10902 Parallel Pkwy	Vinay Patel, Ruchi Patel	(913) 299-9101
El Dorado	1826 W Central	Love's Travel Stops & Country Stores Inc.	(316) 320-0990	Kansas City	1120 N 79th St		(913) 334-9725
Ellis	200 Washington Street		(785) 726-2528	Kansas City	141 S. 18th Street	LAXMI MA LLC	(913) 371-0542
Ellsworth	1409 Evans	Dennis Rottinghaus	(785) 472-4224	Kansas City	315 Southwest Blvd.	Dennis Rottinghaus	(913) 384-2939
Emporia	1128 Merchant, Suite D	Lyle Scott	(620) 343-2907	Kansas City	3714 State Avenue	Hiren Patel Point Property Management, LLC	(913) 233-0433
Emporia	935 Industrial Rd. Kansas Turnpike Service Area, MM 132	Lyle Scott	(620) 343-7012	Kansas City	4603 Shawnee Dr		(913) 384-2456
Emporia		Abdul Quddus		Kansas City	6000 Leavenworth Road	OM NARAYAN LLC	(913) 299-9288
Eudora	318 E 15th St 100 Stimson Ave, Lewis & Clark CGSC Bldg. 127	Dennis Rottinghaus	(785) 542-2626	Kansas City	444 Minnesota Ave	Sherry Wahn Rottinghaus Company, Incorporated	(913) 621-0803
Fort Leavenworth		Stacy Evans Army & Air Force Exchange Service	(913) 758-9291	Kingman	900 E Hwy 54	Tommy's Properties LLC	(620) 532-3222
Fort Riley	2210 Trooper Drive	Army & Air Force Exchange Service	(785) 784-4200	Lakin	101 East Santa Fe Trail Blvd		(620) 355-8556
Fort Riley	Bldg 6914 Warren Rd.	Army & Air Force Exchange Service	(785) 784-3712	Lansing	501 North Main	Stacy Evans	(913) 250-5993
Fort Scott	1715 S National St	Donald Rottinghaus	(620) 224-2420	Larned	105 E 14th Street	Donald Rottinghaus	(620) 285-6595
Fredonia	2400 1/2 Washington Street	Jason Kruse Rottinghaus Company, Incorporated	(620) 378-3000	Lawrence	1540 W 6th St	Dennis Rottinghaus	(785) 832-9700
Garden City	1320 N Taylor Plz		(620) 276-3883	Lawrence	1540 Wakarusa St	Dennis Rottinghaus	(785) 312-7766
Garden City	210 E. Kansas Ave	Dennis Rottinghaus	(620) 275-4225	Lawrence	1800 E 23rd St, Suite 1800-I	Dennis Rottinghaus	(785) 331-0030
Garden City	3101 East Kansas Avenue	Dennis Rottinghaus Love's Travel Stops & Country Stores Inc.	(620) 271-7373	Lawrence	3131 Nieder Rd, #B	Dennis Rottinghaus	(785) 842-2479
Garden City	3285 E US Highway 50	Rottinghaus Company, Incorporated	(620) 272-0607	Lawrence	4000 W 6th St, Ste H	Dennis Rottinghaus	(785) 841-1319
Gardner	1809 E Santa Fe		(913) 856-6800	Leavenworth	1700 10th Avenue	Stacy Evans	(913) 651-7774
Gardner				Leavenworth	2117 S 4th Street, Suite D	Bryan Evans	(913) 682-1575
Garnett	109 N Maple	Dennis Rottinghaus Michael Carpino, Lynn Carpino	(785) 448-7070	Leavenworth	301 Cheyenne	Bryan Evans	(913) 682-5995
Girard	205 W St John		(620) 724-8080	Lebo	2754 US Hwy 75	Jason Kruse	(620) 256-5800
Goddard	19951 W Kellogg Dr	Dennis Rottinghaus, Donald Rottinghaus	(316) 794-7827	Lenexa	13228 W 87th St Pkwy	Dennis Rottinghaus	(913) 495-9959
Goodland	2421 Enterprise Road		(785) 899-5245	Liberal	1830 N Kansas Ave	Dennis Rottinghaus	(620) 624-7827
Great Bend	2723 W 10th St	Dennis Rottinghaus, Donald Rottinghaus	(620) 792-2255	Liberal	25 E Pancake Blvd	Dennis Rottinghaus	(620) 624-9050
Greenburg	406 W Kansas	Laura Alhaj	(620) 723-9009	Lindsborg	510 N Harrison	Dennis Rottinghaus	(785) 227-8400
Halstead	101 Main St	Dennis Rottinghaus	(316) 835-3500	Louisburg	104 Harvest Dr	Donald Rottinghaus	(913) 837-4980
Harper	302 E 14th	Dennis Rottinghaus Dennis Rottinghaus, Donald Rottinghaus	(620) 896-2100	Lyons	514 W Main	Dennis Rottinghaus	(620) 257-5680
Hays	1211 N Vine St		(785) 625-7171	Manhattan	101 E Bluemont Ave	Dennis Rottinghaus Rottinghaus Company, Incorporated	(785) 539-6555
Hays	3408 Vine Street	Dennis Rottinghaus	(785) 623-2828	Manhattan	2006 N Tuttlecreek Blvd		(785) 539-0152
Haysville	7201 S Broadway	Donald Rottinghaus Dennis Rottinghaus, Donald Rottinghaus	(316) 522-7669	Manhattan	3041 Anderson Ave	Dennis Rottinghaus, Donald Rottinghaus	(785) 539-2252
Herington	313 South E. Street		(785) 258-3333	Maple Hill	32981 Windy Hill Road	Dennis Rottinghaus Gregory Carlson, Linda Carlson, Mitchell Carlson, Jessica Laurin	(785) 256-4244
Hesston	615 E Lincoln Blvd	Dennis Rottinghaus	(620) 327-3080	Marion	1111 E. Main	Donald Rottinghaus, Dennis Rottinghaus, Dennis Rottinghaus, Donald Rottinghaus	(620) 382-2682
Hiawatha	205 N 1st	SHREEJI 1 LLC Dennis Rottinghaus, Donald Rottinghaus	(785) 742-7827	Marysville	1199 11th Terrace		(785) 562-5047
Hillsboro	510 E D St		(620) 947-3226	McPherson	2104 E Kansas Ave		(620) 241-2867



McPherson	616 N Main Street	Dennis Rottinghaus, Donald Rottinghaus Love's Travel Stops & Country Stores Inc.	(620) 241-4145	Smith Center	214 E. Hwy 36	Brady Peterson Rottinghaus Company, Incorporated	(785) 686-3063
Meade	115 N Fowler ST	Robert Ricke, Dianna Ricke	(620) 873-2270	Spring Hill	22398 S Harrison	Robert Erskin, Lounilyn Gloria Lu Alvarez- Erskin, Kary Jo Meyer	(913) 686-3288
Medicine Lodge	103 N Iliff		(620) 930-7827	St. Francis	510 W. Highway 36		(785) 332-2905
Meriden	7272 Highway K-4, Suite F	Dennis Rottinghaus Donald Rottinghaus, Dennis Rottinghaus Rottinghaus Company, Incorporated	(785) 484-2053	Sterling	846 N. Broadway	Dennis Rottinghaus Gregory Carlson, Linda Carlson, Mitchell Carlson, Jessica Laurin	(620) 278-2021
Merriam	8801 Johnson Drive		(913) 722-7827	Strong City	500 E 7th	Tommy's Properties LLC	(620) 273-8488
Neodesha	720 W Main St		(620) 325-2282	Sublette	1887 Hwy 83	Love's Travel Stops & Country Stores Inc.	(620) 675-2257
Newton	1601 S. Kansas	Dennis Rottinghaus	(316) 283-2934	Syracuse	208 E Highway 50	Rottinghaus Company, Incorporated	(620) 384-7796
Newton	1715 N Main St	Dennis Rottinghaus	(316) 283-8448	Tonganoxie	886 Northstar Ct		(913) 845-2039
Norton	207 W Holme	Dennis Rottinghaus	(785) 877-2020	Topeka	1151 SW Gage Blvd	Lyle Scott	(785) 271-0782
Oakley	1001 Hwy 40, Ste 1	Dennis Rottinghaus	(785) 672-8900	Topeka	2005 SE 29th St, Space #21	Lyle Scott	(785) 266-3782
Oberlin	409 Frontier Parkway	Dennis Rottinghaus	(785) 475-1515	Topeka	2600 N.W. Rochester Road	Nisha Patel	(785) 235-0800
Olathe	105 S Parker St	Dennis Rottinghaus	(913) 791-0101	Topeka	3215/3217 SW Topeka Blvd. 4731 Hunters Ridge Circle, Ste D	Lyle Scott	(785) 266-8785
Olathe	11140 S. Lone Elm Rd	Dennis Rottinghaus	(913) 764-6565	Topeka	5421 SW 21st Street	Lyle Scott	(785) 271-8782
Olathe	1295 151st St, Suite 8 13507 South Murlen Road, Store #122	Dennis Rottinghaus	(913) 289-0807	Topeka	6020 SW 29th Street	Lyle Scott Love's Travel Stops & Country Stores Inc.	(785) 286-0837
Olathe	16085 South Bradley	Dennis Rottinghaus Rottinghaus Company, Incorporated	(913) 390-0110	Topeka			(785) 272-6116
Olathe	701 E Sante Fe	Dennis Rottinghaus	(913) 768-0909	Topeka	1811 NW Brickyard Road Kansas Turnpike Service Area, Mile Post 65	Abdul Quddus Dennis Rottinghaus, Donald Rottinghaus Rottinghaus Company, Incorporated	(785) 357-8302
Osage City	104 West Market, Suite A	Trisha Barrett Brad Conway, Melissa Conway	(785) 528-4040	Towanda			(316) 536-7890
Osborne	110 E. Main		(785) 345-4100	Ulysses	610 W Oklahoma	Dennis Rottinghaus, Donald Rottinghaus Rottinghaus Company, Incorporated	(620) 356-1898
Ottawa	902 S Main St	SPARSH LLC Rottinghaus Company, Incorporated	(785) 242-6006	Valley Center	201 S Meridian	Dennis Rottinghaus, Donald Rottinghaus Donald Rottinghaus, Donald Rottinghaus, Dennis Rottinghaus	(316) 755-3466
Overland Park	10081 87th St	Rottinghaus Company, Incorporated	(913) 227-0520	Wakeeney	718 S 1st St		(785) 743-5248
Overland Park	10329 Metcalf Ave	Rottinghaus Company, Incorporated	(913) 652-9366	Wamego	807 Hwy 24	Dennis Rottinghaus	(785) 456-8325
Overland Park	11011 Antioch Road, Suite 100	Jason Kruse, Eric Moeder	(913) 499-8550	Wellington	715 N G St	Dennis Rottinghaus Rottinghaus Company, Incorporated	(620) 326-2558
Overland Park	11024 Quivira Rd	Dennis Rottinghaus	(913) 469-1641	Wichita	1016 W Douglas	Rottinghaus Company, Incorporated	(316) 267-4197
Overland Park	11220 W 135th St	Donald Rottinghaus Rottinghaus Company, Incorporated	(913) 402-4770	Wichita	10243 W 21st St	Rottinghaus Company, Incorporated	(316) 722-0006
Overland Park	7109 W 135th St	Rottinghaus Company, Incorporated	(913) 814-7753	Wichita	11411 E Kellogg	David Hill	(316) 691-9991
Overland Park	8340 West 151st St, Shop D	Nishithkumar Patel, Samiran Patel	(913) 897-1017	Wichita	1207 S Tyler Road	Dennis Rottinghaus	(316) 722-4443
Paola	202 Angela St	Dennis Rottinghaus	(913) 294-6990	Wichita	13303 W Maple, Suite 101	Dennis Rottinghaus Rottinghaus Company, Incorporated	(316) 721-3832
Park City	6200 N Jacksonville Dr	Donald Rottinghaus	(316) 744-8266	Wichita	1660 S Webb Rd		(316) 612-7827
Parsons	2010 Main	Larry Eden	(620) 421-0677	Wichita	2010 S. Airport Rd.	William Theademan	(316) 858-8313
Parsons	3201 N 16th Street	Larry Eden Dennis Rottinghaus, Donald Rottinghaus	(620) 421-0999	Wichita	2135 West 21st N	Dennis Rottinghaus	(316) 832-0008
Phillipsburg	400 State St		(785) 543-5299	Wichita	2255 N Greenwich Rd	Dennis Rottinghaus Rottinghaus Company, Incorporated	(316) 636-9199
Pittsburg	1103 S Broadway	Donald Rottinghaus Rottinghaus Company, Incorporated	(620) 231-4488	Wichita	2533 S Seneca	Dennis Rottinghaus	(316) 269-3222
Pittsburg	3015 N Broadway	Dennis Rottinghaus, Donald Rottinghaus	(620) 231-4222	Wichita	311 East Pawnee	Dennis Rottinghaus	(316) 267-2525
Pratt	1301 E 1st		(620) 672-5976	Wichita	3233 N Rock Road	Dennis Rottinghaus Rottinghaus Company, Incorporated	(316) 634-3764
Rose Hill	1007 North Rose Hill Rd	Derek Grimes Dennis Rottinghaus, Donald Rottinghaus, Dennis Rottinghaus, Donald Rottinghaus	(316) 776-1131	Wichita	3301 E.Harry	Dennis Rottinghaus, Donald Rottinghaus	(316) 686-1769
Russell	1320 S Fossil		(785) 483-5900	Wichita	3410 S Hydraulic St	Dennis Rottinghaus Dennis Rottinghaus, Donald Rottinghaus	(316) 554-8400
Salina	1014 E Crawford		(785) 827-2244	Wichita	3451 S Meridian St	Dennis Rottinghaus Dennis Rottinghaus, Donald Rottinghaus	(316) 946-0044
Salina	2230 N 9th	Dennis Rottinghaus Rottinghaus Company, Incorporated	(785) 826-9889	Wichita	410 N Hillside, Suite 800	Dennis Rottinghaus	(316) 682-3343
Salina	2610 S 9th	Rottinghaus Company, Incorporated	(785) 823-7008	Wichita	4110 W Central	Dennis Rottinghaus	(316) 946-5556
Salina	676 Westport Blvd	Donald Rottinghaus, Dennis Rottinghaus	(785) 823-7509	Wichita	4900 E Pawnee, Suite 102	Dennis Rottinghaus Rottinghaus Company, Incorporated	(316) 683-2222
Scott City	1311 S Main Street	Dennis Rottinghaus, Donald Rottinghaus Tommy's Properties LLC	(620) 872-0044	Wichita	519 S Broadway	Donald Rottinghaus, Dennis Rottinghaus	(316) 265-3666
Sedan	301 West Main		(620) 725-5713	Wichita	6100 E 21st St, Suite 120 & 150		(316) 681-1616
Shawnee	11210 Shawnee Mission Pkwy	Rottinghaus Company, Incorporated	(913) 631-5588	Wichita	615 E 47th St	Donald Rottinghaus	(316) 522-2782
Shawnee	22320 Midland Dr	Rottinghaus Company, Incorporated	(913) 441-9203	Wichita	6509 E. Central	Donald Rottinghaus	(316) 683-8200
Shawnee	23040 W. 83rd St	Rottinghaus Company, Incorporated	(913) 422-0552				

Wichita	747 N Ridge Road	Donald Rottinghaus, Dennis Rottinghaus Rottinghaus Company, Incorporated	(316) 773-7827	Calhoun	210 HWY 81 N, SR 136 & SR 81	Vincent Gish, Sharon Gish	(270) 273-3782
Wichita	7934 E. Harry		(316) 652-7770	Calvert City	2911 US Hwy 62	Mark Sullivan	(270) 395-7827
Wichita	3704 N. Maize Rd.	Dennis Rottinghaus Rottinghaus Company, Incorporated	(316) 721-7777	Campbellsburg	10409 Campbellsburg Rd	Ankit Sheth	(502) 465-4012
Winfield	2210 Pike Rd Kansas Turnpike Service Center, Mile Post 97		(620) 221-7827	Campbellsville	1602 East Broadway 399 Campbellsville Bypass, #126	William Wright Daniel Brady, Russell Watson	(270) 789-0700 (270) 465-2867
Matfield Green		Abdul Quddus	(620) 735-4337	Campbellsville			
<b>Kentucky</b>	<b>351 Open Restaurants</b>			Campton	30 S KY 15	GPM Investments, LLC	(606) 668-9400
Albany	407 Tennessee Rd	Jason Ferguson, Jamie Ferguson	(606) 387-4737	Carlisle	2750 Concrete Rd	GPM Investments, LLC	(859) 289-5889
Alexandria	6711 Alexandria Pike	Bijalkumar Patel	(859) 448-9023	Carrollton	100 Floyd Dr	Ankit Sheth Houchens Food Group Inc	(502) 732-8827 (270) 773-5583
Alexandria	7505 Alexandria Pike	Bijalkumar Patel	(859) 694-1216	Cave City	901 Mammoth Cave St.		
Allen	6436 KY State Rt. 1428	Regal Food Management, LLC	(606) 949-7400	Central City	301 E Everly Brothers Blvd	Kanubhai Patel	(270) 754-3020
Ashland	101 Jane Hill Rd.	Par Mar Oil Company Jeremy Wright, Scott Ball, Scott Wamsley	(606) 324-6866 (606) 928-2460	Clay City	5377 Main St	GPM Investments, LLC	(606) 663-6280
Ashland	12504 US 60			Cold Spring	38 Martha Layne Collins Blvd	Kalpesh Patel	(859) 781-7007
Ashland	12655 US Rt 60	G Lynn Rice	(606) 928-1837	Columbia	2988 Burkesville Road	Chintu Patel Daniel Brady, Russell Watson	(270) 384-1539 (270) 384-9422
Ashland	2800 Winchester Ave	Don Gilliam, Rhonda Gilliam	(606) 325-2118	Columbia	950 Jamestown St	John Dell, Robert Maxson	(606) 528-4448
Ashland	6515 US Highway 60 West	BWH Sandwich Shop of Summit, LLC	(606) 928-1534	Corbin	1019 Cumberland Falls Hwy.	John Dell, Robert Maxson	(606) 258-0022
Barbourville	211 Knox Street	John Dell, Robert Maxson	(606) 546-4639	Corbin	2700 Cumberland Falls Hwy		
Bardstown	141 W John Rowan	Monit Patel, Hasmukhbhai Patel	(502) 348-5000	Corbin	60 South Stewart Rd 1000 East Cumberland Gap Pkwy	Charles Arnold John Dell, Robert Maxson	(606) 258-0246 (606) 523-2870
Bardstown	3795 E John Rowan Blvd	Monit Patel, Hasmukhbhai Patel	(502) 348-4722	Corbin			
Beattyville	Hwy 11 & Hwy 52	GPM Investments, LLC	(606) 464-2002	Crescent Springs	2522 Hazelwood Dr	Jai Sadhima Inc. John Dell, Robert Maxson	(859) 331-1313 (606) 589-0107
Beaver Dam	1830 N Main St	Kelly Lewis	(270) 274-9994	Cumberland	2005 E Main St	John Dell, Robert Maxson	(859) 235-0007
Bedford	202 Hwy 42 East	Ankit Sheth	(502) 255-9999	Cynthiana	805 US 27 South		
Bellevue	45 Fairfield Ave	Vaishali Patel	(859) 431-4362	Danville	100 Walton Ave	Deep Royal 9 LLC	(859) 693-9571
Benton	402 W. 5th Street, Suite A	Cameron Taleban	(270) 527-0708	Danville	123 N Fourth St	Jinal Patel Chintu Patel, Jigna Patel	(859) 236-7964 (859) 236-7947
Berea	101 Peggy Flats Rd	Charles Arnold	(859) 985-7371	Danville	1714 Perryville Road, Suite 580		
Berea	240 Brenwood Ave, Module 1	Charles Arnold Charles Arnold, Marilyn Arnold	(859) 985-2596 (859) 986-7595	Danville	1611 Hustonville Rd	Jinal Patel Barry Eveland, Daniel Eveland	(859) 329-0200 (270) 797-2858
Berea	202 North Richmond Rd 1355 Veterans Memorial Blvd., Suite 110	Ralpesh Patel, Monika Patel	(270) 846-1045	Dawson Springs	5715 Charleston Rd	James Booth	(606) 298-7671
Bowling Green	250 Park St	Saumur Patel Houchens Food Group Inc	(270) 745-1400 (270) 781-3364	Debord	New State Rt 3	Cameron Taleban	(270) 527-1500
Bowling Green	2560 Mount Victor Lane 2625 Scottsville Rd, Suite 412, Space # F1	Hiteshkumar Parekh Dharmesh Patel, Bhavini Patel	(270) 781-8855 (270) 781-1212	Draffenville	31 Carol Dr	Maiway Inc	(859) 813-8170
Bowling Green	2738 Scottsville Rd, #12			Dry Ridge	59 Broadway St, Ste 3		
Bowling Green	3521 Dahlia Way	Reeta Parekh Houchens Food Group Inc	(270) 842-3030 (270) 781-3223	Eddyville	252 Outlet Ave	Cameron Taleban Rajendra Shah, Pallavi Shah	(270) 388-2220 (859) 341-4649
Bowling Green	5499 Scottsville Rd (Hwy 231)	Michael Kelly, Charlotte Phillips	(270) 842-1616	Edgewood	3021 Dixie Hwy 111 E Stockton St, P O Box 1086	Gregory Harris	(270) 432-3000
Bowling Green	650 US Hwy 31 W Bypass	Houchens Food Group Inc	(270) 782-7087	Edmonton	102 Wal-Mart Dr	Michael Frantz	(270) 737-8336
Bowling Green	7604 Russellville Road, Hwy 68	Michael Kelly, Charlotte Phillips	(270) 393-8883	Elizabethtown	2749 Leitchfield Rd	Michael Frantz	(270) 737-7336
Bowling Green	955 Fields Drive, Suite 100 Nashville Road (Hwy 31) & South Glenn Gables	Houchens Food Group Inc	(270) 393-0014	Elizabethtown	928 N Mulberry	Michael Frantz	(270) 982-8336
Brandenburg	524 By Pass Road	Maha Lakshmi, Inc Chintu Patel, Jigna Patel	(270) 422-5252 (606) 735-2111	Elizabethtown	809 E. Dixie Ave.	Michael Frantz	(606) 754-7104 (606) 754-8822
Brooksville	101 East Miami St.			Elkhorn City	10375 Regina Belcher Hwy	Sheila Thacker Jigneshkumar Patel, Parag Bhavsar	(270) 265-5929 (502) 845-0046
Brownsville	433 S Main St.	Gregory Harris	(270) 975-6529	Elkhorn City	253 & 257 W. Russell St.	Ashish Shah, Hiren Shah	(270) 265-5929
Buckner	4734 W. Highway 146	Deepak Tiwari	(502) 265-2048	Elkton	20 Public Square		
Burkesville	412 Court House Dr	Karen Black	(270) 864-1557	Eminence	5336 S Main St	Bhupendra Patel	(502) 845-0046
Burlington	5991 Carlton Drive	Kalpesh Patel	(859) 586-5999	Erlanger	3340 Mineola Pike, Suite B 2600 Division St, Roberts Stadium	Shree Umiya 11 Inc. Houchens Food Group Inc	(859) 869-0419 (270) 843-1154
Cadiz	1083 Canton Road	Jayendra Patel	(270) 522-0100	Evansville	130 West Main Street	Jigneshkumar Patel, Parag Bhavsar	(606) 837-0639
Cadiz	14A Broadbent Square	Cameron Taleban	(270) 522-4433	Evarts	1200 Bellefonte Rd, #A	G Lynn Rice	(606) 836-6778
				Flemingsburg	32 & Bypass 11	GPM Investments, LLC	(606) 845-4100
				Florence	1055 Hansel Ave	Pallavi Shah	(859) 525-2749
				Florence	440 Mt Zion Road	Rajeshbhai Patel	(859) 594-4555

Florence	7129 Turfway Road	Mukeshkumar Patel Chirag Patel, Devang Patel	(859) 283-1185	Hopkinsville	1024 W 7th St	Shirish Patel	(270) 889-9964
Florence	7625 Doering Dr		(859) 282-7319	Hopkinsville	2925 Fort Campbell Blvd	Shirish Patel Love's Travel Stops & Country Stores Inc.	(270) 885-2867 (270) 786-4000
Florence	7777 Burlington Pike	TA Operating LLC	(859) 371-7166	Horse Cave	4000 L & N Turnpike		
Florence	8001 Dream St.	Bina Patel Pallavi Shah, Rajendra Shah	(859) 212-0444	Hustonville	66 Isaiah Lane	Chintu Patel	(606) 346-0838
Florence, KY	5960 Centennial Circle 711 Spearhead Avenue, Bldg 708	Army & Air Force Exchange Service	(859) 282-6295 (502) 942-6807	Hyden	22048 Main St	Keith Allen Stewart	(606) 672-7827
Fort Knox				Independence	2005 Patriot Way	Dharmesh Patel Nar Narayan & Baba Inc.	(859) 363-7700 (859) 282-0728
Fort Thomas	10 N Fort Thomas Ave	Vrushank Patel	(859) 360-7100	Independence	4201 Richardson Rd		
Fort Wright	3450 Valley Plaza Pkwy	Mukesh Patel	(859) 426-0065	Independence	2093 CENTENNIAL BLVD	Kalpesh Patel	(859) 356-9500
Frankfort	1410 Versailles Rd., Suite 1	Alpeshkumar Patel	(502) 352-2404	Inez	304 Main Street, Suite 100	Fast Lane Retail Group	(606) 298-3380
Frankfort	260 Versailles Road, Unit 3	Alpeshkumar Patel Vipul Patel, Sanjaykumar Patel	(502) 695-1302 (502) 607-0219	Irvine	Hwy 52 & 89	GPM Investments, LLC Houchens Food Group Inc	(606) 723-3344 (270) 547-7827
Frankfort	301 Leonardwood Dr			Irvington	1105 W Highway 60		
Franklin	1550 Nashville Rd	Ashok Patel Pilot Travel Centers LLC	(270) 598-7181 (270) 586-4510	Jackson	445 Hwy 15 N	GPM Investments, LLC	(606) 666-7178
Franklin	2929 Scottsville Rd			La Grange	1004 Grange Dr, Ste 103	Ronak Mistry	(502) 222-4750
Franklin	3855 Nashville Rd	Vinay Patel, Usha Patel	(270) 598-0801	Lancaster	1 Public Sq	Jinal Patel	(859) 792-8200
Franklin	801 N Main	Kiritkumar Patel Regal Food Management, LLC	(270) 586-4326 (606) 768-3800	Lawrenceburg	1000 Bypass North	Krishnaben Patel	(502) 859-2123
Frenchburg	4 Hwy 460 East	Army & Air Force Exchange Service	(502) 942-4269	Lawrenceburg	1085 Eagle Lake Drive, Suite 7	Jigna Patel Daniel Brady, Russell Watson	(502) 839-7717 (270) 692-2588
Ft Knox	Bldg 127 - Gold Vault Road			Lebanon	124 Lebanon Trade Center	Pilot Travel Centers LLC	(502) 833-0810
Ft Wright	1990 Highland Pike	Super Sunshine LLC	(859) 331-0203	Lebanon Junction	150 Plaza Park Blvd		
Ft. Mitchell	2196 Dixie Highway	Kalpesh Patel	(859) 331-5771	Leitchfield	721 S Main St	David Givens Kelley Simmons, Tim Heavrin, Richard Shultz	(270) 259-4999 (270) 295-6777
Fulton	601 A Highland Road	Mike Patel	(270) 472-6800	Lewisport	8519 US 60 West		
Georgetown	101 Outlet Dr	GPM Investments, LLC	(502) 868-9927	Lexington	115 N Locust Hill Dr, #103	Deep Royal 8 LLC	(859) 266-1400
Georgetown	102 Market Place Circle, Suite A	Deep Royal 7 LLC	(502) 863-3499	Lexington	1423 A Leestown Rd	Bijalkumar Patel	(859) 233-9592
Georgetown	112 Osbourne Way	Edward Shearer Hasmukh Patel, Minesh Patel, Nayan Patel	(502) 863-0020 (502) 213-0988	Lexington	175 E Main St, Ste 100	Yao-Chaing Wang Houchens Food Group Inc	(859) 273-0037 (859) 259-0123
Ghent	701 W Main St			Lexington	1803 Georgetown Road		
Glasgow	111 N Public Sq	Gregory Harris Hawkstone Associates, Inc.	(270) 651-9669 (270) 629-6472	Lexington	1951 Stanton Way	Steven Estep Jigna Patel, Chintu Patel	(859) 233-1827 (859) 523-1573
Glasgow	1485 Burkesville Rd.	Glasgow Restaurant, Inc.	(270) 651-2867	Lexington	2160 Sir Barton Way Ste 121	Jigna Patel, Chintu Patel	(859) 543-1099
Glasgow	197 N L Rogers Wells Blvd	Houchens Food Group Inc	(270) 629-6668	Lexington	2350 Grey Lag Way Rd		
Glasgow	619 South L. Rogers Blvd			Lexington	2358 Nicholasville Rd, Ste 140	Jinal Patel	(859) 303-7835
Grayson	222 State Highway 1947	Roxann Miller	(606) 474-7696	Lexington	3061 Fieldstone Way, Suite 400 3120 Pimlico Parkway, Suite 144	Rajnikant Patel Jinal Patel	(859) 296-0678 (859) 971-9930
Greensburg	861 Campbellsville Road	Jigna Patel	(270) 932-9655	Lexington	3320 Partner Place, Suite 108	Abdel Yousef	(859) 219-0143
Greenup	75 State Route 1	G Lynn Rice	(606) 473-5907	Lexington	360 Southland Dr	Jinal Patel	(859) 260-1975
Guthrie	11945 Hwy 181, (Guthrie Rd.)	William Beach	(270) 483-0966	Lexington	3650 Boston Rd	Abdel Yousef	(859) 223-5900
Hanson	260 Veterans Drive	Barry Eveland Richard Shultz, Tim Heavrin	(270) 440-0032 (270) 756-1995	Lexington	3851 Mall Road, Suite 140	Yao-Chaing Wang	(859) 232-8889
Hardinsburg	1114 Old Hwy 60	John Dell, Robert Maxson	(606) 573-9147	Lexington	386 Woodland Ave	Ghanshyam Patel	(859) 425-1171
Harlan	223 Village Center Mall 1028 North College St., Unit 1, Ground Level	Krishnaben Patel Deborah Everage, Archie Everage	(859) 265-5050 (606) 487-1420	Lexington	4051 Nicholasville Rd	Bijalkumar Patel	(859) 273-6969
Harrodsburg		Deborah Everage, Archie Everage, Archie Everage, Deborah Everage, Archie Everage	(606) 439-1320 (606) 439-0841	Lexington	409 Waller Ave	Rajnikant Patel John Dell, Robert Maxson	(859) 381-1626 (859) 271-8793
Hazard	120 Daniel Boone Plaza			Lexington	4218 Saron Drive, Suite 2		
Hazard	151 E Main St			Lexington	500 West New Circle Road	Suresh Patel	(859) 293-0609
Hazard	218 Village Lane			Lexington	690 East New Circle Rd	Chintu Patel Houchens Food Group Inc	(859) 255-4474 (859) 255-1313
Hebron	2077 Litton Ln 2939 Terminal Drive, LOD #A- 020, LOD #CR-001	Kalpesh Patel Manuel Perez	(859) 586-4116 (859) 767-1321	Lexington	2656 Abigail Way		
Hebron				Liberty	116 Liberty Square	Samuel Andy Wesley G&W Investments LLC	(606) 787-2128 (270) 278-5999
Henderson	1725 S Green St	Jeffery Troxel	(270) 830-9577	Livermore	606-C Henton St	John Dell, Robert Maxson	(606) 864-4503
Henderson	177 N Garden Mile Rd	Jeffery Troxel	(270) 826-7827	London	111 Dog Patch Road	John Dell, Robert Maxson	(606) 862-0101
Henderson	2525 North Hwy 41	Jeffery Troxel Deborah Everage, Archie Everage	(270) 827-4700 (606) 785-4200	London	1809 N Main St		
Hindman	80 Holly Hills Shopping Ctr	Daniel Brady, Russell Watson	(270) 358-5959	London	1851 W Hwy 192	Aaron Wayne Ham	(606) 877-2825

London	415 Dons' Dr	Aaron Wayne Ham	(606) 864-8031	Louisville	9501 Taylorsville Rd, Space WS3	Kalpesh Gohil	(502) 267-1173
London	1533 S Main St	Aaron Wayne Ham	(606) 878-8621	Louisville	6501 Shepherdsville Road, suite #105	Om Lamba	(502) 966-8989
Louisa	2565 Old US 23 Bypass	Mark Clevenger, Eric Clevenger	(606) 638-0300	Louisville	231 E. Chestnut Street	Umang Patel	(812) 752-5091
Louisville	1021 Dupont Rd	Uday Desai	(502) 897-7498	Louisville	12907 Factory Lane	Darshan Patel	(502) 243-3500
Louisville	11901 Standiford Plaza Rd	Uday Desai	(502) 785-4945	Louisville	9483 Westport Road, 307	Dhaval Patel	(502) 339-0261
Louisville	1229 Goss Ave	Avanna LLC	(502) 636-9020	Louisville	1000 Community College Dr	Harish Pancholi, Hansa Pancholi	(502) 935-9840
Louisville	1250 Bardstown Rd, Suite 18 First Floor	Amit Sheth	(502) 454-7665	Louisville	2250 Outer Loop, Bldg #4	Umang Patel, Narendra Patel	(502) 961-4969
Louisville	12565 Shelbyville Road	Bhavna Patel	(502) 244-4782	Lovely	1441 Riverfront Rd, Suite 100	James Booth	(606) 395-9770
Louisville	1259 Hurstbourne Lane, Space 218	Kunal Limbachia	(502) 425-1727	Madisonville	21 Madison Square Ave	Barry Eveland	(270) 825-1333
Louisville	12613 Taylorsville Rd, Suite 116	Marcella Kapfhammer	(502) 267-7447	Madisonville	456 Hudson Park	Jeffery Troxel	(270) 821-7827
Louisville	14010 Shelbyville Rd.	Houchens Food Group Inc	(502) 489-3896	Madisonville	743 S. Main	Barry Eveland	(270) 825-0600
Louisville	175 Outer Loop Rd	Dhaval Desai	(502) 361-3601	Manchester	Muddy Gap Rd	Theresa Chambers, Daniel Chambers	(606) 598-1234
Louisville	1823 Plantside Dr	Deepak Tiwari	(502) 499-0820	Marion	214 North Main St.	Cameron Taleban	(270) 965-3730
Louisville	1830 Blankenbaker Pkwy	Kalpesh Gohil	(502) 267-9101	Mayfield	1110 Paris Road	Hafizollah Panahandeh	(270) 247-0408
Louisville	1979 Brownsboro Rd	Dharmdev, Inc.	(502) 742-0008	Mayfield	2189 US Hwy 45 N	Hafizollah Panahandeh	(270) 247-0120
Louisville	201 N Hurstbourne Pkwy, Suite #210	Limbach, LLC	(502) 426-8964	Maysville	240 Wal Mart Way	Mitesh Patel	(606) 759-0621
Louisville	2020 Bashford Manor Ln	Umang Patel	(502) 451-4733	Maysville	1414 US 68	Mitesh Patel	(606) 759-5611
Louisville	2100 South Floyd Street, Student Activities Center	Aramark Educational Services, LLC	(502) 852-6601	McDowell	9575 KY Hwy 122, Suite 1 & 2	Regal Food Management, LLC	(606) 949-9000
Louisville	2218 Hikes Lane, Suite B	Ponal Patel-Jones	(502) 459-0559	McKee	235 Main Street South	John Dell, Robert Maxson	(606) 287-7031
Louisville	2300 Terra Crossing Blvd.	Khushbubahen Patel	(502) 244-2999	Middlesboro	38th & W Cumberland Ave	Carlie Hoskins	(606) 248-8205
Louisville	2716 W Broadway	Amrutlal Kanji, Pareshkumar Kanji	(502) 775-1471	Middletown	12981 Shelbyville Rd	Carol Desoto	(502) 245-3115
Louisville	2840 Packer Land Way	Tushar Timbawala	(502) 966-6606	Midway	1025 Green Gables Drive	Jigna Patel	(859) 846-4140
Louisville	291 N Hubbards Lane, Suite 183	Dhaval Patel	(502) 894-4455	Monticello	1525 North Main St.	Loyal Jones	(606) 348-9022
Louisville	3006 Bardstown Rd	Ponal Patel-Jones	(502) 690-2740	Morehead	212 Stone St, Unit 1	Chintu Patel	(606) 784-7002
Louisville	3020 S. 3rd Street	Dhaval Patel	(502) 822-1524	Morehead	2233 Flemingsburg Rd	Chintu Patel	(606) 784-2330
Louisville	3337 Newburg Road	Godi 7, Inc	(502) 459-4092	Morehead	2350 Ky 801 N	Fielding Turner	(606) 784-4708
Louisville	3935 South 7th St	David Givens	(502) 447-8600	Morganfield	809 Highway 60 East	Jeffery Troxel	(270) 389-2233
Louisville	3939 Taylorsville Rd.	Umang Patel, Narendra Patel	(502) 459-4448	Morgantown	811 South Main Street	Alpesh Patel	(270) 526-3251
Louisville	412 S Hancock St	Swati Patel, Bhavin Patel	(502) 883-0978	Mortons Gap	517 Pennyrile Pkwy Exit 37	Pilot Travel Centers LLC	(270) 258-9990
Louisville	4417 Cane Run Road	Amrutlal Kanji, Kusum Kanji	(502) 448-6872	Mount Sterling	102 Stone Trace Dr	GPM Investments, LLC	(859) 498-6424
Louisville	4835 Poplar Level Rd.	Nirav Shah	(502) 964-7887	Mt Washington	10731 Highway 44 E, Suite K #1107	Conscious Planet Inc	(502) 904-0120
Louisville	4945 Brownsboro Rd	Sohail Zuberi, Iqbal Zuberi	(502) 426-1162	Mt. Sterling	3060 Owingsville Rd	Pilot Travel Centers LLC	(859) 497-8605
Louisville	5000 Shelbyville Rd, #1675	Murtada Darraji	(502) 897-7917	Mt. Sterling	806 Indian Mound Dr.	Chintu Patel	(859) 432-1099
Louisville	5240 Dixie Highway	Jatin Naik	(502) 447-2124	Munfordville	1308 Main Street	Jigna Patel	(270) 524-7307
Louisville	533 W 22nd St	James Kopple, Casey Kopple	(502) 742-0311	Murray	622 N 12th St	Cameron Taleban	(270) 753-7827
Louisville	5338 South 3rd St, Store B-1A	Jay Patel	(502) 361-3626	New Haven	132 South Main Street	Houchens Food Group Inc	(502) 549-5004
Louisville	5469 New Cut Rd	Hardik Patel	(502) 409-4345	Newport	144 Pavilion Pkwy.	Rajeshbhai Patel	(859) 261-3750
Louisville	5502 Billtown Road	Houchens Food Group Inc	(502) 267-2329	Nicholasville	101 Quinn Dr	Jinal Patel	(859) 241-3913
Louisville	6840 Bardstown Rd	Paresh Naik	(502) 239-7188	Nicholasville	135 Orchard Dr	Jinal Patel	(859) 241-1123
Louisville	7001 Global Drive	Parul Patel	(502) 933-0630	Oak Grove	12900 Ft Campbell Blvd	Pilot Travel Centers LLC	(270) 439-7121
Louisville	719 S. Brook St.	Hetal Lohar	(502) 333-6101	Oak Grove	14800 Fort Campbell Blvd	Neh Patel	(270) 640-6567
Louisville	725 W Main St	James Kopple, Casey Kopple	(502) 625-3002	Oak Grove	16398 FT, Campbell Blvd., P O Box 160	Ravi Patel	(270) 439-9980
Louisville	7506 Preston Hwy	Bhavna Patel, Naresh Rama	(502) 964-4782	Olive Hill	680 E Tom T Hall Blvd	Jeremy Wright, Scott Ball, Scott Wamsley	(606) 286-0003
Louisville	7531 Outerloop, Unit 5	Darshan Patel	(502) 239-2782	Owensboro	1201 Pleasant Valley Rd	Compass Group USA Inc	(270) 688-2957
Louisville	8056 & 8058 New Lagrange Rd	Deepak Tiwari	(502) 326-3118	Owensboro	1210 Southtown Blvd.	Jeffery Troxel	(270) 685-0825
Louisville	8104 National Turnpike, STE 100	Jay Patel	(502) 363-9045	Owensboro	2420 West Parrish Avenue	Jeffery Troxel	(270) 686-7115
Louisville	9090 C Dixie Hwy	Jatin Naik	(502) 995-4405	Owensboro	3007 East Highway 60	Jeffery Troxel	(270) 684-0048

Owensboro	3119 Fredrica St	Jeffery Troxel	(270) 684-2672	Somerset	300 Sam Walton Drive	Dale Barron	(606) 451-1569
Owensboro	3124 Leitchfield Rd	Jeffery Troxel	(270) 686-1893	Somerset	4446 Hwy 27	James Nelson	(606) 678-0611
Owensboro	3470 New Hartford Rd	Jeffery Troxel	(270) 683-8613	Somerset	5800 East Hwy 80	Jignesh Patel	(606) 274-0032
Owensboro	3739 US Hwy 60 W, Suite A	Jeffery Troxel	(270) 684-1330	Somerset	604 Ogden Street 305 Langdon Street,	James Nelson	(606) 678-2698
Owingsville	23 & Old KY 36	Chintu Patel	(606) 674-8773	Somerset	Cumberland Regency Hospital	James Nelson Pilot Travel Centers LLC	(606) 679-7441 (270) 369-8295
Paducah	1530 Lone Oak Rd	Cameron Taleban	(270) 415-3893	Sonora	450 E Western Ave	Northlake Enterprises Inc	(606) 237-3909
Paducah	2405 Lone Oak Road, Suite A	Cameron Taleban	(270) 534-7827	South Williamson	28402 US Hwy 119 North	Love's Travel Stops & Country Stores Inc.	(859) 567-1140
Paducah	3220 Irvin Cobb Dr	Chiragkumar K Shah	(270) 444-8889	Sparta	976 Hwy 1039	Daniel Brady, Russell Watson	(859) 336-0246
Paducah	3450 Clark River Rd	Cameron Taleban	(270) 709-1118	Springfield	805 Bardstown Road	James Booth	(606) 297-1207
Paducah	516 Lone Oak Rd	Cameron Taleban Pilot Travel Centers LLC	(270) 443-5010 (270) 442-5863	Stambaugh	28 KY 1559	Charles Arnold Regal Food Management, LLC	(606) 365-7016 (606) 663-7500
Paintsville	437 N Mayo Trail	Regal Food Management, LLC	(606) 789-5052	Stanton	12280 Campton Rd, Suite B	Jigneshkumar Patel, Piyusha Patel	(606) 478-7827
Paintsville	525 Broadway	Regal Food Management, LLC	(606) 788-0313	Stanville	12849 S US 23, #101	Mayank Singhal	(859) 581-7535
Paris	2204 Martin Luther King Jr Blv	John Bach	(859) 987-7827	Taylor Mill	5060 Old Taylor Mill Road	Marcella Kapfhammer James Gregory	(502) 477-9886 (270) 487-9946
Paris	305 Letton Drive	John Bach Hawkstone Associates, Inc.	(859) 988-1000 (270) 749-2069	Taylorsville	851 Taylorsville Road	Chirag Patel, Devang Patel	(859) 384-1712
Park City	329 Mammoth Cave Parkway	Pilot Travel Centers LLC	(502) 743-5525	Tompkinsville	34 Executive Drive	G Lynn Rice	(606) 796-9400
Pendleton	205 Pendelton Rd	Janet Damron Regal Food Management, LLC	(606) 766-5000 (606) 432-0212	Union	8761 U S Rte 42, Suite A	Jinal Patel Love's Travel Stops & Country Stores Inc.	(502) 829-0157 (859) 485-1327
Pikeville	207 Hibbard St	Regal Food Management, LLC	(606) 432-0212	Vanceburg	14 W KY 8 Suite A	Pilot Travel Centers LLC	(859) 485-6100
Pikeville	4567 North Mayo Trail	Jigneshkumar Patel	(606) 639-9993	Versailles	458 Lexington Rd	Mukeshkumar Patel	(859) 485-2235
Pikeville	6800 US Hwy 23, Suite 1	Chintu Patel	(606) 337-1300	Waddy	1940 Waddy Road	Ankit Sheth Deborah Everage, Archie Everage	(606) 633-3400 (606) 376-7071
Pineville	108 Kentucky Ave	Kelly Lewis Regal Food Management, LLC	(270) 338-1800 (606) 886-3000	Walton	11229 Frontage Rd	Richard Carter, Donavan Sturgeon John Dell, Robert Maxson	(859) 360-2181 (606) 539-0707
Powderly	125 Copper Creek Dr	Management, LLC	(606) 886-3000	Walton	118 Richwood Rd, I-75	John Dell, Robert Maxson	(606) 549-8300
Prestonsburg	649 N. Lake Drive	Jeffery Troxel	(270) 365-9070	Walton	625 Chestnut Drve, Suite 104	Balapri Inc	(859) 823-0614
Princeton	309 Marion Rd	Deepak Tiwari Houchens Food Group Inc	(502) 228-5509 (502) 653-1283	Warsaw	700 E Main Street	David Wier, Julie Wier	(859) 858-8168
Prospect	5907 Timber Ridge Drive	Byron Gish, Sharon Gish, Vincent Gish	(270) 667-6300	Whitesburg	714 Highway 2034	Chintu Patel	(859) 744-7783
Prospect	13124 W. 42	Tushar Timbawala	(270) 351-8336	Whitley City	578 Oak Lane, Ste 1	Shree Ram 11 Inc	(859) 371-3320
Providence	2231 Westerfield Dr, Unit 3	Barry Saylor NP Property Holdings LLC	(270) 351-1477 (859) 408-7771	Wilder	1412 Gloria Terrell Dr, Suite 1	Jimmie Wade, Sonya Murray Wade Gerald Vidallier, Judith Vidallier	(225) 256-4109 (337) 898-1949
Radcliff	168 S Dixie Hwy	NP Property Holdings LLC	(859) 575-1034	Williamsburg	122 HWY 92 W	Gerald Vidallier, Jeramery Vidallier, Judith Vidallier	(337) 892-1088
Radcliff	4000 S. Dixie Hwy	Chintu Patel	(270) 866-2828	Williamsburg	589 Hwy 92 West	Francis Neziyanya	(225) 749-0340
Richmond	110 East Water St	Kelly Lewis Northlake Enterprises Inc	(270) 726-7166 (606) 237-7343	Williamstown	103 Barnes Road, Suite B	Arthur Stawski Sr	(225) 567-9495
Richmond	2161 Lexington Rd	Ginger Oney	(606) 349-8899	Wilmore	100 E Main St	Randy Greene	(318) 443-2020
Russell Springs	375 S Hwy 127	Dale Barron Main Street Scottsville, Inc	(606) 423-9661 (270) 237-9199	Winchester	Two Shoppers Drive	Randy Greene	(318) 442-7827
Russellville	111 A Logan Square	Byron Gish, Sharon Gish, Vincent Gish	(270) 835-0880	Erlinger	1790 Airport Exchange Blvd	Randy Greene	(318) 445-0003
S Williamson	117 Goody Rd	Ankit Sheth	(502) 633-7827	Louisiana	<b>399 Open Restaurants</b>	Kevin Suarez	(318) 445-3883
Salyersville	342 E Mountain Pkwy	Ankit Sheth Love's Travel Stops & Country Stores Inc.	(502) 647-3838 (502) 543-7000	Abbeville	2240 Veteran's Memorial Drive		
Science Hill	5775 N. Hwy 27, Suite 2 & 3	Bhavna Patel, Naresh Rama	(502) 955-4474	Abbeville	3005 Charity St, P. O. Box 1034		
Scottsville	109 E. Main Street	Pilot Travel Centers LLC	(502) 957-1215	Addis	6631 HWY 1 South		
Sebree	360 Highway 41 North	Harish Pancholi, Hansa Pancholi	(502) 543-9666	Albany	28571 Hwy 43		
Shelbyville	193 Boone Station Rd	Ankit Sheth	(502) 722-0085	Alexandria	2154 North Mall Drive		
Shelbyville	93 Howard Drive	Reeta Parekh	(270) 563-2133	Alexandria	5212 Masonic Dr		
Shepherdsville	1090 Cedar Grove Rd.			Alexandria	5704 Jackson St, Ste A		
Shepherdsville	151 Brenton Way			Alexandria	6101 W Calhoun Drive, Ste A		
Shepherdsville	2050 E Blue Lick						
Shepherdsville	445 HWY 44 E, Suite 16						
Simpsonville	799 Aristocrat Court						
Smiths Grove	624 S Main St						

Alexandria	6225 Coliseum	Adil Popatiya, Nargis Popatiya	(318) 449-3617	Baton Rouge	9776 Greenwell Springs Rd, Suite A	Francis Neziyanya	(225) 927-2116
Alexandria	6324 Coliseum Blvd	Adil Popatiya, Nargis Popatiya	(318) 445-2388	Belle Chasse	400 Russell Ave. Bldg. 502, NAS JRB New Orleans	William Jeffrey White	(504) 398-9500
Alexandria	719 N McArthur Dr	Manojkumar Patel, Pareshkumar Patel	(318) 704-5728	Belle Chasse	7686 Hwy 23	William Jeffrey White	(504) 391-2090
Amelia	1325 Duhon Road, Suite A	Michelle Barousse	(985) 631-4500	Belle Chasse	9654 Hwy 23	William Jeffrey White	(504) 394-8838
Amite	1200 W Oak St	Amit Patel, Snehal Patel	(985) 284-7009	Benton	207 Burt Blvd.	Brittney Breck Gamel	(318) 965-0885
Amite	811 West Oak Street	Snehal Patel, Amit Patel	(985) 748-9128	Bogalusa	401 Ontario Street	Garrett Greene, Josh Robberson	(985) 735-9622
Arabi	8001 W. Saint Bernard Hwy, Suite F	Daria Drury, Evan Rusca	(504) 267-4538	Bossier City	116 Benton Spur Rd	John Fleming, Cynthia Fleming, Darryl Fleming	(318) 747-3589
Arcadia	600 Factory Outlet Dr, Ste 10	Darryl Fleming	(318) 263-2001	Bossier City	2014 Airline Drive	Brittney Breck Gamel	(318) 747-2690
Avondale	3010 Highway 90	Mahesh Koneru	(504) 436-8559	Bossier City	2515 Beene Blvd	Brittney Breck Gamel	(318) 747-0471
Baker	278 Main St	Francis Neziyanya	(225) 775-8173	Bossier City	4012 Benton Road, Suite 105	Robert Chu, Joyce Chu	(318) 742-9195
Ball Barksdale Air Force Base	5826 Monroe Hwy. Bldg. 4711, Curtis Road	Randy Greene, Brandon Thompson	(318) 640-7827	Bossier City	4100 Barksdale Blvd	Darryl Fleming	(318) 752-1518
Bastrop	10400 Crossett Hwy	Brittney Breck Gamel, Cecil Leonard, Jean Leonard	(318) 281-4617	Boutte	14130 Hwy 90	Johnny Milazzo	(985) 758-9818
Baton Rouge	10330 Airline Highway, Suite A8	Ketankumar Patel	(225) 372-2473	Breaux Bridge	156 Hwy 94 W	Ryan Retif	(337) 332-1518
Baton Rouge	10550 Burbank Drive	Manan Raval	(225) 767-0034	Breaux Bridge	1932 Rees Street	Rohan Dawra	(337) 226-2190
Baton Rouge	12044 Plank Rd	Bruce Miles	(225) 774-1661	Breaux Bridge	2987 Grandpoint Highway	Rozina Amlani	(337) 332-4166
Baton Rouge	12644 Perkins Rd	Frank Babin	(225) 766-7717	Broussard	1209 Albertsons Pkwy	Lisa Dalton Ortego	(337) 839-0035
Baton Rouge	127 West State Street	Bruce Miles, Sharon Miles	(225) 343-4511	Broussard	1339 SE Evangeline Thruway	Rajkumar Dawra, Rohan Dawra	(337) 364-1555
Baton Rouge	13511 Hooper Rd, Suite A	Patrick Morgan, Walter Morgan	(225) 261-0162	Broussard	1505 Bonnin Road	Michael Ortego	(337) 857-6317
Baton Rouge	14455 Wax Rd, Suite H	Wax Sub LLC	(225) 261-8858	Broussard	6100 Evangeline Thruway SE	Sandra Blanchet, Larry Blanchet	(337) 856-3450
Baton Rouge	16970 Jefferson Hwy, Ste G	World Subs LLC	(225) 751-0402	Bunkie	7349 Hwy 29	Pilot Travel Centers LLC	(318) 838-0090
Baton Rouge	17732 Highland Rd	Samuel Kimbrell	(225) 751-6030	Bunkie	738 Northwest Main Hwy 71	Richard Redmon, Tricia Redmon	(318) 346-2600
Baton Rouge	1815 S Sherwood Forest Blvd	World Subs LLC	(225) 273-1050	Calhoun	537 Hwy 151 N	Harvey Marcus	(318) 644-0700
Baton Rouge	2171 O'Neal Lane	Ushnav Patel	(225) 753-4529	Carencro	100 North Michaud St.	Emad Khoury	(337) 896-7391
Baton Rouge	243 N. Acadian Thruway, Building II, Suite 3	Jigneshkumar Patel	(225) 300-8754	Chalmette	3517 Paris Road	Daria Drury, Evan Rusca	(504) 354-9971
Baton Rouge	301 N Main, Suite 180	Afif Choumar	(225) 343-9444	Chalmette	8101 West Judge Perez Drive	Rohin Sharma, Harpreet Sharma	(504) 278-1858
Baton Rouge	301 North Boulevard	Rola Abdulsater	(225) 381-8300	Choudrant	3845 Elm St, Suite 1	Cassandra Hall	(318) 768-2444
Baton Rouge	3015 Millerville Road, Suite A	Stephen Speight	(225) 372-2939	Church Point	813-C South Main St	Rohan Dawra	(337) 684-7827
Baton Rouge	3132 College Drive	Manan Raval	(225) 929-1525	Clinton	9649 Plank Rd	Francis Neziyanya	(225) 683-4659
Baton Rouge	3454 Harding Blvd	World Subs LLC	(225) 356-9696	Columbia	6910 Old Highway 165	Eric Harriman, John Carroll, Caleb Hatten, Candy Hatten	(318) 502-5032
Baton Rouge	4250 Burbank Dr, Suite 107	Kanan Patel, Priyen Patel	(225) 767-7484	Cottonport	922 Front St	Richard Redmon, Tricia Redmon	(318) 876-3227
Baton Rouge	4520 S Sherwood Forest, Suite 57	Samuel Kimbrell	(225) 292-0850	Coushatta	945-947 Hwy 71 Cut Off	Richard Brown	(318) 581-4181
Baton Rouge	500 Rue De La Vie, Suite 102	David Lowery	(225) 751-0160	Covington	2033 Highway 190, Suite 15	James Mathews	(985) 892-0023
Baton Rouge	5000 Hennessy Blvd, Heart & Vascular Tower 1st Flr	Kanan Patel	(225) 769-1200	Covington	600 N Hwy 190, Ste 19	Gaurav Malhotra	(985) 893-4065
Baton Rouge	5229 Jones Creek Rd	Walter Morgan, Eloise Morgan	(225) 752-5050	Covington	70325 Highway 1077, Ste 2F	Christopher Haggstrom	(985) 845-3927
Baton Rouge	5248 Corporate Blvd	Amit Patel, Snehal Patel	(225) 926-8866	Covington	70456 Hwy 21, Ste E	Roxie Fontenot, Leslie Settoon	(985) 875-0624
Baton Rouge	6103 Florida Blvd, Suite B	World Subs LLC	(225) 927-9960	Covington	70456 Hwy 21, Ste E	Christina Herbert	(985) 875-0624
Baton Rouge	6224 Plank Road	World Subs LLC	(225) 357-5900	Covington	706 E Boston St	Gaurav Malhotra	(985) 893-8786
Baton Rouge	668 Harding Blvd	Bruce Miles, Sharon Miles	(225) 775-7827	Covington	73015 Highway 25, Suite D	Gaurav Malhotra, Christina Herbert	(985) 871-7677
Baton Rouge	7044 Siegen Lane, Space A	Rola Abdulsater	(225) 296-8092	Covington	78482 Hwy 437	Karen Stogner	(985) 893-8393
Baton Rouge	7664 Airline Highway	Snehal Patel	(225) 925-9280	Covington	95 Judge Tanner Boulevard	Gaurav Malhotra, Christina Herbert	(985) 867-3838
Baton Rouge	7762 Bluebonnet Boulevard	Jimmie Wade, Sonya Murray Wade	(225) 256-0165	Crowley	2019 North Parkerson Ave	Thakor Patel, Chilka Patel	(337) 785-8323
Baton Rouge	7777 Hennessy Blvd, Suite 2001	Murray Wade	(225) 256-0165	Cut Off	16256 W Main	Aldon Wahl	(985) 632-4199
Baton Rouge	2nd floor	Kanan Patel	(225) 763-5950	Delhi	1015 Broadway	Mark Booth	(318) 878-9230
Baton Rouge	8875 - A Highland Blvd	Highland Sub LLC	(225) 769-0034	Denham Springs	1000 Florida Blvd	World Subs LLC	(225) 665-1099
Baton Rouge	9462 Florida Boulevard	Francis Neziyanya	(225) 926-5554	Denham Springs	2601 S Range Rd	Pilot Travel Centers LLC	(225) 665-4151
Baton Rouge	9618 Jefferson Hwy, Ste A	World Subs LLC	(225) 291-2177	Denham Springs	27325 Juban Road	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(225) 791-4102

Denham Springs	31752 Hwy 16 35055 Louisiana Hwy 16, Suite 3A	Johnny Milazzo	(225) 665-9314	Homer	923 West Main	Brittney Breck Gamel	(318) 927-2382
Denham Springs		Rick Patel	(225) 665-5011	Houma	1062 Grand Caillou Rd, Ste A	Shital Patel	(985) 868-7757
Denham Springs	904 South Range Avenue	Manan Raval Manojkumar Patel, Pareshkumar Patel	(225) 791-8355	Houma	115 Bayou Gardens Blvd.	Deep Patel	(985) 223-0247
DeQuincy	312 W 4th St		(337) 786-3808	Houma	115 Hayes Street	Joshua Griffin	(985) 853-8555
DeRidder	1125 North Pine Street	Sanjay Jain	(337) 462-5555	Houma	1222 St Charles St	Joshua Griffin	(985) 868-7068
DeRidder	1043 N Pine St 121 Ormond Center Court, Suite M	Sanjay Jain	(337) 462-3502	Houma	3040 Barrow St	Thomas Freeman	(985) 917-0505
Destrehan		Barry Daigle Snehal Patel, Amit Patel	(985) 764-6502	Houma	500 Corporate Dr	Joshua Griffin Spencer Chiasson, Timothy LeBlanc	(985) 580-1034
Destrehan	1955 Ormond Blvd, Ste D		(985) 725-9444	Houma	5109 West Park Ave		(985) 876-4443
Donaldsonville	3000 D Thibaut Drive, Suite A	Adrienne Conish	(225) 257-1011	Houma	551 South Van Drive	Grady Gaubert	(985) 223-2775
Duson	400 Austria Rd	James Wofford	(337) 873-4782	Houma	6637 W Park Avenue	Deep Patel	(985) 872-2709
Duson	9107 Cameron Street	Gregory Champagne Petro Stopping Centers LP	(337) 873-3955	Iowa	203 East Miller Ave, Suite B	Ketan Rama	(337) 582-3443
Egan	114 Jasmine Road		(337) 783-0348	Jackson	2023 Hwy 10	Francis Neziyana	(225) 634-3429
Eunice	1538 Hwy 190 West	Thakor Patel Thakor Patel, Chilka Patel	(337) 546-6960	Jeanerette	1330 Main Street	Francis Neziyana Jasbir Kaur, Jay Roheet Singh, Narindar Singh	(337) 579-2079
Eunice	1802 W Laurel		(337) 457-0790	Jefferson	3810 Jefferson Hwy		(504) 838-8508
Farmerville	114 S Main Street	Cassandra Hall Garrett Greene, Josh Robberson	(318) 368-2799	Jena	2459 E Oak St	Brandon Wilson	(318) 992-2004
Folsom	82536 HWY 25	Army & Air Force Exchange Service	(985) 796-1767	Jennings	1405 Elton Road	Ketan Rama	(337) 824-7557
Fort Polk	7742 Colorado Ave. Bldg 850		(337) 537-4089	Jonesboro	305 E Main St	Brittney Breck Gamel	(318) 259-4333
Franklin	1502-5 Main Street	Suzanne Pellerin Garrett Greene, Josh Robberson	(337) 828-1610	Kaplan	118 1st Street	Ryan Retif	(337) 643-3515
Franklinton	935 Washington St		(985) 839-5902	Kenner	181 West Airline Highway	Arthur Bonneval Sindhu Kumar, Suraj Pillai	(504) 468-6160
Galliano	18513 Hwy 3235	Grady Gaubert	(985) 475-3302	Kenner	2705 Veterans Blvd, Space D		(504) 305-5467
Geismar	13353 Hwy 73, Suite C	World Subs LLC Bruce Miles, Sharon Miles	(225) 673-2937	Kenner	303 W Esplanade Ave, Suite A	Rohin Sharma, Harpreet Sharma Rohin Sharma, Harpreet Sharma	(504) 464-6320
Gonzales	14639 Airline Hwy, Suite 105	Ben Bercegeay, Gregg Patterson	(225) 313-6323	Kenner	3600 Williams Blvd, Ste 7 4041 Williams Blvd, Store No. A- 6	Rohin Sharma, Harpreet Sharma Mahesh Koneru, Akshar Patel, Mukesh Patel	(504) 443-5568
Gonzales	15016 Hwy 44		(225) 622-1144	Kenner			(504) 305-0905
Gonzales	308 N Airline Highway	308 Airline LLC	(225) 647-7827	Kenner	910 West Esplanade Avenue, #C		(504) 467-1076
Gonzales	422 W Highway 30, Suite A	422 HWY 30 LLC	(225) 644-4900	Kenner		Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division Stefanie Lapouble, Reginald Lapouble	(985) 229-7872
Gonzales	6473 Hwy 44, Suite 118	6473 HWY 44 LLC	(225) 257-1010	Kentwood	901 Avenue G		(985) 218-9509
Gramercy	10850 Hwy 3125	Brian Bourgeois	(225) 869-6100	Lacombe	27409 Highway 190		(985) 218-9509
Gray	3092 Bayou Blue Rd	Deep Patel	(985) 879-4581	Lacombe	64041 Highway 434, Ste A	Dipak Patel	(985) 882-2217
Greenwood	8560 Greenwood Rd	TA Operating LLC	(318) 938-5411	Lafayette	109 Old Camp Road, Suite 104	Michael Ortego	(337) 534-4428
Gretna	400 Lapalco Blvd, Suite G	Ambrose Mmonu Manojkumar Patel, Praful Patel	(504) 435-1452	Lafayette	1315 Camelia Blvd, Ste 300	Emad Khoury Roshan Patel, Anilbhai Patel, Nilesh Patel	(337) 704-9387
Gretna	601 Terry Pkwy, #C		(504) 366-3777	Lafayette	1521 Ambassador Caffery		(337) 984-1434
Gretna	62 Westbank Expressway 14203 West University Ave, Suite 1	Deep Patel	(504) 368-9695	Lafayette	1551 SE Evangeline Thruway	Paul Mouton	(337) 232-1519
Hammond		Bennie Slade	(985) 542-1983	Lafayette	2008 Johnston St, Ste A 201 West Gloria Switch Road, Suite L	Rohan Dawra	(337) 261-0670
Hammond	1635 SW Rail Road Ave.	Amit Patel, Parth Patel	(985) 340-8015	Lafayette		Rohan Dawra	(337) 896-6545
Hammond	345 South Morrison Blvd	Gary Brown	(985) 345-4194	Lafayette	2019 West Pinhook Road	Aaron Frey	(337) 237-7800
Hammond	42559 South Airport Road	Gary Brown	(985) 429-1905	Lafayette	2200 Kaliste Saloom Road	Paul Mouton	(337) 989-8207
Hammond	42576 Pumpkin Center Rd. 1134 South Clearview Parkway, Suite B-2	Bennie Slade Snehal Patel, Amit Patel	(225) 209-6621	Lafayette	240 Donlon Ave	Rohan Dawra	(337) 233-7177
Harahan		Snehal Patel, Amit Patel	(504) 733-1021	Lafayette	2428 Pinhook Road	Aaron Frey	(337) 237-1901
Harahan	1827 Hickory Ave, Ste G		(504) 737-7773	Lafayette	2865 Ambassador Caffery Pkwy, #111	Rohan Dawra	(337) 993-9326
Harahan	6025 Jefferson Hwy	Mahesh Koneru	(504) 734-3003	Lafayette	3142 Ambassador Caffery Pkwy 3211 Louisiana Avenue, Suite 116	Rohan Dawra Roshan Patel, Nilesh Patel	(337) 984-0232
Harvey	1121 Manhattan Blvd, Ste 101	Gloria Peaden	(504) 362-4228	Lafayette		Michael Ortego, Estate of Calvin Ortego	(337) 236-3336
Harvey	1501 Manhattan Blvd.	Gloria Peaden	(504) 263-8976	Lafayette	3621 Ambassador Caffery		(337) 981-3735
Harvey	1750 Harvey Blvd 2645 Manhattan Blvd, Suite E- 1B	Gloria Peaden	(504) 366-8740	Lafayette	713 Bertrand Drive	Rohan Dawra	(337) 237-7721
Harvey		Gloria Peaden Manojkumar Patel, Pareshkumar Patel	(504) 362-7369	Lafitte	2484 Jean Lafitte Blvd	Brandi Young, Lonnie Young	(504) 233-1260
Harvey	3700 Lapalco Blvd, Unit F-1	John Fleming, Cynthia Fleming, Darryl Fleming	(504) 340-3871	Lake Charles	10077 Gulf Hwy	Wayne Dartez, Arlene Dartez	(337) 598-2266
Haughton	1106 Highway 80 East		(318) 949-0233	Lake Charles	1030 N Martin Luther King Hwy	Manojkumar Patel, Pareshkumar Patel	(337) 436-1800

Lake Charles	108 Broad St 1105 East Prien Lake Road, Suite A	Betty Sarver Umesh Parmar, Ketan Rama	(337) 433-6166 (337) 419-1985	Metairie	3841 Veterans Memorial Blvd, Suite 100	Rajender Pannu Snehal Patel, Amit Patel	(504) 887-2392 (504) 836-2399
Lake Charles	125 West McNeese	David Burnthorn Manojkumar Patel, Pareshkumar Patel	(337) 474-1302 (337) 491-1199	Metairie	5029 Veterans Blvd	Rohin Sharma, Harpreet Sharma	(504) 454-1232
Lake Charles	2500 N Martin Luther King Hwy 2712-2748 Country Club Road, Unit H	David Burnthorn Sanjay Jain, Renu Agrawal	(337) 480-6416 (337) 214-5526	Metairie	5050 W Esplanade, Ste A	Shital Patel	(504) 888-2224
Lake Charles	3000 Ryan St	David Burnthorn Sanjay Jain, Renu Agrawal	(337) 480-6416 (337) 214-5526	Metairie	6415 Airline Drive	Rajender Pannu Leo Doyle, Amanda Doyle	(504) 734-1243 (504) 834-1040
Lake Charles	3147 Hwy 14	Umesh Parmar, Ketan Rama	(337) 477-7827	Metairie	1901 Severn Ave.	Herb Kraus	(504) 833-1183
Lake Charles	3415 Gerstner Memorial Blvd	Kanan Patel	(337) 478-7242	Metairie	111 Veterans Blvd	Rajiv Bhrugushastri	(504) 835-6600
Lake Charles	3451 Nelson Rd	Kanan Patel	(337) 479-1822	Minden	1703 Hwy 531	Richard Brown John Fleming, Cynthia Fleming, Darryl Fleming	(318) 377-4098 (318) 371-2049
Lake Charles	4448 Lake Street	David Burnthorn	(337) 478-1656	Minden	315 Homer Rd	Connie McGee	(318) 362-0002
Lake Charles	4530 Nelson Road	David Burnthorn Waqar Awan, Gul Awan	(337) 474-0777 (337) 475-7666	Monroe	1400 Lamy Lane 1605 Martin Luther King Jr Dr, Hwy 165 S	Darryl Fleming	(318) 388-1780
Lake Charles	4990 East McNeese Street	Thakor Patel, Chilka Patel	(337) 855-6417	Monroe	1858 Forsythe Ave	Darryl Fleming Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(318) 322-1387 (318) 343-6195
Lake Charles	227 US-171	Rajender Pannu	(504) 417-3282	Monroe	4200 Sterlington Road	Cassandra Hall Aramark Educational Services, LLC Love's Travel Stops & Country Stores Inc.	(318) 600-4610 (318) 342-3677
Laplace	1616 W Airline Hwy	Gopal Patel	(985) 652-9699	Monroe	560 Lincoln Road 700 University Avenue, Wigwam Foodcourt	Michelle Barousse	(985) 385-1180
Laplace	1900 US Highway 51	Rajender Pannu	(985) 652-8700	Monroe	335 Hwy 594	Manojkumar Patel	(318) 238-2242
Laplace	357 Belle Terre Blvd.	Aldon Wahl	(985) 693-5555	Monroe	6439 Highway 90 East	Tarak Patel	(318) 521-8040
Laplace	2801 W Airline Hwy, Suite B	Lisa Alexander	(337) 239-7747	Morgan City	122 Highway 1 South 5370 University Parkway, At I-49 Location	Manojkumar Patel	(318) 238-7827
LaRose	14046 West Main Street	Sanjay Jain	(337) 537-8100	Natchitoches	925 Keyser Ave	Manojkumar Patel	(318) 238-7827
Leesville	1111 South 5th St	Bhupender Asi	(225) 686-2401	Natchitoches	1102 E Admiral Doyle Dr, #19	Malise Buford	(337) 364-7827
Leesville	621-1 Entrance Rd	Cynthia Wilcox	(225) 637-4153	Natchitoches	1600 Jane Street	Ryan Retif	(337) 367-7152
Livingston	29712 Frost Road	Paul Durmin Jr. Geena Patel, Mayank Patel	(985) 606-2204 (985) 785-3999	New Iberia	1907 Old Spanish Trail	Malise Buford	(337) 560-1323
Livonia	8621 Airline Highway	Barry Daigle Gaurav Malhotra, Christina Herbert	(985) 331-2257 (985) 951-7117	New Iberia	2903 S Lewis Street	Ryan Retif	(337) 606-9999
Loranger	54033 Hwy 1062	Manojkumar Patel, Pareshkumar Patel	(985) 674-6632	New Iberia	3003 Highway 14	Ryan Retif	(337) 376-6320
Luling	12715 Hwy 90, Ste 120	Manojkumar Patel, Pareshkumar Patel	(985) 792-0400	New Iberia	3005 Loreauville Road	Ryan Retif	(337) 560-0171
Luling	613 Paul Maillard Rd, #200	Dhavalkumar Patel Love's Travel Stops & Country Stores Inc.	(985) 249-7070 (318) 575-5074	New Iberia	3617 Coteau Road	Kevin Dore'	(337) 364-7353
Mandeville	1000 Hwy 59, Ste D	World Subs 70433 LLC	(318) 253-0728	New Iberia	4502 Old Spanish Trail	Ryan Retif	(337) 365-7994
Mandeville	3017 East Causeway Approach	Manojkumar Patel	(504) 328-7757	New Iberia	910 St. Peter, Ste 10 1001 Loyola Ave, Passenger Terminal	Malise Buford Rohin Sharma, Harpreet Sharma	(337) 369-3388 (504) 523-6501
Mandeville	4630 Hwy 22, Suite E	Todd Eppley	(504) 341-0833	New Orleans	112 Royal St	Manojkumar Patel, Pareshkumar Patel	(504) 522-0992
Mandeville	68480 Highway 59, Suite-3A	Rajiv Bhrugushastri	(504) 340-1195	New Orleans	115 Robert E Lee Blvd	Tina Bishanpal, Amanpreet Bishanpal	(504) 282-2267
Mansfield	1940 Hwy 84	Todd Eppley	(504) 348-2325	New Orleans	1153 Broad Street	Ambrose Mmonu Manojkumar Patel, Praful Patel	(504) 309-8666 (504) 304-5521
Marksville	832 East Tunica Drive	Vaughan Guidry	(985) 532-0904	New Orleans	132 Carondelet	Jasbir Kaur, Jay Roheet Singh, Narindar Singh	(504) 304-5521 (504) 865-7860
Marrero	2420 Barataria Blvd, #2	Tammy Dickmyer Roshan Patel, Anilbhai Patel, Nilesh Patel	(225) 698-6659 (337) 893-4324	New Orleans	1332 S Carrollton Ave	Jacinta Samikkannu	(504) 529-1800
Marrero	4810 La Palco Blvd	Rohin Sharma, Harpreet Sharma	(504) 533-9079	New Orleans	1400 Annunciation St	Jacinta Samikkannu, Sathyamurthy Samikkannu	(504) 529-1800 (504) 522-4373
Marrero	4901 Westbank Expy	Sindhu Kumar, Suraj Pillai	(504) 766-7530	New Orleans	1409 Canal St	Mahesh Koneru	(504) 841-9184
Marrero	5015 Lalpalco Blvd	Dipak Patel Sindhu Kumar, Suraj Pillai	(504) 832-1800 (504) 455-2205	New Orleans	1415 Tulane Ave.	Khalil Jatala	(504) 309-0722
Mathews	4876 Hwy 1 South	Jasbir Kaur, Jay Roheet Singh, Narindar Singh	(504) 454-5868	New Orleans	1515 Poydras St, Ste 160	Khalil Jatala Snehal Patel, Amit Patel	(504) 561-6060
Maurepas	18810 Highway 22	Herb Kraus	(504) 831-9350	New Orleans	2000 St Charles Ave	Khalil Jatala	(504) 523-7827
Maurice	8903 Maurice Ave	Amy Le	(504) 837-0602	New Orleans	201 Baronne St	Ambrose Mmonu	(504) 581-8651
Meraux	4213 E Judge Perez Dr, Unit A	Geena Patel	(504) 885-8920	New Orleans	231 North Carrollton Ave	Ambrose Mmonu	(504) 581-8651
Metairie	1500 North Causeway Blvd			New Orleans	237 N Peters	Manojkumar Patel	(504) 569-0601
Metairie	201 Veterans Memorial Blvd						
Metairie	2222 Clearview Pkwy, Suite D						
Metairie	2309 David Dr, Ste A						
Metairie	2701 Airline Hwy, Ste O 3301 Veterans Memorial Blvd, Suite 79 EA						
Metairie	3313 Severn Avenue, B1						



New Orleans	2500 St. Claude Avenue	Manojkumar Patel, Praful Patel	(504) 875-3083	River Ridge	9029 Jefferson Hwy	Herb Kraus Barry Fernandez,	(504) 737-7827
New Orleans	2700 S. Claiborne Ave, Suite 200	Louis Gerdes, Gregory Johnson, Godfrey Perriott	(504) 324-6749	Robert	44354 Highway 445, Unit A 100 Wisteria Ave., 100 Wisteria Ave	Paula Fernandez Aramark Educational Services, LLC	(985) 345-7224
New Orleans	3502 S. Carrollton Ave., Suite K	Rajender Pannu	(504) 482-6662	Ruston	110 Woodward Ave	Jagjit Hans John Fleming, Cynthia Fleming, Darryl Fleming	(318) 254-0099
New Orleans	400 Poydras Street	Khalil Jatala Manojkumar Patel, Pareshkumar Patel	(504) 592-0098	Ruston	1105 Tech Drive	Darryl Fleming	(318) 251-0120
New Orleans	4001 Behrman	Ambrose Mmonu	(504) 302-2429	Ruston	701 California St	Darryl Fleming	(318) 513-1315
New Orleans	4708 Paris Avenue 4801-F General Meyer Ave, Ste A	Mintuben Patel Rohin Sharma, Harpreet Sharma	(504) 267-5517	Saint Amant	11520 Hwy 431	Evans Sanchez	(225) 644-4383
New Orleans	514 City Park Ave, #4411	Manojkumar Patel Snehal Patel, Amit Patel	(504) 482-8397	Saint James	10433 Hwy 70 W	Bryan Bush Ashley Belanger, Wesley Belanger	(225) 474-8509
New Orleans	5163 Gen DeGaulle, Ste D	Snehal Patel, Amit Patel	(504) 394-6811	Schriever	1788 Highway 311	Rohan Dawra, Rajkumar Dawra	(985) 447-7570
New Orleans	5741 Crowder Blvd., Suite AA	Snehal Patel, Amit Patel	(504) 241-0100	Scott	1610 B St Mary St		(337) 504-4870
New Orleans	5961 Bullard Road, Suite 1	Deep Patel	(504) 766-8784	Shreveport	1425 Line Ave.	Brittney Breck Gamel John Fleming, Cynthia Fleming, Darryl Fleming	(318) 216-3897
New Orleans	6227 S Claiborne Ave, Suite A 6363 St. Charles Avenue, Danna Student Center	Deep Patel Sodexo Operations, LLC	(504) 866-1629	Shreveport	1430 Kings Hwy	John Fleming, Cynthia Fleming, Darryl Fleming	(318) 424-2527
New Orleans	6600 Franklin Ave	Ketankumar Patel	(504) 865-2638	Shreveport	1460 East Bert Kounds Ind Loop, Suite 704	John Fleming, Cynthia Fleming, Darryl Fleming	(318) 798-8435
New Orleans	701 Poydras St, Ste 135 901 Convention Center Blvd, Suite 107	Mahesh Koneru Rohin Sharma, Harpreet Sharma	(504) 524-5008	Shreveport	3000 N Market Pl	John Fleming, Cynthia Fleming, Darryl Fleming	(318) 425-1138
New Orleans	9954 Lake Forest Blvd, Suite 8	Snehal Patel, Amit Patel	(504) 345-2619	Shreveport	309 Bert Kouns Industrial Loop	Brittney Breck Gamel John Fleming, Cynthia Fleming, Darryl Fleming	(318) 687-4062
New Orleans	I-10 and Bullard Ave	Amit Patel	(504) 246-7999	Shreveport	3301 Youree Dr	Fleming	(318) 606-4513
New Roads	2031 False River Road	Francis Neziyanya	(225) 638-6996	Shreveport	3500 Hearne Ave	Darryl Fleming Darryl Fleming, Cynthia Fleming, John Fleming	(318) 621-8587
New Roads	460 Hospital Road	Francis Neziyanya	(225) 638-3333	Shreveport	3705 Greenwood Rd	Fleming, John Fleming	(318) 635-9116
Norco	15634 River Road	Gopal Patel	(985) 764-0027	Shreveport	5795 N Market St, Ste 1	Brittney Breck Gamel Cynthia Fleming, Darryl Fleming, John Fleming	(318) 309-0686
Oak Grove	103 S Constitution	Deborah Cameron	(318) 428-9521	Shreveport	5856 Line Ave	Fleming, John Fleming	(318) 865-2855
Oakdale	116 W George B Mowad Hwy	Amit Patel Roshan Patel, Anilbhai Patel, Nilesh Patel	(318) 215-1212	Shreveport	6138 Greenwood Rd, Ste 100	Mital Patel Darryl Fleming, Cynthia Fleming, John Fleming	(318) 636-5172
Opelousas	1228 Creswell Lane	Roshan Patel, Anilbhai Patel, Nilesh Patel	(337) 948-5900	Shreveport	6363 Hearne Ave, Suite 200	Fleming, John Fleming	(318) 631-4791
Opelousas	1629 E Cresswell Lane	Roshan Patel, Anilbhai Patel, Nilesh Patel	(337) 948-9399	Shreveport	9242 Ellerbe Road	Brittney Breck Gamel	(318) 606-4696
Pearl River	63525 Hwy 1090	Dhavalkumar Patel	(985) 863-5652	Shreveport	9252 Mansfield Rd	Darryl Fleming	(318) 364-8889
Pierre Part	3252 Highway 70	Bruce Medine Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division Randy Greene, Brandon Thompson	(985) 252-3733	Shreveport	9550 Mansfield Rd	Mital Patel Stefanie Lapouble, Reginald Lapouble	(318) 686-8220
Pineville	2996 Hwy 28 E	Circle K Stores Gulf Coast Division Randy Greene, Brandon Thompson	(318) 473-0083	Slidell	111 Northshore Blvd, Ste C	Reginald Lapouble	(985) 847-9600
Pineville	5115 Shreveport Hwy 114 Kings Country Highway, Suite 122	Manojkumar Patel, Pareshkumar Patel	(318) 704-6185	Slidell	1265 Gause Blvd	Dhavalkumar Patel Stefanie Lapouble, Reginald Lapouble	(985) 646-1759
Pineville	1140 College Drive, Louisiana Athletic Club	Compass Group USA Inc	(318) 640-1898	Slidell	167 N Shore Blvd, Suite 7	Stefanie Lapouble, Reginald Lapouble	(985) 649-7743
Pineville				Slidell	199 West Gause Blvd, # 4	Reginald Lapouble	(985) 288-5530
Plaquemine	24510 Highway 1	Garrett Greene	(225) 687-2499	Slidell	2000 Oak Harbor Blvd	Dhavalkumar Patel	(985) 646-6033
Plattenville	105 Hwy 70 Spur	Foad Muthana	(985) 369-1002	Slidell	3084 Gause Blvd E, Ste A	Earl Barnes Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division Stefanie Lapouble, Reginald Lapouble	(985) 649-4700
Ponchatoula	1331 Hwy 51	Gary Brown	(985) 386-8004	Slidell	368 Voters, I-10 Service Rd	Stefanie Lapouble, Reginald Lapouble	(985) 641-3951
Ponchatoula	743 West Pine	Gary Brown Amit Patel, Snehal Patel	(985) 386-8434	Slidell	750 Brownswitch Rd	Reginald Lapouble	(985) 288-4464
Port Allen	3255 LA Hwy 1 South		(225) 320-0072	Springfield	31727 Hwy 22	Dipak Patel	(225) 294-0050
Port Allen	702 Lobdell Highway, Suite A	Francis Neziyanya Love's Travel Stops & Country Stores Inc.	(225) 381-0118	Springhill	710 S Arkansas	Darryl Fleming	(318) 539-4192
Port Barre	17635 Highway 190		(337) 585-2527	St Francisville	7827 HWY 61	Francis Neziyanya	(225) 635-0010
Port Sulphur	27925 Highway 23	Cary Encalade	(504) 564-0715	St. Martinville	112 S Main St	Malise Buford	(337) 394-3338
Prairieville	17316 Airline Hwy	17316 Airline LLC	(225) 677-8151	Sterlington	1333 Hwy 2	Lisa Barbara	(318) 665-2770
Prairieville	40464 Highway 42	40464 Hwy 42 LLC	(225) 622-8211	Stonewall	671 Highway 171, Suite K	Brittney Breck Gamel	(318) 540-6586
Raceland	1556 East US 90,	Grady Gaubert		Sulphur	1800 Ruth St	Parul Patel	(337) 527-0876
Raceland	4840 Hwy 1, Ste 1	Vaughan Guidry	(985) 532-5600	Sulphur	190 North Cities Service Hwy	Manojkumar Patel, Pareshkumar Patel	(337) 625-4430
Rayne	1044 Churchpoint Hwy	Rathin Shah	(337) 334-0414	Sulphur	2506 S Cities Services Hwy	Manojkumar Patel, Pareshkumar Patel	(337) 625-6423
Rayville	2175 Louisa St	Mark Booth	(318) 728-5600	Sulphur	4415 Hwy 27 South	Josh Robberson	(337) 583-4032

Sulphur	525 N City Service Hwy	Josh Robberson	(337) 533-8672	Bangor	720 Broadway	William Sovis	(207) 561-4782
Sunset	166 Oaktree Park Dr, Suite G	Rohan Dawra	(337) 366-6643	Bath	Leeman Hwy, US Rt 1 S	MTF Management LLC	(207) 442-0347
Tallahula	120 Highway 65 South	Mark Booth	(318) 574-0088	Belfast	38 D Starrett Dr	Brian Berman, Megan Berman	(207) 338-1241
Thibodaux	1121 Audubon Dr	Herb Kraus	(985) 446-0100	Berwick	10 Sullivan St	Better Management Solutions, LLC	(207) 698-9906
Thibodaux	1657 St. Mary Street	Spencer Chiasson, Timothy LeBlanc	(985) 446-9891	Biddeford	52 Elm St	S & B Subs, Inc	(207) 282-9999
Thibodaux	410 N Canal Blvd	Spencer Chiasson, Timothy LeBlanc	(985) 447-0031	Blue Hill	16 South Street	MTF Management LLC	(207) 374-7114
Thibodaux	610 Canal Blvd, Ste #9	Joshua Griffin	(985) 446-7668	Blue Hill	Band Festival, upgraded to TAPS	MTF Management LLC	(207) 702-9302
Tickfaw	14069 Hwy 442	Bennie Slade	(985) 318-7622	Boothbay	Rt 27, 989 Wiscasset Rd	MTF Management LLC	(207) 633-9925
Vidalia	1109 Carter St, Ste 5	Brandon Wilson	(318) 336-1170	Brewer	55 Baker Blvd	Brian Hansen	(207) 989-4531
Ville Platte	1311 East Main Street	Roshan Patel, Nilesh Patel	(337) 363-5709	Bridgton	292 Main St	Hero Co. LLC	(207) 647-5375
Vinton	2466 Toomey Road	Minaben Tejani	(337) 589-6667	Brunswick	104 Pleasant St.	MTF Management LLC	(207) 725-4408
Vivian	929 S Pine	Brittney Breck Gamel	(318) 375-2423	Calais	207 North St.	William Laprade, June Laprade	(207) 454-0033
Walker	28270 Walker St	Ushnav Patel	(225) 791-7336	Camden	12 Mechanic St	Ryan Myrick	(207) 236-3737
Walker	9865 Florida Blvd	Bhupender Asi	(225) 664-8855	Caribou	137 Bennett Dr	Loren Goodridge, Henry Laughlin	(207) 493-4520
Welsh	312 N Adams Street	Garrett Greene	(337) 734-2234	Cornish	Route 25	Hero Co. LLC	(207) 625-4277
West Monroe	139 Wallace Dean Rd	Jesse Gates	(318) 396-0303	Damariscotta	521 Main St	Mid Coast Provisions Inc.	(207) 563-3838
West Monroe	1602 Thomas Road	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(318) 998-1250	Dexter	80 Spring St.	Highlander Inspired Subs, LLC	(207) 924-7202
West Monroe	204 Thomas Road	Darryl Fleming	(318) 388-5248	Dover-Foxcroft	1010 West Main Street	Highlander Inspired Subs, LLC	(207) 564-0465
West Monroe	300 Well Rd	Pilot Travel Centers LLC	(318) 322-0224	East Waterboro	40 Sokokis Trail, Ste 2 Home & Garden Show, upgraded to TAPS	Melissa Landers, Chad Whitehouse	(207) 247-2299
West Monroe	444 Hwy 546 W	Jagjit Hans	(318) 600-6477	Ellsworth		Lynn White	(207) 667-4226
Westwego	1020 D&E Westbank Expressway	Dipal Patel	(504) 328-7100	Fairfield	204 Center Rd	Mac's Conv Stores LLC GL Div	(207) 238-9949
Winnfield	6285 Hwy 167, Ste D	Manojkumar Patel, Pareshkumar Patel	(318) 648-0478	Falmouth	219 US Rt 1, Unit B	Upward Subs LLC	(207) 781-3103
Winnsboro	3639 Front Street, Suite 2	Brandon Wilson	(318) 435-2525	Farmington	230 Wilton Road	Melissa Karkos	(207) 778-4050
Youngsville	2806 Youngsville Hwy, Unit 1	Gerald Vidallier, Jeramery Vidallier, Judith Vidallier	(337) 856-5215	Farmington	615 Wilton Rd	Melissa Karkos	(207) 778-9093
Youngsville	810 S St. Blaise Lane, Unit C	James Wofford	(337) 451-6236	Fort Kent	100 W Main Street	Loren Goodridge, Henry Laughlin	(207) 834-4606
Zachary	4461 Main St	Francis Neziyanya	(225) 658-4857	Fryeburg	614 Main Street	Hero Co. LLC	(207) 256-3055
Zachary	5801 Main Street	Francis Neziyanya	(225) 658-5815	Gardiner	35 Bridge St	Melissa Karkos	(207) 582-5113
Zwolle	820 S Main St	Michelle Buteau	(318) 645-9141	Gorham	109 Main Street, Unit B	Better Management Solutions, LLC	(207) 222-0361
North Kinder	14014 Hwy 165	Garrett Greene	(337) 738-2332	Gray	19 Main St	William Wettlaufer	(207) 657-2900
Bayou Vista	1079 Hwy 90, #R	Michelle Barousse	(985) 395-1994	Hampden	7 Western Ave	MTF Management LLC	(207) 862-0162
<b>Maine</b>	<b>97 Open Restaurants</b>			Hermon	2402 Route 2, Suite K	Stacey Merchant	(207) 848-5585
Auburn	120 Center St	William Wettlaufer, John Saucier, Warren Wettlaufer	(207) 777-1446	Holden	1025 Main Rd	Stacey Merchant	(207) 843-0463
Auburn	791 Kittyhawk Ave, Suite 4	Grey Hawk LLC	(207) 782-0196	Houlton	289 North St	Loren Goodridge, Henry Laughlin	(207) 532-6233
Auburn	848 Minot Ave	William Wettlaufer	(207) 241-0955	Jay	254 Main St	Grey Hawk LLC	(207) 320-2101
Augusta	19 Stephen King Drive, Ste 4	Jeffrey Owen, William Wettlaufer	(207) 621-8552	Kennebunk	45 Portland Rd	Better Management Solutions, LLC	(207) 985-4700
Augusta	225 Western Ave	Jeffrey Owen, Glen Guerrette, William Guerrette	(207) 622-1136	Kittery	290 US Route 1	Better Management Solutions, LLC	(207) 703-0924
Augusta	78 Bangor St	Jeffrey Owen, Glen Guerrette, William Guerrette	(207) 626-3161	Lewiston	1128 Lisbon Street	William Wettlaufer	(207) 333-5019
Bangor	1129 Union St	Stacey Merchant	(207) 990-4782	Lewiston	510 Sabattas St	William Wettlaufer	(207) 784-9320
Bangor	120 State St	Proud Nana LLC	(207) 945-0076	Lincoln	115 W Broadway	Sancera Summers	(207) 794-2008
Bangor	301 Odlin Rd	William Sovis	(207) 990-1444	Lisbon Falls	568 Lisbon Rd	MTF Management LLC	(207) 353-6840
Bangor	469 Main Street	John Russell	(207) 947-4800	Machias	1 Court Street, Unit 5	William Laprade, June Laprade	(207) 255-4900
Bangor	570 Stillwater Ave, Unit F	Loren Goodridge, Paul Boucher	(207) 990-1924	MADAWASKA	116 Main St	Loren Goodridge, Henry Laughlin	(207) 728-7199
				Madison	5 Old Point Rd	Wallace Hinckley	(207) 696-4400
				Mexico	137 Main St, Route 2	Melissa McPherson, Jeremy Cormier	(207) 364-2336
				Millinocket	805 Central St	Bruce McLean, Peggy McLean	(207) 723-7827
				Naples	Route 302, Unit 2	Hero Co. LLC	(207) 693-3144
				Newport	19 Moosehead Trail, Route 100	Proud Nana LLC	(207) 368-5660

North Berwick	23 Wells Street	Better Management Solutions, LLC	(207) 517-7592	Andrews AFB	Liberty Hall, Building 3763	EYAS Hospitality Sandwich LLC	(301) 735-2435
Oakland	57 Main Street	MAG LLC	(207) 465-7070	Annapolis	1334 Cape St Claire Rd	Sherri Anderson	(410) 757-4142
Old Town	255 Main St	Michael Newell	(207) 827-5030	Annapolis	2641 Riva Rd, Ste B	Surinder Sandhu	(410) 224-7474
Orono	10 Stillwater Ave	William Sovis	(207) 817-0146	Annapolis	420 Chinquapin Round Road, Unit 1F	Ranjit Chahal	(410) 263-3430
Orono	53 Main St	William Sovis	(207) 866-1003	Annapolis	693 Kinkaid Road, Naval Support Activity	Sherri Anderson Surinder Sandhu,	(410) 349-2955
Oxford	1600 Main St	Ohana Subs Inc.	(207) 743-2717	Annapolis	895 Bay Ridge Rd	Aekam Sandhu	(410) 263-7868
Pittsfield	8 Somerset Ave	Atif Sheikh	(207) 487-6256	Annapolis Junction	300 Sentinel Drive/Suite 100	Adewale Soniregun	(301) 490-6553
Poland	1385 Maine St, Unit 2	Grey Hawk LLC	(207) 998-3308	Arbutus	3601 Washington Blvd.	Pritpal Singh	(410) 247-9013
Portland	296 St John St	Better Management Solutions, LLC	(207) 747-4095	Arnold	1450 Ritchie Hwy, Suite 105	Sherri Anderson	(410) 757-2630
Portland	498 Congress St	Upward Subs LLC	(207) 774-4800	Baltimore	100 Back River Neck Rd	John Bochniak	(410) 391-3470
Portland	6 Allen Ave	HDB Portland, LLC	(207) 797-0172	Baltimore	110 Reisterstown Rd	Muhammad Umar Sohail, Fahad Naroo	(410) 486-5066
Presque Isle	759 Main Street	Loren Goodridge, Henry Laughlin	(207) 764-7225	Baltimore	1209 North Charles St., Unit C	Hardeep Bhatti Hitesh Vaidya, Hema Vaidya, Neelesh Vaidya	(410) 244-1317
Richmond	5 Ridge Rd	MTF Management LLC	(207) 737-7136	Baltimore	1251 W Pratt St		(410) 385-1118
Rockland	75 Maverick St	Daniel Fortin, Brian Berman	(207) 594-7579	Baltimore	1407 Sulphur Spring Rd, Ste G	Tirtha Pandey	(410) 242-7802
Sabattus	136 Sabattus Rd	William Wettlaufer	(207) 375-9955	Baltimore	1520 West North Ave.	Solayappa Alagappan	(410) 225-5103
Sanford	1364 Main St	Better Management Solutions, LLC	(207) 490-1441	Baltimore	1600 W. Mount Royal Avenue, Suite 2	Meena Alagappan Muhammad Umar Sohail, Fahad Naroo	(410) 225-3047
Scarborough	456 Payne Rd	Upward Subs LLC	(207) 885-5818	Baltimore	1718 Reistertown Rd		(410) 580-1133
Scarborough	594 US Route One	Upward Subs LLC	(207) 730-7175	Baltimore	1722 East Northern Parkway	Bijay Ghimire Vasishtha Bhatt,	(443) 961-3347
Skowhegan	338 Madison Ave, Suite 13	Atif Sheikh	(207) 474-3538	Baltimore	1725 Chesaco Ave	Kiranbaben Bhatt	(410) 929-8559
South Berwick	170 Main St	Better Management Solutions, LLC	(207) 384-2411	Baltimore	1800 Russell St	Amarjeet Sandhu	(410) 685-5167
South Portland	333 Broadway	Better Management Solutions, LLC	(207) 767-0111	Baltimore	1800 Washington Blvd	Surinder Saini	(410) 752-1777
South Portland	85 Western Avenue, Unit 10, Lot 1	Upward Subs LLC	(207) 761-6965	Baltimore	19 Shipping Place	Ranjit Chahal	(410) 282-2796
Springvale	514 Main St	Better Management Solutions, LLC	(207) 490-6606	Baltimore	1950 N Broadway	Rajesh Puri	(410) 662-6665
Standish	58 Ossipee Trail East	Brian Hazelwood	(207) 648-4376	Baltimore	2149 Patapsco Ave.	Ranjit Chahal Pritpal Singh, James Smith	(410) 525-2994
Thomaston	55 Thomaston Commons Way	Ryan Myrick	(207) 593-1410	Baltimore	22 S. Greene Street		(410) 328-2397
Topsham	4A Hamilton Ct	Kaywen LLC	(207) 725-4788	Baltimore	2309 Cleanleigh Dr, Unit #4	Sawinder Singh	(410) 882-0052
Turner	Route 4 Auburn Rd	Grey Hawk LLC	(207) 225-5335	Baltimore	2401 Liberty Heights Ave, Suite 3675	Jagmohan Sandhu	(410) 462-8962
Unity	268 Depot Street	S-Mart of Maine, LLC	(207) 948-7827	Baltimore	2401 West Belvedere Avenue	Jagmohan Sandhu	(410) 601-6556
Waldoboro	1560 Atlantic Hwy	Ryan Myrick	(207) 832-5737	Baltimore	2407 Frederick Ave	Niravkumar Patel	(410) 624-5258
Waterville	150 Elm Plaza	MAG LLC	(207) 877-6620	Baltimore	2500 W North Ave	Ahmed Shafie	(410) 951-1236
Waterville	350 Kennedy Memorial Dr	MAG LLC	(207) 872-5459	Baltimore	2552 Quarry Lake Drive, Suite 100, Bldg C	Amarjeet Sandhu, Harpreet Gill	(410) 415-5206
Wells	952 Post Rd, Unit 2	Better Management Solutions, LLC	(207) 646-1336	Baltimore	2623 Washington Blvd	Hema Vaidya	(410) 624-5489
Westbrook	390 Bridgton Road	Upward Subs LLC	(207) 899-1970	Baltimore	2701 Rolling Rd	Ayesha Babar, Babar Ifkikhar	(443) 429-3507
Westbrook	615 Main Street	Brian Hazelwood	(207) 854-3287	Baltimore	2725 Sisson St	Jagmohan Sandhu	(410) 467-2111
Windham	771 Roosevelt Trail, Suite 8	Ohana Subs Inc.	(207) 892-0077	Baltimore	2801 Edmondson Ave	Kanwalpreet Sandhu	(410) 233-0050
Winslow	1 Cushman Rd	Atif Sheikh	(207) 873-6011	Baltimore	300 North Charles St	Mosammat Akther Bhuiyan	(410) 545-0688
Winthrop	134 Main St	Grey Hawk LLC	(207) 377-7827	Baltimore	3009-A Eastern Blvd	Amarjeet Sandhu	(410) 574-3434
Wiscasset	681 Bath Road, #4	MTF Management LLC	(207) 882-5598	Baltimore	31 South Calvert Street	Jagmohan Sandhu	(410) 244-8873
Yarmouth	267 US Route 1	ONO Technology and Services LLC	(207) 846-6900	Baltimore	3107 Hammons Ferry Road	Adil Gulzar	(410) 242-2610
<b>Maryland</b>	<b>379 Open Restaurants</b>			Baltimore	3232 Greenmount Ave.	Jagmohan Sandhu	(410) 878-0694
Aberdeen	1020 Beards Hill Rd, Ste C	Raymond Burrows III	(410) 272-0112	Baltimore	3233 St Paul St	Jagmohan Sandhu	(410) 235-0050
Aberdeen	AAFES Foodcourt, Bldg #6007	Raymond Burrows III, Harry Middlebrooks	(667) 231-4670	Baltimore	3601 Dolfield Ave.	Abdelatti Elghannam	(410) 664-7100
Proving Ground	Harford Blvd, Building 2514	Harry Middlebrooks	(410) 272-4205	Baltimore	37 E 25th St	Adetutu Anifowoshe	(410) 662-5762
Proving Ground				Baltimore	37 S. Charles Street, Suite 1	Amarjeet Sandhu, Harpreet Gill	(410) 962-5548
Abingdon	3473 Merchant Blvd., Suite E	Raymond Burrows III	(410) 670-3745	Baltimore	3705 Falls Rd	Amarvir Brar, Rupinder Brar, Sukhwinder Sidhu	(410) 366-4800
Accokeek	15789 Livingston Rd, #112	Surinder Sandhu	(301) 292-1700	Baltimore	4206 Frankford Ave	Jagmohan Sandhu, Kanwalpreet Sandhu	(410) 485-6392
Andrews AFB	Fetchat Ave, Building 3501	EYAS Hospitality Sandwich LLC	(240) 788-6699				

Baltimore	4600-D Northern Parkway	Jagmohan Sandhu	(410) 358-5803	Bowie	16501 Ballpark Rd	Isiaka Bolarinwa	(301) 262-3300
Baltimore	4628 Wilkens Ave	Amarjeet Sandhu	(410) 242-4633	Bowie	3300 NW Crain Highway	Adewale Soniregun, Olawale Soniregun	(301) 464-8135
Baltimore	4901 Erdman Ave		(410) 563-3963	Bowie	6021 High Bridge Road	Riaz Ahmad	(301) 352-5306
Baltimore	5112 Sinclair Lane	Jagmohan Sandhu	(410) 325-9181	Brooklyn Park	5638 Ritchie Hwy	Jagmohan Sandhu, Kanwalpreet Sandhu	(410) 354-0088
Baltimore	5209 Windsor Mill Road	Jagmohan Sandhu	(410) 448-4979	Brunswick	90 Souder Rd	Makhan Matharu	(301) 834-7940
Baltimore	5250 Campbell Blvd	Ather Chaudhry	(410) 933-9303	Bryans Road	3055 Marshall Hall Rd	Surinder Sandhu	(301) 375-9001
Baltimore	5311 Baltimore National Pike	Brijesh Patel	(410) 455-8396	Burtonsville	15500-B Old Columbia Pike	Rafiqul Alam	(301) 476-7490
Baltimore	5417 Reisterstown Rd, Suite C	Jagmohan Sandhu	(410) 585-1085	California	22630 Three Notch Road	John McGuigan	(301) 863-6876
Baltimore	55 Market Place, Suite #9	Ghayan Goraya	(410) 779-6361	California	45485 Mirimar Way	John McGuigan	(301) 866-0580
Baltimore	5520 Reisterstown Rd.	Jagmohan Sandhu	(410) 318-8955	Cambridge	1801 Race Street	Cato Oil Company	(410) 228-4811
Baltimore	5638 Baltimore National Pike, Route 40	Darshan Patel, Hemal Patel	(410) 455-0557	Cambridge	2775 Dorchester Square	Mohammad Rashid	(410) 228-2756
Baltimore	5650 The Alameda	Rajesh Puri	(410) 323-4661	Capitol Heights	1448 Addison Rd.	Mohiuddin Kader, Md Lutfar Rahman	(240) 788-7843
Baltimore	600 N Wolfe St, CMSC-B100	Pritpal Singh, James Smith	(410) 502-5098	Capitol Heights	4825 Marlboro Pike	Mohammad Hannan	(240) 392-2553
Baltimore	6109 Belair Road	Abdelatti Elghannam	(410) 488-9388	Capitol Heights	9141 Alaking Ct	Rokshana Mannan	(301) 333-0188
Baltimore	632 S. Broadway	Jagmohan Sandhu, Kanwalpreet Sandhu	(443) 873-7033	Cardiff	1606 Dooley Rd, Suites B and C	Vijaykumar Patel	(410) 452-9779
Baltimore	6322 Kenwood Ave.	Choudhry Akram	(443) 868-0999	Catonsville	5520 Research Park Drive, Suite 107	Real Food Solutions Inc.	(410) 455-5222
Baltimore	6350 York Road, #15	Arun Sharma, Suresh Babu Veluvolu	(443) 841-7190	Catonsville	602 Frederick Road	Laura Miller, Peter DiMartino	(410) 788-4919
Baltimore	6500 D Eastern Avenue	Bela Patel	(443) 759-6890	Catonsville	6205 Baltimore National Pike	Rajesh Puri	(410) 455-5295
Baltimore	6638 Security Blvd	Pooja Pandey, Dinesh Shukla	(410) 265-1307	Catonsville	6600 Baltimore National Pike, Store G	Rajesh Puri	(443) 636-5072
Baltimore	6900 Dogwood Rd, Ste A	Vijaykumar Patel, Jayashriben Patel	(443) 436-6111	Charlotte Hall Chesapeake Beach	30295 Three Notch Rd	Riaz Ahmad	(301) 884-2424
Baltimore	7031 Liberty Road	Jagmohan Sandhu, Kanwalpreet Sandhu	(443) 348-7857		7917 Bayside Road	MD Kamrul Anowar	(443) 964-5139
Baltimore	7050 Friendship Road, Terminal B, B-6B	Ghayan Goraya	(410) 850-4040	Chester	14 & 15 Kent Town Market	Sherri Anderson	(410) 643-0860
Baltimore	750 Concourse Circle, Suite 101	Amarjeet Sandhu	(410) 630-2481	Clarksburg	12011 Snowden Farm Parkway	59327 Clarksburg LLC	(240) 415-0930
Baltimore	7839 Eastern Avenue, Space #F5	David Okeke	(410) 284-1599	Clarksburg	23237 Stringtown Road	46512 Clarksburg LLC	(301) 515-2858
Baltimore	8037 Liberty Rd, Space 3	Michael Filipiak	(410) 922-7827	Clarksville	6030 Daybreak Cir A450	Precious Touch Inc.	(410) 531-7982
Baltimore	827 N Charles Street	Kiran Bhatti	(410) 244-1468	Clinton	7718 Old Branch Avenue	Mohammad Hannan, Kamrun Nahar	(301) 868-3281
Baltimore	8335 Harford Road	Jagdishbhai Patel	(410) 882-4532	Clinton	8985 Woodyard Rd	Mohammad Hannan, Kamrun Nahar	(301) 856-1818
Baltimore	845 E Fort Ave, Space #5	Jagdishbhai Patel	(410) 882-4532	Clinton	8985 Woodyard Rd	Gautambhai Patel, Drashti Patel	(410) 666-0127
Baltimore	845 E Fort Ave, Space #5	Adetutu Anifowoshe	(410) 539-0511	Cockeysville	1 Frankel Way	Ravi Parikh, Latesh Patel	(410) 666-5199
Baltimore	900 Canton Ave	Pritpal Singh, James Smith	(410) 368-2960	Cockeysville	10041 York Road		(410) 666-5199
Baltimore	4940 Eastern Ave, Bayview Medical Bldg	Ranjit Chahal	(410) 633-3260	Cockeysville	11235 York Rd	Fazal Sirhandi	(410) 771-1470
Baltimore	7698-A Belair Rd, Unit A	Nour el din Abou bakr Hammad Malik,	(410) 665-6091	College Park	3711 Campus Drive, Suite E	Mohiuddin Kader, Lamiya Kader	(240) 667-2544
Baltimore City	200 N Highland Ave	Mubasher Malik	(410) 276-1270	Colmar Manor	3691 Bladensburg Rd	Anika Khan	(301) 779-9600
Bel Air	2438 Churchville Rd	Jeffrey Kappus	(410) 399-4130	Columbia	5485 Harpers Farm Road, Unit 44	A&G Concepts LLC	(410) 740-4888
Bel Air	5 Bel Air Pky S, Ste 1629	Vaishali Patel	(410) 569-0725	Columbia	6251 Columbia Crossing	Ather Chaudhry	(410) 312-0028
Belcamp	1321 Riverside Parkway, #E2	Raymond Burrows III	(410) 306-6625	Columbia	6420 Freetown Rd, Ste 100	Healthy Meal LLC	(410) 531-6400
Beltsville	11033-A Baltimore Ave	Mohamed Alam	(301) 937-0123	Columbia	7106 Minstrel Way, Ste D	Michael Filipiak	(410) 312-7271
Beltsville	11462 Cherry Hill Rd	Parveen Begum	(301) 937-4133	Columbia	9123 Old Annapolis Road, 101	JOR LLC	(443) 542-9786
Berlin	10134 Old Ocean City Blvd	Rafat Mardawi	(410) 641-9966	Cooksville	2480 Roxbury Mills Road	Vippan Chopra	(410) 489-7007
Berlin	11001 Manklin Creek Road, Building D, Unit 2	Morad Nayif Ramadan	(410) 208-4975	Cresaptown	16018 McMullen Hwy	T&S Simpson Corp.	(240) 362-7675
Berlin	11416 Ocean Gateway	Morad Nayif Ramadan	(410) 629-0401	Crownsville	1321 Generals Highway, Unit 100	Bipin Patel, Rajendra Patel	(410) 923-2252
Bethesda	10400 Old Georgetown Rd	EYAS Hospitality	(301) 493-4174	Crownsville	1321 Generals Highway, Unit 100	Love's Travel Stops & Country Stores Inc.	(301) 759-0170
Bethesda	4611 Sangamore Road, Ste M	EYAS Hospitality	(240) 630-8463	Cumberland	13300 Ali Ghan Road NE		(301) 759-0170
Bethesda	7201 Wisconsin Ave	Jung Moon, Yeoun Moon	(301) 652-4613	Curtis Bay	8111 Fort Smallwood Road, Suite 207	Ranjit Chahal	(410) 437-6511
Bethesda	8901 Wisconsin Ave, Bldg #2	Marc Eden	(301) 652-4667	Damascus	9815 Main Street, Suite 105	Jose Ramos, Karen Ramos, Oscar Ramos	(240) 308-7227
Boonsboro	11 N Main St	DSNN, LLC	(301) 432-0100	Deale	5809-F Churchton Road	Maasum Anowar, Nazmul Rahman	(410) 867-0828
Bowie	1344 Crain Highway, Unit 18	Adewale Soniregun	(301) 249-1250	Delmar	8600 Ocean Hwy, Ste 4	Cato Oil Company	(410) 896-3399
Bowie	15480 Annapolis Rd, Ste 212	Vippan Chopra	(301) 805-9214	Denton	610 Legion Road	Sherri Anderson	(410) 479-2860

Derwood	7216 Muncaster Mill Rd., Bay 6	Jae Man Shim, Jihee Hong	(301) 977-8560	Gambrills	738 Rt 3 N	Usman Nasim	(410) 923-6170
District Heights	5814 Silver Hill Road, #18	Mohammad Hannan	(240) 619-5645	Germantown	12601 Wisteria Drive	Yessica Hernandez Shahrokh Zakery,	(301) 528-8582
Dundalk	2399 N Point Blvd	Sunil Patel, Gita Patel	(410) 288-3799	Germantown	12935 Wisteria Dr	Tooran Zakery	(301) 540-1180
Dundalk	7828 Wise Ave	Sunil Patel	(410) 285-4860	Germantown	13411 Kingsview Village Ave	Yong Choi	(301) 515-8890
Dunkirk	10730 Town Center Boulevard, Space 02B	Tanvir Hossain	(301) 855-5544	Germantown	18010 Mateny Rd	Yessica Hernandez EYAS Hospitality	(240) 477-5963
Easton	210 Marlboro Ave, Suite 32	Kaur Food Corporation	(410) 822-5587	Germantown	19911 B Frederick Road	Sandwich LLC	(301) 916-7782
Edgemere	2304 Sparrows Point Rd	Amarjeet Sandhu, Harpreet Gill	(410) 388-0701	Glen Burnie	337 Hospital Drive, Ste O & N2	Surinder Sandhu,	(410) 768-4064
Edgewater	196 Mayo Rd, Ste C	Ranjit Chahal	(410) 956-4795	Glen Burnie	6 Mountain Rd	Harshadkumar Shah, Takshak Shah	(410) 766-4664
Edgewood	1401 Pulaski Hwy, #120E	Raymond Burrows III	(410) 676-5600	Glen Burnie	6720-B Governor Ritchie Hwy	Raymond Burrows III, Katherine Wyatt-Burrows	(410) 863-1870
Edgewood Arsenal	2244 A Hanson Rd	Jeffrey Kappus	(410) 612-6432	Glen Burnie	6938-A Aviation Blvd	Raju Joshee	(410) 553-9942
Eldersburg	5959 Exchange Drive, Suite 104	Bholu Inc	(410) 875-7123	Glen Burnie	7428 Ritchie Hwy	Amarjeet Sandhu	(410) 760-7827
Elkridge	6240 Washington Blvd, Ste A	Hiral Patel	(410) 796-4575	Glen Burnie	801 Landmark Dr, Suite A	Bipin Patel, Rajendra Patel	(410) 760-2050
Elkridge	6790 Business Pkwy	Hiral Patel	(410) 379-8501	Glen Dale	12300 Annapolis Rd	E & C Mid-Atlantic Ventures LLC	(301) 352-0779
Ellicott City	11085 Resort Road, Suite 401	Amarjeet Sandhu, Harpreet Gill	(410) 480-7676	Glenelg	3881 Ten Oaks Road	Vippan Chopra, Devvrat Patel	(410) 489-9259
Ellicott City	4398 Montgomery Road, Good to Go Markets C-Store	Ather Chaudhry	(443) 325-5149	Glyndon	4821 Butler Road	Pooja Pandey, Dinesh Shukla	(443) 790-3268
Ellicott City	6010 University Blvd, Ste 109	Hiral Patel	(410) 418-4654	Grantsville	26 South Yoder Street	EYAS Hospitality	(301) 895-5270
Ellicott City	9275 Baltimore National Pike	Laura Miller	(410) 461-4710	Greenbelt	6094 Greenbelt Road	Sandwich LLC	(301) 895-5270
Emmitsburg	101 Silo Hill Rd	Dean Biller, Lyn Crissman	(301) 447-2059	Greenbelt	7555 Greenbelt Rd, Store #12	Mansoor Anvari, Balvir Singh, Sormeh Youssefieh	(301) 441-3233
Fallston	303 Fallston Blvd	Sub Krazy, LLC	(410) 877-3111	Greenbelt	8800 Greenbelt Road, Building #1	Ghayana Goraya	(301) 614-9646
Forest Hill	2 Meyers Dr, Ste 1	Jatinder Gill, Amanpreet Gill	(410) 893-1799	Hagerstown	10420 Wal-Mart Drive	Dhvani Vyas	(301) 286-5970
Forestville	3388 Donnell Drive, Unit #32 Bldg. 1405 Porter Street, Fort Detrick Personel Only	Sundug Kim, Anna Kim	(301) 967-3300	Hagerstown	11633 Greencastle Pk	Francis Santamaria, Sharadkumar Doshi	(240) 313-9027
Fort Detrick		Baljinder Matharu	(301) 695-9555	Hagerstown	1201 Dual Hwy	Pilot Corporation	(301) 582-9007
Fort Meade	Bldg. 2480, Llewellen Road	Jong Hwan Chon	(301) 980-0373	Hagerstown	1449 S. Potomac St.	Francis Santamaria, Sharadkumar Doshi	(301) 714-1405
Fort Meade	Bldg. 9810, Emory Road	Adeiwale Soniregun	(443) 698-3944	Hagerstown	1730 Massey Boulevard, Suite 103	Adna Fulton	(301) 393-9280
Fort Meade	R&E Building, 9800 Savage Road, For Employees Only	Sodexo Operations, LLC	(301) 688-0510	Hagerstown	16921 Halfway Blvd	Pilot Corporation	(301) 582-3999
Fort Washington	932 E Swan Creek Rd	Iqbal Hassan	(301) 292-3230	Hagerstown	17301 Valley Mall Rd, Unit # 0573	Siddharth Patel	(240) 513-6990
Frederick	1275 W. Patrick St	Makhan Matharu	(301) 695-0516	Hagerstown	18501 Maugans Ave., Suite 103	Siddharth Patel	(240) 513-6264
Frederick	177 C Thomas Johnson Dr	Baljinder Matharu	(301) 695-2820	Hagerstown		Siddharth Patel	(301) 358-2827
Frederick	2060 Yellow Springs Road, Suite 101	Baljinder Matharu	(301) 378-8286	Hagerstown	14188 Perini Ave	Love's Travel Stops & Country Stores Inc.	(301) 393-3746
Frederick	2421 Monocacy Blvd	Chandrakant Patel	(301) 898-2251	Hampstead	1155 S Main St	Shahzad Raja	(410) 876-0790
Frederick	425 S. Jefferson Street, Unit 6	Gayatri Patel, Sanjay Patel	(301) 378-8845	Hampstead	2275 Hanover Pike	ammar naqvi	(443) 508-2515
Frederick	5854 Ballenger Creek Pike	Francis Santamaria, Siddharth Santamaria	(301) 228-2486	Hancock	179 W Main Street	Hancock Street, LLC	(240) 343-8188
Frederick	6079 Spring Ridge Parkway	EYAS Hospitality	(301) 668-6038	Hanover	1741 Dorsey Road, Suite 105	Hiral Patel	(410) 796-2200
Frederick	7400 Guilford Drive	Sandwich LLC	(301) 668-6038	Hanover	7000 Arundel Mills Circle, Room 344	WINS GROUP SUBS LLC	(410) 220-3040
Frederick	913 W 7th Street	Makhan Matharu	(301) 668-1214	Hanover	7502 Connelley Dr, Ste 115	Vijaykumar Patel, Jayashriben Patel	(410) 768-2274
Frederick	7932 Opossumtown Pike	Baljinder Matharu	(301) 620-0892	Hanover	7550 Teague Road, Ste 111	SOA INC	(410) 799-7832
Frostburg	10701 New Georges Creek Rd SW	Chandrakant Patel	(301) 682-6428	Hanover	7696 Dorchester Blvd., Suite 103	Amarjeet Sandhu, Harpreet Gill	(443) 296-7729
Ft. Meade	2790 McArthur Road, Building 2799	EYAS Hospitality	(301) 689-0011	Havre De Grace	1043 Pulaski Hwy	Jeffrey Kappus	(410) 939-2895
Gaithersburg	108 Old Town Ave, #5	Jong Hwan Chon	(410) 672-8080	Hughesville	7756 Leonardtown Road	Riaz Ahmad	(240) 254-2503
Gaithersburg	15906-B Shady Grove Road	Tai Kwan Chew	(301) 987-7885	Hurlock	105 Delaware Ave, 105	Cato Oil Company	(410) 943-1590
Gaithersburg	18238 Flower Hill Way, Store #03	Rajiv Kumar	(301) 519-7311	Hyattsville	2461 Chillum Road, Ste A-14	Mohammad Hannan, Kamrun Nahar	(240) 770-8490
Gaithersburg	6 Bureau Dr, B-10	Jae Man Shim	(301) 330-4741	Hyattsville	5516 Baltimore Avenue	Punam Singh	(301) 864-3500
Gaithersburg	853 Russell Avenue	Nicholas Gomes, Thomas Gomes	(301) 273-1094	Hyattsville	3500 East West Highway, Unit No. 1419	Mohammad Hannan, Kamrun Nahar	(240) 791-4974
Gaithersburg	876 Muddy Branch Rd	Nicholas Gomes, Thomas Gomes	(240) 449-3692	Indian Head	4609 Indian Head Hwy	Mohammad Hossain	(301) 743-6603
Gaithersburg	9136 Rothbury Drive, Space 14	Michelle Engermann	(301) 216-9614	Jarrettsville	1120 Baldwin Mill Rd	Taqwa Associates Inc.	(410) 557-9371
Gambrills	1153 Maryland Rt 3 North	Rebecca Chao	(301) 926-6328	Jessup	8610 Washington Blvd, #108	Vijaykumar Patel	(301) 604-9106
		Surinder Sandhu	(410) 451-2775				

Kensington	5210 Nicholson Lane, Store No. 13B	Refaat Hamail	(240) 221-0550	Olney	18137 Towne Center Road 10209 Grand Central Ave., Suite 106	Syed Raihan, Mohammed Uddin	(301) 570-5737
La Plata	6486 Crain Hwy	Mohammad Hossain	(301) 934-8981	Owings Mills	10995 Owings Mills Blvd, Suite 102	Iqra Nahar LLC	(410) 356-3131
Landover	7077 Martin Luther King Hwy	Prakashbhai Patel	(301) 772-5303	Owings Mills	9221 Lakeside Blvd	Hiral Patel Salvatore DiFatta, Latesh Patel	(410) 363-1341 (410) 356-6848
Landover	7539 Landover Rd	Azharul Khan, Mominul Khan	(301) 322-2173	Oxon Hill	111 North Cove Terrace	Fazal Sirhandi	(301) 567-4614
Landover	7810 Central Ave	Azharul Khan, Mominul Khan	(301) 336-0500	Oxon Hill	5119 Indian Head Highway, #29	Prakashbhai Patel	(301) 839-0072
Landover	8401 Corporate Dr, Suite 150	Arthur Parker	(301) 459-1923	Oxon Hill	5482 Saint Barnabas Rd	Anil Gupta Sang Ok Kim, Su Chang Kim	(301) 894-9501 (301) 839-0096
Landover Hills	6210 Annapolis Road	Mohammed Haque	(301) 322-7979	Oxon Hill	6223 Oxon Hill Rd	KCC Enterprise LLC	(443) 808-0296
Landover Hills	6731 Annapolis Rd 9201 Woodmore Centre Drive, Suite 412	Rokshana Mannan MD. Kamrul Alam Chowdhury	(301) 322-4066 (301) 552-0144	Parkville	8834 Waltham Woods Rd, #8834	Rajesh Puri	(410) 437-9500 (410) 360-1926
Lanham Lanham- Seabrook	9900 Greenbelt Rd, Unit G	Sajib Rahman	(240) 585-0780	Pasadena	2332 Mountain Rd	Rajesh Puri	(410) 439-8255
LaPlata	40 Drury Dr	Rokshana Mannan	(301) 333-5560	Pasadena	4165 Mountain Rd	ARIQ LLC	(410) 768-2600
Largo	10428 Campus Way, Ste #3	Vippan Chopra	(301) 483-0350	Pasadena	4730 Mountain Road	Nafiz Ahmed	(301) 866-9178
Laurel	12741 Laurel Bowie Rd	Vippan Chopra	(301) 725-3330	Pasadena	8107 Governor Ritchey Hwy	Vijaykumar Patel	(410) 529-8900
Laurel	14190 E Baltimore Ave	MD MIA	(301) 725-7725	Patuxent River	421 Cedar Point Rd 5004 Honeygo Center Dr, Ste 101	Pilot Corporation	(410) 642-2694
Laurel	3481 Fort Meade Rd, Store #37	Surinder-Mohan Nat	(301) 776-6446	Perry Hall	31 Heather Ln	Jeffrey Kappus	(410) 618-4172
Laurel	7407 Van Dusen Road	Surinder-Mohan Nat	(301) 604-0599	Perryville	5301 Pulaski Hwy, Space A	Hollisub, LLC	(410) 957-0090
Laurel	7500 Montpelier Rd, Ste 110	Vippan Chopra	(301) 483-0222	Poolesville	2146 Old Snow Hill Rd, Ste 6	Vijaykumar Patel	(301) 349-4000
Laurel	8305 Ice Crystal Drive, Ste 3	Vippan Chopra, Vishal Chopra	(301) 604-7001	Preston	19710-B Fisher Ave	GPM Investments, LLC	(410) 673-1084
LaVale	1313 National Hwy, Store 6 40955 Merchants Lane, Store #1	EYAS Hospitality Sandwich LLC	(301) 729-8077	Prince Frederick	233 Main Street	Riaz Ahmad	(410) 535-1988
Leonardtown	21729 Great Mills Rd, Suite B	John McGuigan	(301) 475-8660	Princess Anne	55 Solomons Island Rd N	Cato Oil Company	(410) 651-3557
Lexington Park	500 Progress Drive	John McGuigan	(301) 862-7888	Queen Anne	30293 Mt. Vernon Rd	Shazad Chaudhry Harpreet Bains, Jatinder Bains	(410) 364-7056 (410) 922-4700
Linthicum	529 S Camp Meade Rd 5408 Southern Maryland Blvd, Unit N	Altaf Lakhani	(410) 636-9690	Randallstown	32215 Queen Anne Highway	Michael Filipiak, John Filipiak II Harpreet Bains, Jatinder Bains	(410) 521-3030 (410) 701-8142
Linthicum	500 Progress Drive	Raju Joshee	(410) 859-2445	Randallstown	3615 Offut Rd	Hiral Patel	(410) 833-6994
Lothian	1407 York Rd, Ste 109	Gurinder Singh	(410) 741-1338	Randallstown	8720 Liberty Road	Mansoor Anvari, Balvir Singh, Sormeh Youssefieh	(301) 637-9183
Lutherville	1407 York Rd, Ste 109	Peter Pazura	(410) 825-5900	Randallstown	9901-C Liberty Road	Jung Moon EYAS Hospitality Sandwich LLC	(301) 762-2900
Mardela Springs	24970 Ocean Gateway	Cato Oil Company Fahema Akter, Mohammad Rahman	(410) 546-2078 (301) 423-3505	Reisterstown	11812 Reisterstown Road	Vladimir Jean-Louis, Gloria Guzman ASHRAFUL KHAN, LAN NGUYEN Shahid Chudhary, Alia Shahid Nicholas Gomes, Thomas Gomes	(301) 519-2999 (240) 314-0491 (301) 881-4672 (240) 454-9415
Marlow Heights	4327 Saint Barnabas Rd	Riaz Ahmad	(301) 884-8900	Rockville	1298 East Gude Drive	EYAS Hospitality Sandwich LLC	(301) 838-7425
Mechanicsville	28270 Three Notch Rd	Jose Ramos, Karen Ramos, Oscar Ramos	(301) 371-4455	Rockville	1402 Rockville Pike	Sodexo Operations, LLC	(443) 840-1600
Middletown	5 E Main St	Harshadkumar Shah	(410) 987-5653	Rockville	15106 Frederick Rd, #19	Sunil Patel, Nima Patel	(410) 574-4930
Millersville	672 Old Mill Rd Rte 3 N	Nafiz Ahmed	(301) 218-4388	Rockville	16817 Crabbs Branch Hwy	Cato Oil Company	(410) 860-5180
Mitchellville	12126 Central Ave, Space 11	Sanjay Patel	(301) 865-0920	Rockville	2 North Washington Street	Cato Oil Company Raymond Burrows III, Katherine Wyatt- Burrows Elizabeth Maxwell, Adewale Soniregun	(410) 749-0400 (410) 749-7000
Monrovia	11791 Fingerboard Road	EYAS Hospitality Sandwich LLC	(240) 632-1234	Rockville	5286 Randolph Road	Mominul Khan Darshan Patel, Hemal Patel	(301) 499-7289 (410) 551-3266
Montgomery Village	19210 Montgomery Village Ave	Sharadkumar Doshi AKS Foods & Services Inc.	(301) 831-0157 (301) 508-7097	Rockville	5548 Norbeck Road 9613-F Medical Center Dr., 1st Floor	Rozilla Durrani	(410) 424-4445
Mount Airy	208 Ridgeville Blvd	Mansoor Anvari, Balvir Singh, Sormeh Youssefieh	(240) 582-6054	Rosedale	7201 Rossville Blvd. Bldg. B	Yusuf Patel	(410) 647-0032
Myersville	3000 Ventrie Ct., Space No. E	Katherine Wyatt- Burrows	(410) 287-0519	Rosedale	8767 L Philadelphia Rd		
New Carrollton	8445 Annapolis Rd, Store 8445 D	Diya Subshop Inc. EYAS Hospitality Sandwich LLC	(443) 808-0038 (301) 334-2028	Salisbury	1801 Autumn Grove Ct		
North East	75 North East Plaza	William Meagher	(240) 488-6822	Salisbury	501 W Salisbury Pkwy		
Nottingham	8651 Belair Rd	Morad Nayif Ramadan	(443) 664-7238	Salisbury	1012 S Salisbury Blvd		
Oakland	13164 Garrett Hwy	Cato Oil Company Bipin Patel, Rajendra Patel	(443) 664-2827	Seabrook	9358 Lanham Severn Rd		
Oakland	21339 Garrett Hwy, Unit 5 12641 Ocean Gateway, Suite 561	RS Mann Food Corporation	(410) 672-1843 (410) 695-1972	Seat Pleasant	6262 Central Ave, Suite 13B		
Ocean City	5200 Coastal Highway			Severn	2622-B Annapolis Road		
Odenton	1125 Annapolis Rd 8765 Piney Orchard Pkwy, Store #8765			Severn	407 George Clauss Blvd		
Odenton				Severna Park	574 Benfield Rd		

Severna Park	580 Governor Ritchie Hwy, Ste A	Surinder Sandhu	(410) 216-1046	Wheaton	12335 Georgia Ave	Mariam Begum, Abul Kashem	(301) 933-7766
Silver Spring	11211 New Hampshire Ave	Prakashbhai Patel	(301) 681-8512	Williamsport	8 Milestone Terrace	Siddharth Patel Connie Chon, Cory Chon, Jong Hwan Chon	(240) 366-8236
Silver Spring	13651 Georgia Avenue	Neil Shah	(301) 942-0010	Woodbine	703 Lisbon Center Drive, Suite A	Chon, Jong Hwan Chon	(410) 489-6912
Silver Spring	13869 Outlet Dr	Sugandha Tuladhar, Anju Tuladhar	(240) 970-5880	Woodstock	10795 Birmingham Way, Unit #19	JOR LLC	(410) 480-0081
Silver Spring	14450 Layhill Rd	Neil Shah, Kaushik Shah	(301) 438-3131	Ellicott City	8659 Baltimore National Pike, Suite G & H	G&J Inc	
Silver Spring	3806 International Drive	Neil Shah, Kaushik Shah	(301) 598-0708				
Silver Spring	45 Randolph Road	Kapilaben Patel, Prakashbhai Patel	(301) 622-0228				
Silver Spring	728 Cloverly Street	Mariam Begum	(301) 879-0390	<b>Massachusetts</b>	<b>274 Open Restaurants</b>		
Silver Spring	8484 Georgia Ave, Ste 110	Godfrey Costa	(301) 565-0161	Abington	937B Bedford St	Mirna Saliba	(781) 878-7347
Smithsburg	22507 Jefferson Blvd	Adna Fulton	(301) 824-3826	Acton	134 Great Rd	Darshangini Patel	(978) 263-8875
Solomons	13330 HG Trueman Rd	John McGuigan	(410) 326-1500	Acton	255 Main Street, Unit B	Darshangini Patel Clifford Laraway, Treavor Laraway, Clifford Laraway II	(978) 263-3800
Sparks	10 Fila Way, Suite F	Bhavu Inc		Agawam	840 Suffield St	Santosh Sapkota, Laxmi Sapkota	(413) 789-7770
St. Michaels	1216 S. Talbot Street, Units 1 & 2	Charles Murray	(410) 745-0868	Amesbury	100 Macy St, Unit L		(978) 388-1682
Stevensville	230 Saint Claire Place	Sherri Anderson	(443) 249-3444	Amherst	308 College St.	Frank Patel	(413) 835-0478
Suitland	4531 Telfair Blvd suite 107	Tawfiqul Islam	(240) 788-7217	Amherst	Univ Dr	Thomas Yvon	(413) 538-5129
Suitland	6716 Suitland Rd	Mohammad Rahman Hazera Rina, Yunus	(301) 568-7722	Amherst	University Drive	Jason Paulo	(413) 256-1919
Sykesville	6400 Ridge Road	Thakur Dagnachew Gebrehiwot	(410) 552-1215	Assonet	69 S Main ST	Krunal Patel	(508) 644-7020
Takoma Park	1161 University Blvd 5151 Allendale Road, 251 East Baltimore St	Westside Services, Inc.	(410) 328-0199	Athol	2250 Main Street	Nancy Monette Scott Leafer, Robert McCurdy	(978) 249-5001
Taneytown				Attleboro	64 Pleasant St		(508) 222-6328
Temple Hills	2326 Iverson Street	MD MIA	(301) 423-1270	Auburn	68-70 Auburn Street	Niral Patel	(508) 407-8997
Temple Hills	3301 Brinkley Rd.	Riaz Ahmad Tawfiqul Islam, Iqbal Hassan	(301) 485-8980	Avon	5 Stockwell Dr.	Nehal Patel	(508) 587-7900
Temple Hills	7071 Allentown Rd		(301) 449-6102	Ayer	1 Mill Street	Dimple Desai Clifford Laraway, Treavor Laraway, Clifford Laraway II	(978) 796-5397
Thurmont	224 North Church St, Suite K	Dean Biller	(301) 271-4239	Belchertown	145 N Main St		(413) 323-4735
Towson	1254 Putty Hill Road	Jagdishbhai Patel	(410) 321-0008	Bellingham	170 Pulaski Blvd	Nipaben Patel	(508) 883-6599
Towson	400 York Rd	Jagdishbhai Patel, Harshad Patel	(410) 321-1777	Bellingham	207 Mechanic Street	Rajnikanth Sirigibattina	(508) 657-1954
Towson	6535 N. Charles Street, Suite 135B	Upendra Gopaju, Barun Kumar Shrestha, Kabin Shrestha	(443) 895-4386	Bellingham	250 Hartford Ave	Kirankumar Patel	(508) 966-2288
Towson	7601 Osler Drive	Pritpal Singh	(667) 206-4125	Berlin	54 Highland Commons East	East Berlin Subs Inc Vijay Chikani, Mehul Padalia	(978) 562-3111
Towson	819 Taylor Ave, Suite 7 UL	Jagdishbhai Patel	(410) 825-7827	Beverly	RT 128 N		(978) 232-0133
Upper Marlboro	3511 Crain Highway	E & C Enterprises	(301) 780-3815	Billerica	480 Boston Road, Unit #110	Shashidhar Bogelli Poonima Hanslia, Kantilal Hanslia	(978) 362-8507
Upper Marlboro	7603 Crain Highway, Bldg. F, Suite F130	Jing Yao	(301) 574-0810	Billerica	799 Middlesex Tpke		(978) 663-6565
Upper Marlboro	9522 Crain Hwy	John Huang	(301) 599-8701	Blackstone	4 Main Street	Michael Maloney Timothy Houde, Jane Houde	(508) 928-1194
Upper Marlboro	978 Largo Ctr Dr, Unit # 29	Azharul Khan, Mominul Khan	(301) 350-1134	Bolton	476 Main St, Hwy 117		(978) 779-9911
Urbana	3510 Sugarloaf Parkway	EYAS Hospitality Sandwich LLC	(301) 874-4382	Boston	1578 Tremont Street, Unit 1	Sudhir Shrestha	(617) 232-3956
Waldorf	10195 Berry Rd	Riaz Ahmad Sudhir Manocha,	(301) 645-1776	Boston	350 Longwood Ave. 393 Massachusetts Ave, Space F-1	Sanjay Kansagra	(617) 264-9299
Waldorf	1184 Smallwood Dr W, A-03	Mahesh Manocha Sudhir Manocha,	(301) 374-2122	Boston		Mehran Atoufi Joseph Connolly, Alex Lee	(617) 437-7180
Waldorf	158 Smallwood Village Center	Mahesh Manocha	(301) 374-2120	Boston	417 Washington St		(617) 426-8843
Waldorf	2112 Crain Hwy	Hemini Patel	(301) 645-6663	Boston	904 Huntington Ave	Vishal Amin	(617) 232-5752
Waldorf	3023 Festival Way, #213	Sudhir Manocha, Mahesh Manocha	(301) 374-2040	Boston	981 Tremont St	Arun Budhathoki, Gursimran Multani	(617) 989-0453
West Friendship	12800 Frederick Rd, Ste 106	Vippan Chopra, Devvrat Patel	(410) 489-6262	Boston	300 Longwood Avenue, Main Cafeteria	Aramark Healthcare Support Services LLC	
Westport	15 Main St	Joan Kyle	(301) 359-9077	Braintree	179 Pearl Street	Bakula Patel Sub Shop Bridgewater Inc.	(781) 348-4949
Westminster	1 Magna Way	Harmeet Rana	(410) 876-3141	Bridgewater	233 Broad St, Store #6		(508) 697-0600
Westminster	444 WMC Dr, Ste 101	Vijaykumar Patel	(410) 751-6903	Brighton	2195 Commonwealth Ave	Vishal Amin	(617) 903-4461
Westminster	535 Jermor Lane	Maher Abdou	(410) 871-9700	Brighton	419 Washington Street	Jigar Patel	(617) 987-2665
Westminster	74 W Main St	Harmeet Rana	(410) 876-9977	Brockton	666 Oak St	Jenish Patel	(774) 381-7938
Westover	9010 Ocean Hwy	Cato Oil Company Shahid Chudhary, Alia Shahid	(410) 621-0451	Brockton	768 Belmont Street	Bryan Knight, Elvira Knight	(508) 232-3716
Wheaton	11331 Georgia Ave		(301) 929-0409	Brockton	768 Centre St	Nitant Raval	(508) 427-4478

Brookline	238 Harvard St	Bhavesh Patel	(617) 566-5051	Framingham	121 Worcester Rd	Ritesh Patel	(508) 620-0688
Burlington	157 Bedford Street	Nitinkumar Patel	(781) 270-4479	Framingham	420 Franklin Street	Niru Patel	(508) 665-4321
Burlington	258 Cambridge St	Dineshbhai Patel, Ritu Patel	(781) 273-2200	Framingham	5 Edgell Rd, Suite 1A	Ritesh Patel	(508) 875-0404
Cambridge	4 Central Square	Nitinkumar Patel	(617) 873-0878	Franklin	252 E Central St	Tarulata Patel, Kirankumar Patel	(508) 520-3400
Cambridge	Corner of Mt. Auburn & JFK St., Level 1, Unit 2-09	Arun Budhathoki, Gursimran Multani	(617) 441-0011	Franklin	520-528 W Central St	Viral Patel	(508) 528-0345
Canton	31 Washington St	Kinjal Patel, Chirag Patel	(781) 575-0505	Gardner	30 Pearson Boulevard	Dimple Desai, Avni Shah	(978) 632-5213
Chelmsford	48 Chelmsford St	Palak Shah, Rajnikant Patel	(978) 250-8833	Gardner	677 Timpany Blvd	Dimple Desai, Avni Shah	(978) 630-1113
Chelmsford	66-4 Parkhurst Rd	Vinodbhai Patel	(978) 654-5270	Gloucester	25 Railroad Avenue, Suite 1	Munir Hussain, Noreen Hussain	(978) 281-1160
Chelsea	1100 Revere Beach Parkway, Store #F	Beena Patel	(617) 370-3044	Grafton	100 Worcester Street, Space #70	Dimple Desai	(508) 839-9595
Chicopee	105 Center St	Thomas Yvon	(413) 592-0500	Granby	47-49 West State St.	Clifford Laraway	(413) 255-0077
Chicopee	134 Springfield Street	Clifford Laraway	(413) 626-6272	Great Barrington	246 Stockbridge Road	Wayland Benbow, Rosemary Gould, Thomas Kannam	(413) 429-8454
Chicopee	167 Chicopee St	Pride Operating, LLC	(413) 419-0315	Greenfield	251 Mohawk Trail	Erik Pardee	(413) 774-3636
Chicopee	27 Montgomery St	Pride Operating, LLC	(413) 419-0197	Greenfield	343 Federal St	Erik Pardee	(413) 774-5999
Chicopee	363 Burnett Rd Exit 6	Pride Operating, LLC	(413) 419-0183	Hadley	25 Russell Rd.	Pride Operating, LLC	(413) 387-0170
Chicopee	591 Memorial Drive	Clifford Laraway	(413) 593-6501	Hadley	337 Russell St	Frank Patel	(413) 585-0670
Clinton	1175 Main Street	Arvind Patel	(978) 733-4343	Halifax	300 Plymouth St Rte 106 & 58, Unit 4	Elvira Knight	(339) 244-4431
Danvers	55 Brooksby Village Way	Vinay Verma, Anu Verma	(978) 646-9157	Hanscom AFB	151575 Grenier St	Ranganarayan Narasimhan, Nehal Patel, Shreya Patel	
Dartmouth	386 State Rd Rt 6	Donald Pratt, Tobey Gaspar	(508) 990-3600	Holden	1115 Main St	Dimple Desai	(508) 829-9365
Dedham	723 Boston-Providence Turnpike, Store #12	Ranganarayan Narasimhan	(781) 686-1658	Holliston	459 Washington St, Unit C	Xiaoyu Sun	(508) 893-0800
Dorchester	1576 Dorchester Ave	Hassan Ouchraa	(617) 265-1995	Holyoke	2217-2291 Northampton St.	Clifford Laraway	(413) 533-8488
Dorchester	875 William Morrissey Blvd	Bhumi Shukla	(617) 506-0088	Holyoke	330 Main Street	Daisy Florek	(413) 322-9212
Dudley	157 W Main St	Mayankbhai Patel	(508) 949-8665	Hudson	213 Main St, #4	Leonard Ocnos	(978) 567-9077
E Harwich	One Auston Rd	Thomas Roberts	(508) 432-1280	Hudson	280 Washington St	Leonard Ocnos	(978) 562-2771
East Boston	13 William Kelly Square	Jitendra Patel	(617) 561-0061	Hyannis	14 West Main St	James Turi, Brian Dixon	(508) 827-7765
East Boston	948 Bennington Street	MA 59923 Subs Inc.	(617) 569-2117	Hyannis	425 Iyannough Rd, Unit #4	James Turi, Brian Dixon	(508) 778-2555
East Bridgewater	203 Bedford St	Galen Sweeney	(508) 456-4581	Hyde Park	1281 Hyde Park Ave	Ranganarayan Narasimhan	(617) 361-7373
East Falmouth	137 Teaticket Hwy	Lee Robertson, John Enright	(508) 548-5137	Lakeville	330 Bedford St	Timothy Andrade	(508) 946-0098
East Freetown	1 Chace Rd, Unit 17	Krunal Patel	(508) 763-4328	Lawrence	610 Andover Street	Law Sub, LLC	(978) 258-6138
East Longmeadow	24 Shaker Rd	Dhaval Patel	(413) 525-8189	Leicester	1199 Main St	Christopher Bowen	(508) 892-4421
East Longmeadow	618 North Main Street	Pride Operating, LLC	(413) 747-7850	Leicester	1620 Main Street	Ritesh Patel	(508) 892-8083
East Wareham	2890 Cranberry Highway	Ashishkumar Patel, Dashrath Patel, Dipenkumar Patel	(508) 295-1148	Lenox	450 Pittsfield Road	Russell Faden	(413) 442-5311
Easthampton	32 Union St	Clifford Laraway, Treavor Laraway, Narendrakumar Barvaliya	(413) 527-6110	Leominster	1 Park St	Govindbhai Patel	(978) 534-7055
Everett	1727 Revere Beach Pkwy	Clifford Laraway II	(617) 389-1703	Leominster	280 New Lancaster Rd	Govindbhai Patel	(978) 537-6664
Fairhaven	19 Plaza Way	Dimple Desai, Avni Shah	(508) 991-2344	Leominster	975 Merriam Avenue, Unit 119	Dimple Desai, Avni Shah	(978) 466-5111
Fall River	122 Plymouth Ave	Pasquale LaMarra	(508) 673-6611	Littleton	287 Great Rd	Dimple Desai	(978) 486-9782
Fall River	1500 Brayton Ave	Elvira Knight	(508) 673-6611	Lowell	254 Merrimack St	Ana Berrios	(978) 934-9122
Fall River	179 President Avenue	Cecile Lister, Jeffrey Lister	(508) 675-6605	Lowell	424 Chelmsford Street	Sagar Shah, Prachi Shah	(978) 710-6781
Fall River	290 S Main	Clifford Laraway, Treavor Laraway	(774) 955-5048	Lowell	One Solomont Way, Student Center	Aramark Educational Services, LLC	(978) 934-6379
Fall River	499 Globe St	Elvira Knight	(508) 679-3883	Ludlow	34 East St.	Umesh Patel	(413) 583-5700
Fall River	638 Quequechan Street	Clifford Laraway, Treavor Laraway, Clifford Laraway II	(508) 678-1122	Ludlow	477 Center St	Clifford Laraway, Treavor Laraway, Clifford Laraway II	(413) 547-8370
Feeding Hills	6 N Westfield St	Bryan Knight	(508) 675-4802	Lynn	44 State St	Ronak Patel	(781) 595-3333
Fitchburg	2 Ray Avenue	Pride Operating, LLC	(413) 786-1537	Lynn	709 Western Ave	Shelali Patel	(781) 584-6153
Fitchburg	493 Electric Ave, Unit 118	James Basile	(978) 345-0138	Malden	207A Centre Street	Ramchandra Parekh	(781) 322-2222
Forestdale	280 C Route 130, Suite 5	Dimple Desai, Avni Shah	(978) 345-7788	Malden	695 Eastern Ave	Vishal Patel	(781) 333-3058
Foxboro	18 Central St	Dipenkumar Patel	(774) 338-5976	Mansfield	84 Copeland Drive	Charles Smith	(508) 339-0600
		Tarulata Patel, Kirankumar Patel	(508) 543-1315				



Marlborough	794 Boston Post Road East, Unit 1	Hemesh Patel James Turi, Brian Dixon	(508) 485-5777			Pierre Tambwe Mangenda	
Mashpee	681 Falmouth Rd, Ste D11		(508) 539-1000	Quincy	247 Quincy Ave	Hardik Patel	(617) 773-4600
Maynard	95 Main St	Dineshbhai Patel Alpanaben Patel, Harshad Patel	(978) 897-5619	Quincy	301 Falls Blvd	Uma Khodal LLC	(617) 479-0028
Medfield	547 Main St		(508) 359-1525	Randolph	90 North Main Street	Michael Maloney	(781) 963-3434
Medford	4110 Mystic Valley Parkway	Med Sub LLC	(781) 396-9966	Raynham	36 Paramount Drive	Ashishkumar Patel Narendrakumar Barvaliya	(508) 822-4450 (781) 629-3910
Mendon	32 Hastings St	Michael Maloney	(508) 422-9430	Revere	3 Everett Street, Unit 3D-2		(781) 629-1642
Methuen	40 Jackson St	Mayankbhai Patel MD Shahjalal Uddin, Pintu Ray	(978) 258-0591 (978) 327-5999	Revere	339 Squire Road	Shefali Patel	(617) 323-5002
Methuen	70 Pleasant Valley St		(978) 327-5999	Roslindale	4238-4244 Washington Street	Dinesh Patel	(508) 399-8562
Middleboro	547 W Grove St	Sharmila Patel	(508) 947-7875	S Attleboro	634 Washington St	Christopher Malo	(978) 744-7827
Middleton	259 South Main Street	Bhavesht Patel	(978) 762-0981	Salem	119-125 Canal St, Unit A-8	Narpat Group LLC	(508) 336-6041
Milford	9 Medway Rd., Suite F	Michael Maloney	(508) 634-0200	Seekonk	1201 Fall River Ave	G Haven Corp	(508) 761-6881
Milford	94 Prospect Street	Trushar Patel	(508) 473-2500	Seekonk	142 Central Ave	Anil Patel	(508) 799-9090
Millbury	41 Canal St	William Szenda	(508) 865-7866	Seekonk	74 Taunton Ave	Charles Smith	(508) 646-9010
N Attleboro	463A E Washington St	Robert McCurdy	(508) 695-2222	Shrewsbury	373 Maple Ave	Luz Ruiz Clifford Laraway, Treavor Laraway Clifford Laraway, Treavor Laraway	(508) 764-3185 (617) 764-2432
Natick	251 W Central St	Xiaoyu Sun	(508) 650-0605	Somerset	1083 County St		(508) 678-1122
Needham	1187 Highland Ave	Nehal Patel Donald Pratt, Tobey Gaspar	(781) 453-4031 (508) 999-1500	Somerset	1129 GAR Highway		(617) 764-3185
New Bedford	109 Nauset St		(508) 995-4065	Somerville	271 Broadway	KEB Companies Inc.	(617) 764-2432
New Bedford	2072 Acushnet Ave	Donald Pratt Rafael Burgos, Vincent Perez	(508) 717-0260	Somerville	860 Broadway	Vinay Patel	(617) 776-0091
New Bedford	823 Rockdale Ave, Ste D		(508) 999-4670	Sommerville	711-723 Sommerville Ave	Nitinkumar Patel	(413) 665-9830
New Bedford	836 Pleasant St	Timothy Andrade	(508) 999-4670	South Deerfield	1 Greenfield Rd	Christine Kuzmeskus James Turi, Brian Dixon	(508) 394-9500
Newburyport	171 State Street	Yogesh Patel	(978) 465-2205	South Yarmouth	12 Whites Path	Kimberly McCarthy, Carline McCarthy, Joseph McCarthy	(413) 527-1199
Newton	1185 Centre Street	Rinaben Patel Nitant Raval, Hiren Patel	(617) 244-7827 (774) 210-8101	Southampton	161 College Hwy		(508) 460-3385
Norfolk	242 Dedham Street	Bhakti Chaudhari, Ramesh Chaudhari	(413) 664-8020	Southborough	21 Turnpike Rd	Nitant Raval Seemaben Patel, Mayankbhai Patel	(508) 764-6396
North Adams	1 Main St		(978) 258-6730	Southbridge	176 Main St, Suite 300	Clifford Laraway, Treavor Laraway, Christopher Bowen, Christopher Grant	(413) 569-0869 (508) 885-7166
North Andover	137 Turnpike Street	Nehal Patel	(508) 867-8800	Southwick	535 College Highway		(413) 734-6040
North Brookfield	163 North Main Street	Matthew Terkanian	(508) 717-8687	Spencer	72 W Main St	Thomas Yvon	(413) 783-0044
North Dartmouth	506 State Road	Donald Pratt	(508) 230-2111	Springfield	1019 Saint James Ave	Kapil Taneja	(413) 317-7992
North Easton	519 Foundry St	Galen Sweeney Paul Stavropulos, Richard Pilchen	(413) 586-2800	Springfield	1105 Boston Rd	Pride Operating, LLC	(413) 543-9953
North Hampton	180 N King St		(508) 987-5158	Springfield	1110 Wilbraham Road	Pride Operating, LLC	(413) 736-7410
North Oxford	742 Main St	Ritesh Patel	(978) 664-6411	Springfield	1143 Berkshire Ave	Pride Operating, LLC	(413) 783-9082
North Reading	4 Lowell Rd, Unit 7	Keon Grey	(978) 664-4669	Springfield	1211 E Columbus Ave	Pride Operating, LLC	(413) 748-2813
North Reading	72 Main St	MA-34571 Subs Inc.	(508) 393-2093	Springfield	1225 Parker St	Pride Operating, LLC	(413) 783-7782
Northborough	200 Otis St	Kantilal Hanslia	(508) 286-0086	Springfield	263 Alden St	Aramark Educational Services, LLC	(413) 734-0200
Norton	130 Mansfield Ave	Scott Leafer	(781) 421-3227	Springfield	374 Cooley St, Unit # 26	Dhaval Patel Shreeji Sahjanand Corp	(413) 731-3300
Norwell	6 Grove St, Unit B2	Antonio Pereira Alpanaben Patel, Harshad Patel	(781) 440-0048	Springfield	405 Armory St 55 Franklin B. Murray Street, Unit 3A, Level 1	Kapil Taneja	(413) 734-1063
Norwood	111 Lenox Street, Suite 108	Alpanaben Patel, Amitkumar Patel, Harshad Patel	(508) 987-5100	Springfield	556-560 Sumner Ave	Ngoc-Minh Le	(413) 783-2929
Norwood	36 Vanderbilt Ave		(413) 283-4570	Springfield	625C Boston Road	Kapil Taneja	(413) 731-0622
Oxford	299 Main St	Susan Fischetti Rohit Teji, Sanjeev Bhatia, Seema Bhatia	(413) 448-8001	Springfield	700 State Street	Pride Operating, LLC	(413) 241-8884
Palmer	1049 Thorndike Street		(413) 499-0067	Springfield	77 West St West Columbus Ave, Urban Renewal Area	Clifford Laraway	(781) 279-1333
Pittsfield	179 South St	Russell Faden	(413) 464-8400	Springfield	200B Main St, Ste B	Ramchandra Parekh	(781) 341-1607
Pittsfield	370 Pecks Rd	Russell Faden	(413) 442-2539	Stoughton	438 Washington Street	Hardik Patel	(508) 347-5855
Pittsfield	457 Dalton Ave	Russell Faden	(413) 699-2555	Sturbridge	100 Charlton Rd	Ritesh Patel Pilot Travel Centers LLC	(413) 665-0900
Pittsfield	502 East Street	Russell Faden	(774) 283-4786	Sturbridge	400 Haynes Street		
Pittsfield	555 Hubbard Ave, Ste 12	Russell Faden		Sunderland	5C Clark Mountain Road	Erik Pardee	
Plainville	13 Taunton Street 74 Long Pond Rd Condominium, Unit 3	DNPM Corp. Miriam Ndemba, Stephen Ndemba, Jean					
Plymouth							

Swansea	26 Market St	Melanie Santos	(508) 379-0819	Worcester	1 Kelley Square	Daviela Perez	(508) 755-4070
Swansea	79 Swansea Mall Dr	Stephen Souza	(508) 673-9331	Worcester	120 Stafford St	Niral Patel	(508) 459-9813
Taunton	2093 Bay Street	Anne Marie Masnyk, Mariusz Masnyk	(774) 501-2694	Worcester	151 Highland Street	Lynnzie Ngo, Tanh Ta	(508) 373-2250
Taunton	306 Winthrop Street, Store 8B	Kevin Ledo	(508) 802-6911	Worcester	25 Tobias Boland Way	Michael Vulcano	(508) 439-7672
Taunton	One Washington St	Kevin Ledo	(508) 822-8899	Worcester	280 Providence Street	Daniel Melikian	(508) 459-5797
Tewksbury	333 Main St	Md Hossain	(978) 640-1152	Worcester	281 Shrewsbury St	Luz Ruiz	(508) 756-1968
Turners Falls	57 Avenue A	Christine Kuzmeskus	(413) 863-2363	Worcester	392 Park Avenue, Unit #1	Niral Patel	(508) 860-7696
Uxbridge	5 South Main Street	Dev Patel	(508) 278-0202	Worcester	399 Southbridge St	Lynnzie Ngo, Tanh Ta Josian Golemi, Arjana Golemi	(508) 755-7080 (508) 853-7075
W Brookfield	143 W Main St	Bhumi Shukla	(508) 867-3433	Worcester	446 Lincoln St	James Basile	(508) 852-3300
Waltham	1077 Lexington Street	Nehal Patel	(781) 373-5672	Worcester	490 Lincoln Street	James Basile	(508) 852-3300
Waltham	869 - 871 Main St	Walsub Main Street LLC	(781) 209-8777	Worcester	545 Southwest Cutoff, Unit 1	Nitinkumar Patel	(508) 363-4001
Waltham	90 B River St	Nehal Patel Clifford Laraway, Treavor Laraway,	(781) 398-1700	Worcester	576 West Boylston St	James Basile	(508) 595-0143
Ware	139 West Street	Clifford Laraway II	(413) 277-0438	Worcester	897 Grafton St	Rameshbhai Patel	(508) 791-2525
Ware	352 Palmer Rd	Thomas Yvon	(413) 967-0046	Natick, MA	189 Worcerter st	Hongliang Pan, Roger Lee	(508) 655-2525
Wareham	15 Tobey Road, Wal-Mart	Pravinaben Patel	(508) 295-7269	<b>Michigan</b>	<b>720 Open Restaurants</b>		
Watertown	59 Mount Auburn Street	Ranganarayan Narasimhan	(617) 744-0589	Addison	8311 US Hwy. 127	Family Food Ventures, LLC	(517) 547-5454
Webster	188 Gore Rd	Mayankbhai Patel, Seemaben Patel	(508) 943-3833	Addison Twp	20 N Rochester Rd	Aly Bazzi	(586) 336-4803
Wellesley	268 Washington Street	Nehal Patel	(781) 237-1000	Adrian	1422 S Main, Suite A	Sharon Schwartz, Warren Harris	(517) 263-0494
West Boylston	197 W Boylston St, Ste 2	James Basile	(508) 835-9928	Adrian	1601 East US 223	Sub 1107 LLC	(517) 266-8303
West Hatfield	10 West St.	Erik Pardee Clifford Laraway, Heather Colarusso, Treavor Laraway, Clifford Laraway II	(413) 247-6387	Adrian	523 N Main St	Sharon Schwartz, Warren Harris	(517) 263-6203
West Springfield	1305 Memorial Ave, FC-3		(413) 363-2854	Alanson	7722 US Hwy 31	Brad LaPoe	(231) 548-3008
West Springfield	1329 Riverdale St	Umesh Patel	(413) 781-0092	Albion	104 Erie	Jinal Patel	(517) 289-2755
West Springfield	356 Memorial Ave	Navin Patel	(413) 788-0008	Albion	27815 C Drive North	Kelly Fuels, Inc.	(517) 629-8651
Westborough	18 Lyman St	Niral Patel	(508) 366-7134	Alger	1990 Brock Rd	Forward Corp.	(989) 836-2183
Westfield	141 Springfield Rd	Kimberly McCarthy Clifford Laraway, Treavor Laraway, Clifford Laraway II,	(413) 562-1891	Algonac	2656 Pointe Tremble Road	Mitesh Patel	(810) 794-9470
Westfield	21 Southwick Rd	Ashley Morse Clifford Laraway, Treavor Laraway, Clifford Laraway II,	(413) 562-1750	Allegan	504 Western Ave	Vicki Lambert	(269) 686-2166
Westfield	439 N Elm St	Ashley Morse Clifford Laraway, Treavor Laraway, Clifford Laraway II,	(413) 562-8438	Allegan	854 Marshall St	Vicki Lambert	(269) 673-4706
Westfield	27 Bartlett St	Ashley Morse, Jason Paulo	(413) 568-6130	Allen Park	15861 Southfield Rd	Khalid Farha	(313) 294-7827
Westford	174 Littleton Road	Nirav Patel	(978) 577-6439	Allen Park	23229 Outer Drive	Naim Charara, Samer Fakih	(313) 274-6432
Westminster	97 Main St	Dimple Desai Clifford Laraway, Treavor Laraway, Clifford Laraway II, Jason Paulo	(978) 874-2185	Allendale	6175 Lake Michigan Dr	Stanley Liskiewitz, Carol Liskiewitz	(616) 895-7820
Westover AFB	451 Airlift Drive, Building, 425 35 Pleasant Street, Suite 5, Store #10	Nilesh Patel	(781) 337-0482	Alma	1594 Wright Ave	Jeffrey LaPoe	(989) 463-2782
Weymouth	740 Middle St	Zohra Khan	(781) 335-3073	Almont	868 Van Dyke Rd, PO BOX 370	Mitesh Patel	(810) 798-8002
Whitinsville	100 Valley Pkwy	Dimple Desai	(508) 234-2440	Alpena	1049 N Bagley St, Suite 7 and 8	Aaron Hamp	(989) 356-1260
Whitinsville	56 Church St	Dimple Desai	(508) 234-4007	Alpena	1180 M-32 West	Aaron Hamp	(989) 356-9419
Wilbraham	2034 Boston Road	Ngoc-Minh Le Bhakti Chaudhari, Ramesh Chaudhari	(413) 543-8844	Ann Arbor	1315 S University Ave	Raiders Subs LLC	(734) 761-4160
Williamstown	384 Main St		(413) 458-7014	Ann Arbor	1500 E Medical Center Dr.	Aramark Corporation	(734) 232-7358
Wilmington	206 Ballardvale Street, Unit 2	Shashidhar Bogelli	(978) 447-5528	Ann Arbor	2410 W Stadium Blvd	Spartans Subs LLC	(734) 994-6363
Wilmington	316 Lowell St.	Derek Santini	(978) 657-4700	Ann Arbor	3098 Platt Rd	Hemal Shah Brad Turowski, Leonard Turowski, Todd Turowski	(734) 975-8865 (734) 761-4388
Winchendon	29 Central St	Nancy Monette	(978) 297-0011	Ann Arbor	3395 A Plymouth Road	Kamal Fawzi	(734) 665-7277
Woburn	150-C New Boston Street	Chengen (Andrew) Lin	(781) 569-0550	Ann Arbor	3650 South State Street 530 South State Street, Michigan Union Building	Brad Turowski, Leonard Turowski	(734) 994-5900
				Ann Arbor	902 South State St.	Raiders Subs LLC	(734) 996-9140
				Armada	23009 E Main St	Mitesh Patel	(586) 784-3006
				Au Gres	2490 Huron Road	Dale Wiess	(989) 876-7856
				Auburn	104 Midland Road	Forward Corp. MRHZ Inc., Jaclyn Zirbel	(989) 662-6488 (248) 370-0620
				Auburn Hills	2737 University Avenue		

Auburn Hills	3279 Auburn Road 4000 Baldwin Road, Space FC02	Keith Gretkierewicz, Sean Gretkierewicz	(248) 299-4431	Brown City	4436 West Main	James Zyrowski	(810) 346-2835
Auburn Hills		Forward Corp.	(248) 758-9101	Brownstown Brownstown Township	20950 Dix Toledo Rd 23764 West Rd	Salman Makki Mohamad Daher	(734) 225-6146 (734) 671-6177
Auburn Hills	4000 Lapeer Road	Tarek Gayar	(248) 791-3171	Buchanan	714 East Front Street	Anthony Jones, Darcy Jones	(269) 697-8018
Auburn Hills	4141 Joslyn Rd, Suite 200	Forward Corp. Patrick Lawrence, Kyle Lawrence	(248) 409-0410 (989) 269-2000	Burton	1166 Belsay Road	Forward Corp.	(810) 407-8445
Bad Axe	885 N Van Dyke	Mariah Jackson	(269) 427-0077	Burton	2424 S Center Rd	Forward Corp.	(810) 742-4937
Bangor	1 E. Monroe Street	Richard Murdock	(269) 969-0433	Burton	4013 East Court Street	Forward Corp.	(810) 742-8660
Battle Creek	1325 Capital	Richard Folk Victor Einhardt, Wendy Einhardt	(269) 968-3127 (269) 964-8034	Burton	5323 E Court St	Forward Corp.	(810) 742-2062
Battle Creek	2191 Columbia Ave West	GPM Southeast, LLC	(269) 963-4126	Burton	1344 East Bristol Road	Forward Corp.	(810) 744-3420
Battle Creek	2718 W Michigan	GPM Southeast, LLC	(269) 966-6884	Byron Center	119 100 Street SW	Exit 76 Corporation Joseph Abdou, Elie Abdou	(616) 877-0201 (616) 878-0081
Battle Creek	4200 W Dickman Rd	GPM Southeast, LLC	(269) 966-6884	Byron Center	8391 Byron Center Ave SW		
Battle Creek	5195 Beckley Rd	GPM Southeast, LLC Victor Einhardt, Wendy Einhardt	(269) 979-0484 (269) 968-1083	Cadillac	1445 N Mitchell St, Store 3	Brad LaPoe	(231) 775-1782
Battle Creek	590 W Columbia Ave	Robert Hawkins	(269) 979-5441	Cadillac	6183 E M-115	Brad LaPoe	(231) 775-7850
Battle Creek	6020 B Drive N	Robert Hawkins	(269) 753-1500	Cadillac	8917 E 34 Rd 9175 CHERRY VALLEY, SUITE I	Brad LaPoe Ronald Thebo II, Ronald Thebo	(231) 775-0060 (616) 891-4782
Battle Creek	6405 B Drive North	Robert Hawkins Walters-Dimmick Petroleum Inc	(269) 753-1500 (269) 979-1668	Caledonia			
Battle Creek	7586 B Drive North	Richard Folk	(269) 213-8790	Calumet	56901 S 6th St, Unit 10	Thomas Teliin	(906) 337-0906
Battle Creek	13256 S. Helmer Road	Forward Corp.	(989) 895-1122	Canton	39500 Ford Rd	Jince Thanath	(734) 667-4946
BAY CITY	1006 Lafayette Ave	Forward Corp.	(989) 667-5314	Canton	40341 Michigan Ave	Rajwinder Kaur Girish Patel, Saumil Patel	(734) 728-8361 (734) 844-8510
BAY CITY	3921 Wilder Rd	Forward Corp.	(989) 667-4321	Canton	42476 Cherry Hill Road	John Walker	(734) 981-7300
BAY CITY	6180 Westside Saginaw Rd	Forward Corp.	(989) 667-0400	Canton	43687 Ford Rd	TAMS GROUP, LLC	(734) 484-1999
BAY CITY	904 N Euclid Ave	Mark Schwager, Richard Schwager Deidre Sharp, Sandra Butkin	(989) 435-7000 (616) 794-2886	Canton	45555 Michigan Avenue	Khaid Farha	(734) 495-9903
Beaverton	101 Ross St	Allan Berg	(231) 350-7444	Canton	46032 Michigan Ave	Gerald Law	(734) 207-5081
Belding	1300 M-44	Khalid Farha	(734) 697-7782	Canton	7672 N Canton Ctr Rd	Big House Subs LLC Don Foster Oil Company	(734) 404-6962 (810) 395-7711
Bellaire	103 S. Division Street	Vinod David	(734) 485-7827	Carleton	12710 Grafton Rd	Family Food Ventures, LLC	(734) 654-7994
Belleville	11812 Belleville Rd	Jihad Nasser	(734) 325-6324	Caro	1121 E Caro Rd	Forward Corp.	(989) 672-4725
Belleville	6060 Rawsonville Rd	Sajad Hussain	(269) 926-4243	Caro	884 S State St	Forward Corp.	(989) 672-4470
Belleville	19731 Sumpter Rd	Sajad Hussain	(269) 927-3030	Caro	C-Store 3511 Mertz Road	Scott Dorman	(989) 672-0678
Benton Harbor	1400 Mall Drive	Kathleen Bruce	(231) 882-7782	Carson City	511 W Main St	Village Pantry, LLC Seth Coxon, DeWayne Coxon	(989) 584-6128 (616) 940-1050
Benton Harbor	2004 S M 139	Louis Dortch Darcy Jones, Anthony Jones	(248) 691-9073 (269) 473-2111	Cascade	4750 Cascade Rd SE	Jerald Ignash	(989) 856-8484
Benzonia	790 Michigan Ave	Tracey Clark, Ronald Clark	(231) 796-1000	Caseville	7095 Main St,	Forward Corp.	(989) 872-4373
Berkley	28247 Woodward Avenue	Deidre Sharp, Sandra Butkin	(231) 796-3223	Cass City	6144 Cass City Rd	Freshly Served, Inc.	(269) 445-5455
Berrien Springs	636 S St Joseph Ave	Forward Corp.	(989) 624-4909	Cassopolis	1101 E State St M60	Lila Hodges Walters-Dimmick Petroleum Inc	(616) 696-3267 (269) 467-7389
Big Rapids	21400 Perry St	Big House Subs LLC	(517) 486-4555	Cedar Springs	4017 17 Mile Rd	Brad LaPoe	(231) 547-6699
Big Rapids	603 S State St	Louis Dortch	(248) 335-0361	Centreville	201 E Main Street	Spartans Subs LLC Chad Redman, Jennifer Redman	(517) 541-0205 (517) 543-6200
Birch Run	9197 Birch Run Rd	Jimmy Patel	(248) 338-2200	Charlevoix	401 Bridge St	Aaron Hamp	(231) 627-7827
Blissfield	620 W Adrian St.	Brad LaPoe	(231) 582-7020	Charlotte	1680 Packard Hwy	Aaron Hamp	(231) 627-3323
Bloomfield Hills	1619 Opdyke Road	Village Pantry, LLC	(989) 842-3059	Charlotte	322 S Cochran	Sub 1107 LLC	(734) 475-7827
Bloomfield Hills	43153 Woodward Avenue	Michael Holihan Deborah Miller, Adam Wheaton	(989) 777-5995 (269) 465-5511	Cheboygan	1150 S Main	Christopher Rowe	(989) 845-7821
Boyne City	114 Water St	Michael Hefner Cynthia Hefner, Christian Hefner	(810) 229-5202 (810) 225-9775	Cheboygan	428 N Main St	Justin Buccellato Justin Buccellato, Jeffrey Bonanni, Harvey Solway	(586) 598-7131 (586) 949-8570
Breckenridge	325 East Saginaw St.	Cynthia Hefner Walters-Dimmick Petroleum Inc	(517) 369-1359	Chelsea	1107 S Main St	Chris Demo	(989) 386-3363
Bridgeport	6375 Dixie Highway	Jinal Patel	(517) 938-0161	Chesaning	1121 W Broad St	Chris Demo	(989) 802-0931
Bridgeport	6375 Dixie Highway			Chesterfield	45400 Marketplace Blvd		
Bridgman	9730 Red Arrow Hwy 10049 E Grand River Ave, Suite 1000			Chesterfield	47665 North Gratiot		
Brighton	7491 Grand River			Clare	10197 S Clare Ave		
Brighton	9290 Lee Road, Suite 110			Clare	402 McEwan St		
Bronson	215 E Chicago Rd						
Brooklyn	311 S Main St						

Clark Lake	3101 Jefferson Road	Kelly Fuels, Inc.	(517) 529-4865	Detroit	18334 Joy Rd	Salman Makki	(313) 493-8973
Clarkston	5930 Sashabaw Rd	Forward Corp.	(248) 625-0805	Detroit	19100 James Couzens Hwy	Louis Dortch	(313) 468-9959
Clarkston	6684 Dixie Hwy	Devon Wyatt	(248) 795-2092	Detroit	19127 Telegraph Rd	Jaiminkumar Pandya	(313) 255-8811
Clarkston	7743 Sashabaw Rd	Forward Corp.	(248) 625-5739	Detroit	19615 Plymouth Road 2101 Connor Avenue, Assembly Plant	Sam Fakhoury	(313) 270-4999
Clinton	104 E Michigan Ave	Big House Subs LLC Mitesh Patel, Dipti Patel Vaishnav	(517) 456-8050	Detroit	2713 Grand River	Nikolaos Moschouris	(313) 824-5557
Clinton Township	1219 S Gratiot Ave	Frank Agrusa, Todd Gildersleeve	(586) 465-7584	Detroit	2799 West Grand Blvd	Jihad Nasser	(313) 412-5339
Clinton Township	18400 Hall Road		(586) 263-8611	Detroit		Nikolaos Moschouris	(313) 870-9253
Clinton Township	20485 Nunneley Road N.	Mitesh Patel Frank Agrusa, Todd Gildersleeve	(586) 840-7880	Detroit	335 S Schaefer Rd	Mustapha Akhdar Ioulia Thomas, Aristidis Moschouris	(313) 842-5500
Clinton Township	20832 Hall Rd	Jayant Patel, Mitesh Patel	(586) 466-5800	Detroit	3424 E Jefferson Ave 4001 W. McNichols Road, Student Union Food Crt 2nd Flr	Metz Culinary Management, Inc.	(313) 877-9192
Clinton Township	34344 Harper Ave.		(586) 792-2839	Detroit	4201 St Antoine, The Galleria Space #2A1	Justin Buccellato	(313) 993-3371
Clinton Township	40040 Hayes Rd	Dream Moon LLC Frank Agrusa, Todd Gildersleeve	(586) 226-8006	Detroit			(313) 831-8142
Clinton Township	41741 Garfield Road		(586) 228-2244	Detroit	4276 Fort St	Naheda Abdallah Mitesh Patel, Jayant Patel	(313) 914-5280
Clio	11493 N Linden Rd	Forward Corp.	(810) 564-1633	Detroit	500 East Warren Avenue		(313) 832-4410
Clio	4254 W Vienna Rd	DCGAJM LLC	(810) 687-5700	Detroit	5944 E Davison St	Jamal Bazzi	(313) 366-8500
Coldwater	409 E Chicago St	James Miller	(517) 279-2744	Detroit	5996 Woodward Ave	Jihad Nasser	(313) 870-1260
Coldwater	416 Marshall Street	James Miller	(517) 279-7412	Detroit	6071 W. Outer Drive 655 West Kirby., Towers Residence Hall	Salman Makki Aramark Educational Services, LLC	(313) 307-8810
Coleman	5426 N. Coleman Rd.	Jeffrey LaPoe	(989) 465-9981	Detroit		Angela Fabbri, Kenisha Lee, Charles Lerg, Matthew Lerg, Daniel Marcantonio, Nikolaos Moschouris	(313) 577-5783
Coloma	152 N Paw Paw Lake Road	Jordan Hurst	(269) 468-6700				
Commerce Township	3301 Pontiac Trail Road	MRHZ Inc.	(248) 669-9450				
Commerce Township	4791 Carroll Lake Rd	Louis Dortch	(248) 366-6688	Detroit	660 Woodward Ave., Shop 16		(313) 963-7770
Comstock Park	3999 Alpine Ave	Vinh Do Ronald Thebo, Angela Rienks	(616) 228-1395	Detroit	6781 Greenfield	Yousef Abusalah	(313) 254-9186
Comstock Park	4615 West River Dr		(616) 228-9295	Detroit	7950 Outer Dr	Salman Makki Hussein Nasser, Bassem Salameh	(313) 397-3558
Concord	202 East Jackson	Richard Folk	(517) 524-6607	Detroit	8930 W McNichols Rd		(313) 863-5467
Coopersville	34 S 68th Ave	Jennifer Schuiteman	(616) 837-7007	Detroit	9320 Woodward Avenue	Hatem Alnazer	(313) 285-8322
Croswell	5000 Peck Rd.	Joseph Reusser Joshua Brock, Nicholas Lusardi	(810) 679-2290	Detroit	9600 Livernois Avenue The Renaissance Ctr, Bldg 200, Level A, A203	Mohammed Beydoun	(313) 935-3078
Crystal Falls	1353 W US Hwy 2		(906) 874-7827	Detroit		Justin Buccellato I 94 Livernois Food Center LLC	(313) 567-3345
Davison	1094 S State Road 13070 US-27 Highway, Suite 6 & 7	Caitlin Simms Kevin Alvarado, John Struble	(810) 653-1948	Detroit	5015 Livernois	Pilot Travel Centers LLC	(313) 888-9444
De Witt			(517) 669-6432	Dexter	750 Baker Rd		(734) 426-7881
Dearborn	22905 Michigan Avenue	Hussein Yassine Naim Charara, Samer Fakh	(313) 307-4175	Dimondale	364 Creyts Rd.	Kelly Fuels, Inc. Steve DeYoung, Dawn DeYoung	(517) 646-2369
Dearborn	400 N Telegraph Rd		(313) 730-7918	Dorr	1612 142nd Ave	Darcy Jones, Anthony Jones	(616) 681-2329
Dearborn	5929 Schaefer Road	Ramzi Hourani	(313) 581-1977	Dowagiac	901 Spruce Street		(269) 462-9032
Dearborn	7340 Wyoming	Devinder Jolly	(313) 931-0555	Dundee	601 Tecumseh St	MRHZ Inc.	(734) 529-9021
Dearborn	Ford Rd & Mercury Dr	Hussein Farhat	(313) 271-7600	Durand	8592 East Lansing Rd	Forward Corp. Kristine Kraemer, Deborah Bennett	(989) 288-5005
Dearborn Heights	25854 Ford Rd	Mohamad Daher Naim Charara, Samer Fakh	(313) 278-2782	East Jordan	205 Main St		(231) 536-9855
Dearborn Heights	3929 Pelham Rd		(313) 278-6306	East Lansing	1100 E Grand River 3340 E Lake Lansing Rd, Suite #5A	Kenneth Adams	(517) 351-8777
Dearborn Heights	5605 Telegraph Rd	Naim Charara, Samer Fakh	(313) 295-1401	East Lansing		Ketan Patel	(517) 336-0510
Decatur	104 W Delaware	Mackenzie Bunn	(269) 423-8811	East Lansing	7157 E. Saginaw Hwy Crossroads Food Court, International Center Building	Jinal Patel	(517) 575-0800
Detroit	10601 E Outer Dr	Moussa Bazzi O & A Management LLC	(313) 371-4777	East Lansing		Kenneth Adams	(517) 333-4111
Detroit	1113 W. Warren Avenue		(313) 832-3812	Eastpointe	18500 E 9 Mile Rd	Justin Buccellato	(586) 447-8163
Detroit	14363 Livernois	Hatem Alnazer	(313) 397-3099	Eastpointe	22421 Gratiot Avenue	Jaiminkumar Pandya	(586) 382-9362
Detroit	14820 E Jefferson Ave	Moussa Bazzi	(313) 331-3311	Eaton Rapids	401 South Main Street	Spartans Subs LLC Darcy Jones, Anthony Jones	(517) 316-2882
Detroit	15378 Wyoming St	Belal Salamey	(313) 342-9446	Edwardsburg	69045 M 62		(269) 663-8558
Detroit	15439 Schoolcraft	Jamal Bazzi	(313) 397-8684	Elkton	5083 Whalen St	Jerald Ignash	(989) 375-2027
Detroit	1715 Michigan Ave	Wassim Farhat	(313) 965-2614	Elmira	2400 N US 131	Jacqueline Odell	(231) 484-0027
Detroit	17720 W Warren Ave	Hiam Thahed	(313) 690-0081	Escanaba	2311 Ludington St	Michael Lusardi	(906) 789-3037
Detroit	17776 Grand River Street	Salman Makki	(313) 836-7827	Escanaba	536 N Lincoln Rd	Michael Lusardi	(906) 789-0474
Detroit	18288 Grand River	Salman Makki	(313) 835-4669	Essexville	1512 W. Center Ave	Forward Corp.	(989) 895-8433

Evert	660 W 7th Street	Wesco Inc Rajesh Patel, Sangita Patel	(231) 734-6750	Grand Haven	11240 West Olive	Puneet Multani	(616) 604-1942
Farmington	35171 Grand River Ave		(248) 471-7827	Grand Haven	1125 S Beacon	Peter Gawkowski	(616) 847-0480
Farmington Hills	30080 Grand River Ave	Rama Gutta	(248) 473-0122	Grand Haven	12837 Lincoln St	Puneet Multani	(616) 846-4411
Farmington Hills	30707 W. 12 Mile Road	John Walker	(248) 478-5553	Grand Haven	14700 US 31	Peter Gawkowski	(616) 844-0601
Farmington Hills	37656 W 12 Mile Rd	MRHZ Inc.	(248) 488-9022	Grand Ledge	836 E Saginaw Hwy	Spartans Subs LLC Musser Family Investments LLC	(269) 256-6072 (616) 635-2515
Farmington Hills	38433 Grand River Ave	Three 1 Three LLC	(947) 228-1109	Grand Rapids	1059 W. Fulton St	Seth Coxon, DeWayne Coxon	(616) 913-9471
Farwell	493 E Main St	Village Pantry, LLC	(989) 588-6443	Grand Rapids	1140 Monroe Ave NW	Mataji0311 Corporation, Kavya Patel, Neil Patel	(616) 805-3607
Fennville	409 E Main St	Sheryl Boes	(269) 561-5390	Grand Rapids	1628 Leonard St	JCBR Subs LLC Walters-Dimmick Petroleum Inc	(616) 363-6266 (616) 452-1100
Fenton	10850 Silver Parkway	Louis Dortch	(810) 750-1220	Grand Rapids	2211 East Beltline NE, Suite E	Raiders Subs LLC Angie Grosvenor, Ronald Thebo	(616) 454-3330 (616) 363-3644
Fenton	1298 N Leroy St	Forward Corp.	(810) 629-2266	Grand Rapids	3983 28th St SE	Jennifer Schuiteman	(616) 949-0444
Ferndale	2525 Hilton Rd.	Louis Dortch	(248) 399-0428	Grand Rapids	430 68th St SW	Raiders Subs LLC Stanley Liskiewitz, Carol Liskiewitz	(616) 281-3988 (616) 453-7821
Flat Rock	26678 Telegraph Road 2100 W. Bristol Road, GM Engine Plant	Paritosh Darjee	(734) 782-2020	Grand Rapids	4335 E Lake Michigan Drive NW	Exit 76 Corporation	(616) 554-5903
Flint		Scott Bright	(810) 762-1272	Grand Rapids	4919 Town Center	Vinh Do Jay Crank, Lindsey Crank	(616) 464-6000 (616) 803-0018
Flint	2455 W Hill Rd 303 South Saginaw Street, University Pavilion	Forward Corp.	(810) 233-8801	Grand Rapids	6260 28th Street SE	Forward Corp. Lila Hodges, Daniel Hodges, Danielle Kalchuk	(989) 348-4747 (616) 754-4657
Flint	3100 Van Slyke Road	Scott Bright The Restaurant Group Inc.	(810) 228-3353	Grand Rapids	6748 Kalamazoo Ave SE	Todd Lekander	(517) 522-3550
Flint	3631 Miller Rd	Kevin Yost, Michael Yost	(810) 787-3935	Grand Rapids	750 28th Street	Anthony Foster	(616) 241-3774
Flint	4313 Corunna Rd	Forward Corp. Kevin Yost, Michael Yost	(810) 720-0977	Grand Rapids	3174 44th Street SW, Suite C	Raiders Subs LLC American Gas & amp; Oil, Inc.	(616) 532-4321 (616) 328-5808
Flint	G 3458 S Linden Rd	Jai Vishatma Corporation	(810) 733-7827	Grant	12432 Mason Dr	American Gas & amp; Oil, Inc.	(231) 834-5158
Flint	4021 Richfield Rd	Forward Corp.	(810) 659-2287	Grass Lake	3864 Mt Hope Rd	Todd Lekander	(517) 522-3550
Flushing	228 West Main Street	Forward Corp.	(810) 659-8802	Grayling	317 James St	Forward Corp. Lila Hodges, Daniel Hodges, Danielle Kalchuk	(989) 348-4747 (616) 225-8840
Fort Gratiot	4475 24th Avenue	DNC GREEN LLC Don Foster Oil Company	(810) 712-6132	Greenville	10772 W Carson City Rd 606 S. Greenville West Dr., Space A&B	Lila Hodges	(616) 225-8840
Fort Gratiot	4664 24th Ave	Double H Restaurants, LLC	(989) 385-9000	Greenville	106 E M 36	Todd Lekander	(734) 498-3604
Fowler	213 S Main Street	Michael Hefner	(517) 223-7827	Gregory Grosse Pointe Woods	21020 Mack Avenue	Justin Buccellato	(313) 886-1900
Fowlerville	8085 Country Corner Drive	Michael Hefner	(517) 223-8177	Gwinn	124 W M35	Michael Lusardi	(906) 346-6430
Fowlerville	970 Gehringer Drive	Michael Hefner	(517) 223-8177	Hale	103 Washington	Forward Corp.	(989) 728-3820
Frankenmuth	327 North Main St	DCGAJM LLC	(989) 652-7827	Hamilton	3414 State Hwy 40 M	Sheryl Boes	(269) 264-8810
Fraser	31300 Groesbeck Hwy., A-108	Ioulia Thomas Debashis Datta, Konika Datta	(586) 217-2703 (586) 415-4065	Hamtramck	9117 Jos Campau Street	Nikolaos Moschouris	(313) 872-4444
Fraser	34509 Utica Rd		(586) 415-4065	Harbor Beach	315 State Street	Angela Weber	1 (989) 479-0004
Freeland	130 Main Street	Forward Corp.	(989) 695-2105	Harper Woods	19548 Kelly Rd	Jaiminkumar Pandya	(313) 327-3061
Fremont	1258 W Main Street	Peter Gawkowski	(231) 924-4005	Harper Woods	20710 Harper Ave	Ammar Kattoula	(313) 886-5886
Fruitport	6370 Airline Rd	Peter Gawkowski Walters-Dimmick Petroleum Inc	(231) 865-1112 (269) 665-9226	Harrison	158 North First Street, Unit D	Chris Demo Justin Buccellato, Michelle Bonanni, Michael Curis, Nikolaos Moschouris, Nancy Solway	(989) 539-7833 (586) 469-2957
Galesburg	10305 Miller Drive	Girish Patel, Hansa Patel, Saumil Patel, Sujal Patel	(734) 421-7827	Harrison Township	26070 Crocker Boulevard	Norman Polderdyk	(231) 873-3821
Garden City	30408 Ford Road	Forward Corp.	(989) 731-6540	Hart	2386 N Comfort Dr	Robert Allen	(269) 621-3100
Gaylord	2870 S. Ostego Avenue 400 W Main St, Unit 101 and 102	Forward Corp.	(989) 732-4141	Hartford	61210 County Rd. 687 10051 E Highland Rd, Suite C (#9)	Louis Dortch	(810) 632-4955
Gaylord	950 Edelweiss Pkwy	Jacqueline Odell Nicholas Lusardi, Michael Lusardi	(989) 732-2412 (906) 428-4378	Haslett	1630 Haslett Rd, Ste 1	Spartans Subs LLC	(517) 325-3674
Gladstone	28 Lowrie Ave	Mark Schwager	(989) 426-1955	Hastings	835 W State St, A	Richard Murdock	(269) 948-2422
Gladwin	346 W Cedar Ave	Anchor Bay Fuels LLC	(810) 636-3000	Hazel Park	34 W Nine Mile Road	Tracy Tucker	(248) 398-5156
Goodrich	8039 S State Road	Forward Corp.	(810) 603-0470	Hesperia	196 S Division Street	Wesco Inc	(231) 854-5400
Grand Blanc	12500 South Saginaw Street	Kevin Yost, Michael Yost	(810) 694-4139				
Grand Blanc	1426 Genesys Parkway, Floor 1	Forward Corp.	(810) 694-9175				
Grand Blanc	2225 E Hill Rd						
Grand Blanc	6170 Saginaw St						

Highland	2780 E Highland Rd, Suite 2780	Louis Dortch Blarney Castle Oil Co Inc	(248) 887-2625	Jenison	401 Baldwin St.	Stanley Liskiewitz, Carol Liskiewitz	(616) 457-8843
Hillman	27400 M 32	TMT Sub Shop of Hillsdale LLC	(989) 742-2218	Jonesville	107 Olds St	Robert Hawkins Vanessa Cordoba Gil, Nikhil Goud-Soma	(517) 849-0030 (269) 443-2189
Hillsdale	201 W Carlton	Shelley Allen, Robert Allen	(517) 439-9933	Kalamazoo	125 East Michigan Avenue	Jared Butler	(269) 978-0913
Holland	1086 S. Washington	Exit 76 Corporation	(616) 392-1133	Kalamazoo	1717 Schaffer Street, Suite 105	Paresh Patel	(269) 344-3149
Holland	12757 Riley St	Exit 76 Corporation	(616) 392-7490	Kalamazoo	3025 Oakland Dr	Karan Patel Vanessa Cordoba Gil, Nikhil Goud-Soma	(269) 382-4576 (269) 373-1444
Holland	4360 Lincoln Road	Exit 76 Corporation	(616) 399-8107	Kalamazoo	4104 Sprinkle Rd	Shankara LLC	(269) 385-0020
Holland	6363 136th	Exit 76 Corporation	(616) 748-0318	Kalamazoo	4400 W Main St.	Paresh Patel	(269) 381-6299
Holly	4048-A Grange Hall Road	Forward Corp. Kevin Alvarado, John Struble	(248) 634-8001	Kalamazoo	4434 S Westnedge Ave	Kunjan Patel	(269) 372-3227
Holt	2375 N Cedar St, Suite F	Richard Folk	(517) 694-4414	Kalamazoo	501 N 9th St	Kristina Janssen	(269) 870-7313
Homer	120 E Leigh St	Big House Subs LLC	(517) 568-3303	Kalamazoo	5343 South 9th Street	Kunjan Patel	(269) 383-1600
Horton	107 N. Moscow	Thomas Teliin	(906) 487-9524	Kalamazoo	5460 Gull Rd, Suite D	Viral Patel	(269) 388-4750
Houghton	700 Sheldon Ave	Thomas Teliin	(906) 482-7433	Kalamazoo	6065 Gull Rd	Shankara LLC Vanessa Cordoba Gil, Nikhil Goud-Soma	(269) 353-4567
Houghton	901 W Sharon Ave., Ste 5	Thomas Teliin	(906) 483-0771	Kalamazoo	6840 West Main, Ste A	American Gas & Oil, Inc.	
Houghton Lake	995 Razor Back Drive	Brad LaPoe	(989) 366-0969	Kalamazoo	D Ave Station, 5500 D Ave W		
Houghton Lake	2129 W Houghton Lake Dr	Jeffrey LaPoe	(989) 422-2004	Kalamazoo			
Houghton Lake	9169 Lake City Rd.			Kalkaska	106 Northland Plaza	Brad LaPoe American Gas & Oil, Inc.	(231) 258-2000 (616) 281-3535
Howard City	19504 Edgar Rd	Exit 76 Corporation	(231) 937-4077	Kentwood	1920 44th St. SE		
Howard City	580 West Shaw	Exit 76 Corporation Cynthia Hefner, Michael Hefner, Michael Hefner, Christian Hefner	(231) 937-6539	Kingsford	501 S Carpenter Ave, Suite 1	Michael Lusardi	(906) 779-5293
Howell	114 W Highland, Suite 300	Mohammed Alim Al Razi, Erica Razi	(517) 546-4300	Kingsley	101 E Main St	Kenneth Sedlacek	(231) 263-1007
Howell	847 Latson Rd, F & N Center		(517) 540-0927	Laingsburg	750 E Grand River	Spartans Subs LLC	(517) 325-3570
hree Rivers	101 S Tolbert Dr		(269) 273-7939	Lake City	1361 S. Lakeshore Drive	Wesco Inc Walters-Dimmick Petroleum Inc	(231) 879-9926 (616) 374-7222
Hudson	300 W Main	Shelley Lentz American Gas & Oil, Inc.	(517) 448-6666	Lake Odessa	1203 Jordon Lake St	Frank Agrusa, Todd Gildersleeve	(248) 693-6868
Hudsonville	2805 Port Sheldon	Stanley Liskiewitz	(616) 662-2121	Lake Orion	181 N. Park Blvd.	Daryl Johnson	(989) 352-5514
Hudsonville	3707 Baldwin Ave SW	Exit 76 Corporation	(616) 662-5119	Lakeview	9605 N. Greenville Road	Estate of Layne Fraley	(734) 854-7827
Hudsonville	4200 32nd Ave	Mitesh Patel	(810) 724-2066	Lambertville	7309 Secor Rd, Suite #E	Kyle Bianco	(906) 524-6665
Imlay City	594 N Cedar	Patricia Anderson	(231) 238-9880	Lanse	18 US Hwy 41	Spartans Subs LLC	(517) 489-4740
Indian River	4271 S Straits Hwy	Wendy Corey	(231) 275-0290	Lansing	1122 Holmes Rd, #16	Robert Hawkins	(517) 853-9116
Interlochen	9672 US 31 South, Suite 100	Kuldip Gill	(616) 522-9131	Lansing	1701 Waverly, Suite 108	Spartans Subs LLC	(517) 325-3409
Ionia	121 N Dexter	Kuldip Gill Pilot Travel Centers LLC	(616) 527-2577	Lansing	1824 S Pennsylvania Avenue	Spartans Subs LLC	(517) 325-3399
Ionia	2365 S State Rd		(616) 527-6500	Lansing	2224 N Larch St	Spartans Subs LLC	(517) 376-4267
Ionia	7258 S State St	L and B Subs Inc.	(906) 774-3304	Lansing	2840 E Saginaw St	Jinal Patel	(517) 372-9166
Iron Mountain	2750 N Stephenson Ave	Michael Lusardi	(906) 779-2887	Lansing	3225 Town Centre Blvd	Kenneth Adams	(517) 323-2201
Iron Mountain	1950 S Stepenson St	L and B Subs Inc.	(906) 265-7827	Lansing	3908 W Saginaw Hwy	Jinal Patel	(517) 580-4363
Iron River	427 N. Cedar Ave	Robert Budisalovich	(906) 932-1300	Lansing	5025 N Grand River Rd	Kenneth Adams Kenneth Adams, Timothy Beemer	(517) 393-7370 (517) 708-0177
Ironwood	10305 Country Club Rd	Nicholas Lusardi	(906) 486-4005	Lansing	5025 S Cedar St, Ste 2	Spartans Subs LLC Love's Travel Stops & Country Stores Inc.	(517) 325-3438
Ishpeming	840 Carp River Ln	Brad LaPoe	(989) 875-7827	Lansing	6200 S. Pennsylvania Ave		
Ithaca	1416 East Center Street	Big House Subs LLC	(517) 855-2093	Lansing	6424 West St Joseph		
Jackson	108 East McDvitt	Big House Subs LLC	(517) 721-7316	Lansing	I-96 & W. Grand River		
Jackson	1220 Parnell Rd, Suite K	Richard Folk	(517) 787-6644	Lapeer	555 E Genesee Dr	Forward Corp.	(810) 245-6982
Jackson	1502 Cooper St	Big House Subs LLC Kip Klopfenstein, Rita Klopfenstein	(517) 855-2911	Lapeer	814 S Main, Suite 2	Forward Corp.	(810) 664-5811
Jackson	1700 W Michigan Ave		(517) 788-8522	Leslie	812 Bellevue Street	Kip Klopfenstein Don Foster Oil Company	(517) 589-9080 (810) 359-5900
Jackson	2013 E Michigan Ave	Big House Subs LLC	(517) 997-1787	Lexington	5495 Main St	Mohamad Daher Jay Shree Dola Two Inc.	(313) 429-9185 (313) 388-4443
Jackson	2575 Airport Rd	GPM Southeast, LLC	(517) 764-5030	Lincoln Park	24990 Outer Drive		
Jackson	6010 Ann Arbor Road	Big House Subs LLC	(517) 314-0014	Lincoln Park	3009 Fort St		
Jackson	927 North West Ave	Jinal Patel	(517) 789-5544	Linden	200 E Broad	Michael Hefner Walters-Dimmick Petroleum Inc	(810) 735-5381 (517) 542-2700
Jackson	1301 S W Ave			Litchfield	128 Jonesville Street		

Livonia	17134 Farmington Road	Mohamad Daher	(734) 266-3043	Milan	1156 Dexter St, Unit 5	Ketan Patel	(734) 439-3737
Livonia	19706 Middlebelt Rd	Jaiminkumar Pandya	(248) 474-7530	Milford	580 Highland Ave	Louis Dortch	(248) 536-4766
Livonia	27695 Grand River Avenue	Jaiminkumar Pandya	(313) 592-1021	Millington	8268 State St	Stephen Bobowski, Terri Szeszulski	(989) 871-4549
Livonia	29555 Plymouth Rd.	Zlokaju, LLC	(734) 422-7822	Monroe	1100 W Dixie Hwy	Pilot Travel Centers LLC	(734) 242-4458
Livonia	29574 7 Mile Road	Jaiminkumar Pandya	(248) 427-0509	Monroe	1186 W. Front Street, Space B	Robert Copp	(734) 241-0831
Livonia	30222 Plymouth Rd	Big House Subs LLC	(734) 469-4643	Monroe	15225 S Dixie Hwy, Suite M	Robert Copp	(734) 240-3100
Livonia	30979 5 Mile Road	J&G Gill's Subs Inc.	(734) 522-6120	Monroe	1785 N. Dixie Highway	Robert Copp	(734) 289-4333
Livonia	33523 8 Mile Rd, Suite A4	Mohamad Daher	(248) 473-1141	Monroe	20 N Monroe St	Robert Copp	(734) 457-0525
Livonia	34395 Plymouth Rd	Big House Subs LLC	(734) 469-4919	Monroe	2150 N Telegraph Rd	Robert Copp	(734) 240-1224
Livonia	37579 5 Mile Rd	Jason Flading	(734) 462-1764	Montrose	10258 Vienna Rd, Suite B	Christopher Rowe	(810) 639-6302
Livonia	8841 Newburgh Rd, Four Oaks Plaza	Big House Subs LLC	(734) 469-4818	Morenci	203 W. Main	Ketan Patel	(517) 458-1150
Lowell	11826 Fulton St.	Deidre Sharp, Sandra Butkin	(616) 897-4960	Mount Clemens	20 N Groesbeck Hwy	Justin Buccellato	(586) 466-5830
Lowell	4475 Alden Nash Ave	Exit 76 Corporation	(616) 897-8237	Mount Clemens	24701 N River Road	Maher Alsafar	(586) 307-3016
Ludington	4854 West US Hwy 10	Stephen Hefty	(231) 843-0823	Mount Morris	11360 N Saginaw St	Michael Cummings Jr.	(810) 687-3050
Ludington	4932 W. US 10	Stephen Hefty	(231) 843-8586	Mount Pleasant	2021 2nd St	Jeffrey LaPoe	(989) 779-0777
Luna Pier	4180 Luna Pier Road	Tarek Gayar	(734) 317-7302	Mount Pleasant	203-205 N Mission St	Jeffrey LaPoe	(989) 773-3030
Macomb	16328 26 Mile Road	Tracy Tucker	(586) 786-0007	Mt Pleasant	2359 S Mission St	Jeffrey LaPoe	(989) 779-9801
Macomb	16824 21 Mile Rd, At Garfield Road	David Thiery	(586) 226-8508	Munising	132 E Munising Ave.	Michael Lusardi	(906) 387-5423
Macomb Township	21713 21 Mile Rd	Frank Agrusa, Todd Gildersleeve	(586) 598-7100	Muskegon	1519 E. River Rd., #C	Wesco Inc	(231) 744-3060
Madison Heights	30775 John R Rd.	Tracy Tucker	(248) 585-3499	Muskegon	1741 Apple Ave	Wesco Inc	(231) 777-3597
Mancelona	625 North Williams Street	Jacqueline Odell	(231) 587-5110	Muskegon	1848 E. Sherman Blvd, Ste A	Anthony Foster	(231) 737-0400
Manchester	510 Ann Harbor Rd.	Mahmoud Ansari	(734) 428-9544	Muskegon	2977 Henry Street	Peter Gawkowski	(231) 733-2542
Manistee	1569 US Hwy 31, Unit A	Stephen Hefty	(231) 723-1466	Muskegon	380 W Western Ave, Ste 140 & 160	Peter Gawkowski	(231) 747-6845
Manistique	370 E Lakeshore Drive	Nicholas Lusardi, Michael Lusardi	(906) 341-3488	Muskegon	5427 E. Apple Ave	Wesco Inc	(231) 747-6520
Manton	202 S Michigan Ave	Prafulla Patel, Bhavesh Patel, Dipti Patel	(231) 824-9266	Muskegon	5506 Harvey, Ste 106	Peter Gawkowski	(231) 799-9197
Marine City	6040 King Rd	Don Foster Oil Company	(810) 765-2980	Napoleon	102 W Brooklyn Rd	Kelly Fuels, Inc.	(517) 536-7355
Marlette	2897 Main St	Scott Dorman	(989) 635-5481	Nashville	133 1/2 S Main Street, M66	Walters-Dimmick Petroleum Inc	(517) 852-9313
Marquette	1100 W Washington St	Michael Lusardi	(906) 226-6166	Negaunee	430 U.S. Highway 41 East	Michael Lusardi	(906) 475-4745
Marquette	1440 Presque Isle Rd	Michael Lusardi	(906) 226-5011	New Baltimore	34770 23 Mile Road	Justin Buccellato	(586) 725-4212
Marquette	1001 State Highway M28E	Michael Lusardi	(906) 936-6541	New Boston	37330 Huron River Drive	Akshay Chauhan	(734) 753-9540
Marshall	104 Winston Dr	Walters-Dimmick Petroleum Inc	(269) 789-1546	New Buffalo	18913 Laporte Rd.	Walters-Dimmick Petroleum Inc	(269) 469-5961
Marshall	15423 N US 27	Walters-Dimmick Petroleum Inc	(269) 781-9357	New Haven	36367 26 Mile Road	David Thiery	(586) 716-3090
Martin	1190 Highway M-222	Exit 76 Corporation	(269) 672-5436	New Haven	58814 Gratiot Ave	Mason Catcho Jr	(586) 749-3672
Marysville	1030 Gratiot Blvd	Gerald McCarthy, Paula McCarthy	(810) 364-7737	New Hudson	30729 Lyon Center dr E	NYRA Enterprises Inc.	(248) 446-2825
MASON	620 N. Cedar St., Suite B	Kevin Alvarado, John Struble	(517) 676-2662	Newaygo	176 W River Valley Dr	Peter Gawkowski	(231) 652-2633
Mattawan	56348 City Center Circle	Jinal Patel	(269) 238-9274	Newberry	14077 St Hwy M-28	Ranae Carlson	(906) 293-5856
McBain	205 N Pine Street, Box 7	Brad LaPoe	(231) 825-0028	Newport	8638 N Telegraph Rd	Samer Hijazi	(734) 586-1083
Memphis	2700 Kinney Rd	Don Foster Oil Company	(810) 384-6919	Newport	8733 Swan Creek	Tarek Gayar	(734) 586-1400
Mendon	465 W Main Street	Walters-Dimmick Petroleum Inc	(269) 496-7864	Niles	1244 A S 11th St	Anthony Jones, Darcy Jones	(269) 684-7820
Menominee	1320 10th Avenue	Jeffrey Martin	(906) 863-9939	Niles	2107 S 11th St	Anthony Jones, Darcy Jones	(269) 687-1370
Michigan Center	4000 Page Ave, #F	Exit 76 Corporation	(517) 855-2909	North Branch	4039 Huron St	Amie Butterfield	(810) 688-2036
Middleville	400 W Main Street	Gerald McCarthy, Paula McCarthy	(810) 364-7737	North Muskegon	420 N Whitehall Rd	Peter Gawkowski	(231) 744-0626
Midland	1900 N Saginaw	Kevin Alvarado, John Struble	(517) 676-2662	North Muskegon	1470 Whitehall Road	Wesco Inc	
Midland	2009 So. Saginaw Road	Jinal Patel	(269) 238-9274	Northville	42971 Seven Mile Rd	Potvin Investments, LLC	(248) 349-6070
Midland	309 Jerome Street	Brad LaPoe	(989) 832-5758	Norton Shores	4215 Grand Haven Rd	Peter Gawkowski	(231) 798-8709
Midland	3520 Isabella Rd	Brad LaPoe	(989) 486-9219	Norway	109 Murray Rd	Michael Lusardi	(906) 563-5333
Midland	910 Joe Man Blvd	Village Pantry, LLC	(989) 633-9796	Novi	21514 Novi Road	Jaiminkumar Pandya	(248) 344-4777
Midland		Brad LaPoe	(989) 839-0508				
Midland		Brad LaPoe	(989) 832-2335				





Sanford	2655 N. M-30	Mark Schwager	(989) 687-5899	Sturgis	128 S Centerville Rd 1500 S. CENTERVILLE RD, SUBWAY AT STURGIS	Umadevi Patel, Erica Razi	(269) 651-9105
Sault St. Marie	3763 I-75 Business Spur	Thomas Fornicola	(906) 253-9501	Sturgis	WALMART	Robert Hawkins Kevin Yost, Michael Yost	(269) 659-1000
Sault Ste Marie	2309 Ashmun St	Thomas Fornicola	(906) 632-2155	Swartz Creek	7070 Miller Road, Suite C		(810) 635-3939
Schoolcraft	485 N Grand St	Mackenzie Bunn	(269) 679-2431	Tawas City	309 Lake St	Forward Corp.	(989) 362-2342
Sebewaing	614 S Unionville Rd	Forward Corp.	(989) 883-9125	Tawas City	621 E. Lake Street	Forward Corp.	(989) 362-4018
Shelby Township	1953 25 Mile Rd	Tracy Tucker	(248) 652-1170	Taylor	11048 Allen Road	Nilesh Patel	(734) 287-8849
Shelby Township	47075 Van Dyke	Khaled Safadi	(586) 726-9390	Taylor	22350 Ecorse Rd	Mohamad Mhanna	(313) 295-2400
Shelby Township	50949 Hayes Rd, Unit C	Sonia Tundo	(586) 532-0400	Taylor	23475 Eureka Rd	Mohamad Daher	(734) 287-2758
Shelby Township	8178 23 Mile Rd	Robert Cordaro	(586) 739-4100	Taylor	9200 Telegraph Rd	Mohamad Daher Randy Phelps, Andrew Ewing	(313) 299-8777
Shelby Twp	51450 Shelby Pkwy	Robert Cordaro Pilot Travel Centers LLC	(586) 254-8140	Tecumseh	900 West Chicago Blvd		(517) 423-3290
Smiths Creek	2424 Wadhams Road	Darcy Jones, Anthony Jones	(810) 987-7859	Tekonsha	15452 Michigan 60E	James Miller	(517) 767-3246
South Haven	1223 Phoenix St	Darcy Jones, Anthony Jones	(269) 637-4004	Temperance	7400 Lewis Ave, Ste D-1	Marc Hall Erica Razi, Mohammed	(734) 847-8782
South Haven	225 Broadway		(269) 767-7345	Three Rivers	201 N Main St	Alim Al Razi Mohammed Alim Al Razi, Erica Razi	(269) 273-2290
South Lyon	22341 Pontiac Trail	Louis Dortch	(248) 437-9393	Three Rivers	741 US Highway 131		(269) 273-7581
Southfield	19769 West 12 Mile Rd	Jaiminkumar Pandya	(248) 443-2305	Traverse City	10977 Brewery Creek Lane	Wendy Corey	(231) 922-1303
Southfield	20104 W 8 Mile Rd	Jaiminkumar Pandya	(248) 358-6850	Traverse City	2020 Garfield	Wendy Corey	(231) 922-9940
Southfield	22514 Telegraph Rd.	Nadim Hakim	(248) 354-6900	Traverse City	524 W 14th St	Kenneth Sedlacek	(231) 929-7240
Southfield	25050 Southfield Rd	Jaiminkumar Pandya	(248) 569-7101	Traverse City	746 Munson Ave	Kenneth Sedlacek	(231) 946-1591
Southgate	13351 Dix-Toledo Road	Aymin Abdallah	(734) 991-9000	Traverse City	857 US Hwy 31 S	Wendy Corey	(231) 943-9465
Southgate	14490 Fort Street	Paritosh Darjee Eat Fresh - Southgate LLC	(734) 283-0011	Trenton	3041 Van Horn	Mohammad Adoure	(734) 692-3339
Southgate	14900 Dix Toledo		(734) 283-4711	Troy	1686 John R. Rd.	Robert Cordaro	(586) 400-6336
Sparta	313 State St.	Jennifer Schuiteman	(616) 887-1116	Troy	1939 W Maple Rd	Robert Cordaro Keith Gretkierewicz, Sean Gretkierewicz	(248) 435-2846
Spring Arbor	8006 Spring Arbor Rd	Richard Folk	(517) 750-1911	Troy	20 E Maple Rd.		(248) 616-3058
Spring Lake	414 E Savidge St	Peter Gawkowski	(616) 847-8335	Troy	2001 W Maple Rd	Robert Cordaro	(248) 435-2431
St Charles	127 South Saginaw Street	Susan Reese	(989) 865-9720	Troy	2907 E Big Beaver Rd	Veena Motwani, Vinod Motwani	(248) 689-7119
St Clair	201 N Riverside Ave, Unit B7	Mitesh Patel	(810) 326-1258	Troy	34 W Square Lake Rd	Tracy Tucker Patrick Lawrence, Kyle Lawrence	(248) 828-7877
St Clair Shores	24512 Harper Street	Justin Buccellato ETA 2 Developments LLC	(586) 775-7595	Ubyly	4497 North Washington		(989) 658-8500
St Clair Shores	28701 Harper Ave		(586) 498-8579	Union City	8160 M 60 45555 Mound Road, Shelby Township	Richard Folk	(517) 741-3693
St Ignace	134 W US 2	Brad LaPoe John Struble, Kevin Alvarado	(906) 643-1140	Utica		Heli Desai, Dev Desai	(586) 739-3277
St Johns	1085 South US 27, Suite 18	Deborah Miller, Adam Wheaton	(989) 224-6432	Van Buren Township	10562 Belleville Rd		(734) 697-2179
St Joseph	2732 Niles Ave		(269) 983-7827	Vassar	911 W Huron	Forward Corp.	(989) 823-8324
St Louis	102 W Washington St	Brad LaPoe Love's Travel Stops & Country Stores Inc.	(989) 681-3434	Vicksburg	103 S Kalamazoo St	Mackenzie Bunn Downtown WL Food LLC	(269) 649-4554
St. Clair	1336 Wadhams Road			Walled Lake	1123 E. West Maple		(248) 624-7490
Standish	201 S. Main	Forward Corp.	(989) 846-0219	Warren	(C) 29176 Van Dyke Avenue	Robert Cordaro	(586) 393-1203
Stanton	319 W. Main	Exit 76 Corporation	(989) 831-8171	Warren	13505 East Nine Mile Road	Jaiminkumar Pandya	(586) 774-2413
Stephenson	S. 810 US Highway 41	Jeffrey Martin	(906) 826-5005	Warren	26627 Hoover Rd	Robert Cordaro Justin Buccellato, Michelle Bonanni, Michael Curis, Nikolaos Moschouris, Nancy Solway	(586) 754-8205
Sterling Heights	13425 15 Mile Rd	Kevin Brueckman	(586) 268-4770	Warren	27100 Dequindre Avenue		(586) 751-2060
Sterling Heights	2229 18 Mile Rd, Unit 2229	Kevin Brueckman	(586) 254-8735	Warren	28950 Van Dyke Ave	Robert Cordaro	(586) 558-3882
Sterling Heights	33201 Van Dyke Ave 38111 Van Dyke Road, Assembly Plant	Robert Cordaro	(586) 274-4319	Warren	29144 Ryan Rd.	Robert Cordaro	(586) 573-8000
Sterling Heights	38357 Dodge Park Road	Robert Cordaro	(586) 264-5300	Warren	30820 Hoover Rd	Robert Cordaro	(586) 573-7829
Sterling Heights	40058 Van Dyke Ave	Robert Cordaro	(586) 939-4500	Warren	32620 Van Dyke Ave	Robert Cordaro	(586) 795-0000
Sterling Heights	43039 Mound Road	MRHZ Inc.	(586) 580-3754	Warren	7221 9 Mile Rd 22800 Mound, Chrysler Warren Stamping Plant	NINE MILE SUBS LLC	(586) 759-4242
Sterling Heights	7960 Metropolitan Pkwy	Robert Cordaro Manish Mehta, Nirav Shah	(586) 268-0800	Warren		Edmund Ahee	(586) 755-7255
Sterling Hts	44575 Mound Rd	Deborah Miller, Adam Wheaton	(586) 254-5555	Warren	31690 Mound Rd	Robert Cordaro	(586) 939-1000
Stevensville	4488 Red Arrow Hwy		(269) 429-4840	Washington	13160 32 Mile Road	Robert Cordaro	(586) 281-6359
Stockbridge	201 S Clinton St	Todd Lekander	(517) 851-7171				

Washington Township	64752 Van Dyke Road	Robert Cordaro	(586) 752-6500	Ada	16 E Main St	Mark Potucek	(218) 784-7827
Washington Twp	7767 26 Mile Road	Sonia Tundo Fresh Food Company LLC	(586) 786-0200	Adrian	305 North Main	Jeremy Jalas James Talbot, Keeley Talbot	(507) 483-2759 (218) 927-7827
Waterford	4212 Highland Road, Suite 400	Michael Sias	(248) 706-6990	Aitkin	7 2nd Street NE	Robert Hanauska	(320) 845-7827
Waterford	5034 Dixie Highway	Louis Dortch	(248) 666-3030	Albany	121 8th Street South	Donald Rottinghaus	(507) 373-9883
Waterford Twp.	1535 N. Williams Lake Road	Mohamed Saad	(734) 728-6380	Albany	121 8th Street South	Robert Hanauska	(320) 845-7827
Wayne	35520 Van Born St	Louis Dortch	(248) 538-7038	Albert Lea	1550 Blake Ave 1701 W Main St, Upgraded to #36179	Donald Rottinghaus Mark Anderson, Karen Anderson	(507) 373-2669 (763) 315-6549
West Bloomfield	4297 Orchard Lake Rd, Unit 230	MRHZ Inc.	(248) 737-6950	Albertville	11008 61st Ave NE	Pilot Travel Centers LLC	(320) 759-3083
West Bloomfield	6670 Orchard Lake Road	Forward Corp.	(989) 345-7234	Alexandria	3181 Evergreen Lane	RCW Ventures Inc.	(320) 762-0791
West Branch	2750 Cook Rd	Forward Corp.	(989) 345-8413	Alexandria	519 50th Ave West	RCW Ventures Inc.	(320) 763-7827
West Branch	2980 Cook Rd	Paritosh Darjee	(734) 326-0404	Alexandria	903 N Nokomis St	RCW Ventures Inc.	(320) 762-4288
Westland	2735 S Wayne Rd	Vipul patel, Neha Patel	(734) 261-1791	Andover	1851 Bunker Lake Blvd.	Andover 60857 Baugus Corporation	(763) 767-7411
Westland	35000 W Warren, #507	Big House Subs LLC	(734) 895-6960	Andover	15200 Hanson Blvd. NW	Andover 34079 Baugus Corporation	(763) 413-3066
White Cloud	267 S Charles St 9190 Highland Road, inside walmart	Wesco Inc Aai Shree Khodiyar LLC	(231) 689-1864	Annandale	740 Elm St E	Aleksa Zandstra	(320) 274-7100
White Lake	215 Chicago Drive E	Walters-Dimmick Petroleum Inc	(269) 483-2642	Anoka	228 East Main Street	Ron Tomczik	(763) 205-3914
White Pigeon	121 E Colby St 11930 Whitmore Lake Road, 930D	Wesco Inc Cynthia Hefner, Michael Hefner	(231) 894-9396	Apple Valley	5480 141st St West, Suite 120	ACR Restaurants, Inc	(952) 322-2120
Whitehall	366 East North Territorial Rd	GPM Southeast, LLC	(734) 929-9889	Apple Valley	7592 W 150th St, Unit 8	Marvin Baugus	(952) 583-0934
Whitmore Lake	315 West Grand River	Michael Hefner	(517) 655-3111	Apple Valley	7835 150th St West	Marvin Baugus	(952) 583-1056
Whitmore Lake	1569 Wixom Rd	Jaiminkumar Pandya	(248) 669-8226	Appleton	25 SW Minnesota 3673 Lexington Avenue North, Ste C	Gary Hendrickx AH Baugus Corporation	(320) 289-2248 (651) 483-2183
Williamston	22482 Allen Rd	Darshana Tailor	(734) 676-7827	Arden Hills	1309 4th St NW	Dennis Rottinghaus	(507) 433-1633
Wixom	23800 Allen Rd	Paul Tuma Justin Buccellato, Michelle Bonanni, Michael Curis, Nikolaos Moschouris, Nancy Solway	(734) 250-9175	Austin	910 W Oakland	Dennis Rottinghaus	(507) 433-8575
Woodhaven	2333 Biddle Avenue	Fresh Foods Management, LLC	(734) 324-2990	Avon	303 Blattner Drive	Robert Hanauska	(320) 356-7897
Woodhaven	410 Eureka Road	Seth Coxon, DeWayne Coxon	(616) 530-3950	Bagley	1309 Central St West	Shawna Swenson	(218) 694-6228
Wyandotte	1740 44th St SW, Suite 8	Musser Family Investments LLC	(616) 532-8823	Barnesville	619 Front Street N	Gregory Schiller Co-op Service, Inc of Baudette	(218) 354-7377 (218) 634-2550
Wyandotte	2101 28th Street	Exit 76 Corporation Walters-Dimmick Petroleum Inc	(616) 532-4000	Baudette	509 Highway 11 West	KNV Restaurants, Inc Cynthia Wilson, Glenn Radeke, Sharon Radeke	(218) 828-7711 (763) 261-2131
Wyoming	2257 Chicago Rd.	Walters-Dimmick Petroleum Inc	(616) 532-4000	Baxter	15091 Edgewood Dr	Glenn Hussong, Randall Wartner Sheryl Hegna, Wesley Hegna	(952) 873-2677 (218) 751-3823
Wyoming	5381 S Division	Raiders Subs LLC	(616) 541-9615	Becker	13854 1st St, Ste 12	Shawna Swenson Sheryl Hegna, Wesley Hegna	(218) 444-7785 (218) 755-9878
Wyoming	5811 Byron Center Ave SW	Raiders Subs LLC	(616) 252-7140	Belle Plaine	809 Prairie St E	Carla Johnson Mark Anderson, Karen Anderson	(320) 843-3666 (763) 263-8168
Wyoming	5900 Byron Center Ave SW	Davinder Kahlon Walters-Dimmick Petroleum Inc	(616) 406-1960	Bemidji	120 Paul Bunyan Drive South	Marvin Baugus	(763) 757-7827
Wyoming	800 28th St SW	SHASTA & NABEEL, LLC	(810) 387-0089	Bemidji	2025 Paul Bunyan Drive NW	Marvin Baugus	(763) 757-9711
Wyoming	808 44th Street SW	TYSM LLC	(734) 481-0162	Bemidji	1008 Paul Bunyan Drive NW	Marvin Baugus	(763) 786-7827
Yale	8 North Main Street	Bipinkumar Patel	(734) 482-1176	Benson	301 14th St S	Marvin Baugus Steven Bolton, Todd Van Nispen	(763) 784-7220 (763) 785-9111
Ypsilanti	1094 Huron River Dr	Jabbar Ayaz	(734) 480-1950	Big Lake	630 1/2 Rose Dr	Marvin Baugus	(763) 784-7220
Ypsilanti	1478 Ecorse Rd	Jinal Patel	(734) 879-0026	Blaine	310 S Main	Robert Skalko Thomas Evans, Thomas Siebenaler	(218) 865-4182 (763) 757-3889
Ypsilanti	2124 Whitaker Rd, Ste C	Jabbar Ayaz Shelley Allen, Robert Allen	(734) 677-0940	Blaine	10601 University Ave NE	Marvin Baugus	(763) 757-7827
Ypsilanti	2868 Washtenaw Ave	Love's Travel Stops & Country Stores Inc.	(734) 289-4111	Blaine	11505 Ulysses St. NE 12410 Aberdeen St NE, Suite 100	Marvin Baugus	(763) 757-9711
Ypsilanti	4009 Carpenter Road	Robert Budisalovich	(906) 932-1400	Blaine	2331 108th Lane NE	Marvin Baugus	(763) 786-7827
Zeeland	10402 Chicago Dr	Robert Budisalovich	(906) 932-1400	Blaine	4369 Ball Rd	Marvin Baugus	(763) 784-7220
Frenchtown	1609 Nadeau Rd	Robert Budisalovich	(906) 932-1400	Bloomington	915 Hwy 10 NE	Marvin Baugus	(763) 785-9111
Hurley	Business 51 North	Robert Budisalovich	(906) 932-1400	Bloomington	10604 S France Avenue, Ste C	Marvin Baugus	(952) 446-7454
				Bloomington	1720 E Oldshakopee Rd	Marvin Baugus	(952) 884-6645
				Bloomington	5125 West 98th Street	Mark Minea	(952) 835-1890
				Bloomington	700 American Blvd. E	Armstrong & Sons LLC	(651) 461-2798
				Bloomington	7807 Southtown Ctr, Bay #203	Armstrong & Sons LLC	(952) 884-7186
<b>Minnesota</b>	<b>393 Open Restaurants</b>						

Bloomington	7866 Portland Ave S	Armstrong & Sons LLC	(952) 881-1219	Crosby	210 W Main St	KNV Restaurants, Inc	(218) 546-7301
Bloomington	9731 Lyndale Avenue South	Armstrong & Sons LLC	(952) 888-4460	Crosslake	37733 County Rd 66	Alex Rae Cochran	(218) 692-3039
Blue Earth	702 Fairview St	Randall Wartner, Roger Wartner	(507) 526-2728	Crystal	5557 West Broadway	Armstrong & Sons LLC	(763) 533-5171
Braham	100 West Central Drive	Nicole Wachs	(320) 396-5040	Dawson	422 Oak Street	Gary Hendrickx	(320) 769-2248
Brainerd	Hwys 210 and 25	Christopher Vogl, Karen Nelson Vogl	(218) 829-1114	Delano	625 Babcock Blvd E	Marvin Baugus	(763) 355-9582
Brainerd	421 W Washington St	KNV Restaurants, Inc	(218) 828-7786	Detroit Lakes	1302 Washington Ave S	Joyce Omang	(218) 847-5340
Breezy Point	30211 County Road 4	William Mathis	(218) 562-4040	Detroit Lakes	1445 Highway 10 West	Joyce Omang	(218) 846-1700
Brooklyn Center	5711 Xerxes Ave N, Suite C	Marvin Baugus, Theresa Baugus	(763) 566-4191	Dodge Center	215 W. Highway St.	Craig Bell, John Speltz	(507) 633-2001
Brooklyn Center	6930 Brooklyn Blvd	Armstrong & Sons LLC	(763) 253-0504	Duluth	1420 Kenwood Avenue	Michael Jones, Steven Bolton, Timothy Bolton, Todd Van Nispen	(218) 724-2722
Brooklyn Park	1440 85th Ave	Marvin Baugus	(763) 560-4474	Duluth	1931 London Rd	Michael Jones, Todd Van Nispen	(218) 724-2522
Brooklyn Park	8056 Brooklyn Blvd	Marvin Baugus	(763) 493-2900	Duluth	207 W Superior St, #233	Michael Jones, Steven Bolton, Todd Van Nispen	(218) 726-1261
Brooklyn Park	8515 Zane Ave N	Matthew Starr	(763) 424-3764	Duluth	218 E Central Entrance	Michael Jones, Todd Van Nispen	(218) 722-9001
Brooklyn Park	9536 Noble Parkway North, Bay 10	Matthew Starr	(763) 424-9104	Duluth	2707 W Superior St	Michael Jones, Todd Van Nispen	(218) 481-7140
Buffalo	701 Soo Lane	Marvin Baugus	(763) 682-1819	Duluth	4402 Grand Ave	Michael Jones, Steven Bolton, Timothy Bolton, Todd Van Nispen	(218) 624-7254
Burnsville	1100 County Rd 42, Ste 105	Marvin Baugus	(952) 431-2990	Duluth	5601 Miller Trunk Hwy	Michael Jones, Todd Van Nispen	(218) 729-0199
Burnsville	13700-13720 County Rd 11	Marvin Baugus	(952) 432-5313	Eagan	1360 Town Center Drive	Marvin Baugus	(651) 405-3191
Burnsville	2000 Williams Dr., Suite 100	Burnsville 2 Baugus Corporation	(952) 882-9285	Eagan	1432 Yankee Doodle Road	Marvin Baugus	(651) 681-1874
Burnsville	2900 Cliff Road E	ACR Restaurants, Inc	(952) 895-9308	Eagan	1981 Silver Bell Road, Suite 1600	Marvin Baugus	(651) 452-0384
Burnsville	12601 Nicollet Ave S, Suite A	Burnsville 5573 Baugus Corporation	(952) 894-7202	Eagan	4250 Lexington Ave S	Senghoung Yongpao, Maineng Vang	(651) 681-9969
Byron	821 Frontage Rd NE	Craig Bell	(507) 775-6664	East Bethel	23705 Hwy 65 NE	Kenton Scherer	(763) 413-8844
Caledonia	507 Vista Dr	Dennis Rottinghaus	(507) 725-5652	East Bethel	23705 Hwy 65 NE	Neil Ebeling, John Clark, Peter Knoff, Brent Olson	(218) 773-6637
Cambridge	120 N Garfield	Cambridge Baugus Corporation	(763) 689-4954	East Grand Forks	210 Gateway Dr NE	Kamal Kaur	(952) 941-0432
Canby	104 3rd Street West	Carla Johnson	(507) 223-7369	Eden Prairie	12195 Singletree La	Marvin Baugus	(952) 949-9346
Cannon Falls	416 Hickory Drive	Thomas Evans, Thomas Siebenaler	(507) 263-0848	Eden Prairie	16384 Wagner Way	Senghoung Yongpao, Maineng Vang	(952) 947-9292
Champlin	11351 Aquila Ave N.	Matthew Starr, Katherine Koch, Jason Will	(763) 576-1655	Eden Prairie	2324 Eden Prairie Center	Raymond Salazar	(952) 934-4655
Champlin	140 Miller Rd.	Ron Tomczik	(763) 323-7278	Eden Prairie	6209 Dell Rd	Marvin Baugus	(952) 942-0401
Chanasssen	7836 Market Blvd	Anne Zabell	(952) 934-6056	Eden Prairie	7725 Flying Cloud Dr	Kamal Kaur	(952) 426-3107
Chanasssen	8971 Crossroads Boulevard, Suite 150	Anne Zabell	(952) 906-8942	Eden Prairie	8755 Columbine Rd., Suite 107	Marvin Baugus	(952) 844-0266
Chaska	703 N Walnut Street	Anne Zabell	(952) 448-9535	Edina	5125 Edina Industrial Blvd, #500	Steven Nielsen	(612) 924-3486
Chatfield	435 North Main Street	Craig Bell	(507) 867-4505	Edina	6545 France Avenue South, Suite 162	Elk River Baugus Corporation	(763) 441-8140
Chisago City	11507 Brink Ave	Logan Rock, David Rock, Todd Van Nispen	(651) 257-4131	Elk River	18170 Zane Ave NW	Victoria Hill	(218) 365-2699
Chisholm	1002 NW 3rd Street	Robert Skalko	(218) 254-3201	Ely	1520 East Sheridan St.	Scott Haas	(218) 744-2673
Circle Pines	9388 Lexington Avenue	ACR Restaurants, Inc	(763) 786-9109	Eveleth	551 Hat Trick Ave	Anne Zabell	(952) 401-7807
Clara City	111 1st Street SE	Gary Hendrickx	(320) 847-2248	Excelsior	478 Water Street	Randall Wartner, Roger Wartner	(507) 235-8469
Clearwater	915 Hwy 24	Marvin Baugus	(320) 558-4502	Fairmont	207 N State St	Manuel Perez	(507) 332-7827
Cloquet	1500 Hwy 33 S	Michael Jones, Todd Van Nispen	(218) 879-3588	Faribault	2270 Grant Street	Donald Schussler, Joshua Schussler, Kathryn Schussler, Jodi VanHecke	(651) 460-4056
Cokato	160 Cokato St E	Jose Larios	(320) 286-3000	Farmington	18450 Pilot Knob Rd, Ste F	Donald Schussler, Joshua Schussler, Kathryn Schussler, Jodi VanHecke	(651) 463-2487
Cold Spring	24 Red River Ave N	Marvin Baugus	(320) 685-8789	Farmington	300 Elm St	Gregory Schiller	(218) 737-0050
Coon Rapids	11650 Round Lake Blvd, #100	Marvin Baugus	(763) 421-4520	Fergus Falls	1109 Pebble Lake Road	Gregory Schiller	(218) 736-3138
Coon Rapids	2046 Northdale Blvd	CR 6072 Baugus Corporation	(763) 754-2728	Fergus Falls	2000 College Way	Robert Skalko	(218) 476-1493
Coon Rapids	2740 Main Street North West, Suite 118	CR 39922 Baugus Corporation	(763) 767-2762	Floodwood	308 9th Ave	Vaughn Cornelius	(320) 968-8330
Coon Rapids	13020 Riverdale Drive	Anoka Baugus Corporation	(763) 427-4377	Foley	Highway 23 E	Terrance Tarras, Robert Armstrong	(651) 256-1405
Cottage Grove	7155 Jorgenson Lane, Suite 140	Thomas Siebenaler	(651) 769-0282	Forest Lake	200 SW 12th ST		
Cottage Grove	7430 80th St, Suite 105	Steven Nielsen	(651) 458-6899				
Cottage Grove	8455 E Point Douglas Rd	Steven Nielsen	(651) 459-0076				
Crookston	123 W 6th Street	John Clark, Peter Knoff, Brent Olson	(218) 281-7470				

Forest Lake	227 12th St. SW, Ste 227	Terrance Tarras, Robert Armstrong	(651) 464-6617	Long Lake	1865 W Wayzata Blvd, Suite 10	Marvin Baugus Angelo Smieja	(952) 473-0383
Fosston	511 1st St West	Larry LePier	(218) 435-6676	Long Prairie	121 Lake St. S.	Marjorie Smieja Dennis Langhoff, Jared Langhoff, Matthew Langhoff	(320) 732-3400
Fridley	1029 East Moore Lake Dr	Kevin Kaelble	(763) 571-1972	Lonsdale	747 Ash Street		(507) 744-2345
Fridley	8450 University Ave NE	Kevin Kaelble Glenn Hussong, Samantha Hussong, Randall Wartner	(763) 398-0699	Luverne	907 South Kniss Ave	Jeremy Jalas Randall Wartner, Amanda Marks	(507) 283-4133
Glencoe	2316 9th St E		(320) 864-2888	Madelia	19 Gage Ave NE, Suite 2		(507) 642-3595
Glenwood	104 W Minnesota Ave	RCW Ventures Inc. Golden Valley Baugus Corporation	(320) 634-5195	Mahnomen	341 US Highway 59, Ste #1	Joyce Omang	(218) 935-2998
Golden Valley	7712 Olson Memorial Hwy		(763) 546-8813	Mankato	10 Sibley Parkway	David Gruenzner	(507) 625-7827
Grand Marais	404 E Highway 61	Mark Shackleton	(218) 387-9279	Mankato	1633 Monks Avenue, Suite 110	David Gruenzner	(507) 385-7821
Grand Rapids	507 NE 4th St	KNV Restaurants, Inc	(218) 327-2683	Mankato	1881 Madison Ave	David Gruenzner	(507) 386-7821
Grand Rapids	902 Pokegama Ave S	KNV Restaurants, Inc	(218) 326-0221	Maple Grove	12744 Bass Lake Rd	Matthew Starr	(763) 577-0675
Granite Falls	601 W Highway 212	Carla Johnson	(320) 564-1842	Maple Grove	13758 83rd Way	Matthew Starr	(763) 420-9646
Ham Lake	1444 147th Ave NE	Marvin Baugus Kenton Scherer, Amy Burgoyne, Thomas Evans, Mark Gerry	(763) 434-2582	Maple Grove	9451 Dunkirk Ln N	Matthew Starr	(763) 494-9421
Ham Lake	17543 Central Ave NE		(763) 434-7827	Maple Grove	9660 63rd Ave N 9869 Maple Grove Parkway North, Suite 700	Akoulevi Ekoue-Bla	(763) 533-5125
Hastings	1752 N Frontage Rd	Mark Gerry	(651) 437-0389	Maple Grove		Matthew Starr	(763) 494-0045
Hastings	2212 Vermillion St	Mark Gerry, Thomas Evans, Allen Plaisted	(651) 438-2991	Maple Lake	220 State Hwy 55	Wannaporn Bougie Steven Bolton, Todd Van Nispen	(320) 963-7200
Hawley	121 Michael St South	Keriea Vareberg	(218) 486-7827	Maplewood	2100 White Bear Ave.		(651) 773-6500
Hermantown	4707 Mall Drive	Michael Jones	(218) 727-2338	Marshall	1221 E Main St	Randall Wartner Randall Wartner, Roger Wartner	(507) 929-1250
Hibbing	12080 Hwy 169	Scott Haas	(218) 262-0055	Marshall	1450 Channel Parkway	James Talbot, Keeley Talbot	(507) 537-1120
Hibbing	2524 E Beltline	Scott Haas	(218) 262-4180	McGregor	243 W Hwy 210		(218) 768-7827
Hinckley	101 Grindstone Court	KNV Restaurants, Inc	(320) 384-6184	Medina	1400 County Rd 29	Marvin Baugus	(763) 479-2700
Hugo	5655 147th St N	Hugo Baugus Corporation Glenn Hussong, Randall Wartner Glenn Hussong, Randall Wartner	(651) 429-7607	Melrose	406 S 2nd Ave E	RCW Ventures Inc.	(320) 256-5782
Hutchinson	1310 Hwy 15 S, Ste 108		(320) 234-9700	Menahga	226 Aspen Avenue	RCW Ventures Inc. Mark Gerry, Thomas Evans, Allen Plaisted	(218) 564-7827
Hutchinson	204 Hwy 7 W		(320) 587-3074	Mendota Heights	768 North Plaza Dr.		(651) 405-1327
International Falls	1400 3rd ave	KNV Restaurants, Inc	(218) 283-4555	Milaca	410 10th Ave SE	Christopher Coborn	(320) 983-3346
Inver Grove Heights	6555 Cahill Avenue East	1191 Geneva, Inc.	(651) 552-1512	Minneapolis	1260 Hennepin Ave	Marvin Baugus	(612) 333-6302
Inver Grove Heights	9061 Broderick Blvd	Marvin Baugus Kenton Scherer, Kristin Scherer	(651) 256-0275	Minneapolis	1924 Chicago Ave S	Houy Tang Mark Shackleton, Dennis Shackleton, Steven Shackleton	(612) 874-1562
Isanti	120 Heritage Blvd NE, Suite 1		(763) 444-8400	Minneapolis	200 South 5th Street		(612) 332-7525
Jackson	120 Industrial Parkway	Jeremy Jalas	(507) 847-5004	Minneapolis	2400 E Hennepin Ave 2450 Riverside Ave, Riverside Campus, West 1C	Marvin Baugus	(612) 331-4411
Janesville	514 East 1st Street	Rick Johnson	(507) 234-6444	Minneapolis	2501 Central Ave NE, Ste 194	Marvin Baugus	(612) 338-1958
Jordan	310 Eldorado Drive	Judy Perez	(952) 492-7895	Minneapolis	2752 Lyndale Avenue South	Marvin Baugus	(612) 789-5900
Kasson	505 S Mantorville Ave	Craig Bell	(507) 634-4911	Minneapolis	3043 Nicollet Ave S	Kamal Kaur	(612) 584-4363
Kenyon	701 2nd St	Daniel Jankowski Donald Rottinghaus, Dennis Rottinghaus	(507) 789-6000	Minneapolis	3202 W Lake St	Houy Tang	(612) 822-8477
La Crescent	101 Kistler Dr 1301 N Lakeshore Drive, Suite 100		(507) 895-7827	Minneapolis	3541 Cedar Avenue South	Kishan Patel	(612) 929-7827
Lake City	11276 210th St W, #100	Daniel Jankowski	(651) 345-5711	Minneapolis	4207 Webber Pkwy	Judy Perez	(612) 746-4015
Lakeville	17446 Kenwood Trail	Jeffrey Hoff	(952) 469-1434	Minneapolis	4622 Nicollet Ave S	Marvin Baugus	(612) 588-1926
Lakeville	17450 Dodd Blvd	Marvin Baugus	(952) 892-7827	Minneapolis	4741 Hiawatha Ave	Marvin Baugus	(612) 823-9276
Lakeville	20210 Heritage Dr, Suite C 111	Marvin Baugus	(952) 583-0943	Minneapolis	50 South 9th St. 501 Washington Ave S, Suite 170	Judy Perez	(612) 721-7534
Lesueur	420 N Main St	Marvin Baugus Holiday Stationstores, LLC	(952) 985-5920	Minneapolis	521 W Broadway Ave	Marvin Baugus	(612) 339-3628
Lino Lakes	609 Apollo Drive	ACR Restaurants, Inc Julie Gaarder, Mark Gaarder	(507) 665-6136	Minneapolis	5317 Lyndale Ave S	Marvin Baugus	(612) 339-5288
Litchfield	1027 E Frontage Rd		(651) 784-2260	Minneapolis	555 Nicollet Mall, Suite 297 701 4th Avenue South, Suite 230	Kishan Patel	(612) 521-1505
Little Canada	3340 Rice St, Suite 1	Marvin Baugus	(320) 693-9328	Minneapolis		Akoulevi Ekoue-Bla Mark Shackleton, Dennis Shackleton, Steven Shackleton	(612) 824-4877
Little Canada	85 W Viking Drive	Marvin Baugus	(651) 484-7600	Minneapolis		Marvin Baugus	(612) 824-4877
Little Canada	112 NE 11th St	ACR Restaurants, Inc John Faufau, Lola Faufau	(651) 486-4854	Minneapolis	7150 Humphrey Dr 296 19th Ave So, Blegan Hall- Lower Level	Marvin Baugus	(612) 345-5184
Little Falls	15091 18th St NE		(320) 632-4748	Minneapolis		Manuel Perez	(612) 333-3109
Little Falls	Bldg 7-67, 15012 Hwy 115	Kelly Becker	(320) 631-0800	Minneapolis		Compass Group USA Inc	(612) 727-1621
Little Falls		Kelly Becker	(320) 639-0036	Minneapolis			(402) 714-7785

Minnnetonka	11524 County Rd #3 12755 Wayzata Blvd., Space #1308	Minnetonka Baugus Corporation	(952) 932-9144	Pipestone	520 8th Avenue	Jeremy Jalas	(507) 825-5951
Minnnetonka		Marvin Baugus	(952) 544-0255	Plainview	629 N Wabasha St	Craig Bell	(507) 534-3201
Minnnetonka	12915 Ridgedale Dr	Marvin Baugus	(952) 544-0476	Plymouth	1400 Hwy 101 North, Suite L	Marvin Baugus	(763) 476-8644
Minnnetonka	4711 Hwy 101	Raymond Salazar	(952) 935-4676	Plymouth	187 Cheshire Lane, Ste 400	Marvin Baugus	(952) 745-9528
Montevideo	1905 E Highway 7	Carla Johnson Dennis Langhoff, Jared Langhoff, Matthew	(320) 269-2233	Plymouth	4345 Nathan Lane N, Suite K	Matthew Starr	(763) 746-2884
Montgomery	696 4th Street NW	Langhoff, Matthew Mark Anderson, Karen Anderson	(507) 364-5880	Princeton	32022 125th St	Marvin Baugus	(763) 308-8302
Monticello	1060 Hwy 25 S	Matthew Starr	(763) 295-8897	Prior Lake	16711 Duluth Ave SE	Manuel Perez	(952) 440-7827
Monticello	9320 Cedar St	Gregory Schiller	(218) 422-9037	Proctor	9303 Westgate Blvd.	Michael Jones Ramsey 11952 Baugus Corporation	(218) 624-3668 (763) 427-3035
Moorhead	805 30th Avenue S, Suite 104	Gregory Schiller	(218) 233-1377	Ramsey	14001 St. Francis Blvd. 7876 Sunwood Dr NW, Suite 400	Ramsey 37481 Baugus Corporation	(763) 421-3082
Moorhead	1104 7yh St S Owens Hall	Gregory Schiller	(218) 236-4813	Randall	832 Superior Ave	Kelsey Erdmann	(320) 749-2744
Moorhead	203 21st Street South	Gregory Schiller	(218) 485-8977	Red Lake	Red Lake Indian Reservation	Red Lake Inc.	(218) 679-2544
Moose Lake	325 Park Place Drive	KNV Restaurants, Inc	(320) 679-5589	Red Wing	926 Main St	Daniel Jankowski	(651) 388-7827
Mora	610 S. Hwy 65	RCW Ventures Inc. Mounds View Baugus Corporation	(320) 589-1281	Red Wing	3255 S Service Dr, Bay B-500	Daniel Jankowski	(651) 388-9298
Morris	1002 Columbia Ave	Christopher Vogl, Karen Nelson Vogl New Brighton Baugus Corporation	(763) 785-2836	Redwood Falls	411 E Bridge St	Carla Johnson	(507) 637-8525
Moundsview	2436 Highway 10, Ste 100	Matthew Starr	(218) 741-5184	Rice	2378 Pine Road NW, Suite B	Vaughn Cornelius	(320) 393-7111
Mountain Iron	8580 Rock Ridge Drive	Matthew Starr	(651) 633-0040	Richfield	10 East 66th Street	Marvin Baugus Armstrong & Sons LLC	(612) 861-2339 (612) 866-0890
New Brighton	1121 Silver Lake Rd, Bay 108	Glenn Hussong, Randall Wartner Amanda Marks, Randall Wartner	(763) 535-9511	Richfield	1800 E 66th Street	Steven Nielsen Robbinsdale Baugus Corporation	(612) 353-5999 (763) 533-0966
New Hope	4215 Winnetka Avenue North 104 10th Avenue NE, Suite #100	Matthew Starr	(507) 354-7976	Robbinsdale	4080 West Broadway, Unit #153	Michael Jernberg Unmana Patel, Chetan Patel	(507) 280-0545 (507) 281-9830
New Prague	1404 S Broadway	RCW Ventures Inc.	(218) 385-7827	Rochester	1103 7th Street NW	Michael Jernberg	(507) 252-0029
New Ulm	1720 Westridge Rd	Thomas McAuley	(651) 458-9999	Rochester	1507 Hwy 14E	Mary Jeanne Jernberg, Michael Jernberg Mary Jeanne Jernberg, Michael Jernberg	(507) 281-0520 (507) 252-9485
New York Mills	95 Miller Street	William Mathis	(218) 963-9789	Rochester	25 25th Street SE	Mary Jeanne Jernberg	(507) 292-9465
Newport	2064 Hastings Avenue	Marvin Baugus	(651) 674-6193	Rochester	3456 East Circle Dr NE	Mary Jeanne Jernberg	(507) 281-8291
Nisswa	24400 Smiley Rd, Unit 1A	David Gruenzner Armstrong & Sons LLC	(507) 386-7827	Rochester	3615 21st Avenue NW	Rockford Baugus Corporation	(763) 477-5355
North Branch	5891 St Croix Trail	Dennis Langhoff Glenn Hussong, Samantha Hussong, Randall Wartner	(952) 467-2224	Rochester	7500 Highway 55	Plymouth Baugus Corporation	(763) 477-5355
North Mankato	1102 N River Dr	Joseph Timmons Terrance Tarras, Robert Armstrong	(763) 753-0490	Rochester	7850 Hwy 55	Matthew Starr John Clark, Peter Knoff, Brent Olson	(763) 428-7355 (218) 463-2677
North St. Paul	2201 11th Ave East	1191 Geneva, Inc.	(651) 439-6966	Roseau	13625 Northdale Blvd Highway 11 W Box 208, 1106 3rd Street	ACR Restaurants, Inc	(651) 322-1661
Northfield	416 S Highway 3	1191 Geneva, Inc.	(651) 731-0340	Rosemount	15075 Crestone Ave. W, Suite G	ACR Restaurants, Inc	(651) 487-1169
Norwood	404 Faxon Rd 19201 Lake George Boulevard, Suite A	1191 Geneva, Inc. Glenn Hussong, Randall Wartner	(651) 779-8814	Roseville	1740 Lexington Ave. North	Marvin Baugus	(651) 636-0603
Oak Grove	14621 60th St N	(320) 523-2724	(320) 523-2724	Roseville	1960 Twins Lake Parkway	ACR Restaurants, Inc	(651) 631-9261
Oak Park Heights	14621 60th St N	Carla Johnson	(320) 839-9996	Roseville	2100 N Snelling Ave, #46	ACR Restaurants, Inc	(651) 631-9261
Oakdale	1191 Geneva Ave	Peter Haukoos	(507) 451-6062	Sandstone	320 State Highway 123	Craig Thorvig	(320) 245-0400
Oakdale	6952 33rd St N	Peter Haukoos	(507) 451-6842	Sartell	1091 2nd Street South	Steven Warzecha	(320) 230-7827
Olivia	1825 W Lincoln Ave	Dallas DeWitt, Michael Dolezal	(218) 732-3815	Sartell	120 Evergreen Dr 21 County Road 120, (located in Sartell Walmart)	Steven Warzecha	(320) 253-7500
Ortonville	701 2nd S SE	Karlene Gray, Kathleen Webb	(320) 243-7676	Sartell	904 S Main St	Marvin Baugus	(320) 259-8200
Owatonna	312 N Oak St	Jeanne Hovland	(218) 863-4060	Sauk Centre	904 S Main St	RCW Ventures Inc.	(320) 352-5622
Owatonna	653 Bridge St	RCW Ventures Inc.	(218) 346-6886	Savage	3965 Egan Dr. 8160 County Rd 42, Ste 600, Space #9	Marvin Baugus	(952) 890-7827 (952) 226-5777
Park Rapids	100B N Park Ave	Debbie Poser	(320) 468-2100	Savage	1158 Vierling Dr E	David Gruenzner	(952) 402-0160
Paynesville	620 Hwy 23 W	Vaughn Cornelius	(218) 746-3388	Shakopee	8030 Old Carriage Ct North	Marvin Baugus Shoreview Baugus Corporation	(952) 496-2764 (651) 255-3007
Pelican Rapids	901 S Broadway	Marvin Baugus	(320) 629-0002	Shakopee	1036 W Hwy 96	Randall Wartner, Roger Wartner	(507) 836-8989
Perham	642 3rd Ave SE	Marvin Baugus	(320) 629-7773	Slayton	2439 20th St	Amanda Marks, Randall Wartner	(507) 794-7827
Pierz	14298 HWY 25 746 Pillsbury Street North, Suite 3	Daniel Jankowski	(507) 356-2277	Sleepy Eye	421 W Main St		

South St Paul	166 N Concord Exchange	SSP Baugus Corporation	(651) 457-7193	Waite Park	1301 2nd Street South FC0001 Crossroads Center (MN)	Ron Tomczik	(320) 258-2100
Spring Valley	307 N Broadway	Craig Bell	(507) 346-2058	Waite Park		Ron Tomczik	(320) 259-4242
Springfield	30 West Rock St	Amanda Marks, Randall Wartner	(507) 723-7827	Walker	Highway 371 N	Jack Shriver	(218) 547-1226
St Cloud	2820 West Division Street	Marvin Baugus	(320) 259-4645	Warroad	901 N State Street	Holiday Stationstores, LLC	(218) 386-2680
St Anthony	2900 1/2 Pentagon Dr NE	Marvin Baugus	(612) 345-7891	Waseca	103 13th Ave NW	Peter Haukoos	(507) 835-8751
St Charles	348 W 6th St	Craig Bell	(507) 932-3101	Watertown	609 Jefferson Ave SW	Steven Erhard	(952) 955-1019
St Cloud	1501 Northway Drive	Marvin Baugus	(320) 251-6545	Watertown	617 Hwy 25, Mobile C-Store	Armstrong & Sons LLC	(952) 955-1019
St Cloud	4221 Clearwater Rd, Ste 114	Marvin Baugus Steven Warzecha,	(320) 240-9104	Wells	259 NW 2nd Ave	Randall Wartner	(507) 553-6050
St Cloud	838 St Germain St E	Robert Warzecha Ron Tomczik, Jane Tomczik	(320) 252-7500	West St Paul	1644 South Robert Street	Gregg Knutson	(651) 306-3886
St Cloud	905 County Road 4	Kenton Scherer, Thomas Evans, Mark Gerry	(320) 217-5664	West St. Paul	1219 S. Robert Street	Gregg Knutson	(651) 451-7584
St Francis	3739 Bridge St NW	Amanda Marks, Randall Wartner	(763) 753-8511	Wheaton	105 Hwy 75 North	Carla Johnson	(320) 563-0123
St James	600 First Street, Suite 1	Melissa Lashinski, Robert Hanauska,	(507) 375-7456	White Bear Lake	2145 4th St	WBL 19245 Baugus Corporation	(651) 407-8089
St Joseph	217 NW County Rd #75	Ashley Larson Michael Leier, Paul Leier	(320) 363-7777	White Bear Lake	2720 East County Road E	WBL 5203 Baugus Corporation	(651) 777-1360
St Louis Park	5007 1/2 Excelsior Blvd.	Matthew Starr, Jason Will	(952) 345-4540	Willmar	1617 E Hwy 12	Gary Hendrickx	(320) 214-9514
St Michael	403 Central Ave E	Marvin Baugus	(763) 497-8472	Willmar	605 S 1st Street	Gary Hendrickx Patrick Miller, Benjamin Miller	(320) 235-7991
St Paul	1820 Grand Ave	Marvin Baugus	(651) 690-3380	Windom	304 1st Ave	Donald Rottinghaus, Dennis Rottinghaus	(507) 831-4021
St Paul	2121 University Ave West	Marvin Baugus Armstrong & Sons LLC	(651) 646-3096	Winona	1488 Gilmore Ave	Dennis Rottinghaus, Donald Rottinghaus,	(507) 454-8338
St Paul	2513 West 7th Street	Kevin Kaelble	(651) 690-1333	Winona	920 Mankato Ave	Dennis Rottinghaus Glenn Hussong, Samantha Hussong,	(507) 454-0534
St Paul	30 E 7th St, #335	ACR Restaurants, Inc	(651) 222-7827	Winsted	132 6th Street North	Randall Wartner	(320) 485-2000
St Paul	302 Larpenteur Ave E	Matthew Starr	(651) 771-6361	Woodbury	10240 Hudson Road	Thomas McAuley	(651) 730-4433
St Paul	376 White Bear Ave	Kevin Kaelble	(651) 735-2718	Woodbury	1740 Weir Dr, Suite 27	Thomas McAuley	(651) 578-3135
St Paul	449 E 7th St	Kevin Kaelble	(651) 225-1817	Woodbury	530 Woodbury Drive, Suite 200	Gregg Knutson	(651) 578-3682
St Paul	55 E 5th St, Suite 316	Crystal Coleman	(651) 298-1099	Woodbury	8470 City Centre Dr, #116	Thomas Siebenaler Randall Wartner, Roger Wartner	(651) 731-4139
St Paul	857 Selby Avenue	Paul Rhodes	(651) 224-6420	Worthington	1471 Humeston Ave	Marvin Baugus	(507) 372-5600
St Paul	945 Rice St, Ste E	David Gruenzner	(651) 666-2107	Wyoming	5209 Viking Blvd E	Marvin Baugus	(651) 462-0143
St Peter	1306 S Minnesota Ave	Kamal Kaur	(507) 934-1000	Zimmerman	26025 3rd St E	Marvin Baugus Thomas Evans, Thomas Siebenaler	(763) 856-7827
St. Bonifacius	4195 Main St	Steven Warzecha	(952) 446-8181	Zumbrota	217 E 18th St	Thomas Siebenaler	(507) 732-7111
St. Cloud	838 St. Germain Street	Kevin Kaelble	(320) 252-7500	Columbia Heights	4757 Central Avenue NE	Mesias Pena	(763) 571-7110
St. Paul	124 Wabasha Street, South	Thomas McAuley	(651) 292-8300				
St. Paul	1320 Maryland Ave, Ste 101	Kevin Kaelble	(651) 774-7157	<b>Mississippi</b>	<b>265 Open Restaurants</b>		
St. Paul	401 Robert Street, Suite 221	Rhodes Food LLC	(651) 330-3469	Aberdeen	125 B HWY 145 N	Pettis Walley, Paul Walley	(662) 369-7000
St. Paul	599 University Ave 30962 Fenway Avenue, Suite 100	Marvin Baugus	(651) 224-8845	Ackerman	8720 Highway 15	Amisha Patel	(662) 285-3636
Stacy	1101 2nd Ave NE	William Mathis	(651) 462-5200	Amory	911 Highway 278 East	James Malone	(662) 257-1223
Staples	100 S Main St	Craig Bell, Stuart Bell Terrance Tarras,	(218) 894-3916	Baldwyn	1159 North Frontage Road	Karon Vaughn	(662) 365-9007
Stewartville	1401 Stillwater Blvd	Robert Armstrong John Clark, Peter Knoff, Brent Olson	(507) 533-8324	Batesville	407 Hwy 6 East	Himanshu Patel, Shilpa Patel	(662) 563-7827
Stillwater	201 W. Third Street	Maggie Siebenahler, Nathan Siebenahler	(651) 430-9799	Batesville	725 Hwy 35N	Love's Travel Stops & Country Stores Inc.	(662) 563-1852
Thief River Falls	Hwy 14 W, 1111 Craig Avenue	Michael Jones, James Pascoe	(218) 681-5236	Bay Springs	Highway 15 & 18	Christopher Denson	(601) 764-2945
Tracy	1315 7th Ave	ACR Restaurants, Inc	(218) 834-6447	Bay St Louis	12961 Hwy 603	Dipak Patel	(228) 466-4615
Two Harbors	1048 Hwy 96 1650 County Road E East, Vadnais Heights	Maplewood Baugus Corporation	(651) 426-9766	Bay St Louis	297 Hwy 90	Dhavalkumar Patel	(228) 467-2522
Vadnais Heights	1510 Commercial Avenue	KMNA LLC	(651) 783-5873	Beaumont	91933 Hwy 98	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(601) 753-2276
Victoria	430 Chesnut St	KNV Restaurants, Inc	(952) 361-5546	Belmont	361 B Second Street	Eric Littlejohn, Heather Breshae Littlejohn	(662) 454-3228
Virginia	735 Pembroke Dr	Daniel Jankowski	(218) 741-8655	Belzoni	14880 US Highway 49	Senil Patel	(662) 247-0037
Wabasha	10600 10th St W	Steven Erhard	(651) 565-4876	Biloxi	11332 Cedar Lake Rd.	Love's Travel Stops & Country Stores Inc.	(228) 396-5665
Waconia	981 Jefferson St. N.	RCW Ventures Inc.	(952) 442-6366	Biloxi	12258 Shriners Blvd, Suite C	Earl Barnes	(228) 207-4023
Wadena			(218) 631-7151				

Biloxi	1670 Pass Rd	Charles Harman	(228) 374-6646	D'iberville	3615 Sangani Blvd	Earl Barnes	(228) 229-3193
Biloxi	19485 Highway 67	Wade Stegall	(228) 392-4309	Durant	33624 Highway 12	Pettis Walley, Paul Walley	(662) 653-3130
Biloxi	2368 Pass Rd	Earl Barnes	(228) 388-0908	Ellisville	303 Hill St.	Rodolfo Lefeld	(601) 282-9582
Biloxi	2681 CT Switzer Drive	Earl Barnes	(228) 229-3153	Fayette	211 Highway 33 & 61, Suite A	Vinay Patel	(601) 786-9652
Biloxi	921 Cedar Lake Rd, Ste B	Earl Barnes	(228) 207-0303	Flora	710 Hwy 49 N	Victory Marketing LLC	(601) 879-6340
Booneville	613 N Second Street	Karon Vaughn	(662) 728-5004	Florence	2990 Hwy 49 S, STE D	Mark Joy, Melva Joy Hitesh Desai, Anita Naik	(601) 891-4415
Brandon	112 Service Dr	Ramesh Gajjar	(601) 825-8344	Flowood	201 E Layfair Dr, Suite 105	Radha Balasubramaniam	(601) 939-5325
Brandon	1918 Highway 471	Avtar Singh	(601) 706-4863	Flowood	255 Ridge Way		(601) 992-5444
Brandon	317 Village Square Dr, Ste 5	Trevor Williams Radha	(601) 321-9848	Flowood	626 Grant's Ferry Road	Trevor Williams	(601) 321-9718
Brandon	5341 Highway 25	Balasubramaniam Alka Patel, Manish Patel	(601) 919-2121	Flowood	730 US Highway 80 E	Love's Travel Stops & Country Stores Inc.	(601) 420-8324
Brandon	641 Holly Bush Road		(601) 398-4449	Forest	450 North Street	Jeffery George, Teresa George	(601) 469-5954
Brandon	736 Highway 468	Mark Joy, Melva Joy David Craddock, Benjamin Craddock	(601) 825-3755	Forest	921 Hwy 35 S	Jeffery George, Teresa George	(601) 469-3210
Brookhaven	1200 Brookway Blvd	David Craddock, Benjamin Craddock	(601) 835-3284	Fulton	1609 S Adams, Suite L	James Malone	(662) 862-9750
Brookhaven	717 Hwy 51 N	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(601) 833-0850	Gautier	2707 W Hwy 90	Kapilaben Patel	(228) 497-0001
Brooklyn	2273 Hwy 49 S		(601) 554-3156	Gautier	6601 Highway 90	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(228) 872-2001
Bruce	119 W Calhoun St	Amisha Patel	(662) 983-7827	Gautier	7204 Martin Bluff Drive	Pankaj Patel, Kapilaben Patel	(228) 522-0086
Burnsville	281 Highway 72	Lori Lawson	(662) 427-9600	Greenville	1643 Hwy 82 E	Surinder Brar	(662) 332-0636
Byhalia	8135 Hwy 178 W	Mukesh Patel	(662) 838-2595	Greenville	1652 Hwy 1 S	Surinder Brar	(662) 335-8126
Byhalia	8271 Hwy 72	Hetal Patel	(662) 851-3524	Greenwood	115 Hwy 7 South	Hasmukh Patel	(662) 455-8001
Byram	131 Handley Blvd	Narendrakumar Patel	(601) 372-1705	Greenwood	805 W Park Ave, Suite 4	Surinder Brar Amisha Patel, Dipan Patel	(662) 453-0490
Byram	5795 Terry Rd, Ste 307	Narendrakumar Patel	(601) 373-9511	Grenada	1743 Commerce Street, Suite A		(662) 307-2126
Caledonia	80 Gin Site Road	Sanjay Patel	(662) 855-0057	Gulfport	10006 Canal Rd	Betty Clark	(228) 701-0028
Canton	244 Feather Lane	Alex Breeland Harmeet Dhillon, Davinder Singh	(601) 859-2727	Gulfport	11192 Lorraine Rd	Betty Clark	(228) 831-5764
Canton	3360 N Liberty St		(601) 859-3200	Gulfport	11240 Hwy 49 N, Unit C	Manojkumar Patel, Pareshkumar Patel	(228) 832-8580
Carthage	498 Highway 16 West, Suite A	Shilpa Patel	(601) 267-4444	Gulfport	11240 Hwy 49 N, Unit C	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(228) 831-3432
Clarksdale	620 S State Street, Unit #4	Avishkumar Patel	(662) 621-8577	Gulfport	13490 Highway 49 North		(228) 831-3432
Cleveland	302 S Davis Ave	Surinder Brar	(662) 843-2979	Gulfport	15096 Creosote Rd., Unit C	Earl Barnes	(228) 864-0500
Clinton	109 Hwy 80 E, Space #01	Surinder Brar Gurbhay Brar, Sukhpreet Brar	(601) 924-7827	Gulfport	2180 E. Pass Rd.	Earl Barnes	(228) 896-1507
Clinton	950 Hwy 80 East	Mehulkumar Patel, Harsh Patel	(601) 925-8991	Gulfport	2328 25th Ave	Dhavaikumar Patel	(228) 868-2333
Coldwater	33 Campground Rd	Karma Thompson, Nelson Tackett	(662) 622-5907	Gulfport	23379 Hwy 53	Robert Robinson, Monica Robinson	(228) 314-3565
Collins	3275 US Highway 49 South, Suite 30		(601) 765-4000	Gulfport	41 Hardy Court Shopping Ctr #4	Earl Barnes	(228) 822-2577
Collinsville	9111 Highway 19 N	Augusto Lisi	(601) 626-0100	Gulfport	8837 Lorraine Road, Unit B	Asa Morris	(228) 870-6980
Columbia	200 Sumrall Road	Shahrukh Sheikh Djalal Sayad Asadi, Djavad Sayad Asadi	(601) 444-4612	Gulfport	5303 2nd Street, Bldg 448	Marie Porter	(228) 871-5799
Columbus	1907 Hwy 45 N		(662) 327-5508	Hamilton	40009 Cross Creek Dr.	Sanjay Patel	(662) 813-5111
Columbus	1913 Hwy 45 N	Djavad Sayad Asadi, Djalal Sayad Asadi, Djalal Sayad Asadi	(662) 327-1700	Hattiesburg	2910 Hardy St	Karma Thompson, Nelson Tackett	(601) 264-1473
Columbus	213 Alabama St.		(662) 328-0986	Hattiesburg	3710 W 4th St	GPM Southeast, LLC	(601) 271-7930
Columbus	64 Brickerton St	Djalal Sayad Asadi, Djavad Sayad Asadi	(662) 329-8585	Hattiesburg	4050 Hwy 11 S	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(601) 544-3299
Columbus	525 Tuscaloosa Road	Love's Travel Stops & Country Stores Inc.	(662) 244-4793	Hattiesburg	415 S 28th Ave	Jay Shugart, Teresa Shugart	(601) 336-6823
Corinth	1517 Hwy 72 E	Joy Arthur	(662) 287-8781	Hattiesburg	5001 West Hardy St.	Jay Shugart	(601) 296-3780
Corinth	1609 N Harper Road	Joy Arthur	(662) 287-8255	Hattiesburg	5281 Old Hwy 11	Harley Sims	(601) 268-7350
Corinth	3000 Hwy 72 West	Joy Arthur David Craddock, Benjamin Craddock	(662) 665-0022	Hattiesburg	5317 US Hwy 49 S	GPM Southeast, LLC	(601) 582-2299
Crystal Springs	26178 Hwy 27 & I55		(601) 892-0290	Hattiesburg	6051 US Highway 49	Jay Shugart, Teresa Shugart	(601) 288-2088
De Kalb	15765 Highway 16 N	Dennise Holifield	(601) 282-9580	Hattiesburg	7183 Hwy 98 W	GPM Southeast, LLC	(601) 264-9579
Decatur	15377 Highway 15 N & Broad St	Nicholas Lisi	(601) 627-0222	Hattiesburg	826 Broadway Dr	Karma Thompson, Nelson Tackett	(601) 584-7827
Diamondhead	4315 Gex Rd	Dipak Patel	(228) 255-6669	Hattiesburg	6724 Hwy 49	Jay Shugart	(601) 336-7260
D'iberville	10598 D'iberville Blvd.	Earl Barnes	(228) 392-0048	Hazlehurst	28050 Highway 28	David Craddock, Benjamin Craddock	(601) 894-9076

Heidelberg	5207 Highway 528	Betty Clark Himanshu Patel, Shilpa Patel	(601) 787-4900	Magnolia	100 E Bay St	David Craddock, Benjamin Craddock	(601) 783-3025
Hernando	24 W. Commerce St.		(662) 429-3003	Marion	812 Lindley Road	Augusto Lisi Amit Patel, Snehal Patel	(601) 286-5098
Hernando	2600 McIngvale Rd	Mehulkumar Patel	(662) 449-1515	Mathiston	35 Rebecca St	David Craddock, Benjamin Craddock	(662) 263-5985
Holly Springs	175 Whaley Drive, Building F	Laila Ali	(662) 252-1987	McComb	100 West Presley Blvd.	Shahrukh Sheikh	(601) 684-3925
Horn Lake	3001 Goodman Rd, Unit A	Mohit Patel	(662) 342-4490	McComb	1811 Delaware Ave, Ste A	Mark Joy, Melva Joy Pilot Travel Centers LLC	(601) 684-4782
Horn Lake	5842 Goodman Road, Suite 6	Mohit Patel Manish Gandhi, Parimal Gandhi	(662) 536-6160	Mendenhall	3048 Simpson Highway 13	Nicholas Lisi Pilot Travel Centers LLC	(601) 847-0785
Houston	686 N Jackson St		(662) 456-0050	Meridian	10571 Old Highway 80 West		(601) 693-5104
Indianola	308 Hwy 82	Surinder Brar	(662) 452-5058	Meridian	1500 Highway 11 South	Augusto Lisi	(601) 453-2237
Jackson	1206 E Northside Dr	Dilipkumar Sharma	(601) 982-0098	Meridian	1555 Tommywebb Drive	Nicholas Lisi Pilot Travel Centers LLC	(601) 484-7255
Jackson	1263 High Street	Victory Marketing LLC	(769) 572-3256	Meridian	1910 B Hwy 19 N	Augusto Lisi	(601) 693-7444
Jackson	210 East Capitol Street, Suite M117	James Sullivan, Alisa Sullivan, Jacob Sullivan	(601) 352-5989	Meridian	2020 N Frontage Rd	Augusto Lisi	(601) 485-4123
Jackson	2500 N State St	Trevor Williams, Kristie Williams	(601) 321-0712	Meridian	2406 Highway 19 South	Nicholas Lisi	(601) 282-5613
Jackson	310 W. Woodrow Wilson Ave, Suite 200	Clarence Singletary	(601) 914-9599	Meridian	2445 North Hills St	Augusto Lisi	(601) 483-9127
Jackson	350 W Woodrow Wilson Dr, Ste 410	Jayesh Patel	(601) 362-0084	Monticello	127 Highway 27 South	David Craddock, Benjamin Craddock Jeffery George, Teresa George	(601) 587-4808
Jackson	3720 Siwell Road	Avtar Singh	(601) 371-7074	Morton	2917 Highway 13 South	Jeffery George, Teresa George	(601) 732-4001
Jackson	4321 N State St	Jeevan Kumar	(601) 366-8118	Morton	5246 Hwy 80 E	RAJ J-Mart	(601) 732-3638
Jackson	5225 Hwy 18 W, Suite A	Robert Hamilton	(601) 922-9593	Moss Point	20624 Hwy 63 N	Sandwiches LLC	(228) 588-3555
Jackson	5491-B Watkins Drive	Hema Patel Dilipkumar Sharma, Jayshree Sharma	(601) 982-7000	Moss Point	6627 Hwy 63	Betty Clark Marie Porter, Michael Knotts	(228) 474-6915
Jackson	5702 Highway 49 North		(601) 362-6691	Moss Point	7301 Highway 614, Unit G		(228) 588-8220
Jackson	5820 Ridgewood Rd	VK Stores, LLC	(601) 977-5388	NAS Meridian	313 Allen Road, Bldg. 313	Augusto Lisi	(601) 679-9947
Jackson	6069 Old Canton Rd	Mukeshkumar Thakor, JAYMINKUMAR JOSHI	(601) 899-9890	Natchez	422 Highway 61 North,	Brandon Wilson	(601) 446-9948
Jackson	850 Fortification Street	Pareshkumar Patel Mukeshkumar Thakor, JAYMINKUMAR JOSHI	(601) 360-2009	Natchez	500 John R Junkin Dr	Brandon Wilson	(601) 442-5679
Jackson	2411 Hwy 80 W. Ste A	Army & Air Force Exchange Service	(601) 500-7300	Nettleton	234 Main St, Box 1414	James Malone Gabriel Figueroa, James Malone	(662) 963-3600
Keesler AFB	119 Ploesti Dr - Bldg 6970, AAFES Shop - New Troop Mall		(228) 374-2843	New Albany	105 Hwy 15 South	Gabriel Figueroa, James Malone	(662) 534-5555
Kiln	17343 Hwy 603, Unit C	Dipak Patel	(228) 586-5401	New Albany	211 B Hwy 30 W	Gabriel Figueroa, James Malone	(662) 534-7607
Kosciusko	116 Veterans Memorial Drive	Shilpa Patel Love's Travel Stops & Country Stores Inc.	(662) 290-0084	New Augusta	403 Highway 98 West, Texaco Gas Station/	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(601) 964-8478
Lake	6138 Lake Norris Road		(601) 775-0301	Newton	201 Eastside Dr	Jeffery George, Billy Craven, Teresa George Kapilaben Patel, Pankaj Patel	(601) 683-0950
Laurel	1220 Jefferson Street	Rodolfo Lefeld Karma Thompson, Nelson Tackett	(601) 426-3311	Ocean Springs	1602 Bienville Hwy	Kapilaben Patel	(228) 872-4535
Laurel	1621 Hwy15 North		(601) 425-9002	Ocean Springs	3100 Bienville Blvd, Ste 98	Kapilaben Patel	(228) 872-4369
Laurel	2521 Ellisville Blvd #11 S	Betty Clark Karma Thompson, Nelson Tackett	(601) 428-4782	Ocean Springs	3911 Bienville Blvd.	Tushar Patel Circle K Stores Inc., d.b.a. Circle K Stores	(228) 875-1833
Laurel	3108 Audubon Drive	Karma Thompson, Nelson Tackett	(601) 651-6065	Ocean Springs	7600 Tucker Rd	Gulf Coast Division Pilot Travel Centers LLC	(228) 875-0284
Laurel	415 N 16th Ave	Circle K Stores Inc., d.b.a. Circle K Stores	(601) 425-0345	Olive Branch	4740 Bethel Road		(662) 895-0894
Laurel	905 Chantilly St	Gulf Coast Division	(601) 425-3679	Olive Branch	7685 Hacks Cross Rd, Suite #3	Mohit Patel	(662) 895-2580
Leakesville	708 Main Street	Pettis Walley David Craddock, Benjamin Craddock	(601) 394-4040	Olive Branch	8839 Goodman Road, #1	Mohit Patel Gabriel Figueroa, James Malone	(662) 895-2022
Liberty	159 Blalock Circle		(601) 657-8800	Oxford	1901-C W Jackson Ave	Gabriel Figueroa, James Malone	(662) 234-7545
Long Beach	200 W Railroad St	Melvin Perry Reynolds	(228) 863-3872	Oxford	1948 University Ave	Ankita Gandhi, Nitin Patel	(662) 236-1008
Long Beach	9053 County Farm Road	Asa Morris	(228) 452-6004	Oxford	2530 W Jackson Ave		(662) 513-4142
Louisville	526 Highway 14 W	Pettis Walley	(662) 773-3379	Pascagoula	2241 Denny Ave	Kapilaben Patel	(228) 769-7708
Lucedale	11228 Hwy 63 South	Earl Barnes	(228) 229-3207	Pass Christian	1617 E Beach Blvd	Earl Barnes	(228) 452-5114
Lucedale	12116 Hwy 63 South, Ste 4		(228) 229-3147	Pass Christian	8230 Firetower Road	Melvin Perry Reynolds	(228) 255-4777
Macon	127 North Frontage Road	Macon 40501 LLC Circle K Stores Inc., d.b.a. Circle K Stores	(662) 726-1063	Pearl	148 S Pearson Rd	Jayesh Patel Circle K Stores Inc., d.b.a. Circle K Stores	(601) 420-3990
Madison	100 Colony Crossing Blvd	Gulf Coast Division	(601) 605-4656	Pearl	251 Airport Rd	Gulf Coast Division	(601) 664-7590
Madison	1029 Hwy 51, Ste E-2	Jasmeet Walia	(601) 853-0070	Pearl	3086 Highway 80 East, Suite D	Sonalkumari Maisuria	(601) 936-4803
Madison	1227 Gluckstadt Road	Harinder Chawla	(601) 707-5722	Pearl	5520 US Highway 80	Sonalkumari Maisuria	(601) 420-2444
Magee	421 Pinola Drive	Mark Joy, Melva Joy	(601) 439-7222	Pelahatchie	340 Highway 43 S	Rinaben Ingle	(601) 854-6688



Petal	121 W Central Ave	Rodolfo Lefeld	(601) 582-8231	Tupelo	2270 W Main St	Nitin Patel	(662) 680-4828
Petal	30 Byrd Parkway	Rodolfo Lefeld	(601) 544-6415	Tupelo	4601 McCullough Blvd.	Love's Travel Stops & Country Stores Inc.	(662) 840-5343
Philadelphia	1002 Beacon St	Jeffery George, Teresa George	(601) 656-5200	Tupelo	707 S Gloster St	James Malone	(662) 842-4767
Philadelphia	1006 Central Dr	Jeffery George, Teresa George	(601) 389-0020	Tupelo	810 East Main Street, Suite A	James Malone	(662) 844-4800
Philadelphia	595 E Main St, Ste 11	Teresa George	(601) 656-6046	Tupelo	830 S. Gloster Street	Compass Group USA Inc	(662) 377-3731
Picayune	1701 Highway 43 North, Suite 1	Pareshkumar Patel,	(601) 749-2121	Tylertown	4840 Plaza Drive	Stephanie McGrew	(601) 876-4962
Picayune	1705 Highway 11 North, Unit H	Melinda Loisel, Blake Newton	(601) 798-4520	Union	708 E Jackson Rd	Jeffery George, Teresa George	(601) 774-9995
Picayune	235 Frontage Rd	Pareshkumar Patel,	(769) 926-2111	Vanceleave	11628 Hwy 57	Kapilaben Patel,	(228) 826-0051
Picayune	790 Memorial Hwy, Ste A	Bina Patel	(601) 749-9488	Verona	5035 Raymond Ave	Pankaj Patel	(662) 566-8999
Pontotoc	100 McCord Rd	Vipul Patel, Jignesh Patel	(662) 489-9913	Vicksburg	1215 Mission 66	Jignesh Patel, Nitin Patel	(662) 566-8999
Pontotoc	122 Hwy 15 N	Gabriel Figueroa, James Malone	(662) 489-7300	Vicksburg	3060 Indiana Ave	Gehad Shaibi	(601) 638-9083
Poplarville	102 Highway 11 N, Suite G	Billy Kennedy	(601) 795-6777	Vicksburg	3402 Pemberton Blvd	Circle K Stores Inc., d.b.a. Circle K Stores Gulf Coast Division	(601) 638-0138
Prentiss	960 Columbia Ave	Stephanie McGrew	(601) 792-0633	Vicksburg	401 Tiffentown Rd	Ketan Desai	(601) 638-7827
Purvis	5796 Highway II, Ste 1	Lynda Bourn, Marilyn Bourn	(601) 794-5511	Vicksburg	4209 Clay Street	William Kitchens	(601) 636-6410
Quitman	203 S Archusa	GPM Southeast, LLC	(601) 776-2806	Vicksburg	270 James Otis Smith Drive	Ketan Desai	(601) 456-4829
Raleigh	108 Main Street	Stephanie McGrew, Terry (Michael)	(601) 822-5055	Walnut	337 S. Main St	Joy Arthur	(662) 223-6607
Raymond	333 E Main Street, Box 11	McGrew Jr.	(601) 857-0540	Water Valley	321 Hwy 90	Jitendra Patel	(662) 473-9899
Richland	200 Marketplace Dr.	Pettis Walley, Paul Walley	(601) 420-4008	Waveland	901 Robinson Dr	Betty Clark	(228) 466-5810
Richton	102 Dogwood Street, Highway 42 & Highway 15	Alka Patel, Manish Patel	(601) 788-6650	Waynesboro	6706 Highway 45 Alt. S.	Pettis Walley, Paul Walley	(601) 735-2625
Ridgeland	1018 Highland Colony Parkway	Mildred-Faye Bowen	(601) 605-0019	West Point	1580 Industrial Park Road, Suite A	Hitesh Desai, Anita Naik	(662) 494-9040
Ridgeland	398 Highway 51 North, Suite 80	Ashokkumar Patel	(601) 856-4434	Wiggins	324 Hwy 82	Marie Porter	(601) 928-4109
Ridgeland	772 Lake Harbour Road	James Sullivan	(601) 853-7827	Winona	187 US Highway 61	Amisha Patel, Dipan Patel	(662) 283-1744
Ripley	712 City Ave South, State Hwy 15	Joy Arthur	(662) 837-1556	Woodville	681 East 15th St	Brandon Wilson	(601) 888-4555
Robinsville	3234 Casino Center Dr	Estate of Amin	(662) 357-6801	Yazoo City	1205 Battleground Dr	Dilipkumar Sharma, Ketan Desai,	(662) 746-7007
Ruleville	222 North Oak Hwy 49	Budhwani	(662) 756-0850	luka		Bhupendra Patel	(662) 423-0088
Salttillo	129 Town Creek Dr, PO BOX 56	Hasmukh Patel,	(662) 869-3347			TL Tranum Incorporated	
Sandersville	107 Front Street	Jitendra Patel	(601) 800-8296				
Sardis	502 E Lee Street	James Malone, Gabriel Figueroa	(601) 856-4434	<b>Missouri</b>	<b>426 Open Restaurants</b>		
Saucier	23272 Highway 49, Frontage Rd., Suite D	Rodolfo Lefeld	(662) 857-5176	Advance	33525 MO-25	Kathy Agin	(573) 321-2073
Scooba	US Highway 45 & 16	Mohamed Hamoud	(228) 539-0433	Affton	10052 Gravois Road	Panna Limbachia	(314) 631-1707
Seminary	2124 Highway 49 North	Marie Porter	(662) 476-8444	Anderson	497 East Highway 76	Jeffrey Dennis	(417) 845-1515
Senatobia	116 Norfleet Drive	Rodolfo Lefeld	(601) 722-0555	Arnold	1712 Missouri State Road	Jeffrey Kassebaum	(636) 282-4241
Southaven	3231 Goodman Rd., Ste 1	Stephanie McGrew	(662) 536-2400	Arnold	2201 Michigan Ave	Andrew LaRose	(636) 282-0933
Southaven	450 Stalene Road, Suite C	Himanshu Patel, Shilpa Patel	(662) 393-9282	Arnold	4 & 5 Village Plaza	Andrew LaRose	(636) 461-1006
Southaven	4935 Pepper Chase, Ste 100	Vipul Patel, Rakesh Patel	(662) 342-1804	Ashland	657-659 Jeffco Blvd	Andrew LaRose	(636) 296-0345
Southaven	568 E Goodman Rd	Shilpa Patel, Himanshu Patel	(662) 349-3660	Aurora	511 E. Broadway	Wanda Hardin	(573) 203-3022
Starkville	416 Highway 12 East	Mohit Patel	(662) 323-6316	Ava	1207 S Elliott	John Straus	(417) 678-5869
Starkville	911 Hwy 12 W, Ste 107 A	Surinder Brar	(662) 323-3644	Ballwin	915 NW 12th Avenue, Suite 2	Lori Miller	(417) 683-4654
Stennis Space Center	1100 Balch Blvd, Building 1100 Room S180H	Surinder Brar	(228) 688-3030	Ballwin	1362 Big Bend Square	Kashif Niazi	(636) 225-2222
Stennis Space Center	1002 Balch Blvd., Rm 130	Blake Newton, Trevis Joseph	(228) 688-3031	Bates City	15212 Manchester Rd	Brett Stewart	(636) 391-9940
Summit	5079 Hwy 98 W	Blake Newton, Trevis Joseph	(601) 276-9044	Battlefield	500 N. D Highway	Love's Travel Stops & Country Stores Inc.	
Sumrall	1182 Hwy 42	David Craddock, Benjamin Craddock	(601) 758-0555	Belton	4852 South Hwy FF, Unit B	Renae Tension	(417) 771-5752
Taylorville	422 Front St	Stephanie McGrew	(601) 785-9212	Benton	1720 E North Ave	Dennis Rottinghaus	(816) 322-1060
Toomsba	I-20/59 Exit 165, 75 Will Garrett	Stephanie McGrew	(601) 632-0047	Bethany	6488 State Highway 77	Kathy Agin	(573) 313-9025
Tunica	1469 Highway 61	Nicholas Lisi	(662) 363-5828	Bevier	4126 Miller	Steve Koon, Scott Frazier	(660) 425-7827
Tupelo	115 N Thomas St, Ste A	Avishkumar Patel	(662) 842-9929		1402 State Highway O	Love's Travel Stops & Country Stores Inc.	(660) 773-5500

Bloomisdale	294 Mill Hill Road	Anne Johnson, Jacob Johnson, Zachary Johnson Rottinghaus Company, Incorporated	(573) 483-2300	Collins	Highway 13 South	Pilot Travel Centers LLC	(417) 275-1010
Blue Springs	1240 NW Woods Chapel Rd		(816) 228-2255	Columbia	2300 Bernadette Dr, #712	Jeffrey Offutt	(573) 212-8492
Blue Springs	1875 NW Highway 7	Dennis Rottinghaus	(816) 224-6464	Columbia	27 Conley Road, Suite C	Jeffrey Offutt	(573) 203-8574
Blue Springs	2910 SW 7 Hwy	Rottinghaus Company, Incorporated	(816) 220-8885	Columbia	308 S. 9th Street, Suite 115	Wanda Hardin	(573) 203-3008
Blue Springs	600 North 7 Highway	Rottinghaus Company, Incorporated	(816) 228-7007	Columbia	5612 St Charles Rd, Ste B	Jeffrey Offutt	(573) 203-8580
Bolivar	2230 S Springfield, Suite A	Kenneth Straus	(417) 326-7827	Columbia	607 Business Loop 70 East	Jeffrey Offutt	(573) 203-3069
Bonne Terre	1 Northwood Dr	Shawn Meinershagen	(573) 358-7821	Columbia	2101 W Broadway, Ste 102	Jeffrey Offutt	(573) 203-3080
Boonville	2431 Pioneer St	Jeffrey Offutt	(660) 207-1317	Columbia	2508 N Paris Road	Jeffrey Offutt	(573) 203-8576
Bourbon	184 W. Pine Street	Roger Killeen	(573) 732-4727	Columbia	402 Kentucky Blvd	Jeffrey Offutt	(573) 212-8403
Bowling Green	1214 E Champ Clark Dr, Suite D	Mary Grover	(573) 324-6638	Concordia	I 70 & Hwy 23	TA Operating LLC	(660) 463-2001
Branson	1101 Branson Hills Pkwy	Wanda Hardin	(417) 332-2991	Crane	100 Cortney Ln, Ste A	Jason Kruse	(417) 723-9098
Branson	1494 State Hwy 248	Jeffrey Offutt	(417) 336-4418	Creve Coeur	11268 & 11272 Olive Blvd	Amir Zoroufchy Mohammad Sagakhaneh	(314) 997-0012
Branson	2212 W. Hwy 76, Suite 110	Jeffrey Offutt	(417) 334-7827	Creve Coeur	12321 Olive Boulevard		(314) 514-7827
Branson	607 State Highway 165, Suite 3	Jeffrey Offutt	(417) 336-2823	Cuba	602 N Franklin	Roger Killeen Sherry Bagley, Mark Bagley	(573) 885-6788
Branson West	10866 State Highway 76	Thomas Underwood	(417) 272-1778	De Soto	2108 Rock Rd		(636) 586-5500
Brentwood	8424 Eager Road	Gul Totakhil	(314) 961-7665	Dearborn	17605 Hwy Z	Lowell Hartell	(816) 992-3703
Bridgeton	11977 St Charles Rock Rd, Suite 140	Muhammad Ali Love's Travel Stops & Country Stores Inc.	(314) 344-3335	Dellwood	10012 W. Florissant	Panna Limbachia Anne Johnson, Jacob Johnson, Zachary Johnson	(314) 867-9800
Bridgeton	13945 Missouri Bottom Road		(314) 298-2721	Desloge	407 N. State Street		(573) 518-0003
Brookfield	202 W. Lockling Street	Dennis Rottinghaus	(660) 258-3766	Dexter	1620 West Business US Hwy 60	Russell Wilson	(573) 624-6944
Buffalo	104 S Ash	Kenneth Straus	(417) 345-1512	Doniphan	1407 Hillcrest Plaza	Russell Wilson Love's Travel Stops & Country Stores Inc.	(573) 996-4346
Butler	1011 W Fort Scott Rd	Donald Rottinghaus	(660) 679-3040	Eagleville	21022 State Highway N		(660) 867-5315
Cabool	531 Main St.	Renae Tennison	(417) 962-5881	East Prairie El Dorado Springs	108 East Pine Street 205 US Hwy 54, #1	Kathy Agin Donald Rottinghaus	(573) 649-6004 (417) 876-3357
CAMDENTON	772 E US Hwy 54, Ste 1	Kenneth Straus Straus Development LLC	(573) 346-1677	Eldon	408 Aurora Street	Mehul Patel	(573) 392-7827
CAMDENTON	8856 N State Highway 5	Rottinghaus Company, Incorporated	(573) 873-3095	Eugene	16318 Mt Carmel Rd Store #11, 131-191 Eureka Towne Center Dr	Scott Lucas	(573) 498-9942
Cameron	2108 US Hwy 36	Rottinghaus Company, Incorporated	(816) 632-7873	Eureka		Matthew Hartweger	(636) 938-9782
Cameron	1605 N Bob Griffin Rd		(816) 632-7873	Excelsior Springs	123 Crown Hill Plaza	Dennis Rottinghaus	(816) 637-2221
Canton	1713 Elm St	Sandy Waterman	(573) 288-2021	FAIR GROVE	102 W. Old Mill Rd.	David Straus Anne Johnson, Jacob Johnson, Zachary Johnson	(417) 759-6200
Cape Girardeau	1812 Carondalet, Suite 103	Kathy Agin	(573) 335-8600	Farmington	762 Market St		(573) 756-1010
Cape Girardeau	246 S Silver Springs Rd	Kathy Agin	(573) 339-0440	Fayette	109 N Main Street 180 Gravois Bluffs Circle Dr, Suite C	Jeffrey Offutt	(660) 202-8852
Cape Girardeau	Spring St	Kathy Agin	(573) 334-5260	Fenton		Syed Jaffery	(636) 343-5556
Carrollton	1300 N 65, Unit F	Dennis Rottinghaus	(660) 542-3031	Fenton	205 North Highway Dr	Road Ranger LLC Jigneshkumar Patel, Amit Patel, Mohan Patel	(815) 566-4043
Carthage	1032 W Central Ave	David Straus	(417) 358-5984	Fenton	2085 Bentley Plaza		(636) 225-2775
Cassville	1401 Old Exeter Rd	Larry Eden	(417) 847-3346	Ferguson	10990 New Halls Ferry Rd	Prasand Patel, Jigneshkumar Patel	(314) 388-3700
Cassville	53 Main Street, Suite A	Larry Eden	(417) 847-3345	Ferguson	151 S Florissant	Mohammad Rafiq, Muhammad Jamil Keyvan Gerami, Farhad Soltanshahi, Farshid Soltanshahi	(314) 524-1011
Caulfield	347 US Hwy 160	Salman Noordin	(417) 284-1434	Festus	1172 W Gannon Dr		(636) 931-5330
Cedar Hill	8450 Local Hillsboro Road	Rashid Ali	(636) 285-7507	Florissant	1146 & 1148 Shackelford Road	Prasand Patel	(314) 837-1782
Centralia	1239 Highway 22	Jeffrey Offutt Mohammad Sagakhaneh, Amir Zoroufchy	(573) 212-8509	Florissant	12743 New Halls Ferry Rd	Ramin Haghseta	(314) 921-8782
Chesterfield	177 Lamp & Lantern Village		(636) 227-0171	Florissant	2544 N Hwy 67	Kashif Niazi	(314) 972-8122
Chesterfield	274 THF Blvd	AM&MO LLC Steve Koon, Scott Frazier	(636) 733-0006	Florissant	3390 N. Hwy 67	Kashif Niazi Prasand Patel,	(314) 837-8140
Chillicothe	416 S. Washington		(660) 646-1110	Florissant	6805 Parker Road	Jigneshkumar Patel	(314) 355-6553
Claycomo	401 E Highway 69	Mehul Patel	(816) 453-2900	Florissant	8444 N Lindbergh Blvd		(314) 972-8022
Clayton	7744 Forsyth Blvd	Roya Moshiri	(314) 721-2400	Forsyth	14974 US Hwy 160	Jeffrey Offutt	(417) 546-2136
Clayton	50 Gay Ave	Roya Moshiri	(314) 390-2928	Fredericktown	19 Court Square	Anne Johnson, Jacob Johnson, Zachary Johnson	(573) 783-3155
Clever	6809 State Hwy 14, Suite B	Thomas Underwood	(417) 743-5133				
Clinton	1803 E Ohio St	Dennis Rottinghaus	(660) 890-0782				

Fredericktown	6726 Business Highway 67	Anne Johnson, Jacob Johnson, Zachary Johnson	(573) 783-5200	Joplin	1501 W 7th Street	Donald Rottinghaus	(417) 782-9292
Fulton	1899 N Bluff St	Jeffrey Offutt	(573) 642-2266	Joplin	1814 West 32nd St	Donald Rottinghaus	(417) 623-9777
Fulton	204 Market St	Jeffrey Offutt	(573) 212-8482	Joplin	2914 E 32nd St	Donald Rottinghaus	(417) 782-9290
Gainesville	Hwy 160 & Hwy 5 N	Salman Noordin	(417) 679-2527	Joplin	330 S Rangeline Rd	Rottinghaus Company, Incorporated	(417) 782-9294
Gallatin	107 N Main Street	Kathy Kagay	(660) 663-2029	Joplin	4549 Highway 43	Robert Wilson, Robert Wilson JR	(417) 782-9297
Gerald	452 E Fitzgerald Hwy 50	Roger Killeen	(573) 764-7829	Joplin	2101 S Pirmore	Road Ranger LLC	
Gladstone	324 North East 72nd Street	Rottinghaus Company, Incorporated	(816) 468-4499	Kansas City	10401 Blue Ridge Blvd	Kamleshkumar Patel, Jigneshkumar Patel	(816) 761-7343
Gladstone	6057 NE Antioch Road	Bakul Patel, Mehul Patel	(816) 454-7211	Kansas City	1141 Emanuel Cleaver Blvd	Vinay Patel	(816) 756-5070
Gower	100 S Hwy 169	Steve Koon, Scott Frazier	(816) 424-3091	Kansas City	14422 E Hwy 40	Donald Rottinghaus	(816) 478-6131
Grain Valley	109 W AA Highway	Cameron Rochelle	(816) 443-3995	Kansas City	1802 NE Parvin Road, Shop 1802	Derrick Brooks	(816) 702-0003
Grandview	12121 E Blue Ridge	Dennis Rottinghaus	(816) 761-3008	Kansas City	1831 Independence Ave	Julie Soloman	(816) 283-8436
Grandview	6300 MO - 150 Highway	Dennis Rottinghaus	(816) 763-0533	Kansas City	2401 Gillham Road, Adele Hall Campus	Bakul Patel, Mehul Patel	(816) 642-9100
Greenfield	515 Maple	John Straus	(417) 637-5860	Kansas City	2413 Charlotte St., Suite 103	Derrick Brooks	(816) 437-7337
Hannibal	100 Shinn Lane	Mary Grover	(573) 221-4300	Kansas City	327 E 11th St.	Jacob Hershewe	(816) 421-6574
Hannibal	3527 Stardust Drive	Mary Grover	(573) 221-8757	Kansas City	3550 E. Truman Road, Suite A	Larry Bharat Patel	(816) 231-1739
Harrisonville	2061 N Commercial St., Ste A	Dennis Rottinghaus	(816) 380-3060	Kansas City	4113 Blue Ridge Cutoff	Rottinghaus Company, Incorporated	(816) 921-2000
Harrisonville	2611 S Brookhart Drive	Love's Travel Stops & Country Stores Inc.	(816) 887-2052	Kansas City	4209 E Blue Pkwy	Dennis Rottinghaus	(816) 923-4949
Hazelwood	6150 Howdershell	Prasand Patel	(314) 895-1782	Kansas City	4227 N. Oak Traffic Way	Kinjal Patel	(816) 452-6400
Hermann	305 Market St	James Holland	(573) 486-8821	Kansas City	4315 NE Chouteau Trafficway	Kinjal Patel	(816) 455-9559
Higginsville	2821 Hwy Blvd	Rottinghaus Company, Incorporated	(660) 584-7400	Kansas City	4722 NE Vivion Road	Bakul Patel, Mehul Patel	(816) 859-5375
Higginsville	6676 Hwy 13	Pilot Travel Centers LLC	(660) 584-6660	Kansas City	612 NW Englewood Rd	Donald Rottinghaus	(816) 452-4002
High Ridge	5313 Caroline Drive	Syed Kazimi	(636) 677-0272	Kansas City	6242 Barry Rd NW	Bryan Evans	(816) 746-1700
Hillsboro	10671 Hwy 21	Mark Bagley, Sherry Bagley	(636) 789-9977	Kansas City	6413 N Cosby St, 2M	Larry Bharat Patel	(816) 587-4680
Hollister	185 Southtowne Blvd.	Jeffrey Offutt	(417) 334-2080	Kansas City	8015 State Line Road	Rottinghaus Company, Incorporated	(816) 444-1043
Holts Summit	122 Northstar Street	Jeffrey Offutt	(573) 203-8022	Kansas City	8016 N Brighton Avenue	Dennis Rottinghaus	(816) 436-2772
Houston	801 S. Sam Houston Blvd.	Tressie Neugebauer	(417) 967-1122	Kansas City	8415 Wornall Road	Dennis Rottinghaus	(816) 444-2424
Imperial	1223 Main Street	Jeffrey Kassebaum	(636) 461-0976	Kansas City	8564 N Church Rd	Rottinghaus Company, Incorporated	(816) 792-5124
Independence	10910 Hwy 40	Rottinghaus Company, Incorporated	(816) 353-8990	Kansas City	8642 N Dixon Avenue, C-151	Pragnesh Patel, Mehul Patel	(816) 746-4844
Independence	11201A E 24 Hwy	Donald Rottinghaus	(816) 461-0992	Kansas City	8793 Blue Ridge Blvd, Ste A	Kamleshkumar Patel, Jigneshkumar Patel	(816) 765-7102
Independence	1415 W 23rd St	Rottinghaus Company, Incorporated	(816) 254-6680	Kansas City	905 Broadway	Bakul Patel, Mehul Patel	(816) 421-7827
Independence	18009A E 24 Highway	Rottinghaus Company, Incorporated	(816) 796-8106	Kansas City	905 Westport Rd., Suite E	Dennis Rottinghaus	(816) 756-3799
Independence	18921 East Valley Parkway, Lot 4A, Suite A	Rottinghaus Company, Incorporated	(816) 795-8037	Kansas City	9223 N Oak Trafficway	Bryan Evans	(816) 420-8087
Independence	2650 Hub Dr, Ste G	Rottinghaus Company, Incorporated	(816) 478-6550	Kansas City	9776 North Ash	Bakul Patel, Mehul Patel	(816) 222-4521
Independence	3850 Noland Road	Dennis Rottinghaus	(816) 252-0550	Kansas City	7207 N PROSPECT AVE	Bakul Patel, Mehul Patel	(816) 420-3010
Independence	911 N Noland Rd, Ste G	Donald Rottinghaus	(816) 461-8948	Kearney	607 W 92 Hwy, Suite R	Rottinghaus Company, Incorporated	(816) 628-6072
Jackson	402 W Main St	Kathy Agin	(573) 243-0055	Kennett	1207 1st St	Earl Yanase	(573) 888-3663
Jackson	5785 US Hwy 61	Kathy Agin	(573) 243-5755	Kimberling City	11863 State Highway 13, Unit 21	Thomas Underwood	(417) 739-1790
Jefferson City	114 E High St	Jeffrey Offutt	(573) 634-3264	King City	103 E Vermont Street	Kathy Kagay	(660) 535-4398
Jefferson City	1850 Rte C, Suite D	Jagdish Patel	(573) 636-0303	Kingdom City	3300 Gold Road	Jeffrey Offutt	(573) 642-4235
Jefferson City	1922 Missouri Blvd B	Jagdish Patel	(573) 636-4380	Kirksville	1511 S Baltimore	Paul Hutcherson	(660) 627-7827
Jefferson City	3218 W. Edgewood Drive, Suite 800	Wanda Hardin	(573) 203-8519	Kirksville	2206 North Baltimore	Paul Hutcherson	(660) 665-8573
Jefferson City	3600 Country Club Dr, #216	Jeffrey Offutt	(573) 203-8522	Kirkwood	467 S Kirkwood Rd	Sateesh Kodebattula	(314) 965-6256
Jefferson City	401 Supercenter Drive	Wanda Hardin	(573) 212-8402	Knob Noster	102 W Lucas, Ste A	Shannon Carlisle	(660) 563-3800
Jefferson City	905 Eastland Dr, Suite A	Jeffrey Offutt	(573) 203-8518	Lake St Louis	1321 Lake Saint Louis Blvd	Himani Patel,	
Jennings	8005 W. Florissant Ave., Suite H	Chhaya Patel,	(314) 382-2110	Lake St Louis	6100 Ronald Reagan Blvd	Dharmishtha Patel	(636) 625-3895
Jennings	9482 Lewis & Clark Blvd, Hwy 367	Rameshbhai Patel	(314) 388-1782	Lamar	25 E. US Highway 160	Shafik Sidiki, Raana Sidiki	(636) 625-6300
		Prasand Patel	(314) 388-1782			David Straus	(417) 682-6964

Lathrop	101 Center St	Sanket Patel	(816) 528-7827	Neosho	12009 E Highway 86	Love's Travel Stops & Country Stores Inc.	(417) 451-2635
Lawson	222 W 6th Street, Unit B	Dennis Rottinghaus	(816) 296-3225	Nevada	2021 E. Austin	Donald Rottinghaus	(417) 667-6559
Lebanon	1819 W Elm	Kenneth Straus	(417) 532-7827	New Haven	9461 S Hwy 100	Kathi Schollmeyer	(573) 237-8002
Lebanon	748 S Jefferson	Kenneth Straus	(417) 588-2111	New London	411 W. First Street	Mary Grover	(573) 985-3043
Lees Summit	1000 Sam Walton Lane	Mehul Patel	(816) 524-2337	New Madrid	625 US Hwy 61	Rick Sampson, Jeff Sampson	(573) 748-7608
Lees Summit	1299 SW Arbor Walk Blvd, Unit A	Dennis Rottinghaus	(816) 623-3303	Nixa	1102 Massey Blvd	Lori Miller	(417) 725-1646
Lees Summit	3532 SW Market	Dennis Rottinghaus	(816) 537-5168	Nixa	330 N Massey Blvd	Lori Miller	(417) 725-4123
Lees Summit	1749 E LANGSFORD RD	Pragnesh Patel, Mehul Patel	(816) 525-5182	North Kansas City	2105 Taney St.	Dennis Rottinghaus	(816) 471-6939
Lee's Summit	3380 SW Fascination Drive	Dennis Rottinghaus	(816) 765-6353	Northwoods	137 N Oaks Plaza	Gul Totakhil Rottinghaus Company, Incorporated	(314) 389-0029
Lexington	831 S 13 Highway	Dennis Rottinghaus	(660) 383-4991	Oak Grove	200 S Broadway, #D	Dennis Rottinghaus	(816) 625-8888
Liberty	2529 Glenn Hendren Drive, Cafe Suite	Nikunj Kumar Patel	(816) 781-7828	Odessa	100 W 40 Hwy	Dennis Rottinghaus	(816) 633-8400
Liberty	820 B South 291 Hwy	Hiral Talati	(816) 407-0800	O'Fallon	4263 Keaton Crossing, Ste 2	Jagjeet Jaswal	(636) 300-4292
Licking	211 South Highway 63	Tressie Neugebauer	(573) 674-2460	O'Fallon	119 O'Fallon Commons Dr	Jagjeet Jaswal	(636) 281-4447
Linn	1025 E Main	Kathi Schollmeyer	(573) 897-4291	O'Fallon	1264 Bryan Road	Jagjeet Jaswal, Anu Jaswal	(636) 272-5958
Lone Jack	105 E Battlefield Rd, Ste A	Cameron Rochelle	(816) 566-0600	O'Fallon	3094 Winghaven Blvd	Jagjeet Jaswal	(636) 625-4466
Louisiana	3324 Georgia St	Jeffrey Offutt	(573) 212-8497	O'Fallon	37 O'Fallon Sq Shopping Center, 235 Veterans Memorial Pkwy	Paramjeet Jaswal, Jagjeet Jaswal	(636) 281-8763
Macon	515 E Briggs Dr	Karen Bealmer	(660) 385-4988	O'Fallon	619 N Main, Unit 3	Balwinder Singh	(636) 281-2810
Malden	1709 North Douglass	Rick Sampson, Jeff Sampson	(573) 281-2108	Osage Beach	3978 Hwy 54 and Hwy 42	Scott Lucas	(573) 348-0123
Mansfield	711 N Hwy Business 60	Scriver Oil Company Inc.	(417) 924-2424	Osage Beach	5896 Hwy 54, Ste 4	Scott Lucas	(573) 302-7827
Maplewood	1900 Maplewood Commons Drive	Gul Totakhil Nasrulla Hazratshah,	(314) 646-8445	Owensville	415 E Lincoln Avenue	Roger Killeen	(573) 437-7827
Maplewood	7249 & 7245 Manchester Rd	Hasibulla Nasrulla Rottinghaus Company, Incorporated	(314) 781-6262	Ozark	1659 State Hwy J	Lori Miller	(417) 581-3999
Marshall	905 W College	Kenneth Straus	(417) 468-7270	Ozark	1748 S 20th St	Lori Miller	(417) 581-3804
Marshfield	1303 Spur Dr	Pilot Travel Centers LLC	(573) 643-2200	Pacific	123 E Osage St	Matthew Hartweger	(636) 271-3330
Marston	917 East Elm St.	Brett Stewart	(314) 991-6905	Pacific	1475 Thornton Rd	Pilot Travel Centers LLC	(636) 257-4106
Maryland Heights	11994 Dorsett Road	Mohammad Arshad Ali	(314) 942-1550	Palmyra	104 E Main Cross	Sandy Waterman	(573) 769-5006
Maryland Heights	13553 Riverport Drive	Brett Stewart	(314) 275-7681	Park Hills	247 W. Main Street	Anne Johnson, Jacob Johnson, Zachary Johnson	(573) 431-3333
Maryland Heights	1920 McKelvey Rd.	Dennis Rottinghaus,	(660) 582-5544	Peculiar	500 Granite Drive	Donald Rottinghaus	(816) 779-4500
Maryville	524 N Main	Donald Rottinghaus	(660) 582-5544	Perryville	1527 S. Perryville Blvd.	Michael Reiss	(573) 547-1112
Matthews	100 Love's Industrial Dr.	Love's Travel Stops & Country Stores Inc.	(573) 471-4944	Perryville	620 N. Kings Highway	MTR Enterprises, Inc.	(573) 547-3535
Maysville	104 W. Main St.	Kathy Kagay	(816) 449-2290	Pevely	26 Gannon Square	Jeffrey Kassebaum	(636) 475-6455
Mehlville	4408 Lemay Ferry Road	Prasand Patel,	(314) 200-8549	Piedmont	303 S Main St	Russell Wilson	(573) 223-7350
Mexico	4820 S Clark Street	Jignesh Kumar Patel	(573) 582-7681	Pilot Knob	402 Highway V	Anne Johnson, Jacob Johnson, Zachary Johnson	(573) 546-3156
Mexico	610 W Jackson	Jeffrey Offutt	(573) 212-8505	Platte city	1820 NW Prairie view rd, Unit A	Mehul Patel, Bakul Patel	(816) 858-3888
Moberly	1320 Hwy 24 E, Suite L	Paul Hutcherson	(660) 263-2603	Plattsburg	907 West Clay Ave	Brian Harris	(816) 930-0012
Moberly	400 N. Morley	Paul Hutcherson	(660) 263-0543	Pleasant Hill	406 Highway 7	Donald Rottinghaus	(816) 987-4444
Monett	825 Hwy 60, Suite G	John Straus	(417) 235-8899	Poplar Bluff	1029 S Westwood Blvd	Russell Wilson	(573) 727-9400
Monroe City	625 E Hwy 24 & 36	Alexander Griffin,	(573) 735-6047	Poplar Bluff	1341 N. Westwood Blvd.	Russell Wilson	(573) 686-3222
Montgomery City	1030 S Sturgeon St	Aaron Benson,	(573) 564-2992	Portageville	57 State Highway 162 East	Rick Sampson, Jeff Sampson	(573) 391-2130
Moscow Mills	242 College Campus Drive	Christopher Griffin	(636) 356-1041	Potosi	832 E High St, Ste 1	Roger Killeen	(573) 438-7827
Mound City	906 State St	Dharmishtha Patel	(660) 442-3596	Randolph	3600 Randolph Road	Hiral Talati	(816) 454-2600
Mount Vernon	216 Mt Vernon Blvd E	Steve Koon, Scott Frazier	(417) 466-4424	Raymore	1116 Foxwood Dr	Dennis Rottinghaus	(816) 322-8100
Mount Vernon	1501 East Mount Vernon Blvd	John Straus	(417) 466-7633	Raytown	9305 E Gregory	Rottinghaus Company, Incorporated	(816) 353-4930
Mountain Grove	1810 N. Talcott	John Straus	(417) 926-7827	Republic	1085 US Hwy 60 E	David Straus	(417) 732-1911
Mountain View	513 North Pine	Lori Miller	(417) 934-1600	Republic	1150 East Highway 60	David Straus	(417) 732-9609
Neosho	1035 S Neosho Blvd.	Scriver Oil Company Inc.	(417) 451-7710	Richmond	808 Slumber Lane	Rottinghaus Company, Incorporated	(816) 776-5966

Rock Hill	9820 Manchester Road	Panna Limbachia	(314) 968-8333	Springfield	731 N Benton Ave	Victor Ortega	(417) 869-7777
Rock Port	1303 West US Hwy	Karen Brown	(660) 744-6565	Springfield	901 National Avenue, Plaster Student Union Food Ct	Compass Group USA Inc	(417) 836-8591
Rogersville	425 S Mill St	Thomas Underwood	(417) 753-2725	Springfield	914 N. Glenstone	Sean Straus, John Straus	(417) 204-4619
Rolla	1045 Kingshighway St	Matthew Banholzer	(573) 426-3400	St Ann	10917 St Charles Rock Rd	Sami Ullah Niazi	(314) 739-8848
Rolla	3500 Hy Point Ind. Park Dr.	Prasand Patel, Jigneshkumar Patel & Country Stores Inc.	(573) 426-5585	St Charles	1352 S 5th St	Syed Ahmed	(636) 947-7570
Rolla	901 Forum Drive	Matthew Banholzer	(573) 364-7828	St Charles	2897 Veteran's Memorial Pkwy	Matthew Hartweger	(636) 925-1088
Saint Charles	2230 N Third St	Abbas Qalbani	(636) 946-7821	St Charles	3735 Elm St	Sami Ullah Niazi	(636) 946-7823
Saint Louis	10443 Page Avenue	Ram Kumar Vakamudi, Kathayani Vakamudi	(314) 427-7824	St Charles	4644 South St Peters Parkway	Nancy Kuntz, Stephen Kuntz	(636) 447-9339
Saint Louis	2864 Telegraph Road	Kashif Niazi	(314) 487-4949	St Charles	505 Droste Rd	Udaya Kovvuri, Afsana Kovvuri	(636) 947-7821
Saint Louis	2956 Dougherty Ferry Road, Bldg. 1	Anne Johnson, Jacob Johnson, Zachary Johnson	(636) 529-1121	St Clair	870 S. Outer Rd	Stewart Industries, LLC	(636) 629-3100
Sainte Genevieve	725 Ste Genevieve Dr	Roger Killeen	(573) 883-5330	St James	205 State Rte B	Roger Killeen	(573) 265-5900
Salem	1134 S Main	Dennis Rottinghaus	(573) 729-7827	St Joseph	1405 Frederick Avenue	Dennis Rottinghaus, Donald Rottinghaus	(816) 279-7827
Salisbury	501 E 24 Hwy, Suite F	Jeffrey Offutt	(660) 225-1556	St Joseph	3114 N Belt Hwy	Dennis Rottinghaus, Donald Rottinghaus	(816) 232-3362
Sarcoxis	2575 High Street	John Straus	(417) 548-7768	St Joseph	4514 Hwy 169 S	Dennis Rottinghaus, Donald Rottinghaus	(816) 387-8383
Savannah	501A N US Hwy 71	Dennis Rottinghaus	(816) 324-4975	St Joseph	4623 N Village Drive	Dennis Rottinghaus, Donald Rottinghaus	(816) 676-0043
Scott City	2106 Main Street	Kathy Agin	(573) 264-0095	St Joseph	6101 Lake Ave	Dennis Rottinghaus, Donald Rottinghaus	(816) 238-2867
Sedalia	100 West Broadway	Straus Development LLC	(660) 826-1120	St Louis	1010 Market St, Ste 100	Ali Hazemi	(314) 588-1411
Sedalia	2750 S Limit	Straus Development LLC	(660) 829-4439	St Louis	11005 Riverview Drive	Muhammad Ali Jaffar Zoroufchi, Pamela Zoroufchi, Rana Zoroufchi	(314) 279-6822
Sedalia	Hwy 65 S	Straus Development LLC	(660) 827-9990	St Louis	1151 S Kingshighway Blvd	Rana Zoroufchi	(314) 531-7827
Senath	311 E. Commercial Street	Rick Sampson, Jeff Sampson	(573) 203-2807	St Louis	115B N Euclid	Jaffar Zoroufchi	(314) 367-9200
Seneca	1042 Cherokee Ave	Dennis Rottinghaus	(417) 776-7827	St Louis	1205 Hampton Ave	Jaffar Zoroufchi, Pamela Zoroufchi	(314) 645-5440
Seymour	222 State Highway C	Scrivener Oil Company Inc.	(417) 935-2347	St Louis	1831 South 7th Street	Zinal Patel	(314) 621-2252
Shelbina	203 SW Service Road, Suite A	Wanda Hardin	(573) 212-8508	St Louis	1901 Schuetz Rd	Brett Stewart	(314) 872-3993
Shrewsbury	7437 Watson Road	Syed Kazimi	(314) 475-5192	St Louis	2255 S. Grand Blvd	Roya Moshiri	(314) 771-1192
Sikeston	1203 E. Malone	Kathy Agin	(573) 472-1033	St Louis	4149 Lindell Blvd	Jaffar Zoroufchi, Pamela Zoroufchi	(314) 535-1555
Sikeston	99 Stallcup Drive	Kathy Agin	(573) 475-8096	St Louis	4230 S Broadway	Syed Jaffery	(314) 351-3822
Smithville	1103 S Hwy 169	Mehul Patel, Bakul Patel, Bipin Patel, Dhaval Patel	(816) 532-4933	St Louis	4251 Bayless Ave	Salah Orsan, Billie Orsan	(314) 638-3549
Sparta	6730 State Hwy 14	Lori Miller	(417) 278-3103	St Louis	4305 Butler Hill Rd	Andrew LaRose	(314) 892-9300
Springfield	1120 S Glenstone	David Straus	(417) 831-7827	St Louis	4484 Woodson Rd	Vickie Lynn O'Neill, Estate of Robert O'Neill	(314) 429-2782
Springfield	1443 North Robberson, Suite 101	Veronica Straus	(417) 864-9999	St Louis	4500 N. Broadway	Steven Madras	(314) 241-0529
Springfield	1735 W Sunshine, Suite 116	David Straus	(417) 865-7827	St Louis	4600 Chippewa Ave	Sateesh Kodebattula	(314) 832-4200
Springfield	1830 Ingram Mill Rd	David Straus	(417) 507-1755	St Louis	4963 Natural Bridge Ave	Jaffar Zoroufchi, Pamela Zoroufchi	(314) 389-7827
Springfield	1923 East Kearney	Sean Straus, John Straus	(417) 831-0033	St Louis	5530 Telegraph Rd	Padmasai Dammalapati	(314) 487-5959
Springfield	2021 E Independence	John Straus	(417) 881-8900	St Louis	6918 Chippewa Ave	Syed Kazimi	(314) 571-9377
Springfield	2721 N Kansas Expressway	Kenneth Straus	(417) 869-7827	St Louis	8420 Watson Rd	Mohammad Sagakhaneh	(314) 849-2782
Springfield	2734 E Chestnut	Kenneth Straus	(417) 862-7827	St Louis	9641 Olive Blvd.	Amir Zoroufchy, Mohammad Sagakhaneh	(314) 997-7827
Springfield	2800 E. Battlefield	Victor Ortega	(417) 881-6262	St Peters	1661 Jungerman Road	Himani Patel	(636) 447-8222
Springfield	321 E. Battlefield, Suite 104	David Straus	(417) 882-5451	St Peters	3899 Veterans Memorial PKWY, Suite G	Sateesh Kodebattula	(636) 447-5333
Springfield	3315 S Campbell	David Straus	(417) 823-8848	St Peters	3949 Mid Rivers Mall Dr	Ali Qalbani, Diwan Qalbani	(636) 922-2686
Springfield	3520 W Sunshine Street	Jason Kruse	(417) 886-8300	St Peters	631 Salt Lick Rd	Ali Qalbani	(636) 379-3494
Springfield	3545 S. National Ave	Veronica Straus	(417) 882-8888	St Peters	947 Jungermann Rd	Himani Patel	(636) 922-2681
Springfield	3860 W Chestnut Expressway	Jason Kruse	(417) 771-5563	St Peters	419 Mid Rivers Mall Dr	Balwinder Singh, Lakhvir Singh	(636) 970-2681
Springfield	4118 S National Ave	Veronica Straus	(417) 877-7827	St Robert	185 St Robert Blvd	Matthew Banholzer	(573) 336-3455
Springfield	4126 South Kansas Expwy, Suite 100	Kenneth Straus	(417) 883-7827	St Robert	22345 Hwy 28	Road Ranger LLC	(573) 458-5073
Springfield	605 E Harrison	Victor Ortega	(417) 863-7827	St. Joseph	501 N Belt Highway	Dennis Rottinghaus, Donald Rottinghaus	(816) 364-6360

St. Louis	1641 S. Jefferson Ave., Suite E	Roya Moshiri	(314) 771-1444
St. Louis	3270 Telegraph Road	Krishna Pakalapati Sodexo Operations, LLC	(314) 487-3939
St. Louis	3700 West Pine Mall	Love's Travel Stops & Country Stores Inc.	(314) 977-1548
St. Louis	5949 N. Broadway	Mohammad Malik, Mohammad Yousif Malik	(314) 383-0506
Steele	140 Hwy 61	Roger Killeen	(573) 695-2810
Steelville	510 W Main St	Roger Killeen	(573) 775-5900
Stockton	530 West Hwy 32	Kenneth Straus Greg Wilmoth, Brent Wilmoth	(417) 276-5610
Strafford	225 E Evergreen	Roger Killeen	(573) 468-7827
Sullivan	162 S Service Rd E	Ram Kumar Vakamudi, Kathayani Vakamudi	(314) 822-3969
Sunset Hills	10754 Sunset Hills Plaza	Larry Bharat Patel Marcus Hoover, Taylor Hoover	(660) 736-4500
Tarkio	303 S 10th St	Derek Bailey	(660) 433-9942
Thayer	148 E. Walnut	Roya Moshiri Steve Koon, Scott Frazier	(314) 514-0888
Tipton Town and Country	331 W Hwy 50 13468 Clayton Road	Prakash Patel	(636) 528-7827
Trenton	1417 E 9th St	Brett Stewart	(636) 582-4225
Troy	10 The Plaza	Lakhvir Singh Marcus Hoover, Taylor Hoover	(314) 863-0029
Union	31 Silo Drive	Jeffrey Offutt	(573) 323-0383
University City	7888 Olive Blvd	Jeffrey Offutt	(573) 203-3015
Van Buren	1901 Current Express	Mehul Patel	(660) 429-6502
Vandalia	708 W Hwy 54	Mehul Patel	(660) 429-6500
Versailles	809 W Newton	Brett Stewart Straus Development LLC	(636) 456-1300
Warrensburg	301 East Cooper Ave	Wajid Ali, Rashid Ali Nancy Kuntz, Stephen Kuntz	(314) 962-3318
Warrensburg	505 N Maguire St	Prakash Patel, Dharmishtha Patel	(636) 856-1164
Warrenton	1004 North Hwy 47	Prakash Patel	(636) 639-1155
Warsaw	1886 Commercial Street	Russell Rogers Anita Gay, Jimmy Mitchner	(417) 256-4929
Washington	1701 A. Roy Drive	Lowell Hartell	(816) 386-2899
Washington	1804 Bedford Center Drive	Himani Patel	(636) 458-0700
Waynesville	312 Ichord Ave.	Kenneth Straus Taylor Hoover, Marcus Hoover	(417) 742-7827
Webb City	1612 S Madison	Balwinder Singh Marcus Hoover, Taylor Hoover	(636) 668-8086
Webb City	6019 N Main St Rd	Prakash Patel, Dharmishtha Patel	(636) 791-1111
Webster Groves	612 E Lockwood	Jeffrey Offutt	(573) 374-4242
Weldon Spring	810 O'Fallon Road, Suite 10 1201 Wentzville Parkway, Unit #101	Mehul Patel	(816) 524-7827
Wentzville	608 W Pearce		
Wentzville	608 W Pearce		
West Plains	1220 Missouri Ave		
West Plains	1403 Southern Hills		
Weston	18308 State Rte 45 N		
Wildwood	2430 Taylor Road		
Willard	520 E Jackson		
Willow Springs	857 E Main Street		
Winfield	27 Winfield Plaza		
Winona	710 S. B. HWY 19 N. 13000 Veterans Memorial Pkwy., Suite C		
Wright City	253 South Main Street		
Laurie Lee's Summit, MO	506 SE Missouri 291 hwy		

Montana		70 Open Restaurants	
Anaconda	1420 East Park Street	Donald Tweedy	(406) 563-6570
Big Fork	8270 US Hwy 35	Jeffrey Erickson	(406) 837-5252
Billings	1020 Central Avenue, Suite 3	Wallace Yovetich Steven Barkley, Kevin Perreault	(406) 256-2322
Billings	1038 Main St, Suite 4	Steven Barkley, Kevin Perreault	(406) 248-2911
Billings	1649 Main Street 1780 Shiloh Road/Suite F, Shiloh-Grand Center	Kevin Perreault, Steven Barkley	(406) 256-6144
Billings	2499 King Ave W	Kevin Perreault, Steven Barkley	(406) 652-1736
Billings	251 Main St	Kevin Perreault, Steven Barkley	(406) 652-8151
Billings	2525 King Avenue West	Nicholas Eames, Kevin Perreault	(406) 254-1300
Billings	2750 Old Hardin Rd	Steven Barkley, Kevin Perreault	(406) 656-4211
Billings	2900 12th Ave N	Steven Barkley	(406) 256-9229
Billings	3031 Grand Avenue	Steven Barkley	(406) 254-8921
Billings	4705 Southgate Dr 820 Shiloh Crossing Blvd, Suite F	Wallace Yovetich Steven Barkley, Kevin Perreault	(406) 655-4337
Billings	875 Grand Ave	Wallace Yovetich Kenneth Seiger, Barbara Seiger	(406) 254-7312
Bozeman	1324 W Main St	P Kent Jeffries, James Flikkema, RaeAnn Jeffries	(406) 586-5417
Bozeman	2855 N 19th Ave., Suite O	P Kent Jeffries, James Flikkema, RaeAnn Jeffries	(406) 586-2605
Bozeman	8192 Huffine Ln	Jeffries	(406) 586-2605
Browning	136 Central Ave W	Kole Fitzpatrick	(406) 586-2605
Butte	1000 Grizzly Tr	Gene Jense, Tamera Jense	(406) 522-7174
Butte	3301 Harrison St	Gene Jense	(406) 338-2030
Butte	350 Montana St.	Amber Ramsey, Gary Ramsey	(406) 782-0101
Colstrip	6270 Main St	Steven Tuhy	(406) 494-8023
Columbia Falls	738 9th Street West, Unit 13	Kevin Perreault	(406) 723-7035
Columbus	609 North Diamond, Unit-C	David Weissman	(406) 748-2101
Conrad	215 North Main	David Weissman	(406) 892-0045
Corvallis	395 Woodside Cutoff Rd.	June Dodson	(406) 322-8690
Cut Bank	101 E Main St	Kalpinder Brar	(406) 278-0195
Deer Lodge	1007 Village Lane, Suite A	Lesley Fickler P Kent Jeffries, James Flikkema, RaeAnn Jeffries	(406) 961-5110
Dillon	759 N Montana St	Jeffries	(877) 682-4459
Eureka	1835 Hwy 93 N., Box 959 1420 State Highway 35, Suite 100	Thareja LLC	(406) 846-9204
Evergreen	100	Jeffrey Erickson Timothy Burt, Bradford Burt	(406) 683-6567
Glasgow	629 1st Ave N	Pamela Cullinan, Daniel Cullinan	(406) 297-7829
Glendive	1221 North Merrill	David Weissman	(406) 756-5417
Great Falls	1601 Fox Farm Rd	David Weissman	(406) 228-4052
Great Falls	1900 4th Street NE	David Weissman	(406) 377-8604
Great Falls	5320 10th Avenue South	David Weissman	(406) 452-0122
Great Falls	701 Smelter Avenue 7353 Goddard Dr. Bldg 1150, Executive Office	David Weissman Army & Air Force Exchange Service	(406) 452-8708
Great Falls	1600 10th Ave S	David Weissman Love's Travel Stops & Country Stores Inc.	(406) 727-0633
Great Falls	3219 Airport Drive	David Weissman	(406) 452-7827
Hamilton	1146 N 1st St	David Zito	(406) 454-1302
Hardin	1426 N Crawford	B. Dwight Zerbe	(406) 452-9770
Havre	149 W First St, Unit A	Timothy Burt	(406) 452-2114
			(406) 363-4609
			(406) 665-3400
			(406) 265-8657

Helena	2750 Prospect Ave 3048 North Sanders Street, Pad D, Suite A	David Weissman	(406) 442-2807	Bennington	15825 CW Hadan Drive	Trent Fischer Pilot Travel Centers LLC	(402) 614-9053 (308) 889-3686
Helena	3255 E Hwy 12	David Weissman	(406) 443-5443	Blair	1414 Washington St	Traci Krauth Scott Clinger, Angela Clinger	(402) 426-5466 (308) 262-0100
Kalispell	1645 US Hwy 93 South, Suite F	Steven Tuhy	(406) 314-4400	Bridgeport	111 E 8th St		
Kalispell	170 Hutton Ranch Rd.	Steven Tuhy	(406) 756-2212	Broken Bow	148 E South E St	Famway, Inc. Debra Carpenter,	(308) 872-3317 (308) 946-3969
Kalispell	235 W Idaho	Steven Tuhy, Eric Tyler, Tauna Tyler	(406) 755-2424	Central City	920 G Street	Todd Carpenter	
Kalispell	2445 Hwy 93 N, Suite 300	Steven Tuhy	(406) 756-2219	Chadron	1250 West Hwy 20	Matthew Ritterbush	(308) 432-2050
Laurel	401 1st Ave South, Suite A	Kevin Perreault, Steven Barkley	(406) 628-9333	Columbus	2035 23rd Street	Marvin Rosberg	(402) 563-2705
Laurel	I-90 & SE 4th St	Steven Barkley, Kevin Perreault	(406) 628-5976	Columbus	3019 23rd Street, Unit A	Marvin Rosberg	(402) 564-4113
Lewistown	1506 W Main St	Timothy Burt, Bradford Burt	(406) 538-4737	Columbus	818 E 23rd Street	Carl Rosberg	(402) 562-6033
Libby	820 Mineral Ave	HanNana Inc P Kent Jeffries, James Flikkema, RaeAnn Jeffries	(406) 293-3203 (406) 222-5422	Cozad	114 Meridian	Teresa Bruggeman, Brandon Bruggeman, Eric Bruggeman, Cory Kruse, Jaci Kruse	(308) 784-3737
Livingston	110 Centennial Dr			Creighton	1008 Main Street	Walter Aschoff, Toni Tauber	(402) 358-3281
Lolo	11100 US Hwy 93 S	Kurt McDonough Kenneth Seiger,	(406) 273-3200	Crete	925 Main	Peter Clarke Carl Rosberg, Marvin Rosberg	(402) 826-5119 (402) 367-4527
Manhattan	404 S. Broadway	Barbara Seiger Valerie Hagemeister, Donny Hagemeister	(406) 284-9973 (406) 234-9764	David City	404 E Street	Adrian Suarez- Delgado, Jaime Suarez-Delgado	
Miles City	300 Roger Lane			Elkhorn	1119 N. 204th Ave, Suite 101	Pilot Travel Centers LLC	(402) 289-0903 (308) 856-4330
Milltown	7895 US Hwy 200 E	Kurt McDonough	(406) 258-2949	Elm Creek	I 80 & US 183		
Missoula	2325 Higgins Ave	Kurt McDonough	(406) 327-7827	Fairbury	1413 K St	Peter Clarke	(402) 729-3995
Missoula	5055 North Reserve Street	Stephanie Olson	(406) 541-8074	Falls City	1423 Harlan Street	Sean Frederick Todd Carpenter, Debra Carpenter, Teri Peitzmeier	(402) 245-3500 (402) 721-9016
Polson	50033 US Hwy 93	Angela Weimer	(406) 883-9202	Fremont	3010 E 23rd Ave North	Todd Carpenter, Debra Carpenter, Teri Peitzmeier	(402) 816-4508
Red Lodge	609 N. Broadway	Elianna Wilson	(406) 446-4400	Fremont	35 W. 6th	Todd Carpenter, Debra Carpenter, Teri Peitzmeier	(402) 727-7827
Ronan	63540 US Highway 93, Suite D	Lena Baertsch Abdullah Mayo, Anna Sackerson-Hintz Bradford Burt, Timothy Burt	(406) 676-4202 (406) 434-2938 (406) 433-7929	Fremont	549 E 23rd St	Thomas Jarod Bridger, Jessica Bridger	(308) 536-3179
Shelby	135 5th Avenue North			Fullerton	700 Johnson Street	Eric Bruggeman, Brandon Bruggeman, Teresa Bruggeman, Cory Kruse, Jaci Kruse	(402) 759-3953 (308) 436-2221
Sidney	428 North Central Ave			Geneva	203 S 13th Street		
Stevensville	3909 Hwy 93 N, Unit A	June Dodson Steven Tuhy, Eric Tyler, Tauna Tyler	(406) 777-3509 (406) 862-7900	Gering	1635 Tenth St	Peter Sorensen Brian Thompson, Debra Carpenter, Todd Carpenter	(308) 282-0559
Whitefish	6428 US Hwy 93 S			Gordon	101 W Hwy 20, Suite B	Cal Berreckman Todd Carpenter, Debra Carpenter	(308) 537-3773 (308) 389-3129
Whitehall	5 Commercial Way	Jan Thorne	(406) 287-5200	Grand Island	1723 W 2nd Street	Todd Carpenter, Debra Carpenter	(308) 381-1329
<b>Nebraska</b>	<b>168 Open Restaurants</b>			Grand Island	2136 N Webb Rd	Todd Carpenter, Debra Carpenter	(308) 381-1376
Ainsworth	840 E 4th	River Concepts, Inc Jessica Bridger, Thomas Jarod Bridger	(402) 387-1562 (402) 395-2915	Grand Island	2250 N Diers	Todd Carpenter, Debra Carpenter	(308) 381-4163
Albion	128 W State St			Grand Island	2412 S Locust	Charles Bosselman Todd Carpenter, Debra Carpenter	(308) 384-2322 (308) 381-1208
Alliance	1116 W 3rd	Robert Woodward Teresa Bruggeman, Brandon Bruggeman, Eric Bruggeman, Cory Kruse, Jaci Kruse	(308) 762-1777 (308) 928-8998	Grand Island	3335 W Wood River Rd		
Alma	516 Hwy 183	Cami Hesnault, Melissa Hanchera, Jayne Jonasen, Michael Jonasen	(308) 962-4782	Grand Island	3501 S Locust		
Arapahoe	610 Chestnut			Gretna	11350 Wickersham Blvd	Traci Krauth	(402) 895-8889
Ashland	158 Hwy 6	Samantha Kirk	(402) 944-4234	Gretna	623 N Hwy 6	Traci Krauth	(402) 332-5077
Atkinson	608 N Main St.	River Concepts, Inc	(402) 925-2255	Hartington	311 S Robinson Ave	Steve Steffen Diane Bodenbender, Debra Carpenter, Shelley Carpenter,	(402) 254-3400 (402) 462-4789
Auburn	2322 Dahlke Ave	Auburn Subs Inc.	(402) 274-3030	Hastings	3714 Cimarron Plaza, Ste 260	Todd Carpenter	
Aurora	1320 16th St	Peter Clarke Toni Tauber, Walter Aschoff	(402) 694-6585 (402) 675-1485	Hastings	523 S. Burlington Ave	Diane Bodenbender, Debra Carpenter, Shelley Carpenter, Todd Carpenter	(402) 461-4782
Battle Creek	308 W. Main Street			Hebron	1325 Dove Rd	Teresa Bruggeman, Brandon Bruggeman, Eric Bruggeman, Cory Kruse, Jaci Kruse	(402) 768-2303
Beatrice	1219 N 6th St	Beatrice Subs, Inc. Jaime Suarez-Delgado,	(402) 223-5909 (402) 293-7986				
Bellevue	10504 S 15th St	Adrian Suarez-Delgado Jaime Suarez-Delgado,	(402) 291-8818				
Bellevue	1502 Galvin Rd S	Adrian Suarez-Delgado Jaime Suarez-Delgado,	(402) 292-3845				
Bellevue	2302 Cornhusker Road 4102 Twin Creek Drive, Suite 122	Adrian Suarez-Delgado Jaime Suarez-Delgado,	(402) 614-4492				

Henderson	905 Road B	Jai Krupa Resources, L.L.C.	(402) 723-5470	Norfolk	805 S 13th Street	Marvin Rosberg, Kyle Rosberg	(402) 379-1027
Hickman	18780 S 68th Street, Suite D	Amy Snyder	(402) 792-3031	North Platte	1017 S Jeffers	Lloyd Anders	(308) 534-7827
Holdrege	322 4th Ave	Famway, Inc.	(308) 995-6543	North Platte	1020 N Jeffers	Lloyd Anders	(308) 532-2627
Imperial	430 Broadway St	Michael Jonasen Diane Bodenbender, Debora Carpenter, Shelley Carpenter, Todd Carpenter	(308) 882-3827	North Platte	1401 S Dewey St	Lloyd Anders Love's Travel Stops & Country Stores Inc.	(308) 534-1178 (308) 534-4610
Kearney	108 2nd Ave	Diane Bodenbender, Debora Carpenter, Shelley Carpenter, Todd Carpenter	(308) 237-7824	North Platte	3211 S Newberry Rd	Lloyd Anders	(308) 534-4481
Kearney	1322 W 24th St	Diane Bodenbender, Debora Carpenter, Shelley Carpenter, Todd Carpenter	(308) 234-4782	Ogallala	1 80 & Highway 61 10000 California St, Space #3128	Mark Wilkinson	(308) 284-2240
Kearney	232 W 42nd St	Diane Bodenbender, Debora Carpenter, Shelley Carpenter, Todd Carpenter	(308) 237-7827	Omaha	10730 Pacific Street, Suite 106	Terry Lysholm	(402) 505-4002
Kearney	5411 N. Second Avenue	James Conner, Cheryl Conner	(308) 234-2720	Omaha	10780 M St	Traci Krauth	(402) 593-6777
Kearney	715 E 25th Street	Diane Bodenbender, Debora Carpenter, Shelley Carpenter, Todd Carpenter	(308) 237-4782	Omaha	10814 Cottonwood Lane	Traci Krauth	(402) 493-7899
Kimball	111 E 3rd	GJN Development LLC	(308) 235-0019	Omaha	12243 W Center Rd	Traci Krauth	(402) 333-9622
La Vista	8124 South 84th Street	Traci Krauth	(402) 597-3414	Omaha	13828 Manderson Circle	Trent Fischer	(402) 498-2700
Laurel	101 North Hwy 20	Steve Steffen	(402) 256-8180	Omaha	14235 Q St	Terry Lysholm	(402) 896-5533
Lexington	200 Frontier St	Cal Berreckman Teresa Bruggeman, Brandon Bruggeman, Eric Bruggeman, Cory Kruse, Jaci Kruse	(308) 324-4050	Omaha	15805 West Maple Road, Suite 107	Traci Krauth	(402) 496-2694
Lexington	507 W Pacific	Cal Berreckman Teresa Bruggeman, Brandon Bruggeman, Eric Bruggeman, Cory Kruse, Jaci Kruse	(308) 324-5761	Omaha	1606 S 72nd	Traci Krauth	(402) 933-5810
Lincoln	1400 R Street, Nebraska Union	Amy Snyder	(402) 261-3153	Omaha	16960 West Maple Road	Adrian Suarez-Delgado	(402) 289-4483
Lincoln	1501 Pine Lake Road, #8	Serious Subs, Inc.	(402) 420-5010	Omaha	18201 Wright St	Terry Lysholm	(402) 334-6898
Lincoln	151 SW 48th St	Amy Snyder Timothy Frank, Todd Carpenter, Carl Rosberg	(402) 477-5856	Omaha	210 S 16th Street, Suite 105F	Terry Lysholm	(402) 341-9981
Lincoln	1550 S Coddington, Suite G	Darcy Michalek, Michael Michalek	(402) 477-1551	Omaha	2509 Abbott Plaza	Traci Krauth	(402) 342-3155
Lincoln	1648 South St	Darcy Michalek, Michael Michalek	(402) 477-3955	Omaha	2579 South 177th Plaza	Terry Lysholm	(402) 330-0836
Lincoln	2800 North 83rd Street, Suite A	Amy Snyder	(402) 464-5858	Omaha	2717 N 90th	Traci Krauth Adrian Suarez- Delgado, Jaime Suarez-Delgado	(402) 393-3399 (402) 504-4800
Lincoln	2929 State Fair Park Dr	Serious Subs, Inc.	(402) 464-4300	Omaha	302 N 168th Cir, STE 200	Adrian Suarez- Delgado, Jaime Suarez-Delgado	(402) 504-4800
Lincoln	3245 S 10th St	Serious Subs, Inc.	(402) 421-9191	Omaha	3114 S 24th Street	Terry Lysholm	(402) 341-9449
Lincoln	3900 Old Cheney Rd, Suite 207	Serious Subs, Inc.	(402) 421-7826	Omaha	4020 Dodge St	Terry Lysholm	(402) 551-1081
Lincoln	4500 S 70 St, Suite 110	Serious Subs, Inc. Carl Rosberg, Marvin Rosberg	(402) 488-1012 (402) 474-0006	Omaha	4350 Dewey Avenue, Clarkson Cafe 1st Floor	Terry Lysholm Todd Carpenter, Debora Carpenter	(402) 552-2123 (402) 573-5779
Lincoln	4700 N 27th Street	Amy Snyder, Diane Barton, Michael Barton, Steve Barton	(402) 488-2833	Omaha	4455 N 72nd Street	Trent Fischer Ryan Jung, James Scott Simpson, Steve Stender	(402) 573-5779 (402) 551-4416
Lincoln	5335 O Street	Amy Snyder	(402) 477-2550	Omaha	5005 Center St	Terry Lysholm	(402) 731-0861
Lincoln	5533 NW 1st Street 555 S 70th St, Inside CHI Health St Elizabeth	Jaime Suarez-Delgado	(402) 219-8178	Omaha	5048 L St	Terry Lysholm	(402) 731-0861
Lincoln	6100 O St, Unit #FC5	Amy Snyder Carl Rosberg, Marvin Rosberg	(402) 465-8395 (402) 477-7557	Omaha	6304 N 99th St	Nicole Stewart Adrian Suarez- Delgado, Jaime Suarez-Delgado	(402) 573-9686 (402) 572-2424
Lincoln	6801 Wildcat Dr	Amy Snyder Darcy Michalek, Michael Michalek	(402) 483-4220 (402) 488-3188	Omaha	6901 N 72nd St, Inside CHI Health Immanuel MC	Adrian Suarez- Delgado, Jaime Suarez-Delgado	(402) 572-2424 (402) 932-8282
Lincoln	8901 Andermatt Drive, #101	Amy Snyder Darcy Michalek, Michael Michalek	(402) 483-4220 (402) 488-3188	Omaha	693 N. 132 nd Street	Traci Krauth	(402) 884-5091
Lincoln	2600 South 48th St., Suite 5	Traci Krauth Walter Aschoff, Toni Tauber	(402) 234-5003 (402) 454-3788	Omaha	7309 Jones Street	Traci Krauth	(402) 884-5091
Louisville	104 N Main St	Jayne Jonasen, Michael Jonasen Debora Carpenter, Todd Carpenter	(308) 345-2322 (308) 832-0608	Omaha	7500 Mercy Road, Inside CHI Health Bergan Mercy Connector Building Food Court, S. 27th & Q	Adrian Suarez-Delgado	(402) 905-0334
Madison	121 Saddle Lane	Peter Sorensen	(308) 424-1036	Omaha	693 N. 132 nd Street	Terry Lysholm	(402) 763-1660
McCook	216 Westview Plaza	Traci Krauth	(402) 873-4200	O'Neill	205 Highway 20 SW	Terry Lysholm Carl Rosberg, Leanna Rosberg, Spencer Rosberg	(402) 932-4120 (402) 336-4840
Minden	108 W 13th Street	Teri Peitzmeier	(402) 887-5073	Ord	1424 L Street	Todd Carpenter, Debora Carpenter	(308) 728-7625
Mitchell	1300 Broadway	Norfolk II Subs, Inc	(402) 379-9944	Papillion	7809 Towne Center Parkway, Suite 111	Traci Krauth Kyle Rosberg, Marvin Rosberg, Spencer Rosberg	(402) 934-8891 (402) 385-0163
Nebraska City	2509 S 11th St	Norfolk II Subs, Inc	(402) 379-9944	Pender	325 Main Street	Carl Rosberg, Marvin Rosberg	(402) 329-6994
Neligh	306 W 11th Street	Norfolk II Subs, Inc	(402) 379-9944	Pierce	209 W Main	Walter Aschoff, Toni Tauber	(402) 582-7827
Norfolk	1008 Riverside Blvd	Norfolk II Subs, Inc	(402) 379-9944	Plainview	302 W. Park Ave.	Traci Krauth	(402) 298-7500
				Plattsmouth	902 Chicago Ave		



Ralston	5170 South 72nd St., Suite 101	Traci Krauth Debora Carpenter, Todd Carpenter	(402) 933-3449	Elko	1664 Thomas H. Gallagher Way, Suite100	Bryan Reed	(775) 753-3888
Ravenna	42580 Hwy 2		(308) 452-3455	Elko	2130 Idaho Street	Bryan Reed	(775) 738-0123
Red Cloud	407 N Webster	Peter Clarke	(402) 746-5111	Ely	1690 Great Basin Boulevard	Bryan Reed	(775) 289-8226
Roca	1200 Saltillo Road	Michael Michalek Love's Travel Stops & Country Stores Inc.	(402) 420-6161	Fallon	915 W Williams Ave	Emma Harrison Emma Harrison, Alana Bradford, Jonathon Holmes, Rhonda Rider	(775) 423-1735 (775) 423-9600
Schuyler	979 Road E	Kristin Sorensen, Peter Sorensen	(402) 352-7909	Fallon	Exchange Building #341		(775) 423-9600
Scottsbluff	814 W. 27th St		(308) 632-3005	Fernley	1550 E Newlands Dr	Emma Harrison	(775) 835-6677
Seward	N Hwy 15 NE 15	Amy Snyder	(402) 643-9590	Fernley	470 E Main Street, Unit 110	Emma Harrison Bluestar Restaurants LLC	(775) 575-6200 (775) 783-7260
Sidney	1628 10th Avenue	Bhavesh Patel, Bhavesh Patel	(308) 254-6292	Gardnerville	1328 US Hwy 395 N., Suite 101		
Sidney	664 Glover Road	Bhavesh Patel	(308) 254-2228	Henderson	10604 S Eastern Ave, Suite D 1300 West Sunset Road, Suite 2825	Amandeep Kahlon	(702) 437-9222
South Sioux City	2720 Dakota Ave	James Dryden, Terri Dryden	(402) 494-8834	Henderson		Donna Curry	(702) 547-9087
St Paul	716 2nd St	Todd Carpenter, Debora Carpenter	(308) 754-5212	Henderson	1301 W. Sunset Rd	David Hogan	(702) 547-0326
Stanton	1003 Veterans Ave.	Kimberly Molacek	(402) 439-2340	Henderson	183 N. Gibson Road, Suite 100	Subway Nevada, LLC	(702) 564-2124
Stromsburg	101 East 4th St.	Amy Snyder	(402) 764-9899	Henderson	2548 Wigwam Parkway, Ste A6	Amandeep Kahlon	(702) 896-6282
		Teresa Bruggeman, Brandon Bruggeman, Eric Bruggeman, Cory Kruse, Jaci Kruse	(402) 879-4010	Henderson	2620 N Green Valley Pky 2810 Bicentennial Pkwy, Space No. 101	Josh Garn, Ruth Garn	(702) 456-9853
Superior	510 N Bloom	Dean Kealy, Kathleen Kealy	(308) 386-4421	Henderson	3512 Saint Rose Parkway, Suite 105	Subway Nevada, LLC	(702) 492-9750 (702) 330-0329
Sutherland	110 1st Street	Teresa Bruggeman, Brandon Bruggeman, Eric Bruggeman, Cory Kruse, Jaci Kruse	(402) 773-3100	Henderson	591 College Drive, Suite A	Donna Curry	(702) 564-9442
Sutton	107 E Hwy 6			Henderson	689 N Stephanie St	Donna Curry	(702) 451-6220
Syracuse	910 12th Street	Peter Clarke	(402) 269-3337	Henderson	75 E Horizon Ridge Pkwy, Suite 150	Subway Nevada, LLC	(702) 568-2013
Tecumseh	440 N 12th, Suite A	Tecumseh Subs Inc.	(402) 335-2322	Henderson	2109 South Magic Way, Suite 100	Donna Curry	(725) 235-7166
Tekamah	504 S 13th St	Marvin Rosberg	(402) 808-7827	Henderson	175 N Stephanie Street, Unit 110	Donna Curry	(702) 558-8576
Valentine	224 South Main Street	River Concepts, Inc Love's Travel Stops & Country Stores Inc.	(402) 376-2112	Indian Springs	Bldg. C1025, Creech Air Force Base	David Bombara, Mark Gerry, Kenton Scherer	(702) 404-3437
Valley	26120 E Meigs Street	Todd Carpenter, Debora Carpenter, Teri Peitzmeier	(402) 359-2932	Las Vegas	10217 W Charleston Blvd, Suite C	Donna Curry	(702) 823-4740
Wahoo	809 N Chestnut		(402) 443-4900	Las Vegas	10470 W Cheyenne, Suite 155 10550 Southern Highlands Pky, Ste 100	Subway Nevada, LLC	(702) 804-5271
Waterloo	26402 West Center Road	Travis Harlow	(402) 359-2669	Las Vegas	1105 S Rainbow, Suite 106 11700 W. Charleston Blvd, Space #B-140	Donna Curry	(702) 617-2815
Wayne	215 E 7th Street	James Dryden, Terri Dryden	(402) 375-5644	Las Vegas		Subway Nevada, LLC	(702) 304-0973
West Point	422 S Lincoln St	Marvin Rosberg	(402) 372-3747	Las Vegas	12501 Apex Great Basin Parkway	David Hogan Love's Travel Stops & Country Stores Inc.	(702) 463-3332 (702) 644-1292
Wilber	511 S. Main	Peter Clarke	(402) 821-2002	Las Vegas	1300 South Lamb Blvd., A-3	Subway Nevada, LLC	(702) 432-0894
Wisner	900 Avenue E	Kimberly Molacek Pilot Travel Centers LLC	(402) 529-3344	Las Vegas	1940 N Decatur Blvd, Unit 130	Alma Miranda	(702) 631-1479
Wood River	11775 S NE Highway 11	Diane Bodenbender, Debora Carpenter, Shelley Carpenter, Todd Carpenter	(308) 583-2577	Las Vegas	1961 N Nellis Blvd	Donna Curry	(702) 453-0548
Wood River	905 East Street		(308) 583-6719	Las Vegas	202 Fremont Street	Subway Nevada, LLC	(702) 214-8581
Wymore	402 S. 14th Street	Peter Clarke	(402) 645-3030	Las Vegas	2365 E. Bonanza Road, Unit 9	Subway Nevada, LLC	(702) 382-3007
York	1803 N Lincoln Ave	Amy Snyder	(402) 362-1613	Las Vegas	2375 E Tropicana Ave, Ste G 2430 E. Flamingo Road, Suite 200	Ruth Garn	(702) 736-9468
				Las Vegas	2551 S Durango Dr	Amandeep Kahlon	(702) 836-3190
				Las Vegas	2600 W Sahara Ave, Suite 117	RedMac, LLC	(702) 254-7827
				Las Vegas	2600 W Sahara Ave, Suite 117	David Hogan	(702) 489-9005
<b>Nevada</b>	<b>172 Open Restaurants</b>			Las Vegas	3041 North Rainbow Blvd	Gurinder Ghuman	(702) 834-7139
Battle Mountain	720 South Broad Street	Navneet Kaur David Bombara, Mark Gerry, Kenton Scherer	(775) 635-0103	Las Vegas	3210 S Nellis Blvd, Suite 102	Subway Nevada, LLC	(702) 431-0635
Beatty	900 E. Hwy 95 N		(775) 553-9134	Las Vegas	3370 S Hualapai, Suite 115D 3377 Las Vegas Blvd S., Space 2190	RedMac, LLC	(702) 363-2821
Boulder City	1620 Nevada Highway	Donna Curry Pilot Travel Centers LLC	(702) 293-4558	Las Vegas		Donna Curry	(702) 478-5730
Carlin	791 10 St		(775) 754-6384	Las Vegas	3395 E Tropicana Ave	William Duran	(702) 451-0125
Carson City	100 Winnie Ln W	Sukhdeep Judge Bluestar Restaurants LLC	(775) 461-0420	Las Vegas	3411 Las Vegas Blvd. S 351 E. Silverado Ranch Blvd., Suite 100	Subway Nevada, LLC	(702) 214-6340
Carson City	3790 Highway 395 South, #409		(775) 267-0888	Las Vegas		Jonathan Hill	(702) 361-6026
Carson City	3959 S Carson St	Bluestar Restaurants LLC	(775) 884-2424	Las Vegas	3519 S Maryland Pky	Donna Curry	(702) 732-7827
Dayton	145 Hwy 50 E	Rajnish Rai	(775) 246-9494	Las Vegas	3645 Las Vegas Blvd South	Donna Curry	(702) 836-3515

Las Vegas	3649 Las Vegas Blvd South, Suite 601 & 603	Donna Curry	(702) 410-5555	Las Vegas	8790 South Maryland Parkway, Suite 135	Ruth Garn	(702) 656-3519
Las Vegas	3663 Las Vegas Blvd South, Suite #420	Donna Curry	(702) 534-1372	Las Vegas	9090 Alta Dr.	Coast Hotels & Casinos Inc.	(702) 636-7111
Las Vegas	3717 Las Vegas Blvd South, Suite 150	Donna Curry	(702) 823-1316	Las Vegas	9196 W Cheyenne Ave, Suite 1	Subway Nevada, LLC	(702) 838-0551
Las Vegas	372 E Tropicana Blvd, Suite 100	Donna Curry	(702) 891-0833	Las Vegas	9265 S Cimarron Rd, Suite 100	Donna Curry	(702) 405-8194
Las Vegas	3735 Spring Mountain Road, Suite #201	David Hogan	(702) 463-4660	Las Vegas	9360 W Flamingo Rd, Suite 103	Subway Nevada, LLC	(702) 363-2301
Las Vegas	3785 S Las Vegas Blvd	Subway Nevada, LLC	(702) 932-5623	Las Vegas	9630 W Skye Canyon Park, Suite # 100	Donna Curry	(702) 658-2182
Las Vegas	3799 Las Vegas Blvd. South	Donna Curry	(702) 895-9755	Las Vegas	9845 S Maryland Pkwy, Suite A	Subway Nevada, LLC	(702) 896-1600
Las Vegas	3939 E Lake Mead	Donna Curry	(702) 319-6688	Las Vegas	One South Main St	Subway Nevada, LLC	(702) 214-7670
Las Vegas	3950, Las Vegas Boulevard	Donna Curry	(702) 722-2183	Las Vegas	4500 West Flamingo Rd., The Orleans Hotel & Casino	Coast Hotels & Casinos Inc.	(702) 691-5355
Las Vegas	3991 Dean Martin Dr, Building #4	David Hogan	(702) 734-6222	Las Vegas	2605 South Eastern Ave	Alma Miranda	(702) 431-6010
Las Vegas	4000 West Flamingo Rd	Coast Hotels & Casinos Inc.	(702) 367-7111	Las Vegas	4503 Paradise Road, Las Vegas Blvd, Suite 120	Donna Curry	(702) 487-5723
Las Vegas	4150 E. Boulder Highway, #100	Donna Curry	(702) 207-2858	Las Vegas	3186 South Maryland Parkway, Suite 110	Donna Curry	(702) 733-8020
Las Vegas	4250 E Bonanza Rd, Suite 22	Subway Nevada, LLC	(702) 452-3036	Las Vegas	2830 Fremont Street	Donna Curry	(725) 696-8488
Las Vegas	4262 Blue Diamond Road, Suite 101	Donna Curry	(702) 453-3500	Las Vegas	3150 N Tenaya Way., Suite 180	Donna Curry	(702) 844-4966
Las Vegas	4551 W Flamingo Rd	Subway Nevada, LLC	(702) 876-5346	Las Vegas	2246 Paradise Road, Sahara and Paradise Plaza	Subway Nevada, LLC	(702) 733-0164
Las Vegas	4700 Meadows Lane, Loma Vista Shopping-Ste 101-A	Donna Curry	(702) 880-9120	Las Vegas	McCarran International Airport, Terminal C - Gates 22 & 27	Donna Curry	(702) 564-8864
Las Vegas	4810 W Desert Inn Rd, Suite 2	Pamela Villaceran	(702) 222-3260	Las Vegas	6050 Smokeranch Rd	Donna Curry	(702) 647-0122
Las Vegas	4925 Boulder Hwy, Suite B	Donna Curry	(702) 454-4640	Las Vegas	2595 S Maryland Pkwy, Ste 101	Donna Curry	(702) 463-5073
Las Vegas	4955 E Craig Rd, Ste 1	David Hogan	(702) 643-2687	Las Vegas	9490 W Russell Rd, Suite # 102	Donna Curry	(725) 286-2705
Las Vegas	4985 W Tropicana Ave, Suite 102	Donna Curry	(702) 838-7566	Laughlin	10000 Aha Macav Drive	Avi Casino Enterprise Inc	(702) 535-5555
Las Vegas	5111 Boulder Highway	Subway Nevada, LLC	(702) 434-1875	Laughlin	1900 S Casino Dr	Subway Nevada, LLC	(702) 298-3586
Las Vegas	5693 S. Jones Blvd, Suite 121	Donna Curry	(702) 910-4421	Laughlin	2065 S Casino Drive	Chris Kemper	(702) 298-0928
Las Vegas	5695 E Charleston Blvd, Suite 138	Subway Nevada, LLC	(702) 457-7323	Mccarran	420 USA Parkway, Suite 102	Rajnish Rai	(775) 343-1444
Las Vegas	600 E Fremont St	Subway Nevada, LLC	(702) 302-5020	McDermitt	55 US Highway 95	Narinder Mall	(775) 438-1185
Las Vegas	600 E Warm Springs Road, Suite 110	Donna Curry	(702) 914-2478	Mesquite	1110 West Pioneer Boulevard	Nicholas Draper, Brian Draper, Brian Draper, Nicholas Draper, Brian Draper	(702) 346-6484
Las Vegas	6087 S. Pecos Road, Suite 100	Donna Curry	(702) 675-3781	Mesquite	370 Sandhill Blvd	Nicholas Draper, Brian Draper	(702) 346-8388
Las Vegas	6105 W Flamingo Rd, Suite A	Subway Nevada, LLC	(702) 220-6731	Minden	1680 Hwy 395	Balwinderjit Kaur	(775) 783-8050
Las Vegas	6475 N Decatur Blvd, #110	Donna Curry	(702) 395-6237	N Las Vegas	4780 W Ann Rd Ste 1	Michelle Hamilton	(702) 396-3003
Las Vegas	6500 Boulder Highway, Suite 101	Subway Nevada, LLC	(702) 433-3512	N Las Vegas	6885 Aliante Parkway, Suite 108	William Duran	(702) 656-7107
Las Vegas	6520 E Lake Mead, Unit 100	Donna Curry	(702) 452-6414	N. Las Vegas	1000 E. Cheyenne Ave.	Donna Curry	(702) 586-6838
Las Vegas	6525 S Fort Apache Rd, Ste # 110	Donna Curry	(702) 263-4800	N. Las Vegas	4375 N Pecos Rd, Unit 125	Donna Curry	(702) 651-0999
Las Vegas	6621 W Cheyenne Ave	Gurinder Ghuman	(702) 656-2968			David Hogan, Dany Esteven Villeda	
Las Vegas	6770 Durango Drive, Suite 120	Donna Curry	(702) 396-3272	North Las Vegas	1735 West Craig Road, Suite 2	Suriano	(702) 648-8750
Las Vegas	6889 S. Eastern Ave	Subway Nevada, LLC	(702) 616-9642	North Las Vegas	2029 East Lake Mead Blvd	Mark Rose	(702) 222-0249
Las Vegas	6973 Blue Diamond Rd	Donna Curry	(702) 262-6026	North Las Vegas	2225 East Centennial Parkway, Suite 102	Subway Nevada, LLC	(702) 639-4469
Las Vegas	6980 West Tropicana Ave, Suite 502	RedMac, LLC	(702) 220-7197	North Las Vegas	2265 E. Cheyenne Ave., Suite 120	Mark Rose	(702) 657-3711
Las Vegas	7040 S. Durango Drive	Donna Curry	(702) 629-5454	North Las Vegas	2546 E Craig Rd, Suite 105, Shop B	Donna Curry	(702) 399-4393
Las Vegas	7121 W Craig Rd, Suite 107	Stephanie Keenan, Ronald Keenan	(702) 737-7827	North Las Vegas	3950 W Lake Mead Blvd	Subway Nevada, LLC	(702) 638-7912
Las Vegas	7171 N. Hualapai Way, Ste 100	Donna Curry	(702) 629-4952			David Hogan, Dany Esteven Villeda	
Las Vegas	7320 S Rainbow Blvd, Suite 105	Donna Curry	(702) 270-0325	North Las Vegas	5546 Camino Al Norte, Suite 7	Suriano	(702) 657-9425
Las Vegas	7500 West Lake Mead Blvd., Suite 8	RedMac, LLC	(702) 754-0258	North Las Vegas	6648 N. 5th Street	Donna Curry	(702) 399-3100
Las Vegas	755 S Grand Central Pkwy, Suite 1480	Subway Nevada, LLC	(702) 939-6920	North Las Vegas	1380 W Cheyenne Ave., Suite 102	Donna Curry	(702) 485-6097
Las Vegas	7620 S Las Vegas Blvd, Suite 110	Donna Curry	(702) 534-1555	Overton	123 S. Moapa Valley Blvd.	Brian Draper, Brian Draper, Nicholas Draper	
Las Vegas	8110 W Warm Springs Blvd, Bldg #6	Donna Curry	(702) 492-0200	Pahrump	1520 E Hwy 372, Ste 1	David Bombara, Mark Gerry, Kenton Scherer	(775) 751-8400
Las Vegas	8170 South Eastern, Suite #12	Stephanie Keenan, Ronald Keenan	(702) 837-7504	Pahrump	300 S Hwy 160	David Bombara, Mark Gerry, Kenton Scherer	(775) 751-6777
Las Vegas	830 N Rancho Dr.	Donna Curry	(702) 648-9036	Primm	115 W. Primm Blvd.	Primadonna Company LLC	(702) 679-6670
Las Vegas	8430 W Farm Rd, Suite 140	William Duran	(702) 462-2999	Reno	10310 N. McCarran Blvd, Suite 200	Russell Wirtala	(775) 746-3600

Reno	10603 Stead Blvd, Suite 5	Rajnish Rai	(775) 972-9999	Epping	7 Exeter Rd	Rachel Elfata	(603) 734-5288
Reno	1075 North Hills Blvd, Suite 210	Servesh Rai, Hari Rai	(775) 677-9014	Epsom	1915 Dover Rd	N David Beckwith	(603) 736-4000
Reno	1131 Steamboat Parkway, Suite 800	Rajnish Rai	(775) 657-6218	Goffstown	553 Mast Rd, Space B 114	N David Beckwith Ian Hartwell, Jason McCluskey	(603) 836-7786 (603) 466-5200
Reno	1901 Silverada Blvd., Unit 24	Rajnish Rai	(775) 355-9977	Gorham	66 Main St., Suite 1	N David Beckwith	(603) 464-4050
Reno	2001 E Plumb Lane	Rajnish Rai	(775) 376-1210	Hillsborough	15 Antrim Road	N David Beckwith	(603) 606-8455
Reno	2875 Northtowne Lane, Suite B	Pardeep Kaur	(775) 359-3800	Hooksett	1328 Hooksett Rd	N David Beckwith	(603) 625-2929
Reno	3270 Kietzke Lane	Rajnish Rai	(775) 453-9683	Hooksett	3 Commerce Dr	N David Beckwith	(603) 836-7799
Reno	465 East Plumb Lane	Jessica Branch, Ryan Branch, Russell Wirtala	(775) 329-7600	Hooksett	88 West River Road	N David Beckwith	(603) 886-2999
Reno	5015 S McCarran Blvd	Alicia Youngberg	(775) 829-7330	Hudson	254 Lowell Road	Vikram Patel	(603) 594-8782
Reno	6405 South Virginia Street, Suite 7	Rajnish Rai	(775) 851-8333	Hudson	77 Lowell Road	Green Belly LLC Ian Hartwell, Jason McCluskey	(603) 356-5700
Reno	75 Pringle Way, Center for Advanced Medicine C	Renown Businesses	(775) 982-3400	Intervale	3631 White Mountain Highway	Nancy Monette	(603) 532-8844
Reno	2840 US Highway 95A, Unit #6 & #8	Rajnish Rai	(775) 577-2288	Jaffrey	80 Peterborough St.	Trefor Benbow James Rood, Sandra Taylor	(603) 357-1800 (603) 527-6222
Silver Springs	9725 Pyramid Highway, Suite 406	Lovejyot Singh	(775) 425-9900	Keene	37 Main St	CoCo Mart Inc	(603) 788-5100
Sparks	1055 South Rock Blvd	Russell Wirtala	(775) 331-3511	Laconia	585 Union Ave, Unit 4	CoCo Mart Inc Better Management Solutions, LLC	(603) 448-3075 (603) 285-6931
Sparks	1495 East Prater Way, Suite 127	Rajnish Rai	(775) 384-9960	Lancaster	202 Main St	Ian Hartwell, Jason McCluskey	(603) 728-6200
Sparks	970 South McCarran, Suite 100	Russell Wirtala	(775) 359-1200	Lebanon	96 Hanover St	Ian Hartwell, Jason McCluskey	(603) 444-6100
Spring Creek	238 Country Club Pkwy, Bldg A	Bryan Reed	(775) 738-6400	Lee	71 Calef Hwy, Rte 125	N David Beckwith	(603) 260-5522
Stead	250 Vista Noll Parkway	Servesh Rai, Hari Rai Komal Kahlon, Inderpreet Singh, Manjot Singh, Sukhchain Singh	(775) 677-0775	Lincoln	159 Main Street	N David Beckwith	(603) 425-7829
Sun Valley	5055 Sun Valley Blvd, Ste 300	Gary Moore	(775) 482-3907	Londonberry	10 Nashua Road	N David Beckwith	(603) 487-6280
Tonopah	1206 Highway 95	Gary Moore	(775) 752-3096	Londonberry	79A Perkins Road	N David Beckwith	(603) 487-6281
Wells	1237 Hwy 93 North	Gary Moore	(775) 752-3096	Manchester	20 S. Main St	N David Beckwith	(603) 623-6546
Winnemucca	3010 Potato Rd	GL HARRISON, LLC Pilot Travel Centers LLC	(775) 623-6800	Manchester	502 Valley Street #2	N David Beckwith Pintu Ray, MD	(603) 222-2269
Winnemucca	5625 I-80 W Winnemucca Blvd	Simply Family LLC	(775) 623-5515	Manchester	510 Harvey Road	Shahjalal Uddin Pintu Ray, MD	(603) 606-8443
Winnemucca	936 W Winnemucca Blvd	David Hadfield, Shawn Hadfield	(775) 463-7827	Manchester	725 Gold Street	N David Beckwith	(603) 518-8539
Yerington	198 Goldfield Ave	Love's Travel Stops & Country Stores Inc.	(775) 755-2819	Manchester	777 S. Willow Street Plaza	N David Beckwith	(603) 424-7700
Jackpot	1563 US Hwy 93			Merrimack	997 Elm Street, Suite 103	Green Belly LLC	(603) 213-5115
<b>New Hampshire</b>	<b>80 Open Restaurants</b>			Merrimack	7 Continental Blvd, Unit I	N David Beckwith	(603) 213-6116
Allenstown	66 School St	N David Beckwith	(603) 485-2800	Milford	222 Elm St, Unit 3	N David Beckwith Ketan Patel, Ruchita Patel	(603) 891-1466
Amherst	85 Route 101 A	N David Beckwith	(603) 672-6500	Milford	614 Nashua Street, Unit 125	Janak Rimal	(603) 883-1211
Bedford	209 Route 101	N David Beckwith	(603) 488-5813	Nashua	112 Daniel Webster Hwy	Green Belly LLC Ian Hartwell, Jason McCluskey	(603) 718-1974 (603) 744-5300
Bow	500 Rt 3A	Mac's Conv Stores LLC GL Div	(603) 228-1406	Nashua	291 Main St, Unit C	Hunter Heath	(603) 526-6130
Charlestown	104 Main Street	CoCo Mart Inc	(603) 826-0318	Nashua	4 Coliseum Ave., Unit E-4	Hali Ozkurt	(603) 431-2700
Claremont	102 Elm St	CoCo Mart Inc	(603) 542-5895	New Hampton	Route 104	CoCo Mart Inc Ian Hartwell, Jason McCluskey	(603) 863-6160 (603) 733-5777
Colebrook	97 Main St	CN Brown Company James Rood, Sandra Taylor	(603) 237-4537	New London	384 Main St	Hali Ozkurt	(603) 964-1124
Concord	217 Fisherville Rd	N David Beckwith	(603) 753-1077	New London	2200 Woodbury Ave	Trefor Benbow	(603) 508-6641
Concord	344 Loudon Rd	N David Beckwith	(603) 223-3322	Newport	34 Elm St	N David Beckwith Pintu Ray, MD	(603) 784-5835
Concord	39 N Main St	Trefor Benbow	(603) 225-5955	North Conway	1500 White Mountain Highway	Shahjalal Uddin Ian Hartwell, Jason McCluskey	(603) 382-3055 (603) 536-4755
Derry	11 Ashleigh Drive	N David Beckwith	(603) 537-1007	North Hampton	7A Lafayette Rd	Hunter Heath	(603) 244-1952
Derry	61 Crystal Ave	N David Beckwith Ian Hartwell, Jason McCluskey	(603) 505-8710	Pelham	150 Bridge Street, Unit C	Trefor Benbow	(603) 899-2001
Dover	45 Central Ave	Ian Hartwell, Jason McCluskey	(603) 343-5907	Peterborough	19 Wilton Road, Unit 4	Ian Hartwell, Jason McCluskey	(603) 332-9666
Dover	892 Central Avenue	Ian Hartwell, Jason McCluskey	(603) 740-9666	Peterborough	19 Wilton Road, Unit 4	Ian Hartwell, Jason McCluskey	(603) 335-6013
Durham	72 Main Street	Hunter Heath	(603) 397-5355	Plaistow	58 Plaistow Rd		
Enfield	11 Eastman Hill Rd	Rachel Elfata	(603) 448-1907	Plymouth	683 Tenny Mountain Hwy		
Epping	35 Fresh River Road			Raymond	66 Route 27		
				Rindge	750 US Hwy 202		
				Rochester	14 Lilac Mall		
				Rochester	158 N Main St		

Salem	326 North Broadway	Pintu Ray, MD Shahjalal Uddin	(603) 893-3005	Colonia	79 Garden State Pkwy N	E & C Enterprises	(732) 388-4199
Salem	352-354 S. Broadway	Green Belly LLC Pintu Ray, MD	(603) 458-5266	Dayton	12 Stults Rd, Suite #120 2000 Clement Bridge Road, (inside the walmart)	Ronak Patel	(732) 823-1002
Seabrook	700 Lafayette Road, Unit #1	Shahjalal Uddin	(603) 474-2256	Deptford		Kartik Patel	(856) 628-4558
Somersworth	350 Route 108, Suite #101 (Unit 1A)	Ian Hartwell, Jason McCluskey	(603) 841-5127	East Brunswick	290 State Rte 18 491-495 Prospect street, aka /85	Ketul Patel	(732) 238-0200
Stratham	1 Portsmouth Ave, Suite C	N David Beckwith	(603) 580-4798	East Orange	Dodd street	Yadvinder Singh Vipul Patel, Hitesh Patel	(973) 530-2700 (973) 673-6535
Swansey	37 Monadnock Hwy	Trefor Benbow	(603) 352-7333	East Orange	513 Central Ave		(973) 673-6535
Tilton	33 Sherwood Drive	N David Beckwith	(603) 286-4300	Edison	1034 Amboy Ave.	Nilam Patel	(732) 225-7770
Tilton	630 West Main Street	James Rood, Sandra Taylor	(603) 286-3200	Edison	1113 Inman Ave	Ketul Patel Harsha Rohra, Oswald Espinoza	(908) 753-4484 (732) 318-6646
Tilton	63 Laconia Road	Colbea Enterprises LLC	(603) 286-7045	Edison	138 Talmadge Road		(732) 318-6646
Walpole	549 Main St.	CoCo Mart Inc	(603) 445-2065	Edison	2220 Route 27	Himanshu Patel	(732) 248-0031
Warner	23 Route 103 West 425 S. Stark Hwy, Bldg. A, Unit #1	N David Beckwith	(603) 456-3130	Edison Egg Harbor Township	775 Route 1 South, Store #7 6801 Black Horse Pike	Dhaval Jariwala Pravin Patel Hinaben Patel, Kishan Patel	(732) 253-0884 (609) 383-8797 (908) 352-9696
West Lebanon	One Glenn Rd	Trefor Benbow Ian Hartwell, Jason McCluskey	(603) 298-9809 (603) 539-4442	Elizabeth	176B Elmora Avenue		(908) 352-9696
West Ossipee	2315 White Mountain Highway			Elizabeth	224 Elizabeth Avenue	Kanchi Patel	(908) 258-3114
Whitefield	2 Pleasant Street	CoCo Mart Inc	(603) 837-3344	Elizabeth	862 East Grand Street	Manish Merchant	(908) 469-7618
Woodsville	4901 Dartmouth College Hwy	Trefor Benbow	(603) 747-2376	Elmwood Park	505 Boulevard Plaza 391 Route 9 South, Inside Valero Gas Station	Indubala Bery Gulshan Grewal, Kanwaljit Grewal Anil Sinha, Rekha Sinha	(201) 703-8811 (732) 536-0610 (609) 671-9040
<b>New Jersey</b>	<b>155 Open Restaurants</b>			Ewing	958 Parkway Ave		(609) 671-9040
Atlantic City	1800 Atlantic Ave	Ryan Ismail	(609) 345-1200	Flanders	40 INTERNATIONAL DR S	Atul Patel	(973) 347-1313
Audubon	130 Blackhorse Pike	JACMP LLC	(856) 672-0055	Flemington	152 Route 31 North	Dhruven Gandhi	(908) 284-9315
Avenel	1640 Saint Georges Ave	Samirkumar Patel	(732) 215-4305	Franklin Lakes	801 Franklin Ave, Unit 7 34 Worlds Fair Drive, a/k/a 149 Pierce Street	Mohammadvahid Afsari Rajesh Patel	(201) 891-2020 (732) 563-0999
Bayonne	313 Bayonne Crossing Way	Chitresh Thakkar	(201) 858-8333	Franklin Township	456 Elizabeth Ave, Building B, Suite 2	Rajesh Patel Nirav Patel, Chintan Patel	(732) 356-8601 (732) 462-2533
Bayonne	527 Broadway	Hossam Gendy Sudhir Parikh, Pragnesh Shah	(201) 436-9393 (973) 751-1438	Freehold	326 West Main Street Raceway Mall Dr & Route 9, Space #B230	Nihar Patel	(732) 294-4040
Belleville	300 Washington Ave			Freehold			(732) 294-4040
Berlin Township	265 Route 73 North	Kartik Patel Piyush Kumar Patel, Manishaben Patel	(856) 222-0359 (973) 748-6000	Hackensack	335 Main St, #C	Mohammad Ahmed	(201) 342-5665
Bloomfield	121 Bloomfield Ave	Anand Shah, Riyad Matari	(973) 680-8888	Hamburg	3672 Route 94, Unit # 3	Surajkumar Shah	(973) 823-6305
Bloomfield	587 Bloomfield Ave	Pilot Travel Centers LLC	(908) 479-6443	Hamilton	1750 Nottingham Way	Nirav Patel	(609) 890-9200
Bloomsbury	979 Rt 173			Hamilton	2465 S Broad St	Mnayosa LLC Applegreen NJ Welcome Centres, LLC	(609) 888-5757 (609) 585-1222
Boonton	300 Wooton St	Parul Patel	(973) 334-1122	Hamilton Township	75 NJ Tpke	Pilot Travel Centers LLC	(908) 735-4212
Branchburg	1053 State Route 202 3150 State Highway Route 22, Unit 10	Jaishal Patel Viral Desai	(908) 595-9990 (908) 751-9849	Hampton	66 Route 173 West		(973) 949-3592
Branchburg				Hawthorne	315 Lafayette Avenue	Siyawosh Moghaddam	(973) 949-3592
Bridgeton	1130 Highway 77	Bhikhabhui Patel Manishaben Patel, Anilkumar Patel, Niyati Patel	(856) 451-4423 (609) 386-0711	Hazlet	3042 Route 35 South	Jasvinder Saini Muralitharan Sharavanabavan	(732) 344-6913 (609) 426-1233
Burlington	2002 Burlington-Mt Holly Rd, Unit 2			Hightstown	8 Princeton Hightstown Rd		(609) 426-1233
Burlington	2106 Mount Holly Road	Rajeshkumar Patel	(609) 888-6050	Hillside	1333 Liberty Ave	Ketul Patel	(862) 772-3186
Carlstadt	300 Washington Avenue	Sonal Patel Pilot Travel Centers LLC	(201) 635-9200	Irvington	10-30 Mill Road	Ketul Patel	(862) 229-2147
Carneys Point	600 Pennsville Auburn Rd		(856) 299-5700	Jersey City	1212 Summit Avenue, Store #5	Alka Patel	(201) 918-2728
Carteret	101 Roosevelt Avenue, Suite A	Sara Kumar	(732) 366-4106	Jersey City	2866 Kennedy Blvd	Chetan Pandya	(201) 798-5959
Carteret	1365 Roosevelt Avenue	Puneet Butter	(732) 366-4622	Jersey City	366 West Side Ave.	Grishma Patel	(201) 535-2055
CEDAR GROVE	505 Pompton Avenue	Ziba Vakili	(973) 433-4498	Jersey City	405 Danforth Ave	Vijay Patel	(201) 434-3800
Cherry Hill	299 Berlin Rd	Purvi Patil	(856) 216-1786	Jersey City	591 Summit Ave	Chetan Pandya	(201) 656-0024
Cherry Hill	500 Route 38, Unit #1	Neha Ghotra	(856) 665-0533	Jersey City	700 Montgomery St	Grishma Patel	(201) 434-5099
Cinnaminson	2501 Route 130 South	Nimish Godhani	(856) 829-5050	Jersey City	One Exchange Pl	Yamini Patel	(201) 360-0355
Clifton	1043 Bloomfield Avenue	Kunal Shah	(973) 685-9992	Jersey City	237 Central Ave	Chetan Pandya	(201) 559-6266
Clifton	261 Clifton Ave, Unit 6	Bharat Mistry	(973) 478-4400	Kearney	150 Harrison Ave	Minesh Desai	(201) 998-3511
Clifton	3-5 Botony Village	Syed Rizvi Satnaam Kaloty, Shaina Chowdhary	(973) 478-1656 (908) 735-2280	Ledgewood N.J	1470 route 46 923 West Saint Georges Avenue	Norman Lippmann Ketul Patel	(973) 527-4080 (908) 925-7800
Clinton	32 Old Hwy 22			Linden			(908) 925-7800

Linden	1050 West Edger Road, Wal-Mart #3469	Kushal Patel	(908) 280-4255	Roselle	108 Chestnut Street	Dwayne Sabb, Adelaide Sabb	(908) 445-8160
Little Egg Harbor	631 Rt. 9 South	Kushal Patel	(609) 294-9400	Saddle Brook	487 Market St	Rahul Gajipara	(201) 843-8000
Little Ferry	213 Washington Ave	Bharat Limbachia, Pragnesh Shah	(201) 440-0015	Secaucus	10 Meadowlands Parkway, Store E	Piyush Kumar Patel	(201) 867-1200
Livingston	61 East Mount Pleasant Ave.	Vijay Patel	(973) 251-2458	Secaucus	700 Plaza Dr	Divya Patel, Rajesh Patel	(201) 617-9200
Lodi	170 Main Street, Suite 102	YANA921 LLC	(856) 477-9111	Skillman	1378 Route 206	Cristina Castillo	(609) 356-0764
Manville	100 N. Main Street	Sahaj Patel	(908) 722-4957	Somerdale	1 Coopertown Blvd	Julie Patel	(856) 784-6500
Maplewood	1942 Springfield Avenue	Ketul Patel	(973) 327-2036	Somerset	921 Hamilton Street	Dharmendra Rana	(732) 545-2233
Marlton	150 East Route 70	Kartik Patel	(856) 983-1823	South Kearney	61 Lincoln Hwy, Suite 6	Minesh Desai	(973) 522-1800
Mays Landing	4620 Black Horse Pike	Nirav Patel	(609) 909-8880	South Plainfield	901 Oak Tree Rd, #C	Harsha Rohra	(908) 822-1300
McGuire AFB	Bldg. 2502 E. Arnold Avenue	Nirav Patel	(609) 723-7700	Sparta	12 Main Street	Surajkumar Shah	(973) 512-3352
Midland Park	85 Godwin Ave, Unit 16	Riyad Matari	(201) 389-6103	Teaneck	1424 Teaneck Road	Mojtaba Moslehi	(201) 530-5260
Monmouth Junction	4180 US Hwy 1, Unit 200D	Alpesh Patel	(732) 355-9500	Teaneck	559 Cedar Ln	Hamideh Mortezaie	(201) 880-5522
Monroe Township	4 Research Road	Nimisha Patel	(609) 409-6901	Teterboro	1 Teterboro Landing Dr	Kaushal Patel	(201) 203-0870
Montague	15 Route 23 South	Nasser Meikhaeil	(973) 293-1010	Toms River	950 Route 37 West	Nirav Patel	(732) 505-0330
Montclair	49 Claremont Ave	Piyush Kumar Patel, Manishaben Patel	(973) 744-4444	Totowa	147 Union Boulevard	Kunal Shah	(973) 925-7373
Neptune	3575 Rt 66 West	Unnati Choksi	(732) 338-8169	Turnersville	3501 Rt 42	Kartik Patel	(856) 629-0322
NEW MILFORD	864 River Road	Selle Ang Gueye, Rodora Gueye	(201) 483-8045	Union	RT 22	Vipul Patel	(908) 688-7332
New Providence	1269 B Springfield Avenue	Stilt Subs LLC	(908) 665-2066	Union	334 Chestnut Sreet	Vipul Patel	(908) 686-1313
Newark	155 University Ave	Piyush Kumar Patel, Manishaben Patel	(973) 792-1234	Union City	4800 Broadway	Shri Ram Sub LLC	(201) 442-0064
Newark	250 Central Avenue	Sheral Patel	(973) 792-1212	Vauxhall	2933 Vauxhall Rd, #B15	Ketul Patel	(908) 349-8485
Newark	285 Ferry St	Ashok Kumar	(973) 466-9220	Vineland	1070 W Landis Ave	Bhadreshkumar Patel	(856) 692-1930
Newark	513 Irvington Ave	Rahul Gajipara	(973) 350-6464	Washington Township	295 Pascack Rd, Unit J295	Manish Patel	(201) 666-6340
Newton	19 Hampton House Road, Suite 15	Anjana Dawar, Yogesh Dawar	(973) 579-7929	Watchung	1501 Rte 22 W	Jitendra Patel	(908) 769-1212
North Bergen	2100 88th St	Sudhir Parikh, Pragnesh Shah	(201) 758-1802	West Orange	32 Main St	Rahul Gajipara	(973) 243-0077
North Bergen	5665 Kennedy Blvd., Unit 4	Pankaj Savaliya	(201) 766-1994	West Patterson	1231 McBride Ave, Unit #1	Hamideh Mortezaie	(973) 837-0030
North Brunswick	785 Shoppes Blvd, Space M	Anil Sathwara	(732) 658-3152	Westhampton	483 Woodlane Road	Rajeshkumar Patel	(609) 888-6050
Old Bridge	1116 Rt 9 South	AM SAI LLC	(732) 313-6784	Whitehouse Station	531 Route 22 East, Comp #18	Viral Desai	(908) 823-4273
Old Bridge	2825 Highway Route 18	Kushal Patel	(908) 547-0532	Williamstown	1840 South Black Horse Pike	Bhadreshkumar Patel	(856) 728-0651
Parsippany	105 Parsippany Road	Atul Patel	(973) 887-0999	Willingboro	4364 Route 130 North, Suite B	Jenish Tailor	(609) 877-3111
Parsippany	145 State Rt 46 E	Vijay Patel	(973) 227-0037	Woodbridge	306 US Hwy 9 North	Himanshu Patel	(732) 826-0123
Passiac	350 Boulevard	Kunal Shah	(973) 777-2526	Woodbridge	757-789 St Georges Ave	Samirkumar Patel	(732) 634-3500
Paterson	755 Main Street	Bharat Limbachia, Pranav Patel	(973) 881-1234	Woodbury	1350 Delsea Drive	Nimish Godhani	(856) 686-1616
Pennington	1 Tree Farm Rd	Rekha Sinha, Anil Sinha	(609) 537-0460	Cranbury	Milepost 71.7 South Drive, NJ Turnpike Southbound	Applegreen NJ Welcome Centres, LLC	(609) 655-4439
Pennsauken	6324 N Crescent Blvd, Rte 130	Purvi Patil	(856) 665-1616				
Pennsville	709 S Broadway Rte 49	Umesh Khatiwada	(856) 339-9330	<b>New Mexico</b>	<b>144 Open Restaurants</b>		
Phillipsburg	1300 RT 22 East	Dhruven Gandhi	(908) 454-4477	Alamogordo	3181 N White Sands Blvd, Suite F1	Pankaj Malhotra	(575) 437-0121
Piscataway	1388 Centennial Ave	Paxaben Patel	(732) 981-9331	Alamogordo	630 S White Sands Blvd	Pankaj Malhotra	(575) 437-7461
Piscataway	430 Washington Ave	Priteshkumar Patel	(732) 926-0200	Albuquerque	100 Bien Mur Dr NE	Pueblo of Sandia	(505) 821-5400
Plainfield	111 Terrill Road	Kushal Patel	(908) 280-4255	Albuquerque	10401 Golf Course Rd, Ste 106	Jerren Bermudez	(505) 792-3454
Princeton Junction	33 Princeton-Highstown Rd, Unit D-1	Manjula Govindarajan, Kannian Murali	(609) 275-5007	Albuquerque	1100 Central SE, Main St Food Court	John Marshall	(505) 247-0098
Rahway	1112 St. Georges Ave, Store #2	Nilam Patel	(732) 396-0029	Albuquerque	11111 Menaul Blvd NE	Monna Doak, Joseph Bock	(505) 296-6783
Randolph	148 Center Grove Road	Janak Patel	(973) 891-1500	Albuquerque	120 98th ST NW, Suite A1	Jerren Bermudez	(505) 833-2776
Ringwood	130 Skyline Drive, Suite L	Viraj Bhavsar	(973) 869-4111	Albuquerque	1306 Gibson Blvd SE	John Marshall	(505) 243-0302
Rio Grande	3159 Route 9 South	Nirav Patel, Chintan Patel	(609) 463-9700	Albuquerque	13110 Central Ave SE, Unit 1100	John Brown	(505) 271-4501
Riverdale	48 Route 23 N	Parul Patel	(973) 714-0826	Albuquerque	1514 Eubank Blvd NE, Suite A	Jerren Bermudez	(505) 275-1438
Rockaway	170 State Rt 46 E	Elliot Cho	(862) 209-1957	Albuquerque	1625 Rio Bravo SW, Suite 32	Jerren Bermudez	(505) 877-5840
Rockaway	220 Enterprise Drive	Hiral Parikh	(973) 442-1453	Albuquerque	2115 Vista Oeste Dr NW, Suite E	Jerren Bermudez	(505) 833-5088

Albuquerque	2200 6th St NW	Love's Travel Stops & Country Stores Inc.	(505) 842-6514	Deming	422 West Pine Street	Jesus Ojeda, Natalia Ojeda	(575) 544-3030
Albuquerque	2211 Lomas Blvd	David France Enchantment Seekers LLC	(505) 247-2776	Edgewood	#5 George Ct, Suite A	John Marshall	(505) 286-1476
Albuquerque	2225-K Wyoming Blvd NE		(505) 296-9501	Espanola	1313 Paseo de Oñate	John Marshall	(505) 747-8090
Albuquerque	2400 Rio Grande Blvd NW, Unit 3	Steven Baca	(505) 246-0102	Espanola	745 Riverside Drive N, Suite B	Gural Singh	(505) 753-5030
Albuquerque	2550 Coors Blvd NW	Jerren Bermudez	(505) 831-7617	Eunice	1326 Avenue J	Pay and Save, Inc. Love's Travel Stops & Country Stores Inc.	(575) 394-2930
Albuquerque	2839 Carlisle NE, Building B	John Marshall	(505) 881-1465	Eunice	16 Andrews Highway		(575) 394-0028
Albuquerque	301 Cornell, NE, Building 60, Suite 2022	Compass Group USA Inc	(505) 277-2736	Farmington	100 Phillips Road	John Marshall	(505) 326-1979
Albuquerque	3211 Coors Blvd. SW, Suite F-2	Jerren Bermudez	(505) 873-1223	Farmington	2100 Bloomfield Blvd	Ronald Clark II, John Marshall	(505) 326-5191
Albuquerque	397 Alameda Road NW	John Marshall	(505) 389-2690	Farmington	300 E 20th St	John Marshall	(505) 326-2189
Albuquerque	4050 Highway 47	Arthur Saiz	(505) 869-9410	Farmington	3800 E Main St	John Marshall	(505) 327-6000
Albuquerque	4451 Osuna Road NE	John Marshall	(505) 318-1297	Gallup	1575 DState Hwy 264 Tse Bonito	Brandy Sanchez, Anthony Sanchez	(505) 371-5422
Albuquerque	4801 Montano Road NW, Suite B-4	Ronald Clark II, Rachael Lavigne, John Marshall	(505) 792-1105	Gallup	2206 E Hwy 66	Brandy Sanchez, Anthony Sanchez	(505) 863-2885
Albuquerque	5400 San Mateo Blvd NE, Suite A and B			Gallup	3380 W 66th	Love's Travel Stops & Country Stores Inc.	(505) 863-3849
Albuquerque	5525 Gibson Blvd. S.E.	Cari Marshall	(505) 888-1079	Gallup	3798 US East Hwy 66	Western Refining Retail, LLC	(505) 863-8020
Albuquerque	585 Osuna Road NE	John Marshall	(505) 232-9088	Gallup	830 US Hwy 491	Brandy Sanchez	(505) 863-1980
Albuquerque	5850 Eubank NE, Ste E-20	Mark Jones	(505) 341-9232	Grants	1497 E Santa Fe Ave	Jerren Bermudez	(505) 287-9498
Albuquerque	640 Coors NW, #1	John Marshall	(505) 299-5320	Grants	600 McBride Road	Acoma Business Board Enterprises	(505) 552-7976
Albuquerque	6510 Paradise Blvd. NW, Unit C	Jerren Bermudez	(505) 831-0300	Grants		Circle K Stores Inc., d.b.a. Circle K Stores	
Albuquerque	7120 Wyoming Blvd NE, 7 A	Joseph Bock, Monna Doak	(505) 898-9337	Hatch	624 Franklin Street	Southwest Division	(575) 267-4449
Albuquerque	800 Juan Tabo NE, Suite C	Monna Doak, Joseph Bock	(505) 857-0500	Hobbs	1824 N Turner		(575) 393-3307
Albuquerque	8000 Academy Rd NE	Enchantment Seekers LLC	(505) 299-6698	Hobbs	3800 Lovington Hwy	Sohail Mirza	(575) 392-0292
Albuquerque	8101 San Pedro NE, Suite B	Priyanka Wigh	(505) 822-0074	Hobbs	3900 N Lovington Hwy	Sohail Mirza	(575) 392-3900
Albuquerque	933 San Mateo Blvd NE, Suite 103	James Sams	(505) 821-0047	Hobbs	808 E Marland	CAL's Convenience, Inc.	(575) 397-3821
Albuquerque	12700 San Rafael Ave NE	John Marshall	(505) 254-4657	Hobbs	Hwy 180 & Hwy 62	Pilot Travel Centers LLC	(575) 391-0120
Angel Fire	3373 Highway 434	Jerren Bermudez	(505) 823-1955	Holloman AFB	551 4th St. Bldg #227, Main Exchange	Army & Air Force Exchange Service	(575) 479-1657
Artesia	1700 W Main St, Suite C	Roger Lowe	(575) 377-2354	Jamestown	I-40 @ Exit 39	Pilot Travel Centers LLC	(505) 722-6658
Artesia	604 North 26th Street, Inside WalMart South Door	P and T Foods LLC	(575) 746-9010	Kirtland	4226 Highway 64 West	Ronald Clark II, John Marshall	(505) 598-0096
Aztec	101 Aztec Blvd NE	Timothy Kunkel	(575) 746-3314	Kirtland AFB	4503 Biggs Ave, Building 944	John Marshall	(505) 265-1051
Belen	459 N Main Street	Russell Hatch, Linda Hatch	(505) 334-0711	Kirtland AFB	7901 Gibson Blvd Se Bldg 20176, Main Exchange	Foodcourt	Army & Air Force Exchange Service
Bernalillo	248 Hwy 44 West	Damini Shah	(505) 966-5308	Las Cruces	1600 S Valley Drive, Suite F	Santa Fe Investments, LLC	(575) 265-5261
Bernalillo	460 NM Highway 528	John Marshall	(505) 867-2009	Las Cruces	1846 N. Valley Dr., Building B at McClure	Santa Fe Investments, LLC	(575) 541-0657
Bloomfield	818 W Broadway Ave	Sergio Perez	(505) 771-8184	Las Cruces	2001 East Lohman, Ste 100	Santa Fe Investments, LLC	(575) 647-9225
Bosque Farms	1100 Highway 47	Russell Hatch, Linda Hatch	(505) 632-2411	Las Cruces		Circle K Stores Inc., d.b.a. Circle K Stores	(575) 527-2310
Carlsbad	2009 W Pierce	Amit Patel	(505) 807-7220	Las Cruces	2580 Don Roser Ave	Southwest Division	(575) 532-9676
Carlsbad	2401 S Canal St	Kurt Richardson, Zandra Orr	(575) 234-1393	Las Cruces	2681 W Amador Ave	Pilot Travel Centers LLC	(575) 523-2700
Carlsbad	2521 S Canal St	Pecos Valley Subs LLC	(575) 628-8890	Las Cruces	2780 W. Picacho Avenue, Bldg 1	Matthew Adams, Carole Adams	(575) 541-5904
Chama	2202 Highway 17, Suite 100	Pecos Valley Subs LLC	(575) 885-3608	Las Cruces	2821 N. Telshor	Santa Fe Investments, LLC	(575) 521-8899
Chaparral	460 County Line, Space H	Arthur Saiz	(575) 756-1200	Las Cruces	3989 Foothill Rd. #100	Santa Fe Investments, LLC	(575) 522-5578
Clayton	1406 S 1st St	Jaime Torres	(575) 824-5446	Las Cruces	4675 Sonoma Ranch Rd.	Circle K Stores Inc., d.b.a. Circle K Stores	(575) 382-4587
Clines Corners	1 Yacht Club Dr	Sean Brown, Brad DeSaye, Brent DeSaye	(575) 374-9600	Las Cruces		Southwest Division	(575) 522-5578
Clovis	102 W Octagon Street, Cannon AFB Bldg. 77B	George Cook	(575) 472-5488	Las Cruces	8993 Robert Larsen Boulevard	Love's Travel Stops & Country Stores Inc.	(575) 527-5102
Clovis	4700 Mabry Dr.	Ashok Patel, Praful Patel	(575) 784-5778	Las Cruces		Circle K Stores Inc., d.b.a. Circle K Stores	(575) 527-5102
Clovis	701 E 21st St	Love's Travel Stops & Country Stores Inc.	(575) 762-2966	Las Cruces	3925 S. Main Street	Southwest Division	(575) 647-9609
Clovis	800 East 1st St, NE Corner Mabry & Prince	Ashok Patel, Praful Patel	(575) 762-8223	Las Cruces NM	2523 N Main St. Ste #100	Santa Fe Investments, LLC	(575) 525-0930
Clovis		Ashok Patel, Praful Patel	(575) 742-2166	Las Vegas	01 Romeroville	Western Refining Retail, LLC	(505) 454-9470
Deming	1021 E Pine St	Jesus Ojeda, Natalia Ojeda	(575) 544-0107	Las Vegas	2609 7th Street	Sergio Perez	(505) 454-1800

Las Vegas	I-25 & N. Grand Ave.	Love's Travel Stops & Country Stores Inc.	(505) 425-9772	Elephant Butte	101 S Highway 195	Matthew Adams, Carole Adams	(505) 744-5567
Logan	118 South U.S. Hwy 54	Diane Morency	(575) 487-7827	<b>New York</b>	<b>717 Open Restaurants</b>		
Lordsburg	900 W. Motel Drive	Love's Travel Stops & Country Stores Inc.	(575) 542-8462	Addison	121 Front St.	Lawrence Jasenski United Refining Co of PA	(518) 477-5895 (607) 359-2603
Los Alamos	1370 Central Ave	Gurtal Singh	(505) 661-9769	Akron	13015 Main St	Douglas Hendershott	(716) 542-7788
Los Lunas	1620 Main Street NW	Damini Shah	(505) 861-5591	Albany	1 North Pearl Street	NIRC Inc.	(518) 449-2773
Los Lunas	835 E Main Street, Suite 103	Damini Shah	(505) 565-7903	Albany	1181 WESTERN AVENUE	Christian King	(518) 454-0952
Lovington	936 W Avenue D	Terry Ives	(575) 396-6165	Albany	1770 Central Avenue	Lawrence Jasenski	(518) 456-8968
Milan	257 Horizon Blvd	Love's Travel Stops & Country Stores Inc.	(505) 287-2981	Albany	1792 Western Avenue	Ketankumar Desai	(518) 456-0266
Moriarty	305 Abrahams Rd.	Pilot Travel Centers LLC	(505) 832-4947	Albany	38 Fuller Road	Ketankumar Desai	(518) 489-7827
Penasco	03A Punn-Na-Road	Picuris Pueblo	(575) 613-7468	Albany	579B New Scotland Avenue	Fouzia Syed	(518) 482-0300
Portales	815 W 2nd St	Ashok Patel, Praful Patel	(575) 359-0579	Albany	900 Central Ave	Russell Faden	(518) 453-1553
Raton	800 Clayton Rd	John Marshall	(575) 445-9290	Albany	Albany Medical Center, 43 New Scotland Avenue	Albany Med Health System	(518) 262-0284
Rio Rancho	2345 Southern Blvd SE, Suites C9 & C10-A	Monna Doak	(505) 892-5701	Albertson	1185 Willis Ave	Harjinder Chohan	(516) 484-2374
Rio Rancho	4320 Ridgecrest Drive, Suite B 2	Jerren Bermudez	(505) 962-0145	Albion	162 S Main	Walter Breese, Julia Breese	(585) 589-0900
Rio Rancho	7800 Carr Way, Suite 104	Sergio Perez	(505) 771-3456	Alfred Station	916 State Rte 244	Reid Petroleum Corp	(607) 247-5013
Roswell	1307 S Main St	Kurt Richardson, Zandra Orr	(575) 622-0095	Altamont	2568 Western Ave, Suite 103	Minal Shah	(518) 355-2784
Roswell	1701 W 2nd St	John Marshall	(575) 622-2767	Amherst	3290 Sheridan Drive	Nima Patel	(716) 837-8310
Roswell	200 N. Main Street	Kurt Richardson	(575) 622-0096	Amherst	4224 Maple Road, Suite 108	Mukeshkumar Patel	(716) 832-4905
Roswell	2901 N Main St, Ste A	Kurt Richardson, Zandra Orr	(575) 622-0094	Amherst	520 Lee Entrance, Suite 303	Bharat Aggarwal	(716) 639-0694
Ruidoso	1129 Mechen Dr, Suite D	Larry Gouldman, Dianna Gouldman	(575) 258-1394	Amsterdam	4844 state highway 30, wallins corners road	Russell Faden	(518) 842-6364
Ruidoso	148 Sudderth Drive	Larry Gouldman, Dianna Gouldman	(575) 630-0251	Apalachin	6793 Rt 434	Harjinder Singh	(607) 625-9999
San Jon	1383 Frontage Road 4132	TA Operating LLC	(575) 576-8703	Arcade	660 W Main St, Unit #5	Joseph Krueger	(585) 492-1950
Santa Fe	1911 St Michaels Dr, Unit B	Sergio Perez	(505) 986-1300	ASTORIA	21-09 Broadway	Lei Jiang	(718) 726-8868
Santa Fe	2801 Rodeo Rd, Suite B-9	Sergio Perez	(505) 471-4631	ASTORIA	3711 35TH AVE	Jamil Uddin	(718) 433-4061
Santa Fe	3005 S. St. Francis Dr, Suite 1-F	Sergio Perez	(505) 780-8957	ASTORIA	43-16 DITMARS BLVD, ASTORIA NY	Aparna Pandit	(718) 728-1211
Santa Fe	3251 Cerillos Rd	Sergio Perez	(505) 424-6750	Auburn	217 Grant Ave, Suite 3A	David Liseno, William Liseno	(315) 252-9600
Santa Fe	3494 Zafarano Rd., Suite B	South Santa Fe Subs LLC	(505) 424-3801	Auburn	76 North St	David Liseno, William Liseno	(315) 252-9292
Santa Fe	4350 Airport Rd, Suite 10	South Santa Fe Subs LLC	(505) 438-8001	Averne	6820 Rockaway beach Blvd, suite D	Nirav Patel	(347) 246-9647
Santa Fe	5041 Main Street	Sergio Perez	(505) 303-3024	Bainbridge	1320 East River Rd.	Mirabito Holdings, Inc	(607) 201-1987
Santa Fe	540 Cordova Rd	David France	(505) 955-1682	Baldwin	646-688 Sunrise Highway, Unit #2	Baldwin Plaza Subs Inc.	(516) 608-9182
Santa Fe	554 N. Guadalupe Rd., Unit HOM	David France	(505) 988-5082	Baldwin	987 Atlantic Avenue	Palak Patel	(516) 379-9009
Santa Rosa	2464 Historic Route 66	Pilot Travel Centers LLC	(575) 472-7204	Baldwin	Sunrise Hwy & Grand Ave, Unit 14	Waqar Ahmad	(631) 949-8004
Santa Rosa	2634 Historic Route 66	TA Operating LLC	(575) 472-3432	Baldwinsville	2244 Downer St., Space B	Peter Smith, Kevin Murman	(315) 303-5054
Santa Teresa	5300 McNutt Rd, Ste A	David Gute	(575) 997-9088	Baldwinsville	24 E Genessee St, Suite 4	Kevin Murman, Peter Smith	(315) 635-0039
Santa Teresa	2401 Airport Rd	Love's Travel Stops & Country Stores Inc.	(575) 619-6090	Ballston Spa	2031 Doubleday Ave	NIRC Inc.	(518) 363-0598
Shiprock	101 Ayani Neez Blvd, SE Hwy 491	Vivienne Tallbull	(505) 368-4333	Barneveld	7994 St. Rt. 12	Joseph Vetere	(315) 896-2496
Silver City	2501 HWY 180 East	Pankaj Malhotra	(575) 388-1979	Batavia	412 E Main St	Wendy English	(585) 344-4475
Socorro	820 North California St, Suites A & B	Ronald Clark II, John Marshall	(575) 838-3810	Batavia	4133 Veterans Mem Dr	Douglas Hendershott	(585) 343-3023
Springer	I-25 & Route 58, Exit 419	TA Operating LLC	(575) 483-2673	Batavia	8351 Lewiston Road, Unit 1A	Wendy English	(585) 343-7827
Taos	1128 Paseo Del Pueblo Sur	John Marshall	(575) 758-3048	Bath	322 West Washington Street	Matthew Hufnagel	(607) 776-9611
Texico	3225 Wheeler	CAL's Convenience, Inc.	(575) 482-9313	Bath	7767 State Route 53	Pilot Travel Centers LLC	(607) 776-7139
Tijeras	500-B Old Highway 333	Glenda Miller, Danette Townsend	(505) 286-1411	Bay Shore	1490 5th Ave	Celal Secilmis	(631) 665-0213
Tularosa	100 Central Avenue	Matthew Adams, Carole Adams	(575) 585-8410	Bay Shore	1701 Sunrise Hwy, #FC2/Food Court	Zahid Masood	(631) 665-0611
White Sands Missile Range	Wingate St, Bldg 260	Army & Air Force Exchange Service	(575) 674-2829	Bay Shore	1735 Union Blvd.,	Baldev Patel	(631) 206-3800
				Bay Shore	1750 5th Ave	Jalpa Patel, Baldev Patel	(631) 617-6094

Bay Shore	39 Bay Shore Road	Baldev Patel	(631) 586-2417	Bronx	968 Morris Park Ave	Nezam Immamalee, Bedelia Immamalee	(718) 892-1071
Bayside	205-12 Northern Blvd.	Trifon Anagnostos	(718) 428-2177	Bronx	980 East 233rd Street	Mian Jamshaid, Rizwan Javed	(718) 484-1447
Beacon	294 Main Street	Joy Carden	(845) 765-8787	Bronx	One Fordham Plaza, Store 21	Alexandre Melikian, Paul Sarlis	(347) 346-8986
Bellerose	251-05 Jamaica Ave.	Trifon Anagnostos	(917) 387-9795	Bronx	2515 Boston Road	Haesook Lee	(914) 924-4305
Bellerose	253-10A Hillside Ave	Aditya Sharma	(718) 343-2965	Brooklyn	100 Bushwick Ave.	Djuro Kesic	(718) 782-8100
Big Flats	3149 SR 352	Randy Williams	(607) 562-3087	Brooklyn	11040 Flatlands Ave.	Nazmun Alvi	(718) 257-8111
Big Flats	3305 Chambers Rd	Matthew Hufnagel	(607) 796-2813	Brooklyn	120 Wyckoff Ave	Nazmun Alvi	(718) 821-2995
Binghamton	1175 Vestal Ave	Baezy LLC	(607) 724-1100	Brooklyn	139 Flatbush Ave	Mustaque Ahmed	(718) 230-7703
Binghamton	1332-1336 Upper Front St, #1	Tanis Soriano	(607) 724-5845	Brooklyn	1432 Myrtle Ave	Nazmun Alvi	(718) 443-1700
Binghamton	187 Main St	Baezy LLC	(607) 237-9283	Brooklyn	1501 Pitkin Ave	Dilwar Hassan	(718) 345-0381
Binghamton	193 Robinson Street	Baezy LLC	(607) 348-0350	Brooklyn	1503 Sheepshead Bay Rd	Dmitry Smolensky, Tatyana Smolensky	(718) 891-9188
Binghamton	4400 Vestal Parkway East, Univ Union Bldg Marketplace	Sodexo Operations, LLC	(607) 777-2920	Brooklyn	1567 Flatbush Ave	Akm Hasan, Estate of Abdul Hai	(718) 421-0175
Binghamton	721 Upper Court St	David Lebous Kenneth Nowak, Elizabeth Reinig	(607) 238-0582	Brooklyn	1622 Bedford Avenue, Store #3	Nazmun Alvi	(347) 770-8853
Blasdell	4151 McKinley Pkwy		(716) 648-1310	Brooklyn	1709 Broadway, Store # 10	Mohammed Alam	(718) 928-3888
Bohemia	3460 Veterans Memorial Hwy, Suite 4 & 5	Bohemia Subs Inc.	(631) 615-2377	Brooklyn	1819 Avenue U	Joseph Asaro	(347) 462-3201
Boonville	13240 State Route 12	Baezy LLC	(315) 358-4033	Brooklyn	1864 86th Street	Jin Bin Chen	(718) 259-8800
Brentwood	1001 Crooked Hill Rd., Crabtree Commons	Aramark Educational Services, LLC	(631) 273-4374	Brooklyn	1875 Nostrand Ave	Mustaque Ahmed	(718) 484-1708
Brentwood	1913 Brentwood Rd	Jalpa Patel	(631) 273-6202	Brooklyn	196 Union Ave.	Tahera Khan	(718) 599-1858
Brentwood	660 Islip Ave	Celal Secimlis Kevin Murman, Peter Smith	(631) 277-1702	Brooklyn	2011 Church Ave	Mustaque Ahmed, Akm Hasan	(718) 484-4646
Brewerton	5500 Bartell Rd, Suite 1		(315) 676-7739	Brooklyn	2025 Stillwell Ave	Winnie Ng	(718) 996-8996
Briarwood	138-05 Queens Boulevard	Alex Ngan	(718) 880-1340	Brooklyn	241 B-1 Rockaway Pkwy	Dilwar Hassan	(718) 346-6550
Broadalbin	3677 State Highway 30	Lane Winney	(518) 883-9912	Brooklyn	273 Utica Ave	Elie Saad	(718) 221-2702
Brockport	6515 Brockport Spencerport Rd, Suite 20	Walter Breese, Julia Breese	(585) 637-2805	Brooklyn	2915 Stillwell Avenue, Space #5	Dilwar Hassan, MD Noor Nabi	(347) 462-2066
Bronx	1047 E 163rd St	MD Hossain, Mohammad Moniruzzaman	(347) 726-4631	Brooklyn	3005 Church Avenue	Dilwar Hassan	(718) 676-0699
Bronx	1448 East Avenue, Unit G-7	Harsh Patel, Mital Patel	(914) 276-5050	Brooklyn	3102 Avenue U, Store #3	Nazmun Alvi	(718) 368-1217
Bronx	1646 Bruckner Boulevard	Jignesh Patel	(718) 842-1280	Brooklyn	400 Myrtle Ave	Amer Fahim	(718) 797-4394
Bronx	18 East 170th Street	Tarab Adeel, Tabssum Adeel	(347) 918-8359	Brooklyn	5100 King's Plaza, Space # 2220	Alexandre Melikian, Paul Sarlis	(929) 575-7827
Bronx	1885 Westchester Ave	Kamlesh Patel	(718) 684-1975	Brooklyn	5107 Church Ave	Mohammed Alam	(718) 345-7015
Bronx	193 West 237th Street	Harsh Patel, Mital Patel	(718) 548-2900	Brooklyn	525 5th Avenue	Lisa Tsui	(718) 499-2207
Bronx	2026 Boston Road, Store 10	Bishnu Nath	(718) 991-8800	Brooklyn	530 Conduit Blvd	Wael Labib	(718) 235-0937
Bronx	2052 Jerome Ave	Bishnu Nath	(718) 220-6319	Brooklyn	5407 2nd Ave	Nirav Patel	(718) 567-7070
Bronx	2173A White Plains Road	Salim Aziz	(718) 684-1582	Brooklyn	5719 Flatlands Ave	Mohammed Alam	(718) 513-1899
Bronx	2438 Jerome Ave	Aninda Saha	(347) 577-5177	Brooklyn	6313 18th Avenue, Unit Code tsb06402/01	LSTY 88 Inc.	(718) 232-1294
Bronx	3044 Third Avenue	Mian Jamshaid	(718) 484-4070	Brooklyn	6724 Bay Parkway	Winnie Chan	(347) 492-3888
Bronx	311 East 204th St	Bharat Limbachia, Pranav Patel	(718) 576-6063	Brooklyn	7517 5th Avenue	Jing Zheng	(347) 517-4156
Bronx	3209 Third Avenue, Ground Floor	Bhupinder Heer	(718) 484-4778	Brooklyn	7521 13th Avenue	MOHAMMED AKBAR	(347) 492-0094
Bronx	3422 Jerome Ave	Bharat Limbachia, Pranav Patel	(718) 576-6031	Brooklyn	8711 3rd Ave	Tahar Widjaja	(718) 680-8808
Bronx	3526 Johnson Ave	Mohammed Matin	(347) 602-8581	Brooklyn	882 Fifth Ave	Nazmun Alvi	(347) 227-8859
Bronx	3683 Bruckner Blvd., Retail B	Sargil Hassan	(718) 863-6795	Brooklyn	9206 4th Ave	Yan Cheng	(718) 748-0063
Bronx	3714 East Tremont Avenue	Aparna Pandit	(718) 678-8100	Brooklyn	1610 Kings Highway	Mustaque Ahmed, Masud Rahman	(718) 513-4645
Bronx	3976 White Plains Road	Bishnu Nath	(718) 994-4763	Brookville	720 Northern Blvd, Hillwood Commons - Room 240	Aramark Educational Services, LLC	(516) 444-1208
Bronx	5549 Broadway	MD Hossain, Mohammad Moniruzzaman	(347) 843-6333	Brumswick	760 Hoosick Road	Humaira Asim	(518) 279-1111
Bronx	597 East Tremont Ave	Pushpakant Patel	(347) 271-4950	Buffalo	120 W Chippewea St	Bharat Aggarwal	(716) 856-0194
Bronx	815 Hutchinson River Parkway, Condo Unit #2	Mohammed Matin	(929) 777-9949	Buffalo	1300 Elmwood Ave., Campbell Student Union	Compass Group USA Inc	(716) 878-5214
Bronx	839 D Prospect Avenue	Bhupinder Heer	(347) 297-3651	Buffalo	2168 Delaware Ave	Tejpal Makhija	(716) 362-0206
Bronx	91 East 161st St.	Mohammed Murad	(718) 588-9100	Buffalo	2730 Delaware Ave	Bharat Aggarwal	(716) 447-1346
				Buffalo	3382 Main St	Parvinder Salh	(716) 834-6878



Buffalo	363 Hopkins	Gaurav Khanna	(716) 823-1370	Cortland	168 Clinton Ave	David Lebous	(607) 756-7933
Buffalo	410 Main Street	Ibrahim Cisse	(716) 854-0910	Cortland	3937 West Rd	David Lebous	(607) 753-0442
Buffalo	462 Grider St	Michael Colletti, Patricia Colletti	(716) 895-4305	Coxsackie	14 Hope Plaza	Jagrutiben Patel	(518) 731-1150
Burnt Hills	772 Saratoga Rd	Vijay Patel	(518) 384-1263	Cuba	27 W Main St	Baezy LLC Avdesh Management	(585) 968-8742
Cambridge	2 South Park St	VSUB Gould LLC	(518) 677-3142	Dansville	9527 Airport Plaza	Portland, Inc	(585) 335-4782
Camden	13 Main St	Joseph Vetere	(315) 245-1607	Deer Park	1934A Deer Park Ave	Mazhar Mian	(631) 242-4064
Camillus	174 Township Blvd., Suite 30	David Liseno, William Liseno	(315) 488-2973	Deer Park	495 Commack Rd	Mazhar Mian	(631) 392-1057
Campbell	8708 Main St.	Randy Williams Love's Travel Stops & Country Stores Inc.	(607) 527-3130	Delhi	54 Elm Street	Mirabito Holdings, Inc	(607) 746-7354
Canaan	12845 Route 22		(518) 781-4044	Delmar	406 Kenwood Avenue	Asmeeta Ismail	(518) 475-1250
Canandaigua	3211 County Rd 10	Reid Petroleum Corp	(585) 905-0101	Derby	6853 Erie Rd	Ibrahim Cisse	(716) 947-3001
Canandaigua	97 Eastern Blvd	Pravin Patel	(585) 394-8610	Dover Plains	Route 22	Tabinda Maqsood	(845) 877-1232
Canastota	3400 Seneca Turnpike	Joseph Vetere United Refining Co of PA	(315) 697-3227	Dryden	11 Ellis Dr, Suite B	David Lebous	(607) 844-9000
Canisteo	12 West Main St.		(607) 698-4275	Dunkirk	3955 Vineyard Dr	Renu Aggerwal	(716) 366-2416
Canton	5933 Route 11, Space #7	Jason Hoxie	(315) 379-0200	E Meadow	2465 Hempstead Tpke E	Keyur Patel	(516) 579-3237
Castle Creek Castleton on Hudson	1166 Castle Creek Rd 995 US Route 9	Mirabito Holdings, Inc Pilot Travel Centers LLC Divya Patel, Hiteshkumar Patel	(607) 648-4489 (518) 732-7225	East Amherst	9648 Transit Rd, Unit 350	CJM Foods LLC	(716) 688-2387
Catskill	48 Grandview Plaza		(518) 943-0852	East Aurora	624 Main St	Stephen Stewart	(716) 655-1601
Cayuta	6034 State Route 13	Randy Williams	(607) 594-7172	East Elmhurst	75-23 31st Ave.	Vikram Patel	(718) 458-9778
Center Moriches	615 Montauk Hwy	Gurmeet Kaur	(631) 909-1170	East Islip	67 East Main Street	Zahid Masood	(631) 224-4020
Centereach	1974 Middle Country Road	Meena Patel	(631) 981-1504	East Meadow	1874 Front Street	Palak Patel	(516) 227-3888
Central Islip	1066 Motor Parkway	Ramesh Patel	(631) 348-0019	East Northport	402 Larkfield Rd	Ishtiaq Khan	(631) 266-6648
Central Islip	30 N. Research Place	Ramesh Patel	(631) 348-0060	East Patchogue	755 Montauk Hwy	Visha Sub Corp	(631) 475-9620
Champlain	2018 Ridge Rd	Stacy Gooley	(518) 298-7827	East Syracuse	6430 Kirkville Road	Thomas Smith	(315) 437-0507
Chaumont	12345 Main Street	7-Eleven, Inc	(315) 649-2755	Ellenville	8112 Route 209	Shafia Meer	(845) 647-5801
Cheektowaga	1050 Harlem Rd	Kenneth Hess	(716) 821-9010	Ellicottville	38 Washington Street	Joseph Krueger	(716) 699-2629
Cheektowaga	2500 Walden Ave	Daksheshkumar Patel	(716) 288-7709	Elma	2324 Bowen Rd	Chad Federico	(716) 652-2101
Cheektowaga	3842 Harlem Road, Suite 750	Kenneth Hess	(716) 446-9520	Elmhurst	43-43 91st Place, Store #2	Shahid Raza	(917) 832-6932
Cheektowaga	Interstate Route 90, Walden Av, F-214	Bharat Aggarwal	(716) 685-0541	Elmhurst	80-05 Broadway	Rahima Akter	(347) 617-1016
Chester	78 Brookside Ave, Ste 150	Devesh Shah Kevin Murman, Peter Smith	(845) 469-6409	Elmhurst	80-05 Broadway	Rahima Akter	(347) 617-1016
Chittenango	505 Genesee St	Kevin Murman, Peter Smith	(315) 687-7532	Elmira	1600 Cedar Street	Cassandra Hufnagel	(607) 398-7117
Cicero	8064 Brewerton Rd	Kevin Murman, Peter Smith	(315) 699-7814	Elmira	1801 West Water Street	Cassandra Hufnagel	(607) 846-2626
Clay	8770 Dell Center Drive	Kevin Murman	(315) 622-2379	Elmira	1869 Davis St	Cassandra Hufnagel	(607) 733-4099
Clifton Park	1508 Route 9	NIRC Inc.	(518) 280-7525	Elmira	303 North Main St.	Cassandra Hufnagel	(607) 732-5859
Clifton Park	9 Clifton Country Road	Russell Faden	(518) 348-1515	Elmira	908 E Church St	Randy Williams	(607) 737-6990
Clinton	32 College St	Delbert Brown	(315) 859-1000	Elmont	201 Hempstead Turnpike	Jalpa Patel	(516) 502-2914
Cobleskill	795 East Main St	NIRC Inc.	(518) 234-2215	Elmont	241-07 Linden Blvd	KUA Global, Inc. Gurdeep Singh,	(516) 285-1465
Cohoes	101 Saratoga St.	NIRC Inc. Dhyan Patel, Palak Patel	(518) 237-2646	Elmont	821A Hempstead Tpke	Gurmeet Kaur MD Mahabubur Rahman, Tanzir Chowdhury	(516) 616-6200
Commack	169 Commack Rd, Unit F		(631) 858-1638	Elmsford	190-192 Saw Mill River Rd		(914) 345-0905
Commack	85 Crooked Hill Road	Vikeshkumar Patel Mohammad Hasan, Mohosana Papiya	(631) 499-0071	Elmsford	6 East Main Street	Main St Sub Inc.	(914) 372-7046
Congers	285 Route 303, Store #1		(845) 589-0733	Endicott	1007 Union Center Main HWY	Baezy LLC	(607) 748-7833
Copiapue	1028 Montauk Hwy	Netia Brown	(631) 789-9344	Endwell	2801 East Main Street	Baezy LLC	(607) 785-5006
Coram	350 Middle Country Rd	MAHI SUB CORP.	(631) 736-4903	Endwell	519 Hooper Rd	Baezy LLC	(607) 786-3458
Corfu	8483 Alleghany Rd	Douglas Hendershott	(585) 599-3999	Evans Mills	26121 US Route 11	David Lebous	(315) 629-5022
Corinth	92 Main Street	Lawrence Jasenski	(518) 654-6356	Fairport	1212 Fairport Rd	Kenneth Yurgelun	(585) 385-1726
Corning	355 W Pulteney St	Matthew Hufnagel Shree Radhe Krishna Inc	(607) 936-6782	Far Rockaway	18-07 Mott Ave	Najeeb Afzali Sourav Das, Swati Mukhopadhyay	(718) 868-1300
Cornwall	55 Quaker Ave, Suite 106		(845) 534-4012	Far Rockaway	233 Beach 20th Street		(718) 337-3087
Corona	108-11 Corona Ave	Adriana Malinovich	(718) 271-1633	Farmingdale	111 Fulton St	James Vogel Palak Patel, Baldev Patel	(516) 682-2451
				Farmingdale	965 Broadhollow Road		(631) 777-1055
				Farmington	6090 State Rt 96	Reid Petroleum Corp	(585) 924-7210

Farmingville	1105 Horseblock Road, Unit E	Jalpa Patel Francisco Arroyo, Elissa Arroyo	(631) 320-0856	Hauppauge	410 Wheeler Rd	Stuart Cohen, Paul Waltzer	(631) 761-9666
Farmingville	400F Horseblock Rd		(631) 880-3330	Hauppauge	694 Motor Parkway	Palak Patel	(631) 630-5419
Fishkill	17 Merritt Blvd., US Rt 9	Tabinda Maqsood	(845) 765-2628	Hempstead	400 Fulton Ave	Kang Dynasty Inc.	(516) 538-1700
Flushing	147-16 Northern Blvd.	Chirag Patel	(718) 359-5501	Herkimer	430 Mohawk St	James Clifford	(315) 866-0222
Flushing	176-71 Union Turnpike	Younes Maouhoub	(718) 380-8718	Hewlett	1239 Broadway	Subhashkumar Patel	(516) 612-3102
Flushing	25-27B Parsons Blvd.	Lei Jiang	(718) 353-3100	Hicksville	20 W Village Green 358B Broadway, Food Court, Store No 200	Sandeep Dhillon	(516) 520-5334
Flushing	3025 Stratton St	Karyn Boo	(917) 563-5166	Hicksville	495 S Broadway, Unit 4	Yongkil Lee	(516) 932-0676
Flushing	59-16 Kissena Blvd	David Liu	(718) 886-0193	Hicksville	52 West John Street	Sandeep Dhillon	(516) 932-0088
Forest Hills	100-21 Queens Blvd	Chunai Piao	(718) 275-6686	Hicksville	935 State Route 37	Jason Hoxie	(518) 358-2620
Forest Hills	116-30 Queens Blvd	Yong Zeng Army & Air Force Exchange Service	(718) 520-1688	Hogansburg	315 Main St	Imtiaz Ahmed	(631) 285-7700
Fort Drum	Building 10730 A/B	Army & Air Force Exchange Service	(315) 773-0065	Holley	35 State St	Reid Petroleum Corp Amit Sharma, Rajesh Allahdad	(585) 638-6307
Fort Drum	N Riva Ridge Loop, Bldg 10207	Exchange Service	(315) 773-5136	Hollis	20206 Hillside Ave	Sony Varghese	(718) 465-2303
Fort Edward	351 Broadway (Rte 4), Unit 4	NIRC Inc. Army & Air Force Exchange Service	(518) 746-1314	Hollis	205-20 Jamaica Avenue		(347) 426-4162
Fort Hamilton	6N Lee Ave, Building 123		(718) 491-2014	Hoosick Falls	4744 State Route 7	Sheila Ryan-Duncan	(518) 659-6015
Franklin Square	679 Franklin Ave	Naz Butt	(516) 825-5191	Hornell	978 Route 36	Matthew Hufnagel	(607) 385-3039
Fredonia	10401 Bennett Rd	Renu Aggerwal	(716) 679-0010	Horseheads	1020 Center St, Suite 9 2898 Westinghouse Rd, Suite 580 and 584	Cassandra Hufnagel	(607) 739-7315
Friendship	2 Pennsylvania Ave	Reid Petroleum Corp	(585) 973-6013	Horseheads		Matthew Hufnagel	(607) 739-6101
Fulton	1818 State Route #3	Matthew Hufnagel	(315) 598-5903	Hudson	505 Fairview Ave	Kamlesh Patel	(518) 828-2543
Fulton	817 S 4th St	James Clifford	(315) 598-1043	Hudson Falls	3761 Burgoyne Avenue	Russell Faden	(518) 746-2735
Gansevoort	1284 St Rt 9, Exit 17N	Russell Faden	(518) 792-3782	Huntington	444 West Jericho Turnpike	Waqar Ahmad	(631) 470-8240
Geneseo	4235 Veteran Dr	Mohammed Azam	(585) 243-2610	Huntington	319 Broadway	HS Sub LLC	(631) 935-1400
Geneseo	4243 Lakeville Rd	Kanupriya Gupta	(585) 243-7750	Huntington	334 Depot Road	Anner Ulloa	(631) 629-4662
Geneva	472 Hamilton St	Shailesh Patel	(315) 759-6040	Huntington	3969 Albany Post Rd	Nirav Patel	(845) 229-9999
Getzville	1555 North French Rd	Joe's Kwik Marts LLC	(716) 630-9762	Hyde Park	20 Central Ave	James Clifford Bernard Ramchatesingh, Randall Ramchatesingh	(516) 612-4923
Getzville	2325 Millersport Hwy	Nima Patel	(716) 639-8794	Inwood	571 Burnside Ave, Space #10 1714 Veteran's Memorial Highwa	Jalpa Patel	(631) 203-4398
Glen Cove	217 Forest Avenue	James Vogel	(516) 629-6846	Islandia	135 Fairgrounds Memorial Pkwy	Lois Allen, Kirby Allen	(607) 272-1949
Glen Oaks	259-19 Union Turnpike, 59A	Glen Oaks Sub Inc.	(718) 343-0790	Ithaca	15 Catherwood Rd	Lois Allen, Kirby Allen	(607) 257-1234
Glendale	8016 Cooper Ave, Suite 3-203	Trifon Anagnostos	(929) 328-2987	Ithaca	40 Catherwood Rd, Space C16	Stephen Braman	(607) 257-8553
Glenmont	380 Route 9W	Lawrence Jasenski	(518) 275-0250	Ithaca	401 Elmira Rd, Suite 1	Stephen Braman	(607) 272-5628
Glenville	200 Dutch Meadows Lane 307 Saratoga Road, Route -50 Subway	Jyotindra Patel	(518) 344-7011	Jackson Heights	34-47 Junction Blvd	Nelson Han	(718) 651-7041
Glenville		Jyotindra Patel	(518) 399-9901	Jackson Heights	87-08 Astoria Blvd	Aleem Azhar	(718) 205-2568
Gloversville	329 South Kingsboro Ave	NIRC Inc.	(518) 775-1818	Jamaica	127-02 Merrick Blvd	Muriel Watkins	(718) 525-7827
Gloversville	69 Arterial Plaza	NIRC Inc. Johnny Rosalino, Juan Rosalino	(518) 921-4101	Jamaica	137-21 Liberty Ave	Dhanraj Persaud	(718) 262-0658
Goldens Bridge	Ctr Routes 22 & 138, Store #10		(914) 232-7827	Jamaica	146-04 Jamaica Ave	Sony Varghese	(718) 297-5060
Gouverneur	238 W Main	7-Eleven, Inc	(315) 287-4900	Jamaica	165-58 Baisley Blvd, Store 31	Md Hossain	(718) 528-2838
Gowanda	24 E. Main St., First Floor	Joseph Krueger	(716) 532-1200	Jamaica	168-14 Hillside Ave 181-02/18 Hillside Avenue, Ste 1	MD Shafiqul Islam MD Mahabubur Rahman	(718) 291-4011
Granville	8642 State Rt. 22	Russell Faden	(518) 642-2007	Jamaica	219-25 North Conduit Ave	Brandon Mohammed, Abdul Kalam	(718) 658-6600
Greenlawn	97 Broadway	James Vogel	(631) 912-0482	Jamestown	707 Fairmount Ave	Parthkumar Patel	(716) 483-1199
Greenwich	1251 State Rte 29	NIRC Inc.	(518) 692-8688	Jamestown	525 Falconer St	Rohitbhai Patel, Parthkumar Patel	(716) 665-7055
Halfmoon	1701 Route 9, Suite 300	Russell Faden	(518) 557-2008	Jamestown	1st Floor Gokey Ctr	Mukeshkumar Patel, Purav Patel	(716) 664-3200
Hamburg	349 Buffalo St.	Donnie Heppner	(716) 202-1500	Jefferson Valley	3661 Lee Road, Store #2	Jeannine Miller	(914) 302-2242
Hamburg	5450 Southwestern Blvd	Donnie Heppner, Sharon Heppner	(716) 648-5176	Johnson City	2 Gannett Drive	Baezy LLC	(607) 644-1246
Hamburg	S 5559 Camp Rd	Donnie Heppner, Sharon Heppner	(716) 648-6569	Johnson City	365 Harry L Dr	Harjinder Singh	(607) 217-4601
Hamilton	34 Utica St	Southwood Holdings LLC	(315) 824-8500				
Hancock	494 West Main St	Mirabito Holdings, Inc	(607) 637-4800				
Harpursville	3622 NYS Route 79	Mirabito Holdings, Inc MD Mahabubur Rahman, Tanzir Chowdhury	(607) 693-1414				
Hartsdale	65 Central Avenue		(914) 428-4886				

Johnson City	47 Riverside Drive	Baezy LLC	(607) 644-3548	Massena	43 Stephenville St	Jason Hoxie	(315) 769-4100
Johnstown	218 North Comrie Ave	NIRC Inc.	(518) 762-8181	Mayfield	2470 State HWY 30	Lane Winney	(518) 661-7750
Kings Park	56 Main St	Alper Unal Kevin Ryder, Patrick Ryder	(631) 269-0832 (845) 331-3991	Mechanicville	15 Park Plaza Park Ave 700-20 Patchogue Yaphank Rd., Bldg Unit 165001 Store #4	NIRC Inc.	(518) 664-9106
Kingston	867 Ulster Ave	Michael Ames	(518) 523-7165	Medford	1425 S Main St	Reid Petroleum Corp Palak Patel, Baldev Patel	(585) 798-2171 (631) 920-2395
Lake Placid	2617 Main Street	Linda Hogg Rohitbhai Patel, Mukeshkumar Patel	(716) 627-7910 (716) 763-4120	Medina	650 Route 110	James Vogel	(631) 271-1081
Lakeview	5357 Old Lake Shore Rd	Renu Aggerwal	(716) 901-7813	Menands	79 Broadway	Rajesh Patel	(518) 462-0545
Lakewood	350 East Fairmount Ave	Joe's Kwik Marts LLC Sharif Uddin, Jasim Uddin	(716) 391-4510 (716) 391-1161	Mexico	5775 Route 3	Lisa Gates, Jan Tripoli	(315) 963-3513
Lancaster	3615 Walden Ave, Suite 100	Amer Raza	(518) 238-2010	Middle Island	1187 Middle Country Rd	Gurmeet Kaur Randall	(631) 924-6789
Lancaster	4221 Walden Ave.	Lawrence Jasenski Ruth Hoffman, David Hoffman	(518) 867-3283 (518) 785-0661	Middle Island	750 Middle Country Road	Ramchatesingh	(631) 246-0827
Lancaster	6375 Transit Road, Tops Plaza	Iram Shah Asmeeta Ismail, Habib Ismail	(518) 220-9997 (518) 783-3080	Middle Village	61-22 Fresh Pond Road	Tapash Dey	(347) 987-3818
Lansingburgh	849 2nd Avenue	Makhdom Inc Metz Culinary Management, Inc.	(518) 785-1210 (716) 286-8461	Middleburgh	340 Main Street	Sarabjit Singh Avalon Operations, LLC	(518) 827-5656 (845) 343-7247
Latham	1186 Troy-Schenectady Rd.	Reid Petroleum Corp	(716) 754-8032	Middletown	125 Dolson Ave	Jagdish Patel	(845) 361-4782
Latham	601 Loudon Road	Alkesh Patel	(845) 292-0218	Middletown	2580 Route 302	Devendra Patel	(845) 343-7827
Latham	679 Troy Schenectady Rd	Mahesh Patel	(631) 226-4048	Middletown	470 Route 211 East	Karen DeGuido	(631) 928-6472
Latham	800 Loudon Road	Girish Arora	(631) 956-7827	Mineola	451 Rt 25 - A	Mineola Sub LLC	(516) 248-2740
Latham	898 New Loudon Road	Dimitrios Theoharidis Knest Egg Industries LV LLC	(315) 823-0103 (315) 706-0100	Mineola	113 Mineola Blvd	Girish Arora	(516) 294-1960
Lewiston	5795 Lewiston Road, Gallagher Center, Food Court	Kevin Murman, Peter Smith Thomas Smith, Kevin Murman, Peter Smith	(315) 652-3681 (315) 565-5304	MOHEGAN LAKE	3087 EAST MAIN STREET	jatinder singh	(914) 743-1450
Lewiston	820 Center St	Bharat Aggarwal TheSublime Corporation	(716) 439-8433 (716) 433-4477	Monroe	288 Larkin Blvd	Jagdish Patel	(845) 782-6609
Liberty	2035 Route 52	Dinesh Nadarajah Frederick Peace, Susan Peace	(716) 429-3417 (716) 210-3063	Monroe	475 Route 17M 26 Thompson Square Plaza, Unit 8	Purvi Priya Sub Inc	(845) 781-7395
Lindenhurst	477 Park Ave, Suite 19	Navita Bhatwa Mohammed Matin, Abwabul Chowdhury	(516) 442-3268 (917) 832-6207	Monticello	37 Raceway Rd.	Alpesh Maurya	(845) 794-0550
Lindenhurst	66 E Sunrise Hwy	Narini Singh	(718) 361-5277	Monticello	1695 Rt. 38	Harman Mart Inc. Nancy O'Connor- Ryerson, Leon Ryerson Southwood Holdings LLC	(845) 794-4050 (315) 497-7051
Little Falls	570 Albany St	Olesia Hlyzova	(718) 361-5700	Moravia	25 East Main Street	Alfonso Fulgieri	(631) 928-1819
Liverpool	642 Old Liverpool Road	Baezy LLC	(315) 377-4058	Morrisville	5507 Nesconset Hwy, Unit 4	Jignesh Patel	(914) 663-6095
Liverpool	7879 Oswego Road	Jalpa Patel	(516) 599-8425	Mt Sinai	440 East Sanford Blvd	Reid Petroleum Corp	(585) 531-9039
Liverpool	501 7th North St	Kanupriya Gupta	(315) 946-3148	Naples	145 N Main St	Demon Ross Saeed Akhtar, Zaufishan Saeed	(631) 265-5516 (845) 639-3070
Lockport	316 SouthTransit Rd	Jason Hoxie	(518) 483-5126	Nesconset	173 B Smithtown Blvd	James Clifford	(315) 507-3522
Lockport	3986 Lockport-Olcott Rd	NIRC Inc.	(518) 899-3068	New City	55 S Main St	Joseph Vetere	(315) 316-1015
Lockport	5735 S.Transit Road	Mohammed Alam Gurmeet Kaur, Gurdeep Singh Mohammed Matin, Abwabul Chowdhury	(914) 777-3647 (516) 365-6164 (212) 781-7700	New Hartford	1701 Burrstone Road	Joseph Vetere	(315) 737-4647
Lockport	6314 Robinson Road	Deepak Verma	(212) 943-1800	New Hartford	3987 Oneida St	Joseph Vetere	(315) 792-8900
Long Beach	85 Park Avenue	Joseph Vetere	(315) 907-3644	New Hartford	4765 Commercial Drive	Joseph Vetere	(315) 732-5635
Long Island City	31-18 A Broadway	Mohammad Abbas	(718) 446-1251	New Hartford	8455 Seneca Turnpike	Marirose Carrascoso Ruth Steffen, Benafsha Amri	(516) 616-5343 (718) 347-0477
Long Island City	36-03/05 31st St	Ahmed Fawad	(516) 799-0054	New Hyde Park	Routes 5 & 5A, R33	Patrick Ryder	(845) 256-6425
Long Island City	39-42 21st St	Massapequa Subs Inc	(516) 308-3207	New Hyde Park	1201 Jericho Tpke	Pranav Patel	(914) 355-4663
Lowville	7389 Utica Blvd (NYS Rte 12)	Jason Hoxie	(315) 769-8218	New Hyde Park	271-06 Union Tpke	Baldev Randhawa Abhimanue Manchanda	(914) 365-1892 (914) 355-4030
Lynbrook	12 Ocean Ave	Massapequa		New Paltz	234 Main St	Mohammad Swapan Avalon Operations, LLC	(914) 633-3305 (845) 790-7181
Lyons	19 Forgham St	Massapequa		New Rochelle	231 East Main Street 400 Pelham Road, Shell Gas Station / C-Store	Jun Fu, Shen Wang	(212) 269-2830
Malone	Rte 11	Massapequa		New Rochelle	573 Main Street	Mohammed Matin	(212) 222-2520
Malta	9 Kendall Way	Massena		New Rochelle	642 north ave	Xueting Huang	(212) 732-7283
Mamaroneck	324 Mamaroneck Ave			New Windsor	335 Windsor Hwy, Suite 200		
Manhasset	69 E Shore Rd			New York	11 Broadway, Unit #155		
Manhattan	651 West 169th Street			New York	111 Central Park North, Space F		
Manhattan	Terminal, 4 South Street			New York	112 John St		
Marcellus	19 North Street						
Maspeth	69-79 Grand Ave						
Massapequa	5500 Sunrise Hwy., Space #14						
Massapequa	914 Carmans Rd						
Massena	371 South Main St						

New York	113 E. 14th Street	2K22 Sub Shop Inc.	(516) 490-6680	New York	875 Third Ave.	Raju Gurung	(646) 838-5004
New York	1171 2nd Avenue	Mohammed Matin	(917) 265-8868	New York	90 Worth Street, Store #7	Shahid Raza	(212) 513-0937
New York	1256 Lexington Ave	Alexandre Melikian, Paul Sarlis	(212) 737-6500	New York	545 8 Ave NY	Alexandre Melikian, Paul Sarlis	(212) 520-8098
New York	1400 Broadway, Suite 103-105	Kinnary Patel	(212) 302-2242	New York	402 - 404 Jay Street Brooklyn 600 W 139th Street Building, 3419 Broadway	Paul Sarlis	(347) 987-4850
New York	1427 York Avenue	Ahmed Fawad	(212) 628-4717	New York	64 Delancey St	T & J Food Corp.	(646) 548-1210
New York	1434 Lexington Ave	Mohammed Alam, Tapos Dey	(212) 534-7798	New York	563 Lenox Street, Store #2	Kunga Tsering	(212) 510-8670
New York	1502 St Nicholas Ave, Store #2	Abdul Kalam	(646) 577-7219	New York	6788 Route 31 East	Lisa Khaleque	(212) 862-0104
New York	1613 Second Ave	Mohammed Zaman, Jahid Minto	(212) 988-8108	Newark	833 W Union St	Kanupriya Gupta	(315) 331-2100
New York	165 Church St	Chanda Gupta, Selena Gupta	(212) 406-7582	Newark	52 Route 17 K, Suite 211, Store 5	Kanupriya Gupta	(315) 331-0230
New York	170 West 23rd St, Store 8	Mohammed Matin, Abwabul Chowdhury	(646) 719-1239	Newburgh	5306 Rte 9w North	Archanaben Kapadia	(845) 569-9498
New York	175 W 26th St	Marcos Heinfink	(212) 255-7647	Newburgh	61-77 Washington Terrace	jatinder singh	(845) 522-8099
New York	180-182 Dyckman St	Mohammed Zaman, Jahid Minto	(646) 707-3221	Newburgh	1814 Madison Avenue	Archanaben Kapadia	(845) 561-5700
New York	1885 3rd Ave	Kamal Uddin, M (Mohammad) Islam	(212) 534-4676	NEWYORK	1540 Military Rd	Harinder Madan	(212) 289-0142
New York	201 East 116th St	Kunga Tsering	(212) 996-5864	Niagara Falls	2436 Military Rd	TheSublime Corporation	(716) 297-1238
New York	21-23 Maiden Lane	Jeffrey Kaplow	(212) 571-4417	Niagara Falls	2608 Pine Ave	SALJAXX INC.	(716) 298-8646
New York	214 West 50th St	Muhammad Saleem	(212) 265-1822	Niagara Falls	7310 Niagara Falls Boulevard	SALJAXX INC.	(716) 524-2007
New York	2165-2169 Frederick Douglas B., Store #5	Mohammed Matin	(212) 222-3748	Niagara Falls	437 Balltown Road, Suite 3	Kanupriya Gupta	(716) 283-8000
New York	221 East Broadway, Store #1	Mohammed Zaman, Jahid Minto	(917) 388-2499	Niskayuna	2741 Jerusalem Avenue	Lawrence Jasenski	(518) 280-1187
New York	250 Tenth Avenue	Kunga Tsering	(212) 675-5925	North Bellmore	1341 Jerusalem Avenue	Gurmeet Kaur, Gurdeep Singh	(516) 558-7773
New York	250 West 54th St	Ahmed Fawad	(212) 541-4719	North Merrick	127 Lawrence Rd E	JW SUBS INC.	(516) 243-9175
New York	2508 Broadway	Alexandre Melikian, Paul Sarlis	(212) 665-6700	North Syracuse	866 Niagara Falls Blvd	Rupal Patel, Daxa Patel	(315) 454-7000
New York	2793 8th Avenue, South Store	Monsurul Chowdhury	(646) 952-3658	North Tonawanda	966 Payne Ave	Swami 1837 LLC	(716) 433-3500
New York	28 Water Street	Jeffrey Kaplow	(212) 269-3460	North Tonawanda	5636 State Hwy 12	TheSublime Corporation	(716) 743-0508
New York	281 St. Nicholas Ave., Store #3	Alif Matin, Mohammed Matin	(917) 262-0637	Norwich	3118 Lawson Blvd	Amy Spooner	(607) 336-6450
New York	29 E 8th St	Shahid Raza	(646) 918-7563	Oceanside	1111 Champlain St	Subhashkumar Patel, Chamanbhai Patel	(516) 766-6667
New York	32 West 39th Street	Mohammed Matin, Abwabul Chowdhury	(646) 476-2625	OGDENSBURG	1869 Plaza Dr	Gregory Wood	(315) 393-8303
New York	33 West End Avenue, 1st Floor	Ramima Akhter, Khondaker Amin	(212) 974-6191	Olean	3015 NYS Rte 417 W State St	Shelley Pollock	(716) 379-8278
New York	334 Grand Street	Parveen Kumar	(212) 777-2372	Olean	502 N Union St	Matthew Keller, Joseph Keller, Peggy Keller	(716) 372-1415
New York	341 West 42nd Street	Mohammed Zaman	(212) 991-8945	Olean	2188 Glenwood Shopping Plaza	Sutton Accurso	(716) 379-8288
New York	34-36 W 46th St	Hossain Khan	(646) 799-5388	Oneida	192 Main St	Shri Krishnalila Food Corporation	(315) 361-4713
New York	3551-3559 Broadway	Abdul Kalam	(646) 577-7219	Oneonta	4968 NY 23	David Lebous	(607) 433-4782
New York	367 West 34th St	Mohammed Zaman	(212) 564-9191	Oneonta	6254 Furnace Road	Mirabito Holdings, Inc	(607) 441-5345
New York	3920 Broadway, Store 2	Bidhan Biswas	(212) 740-9180	Ontario	20 Orangetown Shopping Center	Rochester Subs LLC	(315) 524-6105
New York	442 W. 45th Street	Mohammed Zaman	(212) 757-2930	Orangeburg	3515 Amelia Drive	Diana Lucero-Dutan	(845) 848-2200
New York	455 West 34th Street	Ramima Akhter, Khondaker Amin	(212) 967-1738	Orchard Park	4298 S. Buffalo Street	Sudhirkumar Patel	(716) 821-7827
New York	52 Vanderbilt Avenue	Mohammed Matin	(917) 409-2513	Orchard Park	240 S Highland Ave	Hess Development of WNY, Inc.	(716) 667-7410
New York	520 Ninth Avenue	Jahid Minto	(646) 692-3238	Ossining	140 State Rt 104, Space 17	Tanzir Chowdhury	(914) 941-1308
New York	555 West 42nd Street, Suite 14	Mohammed Matin	(917) 675-6679	Oswego	21 East Bridge St	Kevin Murman, Peter Smith	(315) 342-6111
New York	577 2nd Avenue	Palden Wangchuk	(212) 685-3433	Oswego	255 W Seneca St	Kevin Murman, Peter Smith	(315) 342-7827
New York	578 West 125th Street	Djuro Kesic, Inna Chern	(646) 678-3504	Oswego	195 County route 48	Kevin Murman, Peter Smith	(315) 342-9111
New York	600 West 52nd Street	Mohammed Matin	(646) 454-9172	Otego	941 State Route 17C, Unit D	Mirabito Holdings, Inc	(607) 988-9080
New York	61 Lexington Avenue, Condominium Unit A	Ghanendra Rai, Ang Sherpa	(212) 213-8558	Owego	10206 Atlantic Ave	Baezy LLC	(607) 687-1711
New York	692 Lexington Ave	Bidhan Biswas	(212) 317-1859	Ozone Park	105-02 Rockaway Blvd, Store #3	Ali Amri	(718) 441-5340
New York	7 East 14th St, Store 10	Mohammed Zaman, Jahid Minto	(212) 462-1076	Ozone Park	9951 Chatfield Pl	Tina Adinnu	(718) 845-1300
New York	731 Columbus Avenue	Jakey Patwari, Jamil Uddin	(212) 222-6014	Painted Post	42 Dutchtown Plaza	Matthew Hufnagel	(607) 937-9616
New York	834 2nd Ave, 1st Floor	Mohammed Zaman, Jahid Minto	(212) 300-4159	Palatine Bridge	402 Medford Ave	NIRC Inc.	(518) 673-9991
New York	852 10th Ave	Kunga Tsering	(646) 912-9006	Patchogue		Rochester Subs LLC	(631) 447-0222

Patterson	3104 Rt 22	Mohammad Ajaz Shaikh	(845) 878-6620	Rochester	1460 Lyell Ave	Kanupriya Gupta	(585) 458-4782
Pearl River	81 North Middletown Road	George Minassian MD Mahabubur Rahman, Tanzir Chowdhury	(845) 620-0088	Rochester	1620 Penfield Rd	Kenneth Yurgelun	(585) 203-1230
Peekskill	1027 Park Street	Matthew Hufnagel	(914) 930-7207	Rochester	1930 Monroe Ave	Garry Vernon	(585) 434-0060
Penn Yan	232 Lake Street	Reid Petroleum Corp	(585) 969-7096	Rochester	2496 W Ridge Rd	C.L. HUFNAGEL, LLC	(585) 225-2050
Perry	2 South Center St	Jagdish Patel	(845) 744-7827	Rochester	3800 Dewey Avenue	Rochester Subs LLC	(585) 663-3568
Pine Bush	2412 Route 52	Ameer Shah	(516) 942-5888	Rochester	444 Greece Ridge Ctr Rd	C.L. HUFNAGEL, LLC	(585) 270-5690
Plainview	1022 Old Country Road, #9	Craig Dame	(518) 324-4510	Rochester	669 Monroe Ave	Carolina R&R	(585) 471-5062
Plattsburgh	25 Consumer Sq	Randy Dame	(518) 566-7876	Rochester	707 East Ridge Rd	Kanupriya Gupta	(585) 266-7390
Plattsburgh	334 Cornelia Street, Suite 10	Randy Dame	(518) 563-7786	Rochester	913 Genesee Street, Suite B	Kanupriya Gupta	(585) 235-6311
Plattsburgh	35 McKinley Ave	Randy Dame	(518) 310-3600	Rochester	3240 Chili Ave	Rochester Subs LLC	(585) 889-8130
Plattsburgh	45 Boynton Avenue	Randy Dame	(518) 310-1301	Rochester	846 Long Pond Road	Louis Ciccolone	(585) 227-6061
Plattsburgh	685 Route 3	Rajnish Bhutani	(845) 635-7827	Rochester	500 Norton St	Bharat Aggarwal, Renu Aggerwal	(585) 467-6990
Pleasant Valley	Route 44	Anowarul Akanda	(914) 741-9800	Rock Tavern	315 Rt 17K & Drury Lane	Patrick Ryder	(845) 567-1300
Pleasantville	482 Bedford Rd	Kavitha Thoka	(914) 305-1923	Rocky Point	346 Route 25A, Suite 68	Meena Patel	(631) 209-9264
Port Chester	262 Boston Post Rd	PNT Subs Inc	(631) 331-0380	Rome	1213 Erie Blvd West	Joseph Vetere	(315) 339-7338
Port Jefferson Station	Rt 112	Girish Arora	(516) 944-5566	Rome	204 E Thomas St	Southwood Holdings LLC	(315) 337-4866
Port Washington	938 Port Washington Blvd, Suite B	Shelley Pollock	(716) 933-7827	Rome	5815 RomeTaberg Road	Joseph Vetere	(315) 337-8700
Portville	2 South Main St	Jason Hoxie	(315) 265-7827	Ronkonkoma	600-07 Portion Road	Meena Patel	(631) 467-0360
Potsdam	180 Market Street	Priyen Patel	(845) 297-2644	Roosevelt Island	513 Main Street	Shahid Raza	(212) 486-7700
Potsdam	7494 US Highway 11	Ahmed Afify, Tabinda Maqsood	(845) 463-0977	Rosendale	1149 Route 32	Tariq Gujar	(845) 658-3254
Poughkeepsie	1955 South Rd	Anjana Patel, Chandrakant Patel	(845) 463-4232	Roslyn	1087 Northern Blvd	Neil Grimaldi	(516) 627-4526
Poughkeepsie	2507 South Road, Suite 110	Tabinda Maqsood	(845) 471-2740	Rotterdam	1128 Duanesburg Road	Pilot Travel Centers LLC	(518) 356-5617
Poughkeepsie	43 Vassar Rd	Ashil Soni	(845) 345-9003	Rotterdam	3059 Broadway	Ketankumar Desai, Kalpeshkumar Patel	(518) 344-7827
Poughkeepsie	702 Freedom Plains Rd	Mirabito Holdings, Inc	(315) 696-6861	Sacketts Harbor	13821 Rt 3	7-Eleven, Inc	(315) 646-3434
Poughkeepsie	730 A Main Street	Gansham Sainchand	(718) 845-4594	Salamanca	195 Center Street	W & S Prime, Inc.	(716) 945-6911
Preble	7073 State Rte & Hwy 281	Mohammed Matin	(718) 460-4700	Sanborn	2846 Saunders Settlement Rd	SALJAXX INC.	(716) 731-1010
Queens	130-11 North Conduit Ave.	Russell Faden	(518) 792-1785	Saranac Lake	615 Lake Flower Ave.	F Thomas Hyde	(518) 891-6868
Queens	40-24 College Point Blvd, Space B227	Russell Faden	(518) 798-7821	Saratoga Springs	146 South Broadway	Russell Faden	(518) 587-9700
Queensbury	24 Quaker Ridge Boulevard	Russell Faden	(518) 798-7827	Saratoga Springs	6 Lowes Dr, Suite 1	Russell Faden	(518) 584-5499
Queensbury	75-77 Main Street	Russell Faden	(518) 756-1333	Saratoga Springs	80 West Avenue	Russell Faden	(518) 583-1506
Queensbury	894 US 9	Patrick Ryder	(845) 758-5667	Saugerties	3139 Route 9W, Unit 15	Hiteshkumar Patel	(845) 246-5251
Ravena	2500 Rt 9 W	Gulzar Ahmed	(718) 271-2001	Saugerties	Route 212	Patrick Ryder	(845) 246-2333
Red Hook	7270 S Broadway	Mahmud Karim	(718) 897-1727	Sayville	186 Main St, Unit 2	Ohmar Reinstein	(631) 589-1916
Rego Park	61-01 Junction Blvd.	Lawrence Jasenski	(518) 283-2033	Schaghticoke	Route 4 and 67	GRECY CORP.	(518) 753-4061
Rego Park	95-58 Queens Boulevard	Mirabito Holdings, Inc	(607) 657-8302	Schenectady	1701 Union St	NIRC Inc.	(518) 280-9153
Rensselaer	600 N. Greenbush Rd.	Sony Varghese	(718) 526-9800	Schoharie	211 SR 30A	Golam Sarwar	(518) 295-7152
Richford	977 Route 79	Tazmin Aziz	(718) 487-4079	Schuylerville	111 Green Street	Russell Faden	(518) 695-3824
Richmond Hill	132-40 Metropolitan Ave	Gurmeet Kaur, Gurdish Singh	(631) 727-3005	Scotia	234 Mohawk Ave	Lawrence Jasenski	(518) 344-7070
Richmond Hills	118-14 Jamaica Ave.	Gurmeet Kaur	(631) 727-1111	Scotia	61 Freemans Bridge Rd	Jyotindra Patel	(518) 382-8888
Riverhead	1093 Rt 58	Julia Breese, Walter Breese	(585) 287-6598	Sea Cliff	347 Glen Cove Avenue	James Vogel	(516) 801-0320
Riverhead	1890 Old Country Road	Stephen Stewart	(585) 417-6346	Seaford	3850 Sunrise Highway	Marirose Carrascoso	(516) 804-8088
Rochester	1100 Jefferson Rd, Unit 8	Rajubhai Patel	(585) 424-6420	Selden	672 Middle Country Rd	Selden Subs Inc.	(631) 696-1212
Rochester	1200 Brooks Ave., M264	Rochester Subs LLC	(585) 697-0126	Setauket	18 Woods Corner Rd	Setauket Subs Inc.	(631) 751-1444
Rochester	1200 Marketplace Dr	Kanupriya Gupta	(585) 410-6108	Sherburne	84 N Main St	Mirabito Holdings, Inc	(607) 674-5562
Rochester	1301 Chili Ave			Shirley	895A Montauk Highway	Shirley Subs Inc	(631) 399-5502
Rochester	1425 Portland Ave			Smithtown	1217 Route 25A	Jalpa Patel	(631) 656-8383
				Smithtown	140 E Main St, Store 2	Jalpa Patel	(631) 656-3399
				Sodus	40 West Main Street, Suite A	Michael Bovay	(315) 553-2010

South Farmingdale	47-3 Boundary Ave	Jalpa Patel	(516) 249-3808	Uniondale	573 Uniondale Ave	Cleve Hylton	(516) 481-1551
South Glens Falls	137 Saratoga Ave	Russell Faden	(518) 745-6827	Utica	1154 Mohawk Street	Dimitrios Theoharidis	(315) 316-0863
South Richmond Hill	118-18 Liberty Ave.	Liliana Hung Hui Ling	(718) 323-1858	Utica	1262 Culver Ave	James Clifford	(315) 797-6979
Spencerport	174 S Union Street	Julia Breese	(585) 349-0900	Utica	184-186 North Genesee St	Dimitrios Theoharidis	(315) 733-0066
Spring Valley	1-170 Spring Valley Marketpl., Store #2	Diana Lucero-Dutan	(845) 290-1209	Valatie	1048 Kinderhook St, Suite 1	Lawrence Jasenski	(518) 610-8024
Spring Valley	288 North Main Street	Saeed Akhtar	(845) 517-0360	Valley Stream	204 W Merrick Rd	Zahid Qureshi	(516) 561-5400
Springville	252 S. Cascade Dr.	Joseph Krueger	(716) 592-5204	Valley Stream	77 Green Acres Rd.	Zahid Qureshi	(516) 593-3531
Staten Island	1351 Forest Ave, Forest I	Giritharan Kumarasingam	(718) 727-3555	Vernon	5343 Seneca St	Ravinderjit Badhan	(315) 829-3330
Staten Island	1650 Richmond Avenue	Giritharan Kumarasingam	(718) 477-5559	Vestal	160 Vestal Pkwy West	Thaddeus Sisson	(607) 748-8299
Staten Island	1724 Victory Blvd	Giritharan Kumarasingam	(718) 727-7444	Vestal	3801 Vestal Parkway, Upper Floor	Baezy LLC	(607) 729-7257
Staten Island	1750 Hylan Blvd	Shannon Olson, Stephanie Heuser	(347) 934-3350	Victor	7979 Victor Pittsford Road	Bharat Aggarwal, Renu Aggerwal	(585) 223-9040
Staten Island	2236 Forest Ave	Minakshi Patel	(718) 727-5222	Warrensburg	Main St. & Emerson Ave.	Vasantlal Patel, Pareshkumar Patel	(518) 403-4072
Staten Island	2409 Richmond Ave	Boris Shnaydman	(347) 534-7528	Washingtonville	30 West Main St	Alpesh Maurya	(845) 496-6260
Staten Island	262 H Arden Avenue	Boris Shnaydman	(347) 563-1592	Waterloo	1860 North Road	Deep Patel	(315) 539-8999
Staten Island	303 A Page Ave	SI-11305 Sub, Inc.	(718) 356-0662	Waterloo	1262 Route 414	Love's Travel Stops & Country Stores Inc.	
Staten Island	329 Sand Lane	Boris Shnaydman	(347) 633-2068	Watertown	144 Eastern Blvd	Hufnagel Holdings, LLC	(315) 788-5857
Staten Island	4348B Amboy Road	Jin Bin Chen	(718) 984-8773	Watertown	19116 US Rt-11 S	Baezy LLC	(315) 782-3494
Staten Island	597 Bay St	SI-90 Sub, Inc.	(718) 727-6196	Watertown	23100 Bradley Street	7-Eleven, Inc	(315) 779-2021
Staten Island	612 Forrest Ave	SI-3885 SUBS INC	(718) 981-0251	Watervliet	1613 Broadway	NIRC Inc.	(518) 271-3858
Staten Island	690 Arthur Kill Rd	Boris Shnaydman	(929) 454-3469	Watkins Glen	800 N Franklin St	Matthew Hufnagel	(607) 535-4825
Staten Island	786A Port Richmond Ave	Pramod Yerakala, Giritharan Kumarasingam	(718) 727-6222	Webster	1855 Empire Blvd	Rochester Subs LLC	(585) 347-6632
Staten Island	86 Guyon Ave.	Jaymin Patel, Yogesh Patel	(718) 524-4097	Webster	944 Hard Road, # E	Rochester Subs LLC	(585) 347-6080
Staten Island	9 Ferry Terminal Drive	Mohammad Patwary	(718) 727-2197	Wellsville	131 Bolivar Rd	Barbara Dunham, James Dunham	(585) 593-5280
Stony Brook	2350 Nesconset Hwy, Store #50	Meena Patel	(631) 675-2515	West Babylon	1270 N Wellwood Avenue	Mohammed Azam	(631) 756-7270
Stony Brook	Roth Cafe, 600 Circle Road	Compass Group USA Inc	(631) 632-2911	West Babylon	671 Route 109	109 Subs Inc.	(631) 412-5210
Sunnyside	43-19 Queens Blvd.	Sobhana Rabbany	(718) 406-9292	West Babylon	729 Sunrise Highway, Suite 11	Jalpa Patel	(631) 482-9919
Sunnyside	45-07 Greenpoint Ave.	Mohammad Abbas	(718) 482-1821	West Carthage	60 Franklin St, Suite 2	Baezy LLC	(315) 519-1376
Syosset	323 Jackson Ave	James Vogel	(516) 584-6681	West Hempstead	508 Hempstead Turnpike	Girish Arora	(516) 280-6333
Syracuse	105 E Seneca Tpke	Hufnagel Holdings, LLC	(315) 469-7097	West Islip	282 Higbie Lane	Mahesh Patel	(631) 983-8420
Syracuse	131 Alliance Bank Parkway	Thomas Smith	(315) 474-1556	West Nyack	1000 Palisades Center Drive, FC-09	Saeed Akhtar	(845) 499-1547
Syracuse	2043 Erie Blvd. East	Deborah Munroe, Chad Munroe	(315) 422-2295	West Sand Lake	4350 Route 150	David Davey	(518) 203-7776
Syracuse	452 Grant Blvd	Mukhtiar Singh	(315) 802-7726	West Seneca	1032 Union Rd	Genette Saxon, Kevin Saxon	(716) 677-5832
Syracuse	4671-4729 Onondaga Blvd., Unit C-115	Deborah Munroe, Chad Munroe	(315) 425-1200	West Seneca	1100 Southwestern Blvd	Hess Development of WNY, Inc.	(716) 675-5777
Syracuse	710 N. Townsend St.	Andreas Tan	(315) 802-7529	West Seneca	1900 Ridge Road	Kenneth Hess	(716) 674-3740
Syracuse	720 University Ave, Syracuse Univeristy	Knest Egg Industries UA LLC	(315) 470-0910	West Winfield	1 East Main St.	Mirabito Holdings, Inc	(315) 822-6954
Syracuse	800 South State St., 2nd Floor	KnesT Egg Industries DT LLC	(315) 415-8129	Westbury	1220 Old Country Rd	Anita Gupta, Bhagwat Gupta	(516) 222-2661
Tallman	296-5 Route 59	Laura's Cafe II, Inc	(845) 369-8868	Westbury	5504 Brush Hollow Rd	Sosthene Barthelemy	(516) 333-7595
Thornwood	923 Broadway	Anowarul Akanda	(914) 769-7827	Westbury	890 Old Country Rd	Jalpa Patel	(516) 280-2703
Ticonderoga	1135 Wicker Street	NIRC Inc.	(518) 585-6304	Westbury	211 Post Ave	Jalpa Patel	(516) 307-1270
Tonawanda	3674 Delaware Ave	Mukeshkumar Patel	(716) 875-1782	White Plains	201 Tarrytown Rd	Rafael Rodriguez	(914) 437-7018
Tonawanda	45 Niagara St, Ste A	TheSublime Corporation	(716) 692-9887	Whitesboro	131 Oriskany Blvd	Joseph Vetere	(315) 736-9458
Tonawanda	750 Young Street, Suite #10	Parth Patel	(716) 807-0184	Williamsville	4307 Transit Rd	Bharat Aggarwal	(716) 204-0385
Troy	120-156 Hoosick Street, Suite 9	Humaira Asim	(518) 326-9259	Williamsville	511 Farber Lakes Drive	Ishor Khanal	(716) 839-1515
Troy	77 Vandenberg Avenue	DIVAANI CORP	(518) 629-9510	Wilton	624 Maple Ave	Russell Faden	(518) 584-4890
Trumansburg	2078 Route 96	Lois Allen, Kirby Allen	(607) 387-4310	Windham	11 Vets Rd	Patrick Higgins	(518) 734-6543
Tuckahoe	73 Main Street	Mubashara Aktar	(914) 779-1600	Windsor	100 Main St	Harjinder Singh	(607) 655-3030
				Woodhaven	80-20 Jamaica Avenue	Jyotir Paul	(718) 715-0856

Woodside	51-22 Northern Blvd	Dilwar Hassan Jakey Patwari, Jamil Uddin	(718) 779-3534	Asheville	4 Old Eastwood Village Blvd., Unit 206 1010 W Fort Macon Road, Space #10A	Randall Brown	(828) 299-8451
Woodside	60-25 Roosevelt Ave 63-02 Queens Blvd 45-06 64thSt, Unit 2	MZ Foysol	(917) 832-6533	Atlantic Beach	40548 Highway 12	Patrick Taft, Susan Taft Amit Patel, Kamalesh Patel	(252) 995-7827
Woodside	68-18 Roosevelt Avenue	Uttam Mazumder	(347) 612-4988	Ayden	130 E NC 102 W., Suite E	Leigh Barlow, Aaron Barlow	(252) 746-5002
Wynantskill	51 Main Street	David Davey	(518) 283-9884	Banner Elk	3579 Tynecastle Hwy	Gurinder Dhillon, Kawardeep Dhillon	(828) 898-8544
Wyndanch	1393 Straight Path	Mohammed Azam Nicholas Dintino, Jessica Dintino	(631) 253-0880	Beaufort	1706 Live Oak St	Alvin Long, Brenda Long, Brittany Trakas	(252) 728-5727
Yonkers	1053 Yonkers Ave	Nicholas Dintino, Jessica Dintino	(914) 237-7827	Belmont	610 Park St, 273	Alvin Long, Brenda Long, Brittany Trakas	(704) 825-7827
Yonkers	11a Palisades Avenue	Saeed Faghihi	(914) 423-7827	Belmont	701 Hawley Ave	Lazhar Jemai, Mehrdad Mahmoudi	(704) 825-0388
Yonkers	1950 Central Park Ave	Anwar Hossain	(914) 222-9393	Benson	12330 NC Hwy 210, Ste 108	Mehrdad Mahmoudi	(919) 934-1015
Yonkers	328 Tuckahoe Rd	Mian Jamshaid	(914) 337-0072	Benson	701 E Church St	Timothy Mann, Michael Slomiany, Peter Slomiany	(919) 894-2034
Yonkers	464 South Broadway	Charanjit Taneja	(914) 751-1777	Beulaville	105 East Park Drive	Regan Bigford	(910) 298-6033
Yonkers	594 Nepperhan Avenue	Anwar Hossain	(914) 294-0470	Biscoe	173 Montgomery Crossing	Sampson-Bladen Oil Co Inc	(910) 428-1700
Yonkers	850 Bronx River Rd, Store #13	Reid Petroleum Corp	(914) 776-7695	Bladenboro	1212 N Main St	George Baunchalk Sampson-Bladen Oil Co Inc	(910) 863-4198
LeRoy Hopewell Junction	110 West Main Street 2070 Route 52, IBM Bldg	Mikul Patel	(585) 768-7750	Blowing Rock	8433 Valley Blvd 2091 Southport-Supply Road, SE	George Baunchalk Sampson-Bladen Oil Co Inc	(828) 295-7827
Niagra Falls	333 Rainbow Blvd N	Donald Zartman	(716) 773-1521	Bolivia	905 Old Ocean Highway	PMG Carolinas, LLC	(910) 253-7607
NYC	200 W 54th Street	Ahmed Fawad	(212) 315-5488	Bolivia	1023 Blowing Rock Rd 1542-B Hwy 421 South, Gateway Center	Charlotte Baunchalk George Baunchalk, Charlotte Baunchalk	(828) 265-3788
NYC	20 Broad Street	Mohammed Matin	(631) 403-3408	Boone	200 Watauga Village Drive	Charlotte Baunchalk George Baunchalk, Charlotte Baunchalk	(828) 268-9300
<b>North Carolina</b>	<b>653 Open Restaurants</b>			Boone	1023 Blowing Rock Rd Hwy 321	Charlotte Baunchalk	(828) 265-0900
		Michael Rodriguez Timothy Mann, Michael Slomiany, Peter Slomiany	(919) 967-7771	Brevard	165 Rosman Hwy	Randall Brown	(828) 392-8982
Aberdeen	1383 N Sandhills Blvd	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 944-3311	Bryson City	15 Hwy 19 S	Michelle Rossback Brijesh Patel, Dipali Patel	(828) 488-1227
Aberdeen	2221 N Pinehurst Dr, Ste 9	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 215-0429	Buies Creek	51 Marshbank Street	Mohammad Paktinat	(910) 893-1159
Aberdeen	250 Turner St	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 692-2960	Bunn	345 Main St	Mohammad Paktinat	(919) 497-5100
Advance	242 Hwy 801 North, Space F	Jason Mosley	(336) 998-3221	Burgaw	14531 US Highway 421	PMG Carolinas, LLC Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 283-9285
Ahoskie	1432 E Memorial Dr	Michael Dodway	(252) 332-2165	Burgaw	602 State Hwy 117, Unit C	Mehrdad Hezar	(910) 259-7828
Ahoskie	2150 US 13 South	Michael Dodway	(252) 209-8100	Burlington	216 Huffman Mill Rd	Veeral Bhagat	(336) 538-0330
Albemarle	1920-C Highway 52 North	Kenneth Lancaster	(704) 985-1882	Burlington	2310 Maple Avenue	Nader Suwwan	(336) 229-1782
Albemarle	825 Hwy 24-27	William Parish	(704) 983-2988	Burlington	260 W Davis St B	Vamshee MR Paduru	(336) 226-5671
Andrews	14014 US 19	Timothy Rogers	(828) 321-2144	Burlington	3141 Garden Road	Michael Rodriguez	(336) 585-3111
Angier	515 N Raleigh Rd	Zakareya Qudwa	(919) 639-6949	Burlington	530 S Graham-Hopedale Rd	William Parish	(336) 227-1440
Apex	5412 Apex Peakway	Shakeel Ansari Timothy Mann, Michael Slomiany, Peter Slomiany	(919) 362-7976	Burnsville	23 Depot St, Unit 1	William Parish	(828) 682-9191
Archdale	10102 S Main St, Ste N	William Parish	(336) 431-7890	Butner	300 Central Ave	Rashid Salahat Timothy Mann, Michael Slomiany, Peter Slomiany	(919) 575-4727
Arden	140 Airport Rd, #A	Mia Ahmad Magee	(828) 684-5441	Cameron	175 Mattie Haddock Dr	Kawardeep Dhillon, Gurinder Dhillon	(919) 499-1440
Arden	60 Airport Rd	Amer Shehadeh	(828) 681-5207	Camp Lejeune	99 McHugh Blvd., Building 99	Brock Landgraf, Dennis Landgraf	(910) 450-9295
Ashboro	1226 East Dixie Drive 323 NC Highway 49 South, Unit Q	Thomas Kirkman	(336) 626-2355	Camp Lejeune	Holcomb Blvd, Building 1231	Dennis Landgraf Adeeb Fakhoury, Estate of Latif Fakhoury	(910) 750-0714
Asheboro	350 N Fayetteville St	Michael Rodriguez Estate of Latif Fakhoury	(336) 626-7827	Canton	Marines Road	Gurinder Dhillon, Kawardeep Dhillon	(828) 648-9499
Asheville	278 Smokey Park Hwy, Unit 278	Taisir Ahmad	(828) 251-1691	Cape Carteret	568 Champion Drive	Timothy Mann, Michael Slomiany, Peter Slomiany	(252) 393-9003
Asheville	3106-A Sweeten Creek Rd	Mia Ahmad Magee	(828) 687-9777	Carolina Beach	200 WB McLean Drive	Michael Rodriguez Todd Majors, Stephen Majors	(910) 947-2193
Asheville	68 Tunnel Rd	Randall Brown	(828) 255-8565	Carolina Shores	700 N Lake Park Blvd	Burhan Ghanayem	(910) 458-3809
Asheville	801 Fairview Road, Suite #5	Mia Ahmad Magee	(828) 236-9844	Carrboro	9869-08 Ocean Hwy W	Bonnie Harris	(910) 575-4400
Asheville	815 Patton Ave	Naser Salman	(828) 274-8338	Carthage	602-K Jones Ferry Rd	Michael Rodriguez	(919) 929-2288
Asheville	856-A Sweeten Creek Rd			Cary	1005 Monroe Street, Unit D 10130-300 Green Level ChurchRd	Todd Majors, Stephen Majors	(910) 947-2193
							(919) 460-9422

Cary	2010 Kildaire Farm Road	Zakareya Qudwa	(919) 851-3399	Clayton	8948 Cleveland Road, Suite 101 2537 Lewisville-Clemmons Rd, #B	Mehrdad Mahmoudi	(919) 934-3771
Cary	2444 SW Cary Parkway	Zakareya Qudwa	(919) 467-3898	Clemmons		Jason Mosley Carolina Sub Store, LLC	(336) 766-3016
Cary	2700 NC Highway 55, Suite A	Shakeel Ansari	(919) 521-8541	Clemmons	6782 River Center Drive 11735 Statesville Blvd, Third Creek Station Shop #5	Carolina Sub Store, LLC	(336) 714-0625
Cary	311 Crossroads Boulevard	Heli Patel	(919) 851-9594	Cleveland		Timothy Mann, Michael Slomiany, Peter Slomiany	(704) 278-0073
Cary	611 E. Chatham Street	Jeffrey Oppenheim	(919) 377-0298	Clinton	402 Northeast Blvd		(910) 631-1026
Cary	813 Bass Pro Lane	Gurmel Singh Thind	(919) 678-1191	Clyde	177 Paragon Parkway	Mia Ahmad Magee	(828) 476-5056
Cashiers	110 Hwy 64 East	Tammy Bryson Timothy Mann, Michael Slomiany, Peter Slomiany	(828) 743-1300	Colfax	3205 Sandy Ridge Road	FR Refuel LLC	(336) 497-4729
Castle Hayne	6001 Castle Hayne Rd, Unit 2		(910) 602-6211	Columbus	235 West Mills Street	William Parish	(828) 894-3333
Chadbourn	801 N Brown St	Nishith Patel	(910) 654-6446	Concord	10017 Weddington Rd 1480 Concord Parkway North, Ste #75	Houda Ouardi	(704) 979-1396
Chapel Hill	400 Market St, Suite 100 104 Ridge Road, Ram's Head Market	Michael Rodriguez Aramark Educational Services, LLC	(919) 929-5584	Concord	280 Highway 29 South, Ste 120 3805 Concord Parkway South, Suite 152	Sunita Patel	(704) 785-9385
Chapel Hill		Rupal Patel, Girish Patel	(919) 843-7855	Concord		Kenneth Lancaster	(980) 248-1935
Charlotte	108-C S. Sharon Amity Road		(980) 309-0408	Concord	5825 Thunder Rd NW	James Waters	(704) 960-4216
Charlotte	13855 Conlan Circle, Suite E	Kamlesh Shah Phyllis Curtis, William Paul Curtis	(704) 542-9700	Concord		Sanket Patel	(980) 474-1722
Charlotte	1816 Galleria Blvd, Ste B		(704) 846-8725	Concord	856-B Union St S 9900 Poplar Tent Road, Suite 125	Sunita Patel EYAS Hospitality Sandwich LLC	(704) 782-0027
Charlotte	2904 Yorkmont Rd A	Katherine Harris	(704) 423-0134	Concord		Pilot Travel Centers LLC	(704) 782-4419
Charlotte	301 S Tryon St	Girish Dave Andrew Hawkins, Francis Hawkins	(704) 344-9866	Conover	1343 Rock Barn Rd		(828) 465-5256
Charlotte	3211 Eastway Dr, Ste 14	MCM Investment Group Corp	(704) 536-6186	Cornelius	20430 West Catawba Ave	Surendra Bhandari	(704) 892-6728
Charlotte	3240 Wilkinson Blvd		(704) 393-8277	Creedmoor	2173 Wilton Ave	Estate of Imad Khalil	(919) 528-5854
Charlotte	335 S Kings Dr	Nedal Alawad Carolina Sub Store, LLC	(980) 207-3185	Creedmoor	RR2 Box 9	Rashid Salahat Ralph King, Deborah King	(919) 528-2116
Charlotte	3716 W Wt Harris Blvd	Pilot Travel Centers LLC	(704) 598-1936	Dallas	3129 Dallas High Shoals Hwy	EYAS Hospitality Sandwich LLC	(704) 922-1001
Charlotte	3807 Statesville Ave		(704) 358-0738	Davidson	11048 Renaissance Dr, Ste C-2		(704) 439-4542
Charlotte	3850 E. Independence Blvd	Bela Patel	(704) 537-4172	Davidson	One Harbour Place	David Hoover	(704) 892-0740
Charlotte	4023 G Brookshire Boulevard	Dinesh Patel	(704) 392-3909	Denton	18040 US Hwy 109	Regan Bigford	(336) 490-0119
Charlotte	5009 Beatties Ford Rd, Ste 101	Shally Chacko	(704) 398-1221	Denver	143 Cross Center Drive	Penny Hoover	(704) 827-3098
Charlotte	6133 S Blvd	Phyllis Curtis	(704) 552-5300	Denver	6097 South Hwy 16	Penny Hoover	(704) 483-6558
Charlotte	718 West Trade St, Ste G	Shamik Bhagat Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(704) 910-3784	Denver	7131 Hwy 73	Penny Hoover	(704) 827-3400
Charlotte	7747 North Tryon Street		(704) 510-5268	Dunn	2304 W Cumberland St	Mehrdad Mahmoudi	(910) 892-0840
Charlotte	800 S Mint St	Anil Vakil	(704) 817-8692	Dunn	808 E Cumberland St	Zakareya Qudwa	(910) 892-8375
Charlotte	8180 S Tryon St	Kamlesh Shah	(704) 588-9911	Durham	1000 N Miami Blvd	Siamak Elahi	(919) 687-2771
Charlotte	9009 Albermarle Rd, Ste 100	Phyllis Curtis	(704) 531-7777	Durham	121 Sherron Rd, Suite 101	Siamak Elahi	(919) 596-1217
Charlotte	9044 Lawyers Rd, Unit A	Hemant Thakor Ralph King, Deborah King	(704) 545-9855	Durham	1525 Glen School Road	Shakeel Ansari Burhan Ghanayem, Marwan Ghanayem	(919) 680-0238
Charlotte	9115 Samlen Lane, Suite 10 9201 University Blvd., Cone University Building	Compass Group USA Inc	(704) 393-0605	Durham	1534 S Miami Blvd		(919) 596-0848
Charlotte			(704) 687-0688	Durham	2120 Avondale Drive 2405 Durham-Chapel Hill Blvd, Main Floor	Burhan Ghanayem	(919) 220-5171
Charlotte	100 Paul Buck Blvd	Kamlesh Shah	(704) 588-5805	Durham		Shakeel Ansari	(919) 493-3152
Charlotte	324 S. Mint St.	Kamlesh Shah	(704) 523-3103	Durham	3500 Roxboro Rd, Unit #40	Shakeel Ansari	(919) 220-1474
Charlotte	9611 Brookdale Dr, Suite 300	Ajay Patel	(704) 596-7891	Durham	3600 Hillsborough Rd	Shakeel Ansari Burhan Ghanayem, Marwan Ghanayem	(919) 383-9219
Cherokee	1051 Tsalagi Rd, Shop #3	Scott Welch	(828) 497-1268	Durham	3799 Guess Rd	Aramark Healthcare Support Services LLC	(919) 477-8558
Cherryville	1203 Shelby Hwy	Joshua Stone	(704) 435-0370	Durham	40 Duke Medicine Circle	Marwan Ghanayem, Burhan Ghanayem	(919) 684-4147
Cherryville	2505 Lincolnton Highway	Joshua Stone	(704) 435-1095	Durham	4830 Apex Highway 55		(919) 544-6808
China Grove	615 N. Highway 29	Sunita Patel	(704) 855-5557	Durham	5300 N Roxboro Rd	Shakeel Ansari Burhan Ghanayem, Marwan Ghanayem	(919) 477-5389
Claremont	3029 Centennial Blvd.	William Parish	(828) 459-7680	Durham	5400-118 South Miami Blvd 5450 New Hope Commons Drive	Marwan Ghanayem, Burhan Ghanayem, Marwan Ghanayem	(919) 991-1800
Clarkton	10283 South WR Latham St.	GPM Southeast, LLC	(910) 647-0140	Durham	610 E. Lawson Street, Pearson Cafeteria	Aramark Educational Services, LLC	(919) 401-9862
Clayton	10159 NC Highway 70 W	Suman Raval Sampson-Bladen Oil Co Inc	(919) 550-4977	Durham	6910 Fayetteville Rd, Space 2305	Hemant Patel Burhan Ghanayem, Marwan Ghanayem	(919) 308-4389
Clayton	304 Pritchard Rd, Ste 100 50 Neuse River Parkway, Suite L	Morteza Charkhesht	(919) 359-8505	Durham			(919) 544-0220
Clayton			(919) 243-8145	Durham	705-B Ninth Street Atrium Cafe, Rear, 2301 Erwin Road	Aramark Healthcare Support Services LLC	(919) 286-3030
Clayton	805 Town Centre Blvd	Morteza Charkhesht	(919) 553-9032	Durham			(919) 668-3815



Durham	4600 Durham-Chapel Hill Blvd, Suite 39	Burhan Ghanayem, Marwan Ghanayem	(919) 493-4116	FT. Bragg	2240 Reilly Rd	Army & Air Force Exchange Service	(910) 339-0366
Eden	302 N Pierce Street, Suite A	Scott Seffels	(336) 627-3573	Fuquay Varina	1326 N Main St	Jihad Khadder Amin Fetanat Fard Haghighi	(919) 552-2609
Eden	140 S Hamilton St	Scott Seffels	(336) 627-9800	Fuquay Varina	3429 North Main Street	Jihad Khadder Sampson-Bladen Oil Co Inc	(919) 762-0521
Edenton	300 J Virginia Blvd	Amit Patel, Kamini Patel	(252) 482-2984	Fuquay-Varina	1051 E. Broad Street	Jihad Khadder Sampson-Bladen Oil Co Inc	(919) 552-0026
Elizabeth City	101 Tanglewood Pkwy.	Amit Patel	(252) 335-7440	Garland	17 N Ingold Avenue	Payal Patel	(910) 529-1041
Elizabeth City	1013 North Road St	Amit Patel, Kamini Patel	(252) 338-5777	Garner	1310 Fifth Avenue, Suite 120	Payal Patel	(919) 773-9033
Elizabeth City	1373 US 17 South	Sampson-Bladen Oil Co Inc	(252) 264-2946	Garner	235 Timber Dr W	Ahmad Alahmad	(919) 779-6820
Elizabeth City	681 S Hughes Blvd	Amit Patel	(252) 338-5678	Garner	3130 Integrity Drive	Zakareya Qudwa	(984) 200-6863
Elizabethtown	1301 W Broad Street	Ketana Patel, Nishith Patel	(910) 862-3526	Garner	5477 NC 42 W	Akbar Zamani	(919) 779-5995
Elkin	548 CC Camp Rd	Milan Shah	(336) 353-2888	Gaston	100 Pleasant Hill Road	Timothy Aman	(252) 541-1553
Ellenboro	107 Byers Street	Terre Khalil	(828) 453-8442	Gastonia	1020 West Hudson Blvd	Angela Jessup, Ronnie Jessup	(704) 853-2626
Elon College	112 Lebanon Ave	Vamshee MR Paduru Ronya Banks, Estate of	(336) 538-1190	Gastonia	1651 Bessemer City Road	Surendra Bhandari	(704) 861-1713
Enka	79 Westridge Market Pl	Latif Fakhoury	(828) 667-3499	Gastonia	250 East Garrison	Angela Jessup, Ronnie Jessup	(704) 215-5722
Erwin	590 Jackson Blvd	Mehrdad Mahmoudi	(910) 891-4545	Gastonia	2609 S New Hope Rd, Suite 1	Udayan Patel, Gira Patel	(704) 866-0188
Fallston	4924 Fallston Rd	Ralph King, Deborah King	(704) 538-6781	Gastonia	3284 S Union Rd	Joshua Stone	(704) 853-2493
Farmville	3434 B Cooperative Way	Amit Patel, Kamini Patel	(252) 753-2614	Gastonia	3826 S New Hope Rd, Suite 6	Alan Fulghum	(704) 824-2007
Fayetteville	1677 Owen Drive	Parimal Patel	(910) 484-8488	Gastonia	3854 West Franklin Blvd	Sean Clark	(704) 854-8175
Fayetteville	1738 Bingham Drive, Suite C	Mahmoud Belal Alkurdasi	(910) 425-8422	Gastonia	916 Cox Rd, Suite 212	Ronnie Jessup, Angela Jessup	(704) 867-1448
Fayetteville	1930 Cedar Creek Rd	PMG Carolinas, LLC	(910) 433-2344	Gibsonville	6266 C Burlington Road	Vamshee MR Paduru Dastgir and Quire Restaurants and Fine Dining, LLC	(336) 446-1000
Fayetteville	2132 Skibo Rd., 102	Sujita Naik, Parimal Naik	(910) 229-2141	Goldsboro	101 W Patetown Road	Amit Patel, Kamalesh Patel	(919) 988-8044
Fayetteville	2820 Gillespie Street	Shezad Afzal	(910) 223-0619	Goldsboro	1330 Cannon Ave., Bldg. 3735	Dastgir and Quire Restaurants and Fine Dining, LLC	(919) 731-4000
Fayetteville	2908 Raeford Rd	Parimal Patel	(910) 484-1311	Goldsboro	2102 Wayne Memorial Drive, Suite B-4	Dastgir and Quire Restaurants and Fine Dining, LLC	(919) 988-8083
Fayetteville	3055 Legion Rd, Suite 104	Parimal Patel	(910) 426-3111	Goldsboro	2339 Hwy 117 S, #A	Dastgir and Quire Restaurants and Fine Dining, LLC	(919) 988-8050
Fayetteville	316 Eastern Blvd, Ste 200	Imran Khan	(910) 484-8000	Goldsboro	2509 East Ash Street	Amit Patel, Kamalesh Patel	(919) 330-5628
Fayetteville	3319 Murphy St	Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(910) 223-9590	Goldsboro	2908 US Highway 70 West, in the walmart	Erfan Imeni Kashani, Hassan Fathalizadeh	(919) 583-5306
Fayetteville	3450 Bragg Blvd, Suite C	Bhavin Patel	(910) 867-0332	Graham	817 South Main St	Siamak Fathollahzadeh	(336) 228-7690
Fayetteville	3771 Ramsey St, Ste 110	Parimal Patel	(910) 630-2300	Grandy	6691 Caratoke Hwy	Joseph Staten	(252) 457-1059
Fayetteville	4601 Ramsey St	Virali Patel	(910) 482-9917	Granite Falls	3950 Hickory Blvd	Speedway LLC	(828) 313-1032
Fayetteville	472 Hay St, The Depot	Nosa Obonor	(910) 483-4835	Granite Falls	4780 Hickory Blvd	Darrell Whitfield	(828) 313-0808
Fayetteville	5014 NC Hwy 87 S	PMG Carolinas, LLC	(910) 486-8320	Granite Quarry	314 N Salisbury Ave	Carolina Sub Store, LLC	(980) 332-4769
Fayetteville	5025 Santa Fe Dr	Robert Eric Nelson	(910) 867-5886	Grantsboro	11179-D Hwy 55 East	Kawardeep Dhillon	(252) 745-4878
Fayetteville	5075 Morganton Rd, Suite 6-B	Nosa Obonor	(910) 868-8150	Greensboro	1046 Summit Avenue	Chetan Patel, Bhavesh Patel	(336) 275-6750
Fayetteville	5555 Waldos Beach Road, Suite E	Mahmoud Belal Alkurdasi	(910) 491-8597	Greensboro	1411 W Gate City Blvd	Smita Patel	(336) 691-1114
Fayetteville	6900 Cliffdale Road	Robert Seefeldt	(910) 487-7908	Greensboro	1577-E New Garden Rd	Mahnaz Nobakht, Ali Mohajer	(336) 856-2223
Fayetteville	7701 South Raeford Road	Sandra Perez	(910) 826-7200	Greensboro	1601 Wiley Lewis Rd	Stephen Majors, Todd Majors	(336) 617-8167
Fayetteville	9541 Cliffdale Rd	Robert Seefeldt	(910) 487-7907	Greensboro	2105-101 Pyramids Village Blvd	Bhavesh Patel	(336) 375-5566
Flat Rock	576 Upward Rd	Randall Brown	(828) 698-4909	Greensboro	2211 Flemming Rd	Ali Mohajer, Mahnaz Nobakht	(336) 664-1010
Fletcher	5583 Hendersonville Rd	Naser Salman	(828) 654-0999	Greensboro	2348 Randleman Rd	Salah Judeh	(336) 272-4911
Forest City	116 Chase High Road	Jimmy Ledbetter	(828) 229-3151	Greensboro	2910 W. Gate City Blvd	Smita Patel	(336) 763-7005
Forest City	137 Plaza Drive	Anwar Jebri	(828) 287-2665	Greensboro	3011 Spring Garden St	Smita Patel	(336) 855-8435
Fort Bragg	82nd Airborne Mall, Ardennes Rd. Bldg C5934	Army & Air Force Exchange Service	(910) 960-9504	Greensboro	3212 Randleman Road	Lisa Murphy, Elizabeth Murphy	(336) 230-0495
Fort Bragg	8-5050 Butner Rd	Army & Air Force Exchange Service	(910) 436-2490	Greensboro	404 E. Cornwallis Drive	Bhavesh Patel, Chetan Patel	(336) 273-5810
Four Oaks	5934 Hwy 301 S	Gina Hazboun	(919) 963-1000	Greensboro	4210 Burlington Rd	Stephen Majors	(336) 375-4875
Franklin	149 Highlands Rd	Scott Welch	(828) 524-8699	Greensboro	4405 Landview Dr, Suite A	Soheila Kianfar, Arash Roshan	(336) 855-5911
Franklin	3852 Georgia Road	James Norton	(828) 349-1115	Greensboro	4411 West Gate City Blvd, Suite 109	Lisa Murphy, Elizabeth Murphy	(336) 542-1209
Franklinton	3364-3392 U.S. Highway 1, Suite 3372	Estate of Imad Khalil	(919) 925-8115				

Greensboro	4632 Hicone Road	Salah Judeh Lisa Murphy, Elizabeth Murphy	(336) 358-9100	Hillsborough	535 Hampton Pointe Boulevard, Suite 525-E	Pitchapong Prasertdham	(919) 732-3226
Greensboro	501 North Elam Avenue		(336) 832-1118	Holly Springs	601 N. Main Street	Vaishakhi Nayar	(919) 557-4411
Greensboro	5308 Liberty Road	Salah Judeh	(336) 674-2799	Holly Springs	7016 GB Alford Hwy	Christina Barnes	(919) 567-4612
Greensboro	5700 W Market St, Ste A	Mohammad Faeizi	(336) 294-5570	Holly Springs	9800 Holly Springs Rd	Jeffrey Oppenheim Mahmoud Belal	(919) 387-4818
Greensboro	5820 B Church Street	Rajneesh Sinha	(336) 644-6000	Hope Mills	3020 N Main St, Ste 256	Alkurdasi	(910) 425-8888
Greensboro	659 South Regional Rd	Robert Smith Amit Patel, Kamallesh Patel	(336) 882-1554	Hope Mills	3030 North Main	Muhammad Saqib Circle K Stores, Inc., d.b.a. Circle K Stores	(910) 423-8888
Greenville	3120 E 10th Street		(252) 758-7521	Hope Mills	674 Chicken Foot Rd	South Atlantic Division	(910) 424-6906
Greenville	3801 South Charles Blvd	GPM Southeast, LLC Timothy Mann, Michael Slomiany, Peter	(252) 355-0031	Horse Shoe	3772 Brevard Rd	Max Azra	(828) 891-6500
Greenville	4600 E. 10th Street	Slomiany, Peter Amit Patel, Kamallesh Patel	(252) 321-2228	Hubert	101 Hwy 172 10110 Northcross Center Court, Suite 160	GPM Southeast, LLC EYAS Hospitality Sandwich LLC	(910) 353-1652
Greenville	801 B Moye Boulevard 100 College Hill Dr, Jones Hall, West End Dining ha	Aramark Educational Services, LLC	(252) 757-1009	Huntersville	111450 Bryton Town Center Dr	Ritesh Patel	(704) 997-6557
Greenville			(252) 328-3663	Huntersville			(704) 948-6665
Halifax	10675 NC State Hwy 903	Timothy Aman Carolina Sub Store 19201 LLC	(252) 536-4095	Indian Trail	2101 Younts Rd	Anil Vakil	(704) 882-4903
Hamlet	819 W Hamlet Ave	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 582-1720	Indian Trail	308-A Unionville/Indian Trail	Wendell Rowell	(704) 882-0433
Hampstead	15441 US Hwy 17, Suite 201		(910) 270-1345	Indian Trail	7802 Idlewild Rd	Wendell Rowell Gurinder Dhillon, Kawardeep Dhillon	(704) 882-0739
Hampstead	23154 US Hwy 17 North	PMG Carolinas, LLC	(910) 329-0212	Jacksonville	109 1/2 Western Blvd	Gurinder Dhillon, Kawardeep Dhillon	(910) 577-7999
Hampstead	US 17 19344	PMG Carolinas, LLC	(910) 270-0104	Jacksonville	1427 New River, AS-4127		(910) 219-3878
Hampstead			(910) 270-0104	Jacksonville	3495 Western Blvd	GPM Southeast, LLC	(910) 938-4116
Hamptonville	2941 Rocky Branch Rd	JJC Subs, Inc. Timothy Mann, Michael Slomiany, Peter	(336) 468-1539	Jacksonville	4044 Curtis Road, Bldg AS 4044	Candice Jones Kawardeep Dhillon, Gurinder Dhillon	(910) 219-1031
Harrells	59 Wilmington Highway	Slomiany, Peter Ralph King, Deborah King	(910) 532-4020	Jacksonville	521 Yopp Rd, Suite 112 Unit B-7	Kawardeep Dhillon, Gurinder Dhillon	(910) 353-7827
Harrisburg	4252 Hwy 49 South	Kawardeep Dhillon, Gurinder Dhillon, Gurinder Dhillon	(704) 455-5656	Jacksonville	561 Yopp Rd.	Kawardeep Dhillon, Gurinder Dhillon	(910) 219-3221
HAVELOCK	409 W Main St		(252) 444-1818	Jacksonville	600 N. Marine Blvd., Suite 100	Kawardeep Dhillon, Gurinder Dhillon	(910) 219-0826
HAVELOCK	566 Hwy 70 West Bld 3918 Woodside Dr, Cherry Point Marine Base	Kawardeep Dhillon, Gurinder Dhillon, Kawardeep Dhillon	(252) 444-4408	Jacksonville	861 Pineygreen Road, Suite D	Kawardeep Dhillon Pierce Landgraf,	(910) 346-3638
HAVELOCK		Brett Cohee, Thomas Fountain	(252) 444-1864	Jacksonville	Handot Point Bldg, #84-B 108 W. Main St. Suite J, Subway 14786 Jamestown 4701 Piedmont Parkway, Ste 105	Dennis Landgraf Carolina Sub Store, LLC	(910) 451-3378
Hayesville	36 Russel Drive		(828) 389-9862	Jamestown			(336) 991-5426
Henderson	1413 N Garnett St	Raed Shqair	(252) 430-1500	Jamestown	5635 Riverdale Drive	Mohammad Faeizi Furnitureland South, Inc.	(336) 315-0302
Henderson	1417 E Andrews	Raed Shqair	(252) 492-9669	Jamestown			(336) 822-3800
Henderson	1520 Dabney Drive, Suite D-E	Rand Shukair	(252) 430-1590	Jonesville	1736 Highway 67	JJC Subs, Inc.	(336) 526-4000
Hendersonville	206 Thompson St, Suite 4	Randall Brown	(828) 696-9266	Jonesville	5543 Highway 21	Jaykant Patel	(336) 526-6253
Hendersonville	45 Westside Village Road	Daniel Dorfman	(828) 693-5877	Kannapolis	1505 S Cannon Blvd	Kenneth Lancaster Pilot Travel Centers LLC	(704) 938-5913
Hendersonville	673 Spartanburg Hwy	Randall Brown Amit Patel, Kamini Patel	(828) 697-9199	Kannapolis	2825 Lane St		(704) 938-6801
Hertford	205 Ocean Hwy N		(252) 426-1006	Kannapolis	330 Oak Avenue Mall Drive	William Gaby EYAS Hospitality Sandwich LLC	(704) 934-3497
Hickory	191-B Hwy 321 NW	Darrell Whitfield	(828) 328-4085	Kannapolis	6035 Gateway Center Dr.	Timothy Mann, Michael Slomiany, Peter Slomiany	(704) 788-1221
Hickory	1922 16th St NE	Monika Nayyar	(828) 324-8583	Kenansville	142 Liberty Square Mall		(910) 296-6136
Hickory	2157 N Center St	Darrell Whitfield	(828) 357-0011	Kenly	306 S Church Street, Suite B	Suman Raval	(919) 284-1869
Hickory	2465 Springs Rd NE	Sanjay Patel	(828) 256-9481	Kenly	923 Johnston Parkway	Corbett Partners LLC	(919) 502-7026
Hickory	3054 Hwy 127 South	Darrell Whitfield Zachary Whitfield, Darrell Whitfield	(828) 294-2544	Kernersville	101 Clayton Forest Rd	JJC Subs, Inc.	(336) 992-9800
Hickory	9473-B NC Hwy 127	Timothy Mann, Michael Slomiany, Peter Slomiany	(828) 495-2040	Kernersville	1030-A S Main St	Andrew Strand	(336) 996-8880
High Point	1677 Westchester Dr, Suite 173		(336) 869-1330	Kernersville	1130 S Main St, Wal-Mart #2793	Andrew Strand	(336) 993-3710
High Point	2705 N Main St, Ste 102	Timothy Mann, Michael Slomiany, Peter Slomiany	(336) 869-7992	Kernersville	507 Nelson St	Andrew Strand	(336) 996-6702
High Point	2718 South Main Street	Timothy Mann, Michael Slomiany, Peter Slomiany	(336) 841-4353	Kill Devil Hills	1726 N Croatan Hwy, Room13	Chadman Rafino	(252) 441-2824
High Point	3792 Samet Drive	Salah Judeh Tanya Branham, Tammy Bryson	(336) 885-4444	King	100 Five Forks Street	Bhavini Patel	(336) 983-8235
Highlands	73 Highlands Plaza	Cole Kindl, Stephanie Kindl	(828) 526-1706	Kings Mountain	105 York Rd	Sean Clark	(704) 734-4782
Hillsborough	129 North Scotswood Blvd		(919) 732-3364	Kings Mountain	2120 Shelby Road	GPM Southeast, LLC	(704) 734-0622
Hillsborough	167 Mayo St	Cole Kindl, Stephanie Kindl	(919) 644-7827	Kinston	2405 I N Heritage St	Suman Raval	(252) 523-9188
				Kinston	401 E New Bern Rd 4101 W. Vernon Ave, Inside Walmart in Kinston	Roberta Pouncey Johnnie Edwards	(252) 523-2427 (252) 523-5414

Kinston	4153 W Vernon Ave, Space #7	Suman Raval	(252) 523-6913	Marion	364 US Hwy 70 West, Suite # 10	Ronya Banks, Estate of Latif Fakhoury	(828) 652-7555
Kitty Hawk	5361 Virginia Dare Trail	Chadman Rafino	(252) 261-1316	Mars Hill	745 Carl Eller Road, Suite D	Mia Ahmad Magee	(828) 680-1700
Knightdale	1018-1 Midway Dr, Bldg. K	Hossein Dehghani	(919) 217-0008	Marshall	5385 US Hwy 25/70	Randall Brown	(828) 392-8685
Knightdale	7106 Knightdale Boulevard	Morteza Charkhesht Ketana Patel, Nishith Patel	(919) 261-0406	Marshville	7214 E Marshville Blvd 2935 Matthews Weddington Road, Unit 100	Mahmud Kirdasi	(704) 624-3838
Lake Waccamaw	106 Old Hwy 74/76 West	Carolina Sub Store 49849 LLC	(910) 646-1177	Matthews	7900-L Stevens Mill Road	Mahmud Kirdasi	(704) 841-2748
Laurel Hill	9801 Andrew Jackson Hwy	Carolina Sub Store 5614 LLC	(910) 462-0160	Matthews	6711 NC Hwy 135	Phyllis Curtis	(704) 882-0456
Laurinburg	1678 S Main St, Suite B	Carolina Sub Store 34886 LLC	(910) 277-7797	Mayodan	1810 Mt Hope Church Road	Scott Seffels Ankita Amin, Snehal Patel	(336) 427-8080
Laurinburg	901 US Hwy 401 Bypass		(910) 276-3237	McLeansville	1244 S 5th Street	Michael Rodriguez, John Fladeland	(336) 697-1955
Leland	1012 Grandiflora Drive	PMG Carolinas, LLC Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 383-0211	Mebane	1318 S Mebane Oaks Rd	Michael Rodriguez, John Fladeland	(919) 563-4000
Leland	103 Village Rd, Ste D	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 371-9933	Mebane	4000 Arrowhead Blvd, Suite 104	Michael Rodriguez, John Fladeland	(919) 563-4007
Leland	1114 New Pointe Blvd, In The Walmart		(910) 383-2808	Mebane	622 N First St	Michael Rodriguez, John Fladeland	(919) 563-4005
Leland	3675 Maco Rd NE	PMG Carolinas, LLC Sampson-Bladen Oil Co Inc	(910) 655-5685	Midland	4445 Highway 24/27 East	Regan Bigford	(980) 354-8204
Leland	7050 Zion Church Road NE	Phyllis Curtis, William Paul Curtis	(910) 253-4894	Midway Park	175 Freedom Way, Suite 1	Kawardeep Dhillon, Gurinder Dhillon	(910) 577-7600
Lenoir	1660 Connelly Spring Road 2120 Morganton Blvd, Harpers Crossing Shopping Ctr	Phyllis Curtis, William Paul Curtis	(828) 728-5508	Miller's Creek	2937 Hwy 16 N	Jaykant Patel	(336) 667-0812
Lenoir	845 Blowing Rock Rd, A-1	Phyllis Curtis, William Paul Curtis	(828) 759-0820	Mills River	1 Cross Road Drive	Ghaleb Ahmad Suwan Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(828) 891-8660
Lenoir	845 Blowing Rock Rd, A-1	Phyllis Curtis, William Paul Curtis	(828) 758-5694	Mineral Springs	5905 Waxhaw Highway 7427 Matthew Mint Hill Rd, Suite 101		(704) 243-3569
Lenoir	935 Blowing Rock Blvd		(828) 754-3950	Mint Hill		Hemant Thakor Jason Mosley, Kenneth Partin	(704) 545-4485
Lewisville	6794 Shallowford Rd	Angela Simmons	(336) 945-6445	Mocksville	1423-A Yadkinville Road		(336) 751-2253
Lexington	104 Regents Center Court	Regan Bigford	(336) 300-8100	Mocksville	261 Cooper Creek Dr	Jason Mosley	(336) 751-0020
Lexington	136 Forest Hill Rd	Ida Bracken	(336) 238-2021	Monroe	1811 Dickerson Blvd	Sunita Patel Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(704) 218-2787
Lexington	1967 Cotton Grove Rd	Yogini Karnik	(336) 357-5121	Monroe	2226 Lancaster Ave		(704) 226-8605
Lexington	268 Lowes Boulevard, Unit 268	Yogini Karnik	(336) 224-5066	Monroe	4102 Hwy 74 W	Phyllis Curtis	(704) 292-7827
Lexington	4344 S Highway 150	Kimberly Brock	(336) 853-4991	Monroe	813-J E Roosevelt Blvd	Sunita Patel	(704) 218-2513
Liberty	210 Liberty Plaza	MROD, Inc.	(336) 622-7827	Monroe	125A Trade Court	Penny Hoover	(704) 658-9977
Lillington	65 E Cornelius Harnett Blvd	Brijesh Patel Alvin Long, Brenda Long, Brittany Trakas	(910) 893-5700	Mooreville	169 Norman Station Blvd	Penny Hoover David Hoover, Penny Hoover	(704) 662-8201
Lincolnton	2653 East Main Street	Alvin Long, Brenda Long, Brittany Trakas	(704) 735-9420	Mooreville	247 E Plaza Dr, Unit 6		(704) 664-7827
Lincolnton	306 N. Generals Blvd	Alvin Long, Brenda Long, Brittany Trakas	(704) 732-3434	Mooreville	5209 D Hwy 70 W	Kawardeep Dhillon	(252) 726-8002
Lincolnton	443 N Generals Blvd 2377 Eaton Ferry Rd, Highway 903	Tejaskumar Patel	(704) 228-0377	Morehead City	100 E Fleming Drive	William Parish	(828) 432-0070
Littleton			(252) 629-2541	Morganton	107 Independence Blvd, Suite D 1255-A Burkemont Ave, Space 22	William Parish	(828) 437-1236
Locust	150 Ray Kennedy Dr, Suite 138	Regan Bigford	(704) 781-0078	Morganton		William Parish	(828) 433-4774
Louisburg	313 Bickett Blvd, Suite 313	Akbar Zamani	(919) 496-1223	Morrisville	10300 Chapel Hill Rd, Suite 100 2121 TW Alexander Dr, Suite 116	Burhan Ghanayem	(919) 469-1985
Louisburg	705 Retail Way	Akbar Zamani	(919) 496-3222	Morrisville		Estate of Imad Khalil	(919) 598-7827
Lowell	720 McAdenville Road	Alan Fulghum	(704) 879-4670	Mount Airy	1408 Edgewood Dr	Elizabeth Liupaeter	(336) 789-0800
Lucama	512 US Highway 301 N	Rand Shukair	(252) 239-0200	Mount Airy	701 W Pine, Ste 100	William Juno	(336) 789-0900
Lumberton	2785 W 5th St, Suite J	Imran Khan Arash Haji Mohammadloo	(910) 738-3666	Mount Airy	1130 South Main Street, Ste 100	Elizabeth Liupaeter Ralph King, Deborah King	(336) 789-9200
Lumberton	3907 MLK Jr Drive		(910) 370-0252	Mount Holly	599 Highland Street		(704) 822-0314
Lumberton	5070 Fayetteville	Sandra Perez Mahmoud Belal Alkurdasi	(910) 608-2223	Mount Olive	1094 North Breazeale Ave 105 Currituck Commercial Dr., Suite F	GPM Southeast, LLC Amit Patel, Kamini Patel	(919) 658-3822
Lumberton	5102 Fayetteville Rd		(910) 738-2020	Moyock			(252) 435-6112
Lumberton	6671 Elizabethtown Rd.	Ketana Patel, Nishith Patel	(910) 802-4401	Mt Pleasant	8354 Hwy 49 N	William Parish Amit Patel, Kamalesh Patel	(704) 436-2281
Madison	142 New Market	Scott Seffels	(336) 427-7070	Murfreesboro	827 W Main St		(252) 398-5370
Maggie Valley	3670 Soco Road	Tammy Bryson Alvin Long, Brenda Long, Brittany Trakas	(828) 926-7717	Murphy	2330 US-19	Jonathan Dickey	(828) 332-4194
Maiden	507 Island Ford Rd	Estate of Latif Fakhoury	(828) 428-0674	Murphy	451 US Hwy 64 W	Jonathan Dickey	(828) 837-9999
Marion	2875 Sugar Hill Rd	Love's Travel Stops & Country Stores Inc.	(828) 659-9509	Nags Head	2515-C South Croatan Hwy	Chadman Rafino Akie & Assumi, LLC	(252) 480-2575
Marion	3308 Hwy 226 South	Pilot Travel Centers LLC	(828) 652-9043	Nashville	104-B W Nashville Dr	Akie & Assumi, LLC	(252) 459-7575
Marion	3365 Sugar Hill Rd		(828) 738-3146	Nashville	2001 Eastern Ave	Akie & Assumi, LLC	(252) 459-2205

New Bern	1228 S Glenburnie Rd, Space 5 963 & 965 Highway 70 East, Units A & B	Gurinder Dhillon, Kawardeep Dhillon Gurinder Dhillon, Kawardeep Dhillon	(252) 288-5816 (252) 636-0020	Raleigh	706 W Peace St	Jihad Khadder	(919) 834-0605
New Bern				Raleigh	7494 Creedmor Rd 7850 Alexander Promenade Pl, #100	Estate of Imad Khalil	(919) 846-8161 (919) 598-7655
Newport	7061 US Hwy 70	GPM Southeast, LLC	(252) 223-0426	Raleigh	8109 Fayetteville Rd, Ste 101	Ali Sadeghian Snehal Patel, Nimisha Patel	(919) 779-0635 (919) 977-0441
Newton	1901C NW Blvd	Vicki Joyner Timothy Mann, Michael Slomiany, Peter Slomiany	(828) 465-5899 (910) 594-2525	Raleigh	8320 Litchford Road, Suite 104	Snehal Patel, Nimisha Patel	(919) 266-0300
Newton Grove	1420 Harnett-Dunn Hwy	George Baunchalk, Charlotte Baunchalk Allison Simpson, Ricky Simpson	(336) 667-4300	Raleigh	8410 Louisburg Road, Suite 140	Estate of Imad Khalil	(919) 847-3559
North Wilkesboro	23 Sparta Rd, Unit B			Raleigh	9101-137 Leesville Road	Rashid Salahat Thomas Kirkman, Jane Kirkman	(919) 828-0009 (336) 824-7117
Norwood	850 Chad St	Rajneesh Sinha	(336) 643-3464	Ramseur	7237 Jordan Rd (Hwy 64)	Thomas Kirkman	(336) 495-0031
Oak Ridge	2205 Oak Ridge Rd, Ste DD	Amitkumar Patel	(704) 469-9956	Randleman	1021 High Point Rd	Thomas Kirkman Arash Haji Mohammadloo	(336) 495-0025 (910) 843-8494
Oakboro	220 Alonzo Road	Charles Durham	(910) 575-2414	Randleman	993 Highpoint Rd, B-05	Scott Seffels	(336) 361-4500
Ocean Isle Beach	113 Causeway Drive	William Parish	(828) 668-6160	Red Springs	221 E 4th Avenue	Kenneth Lancaster	(704) 463-7718
Old Fort	85 S Catawba Ave	Mashallah Teimouri	(919) 693-5509	Reidsville	1621 Barnes St	GPM Southeast, LLC Gurinder Dhillon, Kawardeep Dhillon	(910) 324-9333 (910) 324-6063
Oxford	913 Linden Ave	Sandra Perez	(910) 521-1785	Richfield	406 Church St West	Roger Williams	(910) 655-2700
Pembroke	930 NC Hwy 711	Malwinder Ghuman	(336) 924-3411	Richlands	2347 Catherine Lake Rd.	Michael Dodway	(252) 537-7053
Pfafftown	4621 Yadkinville Rd	Bhavesht Patel Timothy Mann, Michael Slomiany, Peter Slomiany	(336) 368-5010 (252) 568-9924	Richlands	8108 Richlands Highway	Michael Dodway	(252) 535-2177
Pilot Mountain	647 South Key Street, #H	Randall Brown	(828) 885-7958	Riegelwood	Highway 87 N, Unit 202	Ajay Patel Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(910) 895-0703 (910) 895-6678
Pink Hill	5899 Hwy 11	FR Refuel LLC Michael Rodriguez, John Fladeland Todd Majors, Stephen Majors	(919) 542-0629 (919) 542-1307	Rockingham	300 E Broad St	Sarah Hicks	(704) 209-3134
Pisgah Forest	320 Forest Gate Drive	Pilot Travel Centers LLC Amit Patel, Kamini Patel	(252) 537-7811	Rockingham	980 US Hwy 1 N & Wiregrass Rd 958 W Main St, Country Oaks Shopping Ctr	David Gomi	(252) 446-4448
Pittsboro	32 Powell Place Lane	Robert Eric Nelson Arash Haji Mohammadloo	(910) 497-1226	Rockwell	10577 E NC Hwy 97	Timothy Aman	(252) 977-4510
Pittsboro	630-1 East St	Sandra Perez Arash Haji Mohammadloo Snehal Patel, Nimisha Patel	(910) 848-0321 (910) 875-7809 (919) 844-1207	Rocky Mount	2770 North Wesleyan Blvd.	Ziad Kerdasi	(252) 443-6450
Pleasant Garden	4808 Pleasant Garden Road			Rocky Mount	3635 Sunset Ave	Haresh Patel Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 675-3222
Pleasant Hill	2032 NC 48 Highway			Rocky Point	13493 Hwy 210	Hetal Patel	(919) 554-3511
Plymouth	97 US Highway 64 East	Ali Kian	(919) 453-2783	Rolesville	411A South Main Street	Jaykant Patel	(336) 984-3402
Pope Army Airfield	803 Armistead Blvd., Bldg. 416	Payal Patel	(919) 772-2000	Ronda	4830 Clingman Rd	GPM Southeast, LLC	(910) 282-0291
Raeford	4528 Fayetteville Rd	Estate of Imad Khalil	(919) 322-2015	Rose Hill	337 S Sycamore St	Parimal Patel	(910) 525-3080
Raeford	4545 Fayetteville Road	Rashid Salahat	(919) 615-2670	Roseboro	305 Martin Luther King Blvd.	Shakeel Ansari	(336) 322-5400
Raeford	503 Highway 401 Bypass	Siamak Elahi	(919) 829-0900	Roxboro	2808 Durham Rd, Box 5	Shakeel Ansari	(336) 322-5300
Raleigh	10450 Durant Road, Suite 101	Rashid Salahat	(919) 307-3004	Rural Hall	1030 Bethania-Rural Hall Rd.	Bhavini Patel	(336) 969-2027
Raleigh	13200 Falls of Neuse Rd., 129	Siamak Elahi	(919) 790-3555	Rutherford College	302 Malcolm Blvd	Angela Buchanan	(828) 879-9400
Raleigh	1478 Garner Station Blvd 2020 Hillsborough Street, Suite 101	Jihad Khadder	(919) 859-2121	Rutherfordton	169 Railroad Ave	Anwar Jibril	(828) 288-8858
Raleigh	234 Fayetteville Street	Dawoud Samara	(919) 231-6223	Salisbury	1804 Innes Street	Sarah Hicks	(704) 633-8605
Raleigh	2424 Wake Forest Rd 2720 Lake Wheeler Rd., Suite 106	Siamak Elahi	(919) 250-9393	Salisbury	323 South Arlington St 475 Jake Alexander Blvd West, Suite 107	Sarah Hicks Pilot Travel Centers LLC Prafulbhai Patel, Janki Patel	(704) 633-3803 (704) 639-9495 (704) 647-0100 (828) 769-9062
Raleigh	2820 Brentwood Rd	Jihad Khadder	(919) 876-2266	Salisbury	985 Peeler Rd	Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(919) 774-6065 (919) 499-2260
Raleigh	3225 Avent Ferry Rd	Estate of Imad Khalil	(919) 787-7981	Saluda	1484-A Ozone Road	Timothy Mann, Michael Slomiany, Peter Slomiany	(919) 774-3146
Raleigh	3416 Poole Rd	Payal Patel	(919) 773-1993	Sanford	1005 Spring Ln, Circle K Store #2724269		
Raleigh	3639 New Bern Ave	Siamak Elahi	(919) 870-1782	Sanford	14519 NC Hwy 27 West		
Raleigh	3940 Western Blvd	Jeffrey Oppenheim	(984) 255-0438	Sanford	1813 Horner Blvd		
Raleigh	4003 Wake Forest Rd	Byeong Hyeon Kim Mahmoud Belal Alkurdasi	(919) 790-8550 (919) 779-0110				
Raleigh	4112-116 Pleasant Valley Rd	Siamak Elahi	(919) 878-1777				
Raleigh	4500 Fayetteville Rd.						
Raleigh	5410 Six Forks Road						
Raleigh	5563 Western Blvd						
Raleigh	5621 Louisburg Rd, #101 6209 Rock Quarry Road, Suite 128						
Raleigh	6320-133 Capital Blvd						

Sanford	2238 Jefferson Davis Hwy	Timothy Mann, Michael Slomiany, Peter Slomiany	(919) 777-2990	Tabor City	903 N 701 Bypass	Bonnie Harris Ketana Patel, Nishith Patel	(910) 653-2449 (910) 862-8165
Sanford	3310 NC Highway 87 S	Bhavin Patel	(919) 718-0966	Tar Heel	14617 NC Hwy 87 West		
Sanford	4530 Hwy 87 South	Timothy Mann, Michael Slomiany, Peter Slomiany	(919) 498-0014	Tarboro	110 River Oaks Drive	Michael Dodway	(252) 641-7000
Seven Lakes	4355 NC Hwy 211, Ste A	Carolina Sub Store	(910) 673-5833	Tarboro	1108 Western Blvd, Unit 40	Michael Dodway	(252) 823-7827
Shallotte	150-4 Shallotte Crossing Pkwy, C2	Charles Durham	(910) 754-7760	Taylorsville	565 3rd St SW, Suite 30	Nader Suwwan	(828) 635-1739
Shelby	1135 E Marion Street	Ralph King, Deborah King	(704) 471-1111	Thomasville	1122 Randolph Street, Suite 120/Space 2	Soheil Tajeddini	(336) 475-6060
Shelby	117 E College Avenue, Unit D	Ralph King, Deborah King	(704) 434-9426	Thomasville	6309 Unity St	Regan Bigford	(336) 762-0085
Shelby	2001 E Dixon Blvd, Unit 37	Ronnie Jessup, Angela Jessup	(704) 480-7827	Thomasville	8275 South Hwy 109, Suite 102	Regan Bigford Timothy Mann, Michael Slomiany, Peter Slomiany	(336) 472-0133 (336) 472-0469
Shelby	322 W Dixon Boulevard	Ralph King, Deborah King	(704) 471-0050	Trenton	346 West Jones Street	Barbara Riggs	(252) 448-0231
Shelby	705 E Dixon Boulevard	Ralph King	(704) 487-5603	Troutman	1006 Charlotte Hwy	Pilot Travel Centers LLC	(704) 528-9868
SILER CITY	106 WALMART SUPERCENTER	Mohamad Firas Ghanayem	(919) 663-2299	Troy	440 Albemarle Rd	Regan Bigford, Penny Hoover	(910) 576-2387
Smithfield	1245 N Bright Leaf Blvd, #8	Suman Raval	(919) 989-6869	Union Grove	1460 W Memorial Hwy	JJC Subs, Inc.	(704) 539-4088
Smithfield	150 Equity Dr, Suite C	Mahmoud Belal Alkurdasi	(919) 938-0004	Vanceboro	234 Hwy 43 North	Gurinder Dhillon, Kawardeep Dhillon	(252) 244-4500
Smithfield	905 S Brightleaf Blvd	Suman Raval	(919) 989-1869	Vass	3451 US Hwy 1	Carolina Sub Store 19401 LLC	(910) 245-4332
Sneads Ferry	998 Hwy 210	Amy Cook	(910) 327-3222	Wade	3916 Goldsboro Road	Prakash Nepal EYAS Hospitality	(910) 223-3000
Snow Hill	1031 Kingold Blvd	GPM Southeast, LLC	(252) 747-2579	Wadesboro	1033 E Caswell St, Space #13	Sandwich LLC	(704) 694-7827
Southern Pines	35 Pinecrest Plaza	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 692-7757	Wake Forest	12233 Capital Blvd, Unit F	Hetal Patel	(919) 556-8622
Southport	1675 N Howe St, In The Walmart	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 454-9677	Wake Forest	922 Gateway Commons Circle	Hossein Dehghani	(919) 562-5700
Southport	4388 George II Hwy	PMG Carolinas, LLC	(910) 363-8014	Walkertown	5194 Reidsville Rd, Suite 100	Malwinder Ghuman Timothy Mann, Michael Slomiany, Peter Slomiany	(336) 595-2131 (910) 285-9911
Southport	4891 Long Beach Rd SE, Unit 1, Suite A	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 477-9024	Wallace	5680 NC Highway 41, Suite 5	Slomiany Prarthna	
Sparta	583 South Main St	JJC Subs, Inc.	(336) 372-4700	Walnut Cove	810 S Main St, Suite 103/104	Ashutoshmunidottir	(336) 591-3700
Spencer	305 N Salisbury Ave	Carolina Sub Store, LLC	(704) 638-9799	Warrenton	305 East Macon Street	Rand Shukair Timothy Mann, Michael Slomiany, Peter Slomiany	(252) 257-3700 (252) 974-0151
Spring Hope	607 E Nash St	Harminder Singh	(252) 478-6161	Washington	1324 John Small Ave	Timothy Mann, Michael Slomiany, Peter Slomiany	(252) 833-4617
Spring Lake	211 Murchison Rd	Robert Eric Nelson	(910) 436-7566	Washington	1700 W 5th Street	Timothy Mann, Michael Slomiany, Peter Slomiany	(252) 940-0092
Spring Lake	6761 Overhills Road, Shop 110	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 495-9241	Washington	570 Pamlico Plaza	Slomiany	
Spruce Pine	12458 S 226 Hwy	William Parish	(828) 765-3467	Waxhaw	3905-A Providence Rd	Wendell Rowell	(704) 243-3692
St Pauls	344 S Fifth St	Imran Khan, Mudassar Khan	(910) 865-5979	Waynesville	135 Town Center Loop, US 23	Mia Ahmad Magee	(828) 452-9559
Stanley	107 E Dallas Road	Ralph King, Deborah King	(704) 263-7350	Waynesville	3712 Crabtree Road	Pilot Travel Centers LLC	(828) 627-8983
Statesville	1247 Wilkesboro Highway	George Baunchalk, Charlotte Baunchalk	(704) 872-7075	Waynesville	65 S Main St	Majors Management LLC	(828) 452-1873
Statesville	1525 G Cinema Dr	George Baunchalk, Charlotte Baunchalk	(704) 883-7772	Weaverville	105 Weaver Boulevard, #16	Randall Brown	(828) 470-1515
Statesville	1923 E Broad St, Unit 8-2	George Baunchalk, Charlotte Baunchalk	(704) 872-5471	Weaverville	25 North Ridge	Randall Brown	(828) 484-0228
Statesville	3211 Taylorsville Rd	George Baunchalk, Charlotte Baunchalk	(704) 878-2782	Welcome	6425 Old Highway 52	Daryl Townsend	(336) 731-2253
Stedman	5191 Clinton Rd, Ste 103	Muhammad Saqib Prarthna	(910) 483-3461	Wendell	2859 Wendell Blvd	Rajinder Grewal	(919) 365-4005
Stokesdale	8304-A US Hwy 158	Ashutoshmunidottir	(336) 644-7445	West Jefferson	1400 Mt Jefferson Road	JJC Subs, Inc.	(336) 246-7827
Summerfield	4446 US Highway 220 North	Soheil Tajeddini	(336) 643-3388	West Jefferson	1489 Mount Jefferson Road	JJC Subs, Inc. Timothy Mann, Michael Slomiany, Peter Slomiany	(336) 246-2830 (910) 949-0483
Sunset Beach	1773 Clippers Way	Charles Durham	(910) 575-4045	Whispering Pines	7451 Hwy 22, Ste A	Timothy Aman	(252) 437-2333
Supply	16 Ocean Hwy W	Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(910) 754-7818	Whitakers	8532 Hwy 33		
Supply	3386 Holden Beach Rd.	Charles Durham	(910) 842-9920	White Lake	7204 US Highway 701 N	GPM Southeast, LLC	(910) 862-3865
Swannanoa	2344 US Hwy 70	Mia Ahmad Magee	(828) 686-7900	Whiteville	110 Columbus Corners, C17	Nishith Patel	(910) 642-7829
Swansboro	701 W Corbett Ave	GPM Southeast, LLC	(910) 326-5593	Whiteville	1105 JK Powell Blvd	Nishith Patel, Ketana Patel	(910) 207-6333
Sylva	447 E Main St	Scott Welch, Emily Cook	(828) 586-4004	Whiteville	200 Columbus Corners Drive, In The Walmart	Nishith Patel	(910) 642-6868
Sylva	61 Rufus Robinson Rd	Ruta Patel	(828) 586-6379	Wilkesboro	1300 D Westwood Lane	George Baunchalk	(336) 838-7827

Wilkesboro	1826 Winklers St	George Baunchalk, Charlotte Baunchalk	(336) 838-7782	Yadkinville	720 S State Street	JJC Subs, Inc. Phepls Sandwich Shops, Inc.	(336) 677-2828 (336) 694-1829
Williamston	2780 US Hwy 17 s	Timothy Aman	(252) 789-0158	Yanceyville	1975 Hwy 86 N		
Williamston	701 East Blvd	Dharmu Vasnani Timothy Mann, Michael Slomiany, Peter Slomiany	(252) 792-6364 (910) 392-5308	Youngsville	100 Holden Rd, Ste A 1130 US Highway 1 North, Suite 340	Hetal Patel	(919) 554-8020 (919) 556-6623
Wilmington	1039 South College Rd			Zebulon	160 Wakelon St	Davinder Singh	(919) 269-9293
Wilmington	1610 US Hwy 421	GPM Southeast, LLC Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 251-6334 (910) 763-5313	Zebulon	841 East Gannon Ave	Hossein Dehghani	(919) 269-2699
Wilmington	1707 Dawson St	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 763-5313	Byrosn City	14260 US 19, 74	Timothy Rogers	(828) 479-1530
Wilmington	2307 N College Rd	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 395-5232	<b>North Dakota 62 Open Restaurants</b>			
Wilmington	2601 Castle Hayne Rd, Unit C	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 763-9484	Beach	I-94 & Hwy 16, Suite #1	Pilot Travel Centers LLC	(701) 872-4739
Wilmington	306 N Front St	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 772-1424	Beulah	200 Hwy 49 S 1655 Grandview Lane, Suite 103	Gregory Schiller, William Welder Troy Bartsch, Dean Bartsch	(701) 873-2828 (701) 224-9294
Wilmington	4414 Market St	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 762-5003	Bismarck	2006 N 12th St	Troy Bartsch, Dean Bartsch	(701) 224-0030
Wilmington	5135 Carolina Beach Rd, In The Walmart	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 799-4254	Bismarck	2717 Rock Island Place	Holly Martin, Jeremy Martin	(701) 221-0726
Wilmington	5315 S College Rd, Suite A 601 S. College Rd., Fisher Student Center	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 791-6151	Bismarck	3801 E Rosser Ave	Holly Martin Troy Bartsch, Dean Bartsch	(701) 223-9303 (701) 224-1169
Wilmington	7110 Wrightsville Ave	Aramark Educational Services, LLC Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 962-2591 (910) 256-3323	Bismarck	601 E Sweet Ave	Troy Bartsch Troy Bartsch, Dean Bartsch	(701) 222-8822 (701) 228-5255
Wilmington	7208 Market St	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 686-4558	Bottineau	204 W 11th St		(701) 652-1782
Wilmington	8035 Market St	Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 686-2007	Carrington	488 8th St N	Gregory Schiller Midwest Franchise Operators LLC	(701) 347-5578
Wilmington	815 Pine Grove Rd	GPM Southeast, LLC Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 799-5614 (910) 790-0444	Casselton	15553 37th Street SE	Gregory Schiller Scott Nasset, Katie Nasset	(701) 662-3852 (701) 483-7144
Wilmington	3846 Carolina Beach Rd, Suite B			Dickinson	2456 Third Ave W	Scott Nasset, Katie Nasset	(701) 483-6434
Wilson	1301 Ward Blvd, Ste S	Sanaa Afifi	(252) 237-5887	Dickinson	401 West Villard, Suite 106	Scott Nasset, Katie Nasset	(701) 225-2552
Wilson	2861 Ward Blvd	Rand Shukair Amit Patel, Kamallesh Patel	(252) 291-0366 (252) 234-7391	Ellendale	113 1st Street North	Farmers Union Oil Company of Ellendale Neil Ebeling, John Clark, Peter Knoff, Brent Olson	(701) 594-5952
Wilson	3401 Raleigh Road Pky, #9F			Emerado	100 A Avenue	Peter Knoff, Brent Olson	(701) 237-6996
Windsor	113 US Hwy 13 Bypass, Ste A	Amit Patel	(252) 794-2020	Fargo	1326 25th St S	Peter Knoff, Brent Olson	(701) 232-2059
Winnabow	6170 Ocean Highway	Sampson-Bladen Oil Co Inc Timothy Mann, Michael Slomiany, Peter Slomiany	(910) 253-5601 (336) 769-4000	Fargo	2507 University Dr S	Peter Knoff, Brent Olson	(701) 235-7678
Winston Salem	10479 NC Hwy 109 N, Ste 108	Christopher Harvey	(336) 775-2755	Fargo	2675 Kristen Lane	Dustin Sejnoha, Shane Sejnoha, Marlin Sejnoha, Jr	(701) 356-2124
Winston Salem	12201 N NC Hwy 150, Ste 15	Parrish	(336) 377-9600	Fargo	2801 32nd Ave N, Passenger Terminal 2nd Flr		(701) 282-7780
Winston Salem	220 Summit Square Boulevard	Paramjit Grewal Ashley Newsome, Jon Kite	(336) 448-1008	Fargo	3902 13th Ave S, #808	Gopaul Chaudhari Maulik Dabhi, Loren Thorsteinson	(701) 281-1664
Winston Salem	301 N Main Street		(336) 293-6520	Fargo	3902 Main Ave	Peter Knoff, Brent Olson	(701) 356-3775
Winston-Salem	1527 Peters Creek Parkway	Jason Mosley	(336) 306-9613	Fargo	4418 18th Ave South	Peter Knoff, Brent Olson	(701) 237-5522
Winston-Salem	222 Harvey Street	Malwinder Ghumman	(336) 765-4508	Fargo	1501 19th Ave N	Love's Travel Stops & Country Stores Inc.	(701) 281-0761
Winston-Salem	2522 Somerset Center Drive	Malwinder Ghumman Malwinder Ghumman, Anureet Ghumman	(336) 722-1400	Fargo	3220 39th St S		(701) 352-4068
Winston-Salem	2808 University Pkwy		(336) 725-6145	Grafton	1144 Hill Ave	Arch Simonson Neil Ebeling, John Clark, Peter Knoff, Brent Olson	(701) 772-9335
Winston-Salem	2879 Reynolda Road		(336) 546-7264	Grand Forks	3341 32nd Ave South	Pilot Travel Centers LLC	(701) 738-0017
Winston-Salem	3277 Robinhood Road	Jasmine Jenicek	(336) 765-0332	Grand Forks	4401 32nd Ave South		(701) 772-9335
Winston-Salem	329 Jonestown Rd	Bhaves Patel	(336) 771-5927	Grand Forks	1801 Gateway Drive	Neil Ebeling, John Clark, Peter Knoff, Brent Olson	(701) 772-6357
Winston-Salem	3511 Parkway Village Circle	Jason Mosley Christopher Harvey Parrish	(336) 765-7613	Grand Forks	University Ave, Johnstone/Fulton Complex	Brent Olson Neil Ebeling, John Clark, Peter Knoff, Brent Olson	(701) 777-1782
Winston-Salem	660 Hanes Mall Blvd		(336) 896-0660	Grand Forks	1200 42nd St South, Main Floor S	Neil Ebeling, John Clark, Peter Knoff, Brent Olson	(701) 772-9334
Winston-Salem	7736 North Pointe Blvd, Ste 300	Malwinder Ghumman Jon Kite, Ashley Newsome	(336) 716-5214	Grand Forks			(701) 772-9334
Winston-Salem	Medical Center Blvd.	Timothy Mann, Michael Slomiany, Peter Slomiany	(252) 321-1511	Harvey	2571 25th Street NE	Shelly Schlossnagle	(701) 324-4383
Winterville	760 West Firetower Road, Suite 109						

Hazen	709 3rd Avenue NW	Gregory Schiller, William Welder	(701) 748-2626	Akron	3235 Manchester Rd. Suite 5	Ruth Jarvis, Roy Jarvis Timothy Rickus, Teresa Rickus	(330) 644-5220 (330) 644-4762
Hillsboro	22 6th Street NW	Jacqueline Halvorson	(701) 636-7827	Akron	3421 S Arlington Rd		
Jamestown	1921 8th Ave SW	Midwest Franchise Operators LLC Gregory Schiller, Marnie Dick, William Welder	(701) 252-4167	Akron	3983 South Main Street	Ruth Jarvis, Roy Jarvis Spirit Restaurant Group LLC	(330) 245-1899 (234) 466-0633
Lisbon	502 Main St, Unit D		(701) 683-7827	Akron	3999 Medina Road	Jay Schmitt, Kari Schmitt	(330) 665-8090
Mandan	3825 Business Loop, I-94	Clyde Boehm	(701) 663-8663	Akron	4125 Medina Rd		
Mandan	4426 Memorial Highway	Troy Bartsch	(701) 663-0531	Akron	484 E Exchange St	William Nonnamaker	(330) 253-9667
Mandan	NEC Old Red Trail & Sunset	Holly Martin	(701) 663-8612	Akron	5105 Manchester Rd	William Nonnamaker Joe Nonnamaker, Kristine Nonnamaker	(330) 645-7849 (330) 633-1727
Mayville	11 3rd Street SE	Dawn Amb Troy Bartsch, Dean Bartsch	(701) 788-7827	Akron	904 Tallmadge Ave	Kristine Nonnamaker, Sodexo Operations, LLC	(330) 375-6622
Minot	1418 S Broadway		(701) 838-5192	Akron	95 Arch Street	Kristine Nonnamaker, Joe Nonnamaker	(330) 773-0365
Minot	1700 21st Ave & NW, Suite A	Troy Bartsch Pilot Travel Centers LLC	(701) 837-8090	Akron	1011 E Waterloo Rd		
Minot	3800 Hwy 2 & 52 West		(701) 838-4029	Albany	2384 Blizzard Lane	Gregory Miller	(740) 698-2505
Minot	3900 S Broadway	Troy Bartsch Troy Bartsch, Dean Bartsch	(701) 839-4987	Alliance	2100 Parkway Blvd	William Nonnamaker Kristine Nonnamaker, Joe Nonnamaker	(330) 823-2618 (330) 829-0944
Minot	721 N Broadway		(701) 839-1070	Alliance	2491 W State St	Kristine Nonnamaker, Joe Nonnamaker	(330) 821-2311
Minot AFB	215 Bomber Blvd.	Army & Air Force Exchange Service	(701) 727-4706	Alliance	2700 West State Street	Kristine Nonnamaker, Joe Nonnamaker	(330) 823-9744
Newtown	945 Eagle Drive	Craig Bell	(701) 627-2345	Alliance	766 Union Ave. S	Capital City Sandwiches, LLC	(740) 969-0265
Rolla	202 Main Ave	Gregory Schiller Troy Bartsch, Dean Bartsch	(701) 477-8109	Amanda	100 E. Main Street		
Rugby	107 Highway 2 SW		(701) 776-6966	Amelia	1226 Ohio Pike	Harnish Patel	(513) 752-4706
Stanley	901 Tami Street	Craig Bell	(701) 628-7827	Amelia	1815 St Rte 125 7570 Oak Point Rd, The Shops at Deerfield	Mukesh Patel Eric Jones	(513) 797-0451 (440) 984-7190
Steele	620 Mitchell Avenue, North	Tom Heinz Midwest Franchise Operators LLC	(701) 475-2274	Amherst			
Valley City	1128 W Main St		(701) 845-5489	Andover	250 E Main St	Shailesh Patel	(440) 293-7822
Wahpeton	127 Dakota Ave	Gregory Schiller	(701) 642-3525	Anna	606 E Main St	Kyle Timmerman	(937) 394-7522
Watford City	105 9th Ave SE, Suite 1	Craig Bell Midwest Franchise Operators LLC	(701) 842-6966	Arcanum	3433 SR 49	Jay Petroleum Inc	(937) 692-6220
West Fargo	109 E Main Ave, .	Maulik Dabhi, John Clark, Brent Olson	(701) 281-3920	Archbold	1200 S Defiance St	Melodie Rupp	(419) 445-7827
West Fargo	1970 Sheyenne Street		(701) 532-1889	Ashland	1996 E Main St	Russell Corwin	(419) 282-9580
West Fargo	3163 Bluestem Drive, Space 100	Maulik Dabhi, John Clark, Brent Olson	(701) 364-9263	Ashland	611 Claremont Ave	Russell Corwin	(419) 289-6970
West Fargo	855 13th Ave E, Ste 202	Peter Knoff, Brent Olson	(701) 356-4238	Ashland	706 Township Road 1904	Campbell Oil Company	(419) 368-0554
Williston	1918 2nd Ave West	Bradford Burt	(701) 572-3475	Ashland	1011 Sugarbush Dr.	Campbell Oil Company	(419) 281-4150
Williston	4001 2nd Ave W	Bradford Burt	(701) 572-5846	Ashtabula	1243 W Prospect	A and R Prospect LLC	(440) 998-7827
Washburn	153 Case Street	Troy Bartsch	(701) 462-4660	Ashtabula	2203 E Prospect Rd	Vikas Patel	(440) 992-6330
				Ashtabula	3551 N Ridge East	Pooja Patel A & R Lake Subs LLC	(440) 998-1600 (440) 964-7821
				Ashtabula	842 Lake Ave		
				Ashville	320 North Long St	Mehwish Ikram	(740) 983-2002
<b>Northern Mariana Islands</b>	<b>2 Open Restaurants</b>			Athens	25 N Court St	Gregory Miller	(740) 592-6030
Garapan	Hotel Street, Full House Gift Sho	Johnnie Fong Stella Fong, Marcos Fong	(670) 235-2255	Athens	914 East State Street	Gregory Miller	(740) 592-2299
Chalan Piao	1st Floor Sablan Building		(670) 235-2256	Athens	929 East State St	Gregory Miller	(740) 593-5350
				Aurora	92 Barrington Square Dr	Wayne Nonnamaker, William Nonnamaker Pilot Travel Centers LLC	(330) 474-3190 (440) 275-3017
<b>Ohio</b>	<b>924 Open Restaurants</b>			Austinburg	2246 State Rt 45	James Smith, Brian Smith	(330) 792-6431
Ada	424 S Main St	Healthy Perspective Inc	(419) 634-7827	Austintown	1600 S Raccoon Rd	James Smith, Brian Smith	(330) 259-0092
Akron	10 N Main St., Ste A	John Weakland Lisa Lawley, Cash Lawley	(330) 374-5101	Austintown	4774 Mahoning Ave, Ste 4		
Akron	1033 Kenmore Blvd		(330) 753-2011	Austintown	6001 Mahoning Ave	Ekta Joshi, Hiren Joshi	(330) 619-2589
Akron	1562 Akron Peninsula Rd, #122	Spirit Restaurant Group LLC	(234) 334-6716	Austintown	890 North Canfield Niles Road	Chhaya Joshi	(330) 349-0046
Akron	1596 West Market St	Taina Nagle Lisa Lawley, Cash Lawley	(330) 865-5984	Avon	35901 Chester Road 1997 Healthway Dr, Health & Wellness Ctr Facility	Ankush Prashar Gina Campana, Robert Balog	(440) 937-0527 (440) 988-6857
Akron	1607 S Hawkins Ave		(234) 706-2046	Avon Lake	33382 Walker Rd.	John Allendorf, John Allendorf	(440) 930-2727
Akron	2068 E Market St	Taina Nagle	(330) 805-4504	Avon Lake	375-E Lear Rd	John Allendorf, John Allendorf	(440) 933-9099
Akron	2383 S Main St, A103	Ruth Jarvis, Roy Jarvis Wayne Nonnamaker, William Nonnamaker	(330) 773-1443	Baltimore	1055 W Market St	Mohammed Monowar- Jones, Mohammed Kamal	(740) 862-8990
Akron	2635 Gilchrest Road		(330) 236-8636				
Akron	2843 E Waterloo Rd	Roy Jarvis, Marilyn Bolt	(330) 628-7449				
Akron	2887 S Arlington St	Timothy Rickus	(330) 645-6502				

Barberton	543 Wooster Rd W	Kristine Nonnamaker, Joe Nonnamaker	(330) 753-3339	Brook Park	15007 Snow Rd	Nirajkumar Patel	(216) 433-0044
Barberton	7 31st Street SW	William Nonnamaker, Wayne Nonnamaker	(330) 706-9189	Brookfield	7192 Warren Sharon Rd	Joseph Hray Kiritkumar Patel,	(330) 448-6321
Barnesville	220 S Chestnut	Brett Peach	(740) 425-4477	Brookville	428 Wolf Creek St	Mahesh Batia, Vipul Kumar	(937) 833-2510
Batavia	2199 Winemiller Lane	Nayan Patel	(513) 732-6337	Brunswick	1319 N Carpenter Rd, Suite 15	Joseph Zkiab	(330) 273-4000
Bay Village	27237 Wolf Rd	Patricia Sfeir	(440) 871-2006	Brunswick	1799 Pearl Rd	Joseph Zkiab	(330) 225-7980
Beachwood	24175 Chagrin Blvd	Rajanikant Patel	(216) 245-6282	Brunswick	5321 Center Rd	John Anderson, Jennifer Anderson	(330) 225-1675
Beachwood	25705 Chagrin Blvd	CAPL Retail LLC	(216) 464-6115	Brunswick	55 Pearl Road Unit 57, (Corner of Boston & Pearl)	John Anderson	(330) 460-3929
Beavercreek	1259 N Fairfield Rd	Gary Falkenbach	(937) 427-1518	Bryan	1215 South Main Street	Sharon von Seggern	(419) 636-4740
Beavercreek	2495 Commons Blvd, Suite A-3	Jonathan Tolliver, Kelly Shotwell, John Tolliver, Renee Tolliver	(937) 431-1771	Bryan	217 S Main St	James Boes, Daniel Boes	(419) 636-0786
Beavercreek	3360 Pentagon Blvd.	Jonathan Tolliver, Kelly Shotwell, John Tolliver, Renee Tolliver	(937) 320-2230	Buckeye Lake	11097 Hebron Road	Mohammed Monowar- Jones	(740) 527-1399
Beavercreek	3916 Indian Ripple Road	G & R Fidelity LLC	(937) 702-9046	Bucyrus	233 N Sandusky Avenue	Justin McChesney	(419) 562-5510
Beaverdam	427 E Main St	Pilot Travel Centers LLC	(419) 643-7233	Buffalo	11821 Claypike Rd	Brett Peach	(740) 685-6747
Bedford	267 Northfield Road	Bharatkumar Patel	(440) 232-9798	Burton	14548 N. Cheshire Street	Jayshree Patel	(440) 682-3018
Bedford Heights	25575 Aurora Rd	Elizabeth Archacki, Mandeep Singh	(440) 374-2600	Byesville	209 East Main Street	Brett Peach	(740) 685-7000
Beford	22919 Broadway Ave	Bharatkumar Patel	(440) 232-7827	Caldwell	17010 McConnelsville Rd.	Ryan Singer, Andrea Singer	(740) 732-6113
Bellaire	2998 Belmont St	Patricia Didriksen, Estate of Glenn Didriksen	(740) 676-5330	Cambridge	1300 Clark St	Darlene Queen	(740) 439-2821
Bellefontaine	800 S Main St	Traci Ritter, Daniel Clark, John Ritter	(937) 592-3000	Cambridge	1710 Southgate Pkwy	Darlene Queen	(740) 439-4000
Bellefontaine	870 E Sandusky	Traci Ritter	(937) 599-0003	Cambridge	61700 Southgate Rd	Pilot Travel Centers LLC	(740) 439-9226
Bellevue	301 & 307 E Main St	Ty Minnick, Christine Minnick	(419) 483-2200	Canal Fulton	2394 Locust St	Kristine Nonnamaker, Joe Nonnamaker	(330) 854-9444
Bellville	976 State Route 97	Stephanie Wendland, Mary Webster	(419) 886-2306	Canal Winchester	3626 Gender Rd	Ryan Morrison	(614) 837-4608
Belmont	I-70, Exit 208	Pilot Travel Centers LLC	(740) 782-0198	Canal Winchester	6452 Winchester Boulevard	Gregory Walker	(614) 834-9667
Beloit	18 Westville Lake Rd	William Nonnamaker, Joe Nonnamaker, Kristine Nonnamaker, Wayne Nonnamaker	(330) 938-0275	Canal Winchester	6674 Winchester Blvd	Gregory Walker	(614) 834-3477
Belpre	1823 Washington Blvd	Lloyd Pannell	(740) 423-6212	Canfield	8300 Meijer Drive, Space FD	Buckeye Subs LLC James Smith, Brian Smith	(614) 837-7827
Berea	821 North Rocky River Drive	Joseph Lukasik	(440) 234-3838	Canton	584 E Main St	Kristine Nonnamaker, Joe Nonnamaker	(330) 533-1899
Berea	419B W Bagley Road	Chinu Patel	(440) 826-3007	Canton	1314 Market Ave N	William Nonnamaker, Wayne Nonnamaker	(330) 455-4110
Berlin	5117 Main St	Bruce Byler	(330) 893-3125	Canton	1320 Mercy Drive NW	Wayne Nonnamaker, Kristine Nonnamaker	(330) 453-2644
Bethel	308 W Plane St	Sandeep Patel	(513) 734-3603	Canton	164 Dueber Ave SW	Joe Nonnamaker, Pilot Travel Centers LLC	(330) 456-6313
Beverly	505B 5th St., State Route 60	Amber Meyer	(740) 984-2676	Canton	2320 Faircrest Street	Kristine Nonnamaker, Joe Nonnamaker	(330) 484-6298
Blanchester	657 W. Main St., Unit #3	Shiv Sai 2021 LLC	(937) 783-3667	Canton	2612 Cleveland Ave SW	Kristine Nonnamaker, Joe Nonnamaker	(330) 484-7888
Blue Ash	5001 Cornell Rd	T2 Venture Corporation	(513) 469-1757	Canton	2838 Whipple Ave NW	Kristine Nonnamaker, Joe Nonnamaker	(330) 477-9313
Bluffton	467 State Rt 103 1393 Boardman Canfield Road, Suite #5	Paige Collins, Anthony Collins	(419) 358-2666	Canton	3200 Atlantic Blvd NE	William Nonnamaker, Kristine Nonnamaker, Joe Nonnamaker	(330) 456-8096
Boardman	8051 Market Street	Chhaya Joshi James Smith, Brian Smith	(330) 758-7050	Canton	3526 Cleveland Ave	William Nonnamaker	(330) 492-8111
Bolivar	450B Canal Street SE	Kevin Fitzgerald	(330) 874-7827	Canton	4004 Tuscarawas Street West	William Nonnamaker	(330) 476-8617
Botkins	500 E State St	Kyle Timmerman	(937) 693-3060	Canton	4005 Southway St SW 4272 Belden Village Street, Suite A	William Nonnamaker, William Nonnamaker, Wayne Nonnamaker, Kristine Nonnamaker, Joe Nonnamaker	(330) 479-9062
Bowling Green	131 West Gypsy Lane	Robert Copp	(419) 353-1630	Canton	4721 W Tuscarawas St	Joe Nonnamaker	(330) 494-1151
Bowling Green	524 E Wooster St	Robert Copp	(419) 352-8500	Canton	122 S. Marion Street	Steven Dexter	(330) 477-9708
Bowling Green	854 S Main St	Robert Copp	(419) 354-2608	Cardington	211 S Vance	Ty Minnick, Christine Minnick	(419) 718-8005
Bradner	1004 Bowling Green Rd	Ports Petroleum Co Inc	(419) 288-2117	Carey	807 West Central Avenue	Ray Homs	(419) 396-7827
Brecksville	7360 Chippewa Rd	Nicole Vasko	(440) 526-2929	Carlisle	100 Market Street	Gregory Miller	(937) 743-6929
Bremen	200 N. Broad St	Gregory Miller	(740) 475-8121	Carroll	1115 Canton Rd, Ste E	John Fitzgerald, Denise Fitzgerald	(740) 756-7765
Brewster	120 S Wabash St 800 NE	Campbell Oil Company Patricia Didriksen, Estate of Glenn Didriksen	(330) 767-4925	Carrollton	102 Main St.	Edwin Coles	(330) 627-7827
Bridgeport	895 National Road	Darcie Lively, Steven Lively	(740) 633-8870	Castalia	13 East Chillicothe Street	McWyston Inc.	(419) 684-1802
Broadview Heights	1100 Royalton Rd, Unit L		(440) 877-0277	Cedarville	1950 Havemann Road	Joseph Fleck	(937) 766-7299
				Celina	701 E Market St	Joseph Fleck	(419) 584-0976
				Celina	23 East Main St	Chad Taylor	(419) 586-4544
				Centerburg			(740) 625-9377



Centerville	175 E Alexandersville-Belbrook, Unit # 256	Jami Dunlap	(937) 424-5705	Cincinnati	3230 Eden Ave, MSB Care Crawley Building	Eric Franke Carol Sayers-Pickereel	(513) 558-6668
Centerville	6201 Wilmington Pike	Giant Oil Inc	(937) 439-0358	Cincinnati	6115 Cleves Warsaw Pike	David Pickereel Good News Ventures, Inc.	(513) 376-6040
Centerville	6244 Wilmington Pike	Alpesh Patel	(937) 848-4684	Circleville	1211 N. Court Street	Good News Ventures, Inc.	(740) 497-4687
Centerville	9154 Lebanon Pike	Jonathan Tolliver, John Tolliver, Renee Tolliver	(937) 438-1063	Circleville	1470 S Court Street	Good News Ventures, Inc.	(740) 420-6170
Chagrin Falls	8553 E Washington	Charles Biri	(440) 543-8044	Circleville	224 Lancaster Pike	Good News Ventures, Inc.	(740) 477-3341
Chardon	223 Meadowland Dr	Francesco Mastroianni, Michael Giudice	(440) 279-0396	Clayton	7700 Hoke Road, Store 11B	Ray Hornsi Rajanikant Patel, Chinu Patel	(937) 832-1414
Chardon	540 Water St	Michael Giudice	(440) 286-6061	Cleveland	10334 St Clair Ave		(216) 681-7755
Chesterland	12766 Chillicothe Road	Elizabeth Archacki	(440) 729-8404	Cleveland	10614 Lorain Ave	Chinu Patel	(216) 252-3330
Chillicothe	1080 N Bridge St	Thomas Haynes, June Haynes	(740) 773-7827	Cleveland	109000 Euclid Ave, Thomlinson Hall Food Court	Bon Appetit Management Co	(216) 368-6274
Chillicothe	161 N. Bridge Street	Thomas Haynes, June Haynes	(740) 779-1199	Cleveland	1111 Carnegie Ave	Ghazi Faddoul, John Faddoul	(216) 687-9817
Chillicothe	774 North High Street	Kelly Haynes-Hill	(740) 779-0140	Cleveland	11309 Euclid Avenue	Samir Rabil	(216) 229-1300
Chillicothe	801 Western Ave	Thomas Haynes, June Haynes	(740) 773-7828	Cleveland	13113 Shaker Blvd, Unit D1-D5	Bharatkumar Patel	(216) 751-4770
Chillicothe	85 River Trace Lane	Thomas Haynes, June Haynes	(740) 779-3855	Cleveland	13705 Lorain Rd	Chinu Patel	(216) 476-0101
Cincinnati	10122 Princeton Glendale Rd	Peter Quinn	(513) 457-2199	Cleveland	1417 E 9th St.	Nutan Patel, Niru Patel	(216) 621-3313
Cincinnati	10325 Reading Rd	Jennifer Tefs, Timothy Tefs	(513) 563-4461	Cleveland	1701 East 12th Street, Suite ZMR09, 1st Floor	Ghazi Faddoul	(216) 658-8801
Cincinnati	1123 Sycamore Street	Eric Franke	(513) 429-3547	Cleveland	1701 Superior Avenue	Ghazi Faddoul, Joseph Faddoul	(216) 781-7827
Cincinnati	11383 Montgomery Rd., Store #24	T2 Venture Corporation	(513) 489-4410	Cleveland	1800 Euclid Ave	Ghazi Faddoul	(216) 687-1017
Cincinnati	1150 W. Kemper Rd.	Samir Patel	(513) 825-6704	Cleveland	2144 Broadview Rd	Vikas Patel	(216) 351-7282
Cincinnati	11943 Hamilton Ave	OHM SHREE SHAKTI, LLC	(513) 674-7827	Cleveland	2242 Euclid Avenue	Ghazi Faddoul, Joseph Faddoul	(216) 298-4455
Cincinnati	205 Calhoun	Patrick Gilligan	(513) 961-1030	Cleveland	3300 Clark Avenue	Jehad Nemeah	(216) 961-5363
Cincinnati	221 E. Fourth St., Suite 105	Harnish Patel	(513) 421-1155	Cleveland	3400 Steelyard Drive	Georges Nader	(216) 398-9750
Cincinnati	250 East Fifth Street, Suite 220	Harnish Patel	(513) 381-4108	Cleveland	3494 West 25th Ave	Vijay Shinde	(216) 741-4447
Cincinnati	3008 Madison Rd	Eric Franke, Rodney Sabo, Dan White	(513) 731-5575	Cleveland	3636 Euclid Ave, Ste 1010	Nileshkumar Patel	(216) 431-6036
Cincinnati	3117 W Galbraith Rd	Hasmukh Patel	(513) 729-5335	Cleveland	3766 Rocky River Drive	Awad Khourieh	(216) 251-2011
Cincinnati	3200 Burnet Ave	Rajeshbhai Patel	(513) 751-7200	Cleveland	4071 Lee Rd, Ste 155	Ghazi Faddoul, Joseph Faddoul	(216) 860-4657
Cincinnati	4081 E Galbraith Road	Peter Quinn	(513) 984-8471	Cleveland	408 West St Clair Avenue, Unit 130	Rajanikant Patel	(216) 523-1865
Cincinnati	425 Walnut Street, Suite 110	Harnish Patel	(513) 381-2212	Cleveland	4161 W 150th Street	CAPL Retail LLC	(216) 251-1987
Cincinnati	4256 Mt Carmel Tobasco Rd	Harsh Patel, Anjanaben Patel	(513) 797-7227	Cleveland	5300 Riverside Dr., Unit TL-200	Debra Lukasik	(216) 265-8478
Cincinnati	4370 Eastgate Square Dr.	Eric Franke	(513) 752-7827	Cleveland	5300 Riverside Dr., Unit TL-200	Debra Lukasik	(440) 305-3253
Cincinnati	441 Vine St., 1st Floor	Harnish Patel	(513) 421-2440	Cleveland	5401 St Clair Avenue	Rajanikant Patel	(216) 242-1249
Cincinnati	4580 Montgomery Road	Rajeshbhai Patel	(513) 531-7822	Cleveland	6220 Memphis Ave	Sadguru 2 Krupa LLC	(216) 398-7827
Cincinnati	500 Level at Baldwin Passage, Student Life Center	Rajeshbhai Patel	(513) 556-4644	Cleveland	6510 Harvard Avenue	Abderahmane Chamroukh	(216) 641-0100
Cincinnati	5061 Delhi Ave	Bijalkumar Patel	(513) 922-1781	Cleveland	6551 Broadway Ave., Space #30	George Kanaan Nileshkumar Patel, Nehal Patel	(216) 429-1113
Cincinnati	5208 Beechmont Avenue	Eric Franke	(513) 624-7827	Cleveland	6902 Detroit Ave		(216) 651-3337
Cincinnati	5301 Ridge Rd	Patrick Gilligan	(513) 351-7496	Cleveland	7050-7054 Denison Ave, Unit 6 & 7	Jean Pierre Boutros	(216) 651-1660
Cincinnati	5469 N Bend Rd	Mayank Patel	(513) 661-0093	Cleveland	944 East 152 Street	Rajanikant Patel	(216) 851-1111
Cincinnati	6548 Glenway Avenue	Michael Pickereel, David Pickereel, Melissa Pickereel, Carol Sayers-Pickereel	(513) 386-9520	Cleveland	Main Cafeteria, 9500 Euclid Avenue	Compass Group USA Inc	
Cincinnati	6951 Harrison Ave	David Pickereel, Melissa Pickereel, Michael Pickereel	(513) 574-8171	Cleveland	One I-X Center Drive	Daniel Marcantonio, Thomas Humphries, Charles Lerg, Nikolaos Moschouris	(216) 990-0779
Cincinnati	7013 Miami Avenue	Eric Franke	(513) 275-0004	Cleveland Heights	3610 Mayfield Rd, J-11	Bharatkumar Patel	(216) 382-5656
Cincinnati	8086 Beechmont Ave	Harnish Patel	(513) 474-5401	Cleves	4153 Hamilton-Cleves Rd, State Route 128	Samir Patel	(513) 353-4555
Cincinnati	834 Ohio Pike	Kaushik Patel	(513) 753-9893	Clyde	105 E. McPherson Hwy	B & D Family Enterprises III, LLC	(419) 547-0055
Cincinnati	8398 Reading Rd.	Samir Patel	(513) 821-6800	Coal Grove	323 Marion Pike, Suite #3	G Lynn Rice	(740) 533-9433
Cincinnati	875 W Galbraith Rd	Hetal Patel	(513) 521-8700	Coldwater	223 W Main St	GLHOME, LLC	(419) 678-3950
Cincinnati	901 W 8th St	Patrick Gilligan	(513) 421-0201	Columbiana	15 N Main St	James Smith, Brian Smith	(330) 482-5083
Cincinnati	9230 Colerain Ave	Hardik Mehta	(513) 741-1020	Columbus	101 E Town St	Sanjaykumar Patel	(614) 715-8718

Columbus	1194 Kenny Centre Road, Room # 122	Bob Patel	(614) 459-2748	Columbus	8659 Columbus Pike 8675 Sancus Blvd, Room# 01130	Bob Patel	(740) 549-1611
Columbus	1221 Georgesville Road	Madhavi Gutta	(614) 351-5300	Columbus	One E Campus View Drive, Suite 116	Rausch Foods LLC Rachel Corbin, Andrea Hill	(614) 985-7827 (614) 846-7821
Columbus	1251 Morse Rd	Ravindra Patel	(614) 261-7820	Columbus	2787 Martin Rd, Storeroom #121	Michael Johnson Ty Minnick, Christine Minnick	(614) 793-2813 (419) 659-2090
Columbus	1320 W Lane Avenue	Jaman Ribadiya	(614) 488-7178	Columbus Grove	103 Progressive Dr.		
Columbus	1418 Cleveland Ave	Srujal Jariwala Rachel Corbin, Andrea Hill	(614) 291-8889 (614) 476-9621	Concord	7641 Crile Road	Vikas Patel	(440) 754-0004
Columbus	1425 N Cassady Ave			Conneaut	2 Love's Drive	Love's Travel Stops & Country Stores Inc.	(440) 593-6812
Columbus	1556 West Broad Street	Jonathan Linn	(614) 272-8339	Continental	405 S Main St, P.O. Box 415	Ty Minnick	(419) 596-3233
Columbus	1577 Holt Road	Jonathan Linn	(614) 878-5000	Copley	1360 S Cleveland Massillon Rd	Taina Nagle Joseph Hray, Tammy Hray	(330) 666-8783 (330) 372-1519
Columbus	163 North High St	Ketan Patel Nicholas Tracy, Ronald Johnsen	(614) 228-7829 (614) 443-6590	Cortland	2016 Millenium Blvd	Michelle Rudesill	(330) 638-3883
Columbus	1855 Lockbourne Road	Sanjaykumar Patel	(614) 761-2555	Cortland	3640 State Route 5 NE		
Columbus	1860 Hard Rd	Patrick Gilligan	(614) 299-0157	Coshocton	10 Downtowner Plaza	Brett Peach	(740) 622-3555
Columbus	1866 Summit St	Sadhi Mataji, LLC	(614) 457-4044	Coshocton	390 South Whitewoman Street	Brett Peach Jason Sommer, Pamela Sommer	(740) 622-1992 (937) 473-2333
Columbus	2090 W Henderson Road	Ketan Patel	(614) 461-7829	Covington	11 N High St	Estate of Andrew Kline	(419) 683-4550
Columbus	21 W. Broad Street 2121 Eakin Road, Storeroom #01040	Rena Saroberry	(614) 276-7822	Crestline	137 E Main St		
Columbus	2181 E Livingston Ave	Srujal Jariwala	(614) 884-1569	Cridersville	103 South Dixie Hwy	Ports Petroleum Co Inc Travis Saffell, Larry Saffell, Troy Saffell	(419) 645-5903 (740) 982-3000
Columbus	2187 Neil Ave	Patrick Gilligan Sanjaykumar Patel, Shital Patel	(614) 294-3799 (614) 898-7827	Crooksville	236 W Main St		
Columbus	2455 Schrock Road	Ibrahim Alalami	(614) 824-1530	Cuyahoga Falls	1939 State Road	Taina Nagle Timothy Rickus, Teresa Rickus	(330) 805-4779 (330) 929-5020
Columbus	2800 Sullivant Ave.	Sanjaykumar Patel	(614) 414-7827	Cuyahoga Falls	2924 State Road	William Nonnamaker, Wayne Nonnamaker	(330) 945-4550
Columbus	2811 Morse Rd	Ryan Morrison	(614) 337-9782	Cuyahoga Falls	4041 State Rd		
Columbus	2832 Stelzer Rd	Sanjaykumar Patel	(614) 267-7827	Dalton	208 Mill St	Campbell Oil Company Francis Trapp, Nichole Trapp	(330) 828-8631 (740) 599-9003
Columbus	3200 N High St	Srujal Jariwala	(614) 491-7826	Danville	108 Progress Dr		
Columbus	3386 S High St 3493 Great Western Blvd, Space #118	Madhavi Gutta Rachel Corbin, Andrea Hill	(614) 279-7588 (614) 294-7172	Dayton	1103 Brown St	Ashish Patel	(937) 331-9151
Columbus	350 W 3rd Ave	Compass Group USA Inc	(614) 566-3193	Dayton	125 N Ludlow Street	Nimeshkumar Shah Jami Dunlap, Jinal Patel	(937) 443-0761 (937) 256-7784
Columbus	3535 Olentangy River Rd	Shailesh Patel	(614) 457-7828	Dayton	1814 Woodman Dr.		
Columbus	3566 Riverside Dr	Wendy Burger	(614) 224-0800	Dayton	200- C N Springboro Pike	JKZR Inc.	(937) 424-4773
Columbus	400 N High St, Space M-3	Jayur Patel	(614) 529-0528	Dayton	2133 Needmore Rd	Ashish Patel	(937) 275-7033
Columbus	4391 Old Roberts Rd	Madhavi Gutta	(614) 491-6699	Dayton	2923 Linden Avenue 3465 York Commons Blvd, Located inside Wal-Mart	Cody Flanary Charles Bryant, Laura Bryant	(937) 949-3001 (937) 454-2950
Columbus	4424 Alum Creek Dr	Thorntons Inc.	(614) 837-3517	Dayton	4000 N Main St	Ashish Patel	(937) 275-6350
Columbus	4600 Winchester Pike	Ketan Patel	(614) 846-7827	Dayton	5566 Airway Rd	Gary Falkenbach Charles Bryant, Laura Bryant	(937) 252-7937 (937) 454-4400
Columbus	5055 N High St, #1-06	Greena Pallithanam	(614) 529-8500	Dayton	6704 Commerce Center Drive	Jonathan Tolliver, John Tolliver, Renee Tolliver Akash Chokshi, Mukeshkumar Patel	(937) 503-2403 (937) 222-7922
Columbus	5200 West Pointe Plaza	Scaria Pallithanam	(614) 777-0113	Dayton	8800 Kingridge Dr One Elizabeth Place, Suite WMP-1070	James Boes, Daniel Boes	(419) 782-2558
Columbus	5283 Westpointe Plaza Dr	Rupesh Desai	(614) 855-7805	Defiance	1203 S Clinton		
Columbus	5352 Hamilton Rd	Jonathan Linn	(614) 878-7117	Defiance	1804 North Clinton Street	Sharon von Seggern James Boes, Daniel Boes	(419) 782-0143 (419) 782-2448
Columbus	5456 W Broad St	Hareshbhai Patel	(614) 899-7827	Defiance	825 N Clinton		
Columbus	5701 Cleveland Ave	Hamsaveni Ray	(614) 423-7272	Delaware	1147 Columbus Pike	Bob Patel	(740) 369-6484
Columbus	5892 Karl Rd, Outlot C	Chuck Tennenbaum Rachel Corbin, Andrea Hill	(614) 762-6739 (614) 421-7827	Delaware	1760 Columbus Pike	CFG Way Delaware LLC	(740) 417-4915
Columbus	5975 East Broad Street	Scaria Pallithanam	(614) 888-7886	Delaware	22 Troy Rd	Urmish Mehta	(614) 783-5607
Columbus	6 East 13th Ave	Kalpeshkumar Patel	(614) 221-4040	Delaware	840 Sunbury Rd, Unit 504	Jaymin Patel	(740) 362-7782
Columbus	6092 Boardwalk St	Wendy Burger Good News Ventures, Inc.	(614) 759-7821 (614) 221-9700	Delphos	202 W 5th St	Paige Collins, Anthony Collins	(419) 695-3333
Columbus	61 E Gay St	Ryan Morrison	(614) 261-0902	Delta	1128 E Main St	Melodie Rupp Love's Travel Stops & Country Stores Inc.	(419) 822-9666
Columbus	6994 E Broad St, Unit 7	Stephen Paquette Certified Oil Corporation LLC	(614) 459-7886 (614) 340-7041	Diamond	4352 State Route 225		
Columbus	700 Children's Drive			Dover	201 West Ohio Ave.	Kevin Fitzgerald	(330) 602-7776
Columbus	700 E. North Broadway 794 Bethel Rd, Storeroom #01110						
Columbus	700 E. North Broadway 794 Bethel Rd, Storeroom #01110						
Columbus	794 Bethel Rd, Storeroom #01110						
Columbus	856 Frank Road						

Dover	933 & 935 N Wooster Ave	John Fitzgerald, Denise Fitzgerald	(330) 343-7827	Findlay	1161 Trenton Ave	K Alan Pelphrey	(419) 423-5042
Doylestown	60 N Portage Street	James Renner	(330) 658-2500	Findlay	1215 West Main Cross St	Campbell Oil Company	(419) 422-3795
Dresden	93 W 3rd St	Eric Romine	(740) 754-9138	Findlay	1932 Tiffin Ave	Scripture Only Inc	(419) 422-3700
Dublin	345 W Bridge St, Storeroom #02090	Bob Patel	(614) 734-1540	Findlay	2500 Tiffin Ave	K Alan Pelphrey	(419) 423-3659
Dublin	5900 Britton Parkway	Srujal Janiwala	(614) 761-7827	Findlay	3900 Ventura Dr	Nothing Wavering LLC	(419) 423-0420
Dublin	6385 Perimeter Dr, Storeroom# 01030	Hareshbhai Patel	(614) 389-0014	Findlay	608 S. Main Street	Ohio SP Inc Daniel Clark, Mary Jane Clark	(419) 422-7111 (419) 422-7827
Dublin	7730 Sawmill Rd.	Sanjaykumar Patel	(614) 792-7820	Findlay	753 Trenton Ave		
Duncan Falls	204 Main Street	Richard Eckels, Michael Knerr, Rock Van Wey	(740) 674-7166	Fostoria	1636 N Countyline St	William McKelvey	(419) 435-8511
East Canton	118 East Nassau St	Kristine Nonnamaker, Joe Nonnamaker	(330) 488-0499	Franklin	1 W 2nd St	Ray Homs Renee Tolliver, John Tolliver	(937) 704-9130 (937) 743-9494
East Canton	118 East Nassau St	James Smith, Lisa Baker, Barbara Smith, Brian Smith, Cody Smith	(330) 488-0499	Franklin	1274 E. 2nd Street		
East Liverpool	15937 State Rt 170	Brian Smith, James Smith, Brian Smith	(330) 385-1600	Franklin	6164 State Route 122	Yaminiben Patel Pilot Travel Centers LLC	(513) 217-0936 (937) 746-4409
East Liverpool	16280 Dresden Ave	James Smith, Lisa Baker, Barbara Smith, Brian Smith, Cody Smith	(330) 386-3654	Franklin	6830 State Rt 123		
East Palestine	179 E Taggart	James Smith, Lisa Baker, Barbara Smith, Brian Smith, Cody Smith	(330) 426-3375	Frazeytsburg	35 State St	Eric Romine	(740) 828-9422
Eastlake	33333 Vine St	Antoine Rached, Khalil Boulos	(440) 946-6133	Fredericktown	300 West Sandusky	Campbell Oil Company B & D Family Enterprises III, LLC B & D Family Enterprises III, LLC	(740) 694-6680 (419) 332-8300 (419) 332-5233
Eastlake	33752 Vine Street	Khalil Boulos, Antoine Rached	(440) 946-3190	Fremont	1620 W State St, Ste 1		
Eastlake	36081 Lakeshore Blvd, Unit D	Khalil Boulos, Antoine Rached	(440) 951-0979	Fremont	2180 Sean Dr., Ste 4	Wallace Wagner	(937) 420-3537
Eaton	100 A E. Washington Jackson Rd, Located Inside Wal-Mart	Charles Bryant, Laura Bryant	(937) 456-2180	Gahanna	110 Granville St	Ronald Caudill	(614) 532-0684
Eaton	1201 N Barron St	Charles Bryant, Laura Bryant	(937) 456-9484	Gahanna	321 Stoneridge Lane, Storeroom 02070	Jeffrey Dopps	(614) 471-7821
Eaton	1201 N Barron St	Kiritkumar Patel, Mahesh Batia, Vipul Kumar	(937) 456-9484	Gahanna	604 Morrison Road	Matthew Haughey Estate of V Joseph Cook, Diana Cook, Jennifer Rich	(614) 856-2685 (419) 468-7237
Eaton	4269 St Rt 732, Ste B	Pilot Travel Centers LLC	(937) 472-1003	Galion	254 Portland Way North		
Eaton	6141 US 127 N		(937) 456-4923	Gallipolis	1044 Jackson Pike	John Rairden	(740) 446-7451
Edgerton	157 E Morrison St, PO Box 162	Lynda Rude	(419) 298-2648	Gallipolis	2943 State Route 141	Par Mar Oil Company	(740) 466-2783
Elyria	1000 Chestnut Commons Drive	Gina Campana, Robert Balog	(440) 201-4069	Gallipolis	303 Upper River Rd	John Rairden Rachel Corbin, Andrea Hill	(740) 446-6483 (614) 870-6443
Elyria	38505 Chestnut Ridge Rd	Awwad Khourieh	(440) 365-1865	Galloway	1041 Norton Rd	Rajanikant Patel, Ashish Patel	(216) 475-5755
Elyria	403 Cleveland St	Paul Greer	(440) 366-5261	Garfield Heights	12598 Rockside Road	Jeffrey Hanlin, Alan Hanlin, Scott Hanlin	(330) 527-4401
Elyria	42851 N Ridge Rd	Patricia Kurtz, Estate of Billie Firestone	(440) 324-5300	Garrettsville	8094 Main St		
Elyria	521 Lake Avenue	Tracey Norton	(440) 328-3066	Geneva	1026 S. Broadway	Patrick Flynn	(440) 466-9202
Elyria	8709 W Ridge Rd	Tracey Norton	(440) 322-0434	Geneva	1640 Route 534	Patrick Flynn	(440) 466-9917
Elyria	907 E River St	Lisa Redding	(440) 323-1460	Genoa	22049 W State Rt 51	Shawn Bucher Piyush Patel, Rohit Patel	(419) 855-3844 (937) 378-9100
Englewood	606 Taywood Rd	Tammy Blevins	(937) 836-4092	Georgetown	658 East State Street, Unit 5		
Englewood	7725 Hoke Rd	Mukesh Patel	(937) 832-2224	Germantown	2301 Dayton Germantown Pike	Ray Homs Deborah Dickman, Benjamin Spanfellner	(937) 855-7265 (419) 637-3061
Enon	13 N. Xenia St.	Jonathan Tolliver, Kelly Shotwell, John Tolliver, Renee Tolliver	(937) 864-5680	Gibsonburg	109 S Main St.	Pilot Travel Centers LLC	(330) 530-5100
Euclid	22293 Euclid Ave	Dev Patel	(216) 531-8575	Girard	2786 Salt Springs Rd.	Joseph Hray, Tammy Hray	(330) 545-1112
Euclid	22384 Lake Shore Blvd	Khalil Boulos, Antoine Rached	(216) 731-3770	Girard	521 N State St	Greenway Foods II LLC	(740) 767-9999
Euclid	899 E 200th St	Khalil Boulos, Antoine Rached	(216) 481-2785	Glouster	10 Toledo St		
Fairborn	1040 E Dayton Yellow Springs	Giant Oil Inc	(937) 879-7507	Grafton	35121 E Royalton Rd	Potter Retail Inc.	(440) 748-8000
Fairborn	1210 Kauffman Ave	Kyle Young	(937) 879-7072	Grafton	514 N Main St	Patricia Sprouse	(440) 926-1445
Fairborn	316 N Broad St	Gary Falkenbach	(937) 879-1202	Granville	115 E Elm St	Darlene Queen Jonathan Tolliver, Debra Crago, Shari Royse-Bellar, John Tolliver, Renee Tolliver	(740) 587-4870 (937) 981-0598
Fairfield	3825 Kraus Lane, Suite M	Ritesh Patel	(513) 738-0682	Greenfield	208 Jefferson Street	Matthew Vogelmeier, Alisha Borgerding, Jeffrey Vogelmeier, Susan Vogelmeier	(937) 548-8001
Fairfield	4820 Dixie Hwy	Mahendra Patel, Jyotsnaben Patel	(513) 829-1986	Greenville	1315 Wagner Ave, Unit 7	Matthew Vogelmeier, Alisha Borgerding, Jeffrey Vogelmeier, Susan Vogelmeier	(937) 808-4098
Fairfield	6600 Dixie Highway, Suite Z	Rahul Patel	(513) 874-1303	Greenville	325 & 335 Martin Street	Good News Ventures, Inc.	(614) 875-1257
Fairlawn	3750-I W Market St	Big E/JG Enterprise LLC	(330) 665-1290	Grove City	1693 Stringtown Rd		
Fairport Harbor	1248 High Street, Unit 2	Vikas Patel	(440) 639-7280				
Fairview Park	22029 Lorain Rd	John Allendorf, John Allendorf	(440) 777-0782				
Findlay	11471 State Rte 613 W	Pilot Travel Centers LLC	(419) 299-3577				

Grove City	2578 London Groveport Road	David Masters	(614) 875-8882	Kenton	119 E Columbus St	Dilip Patel	(419) 674-1240
Grove City	3200 Broadway, Unit A	Rena Saroibery	(614) 875-2300	Kenton	15603 State HWY Rte 67	Prem Patel	(419) 674-4073
Grove City	3957 Hoover Rd	Chuck Tennenbaum	(614) 875-7820			Jonathan Tolliver, Kelly Shotwell, John Tolliver, Renee Tolliver	(937) 298-7827
Groveport	2560 London-Groveport Rd., Just East of Alum Creek	Rickenbacker Food Services, LLC	(614) 491-6758	Kettering	1191 E Stroop Road	Jonathan Tolliver, Kelly Shotwell, John Tolliver, Renee Tolliver	(937) 253-0321
Groveport	6029 Groveport Rd, Storeroom A	Madhavi Gutta	(614) 836-5898	Kettering	2238 Smithville Rd	Marwan Yadak, Amal Yadak	(937) 293-2994
Hamilton	1021 High Street	Hasmukh Patel	(513) 896-5383	Kettering	3019 Woodman Drive		(937) 293-1231
Hamilton	1240 W Main St, Unit 13	Hasmukh Patel	(513) 844-2929	Kettering	3024 Far Hills Ave.	JKZR Inc.	(440) 355-4900
Hamilton	1453 Millville Ave.	Jatin Patel, Nimeshkumar Shah	(513) 737-3123	LaGrange	109 Public Square 2	Jeffrey Linden	(216) 228-2227
Hamilton	2308 Dixie Highway, Space BC	Hasmukh Patel	(513) 896-5000	Lakewood	15317 Detroit Ave	Joseph Zkiab	(216) 228-9300
Hamilton	3153 Princeton Rd	Jay Gopal LLC	(513) 893-5445	Lakewood	16208 Madison Ave	Chinu Patel	(216) 226-8806
Hamilton	3201 Princeton Rd	Jay Gopal LLC	(513) 895-2555	Lakewood	1628 W 117th Street	Christal Boutros, Toufic Boutros	(740) 652-9730
Hannibal	40019 State Route 7	Par Mar Oil Company	(740) 483-1026	Lancaster	1191 East Main Street	Good News Ventures, Inc.	(740) 681-1229
Harrison	608 Ring Rd	Rajeshbhai Patel	(513) 202-1200	Lancaster	1522 River Valley Circle South	Good News Ventures, Inc.	(740) 687-9133
Hartsville	820 W Maple St, B	Kristine Nonnamaker, Joe Nonnamaker	(330) 877-2806	Lancaster	2687 N Memorial Dr	Good News Ventures, Inc.	(740) 652-9370
Heath	1134 Hebron Rd.	Darlene Queen	(740) 522-3000	Lancaster	2785 Columbus-Lancaster Rd NW	Good News Ventures, Inc.	(513) 932-2500
Hebron	620 E. Main St., Suite K	Richard Eckels, Rock Van Wey	(740) 928-2541	Lebanon	1530 Walmart Way	Akash Chokshi, Mukeshkumar Patel	(513) 932-6533
Hicksville	103 W High St	Albert Manella, Albert Manella	(419) 542-8345	Lebanon	726 E Main St, Suite B	T2 Venture Corporation	(513) 228-0691
Hilliard	4490 Cemetery Rd	Todd Clark, Daniel Clark	(614) 876-7993	Lebanon	915 N. Broadway Street	T2 Venture Corporation	(419) 943-3000
Hilliard	6558 Scioto Darby Rd	Gursimer Singh	(614) 710-1116	Leipsic	309 S Belmore St	Jay Petroleum Inc	(740) 548-9990
Hillsboro	224 N High St	Kyle Young	(937) 402-4625	Lewis Center	6445 Pullman Dr.	Bob Patel	(937) 962-4070
Hillsboro	540 Harry Sauner Rd	Bradley Elmore	(937) 393-1040	Lewisburg	6670 State Route 503 N	Pamela Sommer	(419) 884-1941
Holgate	146 Railway Ave.	Jay Petroleum Inc	(419) 264-0002	Lexington	307 E Main St	Justin McChesney	(419) 861-0109
Holland	1355 S McCord Rd	Goldwing Ventures Inc	(419) 861-0109	liberty township	5310 newtown rd #103	Michael Jantausch	(419) 866-8300
Holland	6827 Springvalley Dr	Goldwing Ventures Inc	(419) 866-8300	Lima	1505 Findlay Road	Nikoda, Inc	(419) 999-6500
Holmesville	160 North Vermillion St	Campbell Oil Company	(330) 279-2009	Lima	2461 Shawnee Rd	Loretta Grice	(567) 712-2806
Howard	12220 Anchor Drive	Francis Trapp, Nichole Trapp	(740) 326-1381	Lima	2505 Elida Rd	Paige Collins, Anthony Collins	(419) 227-0097
Hubbard	2586 N Main Street	Love's Travel Stops & Country Stores Inc.	(330) 534-1800	Lima	1945 Bellefontaine Rd	Paige Collins, Anthony Collins	(330) 424-1501
Hubbard	544 W Liberty St	Joseph Hray, Tammy Hray	(330) 568-2088	Lisbon	119 E Lincoln Way	James Smith, Cody Smith	(740) 989-2174
Huber Heights	6007 Brandt Pike	Akash Chokshi, Mukeshkumar Patel	(937) 233-8806	Little Hocking	66 Arrowhead Road	Par Mar Oil Company	(330) 302-4009
Huber Heights	7150 Executive Blvd.	Jinal Patel	(937) 233-3580	Lodi	101 Wooster St	Laurie Shaum-Perry	(740) 385-2113
Huber Heights	7817 Wayne Town Blvd	Jonathan Tolliver, Kelly Shotwell, John Tolliver, Renee Tolliver	(937) 236-4478	Logan	12910 State Rte 664	Richard Eckels, Michael Knerr	(740) 385-1194
Hudson	180 W Streetsboro Rd	Timothy Rickus, Teresa Rickus	(330) 650-5605	Logan	503 W Hunter St	Richard Eckels, Michael Knerr	(740) 845-0555
Huron	2117 Cleveland Rd W	Robert Resley	(419) 433-7491	London	375 Lafayette St	Greena Pallithanam, Manoj Thanath	(740) 490-7142
Ironton	1021 Ironton Hills Dr, A-5	G Lynn Rice	(740) 533-0065	London	65 W High St	Scaria Pallithanam	(440) 277-7870
Jackson	100 Wal-Mart Drive	John Rairden	(740) 288-0416	Lorain	2217 East 42nd Street	Kimberly Newman	(440) 288-9171
Jackson	731 E Main St	John Rairden	(740) 286-4782	Lorain	301 E Erie Ave	Patricia Kurtz, Carl Firestone, Carl Firestone	(440) 282-3111
Jamestown	83 W Washington Street	Sanjaykumar Patel	(937) 675-3333	Lorain	3360 Oberlin Ave	Patricia Kurtz, Pamela Terschak	(440) 282-4443
Jefferson	135 N Chestnut Street	A and R Chestnut LLC	(440) 576-3004	Lorain	4380 Leavitt Road	Gina Campana, Dianne Campana	(419) 994-4930
Jeffersonville	220 State Route 41 Northwest	Parminder Kaur	(740) 426-6666	Loudonville	327 W Main St	Edwin Coles	(330) 875-5411
Jeffersonville	12484 Old U.S. 35	Bob Patel	(740) 948-2000	Louisville	536-540 W Main St	William Nonnamaker	(513) 677-5153
Johnstown	14 S Williams	Darlene Queen	(740) 967-2244	Loveland	10500 Loveland Madeira Rd	Anthony Wean, Randall Lowe	(513) 722-3900
Kalida	313 E North St	Jay Petroleum Inc	(419) 532-3596	Loveland	1602 State Rt 28	Anjanaben Patel, Harsh Patel	(513) 683-7600
Kent	1330 S Water St	William Nonnamaker	(330) 346-0245	Loveland	784 Loveland-Miamiville Rd, Suite 300	Brian Klaus	(513) 340-4757
Kent	1709 E Main St	William Nonnamaker	(330) 673-7821	Loveland	9147 Lighthouse Way	Kana 11 Inc, Jamie Vogelsong-Dettwiler	(740) 259-3700
Kent	250 Tallmadge Road	Ruth Jarvis, Roy Jarvis	(330) 673-8740	Lucasville	127 North Street		(440) 449-4959
Kent	4068 SR 43	Ruth Jarvis, Roy Jarvis	(330) 346-0204	Lyndhurst	5615 MAYFIELD RD	Paul Elhindi	

Macedonia	8160 Macedonia Commons Blvd	Wayne Nonnamaker, William Nonnamaker	(216) 242-1229	Mentor On the lake	6080 Andrews Rd	Michael Giudice	(440) 257-2800
Macedonia	957 Aurora Rd, Unit D	Thomas Zgonc	(330) 468-2399	Miamisburg Middleburg Heights	72 N. Main Street 7214 Pearl Rd	Ray Homs	(937) 859-4406 (440) 545-1109
Madison	6700 North Ridge Road	Amy Noch	(440) 428-7827	Middlefield	15050 South Springdale Ave	Edward Backos	(440) 632-9047
Magnolia	11089 St Rte 800 NE	Campbell Oil Company	(330) 866-9148	Middlefield	15446 W High Street	Jayshree Patel	(440) 632-0031
Maineville	6046 S SR 48	Kyle Young	(513) 494-0217	Middletown	2227 1/2 N Verity Pkwy	Kelly Shotwell, John Tolliver, Jonathan Tolliver, Renee Tolliver	(513) 422-1112
Mansfield	1135 Park Ave W	Mary Webster	(419) 529-0700	Middletown	2900 Towne Blvd	Haresh Patel	(513) 423-4665
Mansfield	1521 Lexington Ave	Justin McChesney	(419) 756-0700	Middletown	4351 Roosevelt Blvd	Kelly Shotwell, John Tolliver, Jonathan Tolliver, Renee Tolliver	(513) 423-3362
Mansfield	359 Lexington SpringMill	Mary Webster	(419) 529-0800	Middletown	David Andrews, William McKelvey		(419) 499-4319
Mansfield	950 Ashland Rd, Unit 5	Justin McChesney	(419) 589-8864	Milford	1067 SR 28	Lawrence Phillips	(513) 831-6222
Mansfield	1340 Lexington Springmill Road	Campbell Oil Company	(419) 747-4100	Milford	205 Rivers Edge Drive	Riteshkumar Patel	(513) 576-9091
Mansfield	2325 Interstate Circle	Justin McChesney	(419) 775-0011	Millbury	1501 Woodville Rd	Shawn Bucher	(419) 836-3325
Maple Heights	5408 Northfield Rd	Harinderjit Sandhu	(216) 475-2255	Millersburg	995 S Washington St	John Fitzgerald, Denise Fitzgerald	(330) 674-7827
Marengo	619 State Route 61	Zach Santmyer Deborah Leffingwell,	(419) 253-0567	Minerva	1162 Alliance Rd NW	John Fitzgerald, Denise Fitzgerald	(330) 868-0087
Marietta	104 Gross St	Daniel Leffingwell,	(740) 373-1505	Minford	8501 State Rte 335	Ed Newsome, Estate of Cebert Newsome	(740) 820-8900
Marietta	233 Captain D Seely MIA Dr, Unit 12	Deborah Leffingwell, Daniel Leffingwell	(740) 373-1245	Minster	257 East 4th Street	Wallace Wagner	(419) 628-3537
Marietta	3355 St Route 821	Par Mar Oil Company	(740) 376-0306	Mogadore	35 N Cleveland Ave	Roy Jarvis, Ruth Jarvis	(330) 628-5800
Marietta	350 Pike Street	Deborah Leffingwell, Daniel Leffingwell	(740) 373-6575	Monroe	40 S American Way	Minesh Patel	(513) 539-9330
Marietta	4796 St. Route 60	Par Mar Oil Company	(740) 373-1809	Monroe	995 Premium Outlet Drive, Unit 0983	Minesh Patel	(513) 539-2500
Marion	1546 Mount Gilead Road	Justin McChesney	(740) 389-3332	Monroeville	271 Sandusky St	Robert Resley, Sean Resley	(419) 465-2500
Marion	571 Delaware Ave	Management LLC	(740) 382-3761	Montpelier	1430 Whitaker Way, Suite A	Ty Minnick, Christine Minnick	(419) 485-8765
Marion	691 West Center Street	Management LLC	(740) 751-6701	Moraine	1689 West Dorothy Lane	Jami Dunlap, Jinal Patel	(937) 424-5668
Marion	720 N Main St	Justin McChesney	(740) 382-0766	Moraine	1701 West Dorothy Lane	Jami Dunlap, Jinal Patel	(937) 293-2850
Marion	1675 Marion-MT Gilead Road	Management LLC Patricia Didriksen, Estate of Glenn Didriksen	(740) 389-3333	Moraine	5652 Springboro Pike	JKZR Inc.	(937) 299-3811
Martins Ferry	1 S 4th St	Didriksen	(740) 633-2800	Morrow	519 W. Pike Street	Kyle Young	(513) 899-7328
Marysville	15590 State Rt 36 E	Xtrapot LLC	(937) 642-9122	Mount Gilead	506A W Marion Rd	Estate of V Joseph Cook, Diana Cook, Jennifer Rich	(419) 947-4665
Marysville	555 Colemans Crossing Blvd	Michael Johnson	(937) 644-3600	Mount Gilead	6022 B State Route 95	Estate of V Joseph Cook, Diana Cook, Jennifer Rich	(419) 768-2006
MASON	107 West Main Street	Haresh Patel	(513) 492-9865	Mount Orab	103 Glover Dr	Garrett Wallace	(937) 444-6388
MASON	5303 Bowen Dr	Harsh Patel	(513) 234-0944	Mount Sterling	12750 State Rt 56 SE	Mount Sterling BP LLC	(740) 869-4753
MASON	5538 S State Rt 741	T2 Venture Corporation	(513) 398-3650	Mount Vernon	100 Newark Rd	Chad Taylor	(740) 397-7827
MASON	8231 Arbor Square Dr	Harsh Patel,	(513) 459-7827	Mount Vernon	1579 Coshocton Ave	Chad Taylor	(740) 392-8338
MASON	8231 Arbor Square Dr	Anjanaben Patel	(513) 459-7827	Mount Vernon	661 N. Sandusky Street	Chad Taylor	(740) 326-6651
Massillon	1 Massillon Market Place	William Nonnamaker	(330) 833-5080	Mt. Eaton	15927 E. Main Street	Campbell Oil Company	(330) 359-0542
Massillon	13172 Lincoln St W	Campbell Oil Company	(330) 833-5727	Munroe Falls	14 South Main Street	William Nonnamaker, Wayne Nonnamaker	(330) 688-0711
Massillon	202-208 Federal Ave NW	William Nonnamaker, Wayne Nonnamaker	(234) 348-1550	Napoleon	2251 N Scott St	Daniel Boes, James Boes	(419) 599-8568
Massillon	2086 Wales Rd NE	William Nonnamaker	(330) 832-9820	Napoleon	402 South Perry Street	Daniel Boes, James Boes, Diane Hall, Judy Hamman	(419) 591-1490
Massillon	5508 Wales Ave NW	Kristine Nonnamaker, Joe Nonnamaker	(330) 834-2789	Napoleon	905 American Rd	Pilot Travel Centers LLC	(419) 599-0068
Massillon	8570 Navarre Rd SW	Kristine Nonnamaker, Joe Nonnamaker	(330) 879-1106	Nelsonville	497 E Canal St	Richard Eckels, Michael Knerr	(740) 753-1200
Maumee	259 Golden Gate Shopping Ctr	James Miller	(419) 893-2256	New Albany	5186 New Albany Rd	Shital Patel	(614) 775-9007
Maumee	584 Dussel Dr	Goldwing Ventures Inc	(419) 893-0550	New Bremen	494 S. Washington Street	Ty Minnick, Christine Minnick	(419) 629-3770
Mayfield Heights	6107 Mayfield Rd.	Paul Elhindi	(440) 449-8384	New Carlisle	526 North Main St	Jonathan Tolliver, Kelly Shotwell, John Tolliver, Renee Tolliver	(937) 845-4040
McArthur	111 N Market St	Gregory Miller	(740) 596-5800	New Carlisle	580 McAdams Dr.	Jonathan Tolliver, Kelly Shotwell, John Tolliver, Renee Tolliver	(937) 849-0426
Medina	1033 South Court Street	Minit Mart LLC	(330) 722-3861	New Lebanon	570 E. Main St.	Ray Homs	(937) 687-0220
Medina	1065 N. Court St., Unit B	Russell Corwin	(330) 722-7827				
Medina	3725 Medina Rd, Unit 104	Russell Corwin	(330) 722-5575				
Mentor	8318 Tyler Blvd.	Michael Giudice	(440) 266-2000				
Mentor	9303 Mentor Ave	Francesco Mastroianni	(440) 255-0020				
Mentor	9514 Diamond Centre Dr	Divine Foods LLC	(440) 867-2009				
Mentor ohio	9853 Johnnycake Ridge Rd	John Simodi, Lisa Simodi, Shane Simodi	(440) 639-8100				

New Lexington	140 W Broadway	Larry Saffell, Travis Saffell	(740) 342-7827	Olmsted Twnshp	7062 Columbia Rd	Smail Moussouni	(440) 427-8763
New London	11 Akron St	Karen Ruggles	(419) 929-0954	Oregon	3107 Navarre Ave	James Miller	(419) 693-7827
New Middletown	10651 Main St	Debbie Richardson	(330) 542-2910	Oregon	7410 Jerusalem Rd	S and G Stores LLC	(419) 836-5027
New Paris	422 S Washington St	James Miller	(937) 720-4109	Orient	6997 Harrisburg Pike	Imran Zaheer	(614) 875-2242
New Philadelphia	110 Commercial Avenue NE, Unit B	Kevin Fitzgerald	(330) 365-9275	Orrville	511 N Main St	James Renner	(330) 682-7827
New Philadelphia	536 W High Ave	John Fitzgerald, Denise Fitzgerald	(330) 339-7774	Ottawa	960 North Perry Street	James Boes, Daniel Boes	(419) 523-3383
New Washington	125 S Kibler	Edwin Coles	(419) 492-3250	Ottoville	190 A West Third Street	Jeremy Wenning	(419) 453-7827
New Weston	14428 US Hwy 127	Jay Petroleum Inc	(419) 336-5008	Owensville	110 West Main St	Manish Patel	(513) 732-0057
Newark	1001 East Main St	Darlene Queen	(740) 345-8071	Oxford	17 E High St	Piyush Patel	(513) 280-6368
Newark	150 S 30th St	Darlene Queen	(740) 344-4535	Oxford	5720 College Corner Pike	Kiritkumar Patel	(513) 523-2000
Newark	1865 N 21st St	Darlene Queen, Paul Queen	(740) 366-4108	Painesville	1464 Mentor Ave	Vikas Patel	(440) 639-8911
Newark	2183 W. High Street, Unit B	Richard Eckels, Michael Knerr, Rock Van Wey	(740) 763-7097	Painesville	1851 N Ridge Rd	Vikas Patel	(440) 350-9300
Newark	607 Country Club Drive	Darlene Queen, Paul Queen	(740) 281-0000	Painesville	5941 Vrooman Road	Gopal Patel	(440) 760-1006
Newburgh Heights	4910 Harvard Avenue	CAPL Retail LLC	(216) 441-3989	Painesville	72 South Park Pl	Vikas Patel	(440) 358-1405
Newbury	11110 Kinsman Road	Shailesh Patel	(440) 564-2264	Parma	10223 Brookpark Road, #4	Veronica Bruzdinski	(216) 676-5850
Newcomerstown	578 N College St	Kevin Fitzgerald	(740) 498-8481	Parma	5224 Broadview Road	Fadia Boutros	(216) 398-1200
Newton Falls	17 E River St	Dawn Reinke, Jeffrey Reinke	(330) 872-1555	Parma	5466 Pearl Rd	KimBob, LLC	(440) 884-9996
Niles	237 North Main Street	J.B. Food Service, Inc.	(330) 652-2238	Parma	6585 Ridge Road	CAPL Retail LLC	(440) 613-2188
Niles	5555 Youngstown-Warren Rd, Unit 8007	Joseph Hray, Tammy Hray	(330) 652-7313	Parma	7395 State Rd	Charles Biri	(440) 842-9782
Niles	6261 Youngstown-Warren Rd	Monica Knight, Timothy Knight	(330) 544-5200	Parma	7759 Day Drive	Chinu Patel	(440) 345-5033
North Canton	4300-4304 Portage St NW	Kristine Nonnamaker, Joe Nonnamaker	(330) 497-6211	Parma Heights	6641 Pearl Rd	Rajesh Patel	(440) 882-6259
North Canton	7783 Cleveland Ave	Kristine Nonnamaker, Joe Nonnamaker	(330) 494-0902	Pataskala	35 West Broad Street	Richard Eckels, Michael Knerr, Rock Van Wey	(740) 927-0068
North College Hill	6836 Hamilton Avenue	Jaydada 4 Inc.	(513) 931-7827	Pataskala	9313 Columbia Road	Richard Eckels, Michael Knerr, Rock Van Wey	(740) 927-0838
North Jackson	54 North Salem Warren Rd	J.B. Food Service, Inc.	(330) 538-2866	Paulding	1015 N Williams St	James Boes, Daniel Boes	(419) 399-5092
North Lewisburg	11 E. Maple Street	John Ritter, Traci Ritter	(937) 747-2220	Pemberville	209 Bierely Ave	Deborah Dickman, Benjamin Spanfeller	(419) 287-4400
North Madison	6067 North Ridge Rd	Nirajkumar Patel	(440) 417-0447	Pepper Pike	30579 Pinetree Rd, Unit 1030	Howard Leska	(216) 831-7821
North Olmsted	24119 Lorain Rd	Frank DiMeo	(440) 777-9100	Perrysburg	10392 Fremont Pike	Marc Hall	(419) 874-4260
North Olmsted	24801 Brookpark Rd	Daniel Marcantonio, Thomas Humphries, Charles Lerg, Nikolaos Moschouris	(440) 777-7074	Perrysburg	26567 N. Dixie Highway, Suite 173	Robert Copp	(419) 873-3200
North Olmsted	28661 Lorain Rd	Frank DiMeo	(440) 777-1414	Perrysburg	28400 Cedar Park Blvd	Goldwing Ventures Inc	(419) 661-2946
North Randall	4771 Northfield Rd	Harinderjit Sandhu	(216) 662-8770	Perrysburg	3654 Libbey Rd	Ports Petroleum Co Inc	(419) 837-2309
North Ridgeville	34299 Center Ridge Rd	Dianne Campana	(440) 327-5773	Pickerington	1164 Hill Rd N	Richard Eckels	(614) 759-9855
North Royalton	12786 Royalton Road	Darcie Lively, Steven Lively	(440) 628-8700	Pickerington	57 N. Hill Road	Richard Eckels	(614) 829-6058
North Royalton	6023 Royalton Rd	Vikas Patel	(440) 230-1221	Piketon	526 S West Street	Ed Newsome, Estate of Cebert Newsome	(740) 443-6132
North Royalton	9375 W Sprague Rd	Bipin Shah	(440) 888-6400	Pioneer	601 S State St	Ty Minnick	(419) 737-2726
Northfield	10468 Northfield Rd, B	Cash Lawley, Lisa Lawley	(330) 748-0119	Piqua	1225 Ash St	Paresh Patel	(937) 773-0480
Northwood	2488 Oregon Rd	CAPL Retail LLC	(419) 666-9823	Piqua	1300 East Ash Street	Ketan Patel	(937) 615-1005
Northwood	3310 Woodville Rd, Ste A	Goldwing Ventures Inc	(419) 698-2866	Piqua	1575 Covington Ave	Paresh Patel	(937) 773-4101
Norton	4051 Cleveland Massillon Rd	Timothy Rickus, Teresa Rickus	(330) 825-5002	Plain City	440 S. Jefferson, RT 42	Hareshbhai Patel	(614) 873-2593
Norwalk	257 Benedict Ave, Building A	Ty Minnick, Christine Minnick	(419) 668-6999	Poland	1300 Doral Dr	Chhaya Joshi	(330) 259-3339
Norwalk	340 West Wind Drive	Ty Minnick, Christine Minnick	(419) 663-6503	Poland	1301 Boardman-Poland Rd	Chhaya Joshi	(330) 726-7702
Norwalk	355 Milan Ave	David Andrews, William McKelvey	(419) 668-0932	Poland	3004 Center Rd	James Smith, Brian Smith	(234) 254-0720
Oak Harbor	262 W. Water Street	B & D Family Enterprises III, LLC	(419) 898-3200	Poland	5052 Youngstown-Poland Rd	James Smith, Brian Smith	(330) 750-1812
Oak Hill	403 N Front St	John Rairden	(740) 682-7800	Pomeroy	813 W Main St	John Rairden	(740) 992-6426
Oberlin	18 S Main St	Jeffrey Linden	(440) 774-7827	Port Clinton	106 South East Catawba Rd	Carrie Rios	(419) 734-7494
Oberlin	SWQ Hwy 58 & Hwy 20	Jeffrey Linden	(440) 774-4547	Port Clinton	74 N Jefferson St	Carrie Rios	(419) 734-3544
				Portsmouth	2918 Gallia St	Jamie Vogelsong-Dettwiller	(740) 353-9500

Portsmouth	2701 Galena Pike West	Jamie Vogelsong-Dettwiler	(740) 858-3194	Shaker Heights	20150 Van Aken Boulevard, Unit 104	Rajanikant Patel	(216) 283-0600
Powell	8707 Owenfield Drive	Bob Patel	(740) 549-6230	Sharonville	11755 Mosteller Road	Ritesh Patel	(513) 326-2049
Powell	9840 Brewster Ln	Bob Patel	(614) 336-8530	Sheffield Lake	4246 E Lake Rd	Tracey Norton	(440) 949-6030
Proctorville	142 County Road 403 W, Suite 3	Patrick McClintic, Estate of Jack Hammond, Danya McClintic	(740) 886-9883	Shelby	16 Mansfield Ave	William McKelvey, David Andrews Ty Minnick, Christine Minnick	(419) 347-4844
Racine	106 Broadway Street	John Rairden	(740) 949-1122	Sherwood	14023 State Rte. 18		(419) 899-3999
Randolph	1597 State Route 44	Jeffrey Hanlin, Alan Hanlin, Scott Hanlin	(330) 578-9045	Sidney	1240 Wapakoneta Avenue	Aksharatit Inc	(937) 710-4499
Ravenna	1052 W Main St	Kristine Nonnamaker, Joe Nonnamaker	(330) 297-5555	Sidney	1520 W Michigan St	ABM Ventures, LLC	(937) 492-1200
Ravenna	2600 State Route 59	William Nonnamaker, Wayne Nonnamaker	(330) 346-0772	Sidney	2400 W. Michigan Street	ABM Ventures, LLC	(937) 658-6552
Ravenna	320 E Main St	Kristine Nonnamaker, Joe Nonnamaker	(330) 297-1667	Solon	28300 Miles Road, Unit C	Michael Bactor	(440) 394-8390
Ravenna	4224 State Route 14	Certified Oil Corporation LLC	(330) 325-1549	Solon	34192 Aurora Road	Armand Boisselle	(440) 349-4060
Reynoldsburg	1898 Brice Road	Buckeye Subs LLC	(614) 864-7827	Somerset	102 W Main St	Mohammed Monowar-Jones	(740) 743-3000
Reynoldsburg	2793 Taylor Rd SW	RAMRAM LLC	(614) 501-6499	South Euclid	14419 Cedar Rd	Maher Hamadeh	(216) 381-7782
Reynoldsburg	7143 E Main Street	Rupalee Kadakia, Mitesh Kadakia	(614) 755-4800	South Euclid	1868 Warrensville Ctr Road	Tony Bechara, Steve Bechara	(216) 785-9436
Reynoldsburg	8138 E Broad St	Wendy Burger	(614) 751-0357	South Euclid	4501 Mayfield Road	Maher Hamadeh	(216) 382-8888
Reynoldsburg	6347 Tussing Rd	Srujal Jariwala	(614) 759-7827	South Webster	10958 St. Rte. 140	Jigishkumar Patel	(740) 778-2294
Richfield	4174 Wheatley Rd, Ste 700	Spirit Restaurant Group LLC	(234) 400-0515	Spencerville	106 E 4th St	Todd Kill	(419) 647-4747
Richfield	4815 Brecksville Road	Spirit Restaurant Group LLC	(234) 400-0516	Springboro	24 Hiawatha Trail	Hetal Patel	(937) 743-8857
Richmond Heights	25991 Highland Road	Vikas Patel	(216) 404-1405	Springboro	680 N Main St, (SR741)	Renee Tolliver, John Tolliver	(937) 748-6885
Richwood	1 North Franklin Street	Steven Dexter	(740) 943-5155	Springdale	11580 Springfield Pike, Space #21	Bhavesh Patel, Raxitkumar Patel	(513) 671-2020
Rio Grande	11733 State Rt 588	John Rairden	(740) 245-9144	Springfield	200 S Tuttle Road	Gary Falkenbach	(937) 322-0233
Ripley	910 South 2nd St	Charles Poole, Michelle Poole	(937) 392-1434	Springfield	2100 N Bechtle Ave	Sanjay Mistry, Nita Mistry	(937) 342-1104
Rittman	31 North Main St	James Renner	(330) 925-2291	Springfield	2110 E Main St	Sanjay Mistry, Nita Mistry	(937) 322-2922
Rockbridge	25381 Clearcreek Road	Go-Mart, Inc	(740) 746-8101	Springfield	2130 S Limestone St	McWyston Inc.	(937) 323-0800
Rockford	101 N Main St	Jeremy Wenning	(419) 363-2336	Springfield	2976 Derr Rd	McWyston Inc.	(937) 399-1740
Rocky River	19595 Detroit Ave	Jean Pierre Boutros, Marie Shaia	(440) 333-0074	Springfield	4851 Security Dr.	John Winner	(937) 399-1949
Rocky River	21625 Center Ridge Road	BSP Capital Investments, LLC	(440) 333-2089	Springfield	1725 Ridge Rd	Love's Travel Stops & Country Stores Inc.	(937) 325-2977
Rossford	1137 Buck Road	James Miller	(419) 476-5834	St Clairsville	45880 National Road	Brett Peach	(740) 695-0550
Rossford	28311 Parkway Blvd	S and G Stores LLC	(419) 872-6258	St Clairsville	50739 Valley Plaza Drive	Stephen Dawson	(740) 526-5060
Russells Point	204 Lincoln Blvd	Julie McManus	(937) 843-2900	St Marys	1300 Indiana Ave	Kyle Timmerman	(419) 394-0094
Sabina	31 E. Washington Street	Sanjaykumar Patel	(937) 584-6000	St. Mary's	486 Fortman Dr	Jeremy Wenning	(419) 394-7982
Saint Henry	561 S Eastern Ave	GLHOME, LLC	(419) 763-1212	Steubenville	100 Mall Drive	James Smith, Brian Smith, Cody Smith	(740) 264-2585
Saint Paris	9751 US Hwy 36 W	John Ritter	(937) 663-6000	Steubenville	114 S Hollywood Blvd	James Smith, Brian Smith, Cody Smith	(740) 264-6777
Salem	200 E 2nd St, Suite M	James Smith, Brian Smith	(330) 332-2828	Stow	3500 Hudson Dr, Ste 1	Wayne Nonnamaker, William Nonnamaker	(330) 945-6211
Salem	2586 East State St, Ste C	James Smith, Brian Smith	(330) 337-0780	Stow	4301 Kent Rd, Unit 32	Sanjiv Verma	(330) 688-0827
Salem	2875 E State St	James Smith, Brian Smith	(330) 332-2856	Stow	4968 Darrow Rd	Timothy Rickus, Teresa Rickus	(330) 655-2400
Sandusky	1318 Cleveland Rd, Suite A	Kimberly Newman	(419) 621-1885	Stow	3520 Hudson Drive	Timothy Rickus, Teresa Rickus	(330) 926-9000
Sandusky	160 Wayne Street	Robert Resley	(419) 625-5599	Strasburg	722 Wooster Ave S	Kevin Fitzgerald	(330) 878-7827
Sandusky	3515 Tiffin Rd	Kimberly Newman, Robert Resley	(419) 625-4498	Streetsboro	905 Singletary Drive	Wayne Nonnamaker, William Nonnamaker	(330) 626-3055
Sandusky	3608 Venice Rd	Edwin Coles	(419) 621-8075	Streetsboro	9380 State Rt 43	Richard Anderson	(330) 626-5352
Sandusky	5500 Milan Rd	Kimberly Newman	(419) 621-0248	Strongsville	11025 Prospect Road	Nutan Patel, Niru Patel	(440) 238-2162
Sandusky	709-D West Perkins Avenue	KimBob, LLC	(419) 502-2927	Strongsville	14904 Pearl Road	Joseph Zkiab	(440) 572-3585
Seaman	16970 State Route 247	Estate of Larry Singer	(937) 386-0444	Strongsville	8585 Pearl Rd	CSS Subs LLC	(440) 826-0998
Seville	4938 Park Ave W	Campbell Oil Company	(330) 769-3540	Stryker	202 South Defiance Street	Sharon von Seggern	(419) 682-9017
Seville	8924 Lake Rd	Pilot Travel Centers LLC	(330) 769-8003	Sugarcreek	705 Dover Rd, Rt 39	John Fitzgerald, Denise Fitzgerald	(330) 852-4118
Shaker Heights	16687 Chagrin Blvd	Ziad Assad, Mohammed Fattah	(216) 991-0063	Sunbury	400 S Wilson Road, Suite 570	Bob Patel	(740) 965-2443
				Sunbury	7680 E SR 37	Pilot Travel Centers LLC	(740) 965-5540

Sunbury	747 W. Cherry Street 11013 Airport Hwy Ste 9, 2 nd Floor AIRPORT SECURE AREA	Corbin Hill LLC Toledo Lucas County Port Authority	(740) 965-2244 (419) 865-5735	Twinsburg	9224 Darrow Rd.	Kristine Nonnamaker, Joe Nonnamaker John Fitzgerald, Denise Fitzgerald	(330) 487-0919 (740) 922-1141
Swanton	14241 Airport Hwy	Melodie Rupp	(419) 826-7827	Uniontown	13030 Cleveland Ave NW	Kristine Nonnamaker, Joe Nonnamaker	(330) 699-9203
Sylvania	5141 S Main St	Goldwing Ventures Inc Sodexo Operations, LLC	(419) 882-8805 (419) 824-6332	Uniontown	3471 Massillon Rd	Timothy Rickus, Teresa Rickus	(330) 896-9181
Sylvania	5200 Harroun Rd.	Goldwing Ventures Inc	(419) 842-1776	Uniontown	4195 Massillon Rd, Unit #101	Timothy Rickus, Teresa Rickus	(330) 899-9936
Sylvania	7621 Sylvania Ave	Goldwing Ventures Inc	(419) 842-1776	Upper Sandusky	1600 E Wyandot	Pilot Travel Centers LLC	(419) 294-3819
Sylvania	8249 Sylvania-Metramora Rd	Goldwing Ventures Inc Big E/JG Enterprise LLC	(419) 885-0440 (330) 633-2911	Upper Sandusky	Hwy 30	William McKelvey	(419) 294-2873
Tallmadge	35 Erie Rd	William Nonnamaker Capital City	(330) 633-1741	Urbana	721 E Court St	John Ritter	(937) 653-6708
Tallmadge	622 South Ave	William Nonnamaker Capital City	(330) 633-1741	Utica	45 Columbus Road	Richard Eckels	(740) 892-2207
The Plains	74 North Plains Road	Sandwiches, LLC Richard Eckels, Rock Van Wey	(740) 797-2900 (740) 246-7827	Valley View	7525 Granger Rd, Suite 103	Rajanikant Patel James Boes, Daniel Boes	(216) 328-9861 (419) 232-3600
Thornville	14900 State Route 13 1950 West SR 18, (West Market Street)	Janet Molineaux	(419) 448-0300	Van Wert	109 Towne Center Blvd.	James Boes, Daniel Boes	(419) 238-5653
Tiffin	200 S Sandusky St	Janet Molineaux Jeffrey Vogelmeier, Susan Vogelmeier	(419) 448-8900 (937) 667-1337	Van Wert	1112 South Shannon Street	Boes	(419) 238-5653
Tiffin	200 S Sandusky St	Janet Molineaux Jeffrey Vogelmeier, Susan Vogelmeier	(419) 448-8900 (937) 667-1337	Vandalia	312 E National Rd	Aksharraj Inc. Pilot Travel Centers LLC	(937) 898-8223 (937) 264-8520
Tipp City	982 Main St 1455 W. Alexis Road/ Bldg. 59, ***EMPLOYES ONLY***	Goldwing Ventures Inc	(419) 478-6026	Vandalia	I-75 @ Exit 64 (NW quadrant)	Pilot Travel Centers LLC	(937) 264-8520
Toledo	1465 Secor Road	Marc Hall	(419) 688-5135	Vermilion	1810 State Rt 60	Kimberly Newman	(440) 963-4032
Toledo	1528 Broadway	Marc Hall	(419) 242-8600	Vermilion	4686 Liberty Rd	Kimberly Newman Shirley Johns, Dustin Johns	(440) 967-0770 (937) 526-5487
Toledo	1564 S. Byrne Road	James Miller	(419) 381-0313	Versailles	1375 E Main Street	William Howell, Stacy Howell	(740) 678-2603
Toledo	1896 Front St	Richard Folk	(419) 214-0832	Vincent	7665 State Route 339	Kiritkumar Patel, Mahesh Batia, Vipul Kumar	(937) 839-0062
Toledo	20 E Alexis Rd 2801 W. Bancroft St, Student Union Bldg Food Court	Goldwing Ventures Inc Compass Group USA Inc	(419) 478-7266 (603) 224-6520	W Alexandria	71 N Main St, Ste B	Russell Corwin, Ronald Corwin	(937) 839-0062 (330) 336-3031
Toledo	3324 Secor Rd, Suites 15 & 16	Robert Copp	(419) 534-6830	Wadsworth	141 Main Street	Russell Corwin, Ronald Corwin	(330) 334-8325
Toledo	4011 Monroe Street 415 Emerald Avenue, Martin Luther King Jr. Plaza	Marc Hall Toledo Lucas County Port Authority	(419) 473-0836 (419) 249-6551	Wadsworth	222 Smokerise Dr	Russell Corwin, Ronald Corwin	(330) 334-8325 (330) 334-0044
Toledo	4870 N Summit St	James Miller	(419) 726-3767	Wadsworth	989 High Street	Russell Corwin, Ronald Corwin	(330) 334-0044
Toledo	540 S Reynolds Rd	Goldwing Ventures Inc	(419) 537-0017	Wakeman	42 W Main St	Edwin Coles	(440) 839-0054
Toledo	5447 Secor Road	James Miller Pilot Travel Centers LLC	(419) 474-5892 (419) 727-4939	Wapakoneta	1401 Bellefontaine	Milan Patel	(419) 738-1336
Toledo	5820 Hagman Rd	James Miller	(419) 534-2945	Warren	1604 Parkman Rd NW	Chhaya Joshi	(330) 395-1604
Toledo	5821 Central Ave W 6975-7007 West Central Ave., Bldg. II, Suite D	Goldwing Ventures Inc	(419) 841-9704	Warren	231 South Main St	Joseph Hray	(330) 394-7827
Toledo	812 Matzinger Rd., Unit B	Christopher Markho	(419) 727-1875	Warren	3001 Elm Road	Joseph Hray	(330) 372-5600
Toledo	942 Phillips Avenue	James Miller	(419) 478-1444	Warren	4602 Mahoning Ave NW	Joseph Hray Samara Black, Paul Black	(330) 847-6060 (330) 856-1259
Toledo	5380 Monroe Street	Robert Copp	(419) 885-7844	Warren Warrensville Heights	8252 East Market Street	Jehad Nemeh	(216) 831-9388
Toledo	4400 Chrysler Drive, Pod 13	Marc Hall	(419) 261-4018	Washington	1397 Leesburg Ave	Hareshbhai Patel Jonathan Tolliver, Kelly Shotwell, John Tolliver, Renee Tolliver	(740) 636-0280 (740) 335-9955
Toledo	1646 Alexis Rd W	Goldwing Ventures Inc	(419) 470-1540	Washington Court House	19 Fayette Ctr, Ste A	Renee Tolliver	(740) 335-9955
Toledo	4400 Chrysler Drive, Body	Marc Hall James Smith, Brian Smith	(567) 686-6148 (740) 537-1320	Waterville	24 N 3rd St	Melodie Rupp James Boes, Daniel Boes	(419) 878-2782 (419) 337-4390
Toronto	1830 Franklin Ave	James Miller	(419) 478-1444	Wauseon	1275 N. Shoop Ave.	Jamie Vogelsong- Dettwiller	(740) 947-5355
Trenton	849 W State St	Kelly Shotwell Ray Homs, Kimberly Nelson	(513) 468-0128 (937) 837-6338	Waverly	409 E Emmitt Ave	William Nonnamaker	(330) 866-3538
Trotwood	5260 Salem Ave	Ray Homs, Estate of Rateb Homs, Laura Homs	(937) 837-2338	Waynesburg	8648 Waynesburg Dr SE	William Nonnamaker	(330) 866-3538
Trotwood	706 E Main St	Jeffrey Vogelmeier, Susan Vogelmeier	(937) 335-1144	Waynesville	354 S Main St	JKZR Inc.	(513) 897-2262
Troy	1281 S Dorset Road	Jeffrey Vogelmeier, Susan Vogelmeier	(937) 339-6111	Wellington	215 E Herrick Ave	Jeffrey Linden	(440) 647-6402
Troy	15 S. Dorset Rd.	Jeffrey Vogelmeier, Susan Vogelmeier	(937) 339-6111	Wellston	708 S Pennsylvania Ave	John Rairden	(740) 384-6342
Troy	1801 West Main St	Ketan Patel	(937) 332-3433	West Carrollton	1901B S Alex Rd 7996 Princeton Glendale Rd, Suite 102	Ashish Patel	(937) 866-0046
Troy	998 N. Market St.	Shree Maher Corp	(937) 703-9272	West Chester	8288 Cincinnati Dayton Rd	Michael Jantausch	(513) 860-2666
Tuppers Plains	42264 State Route 7 8027 Darrow Rd, Building B Unit 1	Gregory Miller Kristine Nonnamaker, Joe Nonnamaker	(740) 667-0202 (330) 405-9813	West Chester	9625 Cincinnati Columbus Rd 7132 Cincinnati Dayton Rd, Suite 700	Peter Quinn	(513) 777-9228 (513) 779-7730
Twinsburg	1	Gregory Miller Kristine Nonnamaker, Joe Nonnamaker	(740) 667-0202 (330) 405-9813	West Chester West Chester Township	9100 West Chester Towne Centre	Manisha Patel Julie Merland	(513) 779-7730 (513) 860-2083



West Jefferson	97 E Main Street	Good News Ventures, Inc.	(614) 879-9993			Brian Smith, Cody Smith	
West Lafayette	327 W Main St	Mac's Conv Stores LLC GL Div	(740) 545-9682	Zanesville	1305 Newark Rd	Richard Eckels, Michael Knerr, Rock Van Wey	(740) 450-7800
West Liberty	301 N Detroit St	Traci Ritter	(937) 465-0177	Zanesville	2455 West Pike	Par Mar Oil Company Richard Eckels, Michael Knerr, Rock Van Wey	(740) 453-9323
West Milton	695 S. Miami St.	Jason Sommer	(937) 698-7605	Zanesville	2850 Maple Ave	Richard Eckels, Michael Knerr, Rock Van Wey	(740) 450-7600
West Union	11217 State Rte 41	Bradley Elmore	(937) 544-3000	Zanesville	2850 Maysville Pike	Richard Eckels, Michael Knerr, Rock Van Wey	(740) 450-7000
West Unity	201 East Jackson	Melodie Rupp	(419) 924-9077	Zanesville	3219 Maple Ave, Store Room #28	Richard Eckels, Michael Knerr, Rock Van Wey	(740) 452-0200
Westerville	1186 County Line Road	Srujal Jariwala	(614) 865-4643	Zanesville	4950 E Pike	Richard Eckels, Michael Knerr, Rock Van Wey	(740) 453-3360
Westerville	5992 Westerville Rd, Suite G	Srujal Jariwala Rachel Corbin, Andrea Hill	(614) 794-2782 (614) 891-8320	Zanesville	75 South Maysville Pike	Richard Eckels, Michael Knerr, Rock Van Wey	(740) 453-8007
Westerville	7447 State Rt 3			Sheffield Village	5282 Detroit Road, Unit 2A	Eric Jones	(440) 934-1600
Westlake	26079 Detroit Rd	TIBATEK LLC Chinu Patel, Rajanikant Patel	(440) 899-1772 (440) 871-2101				
Westlake	30325 Detroit Rd						
Wheelersburg	8516 Ohio River Rd, Ste A	Roxann Miller	(740) 574-5890				
Whitehall	3657 East Main Street	Carol McGirr	(614) 338-8010				
Whitehall	3912 E. Broad Street, D22C	Jonathan Linn	(614) 237-7877				
Whitehall	4343 E Main St	Slavik Shaulov	(614) 231-8878				
Whitehouse	Anthony Wayne Plaza, 5903 Weckerly Rd	Joshua Torres	(419) 877-9473	<b>Oklahoma</b>	<b>296 Open Restaurants</b>		
Wickliffe	29690 Euclid Ave	Elizabeth Archacki	(440) 944-5955	Ada	119 W Main	Dennis Rottinghaus	(580) 332-1991
Willard	240 West Walton, Suite C	William McKelvey	(419) 935-3700	Ada	812 N Country Club Rd, Space A	Dennis Rottinghaus Dakota Wood, Ricky Wood	(580) 332-2030 (918) 785-2620
Willoughby	35535 Euclid Ave, Unit 3	Nilesh Patel	(440) 954-7827	Adair	309 South Mayes	Dakota Wood, Ricky Wood	(918) 257-4368
Willoughby	37812 Vine Street	Mohamed Soliman	(440) 942-1224	AFTON	21600 SOUTH HWY 69, BUFFALO RANCH	Dakota Wood, Ricky Wood	(918) 257-8826
Willoughby	5900 Som Center Rd, #20	Qais Hodali	(440) 516-4500	AFTON	55990 OK-85A	7E OK 6, LLC	(405) 785-2900
Willoughby Hills	28292 Chardon Rd	Dev Patel	(440) 585-7872	Alex	619 W Highway 19	William Morris	(580) 482-1900
Willowick	30348 Lakeshore Blvd	Mohamed Soliman	(440) 943-7980	Altus	1503 N Main	William Morris Dennis Rottinghaus, Donald Rottinghaus	(580) 482-8899 (580) 327-0955
Wilmington	2825 S State Rte 73	Jonathan Tolliver, Kelly Shotwell, John Tolliver, Renee Tolliver	(937) 382-1122	Alva	107 E Oklahoma	John Heffernan C & A Franchise LLC	(405) 247-3300 (580) 298-5757
Wilmington	2855-B Progress Way	Jonathan Tolliver, Kelly Shotwell, John Tolliver, Renee Tolliver	(937) 382-7824	Anadarko	733 Petree Rd	7E OK 8, LLC	(580) 588-2070
Wilmington	5772 US 68	Pilot Travel Centers LLC	(937) 382-0464	Antlers	505 West Main	Mohammad Arshad Love's Travel Stops & Country Stores Inc.	(580) 223-3232 (580) 889-9394
Wilmington	993 S. South Street	Jinal Patel	(937) 283-7030	Apache	614 Apache Rd.	Jason West	(918) 335-1325
Wintersville	154 Main Street	James Smith, Brian Smith	(740) 264-9161	Arcadia	228 Odor St	Jason West Love's Travel Stops & Country Stores Inc.	(918) 336-0325 (580) 625-4220
Woodsfield	102 S Main St	Keith Kimmich	(740) 472-1107	Ardmore	3201 12th Ave. NW	AMAAN LLC Dakota Wood, Ricky Wood	(405) 470-6498 (918) 783-5121
Woodville	205 E Main St	Carrie Rios	(419) 849-2371	Ardmore	901 Grand Ave	Rakhi Naik Rottinghaus Company, Incorporated	(580) 363-1099
Wooster	1046 B Apple Creek Road	Campbell Oil Company	(330) 262-0736	Atoka	1935 S. Mississippi Ave. 647 South Mississippi St, Suite B	Donald Rottinghaus, Dennis Rottinghaus Love's Travel Stops & Country Stores Inc.	(405) 485-4333 (580) 544-4431 (580) 258-0782
Wooster	2424 Akron Rd	Campbell Oil Company	(330) 264-5673	Atoka	1412 SE Washington Blvd, Suite A	Jason West	(918) 355-0091
Wooster	3883 Burbank Rd	Russell Corwin	(330) 345-7080	Bartlesville	401 S Dewey Ave, Suite 109		
Wooster	825 Dover Road	Minit Mart LLC	(330) 262-5902	Bartlesville			
Wooster	2958 Cleveland Road	Campbell Oil Company	(330) 804-0084	Beaver	802 Douglas Ave.		
Wooster	1337 Blachleyville Road	Campbell Oil Company	(330) 264-0813	Bethany	8022 NW 39th Expressway		
Worthington	7558 Worthington Galena	Hareshbhai Patel	(614) 431-1590	Big Cabin	31209 S US Hwy 69		
Wright Patterson AFB	1250 Kittyhawk Area A, WPAFB Exchange Mall	Army & Air Force Exchange Service	(937) 482-0035	Bixby	15020 S Memorial Drive, Unit E		
Wyoming	1510 Springfield Pike	Nayan Patel	(513) 821-9119	Blackwell	4511W White Ave		
Xenia	1355 North Detroit Street	Jeffery Conklin, Judy Conklin	(937) 372-7960	Blanchard	127 N. Main St		
Xenia	572 W Main St	Kyle Young	(937) 372-7225	Boise City	1100 East Main Street		
Xenia	70 Hospitality Dr	John Tolliver, Renee Tolliver	(937) 376-5744	Bristow	224 South Main		
Youngstown	200 Goldie Road	James Smith, Brian Smith	(330) 759-9300	Broken Arrow	1003 N Elm Place		
Youngstown	210 W Rayen Ave	Pamela VonBergen	(330) 746-3924	Broken Arrow	1054 East Albany Street, Suite B		
Youngstown	3500 Canfield Rd	Sherri Decker	(330) 793-1550				
Youngstown	4501 Belmont Ave	James Smith, Lisa Baker, Barbara Smith,	(330) 759-2737				

Broken Arrow	3313 S Elm Place	Rajinder Kaur	(918) 455-7827	Edmond	1525 E 2nd St	Mohammad Arshad	(405) 285-9969
Broken Arrow	3900 E. Hillside Dr	Matthew Gillispie	(918) 355-6033	Edmond	16325 North Sante Fe 17900 N. Western Ave., Suite	Mohammad Arshad	(405) 340-3000
Broken Arrow	6303 South Elm Street	Matthew Gillispie	(918) 451-8723	Edmond	102	Mohammad Arshad	(405) 844-6400
Broken Arrow	8005 S Garnett Rd	Matthew Gillispie Eric Huffman, Dana Hallum, Charity Huffman	(918) 294-1803	Edmond	2124 NW 164th St 3248 South Broadway, Suite 100	Mohammad Arshad	(405) 844-7171
Broken Bow	1703 S Park Dr	Love's Travel Stops & Country Stores Inc.	(580) 584-7827	Edmond	5807 East Covell Road, B145 & B 145A	Debra Odom	(405) 340-2408
Buffalo	Hwy 64 & Brule		(580) 735-2201	El Reno	1645 E. Hwy 66	Mohammad Arshad Love's Travel Stops & Country Stores Inc.	(405) 844-4749 (405) 262-8813
Cache	407 W H Ave	Dennis Rottinghaus Kwik Chek Food Stores Inc.	(580) 429-2450	El Reno	2420 S Country Club Rd	Ronald Wheeler	(405) 262-4903
Calera	104 S Service Road		(580) 434-8225	Elgin	7439 US Hwy 277	Dennis Rottinghaus	(580) 771-2077
Catoosa	19322 E Admiral Pl #C	Torris Brand	(918) 739-3081	Elk City	1206 W 3rd St	Dale Carter Love's Travel Stops & Country Stores Inc.	(580) 225-1515
Catoosa	5248 State Hwy 167	Christopher Stephens	(918) 266-2068	Elk City	2703 East Highway 66	Rottinghaus Company, Incorporated	(580) 225-9162
Catoosa	NEC US 412 & SH 167	Torris Brand	(918) 379-0453	Enid	2333 West Willow Rd.	Donald Rottinghaus, Dennis Rottinghaus	(580) 242-6760
Chandler	1804 E. 1st Street	Dennis Rottinghaus	(405) 258-9966	Enid	515 South VanBuren St	Dennis Rottinghaus	(580) 237-1010
Checotah	131 Paul Carr Drive	Dava Kukuk	(918) 473-0388	Enid	5601 W. Owen K. Garriot Rd.	Dennis Rottinghaus Love's Travel Stops & Country Stores Inc.	(580) 237-7330
Cherokee	1745 S. Grand	Kyle Williams	(580) 596-2031	Erick	901 N. Sheb Wooley Ave.	Love's Travel Stops & Country Stores Inc.	(580) 526-3345
Chickasha	1525 S. 4th Street	Dennis Rottinghaus	(405) 224-8444	Eufaula	1601 Birkes Rd	Clayborn Subs 51659, LLC	(918) 689-5667
Choctaw	14729 NE 23rd Street, Unit 101	Raymond Walker Love's Travel Stops & Country Stores Inc.	(405) 390-8424	Eufaula	616 S. Main	Love's Travel Stops & Country Stores Inc.	(918) 689-7131
Choctaw	7401 S. Choctaw Rd	Love's Travel Stops & Country Stores Inc.	(405) 391-6027	Fairview	401 N. Main Street	Army & Air Force Exchange Service	(580) 227-3363
Chouteau	4564 W. 590		(918) 476-4691	Fort Sill	Bldg 1718 Macomb Rd.		(580) 250-1759
Claremore	1212 W Will Rogers Blvd	Christopher Stephens	(918) 341-1200	Frederick	800 S Main	James Ard	(580) 335-7777
Claremore	16854 East Hwy 20	Larry Rogers	(918) 283-9910	Ft. Gibson	1207 S. Lee Street	Jason West	(918) 478-3229
Claremore	2000 C S Hwy 66	Christopher Stephens	(918) 342-4446	Glenpool	12200 South Waco	Rakhi Naik	(918) 298-0031
Claremore	600 W Bluestarr Dr	Christopher Stephens	(918) 341-6933	Glenpool	519 E 141st Street, Suite K1	Rakhi Naik	(918) 291-9689
Cleveland	200 W Caddo	Dennis Rottinghaus Love's Travel Stops & Country Stores Inc.	(918) 358-2288	Grove	2115 S Main Street	Ronald Zwisler	(918) 787-7911
Clinton	10331 N. 2310 Rd.		(580) 323-1022	Grove	521 W 3rd	Ronald Zwisler Love's Travel Stops & Country Stores Inc.	(918) 786-5557
Coalgate	33 N Main Street	Johnny Sandmann Love's Travel Stops & Country Stores Inc.	(580) 258-0601	Guthrie	2530 East Noble Ave.		(405) 260-0850
Colbert	2150 Leavenworth Trail		(580) 296-5946	Guymon	2102 N Hwy 64	Dennis Rottinghaus	(580) 338-7827
Collinsville	701 W Main St	Jason West Love's Travel Stops & Country Stores Inc.	(918) 371-9949	Harrah	20446 NE 23rd St	Dennis Rottinghaus	(405) 454-1100
Comanche	120 S. Rodeo DR.		(580) 439-6256	Harrah	3400 S. Harrah Rd	Shireen Panjwani	(405) 391-7827
Cordell	420 N Glenn English St	Henry Hise	(580) 832-3636	Haskell	622 S Broadway	Jason West	(918) 482-5151
Coweta	14050 State Hwy 51 South	Reena Patel Love's Travel Stops & Country Stores Inc.	(918) 486-5363	Healdton	505 W. Main	Dennis Rottinghaus	(580) 229-0885
Crescent	432 S. Grand		(405) 969-3974	Heavener	708 US Hwy 59	Jennifer Robbins Love's Travel Stops & Country Stores Inc.	(918) 653-2255
Cushing	1040 E Main, #C	Paul Morris	(918) 285-3033	Hennessey	721 S. Main Street	Dava Kukuk, David Daggs	(405) 853-6636
Davis	109 A W Main	Dennis Rottinghaus	(580) 369-3024	HENRYETTA	510 E MAIN ST		(918) 652-4757
Del City	4375 SE 29th St, Suite 100	Raymond Walker Raymond Walker, Shannon Smith, Meri Walker	(405) 601-1366	Hinton	5327 N. Broadway	Ronald Wheeler	(405) 542-6116
Del City	5401 Tinker Diagonal St		(405) 672-2588	Hobart	1100 S Broadway	Rick Hopson	(580) 726-5917
Dewey	2392 North Osage Ave	Jason West	(918) 534-2008	Holdenville	320 E. Hwy 270	Clayborn, Inc Love's Travel Stops & Country Stores Inc.	(405) 379-0800
Duncan	1225 N Hwy 81	Dennis Rottinghaus	(580) 255-2225	Hollis	408 E. Broadway Street	Love's Travel Stops & Country Stores Inc.	(580) 688-2464
Durant	1317 N. 1st Street	Dennis Rottinghaus	(580) 924-7707	Hooker	201 W. Highway 54	Donald Knight, Doris Knight	(580) 652-2001
Durant	3601 Main Street, Suite 100	Dennis Rottinghaus	(580) 931-9348	Hugo	1003 E Jackson		(580) 326-8884
Edmond	121 E. Waterloo Rd.	Marvin Odom Debra Odom, Marvin Odom	(405) 340-0882	Hulbert	210 West Main Street	Jason West	(918) 772-3422
Edmond	1320 N Kelly		(405) 216-9339				
Edmond	13801 North Bryant, Suite 100	Mohammad Arshad	(405) 753-4268				

Idabel	2100 E Washington, Ste A	Eric Huffman, Dana Hallum, Charity Huffman	(580) 286-7114	NORMAN	311 12th Avenue SE 3451 36th Avenue NW, Suite 100	Dennis Rottinghaus	(405) 364-0464
Inola	30640 S 4200 Rd	Larry Rogers	(918) 543-8370	NORMAN		Dennis Rottinghaus Love's Travel Stops & Country Stores Inc.	(405) 329-6900 (405) 364-0059
Jay	448 South Main St	Ricky Wood	(918) 253-3777	NORMAN	5317 SE 44th Street	Love's Travel Stops & Country Stores Inc.	(405) 364-0059
Jenks	510 South Elm Street	Torris Brand Love's Travel Stops & Country Stores Inc.	(918) 299-3212	Nowata	106 Airport Drive		(918) 273-5640
Kingfisher	203 S. Main Street		(405) 375-5019	Okarche	114 N Main	Barbara Farrar	(405) 263-4826
Kingston	719 Hwy 70 East	James Box	(580) 564-1500	Okemah	706 South Woody Guthrie	Annie Nguyen	(918) 623-9601
Lawton	1204 SE 45th St.	John Heffernan	(580) 353-8282	Oklahoma City	1001 W Sheridan	Annie Nguyen	(405) 236-0548
Lawton	1916 Cache Rd	Dennis Rottinghaus Love's Travel Stops & Country Stores Inc.	(580) 248-7827	Oklahoma City	1102 Classen Drive	Rajinder Kaur	(405) 290-7643
Lawton	24169 State Highway 49		(580) 529-2882	Oklahoma City	1150 SE 44th St	Dennis Rottinghaus	(405) 677-0323
Lawton	2706 W Gore	John Heffernan	(580) 353-1175	Oklahoma City	11647 South Western 1200 N. Children's Avenue, OU Medical Center	Tim Ogg, David Ogg Sodexo Operations, LLC	(405) 692-0773 (405) 271-0258
Lawton	28 NW 67th	Dennis Rottinghaus	(580) 536-0400	Oklahoma City	12207 N MacArthur	Donald Knight Love's Travel Stops & Country Stores Inc.	(405) 720-8888 (405) 478-5766
Lawton	5104 SW Lee Blvd	John Heffernan Love's Travel Stops & Country Stores Inc.	(580) 699-7199	Oklahoma City	12225 N. I-35		(405) 478-5766
Lindsay	502 West Cherokee ST	Dorian Berglind, Michelle Berglind	(405) 756-4826	Oklahoma City	12324 N. Mustang Rd.	Troy Strickland	(405) 283-0873
Locust Grove	100 N. Hwy 82		(918) 479-3100	Oklahoma City	12325 N May Ave, Suite 124	AMAAN LLC	(405) 751-9661
Lone Grove	16876 Highway 70	Dennis Rottinghaus	(580) 657-8848	Oklahoma City	1901 E. Reno	Mirza Beg	(405) 235-5070
Madill	513 N 1st	Dennis Rottinghaus Love's Travel Stops & Country Stores Inc.	(580) 677-9452	Oklahoma City	2122 S Meridian Ave, #2	Donald Knight	(405) 681-2400
Mangum	301 N. Louis Tittle Ave.		(580) 782-2603	Oklahoma City	2137 NW 23rd Street	Marvin Odom	(405) 524-6222
Mannford	158 Coonrod Ave	Donald Rottinghaus	(918) 865-5250	Oklahoma City	220 W Britton Rd	Dennis Rottinghaus	(405) 843-5336
Marietta	1006 Memorial Drive	Dennis Rottinghaus	(580) 276-9929	Oklahoma City	23 N Council	Raymond Walker	(405) 495-4600
Marlow	1102 North Broadway	7E OK 5, LLC	(580) 658-2290	Oklahoma City	2913 West Britton Road	AMAAN LLC	(405) 848-4468
McAlester	205 E Chickasaw	Clayborn Subs 18023, LLC	(918) 426-2782	Oklahoma City	3000 SW 104th Street	Tim Ogg	(405) 691-6400
McAlester	418 S George Nigh Expy, Suite C	Clayborn Subs 7243, LLC Love's Travel Stops & Country Stores Inc.	(918) 423-1818	Oklahoma City	3224 North Classen	Dennis Rottinghaus Love's Travel Stops & Country Stores Inc.	(405) 524-2928 (405) 686-1053
McCloud	12601 McCloud Rd.		(405) 386-7536	Oklahoma City	3233 SW 89th ST		(405) 686-1053
Miami	700 E. Steve Owens Blvd.	Dennis Rottinghaus	(918) 542-6212	Oklahoma City	3825 S. Western	Mohammad Arshad	(405) 768-2220
Miami	2240 North Main Street	Dennis Rottinghaus	(918) 540-0737	Oklahoma City	3901 N. Lincoln Blvd	Dennis Rottinghaus	(405) 521-1111
Midwest City	101 N Douglas St, Ste C	Raymond Walker	(405) 732-8828	Oklahoma City	4227 NW 23rd St	Raymond Walker	(405) 917-7827
Midwest City	1215 S Air Depot	Raymond Walker	(405) 733-1100	Oklahoma City	5929 S Sooner Rd	Raymond Walker	(405) 672-2771
Midwest City	9107 SE 29th	Raymond Walker	(405) 737-2020	Oklahoma City	6010 South Western Ave	Dennis Rottinghaus	(405) 632-7200
Moore	623 Northwest 7th St.	Tim Ogg, David Ogg	(405) 799-1626	Oklahoma City	6021 S. May Ave	Betty Summan	(405) 680-9300
Moore	811 SE 4th St, Suite 811 & 813	Tim Ogg	(405) 799-8400	Oklahoma City	6301 North Kelly Ave 7101 NW Expressway, Suite 600	Annie Nguyen Marvin Odom, Debra Odom	(405) 843-1148 (405) 722-7827
Moore	19th & S. Santa Fe	Doris Knight	(405) 735-8733	Oklahoma City	7105 W. Hefner Rd, Suite A	AMAAN LLC	(405) 603-5076
Muskogee	2410 E Shawnee Street	Jason West	(918) 687-3535	Oklahoma City	7727 S Sunnyslane Rd	Annie Nguyen Love's Travel Stops & Country Stores Inc.	(405) 672-8766 (405) 789-0087
Muskogee	2421 S York St, Suite 4	Jason West Pilot Travel Centers LLC	(918) 683-1122	Oklahoma City	800 S. Morgan Road		(405) 789-0087
Muskogee	3006 North 32nd Street		(918) 686-0590	Oklahoma City	8025 SW 36th St	Marvin Odom	(405) 261-7999
Muskogee	944 West Shawnee Bypass	Jason West	(918) 683-4742	Oklahoma City	8425 S Western	Tim Ogg Love's Travel Stops & Country Stores Inc.	(405) 616-2035 (405) 632-3566
Muskogee	719 South 32nd Street	Jason West	(918) 687-1611	Oklahoma City	845 Southeast 89th St.		(405) 632-3566
Mustang	230 North Mustang Rd	Tim Ogg Love's Travel Stops & Country Stores Inc.	(405) 376-9191	Oklahoma City	9052 S. Sooner Road	Raymond Walker	(405) 455-3284
Newcastle	235 NW 24th St		(405) 387-2660	Oklahoma City	9115 NE 23rd St	Raymond Walker Dava Kukuk, David Daggs	(405) 455-3284 (918) 756-5300
Noble	909 N. Main St.	Dennis Rottinghaus	(405) 872-5678	Oklahoma City	101 N Wood Dr		(918) 756-5300
NORMAN	1020 N Porter	Dennis Rottinghaus	(405) 364-7571	Oologah	549 S Hwy 169 11560 N 135th East Ave, Suite 111	Christopher Stephens	(918) 443-5555
NORMAN	1222 W. Lindsey Street	Dennis Rottinghaus	(405) 364-5444	Owasso		Jason West	(918) 371-6999
NORMAN	2339 W Main St	Dennis Rottinghaus	(405) 364-6555	Owasso	8522 N 129th East Avenue	Jason West	(918) 371-6999 (918) 272-7797
NORMAN	3040 S Classen	Dennis Rottinghaus	(405) 360-8632				

Pauls Valley	2502 W. Grant	Dennis Rottinghaus	(405) 207-9090	Tishomingo	315 W Main	Dennis Rottinghaus Love's Travel Stops & Country Stores Inc.	(580) 371-9292
Pawhuska	1120 W Main St	Teresa Metcalf	(918) 287-2450	Tonkawa	16501 W Fountain Rd		(580) 628-5335
Pawnee	599 Harrison Street	Torris Brand	(918) 762-3545	Tulsa	10032 S Sheridan, Suite A	Torris Brand	(918) 298-2400
Perry	825 Fir St.	Dava Kukuk	(580) 336-9236	Tulsa	10819 E 31st Street	Jason West	(918) 665-7788
Piedmont	1527 Piedmont Rd	Troy Strickland	(405) 373-1099	Tulsa	10938 S Memorial Dr	Rakhi Naik Clayco Subs 44335, LLC	(918) 394-2900
Ponca City	214 W Grand	Dennis Rottinghaus	(580) 762-4782	Tulsa	1145 S Utica Ave, Ste G-18	Martei Quaye, Fiona Quaye	(918) 392-8002
Ponca City	900 E Prospect Ave, Ste 1300	Dennis Rottinghaus Clayborn Subs 5508, LLC	(580) 762-7827	Tulsa	1148 S GARNETT ROAD		(918) 398-0718
Poteau	1401 N Broadway	Paul Morris	(405) 567-0100	Tulsa	12705 E 41st St, Suite A	Tanganyika Porter	(918) 270-2617
Prague	911 Jim Thorpe Blvd	Tracy Stephens	(918) 824-2811	Tulsa	1605 N Peoria, Suite I	Rakhi Naik Krunal Gandhi, Mitali Gandhi	(918) 524-9476
Pryor	4901 So. Mill Road	Tracy Stephens	(918) 825-6693	Tulsa	1911 S Yale Ave	Krunal Gandhi, Mitali Gandhi	(918) 764-9600
Pryor	917 S Mill Hwy 69	DKSUB 40027 LLC	(405) 955-9989	Tulsa	222 N. Garnett Road		(918) 728-8233
Purcell	2015 S Green Ave	DKSUB 17040 LLC Love's Travel Stops & Country Stores Inc.	(405) 955-0011	Tulsa	2488 E. 81st Street	Abel Reji	(918) 576-6699
Purcell	505 S Green Ave		(580) 281-3563	Tulsa	2826 E 11th St	Matthew Gillispie Clayco Subs 5412, LLC	(918) 992-5055
Randlett	251344 Highway 70	Lana Frizzell Dorian Berglind, Michelle Berglind	(918) 427-3188	Tulsa	3109 S Harvard Ave, Unit D		(918) 392-7934
Roland	109 Ray Fine Blvd		(918) 434-3100	Tulsa	4305 S Mingo Rd, Suite G	Tonea Gilmore	(918) 398-7318
Salina	103 Owen Walters Blvd	Jason West	(918) 775-8074	Tulsa	4343 S Memorial, Suite B	Dipsing Chudasama	(918) 627-5888
Sallisaw	1101 West Ruth	Jason West	(918) 235-0457	Tulsa	440 S Gary Avenue	Rakhi Naik	(918) 631-6550
Sallisaw	1200 W. Mentzer Ave., Ste 1	Rakhi Naik	(918) 241-4782	Tulsa	4502 S Peoria Ave	Rakhi Naik	(918) 712-7827
Sand Springs	3937 S Hwy 97	Jason West	(918) 227-7201	Tulsa	4948 N Peoria	Muhammad Rashid	(918) 425-6209
Sapulpa	1002 West Taft	Jason West Clayborn Subs 61387, LLC	(918) 227-3377	Tulsa	523 N. Gilcrease Museum Road	Rakhi Naik Martei Quaye, Fiona Quaye	(918) 382-9000
Sapulpa	611 S Main St 9463 S Hwy 69 & Choctaw, Lot 5 Blk 16	TA Operating LLC	(580) 928-5571	Tulsa	5620-B West Skelly Drive		(918) 794-2802
Savanna	I-40 & Cemetary Rd	Martin Smith Love's Travel Stops & Country Stores Inc.	(580) 922-3122	Tulsa	5974 South Yale Ave.	Prakashba Chudasama	(918) 523-3469
Sayre	401 S Main St		(405) 382-7714	Tulsa	6625 S Memorial Dr	Rakhi Naik	(918) 294-9952
Seiling	11268 Highway 99	Raymond Walker	(405) 382-5533	Tulsa	7004 E Admiral Pl, Ste A	Rakhi Naik Martei Quaye, Fiona Quaye	(918) 265-2030
Seminole	1700 N Mill Phillips Ave	Raymond Walker	(405) 273-6628	Tulsa	738 West 23rd Street		(918) 592-2782
Shawnee	2029 N. Harrison	Raymond Walker Love's Travel Stops & Country Stores Inc.	(405) 273-9892	Tulsa	7645 E 63rd St	Jason West	(918) 250-7827
Shawnee	4439 N Kickapoo, Ste K		(405) 275-3263	Tulsa	9999 S. Mingo, Suite U 5800 South Lewis Avenue, Suite 117	Rajinder Kaur	(918) 286-1766
Shawnee	1005 N Kickapoo Ave	Sharon Stephens	(918) 396-0737	Tulsa	4 W 4th St	Dhimant Patel	(918) 794-4398
Skiatook	1301 W Rogers Blvd	Dava Kukuk	(918) 962-5196	Tuttle	5003 OK 37	Abbas Ghanei	(918) 592-0000
Spiro	107 S Denver St	Muhammad Rahman	(580) 653-2428	Union City	21000 SW 59th Street	Martin Smith Love's Travel Stops & Country Stores Inc.	(405) 483-5600
Springer	12672 Highway 53	GPM Southeast, LLC	(918) 967-2743	Valliant	701 West Wilson Street	Love's Travel Stops & Country Stores Inc.	(580) 933-5683
Stigler	1427 E Main St Hwy 9 E-Z Mart	Dennis Rottinghaus	(405) 372-3990	Vian	750 South Thornton St	Jason West	(918) 773-3009
Stillwater	2234 N Perkins Rd	Donald Rottinghaus	(405) 624-2700	Vinita	875 E Illinois Ave	Ronald Zwisler	(918) 256-3670
Stillwater	908 W 6th St	Jason West	(918) 696-7882	Vinita	767 East Will Rogers Turnpike	Ricky Wood	(918) 960-9749
Stilwell	817 Highway 59	Dennis Rottinghaus	(580) 622-8852	Wagoner	1425 S Dewey	Jason West	(918) 485-7585
Sulphur	1809 W Broadway 1392 S Muskogee Avenue, Suite #A	Jason West	(918) 456-2211	Warner	1200 Cambell	Jason West	(918) 463-2229
Tahlequah	2020 S Muskogee	Jason West	(918) 453-9622	Warr Acres	5577 NW Expressway	Betty Summan	(405) 728-5865
Tahlequah	822 E Downing	Jason West	(918) 456-0604	Warr Acres	5900 NW 50th, Suite A	Dennis Rottinghaus Love's Travel Stops & Country Stores Inc.	(405) 789-2222
Talihina	400 Dallas Street	Dana Dugan	(918) 567-2700	Watonga	1520 E. Russworm Drive		(580) 623-2206
Tecumseh	514 West Walnut Street	Raymond Walker Love's Travel Stops & Country Stores Inc.	(405) 287-3018	Weatherford	310 North Washington	Ronald Wheeler Love's Travel Stops & Country Stores Inc.	(580) 772-0600
Texhoma	1430 Hwy 54 E	Love's Travel Stops & Country Stores Inc.	(580) 423-6126	Webbers Falls	214 South Hwy 100		(918) 464-2865
The Village	10875 North Pennsylvania Ave.	Army & Air Force Exchange Service	(405) 302-2589	Wellston	602 State Hwy 66	OnCue Marketing LLC	(405) 356-2924
Tinker AFB	3360 N Avenue Bldg. 685		(405) 610-1001	Westville	70882 Highway 59	Jason West	(918) 723-4810

WILBURTON	209 W Main	Casey Clayborn	(918) 465-2300	Coos Bay	950 South First St	Sven Backman, Patricia Backman	(541) 269-1057
Woodward	1610 Oklahoma Ave	Dennis Rottinghaus	(580) 256-5707	Coquille	9 N. Adams	Sven Backman, Patricia Backman	(541) 396-3003
Woodward	Williams Avenue	Donald Rottinghaus	(580) 254-2928	Cornelius	220 N. Adair Street	Stacey Gibson, Todd Gibson	(503) 359-5009
Wynnewood	305 W Robert S Kerr Blvd	Love's Travel Stops & Country Stores Inc.	(405) 665-2010	Corvallis	2350 NW 9th St	Larry Starks, Sandy Starks	(541) 758-3339
Yukon	101 E Vandament Ave	Troy Strickland	(405) 350-7827	Corvallis	2479 NW Monroe Avenue	Luke Fortier	(541) 754-6782
Yukon	1016 W. Main Street	Love's Travel Stops & Country Stores Inc.	(405) 354-9772	Corvallis	421 SW Third Street	Luke Fortier	(541) 758-3430
Yukon Langley, Oklahoma 74350	11301 W. Reno 1649 N 3RD ST	Troy Strickland Dakota Wood, Ricky Wood	(405) 324-1161 (918) 782-6616	Corvallis	5080 SW Philomath Blvd, Unit # 5080	Luke Fortier	(541) 752-1166
				Cottage Grove	1594 Gateway Blvd	Luke Fortier	(541) 942-1931
				Creswell	164 Melton Rd.	Luke Fortier	(541) 380-2219
<b>Oregon</b>	<b>251 Open Restaurants</b>			Dallas	242 Main Street	Michele Phipps	(503) 623-3582
Albany	1330 Goldfish Farm Rd SE	Luke Fortier	(541) 928-8066	Eagle Point	11264 Hwy 62	Michael Rodgers, Ada Rodgers	(541) 826-2828
Albany	2615-A Pacific Blvd SE	Luke Fortier	(541) 926-7020	Eagle Point	11500 Hannon Rd	Michael Rodgers, Ada Rodgers	(541) 830-1777
Albany	33140 SE Highway 34	Luke Fortier	(541) 497-5005	Enterprise	212 W North St	Edman Charlton II, Jennifer Charlton	(541) 426-3648
Albany	655 N Albany Road NW	Luke Fortier	(541) 928-8413	Estacada	301 SW Highway 224	Bryan McRobbie	(503) 630-7588
Albany	2115 Pacific Blvd SW	Luke Fortier	(541) 928-1806	Eugene	1056 Green Acres Rd, Suite 105	Next Gen Investments Inc	(541) 687-8808
Aloha	17455 SW Farmington Rd	Lawrence Roise	(503) 642-1433			Ravinder Shields, Curtis Shields, Jason Shields, Jeremy Shields	(458) 221-1841
Aloha	17755 SW Tualatin Valley Hwy	Lawrence Roise	(503) 848-6631	Eugene	1079 Valley River Way, Suite #A	Ravinder Shields, Curtis Shields, Jason Shields, Jeremy Shields	(541) 484-6955
Ashland	2321 Ashland St Ste A	Michael Rodgers, Ada Rodgers	(541) 488-7868	Eugene	1304 Hilyard St	Nicholas Pilson	(541) 342-8588
Ashland	1250 Siskiyou Blvd	Michael Rodgers, Ada Rodgers	(541) 552-6344	Eugene	1920 Franklin Blvd	Next Gen Investments Inc	(541) 607-6978
ASTORIA	11 W Marine Drive	Ryan Broberg	(503) 325-3322	Eugene	1985 Empire Park Dr	John Goggins, Jaime Cramblit, Janet Goggins, Jeremy Goggins	(541) 431-1158
Aurora	12334 Ehlen Road	Pilot Travel Centers LLC	(503) 678-1530	Eugene	3150 West 11th Ave	Next Gen Investments Inc	(541) 683-7047
Baker City	815 Campbell St	Bob Huckstep, Gwen Huckstep, Patricia Noakes, Stacy Noakes	(541) 523-7166	Eugene	45 Division Ave, Ste K	Next Gen Investments Inc	(541) 689-3251
Bandon	91 Michigan Ave NE	Sven Backman, Patricia Backman	(541) 347-3242	Eugene	2704 Willakenzie Road	John Goggins, Jaime Cramblit, Janet Goggins, Jeremy Goggins	(541) 688-0652
Banks	12350 NW Main St, Suite 106	CapTen Enterprises Inc.	(503) 521-7488	Eugene	4724 Royal Avenue West	Ravinder Shields, Curtis Shields, Jason Shields, Jeremy Shields	(541) 485-3521
Beaverton	10725 SW Beaverton Hillsdale	Tracy Fowell, David Fowell	(503) 626-2125	Eugene	Valley River Center, Space G0014	Ravinder Shields, Curtis Shields, Jason Shields, Jeremy Shields	(541) 997-6311
Beaverton	14288 SW Allen Blvd	Paul Chen, Chaunsey Chen	(503) 643-4645	Florence	1720 Hwy 126, Suite #6	Ravinder Shields, Curtis Shields, Jason Shields, Jeremy Shields	(541) 902-1555
Beaverton	14600 SW Murray Scholls Dr, Suite #101	Robin Ann Bell	(503) 524-9531	Florence	1849 42nd St	Stacey Gibson, Todd Gibson	(503) 359-4478
Beaverton	15115 SW Walker Road, Suite 100	Mathew Deforest	(503) 941-9282	Forest Grove	4419 Pacific Ave	Robin Ann Bell, Leslie Drentlaw	(503) 742-8785
Beaverton	3270 SW Cedar Hills Blvd., Ste #102	Subrise, LLC	(503) 352-5860	Gladstone	19516 SE McLoughlin Blvd.		(503) 657-3185
Bend	19745 Baker Rd	Rory Priday, Court Priday	(541) 389-0503	Gladstone	240 Princeton Avenue	Subday, LLC	(541) 479-3004
Bend	515 NE Bellevue Dr	CapTen Enterprises Inc.	(541) 330-1155	Grants Pass	1607 Williams Hwy, Suite 1	Jeff Hoxsey	(541) 476-8233
Bend	61292 Highway 97, Suite 100	High Desert Foods LLC	(541) 383-3961	Grants Pass	1610 Allen Creek Road, Suite 106	Jeff Hoxsey	(541) 474-1649
Bend	62929 N Hwy 97, Suite A	CapTen Enterprises Inc.	(541) 388-8847	Grants Pass	1700 NW 6th St	Jeff Hoxsey	(541) 955-1962
Boardman	115 SE Front Street	Jessica Narain, Vikash Narain	(541) 616-6000	Gresham	262 NE Agness Ave	Matthew Starr, William Balderston	(971) 256-9320
Brookings	1006 Chetco Ave	Jeff Hoxsey	(541) 412-1315	Gresham	1511 NE 181st Ave	Matthew Starr, William Balderston	(866) 359-3773
Burns	1103 Oregon Ave	Kevin Johnson	(541) 573-3614	Gresham	22236 NE Glisan Street	Alexander Frost	(503) 665-3900
Canby	1477 S E 1st Ave, Suite 107	Clay Payton, Melanie Payton	(503) 266-9340	Gresham	4295 SE 182nd Ave	Alexander Frost, Bruce Messmer	(503) 666-7777
Canyonville	165 Main Street	Emma Lee	(541) 839-4400	Gresham	819 NE Hogan Rd	Ryan Broberg	(503) 861-3388
Cave Junction	130 N. Redwood Hwy	Michael Rodgers, Ada Rodgers	(541) 592-4697	Hammond	1100 Ridge Road	Ryan Broberg	(503) 861-3388
Central Point	1600 E Pine St	Pilot Travel Centers LLC	(541) 664-1035	Harrisburg	305 Smith Street	Ravinder Shields	(541) 995-9191
Chemult	109450 Hwy 97	Pilot Travel Centers LLC	(541) 365-0994				
Clackamas	12004 SE Sunnyside Rd	Jennifer Schwab, Douglas Mohrlang	(503) 698-6450				
Clackamas	15679 SE 135th Ave, Suite C	Clay Payton, Melanie Payton	(503) 655-6152				
Clatskanie	305 E. Columbia River Highway	Ryan Broberg	(503) 728-2366				
Coos Bay	814 Newmark Avenue	Sven Backman, Patricia Backman	(541) 888-8008				

Hermiston	1350 North First Street	Russell Cazier, Robert Cazier	(541) 564-0300	Molalla	270 N Molalla Ave, Suite A	Joyce Ryan-Metz	(503) 759-4556
Hermiston	818 Hwy 395, Unit 818	Russell Cazier, Robert Cazier	(541) 564-0000	Monmouth	113 East Main St	Lianne Morrison	(503) 837-0960
Hillsboro	1450 SW Oak St.	CapTen Enterprises Inc.	(503) 601-0307	Myrtle Creek	845 & 849 South Main Street	Emma Lee	(541) 863-6760
Hillsboro	2020 NE Cornell Rd	Robin Ann Bell, Katlyn Davis	(503) 693-8995	Newberg	100 S Harrison St	Kyle Messmer, Bruce Messmer	(503) 554-1395
Hillsboro	2317 NW 185th Ave	Michele Phipps	(503) 690-6023	Newberg	1006 N Springbrook Rd	Kyle Messmer	(503) 538-8740
Hillsboro	2375 SE Tualatin Valley Hwy	CapTen Enterprises Inc.	(503) 640-1789	Newport	1522 N Coast Highway	William Balderston	(541) 265-4209
Hillsboro	7080 NE Cornell Rd	Robin Ann Bell, Katlyn Davis	(503) 693-7202	North Bend	1611 Virginia Ave, Suite 116	Sven Backman	(541) 756-7694
Hillsboro	7558 East Main Street, Space E-2	Mohammad Rezaian Nojani	(503) 259-9166	North Bend	2261 Newmark Ave	Patricia Backman, Sven Backman	(541) 756-3010
Hood River	1920 W Cascade Ave	Larry Dennis	(541) 386-4800	North Plains	10175 NW Glencoe Rd	Patricia Backman, Matthew Starr, William Balderston	(503) 647-2406
Independence	1379 Monmouth St	Subday, LLC	(503) 838-5732	Nyssa	101 Thunderegg Blvd	Douglas Tate, James Tate	(541) 372-2444
Island City	10102 North McAlister Road	Prabhshan Shahi, Paranbir Singh	(541) 963-3411	Oakland	800 John Long Rd	Pilot Travel Centers LLC	(541) 849-3379
John Day	121 S. Canyon Blvd	Gregory Armstrong, Marla Armstrong	(541) 575-0782	Oakridge	47841 Hwy 58, Ste A	Luke Fortier	(541) 782-2482
Junction City	930 Ivy St	John Goggins, Janet Goggins, Jeremy Goggins	(541) 234-2228	Ontario	1041 NW Washington Ave.	Love's Travel Stops & Country Stores Inc.	(541) 823-8282
Keizer	2535 Jorie Lane	Michele Phipps	(503) 584-1473	Ontario	1465 SW 4th Ave	Lyle Cable, Lorrie Cable	(541) 889-2078
Keizer	3834 River Road N	Subday, LLC	(503) 304-5375	Ontario	180 East Lane, Suites 2&3	John Cox	(541) 889-4850
Keizer	5462 River Rd N	Stacey Gibson, Todd Gibson	(503) 390-6273	Oregon City	1900 SE McLoughlin Blvd, Suite 35	Robin Ann Bell, Leslie Drentlaw	(503) 557-8802
Klamath Falls	2883 S 6th St	Michele Phipps	(503) 390-6273	Oregon City	19193 S Mollala Ave	Matthew Starr	(503) 650-5355
Klamath Falls	3450 Washburn Way, Suite A	Stacey Gibson, Todd Gibson	(541) 883-3751	Pendleton	2203 SW Court Pl.	Russell Cazier, Robert Cazier	(541) 278-0808
Klamath Falls	3817 N HWY 97	Pilot Travel Centers LLC	(541) 884-0400	Pendleton	46440 Kusi Road, Space #A-1	Russell Cazier, Robert Cazier	(541) 429-4279
Klamath Falls	625 Main St	Stacey Gibson, Todd Gibson	(541) 273-1047	Pendleton	707 Southgate	Russell Cazier, Robert Cazier	(541) 276-0000
La Grande	2310 Island Ave	Prabhshan Shahi, Paranbir Singh	(541) 963-7277	Philomath	115 South 19th Street	Luke Fortier	(541) 224-8442
La Grande	63276 OR-203	Pilot Travel Centers LLC	(541) 963-7277	Phoenix	315 N Main St, Suite A	Michael Rodgers, Ada Rodgers	(541) 512-2566
Lake Oswego	15630 Boones Ferry Rd, Suite 3A	Michele Phipps, Matthew Starr	(503) 908-0568	Portland	10000 SE 82nd Ave	Larry Dennis	(503) 774-2522
Lake Oswego	17773 SW Lower Boones Ferry Rd, Suite D	Michele Phipps, Matthew Starr	(503) 303-4676	Portland	101 NW 2nd Avenue	Gold Sarkaria	(971) 888-5134
Lake Oswego	363 South State Street, Building A, Suite A	Michele Phipps, Matthew Starr	(503) 387-3832	Portland	10120 NE Halsey	Jeremiah Morton	(503) 254-4476
Lakeview	211 N F Street	Servesh Rai, Hari Rai	(541) 947-2515	Portland	1031 SW 6th Avenue	Gold Sarkaria	(503) 242-0045
LaPine	16509 Reed Road	Kim Forrester	(541) 536-5554	Portland	10643 NE Sandy Blvd, Suite D	Matthew Starr, William Balderston	(503) 251-0400
Lebanon	1704 S. Main Street	Luke Fortier	(541) 224-7806	Portland	10713 SE 82nd Ave	Jennifer Schwab, Douglas Mohrlang	(503) 654-0191
Lebanon	3290 So. Santiam Highway	Luke Fortier	(541) 258-7808	Portland	11120 SW Capitol Highway	Teresa Czarkowski	(503) 245-2143
Lincoln City	2185 NW Highway 101	William Balderston	(541) 994-9917	Portland	1212 SE Powell Blvd, Suite A	Stacey Gibson, Todd Gibson	(503) 230-2003
Lincoln City	247 SW Hwy 101	William Balderston	(541) 614-1504	Portland	1301 NE Broadway, Suite A	Michele Phipps	(503) 284-4782
Madras	24 NE Plum St	Alexander Frost	(541) 475-7560	Portland	16409 SE Division St, Suite 208	Matthew Starr	(503) 761-7575
McMinnville	1265 SE Booth Bend Rd	Kyle Messmer, Bruce Messmer	(503) 472-0200	Portland	1717 SW Park Ave	Gold Sarkaria	(971) 244-1210
McMinnville	1720 N Hwy 99 W	Kyle Messmer, Bruce Messmer	(503) 435-2161	Portland	1740 NE 122nd Avenue	Sublime Enterprises, LLC	(503) 257-8888
Medford	1550 Biddle Rd, Suite A	Jeff Hoxsey	(541) 858-0778	Portland	18365 NW Union Rd, Suite F	Michele Phipps	(503) 439-8488
Medford	1600 Delta Waters Rd, Suite 110	Jeff Hoxsey	(541) 779-6809	Portland	18801 Southeast StarkStreet	Jeremiah Morton	(503) 907-0096
Medford	1600 N Riverside, Ste 2070	Jeff Hoxsey	(541) 734-9355	Portland	2125 W Burnside	Michele Phipps, Matthew Starr	(503) 206-4806
Medford	3615 Crater Lake Hwy	Jeff Hoxsey	(541) 245-2502	Portland	3103 NE 82nd Avenue	SunSun Burden	(503) 719-7075
Medford	950 N Phoenix Rd, Space C 101	Jeff Hoxsey	(541) 779-6579	Portland	3626 SW Bond Avenue	Michele Phipps	(503) 295-1188
Medford	2366 W Main St, Suite F	Jeff Hoxsey	(541) 608-0224	Portland	4523 SE Woodstock Blvd.	Michele Phipps, Matthew Starr	(503) 772-3381
Medford	1325 Center Dr, Suite 112	Jeff Hoxsey	(541) 773-6676	Portland	4711A North Lagoon Ave, Suite A	Sublime Enterprises, LLC	(503) 289-8888
Mill City	509 NE Santiam Blvd	Jeff Hoxsey	(541) 773-6676	Portland	4729 NE Columbia Blvd.	William Balderston, Matthew Starr	(503) 281-6185
Milton Freewater	322 S Main	Joyce Ryan-Metz	(503) 897-6087	Portland	4888 NW Bethany Blvd, Suite K-1	Mohammad Rezaian Nojani	(503) 466-9340
Milwaukie	14815 SE Webster Rd	Russell Cazier, Robert Cazier	(541) 938-0000	Portland	5135 SE Foster Rd	Mathew Deforest	(503) 771-5052
Milwaukie	10818-A SE Oak St	Tejendra Singh	(503) 786-5950	Portland	5430 N Lombard St	Michele Phipps, Matthew Starr	(503) 289-1288
Milwaukie	15031 SE McLoughlin Blvd	Jennifer Schwab, Douglas Mohrlang	(503) 653-2100	Portland	5700 NE MLK Blvd	Cheryl Morton, Robert Morton	(503) 546-9398

Portland	6302 SW Capitol Hwy 6960 SW Beaverton-Hillsdale Hw	Teresa Czarkowski	(503) 452-1782	Springfield	1657 Mohawk Blvd	Next Gen Investments Inc	(541) 746-4492
Portland		Lawrence Roise	(503) 291-7880	Springfield	2659 Olympic St	Nicholas Pilson Next Gen Investments Inc	(541) 746-0217 (541) 747-4637
Portland	804 SE Morrison St, 8th Avenue 808 SW Third Avenue, Suite 216	Gold Sarkaria	(503) 477-9557	Springfield	3153 Gateway Street	Next Gen Investments Inc	(541) 736-3941
Portland	8952 SW Barbur Blvd	Teresa Czarkowski	(503) 245-0337	Springfield	4270 Main Street	Reet and Krish, LLC Next Gen Investments Inc	(541) 736-1275 (541) 746-1156
Portland	901 NW Lovejoy St	Lawrence Roise Stacey Gibson, Todd Gibson	(503) 224-5252 (503) 289-2821	Springfield	551 West Centennial Blvd	Ryan Broberg	(503) 366-1190
Portland	919 N Anchor Way	Robin Ann Bell, Leslie Drentlaw	(503) 548-4889	St Helens	2295 Gable Road	Ryan Broberg Pilot Travel Centers LLC	(503) 397-3866 (541) 449-9833
Portland	9377 Cascades Parkway	Clay Payton, Melanie Payton	(503) 255-6255	St Helens	58733 Columbia River Hwy	Jeffrey Chipman, Bernadine Chipman, Harold Gene Chipman, Rachelle Hayes CapTen Enterprises Inc.	(503) 769-4162 (541) 647-2963
Portland	9740 SE Washington, Suite B	Mark Stine, Andrea Stine	(503) 788-8000	Stanfield	2115 S Hwy 395	Larry Dennis	(541) 296-3938
Portland	4328 SE 82nd Ave, Suite 3050			Tigard	1425 W 6th Ave 10763 SW Greenburg Rd., Suite 120	Jeff Johnston	(503) 746-5530
Portland	12044-B SE Division St	Matthew Starr		Tigard	15983 SW 72nd Ave, Building A	Subrise, LLC Stefan Farkasovsky, Ruzena Farkasovsky, Matthew Starr, William Balderston	(503) 968-2719 (503) 620-1655 (866) 359-3773
Prineville	200 NE 3rd St	Kim Forrester	(541) 447-3184	Tigard	16200 SW Pacific Hwy, Suite T	Matthew Starr, William Balderston	(866) 359-3773
Rainier	101 5th St. West	Ryan Broberg	(503) 556-1169	Tigard	7600 Southwest Dartmouth St	Matthew Starr, William Balderston	(866) 359-3773
Redmond	2209 S Highway 97	High Desert Foods LLC	(541) 923-5814	Tigard	Washington Square, FC05	William Balderston	(503) 354-2046
Redmond	520 NW Fir Ave	High Desert Foods LLC	(541) 923-5535	Tillamook	1863 N Main 2521 SW Cherry Park Rd, Unit 602	Matthew Starr Robin Ann Bell, Leslie Drentlaw	(503) 667-5531 (503) 618-8130
Redmond	885 SW 17th Street	High Desert Foods LLC Ravinder Shields, Curtis Shields, Jason Shields, Jeremy Shields	(541) 548-1800 (541) 271-4618	Troutdale	450 NW 257th Avenue, Suite 400	TA Operating LLC	(503) 666-1588
Reedsport	1431 Highway 1010	Michael Rodgers, Ada Rodgers	(541) 299-0070	Troutdale	790 NW Frontage Rd	Larry Dennis Russell Cazier, Robert Cazier	(503) 692-4192 (541) 922-0808
Rogue River	205 E. Main Street 1350 NE Stephens Street, Suite 12	Jeff Hoxsey	(541) 673-7173	Umatilla	1800 6th St	Ravinder Shields Anthony Simon, Melinda Simon	(541) 935-2761 (541) 563-7827
Roseburg	1969 NE Diamond Lake Blvd	Jeff Hoxsey	(541) 673-2464	Waldport	650 Hemlock St, Suite A	William Balderston Pilot Travel Centers LLC	(866) 359-3773 (541) 739-2416
Roseburg	2345 NW Stewart Parkway	Emma Lee	(541) 673-2663	Warrenton	1791 SE Ensign Lane	Robin Ann Bell, Leslie Drentlaw Clay Payton, Melanie Payton	(503) 622-6033 (503) 723-3866
Roseburg	4872 Grange Road	Luke Fortier	(541) 679-0200	WASCO	91558 Biggs-Rufus Hwy	Jeff Hoxsey Michele Phipps, Matthew Starr Michele Phipps, Matthew Starr	(541) 826-9109 (503) 582-8140 (503) 486-5155
Roseburg	964 W Harvard Ave	Jeff Hoxsey	(541) 440-9492	Welches	70000 E Highway 26	Luke Fortier	(541) 784-2377
Salem	1122 Lancaster Dr SE, Suite B	Luke Fortier	(503) 588-2915	West Linn	1895 Blankenship Rd, Ste B	Alexander Frost	(503) 492-9041
Salem	1127 Broadway Street NE	Luke Fortier Jeffrey Chipman, Harold Gene Chipman	(503) 361-7464 (503) 587-9814	White City	7584 Hwy 62 #2	Michele Phipps	(503) 981-1310
Salem	1531 Hawthorne Ave NE 1554 Edgewater Street NW, Suite 110	Jeffrey Chipman, Harold Gene Chipman	(503) 990-7139	Wilsonville	25725 A Gwen Drive	Bryan McRobbie	(503) 981-0330
Salem	1940 Turner Rd SE	Luke Fortier	(503) 316-9800	Wilsonville	8263 SW Wilsonville Rd, Suite B	Michele Phipps	(503) 982-1566
Salem	2829 Lancaster Dr NE Ste 190	Jeffrey Chipman	(503) 587-8712	Winston	301 NW Douglas Boulevard		
Salem	2914 Commercial Street SE	Luke Fortier	(503) 588-0596	Wood Village	23500 NE Sandy Blvd	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 375-8090
Salem	3912 Center Street	Parveen Nagra Pilot Travel Centers LLC	(503) 399-9801 (503) 463-1114	Woodburn	1001 N. ARNEY Road, Unit 621	Shakti Krupa Sub Inc Millstone Baking Company LLC	(610) 395-3150 (610) 798-7878
Salem	4220 Brooklake Rd NE	Luke Fortier	(503) 581-7594	Woodburn	1669 Mount Hood Ave		
Salem	4511 Liberty Road S, Suite 500	Luke Fortier	(503) 581-7594	Woodburn	790 Lawson Ave		
Salem	4612 Portland Road NE	Michele Phipps	(503) 393-2608				
Salem	5250 Commercial St SE	Luke Fortier Jeffrey Chipman, Harold Gene Chipman	(503) 391-4297 (503) 363-7862				
Salem	560 Wallace Rd NW, Ste 150	Luke Fortier Clay Payton, Melanie Payton	(503) 364-2991 (503) 826-0901				
Salem	5765 Commercial Street	Clay Payton, Melanie Payton	(503) 826-0901 (503) 668-4634				
Sandy	16605 SE 362nd Ave, Space C						
Sandy	38950 Proctor	Michele Phipps	(503) 987-1273				
Scappoose	33500 S W Walnut St						
Seaside	507 South Roosevelt	Ryan Broberg	(503) 738-8333				
Sheridan	146 Bridge Street	Michele Phipps Robin Ann Bell, Katlyn Davis	(503) 843-1322 (503) 625-3720	<b>Pennsylvania</b>	<b>601 Open Restaurants</b>		
Sherwood	16440 SW Langer Dr	Robin Ann Bell, Katlyn Davis	(503) 625-8086	Aliquippa	2693 Brodhead Rd		
Sherwood	21320 SW Langer Farms Pkwy	Joyce Ryan-Metz CapTen Enterprises Inc.	(503) 873-4966 (541) 549-9664	Allentown	1091 Millcreek Rd		
Silverton	504 N Water St			Allentown	1208 S 4th St		
Sisters	620 N. Arrowleaf Trail			Allentown	1313 Tilghman St		

Allentown	1537 North Cedar Crest Blvd	Jeffrey Stark	(610) 434-0505	Bradford	50 Foster Brook Blvd	Connie Young, James Richard Young	(814) 368-3588
Allentown	1611 Lehigh St	Aakash Patel	(610) 797-7515	Brentwood	4142 Clairton Blvd	Jasvinder Bedi	(412) 882-7827
Allentown	1882 Catasauqua Road	Shivay 10097 LLC	(610) 264-1702	Bridgeville	1025 Washington Pike	Gulnaz Kaur	(412) 257-8800
Allentown	4664 Broadway Rd., Unit A12	Shri Radha Inc	(610) 398-7744	Brockway	902 Clark Street	Justin Calhoun	(814) 265-0590
Allentown	755 Hanover Ave	Millstone Baking Company LLC	(610) 433-7699	Brodheads ville	1431 SR 209	Jay Kumar Patel, Sanjaykumar Patel	(570) 992-8355
Allison Park	4706 Route 8, Storeroom #2	Honey Sahni	(412) 487-4388	Brookville	301 West Main St	Christopher Paret, John Trzeciak	(814) 849-0007
Altoona	3014 Pleasant Valley Blvd, Suite A	Adam Balestino	(814) 201-2051	Butler	1768 N Main	Cory St. Esprit	(724) 283-0799
Altoona	315 E Pleasant Valley Blvd	Adam Balestino	(814) 944-3570	Butler	330 Greater Butler Mart	Cory St. Esprit	(724) 283-4900
Altoona	501 East 25th Avenue	Adam Balestino	(814) 949-8839	Butler	534 W Cunningham St, #A	Cory St. Esprit	(724) 283-8999
Ambridge	799 Merchant St	Jasvinder Bedi	(724) 266-7750	Butler	622 Moraine Pointe Plaza	Cory St. Esprit	(724) 283-0023
Annville	120 Fisher Ave Bldg #9, Fort Indiantown Gap	Michael Dengler	(717) 865-1700	California	352 3rd St	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 938-8338
Annville	9 E. Main Street	William Parker, John Myers	(717) 685-1646	Camp Hill	1104 Carlisle Rd	Alexander Langhans, Ryan Langhans	(717) 303-1766
Apollo	102 Beaver Run Road	Christopher Brunson	(724) 727-3671	Camp Hill	3455 Capital Mall Dr, Unit FC07	Ajit Smith	(717) 731-9063
Apollo	211 1st St	Pipasu Soni	(724) 478-3656	Canonsburg	1200 Corporate Dr	Matthew Lutz	(724) 743-3200
Armagh	5 E Philadelphia St	George Staymates	(814) 446-6727	Canonsburg	175 E Pike St	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 746-2340
Ashland	801 W Centre St	Richard White	(570) 875-1782	Canton	117 Sullivan St	Cindy Ridall	(570) 673-7827
Baden	1500 Economy Way	Bradley Wetzel	(724) 869-2850	Carbondale	95 Brooklyn Street, Suite 2b	Paul Bell	(570) 536-6782
Baden	380 State St	Bradley Wetzel	(724) 869-2202	Carlisle	1257 Harrisburg Pike, Expressway C-Store	Rt 11 Expressway LLC	(717) 249-3000
Beaver	1701 3rd St, Ste 1	Ronald Debiec	(724) 728-4929	Carlisle	1909 Ritner Hwy, Ste 3	Jason Beckenbaugh	(717) 422-5473
Beaver	4985 Tuscarawas Road	Bradley Wetzel	(724) 709-8764	Carlisle	299 A Westminster Drive, Suite 27, Bldg #1	Country View Enterprises, Inc.	(223) 212-5179
Beaver Falls	100 Chippewa Town Center	JT Way LLC	(724) 846-4990	Carlisle	40 Noble Boulevard, Suite 110	Country View Enterprises, Inc.	(223) 212-5103
Beaver Falls	1801 7th Ave, Suite A	Patricia Stephens, Paul Stephens	(724) 843-4990	Carmichaels	408 West George Street	Daniel Scott	(724) 966-8668
Bechtelsville	567 Rt. 100	Kanan Patel	(610) 367-1614	Carnegie	1160 Washington Ave, Suite B	Harvinder Mann	(412) 429-7730
Bedford	1152 Shed Road	7-Eleven, Inc	(814) 623-6203	Carnegie	2200 Washington Pike	Harvinder Mann	(412) 200-2930
Bedford	4418 Business 220	Jeffrey Calhoun	(814) 623-7093	Castle Shannon	300 Mt Lebanon Blvd.	Rattan Deep Virk	(412) 344-7827
Bedford	Sunoco Station, RD 2 Box 13	Allie Snider, Colleen Snider	(814) 623-3383	Cecil	3441 Miller's Run Road #1	Manojkumar Patel	(724) 485-2608
Belle Vernon	160 Tri County Lane, Ste 2	Christopher Brunson	(724) 929-5250	Chalk Hill	US Route 40	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 438-5551
Belle Vernon	1750 Rostraver Rd	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 929-7022	Chambersburg	947 Norland Avenue, SPACE 1199	Jason Beckenbaugh	(717) 267-0306
Bensalem	2376 Street Rd	Vijay Patel	(215) 604-0113	Chambersburg	965 Wayne Ave	Jason Beckenbaugh	(717) 267-2333
Bentleyville	205 Wilson Rd	Pilot Travel Centers LLC	(724) 239-5833	Charleroi	407 McKean Ave	Ronald Barbe	(724) 483-9495
Benton	145 Main St.	United Refining Co of PA	(570) 925-2193	Cheswick	1301 Pittsburgh Street	Gregory Gasparich	(724) 275-5830
Berwick	141 W Front St	Raymond Karafinski	(570) 759-1148	Chicora	501 N Main St	Nancy Mellish, F Theodore Mellish	(724) 445-2445
Bethel Park	2880 Industrial Blvd	Chirag Sudani	(412) 308-6189	Clarion	22467 Rt 68	Pipasu Soni	(814) 227-2746
Bethel Park	5055 Library Rd	Harvinder Mann	(412) 835-8100	Clarion	36 South 8th Avenue	Pipasu Soni	(814) 226-7131
Bethel Park	6270 Library Rd	Fran-Mar Enterprises, Inc.	(412) 854-0954	Clarks Summit	860 Northern Blvd	Hina Patel	(570) 585-7827
Bethlehem	1 East 4th Street	Nar Narayan Sub Inc	(610) 868-7570	Clearfield	100 Supercenter Drive, Clearfield Walmart Supercenter	Rakesh Patel, Vishal Patel	(814) 765-6752
Bethlehem	5570 Crawford Drive, Space A	Vaishali Patel	(610) 694-9200	Clearfield	440 Front Street	Lonnie Smith	(814) 768-7827
Bethlehem	8 West Broad Street	Bimal Patel	(610) 868-2647	Cleona	443 W Penn Ave	John Myers	(717) 273-4480
Biglerville	105 S. Main Street	Gina Levan	(717) 778-2159	Clintonville	4046 State Route 308	Troy Shearer, Elizabeth Shearer	(814) 908-0080
Blairsville	949 Rt 22 W	George Staymates	(724) 459-8779	Clymer	308 Franklin Street	Laura Ridenour	(724) 254-3100
Blandon	850 Golden Drive, Suite 7	Viral Patel	(610) 967-2546	Coal Township	3300 State Rte 61	Lisa Cesari, Steven Cesari	(570) 648-8088
Bloomsburg	1010 Scott Towne Ctr	Daryl Chipeleski	(570) 784-7100	Columbia	1414 Lancaster Ave.	Nimeshkumar Patel	(717) 684-7001
Bloomsburg	6 Buckhorn Rd	TA Operating LLC	(570) 784-5950	Conneaut Lake	360 Water Street	Patrick Johnson	(814) 213-0220
Bloomsburg	Scranton Commons Bldg, First Floor	Aramark Educational Services, LLC	(570) 389-4484	Connellsville	1402 Memorial Blvd, #A	Trevor Hill	(724) 628-8088
Blossburg	210 Main St	United Refining Co of PA	(570) 638-2266	Connellsville	1450 Morrell Ave	Trevor Hill	(724) 628-0513
Boswell	210 Ohio St	Christopher Martella	(814) 629-5807				
Bradford	48 Davis Street	James Richard Young, Connie Young	(814) 368-2576				



Coopersburg	216 E. Fairmont Street	Shakti Krupa Sub Inc	(484) 863-9090	Elizabethtown	1625 S Market Street, Suite 6C	JBW 3 LLC Barbara Jean Langhans, Daniel Alan	(717) 361-6300
Coraopolis	1136 Thorn Run Ext, #B	Umesh Nagpal	(412) 264-6655	Elizabethville	50 N Market Street, Box 69	Langhans Barbara Jean Langhans, Daniel Alan	(717) 362-3986
Corry	20 W Columbus Ave	Susan Braswell	(814) 664-9037	Elizabethville	200 Kocher Lane	Langhans	(717) 362-8331
Coudersport	105 North Main	Robert Page	(814) 274-4922	Elkins Park	8080 Old York Road, Store A-2	Pinkiben Patel	(215) 690-4711
Cranberry	10 Kimberly Lane	JT Way LLC	(814) 677-4205	Ellwood City	265 State Rte 288, Rm #1316	Bradley Wetzel	(724) 758-4160
Cranberry Twp	1071 Freedom Road	Azita Elyaderani	(724) 776-9988	Elverson	214 Crossing Boulevard 6412 Emlenton Clintonville Rd, Road 2 Box 4	Hiren Patel Katherine Speerstra, Henry Speerstra	(610) 913-1150 (724) 867-5313
Cranberry Twp	1667 Rte 228, Ste 100	Jasvinder Bedi	(724) 776-4988	Emlenton	1328 Chestnut Street, Unit 3A- 107A	Reshmaben Patel, Bhavna Patel	(610) 966-3630
Cranberry Twp	20510 Rte 19, Space #108	Cory St. Esprit William Ajay, Patrick Dandrea, Terrence Dandrea	(724) 779-4422	Emmaus		Sunanda Kambham, Krishna Repaka Alexander Langhans, Ryan Langhans	(717) 728-3260 (717) 789-1532
Cresson	926 2nd Street	Jeffrey Powell	(814) 236-8380	Enola	360 East Penn Drive		
Cunwensville	331 State Street	Jaymesh Patel	(570) 563-3699	Enola	447 N Enola Rd		
Dalton	19 SOUTHSIDE LANE	Daryl Chipeleski Glen Leighow, David Leighow, Dennis Leighow, John Leighow	(570) 275-7827	Ephrata	1077 Sharp Ave	Michael Zwally	(717) 721-6860
Danville	100 N. Academy Ave	2 Guys Eatery LLC	(570) 271-0556	Ephrata	108 N Reading Rd, #A	Michael Zwally	(717) 738-4436
Danville	5 McCracken Rd	Gregory Gasparich	(724) 468-3010	Erie	1501 E 38th St	Elizabeth Brown	(814) 824-4789
Danville	100 N Academy Ave	Gregory Gasparich	(724) 468-3827	Erie	1522 West 26th St, Unit No. 6 D	Husam Sawwan Husam Sawwan, Sandra Sawwan	(814) 314-0656 (814) 864-0052
Delmont	6700 Hollywood Blvd	Michael Fay	(717) 336-7076	Erie	1825 Downs Drive	Husam Sawwan, Sandra Sawwan	(814) 838-0871
Delmont	6750 Hollywood Blvd, Suite 800	Dale Hines	(724) 739-0093	Erie	2251 W 38th St, Unit 5	Husam Sawwan, Sandra Sawwan	(814) 833-2704
Denver	2350 N Reading Rd Rt 272	Silver Fast Foods LLC	(717) 432-7144	Erie	2665 W 8th St		
Derry	5563 State Route 982	Michael Fay	(610) 385-1515	Erie	2711 Elm St.	Elizabeth Brown Husam Sawwan, Sandra Sawwan	(814) 453-3263 (814) 833-0537
Dillsburg	852 North US Hwy 15	MTF Enterprises, LLC Pilot Travel Centers LLC	(717) 308-0855	Erie	3104 W 26th St	TA Operating LLC	(814) 899-1919
Douglasville	955 Benjamin Franklin Highway	Christopher Paret, John Trzeciak	(814) 503-8458	Erie	4050 Depot Rd	Elizabeth Brown Husam Sawwan, Sandra Sawwan	(814) 456-2718 (814) 899-9889
Dover	2148 Palomino Drive	Christopher Paret, John Trzeciak	(814) 371-3750	Erie	425 State St	Christopher Galdon Husam Sawwan, Sandra Sawwan	(814) 866-3117 (814) 833-8414
Drums	RR 93 Box 301	John Trzeciak Christopher Paret, Pilot Travel Centers LLC	(814) 371-1588	Erie	5350 W. Ridge Road		
Du Bois	20 Industrial Drive	David Cunningham, Bobbi Cunningham	(717) 834-3156	Erie	8024 Peach Street	Reid Petroleum Corp Pilot Travel Centers LLC	(814) 868-3060 (814) 864-8897
DuBois	341 S Brady St	Adam Balestino	(814) 696-1080	Erie	8035 Perry Hwy	Honey Sahni, Lavina Sahni	(412) 408-3402
DuBois	690 Shaffer Rd, Unit 54	CAPL Retail LLC	(570) 342-1237	Etna	500 Butler Street, Suite 100	Virangkumar Patel	(717) 932-1500
Duncannon	US RT 22 & 322y	CAPL Retail LLC	(570) 655-4066	Etna	90 Newberry Commons	Virangkumar Patel	(717) 461-3672
Duncansville	200 Commerce Dr	Scott Quigg	(570) 928-8122	Etters	231 E. Main Street	Bradley Wetzel	(724) 538-9990
Duncansville	500 Third Avenue	Evelyn Hess	(717) 259-8200	Evans City	10071 Lincoln Hwy	Jeffrey Calhoun	(814) 623-2989
Dunmore	620 N Blakely Street	Nirav Patel	(215) 679-6518	Everett	10071 Lincoln Hwy	Jeffrey Calhoun	(814) 623-2989
Dunmore	345 Route 315	Patschezlo Brown	(610) 923-6145	Exton	270 Indian Run Street 741 Scranton/Carbondale Hwy, Unit 5	Nirav Patel Harshal Patel	(610) 280-9580 (570) 521-4396
Dupont	114 North German Street	Satnam Singh	(610) 559-3969	Eynon	6225 State Route 88	Chirag Sudani Gregory Gasparich, Nathaniel Bennett, Carri Rice	(724) 782-0829 (814) 839-2040
Dushore	114 North German Street	Bhavna Patel	(610) 252-2200	Finleyville	2262 Quaker Valley Road 7801 Glenlivet West Drive, Suite A	Shyam Sub Inc.	(610) 841-8061
East Berlin	415 Abbotstown St	Pyare Baba Inc.	(610) 849-2343	Fishertown	402 Main St	Pipasu Soni Ryan Langhans, Alexander Langhans, Barbara Jean Langhans, Daniel Alan	(724) 763-2020 (570) 874-0704
East Greenville	620 A Gravel Pike 1500 Northampton Street, CVS #00960S2C	Jeffrey Stark	(610) 252-7340	Fogelsville	466 S Lehigh Ave	Katherine Speerstra, Henry Speerstra Pilot Travel Centers LLC	(814) 437-2474
Easton	3788 Easton Nazareth Hwy	Richard Wallace	(814) 472-4929	Ford City	1245 Liberty Street	United Refining Co of PA	(814) 435-6626
Easton	700 Philadelphia Road, Store 5 4753 Freemansburg Avenue, Unit E103	Nirav Patel	(610) 872-5460	Franklin	2210 Camp Swatara Rd.		
Easton	1434 Knox Avenue	Diana Spence	(814) 734-3936	Frackville	3 West St.		
Easton	929 West High Street	Joseph DeSanto, Rosemary DeSanto	(570) 283-2270	Franklin	5360 Lincoln Highway, Suite #1 1863 Gettysburg Village Dr, Suite 1050	Rishikesh Naik	(717) 442-4903
Easton	1570 Chester Pike	Bradley Wetzel	(724) 914-6328	Frystown		Vijay Patel	(717) 338-3484
Easton	210 Waterford St 20 Gateway Shopping Center, 23 S Wyoming Ave & RT 11	Tejas Dhamsania	(412) 754-0600	Galeton			
Easton	845 Route 519	JBW 2 LLC	(717) 367-8585	Gap			
Elizabeth	410 Scenery Dr			Gettysburg			
Elizabeth	135 N. Market Street						

Gettysburg	731 Old Harrisburg Rd, Food Service Unit 500 Grandview Crossing Drive, Suite 60 9125 Ridge Rd Ste E, Imperial Plaza	Supper Fast Foods LLC Leena Jani Christopher Galdon	(717) 338-9053 (724) 443-6600 (814) 774-2625	Hermitage	1275 N Hermitage Rd 2427 E State St 100 West Hersheypark Drive, Founder's Way	Ketan Patel Ketan Patel, Utpal Patel Michael Dengler, Ali Farahani, Shahin Farahani	(724) 981-5358 (724) 983-1088 (814) 571-7143
Gibsonia				Hershey	18 Briarcrest Square, Store 18	Anuja Patel	(717) 298-1371
Girard				Hershey	67 Outlet Square, Space 67	Supper Hershey Outlet LLC	(717) 298-1244
GLASSPORT	48 MONONGAHELA AVE	Bashir Akhter	(412) 896-5372	Hickory	186 Main Street	Bradley Wetzel, Shannon Wetzel	(724) 356-7821
Glenolden	50 North MacDade Blvd	Nirav Patel Richard Kaminsky, Kenneth Hill, John Kauffman	(484) 494-4315 (412) 486-9776	Homer city	2350 Route 119 HWY S	Barry Fleming	(724) 915-8186
Glenshaw	1708 Mount Royal Blvd, #9			Homestead	133 W 8th Ave	Jasvinder Bedi	(412) 462-7827
Gouldsboro	Route 307 & Route 435	Alpesh Patel Sunita Eversole, Muralidharn Nair Compass Group USA Inc	(570) 842-6214 (717) 593-9955 (724) 836-7815	Honesdale	777 Old Willow Avenue	Seng Seong Wong Daniel Scott, Mark Scott	(570) 253-4077 (724) 437-5261
Greencastle	10830 John Wayne Drive 150 Finoli Dr., Chambers Hall, The Bobcat			Hopwood	1206 National Pike	Alexander Langhans, Ryan Langhans	(717) 566-1234
Greensburg	5126 Route 30, Room #320	Christopher Brunson	(724) 836-2311	Hummelstown	315 East Main Street		
Greensburg	660 E Pittsburgh St	Christopher Brunson	(724) 832-3311	Huntingdon	6716 Towne Center Blvd	Adam Balestino	(814) 643-0275
Greentown	1425 Rte 507	Simrat Aulakh Hadley Restaurant Group, LLC	(570) 676-9761 (724) 588-0777	Huntingdon	9596 William Penn Highway	Adam Balestino	(814) 643-7370
Greenville	47 Hadley Rd Rte 358 111 Roberts Road, Fay-Penn Building Unit B	Trevor Hill	(724) 785-4058	Indiana	1205 C Maple St	Barry Fleming	(724) 465-7827
Grindstone				Indiana	3100 Oakland Ave	Laura Ridenour	(724) 463-1782
Grove City	139 South Broad Street	Ketan Patel, Utpal Patel United Refining Co of PA	(724) 458-5820 (724) 748-4580	Irwin	3535 Route 130, Suite 2	Barry Fleming Nicholas Bennett, Gregory Gasparich Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 717-6956 (724) 744-0704 (724) 863-9050
Grove City	1914 Leesburg Rd	Barbara Jean Langhans, Daniel Alan Langhans	(717) 896-9024	Irwin	8712 Norwin Ave, Unit #33		
Halifax	3767 Peters Mountain Rd			Jeanette	1401 Harrison Avenue	Gregory Gasparich	(724) 523-9040
Hallstead	25066 State Route 11	Tanis Soriano	(570) 879-2535	Jersey Shore	701 Allegheny St, Box 3	Thomas Kozlowski Nittany Oil Company, Inc	(570) 398-3742 (814) 965-3246
Hamburg	1800 Tilden Ridge	Chirag Patel Love's Travel Stops & Country Stores Inc.	(484) 660-3572 (610) 488-8842	Johnsonburg	6827 Johnsonburg/Ridgway 125 Town Centre Drive, Retail K Building	Nicholas Bennett	(814) 269-9465
Hamburg	3700 Mountain Road			Johnstown	1737 Goucher Street	Nicholas Bennett	(814) 255-7791
Hamlin	Rt 59	CAPL Retail LLC	(570) 689-4289	Johnstown	400 Broad Street	Nicholas Bennett	(814) 535-5444
Hanover	1000 Carlisle St, Suite 15 & 16	Prakashchandra Patel	(717) 632-8730	Johnstown	801 Scalp Ave, #102	Joshua Gibson	(814) 269-4665
Hanover	1055 Baltimore Street, #3	Vijay Patel	(717) 633-5592	Johnstown	319 Washington Street	Joshua Gibson John Myers, William Parker	(814) 536-0332 (717) 861-4090
Hanover	1881 Baltimore Pike	Jason Rodriguez	(717) 646-9990	Jonestown	185 S. Lancaster Street, Suite 8		
Hanover	3782 Centennial Rd	MJ Subs LLC Jason Rodriguez, Milton Eser Jr	(717) 633-3617 (717) 698-3294	Jonestown	4 Fisher Ave	Simrat Aulakh James Richard Young, Connie Young	(717) 865-0037 (814) 837-8979
Hanover Hanover Township	495 Eisenhower Drive 2230 San Souci Pkwy			Kane	163 Fraley Street		
Harborcreek	5741 Buffalo Rd	Vipin Kansal Husam Sawwan, Sandra Sawwan	(570) 606-3795 (814) 899-1193	Kennett Square	174 Onix Drive	Nirav Patel	(484) 732-8740
Harford	181 Exit 217	Simrat Aulakh	(570) 434-2319	King of Prussia	139 E Dekalb Pike (Rte 202) 160 N Gulph Rd, Store #1045/Subway	Ashok Yadav Ashok Yadav Joseph DeSanto, Rosemary DeSanto	(610) 491-9296 (484) 231-8789 (570) 706-9584
Harmony	100 Perry Hwy, Ste 101A	Cory St. Esprit Trushar Patel, Tanuja Patel	(724) 452-5699 (717) 458-7765	King of Prussia	744 Wyoming Ave., Unit 5		
Harrisburg	2257 Paxton Church Rd	Alexander Langhans, Ryan Langhans	(717) 563-7623	Kingston	1 Hilltop Plaza	Pipasu Soni	(724) 545-9736
Harrisburg	2258 Linglestown Road			Kittanning	108 S. Water Street	Pipasu Soni	(724) 548-7827
Harrisburg	25 North Progress Ave. 301 Market Street, 1st Floor, Suite 1	Harrisburg Subs Inc. Jacob Chacko	(223) 234-1888 (717) 695-4095	Knox	Rt 208 & Rt 338	Yasir Bhatti Bradley Wetzel, Shannon Wetzel	(814) 797-2221 (724) 846-3220
Harrisburg	3820 Union Deposit Rd	Anish Patel Alexander Langhans, Ryan Langhans	(717) 541-8338 (717) 995-3104	Koppel	1427 1st Ave		
Harrisburg	600 N Mountain Road Suite D 5106 D Jonestown Rd., Non Participating Subway 4635 High Pointe Blvd, C#1, Subway Non Participate	Shiv Javia	(717) 695-0899	Kutztown	15100 Kutztown Road, Suite 2	Reshmaben Patel	(610) 683-3377
Harrisburg		Shiv Javia Troy Shearer, Elizabeth Shearer	(717) 564-0201 (814) 786-7055	Lancaster	1322 Lititz Pike Ste9	Virankumar Patel	(717) 399-5484
Harrisville	5613 State Route 8			Lancaster	1380 Columbia Ave., Store# 18	MTF Holdings, LLC	(717) 435-9159
Hatboro	C-store-1N., York Raod	Ashavinkumar Patel		Lancaster	1581-1583 Manheim Pike 1624 Lincoln Highway East, Suite D	Michael Zwally	(717) 569-8778 (717) 509-7600
Hatfield	1515 Bethlehem Pike	Ashavinkumar Patel	(215) 915-8003	Lancaster	19-23 King Street 2102 Spring Valley Road, Space #5	Jonathan Baker Michael Fay	(717) 517-9043 (717) 824-3787
Hawley	604 Route 739 & I-84	Mirabito Holdings, Inc	(570) 775-6323	Lancaster	217-219 N. Queen Street	Jonathan Baker	(717) 299-3600
Hazle Township	40 Laurel Mall	GeoriaEla LLC	(570) 454-8336	Lancaster	245 Centerville Road, Unit #7	Michael Zwally	(717) 735-8383
Hazle Township	543 Can Do Expressway	Simrat Aulakh	(570) 454-2944				
Hazleton	196 Airport Beltway	Hina Patel	(570) 459-4782				

Lancaster	796 New Holland Ave, Ste C	Jonathan Baker	(717) 393-1440	Meadville	16086 Conneaut Lake Rd	Patrick Johnson	(814) 724-1734
Lansdale	501 S Broad St, #13	Michael Fay	(267) 903-7266	Meadville	16704 Conneaut Lake Road	Nikul Patel	(814) 724-1701
Latrobe	100 Colony Lane	Gregory Gasparich, Nicholas Bennett	(724) 539-1383	Mechanicsburg	1010 Wesley Drive	Krishna Repaka, Sunanda Kambham	(717) 795-9292
Latrobe	1927 Dailey Avenue	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 537-9070	Mechanicsburg	4 Gettysburg Pike, Unit 3	Sankaraiah Basava Abdoulamir	(717) 590-7210
Latrobe	3590 Route 30 West	Durlabhji Ukani	(724) 537-5904	Mechanicsburg	6520 Carlisle Pike, Suite 410	Khanahmadi, Mahshid Khanahmadi	(717) 697-6649
Laurys Station	5626 Rt 145	Jeffrey Stark	(610) 261-1010	Mercer	242 N Erie St	Ekta Joshi	(724) 269-7047
Lebanon	1355 East Lehman Street	C Steven Day	(717) 376-0222	Mercersburg	11904 Bucannan Trail W	Jason Beckenbaugh	(717) 328-3283
Lebanon	1610 N. Seventh Street	Jigneshkumar Patel	(717) 708-2909	Meyersdale	198 Grant St	Joshua Gibson	(814) 634-1808
Lebanon	812 Quentin Rd	C Steven Day	(717) 274-5510	Middleburg	24 W Market St	Ryan Langhans, Alexander Langhans	(570) 837-3741
Lebanon	813 Bowman Street, Store #7	C Steven Day	(717) 376-0310	Middletown	Level 2 Pre-Security, One Terminal Drive	MTF Enterprises, LLC	(717) 948-3738
Leechburg	397 Hyde Park Road, Unit E	Christopher Brunson	(724) 842-7827	Midland	1152 Midland Ave	Manojkumar Patel	(724) 643-0801
Leesport	5479 Pottsville Pike	Michael Fay	(484) 277-7043	Mifflinburg	327 East Chestnut St	Barbara Jean Langhans, Daniel Alan Langhans	(570) 966-2191
Leetsdale	10 Village Dr	Jasvinder Bedi	(412) 749-1866	Mifflinburg	327 East Chestnut St	Alexander Langhans, Barbara Jean Langhans, Daniel Alan Langhans, Ryan Langhans	(717) 436-6755
Lehighton	1470 Interchange Rd, Route 209	SHRI LAXMAN LLC	(610) 377-1449	Mifflintown	1858 Butchershop Road	Simrat Aulakh	(570) 752-9330
Lehighton	1731 Blakeslee Blvd Drive East	Lorianne Teel-George Richard Kaminsky, Kenneth Hill, John Kauffman	(570) 386-3131	Mifflinville	451 West Third Street	TA Operating LLC	(814) 355-7651
Lemont Furnace	1209 Connellsville Rd.	Michael Fay	(717) 661-3846	Milesburg	I 80 Exit 23	Seng Seong Wong Pilot Travel Centers LLC	(570) 491-2634
Leola	135 West Main Street	Neha Ghotra	(215) 943-3930	Mill Hall	5868 Nittany Valley Dr	Veera Subs LLC Richard Kaminsky, Kenneth Hill, John Kauffman	(717) 871-6597
Levittown	180 Levittown Pkwy	Ashit Patel, Kalpesh Patel	(215) 949-0400	Millersville	240 Manor Ave	Glen Leighow, David Leighow, Dennis Leighow, John Leighow	(570) 458-4663
Levittown	4000 New Rodgers Road	Barbara Jean Langhans, Alexander Langhans, Daniel Alan Langhans, Ryan Langhans	(570) 523-8785	Millvale	124 Grant Ave	Ankit Patel	(570) 742-0110
Lewisburg	7515 West Branch Highway	Michael Zwally	(717) 560-1444	Millville	533 North State Street	Barbara Jean Langhans, Alexander Langhans, Daniel Alan Langhans, Ryan Langhans	(570) 544-4490
Lititz	245 Bloomfield Drive, Suite 103	Brittany Whiteman, Justin Whiteman	(717) 626-0405	Milton	22 Broadway Street	Makarand Kulkarni	(412) 380-0380
Lititz	64 N Broad St	Prakashchandra Patel	(717) 359-4411	Minersville	Rt 901	Gregory Gasparich	(412) 646-4435
Littlestown	410 West King St	Mohammad Hussain	(717) 444-2800	Monroeville	4145 William Penn Hwy, Suite 7	Umesh Nagpal	(412) 373-7449
Liverpool	1106 Susquehanna Trail	Brian Pfahler	(570) 893-8888	Monroeville	4526 Broadway Blvd	Thomas Kozlowski	(570) 547-2439
Lock Haven	12 E Main St	Love's Travel Stops & Country Stores Inc.	(717) 948-1844	Monroeville	Business Route 22, #A-24	Thomas Kozlowski	(570) 368-8782
Londonderry	3555 Vine Street	Brice Verbit	(814) 575-5009	Montgomery	60 Elmsport Road	Scott Quigg	(570) 278-0332
Loysburg	2108 Woodbury Pike	Melissa Shelly	(717) 266-0182	Montoursville	999 North Loyalsock Ave.	Jasvinder Bedi	(412) 329-7019
Manchester	115 Glen Drive	Sharon Klinger	(717) 664-4443	Montrose	16750 State Route 706, Ste 6	Mandeep Singh	(412) 808-1011
Manheim	1 N Main St	Sara Crum	(570) 662-0181	Moon Township	427 5th Avenue	Dimpleben Patel	(717) 653-0300
Manheim	1169 S Main St, Wal-Mart Plaza #3	Sara Crum	(570) 662-3991	Moon Township	7500 University Boulevard	Blake Graham	(724) 324-5256
Mansfield	33 W Wellsboro St	Rishikesh Naik David Cunningham, Bobbi Cunningham	(814) 793-2400	Mount Joy	757 E. Main Street	Christopher Brunson	(724) 424-7827
Mansfield	322 Honeysuckle Drive	Daniel Scott	(724) 583-0301	Mount Morris	139 Locust Avenue	Yogesh Patel	(570) 839-5833
Martinsburg	114 E. Allegheny St Rt 21 & Redwood St, Rd 1, Box 35	Keertana Subs LLC	(570) 491-2858	Mount Pleasant	2381 Mount Pleasant Road	Yogesh Patel	(570) 807-2180
Masontown	111 Hulst Dr.	Bradley Wetzell	(724) 492-1158	Mount Pocono	3236 Rt 940, Unit #9	Christopher Brunson	(724) 424-7827
Matamoras	108 West Lincoln Avenue	Jaymeet Mann	(570) 769-6455	Mount Pocono	3271 ROUTE 940	Thomas Kozlowski	(570) 935-0466
McDonald	612 McElhattan Drive, Exxon Gas/C-Store	Durlabhji Ukani	(412) 787-0377	Mt. Pleasant	2100 Summit Ridge Plaza	Jasvinder Bedi	(412) 462-5167
McElhattan	2 Beaver Grade Rd	JT Way LLC	(412) 458-0324	Muncy	1376 E Penn Street	Jeffrey Stark	(717) 866-9555
McKees Rocks	500 Pine Hollow Rd	Jasvinder Bedi	(412) 678-7640	Munhall	119-120 22nd Street	Makarand Kulkarni	(412) 823-2584
McKees Rocks	410 Lysle Blvd	Gregory Gasparich	(412) 896-9220	Myerstown	299 W Lincoln Ave	Christopher Brunson	(724) 864-3190
McKeesport	4313 Walnut Street, Suite 114	Chirag Sudani	(724) 941-8424	N Versailles	100 Wal Mart Dr	Gary Weleski	(724) 224-1825
McMurray	1017 Waterdam Plaza Dr	Matthew Lutz	(724) 941-7068	N. Huntingdon	915 Mills Drive		
McMurray	505 Valley Brook Road, Suite 104	Nikul Patel	(814) 724-1114	Natrona Heights	100 Highlands Mall		

Natrona Heights	1732 Pacific Ave, Heights Plaza 32	Kirandeep Khara	(724) 224-7827	Philadelphia	330 W Oregon Avenue	Jaykumar Patel	(215) 454-2151
New Bethlehem	945 Broad Street	Pipasu Soni	(814) 275-7827	Philadelphia	3400 Aramingo Ave	Nirav Patel	(215) 423-0885
New Brighton	1228 3rd Ave	Manojkumar Patel	(724) 843-7890	Philadelphia	4301 Byberry Road	Nirav Patel	(215) 281-1225
New Castle	1001 Mt. Jackson	Timothy Pitzer	(724) 667-3218	Philadelphia	4301 Market St.	Jaykumar Patel	(215) 596-5187
New Castle	1200 Butler Ave	Joseph Mancini, Joelle Fry, Deborah Mancini	(724) 654-9252	Philadelphia	45 Snyder Ave, Suite SN-5	Jaykumar Patel	(215) 336-7777
New Castle	1909 W State St	Joseph Mancini, Deborah Mancini	(724) 654-9917	Philadelphia	4600 E Roosevelt Blvd, Bldg G	Hiralben Patel	(215) 288-3594
New Castle	2335 Harlansburg Rd	William Preston	(724) 658-3991	Philadelphia	700 Robbins Street - Bldg 9	Ripul Patel	(215) 725-3160
New Castle	2418 Wilmington Rd	Joseph Mancini, Deborah Mancini	(724) 654-6080	Philadelphia	8500 Essington Avenue, Terminal E Food Court E8A	Robert Strother, Ernest Strother	(215) 666-0755
New Castle	2501 W State St	Joseph Mancini, Deborah Mancini	(724) 654-8444	Philadelphia	8800 Essington Avenue, Food Court, B-C Connector	Ernest Strother, Robert Strother	(215) 666-0755
New Castle	3340 Wilmington Rd, Unit 19	Joseph Mancini, Deborah Mancini	(724) 654-9808	Philadelphia	910 Chestnut St	Ashish Patel	(215) 923-5600
New Castle	319 N Liberty	Joseph Mancini, Deborah Mancini	(724) 657-1717	Philadelphia	9475 E Roosevelt Blvd	SSN Foods Inc	(215) 676-7821
New Holland	836 W Main St	Gregory Bond	(717) 354-2409	Philadelphia	9745 Roosevelt Blvd A	Sub Shiv Inc	(215) 677-5780
New Kensington	175 Hillcrest Shopping Ctr, Room #175 B	Gregory Gasparich	(724) 335-1114	Philadelphia	9979 Bustleton Avenue	Dipakkumar Patel	(215) 969-3155
New Kensington	490 Stevenson Blvd	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 335-7666	Philadelphia	1936 Liacouras Walk	Mihir Patel	(215) 236-5080
New Oxford	320 Lincoln Way East	Doorman LLC	(717) 624-7017	Philipsburg	503 N Front St	Jeffrey Powell	(814) 342-5574
New Stanton	302 North Center Ave	Richard Kaminsky, Kenneth Hill	(724) 925-1898	Pittsburgh	100 Robinson Center Dr, Unit FC-3	Umesh Nagpal	(412) 490-0760
New Wilmington	961 State Route 18	William Preston	(724) 946-8672	Pittsburgh	1039 Freeport Rd, Room #27	Honey Sahni	(412) 782-3221
Newport	6 Newport Plaza	Ronak Patel	(717) 567-9124	Pittsburgh	11667 Penn Hills Dr, Storeroom #12	Anita Narasimhan	(412) 241-6110
Newville	1 Mill Rd	Jason Beckenbaugh	(717) 776-1255	Pittsburgh	1347 W Liberty Ave	Kirandeep Khara	(412) 531-1286
Normalville	105 Mill Run Rd	Gregory Gasparich, Nicholas Bennett	(724) 455-1300	Pittsburgh	175 Blazier Drive	Jasvinder Bedi	(412) 369-7827
Norristown	650 South Trooper Road	Parthasaradhy Vuppalapaty	(610) 631-2838	Pittsburgh	2150 Brownsville Rd, Suite 124	Jasvinder Bedi	(412) 892-9518
North East	19 E Main St	Mohammad Suwan	(814) 725-8773	Pittsburgh	219 Shiloh St	David Landman	(412) 431-4440
North Huntingdon	11440 Lincoln Hwy E	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 863-4855	Pittsburgh	225 Ross Street, Suite 100	Jasvinder Bedi	(412) 281-8822
North Versailles	1750 Greensburg Pike	Makarand Kulkarni	(412) 829-9884	Pittsburgh	2351 Noblestown Rd	JT Way LLC	(412) 875-5111
North Wales	1210 Bethlehem Pike, Ste B1	Ripul Patel	(215) 283-0255	Pittsburgh	264 Mt. Nebo Pointe Drive, Unit C-4	Ritu Kohli	(412) 366-3002
Northern Cambria	2910 Bigler Ave	Joseph Shook	(814) 948-8175	Pittsburgh	2771 East Carson St	Fouad Kazour	(412) 488-9911
Northumberland	119 Duke Street	2 Guys Eatery LLC	(570) 473-8242	Pittsburgh	3 Market Square	Kiran Khara	(412) 261-2955
Nu Mine	Rt 85 & Third Street	Laura Ridenour	(724) 783-6861	Pittsburgh	301 Fort Couch Rd, Rm FC09	Umesh Nagpal	(412) 831-5848
Oakdale	150 Market Place Dr	Kirandeep Khara	(724) 695-9020	Pittsburgh	3070 McIntyre Square Dr	Cory St. Esprit	(412) 364-4854
Oakmont	201 Allegheny Ave, Suite 1	Gregory Gasparich	(412) 828-7827	Pittsburgh	308 Cochran Road	Deepak Jagtani	(412) 343-9562
Orbisonia	18851 Sandy Ridge Station	Martin Brown	(814) 447-3020	Pittsburgh	3707 Forbes Ave	John Khara, Daljit Khara	(412) 687-7550
Oxford	800 Commons Drive	Nirav Patel	(610) 998-1860	Pittsburgh	39 Walsh Rd	JT Way LLC	(412) 458-0001
Palmerton	625 Delaware Avenue	Lorianne Teel-George	(610) 824-5888	Pittsburgh	411 Seventh Avenue	Jasvinder Bedi	(412) 391-3177
Palmyra	104 Northside Commons, Unit 101(B)	John Myers	(717) 838-2838	Pittsburgh	414 Smithfield St	Jasvinder Bedi	(412) 261-4840
Palmyra	901 E Main St	John Myers	(717) 838-8320	Pittsburgh	418 S Craig St	Sunil Nagpal	(412) 687-6728
Parkesburg	100 Commons Dr	Amit Raol, Kiritsinh Parmar	(610) 857-1247	Pittsburgh	4778 Liberty Ave	Mandeep Singh	(412) 578-0188
Peckville	1568 Main St, Unit 8	Himani Patel	(570) 489-1179	Pittsburgh	517 McNeilly Rd	Gregory Gasparich	(412) 531-6080
Pen Argyl	1383 Blue Valley Drive	Kishan Patel	(610) 863-4200	Pittsburgh	5301 Grove Rd, Ste 615	Jasvinder Bedi	(412) 884-8858
Perkasie	523 Constitution Ave	Nicholas DeBellis	(215) 453-9959	Pittsburgh	5438 1/2 Centre Ave	Sumedha Nagpal	(412) 683-5311
Perryopolis	3379 Pittsburgh Street	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 736-0910	Pittsburgh	55 Alpha Dr	Gregory Gasparich	(412) 820-2405
Philadelphia	1511 Cecil B Moore Avenue	Mihir Patel	(215) 769-7827	Pittsburgh	6022 Penn Avenue	Jasvinder Bedi	(412) 450-8409
Philadelphia	1625 Chestnut Street, F1	Ashish Patel	(215) 851-8019	Pittsburgh	717 Liberty Avenue	Harvinder Mann	(412) 434-7827
Philadelphia	2217 S Broad Street	Ramesh Kumar	(215) 271-8589	Pittsburgh	7343 Saltsburg Rd, Unit A	Kirandeep Khara	(412) 798-1900
Philadelphia	2900 Island Avenue, Suite 2936	Hiralben Patel	(215) 365-5880	Pittsburgh	7714 Penn Ave	Jasmeet Goraya	(412) 243-1895
Philadelphia	2920 Robert's Ave, Suite 1040	Mosammat Akther Bhuiyan	(215) 221-1021	Pittsburgh	809 W View Park Dr	Cory St. Esprit	(412) 931-0818
				Pittsburgh	930 Presque Isle Dr	WNMT Enterprises, LLC	(724) 325-8036
				Pittsburgh	950 Ridge Ave	Umesh Nagpal	(412) 321-2384

Pittsburgh	971 Ohio River Blvd	Jasvinder Bedi	(412) 766-2115	Shinglehouse	109 Oswayo St	United Refining Co of PA	(814) 697-7711
Pittsburgh	995 Greensburg Pike	Jitendra Shekhawat	(412) 271-7165	Shippensburg	105 S Conestoga Dr	Jason Beckenbaugh	(717) 532-4740
Pittsfield	30345 US 6	United Refining Co of PA	(814) 563-4865	Shrewsbury	18 Constitution Avenue	RH Subs Inc	(717) 227-0065
Pittston	170 Pittston Bypass	Ivy Berry	(570) 655-7257	Shrewsbury	576 Shrewsbury Commons Ave	Bhavna Patel	(717) 227-1741
Pittston	380 Highway 315	John McDonald, Gerard Longo	(570) 883-0712	Sidman	416 Locust St	Carrie Rose	(814) 487-7030
Plains	286 S River St	Piccadilly US, LLC	(570) 208-4782	Sinking Spring	2677 Shillington Road	David Wike	(610) 670-9633
Pleasant Hills	322 Curry Hollow Road	Shawn Smith	(412) 714-4197	Sinking Spring	4790 Penn Ave	David Wike	(610) 750-6655
Point Marion	4 Main Street	Trevor Hill	(724) 725-7827	Slippery Rock	432 S Main Street	Joseph Mancini, Deborah Mancini	(724) 738-1900
Portersville	2010 New Castle Rd	Pilot Travel Centers LLC	(724) 368-3054	Slippery Rock	1011 New Castle Road	Love's Travel Stops & Country Stores Inc.	(724) 530-2965
Pottstown	223 Shoemaker Road	Chirag Patel	(610) 323-5050	Slippery Rock	2825 Morgantown Rd	Daniel Scott, Mark Scott	(724) 564-1729
Pottstown	330 Upland Square Drive	Jaykumar Patel	(610) 323-1442	Smithfield	2034 N Center Ave	Stephen Onstead	(814) 443-1009
Pottsville	314 N Centre St	John Onufer, Estate of Angela Onufer	(570) 628-5070	Somerset	275 Plank Rd	Fritz Onstead	(814) 445-3488
Quakertown	2030 John Fries Highway	Jeffrey Stark	(215) 538-1474	Somerset	281 Waterworks Rd	Stephen Onstead	(814) 445-6755
Reading	100 Love Road	Giovanni Giannotti	(610) 898-9299	Somerset South	26 E Southern Ave	Thomas Kozlowski	(570) 322-9942
Reading	1920 Kutztown Rd	Ritesh Patel	(610) 370-7181	Williamsport	31 W Hanover St	Merle Sohnleitner	(717) 225-5000
Reading	2588 Bernville Rd	Jeffrey Stark	(610) 372-6040	Spring Grove	500 Terry Rich Blvd	Ryan Langhans, Alexander Langhans, Barbara Jean Langhans, Daniel Alan Langhans	(570) 429-1200
Reading	3225 N 5th St Highway	Giovanni Giannotti	(610) 685-8787	St Clair	735 S St Mary's Rd	Rakesh Patel, Vishal Patel	(814) 834-9727
Reading	518 East Lancaster Avenue, Store A-14	Pinkesh Patel	(610) 750-7422	St Marys	1102 Million Dollar Highway	Rakesh Patel, Vishal Patel	(814) 834-1008
Reading	5370 Allentown Pike	Giovanni Giannotti	(610) 939-9595	St. Mary's	1665 N. Atherton Place	Rakesh Patel, Vishal Patel	(814) 238-0234
Reading	549 Penn St	Piyush Patel	(610) 374-9290	State College	1700 S Atherton St	Team Sub LLC	(814) 826-2460
Reading	1025 Old Wyomissing Rd	Michael Gehret	(610) 741-0107	State College	2790 West College Ave, Unit 9	Team Sub LLC	(814) 308-9242
Red Lion	3131 A Cape Horn Road	Cape Horn Subs, LP	(717) 246-5521	State College	373 Benner Pike	Brian Pfahler, Joan Savage, Robert Savage	(814) 235-5552
Ridgway	218 Main St	Marlene Smith	(814) 772-9726	State College	283 Northland Ctr	Rakesh Patel, Vishal Patel	(814) 231-0234
Rimersburg	528 Main St	Yasir Bhatti	(814) 473-3166	Stoneboro	2436 Mercer Rd	Troy Shearer, Elizabeth Shearer	(724) 376-4062
Roaring Spring	322 Spring Plaza	Adam Balestino	(814) 224-5531	Stroudsburg	136 N 9th St	Gary Lentz, Kristina Lentz, Larry Lentz	(570) 424-6144
Robesonia	406 East Penn Ave	Jeffrey Stark	(610) 693-3290	Sunbury	226 Market St	Willard Reid, Gregory Reid, Steven Reid, Diane Treas	(570) 988-7827
Ronks	2622, Lincoln hwy E, Lancaster Travel Plaza	Anil Jivani	(717) 687-6112	Tamaqua	35 Plaza Dr	Daryl Chipeleski	(570) 668-6782
Saegertown	225 Main Street	Nikul Patel	(814) 763-2279	Tionesta	632 Elm St	Janey Brown	(814) 755-4011
Saltsburg	2937 State 286 W	Gregory Gasparich	(724) 639-8390	Titusville	116 N Franklin St	Menahem Thalkar	(814) 827-6015
Saxonburg	114 Pittsburgh St	Cory St. Esprit	(724) 352-8008	Towanda	383 York Ave	Linda Green	(570) 265-7553
Sayre	1887 Elmira Street	Linda Green	(570) 888-8873	Tower City	523 East Grandview Dr.	Jeffrey Stark	(717) 647-4222
Sayre	477 N. Keystone Ave	Linda Green	(570) 731-4007	Trevoise	3461 Horizon Blvd	Ashit Patel, Kalpesh Patel	(215) 355-0600
Sayre	78 White Wagon Road	Randy Williams	(570) 888-4320	Trexlerstown	7150 Hamilton Blvd, Box 128	Shyam Sub Inc.	(610) 395-9353
Schnecksville	5040 Route 873	Gary Lentz	(610) 799-2525	Trout Run	169 State Route 14	Jaspreet Sandhoo	(570) 980-3357
Schuylkill Haven	366 Centre Avenue	Nishit Patel	(570) 385-3331	Troy	101 Canton Street	Randy Williams	(570) 297-2675
Scranton	1341 South Main St, Unit 290	John McDonald, Gerard Longo	(570) 871-4349	Tunkhannock	808 Hunter Highway	Purav Patel	(570) 836-8760
Scranton	1622 Nay Aug Ave., Unit 10B	Ivy Berry	(570) 561-1008	Tunkhannock	Route 29	Purav Patel	(570) 836-8759
Scranton	1747 N Keyser Ave	John McDonald, Gerard Longo	(570) 344-1033	Union City	3 Titusville Rd., Route 8	United Refining Co of PA	(814) 438-2446
Scranton	203 N Washington Ave	John McDonald, Gerard Longo	(570) 558-1533	Uniontown	610 Pittsburg Rd	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 438-3340
Scranton	300 Meadow Ave	CAPL Retail LLC	(570) 909-9027	University Park	829 University Drive, Pegula Ice Arena	Rakesh Patel, Vishal Patel	(814) 954-7404
Scranton	615 Luzerne Street	Jigar Patel	(570) 230-4458	Upper Darby	110 South 69th Street	Jaykumar Patel	(484) 463-8951
Selinsgrove	26 S. Market Street	2 Guys Eatery LLC	(570) 374-4284	Walnutport	350 D. Best Avenue	Gary Lentz	(610) 760-0777
Selinsgrove	980 N. Susquehanna Trail	Ankit Patel	(570) 374-4700	Warminster	100 East Street Rd	Chirag Patel	(215) 672-6000
Shamokin	111 W. Independence St	Jeffrey Yerger, Jason Yerger	(570) 509-2036				
Sharon	869 E State St, Suite 2	Ketan Patel, Utpal Patel	(724) 983-1989				
Shavertown	13 Carverton Rd	Piccadilly US, LLC	(570) 696-9600				
Shelocta	9605 Rt 422 Hwy W	Laura Ridenour	(724) 354-4727				

Warren	2901 Market St	James Richard Young, Connie Young	(814) 723-3420	York	2516 Eastern Boulevard, Unit 24	MTF Enterprises, LLC Leader Heights Subs, LP	(717) 600-8931
Warren	71 Market Street	James Richard Young, Connie Young	(814) 726-9808	York	2730 South Queen Street		(717) 741-9271
Warrington	229 Valley Gate Dr	Jay MAA Shakti Inc Richard Kaminsky, Kenneth Hill, John Kauffman	(267) 256-2495	York	2801 E Market St, Bldg B	MTF Enterprises, LLC	(717) 840-0446
Washington	217 Jefferson Ave	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 222-3959	York	3167 Susquehanna Trail	7-Eleven, Inc York Route 30 Subs, LP	(717) 764-3329
Washington	502 Washington Rd	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 228-9332	York	351 Loucks Road		(717) 843-5738
Waterford	991 Rt. 19	Christopher Galdon	(814) 796-2001	York	3943 E Market St	Aarav Subs LLC	(717) 840-1380
Waynesboro	12751 Washington Township Blvd	Sunita Eversole	(717) 762-7770	York-New Salem	900 S. Richland Ave, Unit 3	MTF Enterprises, LLC	(717) 699-2020
Waynesboro	608 East Main Street	Sunita Eversole	(717) 762-2292	Zelenople	330 North Main Street	Prakashchandra Patel Cory St. Esprit, Michael St. Esprit	(717) 793-3722
Waynesburg	1630 E High St	Holbert White	(724) 852-2867	Zelenople	22095 Perry Hwy, Suite 101	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 473-0977
Waynesburg	405 Murtha Drive	Lori Fox United Refining Co of PA	(724) 627-3767	Ohiopyle	PO Box 88	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 437-7887
Wellsboro	105 East Ave	United Refining Co of PA	(570) 724-1051	Lower Barrell	3201 Leechburg Rd	Richard Kaminsky, Kenneth Hill, John Kauffman	(724) 335-4030
Wellsville	3415 Rosstown Road	Sangita Patel Daniel Scott, Mark Scott	(717) 432-1736	Dicksoncity	1112 Commerce Blvd.	Chandrakant Patel, Vipul Patel	(570) 383-8858
West Brownsville	134 Daniel Kendall Drive		(724) 785-5100				
West Hazleton	35 West Broad Street	Hina Patel	(570) 455-5300	<b>Puerto Rico</b>	<b>158 Open Restaurants</b>		
West Middlesex	3371 New Castle Rd	Somatie Kochhar	(724) 528-2925	Aguada	Aguada Town Center, Ave. Nativo Alers Desvio Sur Carr. #2 KM 121.6, Caimital Alto Ward	Darren Draper	(787) 252-2210
West Mifflin	1325 Hoffman Blvd	Gregory Gasparich	(412) 462-5051	Aguadilla	Carr. 107 Km .03, Barrio Borinquen	Gigi Draper	(787) 882-6463
West Mifflin	3533 Mountain View Drive	Jasvinder Bedi Richard Kaminsky, Harry Glaser, John Kauffman, Paul Welty	(412) 655-9330	Aguadilla	Esquina Calle 5, Local #1, Caller Belt #183	Gigi Draper	(787) 882-4667
West Newton	101 South Water Street		(724) 633-0084	Aguadilla		Gigi Draper	(787) 890-0688
West Pittston	801 Wyoming Ave	Ivy Berry United Refining Co of PA	(570) 654-7783	Aguadilla	PR 2 Km. 121.4 Carr # 14, KM 52.7, Space # 21A	Gigi Draper	(787) 819-3594
Westfield	465 E Main St	Gregory Gasparich	(412) 672-5106	Aibonito	State Road #2, Km. 143.3, # 13 , C-13	Lyle Swanson	(787) 991-7694
White Oak	1985 Lincoln Way	Sandeep Kaur	(610) 433-2404	Anasco	153 Calle Jose de Diego, Barrio Pueblo	Gigi Draper	(787) 826-5593
Whitehall	2180 MacArthur Road, Store #6	Jeffrey Stark	(610) 261-9060	Arecibo		CR Sub Island Corp.	(787) 650-3699
Whitehall	4755 Main Street	Jay Patel	(570) 208-1433	Arecibo	Esquina Llorens Torres Km. 85.7 State Road No.10, Tanama Ward Bldg D Space 1	Lyle Swanson	(787) 282-0101
Wilkes Barre	2150 Wilkes-Barre Township Mktplace	Simrat Aulakh	(570) 823-4735	Arecibo	Road #129 Int. Road #492 Carr 129 km 0.1, Avenida San Luis	VRJT Inc Lyle Swanson, Cynthia Swanson	(787) 817-7744
Wilkes Barre	2550 East End Blvd	Hansal Jani, Ashwin Bhatt	(570) 820-0690	Arecibo	Road #3 Bo Cuatro Calles, Space 2 & 3	Ramon Marrero Antonio Laporte Guma, Maryelsie Garcia Feliciano	(787) 878-0101
Wilkes Barre	344 Wilkes Barre Township Blvd	Prit Patel Nita Patel, Arvindbhai Patel	(570) 829-5081	Arroyo			(787) 815-0249
Wilkes Barre	389 South Main Street	Thomas Kozlowski	(570) 270-3000	Barceloneta	Cruce Davila B-1, Kil 58.3 PR 2 km 54.6 inter PR 140, Manati Ward	Lyle Swanson	(787) 965-2013
Wilkes Barre	850 San Souci Hwy	Thomas Kozlowski	(570) 822-0230	Barceloneta	Rd #152R Km.3 Jose Zayas Green, Barrio Helechal	Cynthia Swanson	(787) 846-2225
Wilkes-Barre	41 S Main St	Ashavinkumar Patel	(570) 567-7167	Barranquitas	Betances Ave I-1, Hermanas Davila	Max Alejandro Montero	(787) 227-3031
Williamsport	1733 East Third St	Jonathan Baker	(570) 601-4022	Bayamon		Roberto Ortiz Pedro Salom Vega, Damaris Salom Portela, Mateo Salom Portela	(787) 707-3400
Williamsport	1963 W 4th St	Anil Jivani	(267) 243-0850	Bayamon	Betances Ave J-23, Space D Bo Minillas Urb Lomas Verdes, Calle Laurel esquina Bellisima Calle 31 Bloque ZA-57 Esquina, Comerio Urbanizacion Riverview	Daniel Figueroa	(787) 778-2456
Willow Grove	2101 Blair Mill Rd	Kishan Patel	(717) 464-4909	Bayamon			(939) 205-2927
Willow Grove	2600 N Willow St Pike, Suite 302	Nicholas Bennett	(717) 464-5408	Bayamon			(939) 336-4802
Willow Street	2930 Willow Street Pike	Pipasu Soni	(610) 863-5760	Bayamon			
Willow Street	501 East Moorestown Road, Units 1 and 2	Linda Green John McDonald, Gerard Longo	(814) 467-6387	Bayamon			(787) 643-6548
Wind Gap	200 21st St	Linda Green	(724) 297-3132	Bayamon	Lomas Verdes Ave & Nogal St PR #167 Int.Antonio Principe, Urb Frontera Sp1 BldC RioHondo	Eduardo Nunez	(939) 225-2026
Windber	1050 Rt 422	Stacey Fineburg	(570) 746-3010	Bayamon	PR 174 Km 1.7 Minillas Ward	Daniel Figueroa	(787) 548-0884
Worthington	Route 6	Kalpesh Bhuvu	(570) 613-1003	Bayamon	Road #167 Esq. 6A, Van Scoy	Juan Diaz Jorge Maldonado Rodriguez	(787) 730-5108
Wyalusing	901 Wyoming Ave	Bhavini Patel Kalpesh Bhuvu, Kaushik Patel	(570) 265-7551	Bayamon	State Rd #2, Store No 11		(787) 785-5400
Wyoming	936 Golden Mile Road		(717) 846-7999	Bayamon	Store Number FC-3 BLOQ. 1 CINEMA CORP, RIO HONDO PLAZA	Lyle Swanson	(787) 966-7007
Wysox	61 Oxford Valley Rd	Prakashchandra Patel	(717) 767-5301	Bayamon		Lyle Swanson	(787) 795-2084
Yardley	18 N George St, Unit C0114						
York	2128 S Queen Street						
York	2186 White St						
York	2323 Carlisle Road						

Bayamon	Santa Cruz St. Unit 102, Carimed Plaza B-1	Lyle Swanson Jorge Maldonado	(787) 778-2748	Guaynabo	Frailes Ward, Suite 7 San Patricio Ave/Roosevelt Ave,	Lesbia Reyes	(787) 999-2030
Bayamón	Calle # 861 Int. 802, FS-1 Carr 101 Km 17 HM 2, Bo. Boqueron	Rodriguez Jose Vera, Bethzaida Munoz	(787) 719-9012	Guaynabo	San Patricio Shopping Center Store No 5, Ave. Carols Borbon, Carr#177	Jose Torres Lesprier	(787) 781-7300
Cabo Rojo	PR 100 Km 7.2, #223 Avenida Luis Munoz Marrin, Notre Dame Development	Jose Vera, Bethzaida Munoz	(787) 254-0737	Guaynabo	Tower No 1, C-105	Golden LLC Pedro Rivera, Sonia Vazquez	(787) 708-0077
Cabo Rojo	Hima Plaza 1, #53 Ave. Space 6, Luis Munoz esq Degetau Kil. 34 Hect. 5 of State Rd, #1 Barrio Bairoa	BBG, LLC	(787) 254-3322	Guaynabo	PR 181 K25.1, Bo. Mamey	Amy Rivera, Antonio Arrieta Alicea	(787) 749-1748
Caguas	Local #10, First Floor PR 1 KM 39.3/Turabo Ward, Space No. 1	Ronald Rivera	(787) 395-7493	Gurabo	506 Truncado St, Unit C100	Jose Torres Lesprier	(787) 712-1730
Caguas	Road 172 Km .5 Urb Villa Nueva	Marco Herrera Maritza Hernandez Guasch	(787) 653-5829	HATILLO	Carretera #2 km 86.8	Lyle Swanson	(787) 879-2848
Caguas	Space I-1D PR 156 St Road #1 Leoncio Vazquez St, Space #17	Lyle Swanson Ibrahim Odeh, Akram Odeh	(787) 746-7205	HATILLO	PR 2 KM 84.9 Galeria del Norte II, State Road 2, Km.81.6	Jose Torres Lesprier	(787) 262-1552
Caguas	State Rd 172, Space #27 Urb. Condado Moderno, # H1, Calle 8	Luis Pereira	(787) 286-1818	HATILLO	PR 2 KM 166.4 Bo Lavadero, Carr #2	VRJT Inc Ada Milagros Rios, Freddie Colon	(787) 221-8863
Canovanias	Road #185 Km.1, Space 1 STATE ROAD 3 KM 18.4 Site 203	Yaritzta Rodriguez Marco Herrera, Suheir Roman	(787) 961-7490	Hormigueros	PR 2 Km. 164, Space No. 1	Jose Torres Lesprier	(787) 817-7744
Canovanias	#10 Carr.Sector Central	Jose Vazquez	(787) 703-0064	Hormigueros	PR 906 km 11.5, Space No 1	Luis Xavier Velez	(787) 849-4620
Carolina	Fidalgo Diaz, Villa Fontana	Michael Semidey Colon	(787) 702-0700	Humacao	URB VILLA CONTESA PR# 908 Carr. #3 Km. 80.2, Calle Dr. Vidal	Lyle Swanson	(787) 849-4775
Carolina	Laguna Ave int Marginal Baldor, Laguna Shopping Center #108	Luis Marti	(787) 746-2608	Humacao	Rd #2 KM 111.5 Bo Mora	Lyle Swanson	(787) 852-5737
Carolina	Plazoleta de Isla Verde SE, #11 PR 848 km 8 corner Florentino, Roman St., Space 1 Rd 190 Km 5.1 bo Sabana	Michael Semidey Colon	(787) 395-7496	Isabela	Rd #52 Road #149	Gigi Draper Javier Concepcion Vazquez, Miriam Torres Soto	(787) 830-4855
Carolina	Abajo Sanchez Osorio Ave., Space #1, Villa Fontana	Luis Marti Mateo Salom Portela, Damaris Salom	(787) 653-4394	Juana Diaz	ST Rd 31 Kil 24.0, 10A	Ronald Rivera	(787) 679-0300
Carolina	Subway Plaza Escorial, Local # 2	Portela, Pedro Salom Vega	(787) 640-6020	Lares	Rd 111 K.m 2.1 Playa Azul Center Shopping Mal, Rd Number 193, kil 1, hec1, #8	David Torres	(787) 734-6788
Carolina	PR #3 Km 9.2 14460 Ave. 65 Infanteria, Subway	Ronald Rivera, Ramon Marrero	(787) 726-3363	Luquillo	Carr PR 149 & PR 52 Int, Km 47, Barrio Coto Norte Km. 45.6 State Road #2, Space #8A	BBG, LLC Maritza Hernandez Guasch	(787) 889-2929
Carolina	C St. and int. 19 St., Space #1, Las Palmas Village KM 55.2 CARR #1 Bo., MONTELLANO Local #2	Yaritzta Rodriguez	(787) 791-7743	Manati	Vending A-9	De Diego 121 LLC	(787) 854-6437
CATaño	LOCAL #1 PR 14 KM 72.2 Bo. Montellanos, RD. #1 k.m. 56.6	LCML, LLC	(787) 791-5944	Manati	1058 Calle Dr. Jose Arraras	Ruben Colon	(787) 921-2054
Cayey	PR 149 KM 12.3 H1, El Expresso Ciales Highway Road #PR 172 KM, 13.5 Industrial El Jibaro Ave.	Michael Semidey Colon	(939) 204-0685	Mayaguez	110 Post Street North Calle Mendez Vigo, Esquina Peral #23	Gigi Draper Darren Draper, Gigi Draper	(787) 230-7376
Cayey	PR 153, Km 13.7, Space # 19	Ronald Rivera	(787) 776-1200	Mayaguez	Sultana Shopping Center, Carr. #2 Int. Carr. 114 KM 11.7	Darren Draper	(787) 833-3830
Cayey	# PR 159	Lyle Swanson	(787) 624-9925	Mayaguez	Calle Mendez Vigo, Esquina Peral #23	Darren Draper	(787) 834-2797
Ciales	RD #693, Unit 13-B	Edgard Rivera Castro, Miriam Torres Acevedo	(787) 624-9925	Mayaguez	Sultana Shopping Center, Carr. #2 Int. Carr. 114 KM 11.7	Darren Draper Darren Draper, Gigi Draper	(787) 834-0004
Cidra	Fajardo Market Square Road #3	Orlando Hernandez, Brenda Hernandez	(787) 257-2330	Mayaguez	Carretera #2 Ave. Los Corazone ROAD 110 KM 12.8 BO. PUEBLO, CALLE CONCEPCION VERA #90	David Torres	(787) 832-0774
Coamo	Plaza Fajardo Road Int Rd 940 Road 194 Corner Main Street, Urb. Baralt	Lyle Swanson	(787) 275-5200	Moca	Carr # 617, Space # 2	Albert Pullen Lyle Swanson, Cynthia Swanson	(787) 805-6155
Corozal	State Road #3	Lyle Swanson	(787) 263-8844	Morovis	PR 147 Km 9.0 Guadiana Ward PR # 385, Km 0.7, Cuebas Ward	Jose Vazquez	(787) 862-6391
Dorado	689 N Terminal RD Carr. PR # 54 Km. 9, Space # 114	Lyle Swanson	(787) 363-2687	Naranjito	2213 Ponce By Pass, First Floor 705 Avenida Caribe esq., Santiago de los Caballeros. AVE. MIGUEL A. POU LOCAL #18	John Wells	(787) 227-3059
Fajardo	Plaza Guayama	Elier Rodriguez Manuel Matosantos, Jose Torres Lesprier	(787) 263-1199	Penuelas	Bucana Industrial Park, Los Caobos Ave. Int. Acasia St	Reinaldo Guzman	(787) 836-7523
Fajardo	PR 54 km 1, Mahcete Ward 1814 Esq. Grenoble, Calle Glasgow Urb College Park	Lyle Swanson	(787) 363-2687	Ponce	Carr # 506, Space # 2	Lyle Swanson	(787) 987-2076
Fajardo	Ave Pinero Esq Expresso	Lyle Swanson	(787) 263-1199	Ponce	Carr. # 2 FE # 561 Ponce Mall Shopping Center, Space #1	Lyle Swanson John Wells, Lyle Swanson	(787) 284-5799
Guayama	PR 153, Km 13.7, Space # 19	Lyle Swanson	(787) 263-1199	Ponce	PR #2 Corner K Street, Industrial San Rafael	Lyle Swanson	(787) 987-2076
Guayama	# PR 159	Lyle Swanson	(787) 263-1199	Ponce	Tito Castro Avenue, Space 11 Urb. Santa Maria, 2325, Ave Las Americas	Jose Vazquez	(787) 842-8280
Guayama	RD #693, Unit 13-B	Lyle Swanson	(787) 263-1199	Ponce	State Rd #2 KM 100.7	Eduardo Nunez	(939) 445-4272
Guayama	Fajardo Market Square Road #3	Lyle Swanson	(787) 263-1199	Quebradillas	State Rd #2 KM 100.7	Lyle Swanson	(787) 895-0008
Guayama	Plaza Guayama	Lyle Swanson	(787) 263-1199	Rincon	Carr. 115 Km. 11.7	Darren Draper	(787) 823-2047
Guayama	PR 54 km 1, Mahcete Ward 1814 Esq. Grenoble, Calle Glasgow Urb College Park	Jose Vazquez	(787) 771-4999	Rio Grande	Bo. Jimenez Rd#3 Km.26.2	Lyle Swanson	(787) 888-0754
Guaynabo	Ave Pinero Esq Expresso	Juan Arce	(787) 273-1800				

Rio Piedras	65th Infantry Highway, Kiosk 10 & 11 Space No.1 Midway Service Stat, PR 121/PR 117 Barrio Maginas	Jose Torres Lespier	(787) 759-6778	<b>Rhode Island</b>	<b>55 Open Restaurants</b>		
Sabana Grande		Gigi Draper Javier Concepcion Vazquez, Miriam Torres Soto	(787) 804-0701	Bristol	397 Metacom Ave	John Hafner, Melanie Santos	(401) 254-0180
Salinas	Road #3, Km. 158.4, Bo. Pueblo Carr. 110, KM 6.4, Plaza Aquadilla	Gigi Draper	(787) 400-5728	Central Falls	310 Broad Street	Russell Long, Christine Long	(401) 726-7827
San Antonio (Aquadilla)	175 Luna Street, La Quinta Shopping Center	Norman Sierra	(787) 264-2828	Coventry	2405 Nooseneck Hill Road	Nitiraj Patel Dharmendra Patel, Nitiraj Patel	(401) 397-8800 (401) 823-4300
San German	100 Grand Boulevard Paseos, Space #105	Luis Marti	(787) 760-3573	Coventry	47 Sandy Bottom Road	Laurie Turi, Robert Keramidas, James Turi, Jodilynn Turi- Keramidas	(401) 461-6177
San Juan	1064 Juan Ponce de Leon Avenue	Ramiro Lopez-Martin Maritza Hernandez Guasch	(787) 723-0771	Cranston	1009 Narragansett Blvd	Jacob Palazzo	(401) 275-2020
San Juan	1201 Roosevelt Avenue	Luis Hernandez	(787) 723-5995	Cranston	1776 Plainfield Pike	Jacqueline Mallett	(401) 275-0232
San Juan	1225 Ponce de Leon Ave, Suite GF-2A	Maritza Hernandez Guasch	(787) 758-1735	Cranston	2214 Plainfield Pike	Paul Del Toro	(401) 785-4782
San Juan	201 De Diego Avenue, Unit G12	Lyle Swanson	(787) 763-3191	Cranston	300 Park Ave 40 Sockanosset Crossroads, Suite 110	Grisselle Medrano	(401) 463-3009
San Juan	250/252 Ponce de Leon Avenue	Luis Marti	(787) 758-6699	Cranston	626 Reservoir Ave	Metropolitana, LLC	(401) 785-9222
San Juan	258 Pinero Ave, Hyde Park	Lyle Swanson	(787) 294-3382	Cranston	690 Oaklawn Ave	Grisselle Medrano	(401) 275-6650
San Juan	312 Barbosa Avenue	Luis Marti	(787) 274-1973	Cumberland	2130 Mendon Rd #2, Unit 1	George Beaudreault	(401) 333-6710
San Juan	525 F.D. Roosevelt Ave, Space No 302	Ibrahim Odeh, Akram Odeh	(787) 294-2844	East Greenwich	5687 Post Road, Unit 3	Brenda Amaral	(401) 886-7621
San Juan	582 Julio Andino Street, Villa Prades	Pedro Rivera, Sonia Vazquez	(787) 758-4538	East Providence	411 North Broadway	Paul Del Toro Joseph Braga, Manuel DaSilva	(401) 432-7742 (401) 434-6030
San Juan	65th Infantry Road KM. 2.0 800 Campo Rico Ave, Urb. Country Club	Akram Odeh, Ibrahim Odeh	(787) 548-0881	East Providence	617 Warren Ave	Michael Parenteau	(401) 455-3344
San Juan	889 Americo Miranda Ave Baldorioty de Castro Ave and, Arcoiris St. Space #22	Andres Vazquez, Jose Vazquez	(787) 751-9361	Johnston	1500 Atwood Ave, Units 2 & 3	Michael Parenteau Tawab Banai, Abdul Banai	(401) 475-8228 (401) 728-6300
San Juan	Calle Calaf #30 Local F-1, Urb. Industrial Tres Monjitas	Luis Barros, Rosemary Veguilla	(787) 982-6342	Lincoln	100 Twin River Rd	Kenneth Byam, Estate of Jayne Byam	(401) 847-7670
San Juan	Old San Juan, Pier #2	Luis Marti	(787) 754-3945	Lincoln	178 Front St		
San Juan	Pediatric Hospital, Kiosk D Roosevelt Ave. &, Ensenada St. #1488	Lyle Swanson	(787) 977-2251	Middletown	238 E Main St, Unit 3		
San Juan	65th Infantry Ave, Jose Abad St	Jose Vazquez Ibrahim Odeh, Akram Odeh	(787) 296-2444 (787) 792-5441	N Smithfield	99 Eddie Dowling Hwy 1176 Howell St, Building 990 Food Court	Tawab Banai	(401) 766-5445
San Juan	Avenida Chardon #9	Ronald Rivera	(787) 754-1184	Newport	188 Connell Hwy Bldg. 1250, Hacker Avenue, Naval Station Newport	Nitiraj Patel Kenneth Byam, Estate of Jayne Byam	(401) 619-5345 (401) 849-2118
San Lorenzo	PR 183, Unit 3A	Jose Vazquez	(787) 715-2610	Newport		Nitiraj Patel Robert Keramidas, Jodilynn Turi- Keramidas	(401) 619-8534
San Sebastian	PR 111, Km. 16.3, Barrio Guatemala	David Torres Javier Concepcion Vazquez, Miriam Torres Soto	(787) 291-9483	North Kingstown	76 Gate Road, Unit B6		(401) 667-2682
Santa Isabel	Carretera Estatal #153 and, PR 52	Max Alejandro Montero Cynthia Swanson, Lyle Swanson	(939) 732-7087	North Providence	1455 Mineral Spring Ave	JP Enterprises LLC George Beaudreault, Michael DeCilio	(401) 270-7938 (401) 765-6400
Santurce	1501 Ponce de Leon Ave. Stop 11, 760 Poce de Leon, Space 5B	Ramiro Lopez-Martin	(787) 722-7330	North Smithfield	900 Victory Hwy	Abdul Banai, Tawab Banai	(401) 724-8808
Santurce		Lyle Swanson	(787) 723-4747	Pawtucket	287 Armistice Blvd	James Turi, Laurie Turi	(401) 727-8000
Toa Baja	1825 B Block Carr # 2, Km 18.8, Barrio Candelaria	John Wells	(787) 261-0943	Pawtucket	614 Pawtucket Ave	Patrick Scetta	(401) 725-7919
Toa Baja		Albert Pullen	(787) 740-9154	Peacedale	749 Mineral Spring Ave	Paul Gencarelli	(401) 789-6010
Trujillo Alto	Carr 181 Km, 9.3 Bo Dos Bocas State Rd 181 Barrio Dos Bocas, Store No 3 Avenida Encantada	Max Alejandro Montero Cynthia Swanson, Lyle Swanson	(939) 205-2779	Providence	1892 Kingstown Rd	Roseline Lawani	(401) 353-8567
Trujillo Alto	Carretera #123 Km.54.5, Barrio Salto Abajo	Lyle Swanson	(787) 748-0111	Providence	1017 Smith St	Paul Del Toro	(401) 272-4782
Utuado		Jose Vazquez Maritza Hernandez Guasch	(787) 883-2857	Providence	2 Kennedy Plaza	Paul Del Toro	(401) 272-4782
Vega Alta	PR #2, km 29.67, Space A #37 Road PR 2, Barrio Algarrobo	Ramiro Lopez-Martin	(787) 722-7330	Providence	51 Silver Spring Street	Kishan Patel	(401) 453-1800
Vega Baja	Road #149 Km. 58.1, Sector Tierra Santa	Tensy Cintron Santiago	(939) 731-7062	Providence	550 Hartford Ave	Patricia Mitchell	(401) 270-9553
Villalba		Gerardo Navas	(787) 266-3025	Providence	579 Atwell Ave, Suite E 102	Paul Del Toro	(401) 521-4782
Yabucoa	Rd. 182 Carretera 128, Km 2.2, Barrio Susua Baja de Yauco	Marla Sierra Ronald Rivera, Amy Rivera	(787) 856-7333	Providence	583 Elmwood Ave	Sherrie Souza Joseph Braga, Kristen Braga	(401) 781-3009 (401) 433-0440
Yauco		Javier Concepcion Vazquez, Miriam Torres Soto	(787) 360-3768	Riverside	1086 Willet Ave, Unit 1		
Humacora	Carr #3 KM 82.0 Bo Junquites			Rumford	80A Newport Ave	Ryan Gwiazdowski Robert Keramidas, Jodilynn Turi- Keramidas	(401) 270-1925
Guanica	Carr. 116 Km. 24.7, Bo. Cano			Saunderstown	3045 Tower Hill Rd, Unit 4		
				Tiverton	1289 Stafford Rd, 4016249472	Melanie Santos	(401) 624-9472
				Wakefield	684 Kingstown Road	Khalid Amri	(401) 783-1717
				Warwick	1090 Post Rd	Wali Heidari	(401) 270-7702
				Warwick	2 Freeborne St, Unit #1 & #2	Karen Whittaker, James Whittaker	(401) 921-5705
				Warwick	345 Providence St	Michael Parenteau	(401) 825-7760



Warwick	3602 - 3604 Post Rd	Karen Whittaker, James Whittaker	(401) 921-5505	Blythewood	10328 Wilson Blvd	Petrogas Group South Carolina, LLC	(803) 786-2055
Warwick	400 Bald Hill Rd	Jayesh Mehta	(401) 732-5187	Blythewood	432 McNulty St	Lee Alexander Bailey	(803) 735-1296
Warwick	44 Airport Rd	Wali Heidari	(401) 921-0290	Boiling Springs	2634 Boiling Springs Rd.	David Jordan	(864) 578-3111
Warwick	615 Greenwich Avenue, Unit 7	Jayesh Mehta	(401) 732-0205	Boiling Springs	8676 Asheville Hwy, #710833	Gaurav Patel	(864) 707-2722
Warwick	650 Bald Hill Rd	Jacob Palazzo	(401) 823-1177	Brittons Neck	2524 West Highway 378	David Jordan	(843) 362-0494
Warwick	719 Bald Hill Rd, Unit 3	Jayesh Mehta	(401) 826-3910	Camden	1027 W Dekalb St	Charles Reedy Circle K Stores, Inc., d.b.a. Circle K Stores	(803) 425-0900
West Warwick	289 Cowesett Ave, Suite 14	Laurie Turi, James Turi	(401) 821-1449	Campobello	8998 S.C. Hwy 11	Southeast Division Vandanaben Patel,	(864) 472-3066
Westerly	258 Post Rd	Edward Krupinski	(401) 322-1500	Cayce	3024 Charleston Hwy	Ashokkumar Patel Richard Cook, Robert Burrell, Antoinette Cook	(803) 926-8247
Westerly	305 Atlantic Avenue	Mark Carpenter	(401) 596-9220	Central	1280 Eighteen Mile Rd, Ste T		(864) 639-2227
Woonsocket	2000 Diamond Hill Rd	Woonsocket Subs Inc.	(401) 356-4131	Chapin	1419 Chapin Road, Unit # 2 162 Seven Farms Dr, Suite # 315	Ashokkumar Patel	(803) 345-9853
Woonsocket	483 Clinton St	Nipaben Patel	(401) 765-6655	Charleston	165 Ashley Ave, The University Hospital	Samir El-Zabidi	(843) 278-0870
<b>South Carolina</b>	<b>335 Open Restaurant</b>			Charleston	1704 Sam Rittenberg Blvd	Farahdiba Jafri	(843) 792-1082
Abbeville	104 West Greenwood Street	Vipulkumar Patel	(864) 366-5700	Charleston	177 Meeting Street, Unit 101 2070 Sam Rittenberg Blvd., Unit # D-520	Nimrut, LLC	(843) 203-6915
Aiken	1675 Richland Ave W	Shriti, LLC Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(803) 641-6485	Charleston	2282 Savannah Hwy	Farahdiba Jafri	(843) 724-6776
Aiken	1925 Edgefield Hwy		(803) 641-2945	Charleston	25 Courtenay Drive	Savita Dabra	(843) 571-0600
Aiken	2571 Whiskey Rd, Unit #2571	Jeffrey Cope Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(803) 642-1226	Charleston	3417A Shelby Ray Court	William Parish	(843) 766-0053
Aiken	301 Robert Bell Parkway		(803) 642-7250	Charleston	567 King Street, First Floor	Farahdiba Jafri	(843) 876-8747
Aiken	720 Silver Bluff Rd	Sub of Silver Bluff, LLC Nalini Patel, Rajesh Patel	(803) 642-2228	Charleston	1990 101 Lawson Drive	Hosam Hammam	(843) 637-4975
Aiken	804 E Pine Log Rd	Hansaben Patel, Eshita Kothari	(803) 643-9994	Charleston AFB	Bldg 1990 101 Lawson Drive	Farahdiba Jafri Army & Air Force Exchange Service	(843) 577-5609
Allendale	337 Main Street North		(803) 584-0910	Cheraw	441 Chesterfield Hwy	Franklin Wright	(843) 537-6804
Anderson	108 Interstate Blvd	Rima International Inc	(864) 224-2234	Chesnee	730 S Alabama Ave	Matthew Banish	(864) 461-4777
Anderson	1909 E Greenville St	Mohammad Altwam	(864) 222-8050	Chester	510 B C Moore Drive	H Vance Houston	(803) 581-2050
Anderson	2704 South Main Street	Mohammad Altwam	(864) 231-7040	Chesterfield	301 East Blvd	John Campbell	(843) 623-2522
Anderson	3630 Hwy 81 N	Yaser Al Nasser Elite Restaurant Management, LLC	(864) 222-6766	Clemson	896 Tiger Boulevard	Richard Cook	(864) 654-9092
Anderson	4409 Highway 24		(864) 226-5001	Clinton	1201 S Broad St	Pamela Sinclair Pilot Travel Centers LLC	(864) 833-2582
Anderson	651 Hwy 28 Bypass	Taer Al-Dabaibeh Estate of Marwan Mihtar	(864) 261-8587	Clinton	12818 Hwy 56 N		(864) 938-6698
Anderson	651 Hwy 28 Bypass	Restaurant Management Associates LLC	(864) 261-8587	Clover	833 Bethel St	Donald Hyatt	(803) 222-1970
Anderson	3300 N Main St		(864) 226-1522	Clover	175 Highway 274	H Vance Houston Tejaskumar Patel, Asha Patidar	(803) 831-0530
Andrews	203 East Main St	J. Case II, Ltd	(843) 264-8184	Columbia	10060 Two Notch Road 101 Sparkleberry Crossing Road, Unit 5	Devin Moon	(803) 865-7770
Aynor	2843 Highway 501	Trust B	(843) 358-0075	Columbia	1100 A Elmwood Avenue	Jong Kim, Jin Kim	(803) 252-1031
Bamberg	11897 Heritage Hwy	Enmark Stations, Inc.	(803) 245-1631	Columbia	1425 Bluff Rd	Ashokkumar Patel	(803) 254-1539
Barnwell	187 Main St	David Lewis Barry McGee, Kimberly McGee	(803) 259-2217	Columbia	160 Assembly St	Yash Patel, Disha Patel	(803) 254-2958
Batesburg	241 W Columbia Ave		(803) 532-5977	Columbia	1749 Sunset Dr	Mita Patel Brunson & Briggs Investment Properties, LLC	(803) 799-5535
Beaufort	10 Sam's Point Rd, Ste B-5 860 Parris Island Gateway, Unit 10-A	John Remegi	(843) 522-1300	Columbia	2020 Taylor Street, Ste A	Jihad Masri, George Achkar	(803) 212-1470
Beaufort	Hwy 21, M C Air Base Bldg 553	John Remegi John Remegi, Karla Remegi	(843) 525-1551	Columbia	2108 Devine St	Dinesh Patel, Ritesh Patel	(803) 254-1386
Beaufort			(843) 522-3130	Columbia	2700 Broad River Rd, Suite E	EYAS Hospitality Sandwich LLC	(803) 772-7971
Belton	701 Anderson St 131 US Highway 401 15 Bypass W, Suite B	Gary Horton	(864) 338-0414	Columbia	2720-A Decker Blvd		(803) 699-6172
Bennettsville		Franklin Wright	(843) 479-9706	Columbia	3720 Rosewood Dr	Swetang Patel Tejaskumar Patel, Asha Patidar	(803) 738-0924
Bishopville	101 S Main St, Ste D	Amish Jivan Love's Travel Stops & Country Stores Inc.	(803) 484-5176	Columbia	3810 Two Notch Rd, Suite A		(803) 735-8282
Blacksburg	116 Priestler Road	Yogeshkumar Patel, Pankajbhai Patel	(864) 839-1543	Columbia	4464 Devine Street, Suite L	Jay & Ray LLC	(803) 931-3553
Blackville	3402 Dexter Street 103 Buckwalter Place Blvd., Space 110		(803) 284-5550	Columbia	452-E Killian Rd, Unit E	Devin Moon	(803) 888-6623
Bluffton		John Remegi	(843) 706-3031	Columbia	5 Richland Medical Park Drive	Mita Patel Dinesh Patel, Ritesh Patel	(803) 771-2851
Bluffton	80 Baylor Dr, Suite 101	John Remegi	(843) 706-5600	Columbia	5500 Forest Drive, Space # 1		(803) 738-0490

Columbia	6323 North Main St., Suite A	Jay & Ray LLC Dinesh Patel, Ritesh Patel	(803) 783-8762	Georgetown	1161 N Fraser St	Trust B	(843) 527-2189
Columbia	6801 St Andrews Rd, Unit 1		(803) 749-6111	Georgetown	3400 South Frasier Street	Joe's Kwik Marts LLC	(843) 904-5017
Columbia	7520 Garners Ferry Road	Vandanaben Patel	(803) 695-5151	Gilbert	4079-I Augusta Hwy	Shriti Gilbert LLC	(803) 892-4343
Columbia	7523C Garners Ferry Rd, Unit 130	Vandanaben Patel	(803) 776-2511	Goose Creek	128 St James Ave	Farahdiba Jafri Shilpa Patel, Rajesh Patel	(843) 553-7722
Columbia	830 Assembly Street	Neil Patel EYAS Hospitality Sandwich LLC	(803) 254-6777	Goose Creek	650 College Park Rd		(843) 797-1900
Columbia	8810 Farrow Road, Suite F	EYAS Hospitality Sandwich LLC	(803) 563-5221	Goose Creek	140 Fletcher Street	Farahdiba Jafri	(843) 572-1838
Columbia	9153 Two Notch Rd, Suite A		(803) 788-8514	Goose Creek	1566 Bushy Park Rd, Foodcourt	Farahdiba Jafri	(843) 725-1782
Columbia	2301 Bush River Rd	Ashokkumar Patel	(803) 731-5266	Graniteville	3446 Jefferson Davis Hwy	Jeffrey Cope Pilot Travel Centers LLC	(803) 593-6464
Conway	1512 Main St	DPNS LLC	(843) 438-8054	Graniteville	Bettis Academy Rd @ I-20	EYAS Hospitality Sandwich LLC	(803) 663-6966
Conway	2709 Church St, Ste A	Trust B	(843) 365-8895	Greenville	101 Verdae Blvd, Unit #1350	EYAS Hospitality Sandwich LLC	(864) 234-7494
Conway	424 Wright Blvd	Trust B	(843) 248-5637	Greenville	1265 S. Pleasantburg Drive	EYAS Hospitality Sandwich LLC	(864) 277-7827
Conway	2430 Hwy 501 E	Trust B Lawrence Griffith, Stephen Young	(843) 347-7501	Greenville	1527 Poinsett Highway	Roshankumar Patel	(864) 232-5999
Cottageville	10852 Cottageville Hwy	Srijay Chandrasekharan, Rupal Patel	(843) 835-3892	Greenville	1602 Laurens Road	Refaat Khalil	(864) 232-7827
Cowpens	5229 S Main Street		(864) 463-9777	Greenville	1846 Woodruff Road	Amin Taha	(864) 675-9709
Darlington	1001 Pearl St	Larus Lilley	(843) 393-6529	Greenville	1919 Cedar Lane Rd	Hanumante LLC EYAS Hospitality Sandwich LLC	(864) 294-6699
Denmark	18235 Heritage Hwy	Abid Dossaji	(803) 793-1106	Greenville	1936 Augusta Street	Estate of Marwan Mihtar	(864) 232-7551
Dillon	211 Radford Blvd	Ansh Subs LLC Deema International, Inc	(843) 774-0097	Greenville	3027 Wade Hampton Blvd		(864) 322-8482
Due West	2 Bonner Street 2153 East Main Street, Unit C-12	Gaurav Patel	(864) 379-2002	Greenville	3501 W Blue Ridge Dr	Denison Harvey	(864) 220-5662
Duncan	610 E MAIN STREET, UNIT B	Amin Taha	(864) 439-7305	Greenville	409 Mills Avenue,, Suite 205	Denison Harvey	(864) 467-0088
Easley	1035 S Pendleton St	Mai Husban	(864) 306-0100	Greenville	6134 White Horse Rd	Denison Harvey	(864) 295-6486
Easley	316 Fleetwood Drive	Urvashi Patel Robert Burrell, Richard Cook	(864) 855-5777	Greenville	7 Brendan Way, Suite D 700 Garlington Road, Roper Mountain Road	Amin Taha Greenville Hospital System	(864) 214-1569
Easley	5809 Calhoun Memorial Hwy		(864) 855-3274	Greenville	701 Grove Rd		(864) 297-9229
Edgefield	167 Carolina Sq	Bela Patel	(803) 637-9121	Greenville	5151 Pelham Road, Suite 100 939 N Pleasantburg Dr, 939 N Pleasantburg Dr	Jumbe Subs LLC	(864) 455-6301
Elgin	2465 Main Street, Suite A	Devin Moon	(803) 438-2451	Greenville		Tarek LLC	(864) 920-0196
Eutawville	12340 Old Number 6 Hwy	David Jordan	(803) 492-7270	Greenville			(864) 235-4224
Florence	1354 S Irby St	Dipali Patel Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(843) 665-6111	Greenwood	1115 Montague Avenue	Kathleen Chapman Monolo Enterprises LLC	(864) 223-3500
Florence	2701 S Irby St		(843) 669-5132	Greenwood	1501 Spring Street	Rachael Monolo, Philip Monolo	(864) 223-2962
Florence	2724 W Palmetto St, Suite One	Dipali Patel	(843) 629-9984	Greenwood	614 Bypass 25 NE	Barry McGee, Kimberly McGee	(864) 223-3433
Florence	2884 N. Williston Rd.	Dipali Patel Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(843) 407-4174	Greenwood	101 Hwy 246 South	EYAS Hospitality Sandwich LLC	(864) 223-3202
Florence	3114 E. Palmetto Street		(843) 661-7196	Greer	119 W Wade Hampton Blvd		(864) 877-3219
Florence	527 E Palmetto St	Dipali Patel	(843) 667-1790	Greer	1311 S Hwy 14	Rosemarie Sleiman	(864) 877-8737
Florence	805 Pamplico Hwy	Dipali Patel Pilot Travel Centers LLC	(843) 674-2075	Greer	1951 Hwy 101	Shawki Shehadeh	(864) 877-8737
Florence	195 & US 52, 2015 W Lucas St		(843) 662-2673	Greer	2422 Hudson Rd	Mahmoud Alsadder Matthew Carter, Philip Franco	(864) 244-2864
Florence	250 N. Beltline Dr., Unit 40	Dipali Patel Love's Travel Stops & Country Stores Inc.	(843) 667-0810	Hampton	1133 Elm St W		(803) 943-5600
Fort Mill	135 Sutton Ridge Lane		(803) 802-7130	Hanahan	1000 Tanner Ford Blvd, Unit 390	Rob Roy MacGregor Pilot Travel Centers LLC	(843) 797-2005
Fort Mill	1940 Hwy 160 W, Suite 103	Kamlesh Shah Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(803) 548-1202	Hardeeville	15845 Whyte Hardee Blvd 386 D Mark Cummings Rd, Suite 103, Bldg. B	John Remegi, Karla Remegi	(843) 784-2330
Fort Mill	249 Carowinds Blvd		(803) 396-5554	Hardeeville	I-95 & Hwy 278 Exit 8	Enmark Stations, Inc.	(843) 208-9009
Fort Mill	3160 Hwy 21 North	Anil Patel	(803) 548-4994	Hardeeville			(843) 784-5030
Fountain Inn	100 Fairview Street, Suite A	Amin Taha Army & Air Force Exchange Service	(864) 862-7371	Harleyville	2722 Hwy 15N	Enmark Stations, Inc. Canyen Clark, Chase Clark, Craig Clark	(843) 636-9859
Ft Jackson	Bldg 4110 Moseby ST		(803) 206-2659	Hartsville	701 S 5th St	Canyen Clark, Chase Clark, Craig Clark	(843) 332-2324
Gable	7585 Myrtle Beach Hwy	Premium Subs Inc Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(803) 495-3335	Hartsville	1150 South Fourth St		(843) 383-4001
Gaffney	1711 Floyd Baker Blvd		(864) 902-1770	Hartsville	2103 W BoBo Newsom Hwy	Clark, Craig Clark	(843) 383-4408
Garden City	201 Atlantic Ave	Trust B	(843) 651-0499	Hemingway	300 N Main St, PO Box 1927 437 William Hilton Parkway, Unit A	J. Case II, Ltd	(843) 558-3764
Beach				Hilton Head		John Remegi	(843) 686-3466
				Holly Hill	8647 Old State Rd	Gita of Holly Hill LLC	(803) 496-9447
				Honea Path	11504 Augusta Rd	David Jordan	(864) 369-2425

Honea Path	325 E Greer St	Barry McGee, Kimberly McGee	(864) 369-9977	Moncks Corner	124 Rembert C Dennis Blvd	Ambekrupa 102 LLC	(843) 761-1901
Hopkins	9007 Garners Ferry Rd, Suite B	Ashokumar Patel	(803) 695-3252	Mount Pleasant	1533 N Hwy 17	William Parish Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(843) 849-8490
Inman	11090 Ashville Hwy	Terre Khalil, Ali Khalil	(864) 472-6868	Mount Pleasant	4020 Bessemer Rd		(843) 884-7034
Inman	1940 Highway 292 Interstate 26	David Jordan Michael McNeil, Michael McNeil	(864) 472-8882	Mount Pleasant	528 Belle Station Blvd	Ali Alqaza	(843) 971-1103
Irmo	11107 Broad River Road, Unit E	Michael McNeil	(803) 407-1516	Mullins	305 Commerce Drive	Kevin Jenkins	(843) 423-3381
Irmo	952 Lake Murray Boulevard	Michael McNeil	(803) 764-5078	Mullins	416 W McIntyre St	Dipali Patel	(843) 464-4084
Isle of Palms	1400 Palm Blvd, Ste C	Shilpa Patel	(843) 886-9939	Murrells Inlet	10799 Hwy 707, Unit 11	Trust B	(843) 215-9309
Iva	817 W Front St	Kobash Unlimited, LLC	(864) 348-2101	Murrells Inlet	3944 Hwy 17	Trust B	(843) 357-6062
Jackson	409-C Atomic Rd	Jeffrey Cope Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(803) 471-9999	Myrtle Beach	1100 Jetport Rd	James Hough	(843) 839-1330
Jamestown	1003 French Santee Rd	William Condon, Deanna Condon, Rajesh Patel, Shilpa Patel	(843) 257-4160	Myrtle Beach	1945 10th Ave N	Trust B	(843) 448-6344
Johns Island	1766A Main Rd		(843) 559-2193	Myrtle Beach	2005 Oakheart Road, Suite A	Trust B	(843) 236-0068
Johns Island	3750 Hwy 17 S		(843) 769-2980	Myrtle Beach	2290 S. Kings Hwy, Unit C	Trust B	(843) 492-0560
Kershaw	603 S Hampton	John Campbell	(803) 475-4000	Myrtle Beach	2302 N Kings Hwy, Suite D	Trust B Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(843) 626-5323
Kingstree	303 W. Academy Street	J. Case II, Ltd	(843) 354-5114	Myrtle Beach	4301 River Oaks Drive		(843) 236-3350
Ladson	9612 D Hwy 78, Unit D	Farahdiba Jafri	(843) 569-2554	Myrtle Beach	5023 Dick Pond Rd, Unit 1	Trust B	(843) 650-9425
Lake City	222 Kelley Street	J. Case II, Ltd H Vance Houston, John Houston	(843) 374-1242	Myrtle Beach	712 N Kings Hwy	Trust B	(843) 445-9109
Lancaster	1133 Hwy 9 By-Pass, Ste D	H Vance Houston, John Houston	(803) 285-6669	Myrtle Beach	7724 N Kings Hwy	Trust B	(843) 497-9162
Lancaster	1732 Old Airport Rd		(803) 285-6335	Myrtle Beach	151 Myrtle Ridge Rd	Trust B Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(843) 234-1525
Landrum	1772 Hwy 14 East	Matthew Banish Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(864) 457-7337	Myrtle Beach	3710 Waccamaw Blvd	Brunson & Briggs Investment Properties, LLC	(843) 903-5726
Latta	1375 Highway 38 West		(843) 752-4210	Newberry	2002 Bear Village Ct	Dinesh Patel, Pankajbhai Patel, Ritesh Patel, Yogeshkumar Patel	(803) 276-6055
Laurens	1305 West Main Street	Pamela Sinclair Rachael Monolo, Phillip Monolo	(864) 984-0995	Newberry	2861 Main Street		(803) 276-7011
Laurens	909 E Main St, Suite A		(864) 681-0995	Ninety Six	107 E. Main St.	Kathleen Chapman Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(864) 970-0002
Lexington	173 Corely Mill Road	Usha Shrivastava	(803) 951-9199	North Augusta	1132 West Martintown Rd. 117 Market Plaza Dr, Unit 700, ID SW	Nkolika Aniedobe, Nnamdi Aniedobe	(803) 278-2391
Lexington	1780 S Lake Dr	Hardikbhai Patel Petrogas Group South Carolina, LLC	(803) 996-6194	North Augusta	360 E Martintown Rd, Unit 21	Jeffrey Cope Nirav Amin, Shilpa Patel	(803) 278-5700
Lexington	220 Long Pond		(803) 808-6425	North Charleston	2000 McMillan Ave		(843) 747-5519
Lexington	4360 Augusta Rd, Suite A	Diya 21 LLC Petrogas Group South Carolina, LLC	(803) 808-1660	North Charleston	4391 Dorchester Rd, Ste 190	Jayesh Patel	(843) 747-8868
Lexington	5035 Augusta Road 5570 E Sunset Dr., Suite E, Space # 7	Ganesh of Lexington LLC	(803) 808-6129	North Charleston	5633 Dorchester Rd, Unit E	Hemant Patel Shilpa Patel, Rajesh Patel	(843) 225-4607
Lexington	851 Hwy 378, Suite 109	Eshita Kothari, Keyur Patel	(803) 957-5158	North Charleston	6072 Rivers Ave		(843) 744-7827
Lexington	851 Hwy 378, Suite 109		(803) 356-1664	North Charleston	7400 Rivers Ave, Unit 12	Shady Moustafa	(843) 553-2919
Lexington	1897 S Lake Dr	Hardikbhai Patel	(803) 359-0791	North Charleston	8409 Dorchester Rd, Shop 102	Michael Guertin	(843) 767-2323
Liberty	919 Anderson Drive, Ste B	Richard Cook	(864) 843-4626	North Charleston	8988 University Blvd, Suite 101	Jayesh Patel	(843) 863-0056
Little River	11074 Hwy 90	Bonnie Harris Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(843) 399-4827	North Myrtle Beach	3300 B Hwy 17 S	Trust B	(843) 361-9933
Little River	3498 Highway 9 East	Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(843) 399-3952	North Myrtle Beach	550 Highway 17 (N)	Trust B Ghanshyam Patel, Dinesh Patel, Pankajbhai Patel, Ritesh Patel, Yogeshkumar Patel	(843) 663-0761
Longs	7020 Hwy 90		(843) 399-0170	Orangeburg	1176 Five Chop Road, Suite 105		(803) 878-3192
Loris	3715 Broad St	Trust B Pilot Travel Centers LLC	(843) 716-0817	Orangeburg	1255 John C Calhoun Dr	Enmark Stations, Inc. Ghanshyam Patel, Dinesh Patel, Pankajbhai Patel, Ritesh Patel, Yogeshkumar Patel	(803) 534-7873
Lugoff	522 Hwy 601 S		(803) 438-7234	Orangeburg	2083 Old St Matthew Road		(803) 534-7873
Lyman	410 Spartanburg Hwy	Mohammed Sarhan	(864) 949-6007	Orangeburg	2831 North Rd, Unit # 7		(803) 531-0002
Manning	1970 Paxville Hwy	Amish Jivan	(803) 435-6890				
Marietta	2708 Geer Hwy, Suite A	Denison Harvey	(864) 836-0883				
Marion	2695 E Hwy 76	Dipali Patel	(843) 423-3381				
Marion	4641 West Highway 76	David Jordan	(843) 423-2544				
Mauldin	394 W. Butler Road	Bassam Dabaibeh	(864) 283-0277				
McBee	68 E Pine Ave	John Campbell	(843) 335-5300				
McCormick	201 South Mine Street	Sangini Patel	(864) 852-3224				
Moncks Corner	116 W Main St	Satkrupa 101 LLC	(843) 482-0668				

Orangeburg	3205 Five Chop Road	Love's Travel Stops & Country Stores Inc. Ghanshyam Patel, Dinesh Patel, Pankajbhai Patel, Ritesh Patel, Yogeshkumar Patel	(803) 534-1663	St. George	9607 Charleston Hwy.	Enmark Stations, Inc. Love's Travel Stops & Country Stores Inc.	(843) 636-9802
Orangeburg	700 Citadel Rd		(803) 536-4424	Summerton	401 Buff Blvd		(803) 488-2006
Pageland	611 E Maynard St	John Campbell	(843) 672-2900	Summerville	10125 Dorchester Rd	Michael Guertin	(843) 821-7827
Parris Island	MWR Bowling Center, Bldg 203	John Remegi	(843) 228-3672	Summerville	1414 Boonehill Rd	Michael Guertin	(843) 875-0104
Pawleys Island	13088 Ocean Highway	Trust B Petrogas Group South Carolina, LLC	(843) 235-9176	Summerville	1672 N Main St, Suite 8	Ganesha Shikhaa LLC	(843) 285-5986
Pelion	7909 Edmund Highway	Richard Cook, Robert Burrell, Antoinette Cook	(803) 749-9447	Summerville	337 N Main St	NIA LLC	(843) 875-0900
Pendleton	918 S Mechanic St		(864) 646-7220	Summerville	975 Bacons Bridge Rd, Unit 110	Michael Guertin	(843) 875-1933
Pickens	302 Hampton Ave.	Deepali Dattani	(864) 878-6287	Sumter	1146 Broad St	Rajesh Patel Rajesh Patel, Bhupendra Patel	(803) 469-4700 (803) 469-9280
Piedmont	3449 Earle E Morris Hwy	Bassam Dabaibeh	(864) 220-1515	Sumter	1175 Loring Mill Road	Bhavna Patel	(803) 506-4828
Piedmont	7486 Augusta Rd, Suite D	Bassam Dabaibeh Krishna Patel, Ankur Patel	(864) 236-0063 (864) 845-0505	Sumter	1681 Hwy 15 S	Rajesh Patel	(803) 773-6771
Piedmont	1101 Highway 86		(864) 845-0505	Sumter	1961 McCrays Mill Rd	Rajesh Patel	(803) 494-2268
Prosperity	2208 S Carolina Hwy, Ste 773	Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(803) 405-0106	Sumter	5668 Broad St	Rajesh Patel	(803) 775-4924
Richburg	3205 Lancaster Highway	Naynesh Dave Matthew Carter, Philip Franco	(803) 789-3707 (843) 726-3007	Surfside Beach	9 E. Liberty St.	Rajesh Patel	(803) 775-4924
Ridgeland	8234 East Main St.	H Vance Houston, Patricia Houston	(803) 366-7827	Surfside Beach	1704 Hwy 17 N 2695 Beaver Rund Blvd, Suite 10	Trust B Trust B	(843) 238-9560 (843) 215-0075
Rock Hill	119 S. Herlong Ave		(803) 366-1805	Swansea	1953-A Southbound Rd	Michael McNeil	(803) 568-7293
Rock Hill	1190 S Anderson Rd	H Vance Houston, Patricia Houston	(803) 328-1990	Taylors	2813 Wade Hampton Blvd	Estate of Ali Mokalled	(864) 292-1997
Rock Hill	1240 E Main St	H Vance Houston, Patricia Houston	(803) 324-7929	Tega Cay	1151 Stone Crest Blvd	Kamlesh Shah	(803) 548-7044
Rock Hill	2271 Cherry Rd, Unit 1		(803) 328-5445	Townville	101 Abercorn Lane	Ali Younes EYAS Hospitality	(864) 328-3133
Rock Hill	2550 West Main St., Suite #125	H Vance Houston Kamlesh Shah, Shivam Shah	(803) 325-1166	Travelers Rest	9 Benton Rd	Sandwich LLC EYAS Hospitality Sandwich LLC	(864) 834-8838 (864) 834-2694
Rock Hill	572-101 John Ross Pkwy		(864) 587-8978	Travelers Rest	146-F Walnut Lane		(864) 834-2694
Roebuck	6197 S Hwy 221	David Jordan Richard Cook, Robert Burrell, Antoinette Cook	(864) 944-1991	Union	444 N Duncan Bypass	Pamela Sinclair Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(803) 564-5858
Salem	1239 Stamp Creek Rd	Ashokkumar Patel	(803) 854-2054	Wagener	206 Railroad Ave E	Richard Cook	(864) 638-2435
Santee	SC Hwy 6	Richard Cook	(864) 882-7827	Walhall	3689 Blue Ridge Blvd	Scott Crosby	(843) 538-5443
Seneca	209 Ingles Place	Robert Burrell Army & Air Force Exchange Service	(864) 882-0777 (803) 666-3240	Walterboro	11109 Augusta Hwy	Enmark Stations, Inc.	(843) 538-2352
Shaw AFB	370 Rhodes Avenue	Amin Taha	(864) 234-3422	Walterboro	1539 Bells Hwy	Enmark Stations, Inc.	(843) 549-7309
Simpsonville	106 Batesville Rd, Unit #A	Samir Dabaibeh	(864) 962-9422	West Columbia	795 Bells Hwy	Kirit Patel	(803) 791-5711
Simpsonville	15 Ray E Talley Ct A	Taer Al-Dabaibeh	(864) 248-0786	West Columbia	1201 Charleston Hwy	Hardikbhai Patel	(803) 796-6998
Simpsonville	501 Highway 418, Suite - A	Samir Dabaibeh	(864) 967-7827	West Columbia	2252 Sunset Blvd 2721 Emmanuel Church Rd, Ste B	Kirit Patel Circle K Stores, Inc., d.b.a. Circle K Stores Southeast Division	(803) 957-5544 (803) 794-3171
Simpsonville	509 SE Main St	Amin Taha	(864) 963-1379	West Columbia	4048 Charlston Hwy	Manisha Patel Richard Cook, Antoinette Cook Gary Horton, James Ellison	(803) 955-0064 (864) 647-8400
Spartanburg	1000 North Pine Street	Ketankumar Parmar Bilal Al-Islam, Latoya Al-Islam	(864) 573-5079 (864) 949-3883	Westminster	681 Main St	Abid Dossaji, Hamza Darugar	(864) 847-1030 (803) 266-7827
Spartanburg	1006 Tyger Lake Rd	Matthew Banish	(864) 577-9004	Williamston	1009 E Main St	Eshita Kothari	(803) 635-9654
Spartanburg	105 Sha Lane 120 Dorman Commerce Drive, Suite B	Gaurav Patel	(864) 576-9203	Williston	3 Greenville Dr	Amin Taha	(864) 476-5368
Spartanburg	138 Fernwood Drive	Matthew Banish Latoya Al-Islam, Bilal Al-Islam	(864) 582-1927 (864) 585-0133	Winnsboro	12550 Main Street	FR Refuel LLC	(843) 726-5008
Spartanburg	156 Magnolia St	Mohammed Sarhan Rachael Monolo, Philip Monolo	(864) 586-3231 (864) 582-3509	Woodruff	867 US Hwy 321 South	Donald Hyatt	(803) 628-5355
Spartanburg	1781 Asheville Hwy	Rachael Monolo, Philip Monolo	(864) 574-3678	Yemassee	558 North Main St	Donald Hyatt	(803) 628-7500
Spartanburg	2199-A Southport Rd		(864) 587-8150	York	698 Kings Highway	H Vance Houston	(803) 547-4930
Spartanburg	2660 Reidville Road, Suite 4	Premal Desai	(864) 587-8150	York	416 E Liberty St, Ste A		
Spartanburg	Fairforest Road, 9051	Enmark Stations, Inc. Smalls Investment Group	(843) 563-5807 (843) 567-3966	Indian Land	970 E Liberty St		
St George	5963 W Jim Bilton Blvd			Indian Land	10048 Charlotte Hwy		
St Stephen	3915A Byrnes Drive, Suite A			<b>South Dakota</b>	<b>81 Open Restaurants</b>	Jireh Enterprise LLC Charles Mehlhaff, Stewart Mehlhaff	(605) 342-7827 (605) 226-2222
				Aberdeen	1923 6th Ave SE, Suite 107	Charles Mehlhaff	(605) 725-3322
				Aberdeen	2020 8th Ave NE, Suite 12		

Aberdeen	205 6th Avenue SE, Suite 100	Charles Mehlhaff, Stewart Mehlhaff	(605) 226-1147	Rapid City	7501 Dunsmore Rd	Marlyn Erickson	(605) 388-4688
Belle Fourche	1819 5th Ave	Craig Knapp Laura Fischer, Kodi Fischer, Ryan Fischer	(605) 892-4020	Rapid City	1001 East North Street, Suite 5	Jireh Enterprise LLC	(605) 342-2847
Beresford	1108 W Cedar, Suite 1		(605) 763-8079	Redfield	827 W 4th Street, Suite 1	Carisa Giblin	(605) 472-0101
Brandon	1212 East Holly Blvd	William Leshovsky	(605) 582-7827	Sioux Falls	1025 S. Highline Place	Marty Wallin Patrick Miller, Benjamin Miller, Roger Miller	(605) 334-3559 (605) 339-9465
Brookings	1835 6th Street	Randall Wartner	(605) 692-8442	Sioux Falls	1116 E 10th St	Marty Wallin	(605) 371-0862
Brookings	2233 6th St	Randall Wartner Maggie Siebenahler, Kristel Graphenteen	(605) 692-8556 (605) 764-8782	Sioux Falls	1914 S Sycamore Ave, #102	Marty Wallin	(605) 335-0940
Canton	1008 W 5th	Penny Jensen, Jeffrey Jensen	(605) 234-4166	Sioux Falls	2720 W 12th Street	Gregory Puls Dustin Sejnoha, Shane Sejnoha, Marlin Sejnoha, Jr	(605) 335-0738
Chamberlain	402 East King			Sioux Falls	2801 Jaycee Lane, Pre Security		
Dell Rapids	411 N Hwy 77	William Leshovsky Cheyenne River Grocery Marketing Corp..	(605) 428-6075 (605) 964-2900	Sioux Falls	2815 West 41st Street	Gregory Puls Patrick Miller, Benjamin Miller, Roger Miller	(605) 334-7827 (605) 275-4898
Eagle Butte	311 S. Main St.			Sioux Falls	3209 South Louise	William Leshovsky	(605) 332-3980
Flandreau	815 West Pipestone Ave	Maggie Siebenahler	(605) 573-3606	Sioux Falls	4101 W. Benson Road	William Leshovsky Love's Travel Stops & Country Stores Inc.	(605) 332-5822 (605) 332-7611
Freeman	609 S Highway 81	Steve Steffen	(605) 925-7557	Sioux Falls	5200 W. 60th Street North	Gregory Puls	(605) 361-8281
Gregory	222 US 18	Robert Buche	(605) 835-8191	Sioux Falls	5301 N. Cliff	Marty Wallin	(605) 335-0336
Harrisburg	120 N. Cliff Avenue, Suite 140	Mike Scott	(605) 213-1009	Sioux Falls	5401 W 41st St	Gregory Puls	(605) 338-5003
Hartford	415 E Highway 38	Kirk Wiles	(605) 528-7827	Sioux Falls	5521 Arrowhead Parkway	Gregory Puls	(605) 271-3284
Hill City	349 Main Street	David Holmgren	(605) 574-4174	Sioux Falls	6010 S Minnesota Ave 7600 South Louise Avenue, Suite 100	Marty Wallin Gregory Puls	(605) 335-8018 (605) 335-8018
Hill City	632 B Main St	David Holmgren Tom Heinz, Chris Heinz, Ericka Schapekahn	(605) 574-4174 (605) 745-4215	Sioux Falls	809 S. Minnesota Ave.	Marty Wallin	(605) 335-8018
Hot Springs	27638 US Highway 385			Sisseton	2209 E Hwy 10	Carla Johnson P Kent Jeffries, RaeAnn Jeffries	(605) 698-3333 (605) 642-5205
Hot Springs	733 South Jenson Highway	Matthew Ritterbush Charles Mehlhaff, Stewart Mehlhaff	(605) 745-6611 (605) 352-2010	Spearfish	1712 North Ave	Ports Petroleum Co Inc P Kent Jeffries, RaeAnn Jeffries	(605) 449-4452 (605) 347-9252
Huron	810 Dakota Avenue	Darren Olson, Jason Sylte	(605) 426-6220	Spencer	25678 431st Ave	Tom Heinz	(605) 398-6493
Ipswich	419 5th Ave Ste #1	Grant Patterson, Joseph Leach	(605) 837-2400	Sturgis	2217 Junction Ave Coffee Cup Truck Stop, 45789	William Leshovsky	(605) 498-7827
Kadoka	411 Hwy 73	Love's Travel Stops & Country Stores Inc.	(605) 778-6140	Summit	US Highway 12	William Leshovsky	(605) 624-7827
Kimball	1100, 1100 S Main Street	P Kent Jeffries, RaeAnn Jeffries	(605) 584-3993	Tea	720 E Figzel Ct	Tom Heinz	(605) 624-2062
Lead	161 W Main St, #A	Steven Sims, Camelyn Sims	(605) 256-0075	Vermillion	920 Cherry St	Mary Jane Giblin, Eric Giblin, Scott Giblin	(605) 627-3097
Madison	224 N Washington Avenue			Vermillion	Hwy 50 & I-29	SpencerCarl Wagner, LLC	(605) 384-3090
Milbank	307 4th Ave W	Carla Johnson Jessica Van Zee, Jerry Van Zee	(605) 432-4515 (605) 893-0144	Volga	108 N. Kasan Avenue	Mike Scott Chelsea Larson, Beau Larson	(605) 882-2099 (605) 345-4780
Miller	812 N Broadway			Wagner	724 W SD Highway 46 505 Arrow Ave N, U.S. Highway 81	Donald Reuer James Dryden, Terri Dryden	(605) 842-0252 (605) 665-8506
Mission	115 N Hillside Dr	Shannon Fernen Eric Giblin, Mary Jane Giblin, Scott Giblin	(605) 856-2856 (605) 996-1019	Watertown		Moos LLC	(605) 859-2616
Mitchell	1101 E Spruce St	Eric Giblin, Mary Jane Giblin, Scott Giblin	(605) 996-8086	Webster	1290 Main St, Suite 5		
Mitchell	190 & Hwy 37			Winner	821 Highway 44 East		
Mobridge	310 West Grand Xing	Charles Mehlhaff Pilot Travel Centers LLC	(605) 845-7299 (605) 669-2870	Yankton	1700 Broadway		
Murdo	601 E Fifth Street 104 and 106 Marie Avenue, Bay 3 & 4			Philips	409 N. Larimer Ave.		
North Sioux City		Mike Scott	(605) 232-9544				
Parker	27600 SD Hwy 19	Gregg Peters Eric Giblin, Mary Jane Giblin, Scott Giblin	(605) 318-7298 (605) 928-3909	<b>Tennessee</b>	<b>538 Open Restaurants</b>	John Dell, Robert Maxson	(931) 526-2469
Parkston	705 W Walnut			Adamsville	721 E Main St	Daniel Arthur	(731) 632-0800
Pierre	1730 N Garfield	Lone Willow CCT, LLC	(605) 224-4288	Alamo	325 S Bells St	Vasant Patel	(731) 696-2614
Pierre	Smokey's BBQ, 1415 E Wells	Lone Willow CCT, LLC Darlene Nichols- Ecoffey, Robert Ecoffey	(605) 224-7427 (605) 867-2210	Alcoa	2580 Alcoa Hwy	Randall Lowe	(865) 984-9487
Pine Ridge	Highway 18 Main Street	Spencer Subs Platte, LLC	(605) 337-9669	Alcoa	312 S Calderwood St	John Boike	(865) 984-6311
Platte	501 West Highway 44			Antioch	13001 Old Hickory Blvd	Dharmesh Patidar	(615) 501-9061
Rapid City	100 Stumer Road	Jireh Enterprise LLC	(605) 342-0003	Antioch	1323 Bell Road 3534 Murfreesboro Pike, Suite 105	Jignesh Patel	(615) 832-0777 (615) 641-7950
Rapid City	1225 E. St. Patrick	Jireh Enterprise LLC	(605) 341-3057	Antioch	769 Bell Rd	Jignesh Patel	(615) 731-2060
Rapid City	2415 Mt Rushmore Rd	Jireh Enterprise LLC Pilot Travel Centers LLC	(605) 341-0387 (605) 343-0331	Ardmore	25672 Main Street	Suresh Patel	(931) 427-8333
Rapid City	2783 Deadwood Ave			Arlington	11615 Hwy 70, Suite 110	Pareshkumar Patel	(901) 867-0007
Rapid City	3850 Eglin Street	Jireh Enterprise LLC	(605) 791-0357				
Rapid City	532 E Anamosa St	Jireh Enterprise LLC	(605) 343-4256				

Ashland City	1626 St Route 12 S	Chandresh Patel	(615) 792-2075	Chattanooga	3127 Broad Street	Ramshiv, LLC	(423) 756-3850
Ashland City	336 Frey St	Kyle Brown, Carl Fultz	(615) 246-8057	Chattanooga	3641 Brainerd Rd, Suite A	Vishnu Chaudhari	(423) 495-1376
Athens	110 John J Duncan Pkwy	Erin Boike	(423) 745-0552	Chattanooga	3713 Ringgold Rd	Randall Lowe	(423) 629-2991
Athens	1815 Decatur Pike	Gary McCune	(423) 744-9594	Chattanooga	4106 Dayton Blvd	Randall Lowe	(423) 870-8793
Athens	2625 Decatur Pike	Gary McCune	(423) 745-0260	Chattanooga	4515 Hwy 58	John Boike	(423) 899-8039
Athens	418 D South White St	Gary McCune	(423) 744-9799	Chattanooga	490 Greenway View Drive	John Boike	(423) 899-1754
Athens	I-75 & Hwy 30 Exit 49	Gary McCune	(423) 745-5316	Chattanooga	601 Signal Mountain Road	John Boike	(423) 386-3001
Atoka	10862 Highway 51 South	Jonathan Brown	(901) 837-8899	Chattanooga	7635 Lee Hwy	Ashok Desai	(423) 486-1213
Bartlett	2813-2815 Bartlett Blvd.	Parthiv Shah	(901) 656-9120	Chattanooga	8142 E. Brainerd Road, Space 104	John Boike	(423) 332-0109
Bartlett	6490 Memphis Arlington, Suite 111	Parthiv Shah	(901) 446-5199	Chattanooga	975 East Third Street	John Boike	(423) 778-2914
Bartlett	8070 Hwy 64, Suite 106	Parthiv Shah, Rajnikant Patel, Vikrambhai Patel	(901) 383-6515	Chattanooga	6429 Lee Highway, Suite # 115	John Boike	(423) 892-2911
Baxter	110 Fast Lane	Love's Travel Stops & Country Stores Inc.	(931) 858-6150	Chattanooga	6504 Ringgold Rd, Ste A	Randall Lowe	(423) 499-3814
Bean Station	1171 Hwy 11 W	MK Restaurants, Inc.	(865) 993-0610	Christiana	6177 Epps Mill Road, Suite A	Bhumika Patel	(615) 895-6652
Bellevue	8126 Hwy 100, Ste 102	Randal Belview 40428 LLC	(615) 662-2222	Clarkrange	6014 South York Highway	Christopher Asberry, James Gregory Brannon	(931) 863-5330
Bells	41 Edwards Road	Mukesh Patel	(731) 663-2313	Clarksville	1200 Hwy 48	William Beach	(931) 648-0384
Benton	1701 HWY 64 E	John Boike	(423) 299-9085	Clarksville	1471 Tiny Town Road,	Rakesh Patel	(931) 802-8967
Big Rock	107 Joiner Hollow Road, #2	Mark Peed, Tammie Peed	(931) 232-8500	Clarksville	1475 Dover Road	Kyle Brown, Carl Fultz	(931) 802-6580
Blaine	114 Webster Drive	John Boike, Randall Lowe	(865) 465-7648	Clarksville	1620 Ft Campbell Blvd	Kyle Brown, Carl Fultz	(931) 494-8551
Blountville	1309 SR 37, Ste 1	Mickey Baker, Kenneth Vance	(423) 323-3691	Clarksville	1761 Tiny Town Road, Suite D	Rakesh Patel	(931) 896-2121
Bluff City	4403 Hwy 11 E	Mickey Baker, Kenneth Vance	(423) 538-4934	Clarksville	2204 Madison St, Suite F	Rakesh Patel	(931) 906-1832
Bolivar	701 W. Market Street	Mukesh Patel	(731) 658-6578	Clarksville	2315 Madison St	Rakesh Patel	(931) 906-1500
Brentwood	330 Franklin Road, Suite 900-D	Parin Patel	(615) 373-5554	Clarksville	2512B Wilma Rudolph Blvd	Rakesh Patel	(931) 221-0055
Brentwood	6688 Nolensville Pike Rd, Ste 212	Rajni Patel	(615) 941-7327	Clarksville	2801 Wilma Rudolph Blvd, Unit #8008	Mayurkumar Patel, Parin Patel	(931) 905-2345
Brentwood	8009 Moores Lane	Mac's Conv Stores LLC MW Div	(615) 370-3304	Clarksville	3092 Wilma Rudolph Blvd	Kyle Brown, Carl Fultz	(931) 919-0727
Bristol	1 Medical Park Blvd.	Staci McClellan	(423) 844-5690	Clarksville	651 N. Riverside Drive	Kyle Brown, Carl Fultz	(931) 552-9297
Bristol	2117 Weaver Pike, #A	Mickey Baker, Kenneth Vance	(423) 652-1366	Clarksville	701 SANGO RD	William Beach	(931) 358-4274
Bristol	2742 W State St, Ste 2	Subco East, Inc.	(423) 968-4667	Clarksville	82 Dover Crossing Rd	Kyle Brown, Carl Fultz	(931) 906-9400
Brownsville	1000 E Main St	Himanshu Patel, Shilpa Patel	(731) 772-6322	Clarksville	2489 Fort Campbell Blvd	MAPCO Express Inc	(931) 551-8701
Buchanan	14201 Hwy 79 N.	William Smith, Anne Shackelford	(731) 407-7474	Clarksville	380 Warfield Blvd.	Mac's Conv Stores LLC MW Div	(931) 551-8701
Bulls Gap	13425 W Andrew Johnson Highway	Joddi Thomley	(423) 235-7777	Clarksville	1775 Madison Street	Mac's Conv Stores LLC MW Div	(931) 551-8701
Byrdstown	8471 Highway 111	Christopher Asberry	(931) 864-1010	Cleveland	104 Stuart Rd, suite 104	Gary McCune	(423) 473-0079
Camden	2200 Hwy 641 N	Paresh Patel, Kalpesh Patel	(731) 584-4716	Cleveland	1621 25th Street NW	Gary McCune, Jeffrey McCoy, Melissa McCoy	(423) 244-5740
Carthage	64 Dixon Springs Hwy	Ankit Patel, Ashok Patel	(615) 735-6430	Cleveland	2661 APD 40	Gary McCune	(423) 559-2274
Celina	5270 Burkesville Highway	James Gregory Brannon	(931) 243-7827	Cleveland	281 Pleasant Grove Road	Pilot Travel Centers LLC	(423) 476-3662
Centerville	720 Highway 100	Narenkumar Patel, Ashok Patel, Vinaykumar Patel	(931) 729-5446	Cleveland	3318 N Keith St	Gary McCune	(423) 472-6199
Chapel Hill	208 S Horton Hwy	Hugo Lopez	(931) 364-7827	Cleveland	847 Keith St NW	John Boike	(423) 790-5342
Charleston	200 Lower River Rd NW	Love's Travel Stops & Country Stores Inc.	(423) 780-9171	Cleveland	947 Paul Huff Pkwy	Gary McCune	(423) 472-9005
Charleston	9040 Hiwassee St	Gary McCune	(423) 336-5790	Clinton	1108 Charles G. Seivers Blvd	John Boike	(865) 457-8487
Charlotte	3381 Hwy 48 N	Pareshkumar Patel, Dhavalkumar Patel	(615) 789-6060	Clinton	2303 Andersonville Hwy	John Boike, Randall Lowe	(865) 457-7200
Chattanooga	115 Browns Ferry Rd	John Boike, Randall Lowe	(423) 821-4070	Collierville	1996 S Houston Levee, Suite 105	Jonathan Brown	(901) 850-1411
Chattanooga	2020 Gun Barrel Road	Ashok Desai	(423) 899-4223	Collierville	235 New Byhalia Rd	Jonathan Brown	(901) 853-6039
Chattanooga	2206 E 23rd St	Vishnu Chaudhari	(423) 629-4499	Columbia	136 Bear Creek Pike, Ste C	Sudhirkumar Patel	(931) 982-6311
Chattanooga	2253 Olan Mills Dr	Ramshiv, LLC	(423) 553-8575	Columbia	1590 Bear Creek Pike	Urvish Patel	(931) 388-8818
Chattanooga	2525 Desales Avenue	John Boike	(423) 468-5412	Columbia	401 South James M. Campbell BL, Suite A	Saumur Patel	(931) 505-8484
Chattanooga	2610 Amnicola Hwy	John Boike, Randall Lowe	(423) 493-1174	Columbia	5021 Trotwood Avenue, Suite 03	Kyle Brown, Carl Fultz	(931) 381-3762
				Columbia	600 N. Garden Street	Naman Patel	(931) 490-4456
				Cookeville	1064 N Washington Ave	John Dell, Robert Maxson	(931) 520-1483

Cookeville	1790 Salem Road	John Dell, Robert Maxson	(931) 525-1003	Franklin	1212 Murfreesboro Rd.	Ashok Patel, Bina Patel	(615) 791-4760
Cookeville	205 S Willow Ave	John Dell, Robert Maxson	(931) 372-0322	Franklin	1735 Galleria Blvd, Suite 1060	Robert Yost, Jack Yost	(615) 771-7776
Cookeville	606 W Main St	John Dell, Robert Maxson	(931) 537-9973	Franklin	1800 Galleria Blvd, #3090	Robert Yost	(615) 905-5627
Cordova	1204 Houston Levee Rd	Vinod Nathani	(901) 624-5555	Franklin	2176 Hillsboro Rd, Space #18	Robert Yost	(615) 472-1416
Cordova	1321 N Germantown Pkwy	Pareshkumar Patel	(901) 757-0043	Franklin	330 Mayfield Dr, Suite D1	Robert Yost	(615) 771-7040
Cordova	14 Timber Creek Dr	Laila Ali	(901) 754-7551	Franklin	407 Independence Sq	Satish Shah	(615) 791-0501
Cordova	1658 Appling Rd., Ste 112	Shilpa Patel	(901) 213-0021	Franklin	420 Cool Springs Blvd, Ste 105	Robert Yost	(615) 771-4895
Cordova	1890 Berryhill St, Ste 111	Shilpa Patel	(901) 752-0848	Gainesboro	697 S Grundy Quarles Parkway	John Boike	(931) 614-7450
Cornersville	3695 Pulaski Hwy	Ashok Patel	(931) 293-2117	Gallatin	1483 Nashville Pike	Brent Ford	(615) 451-7827
Corryton	7333 Tazewell Pike	John Dell, Robert Maxson	(865) 686-1605	Gallatin	451 East Main Street	Brent Ford	(615) 452-4499
Cosby	5040 Hooper Highway	Donna Jo Kaupp	(423) 532-7650	Gallatin	542 W Main St, next to Pony Mailbox	Brent Ford	(615) 451-1214
Counce	6418 Highway 57	Joy Arthur	(731) 689-2003	Gatlinburg	1359 E Parkway	Robert Maxson	(865) 436-8726
Covington	201 Lanny Bridges Ave.	Nikunj Kumar Patel	(901) 475-0338	Gatlinburg	600 Parkway #2	Robert Maxson	(865) 430-4690
Covington	741 Hwy 51, Ste A	Mohit Patel	(901) 476-0959	Germantown	7850 Poplar Avenue, Suite 30	Himanshu Patel, Shilpa Patel	(901) 757-5167
Cross Plains	8631 Highway 25 E	Mac's Conv Stores LLC MW Div	(615) 654-2599	Germantown	9309 Poplar Avenue, Suite 103	Himanshu Patel	(901) 753-4333
Crossville	4147 Hwy 127 N, Suite 101	Jason Lowe	(931) 484-9914	Goodlettsville	1036 Louisville Hwy, Suite B	Vaibhav Champaneria	(615) 766-8482
Crossville	601 Peavine Road	Jason Lowe	(931) 456-2777	Goodlettsville	113 Northcreek Blvd, Unit # 7	Satish Shah	(615) 859-2840
Crossville	639 North Main St	John Boike, Randall Lowe	(931) 484-6090	Goodlettsville	907 Rivergate Parkway, Ste E3	Sunny Patel, Puja Patel	(615) 756-4472
Crossville	2514 Lantana Rd, Suite 102	John Boike, Randall Lowe	(931) 484-6153	Gordonsville	475 Gordonsville Highway	Ankit Patel	(615) 683-5050
Cumberland Furnace	6526 Highway 48 N	Vishal Patel	(615) 219-4500	Gray	2695 Boones Creek Rd #B	John Boike	(423) 282-6118
		Love's Travel Stops & Country Stores Inc.	(865) 397-5040	Gray	5049 Bobby Hicks Hwy	John Boike	(423) 477-2929
Dandridge	1058 Deep Springs Rd.		(865) 397-9027	Greenbrier	2249 Highway 41 S.	Satish Shah	(615) 643-4700
Dandridge	125 E Meeting St, PO Box 236	Joddi Thomley	(865) 397-3547	Greeneville	11190 Baileton Rd	Pilot Travel Centers LLC	(423) 234-0414
Dandridge	505 Patriot Drive	John Dell, Robert Maxson	(423) 775-0022	Greeneville	227 West Summer Street	John Dell, Robert Maxson	(423) 639-2848
Dayton	4155 Rhea County Highway, Unit 500	John Dell, Robert Maxson	(423) 775-7792	Greeneville	2430 E Andrew Johnson Hwy	John Boike	(423) 783-0229
Dayton	7693 Rhea County Highway	John Dell, Robert Maxson	(423) 775-7792	Greeneville	300 Van Hill Rd, #119	Mickey Baker, Kenneth Vance	(423) 234-7827
Decatur	17600 State Hwy 58 North	Randall Lowe	(423) 334-9904	Greeneville	607 Asheville Hwy	John Dell, Robert Maxson	(423) 798-0055
Decherd	2150 Decherd Blvd	Dharmesh Patidar	(931) 962-4130	Greeneville	715 E Andrew Johnson Ave	John Boike	(423) 639-1195
Denmark	155 Hwy 138	TA Operating LLC	(731) 423-4289			Cheri Childress, Kristopher Bradford, Mark Bradford, Nancy Bradford	(731) 235-9600
Dickson	2331 S Hwy 46	Satish Shah	(615) 446-3580	Greenfield	2183 N Meridian St		(731) 836-5051
Dickson	2971 Highway 48 S	Love's Travel Stops & Country Stores Inc.	(615) 441-2691	Halls	436 Church Street	Joey Hays	(423) 725-2400
Dickson	116 Mathis Dr	Satish Shah	(615) 446-5337	Hampton	4861 Hwy. 19 E	John Boike	(423) 725-2400
Dover	1528 Donelson Parkway	Mark Peed	(931) 305-6205	Hampton	19 East Bypass	John Boike	(423) 725-2400
		Cheri Childress, Mark Bradford, Nancy Bradford	(731) 364-9669	Harriman	1796 Roane State Hwy.	Jason Lowe	(865) 376-3377
Dresden	8540 Highway 22		(731) 364-9669	Harrison	8618 Hwy 58, Suite 104	William Patterson	(423) 468-3194
Dunlap	233 Rankin Ave	Ashok Desai	(423) 949-2227	Harrogate	366 Catalpa Avenue	Karen Sibcy	(423) 869-7827
Dyer	705 South Main Street	Joey Hays	(731) 692-4479	Hartsville	104 McMurray	Ian Whittemore	(615) 374-0259
Dyersburg	2389 Lake Rd	John E. Hamilton, Albert Key	(731) 285-5025	Henderson	121 East Main Street	Jai Matadi Henderson Inc.	(731) 989-7827
Elizabethton	1024 Over Mountain Drive	Jason Lowe	(423) 542-0299	Hendersonville	102A Glen Oak Blvd, Ste A20	Pareshkumar Patel	(615) 826-3366
Englewood	N Amhurst, Hwy 411	Gary McCune	(423) 887-5677	Hendersonville	170 E Main St	Pareshkumar Patel, Dipti Patel	(615) 822-3663
Erin	5925 E Main St	Ashok Patel	(931) 289-3998	Hendersonville	204 N Anderson Ln	Pareshkumar Patel	(615) 264-8110
Erwin	1248 N Main St	John Boike	(423) 743-0049	Hendersonville	254 Indian Lakes Blvd., Ste 200	Pareshkumar Patel	(615) 265-8743
Etowah	861 N Tennessee Ave	Gary McCune	(423) 263-3247	Hendersonville	1187 West Main Street	Mac's Conv Stores LLC MW Div	(615) 822-6008
Fairview	1411 Highway 96 N	Prakash Patel	(615) 799-0028	Hermitage	4424 Lebanon Pike	Pareshkumar Patel, Ashok Patel, Bina Patel	(615) 884-3006
Fairview	2209 Fairview Blvd	Narenkumar Patel, Vinaykumar Patel	(615) 799-7798	Hermitage	4615 Lebanon Rd	Ashok Patel	(615) 883-4433
Fairview	7100 Hopgood Road	Narenkumar Patel, Vinaykumar Patel	(615) 799-6070	Hermitage	5760 Old Hickory Blvd	Bina Patel	(615) 884-1234
Fayetteville	1216 E. Huntsville Highway	Abhi Patel	(931) 433-5654	Hixson	5251 Hwy 153, Suite #D	William Patterson	(423) 877-0941

Hixson	5764 Highway 153	Ashok Desai	(423) 870-0580	Knoxville	126 West End Avenue	John Dell, Robert Maxson	(865) 675-1722
Hixson	8530 Hixson Pike, Ste E	William Patterson	(423) 842-2709	Knoxville	1606 Lovell Rd	John Dell, Robert Maxson	(865) 691-4446
Hohenwald	439 East Main Street, Suite A	Saumir Patel	(931) 295-3595	Knoxville	1924 Alcoa Hwy	John Dell, Robert Maxson	(865) 305-9229
Huntingdon	40 Buena Vista Rd.	Ashok Patel	(731) 986-5025	Knoxville	25 Market Square	John Dell, Robert Maxson	(865) 524-9446
Huntsville	447 Baker Highway	John Dell, Robert Maxson	(423) 663-8100	Knoxville	2734 Schaad Rd	John Dell, Robert Maxson	(865) 938-7907
Jacksboro	2824 Appalachain Hwy	John Dell, Robert Maxson	(423) 563-7183	Knoxville	3121 Broadway	John Dell, Robert Maxson	(865) 525-6685
Jackson	112 Ste C Wright Industrial Cv	Mukesh Patel	(731) 427-9999	Knoxville	314 C Merchants Dr	John Dell, Robert Maxson	(865) 688-8316
Jackson	120-122 E Baltimore	Jignesh Patel	(731) 554-3850	Knoxville	3317 Sutherland Avenue	John Dell, Robert Maxson	(865) 521-0994
Jackson	1385 S. Highland Ave	Jignesh Patel	(731) 935-0038	Knoxville	4400 Chapman Highway	John Dell, Robert Maxson	(865) 577-5423
Jackson	2171 S Highland Ave	Jignesh Patel	(731) 424-3436	Knoxville	446 N. Cedar Bluff Road	John Dell, Robert Maxson	(865) 690-8185
Jackson	2184 Hollywood Dr.	Syed Hossain	(731) 664-6644	Knoxville	4803 North Broadway	John Dell, Robert Maxson	(865) 689-5507
Jackson	25 Stonebrook Place, Suite A	Pareshkumar Patel	(731) 668-6060	Knoxville	508 Lovell Road	Garrett Dell, John Dell, Robert Maxson	(865) 966-8928
Jackson	2710 N. Highland	Jyotsana Patel	(731) 736-3321	Knoxville	5201 Kingston Pike, Suite 5	John Dell, Robert Maxson	(865) 584-0133
Jackson	9 Chloe Place, Suite B	Mukesh Patel	(731) 300-7639	Knoxville	615 N Watt Road	TA Operating LLC	(865) 691-8366
Jackson	Hospital, Food Court, Basement, 620 Skyline Drive	Compass Group USA Inc	(731) 541-5699	Knoxville	6217 Riverview Crossing	John Dell, Robert Maxson	(865) 637-6189
Jackson	56 Wendham Blvd	Pareshkumar Patel	(901) 427-4840	Knoxville	713 E Emory Rd	John Dell, Robert Maxson	(865) 938-6717
Jamestown	110 Wheeler Avenue	Jason Lowe	(931) 526-1022	Knoxville	7210 Strawberry Plains Pike	Pilot Travel Centers LLC	(865) 544-1123
Jasper	140 Rowland	MAPCO Express Inc	(432) 942-1499	Knoxville	7300 Norris Freeway NE	John Dell, Robert Maxson	(865) 922-0339
Jasper	260 TVA Road	Love's Travel Stops & Country Stores Inc.	(423) 942-3345	Knoxville	7327 Kingston Pike	John Dell, Robert Maxson	(865) 584-3894
Jefferson City	117 W Broadway Blvd	Joddi Thomley	(865) 475-4614	Knoxville	7420 Chapman Hwy	John Dell, Robert Maxson	(865) 609-9973
Jellico	1455 5th St	John Dell, Robert Maxson	(423) 784-7827	Knoxville	7550 Norris Fwy.	John Dell, Robert Maxson	(865) 922-9752
Joelton	7201 Whites Creek Pike	Sanket Patel	(615) 922-2284	Knoxville	7600 Kingston Pike, Room 1308	John Dell, Robert Maxson	(865) 769-5065
Johnson City	1120 W. State of Franklin Road, Suite 10	John Dell, Robert Maxson	(423) 672-1755	Knoxville	7654 Oak Ridge Hwy	John Dell, Robert Maxson	(865) 539-5233
Johnson City	1702 1/2 W Market St	John Dell, Robert Maxson	(423) 926-3544	Knoxville	8445 Walbrook Drive	John Dell, Robert Maxson	(865) 531-1395
Johnson City	1922 S Roan St, Space E	Joddi Thomley	(423) 928-7827	Knoxville	8605 Walbrook Drive	John Dell, Robert Maxson	(865) 694-7762
Johnson City	2221 N Roan St, Ste 3	John Dell, Robert Maxson	(423) 282-2888	Knoxville	9450 S Northshore Dr, Suite 107	Garrett Dell, John Dell, Robert Maxson	(865) 531-3010
Johnson City	3900 Bristol Highway, Suite 110	John Dell, Robert Maxson	(423) 232-6636	Knoxville	9629 Countryside Lane	John Dell, Robert Maxson	(865) 769-5212
Johnson City	520 W Oakland Ave	Maxson	(423) 610-0700	Knoxville	5501 Middlebrook Pike	John Dell, Robert Maxson	(865) 584-2218
Johnson City	400 North State of Franklin	Kenneth Vance, Mickey Baker	(423) 989-3093	Kodak	129 East Dumplin Valley Road	Robert Maxson	(865) 933-2444
Jonesborough	101 East Jackson Boulevard	John Dell, Robert Maxson	(423) 753-0131	Kodak	2854 Windfield Dunn Pkwy	Robert Maxson	(865) 933-1159
Kimball	525 Kimball Crossing	Krishna Patel	(423) 837-6884	La Follette	2412 Jacksborough Pike	John Boike, Randall Lowe	(423) 566-4742
Kingsport	101 Hospitality Pl, Suite B	John Dell, Robert Maxson	(423) 323-6654	La Vergne	5068 Murfreesboro Road	Ashok Patel	(615) 793-7827
Kingsport	109 East Stone Drive &, Gibson Mill Road	Staci McClellan	(423) 765-0062	La Vergne	535 Waldron Road	Pilot Travel Centers LLC	(615) 793-0030
Kingsport	1213 S John B Dennis Hwy	Mickey Baker, Kenneth Vance	(423) 245-1711	Lafayette	419 Hwy 52 Bypass W	Ian Whittemore, Michael Whittemore	(615) 688-8188
Kingsport	1233 N Eastman Rd	John Dell, Robert Maxson	(423) 245-9447	Lake City	521 N Main St	John Boike, Randall Lowe	(865) 426-8600
Kingsport	1708 East Stone Drive	Mickey Baker, Kenneth Vance	(423) 408-2020	Lakeland	9020 US Hwy 64, Ste 106	Fenil Patel, Swati Patel	(901) 381-1380
Kingsport	2500 W. Stone Drive	Kenneth Vance, Mickey Baker	(423) 246-7789	LaVergne	5511 Murfreesboro Road	Ashok Patel, Anand Patel, Ekta Patel	(615) 223-6393
Kingsport	300 Clinchfield Street, Suite 120	Mickey Baker, Kenneth Vance	(423) 343-8581	Lawrenceburg	1720 N Locust Ave	Virendra Patel	(931) 766-2060
Kingsport	4128 Ft Henry Dr, Suite C	Joddi Thomley	(423) 239-7827	Lebanon	1010 N Cumberland St	Bina Patel	(615) 453-3823
Kingsport	130 West Ravine Road	Staci McClellan	(423) 224-6970	Lebanon	1129 Franklin Rd	Rajiv Vyas	(615) 443-9950
Kingston	1452 Lawnville Road	John Dell, Robert Maxson	(865) 376-3338	Lebanon	1150 Sparta Pike, Suite E	Pinal Patel	(615) 965-2420
Kingston	520 N Kentucky St	John Boike	(865) 376-9700	Lebanon	1416 West Main St.	Pinal Patel	(615) 443-3400
Kingston Springs	107 W Kingston Springs Rd	Ashok Patel	(615) 952-9690	Lebanon	615 S Cumberland St	Chirag Patel, Bina Patel	(615) 449-0380
Knoxville	10244 Kingston Pike	John Dell, Robert Maxson	(865) 470-0085	Lebanon	704 S Cumberland	Bina Patel, Chirag Patel	(615) 443-7827
Knoxville	10612 Hardin Valley Road	John Dell, Robert Maxson	(865) 693-8771	Lebanon	921 Murfreesboro Rd	Pilot Travel Centers LLC	(615) 453-8991
Knoxville	10900 Parkside Drive	John Dell, Robert Maxson	(865) 671-2693				



Lebanon	6795 Eastgate Blvd, Unit A	Pinal Patel	(615) 547-9801	Memphis	3335 Winchester Rd	Vipul Patel, Maltiben Patel	(901) 542-9050
Lenoir City	1111 Hwy 321 N	Tommy Hunt	(865) 986-1603	Memphis	3371 Lamar Ave.	Love's Travel Stops & Country Stores Inc.	(901) 433-7205
Lenoir City	502 Highway 321	Gary McCune	(865) 988-6789	Memphis	3439 Austin Peay Hwy	Sailesh Patel, Snehal Patel, Vipul Patel	(901) 372-8819
Lenoir City	9155 Highway 321 N	Love's Travel Stops & Country Stores Inc.	(865) 988-3198	Memphis	3440 Elvis Presley	Sailesh Patel	(901) 344-3330
Lewisburg	124 The Acres	Ashok Patel, Sharad Patel	(931) 270-7786	Memphis	3647 South Mendenhall Road	Eddie Williams	(901) 365-4348
Lewisburg	1334 No. Ellington Parkway	Ashok Patel	(931) 359-9060	Memphis	3842 E Shelby Drive	Maltiben Patel	(901) 368-3211
Lexington	751 W Church St	Ashok Patel	(731) 968-8665	Memphis	4356 Forest Hill Irene Rd, Ste # 101 - Inside SHELL	Amin Mulji	(901) 480-8970
Linden	140 Lobelville Highway	Paresh Patel, Kalpesh Patel	(931) 589-2343	Memphis	4405 Elvis Presley Blvd	Amisha Patel	(901) 345-2171
Livingston	807 West Main St.	John Boike, Randall Lowe	(931) 977-4270	Memphis	464 N Main St	Vipul Patel, Sailesh Patel	(901) 521-9753
Loretto	306 N. Military	Kyle Brown, Carl Fultz	(931) 843-9078	Memphis	4730 Riverdale Road, Unit 300	Hasmukh Patel	(901) 753-1501
Loudon	200 Chota Road	John Dell, Robert Maxson	(865) 458-8011	Memphis	4768 Knight Arnold	Eddie Williams	(901) 375-0884
Loudon	2789 Highway 72 North, Space E	Jason Lowe	(865) 458-5177	Memphis	5126 Summer Avenue, Suite 102	Kamleshkumar Patel	(901) 729-7893
Loudon	409 E. Lee Hwy	John Dell, Robert Maxson	(865) 458-8978	Memphis	5135 Quince Rd	Dipali Patel, Shetal Patel	(901) 761-3808
Louisville	1933 Topside Road	John Dell, Robert Maxson	(865) 724-1410	Memphis	6005 Park Avenue, Suite 115	Azi Aamar, Asha Nathani, Vinod Nathani	(901) 818-3903
Lyles	5194 Hwy 100	Ashok Patel	(931) 670-6600	Memphis	6188 Macon Road	Pareshkumar Patel	(901) 382-4146
Lynchburg	367 Majors Blvd	Vishnu Chaudhari	(931) 759-7434	Memphis	6415 Summer Ave, Suite 101	Remco De Jong, Sean West	(901) 213-2098
Madison	2232 Gallatin Pike N	Dipesh Mistry	(615) 414-9525	Memphis	6465 Holmes	Estate of Amin Budhwani	(901) 207-1926
Madison	414 Gallatin Pike South	Rohit Patel, Manoj Patel	(615) 865-4734	Memphis	6515 Poplar Ave, Suite #102	Vinod Nathani	(901) 763-1000
Madisonville	4629 Hwy 411, Unit 9	Gary McCune	(423) 442-6361	Memphis	6740 Winchester Rd., Suite 6744	Hetal Patel	(901) 572-1951
Madisonville	Box 6, 4525 Hwy 411	Gary McCune	(423) 442-2322	Memphis	7825 Winchester Dr, Suite 121	Mukesh Patel	(901) 309-8747
Manchester	2227 Hillsboro Blvd	Sitalben Patel	(931) 723-1600	Memphis	85 N Main St	Vikrambhai Patel	(901) 543-3782
Manchester	2518 Hillsboro Blvd	Sitalben Patel	(931) 723-8560	Memphis	941 Getwell Rd	Shetal Patel, Dipali Patel	(901) 440-0200
Martin	810 University Street, Suite A	Paresh Patel, Kalpesh Patel	(731) 587-0098	Memphis	6880 Whitten Road	Rajnikant Patel, Vikrambhai Patel	(901) 386-4120
Maryville	1502 E Lamar Alexander Pkwy, Highway 321	Jason Lowe	(865) 983-9600	Memphis	4240 North Thomas	Ashok Patel, Pareshkumar Patel	(901) 358-8377
Maryville	1775 W Broadway St	Randall Lowe	(865) 983-6110	Memphis	4597 Summer Ave	Kamleshkumar Patel, Rajnikant Patel	(901) 685-6564
Maryville	2041 W Lamar Alexander Pkwy	John Boike	(865) 983-4630	Memphis	5080 Stage Rd	Himanshu Patel	(901) 386-3383
Maryville	2410 US Hwy 411 South	Randall Lowe	(865) 977-8001	Memphis	750 Madison Ave. #103	Vipul Patel	(901) 305-6061
Maryville	2919 Old Knoxville Highway	John Boike	(865) 681-6646	Milan	15427 South First Street, Wal-Mart Shopping Center	Cheri Childress, Kevin Bradford, Kristopher Bradford, Nancy Bradford	(731) 686-8299
Maryville	806 Foothills Drive	Jason Lowe	(865) 981-1259	Milan	6012 S 1st St	Cheri Childress, Mark Bradford, Nancy Bradford	(731) 686-9389
Maynardville	3781 Maynardville Highway	John Boike, Randall Lowe	(865) 992-2555	Millington	7956 Austin Peay Hwy	Nikunj Kumar Patel	(901) 829-5550
McEwen	9553 Highway 70 East	Kishankumar Patel, Ashok Patel	(931) 582-8816	Millington	8021 US Hwy 51 N	Mohit Patel	(901) 872-2288
McKenzie	15697 Highland Ave	Cheri Childress	(731) 352-4605	Millington	Naval Exchange 3rd Avenue	Laila Ali	(901) 872-0671
McMinnville	1200 Smithville Hwy, McMinnville Plaza Shopping Center	Dharmesh Patidar	(931) 473-3094	Monteagle	727 West Main St	Leelam Patidar	(931) 924-7827
Medina	593 Hwy 45 By Pass East	Cheri Childress, Mark Bradford, Nancy Bradford	(731) 783-0025	Monterey	600 Industrial Dr	John Boike, Randall Lowe	(931) 839-6855
Memphis	1558 Union Ave	Ashok Patel	(901) 274-6667	Morrison	7824 Manchester Hwy	Dharmesh Patidar	(931) 815-7878
Memphis	1645 Poplar Ave	Ashok Patel	(901) 274-8796	Morristown	105 Thoroughbred Run Rd	John Dell, Robert Maxson	(423) 289-1503
Memphis	1674 Whitten Road	Pareshkumar Patel	(901) 937-7705	Morristown	1780 Buffalo Trail	MK Restaurants, Inc.	(423) 586-6969
Memphis	1785 Nonconah Blvd, Suite 115	Jayesh Patel	(901) 348-0785	Morristown	211 E Morris Blvd	John Dell, Robert Maxson	(423) 307-8281
Memphis	201 Poplar Ave, Room 136	Estate of Amin Budhwani	(901) 527-9299	Morristown	2427 E Andrew Johnson Hwy	MK Restaurants, Inc.	(423) 585-0312
Memphis	2388 Summer Ave	Avishkumar Patel	(901) 323-0830	Morristown	2788 W Andrew Johnson Hwy	MK Restaurants, Inc.	(423) 587-2179
Memphis	2580 Frayser Village	Ashok Patel, Pareshkumar Patel	(901) 353-6603	Morristown	4331 W Andrew Johnson	John Dell, Robert Maxson	(423) 353-1235
Memphis	2809 Kirby Parkway, Suite 111	Hasmukh Patel	(901) 624-6910	Morristown	475 S Davey Crockett Pkwy	MK Restaurants, Inc.	(423) 587-0064
Memphis	2838 Hickory Hill, Suite #3	Hasmukh Patel	(901) 794-7827	Morristown	5969 W. Andrew Johnson Highway	Joddi Thomley	(423) 586-8173
Memphis	2903 Sprankel Avenue	Compass Group USA Inc	(901) 292-0818	Mosheim	6766 W Andrew Johnson Hwy	Don Henderson	(423) 422-9467
Memphis	2953 S 3rd St	Vipul Patel, Jignesh Ranchod	(901) 345-2132				

Mount Carmel	420 West Main Street	John Dell, Robert Maxson	(423) 357-1900	Nashville	4040 Nolensville Rd	Piyush Desai	(615) 837-2828
Mountain City	150 Pioneer Village Dr	Joddi Thomley	(423) 727-1997	Nashville	4047 Nolensville Pike, Suite A	Rajni Patel	(615) 835-2989
Mt Juliet	171 N Mt Juliet Rd.	Parin Patel	(615) 701-2188	Nashville	4121 Hillsboro Pike Street, Suite 104	Parin Patel	(615) 292-9551
Mt Pleasant	813 N Main St	Saumir Patel	(931) 325-5445	Nashville	4230 Harding Rd, Ste 210	Sanket Patel	(615) 297-1127
Mt. Juliet	11191 Lebanon Rd, Ste 7F	Ketan Rama	(615) 758-2750	Nashville	433 Opry Mills Drive, Room 442	Mayurkumar Patel	(615) 823-3189
Mt. Juliet	637 S. Mt. Juliet Road	Gunjan Patel	(615) 773-4367	Nashville	4671 Trousdale Drive	Mac's Conv Stores LLC MW Div	(615) 834-7641
Mt. Juliet	8702 Stewarts Ferry Pike, Suite 104	Vijay Patel, Dushyant Patel	(615) 449-1400	Nashville	5633 Charlotte Ave, Suite 101	Sanket Patel	(615) 353-9201
Murfreesboro	140 Joe B Jackson Pkwy	Nayankumar Patel	(615) 848-2008	Nashville	580 Donelson Pike	Parin Patel	(615) 884-2872
Murfreesboro	1407 Greenland Drive	Ajaykumar Patel	(615) 895-1377	Nashville	5824 Nolensville Pike	Paresh Patel	(615) 333-1456
Murfreesboro	1536 Joe B Jackson Parkway	Bhumika Patel	(615) 895-1668	Nashville	601 Old Hickory Blvd	Parin Patel	(615) 356-0097
Murfreesboro	1621 North West Broad St.	Parin Patel	(615) 895-8668	Nashville	63 E Thompson Lane, Unit #6	Rajni Patel	(615) 333-3700
Murfreesboro	1624 New Salem Highway, Suite A	Ajaykumar Patel	(615) 203-6450	Nashville	718 Thompson lane, #109	Mit Patel	(615) 269-9569
Murfreesboro	1722-A Rutherford Blvd.	Bhagyesh Patel	(615) 895-8090	Nashville	7648 US Hwy 70 South, Suite 26	Thomas Spitzer	(615) 662-1432
Murfreesboro	2000 Old Fort Pkwy	Christopher Jenkins	(615) 895-0011	Nashville	800 Fort Negley Blvd	Ricardo Rodriguez	(615) 214-8200
Murfreesboro	2012 Memorial Blvd	Leelam Patidar	(615) 848-3511	Nashville	857 Briley Parkway	Pareshkumar Patel, Ashok Patel, Chirag Patel	(615) 361-4005
Murfreesboro	2075 Lascassas Pike	Bhupendra Patel	(615) 895-1101	Nashville	162 4th Ave N, Unit CU-102	Sanket Patel	(615) 750-2828
Murfreesboro	2442 S Church St	Sitalben Patel	(615) 848-0090	Nashville	5765 Nolensville Pike, Unit 50	Paresh Patel	(615) 833-1258
Murfreesboro	2559 Old Fort Pkwy	Roshan Lad	(615) 895-5340	Nashville	2181 Nolensville Pike, Apt 203	Piyush Desai	(615) 256-3604
Murfreesboro	2933 Medical Center Parkway, Suite G	Mansi Patel	(615) 895-0484	Nashville	1201 Murfreesboro Pike	Sanket Patel	(615) 730-7132
Murfreesboro	2975 S. Rutherford, Suite E	Bhupendra Patel	(615) 895-1280	Nashville	391 Wallace Road	Pinal Patel	(615) 835-2194
Murfreesboro	3183 South Church Street, Suite B	Sitalben Patel	(615) 848-1769	Nashville	1414 Charlotte Ave.	Sanket Patel, Pinal Patel	(629) 702-7198
Murfreesboro	3325-A Memorial Blvd.	Bhupendra Patel	(615) 895-1606	Newbern	120 Hwy 77 E	Joey Hays	(731) 627-0186
Murfreesboro	4125 Manson Pike, Unit C	Khushbu Patel, Nayankumar Patel	(615) 895-1509	Newport	905 Cosby Hwy	John Dell, Robert Maxson	(423) 625-7700
Murfreesboro	5524 Northwest Broad Street	Bhupendra Patel	(615) 396-8816	Nolensville	305 Sheldon Valley Drive	Rajni Patel	(615) 819-2474
Nashville	1 Hermitage Ave	Sanket Patel	(615) 891-1454	Oak Ridge	361 South Illinois Avenue	John Dell, Robert Maxson	(865) 481-8060
Nashville	130 W. Trinity Lane	Love's Travel Stops & Country Stores Inc.	(615) 226-6393	Oak Ridge	373 S Illinois Ave	John Dell, Robert Maxson	(865) 481-8347
Nashville	15564 Old Hickory Blvd, Space #5	Ashok Patel	(615) 333-3621	Oak Ridge	820 Oak Ridge Turnpike	John Dell, Robert Maxson	(865) 483-8099
Nashville	1631 Elm Hill Pike	Pareshkumar Patel	(615) 391-5900	Oakland	7036 Hwy 64	Keyur Jariwala, Ashok Patel	(901) 466-9818
Nashville	2120 Rosa L. Parks Blvd	Rajni Patel	(615) 254-4455	Old Hickory	1427 Robinson Rd	Pareshkumar Patel	(615) 847-0300
Nashville	2200 Children's Way, 1301 22nd Ave North	Kyle Brown, Carl Fultz	(615) 936-5318	Oliver Springs	580 East Tri County Blvd.	John Boike, Randall Lowe	(865) 435-2999
Nashville	2420 Gallatin Road	Bhumika Patel	(615) 262-9387	Oneida	20483 Alberta Street	John Dell, Robert Maxson	(423) 569-8370
Nashville	2420 Lebanon Pike	Pareshkumar Patel, Satish Shah	(615) 391-3191	Ooltewah	9231 Lee Hwy	Randall Lowe	(423) 238-6564
Nashville	246 Rep John Lewis Way North	Pinal Patel	(615) 242-9244	Ooltewah	9413 Apison Pike	John Boike	(423) 396-3140
Nashville	2510 Murfreesboro Road, Suite 108	Sitalben Patel	(615) 399-7829	Paris	1060 Mineral Wells Rd	Cheri Childress, Kristopher Bradford, Nancy Bradford	(731) 642-3210
Nashville	2719 Jefferson St	Suketu Chokshi	(615) 321-0612	Paris	201 Tyson Ave., Suite C	Cheri Childress, Mark Bradford, Nancy Bradford	(731) 644-0588
Nashville	2817 West End Avenue	Sunil Patel, Smita Patel	(615) 329-1927	Parsons	85 East Main St	Pinki Patel	(731) 847-7827
Nashville	305 W Trinity Ln	Pareshkumar Patel	(615) 258-3662	Pigeon Forge	2540 Veteran's Boulevard	Robert Maxson	(865) 444-0591
Nashville	317 Harding Pl	Anil Patel, Pankaj Zaver	(615) 781-8310	Pigeon Forge	2575 Parkway	Randall Lowe	(865) 429-0676
Nashville	3443 Dickerson Pike, Suite 195	Parthkumar Patel	(615) 933-0313	Pigeon Forge	2586 Parkway	Robert Maxson	(865) 429-2709
Nashville	1st Floor			Pigeon Forge	335 Wears Valley Rd	Robert Maxson	(865) 429-3077
Nashville	353 Murfreesboro Rd	Sanket Patel	(615) 256-7827	Pigeon Forge	3536 Parkway, Suite 8	Gary McCune	(865) 428-7700
Nashville	3616 Anderson Rd, Unit 6	Bina Patel	(615) 367-5811	Pikeville	564 US 127 Bypass	Christopher Asberry, James Gregory	(423) 447-2008
Nashville	3686 Bell Road	Manan Patel	(615) 873-4517	Piney Flats	6591 Bristol Highway, Ste 100	Brannon Vance	(423) 391-0428
Nashville	3860 Dickerson Rd	Suketu Chokshi	(615) 865-6567	Pioneer	106 Comfort Lane	Mickey Baker, Kenneth Pilot Travel Centers LLC	(423) 562-8483
Nashville	3958 Clarksville Pike	Sanket Patel	(615) 299-9015	Pleasant View	6397A Highway 41A, Suite A	Sanket Patel	(615) 746-1185
Nashville	400 21st Ave S	Smita Patel, Sunil Patel	(615) 329-2800				
Nashville	4000 - B Granny White Pike	Bina Patel, Pareshkumar Patel	(615) 750-5711				

Portland	201 N Broadway	Daniel Eldridge, Earlynn Davis-Eldridge	(615) 325-3790	Tellico Plains	9170 Hwy 68	John Boike	(423) 253-2430
Portland	634 - D North Broadway	Daniel Eldridge	(615) 325-1748	Tiptonville	790 Everett Street	Joey Hays	(731) 253-7338
Powell	601 Edgemore Rd	Subs of Southeast LLC	(865) 945-3600	Townsend	7811 E Lamar Alexander Pkwy	Gary McCune Cheri Childress, Mark Bradford, Nancy Bradford	(865) 448-6909
Pulaski	1025 W College St	Ashok Patel	(931) 424-5300	Trenton	160 Davy Crockett Shpg Ctr		(731) 855-9555
Pulaski	1655 W. College Street	Ashok Patel Love's Travel Stops & Country Stores Inc.	(931) 363-5261	Troy	510 E Harper St	Lee James	(731) 536-0106
Ramer	6870 Highway 45 S		(731) 645-5163	Tullahoma	1905 N Jackson	Bhumika Patel	(931) 455-0425
Ripley	118 Walmart Drive, Suite A	Gary Brown	(731) 635-5538	Tullahoma	217 E. Carroll	Bhumika Patel	(931) 455-6525
Roan Mountain	8369 Hwy 19E	GPM Investments, LLC	(423) 772-0050	Union City	206 East Reelfoot, Suite 1	Cameron Taleban	(731) 885-9440
Rockvale	6155 Highway 99	Bhagyesh Patel John Boike, Randall Lowe	(615) 867-6884	Vonore	2120 Highway 411	Sheri Graves John Boike, Randall Lowe	(423) 420-2472
Rockwood	506 North Gateway Ave	John Dell, Robert Maxson	(865) 354-6060	Wartburg	103 Longview Rd		(423) 210-4688
Rogersville	4331 Hwy 66	John Dell, Robert Maxson	(423) 921-7600	Watertown	8490 Sparta Pike	Parin Patel Kishankumar Patel, Ashok Patel	(615) 237-3163
Rogersville	110 James Richardson Ln		(423) 272-2765	Waverly	101 Waverly Place		(931) 296-2962
Rossville	5495 Hwy 57, Suite 102 7761 Rutledge Pike, Route 2, Box 44 C	Food Flavors Inc	(901) 221-7379	Waynesboro	205 Dexter L Woods Mem Blvd	Jignesh Patel	(931) 722-9600
Rutledge		MK Restaurants, Inc.	(865) 828-8831	Westmoreland	5202 Hwy 231	Ian Whitemore Kishankumar Patel, Ashok Patel	(615) 644-7827
Savannah	175 JI Bell Lane	Joy Arthur	(731) 926-2702	White Bluff	4388 highway 70 east	Daniel Eldridge, Earlynn Davis-Eldridge John Dell, Robert Maxson	(615) 797-6009
Savannah	1801 Wayne Rd	Joy Arthur	(731) 925-2262	White House	648 Hwy 76		(615) 672-7874
Selmer	152 South Y Square	Deborah Young	(731) 645-6060	White Pine	3621 Roy Messer Highway		(865) 761-1500
Sevierville	1257 Parkway	Robert Maxson John Dell, Robert Maxson	(865) 365-3031	Whitehouse	222 Wilkerson Lane	Daniel Eldridge, Adam Eldridge	(615) 672-0530
Sevierville	1645 Parkway, Suite 975		(865) 280-5010	Whites Creek	7534 Old Hickory Blvd	Kyle Brown, Carl Fultz	(615) 866-9731
Sevierville	2467 Boyds Creek Highway	Joddi Thomley	(865) 366-1044	Whiteville	2072 Hwy 64	Mukesh Patel	(731) 254-9804
Sevierville	2720 B Newport Highway	Robert Maxson	(865) 453-0444	Whitwell	146 Hwy 283	Ashok Desai	(423) 658-9002
Sevierville	3201 Wears Valley Road	Robert Maxson	(865) 774-0640	Wildersville	21415 Hwy 22 N	Ashok Patel	(731) 967-3552
Sevierville	510 Winfield Dunn Pkwy	Robert Maxson	(865) 428-7827	Woodbury	803 W Main Street	Dharmesh Patidar	(615) 563-3333
Sevierville	610 Dolly Parton Parkway	Robert Maxson	(865) 429-8741	Summertown	4955 Highway 43 North	Saumir Patel	(931) 964-0005
Shelbyville	1018 Madison St	Bhumika Patel	(931) 684-2314	Coalmont	25801 SR 108	Tejaskumar Patel	(931) 779-7979
Shelbyville	1108 N Main Street	Dharmesh Patidar	(931) 680-1299				
Signal Mountain	1309 Taft Highway	Jason Lowe John Boike, Randall Lowe	(423) 886-4022				
Smithville	100 East Broad Street		(615) 281-9925	<b>Texas</b>	<b>1,807 Open Restaurants</b>		
Smyrna	10648 Cedar Grove Road	Gautam Patel	(615) 223-6118	Abilene	1117 N Judge Ely Blvd	Steven Beard	(325) 676-7827
Smyrna	1876 Almadale Rd	Gautam Patel	(615) 220-7595	Abilene	1649 Hwy 351	Skinny's LLC	(325) 676-2466
Smyrna	931 Sgt. Asbury Hawn Way	Ashok Patel	(615) 459-0616	Abilene	1650 State Hwy 351	Denise Coulter	(325) 675-8818
Sneedville	171 A Court St	MK Restaurants, Inc.	(423) 733-1288	Abilene	1901 Antilley Rd.	Denise Coulter	(325) 690-6624
Soddy Daisy	10157 Dayton Pike	William Patterson Keyur Jariwala, Ashok Patel	(423) 332-3020	Abilene	2001 South 1st	Denise Coulter	(325) 676-2002
Somerville	17420 Highway 64 East	John Boike, Randall Lowe	(901) 465-5912	Abilene	2810 S 14th St	Melissa Fryer	(325) 691-9179
Sparta	150 Sam Walton Dr, Suite 200	John Boike, Randall Lowe	(931) 345-8403	Abilene	400 Pine St	Denise Coulter	(325) 672-7723
Sparta	202 Sam Walton Dr	Christopher Asberry, James Gregory Brannon	(931) 345-8327	Abilene	400 Pine St	Steven Beard	(325) 672-7723
Spencer	15617 State Route 111		(931) 946-7827	Abilene	4102 Loop 322	Skinny's LLC	(325) 690-5952
Spring City	22090 Rhea Co Hwy 4886 Port Royal Road, Suite 160	Cynthia Runyan	(423) 365-5586	Abilene	4157 Southwest Dr	Melissa Fryer	(325) 793-9888
Spring Hill		Bina Patel	(931) 486-2233	Abilene	4498 Buffalo Gap Rd	Melissa Fryer	(325) 698-0668
Spring Hill	4910 Columbia Pk, Suite 204	Ashok Patel	(615) 302-3420	Addison	3751 Beltline Rd	Sanjeev Khanna Mehboob Lakhpaty, Yogesh Bhatt	(972) 620-1220
Spring Hill	4959 Main Street	Keyur Patel	(615) 302-2299	Alamo	412 N Alamo Rd		(956) 782-5577
Spring Hill	5410 Main St	Ashok Patel	(931) 486-0893	Alamo	1819 W Highway 83	Naresh Gupta Alsop Management, Inc.	(956) 781-7700
Springfield	3535 Tom Austin Hwy, Suite F	Ashok Patel Pilot Travel Centers LLC	(615) 384-8983	Aledo	311 S FM 1187 1610 East Main St., Suite 2, 3, & 4	Mehboob Lakhpaty, Yogesh Bhatt	(817) 441-1182
Stanton	I-40 Exit 42, 7720 Hwy 222 N	John Boike, Randall Lowe	(901) 465-6128	Alice		Circle K Stores Inc., d.b.a. Circle K Stores Southwest Division	(361) 459-2517
Sweetwater	308 Hwy 68 W		(423) 337-5050	Alice	215 N Johnson		(361) 661-1173
Tazewell	1552 Broad Street	John Boike	(423) 626-1165	Allen	1546 E Stacy Rd, Suite 150	Zia Rehman	(214) 383-9202

Allen	2033 McDermott, #340	Sanjeev Khanna, Govind Agrawal	(214) 383-9153	Arlington	1301 N. Collins Street, Suite 225	Raya Naveen Reddy	(817) 583-6035
Allen	204 N Greenville Ave, Ste 210	Bhupendra Patel	(972) 727-1949	Arlington	1515B S Cooper St	Patriot Subs VI LP Raya Naveen Reddy,	(817) 548-9590
Allen	730 W. Exchange Pkwy.	Bhupendra Patel	(214) 383-1800	Arlington	1632 W Randol Mill Rd	Sandra Reddy	(817) 277-9200
Allen	977 State Highway 121	Tracy Metten Love's Travel Stops & Country Stores Inc.	(214) 383-9501	Arlington	1818 N Cooper St	Richard Hollis	(817) 275-6336
Alma	105 SE I-45		(972) 875-8103	Arlington	2000 E Randol Mill Rd, Ste 603	Raya Naveen Reddy	(817) 860-7391
Alpine	1002 E Holland	Panna Food LLC	(432) 837-2533	Arlington	2151 N. Collins St., suite 300	Raya Naveen Reddy C Royce Alsop, Brandon Alsop	(817) 583-6571 (817) 687-7015
Alton	306 East Main Street, Suite 1	David Bhatt KK Corp Restaurants LLC	(956) 580-0927	Arlington	2199 Green Oaks Blvd West		(817) 277-8783
Alvin	1311 S Gordon	KK Corp Restaurants LLC	(281) 331-9821	Arlington	2440 S Collins, Suite 132		(817) 468-8100
Alvin	1591 East Hwy 6		(281) 331-3500	Arlington	2501 E Mayfield, Suite 124	Raya Naveen Reddy Raya Naveen Reddy, Sandra Reddy	(817) 277-8400
Alvin	19976 Hwy 35	Gul Jiwani RR Corp Restaurants LLC	(281) 331-2719	Arlington	2505 E Arkansas Ct, Ste 101		(817) 649-8299
Alvin	2625 South Loop 35, #162		(281) 756-0400	Arlington	2525 Brown Blvd, Ste A	CST Services, LLC	(817) 538-9821
Alvin	6735 Hwy 35 South, Ste 100	Naeem Bhaidani, Saima Bhaidani	(281) 757-6778	Arlington	3646 Matlock Rd	Raquib Ahmed, Waseem Daredia	(817) 795-5800
Alvin	8150 FM 2917	Naeem Bhaidani	(281) 581-9001	Arlington	407A W Abram	Raya Naveen Reddy	(817) 561-0265
Alvord	806 West State St.	Amir Alwani	(940) 427-2230	Arlington	4401 Kelly Elliot Rd	Victron Stores, LP	(817) 478-2693
Amarillo	1401 Amarillo Blvd	Donald Rottinghaus	(806) 371-0806	Arlington	4800 US 287 Hwym, Ste 100	Raya Naveen Reddy	(817) 563-2168
Amarillo	1412 S Ross	Donald Rottinghaus Love's Travel Stops & Country Stores Inc.	(806) 372-0045	Arlington	4801 Little Rd, #123 5975 S. Cooper Street, Suite 101	Raya Naveen Reddy Raquib Ahmed	(817) 465-5373
Amarillo	14701 I-40 W.		(806) 358-2551	Arlington	6320 Hwy 287, Ste 120	Richard Hollis	(817) 563-6993
Amarillo	1501 S. Coulter	Dennis Rottinghaus	(806) 358-7991	Arlington	6751 Matlock Rd., Suite 105	Raquib Ahmed, Waseem Daredia	(682) 238-3911
Amarillo	1900 SE 34th Street, Suite 2200	Dennis Rottinghaus	(806) 373-1770	Arlington	916 Six Flags Drive	Raya Naveen Reddy Kwik Chek Food Stores Inc.	(817) 385-5272 (830) 468-3464
Amarillo	1915 S. Washington, Space 500	Rice Horkey	(806) 373-2425	Asherton	780 Carter	David Peugh, Sanjeev Khanna	(903) 677-0341
Amarillo	2001 S Western St	Rice Horkey	(806) 354-2902	Athens	1405 E Tyler	David Peugh, Sanjeev Khanna	(903) 675-1103
Amarillo	3300 E I 40, Bldg D R/Suite 120	Donald Rottinghaus	(806) 371-9246	Athens	306 S Palestine	James Spencer, Barry Powers	(903) 796-2555
Amarillo	3325 S. Georgia, Space 100	Rice Horkey	(806) 358-3881	Atlanta	205 East Main Street	Eric Werner, Kevin Allen	(940) 440-1190
Amarillo	5752 Amarillo Blvd, Ste 111	Donald Rottinghaus	(806) 355-0983	Aubrey	928 Hwy 377, Suite 100	Wen Ning Liao	(512) 973-0282
Amarillo	5807 SW 45th St	Donald Rottinghaus Love's Travel Stops & Country Stores Inc.	(806) 352-8831	Austin	1030 Norwood Park Blvd, Ste 100	Cynthia Hoskins, Gregory Hoskins	(512) 331-2025
Amarillo	6930 I-40 E.		(806) 373-7431	Austin	10900 Lakeline Mall Drive, Suite 500		(512) 928-9220
Amarillo	715 S Lakeside Dr	Pilot Travel Centers LLC	(806) 335-3993	Austin	1144 Airport Blvd, #200	Pramila Singh	(512) 276-3923
Amarillo	7401 W. 45th, Ste. 2	Dennis Rottinghaus Love's Travel Stops & Country Stores Inc.	(806) 467-0010	Austin	12200 FM 969 Road	CST Services, LLC	(512) 336-0212
Amarillo	8615 Canyon Dr.		(806) 352-9501	Austin	12518 Research Blvd	Ali Danesh Martha Jordan, Catherine Amato, Joseph Coward, Richard Riley	(512) 443-3337
Amarillo	6000 S Western	Dennis Rottinghaus	(806) 355-5399	Austin	1900 E Oltorf Street, Ste 100- 101	Steven Semlali	(512) 490-1377
Amarillo	1501 South Coulter	Donald Rottinghaus	(806) 354-1657	Austin	1910 W Braker, Bldg 3, Unit 900	Daisy Bhattarai	(512) 440-8773
Anderson	1137 Hwy 90 S	Naushad Momin	(936) 873-3333	Austin	1931 East Ben White, Suite 100	Wen Ning Liao	(512) 282-9030
Anderson	8457 Hwy 90 N	Naushad Momin	(936) 510-8023	Austin	2110 Slaughter Ln W, Ste 109	FuriSub, LLC Prifesh Desai, Nainesh Desai	(512) 914-4253 (512) 218-4662
Andrews	801 North Main St, Suite L	Eric Werner RR Corp Restaurants LLC	(432) 523-3648	Austin	2901 Spirit of Texas Drive 3407 Wells Branch Pkwy, Suite 900-A	Naushad Hirani, Nabil Hirani	(512) 373-3143
Angleton	103 Harvin Drive	KK Corp Restaurants LLC	(979) 864-3499	Austin	3600 N. Capital of Texas Hwy, Building A, Suite 140	Martha Jordan, Catherine Amato, Richard Riley Manthinda	(512) 389-2228
Angleton	1100 E Mulberry 804 S. Central Expressway, Suite 200	Bhupendra Patel	(972) 924-2230	Austin	4410 Riverside Dr, Ste 160	Dahanayake Wen Ning Liao, Catherine Amato, Martha Jordan, Richard Riley	(512) 921-2522 (512) 707-0778
Anson	1701 Commercial Ave	Michael Holt	(325) 823-2782	Austin	500 Canyon Ridge Dr, Suite 704		(512) 467-9536
Anthony	319 S Main St	Roger Lowe Brookshire Brothers Holding, Inc.	(915) 886-3030	Austin	500 E. Ben White, Bldg D, Ste 500	Steven Semlali	(512) 288-8814
Apple Springs	Hwy 94 W Townsite	Mehboob Lakhpaty, Yogesh Bhatt	(361) 758-7270	Austin	5419 N IH 35	Sumair Momin	(512) 366-5990
Aransas Pass	1919-B W Wheeler, #6		(361) 758-7270	Austin	5800 W Slaughter Lane, #380 6001 W. Parmer Lane, Suite 240	Ali Danesh	(512) 928-4948
Arcola	5243 FM 521	Rahul Agrawal	(281) 431-9520	Austin	6105 Techni Center	Pramila Singh	(512) 928-4948
Argyle	100 Country Club Rd, Ste 105 1001 NE Green Oaks Blvd, Suite 122	Patriot Subs VI LP	(940) 464-9988	Austin			
Arlington		Raya Naveen Reddy Raquib Ahmed, Waseem Daredia	(817) 275-1262 (682) 238-3826	Austin			

Austin	6311 Burseson	Asif Momin	(512) 596-3130	Beaumont	2210 HWY I 10 South, Corner of Washington & I 10	Tri-Con, Inc.	(409) 363-5416
Austin	6405 S IH 35, Suite 130	Wen Ning Liao	(512) 350-2207	Beaumont	3015 N Dowlen Road, Suite 170	Sanjay Jain	(409) 866-7827
Austin	6422 Hwy 183 South	7-Eleven, Inc	(512) 243-0109	Beaumont	3120 West Cardinal Drive	Surekha Korpai	(409) 840-4700
Austin	6507 Jester Blvd, Ste 101	Naushad Hirani	(512) 231-0802	Beaumont	320 N 23rd St	Sanjay Jain, Renu Agrawal	(409) 839-4881
Austin	7112 Ed Bluestein Blvd, Suite 171	Wen Ning Liao, Catherine Amato, Martha Jordan, Richard Riley	(512) 551-9688	Beaumont	4380 East Lucas	Surekha Korpai	(409) 899-1599
Austin	7709 E. Ben White Blvd, Suite 300	Wen Ning Liao, Catherine Amato, Joseph Coward, Martha Jordan, Richard Riley	(512) 389-5011	Beaumont	490 Park St	Bhupesh Patel	(409) 833-7827
Austin	8023 Mesa Dr	The-Hiep Nguyen	(512) 795-8882	Beaumont	5780 Walden Road, Suite 100	Kirit Patel	(409) 419-0880
Austin	8906 Brodie Lane	FuriSub, LLC	(512) 840-0252	Beaumont	6120 College Street	Tarla Patel	(409) 842-8141
Austin	9300 N. Lamar Blvd., Suite B	Grace Lynn	(512) 836-2322	Beaumont	6458 Phelan Boulevard, Unit R01	Surekha Korpai	(409) 866-5400
Austin	9300 S IH35 C500, Suite 7	Wen Ning Liao	(512) 292-9020	Beaumont	8391 College Street	Speedy Stop Food Stores, LLC	(409) 866-7604
Austin	9900 W. Parmer Lane, Suite A 110	Steven Semlali	(512) 238-1511	Bedford	2248 Central Dr, Ste 111	Elizabeth Cornell	(817) 545-4992
Austin	7711 Burnet Rd	Wen Ning Liao	(512) 906-0192	Bedford	233 N Industrial Blvd	Younan Boghdady	(817) 786-8014
Austin	3710 Crawford Drive	Wen Ning Liao	(512) 215-0704	Bedford	3700 Cheek Sparger, Suite 160	Waseem Daredia	(817) 685-8885
Azle	721 Boyd Rd	C Royce Alsop	(817) 270-0313	Bedford	429 Bedford Road	Sami Ebrahim	(817) 554-2552
Azle	913 Boyd Rd, Ste 400	C Royce Alsop	(817) 270-4388	Bee Cave	12717 Shops Pkwy, Unit #30	Steven Semlali	(512) 402-1828
Bacliff	4627 Highway 146	Amitoj Virk	(281) 339-3041	Beeville	1700 N St Marys	Robin Eeds-Cano, Rosemary Eeds	(361) 358-6000
Baird	1333 US Highway 283 N	Love's Travel Stops & Country Stores Inc.	(325) 854-0099	Beeville	502 E FM 351	Robin Eeds-Cano	(361) 362-9000
Balch Springs	12350 Lake June Rd, Ste 100	Patriot Subs VI LP	(972) 286-4200	Beeville	710 E Houston	Robin Eeds-Cano	(361) 358-6200
Ballinger	1801 Hutchings Rd	CAL's Convenience, Inc.	(325) 365-2876	Bellaire	5117 Cedar Rd	KK Corp Restaurants LLC	(713) 661-0333
Bandera	907 N Main St	Pay and Save, Inc.	(830) 796-4191	Bellaire	Eric Werner, Jeff Davis, Gary Gilmore	Gary Gilmore	(254) 799-7825
Bartonville	2648 FM 407, Suite 100	Patriot Subs VI LP	(940) 455-7450	Bellmead	600 N Loop 340, Ste C	Naznin Sultana	(979) 865-5855
Bastrop	606 Highway 95	Gary Richardson, Marcella Richardson	(512) 321-4171	Bellville	800 W Main St	CST Services, LLC	(254) 933-7623
Bastrop	747 Highway 71 West	Gary Richardson	(512) 308-9800	Belton	1009 Texas 121 Loop	Carwyn Smith	(254) 933-7727
BAY CITY	2819 7th Street	Dinesh Agrawal	(979) 244-2998	Belton	2604 N Main St	Carwyn Smith	(254) 933-7827
BAY CITY	3611 AVE F	Dinesh Agrawal	(979) 244-4782	Belton	5537 FM 439	Fikes Wholesale, Inc	(254) 939-9301
BAY CITY	4500 7th Street, Suite 800	Dinesh Agrawal	(979) 244-8261	Belton	600 Forest Dr	Carwyn Smith	(254) 933-7827
Baytown	1250-A Garth Road	Nabeel Sharif, Aleem Sharif, Amynah Sharif, Nurudin Sharif	(281) 420-5921	Benbrook	8840 Benbrook Blvd.	Alka Khanna	(817) 249-1966
Baytown	16151 1-10E	Khandaker Alam	(832) 470-0737	Big Lake	118 N Main Ave	Bo Butler	(325) 884-3663
Baytown	2701 N Alexander Dr	Nabeel Sharif, Aleem Sharif, Amynah Sharif, Nurudin Sharif	(281) 422-7944	Big Lake	H Denise Brannam,	Doris Wallace	(903) 636-4323
Baytown	3600 Garth Rd	Nabeel Sharif, Aleem Sharif, Amynah Sharif, Nurudin Sharif	(281) 420-1930	Big Sandy	708 W Broadway	Jagdip Dave	(432) 267-7827
Baytown	4118 Decker Drive	Gul Jiwani	(281) 424-6760	Big Spring	1000 South Gregg St	TA Operating LLC	(432) 264-4444
Baytown	4349 N. Main, Unit 100	Nabeel Sharif, Aleem Sharif, Amynah Sharif, Nurudin Sharif	(281) 428-2465	Big Spring	704 West I 20	Robin Gilliland	(830) 833-2525
Baytown	4404 S FM 565 Road	Keshuv Aggarwal, Renu Aggerwal	(281) 573-2800	Blanco	1202 Main St	Shane Fraser	(830) 249-4832
Baytown	6116 Decker Dr	Salman Jiwani, Gul Jiwani	(281) 424-2445	Boerne	1430 S Main Street, Suite 101	Shane Fraser	(830) 249-4832
Baytown	6608 Garth Rd	Nabeel Sharif, Aleem Sharif, Amynah Sharif, Nurudin Sharif	(281) 421-0989	Boerne	31700 IH 10 West	CST Services, LLC	(830) 755-4933
Baytown	7010 Hwy 146, Suite 100	Gul Jiwani	(281) 573-1530	Boerne	913 State Hwy 46 E	CST Services, LLC	(830) 336-4884
Baytown	7599 Garth Road, Suite 400	Nabeel Sharif, Aleem Sharif, Amynah Sharif, Nurudin Sharif	(281) 421-4040	Bonham	1921 N Hwy 121	Jason Blake, Shannon Blake	(903) 583-3770
Baytown	Hwy 146 & I-10	Gul Jiwani	(281) 573-9174	Borger	1371 West Wilson Street	Tyler Teters, John Teters	(806) 273-5002
Baytown	7129 Bayway Drive	Gul Jiwani	(281) 837-3905	Bowie	1518 Highway 59 N	Patriot Subs VII, LP	(940) 872-2999
Beaumont	1074 E Virginia	Bhupesh Patel	(409) 832-6889	Boyd	400 E Rock Island Avenue	Harkiranjit Behniwal	(940) 433-3900
Beaumont	16567 Hwy 124	Korpai Enterprises Inc	(409) 794-1313	Brackettville	108 Military Hwy 90	7-Eleven, Inc	(830) 563-6268
				Brady	2023 S Bridge, Space 2	William Butler	(325) 597-8055
				Brazoria	402 N Brooks St	Dinesh Agrawal	(979) 798-4782
				Breckenridge	3800 W Walker St	Donald Sechrest	(254) 549-3016
				Brenham	1701 State Hwy 105	James Martin, Shawn Esenwein	(979) 251-9400
				Brenham	1905 S Market St	James Martin, Shawn Esenwein	(979) 830-8222
				Brenham	203 US Loop 290 W	James Martin, Shawn Esenwein	(979) 830-8722
				Bridge City	1090 Texas Ave	Sanjay Jain, Renu Agrawal	(409) 735-7553
				Bridgeport	2306 Woodrow Wilson Ray Circle	Alsop Management, Inc.	(940) 683-8141

Brock	1421 FM 1189, Suite 6	Alsop Management, Inc.	(817) 458-0002	Carrollton	1630 Valwood	Eric Werner, Kevin Allen	(214) 484-3657
Brookshire	205 Waller Street	Manish Goel	(713) 969-0423	Carrollton	2145 N Josey Ln, #112	Sanjeev Khanna, Govind Agrawal	(972) 245-7827
Brownfield	202 Tahoka Rd	BW Gas & Convenience Retail, LLC	(806) 637-7844	Carrollton	2810 E Trinity Mills Rd, Suite #101	Sanjeev Khanna, Govind Agrawal	(972) 416-4774
Brownsville	1122 Ruben Torres Blvd	Ivan Zorrilla	(956) 986-9090	Carrollton	3044 Old Denton Rd, Ste 307 Bld 3	Pankaj Patel, Dolly Patel	(972) 446-1266
Brownsville	2205 E. Ruebn Torres Sr. Blvd	Ivan Zorrilla	(956) 541-4717	Carrollton	4112 N Josey Lane, Suite 118, Unit 11	Pankaj Patel, Dolly Patel	(972) 395-0706
Brownsville	2384 Price Rd	Ivan Zorrilla	(956) 986-6101	Carrollton	1920 Beltline Rd	Govind Agrawal	(972) 416-3201
Brownsville	2740 W. Alton Gloor Blvd., Suite G	Sandra Valdez	(956) 350-8600	Carthage	1018 W Panola Street	H Denise Brannam, Doris Wallace	(903) 693-8438
Brownsville	3254 Boca Chica Blvd	Ivan Zorrilla	(956) 544-7821	Carthage	975 E. Sabine	Love's Travel Stops & Country Stores Inc.	
Brownsville	4660 Southmost Road	Ivan Zorrilla	(956) 542-7900	Castroville	1151 US Hwy 90 E	Shane Fraser	(830) 584-3048
Brownsville	4710 Boca Chica, Suite A	Ivan Zorrilla	(956) 542-2556	Castroville	201 Hwy 90E	Shane Fraser, Richard Evans	(830) 538-2244
Brownsville	5015 Paredes, Suite A	Ivan Zorrilla	(956) 504-1409	Cedar Hill	241 E FM 1382, Ste 308	Hanks Business LLC	(972) 293-7888
Brownsville	5850 FM 802, Space A8	Ivan Zorrilla	(956) 832-0060	Cedar Park	103 N Bell Blvd, Suite A-1	FuriSub, LLC	(512) 918-2782
Brownsville	755 International Blvd, Suite B	Ivan Zorrilla	(956) 504-3400	Cedar Park	2800 E Whitestone Blvd, Ste 135	FuriSub, LLC	(512) 260-3938
Brownsville	764 Boca Chica Ave	Ivan Zorrilla	(956) 544-0544	Celina	2750 S. Preston Rd., Suite 100	Tracy Metten	(214) 851-0008
Brownsville	800 E. Alton Gloor, Suite C	Ivan Zorrilla	(956) 350-3558	Center	810 Hurst St	Doris Wallace	(936) 598-5686
Brownsville	80 Fort Bron	Dinesh Agrawal	(956) 425-1189	Centerville	Highway 7 & Interstate 45	James Carter, James Carter	(903) 536-2388
Brownwood	1501 Burnet Drive	Steven Weckwerth, Arlene Weckwerth, Christopher Weckwerth, Arlene Weckwerth, Steven Weckwerth	(325) 646-7878	Channelview	14815 Woodforest Blvd	Renu Aggerwal	(281) 457-5993
Brownwood	1600 Buster Rd	Christopher Weckwerth, Arlene Weckwerth, Steven Weckwerth	(325) 646-9798	Channelview	441 Sheldon Rd, Suite A	Aleem Sharif, Amynah Sharif, Nabeel Sharif, Nurudin Sharif	(281) 452-0832
Bryan	100 N Main, Suite 110	Jean Pearn	(979) 823-3147	Chappell Hill	8780 Hwy 290 East	Saqib Ali	(979) 421-9225
Bryan	1622 W. Villa Maria, Suite 150	Jean Pearn	(979) 779-7756	Childress	2004 Ave F NW	Fikes Wholesale, Inc	(940) 937-8319
Bryan	2305 Booneville Rd, Suite 750	Jean Pearn	(979) 731-1847	Cibolo	791 FM 1103, Suite 109	Martha Jordan, Catherine Amato, Richard Riley	(210) 659-1644
Bryan	3601 E 29th St, Ste 4	Jean Pearn	(979) 846-4972	Cisco	2111 Conrad Hilton Ave	Denise Coulter	(254) 442-1990
Bryan	643 N. Harvey Mitchell Pkwy.	Jean Pearn	(979) 822-1581	Claude	331 W. First St.	Fikes Wholesale, Inc	(806) 226-4072
Bryan	725 E Villa Maria, Suite 900	Jean Pearn	(979) 823-7827	Claude	9701 I-40	Love's Travel Stops & Country Stores Inc.	(806) 537-3393
Buda	15300 S IH 35, Ste 380	Shane Fraser	(512) 295-8166	Cleburne	1607 W Henderson, Suite L	C Royce Alsop	(817) 558-0448
Buda	3310 B FM 967, Suite A-101/ Building A	Shane Fraser	(512) 295-3533	Cleveland	1709 East Houston Street	Mukesh Mittal	(281) 659-2500
Buffalo	1521 West Commerce	James Carter	(903) 322-5825	Cleveland	18321 Hwy 105	Mukesh Mittal	(281) 592-0139
Bullard	151 Hwy 69 N. Ste 1300	Nacogdoches Subs, Inc	(903) 894-9930	Cleveland	23128 Hwy 321 Street, Suite B	Mukesh Mittal	(281) 592-6626
Buna	US Hwy 96 & State Hwy 62	Sanjay Jain	(409) 994-9500	Cleveland	429 W Southline, Suite 350	Pirtal Singh	(281) 592-1400
Burkburnett	208 South Red River Exp, Suite B	Glen Brad Conway, Lance Lane	(940) 569-5252	Clifton	1225 N Avenue G	Ghanshyam Mistry	(254) 675-3358
Burleson	140 NW John Jones Blvd, Ste 104	C Royce Alsop	(817) 426-3305	Clint	12800 Alameda, Suite C	Armando Baca	(915) 851-8888
Burleson	251 SW Wilshire Blvd, Suite 101	C Royce Alsop	(817) 295-0413	Clyde	805 South Access Road	Denise Coulter	(325) 893-1663
Burleson	5166 E. FM Hwy 1187, Suite 104	Richard Hollis	(817) 561-5848	Coldspring	14901 Hwy 150, Suite A	Mukesh Mittal, Pirtal Singh	(936) 653-8610
Burnet	804 E Polk	Dennis Reed	(512) 715-9430	Coleman	501 Commercial	Skinny's LLC	(325) 625-2564
CADDO MILLS	2205 Hwy 66	Mohi Din	(903) 527-5800	College Station	12815 FM 2154, Suite 100	Jean Pearn	(979) 693-9173
Caldwell	271 Hwy 36 North	Norbert Keller	(979) 567-7827	College Station	1722 Rock Prairie Rd	Jean Pearn	(979) 764-8602
Cameron	102 W 4th St	James Carter	(254) 697-4977	College Station	1815 Brothers Blvd	Jean Pearn	(979) 693-4975
Canton	2001 N. Trade Days Blvd.	Kevin Deibert, Julius Heard	(903) 567-2220	College Station	2048 Holleman	Jean Pearn	(979) 696-6045
Canton	310 E Hwy 243	Suraj Pandeya	(903) 567-5554	College Station	2418 Texas Ave S, Ste D2	Jean Pearn	(979) 696-4418
Canyon	1701 North 23rd Street	Kelly Miller	(806) 655-6555	College Station	806 Earl Rudder Fwy	Jean Pearn	(979) 846-7533
Canyon	105 N 23rd Street	Dennis Rottinghaus	(806) 655-1193	College Station	913 Harvey Rd, Suite C	Jean Pearn	(979) 764-3990
Canyon Lake	17420 FM 306 #B	Jay Kiel	(830) 935-3450	College Station	951 William D Fitch Parkway, Suite 801	Jean Pearn	(979) 690-4561
Canyon Lake	7838 FM 2673	Jay Kiel	(830) 899-5636	Colorado City	150 E I 20	Jagdeep Dave	(325) 728-8828
Carrizo Springs	401 N 1st Street	Kwik Chek Food Stores Inc.	(830) 876-5411	Columbus	2006 Alleyton Road South	Mehul Patel, Nisha Patel	(832) 645-2090
Carrollton	1001 E Hebron Pkwy, Suite 100	Amin Punjwani	(972) 939-0771	Columbus	2560 Highway 71 S., Suite A	Dilshad Maredia, Inayat Maredia	(979) 732-8666

Comanche	409 W Central Ave	Steven Weckwerth, Arlene Weckwerth, Christopher Weckwerth	(325) 356-2224	Corpus Christi	5441 Everhart Road	Jitendra Patel, Jigna Patel	(361) 806-2009
Combes	18337 Templeton Ave.	Road Ranger LLC	(815) 977-7376	Corpus Christi	5626 Leopard, Suite C	Mehboob Lakhpaty, Yogesh Bhatt	(361) 452-2405
Comfort	43 US Highway 87	Love's Travel Stops & Country Stores Inc.	(830) 995-2770	Corpus Christi	5700 S Staples, Ste B6	Jitendra Patel, Ghanshyam Patel, Jigna Patel	(361) 985-8644
Commerce	2012 Liveoak St	Jason Blake, Shannon Blake	(903) 886-7827	Corpus Christi	6300 Ocean Drive, Bell Library	Compass Group USA Inc	(361) 825-2760
Conroe	10161 State Hwy 242	RR Corp Restaurants LLC	(936) 267-3913	Corpus Christi	6901 SPID, Ste 108	Mehboob Lakhpaty, Yogesh Bhatt	(361) 993-3909
Conroe	10913 FM 1484 Road	Mukesh Mittal, Pirtal Singh	(936) 756-2241	Corpus Christi	711 N Carancahua, Suite 6	Nasser Zangebar- Sabegh	(361) 883-8839
Conroe	11343 Hwy 105 East, Suite A	Mukesh Mittal, Pirtal Singh	(936) 788-6631	Corpus Christi	7602 S Staples, Suite A	Mehboob Lakhpaty, Yogesh Bhatt	(361) 452-2937
Conroe	1228 North Loop 336 West	Mukesh Mittal, Pirtal Singh	(936) 756-7827	Corrigan	305 South Home	James Carter	(936) 398-4107
Conroe	1351 W Davis, Ste C	Mukesh Mittal, Pirtal Singh	(936) 760-3020	Corsicana	1950 Martin Luther King Jr Blv 2951 Ridgeway Drive, Northeast Quadrant	Joseph Carpenter	(903) 874-1232
Conroe	14586 FM 1485, Ste C	Mukesh Mittal, Pirtal Singh	(281) 572-1010	Corsicana	821 W 7th Ave	Joseph Carpenter	(903) 875-0500
Conroe	15510 East Williams Road	Mukesh Mittal, Pirtal Singh	(936) 264-2638	Corsicana Cottonwood Shores	4823 W FM 2147, Suite A	Joseph Carpenter	(903) 872-2111
Conroe	172 FM 1488	CST Services, LLC	(936) 273-5402			Dennis Reed Gregory Maxey, Jonathan Maxey, Terry Maxey, Woodrow Maxey	(830) 693-7799
Conroe	224 S Loop 336 W	Mukesh Mittal, Pirtal Singh	(936) 760-0405			Pilot Travel Centers LLC	(830) 879-4151
Conroe	3001 N Frazier, Suite C	Mukesh Mittal	(936) 701-0024	Cotulla	1167 East FM 468	David Peugh, Sanjeev Khanna	(830) 879-5353
Conroe	3600 FM 1488, Suite 230	Pirtal Singh	(936) 273-5209	Cotulla	921 N Interstate 35	CAL's Convenience, Inc.	(972) 472-6600
Conroe	3915 West Davis Street, Suite 120	Hartej Singh, Anuj Mittal	(936) 756-1783	Crandall	1401 Hwy 175, Ste 210		(432) 558-3171
Conroe	8780 Felder Lane	Rafiq Maredia	(936) 447-1471	Crane	1401 S Gaston	James Carter	(936) 544-2723
Conroe	910 N Frazier	Mukesh Mittal, Pirtal Singh	(936) 760-3700	Crockett	1241 East Loop 304	Govind Agrawal	(281) 328-1152
Converse	8320 FM 78, Suite #1	Mehboob Lakhpaty, Yogesh Bhatt	(210) 384-9720	Crosby	105 Kenning Rd, #10	Manjul Agrawal	(281) 328-5151
Coppell	230 N Denton Tap Rd, Suite 108	Eric Werner, Kevin Allen	(469) 293-8325	Crosby	6500 N. FM 2100, Suite 360 C	Denise Coulter Eric Werner, Kevin Allen	(254) 725-6827
Coppell	809 S MacArthur Blvd, Suite 300	Eric Werner, Kathleen Allen	(469) 464-3701	Cross Plains	416 S Main St	C Royce Alsop, Brandon Alsop	(940) 365-2104
Copperas Cove	214 W. Hwy 190	Eric Werner, Kathleen Ebers, Michael Ebers	(254) 542-7827	Cross Roads	11700 US Hwy 380	C Royce Alsop Kwik Chek Food Stores Inc.	(817) 297-1070
Copperas Cove	818 N. 1st Street, Suite B	Eric Werner, Kathleen Ebers, Michael Ebers	(254) 238-7564	Crowley	1221 E. Hwy. 1187	C Royce Alsop	(817) 297-3277
Corpus Christi	10529 South Padre Island Drive, Suite 120	NKG Enterprises, Inc.	(361) 937-2161	Crowley	910 S Crowley Rd, Suite 31	Kwik Chek Food Stores Inc.	(830) 374-5200
Corpus Christi	11101 Leopard, #6	Naresh Gupta	(361) 241-9227	Crystal City	1901 Hwy 83	Sanjoy Majumder	(361) 275-8990
Corpus Christi	11104 IH 37	Circle K Stores Inc., d.b.a. Circle K Stores Southwest Division	(361) 242-0781	Cuero	2104 N. Esplanade	Kondody Group LLC	(281) 256-8803
Corpus Christi	1202 N Chaparral St	Nasser Zangebar- Sabegh	(361) 884-1300	Cypress	10920 Fry Road, Suite # 500 12303 N. Eldridge Parkway, Suite B	Saadat A Syed	(281) 894-0088
Corpus Christi	1250 Flour Bluff Drive	NKG Enterprises, Inc.	(361) 431-5272	Cypress	13050 Louetta Rd, Ste 2208	Ping Xu	(281) 257-1688
Corpus Christi	14225 S Padre Island Dr, Ste #1	NKG Enterprises, Inc.	(361) 949-9611	Cypress	15201 Mason Rd, Ste 200	Kondody Group LLC	(281) 304-4400
Corpus Christi	1620 S. Padre Island Drive, Suite 110	Mehboob Lakhpaty, Yogesh Bhatt	(361) 806-0848	Cypress	15210 Spring Cypress Road, Suite L	RR Corp Restaurants LLC	(281) 758-2225
Corpus Christi	2621 S. Port Ave.	Naresh Gupta	(361) 883-8425	Cypress	17445 Spring Cypress Rd, Suite D, Unit 23	KK Corp Restaurants LLC	(281) 256-0250
Corpus Christi	2741 S Staples	Nasser Zangebar- Sabegh	(361) 852-2088	Cypress	18050 FM 529	KK Corp Restaurants LLC	(832) 593-6001
Corpus Christi	2743 Airline Road, Suite 109	Mehboob Lakhpaty, Yogesh Bhatt	(361) 994-5101	Cypress	20323 FM-529 Road, Suite175	Jeet Patel, Estate of Bipin Patel	(281) 345-2700
Corpus Christi	3133 S. Alameda, Suite 100	Rose Mary Mirfakhrai	(361) 851-9950	Cypress	9740 Barker Cypress, Suite 114	RR Corp Restaurants LLC	(281) 855-9717
Corpus Christi	3701 Leopard	Mehboob Lakhpaty, Yogesh Bhatt	(361) 883-7000	Daingerfield	303 W WM Watson Blvd	Mark Foster Teters Teters, John Teters	(903) 645-7590
Corpus Christi	3921 Saratoga Boulevard, Suite 101	Mehboob Lakhpaty, Yogesh Bhatt	(361) 851-2100	Dalhart	216 Liberal Street		(806) 249-5822
Corpus Christi	4101 IH 69 Access Road, Suite L-7, Space #22	Naresh Gupta	(361) 242-3399	Dallas	102 S Beltline	Victron Stores, LP	(972) 557-4422
Corpus Christi	4126 Ayers St	Jitendra Patel, Ghanshyam Patel, Jigna Patel	(361) 854-2300	Dallas	10233 E NW Highway, Suite 502	Dipak Patel, Jayesh Patel	(214) 341-6665
Corpus Christi	4128 S. Staples	Aniq Lakhpaty	(361) 857-0800	Dallas	10325 Lake June Road, Suite 100	Patriot Subs VI LP	(972) 329-1852
Corpus Christi	4256 S Alameda St, Ste A	Jitendra Patel, Ghanshyam Patel, Jigna Patel	(361) 993-7979	Dallas	1050 N Westmoreland Rd, Suite 400	Sandeep Junaghare	(214) 503-1350
Corpus Christi	4444 Kostoryz Road, Suite 130	Nasser Zangebar- Sabegh	(361) 852-2599	Dallas	10660 Plano Rd, Suite 114	Jayesh Patel	(972) 484-2241
Corpus Christi	5127 Weber Rd	Nasser Zangebar- Sabegh	(361) 852-1188	Dallas	11076 Harry Hines Blvd, Suite 400	Patriot Subs VI LP	(972) 484-2241
Corpus Christi	526 S. Enterprise Pkwy, Suite 101	Mehboob Lakhpaty, Yogesh Bhatt	(361) 289-1661	Dallas	1111 W Camp Wisdom, Suite B 11260 N. Central Expressway, Suite 300	Clayton Hanks	(214) 302-9100
Corpus Christi				Dallas		Robert Hudson	(214) 361-1667

Dallas	1222 Commerce Street, Suite 150	Sanjeev Khanna	(214) 741-3229	Dallas	9660 Audelia Road, Suite 212-A	Rajesh Sharma	(214) 503-1619
Dallas	13015 Coit Rd, Ste E	Mostapha Ayachi, Zouheir Bouaddi	(972) 701-9885	Dallas	9669 N Central Expressway, Suite 150	Sanjeev Khanna, Govind Agrawal	(214) 360-0706
Dallas	1302 Elm St, 1st Floor	Sanjeev Khanna, Govind Agrawal	(214) 747-1088	Dallas	9730 Abrams Road, Ste 109	Khaled Jamil	(214) 341-3055
Dallas	13350 N Dallas Pkwy, Suite 3690	Jason Blake, Shannon Blake	(972) 677-7021	Dallas	8196 Walnut Hill Lane, 110	Clayton Hanks	(214) 706-3586
Dallas	13556 Preston Road, Suite B	Jason Blake, Shannon Blake	(972) 701-0308	Dallas	7777 Forest Lane, Suite A-066	Vaishali Patel	(972) 566-4455
Dallas	1441 N. Beckley Ave	Aramark Healthcare Support Services LLC	(214) 947-1524	Dawson	107 East Highway 31	Charles Williams	(254) 570-2093
Dallas	14891 Preston Road, Suite 150	Clayton Hanks	(972) 386-8150	Dayton	101 South Prairie Street	Govind Agrawal	(936) 258-7222
Dallas	1515 N Cockrell Hill Rd, Suite A114	Sandeep Junaghere	(214) 331-3300	De Leon	100 E Navarro St	Sami Ebrahim	(254) 893-5656
Dallas	1525 Inwood Rd	Suleman Hussain	(214) 678-0560	Decatur	1105 N Hwy 287	Amir Alwani	(940) 627-8792
Dallas	1700 Pacific Ave, Ste C104	Hanks Companies LLC	(214) 965-9499	Decatur	1701 S. US Hwy 81/287	C Royce Alsop	(940) 627-0970
Dallas	Food Court	Patriot Subs VI LP	(214) 630-7999	Decatur	501 N Loop 287	C Royce Alsop, Brandon Alsop	(817) 627-2238
Dallas	1710 West Mockingbird Lane, Suite A	Sandeep Junaghere	(214) 372-2347	Deer Park	1701 Center St	Keshuv Corp LLC	(281) 930-8211
Dallas	200 Short Street	Jawed Ibrahim Saya	(214) 747-7827	Deer Park	3203 Center St, #18A	Keshuv Corp LLC	(281) 930-8717
Dallas	2025 Irving Blvd, Suite 101	Dipak Patel, Jayesh Patel	(214) 823-9898	DeerPark	8307 Spencer Highway	Keshuv Corp LLC	(281) 476-1092
Dallas	2123 Greenville Ave	Patriot Subs VI LP	(214) 623-0528	Del Rio	210 N Bedell Ave	Jacob Kusenberger, Robert Kusenberger Jr	(830) 774-2519
Dallas	2231 W Leadbetter Dr, Ste. 320	Jawed Ibrahim Saya	(214) 337-3900	Del Rio	2120 Ave F, Suite B	Jacob Kusenberger, Robert Kusenberger Jr	(830) 774-4536
Dallas	2425 S Cockrell Hill Rd	Mostapha Ayachi, Zouheir Bouaddi	(214) 219-9885	Denison	209 S. Austin Ave	Blake	(903) 337-1619
Dallas	2525 Wycliff Avenue, Building B, Suite 128	Minar Bhavsar	(214) 320-1222	Denison	3427 W FM 120, #E	Eric Werner, Jeff Davis	(903) 465-7900
Dallas	2596 Gus Thomasson Rd	Sanjeev Khanna	(214) 388-7827	Denton	1720 W University	Patriot Subs VII, LP	(940) 566-6036
Dallas	2943 S Buckner Blvd, Suite 100	Jawed Ibrahim Saya	(214) 819-7827	Denton	2912 E. University Drive, Suite 100	Eric Werner, Kevin Allen	(940) 218-1155
Dallas	3260 Irving Blvd, Ste 400	Aziz Ukani	(214) 327-7627	Denton	3305 Mayhill Rd, Ste 107	Patriot Subs VII, LP	(940) 387-1188
Dallas	3302 N Buckner Blvd, Ste 105	Jawed Ibrahim Saya	(214) 330-7827	Denton	3535 South I-35 East	Cynthia Neal, Jeff Neal	(940) 384-3429
Dallas	3420 W. Illinois Ave., Suite 100A	James Russell Payne	(214) 528-7827	Denton	3969 Teasley Lane, Suite 1000	Patriot Subs VII, LP	(940) 384-7827
Dallas	3426 Oak Lawn Avenue	Clayton Hanks	(214) 351-4455	Denton	717 S Interstate 35 E, Ste 112	Patriot Subs VII, LP	(940) 383-7438
Dallas	3612 Forest Lane, Ste 3612A	Virender Ahuja	(214) 353-0893	Denton	6421 N I-35	Love's Travel Stops & Country Stores Inc.	(940) 320-1457
Dallas	3701 W. Northwest Hwy., Bldg. 3, Suite 300	Victron Stores, LP	(972) 298-1666	Denver City	208 E Broadway	CAL's Convenience, Inc.	(806) 592-8855
Dallas	3805 W Wheatland Rd	James Russell Payne	(214) 754-4900	Desoto	116 W. Parkerville Rd, Suite 400	Raquib Ahmed, Waseem Daredia	(972) 920-5552
Dallas	400 N St Paul St, Ste 100	Sanjeev Khanna, Govind Agrawal	(972) 241-1412	Desoto	1240 W Beltline Rd, Ste 3	Raquib Ahmed, Waseem Daredia	(972) 230-4250
Dallas	4122 LBJ Freeway	Patriot Subs VI LP	(214) 942-8222	Desoto	809 S Beckley Ave	Victron Stores, LP	(972) 223-1307
Dallas	428 E Jefferson, Ste 119	Raquib Ahmed, Waseem Daredia	(972) 296-6000	Desoto	917 N Hampton Rd, #235	Raquib Ahmed, Waseem Daredia	(972) 223-1114
Dallas	4353 Gannon Lane, Suite 102	Clayton Hanks	(214) 651-9268	Devine	1009 E Hondo Ave, #3	River Sub LLC	(830) 663-5440
Dallas	509 Elm Street, Suite 150	Aziz Ukani	(469) 917-7409	DFW Airport	2400 Aviation Drive North, Airport, Terminal D#D-2SV115	Kenneth James H Denise Brannam, Doris Wallace	(972) 973-4490
Dallas	5416 E Grand Avenue	Dipak Patel, Jayesh Patel	(214) 987-2290	Diana	101 Village Dr.	Keshuv Aggarwal, Kashika Aggarwal	(430) 558-1005
Dallas	5500 Greenville Ave, Ste 212	Vaishali Patel	(214) 265-6035	Dickinson	1804 FM 646 W, Suite T (Space 19)	Nurudin Sharif, Arynah Sharif	(281) 534-0500
Dallas	6185 Retail Road	Douglas Sanders, Aashi Kajani	(214) 826-9898	Dickinson	4911 FM 517, Suite E	Siju Tom	(832) 820-8568
Dallas	6402 E Mockingbird Ln, Ste A	Rajesh Sharma	(214) 890-9898	Dilley	17250 S IH 35	Soraida Carpinteyro	(830) 965-1537
Dallas	6464 East Northwest Highway, Suite 322	Patriot Subs VI LP	(214) 941-7827	Dimmitt	600 N Broadway	Tyler Teters	(806) 647-0777
Dallas	655 West Illinois Ave, Bldg 100, #15, Suite 116	James Russell Payne	(214) 987-9911	Donna	512 N. Salinas Blvd.	Diana Guzman, Lisa Guzman	(956) 464-6300
Dallas	6813 W Northwest Hwy	Sami Ebrahim	(214) 309-9900	Donna	900 N, Salinas Blvd	Diana Guzman, Lisa Guzman	(956) 464-2775
Dallas	8015 CF Hawn Freeway	Sanjeev Khanna	(214) 391-9933	Dripping Springs	1301 Hwy 290 W	Tanvir Dhuka	(512) 858-0822
Dallas	8104 Lake June Rd	Sami Ebrahim	(972) 224-2300	Dumas	1420 S Dumas Ave	Tyler Teters, John Teters	(806) 935-8369
Dallas	8181 South Lancaster Rd	Victron Stores, LP	(214) 613-2364	Dumas	2003 S. Dumas Avenue	Tyler Teters, John Teters	(806) 934-3201
Dallas	8207 S. Hampton Road	Rajesh Sharma	(214) 503-0568	Duncanville	107 North Cedar Ridge Rd., Ste 136	Raquib Ahmed, Waseem Daredia	(972) 296-7111
Dallas	8440 Abrams Road, Suite 404	Victron Stores, LP	(972) 228-3200	Duncanville	150 E Hwy 67, Ste 108	Raquib Ahmed, Waseem Daredia	(972) 298-8111
Dallas	8702 S Polk St	Clayton Hanks	(469) 291-5075	Duncanville	202 W. Camp Wisdom Road, Suite 222A	Raquib Ahmed, Waseem Daredia	(469) 759-6800
Dallas	901 Main Street, Suite C-127	Jawed Ibrahim Saya	(214) 941-2211				
Dallas	910 S Hampton Rd, Ste A	Payal Bhavsar, Tejas Bhavsar	(469) 779-6006				
Dallas	9410 Walnut Street, Suite 116						



Dyess AFB	260 Commissary Road, Bldg. 7339	Army & Air Force Exchange Service	(325) 692-8996	El Paso	2850 Montana Avenue 3117 Saul Kleinfeld Drive, Suite 101	David Gute	(915) 564-9918
Eagle Lake	704 S McCarty Ave	Mehul Patel	(979) 234-7000	El Paso		Nooruddin Momin	(915) 857-2517
Eagle Pass	1200 Main Street	NPG Enterprises USA Inc	(830) 773-1904	El Paso	3333 N Yarbrough, Suite A 1	Rita Porter	(915) 633-8494
Eagle Pass	2196 El Indio Hwy	Kwik Chek Food Stores Inc.	(830) 757-8300	El Paso	420 Redd Road, Suite D	David Gute	(915) 585-7827
Eagle Pass	2757 N Veterans Blvd	Kwik Chek Food Stores Inc.	(830) 757-8850	El Paso	4400 N Mesa, #14	Robert Castro Jesus Ojeda, Natalia Ojeda	(915) 544-5454 (915) 881-1830
Eagle Pass	2814 E. Main Street	NPG Enterprises USA Inc	(830) 757-5555	El Paso	4900 Alameda Ave, #3 500 N Oregon Street, Suite C & D	David Gute	(915) 533-7827
Eastland	1488 E Main St	Skinny's LLC	(254) 629-3262	El Paso			
Edinburg	1206 W. Monte Cristo, Suite A	Mehboob Lakhpaty, Yogesh Bhatt	(956) 378-9186	El Paso	500 Zaragoza Rd, Suite A	Nooruddin Momin Jennifer English, Carol English	(915) 859-8344 (915) 564-0593
Edinburg	1721 E University Dr	Mehboob Lakhpaty, Yogesh Bhatt	(956) 383-7555	El Paso	5415 Dyer St		
Edinburg	219 E. Trenton, Unit 5	Mehboob Lakhpaty, Yogesh Bhatt	(956) 316-2236	El Paso	5500 Doniphan, Building C	David Gute	(915) 585-1733
Edinburg	2750 W. University Drive	Mehboob Lakhpaty, Yogesh Bhatt	(956) 383-4472	El Paso	6215 Upper Valley, Suite A 6351 South Desert, Building D, Suite 401-402	Gregory Alexander	(915) 877-5207
Edinburg	2812 E. Expressway 281	Mehboob Lakhpaty, Yogesh Bhatt	(956) 316-4588	El Paso		Gregory Alexander	(915) 307-6135
Edinburg	4120 N. McColl, Suite 5	Mehboob Lakhpaty, Yogesh Bhatt	(956) 682-0348	El Paso	6932 N Mesa St.	Robert Castro	(915) 585-2782
Edinburg	8420 N. Expressway 281	Love's Travel Stops & Country Stores Inc.	(956) 316-4064	El Paso	7100 Airport Road	David Gute Jennifer English, Carol English	(915) 781-7015 (915) 772-7146
Edinburg	909 N. Closner	Mehboob Lakhpaty, Yogesh Bhatt	(956) 289-1510	El Paso	7146 Alameda		
Edinburg	1414 N Alamo Rd	Mehboob Lakhpaty, Yogesh Bhatt	(956) 928-0686	El Paso	8101 North Loop, Building B	Carole Adams	(915) 599-8838
Edinburg	1414 N Alamo Rd	Mehboob Lakhpaty, Yogesh Bhatt	(956) 928-0686	El Paso	850 Redd Road	GPM Southeast, LLC	(915) 584-1522
Edinburg	601 W Freddy Gonzalez	Mehboob Lakhpaty, Yogesh Bhatt	(956) 380-2625	El Paso	8660 Montana, Suite K	David Gute Carole Adams, Matthew Adams	(915) 775-1300 (915) 858-3266
Edinburg	1816 S McColl Rd	RREAL II INC Love's Travel Stops & Country Stores Inc.	(956) 270-4534	El Paso	8899 Alameda, Suite 101	Matthew Adams Jennifer English, Carol English	(915) 260-5677
Edna	1509 E Rose St		(361) 782-6700	El Paso	8953 Dyer 9100 Viscount Boulevard, Suite A	Matthew Adams, Carole Adams	(915) 595-0129
El Campo	2354 N. Mechanic	Dinesh Agrawal	(979) 543-6460	El Paso	919 Hunter Dr	Carole Adams Jesus Ojeda, Natalia Ojeda	(915) 831-2887 (915) 858-4131
El Campo	3413 West Loop	Dinesh Agrawal	(979) 578-8282	El Paso	9417 Alameda Ave, Suite A		
El Paso	10060 McCombs Street	Jesus Ojeda	(915) 751-1710	El Paso	10301 Gate Way East 500 W University Ave, upgraded to TAPS	David Gute Jesus Ojeda, Natalia Ojeda	(915) 779-3420 (915) 755-8392
El Paso	105 N Stanton Street 1050 Sunland Park Dr, Suite P-200	David Gute	(915) 838-7385	El Paso		Gary Richardson, Marcella Richardson	(512) 285-4549
El Paso	10501 Gateway West, Bldg 8/Suite 850	Matthew Adams, Carole Adams	(915) 592-6448	Elgin	240 Hwy 290		
El Paso	106 Sunland Park Drive, Suite A	Jennifer English, Carol English	(915) 842-0070	Elsa	411 South Broadway Street	Sandra Valdez	(956) 262-8899
El Paso	10650 Gateway N	CST Services, LLC	(915) 822-1255	Elsa	305 W Edinburg, Suite A	Sandra Valdez	(956) 262-1987
El Paso	10755 North Loop, Suite Q	Jesus Ojeda, Natalia Ojeda	(915) 860-9060	Emory	886 E Lennon Dr, Ste 100	David Peugh Love's Travel Stops & Country Stores Inc.	(903) 473-3999 (956) 948-7044
El Paso	1135 Joe Battle Blvd 11355 McCombs, Parcel B, Gateway North	CST Services, LLC Jennifer English, Carol English	(915) 858-1112 (915) 821-8672	Encinal	28527 I-35		
El Paso	1201 Bob Hope Drive, Suite A 12210 Montwood Drive, Suite 102	Jesus Ojeda, Natalia Ojeda	(915) 790-2549	Ennis	3105 S Kaufman	Victron Stores, LP	(972) 875-9999
El Paso	12290 Eastlake Blvd.	Nooruddin Momin Western Refining Retail, LLC	(915) 857-7450 (915) 859-3354	Ennis	3203 N I-45	ULCD Groups LLC	(469) 256-4068
El Paso	12370 Edgemere, Suite 101	Nooruddin Momin	(915) 856-0333	Ennis	Hwy 287 305 West Eules Boulevard, Suite #500	Patriot Subs VI LP	(972) 878-2641
El Paso	12500 Pellicano, Suite A	Armando Baca Love's Travel Stops & Country Stores Inc.	(915) 858-1078 (915) 852-4021	Eules	12977 Trinity Blvd Suite 101	Jose Kalambadan	(817) 571-4404
El Paso	1300 Horizon Blvd.	Carole Adams, Matthew Adams	(915) 591-0504	Eustace	206 Hwy 175 West	David Peugh, Sanjeev Khanna	(903) 425-0100
El Paso	1360 Lee Trevino, Suite 110	Jennifer English, Carol English	(915) 921-1405	Fabens	1420 Fabens St	Armando Baca	(915) 764-7777
El Paso	14696 Montana, Suite 100	Carole Adams	(915) 591-1985	Fairfield	677 Highway 84	James Carter	(903) 389-3914
El Paso	1475 George Dieter, Ste I	Gregory Alexander	(915) 845-7827	Falfurrias	110 N Hwy 281	7-Eleven, Inc Sanjeev Khanna, Govind Agrawal	(361) 325-2509 (972) 484-4922
El Paso	1520 Resler, Suite A	David Gute	(915) 544-8849	Farmers Branch	12895 Josey Lane, Suite 104	James Ewers, Rocio Ewers	(972) 544-2141
El Paso	1830A Montana Ave	Matthew Adams, Carole Adams	(915) 591-4326	Ferris	454 FM 664, Suite A	Mehul Patel, Nisha Patel, Tanya Patel	(361) 865-3400
El Paso	1906 Lee Trevino, Suite A 2281 N. Zaragoza Road, Suite 101	Nooruddin Momin, Zahir Ali	(915) 849-1932	Flatonia	230 East I-10 Frontage Road 20031 Highway 155 South, Suite 110	WCW Subs, LLC Shane Fraser, Richard Evans	(903) 787-7504 (830) 216-4443
El Paso	2625 N Mesa, Suite A	Robert Castro	(915) 544-1782	Floresville	923 10th Street, Suite 102		
El Paso				Flower Mound	1181 Flower Mound Rd, Ste 710 2911 Cross Timbers Rd, Suite 111	Alka Khanna	(972) 539-5130 (972) 691-5417

Flower Mound	Mobil/C-Store, 1065 Cross Timbers Rd	Elizabeth Cornell	(214) 539-9722	Fort Worth	501 Carroll Street, Ste 618	Raquib Ahmed, Waseem Daredia	(817) 782-9302
Flower Mound	5891 Long Prairie Rd, Suite 100	Patriot Subs X LLC	(972) 323-6500	Fort Worth	5030 Trail Lake Dr	Patriot Subs VI LP	(817) 294-1104
Floydada	102 S 2nd St	Rice Horkey	(806) 983-5941	Fort Worth	5800 N. Tarrant Pkwy., Suite 109	Richard Hollis	(817) 581-3840
Forest Hill	6619 Forest Hill Dr, Suite 60	Bhavik Desai		Fort Worth	5811 S Bryant Irving Rd, Ste 103	Bhavik Desai	(817) 361-9888
Forney	10990 West Interstate 20	Abinder Dhillon	(972) 552-2900	Fort Worth	6080 S Hulen St, Ste 750	Bhupinder Grewal, Sukhmandan Grewal	(817) 370-9910
Forney	802 E Hwy 80	Kevin Deibert, Julius Heard	(972) 552-1414	Fort Worth	616 W. Rosedale St.	Shivam Khanna, Alka Khanna, Ambika Khanna-Cheruvu	(817) 885-7882
Fort Bliss	Cassidy Rd @ Marshall, Cassidy Shoppette	Army & Air Force Exchange Service	(915) 566-8371	Fort Worth	6316 Meadowbrook Drive	Samuel Xie, Deborah Lau	(817) 457-4550
Fort Sam Houston	2405 Gun Shed Road, Building #2261	Army & Air Force Exchange Service	(210) 271-3495	Fort Worth		Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu	(817) 232-8930
Fort Sam Houston	2503 Funston Rd - Bldg 2420	Army & Air Force Exchange Service	(210) 225-4694	Fort Worth	6421 N. Beach Street	Kuntal Hazari	(817) 293-2100
Fort Sam Houston	3630 Stanley Rd	Army & Air Force Exchange Service	(210) 225-7717	Fort Worth	7701 Crowley Road, Suite 105	Harvey Cornell	(817) 293-5654
Fort Sam Houston	Bldg. 1387, Williams Road	Army & Air Force Exchange Service	(210) 221-3615	Fort Worth	7818 South Freeway	Harvey Cornell	(817) 293-5654
Fort Stockton	2005 W Dickinson	A&A Food LLC	(432) 336-8722	Fort Worth	800 E. Allen Ave.	Victron Stores, LP	(817) 921-1603
Fort Worth	1001 Jones St	Raquib Ahmed, Waseem Daredia	(817) 615-9968	Fort Worth	800 Fifth Ave, Ste 100	Dina Boyd, James Parr	(817) 850-9400
Fort Worth	10139 W Freeway	Victron Stores, LP	(817) 696-0400	Fort Worth	8401 Boat Club Rd, Ste 101	C Royce Alsop	(817) 236-7611
Fort Worth	1100 Bridgewood, Suite 115	Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu	(817) 451-8314	Fort Worth	8556 S Hulen St	Alka Khanna	(817) 346-0332
Fort Worth	1200 8th Ave, Ste B	Alka Khanna	(817) 924-8332	Fort Worth	900 8th Ave.	Shivam Khanna	(817) 336-2100
Fort Worth	12404 Timberland Blvd, Suite 204	Bhupinder Grewal	(817) 562-4357	Fort Worth	9082 Camp Bowie Blvd W	Pushpa Patel	(817) 386-2151
Fort Worth	14500 Trinity Blvd, Ste 16	Alka Khanna	(817) 571-9992	Fort Worth	Terminal B, Gate 24	Kenneth James	(972) 973-7753
Fort Worth	1606 S Cherry Ln	Mukesh Patel	(817) 367-3736	Fort Worth	3107 Greene Avenue, Unit 3	Patriot Subs VI LP	(817) 207-9520
Fort Worth	200 Garden Acres Dr.	Love's Travel Stops & Country Stores Inc.	(817) 293-5118	Franklin	758 Hwy 79 W	Norbert Keller, Jean Pearn	(979) 828-5922
Fort Worth	205 NE 28th St	Patriot Subs VI LP	(817) 740-3221	Frankston	960 N Frankston Hwy	David Peugh, Sanjeev Khanna	(903) 876-5605
Fort Worth	2245 Jacksboro Hwy	Mukesh Patel	(817) 624-3220	Fredericksburg	1017 Hwy 16 South	Shane Fraser	(830) 992-2052
Fort Worth	2400 Alliance Gateway	Pilot Travel Centers LLC	(817) 337-5337	Freeport	702 Brazosport	Dinesh Agrawal	(979) 230-0304
Fort Worth	2400 Meacham Blvd, Suite D	Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu	(817) 624-3215	Friendswood	101 Parkwood, Ste 101	KK Corp Restaurants LLC	(281) 482-4300
Fort Worth	2421 Westport Parkway, Suite 700	Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu	(817) 837-8300	Friendswood	104 S Friendswood, Suite A	KK Corp Restaurants LLC	(281) 482-8862
Fort Worth	2828 S Hulen Street	Waseem Daredia	(817) 926-1404	Friendswood	3141 FM 528, Suite 352	Nurudin Sharif, Amynah Sharif	(281) 332-7827
Fort Worth	2900 Renaissance Square	Richard Hollis	(817) 531-0505	Frisco	806 W 11th Street	Tyler Teters	(806) 250-2727
Fort Worth	2910 E. Berry Street	Richard Hollis	(817) 238-3733	Frisco	11501 Custer Road, Suite 103	Eric Werner, Jeff Davis	(214) 592-9677
Fort Worth	2917 Alta Mere Drive, Suite 100	Pushpa Patel	(817) 735-8807	Frisco	12220 FM 423	Chirag Patel	(214) 436-5717
Fort Worth	301 Clifford Center Drive, Suite 131	C Royce Alsop	(817) 246-7144	Frisco	2875 Main Street, Suite 106	Tracy Metten	(214) 872-4962
Fort Worth	3012 E. Rosedale St.	Kuntal Hazari	(817) 367-9719	Frisco	4710 Preston Rd, Ste 316	Tracy Metten	(972) 335-6601
Fort Worth	3088 Basswood Blvd, Suite # 100	Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu	(817) 306-4906	Frisco	5570 FM 423, Suite # 350	Chirag Patel	(469) 888-8862
Fort Worth	3101 Airport Fwy	Sami Ebrahim	(817) 834-1202	Frisco	5729 Lebanon Rd, Suite 130	Tracy Metten	(972) 335-0208
Fort Worth	3524 B Alta Mesa Blvd	Yen Vo	(817) 361-8209	Frisco	6111 Custer Road, Suite 110	Tracy Metten	(214) 383-4976
Fort Worth	3529 Heritage Trace Parkway, Ste 177	Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu	(817) 741-8189	Frisco	6700 Stonebrook Pkwy, Ste 100	Pratikumar Patel	(972) 704-3198
Fort Worth	3851 Airport Freeway	Richard Hollis	(817) 759-1895	Frisco	8992 Preston Rd, Suite 109	Tracy Metten	(972) 335-3939
Fort Worth	3869 Maurice Ave, Suite 125	Richard Hollis	(817) 834-7748	Fritch	109 W Broadway Rd	Garret Steggs, Brandon Harmon	(806) 857-3751
Fort Worth	4228 W Vickery Boulevard	Valeria Session	(817) 731-0780	Ft Bliss	13471 Sgt Major Blvd & Luke St	Army & Air Force Exchange Service	(915) 566-8032
				Ft Bliss	1611 Haan Rd	Army & Air Force Exchange Service	(915) 562-3005
				FT HOOD	Bldg 4250 - Clear Creek Blvd	Army & Air Force Exchange Service	(254) 532-0052
				Ft. Stockton	N Front St & I-10	Pilot Travel Centers LLC	(432) 336-3429
				Ft. Worth	5111 N Beach Street, Suite 124	Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu	(682) 647-0913
				Fulshear	8508 FM 359 S, Box 4	Manish Goel	(281) 533-9640
				Gainesville	905 E. Highway 82, Unit 109	Patriot Subs VII, LP	(940) 665-8100

Gainesville	5101 E. Hwy. 82	Abdul Popal	(940) 668-0480	Grapevine	2100 Northwest Highway, Ste 216	Prattikummar Patel	(817) 488-2616
Gainesville	3707 N. I-35, Frontage Road	Road Ranger LLC	(940) 580-1497	Grapevine	3105 Ira E Woods, Ste 128	Bharatkumar Patel Raquib Ahmed,	(817) 442-8377
Galena Park	2006 Clinton Dr	Renu Aggerwal KK Corp Restaurants LLC	(713) 678-8594	Grapevine	409 E Northwest Hwy	Waseem Daredia	(817) 251-7003
Galveston	2302-A 61st St	KK Corp Restaurants LLC	(409) 744-3370	Greenville	6501 Wesley Street, Ste F	Ashraf Boulos Norbert Keller, Jean Pearn	(903) 455-7199
Galveston	2521 Broadway, OM	KK Corp Restaurants LLC	(409) 762-8280	Groesbeck	102 N Ellis St		(254) 729-2211
Galveston	4908 Seawall Blvd	RR Corp Restaurants LLC	(409) 762-7827	Groves	7201 32nd Street	Keval Patel	(409) 293-4345
Galveston	500 Seawall, Suite 400	RR Corp Restaurants LLC	(409) 762-2500	Gun Barrel City	113 W Main Street	David Peugh, Sanjeev Khanna	(903) 880-0025
Ganado	802 E York	TA Operating LLC	(361) 771-3504	Gun Barrel City	1200 W Main	David Peugh, Sanjeev Khanna	(903) 887-5700
Garland	109 First Street, Suite 102 B	Sanjeev Khanna	(972) 276-1652	Hallettsville	308 N. Texana, Suite A	Manisha Suthar, Satish Suthar	(361) 798-9961
Garland	1251-A Northwest Hwy 1449 W Buckingham Rd, Suite B	Bradford Kirk Sanjeev Khanna, Govind Agrawal	(972) 271-5264	Hallsville	702 W. Main, Suite A	H Denise Brannam, Doris Wallace	(903) 660-3257
Garland	1501 W. Miller Road, Suite 100	Daniel Meister, Karen Meister	(972) 495-0751	Hamilton	312 N Rice	Fikes Wholesale, Inc	(254) 386-5587
Garland	3035 S Shiloh Rd, Ste 103		(972) 278-3208	Hamlin	12 North Central	Michael Holt	(325) 576-2775
Garland	3035 S Shiloh Rd, Ste 103	Bhaskar Rao Nune	(972) 271-7827	Hankamer	25777 I-10 West	Noman Ali	(409) 374-2222
Garland	3046 Lavon Dr, Ste 128	Satyanarayana Nune Sanjeev Khanna,	(972) 495-0245	Harker Heights	300 E. FM 2410	Eric Werner	(254) 680-3785
Garland	3112 N Jupiter, Ste 313	Govind Agrawal	(972) 495-4276	Harker Heights	510 IndianTrail	Eric Werner	(254) 680-4228
Garland	3322 S Broadway	Bradford Kirk	(972) 840-9339	Harlingen	1617 E Tyler St	Dinesh Agrawal	(956) 425-7999
Garland	5970 Broadway Blvd.	Patriot Subs VI LP Eric Werner, Kevin Allen	(972) 240-6287	Harlingen	1801 W. Harrison, Suite 400	Dinesh Agrawal	(956) 230-0667
Gatesville	2400 S Hwy 36		(254) 865-2100	Harlingen	2210 Loop 499, Suite A	Naresh Gupta Sadiq Ali, Rafik Momin, Saima Momin, Samir Momin, Sohil Momin	(956) 423-1605
Gatesville	2805 South Hwy 36	Eric Werner	(254) 865-1266	Harlingen	4706 S Expressway 83	Sadiq Ali, Rafik Momin, Saima Momin, Samir Momin, Sohil Momin	(956) 421-4612
Georgetown	4500 FM 2338, Ste 272 603 W. University Ave, Suite 122	FuriSub, LLC	(512) 868-3416	Harlingen	6780 W Expwy 83		(956) 421-4542
Georgetown	603 W. University Ave, Suite 122	FuriSub, LLC	(512) 868-5200	Harlingen	715 N. 77 Sunshine Strip 23969 Stuart Place Rd, Suite 200	Dinesh Agrawal	(956) 412-4905
Giddings	2458 E. Austin, Suite 110	Robin Hudson	(979) 542-9601	* Harlingen		Naresh Gupta Southwest Convenience Stores, LLC	(956) 368-5005
Gilmer	325 US Hwy 271 S.	Deborah Utzman	(903) 843-3079	Harrold	19765 US Hwy 287	Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu	(817) 439-8331
Gladewater	106 E. Upshur Blvd	Pamela Howell	(903) 845-8200	Haslet	2401 Avondale Haslet Road 2484 Avondale-Haslet Road, Suite 110	Raquib Ahmed, Waseem Daredia H Denise Brannam, Doris Wallace	(817) 439-8330
Glen Rose	507 S W Big Bend Trail	C Royce Alsop Rocio Ewers, James Ewers	(254) 897-3976	Hawkins	5201 S FM 14		(903) 769-9399
Glenn Heights	109 W Ovilla Rd	Alsop Management, Inc.	(972) 230-7850	Hearne	100 N Market St	Fikes Wholesale, Inc	(979) 280-0866
Godley	501 Hwy 171, Suite A		(817) 389-2623	Hebbronville	610 N. Smith, Suites 8 & 9	Rosa Elia Gonzalez	(361) 527-5550
Goldthwaite	1110 Fisher Street	Patriot Subs IX, LLC	(325) 648-3355	Helotes	12550 Leslie Road	Joseph Danel	(210) 695-5330
Goliad	420 E Pearl	Gerosa, LLC Mehul Patel, Nisha Patel, Tanya Patel	(361) 645-3709	Helotes	12952 Bandera Road, Suite 110	Joseph Danel Nathan Anglin, Cortney Anglin	(210) 695-8765
Gonzales	1620 N. Sarah Dewitt 130 Valiant St, Bldg 222 Shoppette Food Ct	William Butler Alsop Management, Inc.	(830) 519-4419	Hemphill	602 Sabine Street	James Martin, Shawn Esenwein	(409) 787-9910
Goodfellow AFB			(325) 655-6900	Hempstead	2000 FM 1488		(979) 826-6606
Graham	175 Elm St.		(940) 549-4649	Henderson	203 Hwy 79 N 2127 Highway 79 South, Suite 300	H Denise Brannam H Denise Brannam, Doris Wallace	(903) 657-2919
Granbury	1317 Plaza Dr N	C Royce Alsop	(817) 279-7006	Henderson			(430) 625-4277
Granbury	1423 S Morgan	C Royce Alsop	(817) 578-8558	Henrietta	415 Omega St	Patriot Subs VII, LP	(940) 538-5009
Granbury	3256 Fall Creek Hwy-Acton	C Royce Alsop	(817) 910-2002	Hereford	104 N 25 Mile Ave	Tyler Teters	(806) 364-5140
Granbury	US Hwy 377, Suite# 103	C Royce Alsop	(817) 279-0022	Hereford	315 W 15th St	Tyler Teters	(806) 363-6060
Grand Prairie	1625 S. Beltline Road, Unit 400	Zoser Muniz	(469) 520-5050	Hewitt	251 N Hewitt Dr	Eric Werner, Jeff Davis	(254) 420-1342
Grand Prairie	2602 Mayfield Road	Traders Village, Ltd.	(972) 647-2331	Hewitt	733 Sun Valley Blvd	Eric Werner, Jeff Davis	(254) 666-6247
Grand Prairie	2622 Aero Drive, Suite A 3040 Camp Wisdom Rd, Ste 110	Raya Naveen Reddy	(972) 606-8800	Hickory Creek	4030 FM 2181	Dipali Patel	(940) 497-0856
Grand Prairie	4010 Great Southwest Pky, #103	Yen Vo	(972) 641-1115	Hidalgo	3000 N. Jackson 2600 South 10th St, Multi Purpose Events Ctr	Ramon Ponce	(956) 843-4898
Grand Prairie	4116 S Carrier Pky, Ste 105	Patriot Subs VI LP	(972) 647-7827	Hidalgo		Ramon Ponce Nabeel Sharif, Aleem Sharif, Amynah Sharif, Nurudin Sharif	(956) 843-7775
Grand Prairie	4116 S Carrier Pky, Ste 105	Patriot Subs VI LP	(972) 237-0700	Highlands	103 S Main		(281) 426-5580
Grand Prairie	455 W Pioneer Pkwy	Sanjeev Khanna	(972) 264-9898				
Grand Prairie	925 N Beltline Rd	Victron Stores, LP	(972) 639-3442				
Grand Prairie	121 East Main St	Zoser Muniz	(972) 642-7501				
Grandview	1000 E Criner	Elizabeth Cornell	(817) 866-3774				
Grapeland	900 US Hwy. 287	James Carter	(936) 687-2117				

Hillsboro	1501 Corsicana Hwy	Love's Travel Stops & Country Stores Inc.	(254) 582-2101	Houston	1343 W 43rd St., Suite E	Govind Agrawal	(713) 682-7474
Hitchcock	6731 Main Street	RR Corp Restaurants LLC	(409) 986-2048	Houston	13514 East Freeway	Renu Aggerwal	(713) 451-5848
Hockley	17160 Becker Rd., Suite D	Kondody Group LLC	(281) 758-5554	Houston	13817 South Post Oak Road	Kashika Aggarwal	(713) 433-6666
Hondo	109 22nd Street	Shane Fraser, Richard Evans	(830) 426-3070	Houston	14095 NW Freeway, Suite C	RR Corp Restaurants LLC	(713) 895-9533
Horizon City	19021 Darrington Rd, Bldg G, Suite 701	Jennifer English, Carol English	(915) 852-6720	Houston	1431 W Mount Houston Rd	Bharat Aggarwal	(281) 591-6224
Houston	10001 Westheimer Rd, Suite 1020	KK Corp Restaurants LLC	(713) 783-7827	Houston	14416 Bellaire Blvd	Rahul Agrawal	(832) 850-7827
Houston	10086-B Long Point Dr	Ken Nguyen	(713) 468-1122	Houston	14455 Cullen Blvd, #104	Manjul Agrawal	(713) 734-3757
Houston	10206 N. Houston Rosslyn Road	Salim Muman, Eliyan Muman	(346) 410-5123	Houston	14515 Katy Freeway, Suite 200	Manish Goel	(281) 293-9099
Houston	10255 N Freeway, Suite C	Govind Agrawal	(281) 447-1309	Houston	14901 S. Hwy 249, Suite 114	Keshuv Corp LLC	(281) 444-4438
Houston	10400 C South Post Oak	Renu Aggerwal	(713) 723-6666	Houston	14970 Hwy 290	Govind Agrawal	(713) 896-6688
Houston	10455 Briar Forest Drive, Suite 120	Olusegun Wellington	(713) 952-9944	Houston	1502 Ben Taub Loop	RR Corp Restaurants LLC	(713) 791-9103
Houston	10555 Pearland Parkway, Suite C	Kashika Aggarwal	(713) 991-3386	Houston	15135 North Freeway, Suite 200	Anuj Mittal, Hartej Singh, Pirtal Singh	(281) 874-9111
Houston	10780 Westview Dr	Manish Goel	(713) 932-0077	Houston	1520 Barker Cypress	Ruheer Grewal	(832) 974-4671
Houston	1086 Federal Rd	Nurudin Sharif	(713) 455-7827	Houston	15327 Gulf Freeway, Ste H	Clement Isonguyo	(281) 464-2701
Houston	10904 Scarsdale Blvd, Suite 180	Keshuv Corp LLC	(281) 484-7223	Houston	15626 FM 529	KK Corp Restaurants LLC	(281) 859-5322
Houston	10978 Grant Rd, #A	Hartej Singh	(281) 894-8866	Houston	15655 JFK Blvd, Suite E	Vincent Chang, Alice Chang	(281) 219-7385
Houston	1100 Louisiana Tunnel, #86 Level A	Sadruddin Qurbanali, Shah-Buddin Tharani	(713) 751-8821	Houston	15901 S Post Oak, Unit A	Bharat Aggarwal, Renu Aggerwal	(281) 835-5209
Houston	11047 Huffmeister	KK Corp Restaurants LLC	(281) 955-5377	Houston	1605 South Post Oak Lane	Govind Agrawal	(713) 965-9277
Houston	11096 Fondren Rd	Clement Isonguyo	(713) 270-4479	Houston	16427 W. Little York, Suite E 1	RR Corp Restaurants LLC	(281) 861-9880
Houston	11221 Fuqua	Renu Aggerwal	(713) 944-8446	Houston	17111 Westheimer Rd	Rahul Agrawal	(281) 265-5353
Houston	11243 Veterans Memorial, Suite F	Renu Agrawal	(281) 895-6111	Houston	17131 FM 529	RR Corp Restaurants LLC	(281) 345-2224
Houston	11400 Gulf Freeway, Suite G	RR Corp Restaurants LLC	(713) 941-7155	Houston	17225 Crosby Hwy	Khandaker Alam	(281) 962-2038
Houston	1157 Willowbrook Mall, Space 1162	Maria Beatriz Sanchez, Jose Martin Sanchez	(281) 894-8989	Houston	17735 State Hwy 249	Manish Goel	(832) 237-2288
Houston	11602 Cutten Road	Rafiq Maredia	(281) 866-0300	Houston	1801 Old Spanish Trail	Manish Goel	(713) 834-4716
Houston	11660 Westheimer, Suite 105	RR Corp Restaurants LLC	(281) 496-0669	Houston	18022 Upper Bay Road	Kashika Aggarwal	(281) 335-7174
Houston	11702 FM 1960 W	Shahid Kheerani, Faisal Thobani	(281) 894-6660	Houston	19720 Saums Road	Manish Goel	(281) 578-0271
Houston	11713 S Sam Houston Parkway E, Store #13	Renu Aggerwal	(281) 484-1837	Houston	19754 Highway 249	RR Corp Restaurants LLC	(281) 890-6100
Houston	11721 Eastex Freeway A, Bldg Unit 520301 Store# 10	RR Corp Restaurants LLC	(281) 227-7800	Houston	1989 W TC Jester Blvd	Christophe Cooreman, Raghu Marwaha, Rohit Marwaha	(713) 863-0075
Houston	1187 Edgebrook Rd	KK Corp Restaurants LLC	(713) 944-9556	Houston	19901 Kingsland, Suite H	Manish Goel	(281) 616-8008
Houston	11936 Bellaire, Unit H	Govind Agrawal	(281) 933-2343	Houston	200 Aldine Bender Rd	Govind Agrawal	(281) 448-1144
Houston	1201 Louisiana, Suite# B225 & B102	Sadruddin Qurbanali	(713) 651-7802	Houston	2003 Pease Street	Alsohail Lalani	(713) 227-7045
Houston	12171-A Katy Freeway	Manish Goel	(832) 955-8315	Houston	2009 Yale St	KK Corp Restaurants LLC	(713) 864-2003
Houston	12311 S Main St, #A	Bharat Aggarwal, Renu Aggerwal	(713) 721-1165	Houston	21147 State Hwy 249	KK Corp Restaurants LLC	(832) 843-6484
Houston	1235B Clear Lake City Blvd	Clement Isonguyo	(281) 461-6162	Houston	2270 Holcombe Blvd	Manish Goel	(713) 669-1699
Houston	12424 FM 1960 West, Unit 9	Vishal Kumar	(346) 206-3110	Houston	229 W Greens Rd.	Govind Agrawal	(281) 875-9022
Houston	12430 Tomball Pkwy, Suite Q	Keshuv Corp LLC	(281) 931-9968	Houston	2325 Bay Area Blvd	Keshuv Corp LLC	(281) 286-2220
Houston	12602 S Freeway/Hwy 288	Sarfaraz Sunesara	(713) 413-8222	Houston	2452 FM 1960 W	KK Corp Restaurants LLC	(281) 583-1042
Houston	12605 South Gessner, Suite A	Clement Isonguyo	(713) 779-2300	Houston	2468 S Hwy 6	Manish Goel	(281) 497-6692
Houston	12611 Woodforest Blvd	Renu Aggerwal	(713) 455-5556	Houston	250 Patton, #A	Govind Agrawal	(713) 884-1444
Houston	126-B FM 1960	Jose Garcia	(281) 233-9681	Houston	2575 Dairy Ashford, Ste J	KK Corp Restaurants LLC	(281) 558-6467
Houston	12710 W. Lake Houston Pkwy, Suite D	RR Corp Restaurants LLC	(281) 454-6700	Houston	2700 Greens Rd, Ste 101, Bldg J	Vincent Chang, Alice Chang	(281) 449-1110
Houston	1275 Eldridge Pkwy, Ste 140	Manish Goel	(713) 894-1333	Houston	2803 Old Spanish Trail	Manish Goel	(713) 922-6809
Houston	12829 Aldine Westfield Rd	RR Corp Restaurants LLC	(281) 219-7762	Houston	2824 Spears Road	Shahid Kheerani	(832) 855-3116
Houston	13003 Tomball Parkway	Keshuv Corp LLC	(281) 931-5039	Houston	2838 Highway 6 South, Suite F	Manish Goel	(713) 382-7489
Houston	13127 Veterans Memorial Dr	Renu Agrawal	(281) 537-6960	Houston	2920 Tidwell Rd, Suite A	Michael Merens, Nancy Merens	(713) 742-9393
Houston	13151 Bissonet	Clement Isonguyo	(281) 575-9595	Houston	2993 Bingle, #B	Govind Agrawal, Renu Agrawal	(713) 932-0773

Houston	3040 FM 1960 E, Ste 152	Jose Garcia	(281) 919-1512	Houston	6340 North Eldridge Pkwy, Suite M	KK Corp Restaurants LLC	(713) 849-4122
Houston	3306 Navigation Blvd	Aslam Mohammed	(713) 224-8841	Houston	6401 Woodway Dr, #191	Govind Agrawal	(713) 789-8393
Houston	3329 Telephone Rd	KK Corp Restaurants LLC	(713) 921-7770	Houston	6410 Martin Luther King Blvd	Marcus Brigance	(713) 738-5151
Houston	3518 S Shepherd	Ying-Ying Wagner	(713) 529-9345	Houston	6550 Bertner Ave/Food Court, JP McGovern Commons Bldg	Aramark Corporation	(713) 749-0451
Houston	3535 Clear Lake City Blvd, Suite 600	Clement Isonguyo	(832) 802-8001	Houston	6621 Fannin St	Texas Children's Hospital	(832) 822-0305
Houston	3607 Old Spanish Trail	Manish Goel	(713) 741-0040	Houston	6701 Hillcroft, #C	Renu Aggerwal	(713) 776-1898
Houston	3620 Katy Freeway, Suite C	Zain Dharani, Aziz Dharani	(832) 692-7919	Houston	6822 Harrisburg	KK Corp Restaurants LLC	(713) 928-6688
Houston	3704 Scott Street	Govind Agrawal, Renu Agrawal	(713) 747-9651	Houston	6888 Gulf Freeway, Ste 620	KK Corp Restaurants LLC	(713) 641-6888
Houston	3710 S Gessner Rd	Renu Aggerwal	(713) 975-9968	Houston	6900 N. Loop East	Maharukh Rawjani, Anis Venkani	(346) 714-3955
Houston	3737 N Main	Govind Agrawal	(713) 861-3533	Houston	7020 Monroe	KK Corp Restaurants LLC	(713) 644-8939
Houston	3804 Little York	Michael Merens	(713) 697-5600	Houston	710 FM 1960 West	Houston Northwest Concessions LLC	(281) 440-2813
Houston	3806 N Shepherd Rd, Suite #3806	Govind Agrawal, Renu Agrawal	(713) 695-3575	Houston	7204 SW Freeway, Ste 200	Manish Goel	(713) 772-0646
Houston	3933 Broadway, Suite 110	Renu Aggerwal	(713) 643-0337	Houston	7208 N. Shepherd	Manjul Agrawal	(713) 695-5737
Houston	4040 Bissonnet, Unit 32	KK Corp Restaurants LLC	(713) 668-3774	Houston	7250 West Little York	Sohail Ali, Rafiq Karovaliya	(713) 896-8801
Houston	4410 Westway Park, Suite 700	Ken Nguyen, Tho Nguyen	(281) 416-4743	Houston	7414 S. Sam Houston Pkwy, Suite 108	Clement Isonguyo	(713) 729-7444
Houston	4415 W Fuqua, #M10	Bharat Aggarwal	(713) 413-1111	Houston	7418 Airline Dr., Suite #W	Govind Agrawal	(713) 694-0933
Houston	4668 Beechnut St	Clement Isonguyo	(832) 778-6788	Houston	742 N Sam Houston Parkway E	Afzal Shekhani	(281) 405-9880
Houston	4807 San Jacinto	Siju Tom	(713) 529-2668	Houston	7507 Westheimer	Govind Agrawal, Renu Agrawal	(713) 266-7599
Houston	4930 Washington Ave	Zhen Liang, Siupo Mo	(832) 409-6157	Houston	7614 Lyons Ave	Kishore Ghimire	(713) 673-0801
Houston	5002 South Lake Houston Pkwy, Suite 2	Kashika Aggarwal	(713) 453-7777	Houston	7680 Katy Freeway, Suite 100	Manish Goel	(713) 680-0801
Houston	5015 Hwy 6 N	Keshuv Corp LLC	(281) 656-2054	Houston	7750 Hwy 6 South	Rahul Agrawal	(281) 495-4065
Houston	5015 Westheimer Road, Room A1321	Ying-Ying Wagner, Jack Wagner	(713) 963-9004	Houston	7800 Longpoint Rd	Manish Goel	(713) 688-2022
Houston	5122 N McCarty	Sadikali Maknojiya, Shahniza Maknojiya	(713) 672-9640	Houston	7979 North Eldridge	Traders Village, Ltd.	(281) 890-5500
Houston	5156 Buffalo Speedway	RR Corp Restaurants LLC	(713) 667-8990	Houston	802 Rankin Road, Building B, Space 1	Rafiq Maredia	(281) 645-4455
Houston	5156 Richmond Ave	Govind Agrawal, Renu Agrawal	(713) 961-9276	Houston	8050 N Sam Houston Pkwy W, Ste 150	Ping Xu	(281) 469-2989
Houston	5160 Aldine Mail Route	KK Corp Restaurants LLC	(281) 590-6616	Houston	8200 Wilcrest, # 1A	Marcus Brigance	(281) 561-5111
Houston	5209 Lockwood Drive	Maharukh Rawjani, Anis Venkani	(713) 671-2091	Houston	823 S. 75th Street	RR Corp Restaurants LLC	(713) 928-3883
Houston	5242 Hollister	RR Corp Restaurants LLC	(713) 934-0225	Houston	8236 Kirby Dr	Manish Goel	(713) 666-3263
Houston	5270 Griggs Road, Bldg C	Marcus Brigance	(713) 636-9511	Houston	8300 Antoine Drive	Salim Muman	(832) 243-6943
Houston	5323 A Antoine Dr	Manjul Agrawal	(713) 682-4803	Houston	8402 Fairbanks N Houston Rd	CST Services, LLC	(713) 466-3955
Houston	538 Waugh Dr	Dilshad Maredia, Aymaan Maredia, Inayat Maredia	(713) 523-1868	Houston	8417 Stella Link, Store #3	Ruth Chang	(713) 663-6788
Houston	54 Crosstimbers St, Suite B	Govind Agrawal	(713) 694-8282	Houston	8420 Katy Freeway, Ste #400	Manish Goel	(832) 806-4514
Houston	5405 S. Rice Ave	Sahar Siddiqui	(832) 804-6298	Houston	8420 S Sam Houston W Pky, #180	Clement Isonguyo	(713) 723-3338
Houston	5445 E Fwy	Shahid Kheerani, Aslam Mohammed	(713) 670-7665	Houston	8466 Howard	Maharukh Rawjani, Anis Venkani	(713) 496-1682
Houston	5475 West Loop South, Ste 200	Renu Agrawal	(713) 667-8220	Houston	850 FM 1960 W	Jose Garcia	(281) 893-7893
Houston	5586 North Frwy, Store # 28	Govind Agrawal	(713) 691-5533	Houston	RR Corp Restaurants LLC	RR Corp Restaurants LLC	(281) 345-9400
Houston	5627 Aldine Bender, Suite # 6	RR Corp Restaurants LLC	(281) 449-9191	Houston	8530 Highway 6 North	Manish Goel	(713) 307-2798
Houston	5630 N. Eldridge Parkway, #300	RR Corp Restaurants LLC	(713) 983-0811	Houston	8549 Almeda Road, Bldg. A	Manish Goel	(713) 307-2798
Houston	5644 FM 1960 West, Suite B	KK Corp Restaurants LLC	(281) 580-1101	Houston	8704 S. Gessner Drive	Clement Isonguyo	(713) 776-3735
Houston	5744 1/2 W Little York St	Manjul Agrawal	(281) 447-3217	Houston	8723 W Bellfort	Clement Isonguyo	(713) 779-5353
Houston	5770 Hollister, Suite A	KK Corp Restaurants LLC	(713) 690-9797	Houston	8726 Richmond Ave	Govind Agrawal	(713) 780-0701
Houston	5810 E. Sam Houston Parkway N., Suite F	RR Corp Restaurants LLC	(281) 458-1222	Houston	8835 E Sam Houston Pkwy N	Shahid Kheerani, Aslam Mohammed	(281) 454-6979
Houston	5900 Chimney Rock, Suite J	Renu Aggerwal	(713) 664-9513	Houston	8925 Fallbrook Dr, Suite 800	Ping Xu	(832) 237-1888
Houston	608 W Mount Houston	RR Corp Restaurants LLC	(713) 664-9513	Houston	9 Uvalde, Suite 10	Renu Aggerwal	(713) 450-2244
Houston	6113 Telephone Rd	Kashika Aggarwal	(281) 931-5555	Houston	9025 Cullen Blvd, Suite 100	Marcus Brigance	(713) 731-9841
Houston	6257 Bissonnet	Bharat Aggarwal	(713) 644-8867	Houston	909 Antoine Dr	Manish Goel	(713) 686-0505
Houston		Renu Aggerwal	(713) 271-8888	Houston	909 E Richey Rd	Rafiq Maredia	(281) 821-2786
				Houston	9105 Sam Houston Pkwy, Ste 500	Ping Xu	(832) 237-2323

Houston	9201 North Loop East	Kishore Ghimire RR Corp Restaurants LLC	(713) 675-4222	Irving	1125 Coker St, Suite # 1103 & #1105	Raquib Ahmed, Waseem Daredia	(972) 252-3040
Houston	9251 Gulf Freeway		(713) 378-4553	Irving	1416 N Story Rd	Sanjeev Khanna Delfin Villanueva, Maria Zaldarriaga	(972) 313-0553
Houston	9404 W Sam Houston Parkway, Suite C	Marcus Brigance	(713) 771-0717	Irving	2000 Esters Rd, Suite 103	Clifford Cimaglia, Anthony Cimaglia	(972) 986-7303
Houston	9421 Mesa Dr	Renu Aggerwal KK Corp Restaurants LLC	(713) 633-3132	Irving	2301 N O'Connor Rd, Suite A		(972) 457-0262
Houston	9439 Katy Freeway		(713) 464-1972	Irving	2310 W Shady Grove Rd.	Clifford Cimaglia	(972) 313-1913
Houston	9441 Jones Road	Hartej Singh	(281) 807-3272	Irving	3601 Regent Blvd, Suite 195	Eric Werner, Kevin Allen	(972) 514-1716
Houston	9466 Hammerly Blvd, Suite C	Ken Nguyen RR Corp Restaurants LLC	(713) 827-1122	Irving	4070 N. Beltline Rd., Suite 130	Jawed Ibrahim Saya	(972) 870-1043
Houston	9522 Huffmeister Road, Suite 600		(281) 345-1195	Irving	4835 N O'Connor Blvd, Ste 122	Delfin Villanueva Eric Werner, Kevin Allen	(972) 719-7600
Houston	9569 S. Main Street, Unit 110	Manish Goel	(832) 767-1216	Irving	5469 N MacArthur Blvd		(469) 565-8422
Houston	9600 Fondren, Suite B 1	Clement Isonguyo KK Corp Restaurants LLC	(713) 777-7744	Irving	700 E Irving Blvd	Jawed Ibrahim Saya Clifford Cimaglia, Anthony Cimaglia	(972) 554-4779
Houston	9610B Chimney Rock, Store #1		(713) 726-0833	Irving	821 N. Beltline		(972) 514-1513
Houston	963 Nasa Rd 1	Kashika Aggarwal	(281) 486-1821	Irving	8445 Freeport Pky	Sanjeev Khanna	(972) 929-3630
Houston	9715 Telephone Road	Kashika Aggarwal	(713) 991-0512	Italy	100 LR Campbell	Victron Stores, LP Nurudin Sharif,	(972) 483-7294
Houston	9770 Bissonnet	Amrish Shah	(713) 272-7407	Jacinto City	11013 Market Street, Suite D	Amynah Sharif Alsop Management, Inc.	(832) 491-1703
Houston	9855 Blackhawk Blvd, Suite D	Bharat Aggarwal	(713) 991-5303	Jacksboro	112 Chisholm Trail		(940) 567-5229
Houston	3500 North Terminal Dr, Terminal E/ Gate 1	Kenneth James	(281) 821-0658	Jacksonville	1127 S Jackson St	Curtis Almquist	(903) 586-6337
Houston	2002 Runnels Street	Alshoail Lalani	(713) 492-2941	Jarrell	11810 N IH 35	Fikes Wholesale, Inc Manojkumar Patel,	(512) 746-2841
Houston	11631, Southwest freeway	Shahid Kheerani KK Corp Restaurants LLC	(281) 575-1000	Jasper	609 South Wheeler Surgical Center Food Court, 1100 Wilford Hall Loop	Praful Patel Army & Air Force Exchange Service Thomas Drake, Lindsey Drake	(409) 384-6263
Houston	3140 SW Freeway @ Buffalo Spdy	Christophe Cooreman, Raghu Marwaha, Rohit Marwaha	(409) 741-6666	JBSA Lackland			(210) 292-7727
Houston	5388 W 34th St		(713) 956-6139	Jefferson	201 South Walcott Street		(903) 665-8655
Houston	802 Hwy South	Faisal Thobani	(281) 759-9454	Jersey Village	17454 Northwest Freeway	Hartej Singh	(713) 896-0600
Houston	791 Town and Country Blvd, 140	Manish Goel	(832) 762-5617	Jewett	1017 North Main Street	James Carter Nathan Anglin, Cortney Anglin	(903) 626-5100
Houston	2800 N Terminal Rd, Terminal A Ticketing Level	Mario Cediell	(281) 233-7664	Joaquin	12722 US Hwy 84 East		(936) 269-4104
Houston	6010 Southwest Freeway	Saifali Momin	(832) 330-1046	Johnson City	405 Hwy 281 S, Ste 102	Robin Gilliland	(830) 868-4525
Houston	2315 Bagby	Siju Tom	(713) 807-7977	Joshua	508 S. Broadway, (Hwy 174)	C Royce Alsop NPG Enterprises USA Inc	(817) 517-7827
Houston	3000 North Sam Houston Parkway	Vincent Chang, Alice Chang	(281) 219-7385	Jourdanton	512 Zanderson Avenue	Pilot Travel Centers LLC	(830) 770-0633
Hudson Oaks	2815 Fort Worth Hwy, Ste 100	Ann Rosencrants, Craig Rosencrants RR Corp Restaurants LLC	(817) 613-0060	Junction	2342 North Main Street	Eric Werner, Kevin Allen, Micheal Davis	(325) 446-3234
Huffman	11515 FM 1960, Suite D		(281) 324-6666	Justin	950 S FM 156, Ste 10		(940) 648-8700
Hughes Springs	1413 E First Street	Gregory McKinney Vincent Chang, Alice Chang	(903) 639-2576	Justin	10092 Hwy 35 & Eagle Pass	Patriot Subs VI LP	(682) 647-0767
Humble	112 West 1st St	RR Corp Restaurants LLC	(281) 446-3933	Katy	1215 Fry Road	Manish Goel Siju Tom, Tomy Kunthara	(281) 599-1770
Humble	14954 Mesa Drive, #115	RR Corp Restaurants LLC	(281) 459-9744	Katy	1526 S Grand Pkwy 1708 Spring Green Blvd, Suite 170		(281) 693-3414
Humble	19211 W Lake Houston Pkwy, Suite 222	RR Corp Restaurants LLC	(281) 812-1511	Katy	19214 Clay Rd, #A	Manish Goel Jeet Patel, Estate of Bipin Patel	(832) 705-0837
Humble	3824 Atascocita Rd, Ste 102		(281) 812-9944	Katy	1945 North Mason Road, Suite 102	Manish Goel	(281) 858-8221
Humble	4427 Kingwood Dr	Govind Agrawal KK Corp Restaurants LLC	(281) 360-3746	Katy	2001 Katy Mills Blvd, #P	Manish Goel	(281) 712-8162
Humble	4801 Wilson Rd, Suite 400	KK Corp Restaurants LLC	(281) 312-5552	Katy	21020 Highland Knolls, Suite 8	Manish Goel	(281) 693-4870
Humble	5352 FM 1960 E	Vincent Chang, Alice Chang	(281) 812-1921	Katy	22001-B Westheimer Parkway	Keshuv Corp LLC Siju Tom, Tomy Kunthara	(281) 579-3200
Humble	7850A FM 1960 Bypass West Rd		(281) 540-9949	Katy	24433 Katy Freeway, Suite 500		(281) 599-3788
Huntsville	120 FM 2821 Road West, Suite # 2	Surekha Korpall	(936) 439-5257	Katy	2722 Grand Parkway Suite 140	Manish Goel	(832) 997-1831
Huntsville	1621 Sam Houston Ave		(936) 291-1317	Katy	2750 FM 1463, Suite 260	Manish Goel	(832) 848-6672
Huntsville	3011 11th St, 101A	Surekha Korpall	(936) 291-7200	Katy	5160 Franz Road, Suite 1-A	Manish Goel	(713) 264-9408
Huntsville	901 11th Street	Stacey Qureshi	(936) 293-8924	Katy	5215 FM 1463 Road, Suite 650	Manish Goel Siju Tom, Tomy Kunthara	(713) 459-9571
Hurst	969 Melbourne Dr	Elizabeth Cornell	(682) 626-5149	Katy	5603 Hwy Blvd, Ste A	Manish Goel Jeet Patel, Estate of Bipin Patel	(281) 392-0244
Hutchins	104 S IH 45	Victron Stores, LP	(972) 225-7600	Katy	6037 Fry Rd, Suite 150		(713) 885-1642
Hutto	560 Hwy 79, Ste A-500	FuriSub, LLC	(512) 846-2430	Katy	9550 Spring Green Blvd, Suite 430	Siju Tom, Tomy Kunthara	(281) 861-0002
Ingleside	2450 Highway 361	Mehboob Lakhpaty, Yogesh Bhatt	(361) 776-0588	Katy			(281) 574-8888
Iowa Park	1409 W Hwy St	Terry Traylor, Mitsi Traylor	(940) 592-2782	Katy	6845 Peak Road, #600	Kondody Group LLC	

Kaufman	102 W Fair Street	Patriot Subs VI LP	(972) 932-8383	La Porte	9119 Hwy 225	Erika Akhtar	(281) 542-1300
Keene	105 South Old Betsy Rd	Elizabeth Cornell	(817) 645-4944	La Porte	9629 Spencer Hwy	Keshuv Corp LLC Kwik Chek Food Stores Inc.	(281) 476-0047 (830) 365-4484
Keller	151 Ridgepoint Pkwy., Suite 200	Bhupinder Grewal	(817) 491-2330	La Pryor	481 N. Hwy 57	Shane Fraser, Richard Evans	(830) 779-2742
Keller	2041 Rufe Snow Dr, Ste 305	Alka Khanna	(817) 485-0137	La Vernia	14414 US Hwy 87 W., Suite J	Army & Air Force Exchange Service	(210) 670-0984
Keller	845 Keller Parkway	Alka Khanna Raquib Ahmed,	(817) 431-5301	Lackland AFB	1451 Stewart St, Bldg 7025	Army & Air Force Exchange Service	(210) 674-6465
Keller	8520 N. Beach St.	Waseem Daredia Raquib Ahmed,	(817) 605-6111	Lackland AFB	2180 Reese St., Bldg #1385	Army & Air Force Exchange Service	(210) 927-4462
Keller	8561 N Beach	Waseem Daredia	(817) 562-2121	Lackland AFB	236 Kirk Newton St, Bldg 2041	Mehboob Lakhpaty, Yogesh Bhatt	(956) 618-0813
Kemah	206 Marina Bay Dr.	Keshuv Corp LLC Rocio Ewers, James Ewers	(281) 334-0609 (903) 498-1200	LaJoya	Expressway 83	Mehboob Lakhpaty, Yogesh Bhatt	(956) 585-1008
Kemp	102 Highway 274, Suite 600			LaJoya	Moorefield & 495 Hwy	KK Corp Restaurants LLC	(979) 297-9558
Kenedy	102 N Sunset Strip	Kalpesh Chaudhari Martha Jordan, Catherine Amato, Richard Riley	(830) 583-0173 (830) 583-9181	Lake Jackson	133-A Oyster Creek Dr	KK Corp Restaurants LLC	(979) 299-1715
Kenedy	131 Business Park Drive, Suite 100			Lake Jackson	470 Plantation Dr 100 Kiowa Drive West, Suite 101	Kristi Hamilton	(940) 668-0401
Kennedale	201 W. Kennedale Pkwy., Bldg. 5, Suite 500	Richard Hollis CAL's Convenience, Inc.	(817) 561-2992 (432) 586-9777	Lake Kiowa		C Royce Alsop	(817) 237-3700
Kermit	114 E Hwy 302			Lake Worth	6336 Lake Worth Blvd	KAKO LLC Michael Ebers, Eric Werner	(512) 263-9632 (806) 872-5003
Kerrville	207 Sidney Baker South	Shane Fraser	(830) 792-4445	Lamesa	203 N. 4th Street, Suite A	Eric Werner, Michael Ebers	(512) 556-6440
Kerrville	228 Junction Hwy, Ste A	Shane Fraser	(830) 792-5565	Lampasas	108 N Key Ave 1445 W. Pleasant Run Rd, Suite 100	Sandeep Junaghere	(972) 227-1028
Kileen	2002 Folly Dr., #100	Eric Werner H Denise Brannam, Doris Wallace	(254) 432-4065 (903) 812-5022	Lancaster	3030 North Dallas Ave 3250 W Pleasant Run Rd, Suite 110	Sami Ebrahim	(972) 860-5231
Kilgore	6242 Old Highway 135 N	H Denise Brannam H Denise Brannam, Doris Wallace	(903) 984-6899 (903) 981-7827	Lancaster		The Hanks Group LLC Akil Momin, Akbarali Maredia, Naushadali Maredia	(972) 230-1411 (956) 791-7137
Killeen	1100 Old 440	Eric Werner	(254) 628-7827	Laredo	11801 FM 1472	NPG Enterprises USA Inc	(956) 726-2616
Killeen	1805 S WS Young Dr 3903 W. Stan Schlueter Loop, Building A Suite 101	Eric Werner	(254) 690-7299	Laredo	1212 International Blvd, Ste 1	NPG Enterprises USA Inc	(956) 795-8840
Killeen	612 N Fort Hood St	Eric Werner	(254) 634-7921	Laredo	2117 E. Saunders #2 2517 Bob Bullock Loop, Suite 102	NPG Enterprises USA Inc	(956) 729-7701
Killeen	701 Elms Road, Suite 360 3800 E. Stan Schlueter Loop, Ste 111 & 112	Eric Werner	(254) 501-3528	Laredo	3402 San Bernardo, Suite #1 3519 Jaime Zapata Memorial Hwy	NPG Enterprises USA Inc	(956) 568-4838
Killeen	3301 E Rancier, Bldg #6, 108	Eric Werner	(254) 680-8228	Laredo		NPG Enterprises USA Inc	(956) 729-7472
Kingsland	1133 Ranch Rd 1431 1050 W. Santa Gertrudis, Memorial Student Union	Dennis Reed Aramark Educational Services, LLC	(325) 388-2433 (361) 403-4010	Laredo	4311 Clark Blvd	NPG Enterprises USA Inc	(956) 523-8627
Kingsville	2730 S Brahma Blvd, Suite 102	Gholam Ali Samadi	(361) 595-4600	Laredo	4415 Hwy 83, Suite 400	NPG Enterprises USA Inc	(956) 726-6006
Kingsville	700 S. 14th Street 709 W. Santa Gertrudis Ave, Suite C	Gholam Ali Samadi	(361) 592-7866	Laredo	5112 McPherson Rd, #103 5724 San Bernardo Ave, Ste 103	NPG Enterprises USA Inc	(956) 729-1556 (956) 727-5727
Kingsville	Naval Air Station Kingsville, Bldg 4734	Gholam Ali Samadi	(361) 592-6200	Laredo	6966 McPherson Road, Suite A	NPG Enterprises USA Inc	(956) 267-8056
Kingsville		Gholam Ali Samadi	(361) 592-8900	Laredo	9320 Mines Road, Unit 1	NPG Enterprises USA Inc	(956) 712-8377
Kingwood	1444-A Kingwood Dr.	Govind Agrawal	(281) 358-6879	Laredo	101 Pinnacle Road	Love's Travel Stops & Country Stores Inc.	(956) 727-6098
Kingwood	2263 North Park Drive	Govind Agrawal	(281) 358-2199	Laredo	1020 N. Meadow 1600 W League City Pkwy, Suite J	NPG Enterprises USA RR Corp Restaurants LLC	(281) 554-8810
Kingwood	24551 Loop 494, Ste 106 2510 Mills Branch Road, Suite 100	Manjul Agrawal	(281) 358-2059	League City		Keshuv Corp LLC RR Corp Restaurants LLC	(281) 338-6689 (281) 554-2200
Kingwood		Renu Agrawal Manojkumar Patel, Praful Patel	(281) 360-1158 (409) 423-6334	League City	2450 East Main St, Suite A		
Kirbyville	1117 S Margaret, #A			League City	5010 W. Main Street, Suite D 1395 US Hwy 183 South, Suite 160	FuriSub, LLC	(512) 259-1380
Kountze	645 South Pine Street	Robert Peters	(409) 246-2049	Leander		FuriSub, LLC	(512) 259-4530
Krum	900 E McCart, Ste 400	Patriot Subs VII, LP	(940) 482-0062	Leander	2800 S Bagdad Road, Suite A		(512) 260-4133
Kyle	5401 South FM 1626, Suite 205	Shane Fraser	(512) 268-6400	Leander	651 N US Hwy 183, Suite 245 2640 E. League City Pkwy, Suite # 126	Amy Rasmijn Michael Ebers, Eric Werner	(281) 334-2475 (806) 894-7514
Kyle	5754 Kyle Parkway	Shane Fraser	(512) 268-0747	Leander		Gagan Kaur, Raman Singh	(469) 451-5027
La Grange	109 S Jefferson	Robin Hudson	(979) 966-0724	Leaque City		Alka Khanna	(214) 222-8714
La Joya	204 E. Expressway 83, Suite 1	Aracely Villarreal Mehboob Lakhpaty, Yogesh Bhatt	(956) 424-1011 (956) 928-0686	Levelland	1402 College Ave	Alka Khanna	(972) 315-3888
La Joya	W Expwy 83	Nurudin Sharif, Amynah Sharif	(409) 986-5846	Lewisville	1071 W FM 3040, Ste B100		
La Marque	2600 FM 1764, Suite 180 1309 Fairmont Parkway W., Suite R	John Packer	(281) 470-1404	Lewisville	1288 W Main St, Ste 240		
La Porte				Lewisville	729 Hebron Pkwy., Suite 230		

Lewisville	801 West Main 850 Valley Ridge Blvd, Suite 100	Raquib Ahmed	(972) 471-9754	Lubbock	4414 114th Street	Eric Werner, Michael Ebers, Curtis Thrift	(806) 902-7311
Lewisville		Amin Punjwani	(972) 221-8669	Lucas	2662 W. Lucas Road	Bhupendra Patel	(469) 854-6777
Lexington	8851 N Hwy 77	Jena Meuth	(979) 773-2250	Lufkin	1003 S Medford Dr.	Love's Travel Stops & Country Stores Inc.	(936) 637-4928
Liberty	10720 Hwy 146 N, Suite B	Hartej Singh	(936) 298-2353	Lufkin	105 Champion Dr.	Pinakin Patel	(936) 634-2746
Liberty	2211 N Main	Govind Agrawal	(936) 336-7827	Lufkin	1122 S Timberland Dr	Pinakin Patel	(936) 639-2111
Liberty Hill	13750 Hwy 29 W, Ste 101	FuriSub, LLC H Denise Brannam,	(512) 778-6321	Lufkin	1607 W Frank Ave., Suite 101	Subman 2448 LLC Jaclyn Hults, Javier Horta, Shannon Horta,	(936) 639-4111
Lindale	105 Centennial Blvd	Doris Wallace H Denise Brannam,	(903) 881-8826	Lufkin	5572 Ted Trout Drive	Garrett Hults Love's Travel Stops & Country Stores Inc.	(936) 875-2163
Lindale	13354 County Road, Suite 472	Doris Wallace	(903) 882-0231	Luling	190 US Highway 90	Shane Fraser, Richard Evans	(830) 875-5667
Lindale	14098 FM 849 26795 Hwy. 380 East, Suite 1100	Perry Hutchens Eric Werner, Kevin Allen	(903) 882-7827 (469) 481-6810	Luling	950 E Pierce St	Sanjay Jain, Renu Agrawal	(830) 875-5660
Little Elm	407 W Eldorado Pkwy, Ste 120 2700 East Eldorado Parkway, Suite 404	Chirag Patel	(972) 292-0001	Lumberton	100 North LHS Dr	Sanjay Jain	(409) 755-7827
Little Elm		Chirag Patel James Carter, Anna Carter, Joseph Carter, Joshua Carter	(972) 987-4641 (254) 982-0225	Lumberton	104 South LHS Drive, Suite B	Sanjay Jain	(409) 755-9991
Little River Academy	405 N. Highway 95	CAL's Convenience, Inc.	(806) 385-4949	Lumberton	325 N Main Street	Robert Peters Clara Gonzalez, Alejandro Varela	(409) 755-2241 (956) 349-2008
Littlefield	2500 Hall Ave	Martha Jordan, Catherine Amato, Richard Riley	(210) 599-7151	Lyford	8318 North Business	Shane Fraser, Richard Evans	(830) 772-3007
Live Oak	12315 Judson Rd, Ste 100	Richard Riley Martha Jordan, Catherine Amato,	(210) 653-5223	Lytle	19450 FM 2790	David Peugh, Sanjeev Khanna	(903) 887-5506
Live Oak	8000 Pat Booker Road	Richard Riley James Martin, Shawn Esenwein	(936) 327-3838	Mabank	107 W Mason	James Carter, Joseph Carter, Joshua Carter	(936) 349-0115
Livingston	1501 W Church St, Suite 300 200 N. Washington St., SUITE 100	James Martin, Shawn Esenwein	(936) 327-4443	Madisonville	3303 East Main Street, Suite F	Christophe Cooreman, Raghu Marwaha, Rohit Marwaha	(281) 259-2224
Livingston		James Martin, Shawn Esenwein	(936) 327-4443	Magnolia	18535 FM 1488, Ste #155	Pirtal Singh	(832) 585-0970
Llano	800 Bessemer, Suite 3	Robin Gilliland Gary Richardson, Marcella Richardson	(325) 247-2141 (512) 398-3011	Magnolia	30340 FM 2978	Anuj Mittal David Peugh, Sanjeev Khanna	(281) 259-7436 (903) 489-3166
Lockhart	320 S Colorado	Richard Riley	(210) 599-7151	Malakoff	306 E Royal	Gary Richardson, Marcella Richardson	(512) 272-4760
Lone Oak	605 US Hwy 69 S	Ravijyot Singh Pamela Howell, Rick Howell	(903) 662-0000 (903) 758-5506	Manor	11923 US Hwy 290 E	Speedy Stop Food Stores, LLC	(512) 521-0577
Longview	101 E Marshall Ave	H Denise Brannam, Doris Wallace Pamela Howell, Rick Howell	(903) 234-8458 (903) 297-9512	Manor	5725 E. Parmer Lane 1050 Country Club Dr., Suite 150	Patriot Subs VI LP	(682) 518-1522
Longview	2001 N Eastman Rd	Rick Howell, Pamela Howell	(903) 238-9399	Mansfield	1811 US HWY 287 N, Suite 138 3806 E. Broad Street, Suite # 104	Patriot Subs VI LP C Royce Alsop, Brandon Alsop	(682) 518-7800 (817) 225-4200
Longview	2011 Gilmer Rd	H Denise Brannam, Doris Wallace	(903) 295-5299	Mansfield	17514 Hwy 6	Mohammed Hossain	(281) 489-2100
Longview	2330 Judson Rd.	H Denise Brannam, Doris Wallace	(903) 234-9924	Manvel	2600 Higway 281 North	Dennis Reed	(830) 693-7827
Longview	2440 Gilmer Rd			Marble Falls	318 Hwy 281	Dennis Reed CAL's Convenience, Inc.	(830) 693-8980 (432) 729-4541
Longview	4006 Estes Parkway			Marfa	812 W San Antonio	Fikes Wholesale, Inc Darren Busby, Lynn Bryant	(254) 883-5700 (903) 927-1551
Los Fresnos	1004 W, Ocean Blvd	L & S Subs LLC	(956) 233-1770	Marlin	105 S. Hwy 6 Bypass	H Denise Brannam, Doris Wallace	(903) 938-8101
Los Fresnos	507 W Ocean Blvd	L & S Subs LLC Michael Ebers, Eric Werner	(956) 233-1617 (806) 687-2692	Marshall	1209 E Grand Ave	Darren Busby, Lynn Bryant	(903) 938-3336
Lubbock	1018 Slide Road, Suite A	Michael Ebers, Eric Werner	(806) 701-3875	Marshall	1701 East End Blvd N	CAL's Convenience, Inc.	(325) 347-5133
Lubbock	1109 University Ave	Michael Ebers, Eric Werner	(806) 748-6794	MASON	616 Ft McKavitt St	Robin Eeds-Cano Mehboob Lakhpaty, Yogesh Bhatt	(361) 547-6678 (956) 630-0298
Lubbock	2515 82nd St	Michael Ebers, Eric Werner	(806) 687-4114	Mathis	10536 Hwy 359/IH 37	7-Eleven, Inc Mehboob Lakhpaty, Yogesh Bhatt	(956) 618-3682 (956) 994-0480
Lubbock	3302 Ave Q, Suite 1	Michael Ebers, Eric Werner	(806) 796-0581	McAllen	105 W Nolona Ave	Mehboob Lakhpaty, Yogesh Bhatt	(956) 631-2490
Lubbock	4412 50th St, Suite B	Michael Ebers, Eric Werner	(806) 792-3252	McAllen	1600 S 23rd St	Mehboob Lakhpaty, Yogesh Bhatt, Naznin Lakhpaty	(956) 994-8710 (956) 618-4635
Lubbock	4923 34th St	Michael Ebers, Eric Werner	(806) 793-9650	McAllen	2200 W. Trenton, Suite 1-A	Mehboob Lakhpaty, Yogesh Bhatt	(956) 630-0388
Lubbock	5015 University Ave, Suite A-2	Michael Ebers, Eric Werner	(806) 783-0155	McAllen	310 E. Pecan, Suite #B	Mehboob Lakhpaty, Yogesh Bhatt	(956) 630-0388
Lubbock	5214 98th Street, Suite 105	Michael Ebers, Eric Werner	(806) 791-0991	McAllen	3512 N 23rd St	Mehboob Lakhpaty, Yogesh Bhatt	(956) 618-4635
Lubbock	5816 4th St	Pilot Travel Centers LLC	(806) 744-2486	McAllen	3732 W Pecan, Ste 1	Mehboob Lakhpaty, Yogesh Bhatt	(956) 630-0388
Lubbock	602 4th Street	Michael Ebers, Eric Werner	(806) 687-5071	McAllen	5429 N. 23rd Street, Suite B	Mehboob Lakhpaty, Yogesh Bhatt	(956) 630-0388
Lubbock	6301 19th Street	Michael Ebers, Eric Werner	(806) 687-5275	McAllen	618 N 10th St	Mehboob Lakhpaty, Yogesh Bhatt	(956) 630-4376
Lubbock	6302 Frankford Ave 216 University Avenue, Suite 200	Eric Werner Love's Travel Stops & Country Stores Inc.	(806) 407-5370 (806) 744-1531				
Lubbock	4221 North Interstate 27						



McAllen	808 S Jackson Rd, Suite A	Mehboob Lakhpaty, Yogesh Bhatt	(956) 664-1938	Missouri City	10350 Hwy 6, Suite C	Rahul Agrawal	(281) 431-6100
McAllen	1209 S 10th St	Mehboob Lakhpaty, Yogesh Bhatt	(956) 630-1948	Missouri City	1100 FM 1092, Store A	Rahul Agrawal	(281) 499-6789
McGregor	612 W McGregor Dr 1705 W University Drive, Ste 114	Patriot Subs IX, LLC	(254) 840-0555	Missouri City	2120 Texas Parkway 4225 Sienna Parkway, Suite #220	Clement Isonguyo	(281) 499-4558
McKinney	400 N Central Expressway, Suite 100	Eric Werner, Jeff Davis	(972) 548-1426	Missouri City	6260 State Hwy 6	Rahul Agrawal	(281) 778-5322
McKinney	4500 Medical Center Drive, First Floor	Eric Werner	(972) 984-1552	Missouri City	9929 State Hwy 6	Rahul Agrawal Nirali Parikh, Bhargav Parikh	(281) 208-3360 (281) 416-9744
McKinney	4900 Eldorado Pkwy, Ste 112	Zia Rehman	(972) 540-4296	Monahans	2203 S Stockton	CAL's Convenience, Inc.	(432) 943-6621
McKinney	7500 Stacy Rd	Eric Werner, Jeff Davis	(972) 540-6177	Monahans	2300 TX 464 Loop Road	Road Ranger LLC	(815) 373-0738
McKinney	4991 W. University Drive 2315 Sam Rayburn Highway, Suite # 200	Aziz Ukani	(972) 369-7499	Monahans	4840 East Interstate 20	Pilot Travel Centers LLC	(432) 943-2551
Melissa		CST Services, LLC	(469) 742-9892	Mont Belvieu	11540 Eagle Dr, Ste E	Keshuv Aggarwal, Renu Aggarwal	(281) 576-0137
Memphis	219 S. Boykin	Bhupendra Patel Love's Travel Stops & Country Stores Inc.	(972) 837-4319	Montgomery	18442 Hwy 105 W, Ste C	Mukesh Mittal, Pirtal Singh	(936) 582-1172
Mercedes	369 North Avenue		(806) 358-7991	Montgomery	821 Eva Street, Suite M	Mukesh Mittal, Pirtal Singh	(936) 597-8364
Meridian	9285 S Hwy 6	Dinesh Agrawal	(956) 514-5337	Moore	9977 N IH 35	Road Ranger LLC	(830) 663-2940
Merkel	9882 Interstate 20	Priti Mistry	(254) 435-9782	Mount Pleasant	2204 N Jefferson Ave.	Shankar Poudel Thomas Drake,	(903) 577-1599 (903) 572-4500
Mesquite	1200 E Davis St, Ste 134	Steven Beaird Shabbar Charania, Zia Rehman	(325) 928-3663	Mount Pleasant	2306 S Jefferson, Suite 1	Lindsey Drake Love's Travel Stops & Country Stores Inc.	(903) 537-7696
Mesquite	1700 S Town East Blvd	Omar Sharif	(972) 285-1954	Mount Vernon	215 E. I-30 N. Service Rd.		
Mesquite	1900 Oates Dr, Suite 109	Aziz Ukani	(972) 682-1445	Mt Belvieu	10403 I-10 East	Gul Jiwani	(281) 385-0599
Mesquite	200 W. Cartwright Rd, Suite 100	Patriot Subs VI LP Daniel Meister, Karen Meister	(496) 697-7007	Mt Pleasant	2311 S Jefferson	Thomas Drake, Lindsey Drake	(903) 575-9691
Mesquite	2030 Belt Line Road, Suite 160	Shabbar Charania, Zia Rehman	(972) 216-3838	Muenster	203 East Division St Hwy 82	Weston Wimmer	(940) 759-2350
Mesquite	2411 N Galloway, STE 102 3522 Gus Thomasson Road, Suite 110	Sanjeev Khanna Norbert Keller, Jean Pearn	(972) 613-7374	Muleshoe	1900 W American	CAL's Convenience, Inc.	(806) 272-5337
Mesquite			(972) 270-0268	Murphy	170 E FM 544, Ste 110	Tracy Metten	(972) 422-2701
Mexia	801 E. Milam		(254) 562-9393	Nacogdoches	2721 North St	Nacogdoches Subs, Inc	(936) 559-8910
Midland	1805 SCR 1105, Suite A	Kristen Chandler CAL's Convenience, Inc.	(432) 219-8300	Nacogdoches	3415 South St	Nacogdoches Subs, Inc	(936) 564-2992
Midland	2109 S Midkiff	Kwik Chek Food Stores Inc.	(432) 684-4533	Nacogdoches	933 N University	Nacogdoches Subs, Inc	(936) 560-2998
Midland	2503 Rankin Hwy	CAL's Convenience, Inc.	(432) 683-8132	Nacogdoches	9855 US Hwy 259	Brookshire Brothers Holding, Inc.	(936) 462-1146
Midland	3201 E Hwy 158		(432) 684-0005	Natalia	21548 FM 471 S	Love's Travel Stops & Country Stores Inc.	(830) 663-5491
Midland	329 Dodson, Suite 100	Rice Horkey	(432) 689-3469	Navasota	1695 E Washington	James Martin, Shawn Esenwein	(936) 870-3367
Midland	4310 West Illinois, Suite 140	Terry Ives	(432) 520-0770	Nederland	1807 Nederland Ave	Sanjay Jain, Renu Agrawal	(409) 727-0099
Midland	4324 Andrews Hwy, Suite C		(432) 699-2428	Nederland	2357 Hwy. 69	Tri-Con, Inc.	(409) 727-2236
Midland	4400 N Midkiff, Space B	Rice Horkey CAL's Convenience, Inc.	(432) 684-4058	Needville	13717 Hwy 36, PO Box 306	Vickie Maresh	(979) 793-7800
Midland	4509 North Big Spring		(432) 699-1991	New Boston	800 James Bowie Drive	Phillip Peek Shane Fraser, Richard Evans	(903) 628-7565 (830) 608-1472
Midland	4517 N Midland Dr	Terry Ives	(432) 682-4816	New Braunfels	1081 IH 35 South	Shane Fraser, Richard Evans	(830) 620-4442
Midland	610 N. Big Spring St., Suite A	Love's Travel Stops & Country Stores Inc.	(432) 699-2374	New Braunfels	140 Highway 46, Suite 101 1659 State Hwy 46 West, Suite 155	Richard Evans	(830) 626-9100
Midland	5200 Cholla Rd		(432) 682-5541	New Braunfels	21901 IH 35N	CST Services, LLC	(830) 625-2652
Midland	2300 W Wadley, Ste B	Terry Ives	(972) 775-4466	New Braunfels	2802 IH-35 N	Shane Fraser, Richard Evans	(830) 387-4246
Midlothian	400 N. Hwy 67	Zoser Muniz	(972) 775-2561	New Braunfels	4142 Loop 337	Pilot Travel Centers LLC	(830) 629-3098
Midlothian	910 E. Main St., Unit 300	Patriot Subs VI LP Nacogdoches Subs, Inc	(903) 569-0116	New Braunfels	4817 N IH 35	TA Operating LLC	(830) 608-9395
Mineola	1226 N Pacific		(940) 328-0939	New Braunfels	1769 TX-46, Suite 101	NPG Enterprises USA Inc	(830) 214-6648
Mineral Wells	4516 Hwy 180 East	C Royce Alsop	(940) 325-8680	New Braunfels	20310 US 59	Siju Tom	(832) 793-5622
Mineral Wells	601 FM 1821	C Royce Alsop Mehboob Lakhpaty, Yogesh Bhatt, Naznin Lakhpaty	(956) 584-9950	New Caney	20875 FM 1485, Ste A	RR Corp Restaurants LLC	(281) 689-3232
Mission	109 E Expressway 83	Mehboob Lakhpaty, Yogesh Bhatt	(956) 584-7865	New Deal	70 S Aspen Ave	Road Ranger LLC	(815) 655-8352
Mission	1139 E 9th St, Unit B	Mehboob Lakhpaty, Yogesh Bhatt, Naznin Lakhpaty	(956) 585-1928	New Waverly	125 SH Hwy 150 West, Suite E	Mukesh Mittal, Pirtal Singh	(936) 344-2555
Mission	122 S Shary Rd, Ste-1bd	Efrain Villarreal, Aracely Villarreal	(956) 581-0000	Newton	609 West Court St.	Brookshire Brothers Holding, Inc.	(409) 379-2249
Mission	3503 W. 5 Mile Line, Suite 1			Nixon	210 E. Central	7-Eleven, Inc	(830) 582-1154

North Richland Hills	5354 Rufe Snow Drive	Bhupinder Grewal	(817) 428-7513	Pasadena	3809 S Shaver St, Suite 170	Aleem Sharif, Amynah Sharif, Nabeel Sharif, Nurudin Sharif	(713) 943-3355
North Richland Hills	7653 Blvd 26A, suite A	Samuel Xie, Deborah Lau	(817) 498-3111	Pasadena	4009 Red Bluffs Blvd.	Christophe Cooreman, Raghu Marwaha, Rohit Marwaha	(281) 542-6868
North Richland Hills	7901 Mid Cities Blvd, Ste #220	Sukhnandan Grewal, Bhupinder Grewal	(817) 428-9081	Pasadena	4804 E. Sam Houston Pkwy S., Suite 100	Nurudin Sharif, Aleem Sharif, Amynah Sharif, Nabeel Sharif	(281) 487-4111
North Richland Hills	9101 N. Tarrant Parkway	Bhupinder Grewal Circle K Stores Inc., d.b.a. Circle K Stores Southwest Division	(817) 427-8800	Pasadena	6330 Spencer Highway, Suite B	Keshuv Corp LLC Aleem Sharif, Amynah Sharif, Nabeel Sharif, Nurudin Sharif	(281) 991-0730
Odem	901 Voss Ave	Road Ranger LLC	(432) 231-0050	Pasadena	901 W. Pasadena Fwy, Ste A	Nurudin Sharif, Aleem Sharif, Amynah Sharif, Nabeel Sharif	(713) 475-1011
Odessa	10490 West Interstate Hwy 20	Nathan Notley, Kayla Notley	(432) 653-5484	Pasadena	907 East Southmore, Suite A	Keshuv Corp LLC	(281) 487-2425
Odessa	1900 East 42nd Street	Love's Travel Stops & Country Stores Inc.	(432) 335-7062	Pasadena	4979 Fairmont Parkway	Govind Agrawal	(713) 436-6803
Odessa	1901 W. I-20	David Turner	(432) 332-1838	Pearland	10223 Broadway, Suite F	Clement Isonguyo	(713) 340-2234
Odessa	2450 West Loop 338	David Turner	(432) 332-4517	Pearland	11037 Shadow Creek Pwy, Suite # 113	Manjul Agrawal	(713) 340-1188
Odessa	2633 W County Rd	David Turner	(432) 363-0770	Pearland	2802 Business Center Drive	Govind Agrawal	(281) 485-6765
Odessa	3181 E University	David Turner	(432) 363-0003	Pearland	3407 E Broadway	Manjul Agrawal	(281) 485-8281
Odessa	3600 Billy Hext Road, Suite 103	David Turner	(432) 363-9626	Pearland	5402 Broadway Street, Ste 120	Govind Agrawal	(281) 997-8039
Odessa	3828 Andrews Hwy	David Turner	(432) 362-2127	Pearland	8325 Broadway St, Ste 200	Clement Isonguyo	(281) 648-1317
Odessa	4210 John Ben Sheppherd Pkwy	Mark Butler	(432) 367-2842	Pearland	FM 518 @ Dixie Farm Road, 3108 Dixie Farm Road Ste B118	River Sub LLC	(830) 334-3978
Odessa	4812 E University, Ste B	David Turner	(432) 580-3314	Pearsall	111 N IH 35	CAL's Convenience, Inc.	(432) 445-6004
Odessa	604 E 8th St	David Turner	(432) 614-5901	Pecos	I-H 20 & SH17	Love's Travel Stops & Country Stores Inc.	(432) 445-1499
Odessa	820 N. County Road	David Turner Nathan Notley, Kayla Notley	(432) 307-6602	Pecos	5202 South Cedar St.	Aracely Villarreal	(956) 585-3455
Odessa	980 E 87th, Suite B	L & S Subs LLC	(956) 350-3544	Penitas	1715 W. Expressway 83, Suite A-3	Brandon Harmon	(806) 648-1755
Olmito	9675 Anacua Street, Suite A	Alsop Management, Inc.	(940) 564-4100	Pflugerville	2600 S Main	Steven Semlali	(512) 670-0606
Olney	509 W Main	James Carter	(936) 646-2100	Pflugerville	1420 Wells Branch Pkwy, Suite 220	FuriSub, LLC	(512) 251-0804
Onalaska	14253 US Hwy 190 West	Surekha Korpala Pilot Travel Centers LLC	(409) 745-3900	Pharr	1552 FM 685, Ste. 108	Naresh Gupta	(956) 781-7700
Orange	10383 Hwy 12	Manojkumar Patel, Kalpanabahan Patel, Praful Patel	(409) 883-8888	Pharr	1212 S Fir Street	Naresh Gupta	(956) 283-1844
Orange	2205 Hwy 62 S	CAL's Convenience, Inc.	(325) 392-4782	Pharr	1300 S. Cage Blvd., Suite 8	Ramon Ponce	(956) 843-2305
Orange	3730 N 16th Street	Norbert Keller	(361) 972-2273	Pharr	1510 West Military, Unit 4	Ramon Ponce	(956) 961-4252
Ozona	1204 Ave E	James Carter	(903) 729-2062	Pharr	2506 S. Cage Blvd	Mehboob Lakhpaty, Yogesh Bhatt	(956) 702-2805
Palacios	307 Henderson	James Carter	(903) 729-1266	Pharr	4601 Selma Drive	Ramon Ponce	(956) 702-8890
Palastine	2006 Crockett Rd, Ste A	Petroleum Wholesale LP	(972) 449-2108	Pharr	7309 S Cage Blvd	Naresh Gupta	(956) 781-7700
Palastine	2607 W Oak	David Bhatt	(956) 583-6914	Pharr	500 E Sioux Road	Naresh Gupta	(956) 624-0993
Palmer	6201 S I 45	Efrain Villarreal, Aracely Villarreal, Marcus Villarreal	(956) 424-6403	Pharr	600 W. Hall Acres	Arifa Surani	(940) 686-2281
Palmhurst	4404 N Conway Ave Suite A	Aracely Villarreal	(956) 583-9718	Pilot Point	1225 N Hwy 377	RR Corp Restaurants LLC	(832) 934-0202
Palmview	1314 W. Palma Vista Dr, Suite 1	Milton Cooke	(806) 669-7702	Pinehurst	32350 SH 249, Suite 20	Michael Ebers, Eric Werner	(806) 293-0652
Palmview	508 N. Lahoma	Kelly Miller	(806) 537-5700	Plainview	1001 Interstate Hwy, Suite 840	Sanjeev Khanna, Govind Agrawal	(972) 881-5472
Pampa	2141 N Hobart St	Clifton Cassell, Logan Cassell	(817) 460-2021	Plano	1201 East Spring Creek Pkwy, Suite 160	Tracy Metten	(972) 424-7827
Panhandle	407 Hwy 60 West	Clifton Cassell, Logan Cassell	(817) 804-0500	Plano	1409 Shiloh Rd, Ste 100 A	Zia Rehman	(972) 881-4640
Pantego	2504 W Park Row, Ste B7	Jeffrey Martin	(903) 739-9990	Plano	230 West Parker Road, Suite 180A	Zia Rehman	(972) 424-8964
Pantego	2570 W Pioneer Pky	Jeffrey Martin	(903) 739-8200	Plano	2400 K Avenue, Suite A	Mostapha Ayachi, Zouheir Bouaddi	(972) 312-9885
Paris	2650 North Main St	Jeffrey Martin	(903) 739-9200	Plano	2830 W 15th St	Sanjeev Khanna	(972) 519-0725
Paris	3720 Bonham Street	Jeffrey Martin	(903) 739-9411	Plano	3115 Parker Rd, Suite 539	Sanjeev Khanna, Govind Agrawal	(972) 596-3961
Paris	3855 Lamar Ave	Aleem Sharif, Amynah Sharif, Nurudin Sharif	(713) 534-0505	Plano	3131 Custer Rd, Suite 110	Mostapha Ayachi, Zouheir Bouaddi	(972) 801-9885
Paris	3915 Lamar Ave, #B	Christophe Cooreman, Raghu Marwaha, Rohit Marwaha	(713) 920-2600	Plano	340 Coit Rd, Ste 300, Space 29	Tracy Metten	(972) 378-9040
Pasadena	2043 S Richey	Aleem Sharif, Amynah Sharif, Nabeel Sharif, Nurudin Sharif	(713) 946-6479	Plano	5024 Tennyson Parkway, Ste 100	Sanjeev Khanna	(972) 378-3817
Pasadena	2619 Red Bluff Road, Unit 1A			Plano	5933 Dallas Pkwy, #500	Sanjeev Khanna, Govind Agrawal	(972) 378-9488
Pasadena	3122-A Spencer Hwy			Plano	5960 W Parker Rd, Ste 290		

Plano	700 W. Spring Creek Pkwy, Suite 109	Sanjeev Khanna, Govind Agrawal	(972) 422-9698	Richardson	600 N Coit, Suite 2055 710 West Renner Road, Suite 200, Unit 1	Sanjeev Khanna, Govind Agrawal	(972) 644-7827
Plano	7000 Independence	Sanjeev Khanna, Govind Agrawal	(972) 491-2127	Richardson	800 E Arapaho Road, Ste 118	Sandip Patel Sanjeev Khanna, Govind Agrawal	(972) 235-7860
Plano	7040 W. Spring Creek Pkwy.	CST Services, LLC	(972) 370-9425	Richardson	819 W Arapaho Road, Suite 58	Tejas Bhavsar, Payal Bhavsar	(972) 231-1405
Plano	8000 Coit Road, Suite 1000	Tracy Metten	(972) 294-5202	Richmond	1270 Crabb River Rd, Suite 300 1803 Richmond Parkway, Suite 200	Rahul Agrawal Ying-Ying Wagner, Jack Wagner	(281) 937-1234
Plano	8600 Preston Road, Suite 129	Tracy Metten	(972) 668-6900	Richmond	1846 FM 359	Ying-Ying Wagner, Jack Wagner	(281) 889-0106
Plano	9720 Coit Rd, Suite # 150	Tracy Metten NPG Enterprises USA Inc	(972) 712-8242	Richmond	26824 Farm to Market 1093	Ying-Ying Wagner, Jack Wagner	(281) 344-8886
Pleasanton	2151 West Oaklawn	NPG Enterprises USA Inc	(830) 569-1910	Richmond	4610 FM 723, Space A 5614 W Grand Parkway S, Ste 110	Naveed Rehman Ying-Ying Wagner, Zachary Wagner	(281) 552-7913
Pleasanton	703 W Oaklawn	NPG Enterprises USA Inc	(830) 569-2025	Richmond	8650 Grand Mission Blvd	Siju Tom, Tomy Kunthara	(281) 232-8668
Point Blank	6899 US-190	Hartej Singh Brookshire Brothers Holding, Inc.	(936) 649-8168	Richmond	11020 Harlem Road	Siju Tom	(832) 595-1100
Pollok	6925 US Highway 69 N	Hartej Singh Brookshire Brothers Holding, Inc.	(936) 853-4500	Richmond	1541 FM 2004	Naveed Rehman	(281) 762-2798
Ponder	104 W. Bailey St.	Cynthia Neal, Jeff Neal Mehboob Lakhpaty, Yogesh Bhatt	(940) 479-0485	Richmond	201 W Frederick	Naveed Rehman	(281) 565-0208
Port Aransas	1115 Hwy 361, Suite D	Cynthia Neal, Jeff Neal Mehboob Lakhpaty, Yogesh Bhatt	(361) 416-1281	Richwood	305 N FM 3167, Suite E	Fikes Wholesale, Inc	(979) 529-9645
Port Arthur	1918 9th Ave	Keval Patel	(409) 982-6496	Riesel	6580 Rio Panico St, Suite 1	Rosa Elia Gonzalez	(254) 896-2029
Port Arthur	2800 26th Street, Sute 200	Keval Patel Sanjay Jain, Renu Agrawal	(409) 548-4744	Rio Grande City	4024 E Hwy 83, Ste 110	Rosa Elia Gonzalez	(956) 487-6100
Port Arthur	5019 Twin City Hwy	Keval Patel Sanjay Jain, Renu Agrawal	(409) 962-0204	Rio Grande City	325 East Colorado, Suite A	Rosa Elia Gonzalez Clara Gonzalez, Alejandro Varela	(956) 487-6300
Port Arthur	6757 W. Port Arthur Rd. 8565 Memorial Boulevard, Suite # 200	Korpall Enterprises Inc	(409) 736-3960	Rio Grande City	100 S Hwy 174	Qasim Saeed Deborah Lau, Samuel Xie	(956) 488-9087
Port Arthur	6757 W. Port Arthur Rd. 8565 Memorial Boulevard, Suite # 200	Korpall Enterprises Inc David Kriehbaum, Tracey Kriehbaum	(409) 729-0247	Rio Hondo	5510 River Oaks Blvd.	Alejandro Varela	(956) 748-2500
Port Isabel	1401 Hwy 100, Suite 8	Tracey Kriehbaum	(956) 943-7571	Rio Vista	3772 Hwy 19	Amitkumar Patel Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu	(817) 373-2820
Port Lavaca	400 Tiney Browning Blvd, Ste 1 306 Highway 35 S, Suites 304 & 306	Robin Eeds-Cano	(361) 552-6073	River Oaks	1224 North US 377, Suite 201	Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu	(817) 887-9798
Port Lavaca	400 Tiney Browning Blvd, Ste 1 306 Highway 35 S, Suites 304 & 306	Robin Eeds-Cano Sanjay Jain, Renu Agrawal	(361) 552-7300	Riverside	427 N Robinson Dr	Eric Werner, Jeff Davis, Gary Gilmore	(817) 491-3335
Port Neches	2222 Nall St	Rafiq Karovaliya, Sohail Ali	(409) 721-9911	Roanoke	8055 IH-35 S	Pilot Travel Centers LLC	(936) 594-9221
Porter	20096 FM 1314	KK Corp Restaurants LLC	(832) 432-0832	Roanoke	237 W Cameron	James Carter	(817) 837-9996
Porter	23741 US Hwy 59	KK Corp Restaurants LLC	(281) 354-1900	Rockdale	1405 W. Market St.	Ruchir Patel	(817) 837-9996
Portland	2030 West Hwy 181	Dinesh Agrawal Michael Ebers, Eric Werner	(361) 643-6747	Rockport	2861 Highway 35N, Suite 3	Dinesh Agrawal Allison Farooq, Umar Farooq	(817) 491-3335
Post	612 Broadway Rd 102 Sandra Bland Parkway, Suite B	Mukesh Mittal, Pirtal Singh	(806) 495-4186	Rockport	2006 S Goliad, Suite 226	Allison Farooq, Umar Farooq	(817) 491-3335
Prarie View	Corner First St and Second	AAA Food LLC	(432) 229-2505	Rockwall	2205 SH 276	Mike Tatar Allison Farooq, Umar Farooq	(817) 491-3335
Presidio	Corner First St and Second	AAA Food LLC	(432) 229-2505	Rockwall	2850 Ridge Road, Ste 108 3084 N. Goliad Street, Suite 118	Umar Farooq, Allison Farooq	(972) 771-3225
Progreso	103 East Highway 281	Sandra Valdez	(956) 565-8500	Rockwall	782 Interstate 30	Ashraf Boulos	(972) 961-0365
Prosper	1099 N Preston Rd	Victron Stores, LP Eric Werner, Kevin Allen	(972) 347-1801	Roma	1505 N Grant St, Ste 5	Rosa Elia Gonzalez Ying-Ying Wagner, Jack Wagner	(956) 849-9087
Providence Village	26615 Hwy 380 E, Suite 160	Allen Love's Travel Stops & Country Stores Inc.	(940) 440-1087	Rosenberg	24326 Southwest Freeway	Ying-Ying Wagner, Jack Wagner	(281) 341-9788
Quanah	1415 W. 11th Street, Hwy 287	Love's Travel Stops & Country Stores Inc.	(940) 663-2567	Rosenberg	3310 1st St	Ying-Ying Wagner, Jack Wagner	(281) 341-6648
Queen City	22406 US Highway 59 N	Love's Travel Stops & Country Stores Inc.	(903) 796-1751	Rosenberg	5042 Avenue H 1500 S.A.W. Grimes Blvd, Suite 160	Ying-Ying Wagner, Jack Wagner	(281) 341-6866
Quinlan	1523 E Quinlan Pkwy	Ibrahim Kassem	(903) 356-0310	Round Rock	1700 E Palm Valley Blvd, Suite 420	FuriSub, LLC	(512) 238-9995
Quinlan	8801 Highway 34 South	Ashraf Boulos H Denise Brannam, Doris Wallace	(903) 356-7874	Round Rock	2601 S IH 35, Ste 200	FuriSub, LLC	(512) 388-1548
Quitman	914B E Goode St	Army & Air Force Exchange Service	(210) 566-8169	Round Rock	3750 Gattis School Rd, #800	FuriSub, LLC Speedy Stop Food Stores, LLC	(512) 388-7827
Randolph AFB	630 W 3rd Street, Building 1068	Love's Travel Stops & Country Stores Inc.	(254) 647-3700	Round Rock	551 University Blvd.	Umar Farooq, Allison Farooq	(512) 388-0428
Ranger	1600 Loop 254 W	Love's Travel Stops & Country Stores Inc.	(254) 647-3700	Rowlett	3366 Lakeview Parkway	Umar Farooq, Allison Farooq	(972) 310-2800
Raymondville	123 N Expy 77	Dinesh Agrawal	(956) 689-4949	Rowlett	3366 Lakeview Parkway	Umar Farooq, Allison Farooq	(972) 475-2800
Red Oak	307 E. Ovilla Rd, Suite 700	Zoser Muniz Circle K Stores Inc., d.b.a. Circle K Stores	(469) 552-6851	Rowlett	3366 Lakeview Parkway	Umar Farooq, Allison Farooq	(972) 475-2800
Refugio	217 N Alamo Hwy 77 100 S Central Expressway, Suite 64	Southwest Division Sanjeev Khanna, Govind Agrawal	(361) 526-9137	Rowlett	3366 Lakeview Parkway	Umar Farooq, Allison Farooq	(972) 475-2800
Richardson	1332 S Plano Rd, Ste 650	Sanjeev Khanna, Govind Agrawal	(972) 644-9740	Rowlett	3366 Lakeview Parkway	Umar Farooq, Allison Farooq	(972) 475-2800
Richardson	1332 S Plano Rd, Ste 650	Sanjeev Khanna, Govind Agrawal	(972) 690-1650	Rowlett	3366 Lakeview Parkway	Umar Farooq, Allison Farooq	(972) 475-2800
Richardson	2000 N Plano, Ste 104	Govind Agrawal	(972) 235-8446	Rowlett	3366 Lakeview Parkway	Umar Farooq, Allison Farooq	(972) 475-2800
Richardson	2160 N. Coit Road, Suite 144	Umar Farooq, Allison Farooq	(972) 238-1190	Rowlett	3366 Lakeview Parkway	Umar Farooq, Allison Farooq	(972) 475-2800

Rowlett	8405 Lakeview Pkwy, #208	Tracy Metten	(214) 607-9946	San Antonio	1530 Femoyer St, N Troop Store Foodcourt	Army & Air Force Exchange Service	(210) 267-2992
Roysce City	494 West I-30	Ashraf Boulos	(972) 635-2447	San Antonio	15355 FM 471 N	Joseph Danel	(210) 688-7307
Rusk	267 N Dickinson Street	James Carter	(903) 683-2526	San Antonio	15511 Applewhite Road, Ste 105	Martha Jordan, Catherine Amato, Richard Riley	(210) 628-4163
Sachse	5250 Texas 78, Suite 780	Tracy Metten	(972) 414-7827	San Antonio	1621 N Main Ave, Suite 1	Michael Charles McCoy	(210) 227-7827
Saginaw	1200 S Bluemound Rd, Ste 150	Raquib Ahmed, Waseem Daredia	(682) 286-1010	San Antonio	16600 Huebner Rd, Suite 101	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 493-7250
Saginaw	601 N. Saginaw Blvd, Suite 130	C Royce Alsop	(817) 847-9119	San Antonio	17815 La Cantera Pkwy, Suite 1	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 842-0203
Saginaw	900 N Bluemound Rd, Ste 116	Raquib Ahmed, Waseem Daredia	(817) 306-5300	San Antonio	1802 Nacogdoches	Martha Jordan, Catherine Amato, Richard Riley	(210) 265-5056
Salado	882 N Main St	Hardik Patel	(254) 947-5593	San Antonio	1803 Vance Jackson, Suite 305	Sharmila Patel, Shalvi Patel	(210) 738-8054
San Angelo	1703 South Bryant	William Butler	(325) 659-2606	San Antonio	1810 N Foster Rd	CST Services, LLC	(210) 661-2225
San Angelo	202 N Koenigheim, Suite A	William Butler	(325) 486-2097	San Antonio	18410 US Highway 281 N, Suite 107	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 842-1659
San Angelo	2210 N Bryant Blvd	William Butler	(325) 486-2096	San Antonio	1911 Nogalitos St	Azhar Haifa	(210) 533-5453
San Angelo	3016 Knickerbocker	William Butler	(325) 947-8250	San Antonio	20079 Stone Oak Pkwy, Suite 1100	Martha Jordan, Catherine Amato, Richard Riley	(210) 481-3478
San Angelo	3110 Sherwood Way	William Butler	(325) 947-8251	San Antonio	2151 SW 36th St	CST Services, LLC	(210) 436-5217
San Angelo	5665 Sherwood Way	CAL's Convenience, Inc.	(325) 944-7832	San Antonio	2267 NW Military Highway, Suite 117	Sharmila Patel, Shalvi Patel	(210) 377-1086
San Antonio	1 Camino Santa Maria	Aramark Educational Services, LLC	(210) 436-3334	San Antonio	2339 Evans Rd, Suite 114	Salim Walji	(210) 481-7006
San Antonio	10010 N Loop 1604 W	CST Services, LLC	(210) 523-1784	San Antonio	240 E. Houston Street	Martha Jordan, Catherine Amato, Richard Riley	(210) 224-2523
San Antonio	10650 Culebra Rd, Suite 108	Martha Jordan, Catherine Amato, Richard Riley	(210) 767-1113	San Antonio	2400 West Avenue, Suite 4	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 737-8054
San Antonio	10811 Perrin Beitel	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 650-5123	San Antonio	2414 Babcock	Michael Charles McCoy	(210) 615-7740
San Antonio	10915 Wurzbach	Sharmila Patel, Shalvi Patel	(210) 634-9037	San Antonio	24403 W I-10	Martha Jordan, Catherine Amato, Richard Riley	(210) 971-7920
San Antonio	11050 Potranco Rd	Sami Ebrahim	(210) 523-5318	San Antonio	250 N Loop 1604 E	CST Services, LLC	(210) 491-4110
San Antonio	1115 SE Military Drive	Martha Jordan, Catherine Amato, Richard Riley	(210) 932-9296	San Antonio	2606 TPC Pkwy, Suite 114, Unit #100	Martha Jordan, Catherine Amato, Richard Riley	(210) 497-5055
San Antonio	11282 Culebra Road	Martha Jordan, Catherine Amato, Richard Riley	(210) 688-9669	San Antonio	2800 Thousand Oaks	Michael Charles McCoy	(210) 673-2602
San Antonio	11309 Bandera Rd, Ste 109	Michael Charles McCoy	(210) 256-7290	San Antonio	2864 W Loop 1604 S, Suite 101	Haroun Haifa	(210) 314-3822
San Antonio	11311 Huebner Road	CST Services, LLC	(210) 641-0333	San Antonio	302 Valley Hi Drive	Michael Charles McCoy	(210) 673-2602
San Antonio	11330 IH 10 W, Ste 1000	Michael Charles McCoy	(210) 690-2081	San Antonio	3138 SE Military Dr, Ste 108	River Sub LLC	(210) 337-5782
San Antonio	1134 Culebra Road	Joseph Danel	(210) 530-1403	San Antonio	314 S. W.W. White Rd	River Sub LLC	(210) 359-9747
San Antonio	11380 Shaenfield Rd	CST Services, LLC	(210) 688-9096	San Antonio	3227 SW Military Drive, Unit 111	River Sub LLC	(210) 757-3862
San Antonio	1150 N FM 1604 W, Space #114	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 493-9688	San Antonio	3953 Fredericksburg Road	Sharmila Patel, Shalvi Patel, Sonika Patel	(210) 735-3054
San Antonio	11615 West Ave	Michael Charles McCoy	(210) 349-0442	San Antonio	4096 Foster Road	Martha Jordan, Catherine Amato, Richard Riley	(210) 310-1193
San Antonio	11643 SE Loop 410, Suite 101	Martha Jordan, Catherine Amato, Richard Riley	(210) 922-2770	San Antonio	4102 S New Braunfels, Ste 107	Martha Jordan, Catherine Amato, Richard Riley	(210) 532-2340
San Antonio	1171 AT&T Center Parkway	CST Services, LLC	(210) 444-1875	San Antonio	4105 S Loop 1604 E	Pilot Travel Centers LLC	(210) 626-9238
San Antonio	11726 I-35 North	Martha Jordan, Catherine Amato, Richard Riley	(210) 599-0153	San Antonio	4130 Broadway St	Martha Jordan, Catherine Amato, Richard Riley	(210) 822-8251
San Antonio	12335 Wetmore Road	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 896-3581	San Antonio	415 Pecan Valley Drive	Gerosa, LLC	(210) 277-7496
San Antonio	12639 Blanco Road	Martha Jordan, Catherine Amato, Richard Riley	(210) 764-0265	San Antonio	4233 McCullough Ave	River Sub LLC	(210) 826-6215
San Antonio	14028 Hwy 181 S	Shawn Barolia, John Barolia	(210) 635-7032	San Antonio	4331 Thousand Oaks Drive	Sharmila Patel, Shalvi Patel	(210) 599-2620
San Antonio	14084 Nacogdoches Rd	Michael Charles McCoy	(210) 654-4822	San Antonio	4638 W. Commerce, Ste 101	Martha Jordan, Catherine Amato, Richard Riley	(210) 432-2068
San Antonio	14439 NW Military Hwy, Suite 112	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 408-1086	San Antonio	4977 Walzem Rd	Richard Riley	(210) 653-4609
San Antonio	1464 Austin Hwy, Ste 109	River Sub LLC	(210) 826-0978				
San Antonio	1503 Pleasanton Rd	Martha Jordan, Catherine Amato, Richard Riley	(210) 932-2828				
San Antonio	15118 Potranco Road, Suite 10 & 11	Martha Jordan, Catherine Amato, Richard Riley	(210) 679-0321				

San Antonio	5025 Loop 410 NW	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 680-8054	San Antonio	9427 Culebra Road	Martha Jordan, Catherine Amato, Richard Riley	(210) 680-0750
San Antonio	5130 N Loop 1604 E	CST Services, LLC	(210) 650-3191	San Antonio	9638 Potranco Rd, Ste 106	Martha Jordan, Catherine Amato, Richard Riley	(210) 681-2463
San Antonio	5138 UTSA Blvd, Suite 107	Richard Riley	(210) 877-9911	San Antonio	9727 Poteet Jourdanon Freeway, Suite 112	Martha Jordan, Catherine Amato, Richard Riley	(210) 927-9000
San Antonio	5429 E Hwy 87	Richard Riley	(210) 648-7040	San Antonio	9800 Fredericksburg Rd, BSB Building	Sodexo Operations, LLC	(210) 464-3791
San Antonio	5545 NW Loop 410, Ste 118	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 684-7877	San Antonio	9800 Fredericksburg Rd, Building H	Sodexo Operations, LLC	(210) 498-6161
San Antonio	5601 Bandera Road, Unit 110-B	Sharmila Patel, Shalvi Patel	(210) 521-4518	San Antonio	9838 Hwy 151	CST Services, LLC	(210) 680-5955
San Antonio	5610 UTSA Blvd, Subway Cafe	CST Services, LLC	(210) 641-2524	San Antonio	1315 S. St. Mary's St.	Azhar Haifa	(210) 236-9001
San Antonio	5619 E IH 10	Pilot Travel Centers LLC	(210) 661-5500	San Antonio	111 Soledad, Suite 165	Martha Jordan, Catherine Amato, Richard Riley	(210) 475-3878
San Antonio	5626 Walzem Rd	Martha Jordan, Catherine Amato, Richard Riley	(210) 646-8052	San Augustine	210 N US Hwy 96	James Carter, Joseph Carter, Joshua Carter	(936) 288-5077
San Antonio	6010 Ingram Road, Suite 102	Martha Jordan, Catherine Amato, Richard Riley	(210) 520-0014	San Benito	1126 W. US Highway 77	Ivan Zorrilla	(956) 399-1370
San Antonio	6338 Old Pearsall Rd, Ste 107	Hakem Haifa	(210) 623-3169	San Benito	1220 W Business Hwy 77, Unit 1	Ivan Zorrilla	(956) 361-7821
San Antonio	6394 Rittiman Rd	River Sub LLC	(210) 666-8865	San Benito	160 W Expressway 83, Ste A	Ivan Zorrilla	(956) 399-5151
San Antonio	6422 Babcock	Michael Charles McCoy	(210) 690-1150	San Juan	106 E. 495, Ste F	Tamica Avendano	(956) 783-6226
San Antonio	6811 San Pedro	Sharmila Patel, Sonika Patel	(210) 740-7081	San Juan	2707 N. Raul Longoria	Mehboob Lakhpaty, Yogesh Bhatt	(956) 258-5387
San Antonio	6826 N Loop 1604 E Bldg 1, Ste 106	Martha Jordan, Catherine Amato, Richard Riley	(210) 650-9495	San Juan	700 N. I Road, Suite H	Naresh Gupta	(956) 702-3096
San Antonio	6827 N. Loop 1604 West, Suite 101	Anand Bhakta	(210) 690-0816	San Marcos	102 Wonder World Dr, Ste 100	Shane Fraser	(512) 353-7766
San Antonio	6912 Military Dr West	Michael Charles McCoy	(210) 673-5670	San Marcos	1404 Clarewood, Ste 101	Shane Fraser	(512) 353-0000
San Antonio	7015 Bandera Rd, #15	Michael Charles McCoy	(210) 680-8229	San Marcos	1504 Aquarena Springs Drive	Shane Fraser	(512) 757-8833
San Antonio	7239 SW Loop 410	Azhar Haifa	(210) 623-3171	San Marcos	202 University Dr	Shane Fraser	(512) 353-7500
San Antonio	7280 UTSA Blvd, Suite # 104	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 842-0851	San Saba	1306 W Wallace St	CAL's Convenience, Inc.	(325) 372-6518
San Antonio	7400 San Pedro, Suite 7	Sharmila Patel, Shalvi Patel	(210) 366-4774	Sanger	1004 Maple St, Ste 107	Jason Blake, Shannon Blake	(940) 777-0170
San Antonio	8002 Callaghan	NPG Enterprises USA Inc	(210) 349-0605	Santa Fe	12496 Hwy 6	KK Corp Restaurants LLC	(409) 925-6039
San Antonio	803 Castroville Rd, Ste #119	Joseph Danel	(210) 435-9266	Santo	87125 Hwy 20 W	Victron Stores, LP	(940) 769-2584
San Antonio	8119 Culebra Road	Martha Jordan, Catherine Amato, Richard Riley	(210) 521-6040	Schertz	1248 FM 78, Suite 107	Martha Jordan, Catherine Amato, Richard Riley	(210) 566-4274
San Antonio	8124 Fredericksburg Rd	Michael Charles McCoy	(210) 949-5185	Schertz	17599 IH 35 N	CST Services, LLC	(210) 651-6391
San Antonio	8181 Tezel Rd, Suite 104	Martha Jordan, Catherine Amato, Richard Riley	(210) 521-4234	Seabrook	4620 East Nasa Road One	Kashika Aggarwal	(281) 326-2288
San Antonio	8202 N Loop 1604 W, Suite 107	Priyadarshi Patel, Neil Patel, Niral Patel, Sejal Patel	(210) 694-2580	Seabrook	5735 Bayport Blvd, Ste E	John Packer	(281) 291-7234
San Antonio	8223 Marbach Road	Martha Jordan, Catherine Amato, Richard Riley	(210) 675-1250	Seagoville	220 N. Hwy. 175	Vaishali Patel	(972) 287-2234
San Antonio	849 Bandera Road	NPG Enterprises USA Inc	(210) 432-7827	Sealy	2302 Hwy 36 S	Mehul Patel	(979) 885-0077
San Antonio	8507 McCullough Avenue, Suite D 11	Sharmila Patel, Shalvi Patel	(210) 377-0918	Sealy	5168 NE I-10, Frontage Rd	Estate of Shahadat Bhuiyan	(979) 885-2401
San Antonio	8521 Perrin Beitel, Space 4	Sharmila Patel, Shalvi Patel	(210) 656-8054	Sealy	6023 FM 3538	Mehul Patel	(979) 885-6277
San Antonio	8538 IH-35 South	Martha Jordan, Catherine Amato, Richard Riley	(210) 922-1511	Sealy	1848 Beckendorff Road	Road Ranger LLC	(815) 414-5685
San Antonio	8630 W. Hwy 90	Rafiq Maredia	(210) 670-8758	Seguin	1341 E Court St	NPG Enterprises USA Inc	(830) 379-8898
San Antonio	8830 Huebner Rd	Michael Charles McCoy	(210) 694-6080	Seguin	1524 Highway 46	NPG Enterprises USA Inc	(830) 379-7828
San Antonio	8839 Culebra Road, Suite 114	Martha Jordan, Catherine Amato, Richard Riley	(210) 520-1888	Seguin	2999 North Highway 123 Bypass	One Eshal Enterprise LLC	(830) 379-2649
San Antonio	903 East Bitters Rd, Ste 103	Mehboob Lakhpaty, Yogesh Bhatt, Naznin Lakhpaty	(210) 496-2275	Seguin	6150 Interstate Hwy 10, Exit 601	Petroleum Wholesale LP	(830) 420-2234
San Antonio	918 Bandera Road	NPG Enterprises USA Inc	(210) 438-8079	Seguin	2460 FM 464	Road Ranger LLC	(830) 368-2443
San Antonio	9333 SW Loop 410	Traders Village, Ltd.	(210) 623-8383	Seminole	210 West Avenue A	Terry Ives	(432) 758-3900
				Seven Points	100 N Seven Points Dr	Fara United Inc	(903) 432-2259
				Shamrock	1249 N. Main Street	Fikes Wholesale, Inc	(806) 256-2059
				Shenandoah	19189 I-45 S, Ste I	RR Corp Restaurants LLC	(281) 419-2112
				Shepherd	4730 Hwy 59	Hartej Singh	(936) 628-1300
				Sherman	2114 Texoma Pky, Suite 200	Eric Werner, Jeff Davis	(903) 870-7071
				Shiner	117 E. 7th Street	Larry Gerosa	(361) 594-5040

Silsbee	1005 Hwy 96 Bypass	Robert Peters	(409) 385-5850	Sugar Land	3557 Hwy 6, Space # 3557	Rahul Agrawal	(281) 980-5353
Silsbee	760 Hwy 96 S	Robert Peters	(409) 385-7827	Sugar Land	903 Eldridge Rd	Mukulesh Shah Neerav Shah, Ronak Shah	(281) 242-8480 (281) 879-6120
Sinton	115 W. Sinton	Dinesh Agrawal	(361) 364-3900	Sugarland	10150 Hwy 6 South	Siju Tom	(281) 277-7974
Smithville	1509 Dorothy Nichols Lane	Robin Hudson Jagdish Dave, Rekha Dave	(512) 237-5200 (325) 573-9782	Sugarland	16639 W Airport 18721 University Blvd, Building 1 Suite 140	Rahul Agrawal	(281) 207-9370
Snyder	3903 College Avenue	Armando Baca CAL's Convenience, Inc.	(915) 233-5355 (325) 387-6181	Sugarland	4720 C Sweetwater Blvd	Rahul Agrawal Aracely Villarreal, Efrain Villarreal Nelda Doss, Schylar Fouse	(281) 980-9551 (956) 485-6106 (903) 885-7990
Sonora	610 Crockett SE	Love's Travel Stops & Country Stores Inc.	(325) 387-2768	Sullivan City	104 E. Expressway 83, Suite 1	H Denise Brannam, Doris Wallace	(903) 885-3054
Sonora	3880 Loop 467	Surekha Korpai	(409) 287-3366	Sulphur Springs	151 E. Industrial, Suite A	Pay and Save, Inc. Daniel Meister, Karen Meister	(806) 229-6410 (972) 226-5561
Sour Lake	565 Hwy 105	Amy Rasmijn Tracey Kriegbaum, David Kriegbaum	(713) 941-4002 (956) 761-6700	Sundown	103 E. Richardson 184 South Collins Road, Suite 600	Dinesh Agrawal	(979) 205-1063
South Houston	814 Spencer Hwy.	Virender Ahuja	(817) 416-2690	Sunnyvale	1102 N Main St	William Butler	(325) 235-4145
South Padre Island	2100 Padre Blvd., Unit 5	Mukesh Mittal KK Corp Restaurants LLC	(281) 689-2264	Sweetwater	102 NW Georgia Street	William Butler CAL's Convenience, Inc.	(325) 236-6825 (806) 998-5452
Splendor	14717 US Highway 59	KK Corp Restaurants LLC	(281) 370-3648	Sweetwater	602 E Broadway St	H Denise Brannam	(903) 947-2600
Spring	15830 Champion Forest Dr	KK Corp Restaurants LLC	(281) 370-5926	Tahoka	1405 Lockwood Rd	FuriSub, LLC	(512) 352-1440
Spring	16754 Stuebner Airline Rd 20212 Champion Forest, Suite 200	KK Corp Restaurants LLC	(832) 843-6681	Tatum	1523 North Hill	Road Ranger LLC	(254) 308-1289
Spring	21183 Kuykendahl Rd	Neerav Shah	(281) 374-8760	Taylor	3110 N Main St, Ste B	Carwyn Smith	(254) 778-7144
Spring	2129 F.M. 2920, Suite 160	Speedy Stop Food Stores, LLC	(832) 791-1877	Teague	776 TX 179	Carwyn Smith	(254) 742-1040
Spring	2211 Rayford Rd	Jose Garcia	(281) 353-1200	Temple	2906 S 31st St	Carwyn Smith	(254) 228-5632
Spring	22710 Holzworth Rd	RR Corp Restaurants LLC	(281) 292-2275	Temple	3 N 29th St	Carwyn Smith	(254) 773-2332
Spring	22710 Holzworth Rd	Speedy Stop Food Stores, LLC	(832) 791-1877	Temple	6801 W. Adams Avenue 7150 West Adams Ave, Suite# 105	Carwyn Smith	(254) 773-2332
Spring	230 Cypresswood Dr, Suite A	Jose Garcia	(281) 355-9929	Terrell	1100 FM 148	Victron Stores, LP	(972) 524-0705
Spring	23221-B Aldine Westfield	Jose Garcia	(281) 350-0959	Terrell	1700 Wilson Rd	TA Operating LLC Kevin Deibert, Julius Heard	(972) 563-6939 (972) 551-9090
Spring	24421 Gosling Road	Arif Maknojia	(281) 353-7070	Terrell	1880 W. Moore Ave, Suite 3	Madhu Patel, Naran Patel	(903) 831-4330
Spring	25428 & 25432 Aldine Westfield	Jose Garcia	(281) 353-7070	Texarkana	2019 Richmond Rd	Anwar Dossani Love's Travel Stops & Country Stores Inc.	(903) 255-7844 (903) 838-0857
Spring	2901 Riley Fuzzell Road	Siju Tom KK Corp Restaurants LLC	(281) 288-6800	Texarkana	451 Leary Road	Manju Pokhrel	(903) 793-3482
Spring	309 Sawdust Rd, Ste A 3440 Riley Fuzzell Road, Suite #140	RR Corp Restaurants LLC	(281) 363-4870	Texarkana	5115 Summerhill Rd	Phillip Peek Nurudin Sharif, Aminah Sharif, Nurudin Sharif, Aminah Sharif, Nurudin Sharif, Aminah Sharif	(903) 793-4242 (409) 945-2275 (409) 943-5430 (409) 945-7827 (409) 935-4996
Spring	3730 FM 2920, Suite 106	KK Corp Restaurants LLC	(281) 288-9913	Texarkana	4103 West 7th Street	Amin Punjwani	(214) 469-2600
Spring	3730 FM 2920, Suite 106	Siju Tom Vivi Jan, Der-Cherng Jan	(281) 651-0026 (281) 376-9989	Texarkana	5602 Richmond Road Ste. 102	Amin Punjwani Edward Straub, Douglas Straub, Jr	(972) 625-1700 (972) 668-0166
Spring	4959 Louetta	KK Corp Restaurants LLC	(281) 443-7101	Texarkana	5602 Richmond Road Ste. 102	Amin Punjwani KK Corp Restaurants LLC	(936) 273-6366
Spring	5743 Treaschwig	KK Corp Restaurants LLC	(281) 379-3105	Texas City	2506-25th Ave N, #8	RR Corp Restaurants LLC	(281) 465-8675
Spring	8765 Spring Cypress Rd, Ste O	KK Corp Restaurants LLC	(281) 379-3105	Texas City	2920 Palmer Hwy	KK Corp Restaurants LLC	(281) 367-3891
Spring	1401 Spring Cypress Rd	Jose Garcia	(281) 350-9292	Texas City	430-A Hwy 146 North	Siju Tom	(281) 364-8370
Spring Branch	20475 Hwy 46 W, Suite 140	Jay Kiel	(830) 438-3458	Texas City	5204 Texas Ave, Ste H	CST Services, LLC	(361) 786-3127
Springtown	493 Hwy 199 East 11388 Fountains Lake Dr, Suite 930	C Royce Alsop	(817) 220-0529	The Colony	4691 State Hwy 121	CST Services, LLC Love's Travel Stops & Country Stores Inc.	(361) 786-3308 (361) 786-2523
Stafford	11715-A W Belfort	Rahul Agrawal Mukulesh Shah, Upma Shah	(281) 491-6260 (281) 879-8300	The Colony	5333 State Hwy 121, Ste 131		
Stafford	12999 Murphy Road, Suite B-6	Neerav Shah	(281) 530-1920	The Colony	5600 Nebraska FurnitureMart Dr		
Stamford	1412 N Swenson Rd	Aaron Walla CAL's Convenience, Inc.	(325) 773-2262 (432) 756-2115	The Colony	6805 Main St, Ste 140		
Stanton	1308 N Lamesa Hwy	C Royce Alsop	(254) 968-5111	The Woodlands	3026 College Park Dr 4747 Research Forest Dr, Ste 430		
Stephenville	100 Wolfe Nursery Rd, Ste 120	C Royce Alsop	(254) 965-6800	The Woodlands	4775 W Panther Creek, Suite 450		
Stephenville	1236 W. Washington Street	Pilot Travel Centers LLC	(806) 268-0688	The Woodlands	8000 Research Forest Dr, Unit 320		
Stratford	100 South Poplar	Mukulesh Shah	(281) 980-8161	Three Rivers	1085 Hwy 72 East		
Sugar Land	11549 Hwy 6 S	Mukulesh Shah	(281) 494-0614	Three Rivers	301 S. Harborth Ave.		
Sugar Land	13425 University Blvd.	Rahul Agrawal	(281) 265-8176	Three Rivers	2645 S. Hwy 37		
Sugar Land	13875 SW Freeway	Rahul Agrawal	(281) 344-0090				

Timpson	484 North 1st Street	WCW Subs, LLC	(936) 254-3300	Vidor	1545 North Main Street	Sanjay Jain	(409) 356-5043
Tomball	11407 Spring Cypress Rd, #150	RR Corp Restaurants LLC	(281) 251-1595	Vidor	300 Main	Sanjay Jain, Renu Agrawal	(409) 769-1431
Tomball	14080 FM 2920, Ste G	RR Corp Restaurants LLC	(281) 255-9925	Vinton	601 E Vinton Rd, I-10 Exit 2	Petro Stopping Centers LP	(915) 886-2550
Tomball	24230 Kuykendahl Road, Suite 320	RR Corp Restaurants LLC	(832) 698-2071	Von Ormy	11390 IH 35	Martha Jordan, Catherine Amato, Richard Riley	(210) 623-3224
Tomball	24922 Tomball Parkway, Suite 123	RR Corp Restaurants LLC	(281) 516-0808	Von Ormy	14555 IH 35 South	Pilot Travel Centers LLC	(210) 622-9268
Tomball	27030 Kuykendahl, Suite 130	RR Corp Restaurants LLC	(281) 255-2471	Waco	1020 S 5th St	Eric Werner, Jeff Davis, Gary Gilmore	(254) 753-7827
Tomball	701 E. Main Street, Suite 105B	RR Corp Restaurants LLC	(281) 255-0533	Waco	1333 S Valley Mills Dr, Ste A	Eric Werner, Jeff Davis, Gary Gilmore	(254) 754-4500
Trenton	13503 TX 121,	Kwik Chek Food Stores Inc.	(903) 989-5303	Waco	24 LaSalle Avenue, Suite 2B	Eric Werner	(254) 732-3293
Trinity	104 S Robb St	Kevin Searcy, Teresa Searcy	(936) 594-5414	Waco	2444 A 17 Hwy 6	Eric Werner, Jeff Davis	(254) 662-3220
Trophy Club	301 Trophy Lake Drive, Suite 144	Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu Love's Travel Stops & Country Stores Inc.	(817) 491-0997	Waco	25930 W. Hwy 84	CST Services, LLC	(254) 848-2709
Troy	1610 Cotton Gin Road	Cary Jon Huff, Mark Yardley	(254) 938-2590	Waco	4001 N 19th St	Eric Werner, Jeff Davis, Gary Gilmore	(254) 754-5858
Tulia	700 S. I-27		(806) 995-2620	Waco	5530 Bosque Blvd	Eric Werner, Jeff Davis, Gary Gilmore	(254) 399-8827
Tyler	101 E. Eighth Street	WCW Subs, LLC	(903) 617-6968	Waco	8309 N Hwy 6	Eric Werner, Kevin Allen	(254) 845-4125
Tyler	11980 Hwy 64 E.	Nacogdoches Subs, Inc	(903) 566-6703	Waco	8810 Woodway Drive, Suite 102	Eric Werner, Jeff Davis, Gary Gilmore	(254) 776-4000
Tyler	16242 Hwy 271	Fikes Wholesale, Inc	(903) 877-3580	Waco	9901 China Springs Hwy, Unit B	Eric Werner, Jeff Davis, Gary Gilmore	(254) 836-5400
Tyler	1949 SSE Loop 323	Govind Agrawal, Sanjeev Khanna	(903) 595-6262	Waller	31100 FM 2920, Suite F	James Martin, Shawn Esenwein	(936) 372-5664
Tyler	2021 E SE Loop 323	Sanjeev Khanna	(903) 509-9800	Watauga	6850 Denton Hwy	Sanjeev Khanna, Govind Agrawal, Alka Khanna, Shivam Khanna, Ambika Khanna-Cheruvu	(817) 428-5477
Tyler	2230 W Gentry Pkwy	Govind Agrawal, Sanjeev Khanna	(903) 593-0344	Waxahachie	1035 Highway 77 N, Unit 100	Patriot Subs VI LP	(972) 937-3330
Tyler	2350 W Grande Blvd	Sanjeev Khanna	(903) 534-2929	Weatherford	102 East I-20	Victron Stores, LP	(817) 594-7976
Tyler	2701 W. SW Loop 323	Sanjeev Khanna	(903) 561-4700	Weatherford	400 Sante Fe Drive, Ste B	C Royce Alsop, Brandon Alsop	(817) 594-1299
Tyler	400 SWS Loop 323	Govind Agrawal, Sanjeev Khanna	(903) 595-4580	Weatherford	617 Palo Pinto	C Royce Alsop, Brandon Alsop	(817) 594-3781
Tyler	5050 Troup Hwy	Govind Agrawal, Sanjeev Khanna	(903) 561-6005	Weatherford	2605 E. Bankhead Highway	Love's Travel Stops & Country Stores Inc.	(817) 594-2755
Tyler	613 S Beckham Ave	Sanjeev Khanna	(903) 592-2300	Webster	150 West Bay Area Blvd	Nurudin Sharif, Amynah Sharif	(281) 332-4900
Tyler	6801 S Broadway	Govind Agrawal, Sanjeev Khanna	(903) 939-0790	Webster	20710 Gulf Fwy, Ste A	Nurudin Sharif, Amynah Sharif	(281) 332-0172
Tyler	12810 FM 14	Southwest Convenience Stores, LLC	(903) 204-7236	Webster	500 Medical Center Blvd	Nurudin Sharif, Amynah Sharif	(281) 338-3327
Universal City	902 Kitty Hawk Rd, Suite 130	River Sub LLC	(210) 659-5238	Webster	534 El Dorado Blvd	Nurudin Sharif, Amynah Sharif	(281) 486-8636
Uvalde	2809 E. Main Street	Jacob Kusenberger, Robert Kusenberger Jr	(830) 261-5145	Weimar	1547 IH 10	Henry Gindler	(979) 725-6979
Uvalde	335 E Main St	Jacob Kusenberger, Robert Kusenberger Jr	(830) 278-9530	Weslaco	1306 N. Texas Ave	Mehboob Lakhpaty, Yogesh Bhatt	(956) 969-9765
Valley Mills	607 Avenue C	Patriot Subs IX, LLC	(254) 537-5037	Weslaco	2518 E Business 83	Mehboob Lakhpaty, Yogesh Bhatt	(956) 447-5100
Valley View	305 N. Frontage Rd.	Victron Stores, LP	(940) 726-3086	Weslaco	315 N Westgate	Mehboob Lakhpaty, Yogesh Bhatt	(956) 969-0224
Van	1031 S. Oak St. (FM 314)	Perry Hutchens, Jonathan Hutchens	(903) 963-7280	West	209 S George Kacir Dr, Ste C	Eric Werner, Kevin Allen	(254) 826-3883
Van Horn	810 E. Broadway	Love's Travel Stops & Country Stores Inc.	(432) 283-2881	West Columbia	744 S Columbia	Dinesh Agrawal	(979) 459-1071
Venus	101 E Hwy 67	Victron Stores, LP	(972) 366-3311	West Orange	2809 Mac Arthur Drive	Sanjay Jain, Renu Agrawal	(409) 882-9908
Vernon	4123 Hillcrest Plaza 1102 E. Rio Grande Street, Suite 300	Terry Traylor, Mitsi Traylor	(940) 552-2227	Wharton	1255 Hwy 59 Loop	Mehul Patel	(979) 531-0005
Victoria	2200 E Red River, Student Center	Nipa Desai	(361) 485-0387	Wharton	1705 N Richmond Rd	Mehul Patel	(979) 282-2112
Victoria	3410 John Stockbauer, Suite A	Aramark Educational Services, LLC	(361) 582-2477	White Oak	206 Hwy 80, Suite K	H Denise Brannam	(903) 297-6667
Victoria	3805 N Navarro St, Ste A	Jean Pearn	(361) 570-7827	Whitehouse	601 Highway 110 N	Nacogdoches Subs, Inc	(903) 839-7657
Victoria	4001 Houston Highway	Jean Pearn	(361) 576-5714	Whitesboro	809 N Union, Ste B	Jason Blake, Shannon Blake	(903) 651-2508
Victoria	4008 N Hwy 59	Nisarg Patel, Hemangi Patel	(361) 485-9500	Whitney	1311 N Brazos	Patriot Subs IX, LLC	(254) 701-8050
Victoria	5101 Houston Highway	Jon New	(361) 576-1353	Wichita Falls	1200 Holliday St	Lance Lane	(940) 322-2782
Victoria	8701 N Navarro Street	Speedy Stop Food Stores, LLC	(361) 808-4399	Wichita Falls	2314 Airport Drive, Ste A	Lance Lane, Glen Brad Conway	(940) 851-9782
Victoria	9002 N. Navarro Street	Speedy Stop Food Stores, LLC	(361) 573-1501	Wichita Falls	2700 Central Freeway	Lance Lane, Glen Brad Conway	(940) 855-3399
Victoria		Nipa Desai	(361) 485-0908	Wichita Falls	3701 Fairway Blvd, Ste 104	Glen Brad Conway	(940) 687-8235

Wichita Falls	3711 Sheppard Access Rd	Lance Lane, Glen Brad Conway	(940) 855-1782			Maxfield, Lawrence Scott	
Wichita Falls	4730 Taft Blvd.	Lance Lane, Glen Brad Conway	(940) 687-7827			Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 867-1883
Wichita Falls	5131 Greenbriar Road	Glen Brad Conway	(940) 761-9865	Cedar City	1322 S. Providence Center Dr.		
Wichita Falls	1501 Midwestern Parkway, Suite 106	Lance Lane, Glen Brad Conway	(940) 766-1782			Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 586-4981
Wichita Falls	3208 Kemp Boulevard	Lance Lane, Glen Brad Conway	(940) 692-7827	Cedar City	1485 W 200 N	Love's Travel Stops & Country Stores Inc.	(435) 867-9888
Wichita Falls	1124 Central Freeway E		(940) 766-6098	Cedar City	2645 N Canyon Ranch Dr.	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 586-4338
Willis	13731 FM 1097 Rd West, Suite 400	Anuj Mittal	(936) 856-8300			Reid Hunter	(801) 763-1281
Willis	401 S Danville Street	Mukesh Mittal, Pirtal Singh	(936) 890-3785	Cedar City	667 S Main	Carla Parkinson	(801) 295-0999
Willis	9600 Longstreet Rd.	Love's Travel Stops & Country Stores Inc.	(936) 856-5085	Cedar Hills	4689 West Cedar Hills Dr.		
Willow Park	5153 E Interstate, 20 Service Rd N	Craig Rosencrants, Ann Rosencrants	(817) 441-7373	Centerville	282 W Parrish Ln	Saud Shahram	(801) 525-5288
Wills Point	127 N 4th St	David Peugh	(903) 873-2020	Clearfield	1716 S. Main St	James Adams, David Adams	(801) 773-8722
Wilmer	103 S Interstate 45	Zouheir Kassem	(972) 441-3541	Clearfield	564 North Main St	MAFCO LLC	(801) 728-3793
Wimberley	809 Ranch Rd	Shane Fraser	(512) 847-7824	Clearfield	926 W 1700 S	James Adams, David Adams	(801) 774-0633
Winnie	521 TX-124	Surekha Korpall	(409) 400-4001	Clinton	1867 N 2000 W #B	Jack Bickmore, Stephen Maycock	(435) 336-7827
Winnsboro	404 W Broadway	Nelda Doss	(903) 342-3556	Coalville	111 South 50 West	Jacob Bingham, Aaron Hirschi	(435) 864-3900
Winona	12577 C R 3101	Love's Travel Stops & Country Stores Inc.	(903) 618-4002	Delta	177 East Main St		
Winters	400 S. Main	BW Gas & Convenience Retail, LLC	(325) 754-5400	Draper	1128 E Draper Pky	Jack Bickmore	(801) 572-7601
Woodville	800 S Magnolia	Robert Peters	(409) 283-2396	Draper	155 East 13800 South, Suite F2	Jack Bickmore	(801) 523-2568
Wylie	430 S Hwy 78, Suite #170	Tracy Metten	(972) 442-7827	Draper	196 West 12300 South, Ste 108	Jack Bickmore	(801) 523-6474
Wylie	803 Woodbridge Parkway, Suite 700, Shop B	Tracy Metten	(972) 442-5104	Duchesne	655 West Main	Sheri Madsen	(435) 738-5700
Yantis	4568 W State Hwy 154	Nelda Doss, Schylar Fouse	(903) 383-2670	Eagle Mountain	4095 East Pony Express Pkwy #5	Jacob Bingham, Aaron Hirschi	(801) 789-7827
Yoakum	412 West Grand Ave	Manisha Suthar, Satish Suthar	(361) 293-7909	Eagle Mountain	4165 N. Pony Express Parkway, Suite 140	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 789-7222
Yorktown	324 E. Main	Sanjoy Majumder	(361) 564-9138			Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 283-5015
Zapata	408 US Hwy 83, Suite A	Elva Guevara, Carlos Guevara	(956) 765-3265	Ephraim	290 N Main St	Brent Cottam	(435) 826-4232
Nolanville	160-A S. Main Street	Michael Ebers, Eric Werner	(254) 393-1007	Escalante	79 East Main St	R Kyle Bown	(801) 451-2430
Gerogetown	900 N Austin Ave, 601	FuriSub, LLC	(512) 869-7827	Farmington	1282 N Hwy 89	R Kyle Bown	(801) 737-9000
La Feria	901 N Main St.	Sandra Valdez	(956) 797-0106	Farr West	1800 W 2700 N	Fast Stop 1122 Inc.	(435) 946-8837
Ft. Bliss	New AAFES Mini Mall #4	Army & Air Force Exchange Service	(915) 741-5738	Garden City	25 N Bear Lake Boulevard	Jack Bickmore	(435) 884-0617
BEXAR	9075 FM 78, Converse	Mehboob Lakhpaty, Yogesh Bhatt	(210) 658-0585	Grantsville	225 E Main Street	Love's Travel Stops & Country Stores Inc.	(435) 564-3531
Lewisville, TX	533 State Highway 121 Bypass,, Suite B7	Nita Patel	(972) 459-7204	Green River	1775 W. Main Street	Bonnie Robins, Hank Robins	(435) 528-7669
				Gunnison	215 South Main Street	J&K Foods, LLC	(801) 782-9458
				Harrisville	518 N 325 E	Heather Earnshaw	(435) 654-4642
<b>Utah</b>	<b>185 Open Restaurants</b>			Heber	1590 South Highway 40	Heather Earnshaw	(435) 654-5511
		Jack Bickmore	(801) 565-8321	Heber City	680 S Main St	Jack Bickmore, Stephen Maycock	(801) 302-5882
American Fork	537 East State Road	Shawn Cook, Michael Holt, Logan Hunter, Reid Hunter	(801) 756-9707	Herriman	13338 S Rosecrest Rd, Suite E	Carla Parkinson	(385) 300-2321
Beaver	1375 North 400 West	Chad Blomquist, Christy Blomquist	(435) 438-2300	Herriman	14732 Marketplace Dr	Shawn Cook, Logan Hunter, Reid Hunter	(801) 772-0747
Blanding	82 S Main Street, #2	Dallin Redd	(435) 678-3616	Highland	5331 W 11000 N, Pad A2	Patrick Dockstader, Cassandra Cawley, Virginia Dockstader	(435) 874-1425
Bountiful	455 South 500 West	Grey Hawk LLC	(801) 295-2055	Hildale	625 N. State St.	Army & Air Force Exchange Service	(801) 825-8584
Bountiful	588 West 2600 South	Grey Hawk LLC	(801) 299-1570	Hill AFB	5843 E Ave Bldg 412	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 687-2345
Brigham City	875 W 1150 S	Darrell Duncan	(435) 723-5566	Huntington	195 S Main Street	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 635-6979
Brigham City	20 South 1550 West St	Love's Travel Stops & Country Stores Inc.	(435) 723-1314				
Bryce	139 W. Hwy 12	Luciene Syrett, Bryce Syrett, Cherish Syrett, Gary Syrett	(435) 834-5888	Hurricane	180 N 3400 W		
Castle Dale	610 East Main Street	Aaron Hirschi, Jacob Bingham, Donald	(435) 381-2507				



		Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 635-9553	Orderville	4490 South State Street	David Tebbs, Cherrie Tebbs	(435) 648-3888
Hurricane	525 W State St			Orem	1170 West 800 North	Shawn Cook	(801) 224-4972
Hyrum	760 E Main St	Darrell Duncan	(435) 245-5599	Orem	1264 West University Parkway	Michael Holt	(801) 607-5348
Kamas	165 200 South Kamas	Heather Earnshaw Brian Draper, Brian Draper, Nicholas Draper	(435) 783-2421			Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	
Kanab	295 E. 300 South	Jordan Olsen, Jennifer Olsen	(435) 644-8800	Orem	1410 N State St		(801) 229-1118
Kaysville	324 N Main St		(801) 544-8442	Orem	800 West University Parkway 800 W University Pkwy, Sorensen Center Main Food Cour	Reid Hunter	(801) 225-7079
Kearns	4926 West 6200 South	Derrick Webster	(801) 963-4443	Orem		Reid Hunter Jack Bickmore, Stephen Maycock	(801) 225-7079 (435) 676-8899
Layton	1034 West Gentile	Saud Shahram	(801) 544-5940	Panguitch	595 N Main St		
Layton	1142 E Hwy 193	MAFCO LLC Jack Thompson,	(801) 771-4113	Park City	1400 Snow Creek Dr., Suite I	Erik Campbell	(435) 649-0123
Layton	130 N Fairfield Rd, Suite 100	Kaylyn Thompson Jack Thompson,	(801) 444-3292	Park City	1612 West Ute Blvd, Suite 118	Erik Campbell	(435) 645-7575
Layton	1540 North Hillfield Rd	Kaylyn Thompson	(801) 547-1497	Park City	3080 W Rasmussen Rd.	David Bell	(435) 655-8099
Layton	1724 W Antelope Drive	Carla Parkinson Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(385) 423-2309	Park City	7100 Silver Creek Road	Bryce Bell, David Bell	(435) 649-9243
Lehi	50 North 850 East	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 768-0700	Parowan	1100 N 100 W	TA Operating LLC Jack Bickmore, Jacob Bingham, Aaron Hirschi, Stephen Maycock	(435) 477-3311
Lindon	585 North State Street		(801) 922-4278	Payson	810 N Main St		(801) 465-4870
Logan	650 North 800 East	Utah State University	(435) 797-1655	Pleasant Grove	48 E State Rd	Shawn Cook Jack Bickmore, Jacob Bingham, Aaron Hirschi, Stephen Maycock	(801) 785-9600 (435) 637-7474
Logan	909 S Main Street, Suite A	Derrick Webster	(435) 752-5225	Price	255 S Highway 55	Jack Bickmore, Stephen Maycock	(435) 637-9137
Magna	3461 S 8400 W	Derrick Webster	(801) 250-8121	Price	382 E Main St	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 377-3739
Mapleton	48 N 1600 W 7157 S. Bingham Junction Blvd., Suite G-102	Bruce Frampton	(801) 489-6338	Provo	1220 N 900 E	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 356-0848
Midvale	702 S. Main St.	Jack Bickmore Moab Family Foods, LLC	(435) 355-0964	Provo	1320 South University Ave	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 377-0849
Moab	702 S. Main St.		(435) 355-0964	Provo	2002 W Center St	Grey Hawk LLC Brigham Young University Kristine Young, Nathan Young	(385) 375-8390 (801) 422-7915
Mona	1063 East 300 North	Riley Park	(435) 623-3343	Provo	654 East 300 South 2292 WSC (Wilk Student Center)	Kristine Young, Nathan Young	(435) 896-0205
Monticello	433 North Main Street	Lisa Howe Jordan Olsen, Jennifer Olsen	(435) 587-2757	Provo	1078 W. Riverdale Road, Unit 23	Kristine Young, Nathan Young	(435) 896-8627
Morgan	388 E State St	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 829-4035	Riverdale	4179 Riverdale Rd.	Michael Adams	(801) 334-7777
Mt. Pleasant	1050 South State St, Unit 4		(435) 462-0088	Riverdale		Michael Adams Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 621-7827
Murray	5932 S State St	Jack Bickmore Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 268-0468	Riverton	13686 South Redwood		(801) 251-0754
Murray	625 West 5300 South, Unit A		(801) 262-5697	Riverton	1888 W 12600 S, Space A	Jack Bickmore Leslie Larsen, Justin Larsen	(801) 254-3755 (435) 722-0160
Murray	94 E. 4500 S.	CP Endeavors Inc.	(801) 290-2949	Roosevelt	220 South 200 East	Cory Hutchings, Lissa Hutchings	(801) 820-5691
Naples	2537 South Hwy 40	Heather Earnshaw Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 781-1588	Roy	3410 West 4800 South	Cory Hutchings, Lissa Hutchings	(801) 784-7515
Nephi	2087 South Main St		(435) 623-2922	Roy	5600 South 3518 West, Suite A		(801) 746-1501
North Logan	1550 North Main	Derrick Webster	(435) 787-8891	S Salt Lake	3300 S State St, Bldg B	Jesse Everett	(801) 423-4001
North Logan	1790 North Main St	Derrick Webster	(435) 755-9550	Salem	442 N State Rd (SR) 198	Heather Earnshaw Bonnie Robins, Hank Robins	(435) 529-8171
North Ogden	2548 North 400 East	Cory Hutchings	(801) 782-5771	Salina	1475 S State		(801) 904-3945
North Salt Lake	386 N Redwood Rd, Ste 101	Stephen Maycock Aaron Crow, David Yang	(801) 936-1500	Salt Lake City	1200 E 3900 S	Carla Parkinson	(801) 886-9092
Ogden	147 12th Street	Pilot Travel Centers LLC	(801) 392-2800	Salt Lake City	1240 S. Redwood Rd	Jack Bickmore	(801) 758-7828
Ogden	1670 W 12th St	Jordan Olsen, Emma Brimhall, Jennifer Olsen	(801) 731-2088	Salt Lake City	1427 South 300 West, Suite A	Jesse Everett	(801) 355-0776
Ogden	1945 Wall Avenue		(801) 621-2410	Salt Lake City	1645 W 700 N, Suite P	Jack Bickmore	(801) 322-5330
Ogden	2000 W. Pioneer	Saud Shahram	(801) 731-5111	Salt Lake City	1704 W North Temple	Jack Bickmore	(385) 528-2182
Ogden	2378 Kiesel Ave	Dallas Butters, Kristin Myers	(801) 528-5944	Salt Lake City	18 W 100 South	Carla Parkinson	
Ogden	5475 South 500 East	R Kyle Bown	(801) 479-2867				
Ogden	4300 S. Harrison Blvd, Suite 1	R Kyle Bown	(801) 479-0818				

Salt Lake City	2090 S State St	Jack Bickmore	(801) 485-5513			Maxfield, Lawrence Scott	
Salt Lake City	221 South 1300 East	Kay Park	(801) 582-5001			Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	
Salt Lake City	2424 E Fort Union Blvd	Mariela Mendoza	(801) 453-0031	St George	514 N Bluff		(435) 628-5477
Salt Lake City	28 South Street, FC 114A	Kay Park	(801) 363-2884			Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	
Salt Lake City	2885 S Highland Drive	Jack Bickmore	(801) 485-8656	St George	765 E 700 S		(435) 628-4007
Salt Lake City	311 West 600 South	Jesse Everett	(801) 834-6869	St George	831 E 300 S - Kenneth Gardner, Red Rock Cafe		(435) 652-7682
Salt Lake City	3197 S Redwood Rd	Mariela Mendoza	(801) 975-7338			Dixie State University Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	
Salt Lake City	3636 W 2100 S	Mark Ward	(801) 746-1335				(435) 673-5209
Salt Lake City	3900 South 2300 East	Carla Parkinson	(801) 272-2821	St. George	2610 S. Pioneer Rd.		
Salt Lake City	3943-B S. Wasatch Boulevard	Carla Parkinson	(801) 272-0487	Stansbury Park	576 Highway 138, Space 120		(435) 843-7445
Salt Lake City	5480 W Amelia Earhart Dr	Sharon Cockayne	(801) 519-2200	Taylorville	4161 S. Redwood Road		(801) 969-1779
Salt Lake City	675 Arapeen Drive, Suite 105	Mark Ward	(801) 535-3862	Taylorville	5648 S Redwood Road, Space 78		(801) 904-3419
Salt Lake City	871 East 4500 South	Mariela Mendoza, Daniel Mendoza	(801) 261-9159	Taylorville	5400 South 3187 West, WESTBROOKE CENTRE		(385) 361-1707
Sandy	10640 S State St, Pad #3	Mariela Mendoza	(801) 576-1024	Tooele	444 N Main St		(435) 882-8822
Sandy	37 W 9000 S, Suite 101	Mariela Mendoza	(801) 566-4773	Tooele	99 W 1280 N		(435) 882-5105
Sandy	8751 S Highland Drive	Mariela Mendoza	(801) 733-0181	Torrey	675 East Hwy 24		(435) 425-3302
Sandy	9191 South Village Drive	Daniel Mendoza	(801) 495-4180	Tremonton	280 E Main St		(435) 257-5566
Sandy	9581 South 700 East	Mariela Mendoza, Daniel Mendoza	(385) 255-9842	Vernal	1205 West Hwy 40, Suite A		(435) 781-0711
Santaquin	285 E Main St	Logan Hunter	(801) 754-1505			Heather Earnshaw Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 627-9630
Saratoga Springs	136 West State Rd 73	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 766-2103	Washington	625 W. Telegraph Street		
		Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 766-9033	Wellington	2195 East Main Street		(435) 637-9017
Saratoga Springs	210 E Crossroads Blvd	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 766-9033	Wendover	80 E Wendover BLVD		(435) 665-2635
Scipio	400 N. 200 W	Saud Shahram	(435) 758-7605	West Haven	2355 South 1900 West		(801) 399-0848
Smithfield	898 S Main St, Space B-898	Derrick Webster, Matthew Starr, Jane Wallentine	(435) 563-3200	West Jordan	7710 S Redwood Rd		(801) 565-0424
South Jordan	10503 S Redwood Rd	Mariela Mendoza	(801) 254-7354	West Jordan	7759 South 4800 West, Suite J		(801) 280-7950
South Jordan	11327 S. Jordan Gateway Road	Jack Bickmore	(801) 523-9737	West Jordan	9000 South 4000 West, Spaces E and F		(801) 280-6043
South Jordan	3649 W 10400 S, Suite 101	Carla Parkinson	(801) 446-4375	West Valley City	3618 W 3500 S, Suite A		(801) 969-5939
South Ogden	5725 Harrison Blvd	R Kyle Bown	(801) 475-7133	West Valley City	5550 W 3500 S		(801) 964-8930
		Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 794-0700	West Valley City	4030 W 4100 South		(801) 966-8765
Spanish Fork	972 North Main St	Stephen Maycock,	(801) 798-6640	Willard	600 W 750 N		(435) 723-5022
Spanish Fork	1206 Canyon Creek Pkwy.	Jack Bickmore	(801) 798-6640	<b>Vermont</b>	<b>41 Open Restaurants</b>		
Spanish Fork	792 S Spanish Fork Pkwy, Building C-3	David Weissman, Michele Phipps, Matthew Starr	(801) 504-6740	Barre	1284 US Rt 302 Berlin, Suite 4		(802) 476-3737
Springdale	180 Zion Park Blvd.	Jack Fotheringham	(435) 319-6787	Barre	88 N Main St		(802) 476-6460
		Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 491-5089	Bellows Falls	61 Square		(802) 463-4101
Springville	1055 N Main St	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(801) 853-1310	Bennington	227 North St		(802) 447-2100
Springville	660 S 1750 W	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 628-2608	Brandon	228 Grove Street		(802) 465-8046
St George	141 W Brigham Rd	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 628-1674	Brattleboro	429 Canal St		(802) 257-7833
St George	1973 West Sunset Blvd	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 251-9330	Brattleboro	987 Putney Rd		(802) 579-1234
St George	2654 E. Red Cliffs Dr, Bldg 1 Unit A	Aaron Hirschi, Jacob Bingham, Donald Maxfield, Lawrence Scott	(435) 688-7799	Burlington	580 Shelburne Rd		(802) 862-2600
St George	335 S River Rd	Aaron Hirschi, Jacob Bingham, Donald		Burlington	86 Pearl St.		(802) 540-1019
				Chester	89 Vermont Route 103 South		(802) 732-2093
				Colchester	133 Blakely Rd.		(802) 660-8005
				Enosburg	518 Pearl Street Route 105		(802) 933-7300
				Essex Junction	159 Pearl St		(802) 872-9669
				Fair Haven	699 Washington St.		(802) 265-8808
				Hinesburg	17 Ballards Corner		(802) 800-2533

Jeffersonville	4828 Route 15	R.L. Vallee Inc Jonathan Milne, James Quinn	(802) 644-5428	Alexandria	8768 Richmond Hwy	Kenji Nagasaki, Kayo Nagasaki	(703) 360-1110
Lyndonville	101 Depot Street		(802) 626-4669	Alexandria	7868 RICHMOND HIGHWAY	Quazi Ahmed	(703) 360-0204
Manchester Center	369 Depot Street, Suite A	VSUB Gould LLC	(802) 768-8362	Altavista	1000-B Main Street	Phelps Sandwich Shops, Inc.	(434) 369-2366
Middlebury	40 Court Street	Trefor Benbow	(802) 388-8200	Altavista	125 Clarion Rd	Phelps Sandwich Shops, Inc.	(434) 309-1085
Milton	191 Rt. 7 South	Pavel Bitca	(802) 893-3842	Amelia Court House	15418 Patrick Henry Hwy	7-Eleven, Inc	(804) 561-7742
Morrisville	81 Bridge St	James Quinn	(802) 888-2694	Amherst	1425 North Amherst Hwy	GPM Investments, LLC	(434) 946-5310
Newport	96 Western Ave	Rhonda Quirion	(802) 334-5546	Amherst	200 Richmond Highway, Shop D	William Bridges	(434) 946-2329
Northfield	9 East St	Karen Vasseur-Blandin	(802) 485-7827	Annandale	6920-L Braddock Road, #21	You Sook Lund	(703) 354-0202
Orleans	25 Railroad Ave	Rhonda Quirion	(802) 754-9533	Annandale	7120 Columbia Pike	Emil Ranakusuma	(703) 914-0391
Pittsford	2781 Route 7 North	R.L. Vallee Inc	(802) 483-9159	Annandale	7857-A Heritage Drive	Emil Ranakusuma	(703) 663-8272
Quechee	6800 Woodstock Rd Rt 4	CoCo Mart Inc	(802) 296-7020	Appomattox	2065 Confederate Blvd	Catherine Fitzgerald	(434) 352-0930
Randolph	1917 Vermont Route 66	Atta Ullah Wayland Benbow, Thomas Kannam	(802) 728-9338	Arlington	1100 S Hayes St, Room B01B	Amer Ghalayini, Essam Ghalayini	
Rutland	1 Rutland Shopping Plaza		(802) 775-3305	Arlington	1435 N Courthouse Road	Philip D'Costa	(703) 841-8355
Rutland	217 Woodstock Avenue, Suite A	Vaishali Patel	(802) 773-6000	Arlington	1664-E Crystal Square Arcade, Inside 1750 Cystal Drive	Mike Sim	(571) 257-7878
Saint Albans	711 Fairfax Road	Lili Gamache	(802) 528-5489	Arlington	1701 N. George Mason Drive, Main Bldg Dining Room	Aramark Healthcare Support Services LLC	(703) 558-5706
St. Albans	366 Swanton Rd. Rte 7	R.L. Vallee Inc	(802) 528-2092	Arlington	2774 S Arlington Mill Dr, #51	Puneet Sabharwal Faroque Ahmed, Maksud Ahmed, Nafiz Ahmed, Mahmuda Shahjahan	(703) 379-0032
St. Albans	700 Tuckers Way	Nasir Sad Jonathan Milne, James Quinn	(802) 528-2800	Arlington	3045 Columbia Pike		(703) 892-9191
St. Johnsbury	18 Federal Street		(802) 748-1212	Arlington	3400 South Clark Street	Mike Sim	(571) 312-5284
Swanton	165 First Street Route 7 & Monkton Road, Suite 8	R.L. Vallee Inc	(802) 868-0079	Arlington	4227 N. Fairfax Drive	Suresh Amin, Meeta Amin	(703) 888-2100
Vergennes		Trefor Benbow	(802) 877-1547	Arlington	4817 Langston Blvd	Faroque Ahmed EYAS Hospitality Sandwich LLC	(571) 570-3743
Waterbury	149 S Main St	Karen Vasseur-Blandin	(802) 244-1919	Ashburn	42385 Ryan Road, Suite 102-B		(703) 957-4074
Weathersfield	301 VT- 131	CoCo Mart Inc	(802) 438-5155	Ashburn	43150 Broadlands Center Plaza, Ste 116	Avneet Parekh	(703) 726-1533
West Rutland	355 Main Street	CoCo Mart Inc	(802) 438-5155	Ashburn	43330 Junction Plz, Unit 26	Vincent Carbone	(703) 726-9660
White River Junction	1038 N Main St, Rte 5 & Airport Rd	Derek Evans	(802) 295-3522	Ashburn	43490 Yukon Drive, Suite 115, Bldg B	Khushbu Amin	(703) 729-3717
Williston	500 Essex Rd	CoCo Mart Inc	(802) 878-9706	Ashburn	44110 Ashburn Village Blvd, Unit 188	EYAS Hospitality Sandwich LLC	(703) 729-7458
Winooski	476 Main St	Vsub, LLC	(802) 655-9600	Ashburn	109 N Washington Hwy, Space 21	Chaitanya Patel	(804) 368-0255
<b>Virginia</b>	<b>574 Open Restaurants</b>			Ashland	11670 Lakeridge Parkway, Building 100, Unit 1	Ashland Subs LLC	(804) 798-3663
		Arnold Riggs	(276) 523-6252	Ashland	9523 Kings Charter Drive	Samina Ali	(804) 550-1725
Abingdon	1060 W Main St	Subco East, Inc. Mickey Baker, Kenneth Vance	(276) 676-2160	Ashland	5522 Hwy 11	Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(276) 783-2668
Abingdon	24468 Lee Hwy	Ann Do Yang Lee, Arnold Jongwoo Lee	(703) 820-1211	Atkins		Circle K Stores, Inc., d.b.a. Circle K Stores South Atlantic Division	(276) 699-0105
Alexandria	1470 N Beaugard St #A	Mohammed Zaman	(703) 768-1734	Austinville	1682 Lead Mine Rd		(703) 671-2727
Alexandria	2421 Eisenhower Ave, Suite 1E 275 South Van Dorn St, Space # 110	Hee Chae Lee	(571) 483-0546	Baileys Crossroads	3529 S Jefferson St	Mubin Peshimam EYAS Hospitality Sandwich LLC	(276) 629-2929
Alexandria		Sung Ye Kim	(703) 823-3030	Bassett	325 TB Stanley Hwy, Ste A	Samjhana and Samikshya, LLC	(540) 439-9054
Alexandria	320 King Street, 1st Floor	Hee Chae Lee EYAS Hospitality Sandwich LLC	(703) 879-4321	Bealeton	11077 Marsh Road, Unit C		(540) 586-1145
Alexandria	3674 King St	Hee Chae Lee, Yun- Hee Lee	(703) 535-8808	Bedford	1126 E Lynchburg Salem Tpke	Catherine Fitzgerald Michelle Peters, Timothy Peters	(540) 586-7227
Alexandria	3829 Mount Vernon Ave	Cyril Perera EYAS Hospitality Sandwich LLC	(703) 837-1188	Bedford	1517 Longwood Ave		(540) 955-0033
Alexandria	4800 Mark Center Drive		(703) 933-3833	Berryville	112 W Main St, Suite 102	SHERAZ JAVAID Angela Easter, Stephen Easter, Scott Hillyard, Melanie Morris	(540) 961-7827
Alexandria	5601 General Washington Drive, Unit D	R & K Food Inc.	(703) 639-0549	Blacksburg	1356 South Main Street	Angela Easter, Stephen Easter, Scott Hillyard, Melanie Morris	(540) 961-5036
Alexandria	5810 Kingstowne Ctr Dr, Building D Ste 130	Farzin Siddique	(703) 921-3903	Blacksburg	860 University City Blvd, #100		(434) 292-5949
Alexandria	5836 N. Kings Hwy, Suite A	Quazi Ahmed	(703) 341-6525	Blackstone	1501 S Main St, Unit A1	Yogesh Patel	(276) 688-4848
Alexandria	6110 Rose Hill Dr, Store #24	Farzin Siddique Aaron Cho, Hoch Leean	(703) 922-4114	Bland	8285 S Scenic Hwy	Estate of Gary Naber	(276) 326-1095
Alexandria	6224 Little River Turnpike		(703) 941-2200	Bluefield	2113 College Ave, Unit #1	Gregory Darby	(276) 322-3318
Alexandria	6678 Richmond Highway	Mohammed Zaman	(703) 373-3404	Bluefield	4001 College Ave	Steven Malik	(540) 334-4299
Alexandria	7566 Telegraph Rd	Gaurav Gupta	(571) 384-6038	Boones Mill	25130 Virgil H Goode Hwy	Terry Palmer	

Bowling Green	316 W Broadus Ave, B-6	Sejal Patel	(804) 633-4526	Christiansburg	26 N Franklin St	Stephen Easter, Angela Easter, Scott Hillyard, Melanie Morris	(540) 382-7512
Boyce	8153 John Mosby Highway	Rieman Royston	(540) 837-9082	Clarksville	916 Clarksville Crossing, Unit 8 & 9	Rand Shukair	(434) 374-2052
Bracey	3384 Hwy 903	7-Eleven, Inc	(434) 689-2400	Clifton	5744 Union Mill Rd, Space 15	John McGuigan	(703) 266-0192
Bridgewater	610 N Main Street, Unit H	Evette Whetzel, Derrick Whetzel	(540) 828-2867	Clintwood	5181 Dickenson Hwy	GPM Investments, LLC	(276) 926-4753
Bristol	1325 Euclid Ave, Suite 2	Mickey Baker, Kenneth Vance	(276) 669-8667	Coeburn	108 2nd St	GPM Investments, LLC	(276) 395-3065
Bristol	3124 Lee Hwy, Ste 2	Mickey Baker, Kenneth Vance	(276) 669-6643	Collinsville	2735 Virginia Ave	EYAS Hospitality Sandwich LLC	(276) 647-1782
Bristow	10418 Bristow Center Drive, Space C-01	Mahboob Butt, Farkhanda Iqbal	(703) 368-4030	Colonial Heights	15740 Woods Edge Rd	Al Patel	(804) 504-0135
Bristow	12737 Braemar Village Plaza	Mahboob Butt, Farkhanda Iqbal	(703) 368-8886	Colonial Heights	3095 Blvd, Unit 1B	Minesh Gajjar	(804) 214-6789
Broadway	326 S Main St	Douglas Harpine	(540) 896-7827	Colonial Heights	671 Southpark Blvd	MTF Ventures LLC	(804) 504-0045
Buchanan	15166 Lee Hwy	Rupert Bonhotel	(540) 254-3100	Colonial Heights	501 Southpark Blvd, Southpark Business ctr	MTF Ventures LLC	(804) 520-2024
Buena Vista	2522 Beech ave	Jason Harris	(540) 261-1609	Covington	1117 S Craig Ave	Go-Mart, Inc	(540) 965-3993
Burke	5765 Burke Ctr Pky, Ste D	Ravinderbir Bains	(703) 250-3355	Covington	584 East Madison St	Go-Mart, Inc Love's Travel Stops & Country Stores Inc.	(540) 962-0146
Carrollton	13478 Carrollton Blvd, Suite 1	Douglas Eitel	(757) 238-8155	Covington	9104 Winterberry Avenue		(540) 862-9044
Castlewood	Hwy 58 alt	GPM Investments, LLC	(276) 762-0323	Craigsville	101 W. Craig Street	Brijesh Patel	(540) 997-4155
Cedar Bluff	1051 Claypool Hill Mall Road	Mickey Baker, Kenneth Vance	(276) 963-5454	Crewe	705 E Virginia Ave	Deepak Patel	(434) 645-1400
Centreville	14167 St German Drive	John McGuigan	(703) 815-5454	Culpeper	243 Southgate Shpg Ctr	Angela Yeiser	(540) 825-1782
Centreville	5047 Westfields Blvd	John McGuigan	(703) 802-1205	Culpeper	711 Dominion Sq Shopping Ctr, Shop 5	Krishna Jasani	(540) 825-8018
Chantilly	13926 Lee Jackson Hwy, Store No. 17	Mahboob Butt, Farkhanda Iqbal	(703) 263-0391	Cumberland	1611 Anderson Hwy	Bhavin Patel	(804) 492-5001
Chantilly	4368 Chantilly Shopping Ctr Dr	Patricia McGuigan	(703) 953-3468	Dahlgren	6158 Jenkins Road, NSF Dahlgren Bldg 135	Lawrence Wible	(540) 663-3177
Charlottesville	1141 5th Street Ext., Unit 1141	Siddharath Tripathi	(434) 296-9595	Dale City	14130 Minnieville Rd	Zulqarnain Zafar	(703) 670-8383
Charlottesville	1779 Fortune Park Rd	Anjana Tripathi	(434) 974-9595	Dale City	5828 Mapledale Plaza	Maasum Anowar, Nazmul Rahman	(703) 583-9491
Charlottesville	251 Ridge McIntire Rd	Ritesh Patel, Vandana Patel	(434) 245-8000	Daleville	1787 Roanoke Rd	Hiren Patel, Cheryl Shanley	(540) 966-6610
Charlottesville	975 Hilton Heights Road	Ashish Patel	(434) 244-0077	Damascus	331 Douglas Dr	Mickey Baker, Kenneth Vance	(276) 475-8175
Chase City	241 North Main Street	Mohammad Ismail Phelps Sandwich Shops, Inc.	(434) 372-0355	Danville	1285 S Boston Rd	EYAS Hospitality Sandwich LLC	(434) 793-4903
Chatham	13901 US Hwy 29	Anthony Pannone,	(434) 432-1544	Danville	1311 Piney Forest Rd, Suite G	EYAS Hospitality Sandwich LLC	(434) 836-2224
Chesapeake	109 Gainsborough Sq, Battlefield Blvd, Unit 1	Brian Pannone	(757) 547-3629	Danville	3238 Riverside Dr	EYAS Hospitality Sandwich LLC	(434) 791-7827
Chesapeake	1464 Mt. Pleasant Rd.	Anthony Pannone	(757) 277-9635	Danville	515 Mount Cross Rd	EYAS Hospitality Sandwich LLC	(434) 791-3460
Chesapeake	1501 Cedar Road, Suite 111	Anthony Pannone	(757) 312-8388	Danville	687 West Main St	EYAS Hospitality Sandwich LLC	(434) 793-7900
Chesapeake	1757 Parkview Dr	Apeksha Gosai	(757) 523-1842	Disputanta	4707 County Dr	FuelVision Fast Food LLC	(804) 861-8212
Chesapeake	201 Hill Crest Parkway	Anthony Pannone	(757) 421-2780	Dublin	5225 Alexander Road	Hugh Huff	(540) 674-3001
Chesapeake	2048 Campostella Road, Suite C	Shailesh Patel	(757) 494-0033	Duffield	US Hwy 58	Don Henderson	(276) 431-2755
Chesapeake	2125 Starmount Pkwy, Ste 121	Mohammad Hannan, Kamrun Nahar	(757) 465-0345	Dulles	23520 Overland Dr, Ste 130	EYAS Hospitality Sandwich LLC	(703) 661-5036
Chesapeake	237 S Battlefield Blvd, #20	Anthony Pannone	(757) 482-5636	Dulles	24635 Dulles Landing Dr.	Niraj Hemrajani	(571) 349-3900
Chesapeake	2448 Chesapeake Square Ring Rd	Atulkumar Patel	(757) 381-7775	Dumfries	17041 Jefferson Davis Highway	Vippan Chopra	(703) 445-9270
Chesapeake	2808 Yarkin Rd	Devinkumar Patel	(757) 558-8833	Dumfries	17317 Jefferson Davis Hwy	Shahrin Tasnia	(703) 445-8662
Chesapeake	4316 Indian River Rd	Divyesh Amin, Falguni Amin	(757) 413-9060	Dumfries	3958 Fetter Park Drive	Gaurav Gupta	(703) 634-2804
Chesapeake	632 Grassfield Pkwy	Anthony Pannone	(757) 312-8940	Eagle Rock	9904 Botetourt Rd	Nimesh Shah	(540) 884-2335
Chesapeake	801 Volvo Pkwy, Ste 135	Apeksha Gosai	(757) 436-6736	Elkton	101 South Stuart Street	Evette Whetzel	(540) 298-1011
Chesapeake	865 Great Bridge Blvd	Anthony Pannone	(757) 312-0245	Elkwood	13657 Beverly Ford Road	Nicole Jones	(540) 727-0023
Chester	12511 Jefferson Davis Pkwy.	Chaitanya Patel	(804) 318-1900	Emporia	501 W. Atlantic Street	Jill Slate, W. Stratford Ward	(434) 634-1186
Chester	13200 Kingston Rd	N&T Convenient Inc.	(804) 530-2106	Exmore	4090 B Lankford Hwy	Thomas Harding	(757) 442-0090
Chesterfield	14501 hancock Village St	Jay Patel, Ravina Patel, Sunny Patel	(804) 739-7071	Fairfax	10160 Fairfax Blvd., #108	Bharat Budhathoki	(703) 865-7620
Chesterfield	6521 Centralia Rd, Units #18 & #19	Brijesh Patel, Al Patel	(804) 748-9493	Fairfax	10340 Main Street, Suite 1560	Ravinderbir Bains	(703) 359-2822
Chilhowie	160 Hwy 107	Allen Scott Foster	(276) 646-5959	Fairfax	11240 James Swart Cir, A01A	In Sook Lee, Isabella Suh	(703) 359-3939
Chincoteague	6448 Maddox Blvd	Thomas Harding	(757) 336-2480	Fairfax	12300 B-1 Costco Plaza Drive	In Sook Lee	(703) 543-8157
Christianburg	290 Peppers Ferry Rd NE, Ste A	Stephen Easter, Angela Easter, Scott Hillyard, Melanie Morris	(540) 382-4080				

Fairfax	13059 Fair Lakes Pkwy 13059 Lee Jackson Hwy, Unit 35	Neil Shah, Kaushik Shah Mahboob Butt, Farkhanda Iqbal	(703) 449-0480 (703) 378-3370	Gainesville	7601 Somerset Crossing Dr 7941 Heritage Village Plaza, Ste 7941	Riaz Ahmad Anisha Sharma, Rajinder Kapani, Poonam Sharma	(571) 248-8580 (571) 261-9024
Fairfax	8558 Lee Hwy	Mubin Peshimam	(703) 560-6977	Galax	500 E. Stuart Dr	Charles Collins	(276) 236-7887
Fairfax	9559 Braddock Road 9011 Silverbrook Road, Suite 103	Tania Navid VA Subs LLC	(703) 323-0036 (703) 690-5400	Gate City	101 US Hwy 21, Ste F	GPM Investments, LLC	(276) 386-6321
Fairfax Station		Krunal Makwana, Bhadresh Patel, Dakshay Patel, Tarla Patel	(703) 690-5400	Glade Springs	12424 Maple Street	GPM Investments, LLC	(276) 429-2000
Fairfield	218 Sterrett Rd 121 E. Annandale Road, Space #4	Byung Kook Min, Ryu Heui Min	(540) 280-2071 (703) 942-5735	Glen Allen	11347 Nuckols Rd, Ste 240 9621 W Broad St	Richmond Subs LLC Sydney Bristow-Hancock, Malvina Crane	(804) 270-6999 (804) 270-3111
Falls Church	2250 Pimmit Dr	Shivaniben Patel	(703) 288-9499	Gloucester	6547 Market Dr	Sydney Bristow-Hancock, Malvina Crane	(804) 693-4617
Falls Church	5898 Leesburg Pike	Masum Ahmed	(703) 820-0600	Gloucester	6819 Walton Ln	Sydney Bristow-Hancock, Malvina Crane	(804) 693-7812
Falls Church	6138 Arlington Blvd, Unit 20 7235-7311 Arlington Boulevard, #19	Farzana Ahmed Ravinderbir Bains	(703) 533-7570 (703) 645-4070	Goochland	2732 Fairground Road, UNIT D	Pragnesh Patel	(804) 556-9191
Falls Church	7393-C Lee Highway, Space #170	Sylvia Bae	(703) 208-7272	Gordonsville	408 W Gordon Ave, Ste D	Nilesh Patel EYAS Hospitality Sandwich LLC	(540) 832-7891 (703) 759-2216
Farmville	105 Midtown Ave	Nilesh Patel	(434) 392-8868	Great Falls	9885 Georgetown Pike, No. 17	Sandwich LLC	(703) 759-2216
Farmville	1810 B Peery Drive	Nilesh Patel Brijesh Patel,	(434) 392-5914	Greenville	3529 Lee Hwy	Go-Mart, Inc Phelps Sandwich Shops, Inc.	(540) 337-3850 (434) 656-3835
Fishersville	1829 Jefferson Hwy	Rajagopalan Nair	(540) 943-9500	Gretna	100 East Vaden Dr, Ste A	Phelps Sandwich Shops, Inc.	(434) 656-3835
Floyd	805 E Main St	Richard Clinger	(540) 745-7827	Grottoes	81 Augusta Ave	Evette Whetzel	(540) 249-8244
Forest	14805 Forest Road, Suite 232 8651 John J Kingman Blvd, BLDG #2321	Vincent Phelps Army & Air Force Exchange Service	(434) 525-3240 (703) 806-5687	Grundy	1167 Riverview St.	Dennis Ramey	(276) 244-1194
Fort Belvoir	9300 Dewitt Loop	Mohammad Rahman Army & Air Force Exchange Service	(703) 953-5441 (757) 887-2748	Grundy	18817 Riverside Drive #1026-C Settlers Landing Road, The Shops at Hampton Harbor	Dennis Ramey	(276) 935-6373
Fort Belvoir	1605 Fort Lee (PX), Ft Gregg- Addams	Army & Air Force Exchange Service	(804) 862-4642	Hampton	1114 Big Bethel Rd, Ste 101 & 114	Sheetal Patel Ravi Tripuraneni, Suguna Tripuraneni	(757) 722-0299 (757) 827-1697
Fort Eustis	Bldg 1386 Washington Blvd	Army & Air Force Exchange Service	(757) 887-2748	Hampton	1807 E Pembroke Ave	Sheetal Patel	(757) 722-9513
Fort Lee		Army & Air Force Exchange Service	(804) 862-4642	Hampton	2328-B W. Mercury Blvd.	Imad Nourdeen	(757) 825-1771
Fort Myers	Building 441 Pershing Dr	Akshay Seth	(703) 243-1786	Hampton	3000 Coliseum Drive, Suite E	Murali Tirupuranane, Renuka Tirupuranane	(757) 736-1050
Franklin	1549 Armory Dr	Douglas Eitel Prashant Patel, Jasmin Patel	(757) 562-0976 (540) 710-9898	Hampton	51 W Mercury Blvd, Ste 8	Imad Nourdeen	(757) 728-2855
Fredericksburg	10001 Southpoint Parkway	Prashant Patel, Jasmin Patel	(540) 710-9898	Hampton	91 Coliseum Crossing, Ste A 13020 Booker T. Washington Hwy, Suite 100	Imad Nourdeen	(757) 826-7227
Fredericksburg	10691 Courthouse Rd	Surendra Chauhan	(540) 898-2297	Hardy	1741 Virginia Avenue, Shops 18 & 19	Denis Girard Evette Whetzel, Derrick Whetzel	(540) 721-7827 (540) 568-9866
Fredericksburg	10847 Tidewater Trail	Surendra Chauhan	(540) 372-7216	Harrisonburg	2160 John Wayland Hwy	Evette Whetzel, Derrick Whetzel	(540) 433-3443
Fredericksburg	11 Village Parkway	Vippan Chopra	(540) 286-2550	Harrisonburg	2421 S Main St	Evette Whetzel, Derrick Whetzel	(540) 433-9866
Fredericksburg	11105 Leavells Road, Suite 5	Isaac Patterson	(540) 898-8928	Harrisonburg	3634 N. Valley Pike	Pilot Corporation Evette Whetzel, Derrick Whetzel	(540) 434-2657
Fredericksburg	125 Washington Square Plaza	Kawal Singh	(540) 373-5383	Harrisonburg	865 Port Republic Road	Evette Whetzel, Derrick Whetzel	(540) 574-3774
Fredericksburg	15 S Gateway Drive	Isaac Patterson	(540) 479-1033	Harrisonburg	88 S Carlton St	Evette Whetzel, Derrick Whetzel	(540) 433-7827
Fredericksburg	1670 Carl D Silver Parkway,	Isaac Patterson	(540) 408-0745	Harrisonburg	7110 Hayes Shopping Center, Suite E	Sydney Bristow- Hancock, Malvina Crane	(804) 684-0663
Fredericksburg	2213 Plank Rd	Debasish Chowdhury	(540) 374-1616	Hayes			
Fredericksburg	2307 Jefferson Davis Hwy	Divyeshkumar Patel	(540) 370-0613	Haymarket	5481 Merchant View Square	Pragyan Mainali	(703) 754-0725
Fredericksburg	29 Banks Ford Parkway, #101	NYRANVI, LLC	(540) 286-2668	Haymarket	6747 Leaberry Way	Pragyan Mainali	(703) 753-1115
Fredericksburg	3603 Plank Rd, Ste B 411 Chatham Heights Rd, Ste 107	Remai Hasan Lawrence Wible Prashant Patel, Ankita Patel, Jasmin Patel	(540) 786-9760 (540) 371-7827 (540) 710-9800	Haysi	514 Main St	GPM Investments, LLC E & C Mid-Atlantic Ventures LLC	(276) 865-5900 (804) 580-9724
Fredericksburg	4605 Southpointe Plaza Way	Patel, Jasmin Patel	(540) 710-9800	Heathsville	7085 Northumberland Hwy	Mahboob Butt, Farkhanda Iqbal	(703) 796-0100
Fredericksburg	5769 Plank Rd	Balani subs 01 LLC Al-Kareem Fast Food LLC	(540) 785-6767 (540) 899-6352	Herndon	13053 Worldgate Drive, Unit 14 13320-C Franklin Farm Road, Space 18	Ravinderbir Bains Sodexo Operations, LLC	(703) 318-8383 (703) 374-1189
Fredericksburg	626 Warrenton Rd	Surendra Chauhan	(540) 785-5770	Herndon	13870 Air & Space Museum, Parkway		
Fredericksburg	7136 Salem Fields Blvd	Surendra Chauhan	(540) 785-5770	Herndon	2465 Centerville Rd, Unit 41	John McGuigan	(703) 713-0290
Fredericksburg	9817 Patriot Highway	Surendra Chauhan Ankita Patel, Jasmin Patel, Prashant Patel	(540) 710-8822 (540) 891-9857	Herndon	2527 John Milton Dr, Unit 4	Ravinderbir Bains	(703) 476-6220
Fredericksburg	5326 Jefferson Davis Hwy	Patel, Prashant Patel	(540) 891-9857	Highland Springs	73 S Airport Dr	Richmond Subs LLC	(804) 737-0432
Front Royal	10 Riverton Commons Drive	Bhavana Patel	(540) 635-3702	Hillsville	2654 Old Galax Pike	Charles Collins	(276) 728-0110
Front Royal	530 N Royal Ave	Bhavana Patel Mohammad Rahman, Catherine Clayton	(540) 635-4400 (703) 781-7770	Honaker	Rt 67 & Rt 80	GPM Investments, LLC	(276) 873-4999
Ft Belvoir	6010 12th St, Bld 160		(703) 781-7770				
Gainesville	7523 Linton Hall Rd	Baljit Warraich	(703) 753-9996				

Hopewell	601 W Randolph Rd	Chaitanya Patel	(804) 541-8253	Marshall	4197-F Winchester Road	EYAS Hospitality Sandwich LLC	(540) 364-2152
Hopewell	906 Crossings Boulevard, Unit F	Chaitanya Patel	(804) 452-1581	Martinsville	2444 Greensboro Rd	Jesse McGrady EYAS Hospitality Sandwich LLC	(276) 638-3433
Independence	580 E Main St, Ste A	Charles Collins	(276) 773-9303	Martinsville	937 E Church St	Sydney Bristow-Hancock, Malvina Crane	(276) 634-5667
Jonesville	32598 Wilderness Road	Tri Cities Concepts, Inc	(276) 346-4006	Mathews	1096 B Buckley Hall Rd	Love's Travel Stops & Country Stores Inc.	(804) 725-3181
keysville	140 king st	Mohammad Ismail	(434) 736-8599	Max Meadows	145 Major Grahams Rd.	Don Henderson	(276) 637-3124
Kilmarnock	364 N Main St	Rohit Gandhi	(804) 435-0198	Max Meadows	675 Fort Chriswell Road	Don Henderson	(276) 637-0043
King George	15419 Dahlgren Road	Lawrence Wible	(540) 663-2866	McGaheysville	9978 Spotswood Trail	Evette Whetzel Sodexo Operations, LLC	(540) 289-5110
King George	16375 Merchant Lane	Vatsal Patel	(540) 644-9223	McLean	1500 Tysons McLean Blvd	Sodexo Operations, LLC	(703) 506-2653
King George	8135 Kings Hwy	Vatsal Patel	(540) 775-0980	McLean	930 Dolley Madison Drive	Love's Travel Stops & Country Stores Inc.	(703) 873-0539
King William	4915 Richmond/Tappahannock Hwy	Dharvinder Singh E & C Mid-Atlantic Ventures LLC	(804) 769-7889	Meadowview	13365 Glenbrook Ave.	MTF Ventures LLC	(276) 944-3281
Kinsale	5718 Sandy Point Rd.	Love's Travel Stops & Country Stores Inc.	(804) 472-4087	Mechanicsville	7328 Bell Creek Rd.	Richmond Subs LLC	(804) 723-4573
Lambsburg	227 Old Pipers Gap Road	Army & Air Force Exchange Service	(276) 755-3117	Mechanicsville	7999 Creighton Parkway, Unit A	MTF Ventures LLC	(804) 559-4671
Langley AFB	61 Spaatz Dr., Building 290	Kenneth Vance, Mickey Baker	(757) 766-0096	Mechanicsville	8319 Bell Creek Rd, Suite G	MTF Ventures LLC	(804) 442-6996
Lebanon	775 Regional Park Road	EYAS Hospitality Sandwich LLC	(276) 889-1397	Mechanicsville	9280 Chamberlayne Road, Suite 300	Bhupendra Patel	(804) 559-7546
Leesburg	19360 Compass Creek Parkway	EYAS Hospitality Sandwich LLC	(703) 771-2096	Midlothian	12200 Chattanooga Plaza	Chaitanya Patel	(804) 744-1200
Leesburg	47 Catoclin Circle, Unit D	EYAS Hospitality Sandwich LLC	(703) 779-2898	Midlothian	13142 Midlothian Tpke	Gurmail Kang	(804) 378-4481
Leesburg	510-B East Market Street, 16A	EYAS Hospitality Sandwich LLC	(571) 258-0492	Midlothian	14600 Time Square Drive	7-Eleven, Inc	(804) 739-5942
Leesburg	653 Potomac Station Drive	EYAS Hospitality Sandwich LLC	(703) 737-6937	Midlothian	15817 City View Dr	Gurmail Kang	(804) 794-1965
Lexington	122 S. Main St	Jason Harris	(540) 464-3182	Midlothian	4533 Commonwealth Centre Pky	Manisha Patel, Kiran Patel	(804) 744-0229
Lexington	889 N Lee Hwy	Jason Harris	(540) 463-1177	Midlothian	900 Wal-Mart Way	Gurmail Kang	(804) 378-2852
Locust Grove	36105 Goodwin Drive	Dhiraj Patel	(540) 972-1782	Mineral	11020 Kentucky Springs Rd	Lawrence Wible, Britney Wible	(540) 894-5588
Lorton	9000 Lorton Town Station Blvd., Suite R	VA Subs LLC	(703) 339-0656	Moneta	14807 Moneta Road, Suite F	Denis Girard	(540) 297-8889
Louisa	501 W Main St, Ste 6	Donald Hall William Bridges, Jillian Candler	(540) 967-3915	Moneta	4640 Stewartville Rd.	GPM Investments, LLC	(540) 297-3712
Lovingston	65 Callohill Drive	Krunal Makwana, Bhadrash Patel	(434) 263-6800	Montclair	5175 Waterway Dr, #190	Kasey Yun	(703) 583-7014
Luray	1041 211 U.S. Hwy. West	Bhadrash Patel	(540) 843-4039	Montpelier	16633 Mountain Rd	Sejal Patel E & C Mid-Atlantic Ventures LLC	(804) 255-9596
Lynchburg	18707 Forest Rd	Keith Childers	(434) 237-2028	Montross	17110 Kings Hwy	Sejal Patel E & C Mid-Atlantic Ventures LLC	(804) 493-1653
Lynchburg	2154 Wards Rd	Catherine Fitzgerald	(434) 237-4287	Mt. Jackson	5334 Main St.	Bhavin Patel	(540) 477-9728
Lynchburg	2509 Memorial Ave	Keith Childers	(434) 847-4631	N. Chesterfield	153 Stonebridge Plaza Ave., Building M	Matthew Pritchard, Stacy Pritchard	(804) 674-7827
Lynchburg	3035 Old Forest Rd	Catherine Fitzgerald	(434) 385-7294	New Castle	297 Market Street	Robert Carper	(540) 864-8300
Lynchburg	3227 Old Forest Road	Mohammad Ismail	(434) 455-5999	New Market	186 West Old Cross Rd	Bhavin Patel	(540) 740-9041
Lynchburg	3412 Waterlick Rd, Suite 2	Vincent Phelps	(434) 237-6579	Newport News	12229 Jefferson Ave, Space #10	Michelle Cho	(757) 249-3602
Lynchburg	4026 Wards Rd, Unit J	Robb Egel, Paul Tesi	(434) 239-6900	Newport News	12368 Warwick Blvd, Suite 110	Ravi Tripuraneni, Suguna Tripuraneni	(757) 596-7827
Lynchburg	7224-7807 Timberlake Road	Timothy Peters, Michelle Peters	(434) 455-2507	Newport News	12720 McManus Blvd, Suite 102	Chong Hwa Pak	(757) 243-4147
Madison	24 Madison Plaza Dr, Space F	Nicole Jones	(540) 543-3995	Newport News	12797 Jefferson Ave	Amit Patel	(757) 874-4932
Madison Heights	4574 S Amherst Highway	Catherine Fitzgerald	(434) 845-7827	Newport News	13175 Jefferson Ave., Unit 11	Ravi Tripuraneni, Suguna Tripuraneni	(757) 890-9888
Manassas	10094 Dumfries Road, #50	Manjit Ghuman	(703) 365-2275	Newport News	14501 Warwick Blvd, Ste H	Ravi Tripuraneni, Suguna Tripuraneni	(757) 872-7744
Manassas	10888 Sudly Manor Dr	Neil Shah	(703) 257-5772	Newport News	2072 Lebanon Church Rd, Navy Exchange Bldg #2072	Janet Moon	(757) 887-2730
Manassas	12639 Galveston Court, Space #7	Maasum Anowar, Nazmul Rahman	(703) 580-5551	Newport News	318 Oyster Point Rd, Space 6	Ravi Tripuraneni, Suguna Tripuraneni	(757) 881-9888
Manassas	13472 Dumfries Rd	Roshni Patel	(703) 791-2571	Newport News	320 29th St	Sydney Bristow-Hancock, Malvina Crane	(757) 245-8116
Manassas	7600 Stream Walk Ln	Kashif Iqbal	(703) 361-2599	Newport News	3301 Washington Ave., Suite 117	Sydney Bristow-Hancock, Malvina Crane	(757) 240-4003
Manassas	8017 Centreville Road	Kashif Iqbal	(571) 379-4265	Newport News	605 Newmarket Dr, Ste 4	Hitesh Patel, Karuna Patel	(757) 826-5727
Manassas	8300 Sudley Rd, Space No 88	Neil Shah, Immaduddin Ahmed	(703) 393-0072	Newport News	6111 Jefferson Avenue	Hitesh Patel	(757) 826-7827
Manassas	8337 Sudley Rd, Unit #33	Seon Byun	(703) 472-2036	Newport News	758 J Clyde Morris Blvd, Ste A	Sydney Bristow-Hancock, Malvina Crane	(757) 591-8670
Manassas	8914 Centreville Rd	Kashif Iqbal	(703) 361-3890				
Manassas	9522 Liberia Ave, Unit 12	Jaspreet Singh, Sumanjeet Kaur	(703) 369-9733				
Marion	1121 N Main St	Mickey Baker, Kenneth Vance	(276) 783-8899				

Norfolk	1170 N Military Hwy 135 W Ocean View Ave, Unit #26-27	Jay Somnath LLC	(757) 893-9095	Quantico	3500 Russell Rd, MCX FOOD COURT, SERVES MILITARY BASE ONLY	Marc Eden	(703) 221-3450
Norfolk	1467 Ingram Avenue, Building NH 18	Tanvi Amin Mitesh Raval, Nayana Raval, Piyush Raval, Swati Raval	(757) 583-1989	Quinton	2583 New Kent Hwy, Unit B	Asma Ashraf Angela Easter, Stephen Easter, Scott Hillyard, Melanie Morris	(804) 932-8536
Norfolk	1595 International Boulevard, Unit D	Mohammad Hannan, Kamrun Nahar	(757) 423-6214	Radford	310 Tyler Avenue	Angela Easter, Stephen Easter, Scott Hillyard, Melanie Morris	(540) 633-1015
Norfolk	1901 Colley Avenue	Ankur Upadhyay, Shivani Upadhyay	(757) 622-6200	Radford	7397 Peppers Ferry Blvd	TA Operating LLC	(540) 633-5027
Norfolk	2101 Web Center, Old Dominion University	Aramark Educational Services, LLC	(757) 683-5815	Raphine	2440 Raphine Road	John McGuigan	(540) 377-2111
Norfolk	3858 E Little Creek Rd, Space 21	Mohammad Hannan, Kamrun Nahar	(757) 480-0128	Reston	11160 S. Lakes Dr., Ste D	Fazal Sirhandi	(703) 476-6622
Norfolk	400 E Main Street, Unit 480	Sun Kwon, Kil Sik Kwon	(757) 623-6246	Reston	12191 Sunset Hills Road	PMI Foods Inc Mickey Baker, Kenneth Vance	(703) 464-0700
Norfolk	440 Aircraft Tow Way, Bldg V55	Anthony Pannone Estate of Augustus Miller	(757) 440-2478	Rich Creek	955 Federal St	Chaudhry Zaman	(540) 726-8100
Norfolk	4902 Hampton Blvd	Compass Group USA Inc	(757) 489-0352	Richlands	2940 Clinch Street, Ste 150	Girish Patel	(276) 963-6324
Norfolk	600 Gresham Drive, Main Entrance Dining	Mahesh Patel	(757) 351-1731	Richmond	10433 Midlothian Tpke	Gurmail Kang	(804) 320-1596
Norfolk	7530 Tidewater Drive	VA Food 3713 Inc.	(757) 531-0606	Richmond	1108 Azalea Ave	Richmond Subs LLC	(804) 266-2242
Norfolk	7550 Granby Street, Suite #2	DBJS Corporation	(757) 222-2261	Richmond	1110 W Broad St	MTF Ventures LLC	(804) 355-0433
Norfolk	7870 Tidewater Drive, Unit 207	Mohammad Hannan, Kamrun Nahar	(757) 587-7826	Richmond	11234 Patterson Ave	Pragnesh Patel	(804) 750-2557
Norfolk	8401 Hampton Blvd, #6	Mitesh Raval, Nayana Raval, Piyush Raval, Swati Raval	(757) 489-4621	Richmond	1200 Semmes Ave, Suite 101	GPM Investments, LLC Jay Patel, Ravina Patel, Sunny Patel	(804) 442-7400
Norfolk	Building C9, Gilbert Street	Matthew Pritchard, Stacy Pritchard	(757) 440-1252	Richmond	1216 Concord Ave	GPM Investments, LLC	(804) 784-2615
North Chesterfield	1221 Carmia Way	Matthew Pritchard, Stacy Pritchard	(804) 897-8087	Richmond	1700 Ashland Road	MTF Ventures LLC	(804) 225-9121
North Chesterfield	1401 Johnston-Willis Dr,	Steven Malik, Michael Clemons	(804) 320-7827	Richmond	2310 E Main St, Bldg B	MTF Ventures LLC	(804) 795-1002
North Tazewell	3347 Riverside Drive	GPM Investments, LLC	(276) 979-4110	Richmond	2650 New Market Dr.	Chaitanya Patel	(804) 353-2323
Norton	590 Trent St	Thomas Harding	(276) 679-3050	Richmond	2801 W Broad St	Richmond Subs LLC	(804) 648-8782
Oak Hall	6496 Lankford Hwy	Kaushik Shah	(757) 824-0094	Richmond	30 N 8th St	Richmond Subs LLC	(804) 643-7514
Oakton	2972 Chain Bridge	Thomas Harding	(703) 255-1444	Richmond	3135 Mechanicsville Tpke	Bhupendra Patel	(804) 649-7827
Onley	25076 Lankford Hwy	Thomas Harding	(757) 787-1151	Richmond	321 E. Broad Street	Richmond Subs LLC	(804) 360-9565
Onley	26036 Lankford Highway	Manish Patel	(757) 787-7926	Richmond	3326 Pump Rd, Unit 33	Pragnesh Patel	(804) 222-8834
Orange	315 Madison Rd	Kiran Jani, Archana Jani	(540) 672-1896	Richmond	3606 Nine Mile Rd	Gurmail Kang	(804) 743-8219
Palmyra	264 Turkeysag Trail, Unit C	Steven Malik	(434) 589-6882	Richmond	4012 Meadowdale Blvd	Pragnesh Patel	(804) 262-4900
Pembroke	5976 Virginia Ave	Rajesh Patel, Nita Patel	(540) 626-7827	Richmond	4014 Glenside Dr	Nilesh Patel Manisha Patel, Kiran Patel	(804) 231-2020
Petersburg	3219 S Crater Rd, Unit A	Rajesh Patel	(804) 732-2860	Richmond	425 E Belt Blvd	Richmond Subs LLC	(804) 743-0020
Petersburg	3500 S Crater Rd	An NASB Fast Food LLC	(804) 957-4799	Richmond	4320 Commerce Rd	Arvindbhai Patel	(804) 222-3933
Petersburg	6460 Boydton Plank Rd	Rajesh Patel	(804) 733-4191	Richmond	4386 S Laburnum Ave	Arvindbhai Patel	(804) 276-8971
Poquoson	423 Wythe Creek Road, Ste D	Mohammad Hannan, Kamrun Nahar	(757) 868-8205	Richmond	7102-C Hull Street Rd	Pragnesh Patel	(804) 750-1028
Portsmouth	2040 Victory Blvd	Kimmerick Vick	(757) 485-9343	Richmond	9105 Quioccasin Rd	Chaitanya Patel	(804) 565-3600
Portsmouth	3537 Airline Blvd, Unit 7	Chetankumar Patel	(757) 465-0010	Richmond	9127 Staples Mill Rd	Compass Group USA Inc	(804) 276-4367
Portsmouth	5903 High St W, #C	Mitesh Raval, Nayana Raval, Piyush Raval, Swati Raval	(757) 686-8418	Richmond	9919 Hull St Rd, Units 20 Medical Center, 1250 E. Marshall Street	Bhupendra Patel	(804) 275-4420
Portsmouth	620 John Paul Jone Circle, Portsmouth Naval Hospital Bldg # 1560, This is a secured facility	Stanley Bavlish	(757) 393-2761	Richmond	2612 Chamberlayne Ave	EYAS Hospitality Sandwich LLC	(276) 934-6080
Portsmouth	Bldg #403, This is a secured facility	Stanley Bavlish	(757) 396-6115	Ridgeway	18241 A.L. Philpott Hwy.	Jesse McGrady Stephen Easter, Angela Easter, Scott Hillyard, Melanie Morris	(276) 956-1800
Portsmouth	810 Airline Blvd	Chetankumar Patel, Mahesh Patel	(757) 393-0770	Ridgeway	6690 Greensboro Rd	Chaitanya Patel	(540) 381-8590
Pound	8102 Main St	Arnold Riggs	(276) 796-9026	Riner	4330 Riner Rd	Jessica McQuillen	(540) 563-8441
Pounding Mill	13320 GC Perry Hwy	Mickey Baker, Kenneth Vance	(276) 963-4945	Roanoke	1507 Hershberger Rd, A3	Dixit Patel	(540) 765-2488
Powhatan	2105 Academy Road, #A	Richmond Subs LLC	(804) 598-7827	Roanoke	1812 Thompson Memorial Drive	Hiren Patel, Dhruvin Desai, Japan Desai, Cheryl Shanley	(540) 562-0100
Prince George	5803 Prince George Dr	PMG Travel Plaza LLC	(804) 541-2838	Roanoke	3039 Peters Creek Rd NW	Hiren Patel	(540) 982-5799
Providence Forge	6721 Emmaus Church Rd	Pilot Corporation	(804) 966-1880	Roanoke	326 Orange Ave	Walter Bonhotel, Rupert Bonhotel	(540) 777-3327
Providence Forge	9060 Pocahontas Trail	Asma Ashraf EYAS Hospitality	(804) 966-9877	Roanoke	3327 Brandon Ave		
Purcellville	101 Maple Ave, Unit G	Sandwich LLC	(540) 338-7646				

Roanoke	3542 Electric Rd SW, Unit 10, Bldg A	Hiren Patel Hiren Patel, Dhruvin Desai, Japan Desai, Cheryl Shanley	(540) 774-4809	Sterling	156 Enterprise St, Suite K	Mohammad Shamim	(571) 313-0035
Roanoke	3940 Valley Gateway Blvd, Suite 4	Walter Bonhotel, Rupert Bonhotel	(540) 982-7827	Sterling	20789 Great Falls Plz, Ste 166	Jimie Kim	(703) 430-3803
Roanoke	4203 Plantation Rd	Hiren Patel, Japan Desai, Cheryl Shanley	(540) 777-1407	Sterling	21950 Cascades Pky, Ste 110	Mohammad Shamim	(703) 430-6300
Roanoke	4807 Valley View Blvd NW	Hiren Patel	(540) 265-8908	Sterling	23050 Pacific Blvd 23070 Oak Grove Road, Unit 155	Ather Chaudhry	(703) 464-0077
Roanoke	5350 Clearbook Village Ln	Hiren Patel Evette Whetzel, Derrick Whetzel	(540) 769-2020	Sterling	44844 Package Ct., Subway C Gate	Patricia McGuigan	(703) 437-3027
Roanoke	677 Brandon Avenue SW	Evette Whetzel, Derrick Whetzel	(540) 345-9770	Sterling	44950 Rudder Rd, Dulles Airport 45020 Aviation Drive, SF-Z	Khadiza Ahmed	(703) 572-6092
Roanoke	7307 Williamson Rd, Ste A	EYAS Hospitality Sandwich LLC	(540) 362-2551	Sterling	Gates Post Security	Julie Lee	(703) 572-5217
Rocky Mount	838 Tanyard Rd 98 Stoneridge Drive North, Suite 6	Nilesh Patel	(540) 483-1711	Sterling	45591 Dulles Eastern Plz	Julie Lee EYAS Hospitality Sandwich LLC	(703) 421-9052
Ruckersville			(434) 985-7575	Sterling	45985 120 Regal Plaza 42010 Village Center Plaza, Unit 140, Store No. T-18	EYAS Hospitality Sandwich LLC	(703) 421-3338
Rural Retreat	576 N Main St	Don Henderson Timothy Peters, Michelle Peters	(276) 686-8893	Stone Ridge		Ravinderbir Bains	(703) 542-8090
Rustburg	1051 Village Hwy		(434) 332-3333	Strasburg	390-1 E. King St	Kendis Brumbaugh	(540) 465-2484
Rustburg	1788 Calohan Road	Robert Duff	(434) 616-2266	Stuart	109 E Blue Ridge St	Rajeshree Patel Brijesh Patel,	(276) 694-4444
Ruther Glen	17485 Jefferson Davis Hwy	Asif Raza Love's Travel Stops & Country Stores Inc.	(804) 448-3336	Stuarts Draft	2857 Stuarts Draft Highway	Rajagopalan Nair	(540) 337-2053
Ruther Glen	23845 Rogers Clark Blvd.		(804) 448-9822	Suffolk	1024 Centerbrooke Lane, Unit A	Douglas Eitel Bristy Jo Ball, Douglas Eitel	(757) 539-3079
Salem	149 Electric Rd, #12	Hiren Patel	(540) 986-7827	Suffolk	1202 N. Main Street, Unit 110		(757) 539-2469
Salem	1502 W Main St	Jessica McQuillen	(540) 765-2971	Suffolk	1524 Holland Rd, Unit C	Douglas Eitel	(757) 538-1923
Saltville	402 Palmer Ave	Don Henderson	(276) 496-7013	Suffolk	3575 Bridge Rd., Suite 11	Jarman Pandey	(757) 686-3116
Scottsville	126 Village Square	Anjana Tripathi Pilot Travel Centers LLC	(434) 286-9595	Suffolk	5887 Harbour View Blvd 6550 Hampton Roads Parkway, Suite 104	Jarman Pandey	(757) 483-4355
Skippers	781 Moores Ferry Rd.		(434) 336-1400	Suffolk		Jarman Pandey	(757) 483-6355
Smithfield	1205 Bennis Church Rd	Douglas Eitel EYAS Hospitality Sandwich LLC	(757) 356-9888	Tappahannock	1820 Tappahannock Blvd	Shivang Patel	(804) 443-6787
South Boston	1028 Bill Tuck Hwy	EYAS Hospitality Sandwich LLC	(434) 575-5500	Toano	9220 Old Stage Road	Shivang Patel Pilot Travel Centers LLC	(757) 566-9716
South Boston	4001 Halifax Rd	EYAS Hospitality Sandwich LLC	(434) 575-1980	Toms Brook	1014 Mt Olive Road		(540) 436-3277
South Hill	315 Furr Street	Tejaskumar Patel	(434) 447-7827	Troutville	2966 Lee Hwy	Pilot Corporation	(540) 966-3178
South Hill	621 E Atlantic St	Tejaskumar Patel Love's Travel Stops & Country Stores Inc.	(434) 447-3493	Verona	211 Lee Highway	Go-Mart, Inc	(540) 248-6417
South Hill	1850 North Mecklenburg Ave		(434) 584-0077	Verona	486 Laurel Hill Rd	Go-Mart, Inc	(540) 248-2648
South Riding	25050 Riding Plaza, Unit 140 9110 Old Battlefield Blvd, Suite 108	RajenKumar Hemrajani	(703) 542-8384	Victoria	1105 Main Street	Mohammad Ismail	(434) 696-1400
Spotsylvania		Surendra Chauhan	(540) 507-8898	Vienna	222 W Maple Ave, Space 23	Min Young Lee	(703) 281-7810
Spotsylvania	6356 Patriot Hwy	Vanitaben Patel	(540) 582-8003	Vienna	8417 Old Courthouse Rd.	Nae Won Lee Evette Whetzel, Derrick Whetzel	(703) 883-0636
Springfield	6230 S Rolling Rd, Ste 14 6308 Springfield Plaza, Store No. 13	Erica Razi	(703) 451-7600	Vinton	987 Hardy Rd, #8	Mohammad Hannan, Kamrun Nahar	(540) 344-7557
Springfield	6711 Spring Mall Dr, Unit # 3	Gaurav Gupta Maasum Anowar, Nazmul Rahman	(703) 644-8407	Virginia Beach	1115 Independence Blvd	Swati Raval, Mitesh Raval, Nayana Raval,	(757) 460-3771
Springfield	7500 Geoint Dr.	Sodexo Operations, LLC	(703) 719-6562	Virginia Beach	1149 Nimmo Parkway	Piyush Raval	(757) 430-7570
Springfield	7525 Huntsman Blvd, Store B-4	Jeung Hyun Cho	(703) 455-9191	Virginia Beach	1240 Gator Blvd Exchange	Bipin Vyas	(757) 460-6004
Springfield	8080 Rolling Rd, Sp 16	Iqbal Hassan	(703) 912-9292	Virginia Beach	1270 Diamond Springs Rd 1408 N Great Neck Rd, Suite 106	Kevin Patel	(757) 464-1021
Springfield	8960 Burke Lake Rd, Unit 5	Mohammed Siddique	(703) 978-6098	Virginia Beach	1581 General Booth Blvd, Ste 117, Unit 23 & 24	VA Food 22884 Inc. Swati Raval, Mitesh Raval, Nayana Raval, Piyush Raval	(757) 481-1472
Stafford	125 Corporate Drive, Suite 109	Nabil Asad	(703) 221-1257	Virginia Beach	1817 London Bridge Rd	Estate of Augustus Miller	(757) 425-2224
Stafford	309 Worth Ave, Ste 109	Nabil Asad	(540) 657-6119	Virginia Beach	1830 Kempsville Rd	Brian Pannone	(757) 301-2124
Stafford	35 Walpole Street 475 Aquia Towne Center Dr, Suite 107	Vatsal Patel	(540) 659-5995	Virginia Beach	1977 Terrier Avenue, Building 524, NEXCOM FCTC	Brian Pannone Swati Raval, Mitesh Raval, Nayana Raval, Piyush Raval	(757) 479-3400
Stafford	Investigation Dr	Nabil Asad	(540) 659-7812	Virginia Beach	2021 Lynnhaven Parkway	Piyush Raval Nachiket Enterprise Inc.	(757) 425-8005
Stafford		ServiceSource, Inc. Rajagopalan Nair, Brijesh Patel	(703) 632-4798	Virginia Beach	2077 Lynnhaven Pkwy, Unit 106	Kalpesh Raval, Hiraben Patel	(757) 471-1100
Staunton	1028 Richmond Ave.	Rajagopalan Nair, Brijesh Patel	(540) 885-0222	Virginia Beach	208 North Birdneck Road	Shree Bhaktimaa Subs Inc.	(757) 471-6300
Staunton	2436 Churchville Ave		(540) 886-5229	Virginia Beach	2724 N Mall Drive, Ste 101	Bhakti Enterprise Inc	(757) 785-4520
Staunton	916 N Augusta St	Amir Mahmood Brijesh Patel,	(540) 886-1527	Virginia Beach	300 28th St	Mohammad Hannan, Kamrun Nahar	(757) 431-1616
Staunton	Richmond Avenue	Rajagopalan Nair	(540) 886-4000	Virginia Beach		Kalpesh Raval, Hiraben Patel	(757) 425-4666
Stephens City	760 Warrior Drive, Unit 1	Sejalben Patel	(540) 869-4747	Virginia Beach	3809 Princess Anne Rd, #108-C		(757) 471-2250



Virginia Beach	3877 Holland Road, Unit 24	Tanvi Amin	(757) 463-3877	Woodbridge	1966 Daniel Stuart Square, Space # 21	Nabil Asad	(703) 910-7770
Virginia Beach	4000 Virginia Beach Blvd, #192 4384, 4344, 4346 Holland Road, Units 1,3 & 5	Jitendra Patel	(757) 486-8453	Woodbridge	4140 Merchant Plaza	Maasum Anowar, Nazmul Rahman	(703) 580-6031
Virginia Beach	4801-A4 Shore Dr	Kevin Patel	(757) 486-1163	Woodbridge	5532 Staples Mill Plaza	Maasum Anowar, Nazmul Rahman	(703) 897-1107
Virginia Beach	4821 Virginia Beach Blvd	Diya Patel	(757) 216-7827	Woodbridge	14232 SMOKETOWN ROAD	Quazi Ahmed	(703) 494-4080
Virginia Beach	4821 Virginia Beach Blvd	Bipin Vyas Kalpesh Raval, Hiraben Patel	(757) 499-8100	Woodstock	491 W. Reservoir Rd	Kendis Brumbaugh	(540) 459-7997
Virginia Beach	4878 Princess Anne Rd	Rakesh Patel	(757) 497-4492	Wytheville	1025 Peppers Ferry Rd	TA Operating LLC Circle K Stores, Inc., d.b.a. Circle K Stores	(276) 228-8676
Virginia Beach	5642A Princess Anne Road	Pooja Enterprise Inc.	(757) 309-4399	Wytheville	117 Ready Mix Rd	South Atlantic Division	(276) 228-6680
Virginia Beach	657 Phoenix Drive	Vishwakarma LLC	(757) 498-1573	Wytheville	215 Commonwealth Dr, Suite 16	Estate of Gary Naber Sydney Bristow-Hancock, Malvina Crane	(276) 228-4848
Virginia Beach	665 Newtown Road, #105 953 Providence Square Shop.Ctr, Store #19	Brian Pannone Mitesh Raval, Nayana Raval, Piyush Raval, Swati Raval	(757) 467-4488	Yorktown	2601 George Washington Hwy	Hitesh Patel, Karuna Patel	(757) 867-9118
Virginia Beach	Building 542, E. Avenue, NAS Oceana	7-Eleven, Inc	(757) 428-2095	Yorktown	2900 Hampton Hwy, Suite F	Sydney Bristow-Hancock, Malvina Crane	(757) 865-7743
Wakefield	111 County Dr	PMG Travel Plaza LLC EYAS Hospitality Sandwich LLC	(757) 899-3310	Yorktown	411 Carrington Lane	Sydney Bristow-Hancock, Malvina Crane	(757) 234-4536
Warfield	12461 Old Stage Road	Pragyan Mainali	(804) 478-5302	Yorktown	5005 Victory Blvd, Unit 15	Sydney Bristow-Hancock, Malvina Crane	(757) 872-7109
Warrenton	102 Broadview Ave 41 West Lee Hwy, Suite 53, Shop F	Pragyan Mainali	(540) 216-7826	Yorktown	Coast Guard Exchange Bldg	Hitesh Patel, Karuna Patel	(757) 856-2849
Warrenton	6437 Lee Highway	Pragyan Mainali E & C Mid-Atlantic Ventures LLC	(540) 878-2085	Yorktown	8017 George Washington Hwy 53 Market Street Rd., Phase I, Space #1	Sydney Bristow-Hancock, Malvina Crane	(757) 886-9260
Warsaw	Times Sq Shpg Ctr, Rte 360 E	Leah Cayton, Douglas Harpine	(804) 333-0126	Zion Crossroads	375 Four Leaf Lane, Suite 11A	Drew Patel, Pravina Patel	(540) 832-7070
Waynesboro	116 Lucy Lane	Leah Cayton, Douglas Harpine	(540) 941-1425	Crozet		Gurmeen Kaur	(434) 823-7171
Waynesboro	1500 W Main St		(540) 943-8020				
West Point	416 14th St	Rohit Gandhi	(804) 843-2782	<b>Washington</b>	<b>475 Open Restaurants</b>		
Weyers Cave	3373 Lee Hwy	Go-Mart, Inc	(540) 234-9270	Aberdeen	1029 East Wishkah Street, Suite A	Robert Iverson	(360) 532-5494
Williamsburg	1430 Richmond Rd, Store 1101	MTF Ventures LLC	(757) 208-0804	Aberdeen	217 North Boone St.	Robert Iverson	(360) 538-0887
Williamsburg	240 McLaws Circle, Suite 135	Rohit Gandhi	(757) 253-8060	Airway Heights	12820 West Sunset Hwy	Scott McCandless	(509) 244-2355
Williamsburg	4655 Monticello Ave, Unit #105	Ravi Chennu	(757) 220-4292	Anacortes	1518 Commercial Ave	David Jones	(360) 293-0461
Williamsburg	5251 John Tyler Hwy, Ste 10	MTF Ventures LLC	(757) 253-7614	Arlington	16820 Smokey Point Blvd., #101	Vikas Sondhi	(360) 659-3541
Williamsburg	5601 Richmond Rd, Suite 9	Rohit Gandhi	(757) 565-1782	Arlington	4010 172nd Street	Kian Enterprises Inc.	(360) 659-3737
Williamsburg	701-F Merrimac Trl, Unit 15	Chandra Tripuraneni	(757) 258-8858	Arlington	7705 204th St NE, Suite 104 1101 Outlet Collection Way, Suite 451	Matthew Hollek Tarlochan Singh Bhullar	(360) 403-7065
Williamsburg	800 Rochambeau Drive, Unit K	Rajesh Patel	(757) 220-4772	Auburn	12722 SE 312th 1402 Lake Tapps Pkwy E, Suite 108 Bldg F	VB Enterprises, Inc.	(253) 939-6905
Winchester	1212 Berryville Avenue	Rieman Royston	(540) 545-8331	Auburn	1447 W. Valley Hwy. N.	Sarbjit Kaur	(253) 887-1816
Winchester	1462 N Frederick Pike	Rieman Royston Jatinder Bains, Steven Katz	(540) 722-5017	Auburn	1702 Auburn Way North, Suite E	Sang Ji Vinnyandbneeta Enterprises Inc.	(253) 288-2332
Winchester	154 Market Street, Suite 6A-2	Divyeshkumar Patel	(540) 662-1782	Auburn	3312 Auburn Way South	Hubco Muckleshoot LLC	(253) 545-0709
Winchester	1840 Amherst St	Divyeshkumar Patel	(540) 773-2529	Auburn	3840 A St SE, Suite 101	Estate of Seetal Sandhu	(253) 735-0323
Winchester	201 Maranto Manor Dr 2070 Pleasant Valley Rd, Unit 24	Dhara Patel	(540) 450-8924	Auburn	4798 Auburn Way N, Suite 102	Sang Ji	(253) 854-4470
Winchester	210 Grocery Avenue, Space #120	Rieman Royston	(540) 722-1187	Auburn	762 Supermall Way SW 321 High School Road NE, Suite D-5	Ahed Aziz	(206) 550-0460
Winchester	220 Kernstown Commons Blvd	Dhara Patel	(540) 665-0832	Bainbridge Island		Wit Industries, LLC Matthew Starr, William Balderston	(206) 451-4208
Winchester	2605 Valley Ave	Rieman Royston	(540) 723-6290	Battle Ground	1201 SW Scotten Way	Matthew Starr, William Balderston	(360) 666-7827
Winchester	501 Walmart Dr	Dhara Patel	(540) 723-6290	Battle Ground	1800 SW 9th Ave., Suite 110	Matthew Starr, William Balderston	(866) 359-3773
Winchester	992 Millwood Pike	Rieman Royston	(540) 723-6290	Battle Ground	2312 W Main St, Suite 109 23969 Northeast Highway 3, Suite E	Matthew Starr, William Balderston	(360) 687-8275
Windsor	11403 Windsor Blvd, Unit A	Douglas Eitel	(757) 242-4341	Belfair		Jeffrey McVicker	(360) 275-7827
Wise	193 Woodland Drive	GPM Investments, LLC	(276) 328-2434	Bellevue	10423 Main St., Suite 3	Sumit Enterprises Inc.	(425) 450-0131
Wise	Railroad & Main St	GPM Investments, LLC Maasum Anowar, Nazmul Rahman	(276) 328-6923	Bellevue	1120 106th Ave NE, Unit R2	Anh Tang	(425) 462-8977
Woodbridge	13580 Jefferson Davis Highway	Kamal Balani	(703) 490-0972	Bellevue	12121 Northup Way, Suite 215	Sang Ji	(425) 869-9803
Woodbridge	13850-1B Smoke Towne Plaza	Maasum Anowar, Nazmul Rahman	(703) 897-8461	Bellevue	1410 156th Ave NE	H & G Khaira LLC	(425) 614-3256
Woodbridge	14000 Worth Ave	Quazi Ahmed	(703) 497-4990				
Woodbridge	1455 Old Bridge Rd, Suite 104		(703) 490-5100				

Bellevue	15015 Main St, Suite 113 1645 140th Ave NE, Space B005	Ariel Mizrahi	(425) 641-7629	Chehalis	109 Interstate Ave	Christian Fast	(360) 740-8865
Bellevue		Nimbus Ventures LLC Parinda Cruz, Ramon Cruz	(425) 746-1343	Chehalis	1356 Rush Rd	Christian Fast	(360) 748-1591
Bellevue	2628 Bellevue Way NE		(425) 658-7381	Chehalis	1545 NW Louisiana Ave	Christian Fast	(360) 740-8896
Bellevue	300 110th Ave NE, Unit B1-03	Amit Nayyar	(425) 688-1357	Chelan	108 Apple Blossom Dr	Scott McCandless	(509) 682-6246
Bellevue	3080 - 148th Ave SE, Suite 111	Jennifer Kaslow	(425) 653-1611	Cheney	2732 First St	Scott McCandless	(509) 235-2951
Bellevue	3720 128th Ave SE, Ste J	Kasam Inc.	(425) 746-9428	Chewelah	Hwy 395 & Franklin St	Justin George	(509) 935-7827
Bellingham	1 Bellis Fair Pky, Ste 521	Nipaben Sondhi	(360) 647-6697	Clarkston	306 5th Street	Gerald Jensen	(509) 758-3462
Bellingham	105 SAMISH WAY	Ravinder Powar Dorice Wolden, Ronald Wolden	(360) 671-2861	Clarkston	808 Bridge St 207 West 1st Street, Cle Elum Subway	Gerald Jensen	(509) 758-5000
Bellingham	1310 Lakeway Dr	Vikas Sondhi, Madhav Sondhi	(360) 933-4635	Cle Elum		Parmjeet Jhuty	(509) 674-3777
Bellingham	1317 W Bakervien Rd, Ste 101	Vikas Sondhi, Nipaben Sondhi	(360) 738-8879	Colfax	811 N Main Street 1605 S.E. Meadowbrook Drive #10.	Cameron Brinkman	(509) 397-9000
Bellingham	1920 King Street		(360) 715-1661	College Place		Russell Cazier	(509) 525-9250
Bellingham	3011 Cinema Place, Suite 103	Amit Nayyar	(360) 543-6976	College Place	1700 S.E. Meadowbrook Blvd.	Russell Cazier	(509) 522-8200
Bellingham	3123 Old Fairhaven Pkwy	Ravinder Powar Vikas Sondhi, Kirti Sondhi, Nipaben Sondhi	(360) 389-5233	Colville	148 Ponderosa Rd.	Scott McCandless	(509) 684-1585
Bellingham	3212 NW Ave., Unit A4		(360) 647-5494	Connell	641 South Columbia Ave	Josh Madsen Ahed Aziz, Raed Abu-Dayeh	(509) 234-0782 (253) 630-3716
Bellingham	4152 Meridian, Suite 102	Jasleen Pawar	(360) 715-9190	Covington	17432 SE 270th Place		(253) 630-3716
Bellingham	5927 Guide Meridian	Shobha Sharma Compass Group USA Inc	(360) 656-5192	Covington	27237 172nd Ave SE, Suite 111	Shivay Enterprises Inc.	(253) 630-2984
Bellingham	504 High Street, Viking Union			Davenport	621 Morgan Street	Tom Paul	(509) 725-0740
Benton City	515 9th Street	Jeremy Schultz	(509) 316-9940	Deer Park	20 J Street, Ste 1A	Deer Park Subs LLC Vikas Sondhi, Pankaj Nischal	(509) 276-7908 (206) 824-4575
Blaine	1733 H Street, Unit 825 8115 Birch Bay Square Street, Unit 209	Elizabeth Schrader	(360) 332-2270	Des Moines	21425 Pacific Hwy South	Sherree Marri, Haider Marri	(253) 912-0922
Blaine	19579 State Route 410 East, Suite A 19	Elizabeth Schrader	(360) 369-6496	Dupont	1000 Station Dr, Suite 140		(253) 912-0922
Bonney Lake	20980 State Rte 410	Rivinder Bahia	(253) 862-5222	Dupont	1225 Center Dr, Ste #130 14606 Main St. NE, Suite 101/Building 4	Sarbjit Kaur	(253) 912-4337
Bonney Lake			(253) 862-1580	Duvall		Jennifer Kaslow Love's Travel Stops & Country Stores Inc.	(425) 788-7273 (253) 922-8884
Bothell	11511 NE 195th St, Suite 103 18827 Bothell Way NE, Suite 107	Sadiq Karmali	(425) 398-4088	East Tacoma	1501 33rd Ave.		(253) 922-8884
Bothell	20631 Bothell Everett Hwy, Space E	Khatidja Ramzan	(425) 487-1420	Eatonville	220 Center St E 10016 Edmonds Way, Bldg. B, Space D	Harrison Christian	(360) 832-2400
Bothell	22910 Bothell-Everett Highway, Suite 111A/1F	Nandavani Abbai Imran Hussain, Vikas Sondhi	(425) 483-9561 (425) 486-3626	Edmonds		Matthew Hollek	(425) 771-7591
Bothell	1554 NE Fairgrounds Road, Suite 1A		(425) 486-3626	Edmonds	23805 Highway 99, Suite 102	Burrell's LLC	(425) 582-8064
Bremerton		Brenda Golf Ethan Golf, Brenda Golf	(360) 307-0323	Ellensburg	1005 E. University Way	Scott McCandless	(509) 925-4422
Bremerton	3850 Kitsap Way		(360) 377-5586	Ellensburg	1301 Canyon Rd	Scott McCandless Love's Travel Stops & Country Stores Inc.	(509) 962-2383 (509) 925-5310
Bremerton	4710 Werner Road	Brenda Golf Brenda Golf, Ethan Golf	(360) 627-9677	Ellensburg	1512 Hwy 97		(509) 925-5310
Bremerton	5050 State Hwy 303 NE		(360) 377-6605	Elma	404 W Main St	Robert Iverson	(360) 482-5776
Bremerton	6797 State Hwy 303 N.E.	Brenda Golf	(360) 698-4287	Enumclaw	235 Roosevelt Ave, Ste C	Enumclaw Subs LLC	(360) 825-0331
Bremerton	70 Washington Ave Bldg 863, MUST HAVE BASE ACCESS	Amit Sharma B.A.N.G. Development, Ltd.	(360) 377-9140 (360) 373-1679	Ephrata	1399 SE Blvd	Rudy DeLeon	(509) 754-4619
Bremerton			(360) 373-1679	Ephrata	303 Basin St SW	Rudy DeLeon Vijay Verma, Sarita Verma	(509) 754-0977 (425) 338-7761
Brewster	907 State Hwy 97	Douglas Chantry	(509) 689-3404	Everett	10730 19th Ave SE, Suite D		(425) 338-7761
Buckley	135 Jefferson Avenue, Ste J	Pawandeep Grewal	(360) 829-5169	Everett	12717 4th Avenue West, Suite B	Russell Hollek Imran Hussain, Vikas Sondhi	(425) 347-4256 (425) 252-4371
Burien	12805 1st Ave S, Unit A 15500 First Ave South, Suite 104	Burien Restaurants Inc Ravinder Dua, Manjit Dua	(206) 244-3589 (206) 241-1920	Everett	1620 Hewitt Ave		(425) 252-4371
Burien			(206) 241-1920	Everett	2000 W Marine View Dr, #1950 305 SE Everett Mall Way, Suite 11	Richa Verma Inc	(425) 304-4440
Burien	594 SW 152nd Street	Taran Singh Dorice Wolden, Ronald Wolden	(206) 453-3010	Everett		Matthew Hollek	(425) 353-4284
Burlington	1765 S Burlington Blvd 9660 Old Highway 99 N Rd, Ste B	Dorice Wolden, Ronald Wolden	(360) 757-1916	Everett	309 East Casino Road, Suite A	Sadiq Karmali	(425) 353-7827
Burlington		Dorice Wolden, Ronald Wolden	(360) 707-0434	Everett	3710 Broadway, Suite 105	G.M. Towers Inc.	(425) 259-3600
Camano Island	370 N.E. Camano Drive		(360) 631-5055	Everett	5129 Evergreen Way, Ste 2	G.M. Towers Inc. Sadiq Karmali, Karim Karmali, Rahim Karmali	(425) 258-3663 (425) 337-7108
Camas	602 NE 3rd Ave	Alice Benson	(360) 834-0210	Everett	5714 134th Place SE, Suite A-2		(425) 337-7108
Cashmere	130 Titchenal Way	Phillip Blackburn	(509) 782-3801	Everett	7415 Hardeson Rd, #E 851 N Broadway, Suite 101 & 102	David Jones Karim Karmali, Rahim Karmali, Sadiq Karmali	(425) 355-8727 (425) 258-4309
Castle Rock	1163B Mt St Helens Way NE	Michele Phipps	(360) 274-0678	Everett		Dorice Wolden, Ronald Wolden	(360) 393-3130
Centralia	1110 View St	Christian Fast	(360) 736-1883	Everson	102 W. Main Street, Suite 101		(360) 393-3130
Centralia	910 Ellsbury St	Christian Fast	(360) 736-5770	Everson	3740 Mt Baker Hwy	Dorice Wolden, Ronald Wolden	(360) 592-5665

Federal Way	1646 Dash Point Rd, Suite C, Bldg E	Baljit Brar, Mandeep Jhajj	(253) 838-4385	Kent	405 Central Ave N	Mohanjit Maggo	(253) 859-3830
Federal Way	2148 SW 336th St	Rahim Karmali	(253) 838-9317	Kettle Falls	1050 W 3rd Avenue	Sanjiv Kumar	(509) 738-3046
Federal Way	29017 Military Road South	Gurbax Sandhu	(253) 946-5910	Kirkland	10635 ne 68th st	Jennifer Kaslow	(425) 822-3952
Federal Way	32225 Pacific Hwy South, Suite 201	Baljit Brar, Mandeep Jhajj	(253) 941-1625	Kirkland	11322 NE 124th St	Latifa Mirzayi	(425) 285-9693
Federal Way	32925 First Ave South, Suite M	Ravinder Dua, Manjit Dua	(253) 838-3578	Kirkland	11613-124th Ave NE, Suite G	Raed Abu-Dayeh	(425) 814-9001
Federal Way	34520 16th Avenue So.	Karim Karmali	(253) 835-5757	Kirkland	12620 NE 85th Street, Suite 106	Khushdeep Baidwan	(425) 739-0000
Federal Way	36201 Enchanted Parkway S	Baljit Brar, Mandeep Jhajj	(253) 874-8856	Kirkland	13501 100th Avenue NE, Suite 90	Khatidja Ramzan	(425) 820-7878
Ferndale	1678 Main Street, Unit #2	Pilot Travel Centers LLC	(360) 312-1346	Kirkland	14130 Juanita Drive NE, Suite 103	Karamvir Mann	(425) 823-4332
Ferndale	5675-3rd Ave	Dale Schrader	(360) 380-1599	Kirkland	255 Central Way	Amenpreet Khela	(425) 889-0711
Fife	2639 70th Ave. East	Mashinder Bahia, Rivinder Bahia	(253) 922-7171	Lacey	1401 Galaxy Dr. N.E.	Riash Enterprise Inc	(360) 491-2226
Fife	4602 20th Street East	#60243 Fife Subs LLC	(253) 922-5046	Lacey	4820 Yelm Hwy SE, Suite A	Tony Puckett	(360) 438-3950
Forks	490 North Forks Ave	Devennie Anderson	(360) 374-2442	Lacey	5750 Ruddell Rd SE, Suite A	Tony Puckett	(360) 491-5288
Fort Lewis	Liggett Ave, Bldg 2140	Army & Air Force Exchange Service	(253) 964-4210	Lacey	805-B College St, Suite B	Christian Fast	(360) 491-4858
Ft. Lewis	Bldg. 12690 - 32nd Division Dr,	Army & Air Force Exchange Service	(253) 964-6949	Lacey	8205 F Martin Way	Tony Puckett	(360) 491-9739
Ft. Lewis	Joint Base Lewis-McChord Railroad Ave. Bldg 3746, 3rd Brigade Shoppette	Army & Air Force Exchange Service	(253) 964-6137	Lake Forest Park	17171 Bothell Way NE, Suite A002	Kujtim Markokaj	(206) 368-3544
George	400 South Frontage Road	Ekta Saini	(509) 785-8020	Lake Stevens	1807 Main St	Vikas Sondhi, Madhav Sondhi	(425) 335-9938
Gig Harbor	11430 51st Ave, STE 100	B.A.N.G. Development, Ltd.	(253) 851-6744	Lake Stevens	1819 S. Lake Stevens Road	Trimurti Enterprises, Inc.	(425) 335-5525
Gig Harbor	4804 Point Fosdick Dr NW	Ethan Golf	(253) 858-8919	Lake Stevens	303 91st Ave. NE, #105	Vikas Sondhi, Madhav Sondhi	(425) 335-3939
Gig Harbor	6820 Kimball Drive, Suite A4	Brenda Golf	(253) 858-0537	Lakebay	9023 Key Peninsula Hwy North, Unit 104	Brenda Golf	(253) 884-9715
Graham	22205 Meridian Ave East	Jeffrey McVicker	(253) 875-2077	Lakewood	11120 Steele St S, Suite A	Titan Subs Inc.	(253) 444-2626
Granite Falls	703 W Stanley Street	Rahim Karmali, Karim Karmali, Sadiq Karmali	(360) 691-6060	Lakewood	11924 Pacific Highway SW	Tammy Jackson	(253) 302-3239
Hoquiam	2700 Simpson Ave	Robert Iverson	(360) 537-1271	Lakewood	6111 Lakewood Towne Center SW, Ste N	Mary Crook, Belinda Mathias Wong	(253) 581-1142
Issaquah	1145 NW Gilman Blvd, Suite G7	Issaquah Gilman Subs LLC	(425) 391-7219	Lakewood	7001 Bridgeport Way West	Mary Crook, Belinda Mathias Wong	(253) 830-2590
Issaquah	5712 E. Lake Sammamish Parkway, Suite 101 Building D	Issaquah Front St Subs LLC	(425) 391-5301	Lakewood	7304 Lakewood Drive, W, Suite 5	Mary Crook, Belinda Mathias Wong	(253) 476-3477
Issaquah	98 Front Street	Issaquah Subs LLC	(425) 392-2377	Leavenworth	920 Highway 2	Jasmeet Kaur	(509) 548-1454
Joint Base Lewis-McChord	41st Division Dr. Bldg.5280, Joint Base Lewis-McChord	Army & Air Force Exchange Service	(253) 964-4430	Liberty Lake	1336 N. Liberty Lake Road	Terrence Weir	(509) 922-7827
Kalama	165 N 1st	Michele Phipps	(360) 673-7474	Long Beach	1100 Pacific Ave. S	Ryan Broberg	(360) 642-7827
Kelso	1511 Westside Highway	Matthew Starr, William Balderston	(360) 577-5898	Longview	1328 Washington Way	Matthew Starr, William Balderston	(360) 425-1147
Kelso	220 Kelso Drive	Matthew Starr, William Balderston	(360) 501-4941	Longview	3707 Ocean Beach Highway	Matthew Starr, William Balderston	(360) 425-9599
Kenmore	7016 NE Bothell Way	GHIZI LLC	(425) 481-1004	Longview	540 7th Ave	Matthew Starr, William Balderston	(360) 425-2090
Kennewick	104 S Washington	Circle K Stores Inc	(509) 582-1146	Lynden	8176 Guide Meridian	April Pierpont	(360) 354-0243
Kennewick	12231 W Clearwater, I-82	Circle K Stores Inc	(509) 627-0462	Lynden	8890 Bender Road	April Pierpont	(360) 778-2688
Kennewick	2604 South Tweedt Court	Scott McCandless	(509) 735-1082	Lynnwood	1233 164th St SW #Q	Artan Vukaj	(425) 745-3033
Kennewick	2624 W. Kennewick Ave., Suite B	Scott McCandless	(509) 586-1006	Lynnwood	13619 Mukilteo Speedway, Suite D6	Flavorfull Foods LLC	(425) 245-8185
Kennewick	2720 S. Quillan Street	Scott McCandless	(509) 585-2851	Lynnwood	2412 196th Street SW	Sadiq Karmali	(425) 640-7171
Kennewick	7504 W Clearwater Ave	Scott McCandless	(509) 735-9619	Lynnwood	2902 164th St SW, Space B7	Artan Vukaj	(425) 582-2785
Kent	10615 SE 240th St	Gurjinder Ghag	(253) 852-7088	Lynnwood	5208 168th St SW	Ismail Mohammad	(425) 787-8749
Kent	12925 SE Kent Kangley Rd, Ste 104	Dhaliwal B Enterprises Inc	(253) 638-1603	Lynnwood	7600 196th Ave SW, Suite 100	Oladele Adejare	(425) 771-1127
Kent	13308 SE 240th St., Suite D-5	S Jot Enterprises Inc	(253) 277-8409	Maple Valley	22141 SE 237th, Suite 201	Navdeep Singh	(425) 584-7397
Kent	1529 W Meeker St, #101	Mohanjit Maggo	(253) 859-3517	Maple Valley	26565 Maple Valley Black, Diamond Road	Rahil Kajani	(425) 584-7235
Kent	19918 68th Ave S	Abdul Kerawala	(253) 872-3404	Maple Valley	27203 216th Avenue SE, Suite 4	Ayar LLC	(425) 413-0170
Kent	20932 108th Avenue South, Space B2 Building B	Abhishek Thapar	(253) 852-0614	Marysville	3943 116th Street NE, #106	Kian Enterprises Inc.	(360) 658-8247
Kent	23235 Pacific Coast Hwy South	Amit Sandhu	(206) 824-3193	Marysville	450 State Ave., Suite 101	Kian Enterprises Inc.	(360) 322-7339
Kent	25625 104th Avenue SE Street	Vikas Sondhi, Pankaj Nischal	(253) 854-4588	Marysville	8713 64th Street NE	Sang Ji	(360) 653-1714
Kent	27020 Pacific Hwy S, Suite A-103 #D	Gurbax Sandhu	(253) 941-3424	Marysville	9214 State Ave.	Kian Enterprises Inc.	(360) 659-0601
Kent	8433 S 212th St, Suite 101	Zulfiqar Chagany	(253) 872-4466	Mattawa	E. 76 Government Way	Josh Madsen	(509) 790-0525
				Mead	N 14820 Newport Hwy	Mead Subs LLC	(509) 467-4400

Medical Lake	611 East State Route 902, Suite 3	Medical Lake Subs LLC	(509) 299-9111	Port Orchard	1600 Woods Rd SE	Ronald Brisendine	(360) 769-7135
Mercer Island	7679 SE 27th, Suite 9	Amaar LLC	(206) 906-9344	Port Orchard	3311 Bethel Rd SE, Suite 9 A	Brenda Golf	(360) 895-2498
Mercer Island	8415 SE 68th St., Suite 112	HUBCO ENUMCLAW LLC	(206) 279-9599	Port Orchard	3497 Bethel Rd SE	Brenda Golf	(360) 876-0189
Mill Creek	16310 Bothell-Everett Highway, Suite A	Khushdeep Baidwan	(425) 948-6702	Port Orchard	435 SW Sedgwick Road, Suite 105 Ground Floor	Brenda Golf	(360) 874-6936
Mill Creek	3414 132nd St SE, Ste 305	Murtaza Dhanani	(425) 977-0024	Port Townsend	1300 Water St	Michael Davis	(360) 385-1463
Monroe	14090 Fryelands Blvd SE, Suite 101	Shanayakiara Enterprises Inc	(360) 863-9492	Poulsbo	18960 State Hwy. 305 NE	Desiree Herrmann	(360) 779-7194
Monroe	14751 North Kelsey Street, Suite 111	Harsh Nayyar, Kirti Sondhi, Madhav Sondhi, Nipaben Sondhi, Vikas Sondhi	(360) 794-4985	Poulsbo	21200 Olhava Way NW	Shyna Dhanani	(360) 598-6002
Monroe	19191 North Kelsey Street	Amit Nayyar	(360) 805-1770	Preston	30365 SE High Point Way	Jennifer Kaslow	(425) 222-3888
Monroe	19636 State Route 2	Karan Ahuja, Amit Nayyar	(360) 794-0786	Prosser	210 Merlot	Scott McCandless	(509) 786-0444
Montesano	211 S Main St	Robert Iverson	(360) 249-4433	Pullman	1500 NE Terrell Mall, 1st Floor, CUB	Cameron Brinkman	(509) 334-0615
Moses Lake	1005 North Stratford Road, WM #2007	Russell Cazier	(509) 765-3852	Pullman	1690 SE Harvest Dr.	Cameron Brinkman	(509) 334-7782
Moses Lake	1035 North Stratford Rd., Suite C	Rudy DeLeon	(509) 764-8146	Pullman	460 E Main St	Cameron Brinkman	(509) 332-5906
Moses Lake	1725 Kittleson Road	Josh Madsen	(509) 766-2068	Puyallup	1002 N. Meridian Street, Suite 102	VM SANDHU LLC	(253) 435-1399
Moses Lake	2707 West Broadway, Suite B	Russell Cazier	(509) 765-4170	Puyallup	11012 Canyon Rd E, Suite 9	Anshu Dhillon	(253) 531-5118
Mount Vernon	2301 Freeway Drive	Nipaben Sondhi	(360) 424-8787	Puyallup	1114 River Rd	OM10 LLC	(253) 770-2763
Mount Vernon	2323 E Section St	Dorice Wolden, Ronald Wolden	(360) 848-0770	Puyallup	13414 Meridian Ave E, B102	Anshu Dhillon	(253) 848-4402
Mount Vernon	323 E College Way, Suite C	Amit Nayyar	(360) 424-5304	Puyallup	1501 E. Main St, Suite A	Jeffrey McVicker	(253) 848-8440
Mountlake Terrace	21919 66th Ave W, Suite A	Murtaza Dhanani, Salman Dhanani	(425) 428-5147	Puyallup	16116 Meridian E, Ste 1	Anshu Dhillon	(253) 848-9211
Mountlake Terrace	22726 44th Ave W	Salman Dhanani, Murtaza Dhanani	(425) 548-1203	Puyallup	16502 Meridian Ave E	Anshu Dhillon	(253) 848-3824
Mukilteo	11700 Mukilteo Speedway, Suite 205	Melvin Oshiro, Julie Oshiro	(425) 290-1979	Puyallup	3500 S. Meridian, Unit 8008	Tarlochan Singh Bhullar	(253) 845-5334
Mukilteo	9999 Harbour Place, Suite 102	AARONMAXLALL LLC	(425) 290-3000	Puyallup	5604 176th St East, Ste F 101	Tammy Jackson	(253) 271-0661
Newcastle	6975 Coal Creek Parkway, Suite B7	TJ Singh Associate LLC	(425) 401-6743	Puyallup	801 S Hill Park Dr	Navneet Sharma	(253) 841-2807
Newport	333211 Hwy 2	Dallas Jenkinson, Rachel Jenkinson	(509) 447-3347	Quincy	450 F St SW	Rudy DeLeon	(509) 787-4603
Nine Mile Falls	5978 Highway 291, Unit #8	Gerald Jensen	(509) 466-1964	Quincy	754 Road W N W, upgraded to TAPS (off #11538)	Russell Cazier	(509) 766-9484
Normandy Park	19987 1st Ave, #107	Normandy Park Restaurants Inc.	(206) 429-3090	Raymond	702 Willapa Place, Willapa Marketplace	Jeremy Bell	(360) 942-5400
North Bend	470 E. North Bend Way	Gerald Jensen	(509) 466-1964	Redmond	11523 Avondale Rd, Ste 104	JD Cooper Logistics Inc	(425) 869-1750
Oak Harbor	1060 W Lexington, Ault Field Bldg 2749	North Bend Subs LLC	(425) 888-5550	Redmond	14712 NE 91st St, Ste #500	Sadiq Karmali	(425) 885-4088
Oak Harbor	1250 SW Erie Street	Sadiq Karmali, Karim Karmali, Rahim Karmali	(360) 679-3956	Redmond	22310 NE Market Place Dr, Suite 114	JD Cooper Logistics Inc	(425) 898-7576
Oak Harbor	32209 N State Hwy 20	Sadiq Karmali, Karim Karmali, Rahim Karmali	(360) 279-1573	Redmond	23530 NE Redmond Fall City Rd, Suite B	Sadiq Karmali	(425) 636-8528
Oak Harbor	172 W. Chance a La Mer NW, Space 2 & 3	Sadiq Karmali, Karim Karmali, Rahim Karmali	(360) 675-5304	Redmond	6536 E Sammamish Pky, Suite 101	Rizwan Dhanani	(425) 284-1100
Ocean Shores	1001 Cooper Point Rd SW, Suite 145	Tammy Jackson	(360) 289-4282	Renton	1222 Bronson Way North, Unit 140	Renton ONIA Enterprises LLC	(425) 226-4999
Olympia	1050 Plum St SE	Christian Fast	(360) 705-1511	Renton	1250 SW 43rd St, Suite E	Rajwinder Cheema	(425) 656-9181
Olympia	1908 E 4th Ave	Heike Syben Jacquette	(360) 570-0039	Renton	12660 164th Ave SE	Reba Rahman, Gani Mohammad	(425) 228-8111
Olympia	4055 Martin Way East	Gregory Stormans	(360) 357-8011	Renton	15279 Maple Valley Hwy, Suite 600	Taran Singh	(425) 572-0757
Olympia	9335 Martin Way	Christian Fast	(360) 456-0286	Renton	1702 Duvall Ave. NE	Reba Rahman	(425) 430-2666
Omak	910 Koala Ave	Tony Puckett	(360) 459-1664	Renton	17330 140th Ave SE	Ameen Babul, Rozina Babul	(425) 235-6477
Orting	215 Whitesell St	Scott McCandless	(509) 826-6145	Renton	17625 108th Ave SE	ASR LLC	(425) 226-0439
Othello	1220 South 1st Ave	Anshu Dhillon	(360) 893-0388	Renton	1800 NE 44th St, Ste 110	Rizwan Dhanani	(425) 282-0800
Othello	531 E. Main Street	Ekta Saini	(509) 331-0164	Renton	4020 NE Fourth St	TJ Singh Associate LLC	(425) 228-6859
Pasco	2045 W Court Street	Josh Madsen	(509) 488-3035	Renton	485 Rainier Ave S	Rahim Karmali	(425) 235-9442
Pasco	2215 Hillsboro	Josh Madsen	(509) 488-3035	Renton	800 S Grady Way	HRG Inc	(425) 917-8601
Pasco	4820 No Road 68	Russell Cazier	(509) 545-5302	Richland	1323 Lee Blvd	Russell Cazier, Earl Callis Cazier	(509) 943-2822
Pasco	7235 Burden Blvd	Russell Cazier	(509) 545-3165	Richland	1824 George Washington Way	Russell Cazier	(509) 943-2507
Port Angeles	3411 East Colonels Way	Russell Cazier	(509) 545-4211	Richland	2588 Queensgate Drive	Russell Cazier	(509) 628-3129
Port Angeles	403 S Lincoln	Russell Cazier	(509) 545-0135	Richland	2801 Duportail St	Russell Cazier	(509) 628-2451
		Rajinder Singh	(360) 200-5136	Richland	93 Gage Blvd.	Russell Cazier	(509) 628-2119
		Owen Berg	(360) 417-2115	Ridgefield	109 S 65th Ave, Ste 115	Next Gen Investments Inc	(360) 887-3948

Ritzville	102 Galbreath Way	Circle K Stores Inc	(509) 659-0439	Shelton	410 North First Street	Jeffrey McVicker	(360) 358-8384
Rochester	9820 Hwy 12 SW	Tammy Jackson	(360) 273-1313	Shoreline	18501 Aurora Ave North 20238 Ballinger Way NE, Suite	Amitoj Rataul Salman Dhanani,	(206) 542-7394
Roy	9111 346th St #2	Tony Puckett	(360) 458-2563	Shoreline	B 07 2238 NW Bucklin Hill Rd, Ste	Murtaza Dhanani	(206) 363-0112
Royal City	201 Royal Rd SW	Kellee Brown, Bonney Brown, Gerald Brown	(509) 346-0068	Silverdale	102 2601 Ohio St, MUST HAVE	B.A.N.G. Development, Ltd.	(360) 698-1831
Sammamish	3004 Issaquah Pine Lake Rd SE	Jennifer Kaslow	(425) 557-6601	Silverdale	BASE ACCESS	B.A.N.G. Development, Ltd.	(360) 779-5656
Sammamish	703 228th Ave NE, Unit 703	Hamir Khaira	(425) 868-4684	Snohomish	17424 SR 9 SE, Unit D	JD Cooper Logistics Inc	(360) 668-6068
SeaTac	16006 Pacific Hwy S	Rachna Sachar	(206) 439-2979	Snohomish	2621 Bickford Avenue, Suite A	Imran Hussain, Vikas Sondhi	(360) 217-8688
SeaTac	18613 International Blvd.	Taran Singh Ramon Cruz, Parinda Cruz	(206) 436-8570	Snohomish	723 Ave D, Ste A	Sumit Enterprises Inc.	(360) 568-7822
Seattle	100 Fourth Ave North, Suite 120		(206) 441-7759	Snoqualmie	7329 Better Way S.E., Suite 125 17415 Pacific Ave South, Suite	Jennifer Kaslow	(425) 888-0037
Seattle	10406 16th Ave SW	Faraz Lakhani	(206) 767-8917	Spanaway	K	Anshu Dhillon	(253) 535-1758
Seattle	1105 Madison Street, Suite 105	Kevin Chang	(206) 344-6888	Spanaway	20307 Mountain Hwy East	Anshu Dhillon	(253) 847-4595
Seattle	1220 Howell St, 1st Floor	Moon Oh	(206) 267-2323	Spanaway	22219 Mountain Hwy E., Suite F	Anshu Dhillon Steve Luiten, V Karin Luiten	(253) 875-1546
Seattle	12354 15th Ave NE, Ste C	Harwinder Kaur	(206) 364-9630	Spokane	1103 W Northwest Blvd	Steve Luiten, Michael Luiten, V Karin Luiten	(509) 328-4834
Seattle	14359 15th Avenue NE	Simranjit Pandher	(206) 364-0827	Spokane	1225 N. Ruby St.		(509) 413-2247
Seattle	1620 Fourth Ave, Suite 3	Thai Vang	(206) 292-1566	Spokane	12310 N SR 395, Suite 101	Ronald Janney	(509) 467-4661
Seattle	18002 15th Avenue NE, Suite A	Murtaza Dhanani	(206) 306-0933	Spokane	12801 E Sprague Avenue	Ronald Janney	(509) 924-1331
Seattle	1837 15th Ave West, Suite A-12	Richard England	(206) 285-1475	Spokane	13411 E 32 Ave	Gerald Jensen	(509) 893-1286
Seattle	2338 Rainier Ave South	David Callon	(206) 860-9019	Spokane	1422 W 3rd Ave	Terrence Weir	(509) 458-0930
Seattle	2423 Second Ave	Taran Singh	(206) 728-4814	Spokane	15705 E Broadway, Ste B1	Ugapo 7 Sullivan, LLC Steve Luiten, V Karin Luiten	(509) 922-9631
Seattle	2727 4th Ave S	David Jones	(206) 622-8604	Spokane	1710 N Hamilton	Ronald Janney, Terry Janney	(509) 484-6647
Seattle	2756 NE 45th St.	Nandavani Abbai	(206) 522-5644	Spokane	1902 West Francis Ave, Apt 103	Ugapo 7 Shadle Wal- Mart, LLC	(509) 328-1213
Seattle	305 Harrison St, Suite 218	Ying Liao	(206) 269-0244	Spokane	2301 West Wellesley Ave		(509) 326-6990
Seattle	305 Lenora St 327 Thornton Place NE, Suite 6, Building 2 South	Taran Singh Anchla Rani	(206) 441-4205 (206) 524-6802	Spokane	2503 W Wellesley Avenue	Ugapo 7 Shadle, LLC	(509) 327-1313
Seattle	3320 W McGraw 345 15th Avenue East, Suite	Salman Dhanani	(206) 285-6907	Spokane	2928 S Grand Blvd	Darin Winkler	(509) 455-9029
Seattle	301 3829 Delridge Way SW, Building C Ste C 205	Suchita Thakur	(206) 323-1880	Spokane	3007 E 57th St, Suite F	Darin Winkler	(509) 443-9279
Seattle	4301 Stone Way North, Suite A	Faraz Lakhani	(206) 905-7861	Spokane	3014 E 29th Ave	Darin Winkler	(509) 536-9279
Seattle	4336 Roosevelt Way NE	Colin Rowe	(206) 732-6553	Spokane	3527 E. Sprague Ave.	Terrence Weir	(509) 533-0812
Seattle	4530 9th Ave NW	Alok Sharma MH Commonwealth INC	(206) 545-7851 (206) 782-1064	Spokane	3709 S Geiger Blvd 3808 N Sullivan Rd, Bldg N 15, Ste 101	Daniel Alsaker Gerald Jensen	(509) 455-4335 (509) 891-5744
Seattle	5401 25th Ave NE	Nandavani Abbai	(206) 528-0593	Spokane	3925 North Market Street 4100 S. Cheney-Spokane Road, Suite A	Ugapo 7 Market, LLC Spokane Subs LLC	(509) 487-5884 (509) 290-5123
Seattle	5603 4th Ave S	Faraz Lakhani	(206) 762-4110	Spokane	5005 N Division, Ste 108	Northtown Subs LLC Spokane Trent Subs LLC	(509) 483-4149 (509) 534-4539
Seattle	6515 California Ave SW	Faraz Lakhani	(206) 932-1810	Spokane	5615 E. Trent, Suite A	Gerald Jensen	(509) 484-8034
Seattle	6760 W Marginal Way SW	Faraz Lakhani	(206) 766-9909	Spokane	6420 N Nevada	Terrence Weir	(509) 747-5321
Seattle	7347 35th Avenue NE	Nandavani Abbai	(206) 985-8404	Spokane	701 W. Riverside, Suite A-1	Terrence Weir	(509) 456-7827
Seattle	8014 Lake City Way NE, Suite C	Amrik Pandher	(206) 522-3672	Spokane	808 W Main St	Ronald Janney	(509) 466-2740
Seattle	806 12th Avenue	David Jones	(206) 328-2352	Spokane	9023 N Indian Trail Road	Ronald Janney Terry Janney	(509) 464-3345 (509) 468-2548
Seattle	820 Stewart Street	Hasan Zeer	(206) 413-5481	Spokane	9212 N Colton	Ugapo 7 Central Valley, LLC	(509) 892-6331
Seattle	8757 Holman Rd NW, Suite D	Nandavani Abbai	(206) 789-0478	Spokane	9502 N Newport Hwy	Terrence Weir	(509) 535-0574
Seattle	9305A Rainier Ave. S. 951 James Street, Suite E 1st Floor	Amit Sharma MEICOB LLC	(206) 722-0686 (206) 682-7338	Spokane Valley	325 South Sullivan, Suite C	Scott McCandless	(509) 922-9831
Seattle	97 Denny Way 17801 International Blvd, Central Term Food Court	Zhongxin Zheng Kenneth James Dorice Wolden, Ronald Wolden	(206) 213-5929 (206) 242-0017	Spokane Valley	5025 E. Sprague Ave 9119 E. Montgomery Ave. Suite B	Terrence Weir	(509) 926-0860
Sedro Woolley	108 N Township, Suite A		(360) 856-5778	Spokane Valley	9219 E. Sprague Ave.	Terrence Weir	(509) 922-9181
Selah	502 South 1st Street, Suite C	Scott McCandless Michael Davis, Patrice Davis	(509) 698-3300 (360) 683-8573	Spokane Valley	N 2114 Pines Rd, Ste 6 S	Terrence Weir	(509) 659-0198
Sequim	680 W Washington, Suite E101			Sprague	2008 Durry Road	Manjit Litt Sadiq Karmali, Karim Karmali, Rahim Karmali	(360) 629-2678
Shelton	2121 Olympic Hwy N, Ste 118	Jeffrey McVicker	(360) 427-4011	Stanwood	7009 265th St NW, Suite 101		(509) 427-0035
				Stevenson	220 SW 2nd Street, Suite B	Alice Benson	

		Harsh Nayyar, Kirti Sondhi, Madhav Sondhi, Nipaben Sondhi, Vikas Sondhi #48792 Sumner Subs LLC	(360) 217-7615	Vancouver	406 West 8th St	Robin Ann Bell, Katlyn Davis	(360) 695-2894
Sultan	US Hwy 2 & 339th Ave SE 13704 24th Street East, Suite 104, Building A			Vancouver	5620 NE Gher Rd, Suite A	Daljit Chawla	(360) 892-8763
Sumner			(253) 863-9710	Vancouver	6525 NE Highway 99	Daljit Chawla	(360) 694-5109
Sumner	1907 Main St	Jeffrey McVicker	(253) 863-6906	Vancouver	6700 NE 162nd Ave, Suite 709	Matthew Starr, William Balderston	(360) 891-0306
Sunnyside	2810 East Lincoln Road, Suite H	Scott McCandless	(509) 839-4469	Vancouver	6715 NE 63rd St, Ste B108	CapTen Enterprises Inc.	(360) 694-4851
Tacoma	10909 Portland Ave	Mathias Wong	(253) 536-2009	Vancouver	8084 E. Mill Plain Blvd. 8720 NE Centre Pointe Dr., Suite 201	Michele Phipps	(360) 254-3126
Tacoma	11457 Pacific Ave	Mary Crook, Belinda Mathias Wong	(253) 531-4888	Vancouver		Daljit Chawla	(360) 254-4499
Tacoma	1407 E 72nd St, Ste E	Dwivedi LLC	(253) 476-3887	Vancouver	8902 NE 5th Ave, Suite 111	CapTen Enterprises Inc.	(360) 576-5672
Tacoma	14125 Pacific Ave, Suite A	Anshu Dhillon	(253) 539-1985	Vancouver	9000 NE Hwy 99	Matthew Starr, William Balderston	(360) 574-5619
Tacoma	15109 Union Ave SW	Titan Subs Inc.	(253) 588-1966	Vancouver	11500 NE 119th. St. Suite 116	Jannette Lamb	(360) 953-8392
Tacoma	1816 S Mildred St, 6E	Tony Puckett	(253) 460-3524	Vashon	17408 Vashon Hwy SW	Varun Dhir	(206) 463-4800
Tacoma	1910 Pacific Avenue	Pawandeep Grewal #62623 Tacoma Subs LLC	(253) 383-5207	Walla Walla	541 N Wilbur Ave	Russell Cazier	(509) 525-4292
Tacoma	2626 South Tacoma Way		(253) 301-0129	Wapato	631 1st Street	Kenton Johns	(509) 584-0099
Tacoma	2723 N. Pearl Street, A4	Tony Puckett	(253) 759-4750	Warden	201 S. Main 3307 SE Evergreen Way, Suite 302	Josh Madsen	(509) 349-5291
Tacoma	3001 6th Ave	Jaspreet Samra	(253) 272-3633	Washougal		Alice Benson	(360) 335-1328
Tacoma	402 East 56th St	Rivinder Bahia	(253) 271-2300	Wenatchee	147 Easy Way	Scott McCandless	(509) 663-5642
Tacoma	4125 49th Avenue NE, Space E	Rahim Karmali	(253) 952-2500	Wenatchee	226 Grant Rd	Scott McCandless	(509) 886-0534
Tacoma	4916 Center St, Ste B	Tammy Jackson	(253) 565-8309	Wenatchee	929 Mission St.	Scott McCandless	(509) 663-4519
Tacoma	6402 S Yakima Ave, Suite C1	William Love	(253) 474-3736	West Richland	4033 W Van Giesen, Suite A	Russell Cazier	(509) 967-3926
Tacoma	7701 Steilacoom Blvd SW	Anshu Dhillon	(253) 584-6379	Westport	794 State Rt 105	Kyung Han	(360) 268-0919
Tacoma	8415 S Hosmer St 9040 Jackson Ave. JB Lewis-Mc, AAFES Food Ct	Rekha Dhir Army & Air Force Exchange Service	(253) 531-7266	Woodinville	14245 NE Woodinville Duvall Rd	Latifa Mirzayi JD Cooper Logistics Inc	(425) 481-8926
Tacoma			(253) 912-0816	Woodinville	19150 NE Woodinville Duvall Rd		(425) 788-8400
Tacoma	5961 6th Avenue, Building B	Titan Subs Inc. RL & HS Jacquette, LLC	(253) 564-4393	Woodland	1486 Dike Access Rd	Matthew Starr	(360) 225-1211
Tacoma	1965 S. Union Ave		(253) 627-4453	Woodland	1999 Pacific Avenue, Suite B	Matthew Starr, William Balderston	(360) 225-0500
Tacoma	1901 S. 72nd Street, Suite A-37	OM-5, LLC	(253) 475-7827	Yakima	1300 N 40th Ave, Suite 117	Scott McCandless	(509) 573-3707
Tenino	698 East Sussex Ave	Sherree Marri, Haider Marri	(360) 264-7400	Yakima	1607 West Lincoln Ave.	Scott McCandless	(509) 457-4614
Toledo	416 State Hwy 506 I-5	Shamsher Singh	(360) 864-8210	Yakima	2301 W. Nob Hill Blvd, Suite 9	Scott McCandless	(509) 248-3216
Toppenish	425 S. Elm St	Russell Cazier	(509) 865-3303	Yakima	2402 S 1st Street, Suite A100 4040 Terrace Heights Drive, Unit 130	Scott McCandless	(509) 575-3930
Tukwila	305 Tukwila Parkway	Taran Singh Simargill Enterprises LLC	(206) 402-3743	Yakima		Scott McCandless	(509) 452-1697
Tukwila	3725 S 144th St 7100 Fun Center Way, Suite 150		(206) 242-2900	Yakima	6600 West Nob Hill Blvd 1304 Yelm Ave East, Suite A-101	Scott McCandless	(509) 966-2050
Tukwila		Rahim Karmali	(425) 235-9565	Yelm		Jeffrey McVicker	(360) 458-1171
Tulalip	10600 Quilceda Blvd, Suite 381	Sang Ji Pilot Travel Centers LLC	(360) 716-3010	Yelm	17100 SR 507 SE	Jeffrey McVicker	(360) 400-1200
Tumwater	2430 93rd Ave		(360) 754-0156	Zillah	903B Vintage Valley Parkway	Russell Cazier	(509) 829-3333
Tumwater	5595 Capitol Blvd	Christian Fast	(360) 754-1518				
Tumwater	5729 Littlerock Road SE	Christian Fast	(360) 754-9042	<b>West Virginia</b>	<b>155 Open Restaurants</b>		
Tumwater	5900 Little Rock Road	Christian Fast	(360) 754-2556			Gregory Darby EYAS Hospitality Sandwich LLC	(304) 425-8480
University Place	7317-40th Street West	Jasmeet Khara	(253) 460-2800				(304) 366-1411
Vancouver	1125 SE 163rd Place, Suite 100 11409 NE 28th St, Bldg J, Suite 1	Matthew Starr, William Balderston	(360) 604-8669	Alderson	1931 Alta Drive	Katherine Legg Little General Store, Inc.	(304) 445-2121
Vancouver		CapTen Enterprises Inc.	(360) 885-0112	Amherstdale	4065 Buffalo Creek Road		(304) 583-9953
Vancouver	13009 NE Hwy 99, Suite 203	Daljit Chawla	(360) 574-3190	Ansted	123 East Main St	Timothy Ball	(304) 658-9100
Vancouver	13521 S E 3rd Way, Ste 100	CapTen Enterprises Inc.	(360) 885-7787	Athens	Vermillion Street	Aramark Educational Services, LLC	(304) 384-5287
Vancouver	13620 NE 84th St, Suite 101	Jannette Lamb	(360) 892-0078			Patrick McClintic, Estate of Jack Hammond, Danya McClintic	(304) 733-2235
Vancouver	14505 NE Fourth Plain Blvd	Daljit Chawla	(360) 896-8596	Beckley	2046 Harper Rd	Little General Store, Inc.	(304) 253-9636
Vancouver	221E NE 104th Avenue 2265 N.E. Andresen Road, Suite 101	Matthew Starr	(503) 699-7665	Beckley	3604 Robert C Byrd Drive	Little General Store, Inc.	(304) 929-2443
Vancouver		CapTen Enterprises Inc.	(360) 891-4420	Beckley		Little General Store, Inc.	(304) 252-6033
Vancouver	2800 East 4th Plain Blvd 322 SE 192nd Avenue, Suite 103	Matthew Starr, William Balderston	(360) 694-7827				
Vancouver		Alice Benson	(360) 567-3407				

Belington	806 Crim Ave	Richard Holland	(304) 823-3233	Glen Daniel	7006 Harper Rd	Little General Store, Inc.	(304) 934-6067
Benwood	25 N Marshall St	Stephen Dawson	(304) 232-4700	Glen Jean	Route 19, HC84 Box 500	Little General Store, Inc.	(304) 465-2081
Berkeley Springs	2497 Valley Rd	Steven Roach	(304) 258-7884			Jason Vass, Estate of Jack Hammond, Gentry Vass	(304) 462-7999
Birch River	130 Powell Creek Rd.	Little General Store, Inc.	(304) 649-2460	Glenville	14 Foodland Plaza		(304) 265-3209
Bluefield	2645 Coal Heritage Rd.	Chris White	(304) 589-7827	Grafton	14 Blue Ave	Jess Ferrell	(304) 643-2800
Bluefield	US 460 State Rt 25, Unit 525	Chris White	(304) 323-3566	Harrisville	214 E. Main Street	Jason Vass, Estate of Jack Hammond, Gentry Vass	(304) 310-1163
Bradshaw	Rte. 80	Little General Store, Inc.	(304) 967-7217	Harts	1062 McCellan Hwy	Inc.	(304) 754-0060
Bridgeport	1219 Johnson Ave, Suite 101	Gentry Vass	(304) 933-3391	Hedgesville	3790 Hedgesville Road, Suite M	Avtar Singh	(304) 466-6878
Bridgeport	30 Scarlet Oak Lane	EYAS Hospitality Sandwich LLC	(304) 933-3054	Hinton	11 HC 76 Box 2	Justin Pendergrass	(304) 522-2345
Bridgeport	460 East Main street	Gentry Vass	(304) 933-3090	Huntington	2055 5th Ave	Gregory Darby	(304) 525-9012
Bruceon Mills	168 & Rt 26	Blake Graham	(304) 379-8526	Huntington	3096 16th St. Rd. Suite 1	James Booth	(304) 736-5410
Buckhannon	100 Buckhannon Crossroad	Richard Holland	(304) 472-2955			Patrick McClintic, Estate of Jack Hammond, Danya McClintic	(304) 522-3653
Buckhannon	283 Rt. 20 South Road	Richard Holland	(304) 472-6790	Huntington	4766 US Rt 60 East	Patricia Livingston, Estate of Curtis Livingston	(304) 562-7827
Buffalo	Rte 62 and Custer Ridge Rd	Patrick McClintic, Estate of Jack Hammond, Danya McClintic	(304) 937-2396	Huntington	733 9th Ave	Patrick McClintic, Estate of Jack Hammond, Danya McClintic	(304) 757-6116
Ceredo	420 4th St West	G Lynn Rice	(304) 453-3731	Hurricane	3099 Washington Avenue		(304) 335-4300
Charles Town	Rt 340, Suite 1A	Rafe Hughes, Gregory Gasparich	(304) 725-3226	Hurricane	4144 State Rt 34	Tara Canfield	(304) 229-6779
Charleston	100 Alex Ln, #B	EYAS Hospitality Sandwich LLC	(304) 926-0095	Huttonsville	US Rte 250 & US Rte 219	Par Mar Oil Company	(304) 262-9292
Charleston	1413 Washington St E	EYAS Hospitality Sandwich LLC	(304) 346-3468	Inwood	4803 Gerradstown Rd, Suite 4	Rafe Hughes, Gregory Gasparich	(304) 788-7782
Charleston	1605 Kanawha Blvd W	EYAS Hospitality Sandwich LLC	(304) 344-3449	Kearneysville	3058 Charles Town Road	Rafe Hughes, Gregory Gasparich	(304) 329-3780
Charleston	919 Call Rd	Little General Store, Inc.	(304) 984-9519	Keyser	Route 3, Box 3145	Daniel Williams, Earl Williams	(304) 329-3492
Charleston	UPGRADE TO FULL STORE #18117	EYAS Hospitality Sandwich LLC	(304) 925-7848	Kingwood	114 Plaza Court	James Metheny	(304) 645-4435
Chester	2456 Lincoln Highway	JT Way LLC	(304) 459-3352	Kingwood	248 Wal-Mart Drive	Jason Vass, Estate of Jack Hammond, Gentry Vass	(304) 896-5023
Clarksburg	822 W Pike St	EYAS Hospitality Sandwich LLC	(304) 622-3311	Lewisburg	259 Gateway Blvd, A4	Daniel Ream, Jason Ream	(304) 752-0184
Clarksburg	90 Wilsonburg Rd	Blake Graham	(304) 566-7564	Logan	10 Water St.	Jigneshkumar Patel, Piyusha Patel	(304) 255-7658
Clay	2158 Main St	Chelsie Kelly, Gregory Hammond	(304) 587-2000	Logan	114 Nick Savas Ave	Gregory Darby	(304) 799-4455
Comfort	21193 Coal River Rd	Little General Store, Inc.	(304) 837-3165	MacArthur	2001 Robert Byrd Dr.	Little General Store, Inc.	(304) 949-5933
Crab Orchard	1428 Robert C. Byrd Drive	Gregory Darby	(304) 255-0478	Marlinton	1 Seneca Trl	Little General Store, Inc.	(304) 260-0311
Craigsville	1798 Webster Road	Diana Facemire	(304) 742-5111	Marmet	10410 MacCorkle Ave		(304) 274-1880
Cross Lanes	300 Goff Mountain Rd	Tara Canfield	(304) 776-2227	Martinsburg	1100 Shephardstown Road	Steven Roach	(304) 263-4590
Danville	Rt 85	Tara Canfield, Gregory Hammond	(304) 369-1134	Martinsburg	5680 Hammonds Mill Rd	Ann Byrd	(304) 743-8100
Davis	6511 Appalachian Hwy	Blake Graham	(304) 866-7000	Martinsburg	823 Warm Springs, Exxon C-Store	Francis Gomes	(304) 530-6680
Dunbar	923 Dunbar Ave	Tara Canfield	(304) 768-1339	Milton	500 Perry Morris Square	Patrick McClintic, Estate of Jack Hammond, Danya McClintic	(304) 241-1733
Elkins	427 S Randolph Ave	Richard Holland	(304) 636-7827	Moorefield	733 Main Street	Daniel Williams, Earl Williams	(304) 777-4095
Elkins	91 Valley Pointe Drive	Richard Holland	(304) 636-4298	Morgantown	1055 Point Marion Rd	Blake Graham	(304) 292-7059
Elkview	205 Crossings Mall	Chelsie Kelly, Gregory Hammond	(304) 965-7511	Morgantown	169 Fair Chance Road, Suite #1	Blake Graham	(304) 284-0885
Fairmont	2202 Pleasant Valley Rd	Blake Graham	(304) 366-8037	Morgantown	204 Venture Dr, #68	Blake Graham	(304) 381-4240
Fairmont	2600 Middletown Commons, Suite 119	Willard Ferrell	(304) 366-4046	Morgantown	215 Hornbeck Road	EYAS Hospitality Sandwich LLC	(304) 599-6992
Fairmont	32 Tygart Mall Loop, Wal-Mart #1714	Jess Ferrell, Willard Ferrell	(304) 363-7561	Morgantown	305 S University Ave	Blake Graham	(304) 598-0074
Fairmont	938 East Park Avenue	Willard Ferrell	(304) 367-1497	Morgantown	356 Patteson Dr	Blake Graham	(304) 598-3774
Farmington	3300 Husky Highway, Suite D	Jason Vass, Estate of Jack Hammond, Gentry Vass	(304) 825-6117	Morgantown	6051 University Town Centre Dr	Gulnaz Kaur, Umesh Nagpal	(304) 983-2387
Fayetteville	35 Davis Street	Little General Store, Inc.	(304) 574-6903	Morgantown	918 Chestnut Ridge Rd, Ste 6	Blake Graham	(304) 291-9032
Follansbee	1429 Main Street	EYAS Hospitality Sandwich LLC	(304) 527-3200	Morgantown	9405 Mall Rd, Space 405	Bing Chiang	
Franklin	624 N Main St	Barry Glover	(304) 358-2002	Morgantown	432 Beechhurst Ave	Gulnaz Kaur	
Gallipolis Ferry	15289 Huntington Rd	Par Mar Oil Company	(304) 675-4608				
Ghent	125 Odd Rd	Little General Store, Inc.	(304) 787-4800				

Moundsville	400 Lafayette St	Charles DeFilippo, Nance DeFilippo Little General Store, Inc.	(304) 845-7777	Weirton	253 & 259 Penco Rd	EYAS Hospitality Sandwich LLC	(304) 723-0133
Mullens	414 Guyandotte Ave		(304) 294-4861	Weirton	3601 Main St	Russell Benham EYAS Hospitality Sandwich LLC	(304) 748-3400
New Martinsville	1142 S Bridge St	William Hollister JVJG Restaurant Group LLC	(304) 455-1911	Weirton	400 Three Springs Drive		(304) 723-5252
New Martinsville	170 North State Route 2		(304) 455-4368	Welch	914 Virginia Avenue	William Horne	(304) 436-4400
Newell	1263 Washington St., Route 2	Ronald Debiec Tara Canfield, Gregory Hammond	(304) 387-3211	Wellsburg	124 7th St	John Angius	(304) 737-4700
Nitro	4111 1st Ave, Unit 1	EYAS Hospitality Sandwich LLC	(304) 755-5500	West Union	101 Snowbird Rd	Par Mar Oil Company	(304) 873-2029
Nutter Fort	1402 Buckhannon Pike, Suite B		(304) 622-6307	Weston	678 US Highway 33E Suite C	Richard Holland	(304) 269-3274
Oak Hill	108 Jones Ave	Timothy Ball Lloyd Pannell, Robin Pannell	(304) 465-0537	Weston	344 Market Place Plaza Mall	Richard Holland Jason Vass, Estate of Jack Hammond, Gentry Vass	(304) 269-1100
Parkersburg	1814 Blizzard Dr		(304) 485-4411	Westover	871 Fairmont Road, Suite 101		(304) 291-3800
Parkersburg	2771 DuPont Road	Angel Carpenter	(304) 861-2105	Wheeling	961 National Rd	Stephen Dawson	(304) 233-7827
Parkersburg	2900 Pike St	William Hollister Lloyd Pannell, Robin Pannell	(304) 489-4100	Wheeling	1215 Warwood Ave	John Angius EYAS Hospitality Sandwich LLC	(304) 277-1088
Parkersburg	4421 Emerson Ave, Unit 101-A	Lloyd Pannell, Robin Pannell	(304) 865-7827	Wheeling	14 Elm Grove Crossing	Tara Canfield, Gregory Hammond	(304) 242-5368
Parkersburg	824 7th St	Little General Store, Inc.	(304) 485-4811	Winfield	12582 Winfield Road		(304) 586-2619
Pennsboro	415 Myles Ave.	Daniel Williams, Earl Williams	(304) 659-2410	Ft. Ashby	10048 Frankfort Hwy	D&E Williams LLC	(304) 298-2100
Petersburg	437 Keyser Dr.		(304) 257-4200				
Phillipi	271 S Main Street	Jasmeet Goraya	(304) 457-2099	<b>Wisconsin</b>	<b>465 Open Restaurants</b>		
Point Pleasant	2515 Jackson Ave	John Rairden	(304) 675-5390	Adams	351 S. Main Street	Kevin O'Day	(608) 339-9300
Princeton	201 Greasy Ridge Road	Chris White Tara Canfield, Gregory Hammond	(304) 425-4782	Allenton	751 Church St	Amanda Frey David Rock, Logan Rock	(262) 629-4090 (715) 268-9966
Quincy	1001 Warrior Way		(304) 949-2245	Amery	309 Keller Avenue South		
Ranson	217 Oak Lee Drive, Suite 5	Joachim Gomes Chelsie Kelly, Gregory Hammond	(304) 724-6511	Antigo	465 State Highway 64	Kevin O'Day Ryan Hilson, Mark Hilson	(715) 623-5009 (920) 731-2700
Ravenswood	513 Washington St	Jason Vass, Estate of Jack Hammond, Gentry Vass	(304) 273-8008	Appleton	2000 E Edgewood Dr	Northwoods BD Restaurant Group LLC	(920) 830-7727
Reedsville	237 N. Robert Stone Way	Chelsie Kelly, Gregory Hammond	(304) 864-3500	Appleton	2505 West Northland Avenue		
Ripley	200 Academy Drive	Chelsie Kelly, Gregory Hammond	(304) 372-2658	Appleton	2661 S Oneida St	Timothy Schierl Michelle Dietz, Mark Dietz	(920) 380-1045 (920) 733-3990
Ripley	3 Hospitality Drive, Suite 1	Daniel Williams, Earl Williams	(304) 372-8670	Appleton	3701 E Calumet Street	Patrick Buckley	(920) 738-0524
Romney	HC 63, Box 95/Route 50	Daniel Ream, Jason Ream	(304) 822-8558	Appleton	4055 E Calumet Street, Suite F 4301 W. Wisconsin Ave., Space No. 622	Patrick Buckley	(920) 380-4750 (920) 968-0591
Ronceverte	299 Seneca Trail		(304) 645-4719	Appleton	4320 W Prospect Ave	Kenneth Schmick	(920) 733-1007
Salt Rock	5502 State Route 10	Par Mar Oil Company Rafe Hughes, Gregory Gasparich	(304) 733-5525	Appleton	833 W Wisconsin Ave	Timothy Schierl	(920) 954-1123
Shepherdstown	7670 Martinsburg Pike		(304) 876-1227	Appleton	955 N Mutual Way	Kenneth Schmick	(920) 738-9404
Shinnston	Junction 19 & 20	Kimberly Southern Jason Vass, Estate of Jack Hammond, Gentry Vass	(304) 592-0777	Appleton	N115 State Park Road	Patrick Buckley	(920) 462-4818
Sistersville	441 South Chelsea Street		(304) 652-2405	Appleton	277 S Bluemound, #4267	Kenneth Schmick	(414) 730-0314
Slatyfork	1 Big Spring Plaza, #3	Par Mar Oil Company Little General Store, Inc.	(304) 572-3535	Arcadia	300 West Main St	Michael Hallum	(608) 323-7894
Smithers	156 Virginia Ave		(304) 981-2503	Ashland	2500 East Lake Shore Drive	Robert Budisalovich	(715) 682-4005
South Charleston	2541 Mountaineer Blvd	CAPL Retail LLC EYAS Hospitality Sandwich LLC	(304) 744-2430	Ashland	901 W Lakeshore Dr	Robert Budisalovich Timothy Schierl, Frederick Schierl, William Schierl	(715) 682-8884 (715) 652-2552
South Charleston	2700 Mountaineer Blvd		(304) 720-1864	Auburndale	6018 Main Street	Apryl Goettl, Dona Exe, Richard Exe, Kimberly Gunderson	(715) 286-4300
South Charleston	4605 MacCorkle Ave SW	Tara Canfield EYAS Hospitality Sandwich LLC	(681) 265-9140	Augusta	715 W Lincoln St	Terrance Tarras, Robert Armstrong	(715) 684-5100
South Charleston	6 Riverwalk Plaza, Unit 2	EYAS Hospitality Sandwich LLC	(304) 744-0195	Baldwin	630 Baldwin Plaza Drive		
St Albans	133 MacCorkle Ave SW		(304) 722-5522	Balsam Lake	218 Main St 1280 Wisconsin Dells Parkway S	Krista Struck Travis Kuehl, Tina Westerman	(715) 485-9007 (608) 254-7022
St. Mary's	410 Third St	William Hollister	(304) 684-9956	Baraboo		Bret Saalsaa, Jerry Saalsaa, Paul Saalsaa, Philip Saalsaa Bret Saalsaa, Sara Saalsaa	(608) 356-0166 (608) 355-2673
Summersville	221 Merchants Walk Plaza		(304) 872-5506	Baraboo	240 Linn St	Armstrong & Sons WI, LLC	(715) 537-6600
Sutton	3947 Sutton Lane	Mohamad Khorshad	(304) 765-7470	Barron	335 E Division Ave		
Terra Alta	1200 E State Ave.	Shawn Nibert	(304) 765-7470	Bay View	2915 S. Kinnickinnic Ave	Daniel Shewmake	(414) 502-2001
Terra Alta	1200 E State Ave.	Blake Graham	(304) 789-5600				
Triadelphia	450 Stewart Lane	Russell Benham	(304) 547-1111				
Vienna	701 Grand Central Ave	William Hollister Lloyd Pannell, Robin Pannell	(304) 424-5320				
Vienna	2200 Grand Central Avenue, Unit 108		(304) 295-9839				
Wayne	100 McGinnis Drive	Jeffrey Jobe, Merri Jobe	(304) 272-5911				



Bear Creek	N8086 Hwy 45, Outagamie Coop Services Inc	Daniel Schumann Bret Saalsaa, Jerry Saalsaa, Paul Saalsaa, Philip Saalsaa	(715) 752-3504			Saalsaa, Haley Saalsaa, Kelsey Saalsaa	
Beaver Dam	1511 N Spring St		(920) 885-2424	Cornell	425 Third St	John Gunderson	(715) 239-6060
Belgium	119 Main St	Patrick Buckley Austen Wayne, Kyle Wayne	(262) 476-5115	Cottage Grove	2762 County Hwy N	Road Ranger LLC	(815) 580-4842
Belleville	1019 River Rd, Suite #3		(608) 424-6333	Cottage Grove	449 W. Cottage Grove Rd.	Michael Weishar	(608) 839-4455
Bellevue	2011 Allouez Ave	Patrick Buckley	(920) 965-0198	Crandon	101 E Madison Street	Jeffrey Kau	(715) 478-1290
Beloit	1402 Liberty Ave	Shiv Hari Inc A&P;P2022	(608) 365-2222	Cuba City	101 N Main St	Randall Zaske	(608) 744-7342
Beloit	260 Shirland Ave	Enterprise Inc.	(608) 365-9399	Cumberland	1201 E Elm St	David Rock	(715) 822-2927
Beloit	2634 Prairie Ave	Haresh Patel	(608) 365-3833	Darlington	191 Christensen Drive	RCF Foods, LLC	(608) 776-2727
Beloit	2750 Milwaukee Rd	Brigesh Patel	(608) 361-6349	De Pere	1415 Lawrence Dr	Northwoods BD Restaurant Group LLC	(920) 351-0076
Berlin	247 Ripon Road S71 W23325 National Ave., Suites 1 & 2	Kraig Bauman KALI FOODS WAUKESHA	(920) 361-4204	De Pere	502 Red Bird Circle	Northwoods BD Restaurant Group LLC	(920) 336-8472
Big Bend			(262) 922-0016	De Pere	920 Main Ave	Restaurant Group LLC Bret Saalsaa, Philip Saalsaa	(920) 338-9230 (608) 846-2994
Black River Falls	400 Oasis Rd	Dennis Rottinghaus Armstrong & Sons WI, LLC	(715) 284-0442	DeForest	4867 County Road V		
Bloomer	2058 19th Ave		(715) 568-2323	Delafield	2794 Heritage Dr 1741 East Geneva St., Suite 300	Stuart Drout	(262) 646-4766
Bonduel	218 S Cecil St	Patrick Buckley	(715) 758-7811	Delavan		Susan Honse	(262) 728-8862
Boscobel	601 Elm St	Paula Sheckler Synergy Community Cooperative	(608) 375-7444	Delavan	1819 East Geneva St	Susan Honse	(262) 728-4540
Boyceville	917 State Rd 79		(715) 643-2223	Denmark	148 E Main St	Jayesh Patel Bret Saalsaa, Jerry Saalsaa, Paul Saalsaa, Philip Saalsaa	(920) 863-2437 (608) 935-5889
Brillion	438 W Ryan St	Kraig Bauman	(920) 756-5315	Dodgeville	1400 State Rd 23	Donald Rottinghaus, Dennis Rottinghaus	(715) 672-3131
Bristol	20015 93rd Street	Simmi Bhardwaj Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(262) 857-7022	Durand	300 W Prospect Street		
Brodhead	2417 First Center Ave	Keyur Desai, Prakrut Bhavsar, Hardik Pandejee	(608) 897-4805	Eagle River	314 W Pine St	Robert Budisalovich	(715) 479-9788
Brookfield	2205 N Calhoun Rd		(262) 432-0071	Eau Claire	2109 Highland Avenue	John Gunderson Kimberly Gunderson, Richard Exe, Apryl Goettl	(715) 833-8441 (715) 831-1090
Burlington	1901 S Milwaukee Ave	Rajendra Patel	(262) 763-5144	Eau Claire	2413 Eddy Ln	Kimberly Gunderson, Apryl Goettl	(715) 836-0024
Burlington	Fox river Plaza, Store No 180	Jeffrey Schimek	(262) 763-8330	Eau Claire	2705 Henry Ave	Amber Poppenga, Ryan Poppenga	(715) 832-8848
Cadott	641 Hwy 27 S	Michael Hallum Mason Becker, Coral Becker, Melanie Becker, Thomas Becker, Rachel Clapper, Kathy Van Duser, Randal Van Duser, Robert Van Duser	(715) 289-4435	Eau Claire	2831 Hendrickson Dr	John Gunderson Armstrong & Sons WI, LLC	(715) 833-7697 (715) 830-8276
Cambridge	412 W. Main St.		(608) 423-9988	Eau Claire	329 Water Street, Ste 300	Apryl Goettl, Dona Exe, Richard Exe, Kimberly Gunderson	(715) 833-8801
Cedarburg	7837 Hwy 60	Pahal Incorporated	(262) 377-2955	Eau Claire	3915 Gateway Drive	Kimberly Gunderson Mary Leeder, Kristi Bjoin, Molly Leeder Rajendra Patel, Sanjiv Patel	(715) 514-2593 (608) 884-6041
Cedarburg	W62N 202 Washington Ave	Jayantilal Patel Armstrong & Sons WI, LLC	(262) 377-5202	Elkhorn	58 W. Market St, Suite G 400 County Rd H, Gateway Technical College		(262) 379-2100
Chetek	817 Dallas Street		(715) 925-7827	Elkhorn		Rajendra Patel	(262) 741-8084
Chilton	810 S Irish Rd	Patrick Buckley Apryl Goettl, Kimberly Gunderson	(920) 849-4851	Ellsworth	372 W Main St	Shawn Bertsch	(715) 273-4713
Chippewa Falls	2029 County Hwy I	Apryl Goettl, Dona Exe, Richard Exe, Kimberly Gunderson	(715) 726-1662	Evansville	40 Union St	Mary Leeder Paula Sheckler, Randy Sheckler	(608) 882-5535 (608) 822-3883
Chippewa Falls	2786 Commercial Blvd		(715) 720-1703	Fennimore	615 Lincoln Ave		
Chippewa Falls	2986 Commercial Blvd	John Gunderson Apryl Goettl, Dona Exe, Richard Exe, Kimberly Gunderson	(715) 726-3933	Fitchburg	5957 McKee Road	Yawbustae Inc.	(608) 298-7144
Chippewa Falls	860 Woodward Ave 16855 County Hwy X Frontage Rd, Suite 4		(715) 723-0399	Fond Du Lac	1177 W Johnson St	Kraig Bauman Brenda Mendolla- Buckley	(920) 921-6202 (920) 922-7240
Chippewa Falls		Apryl Goettl	(715) 726-8648	Fond Du Lac	291 W Scott Street		
Cleveland	1519 North Ave	Kraig Bauman	(920) 693-2004	Fond Du Lac	34 W Pioneer	James Dreikosen	(920) 923-3100
Clinton	503 Peck Ave	Sean Harrison Timothy Schierl, Frederick Schierl, William Schierl	(608) 676-4097	Fond Du Lac	365 Fond du Lac Ave	Patrick Buckley	(920) 924-9100
Clintonville	43 South Main Street		(715) 823-5922	Fond Du Lac	377 North Rolling Meadows	Kraig Bauman	(920) 921-2322
Colby	1210 N Division St	Michelle Sperl	(715) 223-3878	Fond Du Lac	976 E. Johnson St.	Patrick Buckley Love's Travel Stops & Country Stores Inc.	(920) 923-6265 (920) 907-0145
Coleman	200 Sunset Ave, Unit 2B	Patrick Buckley Synergy Community Cooperative	(920) 897-5447	Fond Du Lac	191 West Rolling Meadows Drive		
Colfax	401 East Railroad Ave		(715) 962-3172	Fort Atkinson	1550 Madison Ave	Thomas Becker Parth Patel, Harshad Patel	(920) 691-0021 (414) 540-6970
Coloma	230 Litho Street	Daniel Schumann Lisa Bloomquist, Bret Saalsaa, Chad	(715) 228-2444	Fox Point	383 W Brown Deer Rd, Unit E		
Columbus	105 Dix St		(920) 623-5453	Francis Creek	185 Hillcrest Rd	Daniel Schumann	(920) 684-4300

Franklin	5116 W Ryan Road	Anandkumar Patel Sanjay Patel, Jasmine Patel	(414) 855-0650	Iola	115 Meadow Road	Timothy Schierl, Frederick Schierl, William Schierl	(715) 445-5550
Franklin	6701 S 27th St		(414) 304-1979	Iron River	7990 US Highway 2	Midland Services, Inc.	(715) 372-5155
Franklin	7241 S 76th St	Arvindkumar Patel	(414) 425-2055	Jackson	W 227 N. 16845 Tillie Lake Ct	Foodez Incorporated Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(262) 677-1117
Franksville	10009 Northwestern Ave	Biren Patel	(262) 884-0995	Janesville	2034 Milton Ave	Bret Saalsaa, Philip Saalsaa, Philip Saalsaa	(608) 756-4343
Frederic	412 Wisconsin Ave S E7487 Hwy 10, Outagamie Coop Services Inc	Krista Struck	(715) 327-8500	Janesville	2601 W Court Street	Bret Saalsaa, Philip Saalsaa, Philip Saalsaa	(608) 758-9410
Fremont		Daniel Schumann Donald Rottinghaus, Dennis Rottinghaus	(920) 446-3344	Janesville	2900 Deerfield Dr, Ste 115	Bret Saalsaa, Philip Saalsaa	(608) 741-2284
Galesville	17462 N Main St N112 W15800 Mequon Rd, Ste 6	Bhavesht Patel	(262) 255-3838	Janesville	3800 Deerfield Drive 600 West Milwaukee, upgraded 22715	Philip Saalsaa Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(608) 758-4747
Germantown	W190 N 9855 Appleton Ave,	Rajendra Patel	(262) 253-0470	Janesville	642 Midland Rd	Thomas Becker	(608) 758-4560
Gillett	102 W Park St 1264 Port Washington Rd, Suite A	Patrick Buckley	(920) 855-6869	Jefferson	139 Collins Road, Suite A	Thomas Becker	(920) 674-7827
Grafton		Sunz Food Inc	(262) 375-5585	Johnson Creek	525 Wright Rd	Thomas Becker, Kathy Van Duser Thomas Becker, Coral Becker, Kathy Van Duser	(920) 699-2669
Grantsburg	108 S State Highway 70	Krista Struck	(715) 463-2945	Juneau	160 S Western Ave	Northwoods BD Restaurant Group LLC	(920) 386-9605
Green Bay	1120 Radisson Drive	Patrick Buckley	(920) 430-4940	Kaukauna	2151 Crooks Ave		(920) 462-7080
Green Bay	1180 E Mason St	Patrick Buckley	(920) 432-8669	Kenosha	10320 75th St	Daniel Shewmake	(262) 694-6922
Green Bay	13382 Velp Ave	Patrick Buckley Brenda Mendolla- Buckley	(920) 434-5490	Kenosha	1170 S. 22nd Ave 11800 Burlington Rd, Hwy 142, Northbound I-94	Simmi Bhardwaj	(262) 854-5072
Green Bay	1575 Lineville Rd	Patrick Buckley	(920) 662-1237	Kenosha	3706 30th Ave	Arvindkumar Patel, Akash Patel, Kalpanaben Patel	(262) 652-1717
Green Bay	1606 Shawano Ave.	Patrick Buckley	(920) 496-1651	Kenosha	3721 80th St, Space #3721	Arvindkumar Patel, Akash Patel Suman Sharma, Rishi Sharma	(262) 694-1404
Green Bay	1641 Commanche Ave	Patrick Buckley Brenda Mendolla- Buckley	(920) 499-5400	Kenosha	3931 A-52nd Street		(262) 654-5933
Green Bay	1705 S Webster Ave, Suite B	Michelle Dietz	(920) 469-8002	Kenosha	627 56th St	Barbara Hernandez	(262) 654-0500
Green Bay	2265 University Avenue	Patrick Buckley	(920) 965-0249	Kenosha	6804 Green Bay Rd, Ste 124	Rishi Sharma	(262) 942-9309
Green Bay	2292 Main Street	Patrick Buckley	(920) 965-0258	Kenosha	627 56th St		(262) 654-0500
Green Bay	2440 W Mason St	Patrick Buckley	(920) 965-0258	Kenosha	6804 Green Bay Rd, Ste 124	Rishi Sharma	(262) 942-9309
Green Bay	2512 Steffens Ct	Patrick Buckley	(920) 468-8450	Keshena	W2818 Warrington Road	Patrick Buckley	(715) 799-6343
Green Bay	2863 S. Oneida Street	Patrick Buckley Brenda Mendolla- Buckley	(920) 964-0227	Kewaskum	919 Fond du Lac Avenue	Keyur Desai	(262) 626-8180
Green Bay	303 Bay Park Sq, Room 207	Michelle Dietz	(920) 866-1616	Kewaunee	1614 Center St, Ste #4	Zellden Subs, Inc. Brenda Mendolla- Buckley	(920) 388-3782
Green Bay	4127 Champion Road	Patrick Buckley	(920) 544-4607	Kiel	52 E Park Ave	Donald Rottinghaus, Dennis Rottinghaus	(608) 784-0090
Green Bay	445 Cardinal Lane, Suite 103	Patrick Buckley	(920) 544-4607	La Crosse	1200 La Crosse St	Donald Rottinghaus, Dennis Rottinghaus	(608) 782-0100
Green Bay	825 S Huron Rd, Unit L	Patrick Buckley	(920) 965-0665	La Crosse	1549 Rose St	Donald Rottinghaus, Dennis Rottinghaus	(608) 787-7676
Green Bay	1331 Parkerland Drive	Patrick Buckley	(920) 498-8888	La Crosse	3810 Mormon Coulee Rd	Dennis Rottinghaus Rottinghaus Company, Incorporated	(608) 785-7827
Green Bay	517 Dousman Street	Patrick Buckley	(920) 436-9744	La Crosse	202 S. 3rd St	Donald Rottinghaus, Dennis Rottinghaus	(608) 787-0000
Greenfield	10600 W. Layton Avenue	Bharat Patel	(414) 525-8233	LaCrosse	2400 State Road	Armstrong & Sons WI, LLC	(715) 532-3535
Greenfield	6007 W Layton Ave	Thaddeus Wichrowski Timothy Schierl, Frederick Schierl, William Schierl	(414) 281-9009	Ladysmith	117 Lake Ave W	David Schwartz	(262) 203-5375
Greenville	N 1723 Hyacinth Lane	Daniel Schumann	(920) 757-6944	Lake Geneva	300 Peller Rd	Fontana Subs LLC Thomas Becker, Coral Becker	(262) 248-8288
Greenville	W 6890 Wisconsin Ave	Bharat Patel	(414) 448-0068	Lake Geneva	501 Interchange North		(920) 648-3713
Hales Corners	6101 S 108th Street	Patrick Buckley	(262) 670-6686	Lake Mills	811 N Main St	Tammy Lawrence CWS Food Services, LLC	(715) 276-2333
Hartford	1220 Thiel St	Patrick Buckley	(262) 670-6686	Lakewood	15345 S. Hwy 32	Mark Hilson, Ryan Hilson	(920) 788-6340
Hartford	1509 East Sumner St.	Amanda Frey Melissa Krueger, Chandra Krueger	(262) 673-7827	Lancaster	319 Hwy 61 N	Brian Gajewski, Susan Gajewski	(920) 788-6340
Hatley	101 Jones Ave	Robert Budisalovich	(715) 446-3636	Little Chute	300 Moasis Dr.		(920) 788-6340
Hayward	10453 Hwy 27	Robert Budisalovich	(715) 634-4003	Little Chute	Highway 41 6 North		(920) 788-6340
Hayward	13855 W. County Hwy B	Robert Budisalovich	(715) 934-2545	Little Suamico	213 E Frontage Road	Patrick Buckley	(920) 826-4161
Hillsboro	1243 Water Ave	Deborah Feala Donald Rottinghaus, Dennis Rottinghaus Rottinghaus Company, Incorporated	(608) 489-3939	Lodi	807 N Main St	BT6 Group LLC Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(608) 592-0388
Holmen	618 N Holmen Dr		(608) 526-2610	Lomira	400 East Ave, Ste B	Northwoods BD Restaurant Group LLC	(920) 269-7899
Holmen	3920 Circle Drive	Amanda Frey	(920) 485-6767	Luxemburg	380 W Center St		(920) 845-1023
Horicon	309 Barstow St	Amanda Frey	(920) 485-6767	Lyndon Station	N470 Cty Rd HH	Travis Kuehl Lisa Bloomquist, Bret Saalsaa, Chad Saalsaa, Haley	(608) 666-2021
Hortonville	249 E Main St	Patrick Buckley Terrance Tarras, Robert Armstrong	(920) 779-6340	Madison	1401 University Ave		(608) 251-0090
Hudson	1920 Crestview Dr, Ste #2		(715) 386-4161				

		Saalsaa, Kelsey Saalsaa		Merrill	505 S. Pine Ridge Ave.	Kevin O'Day	(715) 539-2020
Madison	19 W Main St	Brian Jensen Lisa Bloomquist, Bret Saalsaa, Chad Saalsaa, Haley Saalsaa, Kelsey Saalsaa	(608) 255-1636	Middleton	2522 Allen Blvd.	Brian Jensen	(608) 836-7779
				Middleton	8315 Murphy Dr	Rhonda Goplin-Meister	(608) 826-4091
Madison	202-204 N. Charter Street		(608) 260-0808	Milton	709 S Janesville St	Philip Saalsaa	(608) 868-9777
Madison	222 East Towne Mall, FC-07	Scott Cleaveland	(608) 405-8019	Milwaukee	1009 S 1st St	Harjeet Walia Keyur Desai, Prakrut Bhavsar, Hardik Pandejee	(414) 645-5277
Madison	2813 N Sherman Ave	Brian Jensen KADOP Enterprises LLC	(608) 241-7827	Milwaukee	1200 North Van Buren Street		(414) 220-4555
Madison	2850 University Ave	Thomas Imhoff, Busaba Imhoff	(608) 441-6887	Milwaukee	1807 E Locust St	Jasmine Patel	(414) 963-6339
Madison	3702 E Washington St	Busaba Imhoff, Thomas Imhoff	(608) 244-7676	Milwaukee	1921 W. Mitchell St	Sanjay Patel	(414) 897-7200
Madison	4198 Nokoosa Trail		(608) 298-3562	Milwaukee	3025-27 S. 60th Street	Yes Patel	(414) 321-5344
Madison	4416 Pflaum Road, Unit A	Reda Dauksys	(608) 663-2460	Milwaukee	3179 S 27th St	Christopher Roob	(414) 383-4443
Madison	4522 Verona Rd (SE Corner)	Scott Cleaveland Busaba Imhoff, Thomas Imhoff	(608) 237-6171	Milwaukee	3355 S 27th St	Sanjay Patel	(414) 671-7000
Madison	5551 E Park Blvd		(608) 442-0113	Milwaukee	3909 N Richards St	Nidhi Jaiswal Eric Newman, Matthew Kotowicz	(414) 431-2833 (414) 763-8964
Madison	652 N Highpoint Rd	K. Pov Solutions LLC C and T Management LLC	(608) 829-2009	Milwaukee	3929 S 76th St		(414) 763-8964
Madison	700 S Park St		(608) 251-1802	Milwaukee	4709 S. Howell Ave.	Sanjay Patel	(414) 744-6111
Madison	7011 Watts Rd	Vimal Patel WHITNEY WAY SUB INC.	(608) 273-1188	Milwaukee	4825 N. 76th Street	Nidhi Jaiswal	(414) 231-9275
Madison	714 S. Whitney Way	Scott Cleaveland, William Trevorrow	(608) 442-1488	Milwaukee	506 E Mason St	Sanjay Patel	(414) 276-8878
Madison	951 Park Street		(608) 251-6553	Milwaukee	5256 S 27th St	Davinder Kaur	(414) 282-3555
Manawa	945 Depot St	Dean Zanella Northwoods BD	(920) 596-2999	Milwaukee	5800 W Capitol Dr, Space #31 710 North Plankinton Avenue, Suite 106	Punit Jaiswal Keyur Desai, Prakrut Bhavsar, Hardik Pandejee	(414) 444-7827 (414) 212-8495
Manitowoc	1011 S 10th St, #101	Restaurant Group LLC Northwoods BD	(920) 684-7829	Milwaukee	7213 N. Teutonia Ave	Punit Jaiswal	(414) 206-4180
Manitowoc	2012 Dufek Dr	Restaurant Group LLC Country Vision Cooperative	(920) 769-1782	Milwaukee	725 Layton Blvd	Pankaj Patel	(414) 383-8340
Manitowoc	311 N Rapids Rd		(920) 683-9736	Milwaukee	7335 W. Good Hope Rd	Angela Jaiswal	(414) 206-4183
Marathon City	670C Maratech Ave	Timothy Schierl	(715) 443-6888	Milwaukee	839 W Historic Mitchell St	Rajendra Patel	(414) 383-2952
Marinette	1324 Marinette Ave.	Jeffrey Martin	(715) 732-4768	Milwaukee	9109 W Burleigh St	Saman Hussain	(414) 445-1901
Marinette	2160 Roosevelt Rd	Jeffrey Martin	(715) 735-7700	Milwaukee	9115 W. Oklahoma Ave., Unit B	Arvindkumar Patel	(414) 604-0001
Marion	229 N Main Street	Dean Zanella	(715) 754-5559	Mineral Point	1050 Branger Rd.	Randy Bergeson Marcus Harry, Katie Harry, Michael Lusardi Rottinghaus Company, Incorporated	(608) 987-1367 (715) 356-1112 (715) 926-3111
Markesan	544 N Margaret St	Jeffrey Prellwitz	(920) 398-8959	Minocqua	8759 US 51 N		(715) 356-1112
Marshall	238 East Main Street	Duane Hubing	(608) 655-3331	Mondovi	108 E Main, Suite 1		(715) 926-3111
Marshfield	1302 South Central Avenue	Timothy Schierl	(715) 387-3011	Monona	2151 Royal Ave	Scott Cleaveland	(608) 222-4882
Marshfield	1505 W. McMillian, Suite B	Timothy Schierl	(715) 898-1500	Monona	6000 Monona Drive	Reda Dauksys Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(608) 467-6100 (608) 328-2500
Marshfield	2001 N Central Ave	Timothy Schierl	(715) 389-1249	Monroe	449 8th St		(608) 328-2500
Marshfield	611 St Joseph Avenue	Timothy Schierl Sheryl Heesch, Joel Heesch	(715) 387-7884	Mosinee	490 Orbiting Drive	Timothy Schierl GNMD Enterprises, LLC Mark Sykes, Alex Sykes, Austin Sykes	(715) 693-7777 (608) 437-7829 (262) 378-3024
Mauston	756 N Union Ave		(608) 847-6223	Mt Horeb	1863 Springdale St		(608) 437-7829
Mayville	1030 Horicon Street	Bret Saalsaa	(920) 387-3400	Mukwonago	827 S. Rochester St.		(262) 378-3024
Mazomanie	126 W Commercial	Travis Kuehl Lisa Bloomquist, Bret Saalsaa, Haley Saalsaa, Kelsey Saalsaa, Paul Saalsaa, Philip Saalsaa	(608) 795-2530	Muskego	S74 W17021 Janesville Rd	Mitesh Patel	(414) 422-9050
McFarland	5900 US Hwy 51		(608) 838-6111	Muskego	W159 S6530 Moorland Rd	Mitesh Patel	(414) 422-1305
Medford	342 South 8th Street	Michelle Sperl	(715) 748-6400	Necedah	111 S Main Street	Kevin O'Day	(608) 565-6050
Menasha	1050 Midway Road	Timothy Schierl Northwoods BD	(920) 751-3999	Neenah	1155 Winneconne Ave	Brian Gajewski Timothy Schierl, Frederick Schierl, William Schierl	(920) 727-9188 (920) 722-2058
Menasha	319 Racine St N56 W14108 Sliver Spring Drive, Suite 106	Restaurant Group LLC Keyur Desai, Prakrut Bhavsar	(920) 725-5760	Neenah	1350 W. American Drive 1526 S Commercial Street, Unit A		(920) 722-2058 (920) 727-9266
Menomonee Falls	N85 W16001 Appleton Ave	Rajendra Patel	(262) 255-4077	Neenah	904 S Green Bay Rd	Timothy Schierl	(920) 727-1270
Menomonie	2100 County Rd, B	Dennis Rottinghaus	(715) 232-8117	Neillsville	7 S Grand Ave	Michael Hallum Angela Krause, Wesley Krause	(715) 743-3203 (715) 886-5700
Menomonie	319 S Broadway	Dennis Rottinghaus	(715) 235-6466	Nekoosa	106 1st St		(715) 886-5700
Menomonie	180 Cedar Falls Rd	Dennis Rottinghaus Ruchit Kumbhani, Ravji Kumbhani	(715) 233-0629	New Berlin	14999 W Beloit Rd	Joseph Dunne	(414) 427-1100
Mequon	6021 W. Mequon Rd.		(262) 236-3770	New Berlin	15205 W Greenfield Ave	Kalifood Inc Mukesh Patel, Ramanlal Patel	(262) 505-6110 (262) 395-4445
Merrill	210 S Pine Ridge Ave	Kevin O'Day	(715) 539-2005	New Berlin	15464 W. Beloit Rd.		(262) 395-4445

New Glarus	1301 Hwy 69	Austen Wayne, Kyle Wayne	(608) 527-4355	Racine	1130 Washington Ave.	Amandeep Dhaliwal	(262) 637-4432
New Holstein	2305 Calumet Dr	Brenda Mendolla-Buckley	(920) 898-1344	Racine	2221 Lathrop Ave	Shaista Kherani	(262) 638-9585
New London	1200 N Shawno St	Northwoods BD Restaurant Group LLC	(920) 982-4401	Racine	3016 Douglas Ave	Biren Patel	(262) 681-5555
New Richmond	215 N Knowles Ave	Terrance Tarras, Robert Armstrong	(715) 246-6262	Racine	3433 Spring Street	Darshana Patel	(262) 833-0158
New Richmond	250 W Richmond Rd	Terrance Tarras, Robert Armstrong	(715) 246-2102	Racine	6050 Washington Avenue	Sunita Patel Thomas Becker, Coral Becker, Mason Becker, Melanie Becker, Rachel Clapper, Kathy Van Duser, Randal Van Duser, Robert Van Duser	(262) 886-9585 (920) 326-6001
Oak Creek	10670 S Chicago Road	Kishan Patel	(414) 762-6707				
Oak Creek	2031 W Ryan Rd	Pilot Travel Centers LLC	(414) 761-2175				
Oak Creek	8201 South Howell Avenue	Rajendra Patel	(414) 762-9008	Randolph	154 Kienow Dr.	Travis Kuehl, Tina Westerman	(920) 326-6001 (608) 524-3666
Oconomowoc	1280 Brown Street, Unit D	Waterfall LLC Lisa Bloomquist, Bret Saalsaa, Haley Saalsaa, Kelsey Saalsaa, Paul Saalsaa, Philip Saalsaa	(262) 354-3008 (262) 567-6603	Reedsburg	1320 E Main Street	Marcus Harry, Katie Harry, Michael Lusardi	(715) 369-3536
Oconomowoc	1424 Summit Ave	Jeffrey Martin	(920) 834-2869	Rhineland	15 N Brown St	Marcus Harry, Katie Harry, Michael Lusardi	(715) 362-2161
Oconto	120 Brazeau Ave	Patrick Buckley	(920) 846-2999	Rice Lake	2022 Cenex Dr	David Rock	(715) 736-7827
Oconto Falls	221 N Chestnut	Patrick Buckley	(920) 846-2999	Rice Lake	2304 S Main St	Logan Rock, David Rock	(715) 234-7827
Omro	163 E Main St	Kraig Bauman	(920) 685-5500	Rice Lake	2501 W Ave	David Rock	(715) 234-1740
Onalaska	9360 State Rd. #16, Ste G	Donald Rottinghaus, Dennis Rottinghaus	(608) 781-7827	Richland Center	1117 Sextonville Rd	Rhonda Goplin-Meister	(608) 647-6470
Oregon	773 N Main St	Bret Saalsaa	(608) 835-8384	Ripon	1061 W Fond Du Lac St	Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(920) 748-7555
Orfordville	618 Beloit Avenue	Quality Subs LLC Terrance Tarras, Robert Armstrong	(608) 879-9000 (715) 294-4461	River Falls	1583 Paulson Rd	Terrance Tarras, Robert Armstrong	(715) 426-2544
Osceola	402 Cascade St	William Schierl, Frederick Schierl, Timothy Schierl	(920) 235-1782	River Falls	201 N. Main St.	Robert Armstrong, Terrance Tarras,	(715) 425-7522
Oshkosh	110 Wisconsin Ave	Frederick Schierl, Timothy Schierl, Timothy Schierl, Frederick Schierl, William Schierl	(920) 233-8822	Roberts	137 Jennifer Rae Jct N	Robert Armstrong, Timothy Schierl, Frederick Schierl, William Schierl	(715) 749-3974 (715) 355-5447
Oshkosh	1635 West 20th Ave	Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(920) 236-9497	Rothschild	1133 East Grand Ave	Mary Hines	(715) 542-2404
Oshkosh	1872 Jackson St, Unit 1872	Timothy Schierl, Frederick Schierl, William Schierl	(920) 235-6738	Saint Germain	510 State Hwy 155	Robyn Sarbacker Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(262) 843-3325 (608) 643-2727
Oshkosh	2281 Westowne Ave	Timothy Schierl, Frederick Schierl, William Schierl	(920) 235-3493	Salem	24406 75th St Hwy 50	Keyur Desai	(262) 284-2410
Oshkosh	351 S Washburn St	Michael Hallum	(715) 597-2796	Sauk City	829 Phillips Blvd	Patrick Buckley	(920) 833-6469
Osseo	12936 10th St	Kathy Van Duser	(262) 495-4311	Saukville	130 S Foster St	Patrick Buckley	(715) 524-3344
Palmyra	162 E Main St	Chad Theis	(608) 429-9252	Seymour	1028 S Main St	Patrick Buckley	(715) 524-3161
Pardeeville	512 South Main Street	Robert Budisalovich	(715) 762-4057	Shawano	1230 E Green Bay St	Andrew Krusiec	(920) 452-3355
Park Falls	1114 S 4th Ave	Jeffrey Martin Brenda Mendolla-Buckley	(715) 582-4416 (262) 264-0052	Shawano	1244 East Green Bay	Patrick Buckley	(715) 524-3161
Peshtigo	705 French St	Robert Budisalovich	(715) 339-6000	Sheboygan	2733 Calumet Drive	Patrick Buckley	(920) 395-2094
Pewaukee	411 Pewaukee Rd	Daniel Schumann	(715) 335-4800	Sheboygan	3707 S. Taylor Drive	Patrick Buckley	(920) 694-0430
Phillips	184 South Lake Ave	Randall Zaske	(608) 348-4090	Sheboygan	3711 S. Taylor Drive	Patrick Buckley	(920) 208-6668
Plainfield	N 6466 4th Ct	William Schierl, Frederick Schierl, Timothy Schierl	(715) 341-6660	Sheboygan	I-43 & State Hwy. 42	Patrick Buckley	(920) 208-6668
Platteville	1800 Progressive Parkway	Andrew Krusiec	(920) 892-6159	Sheboygan Falls	1102 Plankview Green	Patrick Buckley	(920) 467-3905
Platteville	55 S Water St	Patrick Buckley	(920) 893-2380	Sherwood	W471 Veteran's Ave	Kraig Bauman	(920) 989-1995
Plover	2551 Plover Rd	Randall Zaske William Schierl, Frederick Schierl, Timothy Schierl	(715) 341-6660	Shiocton	W7766 State Hwy 54	Ryan Hilson	(920) 986-1102
Plymouth	1924 Eastern Ave	Andrew Krusiec	(920) 892-6159	Shullsburg	101 Miner Way	Sally Montgomery	(608) 965-3029
Plymouth	428 Walton Dr 101 West Seven Hills Rd, Suite 211	Patrick Buckley	(262) 268-1390	Siren	24230 1st Ave	Krista Struck Chad Saalsaa, Bret Saalsaa, Haley Saalsaa, Kelsey Saalsaa	(715) 349-7447 (262) 644-7776
Port Washington	2931 New Pinery Rd	Patrick Buckley Bret Saalsaa, Philip Saalsaa	(608) 742-5331	Slinger	425D E. Washington Street	Terrance Tarras	(715) 247-3888
Portage	N 5800 Kinney Rd	TA Operating LLC	(608) 742-1045	Somers	113 Parent St	Patrick Buckley Rottinghaus Company, Incorporated	(414) 570-4300 (608) 269-1177
Poynette	W9195 County Rd CS	Chad Theis	(608) 635-2999	Sparta	801 W Wisconsin St	Robert Budisalovich	(715) 635-3351
Prairie du Chien	936 S Marquette Rd	Mary Sheckler, Brent Sheckler	(608) 326-4688	Spooner	1104 S. River Road	Travis Kuehl	(608) 588-9333
Prescott	306 Lake St N	Thomas Evans, Jeanne Evans	(715) 262-5567	Spring Green	5006 E Hwy 14	Team Subs LLC	(715) 778-5841
Pulaski	450 E Cedar St	Patrick Buckley, Brenda Mendolla-Buckley	(920) 822-7900	Spring Valley	W2555 State Rd 29	Logan Rock, David Rock, Todd Van Nispen	(715) 483-3705
				St Croix Falls	2203 Glacier Dr		

St Croix Falls	2212 Glacier Drive 4698 South Whitnall Ave., Space 16	Logan Rock, David Rock, Todd Van Nispen	(715) 483-2774	Waukesha	W240 N1485 Pewaukee Road	Sukhdeep Garcha	(262) 347-2340
St. Francis		Kurt Hodermann	(414) 489-7715	Waunakee	209 South Century Ave	Brian Jensen	(608) 268-1494
Stevens Point	1201 Badger Ave	Timothy Schierl	(715) 295-0804	Waupaca	1104 Churchhill St	Dean Zanella	(715) 256-1311
Stevens Point	135 N Division, Unit H	Timothy Schierl	(715) 341-7777	Waupun	3 Shaler Dr	Mindy Wild	(920) 324-9799
Stevens Point	28 Park Ridge Dr	Timothy Schierl	(715) 342-4408	Wausau	151101 County Road NN	Timothy Schierl	(715) 842-7022
Stevens Point	3296 Church Street, Suite C	Timothy Schierl	(715) 544-6344	Wausau	1609 Merrill Ave.	Estate of Mark Milkowski	(715) 675-0966
Stevens Point	5601 Carrie Frost	Timothy Schierl Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(715) 544-4436 (608) 877-0373	Wausau	1819 W Stewart Ave	Estate of Mark Milkowski	(715) 845-6485
Stoughton	1300 Hamilton St			Wausau	300 E Bridge Street	Estate of Mark Milkowski	(715) 849-2323
Stratford	212400 State Highway 97	Timothy Schierl Northwoods BD Restaurant Group LLC	(715) 687-3335 (920) 743-2128	Wausau	4300 Rib Mountain Drive	Estate of Mark Milkowski	(715) 355-1214
Sturgeon Bay	1536 Egg Harbor Road			Wausau	103 N 6th	Quality Subs LLC Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(715) 848-1930 (920) 787-7880
Sturtevant	3049 S Oakes Rd	Biren Patel	(262) 898-8550	Wautoma	428 East Main St		
Sturtevant	734 S Salvania Ave	Mario Denoto	(262) 886-4690	Wauwatosa	10940 W Capitol Dr	Nirlep Kamal	(414) 455-3004
Sturtevant	Hwy 20 & Hwy H	Biren Patel	(262) 884-9995	Wauwatosa	12227 W North Ave	Yes Patel	(414) 226-5620
Sun Prairie	1429 W Main St	Thomas Imhoff	(608) 825-6080	Wauwatosa	6733 W North Ave	Kurt Hodermann	(414) 257-1070
Sun Prairie	1905 McCoy Road	Shannon Imhoff	(608) 834-0880	Wauwatosa	7630 W Bluemound Rd	Kurt Hodermann	(414) 771-6114
Sun Prairie	4711 County Hwy. TT	Simmi Bhardwaj	(608) 318-1859	West Allis	2251 S. 108th St.	Kurt Hodermann	(414) 321-8933
Superior	3313 Tower Ave.	Michael Jones	(715) 394-3344	West Allis	6736 W Greenfield Ave	Rajendra Patel	(414) 988-6438
Superior	3805 E 2nd St	Michael Jones	(715) 392-6108	West Allis	9135 W Greenfield Ave	Arvindkumar Patel	(414) 607-6170
Superior	615 Belknap St	Michael Jones	(715) 394-3323	West Bend	1245 W Paradise Dr	Keyur Desai	(262) 334-0943
Sussex	N 64 W 22634 Main St W249 N5267 Executive Dr, #101	Pravin Kumbhani	(262) 246-9411	West Bend	1450 W Washington St	Rebecca Johnson, Russell Schroeder	(262) 334-3330
Sussex		Pravin Kumbhani Apryl Goettl, Richard Exe, Kimberly Gunderson	(262) 246-0311 (715) 669-5242	West Milwaukee	1627 Miller Parkway	Rajendra Patel	(414) 226-5150
Thorp	602 S Washington			West Milwaukee	4140 W. Greenfield Ave.	Arvindkumar Patel	(414) 383-2199
Three Lakes	1791 Superior Street	Madison Nellessen	(715) 546-3938	West Salem	83 Buol Road	Dennis Rottinghaus	(608) 786-3036
Tomah	102 E Woody	Road Ranger LLC	(608) 567-4081	West Salem	420 Commerce Drive	Donald Rottinghaus	(608) 786-2225
Tomah	1845 N Superior Ave	Dennis Rottinghaus	(608) 374-2300	Westby	208 S. Main Street	Dennis Rottinghaus Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(608) 634-2255 (608) 296-2067
Tomahawk	859 N 4th St	Kevin O'Day	(715) 453-1105	Westfield	219 N Pioneer Park Rd, Unit 2		
Trego	W 5741 County Hwy	Robert Budisalovich Logan Rock, Todd Van Nispen	(715) 635-4800 (715) 986-2900	Weston	4005 A. Westview Blvd.	John Dietzman	(715) 359-3301
Turtle Lake	630 US Hwy 8 W			Weston	6606 County Road J	Timothy Schierl	(715) 393-4481
Twin Lakes	110 S Lake Ave	Robyn Sarbacker Northwoods BD Restaurant Group LLC	(262) 877-2888 (920) 794-8111	Weyauwega	601 Lakeshore Drive	Daniel Schumann	(920) 867-2488
Two Rivers	1400 Washington			Whitehall	36325 Main St	Donald Rottinghaus	(715) 538-4484
Union Grove	1660 15th Ave.	Incorporated Country Vision Cooperative	(262) 878-7897 (920) 775-4350	Whitewater	1170 B W Main St.	Chinna Kang Inc. Jon Fritz, Mary Peterson	(262) 473-7827 (262) 245-1027
Valders	511 South Calument	Bret Saalsaa, Paul Saalsaa, Philip Saalsaa	(608) 845-3699	Williams Bay	236 Elkhorn Rd	Lisa Bloomquist, Bret Saalsaa Timothy Schierl, Frederick Schierl, William Schierl	(608) 846-0771 (920) 582-7752
Verona	500 W Verona Ave			Winneconne	922 E Main St		
Viroqua	1224 N Main St	Donald Rottinghaus Mark Sykes, Alex Sykes, Austin Sykes	(608) 637-8888 (262) 201-4586	Wisconsin Dells	130 Commerce Street	KRH Cousins LLC	(608) 254-5577
Wales	323 N Wales Rd			Wisconsin Dells	421 Wisconsin Dells Pkwy	HKR Enterprises LLC	(608) 254-7576
Walworth	102 Fairview Drive	Jwalit Patel	(262) 275-6343	Wisconsin Rapids	4331 8th S Street	Joseph Wirtz Angela Krause, Wesley Krause	(715) 423-0123 (715) 712-0709
Waterford	818 Fox Lane 232 W Main St, upgraded to #15631	Rajendra Patel	(262) 514-2324	Wisconsin Rapids	9630 State Hwy 13 South	Timothy Schierl, Frederick Schierl, William Schierl	(715) 423-3888
Watertown	1115 S. Church Street	Road Ranger LLC Thomas Becker, Coral Becker	(414) 534-5500 (920) 261-5755	Wisconsin Rapids	1690 2nd Avenue S	Timothy Schierl, Frederick Schierl, William Schierl	(715) 423-3888
Watertown	1303 Memorial Dr, Memorial Plz	Thomas Becker, Kathy Van Duser	(920) 206-8760	Wittenberg	402 N. Genesee Street, Unit 1	Frederick Schierl, William Schierl Northwoods BD Restaurant Group LLC	(715) 253-2025 (920) 532-0895
Waukesha	1120 Delafield Street	Mark Sykes, Alex Sykes, Austin Sykes	(262) 232-8263	Wrightstown	615 Main Street		
Waukesha	1200 W Sunset Dr, Ste 100	Mitesh Patel	(262) 548-1290	Westbend	East Washington Street	Keyur Desai	(262) 338-9105
Waukesha	131 E Sunset Drive	Yes Patel	(262) 521-9002				
Waukesha	2000 South West Ave.	Mitesh Patel	(262) 446-0471				
Waukesha	2110 E. Moreland Blvd., Suite 1	Neevansh Inc	(262) 446-3900	<b>Wyoming</b>	<b>60 Open Restaurants</b>		
Waukesha	215 W Main St.	Keyur Desai	(262) 574-9922	AFTON	249 North Washington Street	John Jensen, Bradley Jensen, Robert Jensen	(307) 886-5509

Alpine	46 Iron Horse Drive, Lot 4	Richard Johnson	(307) 654-7299	Rawlins	2014 E Cedar	Flora Burbidge	(307) 324-6130
Big Piney	US Hwy 189	Mini Mart Inc	(307) 276-3263	Riverton	1733 North Federal	Colton Crane Robert Woodward, Robert Woodward, Timothy Woodward	(307) 856-7272
Buffalo	350 E Hart St, Ste A	Jason Kennedy	(307) 278-0778	Riverton	900 W Main St	Matthew Starr Trenton Evans, Tracy Reding, Matthew Starr, Blake Webster	(307) 856-6370
Casper	1905 E 2nd St	Richard Bertagnole	(307) 266-1841	Rock Springs	1663 Sunset Drive	Matthew Starr	(307) 382-1146
Casper	234 N Center St.	Richard Todd Bertagnole	(307) 266-3100	Rock Springs	1762 Elk Street	Blake Webster	(307) 382-1049
Casper	2711 Cy Ave	Richard Todd Bertagnole	(307) 234-9650	Rock Springs	3036 College Drive	Mini Mart Inc	(307) 362-2685
Casper	395 Newport, Unit 305 A	Pilot Travel Centers LLC	(307) 333-5518	Sheridan	1695 Coffeen Ave	Jason Kennedy P Kent Jeffries, RaeAnn Jeffries	(307) 672-5359
Casper	41 SE Wyoming Blvd.	Richard Todd Bertagnole	(307) 473-1144	Sheridan	1384 Coffeen Ave	Steven Case	(307) 673-1693
Casper (W)	4255 Cy Ave, Wyoming Blvd	Timothy Woodward	(307) 472-1224	Sundance	2723 E. Cleveland St	Steven Case	(307) 283-3579
Cheyenne	111 W Carlson	Robert Woodward	(307) 637-3003	Torrington	1934 West A St	P Kent Jeffries Love's Travel Stops & Country Stores Inc.	(307) 532-8444
Cheyenne	120 N Greeley Hwy	Timothy Woodward	(307) 778-8199	Wamsutter	314 Kelly Rd.	P Kent Jeffries, RaeAnn Jeffries, Dakota Neuharth Richard Todd	(307) 322-9711
Cheyenne	1802 Central Ave	Robert Woodward	(307) 634-8888	Wheatland	1455 South St	Bertagnole	(307) 347-2885
Cheyenne	1821 Dell Range Blvd.	Timothy Woodward	(307) 634-2200	Worland	210 North 10th Street	P Kent Jeffries, RaeAnn Jeffries	(307) 464-6782
Cheyenne	2301 East Lincoln Way, Ste A	Superpumper, Inc.	(307) 638-8454	Wright	109 Rampart Dr.	Richard Johnson	(307) 739-1965
Cheyenne	3306 W. College	Mini Mart Inc	(307) 637-8546	Jackson Hole	20 East Broadway		
Cheyenne	3920 E 12th	Timothy Woodward Pilot Travel Centers LLC	(307) 638-8019				
Cheyenne	580 Livingston Avenue	Pilot Travel Centers LLC	(307) 635-5744				
Cheyenne	8020 Campstool Rd	Clovis Point, Inc.	(307) 527-5052				
Cody	1917 17th St	Clovis Point, Inc.	(307) 587-4331				
Cody	321 Yellowstone Ave	Clovis Point, Inc.	(307) 587-4331	<b>US Virgin Islands</b>	<b>6 Open Restaurants</b>		
Douglas	1119 W Yellowstone	Cynthia Smrstick Trenton Evans, Tracy Reding, Matthew Starr, Blake Webster	(307) 358-6943	St Thomas	Subway at Buccaneer Mall Parcel No. 3 Orange Grove, Lot No. 10	Beverly Petrus, Allison Petrus	1 (809) 776-4545
Evanston	168 Front Street	Pilot Travel Centers LLC	(307) 444-3118	St. Croix	4500 Sunny Isle Shopping Cente, Space #40-A	Collin Hodge Sunny Isle Concessions, LLC	1 (809) 773-7373
Evanston	1920 Harrison Drive	Pilot Travel Centers LLC	(307) 789-4304	St. Croix	45A Nisky Shopping Center Subway at Red Hook Plaza, Suite #104C	Beverly Petrus, Allison Petrus	1 (340) 713-9100
Evanston	289 Bear River Dr	Pilot Travel Centers LLC	(307) 783-5906	St. Thomas		Beverly Petrus, Allison Petrus	1 (340) 774-8160
FE Warren AFB	6305 Missile Drive, Building 722	Trail Town Subs P Kent Jeffries, RaeAnn Jeffries	(307) 778-7174	St. Thomas		Beverly Petrus, Allison Petrus	1 (340) 774-4981
Gillette	1107 E Box Elder	P Kent Jeffries, RaeAnn Jeffries	(307) 686-3033	St. Croix	Plot #7B Estate Hogensburg	Lyle Swanson, Jose Vazquez	1 (340) 690-9776
Gillette	1703 W 2nd St	RaeAnn Jeffries	(307) 685-0505				
Gillette	2300 S Douglas Hwy	P Kent Jeffries	(307) 686-6565				
Gillette	2809 4J Road	P Kent Jeffries, RaeAnn Jeffries, Trenton Evans, Tracy Reding, Matthew Starr, Blake Webster	(307) 685-8201				
Green River	220-B Uinta Dr, Suite B	Flora Burbidge	(307) 875-1475				
Lander	960 W Main St	Timothy Woodward, Robert Woodward, Robert Woodward, Timothy Woodward, Robert Woodward, Robert Woodward	(307) 332-9554				
Laramie	168 N 3rd St	Timothy Woodward, Robert Woodward, Robert Woodward	(307) 745-9387				
Laramie	1700 Grand Ave	Timothy Woodward	(307) 742-4135				
Laramie	4308 Grand Ave	Timothy Woodward	(307) 745-8300				
Laramie	515 Adams St	Timothy Woodward Tyler Schiele, Kimberly Schiele	(307) 742-2641				
Lusk	601 S Main St	Richard Bertagnole	(307) 334-2595				
Mills	516 SW Wyoming Blvd	P Kent Jeffries, RaeAnn Jeffries	(307) 473-1113				
Moorcroft	600 E Converse St	Trenton Evans, Tracy Reding, Matthew Starr, Blake Webster	(307) 756-3899				
Mt. View	640 N Highway 414	P Kent Jeffries, RaeAnn Jeffries	(307) 782-7027				
Newcastle	710 S Summit	Blake Webster	(307) 782-7027				
Pine Bluffs	715 Parsons Street	P Kent Jeffries, RaeAnn Jeffries	(307) 746-3210				
Pinedale	1088 W Pine St	GJN Development LLC	(307) 245-3405				
Powell	261 West Coulter Ave	Thomas Kellen Dana Bertagnole, Cody Bertagnole	(307) 367-3346				
Rawlins	1400 S Higley Blvd	TA Operating LLC	(307) 754-4649				
			(307) 328-2103				

\* Franchises opened under a Multi-Unit Franchise Agreement or Development Agreement

**MUFA Execution:**

Developer	MUFA execution date
NPG Enterprises USA Inc.	2/15/2023
KK Corp Restaurants LLC	2/15/2023
RR Corp Restaurants LLC	2/15/2023
Keshuv Corp LLC	2/15/2023
SBG Subs, LLC	3/10/2023
SBG Subs, LLC	4/5/2023
EYAS Hospitality Sandwich LLC	4/12/2023
EYAS Hospitality Sandwich LLC	7/12/2023
EYAS Hospitality Sandwich LLC	7/26/2023
EYAS Hospitality Sandwich LLC	8/2/2023
EYAS Hospitality Sandwich LLC	8/9/2023
EYAS Hospitality Sandwich LLC	9/27/2023

**Development Agreement Execution:**

Developer	Development Agreement Signed Date
KK CORP RESTAURANTS LLC, RR CORP RESTAURANTS LLC, and KESHUV CORP LLC	02/15/23
NPG Enterprises USA INC	02/15/23
SBG SUBS, LLC	03/10/23
EYAS Hospitality Sandwich, LLC	04/12/23
Snehal Patel	04/24/23
Rajneek Khillan	05/11/23
Love's Travel Stops & Country Stores, Inc.	12/14/23

**EXHIBIT B-1**  
**List of SUBWAY® Outlets with Multiple Ownership Changes**  
**during the Fiscal Years Ended December 31, 2023, 2022, and 2021**

**2023**

<b>Franchise</b>	<b>State</b>	<b>Transfer Type Desc</b>	<b>Transfer Date</b>
597	CA	Company Store Transfer	08-Jun-2023
597	CA	Company Store Transfer	08-Jun-2023
832	FL	Company Store Transfer	20-Apr-2023
832	FL	Company Store Transfer	20-Apr-2023
1425	IN	Additions/Deletions to Contract	09-Nov-2023
1425	IN	Next of Kin	12-Apr-2023
1607	NC	Company Store Transfer	22-Aug-2023
1607	NC	Company Store Transfer	22-Aug-2023
1741	CA	DA Buy Backs	12-Jul-2023
1741	CA	Additions/Deletions to Contract	05-Apr-2023
1922	MD	Company Store Transfer	20-Jun-2023
1922	MD	Company Store Transfer	20-Jun-2023
2004	GA	Company Store Transfer	13-Dec-2023
2004	GA	Company Store Transfer	13-Dec-2023
2087	IL	Company Store Transfer	13-Jan-2023
2087	IL	Company Store Transfer	13-Jan-2023
2295	IL	Company Store Transfer	11-Jan-2023
2295	IL	Company Store Transfer	11-Jan-2023
2770	FL	Company Store Transfer	13-Jan-2023
2770	FL	Company Store Transfer	13-Jan-2023
3231	GA	Company Store Transfer	24-Oct-2023
3231	GA	Company Store Transfer	24-Oct-2023
3406	IL	Out Right Sale	19-Sep-2023
3406	IL	Entity Conversion	08-Nov-2023
3447	MD	Company Store Transfer	29-Jun-2023
3447	MD	Company Store Transfer	29-Jun-2023
3851	WA	Out Right Sale	02-Aug-2023
3851	WA	Out Right Sale	20-Dec-2023
4119	NY	Company Store Transfer	03-Jan-2023
4119	NY	Company Store Transfer	03-Jan-2023
4567	IA	Company Store Transfer	28-Jun-2023
4567	IA	Company Store Transfer	28-Jun-2023
4662	MA	Company Store Transfer	25-Jan-2023
4662	MA	Company Store Transfer	25-Jan-2023
5287	IL	Out Right Sale	11-Jan-2023
5287	IL	Additions/Deletions to Contract	17-May-2023
5456	IL	Company Store Transfer	10-Nov-2023
5456	IL	Company Store Transfer	10-Nov-2023
5841	MN	Company Store Transfer	25-Apr-2023
5841	MN	Company Store Transfer	25-Apr-2023
6063	TX	Company Store Transfer	12-May-2023
6063	TX	Company Store Transfer	12-May-2023
6936	NC	Company Store Transfer	22-Nov-2023
6936	NC	Company Store Transfer	22-Nov-2023
10269	WA	Out Right Sale	02-Aug-2023
10269	WA	Out Right Sale	20-Dec-2023
10350	NC	Company Store Transfer	22-Aug-2023
10350	NC	Company Store Transfer	22-Aug-2023
10800	FL	Company Store Transfer	21-Apr-2023



10800	FL	Company Store Transfer	21-Apr-2023
10982	ME	Company Store Transfer	01-Dec-2023
10982	ME	Company Store Transfer	01-Dec-2023
11550	CA	Company Store Transfer	17-Oct-2023
11550	CA	Company Store Transfer	17-Oct-2023
12119	MI	Company Store Transfer	13-Jan-2023
12119	MI	Company Store Transfer	13-Jan-2023
12292	MI	Company Store Transfer	13-Jan-2023
12292	MI	Company Store Transfer	13-Jan-2023
12482	CA	Company Store Transfer	05-Jun-2023
12482	CA	Company Store Transfer	05-Jun-2023
14609	MA	Company Store Transfer	31-Mar-2023
14609	MA	Company Store Transfer	31-Mar-2023
15044	FL	Out Right Sale	07-Jun-2023
15044	FL	Out Right Sale	24-May-2023
16243	CA	Company Store Transfer	02-Jun-2023
16243	CA	Company Store Transfer	02-Jun-2023
16373	CA	Company Store Transfer	29-Sep-2023
16373	CA	Company Store Transfer	29-Sep-2023
16588	IL	Out Right Sale	21-Feb-2023
16588	IL	Out Right Sale	08-Feb-2023
16595	CA	Company Store Transfer	07-Mar-2023
16595	CA	Company Store Transfer	07-Mar-2023
16627	MI	Company Store Transfer	21-Feb-2023
16627	MI	Company Store Transfer	21-Feb-2023
16760	ME	Company Store Transfer	01-Dec-2023
16760	ME	Company Store Transfer	01-Dec-2023
17040	OK	Company Store Transfer	01-Feb-2023
17040	OK	Company Store Transfer	01-Feb-2023
17288	SC	Out Right Sale	21-Jun-2023
17288	SC	Out Right Sale	29-Jun-2023
19067	GA	Company Store Transfer	24-Aug-2023
19067	GA	Company Store Transfer	24-Aug-2023
20771	IL	Company Store Transfer	30-Oct-2023
20771	IL	Company Store Transfer	12-Sep-2023
20872	RI	Company Store Transfer	20-Oct-2023
20872	RI	Company Store Transfer	20-Oct-2023
21853	MA	Company Store Transfer	25-May-2023
21853	MA	Company Store Transfer	25-May-2023
21922	ME	Company Store Transfer	04-Dec-2023
21922	ME	Company Store Transfer	01-Dec-2023
22173	MS	Company Store Transfer	08-Nov-2023
22173	MS	Company Store Transfer	08-Nov-2023
23205	IL	Company Store Transfer	11-Jan-2023
23205	IL	Company Store Transfer	11-Jan-2023
23401	MD	Company Store Transfer	01-Jun-2023
23401	MD	Company Store Transfer	01-Jun-2023
23413	MA	Company Store Transfer	09-Jan-2023
23413	MA	Company Store Transfer	09-Jan-2023
23634	TX	Company Store Transfer	02-May-2023
23634	TX	Company Store Transfer	02-May-2023
24424	MS	Company Store Transfer	19-Oct-2023
24424	MS	Company Store Transfer	19-Oct-2023

24674	CA	Company Store Transfer	18-Apr-2023
24674	CA	Company Store Transfer	18-Apr-2023
24702	OH	Company Store Transfer	29-Sep-2023
24702	OH	Company Store Transfer	29-Sep-2023
24879	IL	Company Store Transfer	11-Jan-2023
24879	IL	Company Store Transfer	11-Jan-2023
25225	CA	Out Right Sale	23-Jun-2023
25225	CA	Out Right Sale	26-Jun-2023
25743	CA	Company Store Transfer	06-Jun-2023
25743	CA	Company Store Transfer	06-Jun-2023
25967	RI	Company Store Transfer	13-Apr-2023
25967	RI	Company Store Transfer	13-Apr-2023
26605	WA	Out Right Sale	02-Aug-2023
26605	WA	Out Right Sale	20-Dec-2023
27264	OH	Company Store Transfer	21-Apr-2023
27264	OH	Company Store Transfer	21-Apr-2023
27296	WA	Company Store Transfer	27-Oct-2023
27296	WA	Company Store Transfer	27-Oct-2023
27813	NY	Additions/Deletions to Contract	25-Jan-2023
27813	NY	Additions/Deletions to Contract	24-Aug-2023
28784	PA	Out Right Sale	15-Jun-2023
28784	PA	Out Right Sale	14-Jun-2023
30905	MA	Company Store Transfer	31-Mar-2023
30905	MA	Company Store Transfer	31-Mar-2023
30965	IL	Company Store Transfer	25-Jan-2023
30965	IL	Company Store Transfer	25-Jan-2023
32582	IL	Company Store Transfer	03-Apr-2023
32582	IL	Company Store Transfer	03-Apr-2023
32883	CA	Company Store Transfer	16-Mar-2023
32883	CA	Company Store Transfer	16-Mar-2023
34505	MD	Company Store Transfer	06-Jun-2023
34505	MD	Company Store Transfer	06-Jun-2023
35176	AL	Company Store Transfer	26-Apr-2023
35176	AL	Company Store Transfer	26-Apr-2023
35609	VA	Out Right Sale	24-Apr-2023
35609	VA	Out Right Sale	19-Apr-2023
35924	TX	Out Right Sale	20-Dec-2023
35924	TX	Out Right Sale	20-Dec-2023
36407	CA	Company Store Transfer	22-Dec-2023
36407	CA	Company Store Transfer	22-Dec-2023
36628	IA	Company Store Transfer	31-Jul-2023
36628	IA	Company Store Transfer	31-Jul-2023
38026	VA	Out Right Sale	28-Jun-2023
38026	VA	Company Store Transfer	11-Jan-2023
38026	VA	Company Store Transfer	11-Jan-2023
39648	IL	Company Store Transfer	19-May-2023
39648	IL	Company Store Transfer	19-May-2023
40027	OK	Company Store Transfer	01-Feb-2023
40027	OK	Company Store Transfer	01-Feb-2023
42209	TX	Additions/Deletions to Contract	18-Oct-2023
42209	TX	Out Right Sale	15-Feb-2023
42987	LA	Company Store Transfer	24-Apr-2023
42987	LA	Company Store Transfer	24-Apr-2023

43818	NY	Company Store Transfer	26-May-2023
43818	NY	Company Store Transfer	26-May-2023
43924	TX	Out Right Sale	15-Feb-2023
43924	TX	Additions/Deletions to Contract	18-Oct-2023
44426	NC	Company Store Transfer	22-Nov-2023
44426	NC	Company Store Transfer	22-Nov-2023
45132	TX	Additions/Deletions to Contract	18-Oct-2023
45132	TX	Out Right Sale	15-Feb-2023
45326	GA	Company Store Transfer	24-Apr-2023
45326	GA	Company Store Transfer	24-Apr-2023
45539	IL	Company Store Transfer	11-Jan-2023
45539	IL	Company Store Transfer	11-Jan-2023
47061	CA	Company Store Transfer	17-Aug-2023
47061	CA	Company Store Transfer	17-Aug-2023
47605	NC	Company Store Transfer	12-Dec-2023
47605	NC	Company Store Transfer	12-Dec-2023
48088	MD	Out Right Sale	06-Jul-2023
48088	MD	Out Right Sale	26-Jun-2023
48928	FL	Company Store Transfer	21-Apr-2023
48928	FL	Company Store Transfer	21-Apr-2023
49163	IL	Company Store Transfer	08-Mar-2023
49163	IL	Company Store Transfer	08-Mar-2023
49271	TX	Next of Kin	15-Mar-2023
49271	TX	Next of Kin	21-Mar-2023
49874	CA	Out Right Sale	14-Feb-2023
49874	CA	Out Right Sale	08-Feb-2023
50467	IL	Company Store Transfer	13-Apr-2023
50467	IL	Company Store Transfer	13-Apr-2023
54606	MI	Company Store Transfer	21-Feb-2023
54606	MI	Company Store Transfer	21-Feb-2023
54862	ME	Company Store Transfer	22-Mar-2023
54862	ME	Company Store Transfer	22-Mar-2023
55363	GA	Company Store Transfer	01-Feb-2023
55363	GA	Company Store Transfer	01-Feb-2023
55900	AL	Company Store Transfer	06-Apr-2023
55900	AL	Company Store Transfer	06-Apr-2023
55956	TX	Out Right Sale	15-Feb-2023
55956	TX	Additions/Deletions to Contract	18-Oct-2023
59646	MA	Company Store Transfer	31-Mar-2023
59646	MA	Company Store Transfer	31-Mar-2023
59923	MA	Company Store Transfer	27-Nov-2023
59923	MA	Company Store Transfer	27-Nov-2023
60152	IN	Company Store Transfer	22-Mar-2023
60152	IN	Company Store Transfer	22-Mar-2023
62424	IL	Company Store Transfer	25-Jan-2023
62424	IL	Company Store Transfer	25-Jan-2023
64765	NY	Out Right Sale	15-Jun-2023
64765	NY	Out Right Sale	14-Jun-2023
65068	TX	Additions/Deletions to Contract	18-Oct-2023
65068	TX	Out Right Sale	15-Feb-2023
65488	MA	Company Store Transfer	19-May-2023
65488	MA	Company Store Transfer	19-May-2023

2022

Franchise Num	State Prov Code	Transfer Type Desc	Transfer Date
147	MA	Out Right Sale	31-Jan-2022
147	MA	Out Right Sale	06-Dec-2022
157	GA	Company Store Transfer	30-Jun-2022
157	GA	Company Store Transfer	30-Jun-2022
1300	OH	Company Store Transfer	13-Jul-2022
1300	OH	Company Store Transfer	13-Jul-2022
1579	FL	Company Store Transfer	21-Apr-2022
1579	FL	Company Store Transfer	21-Apr-2022
1581	FL	Company Store Transfer	22-Apr-2022
1581	FL	Company Store Transfer	22-Apr-2022
1895	CO	Out Right Sale	31-Mar-2022
1895	CO	Company Store Transfer	13-Oct-2022
1895	CO	Company Store Transfer	13-Oct-2022
2059	MI	Company Store Transfer	20-May-2022
2059	MI	Company Store Transfer	20-May-2022
2146	CT	Company Store Transfer	07-Jul-2022
2146	CT	Company Store Transfer	07-Jul-2022
2870	FL	Company Store Transfer	26-Sep-2022
2870	FL	Company Store Transfer	23-Sep-2022
3443	CA	Company Store Transfer	25-May-2022
3443	CA	Company Store Transfer	25-May-2022
4430	CO	Out Right Sale	31-Mar-2022
4430	CO	Company Store Transfer	13-Oct-2022
4430	CO	Company Store Transfer	13-Oct-2022
4826	IL	Company Store Transfer	04-Nov-2022
4826	IL	Company Store Transfer	04-Nov-2022
4852	MA	Out Right Sale	06-Dec-2022
4852	MA	Out Right Sale	28-Jan-2022
5406	MA	Out Right Sale	28-Jan-2022
5406	MA	Out Right Sale	06-Dec-2022
5412	OK	Company Store Transfer	25-Feb-2022
5412	OK	Company Store Transfer	25-Feb-2022
5649	IL	Company Store Transfer	16-Nov-2022
5649	IL	Company Store Transfer	16-Nov-2022
5991	MS	Company Store Transfer	05-Apr-2022
5991	MS	Company Store Transfer	05-Apr-2022
6882	AL	Company Store Transfer	28-Sep-2022
6882	AL	Company Store Transfer	28-Sep-2022
7016	AZ	Company Store Transfer	10-Jan-2022
7016	AZ	Company Store Transfer	10-Jan-2022
7393	NY	Company Store Transfer	12-Dec-2022
7393	NY	Company Store Transfer	12-Dec-2022
7404	IL	Company Store Transfer	09-Nov-2022
7404	IL	Company Store Transfer	09-Nov-2022
7405	IL	Company Store Transfer	16-Nov-2022
7405	IL	Company Store Transfer	16-Nov-2022

7562	IL	Entity Conversion	26-Sep-2022
7562	IL	Out Right Sale	10-Aug-2022
10848	OH	Company Store Transfer	22-Apr-2022
10848	OH	Company Store Transfer	22-Apr-2022
10931	IL	Out Right Sale	10-Aug-2022
10931	IL	Entity Conversion	26-Sep-2022
11679	TN	Company Store Transfer	16-Jun-2022
11679	TN	Company Store Transfer	17-Jun-2022
11944	IL	Company Store Transfer	16-Nov-2022
11944	IL	Company Store Transfer	16-Nov-2022
12617	GA	Company Store Transfer	18-May-2022
12617	GA	Company Store Transfer	18-May-2022
12967	CO	Company Store Transfer	03-Nov-2022
12967	CO	Company Store Transfer	03-Nov-2022
13207	IN	Company Store Transfer	25-Jul-2022
13207	IN	Company Store Transfer	25-Jul-2022
13293	KS	Company Store Transfer	16-Sep-2022
13293	KS	Company Store Transfer	16-Sep-2022
14243	NY	Company Store Transfer	11-Oct-2022
14243	NY	Company Store Transfer	11-Oct-2022
16424	OR	Out Right Sale	26-Jan-2022
16424	OR	Out Right Sale	16-Jun-2022
16948	MA	Out Right Sale	06-Dec-2022
16948	MA	Out Right Sale	28-Jan-2022
16949	MA	Out Right Sale	06-Dec-2022
16949	MA	Out Right Sale	28-Jan-2022
17884	WI	Out Right Sale	07-Dec-2022
17884	WI	Entity Conversion	06-Jan-2022
19083	FL	Company Store Transfer	22-Apr-2022
19083	FL	Company Store Transfer	22-Apr-2022
19146	MA	Out Right Sale	31-Jan-2022
19146	MA	Out Right Sale	06-Dec-2022
19147	MA	Out Right Sale	31-Jan-2022
19147	MA	Out Right Sale	06-Dec-2022
20468	NY	Company Store Transfer	08-Jul-2022
20468	NY	Company Store Transfer	08-Jul-2022
21173	MA	Out Right Sale	31-Jan-2022
21173	MA	Out Right Sale	06-Dec-2022
21397	FL	Company Store Transfer	28-Mar-2022
21397	FL	Company Store Transfer	24-Feb-2022
21397	FL	Company Store Transfer	28-Mar-2022
21720	OR	Company Store Transfer	10-Feb-2022
21720	OR	Company Store Transfer	10-Feb-2022
22122	WA	Company Store Transfer	15-Dec-2022
22122	WA	Company Store Transfer	15-Dec-2022
22186	NJ	Company Store Transfer	22-Sep-2022
22186	NJ	Company Store Transfer	22-Sep-2022
22440	FL	Company Store Transfer	12-Jul-2022
22440	FL	Company Store Transfer	12-Jul-2022
22639	AL	Company Store Transfer	28-Sep-2022

22639	AL	Company Store Transfer	28-Sep-2022
22728	IL	Out Right Sale	10-Aug-2022
22728	IL	Entity Conversion	26-Sep-2022
23665	CA	Company Store Transfer	16-May-2022
23665	CA	Company Store Transfer	16-May-2022
24569	MD	Company Store Transfer	11-Feb-2022
24569	MD	Company Store Transfer	11-Feb-2022
24569	MD	Additions/Deletions to Contract	27-Jul-2022
24837	NY	Company Store Transfer	29-Sep-2022
24837	NY	Company Store Transfer	29-Sep-2022
25543	UT	Out Right Sale	09-Mar-2022
25543	UT	Out Right Sale	03-Nov-2022
25782	MN	Company Store Transfer	16-Feb-2022
25782	MN	Company Store Transfer	16-Feb-2022
25980	NY	Company Store Transfer	31-Mar-2022
25980	NY	Company Store Transfer	31-Mar-2022
26211	IL	Company Store Transfer	31-Oct-2022
26211	IL	Company Store Transfer	31-Oct-2022
26678	CA	Out Right Sale	14-Nov-2022
26678	CA	Out Right Sale	25-Feb-2022
26835	FL	Company Store Transfer	25-Apr-2022
26835	FL	Company Store Transfer	25-Apr-2022
27254	OH	Company Store Transfer	15-Mar-2022
27254	OH	Company Store Transfer	15-Mar-2022
27482	UT	Out Right Sale	26-Jan-2022
27482	UT	Out Right Sale	01-Dec-2022
28561	FL	Company Store Transfer	27-Apr-2022
28561	FL	Company Store Transfer	27-Apr-2022
28573	CT	Company Store Transfer	14-Nov-2022
28573	CT	Company Store Transfer	14-Nov-2022
29370	IL	Company Store Transfer	04-Nov-2022
29370	IL	Company Store Transfer	04-Nov-2022
29842	CA	Company Store Transfer	20-May-2022
29842	CA	Company Store Transfer	20-May-2022
30117	VT	Company Store Transfer	15-Apr-2022
30117	VT	Company Store Transfer	15-Apr-2022
30560	FL	Company Store Transfer	22-Apr-2022
30560	FL	Company Store Transfer	22-Apr-2022
30858	FL	Company Store Transfer	30-Mar-2022
30858	FL	Company Store Transfer	24-Feb-2022
30858	FL	Company Store Transfer	28-Mar-2022
30858	FL	Company Store Transfer	24-Feb-2022
31946	IN	Company Store Transfer	17-Feb-2022
31946	IN	Company Store Transfer	17-Feb-2022
33060	AL	Company Store Transfer	28-Sep-2022
33060	AL	Company Store Transfer	28-Sep-2022
33919	FL	Company Store Transfer	25-Apr-2022
33919	FL	Company Store Transfer	25-Apr-2022
34105	IL	Company Store Transfer	09-Nov-2022
34105	IL	Company Store Transfer	09-Nov-2022

34593	TX	Company Store Transfer	02-Nov-2022
34593	TX	Company Store Transfer	02-Nov-2022
34610	NY	Company Store Transfer	10-Jan-2022
34610	NY	Company Store Transfer	10-Jan-2022
35670	MN	Company Store Transfer	16-Mar-2022
35670	MN	Company Store Transfer	16-Mar-2022
36247	NY	Company Store Transfer	23-Sep-2022
36247	NY	Company Store Transfer	23-Sep-2022
36916	CT	Company Store Transfer	07-Jul-2022
36916	CT	Company Store Transfer	07-Jul-2022
37301	WI	Company Store Transfer	16-May-2022
37301	WI	Company Store Transfer	16-May-2022
37581	FL	Company Store Transfer	20-Sep-2022
37581	FL	Company Store Transfer	20-Sep-2022
39102	CA	Company Store Transfer	11-Jan-2022
39102	CA	Company Store Transfer	11-Jan-2022
41041	WV	Company Store Transfer	26-May-2022
41041	WV	Company Store Transfer	25-Apr-2022
41041	WV	Company Store Transfer	25-Apr-2022
41041	WV	Company Store Transfer	26-May-2022
42072	NH	Company Store Transfer	17-May-2022
42072	NH	Company Store Transfer	17-May-2022
42705	MA	Out Right Sale	31-Jan-2022
42705	MA	Out Right Sale	06-Dec-2022
43040	MA	Out Right Sale	31-Jan-2022
43040	MA	Out Right Sale	06-Dec-2022
44335	OK	Company Store Transfer	17-Mar-2022
44335	OK	Company Store Transfer	17-Mar-2022
44383	CA	Company Store Transfer	03-Jun-2022
44383	CA	Company Store Transfer	03-Jun-2022
45068	CA	Company Store Transfer	09-Aug-2022
45068	CA	Company Store Transfer	09-Aug-2022
46592	FL	Company Store Transfer	21-Apr-2022
46592	FL	Company Store Transfer	21-Apr-2022
46945	NY	Company Store Transfer	11-Jan-2022
46945	NY	Company Store Transfer	11-Jan-2022
48715	MA	Out Right Sale	06-Dec-2022
48715	MA	Out Right Sale	31-Jan-2022
49470	MS	Company Store Transfer	20-Jul-2022
49470	MS	Company Store Transfer	20-Jul-2022
49635	OR	Out Right Sale	26-Jan-2022
49635	OR	Out Right Sale	16-Jun-2022
50969	FL	Company Store Transfer	03-Jan-2022
50969	FL	Company Store Transfer	03-Jan-2022
52662	FL	Company Store Transfer	22-Apr-2022
52662	FL	Company Store Transfer	22-Apr-2022
53004	IA	Company Store Transfer	17-Aug-2022
53004	IA	Company Store Transfer	17-Aug-2022
53592	CO	Company Store Transfer	22-Jun-2022
53592	CO	Company Store Transfer	22-Jun-2022

54097	FL	Company Store Transfer	22-Apr-2022
54097	FL	Company Store Transfer	22-Apr-2022
54229	IL	Company Store Transfer	10-Nov-2022
54229	IL	Company Store Transfer	10-Nov-2022
54382	OR	Company Store Transfer	08-Mar-2022
54382	OR	Company Store Transfer	08-Mar-2022
54825	CA	Company Store Transfer	12-Aug-2022
54825	CA	Company Store Transfer	12-Aug-2022
55694	IA	Company Store Transfer	13-Oct-2022
55694	IA	Company Store Transfer	13-Oct-2022
60729	FL	Company Store Transfer	26-May-2022
60729	FL	Company Store Transfer	26-May-2022
66223	FL	Company Store Transfer	26-May-2022
66223	FL	Company Store Transfer	26-May-2022
66679	AR	Additions/Deletions to Contract	14-Feb-2022
66679	AR	Out Right Sale	28-Sep-2022
68933	PA	Company Store Transfer	03-Aug-2022
68933	PA	Company Store Transfer	03-Aug-2022
69460	CT	Out Right Sale	31-Jan-2022
69460	CT	Out Right Sale	06-Dec-2022
69461	MA	Out Right Sale	31-Jan-2022
69461	MA	Out Right Sale	06-Dec-2022
69896	MA	Out Right Sale	31-Jan-2022
69896	MA	Out Right Sale	06-Dec-2022
69897	MA	Out Right Sale	31-Jan-2022
69897	MA	Out Right Sale	06-Dec-2022

**2021**

<b>Franchise Number</b>	<b>State</b>	<b>Transfer Type Description</b>	<b>Transfer Date</b>
23460	AL	Company Store Transfer	29-Jan-2021
23460	AL	Company Store Transfer	29-Jan-2021
28221	AL	Company Store Transfer	16-Jun-2021
28221	AL	Company Store Transfer	16-Jun-2021
11067	AR	Company Store Transfer	06-Dec-2021
11067	AR	Company Store Transfer	06-Dec-2021
20555	AZ	Company Store Transfer	26-Oct-2021
20555	AZ	Company Store Transfer	26-Oct-2021
981	CA	Company Store Transfer	31-Mar-2021
981	CA	Company Store Transfer	31-Mar-2021
1110	CA	Company Store Transfer	30-Dec-2021
1110	CA	Company Store Transfer	30-Dec-2021
2020	CA	Company Store Transfer	29-Dec-2021
2020	CA	Company Store Transfer	29-Dec-2021
5589	CA	Company Store Transfer	22-Apr-2021
5589	CA	Company Store Transfer	22-Apr-2021
15583	CA	Company Store Transfer	11-Feb-2021



15583	CA	Company Store Transfer	11-Feb-2021
27866	CA	Company Store Transfer	06-Apr-2021
27866	CA	Company Store Transfer	06-Apr-2021
34911	CA	Company Store Transfer	13-Dec-2021
34911	CA	Company Store Transfer	13-Dec-2021
15436	CT	Company Store Transfer	18-Oct-2021
15436	CT	Company Store Transfer	29-Oct-2021
21395	CT	Company Store Transfer	03-Sep-2021
21395	CT	Company Store Transfer	17-Sep-2021
27702	CT	Company Store Transfer	11-Mar-2021
27702	CT	Company Store Transfer	11-Mar-2021
49973	CT	Company Store Transfer	30-Jun-2021
49973	CT	Company Store Transfer	30-Jun-2021
37663	FL	Company Store Transfer	19-Aug-2021
37663	FL	Company Store Transfer	19-Aug-2021
40658	GA	Company Store Transfer	15-Oct-2021
40658	GA	Company Store Transfer	15-Oct-2021
4410	IA	Company Store Transfer	12-May-2021
4410	IA	Company Store Transfer	12-May-2021
4998	IA	Company Store Transfer	26-Oct-2021
4998	IA	Company Store Transfer	26-Oct-2021
7672	IA	Company Store Transfer	16-Jun-2021
7672	IA	Company Store Transfer	16-Jun-2021
14836	IA	Company Store Transfer	16-Jun-2021
14836	IA	Company Store Transfer	16-Jun-2021
54680	IA	Company Store Transfer	28-Oct-2021
54680	IA	Company Store Transfer	28-Oct-2021
54713	IA	Company Store Transfer	16-Jun-2021
54713	IA	Company Store Transfer	16-Jun-2021
12796	IL	Company Store Transfer	16-Jun-2021
12796	IL	Company Store Transfer	16-Jun-2021
29616	IL	Company Store Transfer	06-Jan-2021
29616	IL	Company Store Transfer	06-Jan-2021
25583	MA	Company Store Transfer	06-Jan-2021
25583	MA	Company Store Transfer	06-Jan-2021
14778	MD	Out Right Sale	01-Jul-2021
7826	ME	Company Store Transfer	24-Nov-2021
7826	ME	Company Store Transfer	24-Nov-2021
11254	ME	Company Store Transfer	24-Nov-2021
11254	ME	Company Store Transfer	24-Nov-2021
58535	ME	Company Store Transfer	04-Mar-2021
58535	ME	Company Store Transfer	04-Mar-2021
1683	MI	Out Right Sale	08-Sep-2021
1683	MI	Out Right Sale	29-Dec-2021
5808	MI	Company Store Transfer	05-Feb-2021
5808	MI	Company Store Transfer	09-Feb-2021

12651	MI	Company Store Transfer	20-Aug-2021
12651	MI	Company Store Transfer	20-Aug-2021
26195	MI	Company Store Transfer	24-May-2021
26195	MI	Company Store Transfer	24-May-2021
35363	MI	Company Store Transfer	16-Jun-2021
35363	MI	Company Store Transfer	16-Jun-2021
42286	MI	Company Store Transfer	07-Jul-2021
42286	MI	Company Store Transfer	07-Jul-2021
67053	MO	Company Store Transfer	20-May-2021
67053	MO	Company Store Transfer	20-May-2021
67053	MO	Additions/Deletions to Contract	07-Jul-2021
24424	MS	Company Store Transfer	03-Dec-2021
24424	MS	Company Store Transfer	03-Dec-2021
31726	MS	Company Store Transfer	18-Feb-2021
31726	MS	Company Store Transfer	24-Feb-2021
38440	MS	Company Store Transfer	07-Jun-2021
38440	MS	Company Store Transfer	02-Jul-2021
32860	MT	DA Buy Backs	20-Oct-2021
32860	MT	DA Buy Backs	01-Nov-2021
1147	NC	Additions/Deletions to Contract	11-Mar-2021
1147	NC	Out Right Sale	22-Nov-2021
29876	NJ	Company Store Transfer	02-Sep-2021
29876	NJ	Company Store Transfer	03-Sep-2021
53325	NJ	Company Store Transfer	29-Oct-2021
53325	NJ	Company Store Transfer	29-Oct-2021
13624	NM	Company Store Transfer	18-Nov-2021
13624	NM	Company Store Transfer	18-Nov-2021
11224	NY	Company Store Transfer	13-Sep-2021
11224	NY	Company Store Transfer	17-Sep-2021
23764	NY	Company Store Transfer	05-Jan-2021
23764	NY	Company Store Transfer	05-Jan-2021
24885	NY	Company Store Transfer	15-Mar-2021
24885	NY	Company Store Transfer	15-Mar-2021
27851	NY	Company Store Transfer	31-Mar-2021
27851	NY	Company Store Transfer	31-Mar-2021
30645	NY	Company Store Transfer	18-Feb-2021
30645	NY	Company Store Transfer	18-Feb-2021
30703	NY	Company Store Transfer	31-Mar-2021
30703	NY	Company Store Transfer	31-Mar-2021
32169	NY	Company Store Transfer	26-Apr-2021
32169	NY	Company Store Transfer	26-Apr-2021
69178	NY	Company Store Transfer	01-Nov-2021
69178	NY	Company Store Transfer	01-Nov-2021
4208	OH	Company Store Transfer	23-Nov-2021
4208	OH	Company Store Transfer	23-Nov-2021
15648	OH	Out Right Sale	29-Sep-2021

15648	OH	Out Right Sale	01-Oct-2021
15648	OH	Out Right Sale	05-Oct-2021
20962	OH	Next of Kin	20-Oct-2021
20962	OH	Out Right Sale	20-Oct-2021
31123	OH	Company Store Transfer	18-Aug-2021
31123	OH	Company Store Transfer	18-Aug-2021
34646	OH	Company Store Transfer	27-May-2021
34646	OH	Company Store Transfer	27-May-2021
54924	OH	Company Store Transfer	15-Mar-2021
54924	OH	Company Store Transfer	15-Mar-2021
54924	OH	Out Right Sale	04-Oct-2021
35695	OK	Company Store Transfer	07-Dec-2021
35695	OK	Company Store Transfer	07-Dec-2021
44555	OK	Company Store Transfer	07-Dec-2021
44555	OK	Company Store Transfer	07-Dec-2021
55924	OK	Company Store Transfer	07-Dec-2021
55924	OK	Company Store Transfer	07-Dec-2021
47620	PA	Company Store Transfer	04-Mar-2021
47620	PA	Company Store Transfer	04-Mar-2021
13977	TX	Company Store Transfer	01-Feb-2021
13977	TX	Company Store Transfer	01-Feb-2021
25948	TX	Out Right Sale	22-Sep-2021
25948	TX	Out Right Sale	23-Sep-2021
29866	TX	Company Store Transfer	18-Aug-2021
29866	TX	Company Store Transfer	18-Aug-2021
36326	TX	Company Store Transfer	25-Jan-2021
36326	TX	Company Store Transfer	25-Jan-2021
41718	TX	Company Store Transfer	06-Jan-2021
41718	TX	Company Store Transfer	07-Jan-2021
47933	TX	Company Store Transfer	19-Jan-2021
47933	TX	Company Store Transfer	19-Jan-2021
48854	TX	Company Store Transfer	30-Dec-2021
48854	TX	Company Store Transfer	30-Dec-2021
57241	TX	Company Store Transfer	03-Feb-2021
57241	TX	Company Store Transfer	03-Feb-2021
57762	TX	Company Store Transfer	28-Jan-2021
57762	TX	Company Store Transfer	24-Feb-2021
2199	UT	Company Store Transfer	22-Jul-2021
2199	UT	Company Store Transfer	22-Jul-2021
49889	VA	Out Right Sale	27-Jan-2021
49889	VA	Company Store Transfer	06-Jul-2021
49889	VA	Company Store Transfer	06-Jul-2021
12580	WA	Company Store Transfer	03-Jun-2021
12580	WA	Company Store Transfer	03-Jun-2021
29938	WA	Company Store Transfer	14-Jun-2021
29938	WA	Company Store Transfer	14-Jun-2021

58333	WA	Company Store Transfer	11-Oct-2021
58333	WA	Company Store Transfer	11-Oct-2021
13842	WV	Company Store Transfer	01-Sep-2021
13842	WV	Company Store Transfer	01-Sep-2021

**EXHIBIT B-2**  
**Permanent Restaurant Closings from 1/1/23 to 12/31/23**

<i><b>Restaurant Number</b></i>	<i><b>Owner(s)</b></i>	<i><b>City</b></i>	<i><b>State</b></i>	<i><b>Phone Number</b></i>
<b>Abandoned</b>				
200	Steven Sager	Boca Raton	FL	(561) 477-7777
200	Afzal Majid	Coral Springs	FL	(954) 786-0262
200	Kathleen Balding-Latham	Boca Raton	FL	(731) 234-3423
32987	LUNEL DESRAVINES	MARGATE	FL	(954) 234-1121
39548	Eileen Egnaczak	Bainbridge	NY	(607) 337-0325
45306	Cynthia Epperson	Lucerne	CA	(707) 600-1185
54901	James Falkenbush	WILLISTON	VT	(802) 878-6672
<b>Eviction</b>				
29738	Rajveer Sandhu	Santa Rosa	CA	(559) 251-0314
<b>Financial</b>				
397	Matthew Starr	Portland	OR	(612) 991-6288
5490	Patriot Subs VI LP	Fort Worth	TX	(682)831-0806
11222	Tyson Tran	St Paul	MN	
12426	Patriot Subs VI LP	Fort Worth	TX	(682)831-0806
12735	Patriot Subs VI LP	Fort Worth	TX	(682)831-0806
15920	Neeti Gupta	Cary	IL	(224) 392-2466
18389	Aamish Captain	Duluth	GA	(678) 687-6835
22201	Goretti D'Rozario	Silver Spring	MD	(301) 434-4819
22201	Stella D'Rozario	Silver Spring	MD	(301) 434-4819
22201	Amulla Gomes	Rockville	MD	(301) 294-0754
23758	Floyd Heavner	Taylorsville	NC	(828) 495-3117
23758	Deborah Heavner	Taylorsville	NC	(828) 495-3117
28040	Umesh Nagpal	Pittsburgh	PA	(412) 914-2041
28366	Brenda Golf	Tacoma	WA	(253) 691-8920
31401	Richard Eckels	Granville	OH	(740) 507-6801
31719	Leesa Stephens	Bangs	TX	(325) 752-7239
33583	Dennis Rottinghaus	Wichita	KS	(316) 722-3501
35402	Jennifer Bradach	Casper	WY	(307) 439-9228
35402	Rachel McPherson	Mills	WY	(307) 399-9799
35565	Ying Liao	Mercer Island	WA	(571) 294-9486
35818	Yogendra Gohel	HATFIELD	PA	(215) 460-4197
35818	Dharmesh Patel	Hatfield	PA	(000) 000-000
37301	Punit Jaiswal	Glendale	WI	(414) 406-3827
38691	Patriot Subs VII, LP	Fort Worth	TX	(682)831-0800
39853	Dhruv Gandhi	Livermore	CA	(510) 600-1759
39853	Shaivali Parekh	Livermore	CA	(510) 364-9554
44222	Keyur Desai	Germantown	WI	(414) 698-4360
44222	Hardik Pandejee	Greenfield	WI	
44222	Prakrut Bhavsar	Germantown	WI	(262) 251-6208
45688	Maasum Anowar	Fairfax	VA	(703) 941-4938
50724	Tammy Jackson	Tacoma	WA	(253) 691-3014
54949	Kamal Kaur	Crystal	MN	(952) 923-8477

54949	Akouelevi Ekoue-Bla	Brooklyn Park	MN	(612) 245-9694
57906	Russell Corwin	Wadsworth	OH	(330) 388-5326
62041	Sarah Smith	North Liberty	IA	(319) 621-7198
62041	Kevin Smith	North Liberty	IA	(319) 360-2204
62546	Jignesh Patel	Delran	NJ	(973) 706-5686
66850	Aziz Rupshi	Northbrook	IL	(847) 715-9942
<b>Lease Expired</b>				
6585	Frank Mollica	Winter Springs	FL	(407) 397-1991
11483	Donta Carter	Alpharetta	GA	(404) 277-2558
11483	Hemant Patel	Lawrenceville	GA	(770) 237-3453
14006	Maninder Bahia	Castle Rock	CO	(425) 306-7400
20402	Srijay Chandrasekharan	Moore	SC	(203) 506-9504
25760	Barbara Jean Langhans	Elizabethville	PA	(717) 365-3794
25760	Daniel Alan Langhans	Elizabethville	PA	(717) 365-3794
25760	Ryan Langhans	Millersburg	PA	(717) 503-9339
25760	Alexander Langhans	Camp Hill	PA	(717) 649-3866
38870	Manojkumar Patel	Mount Prospect	IL	(847) 749-1240
38870	Pareshkumar Patel	Old Hickory	TN	(615) 847-9593
42002	William Nonnamaker	Massillon	OH	(330) 280-1603
56109	Uttam Mazumder	Woodside	NY	(929) 257-9824
<b>Franchise Cancellation</b>				
30060	Christopher Brunson	Mount Pleasant	PA	(724) 925-7066
30060	Christopher Brunson	Mount Pleasant	PA	(724) 925-7066
35039	Shakti Krupa Sub Inc	Warminster	PA	(215)237-3300
36333	Charles Collins	Galax	VA	(276) 236-3637

Exhibit C

**Doctor's Associates LLC**

(A Limited Liability Company)

**Financial Statements**

**As of and for the years ended December 31, 2023  
and 2022, and for the year ended December 31, 2021**

**Doctor’s Associates LLC**  
**(A Limited Liability Company)**  
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## **Report of Independent Auditors**

To the Management of Doctor's Associates LLC

### ***Opinion***

We have audited the accompanying financial statements of Doctor's Associates LLC (the "Company"), which comprise the balance sheets as of December 31, 2023 and 2022, and the related statements of income, of changes in member's equity and of cash flows for the three years ended December 31, 2023, including the related notes (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2023 and 2022, and the results of its operations and its cash flows for the three years ended December 31, 2023 in accordance with accounting principles generally accepted in the United States of America.

### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date the financial statements are available to be issued.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with US GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



New York, New York  
April 16, 2024

**Doctor's Associates LLC**  
(A Limited Liability Company)  
**Balance Sheets**  
**December 31, 2023 and 2022**

<i>(dollars in thousands)</i>	<b>2023</b>	<b>2022</b>
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 141,655	\$ 200,328
Accounts receivable, net	22,380	22,585
Vendor funds receivable	36,802	13,851
Due from affiliates	9,475	110,295
Prepaid expenses and other current assets	401	3,341
Contract assets	812	891
Total current assets	<u>211,525</u>	<u>351,291</u>
Intangibles, net	286,312	158,585
Other long-term assets	388	876
Contract assets - net of current portion	4,887	5,828
Total assets	<u>\$ 503,112</u>	<u>\$ 516,580</u>
<b>Liabilities and Member's Equity</b>		
Current liabilities		
Accounts payable and accrued expenses	\$ 21,850	\$ 36,362
Other current liabilities	1,638	24,934
Deferred revenues	15,698	15,661
Due to affiliates	62,609	60,834
Total current liabilities	<u>101,795</u>	<u>137,791</u>
Deferred revenues - net of current portion	26,255	38,790
Other liabilities - net of current portion	291	45,680
Total liabilities	<u>128,341</u>	<u>222,261</u>
Commitments and contingencies (Note 5)		
Member's equity	<u>374,771</u>	<u>294,319</u>
Total liabilities and member's equity	<u>\$ 503,112</u>	<u>\$ 516,580</u>

The accompanying notes are an integral part of these financial statements.

**Doctor's Associates LLC**  
**(A Limited Liability Company)**  
**Statements of Income**  
**Years Ended December 31, 2023, 2022 and 2021**

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<i>(dollars in thousands)</i>	<b>2023</b>	<b>2022</b>	<b>2021</b>
Franchise revenue			
Franchise royalties	\$ 847,962	\$ 810,753	\$ 769,544
Franchise fees	8,137	8,825	7,011
Total franchise revenue	<u>856,099</u>	<u>819,578</u>	<u>776,555</u>
Vendor funds revenue	100,531	57,736	44,679
Other revenue	15,289	3,311	1,648
Total revenue	<u>971,919</u>	<u>880,625</u>	<u>822,882</u>
Operating expenses, net	<u>941,808</u>	<u>854,033</u>	<u>790,027</u>
Income from operations	30,111	26,592	32,855
Other income	8,486	8,902	706
Income before provision for income taxes	38,597	35,494	33,561
Provision for (benefit from) income taxes	23,166	9,270	(9,531)
Net income	<u>\$ 15,431</u>	<u>\$ 26,224</u>	<u>\$ 43,092</u>

The accompanying notes are an integral part of these financial statements.

**Doctor's Associates LLC**  
 (A Limited Liability Company)  
**Statements of Changes in Member's Equity**  
**Years Ended December 31, 2023, 2022 and 2021**

---

*(dollars in thousands)*

<b>Balance as of December 31, 2020</b>	\$ 81,327
Net income	43,092
	<hr/>
<b>Balance as of December 31, 2021</b>	124,419
Member contributions	155,346
Member distributions	(11,670)
Net income	26,224
	<hr/>
<b>Balance as of December 31, 2022</b>	294,319
Member contributions	184,407
Member distributions	(119,386)
Net income	15,431
	<hr/>
<b>Balance as of December 31, 2023</b>	<b>\$ 374,771</b>

The accompanying notes are an integral part of these financial statements.

**Doctor's Associates LLC**  
**(A Limited Liability Company)**  
**Statements of Cash Flows**  
**Years Ended December 31, 2023, 2022 and 2021**

<i>(dollars in thousands)</i>	<b>2023</b>	<b>2022</b>	<b>2021</b>
<b>Cash flows from operating activities</b>			
Net income	\$ 15,431	\$ 26,224	\$ 43,092
Adjustments to reconcile net income to net cash provided by operating activities			
Amortization of intangibles	53,966	17,234	6,202
Provision for (recovery of) credit losses	1,644	(580)	(500)
Changes in assets and liabilities			
Accounts receivable	(1,439)	(3,350)	14,763
Vendor funds receivable	(22,951)	(1,024)	3,336
Due from/to affiliates, net	102,595	(48,725)	28,264
Prepaid expenses and other current assets	3,428	1,209	(185)
Contract assets	1,020	1,566	1,775
Accounts payable and accrued expenses, and other current liabilities	(37,808)	(383)	(29,699)
Deferred revenues	(12,498)	(16,495)	(16,343)
Other liabilities	(45,389)	45,679	-
Net cash provided by operating activities	<u>57,999</u>	<u>21,355</u>	<u>50,705</u>
<b>Cash flows from investing activities</b>			
Purchase of intangibles	<u>(181,693)</u>	<u>(128,064)</u>	<u>(45,711)</u>
Net cash used in investing activities	<u>(181,693)</u>	<u>(128,064)</u>	<u>(45,711)</u>
<b>Cash flows from financing activities</b>			
Member contributions	184,407	155,346	-
Member distributions	<u>(119,386)</u>	<u>(11,670)</u>	<u>-</u>
Net cash provided by financing activities	<u>65,021</u>	<u>143,676</u>	<u>-</u>
Net (decrease) increase in cash and cash equivalents	<u>(58,673)</u>	<u>36,967</u>	<u>4,994</u>
<b>Cash and cash equivalents</b>			
Beginning	<u>200,328</u>	<u>163,361</u>	<u>190,409</u>
Ending	<u>\$ 141,655</u>	<u>\$ 200,328</u>	<u>\$ 195,403</u>
<b>Supplemental disclosures of cash flow information</b>			
Income taxes paid	\$ -	\$ -	\$ 7,826

The accompanying notes are an integral part of these financial statements.

# Doctor's Associates LLC

## Notes to Financial Statements

### December 31, 2023, 2022 and 2021

---

(dollars in thousands)

#### 1. Summary of Significant Accounting Policies

##### **Description of Business**

Doctor's Associates, LLC (the "Company") is the franchisor of quick serve restaurants throughout the United States of America operating under the trade name "Subway," pursuant to a license agreement dated January 1, 2016, between the Company and Subway IP LLC ("SIP"), an affiliated entity by common control of Subway Worldwide, Inc ("SWI" or "Ultimate Parent"), a Delaware corporation. Franchisees are engaged in making and selling footlong, flatbread, and specialty sandwiches, salads, and other food items from a retail shop utilizing SIP's recipes, formulas, business policies, trademarks, service marks and trade names. Pursuant to the Company's typical franchise agreement, the Company provides its continuing know-how and experience in the production and retail sales of its prepared food products through training and consulting programs for the franchisees.

##### **Sale of the Ultimate Parent**

On August 23, 2023, the SWI stockholders entered into a definitive agreement to sell their interests to affiliates of Roark Capital Group, a private-equity firm, subject to various approvals and closing conditions.

##### **Basis of Presentation**

The financial statements include the accounts of Doctor's Associates LLC. Accounting Standards Codification ("ASC") 220 requires a separate statement of comprehensive income. However, as net income is the only material component of comprehensive income, the Company elected not to include a separate statement of comprehensive income because it would not be meaningful to the users of the financial statements.

##### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the dates of the financial statements, and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. Significant items subject to such estimates and assumptions include allowance for credit losses, amortization, and trade-related and other accrued expenses.

##### **Revenue Recognition**

The Company accounts for revenue in accordance with ASC Topic 606, Revenue from Contracts with Customers. The Company derives its revenues from franchise revenues and vendor rebates.

##### *Franchise Fees and Royalties*

Royalty revenue from contract consideration from franchisees primarily consists of sales-based royalties. Sales-based royalties are collected either weekly or monthly. Royalties are earned based on a percentage of franchisees' gross sales, relate entirely to the use of the Company's intellectual property and are recognized as franchisee sales occur and the royalty is deemed collectible.

The Company's primary performance obligations under the franchise agreement include granting certain rights to access the Company's intellectual property and a variety of activities relating to opening a franchise unit, including site selection, training and other such activities commonly referred to collectively as "pre-opening activities."

# Doctor's Associates LLC

## Notes to Financial Statements

### December 31, 2023, 2022 and 2021

---

(dollars in thousands)

Initial franchise fees allocated to the right to access the Company's intellectual property are recognized as revenue on a straight-line basis over the term of the respective franchise agreement and are included within "Deferred revenues" on the accompanying balance sheets.

Transfer fees received from an existing franchisee for the transfer of their franchise unit to another franchisee are earned upon completion of the transfer.

The Company capitalizes direct and incremental costs, principally consisting of commissions, associated with a new franchisee and amortizes these costs over the term of the respective franchise agreement.

#### *Vendor Funds Revenue and Vendor Funds Receivable*

The Company has entered into certain preferred vendor arrangements for which it earns a commission or rebate payable by the vendor based on a percentage or volume of purchases made by its franchisees. These funds are intended to be used by the Company for the benefit of the franchisees and offset various initiatives administered and rolled-out by the Company. Commissions and vendor rebates are recognized in the period purchases are made or per contract specifications.

The Company is also party to strategic capital initiative fund agreements. In such situations, the Company receives payment upfront or based on a payment schedule in order to fulfill certain strategic initiatives as described by the vendor during the life of the contract. The upfront payments are recognized ratably in income over the life of the contract and are included within "Deferred revenues" on the accompanying balance sheets.

#### *Master Franchise Agreement*

The Company enters into contracts granting rights to the Subway brand to master franchisees in a particular country or defined geographic territory. These contracts are referred to as Master Franchise Agreements ("MFAs"). MFAs require the master franchisees to open a designated number of franchise units within a specified time period, defines an exclusivity period, during which no other franchisee can operate in a designated area and requires the master franchisee to pay a nonrefundable upfront fee upon entering into the MFA. For each individual location opened under the MFA, a separate franchisee agreement between the MFA and franchisee is then executed, resulting in additional fees, such as initial franchise fees, royalties, and other fees, to become due and payable. MFAs require the master franchisee to pay the Company a royalty based on a percentage of sales. Royalty percentages vary among markets and may also vary based on certain incentives and concessions. MFA royalty revenue is included within "Franchise royalties" in the accompanying statements of income. Revenues from MFAs represents 1% of "Total revenue" in 2023 and 2022.

#### **Cash and Cash Equivalents**

Financial instruments that potentially expose the Company to concentrations of credit risk consist primarily of cash, cash equivalents and receivables. The Company considers all cash investments available with an original maturity of three months or less to be cash equivalents. The Company's cash and cash equivalents are placed with several large financial institutions. Management believes that this investment policy limits the Company's exposure to credit risk. Cash balances, at times, exceed federally insured limits.



**Doctor's Associates LLC**  
**Notes to Financial Statements**  
**December 31, 2023, 2022 and 2021**

---

*(dollars in thousands)*

**Accounts Receivable**

Accounts receivable are stated at the amount the Company expects to collect. The Company maintains allowances for credit losses associated with its accounts receivable for estimated losses resulting from the inability of some of its franchisees to make required payments. Concentration of credit risk with respect to receivables is limited due to the large number of franchisees in the Company's customer base and their geographic dispersion. Management considers the following factors when estimating expected credit losses: franchisee creditworthiness, past transaction history with the franchisee, and current economic industry trends. If the financial conditions of the Company's franchisees were to deteriorate, adversely affecting their ability to make payments, additional allowances would be required. Generally, the Company does not require collateral to support accounts receivable.

**Intangible Assets Subject to Amortization**

Intangible assets subject to amortization consist of reacquired contract rights and noncompete agreements. The assets are stated at gross carrying amount, less accumulated amortization. Amortization is computed on the straight-line method and is recorded within "Operating expenses, net" on the accompanying statements of income.

**Impairment of Long-lived Assets**

The Company's policy is to assess the values of its long-lived assets (property and equipment and amortizable intangible assets) and to evaluate such assets for impairment whenever events or changes in circumstances ("triggering events") indicate that the carrying amount of such assets (or group of assets) may not be recoverable. The amount of any impairment recognized would be calculated as the difference between the estimated fair market value and the carrying value of the asset. The Company performs an impairment test should there be a triggering event. No indications of impairment were identified for the years ended December 31, 2023 and 2022.

**Fair Value Measurements**

The Fair Value Measurements and Disclosure Topic of the FASB Accounting Codification establishes a framework for measuring fair value that is based on the inputs market participants use to determine fair value of an asset or liability and establishes a fair value hierarchy to prioritize those inputs.

The accounting guidance describes a hierarchy of three levels of input that may be used to measure fair value:

- Level 1 Inputs based on quoted prices in active markets for identical assets and liabilities.
- Level 2 Inputs other than Level 1 quoted prices, such as quoted prices for similar assets and liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the asset or liability.
- Level 3 Unobservable inputs based on little market or no market activity and which are significant to the fair value of the assets and liabilities.

# Doctor's Associates LLC

## Notes to Financial Statements

### December 31, 2023, 2022 and 2021

---

*(dollars in thousands)*

The Company's material financial instruments consist primarily of cash and cash equivalents, accounts receivable, and accounts payable and accrued expenses. The fair values of cash and cash equivalents, accounts receivable, accounts payable and accrued expenses are equal to their carrying values based on their liquidity. The fair value measurement of these assets and liabilities is categorized as Level 1.

#### **Income Taxes**

The Company is a single-member limited liability company and therefore is a disregarded entity for income tax purposes. The Company's assets, liabilities, and items of income, deductions and credits are combined with and included in the income tax returns of Subway US Holdings, LLC ("SUSH" or the "Parent"). For certain state and local purposes, an entity level tax is assessed on the Company, and the amounts are not significant to the financial statements.

During 2022, as part of the updated transfer pricing policy mentioned in Note 4, the Company became the regional headquarter for the Americas and therefore, receives payment from foreign affiliates, such as Canada, and is subject to applicable withholding tax.

The Company provides for state income taxes in states that do not recognize single member limited liability, federal S corporation status or qualified S subsidiaries. Deferred taxes are not significant for all periods presented.

The Company recognizes and measures its unrecognized tax benefits in accordance with FASB ASC 740, Income Taxes. Under that guidance, management assesses the likelihood that tax positions will be sustained upon examination based on the facts, circumstances and information, including the technical merits of those positions, available at the end of each period. The measurement of unrecognized tax benefits is adjusted when new information is available, or when an event occurs that requires a change. Included in "Other current liabilities" in the accompanying balance sheets, the Company has a liability for uncertain tax positions of \$1,041 at December 31, 2023 and 2022. Included within the liability for uncertain tax positions is accrued interest and penalties of \$519 recorded at December 31, 2023 and 2022. The Company has made a policy election to present interest and penalties within "Provision for income taxes" on the statements of income.

#### **Credit Losses**

In June 2016, the FASB issued ASU 2016-13, Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments ("ASC 326"). ASC 326 requires companies to measure credit losses utilizing a methodology that reflects expected credit losses and requires a consideration of a broader range of reasonable and supportable information to inform credit loss estimates. The Company adopted ASC 326 as of January 1, 2023. The adoption did not have an effect on the Company's financial statements.

#### **Reclassifications**

Certain prior year amounts included in the financial statements have been reclassified to conform to the current year presentation.

**Doctor's Associates LLC**  
**Notes to Financial Statements**  
**December 31, 2023, 2022 and 2021**

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(dollars in thousands)

**2. Accounts Receivable**

Accounts receivable consisted of the following as of December 31, 2023 and 2022:

	<b>2023</b>	<b>2022</b>
Accounts receivable	\$ 24,528	\$ 23,728
Less: Allowance for credit losses	<u>(2,148)</u>	<u>(1,143)</u>
Accounts receivable, net	<u>\$ 22,380</u>	<u>\$ 22,585</u>

**3. Intangible Assets**

Intangible assets consist of the following as of December 31, 2023 and 2022:

<b>Classification</b>	<b>Estimated Useful Lives</b>	<b>December 31, 2023</b>		
		<b>Gross Carrying Amount</b>	<b>Accumulated Amortization</b>	<b>Carrying Value</b>
Contract Rights	1 to 20 years	\$ 355,589	\$ (71,629)	\$ 283,960
Noncompete Agreements	1 to 2 years	<u>4,796</u>	<u>(2,444)</u>	<u>2,352</u>
		<u>\$ 360,385</u>	<u>\$ (74,073)</u>	<u>\$ 286,312</u>

<b>Classification</b>	<b>Estimated Useful Lives</b>	<b>December 31, 2022</b>		
		<b>Gross Carrying Amount</b>	<b>Accumulated Amortization</b>	<b>Carrying Value</b>
Contract Rights	3 to 20 years	\$ 177,530	\$ (20,863)	\$ 156,667
Noncompete Agreements	1 to 2 years	<u>4,977</u>	<u>(3,059)</u>	<u>1,918</u>
		<u>\$ 182,507</u>	<u>\$ (23,922)</u>	<u>\$ 158,585</u>

The weighted-average life of the reacquired contract rights and noncompete agreements is approximately 7 and 2 years, respectively.

During the year ended December 31, 2023, the Company wrote off \$3,815 of gross carrying amounts and accumulated amortization for fully amortized intangible assets.

**Doctor's Associates LLC**  
**Notes to Financial Statements**  
**December 31, 2023, 2022 and 2021**

---

*(dollars in thousands)*

The estimated future amortization expense related to the amortizable intangible assets for the five years subsequent to December 31, 2023 is as follows:

<b>Year ending December 31</b>	<b>Amount</b>
2024	\$ 84,630
2025	68,419
2026	47,326
2027	21,256
2028	11,620

**4. Other Transactions with Affiliates**

**License Agreement**

The Company retains the nonexclusive use of the recipes, formulas, food preparation procedures, business methods, business forms, and business policies (the "System") within the United States through an Intellectual Property and System Transfer Agreement (the "License Agreement") with SIP. During 2022, Subway's global transfer pricing policy was updated, and the Company became the regional headquarters for the Americas. As a regional headquarters, the Company has the right to sublicense the System in its respective region. License fee expense, included in "Operating expenses, net" within the accompanying statements of income for the years ended December 31, 2023, 2022 and 2021, amounted to \$445,022, \$365,878 and \$340,257, respectively. Regional headquarters are invoiced for the administrative service costs relating to the services provided by an affiliated entity under common control for its respective regions. This expense is recorded in "Operating expenses, net" on the accompanying statements of income and is offset by the compensation that the Company receives in the form of license fee income which amounted to \$54,886, \$32,988 and \$0 for the years ended December 31, 2023, 2022 and 2021, respectively.

The License Agreement is subject to a guaranteed profit arrangement. Effective 2021, Subway underwent a transfer pricing review including a revised benchmarking study. As a result of the transfer pricing study, the expense allocated to the Company from SIP was adjusted so that the Company's operating profit margin, as defined in the transfer pricing study, is equal to 4% of a defined profit base, which includes specified portions of "Total revenue".

SWI has incentive payment award programs for certain executives and certain key employees. The terms of the incentive payment award programs allow the participants to earn and be compensated for certain measures over a multi-year period through December 2026. The expense is maintained centrally by Franchise World Headquarters LLC, an affiliated entity by common control, which allocates to certain affiliates, including the Company, based on the Company's percentage of franchise royalties. These expenses are recorded in "Operating expenses, net" on the accompanying statements of income. In 2022, the associated liability was recorded in "Other current liabilities" and "Other liabilities –net of current portion" on the accompanying balance sheets, as the intention was that the Company would pay the participants directly. These payments are now paid through intercompany transactions and the associated liability is recorded in "Due to affiliates" on the accompanying balance sheets.

# Doctor's Associates LLC

## Notes to Financial Statements

### December 31, 2023, 2022 and 2021

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*(dollars in thousands)*

#### **Service Agreement**

The Company has a service agreement with entities affiliated with the Company by common control. Pursuant to the service agreement, the Company has agreed to reimburse the affiliate for the affiliate's actual costs incurred in providing administrative support services on behalf of the Company in addition to a service fee. The affiliate allocates the actual costs incurred in providing administrative support services to each of the entities within the service agreement. Expenses are allocated based on a percent of revenue. For the years ended December 31, 2023, 2022, and 2021, the Company's total expense pursuant to the service agreement, amounted to \$293,884, \$159,176 and \$158,999, respectively, and is recorded within "Operating expenses, net" on the accompanying statements of income.

#### **Other Transactions with Affiliates**

During the years ended December 31, 2023, 2022 and 2021, an entity related to the Company by common control charged the Company approximately \$15,454, \$8,715 and \$9,054 respectively, for point-of-sale usage and maintenance expenses. The amounts are recorded within "Operating expenses, net" on the accompanying statements of income.

Amounts due to/from affiliates related by common control are noninterest bearing and have no specific date for repayment. Such amounts are expected to be satisfied within 12 months of the balance sheet date in the normal course of operations and, accordingly, have been classified as current liabilities/assets.

#### **5. Commitments and Contingencies**

The Company records reserves for legal and other contingencies when information available to the Company indicates that it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. Predicting the outcomes of claims and litigation and estimating the related costs and exposures involve substantial uncertainties that could cause actual costs to vary materially from estimates. Legal costs incurred in connection with legal and other contingencies are expensed as they are incurred.

The Company is a defendant in a number of lawsuits and arbitration matters (including claims), some of which are for substantial amounts, arising in the ordinary course of business. Neither the amount of liability, if any, nor a range of such amounts can presently be estimated from these proceedings. However, management believes that the resolution of these matters, both individually and in the aggregate, will not have a material adverse impact on the Company's financial position, results of operations and cash flows.

On February 4, 2022, Subway Worldwide Inc. executed a credit agreement for a three-year revolving facility in the amount of \$400,000. The Company is a guarantor in this agreement.

#### **6. Subsequent Events**

The Company has evaluated subsequent events through April 16, 2024, the date on which these financial statements were available to be issued. There were no material subsequent events that required recognition or additional disclosure in these financial statements.

**THE FOLLOWING FINANCIAL STATEMENTS ARE PREPARED WITHOUT AN AUDIT. PROSPECTIVE FRANCHISEES SHOULD BE ADVISED THAT NO CERTIFIED PUBLIC ACCOUNTANT HAS AUDITED THESE FIGURES OR EXPRESSED AN OPINION WITH REGARD TO THE CONTENT OR FORM.**



Doctors Associates LLC  
Balance Sheet as of Period Ended  
(in thousands)

**\*\*UNAUDITED\*\***

Mar 2024

Cash and Cash Equivalents	\$ 84,395
Restricted Cash - Vendor Funds	76,857
Accounts Receivable - Net	28,805
Accounts Receivable - Vendor Funds	22,882
Notes Receivable - ST - Net	436
Prepaid Expenses	35
Deferred Contract Cost	605
Due from Affiliates	5,000
<b>Total Current Assets</b>	<b>\$ 219,014</b>
Property and Equipment - Net	\$ 2
Notes Receivable - LT - Net	253
Deferred Contract Cost - LT	4,886
Intangible Assets	264,906
<b>TOTAL ASSETS</b>	<b>\$ 489,061</b>
Accounts Payable & Accrued Expenses	\$ 13,929
Accounts Payable - BDs	7,911
Deferred Franchise Fees	1,973
Subway Intercompany	43,042
Due from FAF	519
Other Current Liabilities	14,940
<b>Total Current Liabilities</b>	<b>\$ 82,313</b>
Deferred Franchise Fees - LT	12,386
Other Liabilities	10,419
<b>TOTAL LIABILITIES</b>	<b>\$ 22,805</b>
Capital Stock	\$ 1
Total Retained Earnings	383,942
<b>TOTAL EQUITY</b>	<b>\$ 383,943</b>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>\$ 489,061</b>

**Doctors Associates LLC**  
**Statement of Income & Expense**  
**YTD as of Mar 2024**  
**\*\*UNAUDITED\*\***

<i>(dollars in thousands)</i>	<b>2024</b>
Franchise revenues	
Franchise royalties	203,036
Franchise fees	1,638
Total franchise revenues	<u>204,674</u>
Vendor fund revenue	26,414
Other revenue	5,212
Total revenue	<u>236,300</u>
Operating expenses, net	<u>229,096</u>
Income from operations	<u>7,204</u>
Other income	2,214
Income before provision for income taxes	<u>9,418</u>
Provision for (benefit from) income taxes	7,089
Net income	<u><u>2,329</u></u>



**Exhibit D**

FRANCHISE \_\_\_\_\_

SUBLEASE DATE \_\_\_\_\_

SUBLEASE

SUBWAY REAL ESTATE, LLC

with

\_\_\_\_\_  
\_\_\_\_\_

**KEY CONTRACT DATA**

**Name of Subtenant:** \_\_\_\_\_

**State of Incorporation:** \_\_\_\_\_

**Type of Entity:** \_\_\_ LLC \_\_\_ Corp. \_\_\_ Other: \_\_\_\_\_

**Franchise Agreement Date:**

\_\_\_\_\_ **Same as Sublease Date on Cover Page**

\_\_\_\_\_ **Other:** \_\_\_\_\_

**Commencement Date of Sublease:** \_\_\_\_\_

**Security Deposit:** \$ \_\_\_\_\_

**Other Pre-Opening Costs Deposit:** \$ \_\_\_\_\_

**Subtenant's email address:** \_\_\_\_\_

**SUBLEASE**

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## SUBLEASE

THIS SUBLEASE (the “**Sublease**”), is made on the date shown on the cover page hereof (the “**Sublease Date**”), by and between **SUBWAY REAL ESTATE, LLC**, a Delaware limited liability company, (“**Sublandlord**”), and the party identified as Subtenant in the Key Contract Data at the beginning of this Sublease.

In consideration of the covenants contained in this Sublease, the parties agree as follows:

### **1 PROPERTY LEASED**

- 1.1 **Demise.** Sublandlord leases to Subtenant and Subtenant leases from Sublandlord the premises described in the Master Lease (defined below) attached hereto (the “**Premises**”), subject to any and all reservations, restrictions, easements, rights of way, limitations and conditions of record, if any. The purpose of this Sublease is so that Subtenant can operate a Subway<sup>®</sup> restaurant under the terms of a Franchise Agreement with Doctor's Associates LLC (“**DAL**”) dated as shown in the Key Contract Data at the beginning of this Sublease, and under the franchise number shown on the cover page hereof (“**Franchise Agreement**”).
- 1.2 **Master Lease.** Subtenant acknowledges that the Premises are subject to a lease between Sublandlord as tenant and the landlord identified therein (the “**Master Landlord**”), a copy of which is attached hereto as Exhibit A (the “**Master Lease**”). Subtenant acknowledges that Exhibit A contains a true and correct copy of the Master Lease. Any conflict between this Section 1.2 and the other provisions of this Sublease shall be resolved in favor of this Section 1.2.
  - 1.2.1 This Sublease is subject and subordinate to the Master Lease. If the Master Lease is terminated for any cause whatsoever, Subtenant shall promptly vacate and surrender the Premises to Sublandlord and this Sublease shall terminate as of the date of termination of the Master Lease and Sublandlord shall have no liability and/or obligation to Subtenant for the termination of the Sublease.
  - 1.2.2 Except as otherwise provided herein, all costs, common area maintenance fees, expenses, charges, assessments, and rent escalations accruing under the Master Lease, any restrictions imposed upon Sublandlord thereunder, together with all repairs, replacements, restorations, and any other obligations required to be performed by Sublandlord, as tenant under the Master Lease, shall be binding upon Subtenant herein. In the event the obligations and restrictions imposed on Subtenant under the Sublease conflict with the obligations and restrictions imposed upon Sublandlord as tenant under the Master Lease, then the more burdensome and restrictive of such obligations and restrictions shall prevail and be binding upon Subtenant herein.
  - 1.2.3 With respect to any consent or approval required to be obtained of Master Landlord under the Master Lease (by way of illustration and without limitation, consent to alterations), Sublandlord’s sole obligation with respect thereto, upon being requested in writing by Subtenant, shall be to seek the approval or consent of Master Landlord. Subtenant acknowledges and agrees that Sublandlord shall not be liable to Subtenant with respect to any delay, default or failure of Master Landlord to grant such consent or approval or in the performance by the Master Landlord of its obligations and covenants under the Master Lease unless such be due to acts or misconduct of Sublandlord and neither shall the Rent, Additional Rent or other Additional Charges under the Sublease abate nor shall

any of the obligations of Subtenant under the Sublease be affected by reason thereof. Subtenant further acknowledges and agrees that, with respect to any rights afforded Sublandlord under the Master Lease, including, but not limited to, any options to extend or renew the term of the Master Lease, options to purchase the Premises, rights of first refusal to purchase the Premises and restrictions against competition, such rights are not passed on to or conferred upon Subtenant under this Sublease. Subtenant acknowledges that only Sublandlord has the benefit of and the right to exercise or enforce such rights and the failure of Sublandlord to exercise or enforce such rights shall not be a default under the Sublease nor entitle Subtenant to make any claim against Sublandlord.

- 1.2.4 In the event the Master Lease contains extension or renewal options, Subtenant agrees to provide written notice to Sublandlord of its desire to exercise its option at least one hundred eighty days (180) prior to the date on which Sublandlord must notify the Landlord of its intention to exercise its option to extend or renew the Master Lease. Subtenant agrees that Sublandlord may elect not to extend or renew the Master Lease if Subtenant fails to give Sublandlord notice as provided in this Subsection. Furthermore, Sublandlord may elect not to extend or renew the Master Lease if Subtenant shall be in default in the performance of any of the terms of the Master Lease, this Sublease or the Franchise Agreement during the period one hundred eighty (180) days prior to the date Sublandlord must give notice to Master Landlord.
  - 1.2.5 If Master Landlord fails to perform its duties under the Master Lease, Subtenant must give written notice thereof to Sublandlord describing Master Landlord's default in detail. Upon receipt of the notice, Sublandlord shall then promptly notify Master Landlord and demand performance as required in the Master Lease. In the event Subtenant wishes to engage the services of an attorney to settle any disputes arising out of the Master Lease, all fees and costs shall be borne by Subtenant, it being understood that Sublandlord is under no obligation to bring or defend any action brought by or against Subtenant, Sublandlord or Master Landlord.
  - 1.2.6 Subtenant shall not make any agreement with Master Landlord which could modify, cancel or terminate the Master Lease.
- 1.3 **Covenant of Quiet Enjoyment.** Sublandlord promises, subject to Subtenant's performance of all of the terms and conditions of the Sublease, that Subtenant shall be entitled to the quiet and peaceful enjoyment and undisturbed possession of the Premises for the term of this Sublease.

## 2 **TERM**

- 2.1 **Term.** The term of this Sublease (the "**Term**") shall commence on the date shown in the Key Contract Data at the beginning of this Sublease (the "**Commencement Date**"). The Term of this Sublease shall expire at midnight one full day before the expiration of the Master Lease (the "**Expiration Date**") unless sooner terminated as provided in this Sublease.
- 2.2 **Possession.** Possession of the Premises shall be delivered to Subtenant on the Commencement Date or as provided in the Master Lease, whichever is later.
- 2.3 **Holdover.** Subtenant may only hold over at the expiration of the Term with the written consent of Sublandlord. During such holdover tenancy, Subtenant shall pay to Sublandlord two hundred percent (200%) of the Rent amount that existed immediately prior to the Expiration Date. Subtenant agrees to comply with all holdover provisions contained in the Master Lease.

## 2.4 End of Term.

- 2.4.1 Fixtures and Personal property. At the expiration or earlier termination of this Sublease, any fixtures located on the Premises and not already owned by Sublandlord shall become the property of Sublandlord. If, at that time, Subtenant has fully complied with Sublease terms and conditions and is not in default under the Franchise Agreement, Sublandlord hereby waives any right to claim any personal property owned or leased by Subtenant and located on the Premises. Subject to the terms of the Franchise Agreement, the personal property may then be removed by Subtenant or Sublandlord provided that the Premises are restored to their original condition, reasonable wear and tear excepted. Any such personal property not removed within thirty (30) days after the Sublease expiration or termination shall be deemed abandoned and become the property of Sublandlord.
- 2.4.2 Joint Inspection. During a period no earlier than three (3) weeks and no later than one (1) week prior to the end of the Term, Sublandlord and Subtenant shall conduct a joint inspection of the Premises, and Sublandlord shall make a list of any items of repair and maintenance that may be needed to put the Premises in good condition and repair, reasonable wear and tear excepted. If the items on such list cannot be completed by Subtenant by the end of the Term, then Subtenant shall pay to Sublandlord by the end of the Term the reasonable cost of such repairs as evidenced by third-party bids. Subtenant's obligation to make such payment shall survive the termination of this Sublease.

## 3 CONSIDERATION

- 3.1 **Rent.** Subtenant agrees to pay to Sublandlord or its designee the base rent amount indicated on Exhibit B (the "**Base Rent**"), to be due and payable in monthly installments in advance on the first day of each month during the Term of this Sublease. If no Base Rent is included on Exhibit B, or if Sublandlord directs Subtenant to do so, then Subtenant shall make all rental payments directly to Master Landlord in the manner set forth in the Master Lease until and unless Sublandlord directs Subtenant to do otherwise. The first monthly installment of the Base Rent shall be due on the Commencement Date, or at the time provided in the Master Lease if Subtenant is to make rental payments directly to Sublandlord as provided above. If this Sublease shall commence on any day other than the first day of a calendar month, the monthly installment for the first and last month of the Term shall be prorated.
- 3.2 **Additional Charges.** Subtenant and Sublandlord agree that the rent accruing under this Sublease shall be net to Sublandlord and that all taxes, costs, common area maintenance fees, expenses and charges of every kind and nature (the "**Additional Charges**") relating to the Premises or payable under the Master Lease that may arise or become due during the Term or any extension of this Sublease, shall be paid by Subtenant to Sublandlord or its designee (which may be Master Landlord), and that Subtenant shall indemnify and save harmless Sublandlord from and against them. All Additional Charges that Subtenant assumes or agrees to pay under any provisions of this Sublease, together with all interest and penalties that may accrue on these Additional Charges in the event Subtenant fails to pay them, as well as all other damages, costs and expenses, including, without limitation, reasonable attorneys' fees and other legal and court costs that Sublandlord may incur in enforcing this Sublease, and any and all other sums that may become due by reason of Subtenant's default or failure to comply with its obligations under this Sublease, shall be deemed to be "**Additional Rent**". The Base Rent and Additional Rent shall collectively



be referred to herein as the “**Rent**”. In the event of non-payment of Rent in any form, Sublandlord shall have all rights and remedies provided herein and under law.

- 3.3 **Method of Payment.** Subtenant must make all payments to Sublandlord or its designee (which may be Master Landlord) by the method or methods that Sublandlord requires from time to time. Subtenant shall make any payment required under this Sublease directly to Sublandlord, its designee (which may be Master Landlord), its affiliate(s), or to a bank or such other financial institution account that Sublandlord specifies, at the times and with the frequency that Sublandlord designates (or as provided in the Master Lease if Sublandlord makes no such designation), by electronic funds transfer, on-line banking, pre-authorized auto-draft arrangement, or such other means as Sublandlord may specify from time to time. For each account in which Subtenant conducts business at any time during the Term, Subtenant agrees to execute an ACH Automatic Withdrawal Authorization and to keep it effective throughout the Term; and Subtenant authorizes Sublandlord to withdraw monies from each such account in the amounts and at the times provided in this Sublease and any other agreement between Subtenant and Sublandlord or its affiliate(s). Subtenant hereby indemnifies Sublandlord and holds Sublandlord harmless under each ACH Automatic Withdrawal Authorization. Subtenant consents to Sublandlord’s directly transacting business with each bank and financial institution with which Subtenant has an account to effectuate fully the terms of each ACH Automatic Withdrawal Authorization. Subtenant shall furnish Sublandlord, its bank, or other financial institution, and any other recipient of payment with such information and authorizations as may be necessary to permit such persons to make withdrawals by electronic funds transfer, on-line banking, or auto-draft arrangement. Subtenant shall bear all expenses, if any, and pay Sublandlord its third-party costs associated with such authorizations and payments.
- 3.4 **Security Deposit.** Sublandlord acknowledges receipt from Subtenant of the Security Deposit amount shown in the Key Contract Data at the beginning of this Sublease, which has or shall be paid to Master Landlord as the security deposit referred to in the Master Lease. In accordance with the terms of the Master Lease, Subtenant shall be entitled to the rights of Sublandlord to the security deposit, except that any portion thereof that is returned to Sublandlord by Master Landlord may first be applied to any amounts that Subtenant owes to Sublandlord or its affiliate under this Sublease or any other agreement.
- 3.5 **Other Pre-Opening Costs.** Sublandlord acknowledges receipt from Subtenant of the Other Pre-Opening Costs Deposit amount shown in the Key Contract Data at the beginning of this Sublease, which shall be held in a non-interest bearing escrow account and shall be returned to Subtenant, without interest, upon the opening of this location for business.
- 3.6 **Late Charges.** All Rent and any other charges shall be paid to Sublandlord without notice or demand and without abatement, deduction or set-off, except as otherwise expressly provided in this Sublease. All payments not paid when due shall bear interest at the lesser of eighteen percent (18%) or the maximum rate allowed by law in the state where the Premises are located.

#### 4 **INSURANCE**

- 4.1 **Coverage.** During the Term, Subtenant, at its own cost and expense, shall:
- 4.1.1 Keep the Premises and the fixtures and personal property on it insured with an all-risk property insurance policy in an amount sufficient to cover the cost of replacement (without deduction for depreciation). Replacement cost shall be determined by one of

the insurers or, at the option of Sublandlord, by an appraiser, architect or contractor who is mutually and reasonably acceptable to Sublandlord and Subtenant, and whom shall be retained and paid by Subtenant.

- 4.1.2 Provide and keep in force comprehensive or commercial general liability insurance against claims for bodily injury, death or property damage occurring on, in or about the Premises, in limits of not less than \$1,000,000 per occurrence for bodily injury, not less than \$500,000 per occurrence for property damage, or in such other amounts as Sublandlord may reasonably request. The policy shall name Sublandlord as an additional insured.
  - 4.1.3 Keep in force business interruption insurance that covers the then current Rent and the annual premiums for insurance required by this Article.
  - 4.1.4 If requested by Sublandlord, provide and keep in force insurance for such other insurable hazards in such amounts as similarly situated Premises are then commonly insured.
- 4.2 **Policies.** All insurance required by Sublandlord and provided by Subtenant shall be carried in favor of Sublandlord and Subtenant, as their respective interests may appear, the Master Landlord, and any underlying fee owner, affiliate corporation, trustee, mortgagee or other person designated by Sublandlord or as required under the Master Lease. All insurance shall be obtained from companies licensed to do business in the state in which the Premises are located and which have a rating by Bests Rating Guide of at least "A". Subtenant shall procure policies for all insurance for periods of not less than one (1) year and shall deliver to Sublandlord all policies or certificates of insurance with evidence of payment of all premiums. Subtenant shall procure renewals of these policies from time to time before their respective expiration dates. All insurance policies shall be non-assessable and shall require thirty (30) days' written notice to Sublandlord of any cancellation or change affecting Sublandlord's coverage under the policies. All property damage and business interruption policies of Subtenant shall contain a waiver of any subrogation rights which Subtenant's insurers may have against Sublandlord, even if the loss suffered is caused by the act, omission or negligence of Sublandlord.
- 4.3 **Adjusting; Proceeds.** Claims for loss due to damage to the Premises under any policies provided for in this Sublease shall be adjusted with the insurance companies:
- 4.3.1 by Subtenant in the case of any particular casualty resulting in damage or destruction not exceeding \$10,000, or
  - 4.3.2 by Sublandlord and Subtenant, in the case of any particular casualty resulting in damage or destruction exceeding \$10,000 in the aggregate. Subject to the rights of Master Landlord and any mortgagee, the proceeds of any insurance shall be payable as follows:
    - 4.3.2.1 With respect to any loss not exceeding \$10,000 in the aggregate, proceeds shall be paid to Subtenant, who shall hold them in trust for the purpose of paying the costs of repair and restoration; and
    - 4.3.2.2 With respect to losses exceeding \$10,000 in the aggregate, the proceeds may, at Sublandlord's option, be paid to Sublandlord or its designee and shall be applied to pay the costs of repair and restoration as directed by Sublandlord.
- 4.4 **Joint Efforts.** Subtenant and Sublandlord shall cooperate in attempts to collect any insurance proceeds that may be due in the event of loss, and Subtenant shall execute and deliver to

Sublandlord such proofs of loss and other instruments which may be required for the purpose of recovering these proceeds.

- 4.5 **Waiver of Subrogation.** Subtenant agrees to look solely to the proceeds of its own insurer for indemnity against exposure for loss of property or business interruption. Subtenant warrants that its property and business interruption insurers shall have no rights against Sublandlord by virtue of assignment, subrogation, loan agreement or otherwise.
- 4.6 **Cancellation of Insurance.** If any insurance policy covering the Premises or any part of it is canceled or is threatened by the insurer to be canceled, or if the coverage thereunder is reduced in any way by the insurer for any reason, and if Subtenant fails to remedy the condition giving rise to cancellation, threatened cancellation, or reduction of coverage within five (5) business days after notice thereof by Sublandlord, Sublandlord may, at its option, either (i) reenter the Premises forthwith by leaving upon the Premises a notice in writing of its intention to do so or (ii) enter the Premises and remedy the condition giving rise to such cancellation, threatened cancellation or reduction, and Subtenant shall forthwith pay the cost thereof to Sublandlord (which cost may be collected by Sublandlord as Additional Rent) and Sublandlord shall not be liable for any damage or injury caused to any property of Subtenant or of others located on the Premises as a result of any such entry, unless resulting from its own sole gross negligence, or intentional or willful act or omission.
- 4.7 **Loss and Damage.** Sublandlord shall not be liable for any death or injury occurring on the Premises, nor for the loss of or damage to any of the personal property or other property of Subtenant or of others by theft or otherwise, unless resulting from its own sole gross negligence, or intentional or willful act or omission. Without limiting the generality of the foregoing, Sublandlord shall not be liable for any injury or damage to persons or property resulting from fire, explosion, falling plaster, steam, dampness, gas, electricity, water, rain, snow, or leaks from any part of the Premises or from the pipes, appliances or plumbing works or from the roof, street or subsurface or from any other place by any other cause whatsoever, unless resulting from its own sole gross negligence, or intentional or willful act or omission. Sublandlord shall not be liable for any such damage caused by other persons or occupants of adjacent property, or the public, or caused by operations in construction of any private, public or quasi-public work. All of the personal property or any other property of Subtenant kept or stored on the Premises shall be kept or stored at the risk of Subtenant.

## **5 THE PREMISES**

- 5.1 **Use and Services.** During the Term of this Sublease, Subtenant shall continuously operate a Subway® restaurant business in accordance with the Franchise Agreement. The Premises shall not be used for any other purpose, except the parties agree that if Subtenant has received the necessary approvals from Sublandlord, Subtenant may also operate on the Premises (in addition to a Subway® restaurant) a restaurant for an approved concept franchised by a third-party franchisor. If Subtenant is operating its Subway® restaurant in conjunction with an approved third-party franchisor concept on the Premises, then Subtenant agrees to comply with the terms and conditions contained in its franchise agreement and all other agreements with the third-party franchisor in addition to its obligations to comply with the Franchise Agreement with DAL, and any failure by Subtenant to comply with its franchise agreement with the third-party franchisor shall also be a default hereunder. Sublandlord may terminate this Sublease on ten (10) days' written notice and Sublandlord may offer this location to another franchisee if Subtenant fails to complete the build-out of the portion of the Premises where the other approved concept will

operate within forty-five (45) days after taking occupancy of the Premises. Subtenant understands that the success, if any, of a Subway® restaurant operating in conjunction with another approved concept franchised by a third-party franchisor is the responsibility of Subtenant, and Subtenant also acknowledges that representations of sales or earnings have not been made to them by the employees or agents of the third-party franchisor, as to this or any other location. If at any time during the term of this Sublease, Subtenant's franchise agreement with the third-party franchisor is terminated, Sublandlord may authorize Subtenant in writing to operate on the Premises an approved concept franchised by another third-party franchisor.

- 5.2 **Repairs and Maintenance.** Subtenant shall, at all times during the Term, at its own cost and expense, put, keep and maintain the Premises and all fixtures and personal property located on it in good order and condition, subject to reasonable wear and tear, and subject to all applicable terms of this Article 5, shall make all necessary and desirable repairs, restorations and replacements thereof, structural and nonstructural, foreseen or unforeseen (hereinafter collectively called "**Repairs**"), and shall use all reasonable precautions to prevent waste, damage and injury.

In the event that Subtenant fails or neglects to make all necessary Repairs or fulfill its other obligations as set forth above, Sublandlord or its agents may enter the Premises for the purpose of making such Repairs or fulfilling those obligations. All reasonable costs and expenses incurred as a consequence of Sublandlord's action shall be repaid by Subtenant to Sublandlord within fifteen (15) days after Subtenant receives copies of receipts showing payment by Sublandlord for such Repairs or other obligations. These receipts shall be prima facie evidence of the payment of the charges paid by Sublandlord.

- 5.3 **Build-Out and Alterations.** Sublandlord may terminate this Sublease on ten (10) days' written notice and Sublandlord may offer this location to another franchisee if: a) Subtenant does not commence construction of the Premises within seven (7) days after obtaining occupancy from Master Landlord by expeditiously ordering its equipment, submitting all necessary funds, and making application for required permits and licenses; or b) Subtenant does not complete the build-out of the restaurant and then open the restaurant within forty-five (45) days after occupancy from Master Landlord. In such an event, Subtenant understands that the security deposit referred to in Section 3.4 will not be refunded.

Subtenant agrees that it will at its own cost and expense make such reasonable alterations to the interior or exterior of the Premises as may reasonably be requested by Sublandlord from time to time in order to modify the appearance of the Premises to reflect the then current image of the Subway® brand. Subtenant shall not at any time make any alteration, change, addition or improvement (hereinafter collectively called "**Alterations**") in or to the interior or exterior of the Premises without the prior written consent of Sublandlord. In the event consent is given:

- 5.3.1 the Alterations shall be performed in a good and workmanlike manner at Subtenant's sole expense, and shall not weaken or impair the structural strength or lessen the value of the Premises, or change the purpose for which the Premises may be used;
- 5.3.2 the Alterations shall be made according to plans and specifications therefor, which shall be first submitted to and approved in writing by Sublandlord, such consent not to be unreasonably withheld, delayed, or conditioned;
- 5.3.3 before the commencement of work on any Alterations, such plans and specifications shall, if necessary, be approved by all governmental authorities having jurisdiction;

- 5.3.4 before the commencement of any Alterations, Subtenant shall pay the amount of any increase in premiums on insurance policies for endorsements covering the risk during work on the Alterations and workmen's compensation insurance covering all persons employed in connection with that work;
- 5.3.5 if the estimated cost of the Alteration exceeds \$20,000, Subtenant shall, at Sublandlord's option, furnish to Sublandlord a surety bond of a company acceptable to Sublandlord, in an amount equal to the estimated cost of such work, or other security satisfactory to Sublandlord, guaranteeing the completion of such work, free and clear of all liens and encumbrances; and
- 5.3.6 the Alterations shall comply with all federal, state and local building requirements and codes including any disabilities related statutes or codes (collectively, the "**Codes**") in the applicable jurisdiction where the Premises are located.

All buildings, additions, improvements, fixtures and appurtenances in or on the Premises at the Commencement Date and those which may be erected, affixed or installed in or on the Premises during the Term are deemed to be and shall immediately become part of the Premises and the sole property of Sublandlord. All personal property owned and installed by Subtenant (except signs, trademarks and other insignia of Sublandlord) shall remain the property of Subtenant.

- 5.4 **Liens.** Should Subtenant cause any Alterations or Repairs to be made to the Premises, or cause any labor to be performed or material to be furnished, neither Sublandlord nor the Premises shall under any circumstances be liable for the payment of any expense incurred, and all such Alterations and Repairs shall be made and performed at Subtenant's expense. If, because of any act or omission of Subtenant, any mechanic's or other lien, charge, claim or order for the payment of money shall be filed against the Premises or against Sublandlord, Subtenant shall, at its own cost and expense, cause it to be canceled and discharged of record or bonded within thirty (30) days after notice of filing thereof. In the event that Subtenant fails to cause any such mechanics' or other lien, charge or order to be canceled and discharged or bonded, then, in addition, to any other right or remedy of Sublandlord, Sublandlord may, at its option, cancel or discharge it by paying the amount claimed to be due into court or directly to any claimant and the amount so paid by Sublandlord and all costs and expenses including attorneys' fees incurred for the cancellation or discharge of such lien shall be due from Subtenant to Sublandlord as an additional charge payable on demand.
- 5.5 **Signs.** Subtenant shall not place any signs or symbols on any portion of the Premises without the prior written approval of Sublandlord, such consent not to be unreasonably withheld, delayed, or conditioned.
- 5.6 **Inspection.** Fee owner, Sublandlord or their representatives shall have the right to enter the Premises at reasonable hours of any business day to ascertain if the Premises are in proper repair and condition, provided, that such persons will make every reasonable effort not to interfere with customers or Subtenant's operation of the business.
- 5.7 **License and Laws.** Subtenant shall, at its own cost and expense, obtain all necessary licenses and/or permits that may be required for the conduct of its business; and Subtenant shall, at its own cost and expense, promptly observe and comply with all present and future laws, ordinances, requirements, orders, directions, rules and regulations (referred to generally as "**Regulations**") of governmental authorities having or claiming jurisdiction over the Premises or the conduct of Subtenant's business. By way of example, and not limitation, compliance with governmental

Regulations shall include, but not be limited to, alterations and/or additions to the Premises if required under the Americans with Disabilities Act of 1990.

- 5.8 **Damage or Destruction.** If, during the Term, the Premises or the personal property or fixtures on it are destroyed or damaged in whole or in part by fire or other cause, Subtenant shall give Sublandlord immediate notice, and Subtenant, at its own cost and expense, shall cause the prompt repair, replacement and rebuilding of same (“**Restoration**”), subject to Section 5.2 and Section 5.3 of this Sublease. The restored building, personal property or fixtures shall reflect the then current image of the Subway® brand. Sublandlord shall in no event be called upon to repair, replace or rebuild any such buildings, fixtures or personal property, nor to pay any of the costs or expenses thereof beyond or in excess of any insurance proceeds, as provided in this Sublease.
- 5.9 **Disclaimer.** The taking of possession of the Premises by Subtenant shall be conclusive evidence that Subtenant has accepted the Premises “AS IS,” including any latent or patent defects. Subtenant acknowledges that Subtenant is relying on its own independent inspection.
- 5.10 **Contracts.** Subtenant shall not without Sublandlord’s written consent enter into any service contract or agreement relating to the furnishing of any services to the Premises or the occupants of it unless such contract or agreement shall by its terms be terminable on no more than thirty (30) days’ notice or shall expressly provide that it shall not become binding on Sublandlord in the event that this Sublease is terminated or expires. Subtenant shall furnish Sublandlord with copies of all service contracts or agreements affecting the Premises that are now in existence or that are subsequently entered into.

## **6 TAXES AND OTHER CHARGES**

### **6.1 Payment.**

- 6.1.1 In the event Sublandlord elects, at its sole option, to pay the taxes, assessments, charges for public utilities, excises, levies, licenses, permit fees or other governmental impositions and charges of any kind and nature whatsoever (“**Charges**”) that are payable in connection with the ownership, occupancy or possession of the Premises, Subtenant shall reimburse Sublandlord within thirty (30) days after Subtenant receives an invoice for the payment of such Charges.
- 6.1.2 In the event Sublandlord elects not to pay the Charges as set forth in the preceding paragraph, Subtenant shall pay on or before the last day on which payment may be made without penalty or interest, all Charges that may be assessed, imposed, or become due and payable in connection with the ownership, occupancy or possession of the Premises or the fixtures or personal property on it, or any Charges that may be imposed in lieu of, or as a substitution for, any such Charges. At any time after the time for payment of each Charge, upon Sublandlord’s request, Subtenant shall exhibit to Sublandlord satisfactory evidence of payment. All Charges assessed or imposed for the fiscal periods in which the Term of this Sublease commences and terminates shall be apportioned.

## **7 INDEMNIFICATION**

- 7.1 Subtenant shall indemnify, defend with counsel reasonably acceptable to Sublandlord and save Sublandlord and its affiliates, and the shareholders, officers, directors, employees, and agents of Sublandlord and its affiliates, harmless from and against all costs, expenses, liabilities, losses, damages, injunctions, suits, actions, fines, penalties, claims and demands of every kind or nature,

including reasonable attorneys' fees, (collectively, "**Claims**") by or on behalf of any person, party or governmental authority whatsoever arising out of (a) any failure or alleged failure by Subtenant to perform any of its obligations under this Sublease, (b) any accident, injury or damage that occurs in or about the Premises, (c) any matter arising out of the condition, occupation, maintenance, alteration, repair, use or operation of the Premises or any part of it, (d) the contest or challenge by Subtenant of any imposed tax, assessment, or other Charges, or (e) any other matter arising from or relating to Subtenant's occupation of the Premises; provided that Subtenant shall not indemnify Sublandlord if or to the extent such Claims are caused by Sublandlord's gross negligence, or intentional or willful misconduct.

## **8 ENFORCEMENT**

8.1 **Default.** Each of the following events is a default and a breach of this Sublease by Subtenant:

- 8.1.1 If Subtenant files any proceeding under the United States Bankruptcy Code, any other federal or state bankruptcy, reorganization, receivership, insolvency or other similar law affecting the rights of creditors generally, or for dissolution under the laws of the United States or of any state, or voluntarily takes advantage of any such law or act or is dissolved or makes an assignment for the benefit of creditors;
- 8.1.2 If involuntary Proceedings under the United States Bankruptcy Code, any other federal or state bankruptcy, reorganization, receivership, insolvency or other similar law or for the dissolution of a corporation are instituted against Subtenant or if a receiver or trustee is appointed of all or substantially all of the property of Subtenant and such Proceedings are not dismissed or such receivership or trusteeship vacated within ninety (90) days after such institution or appointment;
- 8.1.3 If Subtenant vacates, abandons or ceases doing business on the Premises or indicates its intention to do so;
- 8.1.4 If this Sublease or the estate of Subtenant hereunder is transferred to any other person or party, except in a manner permitted by the terms of this Sublease;
- 8.1.5 If Subtenant fails to pay Sublandlord any installment of the Rent or Additional Charges when it becomes due and payable and fails to make such payment within ten (10) days after written notice thereof by Sublandlord to Subtenant;
- 8.1.6 If Subtenant fails to perform any of its nonmonetary obligations under this Sublease and such non-performance continues for a period within which performance is required to be made by specific provision of this Sublease or, if no such period is provided, for a period of thirty (30) days after written notice thereof by Sublandlord to Subtenant; or, if such performance cannot be reasonably had within such thirty day period, Subtenant has not in good faith commenced such performance within such thirty day period or has not diligently proceeded therewith to completion;
- 8.1.7 If Subtenant or any manager or officer of Subtenant knowingly or intentionally falsifies any report required to be furnished to Sublandlord pursuant to the terms of this Sublease and fails to notify Sublandlord of such falsification within sixty (60) days of submission of such report;

- 8.1.8 If Subtenant fails to comply with any provision of the Franchise Agreement relating to the Premises, or any franchise agreement with a third-party franchisor relating to the Premises.

In the event of a default under this Section 8.1, Sublandlord shall have such remedies as are provided under this Sublease and under applicable law.

- 8.2 **Cure by Sublandlord.** After expiration of the applicable period of notice, or without notice in the event of any emergency, Sublandlord at its option may, but shall not be obligated to, make any payment required of Subtenant or perform any obligation of Subtenant, and the amount Sublandlord pays, or the cost of its performance, together with interest thereon, shall be deemed to be an additional charge payable by Subtenant on demand. Sublandlord shall have the right to enter the Premises for the purpose of correcting or remedying any default, but neither any expenditure nor any such performance by Sublandlord shall be deemed to waive or release Subtenant's default or the right of Sublandlord to take such action as may be otherwise permissible in the case of default. Sublandlord shall have no liability to Subtenant for any loss or damages resulting from any such action by Sublandlord, and entry by Sublandlord shall not constitute breach of the covenant for quiet enjoyment or an eviction.
- 8.3 **Sublandlord's Remedies.** If Subtenant is in default under this Sublease, Sublandlord may, at its option, in addition to such other remedies as may be available under applicable law:
- 8.3.1 terminate this Sublease and Subtenant's right of possession, and retake possession for Sublandlord's account. In such event, Sublandlord may repair and alter the Premises in any manner as Sublandlord deems reasonably necessary or advisable. All reasonable and necessary expenses of every nature that Sublandlord may incur such as (by way of illustration and not limitation) those for attorneys' fees, brokerage, advertising, and refurbishing the Premises, shall become immediately due and payable by Subtenant to Sublandlord; or
- 8.3.2 terminate Subtenant's right of possession, but not this Sublease, retake possession of the Premises for Subtenant's account, repair, and alter the Premises in any manner as Sublandlord deems reasonably necessary or advisable, and relet the Premises or any part of it, as the agent of Subtenant, for the whole or any part of the remainder of the Term or for a longer period, and Sublandlord may grant concessions or free rent or charge a higher rental than that reserved in this Sublease. Out of any rent collected or received from subtenants or as a result of such letting or reletting, Sublandlord shall first pay to itself all expenses of every nature that Sublandlord may reasonably incur such as (by way of illustration and not limitation) those for attorneys' fees, brokerage, advertising, and refurbishing the Premises in good order or preparing them for reletting; and second, Sublandlord shall pay to itself any balance remaining on account of the liability of Subtenant for the sum equal to all Rent, Additional Rent and other Additional Charges due from Subtenant through the Expiration Date. Should Sublandlord, pursuant to this Section 8.3, not collect Rent that, after deductions is sufficient to fully pay to Sublandlord a sum equal to all Rent, Additional Rent and other Additional Charges payable through the Expiration Date, the balance or deficiency shall, at the election of Sublandlord, be paid by Subtenant on the first of each month; or
- 8.3.3 stand by and do nothing, and hold Subtenant liable for all Rent, Additional Rent and other Additional Charges payable under this Sublease through the Expiration Date.



If Sublandlord does not notify Subtenant which remedy it is pursuing, or if Sublandlord's notice to Subtenant does not expressly state that Sublandlord is exercising its remedies under Section 8.3.1 or Section 8.3.3, then it shall be deemed that Sublandlord is pursuing the remedy set forth in Section 8.3.2. If Sublandlord exercises the option in Section 8.3.1 or 8.3.2, Subtenant agrees to immediately and peacefully surrender the Premises to Sublandlord, and if Subtenant refuses to do so, Sublandlord may without further notice reenter the Premises either by force or otherwise and dispossess Subtenant by summary proceedings or otherwise, as well as the legal representative(s) of Subtenant and/or other occupant(s) of the Premises, and remove their effects.

- 8.4 **Acceleration.** If Sublandlord exercises the remedies in Section 8.3.3 of this Sublease, Subtenant shall immediately pay to Sublandlord as damages for loss of the bargain caused by Subtenant's default, and not as a penalty, in addition to any other damages, an aggregate sum that represents the present value of the full amount of the Rent, Additional Rent and all other Additional Charges payable by Subtenant hereunder that would have accrued for the balance of the Term.
- 8.5 **Suits.** Suit or suits for the recovery of the deficiency or damage or for any installment or installments of Rent, Additional Rent or any other charge due under this Sublease may be brought by Sublandlord at any time or, at Sublandlord's election, from time to time, and nothing in this Sublease shall be deemed to require Sublandlord to wait until the Expiration Date to bring suit.
- 8.6 **Waiver.** Subtenant hereby expressly waives service of any notice of intention to reenter. Subtenant hereby waives any and all rights to recover or to regain possession of the Premises or to reinstate or to redeem this Sublease as permitted or provided by any statute, law or decision now or hereafter in force and effect. No receipt of monies by Sublandlord from Subtenant after the cancellation or termination of the Sublease shall reinstate, continue or extend the Sublease, or affect any prior notice given to Subtenant or operate as a waiver of the right of Sublandlord to enforce the payment of Rent and Additional Rent then due or subsequently falling due, or operate as a waiver of the right of Sublandlord to recover possession of the Premises by suit, action, proceeding or other remedy, and any and all moneys so collected shall be deemed to be payments on account of the use and occupancy of the Premises, or at the election of Sublandlord, on account of Subtenant's liability under this Sublease.
- 8.7 **Proof of Claim.** Nothing in this Article shall limit or prejudice the right of Sublandlord to prove and obtain as liquidated damages in any bankruptcy, insolvency, receivership, reorganization or dissolution proceeding an amount equal to the maximum allowed by any statute or rule of law governing such proceeding, whether or not such amount is greater, equal to or less than the amount of the damages referred to in any of the preceding sections.
- 8.8 **Injunction.** In the event of a breach or a threatened breach by Subtenant of any of its Sublease obligations, Sublandlord shall have the right to enjoin and restrain the breach and to invoke any remedy allowed by law or in equity, in addition to other remedies provided in this Sublease.
- 8.9 **Independent Rights.** The rights and remedies of Sublandlord are distinct, separate and cumulative, and no one of them, whether or not exercised by Sublandlord, shall be deemed to be to the exclusion of any of the others.
- 8.10 **Non-Waiver.** The failure of Sublandlord to insist upon strict performance of any of Subtenant's obligations under this Sublease shall not be deemed a waiver of any rights or remedies that Sublandlord may have and shall not be deemed a waiver of any subsequent breach or default by Subtenant. The exercise of any of Sublandlord's options under the Sublease shall not be deemed to be the exclusive remedy of Sublandlord.

- 8.11 **Waiver of Exemption from Distress.** Subtenant agrees that notwithstanding anything contained in any statute, enactment or other law of the state in which the Premises are located or of any other jurisdiction, none of the personal property located on the Premises shall be exempt from levy for distress for Rent in arrears, and that if Subtenant makes any claim for such an exemption, this Sublease may be pleaded as an estoppel against Subtenant in any appropriate action.
- 8.12 **Franchise Agreement.** Notwithstanding anything in this Sublease to the contrary, this Sublease is conditioned upon the faithful performance by Subtenant of the Franchise Agreement, and a default in the terms of the Franchise Agreement shall be a default of this Sublease.

## **9 NO RENT ABATEMENT**

Unless specifically provided in this Sublease, no abatement, diminution, or reduction of Rent, Additional Rent, Additional Charges or other compensation shall be claimed by or allowed to Subtenant, or any persons claiming under Subtenant, under any circumstances, whether for inconvenience, discomfort, interruption of business, or otherwise.

## **10 CONDEMNATION**

In the event that the Premises or any part of it is taken in condemnation proceedings or by exercise of any right of eminent domain, Subtenant shall have no right to participate in any condemnation proceedings and shall not have the right to any award, and Sublandlord may terminate this Sublease upon written notice to Subtenant.

## **11 SUBORDINATION**

This Sublease shall be fully subordinate to any mortgage and/or collateral assignment of lease against the Premises that Master Landlord, the fee owner, Sublandlord and/or their assigns has or subsequently obtains upon the Premises; provided, however, that any such mortgage and/or collateral assignment of Sublease against the Premises granted by Sublandlord shall provide that Subtenant's possession of the Premises pursuant to this Sublease shall not be disturbed in the event of a default by Sublandlord so long as Subtenant shall be in compliance under the terms hereof. This Sublease shall be fully subordinate and subject to the Master Lease and any senior lease now, or hereafter affecting the Premises.

Subtenant hereby grants a power of attorney to Sublandlord with full power to act as its attorney in fact and to execute on behalf of Subtenant any and all documents that may be required by a mortgagee and/or assignee evidencing Subtenant's full subordination of Subtenant's interest to any mortgage and/or collateral assignment of Sublease that may be entered into by Sublandlord, Master Landlord, the fee owner or their assigns. Subtenant hereby agrees to execute, without charging Sublandlord, any and all documents that it is requested to execute to evidence this subordination. However, Subtenant shall not be required to execute any promissory notes or other evidences of indebtedness that would create any personal liability on behalf of Subtenant.

## **12 ASSIGNMENT**

- 12.1 **By Sublandlord.** This Sublease shall be fully assignable by Sublandlord or its assigns.
- 12.2 **By Subtenant.** Neither Subtenant, nor Subtenant's successors or assigns, shall (unless expressly permitted in this Sublease) assign, mortgage, give as security, pledge or encumber this Sublease,

in whole or in part, by operation of law or otherwise, or sub-sublet the Premises, in whole or in part, or permit the Premises or any portion of it to be used or occupied by others, or enter into a management contract or other arrangement whereby the Premises shall be managed and operated by anyone other than the owner of Subtenant's leasehold estate, without the prior consent in writing of Sublandlord in each instance. If this Sublease is assigned or transferred, or if all or any part of the Premises is sub-sublet or occupied by anybody other than Subtenant, Sublandlord may collect Rent from the assignee, transferee, sub-subtenant or occupant, and apply the net amount collected to the Rent reserved in this Sublease, but no such assignment, sub-subletting, occupancy or collection shall be deemed a waiver of any covenant or condition of this Sublease, or the acceptance of the assignee, transferee, sub-subtenant or occupant as Subtenant, or a release of Subtenant from the performance or further performance by Subtenant of its obligations under this Sublease, and Subtenant shall continue to be liable for all its obligations under this Sublease. The consent by Sublandlord to an assignment, mortgage, pledge, encumbrance, transfer, management contract or sub-subletting shall not in any way be construed to relieve Subtenant from obtaining the express consent in writing of Sublandlord in each instance to any subsequent similar action that Subtenant may intend to take.

### **13 ESTOPPEL CERTIFICATE**

Subtenant shall from time to time, within five (5) days after being requested to do so by Sublandlord, execute, acknowledge and deliver to Sublandlord (or, at Sublandlord's request, to Master Landlord, any existing or prospective purchaser, transferee, assignee or mortgagee of any or all of the Premises, any interest therein or any of Sublandlord's rights under this Sublease) an instrument in recordable form: (i) certifying (a) that the Sublease is unmodified and in full force and effect (or, if there has been any modification thereof, that it is in full force and effect as so modified, stating therein the nature of such modification); (b) as to the dates to which the Rent and Additional Charges arising hereunder have been paid; (c) as to the amount of any prepaid rent or any credit due to Subtenant hereunder, (d) that Subtenant has accepted possession of the Premises, and the date on which the Term commenced; (e) as to whether, to the best knowledge, information and belief of the signer of such certificate, Sublandlord or Subtenant is then in default in performing any of its obligations under the Sublease (and, if so, specifying the nature of each such default); and (f) as to any other fact or condition reasonably requested by Sublandlord or such other addressee; and (ii) acknowledging and agreeing that any statement contained in such certificate may be relied upon by Sublandlord and any such other addressee.

### **14 HAZARDOUS SUBSTANCES**

- 14.1 **Compliance with Laws.** Subtenant shall at all times, at its own cost and expense, comply with all federal, state and local laws, ordinances, regulations and standards ("**Hazardous Substance Laws**") relating to the use, analysis, production, storage, sale, disposal or transportation of any hazardous materials, including oil or petroleum products or their derivatives, solvents, PCB's, explosive substances, asbestos, radioactive materials or waste, and any other toxic, ignitable, reactive, corrosive, contaminating or pollution materials ("**Hazardous Substances**") that are now or in the future subject to any governmental regulation. Such compliance shall include any cleanup, removal, remedial action, testing or monitoring (including medical monitoring) which may be required under Hazardous Substance Laws, court order or by any governmental or regulatory agency.
- 14.2 **Indemnification by Subtenant.** Subtenant shall indemnify, defend with counsel reasonably acceptable to Sublandlord, and hold Sublandlord free and harmless from any and all liabilities,

damages, claims, penalties, fines, settlements, causes of action, costs or expense, including reasonable attorneys' fees, environmental consultant and laboratory fees and the costs and expense of investigating and defending any claims or proceedings, resulting from or attributable to (i) the presence, disposal, migration, release or threatened release of any Hazardous Substance that is on, from or affecting the Premises including the soil, water, vegetation, buildings, personal property, persons, or otherwise; (ii) any bodily injury (including wrongful death) or property damage (real or personal) arising out of or relating to such Hazardous Substance(s); (iii) any lawsuits or administrative order relating to such Hazardous Substance(s); or any violation of any laws applicable to any Hazardous Substance for which Subtenant is responsible under this Sublease. Subtenant's indemnification obligations under this Section shall survive the expiration or earlier termination of this Sublease.

## **15 MISCELLANEOUS**

- 15.1 **Notices.** Every notice, approval, consent or other communication authorized or required by this Sublease shall be effective if given in one of the following ways: (i) by email to Sublandlord at [LeaseNotices@subway.com](mailto:LeaseNotices@subway.com), and to Subtenant at the email address provided in the Key Contract Data at the beginning of this Sublease; (ii) in writing and hand delivered to either party; or (iii) in writing and sent for next business day delivery by FedEx, UPS, or other nationally-recognized courier. Notices sent via hand delivery or via nationally-recognized courier shall be addressed directly to Sublandlord at its offices at Attn: Legal Department - Leasing, 1 Corporate Drive, Suite 1000, Shelton, CT 06484, and to Subtenant at the Premises, or at such other address as either party shall from time to time designate in writing. Email notices must contain the capitalized words "LEGAL NOTICE" in the subject line. The sender of an email notice must request a read receipt and the recipient must allow a read receipt to be sent on or before the next business day. Email notices shall be effective upon receipt by the sender of the read receipt from the recipient of the notice. Hand delivered notices shall be deemed to be effective upon delivery, if delivered. Notices sent for next business day delivery by nationally recognized courier shall be deemed to be effective on the next business day.
- 15.2 **Construction.** In the event that any of the provisions of this Sublease shall by court order be held invalid or in contravention of any of the laws of the United States or of any state having jurisdiction over the subject matter or of any dispute arising under it, such invalidation shall not serve to affect the remaining portion of this Sublease. To the extent permitted by the laws of the state where the Premises are located, this Sublease shall be governed by and construed in accordance with the laws of the State of Delaware, and otherwise shall be governed by and construed in accordance with the laws of the State where the Premises are located.
- 15.3 **Successors.** This Sublease shall bind Sublandlord and Subtenant and their successors, heirs, assigns, administrators, and legal representatives, as the case may be.
- 15.4 **Counterparts.** This Sublease may be executed in counterparts, and all counterparts together shall be construed as one and the same document. Executed counterparts of this Sublease with signatures sent by electronic mail (i.e., in PDF format) or signed electronically via DocuSign may be used in the place of original signatures of this Sublease. The parties intend to be bound by the signatures of the electronically mailed or signed signatures and the delivery of the same shall be effective as delivery of an original executed counterpart of this Sublease. The parties hereby waive any defenses to the enforcement of this terms of this Sublease based on the form of the signature or delivery thereof and hereby agree that such electronically mailed or signed

signatures shall be conclusive proof, admissible in arbitration and judicial proceedings, of the parties' execution of this Sublease.

- 15.5 **No Agency.** The parties hereto agree that the business relationship created by this Sublease is solely that of Sublandlord and Subtenant. Nothing contained in this Sublease shall make Subtenant an agent, legal representative, partner, subsidiary, joint venturer or employee of Sublandlord. Subtenant shall have no right or power to, and shall not, bind or obligate Sublandlord in any way, manner or thing whatsoever, nor represent that it has any right to do so.
- 15.6 **Time of the Essence.** Time shall be of the essence in every part of this Sublease.
- 15.7 **Binding Effect.** This Sublease shall become immediately binding on the parties to this Sublease on the date the last party signs it, notwithstanding that the Term of this Sublease may commence upon a future date.
- 15.8 **Headings.** The table of contents preceding this Sublease and the headings of the paragraphs and subparagraphs are inserted solely for the convenience of reference and shall not constitute a part of this Sublease, nor limit, define or describe the scope or intent of this Sublease.
- 15.9 **Joint and Several Liability.** If Subtenant consists of more than one person, each individual's liability under this Sublease shall be joint and several.
- 15.10 **Entire Agreement.** This Sublease constitutes the entire agreement between the parties hereto with respect to the subject matter of this Sublease, and this Sublease shall not be modified, amended, altered or changed except by prior written agreement signed by both parties. If any provision herein is invalid, it shall be considered deleted from this Sublease and shall not invalidate the remaining provisions.
- 15.11 **Personal Guaranty.** Subtenant and each Owner must sign the Guaranty attached hereto as Exhibit C as a condition to the effectiveness of this Sublease (an "**Owner**" is any owner of any interest, directly or indirectly, in Subtenant.)

[THIS SPACE LEFT INTENTIONALLY BLANK]

IN WITNESS WHEREOF, Sublandlord and Subtenant have respectively signed this Sublease as of the date indicated on the first page of this Sublease.

SUBLANDLORD:

**SUBWAY REAL ESTATE, LLC,**  
a Delaware limited liability company

By: \_\_\_\_\_

Name: \_\_\_\_\_

Its: \_\_\_\_\_

SUBTENANT:  
*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

**EXHIBIT A**

[COPY OF MASTER LEASE IS ATTACHED HERETO]

**EXHIBIT B**

**BASE RENT**

[ATTACH BASE RENT AMOUNT(S)]



**EXHIBIT C**  
**PERSONAL GUARANTY**

**GUARANTY**

This Guaranty dated \_\_\_\_\_ is made and entered into by the undersigned (each a “**Guarantor**”, and collectively “**Guarantors**”) for the benefit of Subway Real Estate, LLC, a Delaware limited liability company (“**Sublandlord**”).

**RECITALS**

**R.1.** Each Guarantor is an owner of \_\_\_\_\_, (the “**Subtenant**”).

**R.2.** Subtenant and Sublandlord entered into a sublease dated \_\_\_\_\_, as amended, extended or renewed (the “**Sublease**”) for the purpose of operating a Subway® restaurant (the “**Restaurant**”) at the Premises.

**R.3.** Capitalized terms not otherwise defined herein shall have the same meaning as in the Sublease.

**AGREEMENT**

As an inducement to and in consideration of Sublandlord entering into the Sublease with Subtenant, and for other valuable consideration, the receipt and sufficiency of which are hereby acknowledged, each Guarantor agrees to the following:

1. Each Guarantor unconditionally guarantees to Sublandlord the (i) prompt payment of any money now due, or that at any time, may become due or owing to Sublandlord by Subtenant under the Sublease; and the (ii) full performance and discharge by Subtenant of all of Subtenant’s obligations under the Sublease now due, or that at any time, may become due or owing (collectively, the “**Obligations**”). This is a guarantee of payment and not of collection.
2. Each Guarantor promises to promptly and fully render any payment or performance required under the Sublease upon demand if Subtenant fails or refuses to timely render such payment or performance.
3. Each Guarantor waives: (i) notice of demand for payment of all or any part of the Obligations, (ii) protest, notice of protest and notice of default, (iii) any right to require that any action be brought against Subtenant or any other person or entity as a condition of liability, and (iv) any and all other notices, and legal or equitable defenses to which such Guarantor may be entitled. Sublandlord may extend, modify, or release any Obligation or settle, adjust, or compromise any claims against Subtenant, without notice to Guarantors and without any effect on any Guarantor’s obligations hereunder.
4. Each Guarantor’s liability will not be contingent or conditioned upon Sublandlord’s pursuit of any remedies against Subtenant or any other person or entity. Further, such liability will not be diminished, relieved or otherwise affected by an extension of time, credit or other indulgence which Sublandlord may grant Subtenant, including, without limitation, the acceptance of any partial payment or performance, or the compromise or release of any claims.

5. No term, condition or provision of this Guaranty shall be deemed to be waived by Sublandlord, without the express written consent of Sublandlord. Any such waiver will extend only to the particular circumstances specified in writing by the Sublandlord. Neither forbearance, nor indulgence by Sublandlord will constitute a waiver of any provision of this Guaranty.
6. Each Guarantor acknowledges that the Sublease may be extended, amended or renewed by mutual agreement between Subtenant and Sublandlord, and each Guarantor expressly consents to any such modification of the Sublease.
7. This is a continuing guaranty. Nothing but payment and satisfaction in full of the Obligations will release Guarantors from their respective obligations pursuant to this Guaranty. Notice of acceptance of this Guaranty is waived.
8. This Guaranty shall not be impaired by any modification, supplement, renewal, extension or amendment of the Sublease or any of the Obligations, nor by any modification, release or other alteration of any of the Obligations hereby guaranteed.
9. The liability of each Guarantor hereunder is primary, direct and unconditional and may be enforced without requiring Sublandlord first to resort to any other right, remedy or security.
10. No Guarantor hereunder shall have any right of subrogation, reimbursement or indemnity whatsoever, unless and until the Obligations are paid or performed in full.
11. If any Guarantor hereunder should at any time die, become incapacitated, become insolvent or make a composition, trust mortgage or general assignment for the benefit of creditors, or if a proceeding under the United States Bankruptcy Code or any similar law affecting the rights of creditors generally shall be filed or commenced by, against or in respect of any guarantor hereunder, any and all obligation of that guarantor shall, at Sublandlord's option, immediately become due and payable without notice.
12. If any payment or transfer to Sublandlord which has been credited against any Obligation, is voided or rescinded or required to be returned by Sublandlord, whether or not in connection with any event or proceeding described in Section 11, the Guaranty shall continue in effect or be reinstated as though such payment, transfer or recovery had not been made.
13. Except as otherwise provided herein, the Guaranty shall be construed as an absolute, unconditional, continuing and unlimited obligation of each Guarantor hereunder without regard to the regularity, validity or enforceability of any of the Obligations, and without regard to whether any Obligation is limited, modified, voided, released or discharged in any proceeding under the United States Bankruptcy Code or any similar law affecting the rights of creditors generally.
14. Any termination of the Guaranty shall be applicable only to Obligations accruing after termination or having their inception after the effective date of such termination and shall not affect Obligations having their inception prior to such date.
15. The death or incapacity of any Guarantor hereunder shall not result in the termination of the Guaranty.
16. Any and all present and future debts and obligations of Subtenant to any Guarantor hereunder are hereby waived and postponed in favor of and subordinated to the full payment and performance of the Obligations.

17. Each Guarantor hereunder waives to the greatest extent permitted by law: notice of acceptance hereof; presentment and protest of any instrument, and notice thereof; notice of default or intent to accelerate; notice of foreclosure; notice of any modification, release or other alteration of any of the Obligations or of any security therefor and all other notices to which any guarantor hereunder might otherwise be entitled.
18. Each Guarantor hereunder waives to the greatest extent permitted by law: any defense arising by virtue of the lack of authority, death or disability of such Guarantor; or any defense based upon an election of remedies by Sublandlord which destroys or otherwise impairs the subrogation rights of such Guarantor or the right of such Guarantor to proceed against the Subtenant for reimbursement, or both.
19. Upon the bankruptcy, winding-up or distribution of any of the assets of Subtenant or any Guarantor, Sublandlord's rights will not be affected or impaired by its omission to prove its claim or prove its full claim. Sublandlord may prove such claims as it sees fit and may refrain from proving any claim.
20. This Guaranty will be jointly and severally binding upon each Guarantor, and their respective heirs, executors, administrators, successors and assigns, and will inure to the benefit of Sublandlord, its successors and assigns. No Guarantor may assign this Guaranty without the express written consent of Sublandlord.

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IN WITNESS WHEREOF, each Guarantor has executed and delivered this Guaranty as of the date written above.

**GUARANTORS:**

By: \_\_\_\_\_

By: \_\_\_\_\_

Address: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

Email: \_\_\_\_\_

By: \_\_\_\_\_

By: \_\_\_\_\_

Address: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

Email: \_\_\_\_\_

*(If holding company)*

\_\_\_\_\_

By: \_\_\_\_\_

Title: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

## EXHIBIT D-1

### FRANCHISOR LEASE RIDER

This Franchisor Lease Rider (“**Rider**”) is entered into on \_\_\_\_\_, 20\_\_ , by and among **DOCTOR’S ASSOCIATES LLC**, a Florida limited liability company (“**Franchisor**”) \_\_\_\_\_, a \_\_\_\_\_ (“**Landlord**”), and \_\_\_\_\_, a \_\_\_\_\_ (“**Tenant**”).

**WHEREAS**, Landlord and Tenant have entered into or propose to enter into the lease to which this Rider is attached (the “**Lease**”), pursuant to which Tenant will occupy that certain premises located at \_\_\_\_\_ (the “**Premises**”) for the purpose of operating a Subway® restaurant (“**Restaurant**”); and

**WHEREAS**, Tenant has executed or intends to execute a franchise agreement (“**Franchise Agreement**”) with Franchisor governing the operation of the Restaurant. As a requirement of the Franchise Agreement, the Lease must include this Rider.

**NOW, THEREFORE**, for good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, Franchisor, Landlord and Tenant agree as follows:

1. Franchisor’s Notice & Cure Rights. Landlord shall send to Franchisor a copy of any default notice given to Tenant under the Lease (concurrently with the default notice given to Tenant) as a prerequisite to exercising any remedy against Tenant to terminate the Lease or Tenant’s right to possession of the Premises. Franchisor shall have the right (but not the obligation) to cure any default specified in such notice, and Landlord shall not terminate the Lease or Tenant’s right to possession of the Premises if Franchisor cures the default within thirty (30) days after receipt of notice from Landlord of Tenant’s default (the “**Cure Period**”); provided, however, that if the default cannot with diligence be cured by Franchisor within the Cure Period, the commencement of action by Franchisor to remedy the default within the Cure Period shall extend the Cure Period for an amount of time reasonable under the circumstances to effectuate the cure. Landlord acknowledges and agrees that by curing Tenant’s default, Franchisor does not assume, and Landlord shall not hold it responsible for, any liabilities of Tenant unless Franchisor assumes the Lease as provided in Section 3(A) below.

Landlord further agrees to (i) send to Franchisor copies of all other letters or notices sent to Tenant with respect to the Lease at the same time the letters or notices are sent to Tenant and (ii) promptly notify Franchisor if Tenant does not exercise an extension or renewal option granted under the Lease. Franchisor shall have the right, but not the obligation, for thirty (30) days after receipt of such notice to assume the Lease and exercise the applicable extension or renewal option.

2. Franchisor’s Right of Entry. Franchisor will have the right, without being guilty of trespass or any other crime or tort, to enter the Premises at any time or from time to time (i) to make any modification or alteration it considers necessary to protect the Subway® system and marks, (ii) to cure any default under the Franchise Agreement or under the Lease, (iii) to remove personal property from the Premises that Franchisor or its affiliates owns or has a security interest in, or (iv) to remove the distinctive elements of the Subway® trade dress upon the Franchise Agreement’s expiration or termination. Neither Franchisor nor Landlord will be responsible to Tenant for any

damages Tenant might sustain as a result of action Franchisor takes in accordance with this provision. Franchisor will repair or reimburse Landlord for the cost of any damage to the Premises' walls, floor or ceiling that result from Franchisor's removal of trade dress items and other property from the Premises.

3. Assignment.

A. Upon (i) expiration or termination of the Franchise Agreement or cessation of the operation of a Subway® restaurant at the Premises, (ii) commencement of eviction or termination proceedings by Landlord against Tenant, or (iii) Tenant's failure to exercise an extension or renewal option granted under the Lease, Franchisor (or its affiliate or assignee) shall have the right to assume Tenant's rights and obligations under the Lease by providing Landlord and Tenant with notice of such assumption. After receiving possession of the Premises, the assuming party will not be required to pay any delinquent rent or other sums owed under the Lease but must begin to cure any other defaults susceptible to cure by the assuming party under the Lease. Landlord hereby irrevocably and unconditionally consents to such assumption for operation of a Subway® restaurant at the Premises.

B. If the Lease is assumed by Franchisor as set forth in Section 3(A) above, the assuming party shall have the right to assign the Lease or sublet the Premises for operation of a Subway® restaurant to a licensee or franchisee duly approved by Franchisor and meeting the franchise requirements of Franchisor as of the date thereof, without first obtaining Landlord's consent and without the imposition of an assignment fee or similar charge. The assuming party shall remain liable under the Lease notwithstanding such assignment or sublease unless Landlord's prior written consent to the assignment or sublease is received. Notwithstanding anything in the Lease to the contrary, the assuming party shall have the right to retain all rent or other consideration payable under a sublease even if such rent or other consideration is in excess of the rent payable under the Lease.

C. If the Lease is assumed as set forth in Section 3(A) above, any provision in the Lease requiring Tenant to continuously operate a business at the Premises shall be suspended for one hundred twenty (120) days so that Franchisor can identify a franchisee to operate a Subway® restaurant at the Premises as contemplated in Section 3(B).

D. Tenant may not assign the Lease or sublet the Premises without Franchisor's prior written consent, and Landlord will not consent to an assignment or subletting by Tenant without first verifying that Franchisor has given its written consent to Tenant's proposed assignment or subletting.

4. Confidentiality. Landlord acknowledges that all information obtained by Landlord or Landlord's agents, officers, employees or directors (collectively, "**Landlord Parties**") relating to the unique and distinctive features of Tenant's or Franchisor's plans and specifications, business and operating methods, and any financial data relating to Tenant or Franchisor (collectively, "**Confidential Information**") are of a confidential nature. Landlord shall ensure that no Confidential Information is used or disclosed by any of the Landlord Parties except as may be required by a court of law. Landlord shall not issue any press release or other public disclosure

using the name, logo, or otherwise referring to Franchisor or any of its affiliates, and shall not permit any of the Landlord Parties or Landlord's broker, press agent or other party to do so, without the prior written consent of Franchisor.

5. Use of the Premises. During the term of the Franchise Agreement, Tenant will be permitted to use the Premises for the operation of a Subway® restaurant (together with any third-party add-on concept permitted under the Franchise Agreement) and for no other purpose.

6. Signage and Marks. Subject to applicable zoning laws and title restrictions, Landlord consents to the installation and use of such trademarks, service marks, signs, decor items, color schemes, and related components of the Subway® system (and any third-party add-on concept permitted under the Franchise Agreement) as Franchisor may from time to time prescribe.

7. Conflict Between Lease and Rider. In the event of a conflict or inconsistency between the provisions of this Rider and any other provision of the Lease or any of the exhibits or other attachments to the Lease, the provisions of this Rider shall prevail and be interpreted in such a manner as to override any provision of the Lease, exhibits or attachments that would prevent the spirit and letter of this Rider from being given full force and effect. Any amendments to the Lease by Landlord and Tenant that purport to diminish Franchisor's rights under this Rider or restrict Tenant from locating Subway® restaurants within a certain distance from the Premises (i.e., a radius restriction) without Franchisor's prior written consent shall be void ab initio.

8. Notices. Every notice, approval, consent or other communication authorized or required by this Rider shall be effective if given in one of the following ways: (i) by email to Franchisor at [SubwayRealEstate@Subway.com](mailto:SubwayRealEstate@Subway.com), to Landlord at \_\_\_\_\_ and to Tenant at \_\_\_\_\_; (ii) in writing and hand delivered to either party; or (iii) in writing and sent for next business day delivery by FedEx, UPS, or other nationally-recognized courier. Notices sent via hand delivery or via nationally-recognized courier shall be addressed to the parties at the addresses below, or at such other address as either party shall from time to time designate in writing. Email notices must contain the capitalized words "LEGAL NOTICE" in the subject line. The sender of an email notice must request a read receipt and the recipient must allow a read receipt to be sent on or before the next business day. Email notices shall be effective upon receipt by the sender of the read receipt from the recipient of the notice. Hand delivered notices shall be deemed to be effective upon delivery, if delivered. Notices sent for next business day delivery by nationally recognized courier shall be deemed to be effective on the next business day.

Franchisor: Attn: Legal Department - Leasing  
1 Corporate Drive, Suite 1000,  
Shelton, CT 06484

Landlord: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Tenant: \_\_\_\_\_  
\_\_\_\_\_

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9. Counterparts. This Rider may be executed in counterparts, and all counterparts together shall be construed as one and the same document. Executed counterparts of this Rider with signatures sent by electronic mail (i.e., in PDF format) or signed electronically via DocuSign may be used in the place of original signatures of this Rider. The parties intend to be bound by the signatures of the electronically mailed or signed signatures and the delivery of the same shall be effective as delivery of an original executed counterpart of this Rider. The parties hereby waive any defenses to the enforcement of this terms of this Rider based on the form of the signature or delivery thereof and hereby agree that such electronically mailed or signed signatures shall be conclusive proof, admissible in arbitration and judicial proceedings, of the parties' execution of this Rider.

**FRANCHISOR:**  
**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

**LANDLORD:**

\_\_\_\_\_  
By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

**TENANT:**

\_\_\_\_\_  
By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_



**EXHIBIT D-2**  
**[ ] AMENDMENT TO LEASE**

THIS \_\_\_\_\_ AMENDMENT TO LEASE (this “Amendment”) is made effective as of \_\_\_\_\_, 20\_\_ (the “Effective Date”), by and between \_\_\_\_\_, a(n) \_\_\_\_\_ (“Landlord”), and SUBWAY REAL ESTATE, LLC, a Delaware limited liability company (“Tenant”).

**RECITALS**

WHEREAS, Landlord and Tenant are parties to that certain Lease dated \_\_\_\_\_, 20\_\_, [as amended from time to time] (the “Lease”) for that certain space located at \_\_\_\_\_ and as more particularly described in the Lease (the “Premises”).

WHEREAS, Landlord and Tenant desire to modify the [minimum rent, extend the Lease term, relocate the Premises, and make certain other modifications to the terms and provisions of the Lease].

**AGREEMENT**

NOW, THEREFORE, in consideration of the above recitals, which by this reference are incorporated herein, and mutual covenants contained herein and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, Landlord and Tenant hereby amend the Lease as follows.

1. **Definitions.** For the purposes of the Lease the term “**Building**” shall mean the building located at \_\_\_\_\_, of which the Premises form a part. The parties hereby stipulate and agree that the Premises shall be deemed to contain \_\_\_\_\_ rentable square feet of space on the ground floor of the Building as indicated on \_\_\_\_\_.
2. **Integration of Amendment and Lease.** This Amendment and the Lease shall be deemed to be, for all purposes, one instrument. In the event of any conflict between the terms and provisions of this Amendment and the terms and provisions of the Lease, the terms and provisions of this Amendment shall, in all instances, control and prevail.
3. **Extension.** Landlord and Tenant hereby agree to extend the Lease term for a period of \_\_\_\_\_ (\_\_\_\_) months beginning on \_\_\_\_\_, 20\_\_, and terminating on \_\_\_\_\_, 20\_\_.
4. **[Relocation to New Space].** Landlord and Tenant hereby acknowledge and agree that the Tenant shall relocate from the current Premises to the Relocation Premises (as hereinafter defined) in accordance with the following terms:
  - a. “**Relocation Premises**” shall mean the premises commonly known as \_\_\_\_\_ containing approximately \_\_\_\_\_ rentable square feet as shown on the plan attached hereto as **Attachment 3**; and
  - b. “**Relocation Commencement Date**” shall mean the date Tenant vacates the current Premises and delivers possession thereof to Landlord in accordance with the terms and conditions of this Amendment.

On or before \_\_\_\_\_, 20\_\_, Landlord shall provide written notice to Tenant that Landlord has completed Landlord’s Work in accordance with **Attachment 4** attached hereto. Within \_\_\_\_\_

( ) days following receipt of such notice, Tenant shall fully vacate and yield to Landlord the current Premises in accordance with the surrender requirements of this Amendment.

On the Relocation Commencement Date, the Lease and all amendments thereto shall automatically be amended to provide that, from and after the date, the term “Premises” as used in the Lease and all amendments thereto shall refer to the Relocation Premises and not to the premises originally leased to Tenant under the Lease and, except as modified by this Amendment, all terms, covenants, and conditions of the Lease shall apply with full force and effect to the Relocation Premises throughout the remainder to the Lease term as if the Relocation Premises had originally been leased to Tenant under the Lease.

Tenant shall have the right, within thirty (30) days after the Relocation Commencement Date to have a licensed and insured architect re-measure the Relocation Premises. In the event the results of such re-measurement reveal a different rentable square footage than the figure set forth in this Amendment, the parties shall execute an amendment adjusting the square footage, minimum rent, Tenant’s share of CAM (defined below) and any other figure set forth herein or in the Lease to reflect the re-measurement, and confirming the location of the Relocation Premises and such other matters related to the Relocation Premises or the Lease as may reasonably be requested by Tenant.

5. **Rent.** Commencing as of [the Effective Date of this Amendment] [the Relocation Commencement Date], the minimum rent is hereby modified to the amounts and for the periods set forth in the following schedule:

Period	Monthly Rent	Annual Rent
_____ to _____	\$ _____	\$ _____
_____ to _____	\$ _____	\$ _____
_____ to _____	\$ _____	\$ _____
_____ to _____	\$ _____	\$ _____

6. **Tenant’s Termination Option.** Landlord hereby grants to Tenant the right to terminate the Term at any time (“**Tenant’s Termination Right**”) by providing Landlord with written notice (the “**Termination Notice**”) of termination of the Lease at least thirty (30) days prior to the termination date (the “**Termination Date**”) selected by Tenant and set forth in the Termination Notice. In the event Tenant elects to exercise Tenant’s Termination Right, Tenant shall pay to Landlord an amount equal to the lesser of (a) an amount equal to the rent payable for the one (1) month immediately prior to the date of the Termination Notice and (b) the rent payable for the remainder of the Term after the Termination Date (the “**Termination Fee**”). The Termination Fee shall be payable to Landlord on the Termination Date. Notwithstanding the foregoing, if rent payable for any three (3) of the eight (8) weeks immediately prior to the Termination Notice exceeds five percent (5%) of the gross weekly sales for the Premises (as determined by Tenant’s books and records), then Tenant shall not be obligated to pay the Termination Fee in connection with its exercise of Tenant’s Termination Right.
7. **Option to Renew.** The parties agree that, Tenant shall not lose any option to renew contained in the Lease unless and until the Tenant shall fail to give notice to Landlord within ten (10) days after receipt of written notice from Landlord citing Tenant’s failure to exercise its option to renew. Tenant’s notice to Landlord of Tenant’s intent to exercise any renewal option under the Lease shall be revocable for a period of five (5) business days after receipt by Landlord of the notice of renewal

(“**Rescission Period**”). Unless revoked by Tenant during the Rescission Period, upon expiration of the Rescission Period, Tenant’s exercise of the renewal option shall be binding and irrevocable.

8. **Use.** Tenant’s permitted use shall be defined as a restaurant for on and off premises consumption or for any other lawful purpose (the “**Permitted Use**”). Landlord acknowledges that Tenant’s menu consists primarily of sandwiches, wraps, salads and related items and that from time to time Tenant may add test items to its menu. Landlord further agrees that Tenant may add, delete and/or change its menu without the prior consent of Landlord provided that Tenant complies with all local codes and ordinances, and Landlord represents and warrants that Landlord has no preexisting agreements prohibiting such menu additions. In no event shall Tenant’s menu be construed as limited to sandwiches and salads. Without limiting the foregoing, Tenant may sell pizza, fruit smoothies and/or yogurt. Tenant may, but shall not be required to, remain open seven (7) days per week twenty-four (24) hours per day. Landlord acknowledges that the normal operation of Tenant’s business will create certain aromas including but not limited to the aroma of baking bread. Landlord represents that Tenant’s Permitted Use is permitted by all applicable federal, state, and local laws, ordinances, rules and regulations, all court orders, governmental directives, and governmental orders and all interpretations of the foregoing, and all restrictive covenants or zoning laws.
9. **Co-Tenancy.** If at any time during the Term of the Lease, less than seventy-five percent (75%) of the square feet in the Building is fully occupied and open for business, Tenant shall have the option upon five (5) days written notice to Landlord to either (i) cancel the Lease; or (ii) conduct business and pay an amount equal to fifty percent (50%) of the current minimum rent and additional rent monthly. Tenant shall not be responsible for paying minimum rent and additional rent until at least seventy-five percent (75%) of the square feet in the Building is occupied and open for business.
10. **Competition.** Landlord agrees and understands that the following exclusive language is a material inducement for Tenant to enter into this Amendment. Landlord agrees not to sell, lease, let, use or permit to be used, any property owned or controlled by Landlord within one (1) mile of the Premises now or at any time during the initial Term of the Lease or any renewal thereof to any entity including, but not limited to, food trucks, kiosks and mobile food carts, which sells or serves made to order food or pre-packaged sandwiches, including but not limited to convenience stores. Further, Landlord agrees that current tenants shall be prohibited from adding items to their menus which conflict with this exclusive right. Landlord warrants that Tenant shall not be in violation of any other exclusive rights as of the Effective Date. Further, Landlord shall indemnify, defend and hold Tenant harmless from any third party claim or suit regarding any other exclusive right granted by Landlord. Landlord agrees to provide Tenant with all current and future exclusivity agreements with other tenants.
11. **ADA Compliance.** Landlord warrants that the Premises are fully in compliance with the Americans with Disabilities Act of 1990 (“**ADA**”) and any revisions made there under, including but not limited to, any Standards and Regulations as they may change from time to time. Landlord agrees to indemnify Tenant for any damages ensuing from a lawsuit brought either by an individual or the attorney general for violation of the ADA, as well as any applicable local accessibility ordinances. Any alterations required to bring the Building into compliance with the ADA or other local accessibility ordinances shall be the Landlord’s sole expense and responsibility, and any charges incurred by the Landlord shall not be charged back to the Tenant either as part of the common area maintenance charges, or otherwise.
12. **Décor and Signage.** Landlord hereby gives its consent to Tenant to construct the interior and exterior of Premises in accordance with standard Subway® decor and to erect standard Subway® signs/awnings on the building. Tenant’s signs shall measure at least 36” high and extend the length of the fascia. The phrase “standard Subway® signs” shall be deemed to include existing pole signs,

monument signs and awnings. Additionally, Tenant may use standard Subway® window advertising including but not limited to LED “open” signs and static cling(s). Landlord further acknowledges and agrees that this consent is absolute and Tenant shall not be required to submit any of the aforementioned items for Landlord’s review. However, Tenant agrees that any signage installed by Tenant shall conform to local codes and ordinances. In the event Tenant shall be prohibited from utilizing the Franchisor’s standard décor and signage, Landlord and Tenant shall use best efforts to obtain a variance or applicable approvals. Tenant may, at Tenant’s option, terminate the Lease at anytime upon thirty (30) days written notice to the Landlord should Tenant, its assignee or sublessee fail to receive any approval, permit, licenses, rezoning or variance that is required to meet or exceed its requirements as stated herein. At any time during the Term of the Lease, if Tenant remodels, refreshes or otherwise upgrades the Premises in accordance with Franchisor’s latest required interior décor, Landlord agrees to grant Tenant two (2) months free rent beginning on the first day of the month following completion of said improvement.

13. **Common Area Maintenance Charges.** In the event that Tenant is responsible for common area maintenance charges (“CAM”) under the Lease, (i) Landlord agrees upon thirty days’ notice to substantiate all related expenses to Tenant’s satisfaction, (ii) in no event shall Tenant’s annual share of CAM increase by more than five percent (5%) from one calendar year to the next calendar year, (iii) if Tenant is required to pay a management fee, said amount shall be based solely on Tenant’s share of CAM and shall not include any calculation using minimum, base or gross rent and in no event shall said amount exceed ten percent (10%) of Tenant’s total share of CAM and (iv) any and all CAM charges will be limited to the Building and under no circumstances shall the Tenant be responsible for the replacement cost of capital items including, but not limited to; the roof, all structural portions of the Building, the parking lot and HVAC unit. Landlord shall keep at the Building or at Landlord’s principal place of business, full, accurate and separate books of account covering CAM and the statements of Landlord to Tenant shall accurately reflect overall CAM and Tenant’s share thereof shown on such books of account. Said books of account shall be retained for Landlord for at least three (3) years after the close of each accounting period. Tenant shall have the right to examine Landlord’s books and records upon not less than fifteen (15) days prior notice to Landlord. If Landlord shall receive any objections by Tenant, then such objections shall be deemed to be binding upon Landlord unless Landlord shall, within fifteen (15) days after receipt of such objections, deliver written notice to Tenant that Landlord disputes any or all such objections. If Landlord shall dispute any or all such objections, then Landlord and Tenant shall endeavor in good faith to reconcile such dispute within twenty (20) days after delivery by Landlord of Landlord’s notice to Tenant disputing any or all such objections, and if Landlord and Tenant are unable to resolve such dispute, Landlord and Tenant shall jointly select an independent accountant, which accountant shall resolve such dispute within twenty (20) days after its selection, and such decision shall be binding upon Landlord and Tenant. The fees of such accountant shall be paid equally by Landlord and Tenant. To the extent that it is determined herein that any sums are due and owing to Tenant, such amounts shall be credited against Tenant’s next due monthly installment of rent or, at Tenant’s option, paid by Landlord to Tenant, and if it is determined herein that Landlord has overcharged Tenant by more than five percent (5%), then Landlord shall be responsible for all fees payable to the accountant (rather than such fees being paid equally by Landlord and Tenant), and Landlord shall repay to Tenant the reasonable out of pocket costs incurred by Tenant in reviewing Landlord’s books and records.
14. **Exclusions from Taxes.** Tenant’s share of real estate taxes and assessments, shall not include any interest or penalties which arise from Landlord’s failure to pay the taxes or assessment in a timely manner. In no event shall Tenant be liable for additional rent attributable to any tax related to income, transfer, sale, excise taxes or inheritance tax imposed upon the Landlord arising out of Landlord’s ownership and/or sale of the property. Should the Landlord choose to contest the

imposition of any tax or assessment, the cost of maintaining any such action shall be borne solely by the Landlord, and shall not be reflected in any later charge to the Tenant. Should the Tenant be named as a party in any lawsuit involving tax or assessments, the Landlord shall indemnify the Tenant for any and all costs, including, but not limited to legal fees, which may be incurred in the defense of, or arising out of any such action.

15. **Condemnation.** If all or part of the Property is taken for any public or private use under any governmental law, ordinance or regulation, or by power of eminent domain, or by purchase in lieu thereof, and such taking adversely affects Tenant's use or enjoyment of the Premises in the reasonable opinion of Tenant, then Tenant shall have the option to terminate the Lease by giving written notice to Landlord within thirty (30) days after the date the condemning authority is given the right to possession (such date being the "date of taking" for purposes of this Section) and, in such event, all rights and obligations under the Lease shall cease, effective as of the date of the taking. If Tenant does not terminate the Lease in accordance with the foregoing, then Landlord shall proceed with diligence to make any repairs and alterations necessary to restore the Property to an architectural whole and make the Property suitable for Tenant's use. The rent payable under the Lease from the date of the taking through the expiration of the Lease Term shall be equitably reduced based on the degree to which Tenant's use and enjoyment of the Property are impaired. If Landlord fails to complete such repairs or alterations within ninety (90) days after the date of the taking, then Tenant may at its option terminate the Lease, effective upon delivering written notice of termination to Landlord at any time prior to Landlord's completion of such repairs and alterations, whereupon all rights and obligations under the Lease shall cease. In the event of the condemnation of all or any portion of the Property, Tenant is entitled to participate in any and all awards for such taking to the extent that any such award includes the loss, if any, sustained by Tenant as a result of the termination of the Lease for loss of business, fixtures, goodwill, moving expenses and attorneys' fees and costs, to the fullest extent permitted by law. In no event shall Tenant's claim reduce and/or diminish Landlord's award.
16. **Landlord Default.** If the Landlord shall fail, refuse or neglect to comply with Landlord obligations in accordance with the terms of the Lease, or if Tenant makes any repairs by reason of any act, omission or negligence of the Landlord or its employees or agents, Tenant shall have the right, at its option, to make such repairs on the behalf of and for the account of the Landlord and deduct all costs and expenses thereof from the next installment(s) of rent due under the Lease. Alternatively, if a default by Landlord continues for a period of thirty (30) days after Landlord's receipt of a written notice specifying the default, Tenant, at Tenant's option, may terminate the Lease by notifying the Landlord in writing and specifying the termination date. The Lease shall automatically be deemed void and both parties shall be relieved of all obligations. Tenant shall vacate the Premises within an additional period of thirty (30) days paying rent only to the date of said vacating. Landlord shall return any and all security deposits and/or advanced rent paid by Tenant within three (3) business days.
17. **Limitation of Tenant Liability.** Notwithstanding any provision in the Lease to the contrary, Landlord and Tenant agree that Tenant's aggregate liability in the event of default shall not exceed the lesser of one (1) month's rent or the rent that would become due for the remainder of the Term of the Lease. Furthermore, Landlord acknowledges an affirmative duty to mitigate damages and shall in no event accelerate rent. Landlord and Tenant agree that this limitation of liability shall apply to, but not be limited to, all back and future rent, triple net charges (if applicable), late fees, attorney fees and court costs. Upon the termination of the Lease, whether in accordance with this Section or otherwise, Tenant shall be permitted access to the Premises to remove any and all logo or trademark items. Such items shall include, but shall not be limited to, signage and murals.

18. **LIMITATION ON DAMAGES.** LANDLORD RECOGNIZES AND ACKNOWLEDGES THAT TENANT IS A DELAWARE LIMITED LIABILITY COMPANY AND THAT TENANT'S ASSETS CONSIST ALMOST EXCLUSIVELY OF LEASES, SUBLEASES, AND OPTIONS TO PURCHASE LEASED PREMISES. LANDLORD ALSO RECOGNIZES AND ACKNOWLEDGES THAT TENANT WAS ORGANIZED PRINCIPALLY FOR THE PURPOSE OF NEGOTIATING AND DRAFTING LEASES WITH A VIEW TOWARDS SUBLETTING THE LEASED PREMISES TO FRANCHISEES/LICENSEES OF DOCTOR'S ASSOCIATES LLC. ("DAL" AND "FRANCHISOR"). LANDLORD RECOGNIZES AND ACKNOWLEDGES THAT IT HAS BEEN ADVISED THAT DOCTOR'S ASSOCIATES LLC IS A FLORIDA LIMITED LIABILITY COMPANY THAT OWNS ALL RIGHTS TO AWARD FRANCHISES FOR SUBWAY® SANDWICH SHOPS AND THAT LANDLORD HAS ALSO BEEN ADVISED THAT TENANT HAS NO RIGHTS WHATSOEVER TO AWARD FRANCHISES FOR SUBWAY® SANDWICH SHOPS OR COLLECT ANY FRANCHISE-RELATED ROYALTIES FROM ANY PROSPECTIVE SUBLESSEE OF THE PREMISES. LANDLORD RECOGNIZES AND ACKNOWLEDGES THAT IT HAS BEEN GIVEN AN OPPORTUNITY, WHETHER BY ITSELF OR WITH THE ASSISTANCE OF ITS PROFESSIONAL ADVISORS, TO MAKE INQUIRY OF TENANT'S FINANCIAL STATUS AND TO EVALUATE SAID STATUS TO ITS SATISFACTION. LANDLORD HAS EITHER MADE SUCH INQUIRY AND IS SATISFIED WITH THE RESPONSE TO SUCH INQUIRY OR HAS AFFIRMATIVELY AND VOLUNTARILY DETERMINED NOT TO DO SO. LANDLORD FURTHER RECOGNIZES AND ACKNOWLEDGES THAT NO PERSON OR ENTITY OTHER THAN TENANT HAS MADE ANY REPRESENTATIONS OF ANY KIND WITH REGARD TO THE ABILITY OF TENANT TO PERFORM TENANT'S OBLIGATIONS HEREUNDER. LANDLORD ALSO RECOGNIZES AND ACKNOWLEDGES THAT TENANT INTENDS TO SUBLEASE THE PREMISES TO A PERSON(S) WHO HAS OR WILL BE AWARDED A FRANCHISE/LICENSE FOR A SUBWAY® SANDWICH SHOP FROM DAL, UNDER WHICH SUBLEASE THE SUBLESSEE WILL PAY RENT DIRECTLY TO LANDLORD SO THAT THE RENTAL PAYMENT FROM SUCH SUBLESSEE WILL NORMALLY NOT BE RECEIVED OR HELD BY TENANT. ALTHOUGH THE SUBLESSEE MAY OPEN A BUSINESS OPERATION DOING BUSINESS AS A SUBWAY® SANDWICH SHOP AND MAY HAVE FRANCHISE AND OTHER BUSINESS RELATIONSHIPS WITH CORPORATIONS RELATED TO OR ASSOCIATED BY THE GENERAL PUBLIC WITH "SUBWAY," AS IT IS COMMONLY KNOWN, LANDLORD RECOGNIZES AND ACKNOWLEDGES THAT THE SOLE AND EXCLUSIVE PERSON OR ENTITY AGAINST WHICH IT MAY SEEK DAMAGES OR ANY REMEDIES UNDER THIS OR ANY OTHER DOCUMENT IN WHICH THE LANDLORD AND TENANT OR LANDLORD AND SUBLESSEE ARE PARTIES, WHETHER FOR UNPAID RENT AND ASSOCIATED DAMAGES, CLAIMS OF UNJUST ENRICHMENT, CLAIMS OF UNFAIR TRADE PRACTICES, OR ANY OTHER THEORY OF RECOVERY OF ANY KIND OR NATURE, IS TENANT OR SUBLESSEE. FURTHER, IT IS EXPRESSLY UNDERSTOOD AND AGREED THAT THERE WILL NOT BE ANY LIABILITY WHATSOEVER AGAINST (A) DOCTOR'S ASSOCIATES LLC, ITS SHAREHOLDERS, DIRECTORS, OFFICERS, EMPLOYEES AND/OR AGENTS, AND/OR (B) ANY PERSONS AND ENTITIES WHO ARE THE SHAREHOLDERS, DIRECTORS, OFFICERS, EMPLOYEES, AND/OR AGENTS OF THE TENANT. SUCH EXCULPATION OF LIABILITY SHALL BE ABSOLUTE AND WITHOUT ANY EXCEPTION WHATSOEVER.
19. **Assignment.** Tenant may assign the Lease or sublet the Premises to any bona-fide licensee/franchisee of Doctor's Associates LLC, doing business as a Subway® sandwich shop ("**Tenant's Sublessee**") without the prior consent of or written notice to the Landlord. Such assignment and subletting shall not alter the Tenant's responsibility to the Landlord under the Lease. Landlord agrees to accept rent from Tenant, its assignee, or sublessee. Landlord and Tenant agree

that the purpose of the Lease is to sublet the Premises to an authorized Subway® licensee/franchisee of Doctor's Associates LLC. Should Tenant not succeed in obtaining an executed sublease within sixty (60) days of the execution of the Lease, Tenant may, at Tenant's option, void the Lease upon written notice.

20. **Landlord Maintenance.** Landlord, at Landlord's sole cost and expense shall maintain all exterior and structural portions of the Building, including the roof, walls, foundations, walks, driveways and parking areas, in good condition and repair, including replacement as required. Such maintenance shall include, but not be limited to the removal of snow and/or ice. In addition, Landlord warrants that the Premises, including the heating and air conditioning systems, plumbing, sprinklers, hot water heater, and electrical systems (collectively, the "**Systems**") will be in compliance with all Laws, in good working order, and that the roof will be free of leaks for the Term of the Lease. Landlord hereby agrees that Landlord shall, at Landlord's expense be responsible for the replacement of Systems if and when necessary and Landlord shall be responsible for any and all tap fees, hook-up fees, connection fees, impact fees (if any) necessary for Tenant's utilities. Landlord will perform all such maintenance, repairs and replacements in a good and workmanlike manner, using first-class materials, in compliance with all Laws. Landlord hereby represents and warrants to Tenant that, as of the Effective Date, the structural components and Systems of the Building, any fixtures, equipment and capital items provided by Landlord, and any common areas are in good operating condition and repair. Landlord further represents and warrants to Tenant as of the Effective Date that the Premises is free from water leaks, offensive odors, mold, asbestos and underground storage tanks. Under no circumstances shall the Tenant be responsible for the replacement cost of capital items including, but not limited to; the roof, all structural portions of the building, parking lot and systems. If Landlord shall fail, refuse or neglect to comply with Landlord's obligations in accordance with the terms of the Lease, or if Tenant is required to make any repairs by reason of any act, omission or negligence of Landlord or its employees or agents, Tenant shall have the right, but not the obligation, at its option, to make such repairs on the behalf of and for the account of Landlord and deduct the cost and expense thereof from the next installment(s) of minimum rent and additional rent due. Alternatively, if a default by Landlord continues for a period of thirty (30) days after Landlord's receipt of a written notice specifying the default, Tenant, at Tenant's option, may declare the Lease terminated and void; Tenant shall vacate the Premises paying rent only to the date of said vacating.
21. **Parking.** Landlord agrees to provide Tenant with at least one (1) parking space per 100 square feet of Premises. Tenant shall be permitted to install signs designating the spaces for Tenant's patrons only. The Landlord represents and warrants that there is adequate non-exclusive parking at the Building for parking by the Tenant's employees and customers. Furthermore, the Landlord will assure the parking areas are free of potholes, snow and ice, adequately striped and in good condition. The parking areas will be lighted, at Landlord's expense, until at least one hour after Tenant's closing.
22. **Hazardous Materials.** If any government or local agency requires an inspection for toxic or hazardous materials prior to a new tenancy, Landlord shall bear the cost of inspection. If a governmental authority requires the removal of hazardous or asbestos-related material including but not limited to molds and biological pollutants from the Premises, lands or the Building(s) of which it forms a part, it will be the Landlord's responsibility to remove the offensive material. If the Landlord does not comply with the ordinance within thirty (30) days after written notice from the Tenant, the Tenant may have the material removed at the cost of the Landlord and deduct the cost from the next monthly rental payment(s). If said material is removed from an area that lies below the parking lot, Landlord shall immediately repair any and all damage thereto. Landlord agrees to

hold Tenant harmless from any and all past, present and future environmental problems not approximately caused by the operation of Tenant's business.

23. **Notices.** Landlord and Tenant acknowledge that it is extremely important that rent be paid in a timely manner as required by the Lease. Since Tenant may sublet the Premises to a licensee/franchisee of Doctor's Associates LLC and the licensee/franchisee may pay rent directly to Landlord, Tenant does not receive rental income and will not know if minimum rent, additional rent or any other rent has not been paid. Since the parties recognize that time is of the essence in this matter, Landlord agrees to give written notice to Tenant within ten (10) days of any failure to perform any of the terms or conditions of the Lease by Tenant, its sublessee, or assignee. Failure of Landlord to give such notice will constitute a waiver of monetary and non-monetary claims against Tenant.

Every notice, approval, consent or other communication authorized or required by the Lease shall be effective if given in one of the following ways: (i) by email to Tenant at [SubwayRealEstate@Subway.com](mailto:SubwayRealEstate@Subway.com), and to Landlord at \_\_\_\_\_; (ii) in writing and hand delivered to either party; or (iii) in writing and sent for next business day delivery by FedEx, UPS, or other nationally-recognized courier. Notices sent via hand delivery or via nationally-recognized courier shall be addressed to the parties at the addresses below, or at such other address as either party shall from time to time designate in writing. Email notices must contain the capitalized words "LEGAL NOTICE" in the subject line. The sender of an email notice must request a read receipt and the recipient must allow a read receipt to be sent on or before the next business day. Email notices shall be effective upon receipt by the sender of the read receipt from the recipient of the notice. Hand delivered notices shall be deemed to be effective upon delivery, if delivered. Notices sent for next business day delivery by nationally recognized courier shall be deemed to be effective on the next business day.

Tenant: (a) Subway Real Estate, LLC  
Attn: Legal Department - Leasing  
1 Corporate Drive  
Suite 1000  
Shelton, CT 06484

(b) A necessary copy to:  
  
The Premises

Landlord: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Landlord's Tax I.D. Number (If Corporation) or Social Security Number (If Individual) is: \_\_\_\_\_.

Landlord agrees to accept rent at the above-referenced address.

Any change in the Landlord entity (including, but not limited to, property ownership, address for notices, etc.) must be authorized in writing by the named Landlord, its mortgagor, or by court order and sent to all the required notification parties as listed above. Absent such acceptable authorization, Tenant shall not be in default of the Lease if it continues to pay rent, nor shall it lose any of its rights, privileges (including, but not limited to, renewal options) as specified herein.



24. **Landlord Consent.** If at any time under the provisions of the Lease the consent of the Landlord is required, it shall not be unreasonably withheld, conditioned or delayed.
25. **Attorneys' Fees; Waiver of Jury Trial.** In the event of litigation between the Landlord and the Tenant relative to rights, obligations and duties of either party under the Lease, each party shall pay its own attorneys' fees and costs. Additionally, Landlord and Tenant agree that, to the extent permitted under Federal, State or local rules of civil procedure, Landlord and Tenant shall have the option to participate in any arbitration, deposition or mediation via telephone or video conferencing. Neither Landlord nor Tenant will compel the other to produce a representative to appear in person at the aforementioned proceedings in the jurisdiction where the litigation is taking place. Further, Landlord hereby waives any claim(s) against Tenant and any related parties for consequential, exemplary, and/or punitive damages. **In addition, both parties hereby waive their rights to a trial by jury.**
26. **Memorandum of Lease.** Landlord and Tenant agree that the Lease shall not be recorded. However, Landlord agrees to execute and deliver to Tenant a memorandum of the Lease in recordable form as set forth on **Attachment 1** attached hereto and incorporated herein at the time this Amendment is executed. Tenant shall have the right to record said memorandum in the local public registry at Tenant's expense. In the event Landlord fails or refuses to execute the Memorandum of Lease within the specified time period, Tenant, at Tenant's option, may consider this a default by the Landlord and terminate the Lease. Landlord hereby appoints the Tenant its attorney-in-fact for purposes of completing the Memorandum of Lease on behalf of the Landlord and to record the Memorandum of Lease with the local recording authority. The Landlord agrees that the Tenant and any third party requiring access to the Memorandum of Lease, may rely upon the information contained therein as being accurate.
27. **Quiet Enjoyment.** Landlord covenants that Tenant, upon complying with the terms of the Lease, shall peaceably and quietly have, hold and enjoy the Premises and all rights, easements, appurtenances and privileges belonging or appertaining thereto. Landlord agrees not to impose any restrictions or grant any easements or other rights that conflict with Tenant's rights under the Lease. Upon request, Landlord shall provide proof of ownership satisfactory to Tenant. Should Landlord fail to uphold the aforementioned covenant, Landlord and Tenant agree that Tenant's damages will be significant and difficult to ascertain. Therefore, Landlord agrees that Tenant's liquidated damages recoverable from Landlord for such breach shall be \$50,000.00. Landlord acknowledges that this liquidated damages provision is a fair estimate of Tenant's damages and does not constitute a penalty. For the purpose of this Section, any limitation of the personal liability of the Landlord shall be null and void, and the person executing the Lease on behalf of the Landlord shall be liable for the aforementioned damages both in his/her capacity and personally. This clause shall survive the termination of the Lease. No changes or additions by the Landlord will inhibit access to or visibility of the Premises or decrease parking ratio. Tenant is allowed, at its cost, to prune, cut back or remove any trees that interfere with visibility of the Premises. If Tenant's operation or use is at any time impaired or affected by the closing, relocation, alteration or improvement of any street adjoining the Premises, Tenant may, at its option, either terminate the Lease, or reduce the rent payable by fifty percent (50%) during the period of such impairment. Either of these options may be implemented upon thirty (30) days written notice to the Landlord.
28. **Brokers.** Landlord and Tenant agree that no brokerage commission or similar compensation is due in connection with this transaction except for the commission owed to \_\_\_\_\_, which shall be paid by Landlord. Except as provided in the preceding sentence, each party agrees to indemnify the other against all claims for brokerage commission or other compensation for services rendered at its instance in connection with this transaction.

29. **Rent Reduction.** Notwithstanding anything to the contrary contained herein, if during the first two (2) years following the Effective Date of this Amendment, the Landlord executes a lease for space in the Building to another tenant at a per square foot rate which is less than the per square foot rate under the Lease, Landlord shall reduce the rent to be equal to such lower per square foot rate. Landlord shall notify Tenant of such reduction in rent within five (5) business days of executing the new lease and shall execute an addendum confirming the rent reduction.
30. **Execution of Amendment.** In the event Landlord does not execute this Amendment and return a fully executed original within thirty (30) days of execution by Tenant, the Tenant may declare this Amendment null and void. Within three (3) business days, Landlord shall return any and all monies paid and all counterparts of this Amendment executed by Tenant.
31. **Right of First Refusal.**
- a. “**ROFR Space**” shall mean any area in the Building that can be configured to include a drive-through for food sales to customers in their automobiles (such as an end-cap space, for example), including without limitation: [Suite No.(s) or other identifier(s) of space].
  - b. If at any time during the Lease term the ROFR Space is vacant and unencumbered by any rights of any third party, and if Landlord intends to enter into a lease (the “**Proposed Lease**”) for the ROFR Space with anyone (a “**Proposed Tenant**”) other than the tenant then occupying such space, then Landlord shall first offer to Tenant the right to lease such ROFR Space upon all the terms and conditions of the Proposed Lease for the ROFR Space. Notwithstanding anything to the contrary in the Lease, the right of first refusal granted to Tenant under this Amendment shall be subject and subordinate to (i) the rights of all tenants at the Building under existing leases, and (ii) the herein reserved right of Landlord to renew or extend the term of any lease with the tenant then occupying such space, whether pursuant to a renewal or extension option in such lease or otherwise.
  - c. Such offer shall be made by Landlord to Tenant in a written notice (the “**ROFR Notice**”) which offer shall designate the space being offered and shall specify the terms for such ROFR Space which shall be the same as those set forth in the Proposed Lease. Tenant may accept the offer set forth in the ROFR Notice by delivering to Landlord a notice of acceptance (“**Tenant’s Notice**”) of such offer within ten (10) business days after delivery by Landlord of the ROFR Notice to Tenant. In order to send the ROFR Notice, Landlord does not need to have negotiated a complete lease with the Proposed Tenant but may merely have agreed upon the material economic terms for the Proposed Lease, and Tenant must make its decision with respect to the ROFR Space as long as it has received a description of such material economic terms.
  - d. If Tenant at any time declines any ROFR Space offered by Landlord, Landlord shall be free to lease the ROFR Space to the Proposed Tenant.
32. **Force Majeure.** If either party fails to perform any of its obligations under the Lease as a result of Force Majeure, such party shall not be liable for loss or damage for the failure and the other party shall not be released from any of its obligations under the Lease. If either party is delayed or prevented from performing any of its obligations as a result of Force Majeure, the period of delay or prevention shall be added to the time herein provided for the performance of any such obligation.

- a. “Force Majeure” shall mean any period of delay which arises from or through acts of God; pandemics; strikes, lockouts, or labor difficulty; explosion, sabotage, accident, riot, or civil commotion; act of war; fire or other casualty; pandemics, legal requirements; delays caused by the other party; and causes beyond the reasonable control of a party. Landlord further agrees that in the event Tenant is required by any governmental authority to close its store at the Premises due to a Force Majeure event, Tenant’s obligation to continue paying the monthly rent shall be abated (“**Rent Abatement**”) if Tenant sends the Rent Abatement Notice.
  - b. “**Rent Abatement Notice**” shall mean written notice submitted by Tenant pursuant to the terms of this Amendment notifying Landlord of a requirement by any governmental authority to refrain from operating its business at the Premises. The Rent Abatement Notice shall include a copy of the requirement issued by the governmental authority. The period of the Rent Abatement shall be one-day for each day following the date that Landlord receives the Rent Abatement Notice and the date that Tenant is no longer obligated to refrain from opening due to the aforesaid governmental authority requirement or to remain closed due to the aforesaid governmental authority requirement, as applicable (this period of time being referred to herein as the “**Rent Abatement Period**”). The parties agree, notwithstanding anything to the contrary herein, that the Lease term shall be extended automatically by a period of time equal to the Rent Abatement Period; and, upon the request of either party, the non-requesting party shall enter into an amendment of this Lease to memorialize this extended Lease term.
33. **Cancellation.** Landlord agrees that the Lease may be canceled by Tenant within thirty (30) days of full execution by so notifying Landlord in writing. Further, Landlord agrees that it shall commence and/or continue constructing the Premises in accordance with Landlord’s work during this period. However, Tenant acknowledges that Landlord shall not be required to make any alterations that are unique to Tenant’s use until the above referenced time period has expired.
34. **Entire Agreement.** The Lease and this Amendment contains the entire agreement between the parties and supersedes all prior understandings.
35. **Mechanics’ Liens.** Tenant shall pay and settle all expenses and liabilities arising out of or in any way connected with any and all construction, repairs, alterations, or maintenance of the Premises, and all liens of mechanic’s and materialmen, and all liens of a similar character, arising out of or growing out of the construction, repair, alteration, or maintenance of the Premises, provided said work was performed by Tenant and provided the person performing the work has filed the lien properly in accordance with the laws of the State where the Premises are located.
36. **Timeliness of Charges.** Landlord agrees to notify Tenant in writing in accordance with the Lease of any back charges due under the Lease or of any changes in the rent as and when they become due. All parties agree and acknowledge that time is of the essence with respect to these matters. In the event that Landlord does not appropriately notify Tenant within ninety (90) days of the date upon which said charges had become due, Landlord agrees that it has waived its rights to said back charges and further, that Tenant shall not be obligated to pay, nor shall it have any liability for these back charges. It is agreed that it is the intent of the parties that all charges be assessed in a timely manner as they accrue and in no event shall they be assessed to Tenant after this ninety (90) day period.
37. **Surrender of Premises.** Tenant shall be permitted, within ten (10) days after the expiration or sooner termination of the Lease, to remove any additions or improvements made by it, provided, however, that it repairs any damage to the Premises caused by such removal or pays for any damages

caused by such removal. Any such addition or improvement not removed within ten (10) days shall be deemed abandoned and shall, thereupon, become the property of Landlord without compensation to Tenant. If Tenant has made improvements to the Premises which, if removed, would cause significant damage to the Premises, then Tenant may, at its option, choose to leave these improvements in place without incurring any liability for their removal by Landlord or a third party. Tenant's trade fixtures and all of Tenant's equipment shall not be considered fixtures, and shall remain the property of Tenant. As such, they may be removed by Tenant at any time, subject to the foregoing paragraph. On or before the expiration or earlier termination of the Lease, Tenant shall surrender to Landlord the Premises and all of Tenant's alterations and fixtures broom clean, in good order and condition, excepting reasonable wear and tear, casualty and condemnation. Tenant may, but shall not be required to remove those alterations or improvements to the Premises which are installed by Tenant and which are trade fixtures which may be removed without material damage to the Premises and which are in the nature of furniture, movable refrigeration, movable cooking equipment, storage and display cases, counter shelves and racks. All other alterations and fixtures including, without limitation, those in the nature of ventilating, air conditioning, unmovable refrigeration, unmovable cooking equipment, plumbing, sprinkling systems, outlets, partitions, doors, vaults, paneling, molding or flooring shall be surrendered with the Premises and Tenant need not remove them.

38. **Estoppel Certificates.** Landlord, within twenty (20) days after Tenant's request, shall deliver to Tenant an executed, written estoppel certificate in the form attached hereto as **Attachment 2** (the "**Estoppel Certificate**") identifying Tenant and the Lease and certifying and confirming the intent set forth on **Attachment 2**, in addition to any information or confirmation Tenant may reasonably require. In the event Landlord shall fail to return such statement within twenty (20) days of Tenant's request, Tenant shall presume that there are no defaults, monetary or non-monetary, under the Lease and Landlord shall be estopped from rebutting such presumption. Tenant may rely on such Estoppel Certificate as true and correct. The information contained within the Estoppel Certificate shall be binding upon the Landlord, its assignees and successors in interest.

[Remainder of page intentionally left blank]

**IN WITNESS WHEREOF**, Landlord and Tenant have executed this Amendment to be effective as of the date first written above.

LANDLORD:

\_\_\_\_\_,  
a(n) \_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

TENANT:

**SUBWAY REAL ESTATE, LLC,**  
a Delaware limited liability company

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

**ATTACHMENT 1**

**MEMORANDUM OF LEASE**

THIS MEMORANDUM OF LEASE, is executed effective as of \_\_\_\_\_, 20\_\_ between \_\_\_\_\_, a(n) \_\_\_\_\_, as Landlord, and \_\_\_\_\_, a(n) \_\_\_\_\_, as Tenant, and is being executed to set forth the terms and provisions of a certain Lease (as hereinafter defined).

1. The address of the Landlord is \_\_\_\_\_.
2. The address of the Tenant is \_\_\_\_\_.
3. The "Lease" is that certain Lease between Landlord and Tenant dated \_\_\_\_\_, 20\_\_.
4. The Premises is located in the building at \_\_\_\_\_ as more particularly set forth on Exhibit A attached hereto and incorporated herein.
5. The Term of the Lease is for an initial term of \_\_\_\_\_ ( ) years which is to approximately commence on \_\_\_\_\_, 20\_\_ and terminate on \_\_\_\_\_, 20\_\_, subject to the terms of the Lease.
6. If the Tenant is not in default under the terms of the Lease, the Tenant shall have the option to renew the Term of the Lease for \_\_\_\_\_ ( ) additional term(s) of \_\_\_\_\_ ( ) years each.
7. If the Tenant is not in default under the terms of the Lease, Tenant has the following additional rights under the lease: [list any of the following: option to expand, option to purchase, right of termination, right of first refusal, etc.] \_\_\_\_\_
8. This Memorandum of Lease describes only selected provisions of the Lease, and reference must be made to the text of the Lease for the full terms and conditions. This Memorandum of Lease shall not in any way amend or supersede the terms and conditions of the Lease.

[REMAINDER OF PAGE INTENTIONALLY BLANK]

IN WITNESS WHEREOF, the Landlord and the Tenant have executed this Memorandum of Lease on the date first written above.

LANDLORD:

\_\_\_\_\_,  
a(n) \_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

TENANT:

**SUBWAY REAL ESTATE, LLC,**  
a Delaware limited liability company

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

**TENANT**

STATE OF \_\_\_\_\_ )  
 ) SS:  
COUNTY OF \_\_\_\_\_ )

BE IT REMEMBERED, that on this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_, before me, the subscriber, a notary public in and for said State, personally appeared \_\_\_\_\_, the \_\_\_\_\_ of \_\_\_\_\_, a \_\_\_\_\_, who executed the foregoing Agreement on behalf of such \_\_\_\_\_ and acknowledged the signing thereof to be his/her and its voluntary act and deed for the uses and purposes set forth therein.

IN TESTIMONY WHEREOF, I have hereunto subscribed my name and affixed my notarial seal, on the day and year last aforesaid.

\_\_\_\_\_  
Notary Public  
My Commission Expires:

**LANDLORD**

STATE OF \_\_\_\_\_ )  
 ) SS:  
COUNTY OF \_\_\_\_\_ )

BE IT REMEMBERED, that on this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_, before me, the subscriber, a notary public in and for said State, personally appeared \_\_\_\_\_, the \_\_\_\_\_ of \_\_\_\_\_, a \_\_\_\_\_, who executed the foregoing Agreement on behalf of such \_\_\_\_\_ and acknowledged the signing thereof to be his/her and its voluntary act and deed for the uses and purposes set forth therein.

IN TESTIMONY WHEREOF, I have hereunto subscribed my name and affixed my notarial seal, on the day and year last aforesaid.

\_\_\_\_\_  
Notary Public  
My Commission Expires:  
This instrument was prepared by:



**EXHIBIT A**  
**TO MEMORANDUM OF LEASE**

Legal Description  
(Landlord/Owner to insert)

**ATTACHMENT 2**

**ESTOPPEL CERTIFICATE**

The undersigned is the Landlord, or the legal representative of the Landlord, of the premises located at \_\_\_\_\_. The undersigned further represents that the following is a true and accurate statement of rent due, related charges, security deposit and last month's rent held by the Landlord for the above-mentioned premises.

The fixed or minimum monthly rental presently payable under the terms of the Lease is \$\_\_\_\_\_ per month and has been paid through \_\_\_\_\_, 20\_\_.

All rent payable under the terms of the Lease has been paid through \_\_\_\_\_, 20\_\_, and the Tenant is not presently in default of any of the terms or conditions of the Lease.

All other amounts, if any, payable under the terms of the Lease has been paid through \_\_\_\_\_, 20\_\_.

As of this date, \_\_\_\_\_, 20\_\_, Lease arrears are as follows:

Type	Amount Due	As of
Gross Rent	\$ _____	_____, 20__

The amount of the security deposit under the Lease is \$\_\_\_\_\_.

Other than as stated above, there are no monies owed under the Lease for the premises between \_\_\_\_\_ and \_\_\_\_\_ dated \_\_\_\_\_, 20\_\_, nor are there any defaults of the Lease by the Tenant as of such date.

The expiration date of the term of said Lease is \_\_\_\_\_, 20\_\_. The Lease provides for \_\_\_\_\_ renewal or extension terms. In the event the Lease provides for renewal or extension options, notification of renewal or non-renewal must be sent to the Landlord no later than: (Dates of Notification) \_\_\_\_\_.

The Lease has been modified, supplemented, or amended \_\_\_\_\_ time(s). (Copies of the documents must be attached hereto).

The following applies to the aforementioned Lease (check one):

\_\_\_\_ The undersigned is the owner, or agent of the owner of the premises, and no other Lease exists, or;

\_\_\_\_ A Master Lease/Ground Lease for the premises exists between the undersigned and \_\_\_\_\_ dated \_\_\_\_\_, 20\_\_, a copy of which is attached.

The undersigned Landlord/representative of the Landlord hereby acknowledges that the Lease and any Amendments to it remain unchanged and in full force and effect. The Landlord understands that pursuant to the terms of the Lease that all changes must be agreed to by the parties to that document in writing.

LANDLORD: \_\_\_\_\_ (Please Print or Type)

ADDRESS: \_\_\_\_\_ PHONE: \_\_\_\_\_

CITY: \_\_\_\_\_ STATE: \_\_\_\_\_ ZIP: \_\_\_\_\_

LANDLORD'S SIGNATURE: \_\_\_\_\_ DATE: \_\_\_\_\_

NOTARIZATION FOR AN INDIVIDUAL

STATE OF \_\_\_\_\_ )  
 ) ss:  
COUNTY OF \_\_\_\_\_ )

On this \_\_\_\_ day of \_\_\_\_\_, 20\_\_ before me appeared \_\_\_\_\_ to me known to be the person described in and who executed the foregoing instrument, and acknowledged that he executed the same as his free act and deed.

Notary Public  
My Commission Expires: \_\_\_\_\_

NOTARIZATION FOR A CORPORATION OR LIMITED LIABILITY COMPANY

STATE OF \_\_\_\_\_ )  
 ) ss:  
COUNTY OF \_\_\_\_\_ )

On this \_\_\_\_ day of \_\_\_\_\_, 20\_\_ before me personally came \_\_\_\_\_, to me known, who, by me duly sworn, did depose and say that deponent resides at \_\_\_\_\_ that deponent is the \_\_\_\_\_ of, the corporation or limited liability company described in, and which executed the foregoing instrument, and the deponent signed deponent's name by order of the corporation or limited liability company.

Notary Public  
My Commission Expires: \_\_\_\_\_

NOTARIZATION FOR A PARTNERSHIP

STATE OF \_\_\_\_\_ )  
 ) ss:  
COUNTY OF \_\_\_\_\_ )

On this \_\_\_\_ day of \_\_\_\_\_, 20\_\_ before me, the undersigned, a Notary Public in and for said County and State, personally appeared \_\_\_\_\_ known to me to be the person who executed the foregoing instrument as a Partner of \_\_\_\_\_, partnership, and acknowledged to me that the partnership executed the same.

Notary Public  
My Commission Expires: \_\_\_\_\_

**ATTACHMENT 3 [INCLUDE IF RELOCATING]**  
**PLAN SHOWING THE RELOCATION PREMISES**

**ATTACHMENT 4 [INCLUDE IF RELOCATING]**

**LANDLORD'S WORK - MODIFIED VANILLA SHELL**

**Landlord at Landlord's sole cost and expense, shall construct the Premises in accordance with this Attachment.**

1. **Utilities:** All Utilities shall be separately metered for Tenant's sole use. Landlord will provide and install at Landlord's cost, "service ready" connections/conduits in the Premises for all utilities (gas, electric, water, sewer, high speed internet and telephone) to enable Tenant to order such services without Tenant having to incur any hook-up, tap or installation fees. In addition, any required development or impact fees, asbestos testing or abatement fees, and/or any other related charges will be paid by the Landlord.
2. **ADA Requirements:** Landlord will be responsible for any exterior ADA requirements including leading into or exiting the Tenant's premises.
3. **Electrical:** Electrical service supplied to the premises sufficient for servicing all of Tenant's equipment and fixtures. Minimum (2) electrical panels, 200 amps each for a total of 400 amps (3 phase, 120/208V), each panel to have (42) circuits each with breakers. Main feeder from service point to panel(s), main breaker and main disconnect to be dedicated for Tenant's use only. Electrical panels to be located as per Tenant's plans and specifications. Landlord will be responsible for any upgrades to the main building electrical service to accommodate Tenant's electrical requirements. Electrical receptacle outlets per tenant's plans and specifications and (1) exterior light just outside of Tenant's rear door. Landlord will also provide conduit and time clock for Tenant signage.
4. **Plumbing:** Landlord will provide 4" minimum sewer waste line at suitable depth to drain as per local code requirements. In addition, Landlord will provide a grease trap (if required by local code) and grease waste line to fixtures that must be tied into grease trap as required by local code. Landlord will provide 1" domestic waterline with a minimum 55 psi water pressure, separately metered with backflow preventer, and 50 gallon water heater, located as per Tenant plans and specifications.
5. **Lighting:** LED light fixtures as per Tenant's plans and specifications.
6. **Ceiling:** Acoustical ceiling 2x2 tiles and ceiling grid painted with the Tenant specified paint colors. Service area will need to have 2x2 vinyl rock washable ceiling tiles. Ceiling height and additional specifications provided by Tenant.
7. **Drywall:** Demising walls and/or Fire Walls, will meet minimum code requirements with all penetrations sealed and/or fire caulked (or other approved methods). All Demising walls shall be framed with minimum 20 gauge metal studs and insulated. All walls will be taped, smooth finish (minimum Level 4 finish) (entire walls finished to ceiling deck), and primed.
8. **HVAC System:** (2) new separate (5) ton package AC units (with heat) are preferred, minimum 14 SEER. Landlord to provide main trunk duct drop, distribution spiral ductwork, and programmable thermostats as per tenant specifications and local code. If fire duct smoke detectors are required then Landlord will provide. Any structural steel or roofing that may be required will be the responsibility of the Landlord. Landlord will also provide exhaust ductwork and any penetrations required for Tenant's oven exhaust fan requirements.
9. **Bathrooms:** Landlord shall provide two fully functional restrooms compliant with Americans with Disabilities Act (ADA) insulated for sound and located as per Tenant's plans and specifications. Plumbing system to be in good working order. Provide water closets and lavatories per local and federal code.

Restrooms shall include bathroom accessories, including ADA grab bars, toilet paper holder, mirror, and door hardware. Bathrooms shall receive drywall gypsum ceiling and exhaust fans as per local code.

10. **Flooring:** Landlord will provide clean and level concrete slab free of dust, debris, and grease. Floor will be ready for Tenant's floor finish. Landlord will also provide a flooring credit equal to \$5.00 PSF.

11. **Storefront:** Landlord shall provide clean, non-tinted, standard storefront with entry doors. Landlord will install hurricane impact low E grade glass and/or hurricane shutters if applicable per local building codes.

12. **Life Safety/ Fire Protection:** Landlord will provide all necessary Life Safety and Fire Protection fixtures, apparatuses, and devices to meet local code and in good working order including, emergency light fixtures, exit light fixtures, fire sprinkler systems, fire alarm systems, fire extinguishers. In addition, Landlord will be responsible for protecting and/or fireproofing any structural beams, columns, or roof decks that may need to be protected as per local code or fire district requirements.

13. **Subway Open Ceiling Design:** Subway incorporates an "open ceiling concept" in some of their new store designs. If this Subway meets the open ceiling concept requirements, then the following will need to be provided at the Landlords expense in addition to the above requirements. All exposed walls finished to a Level 4 finish all the way to the ceiling deck and primed with paint. All associated, Landlord installed, HVAC ductwork, electrical conduits, roof penetrations, and accessories will be installed in a professional manner and hidden whenever possible to conceal from the exposed viewing of the customer. Metal conduit will be used whenever possible to conceal wiring. Landlord will provide necessary documentation to Tenant's architect for the insulated value of the existing roof deck. In addition, Landlord provided Ceilings, Fire Sprinklers, Walls, Lighting, will need to be installed as per Tenant "Open Ceiling Concept" design criteria.

14. **Other Landlord Requirements:** Landlord will provide Tenant or Tenant's architect "As Built" plans of the premises with an accurate dimensioned floor plan. Landlord will provide tenant a premises free of any outstanding code violations, liens, hazardous materials, or any other non-conforming issues that don't meet the requirements of local codes, or local governmental agencies.

\_\_\_\_\_  
Tenant Initials  
QB\62746832.9

\_\_\_\_\_  
Landlord Initials

**EXHIBIT D-3**

FRANCHISE \_\_\_\_\_

SUBLICENSE DATE \_\_\_\_\_

SUBLICENSE

SUBWAY REAL ESTATE, LLC

with

\_\_\_\_\_  
\_\_\_\_\_



**KEY CONTRACT DATA**

**Name of Sublicensee:** \_\_\_\_\_

**State of Incorporation:** \_\_\_\_\_

**Type of Entity:** \_\_\_ LLC \_\_\_ Corp. \_\_\_ Other: \_\_\_\_\_

**Franchise Agreement Date:**

\_\_\_\_\_ **Same as Sublicense Date on Cover Page**

\_\_\_\_\_ **Other:** \_\_\_\_\_

**Commencement Date of Sublicense:** \_\_\_\_\_

**Security Deposit:** \$ \_\_\_\_\_

**Other Pre-Opening Costs Deposit:** \$ \_\_\_\_\_

**Sublicensee's email address:** \_\_\_\_\_

**SUBLICENSE**

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## SUBLICENSE

THIS SUBLICENSE (the “**Sublicense**”), is made on the date shown on the cover page hereof (the “**Sublicense Date**”), by and between **SUBWAY REAL ESTATE, LLC**, a Delaware limited liability company, (“**Sublicensor**”), and the party identified as Sublicensee in the Key Contract Data at the beginning of this Sublicense.

In consideration of the covenants contained in this Sublicense, the parties agree as follows:

### **1 PROPERTY LICENSED**

- 1.1 **Demise.** Sublicensor licenses to Sublicensee and Sublicensee licenses from Sublicensor the premises described in the Master License (defined below) attached hereto (the “**Premises**”), subject to any and all reservations, restrictions, easements, rights of way, limitations and conditions of record, if any. The purpose of this Sublicense is so that Sublicensee can operate a Subway® restaurant under the terms of a Franchise Agreement with Doctor's Associates LLC (“**DAL**”) dated as shown in the Key Contract Data at the beginning of this Sublicense, and under the franchise number shown on the cover page hereof (“**Franchise Agreement**”).
- 1.2 **Master License.** Sublicensee acknowledges that the Premises are subject to a license between Sublicensor as licensee and the licensor identified therein (the “**Master Licensor**”), a copy of which is attached hereto as Exhibit A (the “**Master License**”). Sublicensee acknowledges that Exhibit A contains a true and correct copy of the Master License. Any conflict between this Section 1.2 and the other provisions of this Sublicense shall be resolved in favor of this Section 1.2.
  - 1.2.1 This Sublicense is subject and subordinate to the Master License. If the Master License is terminated for any cause whatsoever, Sublicensee shall promptly vacate and surrender the Premises to Sublicensor and this Sublicense shall terminate as of the date of termination of the Master License and Sublicensor shall have no liability and/or obligation to Sublicensee for the termination of the Sublicense.
  - 1.2.2 Except as otherwise provided herein, all costs, common area maintenance fees, expenses, charges, assessments, and license fee escalations accruing under the Master License, any restrictions imposed upon Sublicensor thereunder, together with all repairs, replacements, restorations, and any other obligations required to be performed by Sublicensor, as licensee under the Master License, shall be binding upon Sublicensee herein. In the event the obligations and restrictions imposed on Sublicensee under the Sublicense conflict with the obligations and restrictions imposed upon Sublicensor as licensee under the Master License, then the more burdensome and restrictive of such obligations and restrictions shall prevail and be binding upon Sublicensee herein.
  - 1.2.3 With respect to any consent or approval required to be obtained of Master Licensor under the Master License (by way of illustration and without limitation, consent to alterations), Sublicensor’s sole obligation with respect thereto, upon being requested in writing by Sublicensee, shall be to seek the approval or consent of Master Licensor. Sublicensee acknowledges and agrees that Sublicensor shall not be liable to Sublicensee with respect to any delay, default or failure of Master Licensor to grant such consent or approval or in the performance by the Master Licensor of its obligations and covenants under the Master License unless such be due to acts or misconduct of Sublicensor and neither shall the License Fees, Additional License Fees or other Additional Charges under the Sublicense abate nor shall any of the obligations of Sublicensee under the Sublicense be affected by reason thereof. Sublicensee further acknowledges and agrees that, with

respect to any rights afforded Sublicensor under the Master License, including, but not limited to, any options to extend or renew the term of the Master License, options to purchase the Premises, rights of first refusal to purchase the Premises and restrictions against competition, such rights are not passed on to or conferred upon Sublicensee under this Sublicense. Sublicensee acknowledges that only Sublicensor has the benefit of and the right to exercise or enforce such rights and the failure of Sublicensor to exercise or enforce such rights shall not be a default under the Sublicense nor entitle Sublicensee to make any claim against Sublicensor.

- 1.2.4 In the event the Master License contains extension or renewal options, Sublicensee agrees to provide written notice to Sublicensor of its desire to exercise its option at least one hundred eighty days (180) prior to the date on which Sublicensor must notify the Master Licensor of its intention to exercise its option to extend or renew the Master License. Sublicensee agrees that Sublicensor may elect not to extend or renew the Master License if Sublicensee fails to give Sublicensor notice as provided in this Subsection. Furthermore, Sublicensor may elect not to extend or renew the Master License if Sublicensee shall be in default in the performance of any of the terms of the Master License, this Sublicense or the Franchise Agreement during the period one hundred eighty (180) days prior to the date Sublicensor must give notice to Master Licensor.
- 1.2.5 If Master Licensor fails to perform its duties under the Master License, Sublicensee must give written notice thereof to Sublicensor describing Master Licensor's default in detail. Upon receipt of the notice, Sublicensor shall then promptly notify Master Licensor and demand performance as required in the Master License. In the event Sublicensee wishes to engage the services of an attorney to settle any disputes arising out of the Master License, all fees and costs shall be borne by Sublicensee, it being understood that Sublicensor is under no obligation to bring or defend any action brought by or against Sublicensee, Sublicensor or Master Licensor.
- 1.2.6 Sublicensee shall not make any agreement with Master Licensor which could modify, cancel or terminate the Master License.

## **2 TERM**

- 2.1 **Term.** The term of this Sublicense (the “**Term**”) shall commence on the date shown in the Key Contract Data at the beginning of this Sublicense (the “**Commencement Date**”). The Term of this Sublicense shall expire at midnight one full day before the expiration of the Master License (the “**Expiration Date**”) unless sooner terminated as provided in this Sublicense.
- 2.2 **Possession.** Possession of the Premises shall be delivered to Sublicensee on the Commencement Date or as provided in the Master License, whichever is later.
- 2.3 **Holdover.** Sublicensee may only hold over at the expiration of the Term with the written consent of Sublicensor. During such holdover period, Sublicensee shall pay to Sublicensor two hundred percent (200%) of the License Fees amount that existed immediately prior to the Expiration Date. Sublicensee agrees to comply with all holdover provisions contained in the Master License.
- 2.4 **End of Term.**
  - 2.4.1 Fixtures and Personal property. At the expiration or earlier termination of this Sublicense, any fixtures located on the Premises and not already owned by Sublicensor shall become the property of Sublicensor. If, at that time, Sublicensee has fully complied with Sublicense terms and conditions and is not in default under the Franchise Agreement, Sublicensor hereby waives any right to claim any personal property owned or leased by Sublicensee and located on the Premises. Subject to the terms of the

Franchise Agreement, the personal property may then be removed by Sublicensee or Sublicensor provided that the Premises are restored to their original condition, reasonable wear and tear excepted. Any such personal property not removed within thirty (30) days after the Sublicense expiration or termination shall be deemed abandoned and become the property of Sublicensor.

2.4.2 Joint Inspection. During a period no earlier than three (3) weeks and no later than one (1) week prior to the end of the Term, Sublicensor and Sublicensee shall conduct a joint inspection of the Premises, and Sublicensor shall make a list of any items of repair and maintenance that may be needed to put the Premises in good condition and repair, reasonable wear and tear excepted. If the items on such list cannot be completed by Sublicensee by the end of the Term, then Sublicensee shall pay to Sublicensor by the end of the Term the reasonable cost of such repairs as evidenced by third-party bids. Sublicensee's obligation to make such payment shall survive the termination of this Sublicense.

### **3 CONSIDERATION**

- 3.1 **License Fees.** Sublicensee agrees to pay to Sublicensor or its designee the base license fees indicated on Exhibit B (the "**Base License Fees**"), to be due and payable in monthly installments in advance on the first day of each month during the Term of this Sublicense. If no Base License Fees are included on Exhibit B, or if Sublicensor directs Sublicensee to do so, then Sublicensee shall make all license fee payments directly to Master Licensor in the manner set forth in the Master License until and unless Sublicensor directs Sublicensee to do otherwise. The first monthly installment of the Base License Fees shall be due on the Commencement Date, or at the time provided in the Master License if Sublicensee is to make license fee payments directly to Sublicensor as provided above. If this Sublicense shall commence on any day other than the first day of a calendar month, the monthly installment for the first and last month of the Term shall be prorated.
- 3.2 **Additional Charges.** Sublicensee and Sublicensor agree that the license fees accruing under this Sublicense shall be net to Sublicensor and that all taxes, costs, common area maintenance fees, expenses and charges of every kind and nature (the "**Additional Charges**") relating to the Premises or payable under the Master License that may arise or become due during the Term or any extension of this Sublicense, shall be paid by Sublicensee to Sublicensor or its designee (which may be Master Licensor), and that Sublicensee shall indemnify and save harmless Sublicensor from and against them. All Additional Charges that Sublicensee assumes or agrees to pay under any provisions of this Sublicense, together with all interest and penalties that may accrue on these Additional Charges in the event Sublicensee fails to pay them, as well as all other damages, costs and expenses, including, without limitation, reasonable attorneys' fees and other legal and court costs that Sublicensor may incur in enforcing this Sublicense, and any and all other sums that may become due by reason of Sublicensee's default or failure to comply with its obligations under this Sublicense, shall be deemed to be "**Additional License Fees**". The Base License Fees and Additional License Fees shall collectively be referred to herein as the "**License Fees**". In the event of non-payment of License Fees in any form, Sublicensor shall have all rights and remedies provided herein and under law.
- 3.3 **Method of Payment.** Sublicensee must make all payments to Sublicensor or its designee (which may be Master Licensor) by the method or methods that Sublicensor requires from time to time. Sublicensee shall make any payment required under this Sublicense directly to Sublicensor, its designee (which may be Master Licensor), its affiliate(s), or to a bank or such other financial institution account that Sublicensor specifies, at the times and with the frequency that Sublicensor

designates (or as provided in the Master License if Sublicensor makes no such designation), by electronic funds transfer, on-line banking, pre-authorized auto-draft arrangement, or such other means as Sublicensor may specify from time to time. For each account in which Sublicensee conducts business at any time during the Term, Sublicensee agrees to execute an ACH Automatic Withdrawal Authorization and to keep it effective throughout the Term; and Sublicensee authorizes Sublicensor to withdraw monies from each such account in the amounts and at the times provided in this Sublicense and any other agreement between Sublicensee and Sublicensor or its affiliate(s). Sublicensee hereby indemnifies Sublicensor and holds Sublicensor harmless under each ACH Automatic Withdrawal Authorization. Sublicensee consents to Sublicensor's directly transacting business with each bank and financial institution with which Sublicensee has an account to effectuate fully the terms of each ACH Automatic Withdrawal Authorization. Sublicensee shall furnish Sublicensor, its bank, or other financial institution, and any other recipient of payment with such information and authorizations as may be necessary to permit such persons to make withdrawals by electronic funds transfer, on-line banking, or auto-draft arrangement. Sublicensee shall bear all expenses, if any, and pay Sublicensor its third-party costs associated with such authorizations and payments.

- 3.4 **Security Deposit.** Sublicensor acknowledges receipt from Sublicensee of the Security Deposit amount shown in the Key Contract Data at the beginning of this Sublicense, which has or shall be paid to Master Licensor as the security deposit referred to in the Master License. In accordance with the terms of the Master License, Sublicensee shall be entitled to the rights of Sublicensor to the security deposit, except that any portion thereof that is returned to Sublicensor by Master Licensor may first be applied to any amounts that Sublicensee owes to Sublicensor or its affiliate under this Sublicense or any other agreement.
- 3.5 **Other Pre-Opening Costs.** Sublicensor acknowledges receipt from Sublicensee of the Other Pre-Opening Costs Deposit amount shown in the Key Contract Data at the beginning of this Sublicense, which shall be held in a non-interest bearing escrow account and shall be returned to Sublicensee, without interest, upon the opening of this location for business.
- 3.6 **Late Charges.** All License Fees and any other charges shall be paid to Sublicensor without notice or demand and without abatement, deduction or set-off, except as otherwise expressly provided in this Sublicense. All payments not paid when due shall bear interest at the lesser of eighteen percent (18%) or the maximum rate allowed by law in the state where the Premises are located.

#### 4 INSURANCE

- 4.1 **Coverage.** During the Term, Sublicensee, at its own cost and expense, shall:
- 4.1.1 Keep the Premises and the fixtures and personal property on it insured with an all-risk property insurance policy in an amount sufficient to cover the cost of replacement (without deduction for depreciation). Replacement cost shall be determined by one of the insurers or, at the option of Sublicensor, by an appraiser, architect or contractor who is mutually and reasonably acceptable to Sublicensor and Sublicensee, and whom shall be retained and paid by Sublicensee.
- 4.1.2 Provide and keep in force comprehensive or commercial general liability insurance against claims for bodily injury, death or property damage occurring on, in or about the Premises, in limits of not less than \$1,000,000 per occurrence for bodily injury, not less than \$500,000 per occurrence for property damage, or in such other amounts as Sublicensor may reasonably request. The policy shall name Sublicensor as an additional insured.



- 4.1.3 Keep in force business interruption insurance that covers the then current License Fees and the annual premiums for insurance required by this Article.
- 4.1.4 If requested by Sublicensor, provide and keep in force insurance for such other insurable hazards in such amounts as similarly situated Premises are then commonly insured.
- 4.2 **Policies.** All insurance required by Sublicensor and provided by Sublicensee shall be carried in favor of Sublicensor and Sublicensee, as their respective interests may appear, the Master Licensor, and any underlying fee owner, affiliate corporation, trustee, mortgagee or other person designated by Sublicensor or as required under the Master License. All insurance shall be obtained from companies licensed to do business in the state in which the Premises are located and which have a rating by Bests Rating Guide of at least "A". Sublicensee shall procure policies for all insurance for periods of not less than one (1) year and shall deliver to Sublicensor all policies or certificates of insurance with evidence of payment of all premiums. Sublicensee shall procure renewals of these policies from time to time before their respective expiration dates. All insurance policies shall be non-assessable and shall require thirty (30) days' written notice to Sublicensor of any cancellation or change affecting Sublicensor's coverage under the policies. All property damage and business interruption policies of Sublicensee shall contain a waiver of any subrogation rights which Sublicensee's insurers may have against Sublicensor, even if the loss suffered is caused by the act, omission or negligence of Sublicensor.
- 4.3 **Adjusting; Proceeds.** Claims for loss due to damage to the Premises under any policies provided for in this Sublicense shall be adjusted with the insurance companies:
  - 4.3.1 by Sublicensee in the case of any particular casualty resulting in damage or destruction not exceeding \$10,000, or
  - 4.3.2 by Sublicensor and Sublicensee, in the case of any particular casualty resulting in damage or destruction exceeding \$10,000 in the aggregate. Subject to the rights of Master Licensor and any mortgagee, the proceeds of any insurance shall be payable as follows:
    - 4.3.2.1 With respect to any loss not exceeding \$10,000 in the aggregate, proceeds shall be paid to Sublicensee, who shall hold them in trust for the purpose of paying the costs of repair and restoration; and
    - 4.3.2.2 With respect to losses exceeding \$10,000 in the aggregate, the proceeds may, at Sublicensor's option, be paid to Sublicensor or its designee and shall be applied to pay the costs of repair and restoration as directed by Sublicensor.
- 4.4 **Joint Efforts.** Sublicensee and Sublicensor shall cooperate in attempts to collect any insurance proceeds that may be due in the event of loss, and Sublicensee shall execute and deliver to Sublicensor such proofs of loss and other instruments which may be required for the purpose of recovering these proceeds.
- 4.5 **Waiver of Subrogation.** Sublicensee agrees to look solely to the proceeds of its own insurer for indemnity against exposure for loss of property or business interruption. Sublicensee warrants that its property and business interruption insurers shall have no rights against Sublicensor by virtue of assignment, subrogation, loan agreement or otherwise.
- 4.6 **Cancellation of Insurance.** If any insurance policy covering the Premises or any part of it is canceled or is threatened by the insurer to be canceled, or if the coverage thereunder is reduced in any way by the insurer for any reason, and if Sublicensee fails to remedy the condition giving rise to cancellation, threatened cancellation, or reduction of coverage within five (5) business days after notice thereof by Sublicensor, Sublicensor may, at its option, either (i) reenter the Premises forthwith by leaving upon the Premises a notice in writing of its intention to do so or (ii) enter the Premises and remedy the condition giving rise to such cancellation, threatened

cancellation or reduction, and Sublicensee shall forthwith pay the cost thereof to Sublicensor (which cost may be collected by Sublicensor as Additional License Fees) and Sublicensor shall not be liable for any damage or injury caused to any property of Sublicensee or of others located on the Premises as a result of any such entry, unless resulting from its own sole gross negligence, or intentional or willful act or omission.

- 4.7 **Loss and Damage.** Sublicensor shall not be liable for any death or injury occurring on the Premises, nor for the loss of or damage to any of the personal property or other property of Sublicensee or of others by theft or otherwise, unless resulting from its own sole gross negligence, or intentional or willful act or omission. Without limiting the generality of the foregoing, Sublicensor shall not be liable for any injury or damage to persons or property resulting from fire, explosion, falling plaster, steam, dampness, gas, electricity, water, rain, snow, or leaks from any part of the Premises or from the pipes, appliances or plumbing works or from the roof, street or subsurface or from any other place by any other cause whatsoever, unless resulting from its own sole gross negligence, or intentional or willful act or omission. Sublicensor shall not be liable for any such damage caused by other persons or occupants of adjacent property, or the public, or caused by operations in construction of any private, public or quasi-public work. All of the personal property or any other property of Sublicensee kept or stored on the Premises shall be kept or stored at the risk of Sublicensee.

## **5 THE PREMISES**

- 5.1 **Use and Services.** During the Term of this Sublicense, Sublicensee shall continuously operate a Subway® restaurant business in accordance with the Franchise Agreement. The Premises shall not be used for any other purpose.
- 5.2 **Repairs and Maintenance.** Sublicensee shall, at all times during the Term, at its own cost and expense, put, keep and maintain the Premises and all fixtures and personal property located on it in good order and condition, subject to reasonable wear and tear, and subject to all applicable terms of this Article 5, shall make all necessary and desirable repairs, restorations and replacements thereof, structural and nonstructural, foreseen or unforeseen (hereinafter collectively called “**Repairs**”), and shall use all reasonable precautions to prevent waste, damage and injury.

In the event that Sublicensee fails or neglects to make all necessary Repairs or fulfill its other obligations as set forth above, Sublicensor or its agents may enter the Premises for the purpose of making such Repairs or fulfilling those obligations. All reasonable costs and expenses incurred as a consequence of Sublicensor’s action shall be repaid by Sublicensee to Sublicensor within fifteen (15) days after Sublicensee receives copies of receipts showing payment by Sublicensor for such Repairs or other obligations. These receipts shall be prima facie evidence of the payment of the charges paid by Sublicensor.

- 5.3 **Build-Out and Alterations.** Sublicensor may terminate this Sublicense on ten (10) days’ written notice and Sublicensor may offer this location to another franchisee if: a) Sublicensee does not commence construction of the Premises within seven (7) days after obtaining occupancy from Master Licensor by expeditiously ordering its equipment, submitting all necessary funds, and making application for required permits and licenses; or b) Sublicensee does not complete the build-out of the restaurant and then open the restaurant within forty-five (45) days after occupancy from Master Licensor. In such an event, Sublicensee understands that the security deposit referred to in Section 3.4 will not be refunded.

Sublicensee agrees that it will at its own cost and expense make such reasonable alterations to the interior or exterior of the Premises as may reasonably be requested by Sublicensor from time

to time in order to modify the appearance of the Premises to reflect the then current image of the Subway® brand. Sublicensee shall not at any time make any alteration, change, addition or improvement (hereinafter collectively called “**Alterations**”) in or to the interior or exterior of the Premises without the prior written consent of Sublicensor. In the event consent is given:

- 5.3.1 the Alterations shall be performed in a good and workmanlike manner at Sublicensee’s sole expense, and shall not weaken or impair the structural strength or lessen the value of the Premises, or change the purpose for which the Premises may be used;
- 5.3.2 the Alterations shall be made according to plans and specifications therefor, which shall be first submitted to and approved in writing by Sublicensor, such consent not to be unreasonably withheld, delayed, or conditioned;
- 5.3.3 before the commencement of work on any Alterations, such plans and specifications shall, if necessary, be approved by all governmental authorities having jurisdiction;
- 5.3.4 before the commencement of any Alterations, Sublicensee shall pay the amount of any increase in premiums on insurance policies for endorsements covering the risk during work on the Alterations and workmen’s compensation insurance covering all persons employed in connection with that work;
- 5.3.5 if the estimated cost of the Alteration exceeds \$20,000, Sublicensee shall, at Sublicensor’s option, furnish to Sublicensor a surety bond of a company acceptable to Sublicensor, in an amount equal to the estimated cost of such work, or other security satisfactory to Sublicensor, guaranteeing the completion of such work, free and clear of all liens and encumbrances; and
- 5.3.6 the Alterations shall comply with all federal, state and local building requirements and codes including any disabilities related statutes or codes (collectively, the “**Codes**”) in the applicable jurisdiction where the Premises are located.

All buildings, additions, improvements, fixtures and appurtenances in or on the Premises at the Commencement Date and those which may be erected, affixed or installed in or on the Premises during the Term are deemed to be and shall immediately become part of the Premises and the sole property of Sublicensor. All personal property owned and installed by Sublicensee (except signs, trademarks and other insignia of Sublicensor) shall remain the property of Sublicensee.

- 5.4 **Liens.** Should Sublicensee cause any Alterations or Repairs to be made to the Premises, or cause any labor to be performed or material to be furnished, neither Sublicensor nor the Premises shall under any circumstances be liable for the payment of any expense incurred, and all such Alterations and Repairs shall be made and performed at Sublicensee’s expense. If, because of any act or omission of Sublicensee, any mechanic’s or other lien, charge, claim or order for the payment of money shall be filed against the Premises or against Sublicensor, Sublicensee shall, at its own cost and expense, cause it to be canceled and discharged of record or bonded within thirty (30) days after notice of filing thereof. In the event that Sublicensee fails to cause any such mechanics’ or other lien, charge or order to be canceled and discharged or bonded, then, in addition, to any other right or remedy of Sublicensor, Sublicensor may, at its option, cancel or discharge it by paying the amount claimed to be due into court or directly to any claimant and the amount so paid by Sublicensor and all costs and expenses including attorneys’ fees incurred for the cancellation or discharge of such lien shall be due from Sublicensee to Sublicensor as an additional charge payable on demand.
- 5.5 **Signs.** Sublicensee shall not place any signs or symbols on any portion of the Premises without the prior written approval of Sublicensor, such consent not to be unreasonably withheld, delayed, or conditioned.

- 5.6 **Inspection.** Fee owner, Sublicensor or their representatives shall have the right to enter the Premises at reasonable hours of any business day to ascertain if the Premises are in proper repair and condition, provided, that such persons will make every reasonable effort not to interfere with customers or Sublicensee's operation of the business.
- 5.7 **License and Laws.** Sublicensee shall, at its own cost and expense, obtain all necessary licenses and/or permits that may be required for the conduct of its business; and Sublicensee shall, at its own cost and expense, promptly observe and comply with all present and future laws, ordinances, requirements, orders, directions, rules and regulations (referred to generally as "**Regulations**") of governmental authorities having or claiming jurisdiction over the Premises or the conduct of Sublicensee's business. By way of example, and not limitation, compliance with governmental Regulations shall include, but not be limited to, alterations and/or additions to the Premises if required under the Americans with Disabilities Act of 1990.
- 5.8 **Damage or Destruction.** If, during the Term, the Premises or the personal property or fixtures on it are destroyed or damaged in whole or in part by fire or other cause, Sublicensee shall give Sublicensor immediate notice, and Sublicensee, at its own cost and expense, shall cause the prompt repair, replacement and rebuilding of same ("**Restoration**"), subject to Section 5.2 and Section 5.3 of this Sublicense. The restored building, personal property or fixtures shall reflect the then current image of the Subway® brand. Sublicensor shall in no event be called upon to repair, replace or rebuild any such buildings, fixtures or personal property, nor to pay any of the costs or expenses thereof beyond or in excess of any insurance proceeds, as provided in this Sublicense.
- 5.9 **Disclaimer.** The taking of possession of the Premises by Sublicensee shall be conclusive evidence that Sublicensee has accepted the Premises "AS IS," including any latent or patent defects. Sublicensee acknowledges that Sublicensee is relying on its own independent inspection.
- 5.10 **Contracts.** Sublicensee shall not without Sublicensor's written consent enter into any service contract or agreement relating to the furnishing of any services to the Premises or the occupants of it unless such contract or agreement shall by its terms be terminable on no more than thirty (30) days' notice or shall expressly provide that it shall not become binding on Sublicensor in the event that this Sublicense is terminated or expires. Sublicensee shall furnish Sublicensor with copies of all service contracts or agreements affecting the Premises that are now in existence or that are subsequently entered into.

## **6 TAXES AND OTHER CHARGES**

### **6.1 Payment.**

- 6.1.1 In the event Sublicensor elects, at its sole option, to pay the taxes, assessments, charges for public utilities, excises, levies, licenses, permit fees or other governmental impositions and charges of any kind and nature whatsoever ("**Charges**") that are payable in connection with the ownership, occupancy or possession of the Premises, Sublicensee shall reimburse Sublicensor within thirty (30) days after Sublicensee receives an invoice for the payment of such Charges.
- 6.1.2 In the event Sublicensor elects not to pay the Charges as set forth in the preceding paragraph, Sublicensee shall pay on or before the last day on which payment may be made without penalty or interest, all Charges that may be assessed, imposed, or become due and payable in connection with the ownership, occupancy or possession of the Premises or the fixtures or personal property on it, or any Charges that may be imposed in lieu of, or as a substitution for, any such Charges. At any time after the time for

payment of each Charge, upon Sublicensor's request, Sublicensee shall exhibit to Sublicensor satisfactory evidence of payment. All Charges assessed or imposed for the fiscal periods in which the Term of this Sublicense commences and terminates shall be apportioned.

## **7 INDEMNIFICATION**

- 7.1 Sublicensee shall indemnify, defend with counsel reasonably acceptable to Sublicensor and save Sublicensor and its affiliates, and the shareholders, officers, directors, employees, and agents of Sublicensor and its affiliates, harmless from and against all costs, expenses, liabilities, losses, damages, injunctions, suits, actions, fines, penalties, claims and demands of every kind or nature, including reasonable attorneys' fees, (collectively, "**Claims**") by or on behalf of any person, party or governmental authority whatsoever arising out of (a) any failure or alleged failure by Sublicensee to perform any of its obligations under this Sublicense, (b) any accident, injury or damage that occurs in or about the Premises, (c) any matter arising out of the condition, occupation, maintenance, alteration, repair, use or operation of the Premises or any part of it, (d) the contest or challenge by Sublicensee of any imposed tax, assessment, or other Charges, or (e) any other matter arising from or relating to Sublicensee's occupation of the Premises; provided that Sublicensee shall not indemnify Sublicensor if or to the extent such Claims are caused by Sublicensor's gross negligence, or intentional or willful misconduct.

## **8 ENFORCEMENT**

- 8.1 **Default.** Each of the following events is a default and a breach of this Sublicense by Sublicensee:
- 8.1.1 If Sublicensee files any proceeding under the United States Bankruptcy Code, any other federal or state bankruptcy, reorganization, receivership, insolvency or other similar law affecting the rights of creditors generally, or for dissolution under the laws of the United States or of any state, or voluntarily takes advantage of any such law or act or is dissolved or makes an assignment for the benefit of creditors;
  - 8.1.2 If involuntary Proceedings under the United States Bankruptcy Code, any other federal or state bankruptcy, reorganization, receivership, insolvency or other similar law or for the dissolution of a corporation are instituted against Sublicensee or if a receiver or trustee is appointed of all or substantially all of the property of Sublicensee and such Proceedings are not dismissed or such receivership or trusteeship vacated within ninety (90) days after such institution or appointment;
  - 8.1.3 If Sublicensee vacates, abandons or ceases doing business on the Premises or indicates its intention to do so;
  - 8.1.4 If this Sublicense or the estate of Sublicensee hereunder is transferred to any other person or party, except in a manner permitted by the terms of this Sublicense;
  - 8.1.5 If Sublicensee fails to pay Sublicensor any installment of the License Fees or Additional Charges when it becomes due and payable and fails to make such payment within ten (10) days after written notice thereof by Sublicensor to Sublicensee;
  - 8.1.6 If Sublicensee fails to perform any of its nonmonetary obligations under this Sublicense and such non-performance continues for a period within which performance is required to be made by specific provision of this Sublicense or, if no such period is provided, for a period of thirty (30) days after written notice thereof by Sublicensor to Sublicensee; or, if such performance cannot be reasonably had within such thirty day period, Sublicensee

has not in good faith commenced such performance within such thirty day period or has not diligently proceeded therewith to completion;

- 8.1.7 If Sublicensee or any manager or officer of Sublicensee knowingly or intentionally falsifies any report required to be furnished to Sublicensor pursuant to the terms of this Sublicense and fails to notify Sublicensor of such falsification within sixty (60) days of submission of such report;
- 8.1.8 If Sublicensee fails to comply with any provision of the Franchise Agreement relating to the Premises, or any franchise agreement with a third-party franchisor relating to the Premises.

In the event of a default under this Section 8.1, Sublicensor shall have such remedies as are provided under this Sublicense and under applicable law.

- 8.2 **Cure by Sublicensor.** After expiration of the applicable period of notice, or without notice in the event of any emergency, Sublicensor at its option may, but shall not be obligated to, make any payment required of Sublicensee or perform any obligation of Sublicensee, and the amount Sublicensor pays, or the cost of its performance, together with interest thereon, shall be deemed to be an additional charge payable by Sublicensee on demand. Sublicensor shall have the right to enter the Premises for the purpose of correcting or remedying any default, but neither any expenditure nor any such performance by Sublicensor shall be deemed to waive or release Sublicensee's default or the right of Sublicensor to take such action as may be otherwise permissible in the case of default. Sublicensor shall have no liability to Sublicensee for any loss or damages resulting from any such action by Sublicensor, and entry by Sublicensor shall not constitute breach of the covenant for quiet enjoyment or an eviction.
- 8.3 **Sublicensor's Remedies.** If Sublicensee is in default under this Sublicense, Sublicensor may, at its option, in addition to such other remedies as may be available under applicable law:
  - 8.3.1 terminate this Sublicense and Sublicensee's right of possession, and retake possession for Sublicensor's account. In such event, Sublicensor may repair and alter the Premises in any manner as Sublicensor deems reasonably necessary or advisable. All reasonable and necessary expenses of every nature that Sublicensor may incur such as (by way of illustration and not limitation) those for attorneys' fees, brokerage, advertising, and refurbishing the Premises, shall become immediately due and payable by Sublicensee to Sublicensor; or
  - 8.3.2 terminate Sublicensee's right of possession, but not this Sublicense, retake possession of the Premises for Sublicensee's account, repair, and alter the Premises in any manner as Sublicensor deems reasonably necessary or advisable, and relet the Premises or any part of it, as the agent of Sublicensee, for the whole or any part of the remainder of the Term or for a longer period, and Sublicensor may grant concessions or free license fees or charge a higher license fee than that reserved in this Sublicense. Out of any license fees collected or received from Sublicensees or as a result of such letting or reletting, Sublicensor shall first pay to itself all expenses of every nature that Sublicensor may reasonably incur such as (by way of illustration and not limitation) those for attorneys' fees, brokerage, advertising, and refurbishing the Premises in good order or preparing them for reletting; and second, Sublicensor shall pay to itself any balance remaining on account of the liability of Sublicensee for the sum equal to all License Fees, Additional License Fees and other Additional Charges due from Sublicensee through the Expiration Date. Should Sublicensor, pursuant to this Section 8.3, not collect License Fees that, after deductions is sufficient to fully pay to Sublicensor a sum equal to all License Fees, Additional License Fees and other Additional Charges payable through the Expiration

Date, the balance or deficiency shall, at the election of Sublicensor, be paid by Sublicensee on the first of each month; or

- 8.3.3 stand by and do nothing, and hold Sublicensee liable for all License Fees, Additional License Fees and other Additional Charges payable under this Sublicense through the Expiration Date.

If Sublicensor does not notify Sublicensee which remedy it is pursuing, or if Sublicensor's notice to Sublicensee does not expressly state that Sublicensor is exercising its remedies under Section 8.3.1 or Section 8.3.3, then it shall be deemed that Sublicensor is pursuing the remedy set forth in Section 8.3.2. If Sublicensor exercises the option in Section 8.3.1 or 8.3.2, Sublicensee agrees to immediately and peacefully surrender the Premises to Sublicensor, and if Sublicensee refuses to do so, Sublicensor may without further notice reenter the Premises either by force or otherwise and dispossess Sublicensee by summary proceedings or otherwise, as well as the legal representative(s) of Sublicensee and/or other occupant(s) of the Premises, and remove their effects.

- 8.4 **Acceleration.** If Sublicensor exercises the remedies in Section 8.3.3 of this Sublicense, Sublicensee shall immediately pay to Sublicensor as damages for loss of the bargain caused by Sublicensee's default, and not as a penalty, in addition to any other damages, an aggregate sum that represents the present value of the full amount of the License Fees, Additional License Fees and all other Additional Charges payable by Sublicensee hereunder that would have accrued for the balance of the Term.
- 8.5 **Suits.** Suit or suits for the recovery of the deficiency or damage or for any installment or installments of License Fees, Additional License Fees or any other charge due under this Sublicense may be brought by Sublicensor at any time or, at Sublicensor's election, from time to time, and nothing in this Sublicense shall be deemed to require Sublicensor to wait until the Expiration Date to bring suit.
- 8.6 **Waiver.** Sublicensee hereby expressly waives service of any notice of intention to reenter. Sublicensee hereby waives any and all rights to recover or to regain possession of the Premises or to reinstate or to redeem this Sublicense as permitted or provided by any statute, law or decision now or hereafter in force and effect. No receipt of monies by Sublicensor from Sublicensee after the cancellation or termination of the Sublicense shall reinstate, continue or extend the Sublicense, or affect any prior notice given to Sublicensee or operate as a waiver of the right of Sublicensor to enforce the payment of License Fees and Additional License Fees then due or subsequently falling due, or operate as a waiver of the right of Sublicensor to recover possession of the Premises by suit, action, proceeding or other remedy, and any and all moneys so collected shall be deemed to be payments on account of the use and occupancy of the Premises, or at the election of Sublicensor, on account of Sublicensee's liability under this Sublicense.
- 8.7 **Proof of Claim.** Nothing in this Article shall limit or prejudice the right of Sublicensor to prove and obtain as liquidated damages in any bankruptcy, insolvency, receivership, reorganization or dissolution proceeding an amount equal to the maximum allowed by any statute or rule of law governing such proceeding, whether or not such amount is greater, equal to or less than the amount of the damages referred to in any of the preceding sections.
- 8.8 **Injunction.** In the event of a breach or a threatened breach by Sublicensee of any of its Sublicense obligations, Sublicensor shall have the right to enjoin and restrain the breach and to invoke any remedy allowed by law or in equity, in addition to other remedies provided in this Sublicense.

- 8.9 **Independent Rights.** The rights and remedies of Sublicensor are distinct, separate and cumulative, and no one of them, whether or not exercised by Sublicensor, shall be deemed to be to the exclusion of any of the others.
- 8.10 **Non-Waiver.** The failure of Sublicensor to insist upon strict performance of any of Sublicensee's obligations under this Sublicense shall not be deemed a waiver of any rights or remedies that Sublicensor may have and shall not be deemed a waiver of any subsequent breach or default by Sublicensee. The exercise of any of Sublicensor's options under the Sublicense shall not be deemed to be the exclusive remedy of Sublicensor.
- 8.11 **Waiver of Exemption from Distress.** Sublicensee agrees that notwithstanding anything contained in any statute, enactment or other law of the state in which the Premises are located or of any other jurisdiction, none of the personal property located on the Premises shall be exempt from levy for distress for License Fees in arrears, and that if Sublicensee makes any claim for such an exemption, this Sublicense may be pleaded as an estoppel against Sublicensee in any appropriate action.
- 8.12 **Franchise Agreement.** Notwithstanding anything in this Sublicense to the contrary, this Sublicense is conditioned upon the faithful performance by Sublicensee of the Franchise Agreement, and a default in the terms of the Franchise Agreement shall be a default of this Sublicense.

## **9 NO LICENSE FEE ABATEMENT**

Unless specifically provided in this Sublicense, no abatement, diminution, or reduction of License Fees, Additional License Fees, Additional Charges or other compensation shall be claimed by or allowed to Sublicensee, or any persons claiming under Sublicensee, under any circumstances, whether for inconvenience, discomfort, interruption of business, or otherwise.

## **10 CONDEMNATION**

In the event that the Premises or any part of it is taken in condemnation proceedings or by exercise of any right of eminent domain, Sublicensee shall have no right to participate in any condemnation proceedings and shall not have the right to any award, and Sublicensor may terminate this Sublicense upon written notice to Sublicensee.

## **11 SUBORDINATION**

This Sublicense shall be fully subordinate to any mortgage and/or collateral assignment of lease against the Premises that Master Licensor, the fee owner, Sublicensor and/or their assigns has or subsequently obtains upon the Premises. This Sublicense shall be fully subordinate and subject to the Master License and any senior lease now, or hereafter affecting the Premises.

Sublicensee hereby grants a power of attorney to Sublicensor with full power to act as its attorney in fact and to execute on behalf of Sublicensee any and all documents that may be required by a mortgagee and/or assignee evidencing Sublicensee's full subordination of Sublicensee's interest to any mortgage and/or collateral assignment of Sublicense that may be entered into by Sublicensor, Master Licensor, the fee owner or their assigns. Sublicensee hereby agrees to execute, without charging Sublicensor, any and all documents that it is requested to execute to evidence this subordination. However, Sublicensee shall not be required to execute any promissory notes or other evidences of indebtedness that would create any personal liability on behalf of Sublicensee.



## **12 ASSIGNMENT**

- 12.1 **By Sublicensor.** This Sublicense shall be fully assignable by Sublicensor or its assigns.
- 12.2 **By Sublicensee.** Neither Sublicensee, nor Sublicensee's successors or assigns, shall (unless expressly permitted in this Sublicense) assign, mortgage, give as security, pledge or encumber this Sublicense, in whole or in part, by operation of law or otherwise, or sub-sublicense the Premises, in whole or in part, or permit the Premises or any portion of it to be used or occupied by others, or enter into a management contract or other arrangement whereby the Premises shall be managed and operated by anyone other than the owner of Sublicensee's leasehold estate, without the prior consent in writing of Sublicensor in each instance. If this Sublicense is assigned or transferred, or if all or any part of the Premises is sub-sublicensed or occupied by anybody other than Sublicensee, Sublicensor may collect License Fees from the assignee, transferee, sub-Sublicensee or occupant, and apply the net amount collected to the License Fees reserved in this Sublicense, but no such assignment, sub-sublicensing, occupancy or collection shall be deemed a waiver of any covenant or condition of this Sublicense, or the acceptance of the assignee, transferee, sub-Sublicensee or occupant as Sublicensee, or a release of Sublicensee from the performance or further performance by Sublicensee of its obligations under this Sublicense, and Sublicensee shall continue to be liable for all its obligations under this Sublicense. The consent by Sublicensor to an assignment, mortgage, pledge, encumbrance, transfer, management contract or sub-sublicensing shall not in any way be construed to relieve Sublicensee from obtaining the express consent in writing of Sublicensor in each instance to any subsequent similar action that Sublicensee may intend to take.

## **13 ESTOPPEL CERTIFICATE**

Sublicensee shall from time to time, within five (5) days after being requested to do so by Sublicensor, execute, acknowledge and deliver to Sublicensor (or, at Sublicensor's request, to Master Licensor, any existing or prospective purchaser, transferee, assignee or mortgagee of any or all of the Premises, any interest therein or any of Sublicensor's rights under this Sublicense) an instrument in recordable form: (i) certifying (a) that the Sublicense is unmodified and in full force and effect (or, if there has been any modification thereof, that it is in full force and effect as so modified, stating therein the nature of such modification); (b) as to the dates to which the License Fees and Additional Charges arising hereunder have been paid; (c) as to the amount of any prepaid license fees or any credit due to Sublicensee hereunder, (d) that Sublicensee has accepted possession of the Premises, and the date on which the Term commenced; (e) as to whether, to the best knowledge, information and belief of the signer of such certificate, Sublicensor or Sublicensee is then in default in performing any of its obligations under the Sublicense (and, if so, specifying the nature of each such default); and (f) as to any other fact or condition reasonably requested by Sublicensor or such other addressee; and (ii) acknowledging and agreeing that any statement contained in such certificate may be relied upon by Sublicensor and any such other addressee.

## **14 HAZARDOUS SUBSTANCES**

- 14.1 **Compliance with Laws.** Sublicensee shall at all times, at its own cost and expense, comply with all federal, state and local laws, ordinances, regulations and standards ("**Hazardous Substance Laws**") relating to the use, analysis, production, storage, sale, disposal or transportation of any hazardous materials, including oil or petroleum products or their derivatives, solvents, PCB's, explosive substances, asbestos, radioactive materials or waste, and any other toxic, ignitable, reactive, corrosive, contaminating or pollution materials ("**Hazardous Substances**") that are now or in the future subject to any governmental regulation. Such compliance shall include any cleanup, removal, remedial action, testing or monitoring (including medical monitoring) which

may be required under Hazardous Substance Laws, court order or by any governmental or regulatory agency.

- 14.2 **Indemnification by Sublicensee.** Sublicensee shall indemnify, defend with counsel reasonably acceptable to Sublicensor, and hold Sublicensor free and harmless from any and all liabilities, damages, claims, penalties, fines, settlements, causes of action, costs or expense, including reasonable attorneys' fees, environmental consultant and laboratory fees and the costs and expense of investigating and defending any claims or proceedings, resulting from or attributable to (i) the presence, disposal, migration, release or threatened release of any Hazardous Substance that is on, from or affecting the Premises including the soil, water, vegetation, buildings, personal property, persons, or otherwise; (ii) any bodily injury (including wrongful death) or property damage (real or personal) arising out of or relating to such Hazardous Substance(s); (iii) any lawsuits or administrative order relating to such Hazardous Substance(s); or any violation of any laws applicable to any Hazardous Substance for which Sublicensee is responsible under this Sublicense. Sublicensee's indemnification obligations under this Section shall survive the expiration or earlier termination of this Sublicense.

## 15 **MISCELLANEOUS**

- 15.1 **Notices.** Every notice, approval, consent or other communication authorized or required by this Sublicense shall be effective if given in one of the following ways: (i) by email to Sublicensor at [LeaseNotices@subway.com](mailto:LeaseNotices@subway.com), and to Sublicensee at the email address provided in the Key Contract Data at the beginning of this Sublicense; (ii) in writing and hand delivered to either party; or (iii) in writing and sent for next business day delivery by FedEx, UPS, or other nationally-recognized courier. Notices sent via hand delivery or via nationally-recognized courier shall be addressed directly to Sublicensor at its offices at Attn: Legal Department - Leasing, 1 Corporate Drive, Suite 1000, Shelton, CT 06484, and to Sublicensee at the Premises, or at such other address as either party shall from time to time designate in writing. Email notices must contain the capitalized words "LEGAL NOTICE" in the subject line. The sender of an email notice must request a read receipt and the recipient must allow a read receipt to be sent on or before the next business day. Email notices shall be effective upon receipt by the sender of the read receipt from the recipient of the notice. Hand delivered notices shall be deemed to be effective upon delivery, if delivered. Notices sent for next business day delivery by nationally recognized courier shall be deemed to be effective on the next business day.
- 15.2 **Construction.** In the event that any of the provisions of this Sublicense shall by court order be held invalid or in contravention of any of the laws of the United States or of any state having jurisdiction over the subject matter or of any dispute arising under it, such invalidation shall not serve to affect the remaining portion of this Sublicense. To the extent permitted by the laws of the state where the Premises are located, this Sublicense shall be governed by and construed in accordance with the laws of the State of Delaware, and otherwise shall be governed by and construed in accordance with the laws of the State where the Premises are located.
- 15.3 **Successors.** This Sublicense shall bind Sublicensor and Sublicensee and their successors, heirs, assigns, administrators, and legal representatives, as the case may be.
- 15.4 **Counterparts.** This Sublicense may be executed in counterparts, and all counterparts together shall be construed as one and the same document. Executed counterparts of this Sublicense with signatures sent by electronic mail (i.e., in PDF format) or signed electronically via DocuSign may be used in the place of original signatures of this Sublicense. The parties intend to be bound by the signatures of the electronically mailed or signed signatures and the delivery of the same shall be effective as delivery of an original executed counterpart of this Sublicense. The parties hereby waive any defenses to the enforcement of this terms of this Sublicense based on the form

of the signature or delivery thereof and hereby agree that such electronically mailed or signed signatures shall be conclusive proof, admissible in arbitration and judicial proceedings, of the parties' execution of this Sublicense.

- 15.5 **No Agency.** The parties hereto agree that the business relationship created by this Sublicense is solely that of Sublicensor and Sublicensee. Nothing contained in this Sublicense shall make Sublicensee an agent, legal representative, partner, subsidiary, joint venturer or employee of Sublicensor. Sublicensee shall have no right or power to, and shall not, bind or obligate Sublicensor in any way, manner or thing whatsoever, nor represent that it has any right to do so.
- 15.6 **Time of the Essence.** Time shall be of the essence in every part of this Sublicense.
- 15.7 **Binding Effect.** This Sublicense shall become immediately binding on the parties to this Sublicense on the date the last party signs it, notwithstanding that the Term of this Sublicense may commence upon a future date.
- 15.8 **Headings.** The table of contents preceding this Sublicense and the headings of the paragraphs and subparagraphs are inserted solely for the convenience of reference and shall not constitute a part of this Sublicense, nor limit, define or describe the scope or intent of this Sublicense.
- 15.9 **Joint and Several Liability.** If Sublicensee consists of more than one person, each individual's liability under this Sublicense shall be joint and several.
- 15.10 **Entire Agreement.** This Sublicense constitutes the entire agreement between the parties hereto with respect to the subject matter of this Sublicense, and this Sublicense shall not be modified, amended, altered or changed except by prior written agreement signed by both parties. If any provision herein is invalid, it shall be considered deleted from this Sublicense and shall not invalidate the remaining provisions.
- 15.11 **Personal Guaranty.** Sublicensee and each Owner must sign the Guaranty attached hereto as Exhibit C as a condition to the effectiveness of this Sublicense (an "**Owner**" is any owner of any interest, directly or indirectly, in Sublicensee.)

[THIS SPACE LEFT INTENTIONALLY BLANK]

IN WITNESS WHEREOF, Sublicensor and Sublicensee have respectively signed this Sublicense as of the date indicated on the first page of this Sublicense.

SUBLICENSOR:

**SUBWAY REAL ESTATE, LLC,**  
a Delaware limited liability company

By: \_\_\_\_\_

Name: \_\_\_\_\_

Its: \_\_\_\_\_

SUBLICENSEE:

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

**EXHIBIT A**

[COPY OF MASTER LICENSE IS ATTACHED HERETO]

**EXHIBIT B**

**BASE LICENSE FEES**

[ATTACH BASE LICENSE FEES AMOUNT(S)]

**EXHIBIT C**  
**PERSONAL GUARANTY**

**GUARANTY**

This Guaranty dated \_\_\_\_\_ is made and entered into by the undersigned (each a “**Guarantor**”, and collectively “**Guarantors**”) for the benefit of Subway Real Estate, LLC, a Delaware limited liability company (“**Sublicensor**”).

**RECITALS**

**R.1.** Each Guarantor is an owner of \_\_\_\_\_, (the “**Sublicensee**”).

**R.2.** Sublicensee and Sublicensor entered into a Sublicense dated \_\_\_\_\_, as amended, extended or renewed (the “**Sublicense**”) for the purpose of operating a Subway® restaurant (the “**Restaurant**”) at the Premises.

**R.3.** Capitalized terms not otherwise defined herein shall have the same meaning as in the Sublicense.

**AGREEMENT**

As an inducement to and in consideration of Sublicensor entering into the Sublicense with Sublicensee, and for other valuable consideration, the receipt and sufficiency of which are hereby acknowledged, each Guarantor agrees to the following:

1. Each Guarantor unconditionally guarantees to Sublicensor the (i) prompt payment of any money now due, or that at any time, may become due or owing to Sublicensor by Sublicensee under the Sublicense; and the (ii) full performance and discharge by Sublicensee of all of Sublicensee’s obligations under the Sublicense now due, or that at any time, may become due or owing (collectively, the “**Obligations**”). This is a guarantee of payment and not of collection.
2. Each Guarantor promises to promptly and fully render any payment or performance required under the Sublicense upon demand if Sublicensee fails or refuses to timely render such payment or performance.
3. Each Guarantor waives: (i) notice of demand for payment of all or any part of the Obligations, (ii) protest, notice of protest and notice of default, (iii) any right to require that any action be brought against Sublicensee or any other person or entity as a condition of liability, and (iv) any and all other notices, and legal or equitable defenses to which such Guarantor may be entitled. Sublicensor may extend, modify, or release any Obligation or settle, adjust, or compromise any claims against Sublicensee, without notice to Guarantors and without any effect on any Guarantor’s obligations hereunder.
4. Each Guarantor’s liability will not be contingent or conditioned upon Sublicensor’s pursuit of any remedies against Sublicensee or any other person or entity. Further, such liability will not be diminished, relieved or otherwise affected by an extension of time, credit or other indulgence which Sublicensor may grant Sublicensee, including, without limitation, the acceptance of any partial payment or performance, or the compromise or release of any claims.

5. No term, condition or provision of this Guaranty shall be deemed to be waived by Sublicensor, without the express written consent of Sublicensor. Any such waiver will extend only to the particular circumstances specified in writing by the Sublicensor. Neither forbearance, nor indulgence by Sublicensor will constitute a waiver of any provision of this Guaranty.
6. Each Guarantor acknowledges that the Sublicense may be extended, amended or renewed by mutual agreement between Sublicensee and Sublicensor, and each Guarantor expressly consents to any such modification of the Sublicense.
7. This is a continuing guarantee. Nothing but payment and satisfaction in full of the Obligations will release Guarantors from their respective obligations pursuant to this Guaranty. Notice of acceptance of this Guaranty is waived.
8. This Guaranty shall not be impaired by any modification, supplement, renewal, extension or amendment of the Sublicense or any of the Obligations, nor by any modification, release or other alteration of any of the Obligations hereby guaranteed.
9. The liability of each Guarantor hereunder is primary, direct and unconditional and may be enforced without requiring Sublicensor first to resort to any other right, remedy or security.
10. No Guarantor hereunder shall have any right of subrogation, reimbursement or indemnity whatsoever, unless and until the Obligations are paid or performed in full.
11. If any Guarantor hereunder should at any time die, become incapacitated, become insolvent or make a composition, trust mortgage or general assignment for the benefit of creditors, or if a proceeding under the United States Bankruptcy Code or any similar law affecting the rights of creditors generally shall be filed or commenced by, against or in respect of any guarantor hereunder, any and all obligation of that guarantor shall, at Sublicensor's option, immediately become due and payable without notice.
12. If any payment or transfer to Sublicensor which has been credited against any Obligation, is voided or rescinded or required to be returned by Sublicensor, whether or not in connection with any event or proceeding described in Section 11, the Guaranty shall continue in effect or be reinstated as though such payment, transfer or recovery had not been made.
13. Except as otherwise provided herein, the Guaranty shall be construed as an absolute, unconditional, continuing and unlimited obligation of the each Guarantor hereunder without regard to the regularity, validity or enforceability of any of the Obligations, and without regard to whether any Obligation is limited, modified, voided, released or discharged in any proceeding under the United States Bankruptcy Code or any similar law affecting the rights of creditors generally.
14. Any termination of the Guaranty shall be applicable only to Obligations accruing after termination or having their inception after the effective date of such termination and shall not affect Obligations having their inception prior to such date.
15. The death or incapacity of any Guarantor hereunder shall not result in the termination of the Guaranty.
16. Any and all present and future debts and obligations of Sublicensee to any Guarantor hereunder are hereby waived and postponed in favor of and subordinated to the full payment and performance of the Obligations.



17. Each Guarantor hereunder waives to the greatest extent permitted by law: notice of acceptance hereof; presentment and protest of any instrument, and notice thereof; notice of default or intent to accelerate; notice of foreclosure; notice of any modification, release or other alteration of any of the Obligations or of any security therefor and all other notices to which any guarantor hereunder might otherwise be entitled.
18. Each Guarantor hereunder waives to the greatest extent permitted by law: any defense arising by virtue of the lack of authority, death or disability of such Guarantor; or any defense based upon an election of remedies by Sublicensor which destroys or otherwise impairs the subrogation rights of such Guarantor or the right of such Guarantor to proceed against the Sublicensee for reimbursement, or both.
19. Upon the bankruptcy, winding-up or distribution of any of the assets of Sublicensee or any Guarantor, Sublicensor's rights will not be affected or impaired by its omission to prove its claim or prove its full claim. Sublicensor may prove such claims as it sees fit and may refrain from proving any claim.
20. This Guaranty will be jointly and severally binding upon each Guarantor, and their respective heirs, executors, administrators, successors and assigns, and will inure to the benefit of Sublicensor, its successors and assigns. No Guarantor may assign this Guaranty without the express written consent of Sublicensor.

[THIS SPACE LEFT INTENTIONALLY BLANK]

IN WITNESS WHEREOF, each Guarantor has executed and delivered this Guaranty as of the date written above.

**GUARANTORS:**

By: \_\_\_\_\_

By: \_\_\_\_\_

Address: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

Email: \_\_\_\_\_

By: \_\_\_\_\_

By: \_\_\_\_\_

Address: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

Email: \_\_\_\_\_

*(If holding company)*

\_\_\_\_\_

By: \_\_\_\_\_

Title: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

**EXHIBIT D-4**

FRANCHISE \_\_\_\_\_

SUBCONCESSION AGREEMENT DATE \_\_\_\_\_

SUBCONCESSION AGREEMENT

SUBWAY REAL ESTATE, LLC

with

\_\_\_\_\_  
\_\_\_\_\_

**KEY CONTRACT DATA**

**Name of Subconcessionaire:** \_\_\_\_\_

**State of Incorporation:** \_\_\_\_\_

**Type of Entity:** \_\_\_ LLC \_\_\_ Corp. \_\_\_ Other: \_\_\_\_\_

**Franchise Agreement Date:**

\_\_\_\_\_ **Same as Subconcession Agreement Date on Cover Page**

\_\_\_\_\_ **Other:** \_\_\_\_\_

**Commencement Date of Subconcession Agreement:** \_\_\_\_\_

**Security Deposit:** \$ \_\_\_\_\_

**Other Pre-Opening Costs Deposit:** \$ \_\_\_\_\_

**Subconcessionaire's email address:** \_\_\_\_\_

**SUBCONCESSION AGREEMENT**

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## SUBCONCESSION AGREEMENT

THIS SUBCONCESSION AGREEMENT (the “**Subconcession Agreement**”), is made on the date shown on the cover page hereof (the “**Subconcession Agreement Date**”), by and between **SUBWAY REAL ESTATE, LLC**, a Delaware limited liability company, (“**Subconcessionor**”), and the party identified as Subconcessionaire in the Key Contract Data at the beginning of this Subconcession Agreement.

In consideration of the covenants contained in this Subconcession Agreement, the parties agree as follows:

### **1 PROPERTY**

- 1.1 **Demise.** Subconcessionor hereby grants to Subconcessionaire and Subconcessionaire accepts from Subconcessionor certain rights and obligations with respect to the premises described in the Master Concession Agreement (defined below) attached hereto (the “**Premises**”), subject to any and all reservations, restrictions, easements, rights of way, limitations and conditions of record, if any. The purpose of this Subconcession Agreement is so that Subconcessionaire can operate a Subway® restaurant under the terms of a Franchise Agreement with Doctor's Associates LLC (“**DAL**”) dated as shown in the Key Contract Data at the beginning of this Subconcession Agreement, and under the franchise number shown on the cover page hereof (“**Franchise Agreement**”).
- 1.2 **Master Concession Agreement.** Subconcessionaire acknowledges that the Premises are subject to a concession agreement between Subconcessionor as concessionaire and the concessionor identified therein (the “**Master Concessionor**”), a copy of which is attached hereto as Exhibit A (the “**Master Concession Agreement**”). Subconcessionaire acknowledges that Exhibit A contains a true and correct copy of the Master Concession Agreement. Any conflict between this Section 1.2 and the other provisions of this Subconcession Agreement shall be resolved in favor of this Section 1.2.
  - 1.2.1 This Subconcession Agreement is subject and subordinate to the Master Concession Agreement. If the Master Concession Agreement is terminated for any cause whatsoever, Subconcessionaire shall promptly vacate and surrender the Premises to Subconcessionor and this Subconcession Agreement shall terminate as of the date of termination of the Master Concession Agreement and Subconcessionor shall have no liability and/or obligation to Subconcessionaire for the termination of the Subconcession Agreement.
  - 1.2.2 Except as otherwise provided herein, all costs, common area maintenance fees, expenses, charges, assessments, and concession fee escalations accruing under the Master Concession Agreement, any restrictions imposed upon Subconcessionor thereunder, together with all repairs, replacements, restorations, and any other obligations required to be performed by Subconcessionor, as concessionaire under the Master Concession Agreement, shall be binding upon Subconcessionaire herein. In the event the obligations and restrictions imposed on Subconcessionaire under the Subconcession Agreement conflict with the obligations and restrictions imposed upon Subconcessionor as concessionaire under the Master Concession Agreement, then the more burdensome and restrictive of such obligations and restrictions shall prevail and be binding upon Subconcessionaire herein.
  - 1.2.3 With respect to any consent or approval required to be obtained of Master Concessionor under the Master Concession Agreement (by way of illustration and without limitation,



consent to alterations), Subconcessionor's sole obligation with respect thereto, upon being requested in writing by Subconcessionaire, shall be to seek the approval or consent of Master Concessionor. Subconcessionaire acknowledges and agrees that Subconcessionor shall not be liable to Subconcessionaire with respect to any delay, default or failure of Master Concessionor to grant such consent or approval or in the performance by the Master Concessionor of its obligations and covenants under the Master Concession Agreement unless such be due to acts or misconduct of Subconcessionor and neither shall the Concession Fees, Additional Concession Fees or other Additional Charges under the Subconcession Agreement abate nor shall any of the obligations of Subconcessionaire under the Subconcession Agreement be affected by reason thereof. Subconcessionaire further acknowledges and agrees that, with respect to any rights afforded Subconcessionor under the Master Concession Agreement, including, but not limited to, any options to extend or renew the term of the Master Concession Agreement, options to purchase the Premises, rights of first refusal to purchase the Premises and restrictions against competition, such rights are not passed on to or conferred upon Subconcessionaire under this Subconcession Agreement. Subconcessionaire acknowledges that only Subconcessionor has the benefit of and the right to exercise or enforce such rights and the failure of Subconcessionor to exercise or enforce such rights shall not be a default under the Subconcession Agreement nor entitle Subconcessionaire to make any claim against Subconcessionor.

- 1.2.4 In the event the Master Concession Agreement contains extension or renewal options, Subconcessionaire agrees to provide written notice to Subconcessionor of its desire to exercise its option at least one hundred eighty days (180) prior to the date on which Subconcessionor must notify the Master Concessionor of its intention to exercise its option to extend or renew the Master Concession Agreement. Subconcessionaire agrees that Subconcessionor may elect not to extend or renew the Master Concession Agreement if Subconcessionaire fails to give Subconcessionor notice as provided in this Subsection. Furthermore, Subconcessionor may elect not to extend or renew the Master Concession Agreement if Subconcessionaire shall be in default in the performance of any of the terms of the Master Concession Agreement, this Subconcession Agreement or the Franchise Agreement during the period one hundred eighty (180) days prior to the date Subconcessionor must give notice to Master Concessionor.
- 1.2.5 If Master Concessionor fails to perform its duties under the Master Concession Agreement, Subconcessionaire must give written notice thereof to Subconcessionor describing Master Concessionor's default in detail. Upon receipt of the notice, Subconcessionor shall then promptly notify Master Concessionor and demand performance as required in the Master Concession Agreement. In the event Subconcessionaire wishes to engage the services of an attorney to settle any disputes arising out of the Master Concession Agreement, all fees and costs shall be borne by Subconcessionaire, it being understood that Subconcessionor is under no obligation to bring or defend any action brought by or against Subconcessionaire, Subconcessionor or Master Concessionor.
- 1.2.6 Subconcessionaire shall not make any agreement with Master Concessionor which could modify, cancel or terminate the Master Concession Agreement.

## 2 **TERM**

- 2.1 **Term.** The term of this Subconcession Agreement (the "**Term**") shall commence on the date shown in the Key Contract Data at the beginning of this Subconcession Agreement (the

“**Commencement Date**”). The Term of this Subconcession Agreement shall expire at midnight one full day before the expiration of the Master Concession Agreement (the “**Expiration Date**”) unless sooner terminated as provided in this Subconcession Agreement.

2.2 **Possession.** Possession of the Premises shall be delivered to Subconcessionaire on the Commencement Date or as provided in the Master Concession Agreement, whichever is later.

2.3 **Holdover.** Subconcessionaire may only hold over at the expiration of the Term with the written consent of Subconcessionor. During such holdover period, Subconcessionaire shall pay to Subconcessionor two hundred percent (200%) of the Concession Fees amount that existed immediately prior to the Expiration Date. Subconcessionaire agrees to comply with all holdover provisions contained in the Master Concession Agreement.

2.4 **End of Term.**

2.4.1 Fixtures and Personal property. At the expiration or earlier termination of this Subconcession Agreement, any fixtures located on the Premises and not already owned by Subconcessionor shall become the property of Subconcessionor. If, at that time, Subconcessionaire has fully complied with Subconcession Agreement terms and conditions and is not in default under the Franchise Agreement, Subconcessionor hereby waives any right to claim any personal property owned or leased by Subconcessionaire and located on the Premises. Subject to the terms of the Franchise Agreement, the personal property may then be removed by Subconcessionaire or Subconcessionor provided that the Premises are restored to their original condition, reasonable wear and tear excepted. Any such personal property not removed within thirty (30) days after the Subconcession Agreement expiration or termination shall be deemed abandoned and become the property of Subconcessionor.

2.4.2 Joint Inspection. During a period no earlier than three (3) weeks and no later than one (1) week prior to the end of the Term, Subconcessionor and Subconcessionaire shall conduct a joint inspection of the Premises, and Subconcessionor shall make a list of any items of repair and maintenance that may be needed to put the Premises in good condition and repair, reasonable wear and tear excepted. If the items on such list cannot be completed by Subconcessionaire by the end of the Term, then Subconcessionaire shall pay to Subconcessionor by the end of the Term the reasonable cost of such repairs as evidenced by third-party bids. Subconcessionaire’s obligation to make such payment shall survive the termination of this Subconcession Agreement.

### 3 CONSIDERATION

3.1 **Concession Fees.** Subconcessionaire agrees to pay to Subconcessionor or its designee the base concession fees indicated on Exhibit B (the “**Base Concession Fees**”), to be due and payable in monthly installments in advance on the first day of each month during the Term of this Subconcession Agreement. If no Base Concession Fees are included on Exhibit B, or if Subconcessionor directs Subconcessionaire to do so, then Subconcessionaire shall make all concession fee payments directly to Master Concessionor in the manner set forth in the Master Concession Agreement until and unless Subconcessionor directs Subconcessionaire to do otherwise. The first monthly installment of the Base Concession Fees shall be due on the Commencement Date, or at the time provided in the Master Concession Agreement if Subconcessionaire is to make concession fee payments directly to Subconcessionor as provided above. If this Subconcession Agreement shall commence on any day other than the first day of a calendar month, the monthly installment for the first and last month of the Term shall be prorated.

- 3.2 **Additional Charges.** Subconcessionaire and Subconcessionor agree that the concession fees accruing under this Subconcession Agreement shall be net to Subconcessionor and that all taxes, costs, common area maintenance fees, expenses and charges of every kind and nature (the “**Additional Charges**”) relating to the Premises or payable under the Master Concession Agreement that may arise or become due during the Term or any extension of this Subconcession Agreement, shall be paid by Subconcessionaire to Subconcessionor or its designee (which may be Master Concessionor), and that Subconcessionaire shall indemnify and save harmless Subconcessionor from and against them. All Additional Charges that Subconcessionaire assumes or agrees to pay under any provisions of this Subconcession Agreement, together with all interest and penalties that may accrue on these Additional Charges in the event Subconcessionaire fails to pay them, as well as all other damages, costs and expenses, including, without limitation, reasonable attorneys’ fees and other legal and court costs that Subconcessionor may incur in enforcing this Subconcession Agreement, and any and all other sums that may become due by reason of Subconcessionaire’s default or failure to comply with its obligations under this Subconcession Agreement, shall be deemed to be “**Additional Concession Fees**”. The Base Concession Fees and Additional Concession Fees shall collectively be referred to herein as the “**Concession Fees**”. In the event of non-payment of Concession Fees in any form, Subconcessionor shall have all rights and remedies provided herein and under law.
- 3.3 **Method of Payment.** Subconcessionaire must make all payments to Subconcessionor or its designee (which may be Master Concessionor) by the method or methods that Subconcessionor requires from time to time. Subconcessionaire shall make any payment required under this Subconcession Agreement directly to Subconcessionor, its designee (which may be Master Concessionor), its affiliate(s), or to a bank or such other financial institution account that Subconcessionor specifies, at the times and with the frequency that Subconcessionor designates (or as provided in the Master Concession Agreement if Subconcessionor makes no such designation), by electronic funds transfer, on-line banking, pre-authorized auto-draft arrangement, or such other means as Subconcessionor may specify from time to time. For each account in which Subconcessionaire conducts business at any time during the Term, Subconcessionaire agrees to execute an ACH Automatic Withdrawal Authorization and to keep it effective throughout the Term; and Subconcessionaire authorizes Subconcessionor to withdraw monies from each such account in the amounts and at the times provided in this Subconcession Agreement and any other agreement between Subconcessionaire and Subconcessionor or its affiliate(s). Subconcessionaire hereby indemnifies Subconcessionor and holds Subconcessionor harmless under each ACH Automatic Withdrawal Authorization. Subconcessionaire consents to Subconcessionor’s directly transacting business with each bank and financial institution with which Subconcessionaire has an account to effectuate fully the terms of each ACH Automatic Withdrawal Authorization. Subconcessionaire shall furnish Subconcessionor, its bank, or other financial institution, and any other recipient of payment with such information and authorizations as may be necessary to permit such persons to make withdrawals by electronic funds transfer, on-line banking, or auto-draft arrangement. Subconcessionaire shall bear all expenses, if any, and pay Subconcessionor its third-party costs associated with such authorizations and payments.
- 3.4 **Security Deposit.** Subconcessionor acknowledges receipt from Subconcessionaire of the Security Deposit amount shown in the Key Contract Data at the beginning of this Subconcession Agreement, which has or shall be paid to Master Concessionor as the security deposit referred to in the Master Concession Agreement. In accordance with the terms of the Master Concession Agreement, Subconcessionaire shall be entitled to the rights of Subconcessionor to the security deposit, except that any portion thereof that is returned to Subconcessionor by Master Concessionor may first be applied to any amounts that Subconcessionaire owes to Subconcessionor or its affiliate under this Subconcession Agreement or any other agreement.

- 3.5 **Other Pre-Opening Costs.** Subconcessionor acknowledges receipt from Subconcessionaire of the Other Pre-Opening Costs Deposit amount shown in the Key Contract Data at the beginning of this Subconcession Agreement, which shall be held in a non-interest bearing escrow account and shall be returned to Subconcessionaire, without interest, upon the opening of this location for business.
- 3.6 **Late Charges.** All Concession Fees and any other charges shall be paid to Subconcessionor without notice or demand and without abatement, deduction or set-off, except as otherwise expressly provided in this Subconcession Agreement. All payments not paid when due shall bear interest at the lesser of eighteen percent (18%) or the maximum rate allowed by law in the state where the Premises are located.

#### 4 **INSURANCE**

- 4.1 **Coverage.** During the Term, Subconcessionaire, at its own cost and expense, shall:
- 4.1.1 Keep the Premises and the fixtures and personal property on it insured with an all-risk property insurance policy in an amount sufficient to cover the cost of replacement (without deduction for depreciation). Replacement cost shall be determined by one of the insurers or, at the option of Subconcessionor, by an appraiser, architect or contractor who is mutually and reasonably acceptable to Subconcessionor and Subconcessionaire, and whom shall be retained and paid by Subconcessionaire.
- 4.1.2 Provide and keep in force comprehensive or commercial general liability insurance against claims for bodily injury, death or property damage occurring on, in or about the Premises, in limits of not less than \$1,000,000 per occurrence for bodily injury, not less than \$500,000 per occurrence for property damage, or in such other amounts as Subconcessionor may reasonably request. The policy shall name Subconcessionor as an additional insured.
- 4.1.3 Keep in force business interruption insurance that covers the then current Concession Fees and the annual premiums for insurance required by this Article.
- 4.1.4 If requested by Subconcessionor, provide and keep in force insurance for such other insurable hazards in such amounts as similarly situated Premises are then commonly insured.
- 4.2 **Policies.** All insurance required by Subconcessionor and provided by Subconcessionaire shall be carried in favor of Subconcessionor and Subconcessionaire, as their respective interests may appear, the Master Concessionor, and any underlying fee owner, affiliate corporation, trustee, mortgagee or other person designated by Subconcessionor or as required under the Master Concession Agreement. All insurance shall be obtained from companies licensed to do business in the state in which the Premises are located and which have a rating by Bests Rating Guide of at least "A". Subconcessionaire shall procure policies for all insurance for periods of not less than one (1) year and shall deliver to Subconcessionor all policies or certificates of insurance with evidence of payment of all premiums. Subconcessionaire shall procure renewals of these policies from time to time before their respective expiration dates. All insurance policies shall be non-assessable and shall require thirty (30) days' written notice to Subconcessionor of any cancellation or change affecting Subconcessionor's coverage under the policies. All property damage and business interruption policies of Subconcessionaire shall contain a waiver of any subrogation rights which Subconcessionaire's insurers may have against Subconcessionor, even if the loss suffered is caused by the act, omission or negligence of Subconcessionor.

- 4.3 **Adjusting; Proceeds.** Claims for loss due to damage to the Premises under any policies provided for in this Subconcession Agreement shall be adjusted with the insurance companies:
- 4.3.1 by Subconcessionaire in the case of any particular casualty resulting in damage or destruction not exceeding \$10,000, or
- 4.3.2 by Subconcessionor and Subconcessionaire, in the case of any particular casualty resulting in damage or destruction exceeding \$10,000 in the aggregate. Subject to the rights of Master Concessionor and any mortgagee, the proceeds of any insurance shall be payable as follows:
- 4.3.2.1 With respect to any loss not exceeding \$10,000 in the aggregate, proceeds shall be paid to Subconcessionaire, who shall hold them in trust for the purpose of paying the costs of repair and restoration; and
- 4.3.2.2 With respect to losses exceeding \$10,000 in the aggregate, the proceeds may, at Subconcessionor's option, be paid to Subconcessionor or its designee and shall be applied to pay the costs of repair and restoration as directed by Subconcessionor.
- 4.4 **Joint Efforts.** Subconcessionaire and Subconcessionor shall cooperate in attempts to collect any insurance proceeds that may be due in the event of loss, and Subconcessionaire shall execute and deliver to Subconcessionor such proofs of loss and other instruments which may be required for the purpose of recovering these proceeds.
- 4.5 **Waiver of Subrogation.** Subconcessionaire agrees to look solely to the proceeds of its own insurer for indemnity against exposure for loss of property or business interruption. Subconcessionaire warrants that its property and business interruption insurers shall have no rights against Subconcessionor by virtue of assignment, subrogation, loan agreement or otherwise.
- 4.6 **Cancellation of Insurance.** If any insurance policy covering the Premises or any part of it is canceled or is threatened by the insurer to be canceled, or if the coverage thereunder is reduced in any way by the insurer for any reason, and if Subconcessionaire fails to remedy the condition giving rise to cancellation, threatened cancellation, or reduction of coverage within five (5) business days after notice thereof by Subconcessionor, Subconcessionor may, at its option, either (i) reenter the Premises forthwith by leaving upon the Premises a notice in writing of its intention to do so or (ii) enter the Premises and remedy the condition giving rise to such cancellation, threatened cancellation or reduction, and Subconcessionaire shall forthwith pay the cost thereof to Subconcessionor (which cost may be collected by Subconcessionor as Additional Concession Fees) and Subconcessionor shall not be liable for any damage or injury caused to any property of Subconcessionaire or of others located on the Premises as a result of any such entry, unless resulting from its own sole gross negligence, or intentional or willful act or omission.
- 4.7 **Loss and Damage.** Subconcessionor shall not be liable for any death or injury occurring on the Premises, nor for the loss of or damage to any of the personal property or other property of Subconcessionaire or of others by theft or otherwise, unless resulting from its own sole gross negligence, or intentional or willful act or omission. Without limiting the generality of the foregoing, Subconcessionor shall not be liable for any injury or damage to persons or property resulting from fire, explosion, falling plaster, steam, dampness, gas, electricity, water, rain, snow, or leaks from any part of the Premises or from the pipes, appliances or plumbing works or from the roof, street or subsurface or from any other place by any other cause whatsoever, unless resulting from its own sole gross negligence, or intentional or willful act or omission. Subconcessionor shall not be liable for any such damage caused by other persons or occupants of adjacent property, or the public, or caused by operations in construction of any private, public



or quasi-public work. All of the personal property or any other property of Subconcessionaire kept or stored on the Premises shall be kept or stored at the risk of Subconcessionaire.

## 5 **THE PREMISES**

5.1 **Use and Services.** During the Term of this Subconcession Agreement, Subconcessionaire shall continuously operate a Subway® restaurant business in accordance with the Franchise Agreement. The Premises shall not be used for any other purpose.

5.2 **Repairs and Maintenance.** Subconcessionaire shall, at all times during the Term, at its own cost and expense, put, keep and maintain the Premises and all fixtures and personal property located on it in good order and condition, subject to reasonable wear and tear, and subject to all applicable terms of this Article 5, shall make all necessary and desirable repairs, restorations and replacements thereof, structural and nonstructural, foreseen or unforeseen (hereinafter collectively called “**Repairs**”), and shall use all reasonable precautions to prevent waste, damage and injury.

In the event that Subconcessionaire fails or neglects to make all necessary Repairs or fulfill its other obligations as set forth above, Subconcessionor or its agents may enter the Premises for the purpose of making such Repairs or fulfilling those obligations. All reasonable costs and expenses incurred as a consequence of Subconcessionor’s action shall be repaid by Subconcessionaire to Subconcessionor within fifteen (15) days after Subconcessionaire receives copies of receipts showing payment by Subconcessionor for such Repairs or other obligations. These receipts shall be prima facie evidence of the payment of the charges paid by Subconcessionor.

5.3 **Build-Out and Alterations.** Subconcessionor may terminate this Subconcession Agreement on ten (10) days’ written notice and Subconcessionor may offer this location to another franchisee if: a) Subconcessionaire does not commence construction of the Premises within seven (7) days after obtaining occupancy from Master Concessionor by expeditiously ordering its equipment, submitting all necessary funds, and making application for required permits and licenses; or b) Subconcessionaire does not complete the build-out of the restaurant and then open the restaurant within forty-five (45) days after occupancy from Master Concessionor. In such an event, Subconcessionaire understands that the security deposit referred to in Section 3.4 will not be refunded.

Subconcessionaire agrees that it will at its own cost and expense make such reasonable alterations to the interior or exterior of the Premises as may reasonably be requested by Subconcessionor from time to time in order to modify the appearance of the Premises to reflect the then current image of the Subway® brand. Subconcessionaire shall not at any time make any alteration, change, addition or improvement (hereinafter collectively called “**Alterations**”) in or to the interior or exterior of the Premises without the prior written consent of Subconcessionor. In the event consent is given:

5.3.1 the Alterations shall be performed in a good and workmanlike manner at Subconcessionaire’s sole expense, and shall not weaken or impair the structural strength or lessen the value of the Premises, or change the purpose for which the Premises may be used;

5.3.2 the Alterations shall be made according to plans and specifications therefor, which shall be first submitted to and approved in writing by Subconcessionor, such consent not to be unreasonably withheld, delayed, or conditioned;

5.3.3 before the commencement of work on any Alterations, such plans and specifications shall, if necessary, be approved by all governmental authorities having jurisdiction;

- 5.3.4 before the commencement of any Alterations, Subconcessionaire shall pay the amount of any increase in premiums on insurance policies for endorsements covering the risk during work on the Alterations and workmen's compensation insurance covering all persons employed in connection with that work;
- 5.3.5 if the estimated cost of the Alteration exceeds \$20,000, Subconcessionaire shall, at Subconcessionor's option, furnish to Subconcessionor a surety bond of a company acceptable to Subconcessionor, in an amount equal to the estimated cost of such work, or other security satisfactory to Subconcessionor, guaranteeing the completion of such work, free and clear of all liens and encumbrances; and
- 5.3.6 the Alterations shall comply with all federal, state and local building requirements and codes including any disabilities related statutes or codes (collectively, the "**Codes**") in the applicable jurisdiction where the Premises are located.

All buildings, additions, improvements, fixtures and appurtenances in or on the Premises at the Commencement Date and those which may be erected, affixed or installed in or on the Premises during the Term are deemed to be and shall immediately become part of the Premises and the sole property of Subconcessionor. All personal property owned and installed by Subconcessionaire (except signs, trademarks and other insignia of Subconcessionor) shall remain the property of Subconcessionaire.

- 5.4 **Liens.** Should Subconcessionaire cause any Alterations or Repairs to be made to the Premises, or cause any labor to be performed or material to be furnished, neither Subconcessionor nor the Premises shall under any circumstances be liable for the payment of any expense incurred, and all such Alterations and Repairs shall be made and performed at Subconcessionaire's expense. If, because of any act or omission of Subconcessionaire, any mechanic's or other lien, charge, claim or order for the payment of money shall be filed against the Premises or against Subconcessionor, Subconcessionaire shall, at its own cost and expense, cause it to be canceled and discharged of record or bonded within thirty (30) days after notice of filing thereof. In the event that Subconcessionaire fails to cause any such mechanics' or other lien, charge or order to be canceled and discharged or bonded, then, in addition, to any other right or remedy of Subconcessionor, Subconcessionor may, at its option, cancel or discharge it by paying the amount claimed to be due into court or directly to any claimant and the amount so paid by Subconcessionor and all costs and expenses including attorneys' fees incurred for the cancellation or discharge of such lien shall be due from Subconcessionaire to Subconcessionor as an additional charge payable on demand.
- 5.5 **Signs.** Subconcessionaire shall not place any signs or symbols on any portion of the Premises without the prior written approval of Subconcessionor, such consent not to be unreasonably withheld, delayed, or conditioned.
- 5.6 **Inspection.** Fee owner, Subconcessionor or their representatives shall have the right to enter the Premises at reasonable hours of any business day to ascertain if the Premises are in proper repair and condition, provided, that such persons will make every reasonable effort not to interfere with customers or Subconcessionaire's operation of the business.
- 5.7 **License and Laws.** Subconcessionaire shall, at its own cost and expense, obtain all necessary licenses and/or permits that may be required for the conduct of its business; and Subconcessionaire shall, at its own cost and expense, promptly observe and comply with all present and future laws, ordinances, requirements, orders, directions, rules and regulations (referred to generally as "**Regulations**") of governmental authorities having or claiming jurisdiction over the Premises or the conduct of Subconcessionaire's business. By way of example, and not limitation, compliance with governmental Regulations shall include, but not be

limited to, alterations and/or additions to the Premises if required under the Americans with Disabilities Act of 1990.

- 5.8 **Damage or Destruction.** If, during the Term, the Premises or the personal property or fixtures on it are destroyed or damaged in whole or in part by fire or other cause, Subconcessionaire shall give Subconcessionor immediate notice, and Subconcessionaire, at its own cost and expense, shall cause the prompt repair, replacement and rebuilding of same (“**Restoration**”), subject to Section 5.2 and Section 5.3 of this Subconcession Agreement. The restored building, personal property or fixtures shall reflect the then current image of the Subway® brand. Subconcessionor shall in no event be called upon to repair, replace or rebuild any such buildings, fixtures or personal property, nor to pay any of the costs or expenses thereof beyond or in excess of any insurance proceeds, as provided in this Subconcession Agreement.
- 5.9 **Disclaimer.** The taking of possession of the Premises by Subconcessionaire shall be conclusive evidence that Subconcessionaire has accepted the Premises “AS IS,” including any latent or patent defects. Subconcessionaire acknowledges that Subconcessionaire is relying on its own independent inspection.
- 5.10 **Contracts.** Subconcessionaire shall not without Subconcessionor’s written consent enter into any service contract or agreement relating to the furnishing of any services to the Premises or the occupants of it unless such contract or agreement shall by its terms be terminable on no more than thirty (30) days’ notice or shall expressly provide that it shall not become binding on Subconcessionor in the event that this Subconcession Agreement is terminated or expires. Subconcessionaire shall furnish Subconcessionor with copies of all service contracts or agreements affecting the Premises that are now in existence or that are subsequently entered into.

## 6 TAXES AND OTHER CHARGES

### 6.1 **Payment.**

- 6.1.1 In the event Subconcessionor elects, at its sole option, to pay the taxes, assessments, charges for public utilities, excises, levies, licenses, permit fees or other governmental impositions and charges of any kind and nature whatsoever (“**Charges**”) that are payable in connection with the ownership, occupancy or possession of the Premises, Subconcessionaire shall reimburse Subconcessionor within thirty (30) days after Subconcessionaire receives an invoice for the payment of such Charges.
- 6.1.2 In the event Subconcessionor elects not to pay the Charges as set forth in the preceding paragraph, Subconcessionaire shall pay on or before the last day on which payment may be made without penalty or interest, all Charges that may be assessed, imposed, or become due and payable in connection with the ownership, occupancy or possession of the Premises or the fixtures or personal property on it, or any Charges that may be imposed in lieu of, or as a substitution for, any such Charges. At any time after the time for payment of each Charge, upon Subconcessionor’s request, Subconcessionaire shall exhibit to Subconcessionor satisfactory evidence of payment. All Charges assessed or imposed for the fiscal periods in which the Term of this Subconcession Agreement commences and terminates shall be apportioned.

## 7 INDEMNIFICATION

- 7.1 Subconcessionaire shall indemnify, defend with counsel reasonably acceptable to Subconcessionor and save Subconcessionor and its affiliates, and the shareholders, officers, directors, employees, and agents of Subconcessionor and its affiliates, harmless from and against all costs, expenses, liabilities, losses, damages, injunctions, suits, actions, fines, penalties, claims



and demands of every kind or nature, including reasonable attorneys' fees, (collectively, "Claims") by or on behalf of any person, party or governmental authority whatsoever arising out of (a) any failure or alleged failure by Subconcessionaire to perform any of its obligations under this Subconcession Agreement, (b) any accident, injury or damage that occurs in or about the Premises, (c) any matter arising out of the condition, occupation, maintenance, alteration, repair, use or operation of the Premises or any part of it, (d) the contest or challenge by Subconcessionaire of any imposed tax, assessment, or other Charges, or (e) any other matter arising from or relating to Subconcessionaire's occupation of the Premises; provided that Subconcessionaire shall not indemnify Subconcessionor if or to the extent such Claims are caused by Subconcessionor's gross negligence, or intentional or willful misconduct.

## **8 ENFORCEMENT**

- 8.1 **Default.** Each of the following events is a default and a breach of this Subconcession Agreement by Subconcessionaire:
- 8.1.1 If Subconcessionaire files any proceeding under the United States Bankruptcy Code, any other federal or state bankruptcy, reorganization, receivership, insolvency or other similar law affecting the rights of creditors generally, or for dissolution under the laws of the United States or of any state, or voluntarily takes advantage of any such law or act or is dissolved or makes an assignment for the benefit of creditors;
  - 8.1.2 If involuntary Proceedings under the United States Bankruptcy Code, any other federal or state bankruptcy, reorganization, receivership, insolvency or other similar law or for the dissolution of a corporation are instituted against Subconcessionaire or if a receiver or trustee is appointed of all or substantially all of the property of Subconcessionaire and such Proceedings are not dismissed or such receivership or trusteeship vacated within ninety (90) days after such institution or appointment;
  - 8.1.3 If Subconcessionaire vacates, abandons or ceases doing business on the Premises or indicates its intention to do so;
  - 8.1.4 If this Subconcession Agreement or the estate of Subconcessionaire hereunder is transferred to any other person or party, except in a manner permitted by the terms of this Subconcession Agreement;
  - 8.1.5 If Subconcessionaire fails to pay Subconcessionor any installment of the Concession Fees or Additional Charges when it becomes due and payable and fails to make such payment within ten (10) days after written notice thereof by Subconcessionor to Subconcessionaire;
  - 8.1.6 If Subconcessionaire fails to perform any of its nonmonetary obligations under this Subconcession Agreement and such non-performance continues for a period within which performance is required to be made by specific provision of this Subconcession Agreement or, if no such period is provided, for a period of thirty (30) days after written notice thereof by Subconcessionor to Subconcessionaire; or, if such performance cannot be reasonably had within such thirty day period, Subconcessionaire has not in good faith commenced such performance within such thirty day period or has not diligently proceeded therewith to completion;
  - 8.1.7 If Subconcessionaire or any manager or officer of Subconcessionaire knowingly or intentionally falsifies any report required to be furnished to Subconcessionor pursuant to the terms of this Subconcession Agreement and fails to notify Subconcessionor of such falsification within sixty (60) days of submission of such report;

8.1.8 If Subconcessionaire fails to comply with any provision of the Franchise Agreement relating to the Premises, or any franchise agreement with a third-party franchisor relating to the Premises.

In the event of a default under this Section 8.1, Subconcessionor shall have such remedies as are provided under this Subconcession Agreement and under applicable law.

8.2 **Cure by Subconcessionor.** After expiration of the applicable period of notice, or without notice in the event of any emergency, Subconcessionor at its option may, but shall not be obligated to, make any payment required of Subconcessionaire or perform any obligation of Subconcessionaire, and the amount Subconcessionor pays, or the cost of its performance, together with interest thereon, shall be deemed to be an additional charge payable by Subconcessionaire on demand. Subconcessionor shall have the right to enter the Premises for the purpose of correcting or remedying any default, but neither any expenditure nor any such performance by Subconcessionor shall be deemed to waive or release Subconcessionaire's default or the right of Subconcessionor to take such action as may be otherwise permissible in the case of default. Subconcessionor shall have no liability to Subconcessionaire for any loss or damages resulting from any such action by Subconcessionor, and entry by Subconcessionor shall not constitute breach of the covenant for quiet enjoyment or an eviction.

8.3 **Subconcessionor's Remedies.** If Subconcessionaire is in default under this Subconcession Agreement, Subconcessionor may, at its option, in addition to such other remedies as may be available under applicable law:

8.3.1 terminate this Subconcession Agreement and Subconcessionaire's right of possession, and retake possession for Subconcessionor's account. In such event, Subconcessionor may repair and alter the Premises in any manner as Subconcessionor deems reasonably necessary or advisable. All reasonable and necessary expenses of every nature that Subconcessionor may incur such as (by way of illustration and not limitation) those for attorneys' fees, brokerage, advertising, and refurbishing the Premises, shall become immediately due and payable by Subconcessionaire to Subconcessionor; or

8.3.2 terminate Subconcessionaire's right of possession, but not this Subconcession Agreement, retake possession of the Premises for Subconcessionaire's account, repair, and alter the Premises in any manner as Subconcessionor deems reasonably necessary or advisable, and relet the Premises or any part of it, as the agent of Subconcessionaire, for the whole or any part of the remainder of the Term or for a longer period, and Subconcessionor may grant concessions or free concession fees or charge a higher concession fee than that reserved in this Subconcession Agreement. Out of any concession fees collected or received from Subconcessionaires or as a result of such letting or reletting, Subconcessionor shall first pay to itself all expenses of every nature that Subconcessionor may reasonably incur such as (by way of illustration and not limitation) those for attorneys' fees, brokerage, advertising, and refurbishing the Premises in good order or preparing them for reletting; and second, Subconcessionor shall pay to itself any balance remaining on account of the liability of Subconcessionaire for the sum equal to all Concession Fees, Additional Concession Fees and other Additional Charges due from Subconcessionaire through the Expiration Date. Should Subconcessionor, pursuant to this Section 8.3, not collect Concession Fees that, after deductions is sufficient to fully pay to Subconcessionor a sum equal to all Concession Fees, Additional Concession Fees and other Additional Charges payable through the Expiration Date, the balance or deficiency shall, at the election of Subconcessionor, be paid by Subconcessionaire on the first of each month; or

8.3.3 stand by and do nothing, and hold Subconcessionaire liable for all Concession Fees, Additional Concession Fees and other Additional Charges payable under this Subconcession Agreement through the Expiration Date.

If Subconcessionor does not notify Subconcessionaire which remedy it is pursuing, or if Subconcessionor's notice to Subconcessionaire does not expressly state that Subconcessionor is exercising its remedies under Section 8.3.1 or Section 8.3.3, then it shall be deemed that Subconcessionor is pursuing the remedy set forth in Section 8.3.2. If Subconcessionor exercises the option in Section 8.3.1 or 8.3.2, Subconcessionaire agrees to immediately and peacefully surrender the Premises to Subconcessionor, and if Subconcessionaire refuses to do so, Subconcessionor may without further notice reenter the Premises either by force or otherwise and dispossess Subconcessionaire by summary proceedings or otherwise, as well as the legal representative(s) of Subconcessionaire and/or other occupant(s) of the Premises, and remove their effects.

- 8.4 **Acceleration.** If Subconcessionor exercises the remedies in Section 8.3.3 of this Subconcession Agreement, Subconcessionaire shall immediately pay to Subconcessionor as damages for loss of the bargain caused by Subconcessionaire's default, and not as a penalty, in addition to any other damages, an aggregate sum that represents the present value of the full amount of the Concession Fees, Additional Concession Fees and all other Additional Charges payable by Subconcessionaire hereunder that would have accrued for the balance of the Term.
- 8.5 **Suits.** Suit or suits for the recovery of the deficiency or damage or for any installment or installments of Concession Fees, Additional Concession Fees or any other charge due under this Subconcession Agreement may be brought by Subconcessionor at any time or, at Subconcessionor's election, from time to time, and nothing in this Subconcession Agreement shall be deemed to require Subconcessionor to wait until the Expiration Date to bring suit.
- 8.6 **Waiver.** Subconcessionaire hereby expressly waives service of any notice of intention to reenter. Subconcessionaire hereby waives any and all rights to recover or to regain possession of the Premises or to reinstate or to redeem this Subconcession Agreement as permitted or provided by any statute, law or decision now or hereafter in force and effect. No receipt of monies by Subconcessionor from Subconcessionaire after the cancellation or termination of the Subconcession Agreement shall reinstate, continue or extend the Subconcession Agreement, or affect any prior notice given to Subconcessionaire or operate as a waiver of the right of Subconcessionor to enforce the payment of Concession Fees and Additional Concession Fees then due or subsequently falling due, or operate as a waiver of the right of Subconcessionor to recover possession of the Premises by suit, action, proceeding or other remedy, and any and all moneys so collected shall be deemed to be payments on account of the use and occupancy of the Premises, or at the election of Subconcessionor, on account of Subconcessionaire's liability under this Subconcession Agreement.
- 8.7 **Proof of Claim.** Nothing in this Article shall limit or prejudice the right of Subconcessionor to prove and obtain as liquidated damages in any bankruptcy, insolvency, receivership, reorganization or dissolution proceeding an amount equal to the maximum allowed by any statute or rule of law governing such proceeding, whether or not such amount is greater, equal to or less than the amount of the damages referred to in any of the preceding sections.
- 8.8 **Injunction.** In the event of a breach or a threatened breach by Subconcessionaire of any of its Subconcession Agreement obligations, Subconcessionor shall have the right to enjoin and restrain the breach and to invoke any remedy allowed by law or in equity, in addition to other remedies provided in this Subconcession Agreement.

- 8.9 **Independent Rights.** The rights and remedies of Subconcessionor are distinct, separate and cumulative, and no one of them, whether or not exercised by Subconcessionor, shall be deemed to be to the exclusion of any of the others.
- 8.10 **Non-Waiver.** The failure of Subconcessionor to insist upon strict performance of any of Subconcessionaire's obligations under this Subconcession Agreement shall not be deemed a waiver of any rights or remedies that Subconcessionor may have and shall not be deemed a waiver of any subsequent breach or default by Subconcessionaire. The exercise of any of Subconcessionor's options under the Subconcession Agreement shall not be deemed to be the exclusive remedy of Subconcessionor.
- 8.11 **Waiver of Exemption from Distress.** Subconcessionaire agrees that notwithstanding anything contained in any statute, enactment or other law of the state in which the Premises are located or of any other jurisdiction, none of the personal property located on the Premises shall be exempt from levy for distress for Concession Fees in arrears, and that if Subconcessionaire makes any claim for such an exemption, this Subconcession Agreement may be pleaded as an estoppel against Subconcessionaire in any appropriate action.
- 8.12 **Franchise Agreement.** Notwithstanding anything in this Subconcession Agreement to the contrary, this Subconcession Agreement is conditioned upon the faithful performance by Subconcessionaire of the Franchise Agreement, and a default in the terms of the Franchise Agreement shall be a default of this Subconcession Agreement.

## **9 NO CONCESSION FEE ABATEMENT**

Unless specifically provided in this Subconcession Agreement, no abatement, diminution, or reduction of Concession Fees, Additional Concession Fees, Additional Charges or other compensation shall be claimed by or allowed to Subconcessionaire, or any persons claiming under Subconcessionaire, under any circumstances, whether for inconvenience, discomfort, interruption of business, or otherwise.

## **10 CONDEMNATION**

In the event that the Premises or any part of it is taken in condemnation proceedings or by exercise of any right of eminent domain, Subconcessionaire shall have no right to participate in any condemnation proceedings and shall not have the right to any award, and Subconcessionor may terminate this Subconcession Agreement upon written notice to Subconcessionaire.

## **11 SUBORDINATION**

This Subconcession Agreement shall be fully subordinate to any mortgage and/or collateral assignment of lease against the Premises that Master Concessionor, the fee owner, Subconcessionor and/or their assigns has or subsequently obtains upon the Premises. This Subconcession Agreement shall be fully subordinate and subject to the Master Concession Agreement and any senior lease now, or hereafter affecting the Premises.

Subconcessionaire hereby grants a power of attorney to Subconcessionor with full power to act as its attorney in fact and to execute on behalf of Subconcessionaire any and all documents that may be required by a mortgagee and/or assignee evidencing Subconcessionaire's full subordination of Subconcessionaire's interest to any mortgage and/or collateral assignment of Subconcession Agreement that may be entered into by Subconcessionor, Master Concessionor, the fee owner or their assigns. Subconcessionaire hereby agrees to execute, without charging Subconcessionor, any and all documents that it is requested to execute to evidence this subordination. However, Subconcessionaire shall not be required to execute any promissory

notes or other evidences of indebtedness that would create any personal liability on behalf of Subconcessionaire.

## **12 ASSIGNMENT**

- 12.1 **By Subconcessionor.** This Subconcession Agreement shall be fully assignable by Subconcessionor or its assigns.
- 12.2 **By Subconcessionaire.** Neither Subconcessionaire, nor Subconcessionaire's successors or assigns, shall (unless expressly permitted in this Subconcession Agreement) assign, mortgage, give as security, pledge or encumber this Subconcession Agreement, in whole or in part, by operation of law or otherwise, or sub-Subconcession Agreement the Premises, in whole or in part, or permit the Premises or any portion of it to be used or occupied by others, or enter into a management contract or other arrangement whereby the Premises shall be managed and operated by anyone other than the owner of Subconcessionaire's leasehold estate, without the prior consent in writing of Subconcessionor in each instance. If this Subconcession Agreement is assigned or transferred, or if all or any part of the Premises is sub-subconcessiond or occupied by anybody other than Subconcessionaire, Subconcessionor may collect Concession Fees from the assignee, transferee, sub-Subconcessionaire or occupant, and apply the net amount collected to the Concession Fees reserved in this Subconcession Agreement, but no such assignment, sub-sublicensing, occupancy or collection shall be deemed a waiver of any covenant or condition of this Subconcession Agreement, or the acceptance of the assignee, transferee, sub-Subconcessionaire or occupant as Subconcessionaire, or a release of Subconcessionaire from the performance or further performance by Subconcessionaire of its obligations under this Subconcession Agreement, and Subconcessionaire shall continue to be liable for all its obligations under this Subconcession Agreement. The consent by Subconcessionor to an assignment, mortgage, pledge, encumbrance, transfer, management contract or sub-sublicensing shall not in any way be construed to relieve Subconcessionaire from obtaining the express consent in writing of Subconcessionor in each instance to any subsequent similar action that Subconcessionaire may intend to take.

## **13 ESTOPPEL CERTIFICATE**

Subconcessionaire shall from time to time, within five (5) days after being requested to do so by Subconcessionor, execute, acknowledge and deliver to Subconcessionor (or, at Subconcessionor's request, to Master Concessionor, any existing or prospective purchaser, transferee, assignee or mortgagee of any or all of the Premises, any interest therein or any of Subconcessionor's rights under this Subconcession Agreement) an instrument in recordable form: (i) certifying (a) that the Subconcession Agreement is unmodified and in full force and effect (or, if there has been any modification thereof, that it is in full force and effect as so modified, stating therein the nature of such modification); (b) as to the dates to which the Concession Fees and Additional Charges arising hereunder have been paid; (c) as to the amount of any prepaid concession fees or any credit due to Subconcessionaire hereunder, (d) that Subconcessionaire has accepted possession of the Premises, and the date on which the Term commenced; (e) as to whether, to the best knowledge, information and belief of the signer of such certificate, Subconcessionor or Subconcessionaire is then in default in performing any of its obligations under the Subconcession Agreement (and, if so, specifying the nature of each such default); and (f) as to any other fact or condition reasonably requested by Subconcessionor or such other addressee; and (ii) acknowledging and agreeing that any statement contained in such certificate may be relied upon by Subconcessionor and any such other addressee.

## **14 HAZARDOUS SUBSTANCES**

- 14.1 **Compliance with Laws.** Subconcessionaire shall at all times, at its own cost and expense, comply with all federal, state and local laws, ordinances, regulations and standards (“**Hazardous Substance Laws**”) relating to the use, analysis, production, storage, sale, disposal or transportation of any hazardous materials, including oil or petroleum products or their derivatives, solvents, PCB’s, explosive substances, asbestos, radioactive materials or waste, and any other toxic, ignitable, reactive, corrosive, contaminating or pollution materials (“**Hazardous Substances**”) that are now or in the future subject to any governmental regulation. Such compliance shall include any cleanup, removal, remedial action, testing or monitoring (including medical monitoring) which may be required under Hazardous Substance Laws, court order or by any governmental or regulatory agency.
- 14.2 **Indemnification by Subconcessionaire.** Subconcessionaire shall indemnify, defend with counsel reasonably acceptable to Subconcessionor, and hold Subconcessionor free and harmless from any and all liabilities, damages, claims, penalties, fines, settlements, causes of action, costs or expense, including reasonable attorneys’ fees, environmental consultant and laboratory fees and the costs and expense of investigating and defending any claims or proceedings, resulting from or attributable to (i) the presence, disposal, migration, release or threatened release of any Hazardous Substance that is on, from or affecting the Premises including the soil, water, vegetation, buildings, personal property, persons, or otherwise; (ii) any bodily injury (including wrongful death) or property damage (real or personal) arising out of or relating to such Hazardous Substance(s); (iii) any lawsuits or administrative order relating to such Hazardous Substance(s); or any violation of any laws applicable to any Hazardous Substance for which Subconcessionaire is responsible under this Subconcession Agreement. Subconcessionaire’s indemnification obligations under this Section shall survive the expiration or earlier termination of this Subconcession Agreement.

## 15 MISCELLANEOUS

- 15.1 **Notices.** Every notice, approval, consent or other communication authorized or required by this Subconcession Agreement shall be effective if given in one of the following ways: (i) by email to Subconcessionor at [LeaseNotices@subway.com](mailto:LeaseNotices@subway.com), and to Subconcessionaire at the email address provided in the Key Contract Data at the beginning of this Subconcession Agreement; (ii) in writing and hand delivered to either party; or (iii) in writing and sent for next business day delivery by FedEx, UPS, or other nationally-recognized courier. Notices sent via hand delivery or via nationally-recognized courier shall be addressed directly to Subconcessionor at its offices at Attn: Legal Department - Leasing, 1 Corporate Drive, Suite 1000, Shelton, CT 06484, and to Subconcessionaire at the Premises, or at such other address as either party shall from time to time designate in writing. Email notices must contain the capitalized words “LEGAL NOTICE” in the subject line. The sender of an email notice must request a read receipt and the recipient must allow a read receipt to be sent on or before the next business day. Email notices shall be effective upon receipt by the sender of the read receipt from the recipient of the notice. Hand delivered notices shall be deemed to be effective upon delivery, if delivered. Notices sent for next business day delivery by nationally recognized courier shall be deemed to be effective on the next business day.
- 15.2 **Construction.** In the event that any of the provisions of this Subconcession Agreement shall by court order be held invalid or in contravention of any of the laws of the United States or of any state having jurisdiction over the subject matter or of any dispute arising under it, such invalidation shall not serve to affect the remaining portion of this Subconcession Agreement. To the extent permitted by the laws of the state where the Premises are located, this Subconcession Agreement shall be governed by and construed in accordance with the laws of the State of



Delaware, and otherwise shall be governed by and construed in accordance with the laws of the State where the Premises are located.

- 15.3 **Successors.** This Subconcession Agreement shall bind Subconcessionor and Subconcessionaire and their successors, heirs, assigns, administrators, and legal representatives, as the case may be.
- 15.4 **Counterparts.** This Subconcession Agreement may be executed in counterparts, and all counterparts together shall be construed as one and the same document. Executed counterparts of this Subconcession Agreement with signatures sent by electronic mail (i.e., in PDF format) or signed electronically via DocuSign may be used in the place of original signatures of this Subconcession Agreement. The parties intend to be bound by the signatures of the electronically mailed or signed signatures and the delivery of the same shall be effective as delivery of an original executed counterpart of this Subconcession Agreement. The parties hereby waive any defenses to the enforcement of this terms of this Subconcession Agreement based on the form of the signature or delivery thereof and hereby agree that such electronically mailed or signed signatures shall be conclusive proof, admissible in arbitration and judicial proceedings, of the parties' execution of this Subconcession Agreement.
- 15.5 **No Agency.** The parties hereto agree that the business relationship created by this Subconcession Agreement is solely that of Subconcessionor and Subconcessionaire. Nothing contained in this Subconcession Agreement shall make Subconcessionaire an agent, legal representative, partner, subsidiary, joint venturer or employee of Subconcessionor. Subconcessionaire shall have no right or power to, and shall not, bind or obligate Subconcessionor in any way, manner or thing whatsoever, nor represent that it has any right to do so.
- 15.6 **Time of the Essence.** Time shall be of the essence in every part of this Subconcession Agreement.
- 15.7 **Binding Effect.** This Subconcession Agreement shall become immediately binding on the parties to this Subconcession Agreement on the date the last party signs it, notwithstanding that the Term of this Subconcession Agreement may commence upon a future date.
- 15.8 **Headings.** The table of contents preceding this Subconcession Agreement and the headings of the paragraphs and subparagraphs are inserted solely for the convenience of reference and shall not constitute a part of this Subconcession Agreement, nor limit, define or describe the scope or intent of this Subconcession Agreement.
- 15.9 **Joint and Several Liability.** If Subconcessionaire consists of more than one person, each individual's liability under this Subconcession Agreement shall be joint and several.
- 15.10 **Entire Agreement.** This Subconcession Agreement constitutes the entire agreement between the parties hereto with respect to the subject matter of this Subconcession Agreement, and this Subconcession Agreement shall not be modified, amended, altered or changed except by prior written agreement signed by both parties. If any provision herein is invalid, it shall be considered deleted from this Subconcession Agreement and shall not invalidate the remaining provisions.
- 15.11 **Personal Guaranty.** Subconcessionaire and each Owner must sign the Guaranty attached hereto as Exhibit C as a condition to the effectiveness of this Subconcession Agreement (an "Owner" is any owner of any interest, directly or indirectly, in Subconcessionaire.)

[THIS SPACE LEFT INTENTIONALLY BLANK]

IN WITNESS WHEREOF, Subconcessionor and Subconcessionaire have respectively signed this Subconcession Agreement as of the date indicated on the first page of this Subconcession Agreement.

SUBCONCESSIONOR:

**SUBWAY REAL ESTATE, LLC,**  
a Delaware limited liability company

By: \_\_\_\_\_

Name: \_\_\_\_\_

Its: \_\_\_\_\_

SUBCONCESSIONAIRE:

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_



**EXHIBIT A**

[COPY OF MASTER CONCESSION AGREEMENT IS ATTACHED HERETO]

**EXHIBIT B**

**BASE CONCESSION FEES**

[ATTACH BASE CONCESSION FEES AMOUNT(S)]

**EXHIBIT C**  
**PERSONAL GUARANTY**

**GUARANTY**

This Guaranty dated \_\_\_\_\_ is made and entered into by the undersigned (each a “**Guarantor**”, and collectively “**Guarantors**”) for the benefit of Subway Real Estate, LLC, a Delaware limited liability company (“**Subconcessionor**”).

**RECITALS**

**R.1.** Each Guarantor is an owner of \_\_\_\_\_, (the “**Subconcessionaire**”).

**R.2.** Subconcessionaire and Subconcessionor entered into a Subconcession Agreement dated \_\_\_\_\_, as amended, extended or renewed (the “**Subconcession Agreement**”) for the purpose of operating a Subway® restaurant (the “**Restaurant**”) at the Premises.

**R.3.** Capitalized terms not otherwise defined herein shall have the same meaning as in the Subconcession Agreement.

**AGREEMENT**

As an inducement to and in consideration of Subconcessionor entering into the Subconcession Agreement with Subconcessionaire, and for other valuable consideration, the receipt and sufficiency of which are hereby acknowledged, each Guarantor agrees to the following:

1. Each Guarantor unconditionally guarantees to Subconcessionor the (i) prompt payment of any money now due, or that at any time, may become due or owing to Subconcessionor by Subconcessionaire under the Subconcession Agreement; and the (ii) full performance and discharge by Subconcessionaire of all of Subconcessionaire’s obligations under the Subconcession Agreement now due, or that at any time, may become due or owing (collectively, the “**Obligations**”). This is a guarantee of payment and not of collection.
2. Each Guarantor promises to promptly and fully render any payment or performance required under the Subconcession Agreement upon demand if Subconcessionaire fails or refuses to timely render such payment or performance.
3. Each Guarantor waives: (i) notice of demand for payment of all or any part of the Obligations, (ii) protest, notice of protest and notice of default, (iii) any right to require that any action be brought against Subconcessionaire or any other person or entity as a condition of liability, and (iv) any and all other notices, and legal or equitable defenses to which such Guarantor may be entitled. Subconcessionor may extend, modify, or release any Obligation or settle, adjust, or compromise any claims against Subconcessionaire, without notice to Guarantors and without any effect on any Guarantor’s obligations hereunder.
4. Each Guarantor’s liability will not be contingent or conditioned upon Subconcessionor’s pursuit of any remedies against Subconcessionaire or any other person or entity. Further, such liability will not be diminished, relieved or otherwise affected by an extension of time, credit or other indulgence which Subconcessionor may grant Subconcessionaire, including, without limitation, the acceptance of any partial payment or performance, or the compromise or release of any claims.

5. No term, condition or provision of this Guaranty shall be deemed to be waived by Subconcessionor, without the express written consent of Subconcessionor. Any such waiver will extend only to the particular circumstances specified in writing by the Subconcessionor. Neither forbearance, nor indulgence by Subconcessionor will constitute a waiver of any provision of this Guaranty.
6. Each Guarantor acknowledges that the Subconcession Agreement may be extended, amended or renewed by mutual agreement between Subconcessionaire and Subconcessionor, and each Guarantor expressly consents to any such modification of the Subconcession Agreement.
7. This is a continuing guarantee. Nothing but payment and satisfaction in full of the Obligations will release Guarantors from their respective obligations pursuant to this Guaranty. Notice of acceptance of this Guaranty is waived.
8. This Guaranty shall not be impaired by any modification, supplement, renewal, extension or amendment of the Subconcession Agreement or any of the Obligations, nor by any modification, release or other alteration of any of the Obligations hereby guaranteed.
9. The liability of each Guarantor hereunder is primary, direct and unconditional and may be enforced without requiring Subconcessionor first to resort to any other right, remedy or security.
10. No Guarantor hereunder shall have any right of subrogation, reimbursement or indemnity whatsoever, unless and until the Obligations are paid or performed in full.
11. If any Guarantor hereunder should at any time die, become incapacitated, become insolvent or make a composition, trust mortgage or general assignment for the benefit of creditors, or if a proceeding under the United States Bankruptcy Code or any similar law affecting the rights of creditors generally shall be filed or commenced by, against or in respect of any guarantor hereunder, any and all obligation of that guarantor shall, at Subconcessionor's option, immediately become due and payable without notice.
12. If any payment or transfer to Subconcessionor which has been credited against any Obligation, is voided or rescinded or required to be returned by Subconcessionor, whether or not in connection with any event or proceeding described in Section 11, the Guaranty shall continue in effect or be reinstated as though such payment, transfer or recovery had not been made.
13. Except as otherwise provided herein, the Guaranty shall be construed as an absolute, unconditional, continuing and unlimited obligation of the each Guarantor hereunder without regard to the regularity, validity or enforceability of any of the Obligations, and without regard to whether any Obligation is limited, modified, voided, released or discharged in any proceeding under the United States Bankruptcy Code or any similar law affecting the rights of creditors generally.
14. Any termination of the Guaranty shall be applicable only to Obligations accruing after termination or having their inception after the effective date of such termination and shall not affect Obligations having their inception prior to such date.
15. The death or incapacity of any Guarantor hereunder shall not result in the termination of the Guaranty.
16. Any and all present and future debts and obligations of Subconcessionaire to any Guarantor hereunder are hereby waived and postponed in favor of and subordinated to the full payment and performance of the Obligations.

17. Each Guarantor hereunder waives to the greatest extent permitted by law: notice of acceptance hereof; presentment and protest of any instrument, and notice thereof; notice of default or intent to accelerate; notice of foreclosure; notice of any modification, release or other alteration of any of the Obligations or of any security therefor and all other notices to which any guarantor hereunder might otherwise be entitled.
18. Each Guarantor hereunder waives to the greatest extent permitted by law: any defense arising by virtue of the lack of authority, death or disability of such Guarantor; or any defense based upon an election of remedies by Subconcessionor which destroys or otherwise impairs the subrogation rights of such Guarantor or the right of such Guarantor to proceed against the Subconcessionaire for reimbursement, or both.
19. Upon the bankruptcy, winding-up or distribution of any of the assets of Subconcessionaire or any Guarantor, Subconcessionor's rights will not be affected or impaired by its omission to prove its claim or prove its full claim. Subconcessionor may prove such claims as it sees fit and may refrain from proving any claim.
20. This Guaranty will be jointly and severally binding upon each Guarantor, and their respective heirs, executors, administrators, successors and assigns, and will inure to the benefit of Subconcessionor, its successors and assigns. No Guarantor may assign this Guaranty without the express written consent of Subconcessionor.

[THIS SPACE LEFT INTENTIONALLY BLANK]

IN WITNESS WHEREOF, each Guarantor has executed and delivered this Guaranty as of the date written above.

**GUARANTORS:**

By: \_\_\_\_\_

By: \_\_\_\_\_

Address: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

Email: \_\_\_\_\_

By: \_\_\_\_\_

By: \_\_\_\_\_

Address: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

Email: \_\_\_\_\_

*(If holding company)*

\_\_\_\_\_

By: \_\_\_\_\_

Title: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

**EXHIBIT D-5**  
**SUB CONTRACT**

Franchise # \_\_\_\_\_

This Sub contract is made by and between Subway Real Estate, LLC (hereinafter referred to as "Assignor") and \_\_\_\_\_  
\_\_\_\_\_ (hereinafter referred to as "Assignee"), dated \_\_\_\_\_.

1. Assignor is the Concessionaire under a certain contract made between it and \_\_\_\_\_  
\_\_\_\_\_ (hereinafter referred to as "Licensor") dated \_\_\_\_\_. Said contract conveys possession leasehold of the premises commonly known as \_\_\_\_\_. A copy of the aforesaid Contract is annexed hereto and is incorporated by reference.
2. Assignor hereby assigns all of such premises to the Assignee for the full term of the contract, commencing \_\_\_\_\_  
\_\_\_\_\_ at the rents called for in the aforesaid contract plus any and all charges by the landlord relating to the premises such as common area charges, maintenance charges, insurance charges and tax escalation charges and rental escalation pursuant to the underlying contract annexed hereto. In the event the Contract contains renewal options, Assignee agrees to notify Assignor, by certified mail, return receipt requested, of its desire to exercise its option at least one hundred eighty days (180) prior to the date on which Assignor must notify the Licensor of its intention to exercise its option to extend the lease.
3. Assignee hereby agrees to perform and observe all of the obligations and covenants of the Assignor under such contract and to make all payments directly to the Licensor in the manner set forth in the underlying contract. Assignee represents that he has read said contract and consents to all terms and provisions contained therein.
4. Assignee shall be responsible for any breach or default occurring after the execution of this Sub Contract.
5. The purpose to this Sub Contract is to enable the Assignee to operate a Subway® Restaurant under the terms of a Franchise Agreement with Doctor's Associates LLC. If at any time during the term of this agreement, the Assignee shall default in the performance of any terms, covenants or conditions of the aforesaid Franchise Agreement made on \_\_\_\_\_,  
\_\_\_\_\_ between and Doctor's Associates LLC, Assignor, at its option, may terminate this Sub Contract on ten (10) days written notice to Assignee, and upon such termination, Assignee shall quit and surrender the premises commonly known as the to Assignor. Assignee agrees to remain liable for the balance of the payments due as provided in the underlying Contract.
6. Assignee may assign this contract only to a Franchisee of Doctor's Associates LLC for use as a Restaurant, provided that the prior written consent to the Sub Contract is obtained from the Assignor, which consent shall not be unreasonably withheld. If Assignor consents to the Sub Contract of this contract, this consent shall not operate to release the Assignee from his obligations under this Sub Contract.
7. Notwithstanding any clause in this Sub Contract to the contrary, it is understood that the Assignor is hereby conveying to the Assignee, subject to the terms and condition of this Sub Contract, only those rights to the aforesaid premises which it acquired by virtue of the underlying Contract. The underlying contract describes the duties of the Licensor, the Assignor is not obligated to perform these duties. If the Licensor fails to perform, Assignee must send Assignor a notice by Certified Mail describing the fault and demand performance of the agreement contained in the underlying Contract. In the event Assignee wishes to engage the services of an attorney to settle any disputes arising out of the underlying Contract agreement, any and all fees or costs shall be borne by the Assignee, it being understood that the Assignor is under no obligation to bring or defend any action brought by or against the Assignee or Assignor.
8. Assignee hereby stipulates that he has inspected the premises and accepts same as is.
9. Assignee agrees to comply with decor specifications as outlined by Subway® Store Design Department.
10. In the event that the Assignee does not commence construction of the premises within fifteen (15) days after obtaining occupancy by ordering his equipment, making application for required permits and licenses and purchasing Marlite® and mural required for his store, the Assignor may terminate this Sub Contract on ten (10) days written notice.
11. The Assignee acknowledges that he has read the Disclosure Document and Operating Manual of Doctor's Associates LLC, the Franchise Agreement and the Contract and agrees to build and operate his franchise in compliance with these agreements. The Assignee understands that the success, if any, of any given Subway® location is the responsibility of the franchisee and

he also acknowledges that representations of sales or earnings have not been made to him by Subway® employees or agents as to this or any other location.

**ASSIGNOR:**

**SUBWAY REAL ESTATE, LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**ASSIGNEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

SRE 04/24



**Exhibit D-6**

Franchisee Acceptance of Renegotiation (DocuSign)

The successful renegotiation of your master lease is a collaborative effort between the Franchise Owner, Business Development Agent, and Leasing Representative with each playing an important role. If the Franchise Owner has a direct relationship with the Landlord that may be the best position to begin a dialogue regarding renegotiation. In other cases, that relationship may not be as close and may not be the best strategy. Some Franchise Owners are not comfortable with negotiation and would prefer the assistance of the Business Development Agent and/or Leasing Representative to facilitate the negotiation. Roles vary, where sometimes the Business Development Agent negotiates business terms and sends to the Leasing Representative for review, at other times the Leasing Representative negotiates the entire deal. There is no single way to go about this process and all of those mentioned above, or a combination thereof, are acceptable methods that have worked over time. No matter how much or how little you participate in the process it's important to be aware of the following factors:

- Information is crucial. The more we know about your Landlord, restaurant, breakeven, profitability, type of center, vacancies, etc., the better deal we can achieve.
- The pace and length of the negotiation is almost always controlled by the Landlord. It's to their advantage to delay as close to the notification date as possible. As a result, some negotiations can be very lengthy.
- There are no guarantees. Landlords can be difficult and have no contractual obligation to renegotiate. Despite all efforts, we may not be able to strike the perfect deal. Be prepared to compromise.
- Regardless of all the challenges, our success rate is still excellent and we often complete very good deals that make your lease better and may increase your profitability. Even if it's a minimal concession, it's still a win for all parties.

I have reviewed the proposed change to the Lease Agreement and consent and request the Tenant to execute and formalize it with the Landlord. I understand that once executed between the Landlord and the Tenant, the attached document will also amend my Sub Lease Agreement with the Sub Lessor.

Signature: \_\_\_\_\_

\_\_\_\_\_

Date

Name: \_\_\_\_\_

**EXHIBIT D-7**

**LEASE AND SUBLEASE TERMINATION AGREEMENT**

THIS LEASE AND SUBLEASE TERMINATION AGREEMENT (this “**Agreement**”) is made this \_\_\_\_ day of \_\_\_\_\_, 20\_\_, by and among SUBWAY REAL ESTATE, LLC, a Delaware limited liability company (“**SRE**”, “**Tenant**” or “**Sublandlord**”), Doctors Associates LLC, a Florida limited liability company (“**Franchisor**”), \_\_\_\_\_, a(n) \_\_\_\_\_ (“**Landlord**”), \_\_\_\_\_, a(n) \_\_\_\_\_, \_\_\_\_\_, \_\_\_\_\_ and \_\_\_\_\_ (collectively, “**Subtenant**”) and \_\_\_\_\_, \_\_\_\_\_ and \_\_\_\_\_ (collectively, “**Franchisee**”). SRE, Franchisor, Landlord, Subtenant and Franchisee may each be referred to herein as a “**Party**”, and collectively as the “**Parties**”.

**RECITALS:**

**WHEREAS**, Franchisor and Franchisee are parties to a franchise agreement dated \_\_\_\_\_, 20\_\_ (the “**Franchise Agreement**”), which expires on \_\_\_\_\_, 20\_\_ (the “**Franchise Expiration Date**”), and pursuant to which Franchisee operates a Subway® restaurant (the “**Restaurant**”) located at \_\_\_\_\_ (the “**Premises**”);

**WHEREAS**, SRE and Franchisor are affiliated and, pursuant to prior company policy, SRE has historically leased properties owned by franchisees (or affiliates of franchisees) of Franchisor and subleased them back to the franchisees who operated Subway® restaurants on such properties;

**WHEREAS**, Landlord and Franchisee are affiliated, and Landlord owns the real property where the Premises is located;

**WHEREAS**, Landlord (or its predecessor-in-interest) and SRE (or its predecessor-in-interest) entered into that certain lease dated \_\_\_\_\_, 20\_\_ for the Premises (the “**Lease**”), and Sublandlord (or its predecessor-in-interest) and Subtenant (or its predecessor-in-interest) entered into that certain Sublease dated \_\_\_\_\_, 20\_\_ for the Premises (the “**Sublease**”);

**WHEREAS**, SRE, Landlord and Subtenant wish to terminate the Lease and the Sublease;

**WHEREAS**, Franchisee wishes to reaffirm its obligation to operate the Restaurant at the Premises through the Franchise Expiration Date; and

**WHEREAS**, SRE, Landlord and Subtenant have agreed to the termination of the Lease and the Sublease on the terms and conditions contained in this Agreement.

**NOW, THEREFORE**, in consideration of the above preambles which, by this reference are incorporated herein, the mutual covenants and conditions contained herein and other valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows:

1. Effective upon full execution of this Agreement, the Lease and Sublease are hereby terminated.
2. Landlord and Tenant hereby release and discharge each other from any obligations to be observed and performed under the Lease. Sublandlord and Subtenant hereby release and discharge each other from any obligations to be observed and performed under the Sublease.
3. LANDLORD, SUBTENANT AND FRANCHISEE (THE “**RELEASING PARTIES**”) REMISE, RELEASE, ACQUIT, SATISFY AND FOREVER DISCHARGE SRE AND FRANCHISOR, THEIR

SUCCESSORS, PREDECESSORS, COUNSEL, INSURERS, ASSIGNS, OFFICERS, DIRECTORS, EMPLOYEES, PARENT COMPANIES, AFFILIATES, SUBSIDIARIES AND AGENTS, PAST AND PRESENT (THE “**RELEASED PARTIES**”) FROM AND AGAINST ALL CLAIMS, ACTIONS, CAUSES OF ACTION, DEMANDS, DAMAGES, COSTS, SUITS, DEBTS, COVENANTS, CONTROVERSIES, AND ANY OTHER LIABILITIES WHATSOEVER, WHETHER KNOWN OR UNKNOWN, LIQUIDATED, FIXED, CONTINGENT, MATURED, UNMATURED, DISPUTED, UNDISPUTED, LEGAL OR EQUITABLE THAT THE RELEASING PARTIES EVER HAD, NOW HAVE, CAN, SHALL OR MAY HAVE, AGAINST ANY OR ALL OF THE RELEASED PARTIES FOR, UPON OR BY REASON OF ANY MATTER, CAUSE OR THING WHATSOEVER, FROM THE BEGINNING OF THE WORLD TO THE DATE OF THIS AGREEMENT.

4. Franchisee shall indemnify, defend with counsel reasonably acceptable to Franchisor and save Franchisor and its affiliates, and the shareholders, officers, directors, employees, and agents of Franchisor and its affiliates, harmless from and against all costs, expenses, liabilities, losses, damages, injunctions, suits, actions, fines, penalties, claims and demands of every kind or nature, including reasonable attorneys’ fees, by or on behalf of any person, party or governmental authority whatsoever arising out of (a) any accident, injury or damage that occurs in or about the Premises, (b) any matter arising out of the condition, occupation, maintenance, alteration, repair, use or operation of the Premises or any part of it, or (c) any other matter arising from or relating to Franchisee’s ownership or occupation of the Premises.

5. Landlord, Subtenant and Franchisee represent and warrant that as of the date hereof: (a) Landlord is the rightful owner in fee simple of the Premises; (b) Franchisee has the right to occupy the Premises and operate the Restaurant without restriction through the Franchise Expiration Date; and (c) Landlord, Subtenant and Franchisee have no knowledge of any fact or circumstance which would give rise to any claim, demand, action or cause of action arising out of or in connection with Franchisee’s occupancy of the Premises.

6. Franchisee is hereby permitted and required to operate the Restaurant at the Premises through the Franchise Expiration Date, and Franchisee may not relocate the Restaurant without Franchisor’s prior written consent.

7. Franchisee hereby agrees that, in the event that Landlord wishes to sell the property where the Premises is located prior to the Franchise Expiration Date, Franchisee shall, prior to the sale, agree to enter into a lease with the buyer that does not expire until on or after the Franchise Expiration Date, and the terms of such lease must be provided to Franchisor and approved in writing by Franchisor prior to Franchisee entering into the lease (an “**Approved Lease**”). Franchisor’s approval of the terms of a lease indicates only that Franchisor believes the lease complies with acceptable minimum criteria established by Franchisor, and Franchisee acknowledges and agrees that Franchisee’s acceptance of a lease is based on Franchisee’s own independent investigation, including consultation with Franchisee’s attorney and other advisors. The Approved Lease must contain a franchisor lease rider in the form that Franchisor requires. Franchisee agrees that it is Franchisee’s sole responsibility to obtain a fully executed franchisor lease rider in connection with executing the Approved Lease. The franchisor lease rider is intended to provide Franchisor with certain protections under the Approved Lease and may not benefit Franchisee or its landlord. If Franchisee or the landlord request that Franchisor consider any modifications to the franchisor lease rider, and Franchisor elects to do so, Franchisor may also require Franchisee to reimburse Franchisor for all expenses Franchisor incurs (including reasonable attorneys’ fees) in connection with such review. Franchisor may also reject any request for modifications to the franchisor lease rider for any reason.

8. Landlord and Franchisee agree that they will not lease, license or otherwise grant access to the Premises to a Competitive Business while the Restaurant is still operating (including during temporary closures) and for a period of one (1) year following the permanent closure of the Restaurant. “**Competitive Business**” means any business that operates, manages, franchises or licenses restaurants or stores that derive more than

twenty percent (20%) of its total gross revenue from the sale of any type of sandwiches on any type of bread, including but not limited to sub rolls and other bread rolls, sliced bread, pita bread, flat bread, and wraps, whether for on or off-premises consumption, or via delivery or catering. The word “sandwiches” as used in the previous sentence does not include hamburgers, hot dogs, burritos, or fried chicken sandwiches, and full-service restaurants where customers are served by waitstaff and pay after eating, and Subway® Restaurants operated under franchise agreements with Franchisor, are not Competitive Businesses. Examples (without limitation) of Competitive Businesses as of the Agreement Date are the following chain restaurants: D’Angelo Grilled Sandwiches, Jersey Mike’s Subs, Jimmy John’s, Firehouse Subs, Potbelly, Togo’s, Which Wich Superior Sandwiches, Charley’s Philly Steaks, Penn Station East Coast Subs, McAlister’s Deli, Pita Pit, Schlotzky’s, Cousin’s Subs, Capriotti’s, Quiznos, Jon Smith Subs, Erbert & Gerbert’s, Lenny’s Grill & Subs, PrimoHoagies, Tubby’s Sub Shop, Blimpie’s, Super Sandwich, Nardelli’s, DiBella’s, Deli Delicious, Groucho’s Deli, CHēBA Hut, Steak Escape, Miami Grill, Goodcents Deli Fresh Subs, and Great Wraps.

9. This Agreement shall be binding upon and inure to the benefit of the Parties and their respective successors, assigns and affiliates.

10. This Agreement may be executed in counterparts, and all counterparts together shall be construed as one and the same document. Executed counterparts of this Agreement with signatures sent by electronic mail (i.e., in PDF format) or signed electronically via DocuSign may be used in the place of original signatures of this Agreement. The Parties intend to be bound by the signatures of the electronically mailed or signed signatures and the delivery of the same shall be effective as delivery of an original executed counterpart of this Agreement. The Parties hereby waive any defenses to the enforcement of this terms of this Agreement based on the form of the signature or delivery thereof and hereby agree that such electronically mailed or signed signatures shall be conclusive proof, admissible in arbitration and judicial proceedings, of the Parties’ execution of this Agreement.

***[Signature Page Follows]***

IN WITNESS WHEREOF, the parties have executed this Agreement on the day and year first above written.

**SRE:**

SUBWAY REAL ESTATE, LLC

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Its: \_\_\_\_\_

**FRANCHISOR:**

DOCTOR'S ASSOCIATES LLC

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Its: \_\_\_\_\_

**LANDLORD:**

\_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Its: \_\_\_\_\_

**FRANCHISEE:**

\_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_

**SUBTENANT:**

\_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Its: \_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_

**EXHIBIT E**  
**INTENT TO SUBLEASE**

DATE: \_\_\_\_\_

I hereby offer to sublease from Subway Real Estate, LLC (“Sublandlord”) the following described premises:

Street Address: \_\_\_\_\_

City, State: \_\_\_\_\_

for a period beginning approximately , \_\_\_\_\_, and ending approximately \_\_\_\_\_, plus renewal options, if exercised. I understand that the asking rental on the premises for the first year is:

\$ \_\_\_\_\_ per month.

Sublandlord enters into master leases for the purpose of subleasing the premises to franchisees of Doctor’s Associates LLC to be used as a Subway® restaurant. The selection of these premises for utilization as a Subway® restaurant has been based upon the joint approval of Doctor’s Associates LLC and myself. I have made an independent evaluation of the location and have concluded that the location has a reasonable opportunity of success as a Subway® restaurant. However, I understand and acknowledge that no representations of potential sales or earnings have been made to me by Doctor’s Associates LLC, Sublandlord, nor any affiliate, nor their respective employees or agents, as to this or any other location.

It is agreed and understood that Sublandlord is entering into a master lease for the aforesaid premise (the “Master Lease”) for the purpose of leasing the same to me to be used as a restaurant pursuant to a Franchise Agreement with Doctor’s Associates LLC. I agree and understand that each person signing said Franchise Agreement as franchisee must also sign the sublease for the aforesaid premises (the “Sublease”) as Subtenant. If I am obtaining a Small Business Administration (SBA) loan to construct my restaurant or purchase an existing restaurant and I am assigning my right to operate the restaurant to an operating entity, my operating entity must be a party to the Sublease. I acknowledge that I can assign or lease only to a Subway® franchisee and that Sublandlord’s written consent to the assignment or leasing is mandatory. I understand that if I do assign or lease the premises with Sublandlord’s consent, this consent shall not operate to release me from my obligations under the Sublease.

Upon receipt of a copy of the executed Master Lease between master landlord and tenant. I agree to execute two original copies of the Sublease for this location within seven (7) days. My refusal to execute the Sublease within this time frame will authorize the Sublandlord to offer this location to another Subway® franchisee. Further I agree that the security deposit paid in accordance with this document will not be refunded in the event that I fail to properly execute the Sublease within seven (7) days after receipt of a copy of the executed Master Lease.

I have received and reviewed the proposed lease for the demised premises. I understand the financial terms have been agreed upon, but that the Master Lease itself is not necessarily in its final form and is subject to further negotiation by Sublandlord. In the event Sublandlord’s standard Master Lease is used, the landlord may propose modifications thereto. If the lease has been provided by the landlord, Sublandlord will propose revisions and add the tenant’s rider. Neither Sublandlord nor any of its affiliates, nor agents or employees thereof, shall be held in any way liable for the outcome of these negotiations, or the inability, for any reason, to obtain an executed Master Lease for the aforesaid premises.

I hereby enclose a check, payable to Subway Real Estate, LLC, in the amount of \_\_\_\_\_ which is equivalent to two months rent or equivalent to the security deposit required by the Master Lease, whichever is greater. These funds shall be held in a non-interest bearing escrow account. If the Master Lease requires a security deposit or initial rent due when the lease is signed, I understand that Sublandlord will make payment to

the master landlord with the above-referenced funds.

Provided I am not in default of the Master Lease terms, and if the Master Lease does not require a rental security or initial rent or requires a deposit which is less than the above-referenced sum, the remainder will be returned to me when the Subway® restaurant is opened for business.

I also agree to furnish Sublandlord with proof of insurance prior to entering into possession of the aforesaid premises.

If occupancy of the premises arises out of a License Agreement, all references to Lease, Sublease, Sublandlord and Subtenant in this document shall be replaced with License, Sub-License, Sub-Licensor and Sub-Licensee where appropriate.

If occupancy of the premises arises out of a Concession Agreement, all references to Lease, Sublease, Sublandlord and Subtenant in this document shall be replaced with Concession Agreement, Sub-Concession, Subconcessionor and Sub-Concessionaire where appropriate.

If occupancy of the premises arises out of a Contract Agreement, all references to Lease, Sublease, Sublandlord and Subtenant in this document shall be replaced with Contract Agreement, Subcontract, Subcontractor and Subcontractee where appropriate.

Signature: \_\_\_\_\_  
Print Name: \_\_\_\_\_

Signature: \_\_\_\_\_  
Print Name: \_\_\_\_\_

Signature: \_\_\_\_\_  
Print Name: \_\_\_\_\_

DAL Intent to Sublease 04/24



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**EXHIBIT F**  
**UNITED STATES**

Dear Franchisee,

The direct debiting system operates very simply:

- 1) Complete the attached Preauthorized Form (referred to as the PA).
- 2) Email a copy of the completed PA form, along with a voided or cancelled check from the bank account you intend to use, to [accountsreceivable@subway.com](mailto:accountsreceivable@subway.com).
- 3) If you prefer, you may mail the original PA form along with a voided or canceled check to your coordinator's attention at:

Doctors Associates LLC.  
1 Corporate Drive, Suite 1000  
Shelton, CT 06484

**Please be aware that this office must receive the PA Form before your equipment order will be processed.**

Please make sure you have sufficient funds in your account by Friday of each week to cover all royalty and FAF fees due for the previous week ending. Royalties and FAF due for the Tuesday week ending will be collected in the following week. This deduction is based on the reported sales in our system for that week. Therefore, it is imperative you report your sales to Subway on time each week. Any adjustments to your estimated sales will be processed in the week in which the correction is reported to your coordinator. Any deductions returned unpaid due to insufficient funds will be subject to a local currency charge equivalent to USD 20. In addition, any outstanding balances may be subject to finance charges and/or late fees.

Thank you in advance for your cooperation in this matter.

Sincerely,  
Lorri O'Malley  
Banking Specialist



**PRE-AUTHORIZATION:**

AUTHORIZATION TO HONOR ELECTRONIC FUNDS TRANSFERS DRAWN BY AND PAYABLE TO:

- DOCTORS ASSOCIATES LLC AND ITS SUCCESSORS, ASSIGNS, DESIGNEES, AGENTS AND AFFILIATES (DAL).
- SUBWAY FRANCHISEE ADVERTISING FUND TRUST AND ITS SUCCESSORS, ASSIGNS, DESIGNEES, AGENTS AND AFFILIATES (FAF),
- FRANCHISEE SHIPPING CENTER CO., LLC ITS SUCCESSORS, ASSIGNS, DESIGNEES, AGENTS AND AFFILIATES (FSC).

BANK ACCOUNT IN THE NAME OF*:	RESTAURANT #(S):	BANK ACCOUNT NUMBER:
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**\*If Franchisee is an Entity on the Franchise Agreement, Bank Account Name must match name on Franchise Agreement.**  
**\*If Franchisee is one or more individuals named on the Franchise Agreement, the authorized signer for the Bank Account, whether held individually or under an entity, must be one of those individuals with authorization to sign on behalf of all named individuals. The Bank Account Name must not contain any Subway trademark.**

To The Bank Designated:

You are hereby requested and authorized to honor and to charge to the account described, electronic funds transfers drawn on such account which are payable to the above-named Payee. It is agreed that your rights with respect to each such electronic funds transfer shall be the same as if it were a check bearing a signature authorized for such account. It is further agreed that if any such electronic funds transfer is not honored, whether with or without cause, you shall be under no liability whatsoever. This authorization shall continue in force until revocation in writing is received by you. The amount(s) debited are collected per the franchise agreement. Any deductions returned unpaid due to insufficient funds will be subject to a local currency charge equivalent to USD 20. In addition, any outstanding balances may be subject to finance charges and/or late fees.

**PLEASE SELECT ONLY ONE:**

**If Bank Account is in an Individual Name:** if more than one individual franchisee, only one franchisee is required to sign with authorization:

**SIGNATURE OF FRANCHISEE:** \_\_\_\_\_

**NAME OF FRANCHISEE (please print):** \_\_\_\_\_

**DATE:** \_\_\_\_\_

**OR**

**If Bank Account is in an Entity Name:**

**NAME OF ENTITY:** \_\_\_\_\_

**AUTHORIZED SIGNATORY SIGNATURE:** \_\_\_\_\_  
Individual authorized to sign on behalf of the entity for the Bank Account

**AUTHORIZED SIGNATORY NAME (please print):** \_\_\_\_\_

**AUTHORIZED SIGNATORY TITLE:** \_\_\_\_\_

**DATE:** \_\_\_\_\_

FULL NAME OF BANK:
STREET ADDRESS:
CITY, STATE, ZIP CODE:

Drawee Bank Please Note: There is an Indemnification Agreement below.

**Indemnification Agreement**

To The Bank Designated.

In consideration of your compliance with the request and authorization printed on the Authorization Form hereof, the Payee agrees with respect to any such action:

- (1) To indemnify you and hold you harmless from any loss you may suffer as a consequence of your actions resulting from or in connection with the execution and issuance of any electronic funds transfer, whether or not genuine, purporting to be executed by the payee and received by you in the regular course of business for the purposes of payment, including any costs or expenses reasonably incurred in connection therewith.
- (2) To indemnify you for any loss arising in the event that any such electronic funds transfer shall be dishonored, whether with or without cause and whether intentionally or inadvertently.
- (3) To defend at our own cost and expense any action which might be brought by any depositor or any other persons because of your actions taken pursuant to the foregoing request, or in any manner arising by reason of your participation.

**EXHIBIT G-1  
RENEWAL ADDENDUM**

This Renewal Addendum (“**Addendum**”), dated \_\_\_\_\_ (the “**Effective Date**”), between Doctor’s Associates LLC, a Florida limited liability company (“**we**”, “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”), amends the Franchise Agreement, applicable riders and addenda, between the parties dated effective as of \_\_\_\_\_ (the “**Successor Agreement**”) for a Subway® Restaurant located at \_\_\_\_\_ (the “**Site**”). This Addendum modifies certain aspects of the Successor Agreement to reflect the fact that you are obtaining a successor franchise and that you are an experienced operator of a Subway® Restaurant.

**AGREEMENT:**

I. **Incorporation and Precedence.** This Addendum: (a) is an integral part of, and is incorporated into the Successor Agreement; and (b) governs, controls and supersedes any inconsistent or conflicting provisions of the Successor Agreement. Terms not otherwise defined in this Addendum have the meanings as defined in the Successor Agreement. Any references to the Successor Agreement also include this Addendum, unless the context expressly provides otherwise.

II. **Status.** You have been operating a Restaurant at the Site since \_\_\_\_\_ under the Franchise Agreement (the “**Prior Agreement**”). The Prior Agreement has an expiration date of \_\_\_\_\_, and you want to obtain a successor franchise from us pursuant to the Prior Agreement.

III. **Agreement Date.** Parties acknowledge that the Successor Agreement was signed on \_\_\_\_\_. The Agreement Date as set forth in the Successor Agreement is hereby amended to \_\_\_\_\_, which date represents the expiration date of the Prior Agreement.

IV. **Renewal Fee.** On the Agreement Date, you will pay us by wire transfer the Renewal Fee of \$ \_\_\_\_\_. You are not required to pay us our initial franchise fee under the Successor Agreement.

V. **No Further Renewal Right.** You will have no further right to renew the Successor Agreement after the expiration of the Term.

VI. **Pre-Opening Matters.** Since you have been operating the Restaurant since \_\_\_\_\_, neither you nor we will have any obligations that otherwise would apply prior to the opening of the Restaurant, including site selection, pre-opening assistance or grand opening assistance or advertising, or initial training.

VII. **Releases:** You must sign and deliver to us a release in the form attached as Exhibit “A”;

VIII. **Entire Agreement; Amendment.** The remaining terms of the Successor Agreement are unaffected by this Addendum and remain binding on the parties. The Successor Agreement, as amended and supplemented by this Addendum, contains the entire understanding of the parties. The parties can amend the Successor Agreement further only in a signed writing. The provisions of the Successor Agreement, as amended and supplemented by this Addendum, are ratified and affirmed. To the extent the terms of this Addendum and the terms of the Successor Agreement conflict, the terms of this Addendum shall control.

IX. **Acknowledgement.** You acknowledge and agree you read and understand this Addendum and the Successor Agreement and consent to be bound by all the terms and conditions of the Successor Agreement, as amended and supplemented by this Addendum.

*[Remainder of page intentionally left blank]*

**IN WITNESS WHEREOF**, the parties have executed this Addendum, as of the Agreement Date.

**FRANCHISOR:  
DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DAL Renewal Addendum 04/24

**GENERAL RELEASE**

This General Release (the "Release"), dated \_\_\_\_\_ is effective as of \_\_\_\_\_ regardless of the date of signature (the "Effective Date"), and is given by \_\_\_\_\_, a/an \_\_\_\_\_ on behalf of his, her or itself and each of his, her or its affiliates, parent and child companies, subsidiaries, related companies, and all companies under common ownership or control with them and their employees, officers, directors, shareholders, managers, partners, principals, agents, contractors, heirs, successors and assigns (collectively the "Franchisee Releasing Parties") in favor of DOCTOR'S ASSOCIATES LLC, a Florida limited liability company ("DAL"), and DAL's franchisees and each of their affiliates, parent and child companies, subsidiaries, related companies, and all companies under common ownership or control with them and each of their employees, officers, directors, shareholders, managers, partners, principals, agents, contractors, franchisees, licensees, area representatives, business associates, business developers, heirs, successors and assigns (collectively, "DAL Released Parties").

**BACKGROUND INFORMATION:**

The Parties acknowledge that DAL and \_\_\_\_\_ entered into a Prior Agreement dated \_\_\_\_\_ (the "Franchise Agreement") for Subway® franchise # \_\_\_\_\_, located at \_\_\_\_\_.

**OPERATIVE TERMS:**

Accordingly, the parties agree as follows:

1. **Release by Franchisee Releasing Parties.** The Franchisee Releasing Parties do hereby irrevocably and unconditionally forever release, waive, discharge and covenant not to sue, DAL Released Parties of and from any and all actions, causes of actions at law and in equity, charges, complaints, contracts, liabilities, obligations, claims, demands, premises, reimbursements, costs, losses, debts, expenses, attorney's fees, damages, indemnities and claims of any kind or nature whatsoever which any of Franchisee Releasing Parties now have, ever had, or hereafter can, will or may have against any of the DAL Released Parties for and upon, or by reason of any damage, harm, loss or injury, now existing or hereafter arising out of or relating in any way to any acts, failure to act, omissions or intentional, negligent, reckless, or willful conduct or misconduct of any of the DAL Released Parties or their business or commercial activities, trademarks or service marks, occurring or arising at any time on or before the Effective Date, except for DAL's obligations under the Franchise Agreement and this Release. This release, waiver, discharge and covenant not to sue extends and applies to, and also covers and includes, all unknown, unforeseen, unanticipated and unsuspected injuries, damages, losses and liabilities, and the consequences thereof, as well as those now disclosed and known to exist occurring or arising on or before the Effective Date. The provisions of any state, federal, local or territorial law or statute providing in substance that releases will not extend to claims, demands, injuries or damages which are unknown or unsuspected to exist at the time to the person executing such releases are expressly waived by Franchisee Releasing Parties. However, this release will not apply to the duties and obligations expressly contained in this Release and the Franchise Agreement.

*For use in California:*

Each Franchisee Releasing Party has read or been advised of Section 1542 of the Civil Code of the State of California, which provides as follows: A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS WHICH THE CREDITOR DOES NOT KNOW OR SUSPECT TO EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE RELEASE, WHICH IF KNOWN BY HIM OR HER MUST HAVE MATERIALLY AFFECTED HIS OR HER SETTLEMENT WITH THE DEBTOR. Each Franchisee Releasing Party understands that Section 1542 gives him, her or it the right not to release existing claims of which he, she or it is not now aware, unless he, she or it voluntarily chooses to waive this right. Having been so apprised, each Franchisee Releasing Party nevertheless voluntarily elects to and does waive the rights described in Section 1542 of the Civil Code of the State of California, and elects to assume all risks for claims that now exist in his, her or its favor, known or unknown.

2. **Confidentiality.** The parties expressly agree that they will maintain this Release, all drafts and discussions and actions relating to it and this Release's terms and conditions, in strict confidence and will not disclose the same to any third party without the prior written consent of the other parties. The foregoing obligations will not apply to any terms that a party is ordered by a court or tribunal of competent jurisdiction to disclose or in connection with a third party request as part of discovery in any court or administrative proceeding. However, the foregoing obligations of confidentiality will not apply to DAL to the extent that DAL deems it reasonably necessary to disclose this Release or any of its terms: (a) in connection with DAL's business and franchise operations or in compliance with any state or federal laws, rules or regulations; and/or (b) to a limited number of DAL's employees, shareholders, officers, directors, actual and prospective franchisees, licensees, area representatives, investors, purchasers of DAL's business, lenders, attorneys, accountants and other advisors provided such persons have a need to know such information and agree to an obligation of confidentiality. The parties agree that they will not, directly or indirectly, make any statements or comments that are in any way disparaging, negative, not positive or not favorable toward the other parties or any of the other parties' products, services, trademarks or service marks, business, goodwill, reputation, conduct, DAL's franchisees, current or former owners, employees, officers, directors, owners, agents, representatives, clients, suppliers, franchisees, licensees, or business activities, whether verbally, in writing, electronically or on-line. The foregoing restrictions set forth in the preceding sentence apply to any statements made to any third parties including, without limitation, current or former employees, news media, clients, customers, franchisees (existing or former), licensees or business associates of the other parties, officers, representatives, contractors, vendors, suppliers or other members of the public and third party businesses operating under a name containing the word "SUBWAY" or any word(s) similar thereto. This Section does not limit the ability of any Franchisee Releasing Party to discuss his, her or its experience as a franchisee with prospective franchisees.

3. **Miscellaneous.**

(a) **Severability:** If any of the provisions of this Release are held invalid for any reason, the remainder of this Release will not be affected and will remain in full force and effect.

(b) **Complete Agreement:** All of the terms and understandings between the parties are contained in this Release. There are no other oral or written understandings or agreements between them. The signing and delivery of this Release will not be construed as acknowledging any liability or responsibility on either party's part for any claim or matter whatsoever.

(c) **Attorneys' Fees, Etc.:** In any action or dispute at law or in equity that may arise under or otherwise relate to this Release, the prevailing party will be entitled to reimbursement of all of its costs and expenses, including reasonable accounting and legal fees (including paralegal fees and expenses, witness fees, court costs, arbitrator charges, and travel and lodging expenses).

(d) **Headings and Captions:** The captions preceding each section of this Release are inserted solely for convenient reference; they do not constitute a part of this Release and do not affect its meaning, interpretation or effect.

(e) **Counterparts:** The parties may sign this Release in multiple counterparts. Each signed counterpart will be an original.

(f) **Joint and Several:** In this Release, any words in the singular will also include the plural, as the case may be and as the context may require. If Franchisee Releasing Parties consist of more than one person, then all of Franchisee Releasing Parties' obligations to DAL under this Release are joint and several.

(g) **Further Assurances:** The parties will take any and all actions necessary or appropriate to effectuate the purposes of this Release; and sign any and all documents required or necessary under law or otherwise to effectuate the provisions of this Release.

(h) **Background Information and Exhibits:** The background information is true and correct. This Release will be interpreted by reference to the background information and exhibits.

(i) **Law and Jurisdiction:** All arbitration, dispute resolution, governing law, limitations on damages and jury trial provisions set forth in the Franchise Agreement, will apply to this Release.

To signify the intent to be bound by this Release, the parties have signed below:

**“DAL RELEASED PARTIES”:  
DOCTOR’S ASSOCIATES LLC**

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

**“FRANCHISEE RELEASING PARTIES”:**

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Date: \_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Date: \_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Date: \_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Date: \_\_\_\_\_

*If an entity:*  
\*

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

**EXHIBIT G-2  
TRANSFER ADDENDUM**

This Transfer Addendum (“**Addendum**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement of the same date, including provisions modified by any Addenda to the Franchise Agreement (the “**Franchise Agreement**”) between Doctor’s Associates LLC, a Florida limited liability company (“**we**”, “**us**” or “**DAL**”), and

(“**you**”). This Addendum modifies certain aspects of the Franchise Agreement to reflect the fact that you are purchasing an existing Restaurant. All capitalized terms in this Addendum have the same meaning given to them in the Franchise Agreement.

***AGREEMENT:***

I. **Incorporation and Precedence.** This Addendum: (a) is an integral part of, and is incorporated into, the Franchise Agreement; and (b) governs, controls and supersedes any inconsistent or conflicting provisions of the Franchise Agreement. Terms not otherwise defined in this Addendum have the meanings as defined in the Franchise Agreement. Any references to the Franchise Agreement also include this Addendum, unless the context expressly provides otherwise.

II. **Term of Agreement.** The Franchise Agreement shall be effective and binding from the date that we execute it and shall expire on \_\_\_\_\_, unless sooner terminated pursuant to the Franchise Agreement (the “**Term**”).

III. **No Initial Franchise Fee.** You are not required to pay us our initial franchise fee under the Franchise Agreement.

IV. **Remodel Obligations.** You agree to complete a remodel of the Restaurant no later than \_\_\_\_\_ in accordance with the current remodel requirements set forth in the Confidential Operations Manual as published on our intranet website ‘The Feed’ and as further detailed in the floor plan of the Restaurant.

V. **Equipment Obligations.** No later than ninety (90) days after the Agreement date, you agree to upgrade or replace any equipment in accordance with the equipment requirements set forth in the Confidential Operations Manual as published on our intranet website ‘The Feed’. The parties agree that time is of the essence with respect to your equipment obligations.

VI. **Entire Agreement; Amendment.** The remaining terms of the Franchise Agreement are unaffected by this Addendum and remain binding on the parties. The Franchise Agreement, as amended and supplemented by this Addendum, contains the entire understanding of the parties. The parties can amend the Franchise Agreement further only in a signed writing. The provisions of the Franchise Agreement, as amended and supplemented by this Addendum, are ratified and affirmed. To the extent the terms of this Addendum and the terms of the Franchise Agreement conflict, the terms of this Addendum shall control.

VII. **Acknowledgement.** You acknowledge and agree you read and understand this Addendum and the Franchise Agreement and consent to be bound by all the terms and conditions of the Franchise Agreement, as amended and supplemented by this Addendum.

*[Remainder of page intentionally left blank]*

**IN WITNESS WHEREOF**, the parties have executed this Addendum, as of the Effective Date.

**FRANCHISOR:  
DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DAL Transfer Addendum 04/2024



**EXHIBIT H**  
**STATE AGENCIES**

The following state administrators are responsible for the review, registration and oversight of franchises in that state.

*Arkansas*

Business and Commercial Services  
Victory Building, Suite 250  
1401 West Capitol Avenue  
Little Rock, AR 72201  
(501) 682-3409

*California*

Dept. of Financial Protection and  
Innovation  
One Sansome Street, Ste. 600  
San Francisco, CA 94104

Dept. of Financial Protection and  
Innovation  
2101 Arena Boulevard  
Sacramento, CA 95834  
(866) 275-2677

Dept. of Business Oversight  
320 West 4<sup>th</sup> Street, Ste. 750  
Los Angeles CA 90013

*Connecticut*

Connecticut Dept. of Banking  
Securities Division  
260 Constitution Plaza  
Hartford, CT 06103  
(860) 240-8230

*Florida*

Dept. of Agriculture  
and Consumer Services  
Div. of Consumer Services  
2005 Apalachee Parkway  
P.O. Box 6700  
Tallahassee, FL 32399-6700  
(850) 410-3778

*Hawaii*

Department of Commerce  
and Consumer Affairs  
Business Registration Division  
335 Merchant St, Rm 203  
Honolulu, HI 96813  
(808) 586-2722

*Illinois*

Illinois Atty. General's Office  
Franchise Bureau  
500 South Second St.  
Springfield, IL 62706  
(217) 782-4465

*Indiana*

Indiana Secretary of State  
Securities Division  
302 W. Washington Street  
Room E111  
Indianapolis, IN 46204  
(317) 232-6681

*Iowa*

Securities and Regulated Industries  
Bureau  
601 Locust St., 4<sup>th</sup> Floor  
Des Moines, IA 50309-3738  
(515) 281-5705

*Maryland*

Office of Atty. Gen.  
Securities Division  
200 St. Paul Place  
Baltimore, MD 21202-2020  
(410) 576-7786

*Michigan*

Dept. of Attorney General  
Consumer Protection Division  
Franchise Section  
G. Mennen Williams Building 525  
W. Ottawa Street, 1<sup>st</sup> floor  
P.O. Box 30213  
Lansing, MI 48909  
(517) 335-7567

*Minnesota*

Dept. of Commerce  
Securities Section  
85 7<sup>th</sup> Place East, Ste 280  
St. Paul, MN 55101  
(651) 539-1638

*Nebraska*

Dept. of Banking & Finance  
Bureau of Securities  
1526 K St. #300  
P.O. Box 95006  
Lincoln, NE 68508  
(402) 471-3445

*New York*

NY State Dept. of Law  
Investor Protection Bureau  
28 Liberty Street  
New York, NY 10005  
(212) 416-8285

*North Dakota*

Securities Department  
600 E. Blvd. Ave.  
State Capitol, 5<sup>th</sup> Floor  
Bismarck, ND 58505-0510  
(701) 328-4712

*Oregon*

Division of Financial Regulation  
350 Winter Street NE  
PO Box 14480  
Salem, OR 97309-0405  
(888) 877-4894

*Rhode Island*

Department of Business Regulation,  
Securities Division  
Franchise Section  
1511 Pontiac Avenue Bldg. 69-2  
Cranston, RI 02920  
(401) 462-9582

*Utah*

Department of Commerce  
Division of Consumer Protection  
160 East 300 South, 2<sup>nd</sup> Floor  
SM Box 146704  
Salt Lake City, UT 84114-6704  
(801) 530-6601

*Wisconsin*

Dept. of Financial Institutions  
Wisconsin Securities Commission  
4822 Madison Yards Way  
North Tower  
Madison, WI 53705  
(608) 266-0448

*South Dakota*

Department of Labor and  
Regulation  
Division of Insurance – Securities  
Regulation  
124 S Euclid Ave, 2<sup>nd</sup> Floor  
Pierre, SD 57501 (605) 773-3563

*Virginia*

State Corp. Comm.  
Div. of Securities and  
Retail Franchising  
Tyler Building, 9<sup>th</sup> Floor  
1300 E. Main St.  
Richmond, VA 23219  
(804) 371-9051

*Texas*

Secretary of State  
Registrations Unit  
1019 Brazos Street  
P.O. Box 13193  
Austin, TX 78701-3193  
(512) 463-5705

*Washington*

Dept. of Financial Institutions  
Securities Division  
P.O. Box 9033  
Olympia, WA 98507-9033  
(360) 902-8760

**EXHIBIT I**  
**AGENTS FOR SERVICE OF PROCESS**

In all 50 states, and in the District of Columbia, our agent for service of process is Corporation Service Company. The addresses of Corporation Service Company in the different states, as well as our agents for service in the Navajo Nation and Puerto Rico, are set out below.

AGENT NAME	ADDRESS	CITY	STATE	ZIP
Corporation Service Company	8585 Old Dairy Road Suite 208	Juneau	AK	99801
Corporation Service Company, Inc.	641 South Lawrence Street	Montgomery	AL	36104
Corporation Service Company	300 Spring Building, Suite 900 300 S. Spring Street	Little Rock	AR	72201
Corporation Service Company	8825 N. 23rd Avenue Suite 100	Phoenix	AZ	85021
Corporation Service Company Which Will Do Business In California As CSC-Lawyers Incorporating Service	2710 Gateway Oaks Drive Suite 150N	Sacramento	CA	95833-3505
Corporation Service Company	1900 W. Littleton Blvd	Littleton	CO	80120
Corporation Service Company	Goodwin Square 225 Asylum Street, 20th Floor	Hartford	CT	06103
Corporation Service Company	1090 Vermont Avenue N.W.	Washington	DC	20005
Corporate Service Company	251 Little Falls Drive	Wilmington	DE	19808
Corporation Service Company	1201 Hays Street	Tallahassee	FL	32301
Corporation Service Company	2 Sun Court, Suite 400	Peachtree Corners	GA	30092
Corporation Service Company	1003 Bishop Street Suite 1600 Pauahi Tower	Honolulu	HI	96813
Corporation Service Company	505 5th Avenue Suite 729	Des Moines	IA	50309
Corporation Service Company	1305 12th Avenue Road	Nampa	ID	83686
Illinois Corporation Service Company	801 Adlai Stevenson Drive	Springfield	IL	62703
Corporation Service Company	135 N. Pennsylvania St Suite 1610	Indianapolis	IN	46204
Corporation Service Company	1100 SW Wanamaker Rd. Suite 103	Topeka	KS	66604
Corporation Service Company	421 W. Main Street	Frankfort	KY	40601
Corporation Service Company	450 Laurel Street, 8 <sup>th</sup> Floor	Baton Rouge	LA	70801
Corporation Service Company	84 State Street	Boston	MA	02109

AGENT NAME	ADDRESS	CITY	STATE	ZIP
CSC-Lawyers Incorporating Service Company	7 St. Paul Street Suite 820	Baltimore	MD	21202
Corporation Service Company	45 Memorial Circle	Augusta	ME	04330
CSC-Lawyers Incorporating Service (Company)	3410 Belle Chase Way, Suite 600	Lansing	MI	48911
Corporation Service Company	2345 Rice Street Suite 230	Roseville	MN	55113
CSC-Lawyers Incorporating Service Company	221 Bolivar Street	Jefferson City	MO	65101
Corporation Service Company	109 Executive Drive, Suite 3	Madison	MS	39110
Corporation Service Company	26 West Sixth Avenue P.O. Box 1691	Helena	MT	59624-1691
Corporation Service Company	2626 Glenwood Avenue, Suite 550	Raleigh	NC	27608
Corporation Service Company	418 N 2 <sup>nd</sup> Street	Bismarck	ND	58501
CSC-Lawyers Incorporating Service Company	233 South 13 <sup>th</sup> Street Suite 1900	Lincoln	NE	68508
Corporation Service Company	10 Ferry Street Suite 313	Concord	NH	03301
Corporation Service Company	Princeton South Corporate Ctr., Suite 160, 100 Charles Ewing Blvd.	Ewing	NJ	08628
Corporation Service Company	110 E. Broadway St	Hobbs	NM	88240
Corporation Service Company	112 North Curry Street	Carson City	NV	89703
Corporation Service Company	80 State Street	Albany	NY	12207-2543
Corporation Service Company	1160 Dublin Road, Suite 400	Columbus	OH	43215
Corporation Service Company	10300 Greenbriar Place	Oklahoma City	OK	73159-7653
Corporation Service Company	1127 Broadway Street NE Suite 310	Salem	OR	97301
Corporation Service Company	2595 Interstate Drive Suite 103	Harrisburg	PA	17110
Corporation Service Company Puerto Rico, Inc.	c/o RVM Professional Services LLC A4 Reparto Mendoza	Humacao	Puerto Rico	00791
Corporation Service Company	222 Jefferson Boulevard Suite 200	Warwick	RI	02888
Corporation Service Company	508 Meeting Street	West Columbia	SC	29169
Corporation Service Company	503 South Pierre Street	Pierre	SD	57501
Corporation Service Company	2908 Poston Avenue	Nashville	TN	37203

AGENT NAME	ADDRESS	CITY	STATE	ZIP
Corporation Service Company d/b/a CSC-Lawyers Incorporating Service Company	211 E. 7 <sup>th</sup> Street Suite 620	Austin	TX	78701-3218
Corporation Service Company	15 West South Temple Suite 600	Salt Lake City	UT	84101
Corporation Service Company	100 Shockoe Slip 2nd Floor	Richmond	VA	23219
Corporation Service Company	100 North Main Street Suite 2	Barre	VT	05641
Corporation Service Company	MC-CSC1, 300 Deschutes Way SW Suite 208	Tumwater	WA	98501
Corporation Service Company	33 East Main Street, Suite 610	Madison	WI	53703
Corporation Service Company	209 West Washington Street	Charleston	WV	25302
Corporation Service Company	1821 Logan Avenue	Cheyenne	WY	82001

DAL Agents for Service 04/24

## Exhibit J

Subway Ops Manual - NA Jan  
2024

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## EXHIBIT K-1

### PROMISSORY NOTE AND SECURITY AGREEMENT

Franchise Number: \_\_\_\_\_

\$ \_\_\_\_\_ United States Dollars

Date: \_\_\_\_\_

1. FOR VALUE RECEIVED, [\_\_\_\_\_] a [insert jurisdiction of formation/incorporation] [insert type of legal entity], with an address at [\_\_\_\_\_] (“OpCo”), [\_\_\_\_\_] an individual residing at [\_\_\_\_\_] (“[insert individual’s name]”), and [\_\_\_\_\_] an individual residing at [\_\_\_\_\_] (“[insert individual’s name]”), together with [OpCo and [insert individual’s name]], collectively the “Makers” and each individually a “Maker”, “you”, or “your”) jointly and severally promise to pay to the order of Doctor’s Associates LLC, a Florida limited liability company with an address of 1 Corporate Drive, Suite 1000, Shelton, CT 06484, and with an address in care of Franchise World Headquarters, LLC, 1 Corporate Drive, Suite 1000, Shelton, CT 06484 for informational purposes and for copies of notices (the “Holder”, “we”, “us” or “our”), or such other place as the Holder may direct in writing, the sum of [spell amount of loan] and 00/100 (\$ \_\_\_\_\_) UNITED STATES DOLLARS or so much thereof as shall have been advanced and is outstanding (the “Principal Amount”), together with all accrued but unpaid interest, in immediately available funds, as provided in this promissory note and security agreement (this “Note and Agreement”).
2. The Holder is making available the Principal Amount to the Makers for the purpose of resolving unpaid royalties and other amounts owed by Makers to Holder or Holder’s affiliate with respect to the Subway® restaurants referenced hereinabove as Franchise Number [\_\_\_\_\_] (each a “Restaurant” and collectively, the “Restaurants”) and certain related assets and properties. This Note and Agreement shall be subject to the fulfillment of each of the following conditions:
  - a. [Optional: Delivery of fully-executed transfer documents, including without limitation that certain Asset Purchase Agreement, dated \_\_\_\_\_, 20\_\_\_\_, by and among Makers, as the purchasers, and Doctors Associates LLC, as the sellers.]
  - b. Delivery to Holder of lien-search results on each Maker, in form and substance satisfactory to Holder in its sole discretion.
  - c. Delivery to Holder of any other documents or instruments to be signed or delivered by the Makers as may be reasonably requested or required by Holder.

To the extent the Makers prepay any or all of the outstanding Principal Amount at any time, in accordance with Section 6 hereof, such amounts may not be re-drawn by the Makers.

3. Interest on the outstanding principal balance of this Note and Agreement shall accrue at the lower of (i) a rate of twelve percent (12%) per annum, and (ii) the maximum interest rate allowed by law. Interest on the outstanding principal balance of this Note and Agreement shall be compounded monthly and computed on the basis of the actual number of days elapsed and a year of three hundred sixty (360) days. To the extent that, after the occurrence of an Event of Default (as hereinafter defined) hereunder which is incurable or remains uncured, if capable of being cured in accordance with the terms hereof, the Principal Amount and all accrued and unpaid interest is not paid by the Makers to the Holder within one (1) day of demand therefor, all outstanding amounts shall bear interest, to be paid upon demand, from the due date thereof until the date of actual payment (and before as well as after judgment) computed at a rate equal to twelve percent (12%) per annum.

4. For a period of [Sixty (60)] months commencing [\_\_\_\_\_, 20\_\_] and ending on the date that is [Sixty (60)] months thereafter (the “**Maturity Date**”), the Makers shall pay to the Holder on the first business day of each month (each such date, a “**Payment Date**”), the amounts set forth in the amortization schedule attached hereto as **Schedule A**. Each such payment to be made by the Maker hereunder shall be in UNITED STATES DOLLARS. Payments on the Note and Agreement must be made through the preauthorized funds transfer program of Doctor’s Associates LLC, a Florida limited liability company, with an address of 1 Corporate Drive, Suite 1000, Shelton, CT 06484, and with an address in care of Franchise World Headquarters, LLC, 1 Corporate Drive, Suite 1000, Shelton, CT 06484 for informational purposes and for copies of notices (the “**Direct Debit System**”). [Optional: Holder is authorized, but not required, to deduct or to arrange for the deduction of principal and interest due on this Note and Agreement and all other amounts due hereunder from the proceeds due to Maker under Maker’s Business Developer Agreement, dated [\_\_\_\_], having contract number [\_\_\_\_], as the same may be amended from time to time, any other existing Business Developer Agreement(s) that Maker has entered into with any Subway® franchisor, or any other Business Developer Agreement(s) that Maker or its affiliate may enter into with Holder or Holder’s affiliate after the effective date of this Note and Agreement (collectively, the “**Business Developer Agreements**”, and each, individually, a “**Business Developer Agreement**”).] The parties acknowledge that the amount due pursuant to Paragraph 1 above is a compromise of the total amount due of \$\_\_\_\_\_ (the “**Actual Amount Due**”). If an Event of Default occurs hereunder, the entire unpaid balance of the Actual Amount Due will become immediately due and payable by Makers instead of the amount identified in Paragraph 1 above. Upon the Maturity Date, the outstanding balance and any accrued and unpaid interest on the Note and Agreement shall be due and payable. To the extent an Event of Default occurs hereunder, the Makers authorize payments to be made through the Direct Debit System [Optional: and authorize payments to be made from the Business Developer Agreements.]
5. Payments received shall first be applied to accrued and unpaid interest and then to the Principal Amount. Any unpaid Principal Amount and accrued interest shall be due in full on the earlier of the Maturity Date or on demand on the occurrence of an Event of Default.
6. The Makers shall be entitled to prepay any or all of the indebtedness evidenced by this Note and Agreement, without notice, bonus or penalty. All prepayments received shall first be applied to accrued and unpaid interest and then to the Principal Amount.
7. Each Maker represents and warrants that:
  - a. [Optional: BD Account. Payments hereunder may be collected by charges against Maker’s Business Developer account (\_\_\_\_).]
  - b. Use of Direct Debit System. The Maker has been using the Direct Debit System consistently for no less than three (3) months or since the system was established, whichever is less. Should the Direct Debit System become illegal or unavailable, the Maker agrees that all moneys due or unpaid shall become due and payable.
  - c. Due Organization and Authority. OpCo is a [corporation/limited liability company/other entity] duly organized, validly existing and in good standing under the laws of the State of [\_\_\_\_], and has full corporate power and authority to own, lease and operate its properties and assets, to carry on its business as now conducted and as presently proposed to be conducted, and to execute, deliver and perform its obligations under this Note and Agreement and in connection with the documents referenced in Section 2 hereof and the Franchise Agreements (as hereinafter defined).
  - d. Agreement Authorized; Binding and Enforceable. The execution, delivery and performance by OpCo of this Note and Agreement has been duly authorized by all required corporate and

stockholder or equityholder action on the part of OpCo. This Note and Agreement is a valid, legal and binding obligation of OpCo, enforceable against OpCo in accordance with the terms of the Note and Agreement. This Note and Agreement is a valid, legal and binding obligation of the Makers who are parties thereto, enforceable against each of them in accordance with the terms of the Note and Agreement. Each of the Makers has the legal capacity to execute, deliver and perform his/her/its obligations under all such agreements to which he/she/it is a party.

- e. OpCo's Equityholders. The shares/membership interests of OpCo are owned by the following: .
- f. Required Approvals. Except for the consents or authorizations to be given by the officers, directors and/or shareholders (or members or managers, as applicable if the OpCo is a limited liability company) of OpCo, no consent of, waiver from or notice to any party is required in order for the Makers to execute, deliver and perform their obligations under this Note and Agreement or any of the transfer documents or the Franchise Agreement or to consummate the transactions contemplated hereby or thereby.
- g. [Optional if restaurants not in an SMO territory: The Maker's Business Developer has co-signed for one-third (1/3) of the losses in the event of a default of the Maker to any of the Franchise Agreements (as defined herein).]

8. Each Maker hereby covenants that he/she/it shall:

- a. keep the equipment at the location approved for the franchise in the Maker's franchise agreement for each franchise indicated above (each, a "**Franchise Agreement**", and collectively, the "**Franchise Agreements**") and will not remove the equipment from the location other than in the ordinary course of business;
- b. ensure the equipment at all times remains personal property despite the fact and irrespective of the manner in which it is attached to realty and shall not, at any time, become a fixture to such realty;
- c. not sell, dispose or otherwise transfer the equipment or any interest therein without the prior written consent of the Holder, and keep the equipment free from unpaid charges (including rent), taxes and liens;
- d. pay all the costs related to this Note and Agreement, including, as applicable, taxes, fees, and expenses required for perfection under the Uniform Commercial Code in all public offices wherever filing is deemed by the Holder to be necessary;
- e. maintain insurance, acceptable to the Holder, at all times with respect to all equipment against risks of fire, theft and other such risks and in such amounts as the Holder may require; and
- f. make all repairs, replacements, additions and improvements necessary to maintain the equipment in good working order and condition.

For the avoidance of doubt, as used herein, "equipment" shall mean any equipment purchased at any time for the Subway® franchises referenced herein, whether purchased before or after the effective date of this Note and Agreement.

9. The occurrence of any of the following events shall be an "**Event of Default**" under this Note and Agreement: (a) a default in the payment of any installment due under this Note and Agreement not cured within ten (10) days after receipt of written notice of said default (such notice to be given in accordance

with the terms of any Franchise Agreement of the Makers, or a default in any payment due under any other agreement between Makers and the Holder or an affiliate (direct or indirect) of the Holder (a “**Payment Default**”); (b) a default (other than a default as a result of non-payment) under or the termination or assignment of any Franchise Agreement of a Maker or any affiliate of a Maker (including the sale of the rights of a Maker or an affiliate under a Franchise Agreement); (c) any Maker shall consent to a proceeding in bankruptcy filed against it by another party; (d) the commencement by any Maker of a proceeding in bankruptcy; (e) the appointment of a receiver, custodian, trustee or liquidator of any Maker or of all or a substantial part of such Maker’s property or assets for the benefit of creditors; (f) the death or disability of any Maker, or (g) the dissolution of OpCo. On the occurrence of an Event of Default, to the extent legally permissible, the entire Principal Amount and all accrued and unpaid interest shall become immediately due and payable. In the event any payment hereunder, or under any Franchise Agreement of a Maker or an affiliate becomes unavailable due to a lack of funds, the entire unpaid balance of the Actual Amount Due and all accrued and unpaid interest shall become immediately due and payable. Any Event of Default under this Note and Agreement shall also constitute a default [Optional: under the Maker’s Business Developer Agreements and shall also constitute a default] under each and every Franchise Agreement of the Makers, including any franchise agreement entered into by any Maker after the effective date of this Note and Agreement.

10. On the occurrence of a Payment Default and the collection at law of the balance thereof at any time, the Makers agree to pay the sum of fifteen percent (15%) of the unpaid balance of this Note and Agreement as the reasonable cost of collection and attorney’s fees. If more than one person signs this Note and Agreement as the Maker, each shall be jointly and severally liable for payment hereunder.
11. [Option One: All Assets Grant of Collateral] As collateral security for the prompt and complete payment and performance when due of this Note and Agreement, the Makers hereby grant to the Holder a security interest in all (i) properties (including intellectual property), (ii) assets, (iii) equipment used in connection with the Makers’ Franchise Agreements, and (iv) rights of the Makers now owned or at any time hereafter acquired by the Makers or in which the Makers now have or at any time in the future may acquire any right, title or interest, wherever located or situated and however defined or classified under Article 9 of the Uniform Commercial Code as from time to time in effect in the State of Connecticut (collectively, the “**Collateral**”). Without limitation of the foregoing, the Collateral includes all of the Makers’ right, title and interest in all of the following: Accounts; Chattel Paper; Commercial Tort Claims; all contracts of the Makers, including, without limitation, all of the Makers’ rights but none of the obligations in the related Franchise Agreements; all copyrights of the Makers; all copyright licenses of the Makers; Deposit Accounts; Documents; Equipment; General Intangibles; Goods; Instruments; Inventory; Investment Property; Letter-of-Credit Rights; Letters of Credit; all Patents; all Patent licenses of the Makers; Payment Intangibles; Promissory Notes; Software (including, without limitation, any source code thereto, all software licenses and any Patents or copyrights associated therewith); Supporting Obligations; all trademarks of the Makers; all trademark licenses of the Makers; and Proceeds, Accessions and additions thereto and all substitutions and replacements therefor and products of any and all of the foregoing. For purposes hereof, capitalized terms used but not defined herein shall have the meaning set forth in Article 9 of the Uniform Commercial Code as from time to time in effect in the State of Connecticut except for the term “Patents”, which shall mean (a) all patents of the United States and all reissues and extensions thereof, (b) all applications for patents of the United States and all divisions, continuations and continuations-in-part thereof or any other country, and (c) all Proceeds thereof. Upon the written request of the Holder, and at the sole expense of the Makers, the Makers will promptly and duly execute and deliver such further instruments and documents and take such further action as the Holder may reasonably request for the purpose of obtaining or preserving the full benefits of this section and of the rights and powers herein granted, including the filing of any financing or continuation statements under the Uniform Commercial Code in effect in any jurisdiction with respect to the security interest created hereby. The Makers also hereby authorize the Holder to file any such financing or continuation statement.



[Option Two: Limited Collateral] As collateral security for the prompt and complete payment and performance when due of this Note and Agreement, the Maker(s) hereby grant(s) to the Holder a security interest in all Equipment of Maker(s) used in connection with the Franchise Agreement of the Maker(s) and all of the rights of the Maker(s) but none of the obligations in the related Franchise Agreement, now owned or at any time hereafter acquired by the Maker(s) or in which the Maker(s) now has/have or at any time in the future may acquire any right, title or interest, wherever located or situated and however defined or classified under Article 9 of the Uniform Commercial Code as from time to time in effect in the State of Connecticut (collectively, the “**Collateral**”). For purposes hereof, capitalized terms used but not defined herein shall have the meaning set forth in Article 9 of the Uniform Commercial Code as from time to time in effect in the State of Connecticut. Upon the written request of the Holder, and at the sole expense of the Maker(s), the Maker(s) will promptly and duly execute and deliver such further instruments and documents and take such further action as the Holder may reasonably request for the purpose of obtaining or preserving the full benefits of this section and of the rights and powers herein granted, including the filing of any financing or continuation statements under the Uniform Commercial Code in effect in any jurisdiction with respect to the security interest created hereby. The Maker(s) also hereby authorize(s) the Holder to file any such financing or continuation statement.

12. No failure or delay on the part of the Holder in the exercise of any power, right or privilege hereunder shall operate as a waiver thereof, nor shall any single or partial exercise of any such power, right or privilege preclude other or further exercise thereof or of any other right, power or privilege. The provisions of this Note and Agreement are severable, and if any provision shall be held invalid or unenforceable in whole or in part in any jurisdiction, then such invalidity or unenforceability shall not in any manner affect such provision in any other jurisdiction or any other provision of this Note and Agreement in any jurisdiction.
13. Each Maker hereby waives the benefits of division and discussion, presentment for payment, demand and notice of non-payment, protest and notice of protest of this Note and Agreement.
14. This Note and Agreement shall be governed by and construed in accordance with the internal laws of the State of Connecticut, without giving effect to any choice or conflict of law provision or rule that would result in the application of the laws of any other jurisdiction. This Note and Agreement shall not be interpreted or construed with any presumption against the party causing this Note and Agreement to be drafted.
15. This Note and Agreement shall be binding upon each of the Makers and their respective successors and permitted assigns and the terms hereof shall inure to the benefit of the Holder and its successors and assigns. This Note and Agreement may not be transferred or sold, or pledged, hypothecated or otherwise granted as security by the Makers. Holder may assign its right and obligations under this Note and Agreement without the prior written consent of the Makers.
16. Any notice, demand, request, waiver or other communication required or permitted to be given hereunder shall be in writing and given in accordance with the terms of the Makers’ Franchise Agreements.
17. This Note and Agreement may not be modified or amended in any manner except in writing executed by the Makers and the Holder.
18. [Optional: Guarantor] In consideration of proceeds derived from the aforementioned Business Developer Agreement and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the undersigned guarantor (the “**Guarantor**”) further represents and warrants to the Holder that the Guarantor is benefited, directly or indirectly, by the Maker entering into this Note and Agreement. The Guarantor hereby irrevocably, unconditionally and absolutely guarantees to the Holder the prompt and complete payment when due and upon demand in writing from the Holder to the Guarantor at the address set forth herein, of any and all amounts payable by the Maker to the Holder arising out of or in connection

with the Note and Agreement. All sums payable by the Guarantor hereunder shall be made in immediately available funds. This Section is intended to be and shall be construed to be a continuing guaranty, without further notice to the Guarantor at the address set forth herein, and shall remain in full force and effect until the satisfaction in full of all amounts due and owing under this Note and Agreement.]

19. To the extent there is more than one Maker hereunder, each Maker shall be jointly and severally liable for the full, complete and punctual performance and satisfaction of all amounts due and owing by any Maker under this Note and Agreement. When pursuing its rights and remedies hereunder against any Maker, the Holder may, but shall be under no obligation, to pursue such rights and remedies hereunder against any Maker or any other person or against any collateral security for the amounts due and owing hereunder or any right of offset with respect thereto, and any failure by the Holder to pursue such other rights or remedies or to collect any payments from such Maker or any such other person to realize upon any such collateral security or to exercise any such right of offset, or any release of such Maker or any such other person or any such collateral security, or right of offset, shall not relieve such Maker of any liability hereunder, and shall not impair or affect the rights and remedies, whether express, implied or available as a matter of law, of the Holder against such Maker.
20. In exchange for the Holder making this loan, each Maker hereby releases and discharges the Holder, its affiliates, subsidiaries, agents, Business Developers [(other than the Makers and their operating entity, herein referred to as OpCo)] [other than those Business Developers who are identified as guarantors to this loan], directors, officers, members, managers, shareholders, employees and representatives, from any and all claims the Maker has against any of them, including, but not limited to, those arising out of, or related to the Franchise Agreements [or the Business Developer Agreements].
21. a. Any dispute, controversy or claim arising out of or relating to this Note and Agreement, or the breach thereof, will be settled by arbitration to be administered by either the American Arbitration Association or its successor (“AAA”) or the American Dispute Resolution Center or its successor (“ADRC”) at the discretion of the party first filing a demand for arbitration. AAA will administer the arbitration in accordance with its administrative rules (including, as applicable, the Commercial Rules of the AAA and the Expedited Procedures of such rules). ADRC will administer the arbitration in accordance with its administrative rules (including, as applicable, the Rules of Commercial Arbitration or under the Rules for Expedited Commercial Arbitration). If both AAA and ADRC are no longer in business, then the parties will mutually agree upon an alternative administrative arbitration agency. If the parties cannot mutually agree, then the parties agree to take the matter to a court of competent jurisdiction to select the agency. Judgment rendered by the arbitrator may be entered in any court having jurisdiction thereof. The costs of the arbitration will be shared equally by the parties, except as otherwise provided in this Note and Agreement. The parties also agree that neither party will pursue class claims. The parties further agree not to consolidate the arbitration with any other proceedings, except for arbitrations in which you and we are the sole parties. The parties will honor validly served subpoenas, warrants and court orders. The parties further agree that only depositions for the sole purpose of preserving testimony may be conducted and that any documents exchanged between the parties as part of the discovery process must be returned or destroyed (with proof of destruction) within thirty (30) days of final judgment or dismissal of the arbitration.
  - b. The parties agree that Bridgeport, Connecticut, will be the site for arbitration, and the arbitration will be held before a single arbitrator, not a panel.
  - c. You may only seek damages or any remedy under law or equity for any arbitrable claim against us or our successors or assigns. You agree our intended beneficiaries of the arbitration clause, including our affiliates, shareholders, directors, officers, employees, agents and representatives, and their affiliates, will be neither liable nor named as a party in any arbitration or litigation proceeding commenced by you where the claim arises out of or relates to this Note and Agreement. If you name a party in any arbitration or litigation proceeding in violation of this Section [22.c.][to be modified if Guarantor terms included in Section 20], you will reimburse us for reasonable costs incurred, including but not limited to arbitration

fees, court costs, lawyers' fees, management preparation time, witness fees, and travel expenses incurred by us or the party.

d. Any disputes concerning the enforceability or scope of the arbitration clause will be resolved pursuant to the Federal Arbitration Act, 9 U.S.C. §1, et seq. ("FAA"), and the parties agree that the FAA preempts any state law restrictions (including the site of the arbitration) on the enforcement of the arbitration clause in this Note and Agreement. The parties agree to waive any right to disclaim or contest this pre-dispute arbitration agreement.

e. A party will be in default of this Note and Agreement if it i) commences action in any court in violation of this Section 22 [to be modified if Guarantor terms included in Section 20] prior to an arbitrator's final decision (except as otherwise allowed by this Note and Agreement, including to compel arbitration), or ii) commences litigation in any forum except where permitted by this Section 22 [to be modified if Guarantor terms included in Section 20]. The defaulting party must commence arbitration or litigation (as applicable and only if permitted) in compliance with this Section 22 [to be modified if Guarantor terms included in Section 20] prior to any award or final judgment. The defaulting party will also be responsible for the expenses the other party incurs to enforce Section 22.a. [to be modified if Guarantor terms included in Section 20], including but not limited to filing fees, court costs, attorneys' fees and travel expenses. However, if a court of competent jurisdiction deems the arbitration clause unenforceable after all appeals have been exhausted, the defaulting party will not be responsible for such costs.

f. The parties agree that all statutes of limitations provided for in the governing law that is applied to the arbitration shall have full force and effect.

22. EACH PARTY WAIVES, WITHOUT LIMITATION, ANY RIGHT IT MIGHT OTHERWISE HAVE TO TRIAL BY JURY ON ANY AND ALL CLAIMS ASSERTED AGAINST THE OTHER. THIS WAIVER IS EFFECTIVE EVEN IF A COURT OF COMPETENT JURISDICTION DECIDES THAT THE ARBITRATION PROVISION IN SECTION 22 [to be modified if Guarantor terms included in Section 20] IS UNENFORCEABLE. EACH PARTY ACKNOWLEDGES THAT IT HAS HAD A FULL OPPORTUNITY TO CONSULT WITH COUNSEL CONCERNING THIS WAIVER, AND THAT THIS WAIVER IS INFORMED, VOLUNTARY, INTENTIONAL, AND NOT THE RESULT OF UNEQUAL BARGAINING POWER. EACH PARTY AGREES THAT ANY SUCH TRIAL SHALL TAKE PLACE IN A COURT OF COMPETENT JURISDICTION IN CONNECTICUT.
23. Each party may transmit its signature on this Note and Agreement by electronic mail or other electronic signature, such as DocuSign, and any signature so transmitted will be binding and effective as an original. This Note and Agreement may be executed in any number of counterparts, each of which shall be deemed an original but all of which shall constitute one and the same instrument. Ink-signed original signatures to this Note and Agreement are required to be delivered to the Holder promptly after delivery of any electronic signatures.

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK. SIGNATURE PAGE FOLLOWS.]

**IN WITNESS WHEREOF**, the Makers have executed and delivered this Promissory Note and Security Agreement as of the date first written above.

MAKER: \_\_\_\_\_  
[insert name of individual borrower]

MAKER: \_\_\_\_\_  
[insert name of individual borrower]

MAKER: [insert name of OpCo]  
By: \_\_\_\_\_  
Name: [\_\_\_\_\_]   
Title: [\_\_\_\_\_]

HOLDER:  
DOCTOR'S ASSOCIATES LLC  
By: \_\_\_\_\_ Date: \_\_\_\_ / \_\_\_\_ / \_\_\_\_  
Name: [\_\_\_\_\_]   
Title: [\_\_\_\_\_]

[Optional: GUARANTOR: \_\_\_\_\_ Date: \_\_\_\_ / \_\_\_\_ / \_\_\_\_]  
[insert Name of Guarantor]  
Address: [insert business address]

[Optional: Upon the occurrence of an Event of Default, I hereby agree that payments pursuant to this Note and Agreement shall be drawn from my Subway Business Developer account #\_\_\_\_\_.]

\_\_\_\_\_ Date: \_\_\_\_ / \_\_\_\_ / \_\_\_\_  
[insert name of Business Developer(s)]  
Address: [insert business address]

SCHEDULE A

Amortization Schedule

**Exhibit K-2**

**Lease Agreement No. \_\_\_\_\_**  
**dated \_\_\_\_\_, 20\_\_**

**Parties**

**HTF:**  
 Huntington Technology Finance, Inc.  
 2285 Franklin Road, Suite 100  
 Bloomfield Hills, MI 48302

Call: (248) 339-1400  
 Fax: (248) 339-1650

**Customer:** \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

*(Customer's full legal name and principal address)*

Call: (\_\_\_\_) \_\_\_\_\_-\_\_\_\_\_  
 Fax: (\_\_\_\_) \_\_\_\_\_-\_\_\_\_\_

**Basic Terms and Acceptance**

Base Term:	No. of Payments:	Purchase Option:	Payment Periods:	Due Dates:	Periodic Payment:	Total Payment:
36 months	36	FMV	Monthly	Advance	\$00.00 <i>(plus Tax)</i>	\$00.00

Customer is a Subway® franchisee operating Subway® restaurants pursuant to a franchise agreement with Doctor's Associates LLC ("DAL").

Schedule A describes the equipment and other goods HTF agrees to lease to Customer ("**Equipment**"), and the services, or other non-hardware items, if any ("**Soft Cost Items**"; the Equipment and Soft Cost Items, collectively, the "**Items**"), if any, whose costs HTF agrees to lease to for Customer, and the Items' location ("**Location**") and supplier ("**Supplier**").

The date that each of the Items have been delivered (or, for Soft Cost Items, made available and fully accessible) to Customer is the "Delivery Date." Customer will evaluate any Items on the Delivery Date. On and as of the Delivery Date the Items will be conclusively presumed to have been provided by Supplier and absolutely and finally accepted by Customer for all purposes, without any further right of evaluation or rejection, unless within 10 days of the Delivery Date (and before Customer otherwise confirms its acceptance in writing), HTF receives Customer's written notice duly rejecting the Items (the date, in the absence of a timely rejection, "Acceptance Date"). HTF may rely on Supplier's statements or other evidence provided by Supplier or third parties in establishing the Acceptance Date. In the absence of HTF's bad faith, its determination of the Acceptance Date will be conclusive, both as to its fact and its timing.

**Electronic Payments (ACH)**

**Bank Account:** Bank: \_\_\_\_\_  
 Address: \_\_\_\_\_  
 Account No.: \_\_\_\_\_  
 Routing Number: \_\_\_\_\_

Customer authorizes HTF to initiate debit entries to the Bank Account for any amounts due under this Agreement. Customer shall immediately authorize the foregoing with Bank, it will provide a copy of the authorization to HTF on request, and confirms the Bank Account information is correct. Customer shall not revoke such authorization without at least 60 days before revocation providing HTF with a similar authorization satisfactory to HTF for a different bank account (which shall then be the *Bank Account* hereunder). HTF shall make all debit entries to the Bank Account only after invoicing Customer, and not before the payment due date. HTF will not impose late charges under this Agreement directly resulting from its timing of direct debit entries. If HTF's ability to complete direct debit entries is terminated for any reason (regardless of whether or not any such termination is permitted), then with respect to all amounts for which HTF has been unable to initiate debit entries to the Bank Account or in the event a debit entry to the Bank Account is rejected, Customer will make timely payment by financial instrument or otherwise in good funds. Additionally, with respect to any debit entry initiated by HTF that is not successful, HTF may periodically initiate additional debit entries until the underlying obligation is satisfied. Without limiting the foregoing, HTF presently intends to initiate debit entries to the Bank Account under this Agreement for Periodic Payments (including applicable sales/use taxes and estimated personal property taxes) and Pass-Through Payments.

**Signatures**

**This Agreement, including any schedules, attachments, or addendums hereto, is the parties' entire agreement regarding its subject matter.**

_____ (Customer)	Huntington Technology Finance, Inc. (HTF)
✕	✕
Authorized Signature	Authorized Signature
Print Name and Title	Print Name and Title
Date	Date

**Terms & Conditions**

**1. Effectiveness.** HTF will accept and be fully bound by this Lease Agreement ("**Agreement**") only by signing it or paying Supplier for the Equipment and Soft Cost Items (if any) and only after Customer has supplied all required financial information and HTF has determined that Customer meets HTF's underwriting requirements and satisfies HTF's applicable policies for the "on-boarding" of customers, including as to all matters relating to the USA Patriot Act, OFAC, "know-your-customer," and restrictions on establishing relationships with customers engaged in certain types of businesses. HTF will make a copy of this Agreement available to Customer electronically promptly after its acceptance by HTF and, on request email Customer a copy of this Agreement. **Customer cannot terminate or cancel this Agreement except as expressly provided herein.**

**2. Term.** The term of this Agreement ("**Term**") begins on the Acceptance Date and then continues to the first day of (and Periodic Payments begin with) the Payment Period whose first day occurs on or next follows such date, and then for the Base Term, and then for any renewals or extensions of this Agreement at any time in effect or to come into effect, as provided in this Agreement or by other written agreement of the parties.

**3. Payments.** The Periodic Payment for each Payment Period of the Term is due on the first day of each Payment Period. **This Agreement is Customer's absolute and unconditional**

**obligation. Customer will make all payments in full and without offset, counterclaim, notice, or defense, arising under this Agreement or otherwise, or against HTF, HTF's assigns, Supplier, or any person who is an affiliate of or closely connected with any of the foregoing persons (by ownership, contract, or otherwise), or anyone else.** Without limiting the foregoing, Customer will pay HTF's assigns without regard to claims or defenses it may have against HTF. Customer may nonetheless enforce any claims against HTF in separate actions at law for damages. HTF may impose late charges up to 7.5% per annum (but not more than the lawful rate) of payments not paid when due. HTF may charge up to \$10 for any returned or unsuccessful financial instrument given by Customer or debit entry initiated by HTF (plus actual costs incurred by HTF).

**4. Supplier Agreement; Maintenance Agreement.** Customer is solely responsible to Supplier and all other persons for the Items under any agreement, invoice, or other document made with or received from Supplier in respect of the Items ("**Supplier Agreement**") except HTF will pay Supplier for the Items following the Acceptance Date. HTF shall have no obligation to Customer in respect of any Supplier Agreement, even if issued, received, accepted, or performed by HTF (and in such instances HTF will be acting as Customer's agent therefor with full recourse to

Customer), including in respect of terms included or not included therein, and Customer waives notice of any such terms. . The parties acknowledge that while the performance of some of Customer's duties hereunder may be performed by Supplier, Customer shall nonetheless be exclusively liable to HTF for its obligations hereunder. Under Uniform Commercial Code ("**UCC**") Article 2A Customer is entitled to the promises and warranties of Supplier given to HTF. Customer may contact Supplier for an accurate and complete statement of those promises and warranties and any disclaimers or limitations thereon.

**5. Warranties and Disclaimers.** Supplier and HTF do not represent or speak for one another, nor are they each other's agents. HTF assigns to Customer, during the Term, so long as no Default is continuing, any assignable representations, warranties, and promises made by Supplier or Manufacturer or any other third party in connection with the Equipment, but any claims arising therefrom may only be pursued by Customer in its own name. HTF will reasonably cooperate with Customer, at Customer's request and expense, in pursuing any such claims and obtaining for Customer the benefit of all such rights. Customer may communicate with Supplier or any third party and receive an accurate and complete statement of those promises and warranties, including any disclaimers and limitations thereon or on any remedies. **HTF's leasing (and transfer, if any) of the Equipment to Customer and financing the Soft Cost Items for Customer is As-Is, Where-Is, and without warranties of merchantability or fitness for a particular purpose or as to infringement, title, or other matters,** except that so long as no Default occurs HTF warrants it will not interfere with Customer's quiet enjoyment of the Items during the Term and HTF warrants any transfer of the Equipment to Customer to be free of liens arising by, through, or under HTF (other than this Agreement). If a failure by HTF to materially observe the foregoing warranty of quiet enjoyment continues for 10 days after notice, Customer may in its absolute discretion exercise any one or more of the following remedies (which shall be its exclusive remedies for such failure): (a) by notice terminate this Agreement (including its obligation to pay Periodic Payments) as it relates to such Items; or (b) proceed in a separate action at law to recover all direct damages suffered by Customer resulting from such failure. HTF is not responsible for any consequential, special, or indirect damages of any kind relating to this Agreement or any Items; provided, however, the foregoing limitation shall not be applicable to any Customer loss arising out of HTF's gross negligence, fraud or willful or intentional misconduct.

**6. Covenants.** (a) Customer will not remove the Equipment from the Location except Customer may relocate the Equipment to another of its Subway franchise locations within the continental United States of America if (and only if): Customer provides a minimum of 30 day written notice to HTF, HTF has received all reasonably necessary information regarding the new location, and DAL has consented to such relocation in writing and Customer has provided a copy of such consent to HTF. (b) Customer shall use the Items only for the business purposes for which it was designed, and in compliance with all applicable manufacturer operating standards. (c) Customer shall comply with all laws applicable to it, or to the Items, including laws relating to hazardous materials or the environment. (d) Within a reasonable amount of time, Customer must make any alterations or additions to the Equipment which are provided by HTF or the Supplier at no additional cost or that may be required for compliance with the preceding subsection which are available from the Supplier or Maintenance Provider at no additional cost. Any alterations, additions, or replacements will be HTF's sole property. Customer will make no alterations, additions, or replacements to the Equipment except as provided in this subsection or subsection (c) above. (e) Customer will keep the Equipment useable, in good working order, clean, cosmetically good, and in substantially the same condition as when shipped to Customer, reasonable wear and tear excepted. (f) Customer will perform or obtain reasonable maintenance or other similar services that may be needed for it to use or benefit from the Items.

**7. Taxes.** Customer will pay and reimburse HTF for (and on demand file for and pay directly), and hold HTF harmless and defend HTF from, all taxes, fees, and assessments of any kind, including penalties, fines, interest, license and registration fees, electronic waste, recycling, and other environmental fees, and sales, use, and personal property taxes (without proration), whether imposed on HTF or Customer or any of their affiliates, or on or relating to the Items, this Agreement, or any related instrument, whether any of the foregoing amounts are assessed or arise during the Term, or thereafter and fairly attributable to the Term (collectively, "**Taxes**"). Unless HTF otherwise demands, HTF is exclusively entitled to file for and pay all personal property Taxes on the Equipment. Notwithstanding anything to the contrary in this section, Customer will not be responsible for HTF's income taxes, or penalties, fines, or interest due to HTF's negligence. At HTF's option, Customer will remit, along with the Periodic Payments under this Agreement, a ratable portion HTF's reasonable estimate of personal property Taxes it expects to be assessed. Customer will remain responsible for any deficiency such Taxes are insufficient to cover, and any surplus will be credited to Customer. If "up-front" sales or use Taxes or other Taxes imposed at the inception of this Agreement are due in the state of Customer's location, Customer will finance such amounts hereunder at an interest rate equal to the implied rate of the Lease. If an individual Tax-related liability or payment is less than \$1,000, HTF may, and on Customer's request it will, certify to Customer the amount and existence of the liability, and such certification shall be conclusive evidence thereof, sufficient for all purposes.

**8. Indemnity.** Customer will indemnify HTF for and hold harmless and defend HTF against: (i) all third-party liabilities, damages, losses, penalties, expenses (including attorneys' fees and costs), claims, and actions (including those based on strict liability, statute, regulation, common law, or other legal theory) directly relating to Customer's use, benefit, operation, purchase, ownership, leasing, possession, maintenance, delivery, return or sale of the Items or Customer's obligations relating to this Agreement and arising or fairly relating to events occurring or conditions existing at any time during the Term and Possession Period (collectively, "**Third Party Claims**"); and (ii) damages, losses, and expenses (including attorney's fees and costs) incurred by HTF in enforcing its rights under this Agreement. However, Customer will not be liable under this section for the net price of the Items to be paid to Supplier after this Agreement requires HTF to pay it, and Customer will not be liable to a person or entity to the extent of that person or entity's negligence or willful misconduct.

**9. End-of-Term.** With at least 90 days' notice to HTF before the end of the Term Customer may elect to: (a) return all (and not less than all) of the Equipment, in which case Customer will continue paying Periodic Payments through the end of the Term and it will properly deinstall, pack,

transport, and deliver the Equipment to a US location designated by HTF so as to be received by HTF at that location by the end of the Term in the condition required under this Agreement and free of password protection, data, consumables, and fuel, and also free of chemicals, wastes, or toxic, hazardous, or dangerous materials not originally included by the manufacturer as part of the Equipment, and at the manufacturer's current engineering change level, and certified by the manufacturer as eligible for its maintenance contract, if generally available, at then prevailing rates, without the need for HTF to incur any repair, rehabilitation, or certification expense; or (b) purchase all (and not less than all) of the Equipment on the last day of the Term for the specified Purchase Option price; or (c) with HTF's written approval, renew the Term for a minimum of 6 months at a Periodic Payment based upon the then-fair market value of the Equipment and as mutually agreed in writing; or (d) elect any other end-of-Term option that may be stated herein. If Customer does not give such election notice or does not pay or perform Customer's elected option by the end of the Term, the Term will automatically renew at the Periodic Payment previously in effect and on the same terms for successive one-month periods until Customer give at least a 90-day written notice electing one of the foregoing options and performs the elected option by the end of the last such renewal of the Term. This Agreement is agreed to be a finance lease as defined in UCC Article 2A. Customer waives any rights and remedies Customer may have under UCC Sections 2A-508 through 2A-522.

**10. Risk of Loss; Liquidated Damages.** At all times until the Equipment is returned to HTF ("**Possession Period**"), Customer will, at its expense, repair any Equipment that is damaged, and within 30 days of the applicable event replace (with equipment of the same manufacturer, year, make, model, and accessories and in the condition required hereunder), or pay HTF the Liquidated Damages, if any Equipment is lost, stolen, destroyed, damaged and not repaired, and is not replaced by Customer within such period, or governmentally requisitioned or taken. Customer shall immediately notify HTF of the occurrence of any such event. No such event shall condition, limit, or affect Customer's obligations under this Agreement, including its payment obligations. "**Liquidated Damages**" means, as of the date for which such amount is being determined, liquidated damages consisting of: the Periodic Payments and other amounts then due and outstanding hereunder; plus the present value of all Periodic Payments scheduled to become due for the rest of the Term, discounted from their Due Dates at 3% per annum; plus the present value of the amount that Customer is obliged to pay or that it may optionally pay to acquire all of the Equipment at the end of the Term, if this Agreement expressly gives Customer the obligation or option to do so, or of the fair market value of the Equipment otherwise, discounted from the last day of the Term at 3% per annum. When HTF receives the Liquidated Damages in full when due under this section or Sections 13(b) or 15 below, plus all Taxes and other amounts due in connection therewith or that are otherwise outstanding hereunder, this Agreement (including the obligation to pay future Periodic Payments) will terminate and HTF will transfer to Customer any Equipment still in Customer's possession.

**11. Insurance.** Until the end of the Possession Period Customer will, at its expense, maintain property insurance against the loss, theft or damage to the Equipment for its full replacement value. Customer will provide HTF with evidence of such insurance as from time to time HTF may request. Any insurance proceeds of such insurance received by HTF or Assignee in respect of events with respect to which Customer has concurrent Agreement obligations will be applied by HTF to those obligations. Customer has no right to the benefit of any insurance maintained by HTF for its own account.

**12. Default.** A default by Customer ("**Default**") shall occur if: Customer fails to make any Periodic Payment or other payment due hereunder or under any Other Agreement within 10 days of receipt of written notice of the payment's being overdue; Customer fails to comply with the material terms of this Agreement or any related document or Other Agreement and, if curable, the failure continues uncured for 30 days after written notice; Customer or any guarantor of this Agreement is or becomes insolvent, dissolves, or assigns its assets for the benefit of its creditors, or becomes the subject of any bankruptcy (excluding a reorganization) proceeding; or any guarantor of this Agreement dies and is not replaced within 60 days thereafter by a new guarantor agreeable to HTF or fails to comply with its guaranty; or any material financial information made available by Customer or any application made or other information given by Customer is or is discovered to be materially inaccurate and intentionally misleading. "**Other Agreement**" means any lease, finance agreement, installment payment agreement, loan, note, or other agreement made by Customer with HTF or an affiliate of HTF or that HTF or an affiliate of HTF is or becomes the beneficiary of, and any agreement of any kind made by Customer at any time with any person that HTF considers to be a material agreement.

**13. Remedies.** Upon a Default HTF may with notice to Customer: (a) terminate this Agreement; (b) declare the Liquidated Damages immediately due; (c) peacefully repossess any Equipment without court order (with HTF's liability limited to direct damages caused by HTF's gross negligence, willful misconduct or breach of the peace) or require Customer to return any Equipment to HTF; and/or (d) require Customer to cease using or benefitting from any Items. HTF may notify DAL and any guarantor or any other persons of its intended exercise and exercise of any of the foregoing remedies. HTF's sole obligation to mitigate its damages is that if it repossesses any Equipment under this section, it will dispose of the Equipment in a commercially reasonable manner with or without notice (but, if notice is required by law, 10 days' notice is reasonable), at public or private sale, and apply the net proceeds (after deducting all taxes and reasonable costs related to the sale or other disposition) to the amounts Customer owes HTF, and Customer will remain liable for any deficiency. The foregoing remedies are cumulative and in addition to all other rights or remedies now or hereafter existing under this Agreement or at law or in equity and may be enforced concurrently and from time to time. If Customer fails to make any payment to a third party or perform any other act required hereunder, HTF may, but need not, make such payment or perform such act at the expense of Customer, reimbursable to HTF on demand, and HTF's action shall not be deemed a cure or waiver of Customer's failure.

**14. Title.** All Soft Cost Items are provided directly to Customer by Supplier, and not by HTF, even if any Supplier Agreement or Supplier invoice is issued, received, accepted, or performed by HTF (and in such instances HTF will be acting as Customer's agent therefor, with full recourse to Customer, and without affecting Customer's assignment to HTF provided in Section 4 above). Customer has no right or interest in the Equipment except that set forth in this Agreement. The

Equipment is the separate personal property of HTF even if physically attached to other real or personal property. Customer will keep the Equipment free of all liens and encumbrances other than this Agreement and those created by HTF or its assigns. Customer agrees promptly, at Customer's expense, to deliver such documents and make such reasonable assurances, and take such reasonable further action as HTF may reasonably request, in order to effectively carry out the intent and purpose of this Agreement.

**15. Assignment.** HTF may, with or without notifying Customer, and without relieving HTF of any of HTF's obligations hereunder, in whole or in part transfer or assign this Agreement or any Equipment, including as collateral for any obligation of HTF owing to such assignee. However, provided no Default has occurred, Customer will not be required to pay HTF's assignee any amounts under this Agreement unless Customer is provided with written notice that payments should be made to such assignee (and if so instructed, Customer agrees to make payments due hereunder directly to HTF's assignee, as indicated in such notice). **Customer agrees any assignments or transfers by HTF will not materially change Customer's obligations hereunder. Customer may not in whole or in part transfer or assign this Agreement or the Equipment or sublease the Equipment to any other person without HTF's prior written consent, not to be unreasonably withheld.** However, with at least 30 days' prior notice to HTF and provided no Default exists under this Agreement, Customer may assign this Agreement and the Equipment to another DAL franchisee in the United States ("Replacement Franchisee") if (a) DAL approves in writing the Replacement Franchisee as a franchisee in good standing; (b) HTF and its assignee agree in writing that the Replacement Franchisee can meet HTF's and its assignee's then current underwriting requirements and satisfies HTF's and its assignee's then applicable policies for the "on-boarding" of customers, including as to all matters relating to the USA Patriot Act, OFAC, "know-your-customer," and restrictions on establishing relationships with customers engaged in certain types of businesses (HTF shall determine whether the conditions of this subsection (b) are met promptly after it receives all documents, assurances, certifications, and financial or other information it may request), and (c) Customer's assignee assumes this Agreement in a writing reasonably satisfactory to HTF, executed by persons for whom HTF has received satisfactory evidence of the names, titles, signatures, and authority. No assignment other than one satisfying the conditions of subsections (a), (b) and (c) above will condition, limit, or affect Customer's obligations under this Agreement. Upon the effective date of an assignment satisfying the conditions of subsections (a), (b) and (c) above, Customer will be relieved of (and

Customer's assignee shall become liable for) all of Customer obligations under this Agreement arising (or fairly attributable to events or occurring or conditions existing) after the assignment. If a requested approval is not given to an assignment under this section or HTF does not determine that the conditions under subsection (b) above is met, Customer may terminate this Agreement by paying the Liquidated Damages under Section 10 above. Subject to the foregoing, this Agreement binds and benefits the parties' successors and assigns.

**16. Interpretation. Michigan law governs this Agreement without giving effect to any principles of conflicts of law.** The parties irrevocably consent to the jurisdiction of the federal and state courts in Michigan. **If permitted by law, both parties both waive jury trial.** The terms of this Agreement may differ from other similar agreements between the parties. Time is of the essence. A provision of this Agreement that is or becomes invalid does not affect the remainder of that provision or this Agreement. Terms of inclusion are without limitation. The provisions of this Agreement that would ordinarily be considered to survive termination will survive its termination, and the expiration of the Term or Possession Period, and any return or sale of the Equipment, including the provisions hereof relating to indemnity, defense, holding harmless, and reimbursement for Taxes and Claims. **"FMV"** and **"fair market value"** both mean HTF's reasonable determination of the Equipment's retail in-place sale value assuming that it is in the location and condition required under this Agreement, with all software, services, and consumables necessary for its use being readily available in the market.

**17. Miscellaneous.** This Agreement is executable in counterparts. Any facsimile, photocopy, or other electronic transmission or electronic signing of this Agreement by Customer when attached to HTF's original manual signature counterpart and/or in its possession shall constitute the single, true original chattel paper as defined in the UCC for all purposes and will be admissible as legal evidence thereof. Amendments to this Agreement are effective only if in writing and signed by both parties. A party's waiver or failure to require strict observance of this Agreement will not constitute a waiver of any other breach of the same or any other provision of this Agreement or any Other Agreement. Notices must be given in writing and directed to a party at its address shown herein (or to another address specified by that party by notice). Demands for payment may be given in any reasonable manner, including by invoice or other writing directed to Customer's billing or notice address. HTF may obtain credit reports from or make inquiries and reports to credit bureaus or other sources as it determines appropriate.



**Schedule A**  
**to Lease Agreement No. \_\_\_\_\_ dated \_\_\_\_\_, 20\_\_ (“Agreement”)**

Parties	
<b>HTF:</b> Huntington Technology Finance, Inc. 2285 Franklin Road, Suite 100 Bloomfield Hills, MI 48302  Call: (248) 339-1400 Fax: (248) 339-1650	<b>Customer:</b> _____ (Customer's full legal name and principal address) _____ _____ _____  Call: (____) _____ - _____ Fax: (____) _____ - _____

This Schedule is a part of the above-referenced Agreement between Customer and HTF (the defined terms of which apply hereto). Customer agrees that this Schedule is complete and accurate.

Description			
Quantity	Manufacturer	Description	Serial No.



Supplier: \_\_\_\_\_  
 Location: \_\_\_\_\_

## EXHIBIT L LITIGATION

We and our affiliates are sometimes named as parties to lawsuits brought by people who claim injury from eating, working or being in a Subway® restaurant, even though the restaurant is owned and operated by a franchisee. The franchisee and others are usually also named as parties in these cases. These lawsuits include claims arising from cases of hepatitis or other illness which the customers claim they contracted at the restaurant, or from a death, assault or personal injury which results from an accident (e.g., slip and fall), employment or a robbery or other criminal act by a third party. We and our affiliates maintain insurance coverage against liability for these actions and vigorously contest them. You are also required under your Franchise Agreement to maintain insurance against these risks. See Item 14. We believe these types of lawsuits are ordinary routine litigation, covered by insurance, and not material. We choose to disclose these matters to you generally to point out the types of lawsuits which might arise from the operation of your restaurant and to stress to you the importance of maintaining adequate insurance coverage. There have also been highly publicized cases recently where juries have found other franchisors liable for injuries resulting from a franchisee's operations, and we believe you would like to be aware that we, our affiliates and franchisees are sometimes sued because of events which occur at independently owned and operated restaurants. Any references in the actions below to Doctor's Associates Inc. or DAI, the prior system owner, are deemed to refer to Doctor's Associates LLC, which is Doctor's Associates' new name post conversion from a corporation to a limited liability company pursuant to the internal corporate restructure project described in Item 1 of this Disclosure Document (the "Restructure"). Additional entities referenced in this Exhibit also changed their corporate status as part of the Restructure, as follows:

Entity	Name After Restructure
Subway Restaurants, Inc.	Subway Restaurants, LLC
Subway Subs, Inc.	Subway Subs, LLC
Subway Sandwich Shops, Inc.	Subway Sandwich Shops, LLC
Subway Real Estate Corp.	Subway Realty, LLC
Subway Franchise Systems of Canada, Ltd.	Subway Franchise Systems of Canada, ULC

Any references below in this Exhibit to these entities are deemed to refer to the entity's new name post conversion as indicated in the list above.

### A. Pending Actions:

- 1) Direction Régionale des Entreprises, de la Concurrence, de la Consommation, du Travail et de l'Emploi ("DIRECCTE") Plaintiff, v. Subway International, B.V. ("SIBV") and Subway Realty of France ("SROF"), Defendants. Plaintiff, a branch of the French government, claims that SIBV's Franchise Agreement contains invalid clauses under French law creating a significant imbalance between the rights and obligations of SIBV and its franchisees and asked, in 2016, the Paris Commercial Court, among other things, to: (i) declare several clauses of the franchise agreement significantly imbalanced and annul them, (ii) order SIBV to cease these practices, (iii) sentence Defendants to pay a fine of Euros 2 million and (iv) order the publication of the decision in three French newspapers. About thirty franchisees and ex-franchisees decided to join the proceedings. After issuing two preliminary rulings on May 28, 2019 and January 21, 2020, The court found on October 13, 2020 that certain portions of the franchise agreement were significantly imbalanced and therefore null and void and needed to be revised, and a fine of €500,000 was imposed, lower than the €2,000,000 that the DIRECCTE requested. On January 15, 2021, SIBV and SROF filed an appeal against the preliminary rulings of 2019 and 2020 and the ruling on the merits of October 13, 2020 with the Paris Court of Appeal. The appeal is pending.

On February 9 and 15, 2021, certain intervenor franchisees and ex-franchisees requested and obtained from the Paris Commercial Court that it reopens the proceedings to rule on their claims for damages. SIBV and SROF filed submissions to request that the stay of proceedings be maintained pending the final decision of the Paris Court of Appeal on the appeal against the three aforementioned judgments. On July 6, 2021, the Paris Commercial Court granted this request for a stay of proceedings. A hearing has been scheduled on April 24, 2024 before the Paris Commercial Court to decide, once again, on the stay of proceedings, pending the decision of the Paris Court of Appeal.

In a Court order dated May 26, 2021, the pre-trial judge of the Court of appeal decided that the appeal against the intervening parties for the ruling of the Paris Commercial Court of October 13, 2020 was admissible but not the appeal against the two interim rulings. On June 15, 2022, the collegiate body of the Paris Court of Appeal followed SIBV's and SROF's argumentation and ruled that all appeals of SIBV and SROF were admissible against all the parties (including the intervening parties) and all rulings of the Paris Commercial Court (the two preliminary rulings and the ruling on the merits).

In July 2022, SIBV and SROF entered into settlement discussions with the intervening parties in order to put an amicable and definitive end to their dispute. As of April 2024, a settlement agreement has been reached between SIBV, SROF and most of the intervening parties, which therefore withdrew their appeal before the Paris Court of Appeal and their claims on the merits before the Paris Commercial Court. Only four ex franchisees have maintained their claims against SIBV and SROF.

For the franchisees that settled, the material terms of the various settlement agreements include the respective franchisee agreeing to withdraw from the proceedings and waive in full all past, present and future claims against SIBV and SROF, and in certain cases, SIBV agreed to make a payment to, or waive of past debts of, the respective franchisees.

At the same time, SIBV and SROF also entered into negotiations with the DIRECCTE in July 2022 and in March 2024, SIBV, SROF and DIRECCTE signed a settlement agreement putting an amicable and definitive end to their dispute. In the settlement agreement, the parties agreed to withdraw from the proceedings before the Paris Court of Appeal. In addition, the Parties agreed that SIBV (1) will pay DIRECCTE €450,000 as final settlement indemnity; (2) acquiesced to the ruling rendered by the Paris Commercial Court on October 13, 2020 (except for the fine of €500,000) (3) will continue to use a standard franchise agreement that is compliant with an agreed template and applicable French law; and (4) will further amend the Operations Manual in relation to restaurant opening hours and procedure for opening new restaurants.

The dispute between SIBV and SROF, on the one hand and (i) the intervening parties who have settled and (ii) the DIRECCTE, on the other hand, is now settled. Therefore the dispute will continue only with the four ex franchisees who are still in the proceedings and the debate before the Paris Court of Appeal will focus exclusively on the admissibility of their claims. If the Paris Court of Appeal follows SIBV and SROF's argumentation on the inadmissibility of their claims and if they do not appeal before the French Court of cassation, the Paris Commercial Court should follow and dismiss their claims for damages. If, on the contrary, the Paris Court of Appeal confirms the admissibility of their claims, the debate before the Paris Commercial Court will focus on the merits of their claims.

- 2) Alfredo Núñez, Rodrigo Montealegre, and SERALI RD, S.R.L., Plaintiffs v. Subway International B.V., Cynthia Eadie, and Jorge Barillas, Defendants (District Attorney's Office of the National District, Dominican Republic). Plaintiffs, former franchise owners, requested the District Attorney of the National District to file a formal accusation against Defendants on grounds of violating article 21 of Law No. 6132 on Expression and Dissemination of Thought and Article 21 of Law No. 53-07 on High Technology Crimes and Offenses. Plaintiffs allege that they lost sales and were harmed by publications made on social media by Defendants indicating that Plaintiffs are not authorized Subway® operators, which they claim is false. Plaintiffs requested criminal sanctions of preventive detention of Cynthia Eadie and Jorge Barillas, one-year imprisonment and a fine of five hundred times the minimum wage. Plaintiffs also request damages of \$30,000,000 DOP for losses and \$10,000,000 DOP for compensation of material and moral damages in favor of the Plaintiffs. Defendants deny the Plaintiff's claims. On February 4, 2021 the District Attorney notified parties of its decision to dismiss the Plaintiffs' Complaint. On September 16, 2021, Plaintiffs filed an objection before a Pre-Trial Court. This objection was rejected by the Pre-Trial Court on May 26, 2022. On August 10, 2022, Plaintiffs appealed before the Criminal Court of Appeal. This appeal was rejected on November 18, 2022. On December 20, 2022, Plaintiffs filed a constitution revision remedy against the Constitutional Court. Through Judicial Bulletin No. 88/23 dated December 27, 2023, an executive summary of the Constitutional Court's decision was published, which states that the Constitutional Court has ruled in favor of SIBV, rejecting Plaintiff's motion of unconstitutionality. Waiting for this final decision to be published to close the matter.

- 3) Doctor's Associates LLC v. Lawrence M. Walker (United States District Court, District of Connecticut, Case No. 3:22-cv-1227). On September 30, 2022, DAL filed its Petition to Compel Arbitration in response to a complaint filed by former franchisee Lawrence M. Walker in the state court in Memphis, Tennessee on August 30, 2022. On January 31, 2023, the U.S. District Court for the District of Connecticut entered an Order granting DAL's Petition to Compel Arbitration. The court specifically found that Walker was properly served but failed to respond to the Petition, and, on February 1, 2023, the court entered judgment. The Tennessee complaint alleges generally that DAL breached the Franchise Agreement, that the Franchise Agreement imposed "onerous and impractical requirements" on Walker, and that DAL took adverse actions against Walker. Walker further alleges that DAL's Business Developers, Greg Ring and Jacob Ring, conspired with DAL to give Walker incorrect advice and deprive him of benefits. The core of Walker's allegations arise from his termination as a franchisee wherein Walker executed a Stipulated Award which Walker subsequently breached. DAL filed an appearance and a Motion to Stay the Tennessee litigation pending the outcome of the U.S. District Court-ordered arbitration. The Tennessee state court granted DAL's Motion. Thereafter, Walker filed for bankruptcy.
- 4) Subway Developments 2000 Inc. v. Subway Franchise Systems of Canada, ULC (American Arbitration Association Case # 01-22-0004-3305). On August 15, 2022, the Company issued a notice of termination to one of its Business Development Agents ("BDA") for fundamentally breaching its obligations under two Development Agent Agreements ("DAAs"). The BDA filed an arbitration against the Company on October 13, 2022 claiming the termination of the DAAs was invalid and seeking damages for the Company's alleged wrongful termination of the DAAs and is claiming damages that approximately range between \$60 million and \$86 million, or an amount deemed just by the arbitrator, for alleged losses of income, financial losses arising from termination of the DAAs, out of pocket damages and aggravated, exemplary and/or punitive damages. The arbitration includes allegations that SFSC unilaterally modified the DA Agreements; executed its rights under the DA Agreements in bad faith; misappropriated and misused the BD's financial information; improperly terminated the DA Agreements in bad faith and without right; that SFSC continued to act in bad faith towards the BD by soliciting the BD's employees, and failing to pay the BD amounts owed under the DA Agreements. Evidentiary hearings were held in May 2023, and closing arguments for the arbitration occurred in August 2023, and the arbitrator's decision has not been rendered. On January 26, 2024, the Company filed in the U.S. District Court of the Southern District of New York, a Petition to Vacate an interim award rendered by the arbitrator dated January 12, 2024, which pertained to the Company's ongoing obligations to the BDA during the arbitral proceedings until a final award is rendered. On March 15, 2024, the BDA filed a Motion (I) to Dismiss SFSC's Petition to Vacate Arbitration Award, and in the alternative, (II) to Confirm the Arbitration Award. The Company has until March 29th, 2024 to reply to the BDA's filing. It is not known as of this date when a final decision will be rendered by the U.S. District Court.
- 5) Subway Franchise Restaurants of Canada ULC, and Subway Franchise Systems of Canada, ULC v. Abbas Pouya' Marzieh Pouya and Ali Reza Haghighi Baghal (Ontario Superior Court of Justice court file no. CV-22-00675214-0000). On January 14, 2022, Subway Franchise Restaurants of Canada ULC ("SFRC") and Subway Franchise Systems of Canada, ULC ("SFSC") filed a statement of claim against the defendants and former franchisees Abbas Pouya' Marzieh Pouya and Ali Reza Haghighi Baghal (collectively referred to as "Franchisees") seeking damages for breach of contract in the amount of \$74,022.48, resulting notably from lease liability that SFRC had to pay to the landlord after the Franchisees decided to close their restaurant and which the Franchisees refused to reimburse. On or around May 12, 2022, the Franchisees filed a statement of Defence and Crossclaim against SFSC and SFRC in which they claim damages of \$300,000 resulting from SFSC's violation of the statutory duty of good faith and fair dealing towards the Franchisees. The Franchisees alleged that SFSC violated its statutory obligation when SFSC and SFRC representatives provided misleading advice to the Franchisees by failing to disclose the availability of COVID-19 relief before advising the Franchisees to abandon their restaurant. SFRC and SFSC intend to contest the Franchisees allegations and cross-claim and have not yet filed their defense to the Franchisees Cross-Claim.
- 6) Sang W. Ji, et al., Claimants, v. Franchise World Headquarters, LLC, Respondents (American Arbitration Association Case No. 01-22-0005-0163). On November 30, 2022, Claimants, a group of Subway franchisees, filed this demand for arbitration with the American Arbitration Association in Bridgeport, Connecticut. They seek a

declaratory judgment that they renewed their franchise agreements on either: (a) the same terms of their contracts in effect at the time of expiration; or, alternatively, (b) the form of franchise agreement offered by DAL at the time of expiration. We assert that for the Claimants to renew their franchises, they must sign our current form of franchise agreement since they failed to do so previously. We signed Settlement and Extension Agreements with seven of the franchisees. We are in negotiations with one franchisee, and the final franchisee filed a separate arbitration under William Butler v. Doctor's Associates, LLC (American Arbitration Association Case # 01-23-0004-1123).

- 7) Subway Real Estate, LLC. V. Brian Reino and Dawn Reino Subway #31316; (Court of Common Pleas Lehigh County, Case No.2022-C-0553). Former franchisees Brian Reino and Dawn Reino filed an answer, affirmative defenses, and counterclaims in response to a collection action filed against them by Subway Real Estate, LLC. Brian and Dawn Reino claim that they were fraudulently induced to purchase Subway Restaurant #31316 due to alleged misrepresentations made to them by the business development agent. They allege that the business development agent made misrepresentations about the historical earning and the condition of the equipment in the Subway restaurant, which they purchased from another franchisee. Subway Real Estate, LLC filed a motion to stay the proceeding pending arbitration, which was initially denied and then granted on reconsideration on November 15, 2022. On June 16, 2022, Doctor's Associates LLC filed a petition to compel arbitration of Dawn and Brian Reino's claims under case caption Doctor's Associates LLC v. Dawn Reino, Brian Reino, United States District Court, District of Connecticut, Case No. 3:22-cv-00786-JCH. DAL's petition to compel arbitration was granted on March 28, 2023. On December 12, 2023, DAL filed a demand for arbitration against Dawn Reino and Brian Reino seeking damages under Paragraph 10 d. of the Franchise Agreement and an order that Dawn Reino and Brian Reino's claims in the Pennsylvania litigation are arbitratable.
- 8) Subway Russia Franchising Company, LLC v. Subway International, BV, Case Number: 01-20-0015-2294, filed with the American Arbitration Association on October 12, 2020. Claimants seek renewal and/or a new master franchise agreement based on negotiations between the parties prior to the expiration of the existing agreement. An order for dismissal was granted by the arbitrator, but a federal district court remanded part of the claim for further ruling. On August 23, 2023, the arbitrator ruled in favor of SIBV on the remanded question from the district court, holding that a new master franchise agreement was not formed. Our motion to confirm the arbitration ruling by the federal court is pending; claimants responded with a request that the federal court dismiss and/or set aside the arbitration ruling. The matter is fully briefed and awaiting a ruling by the federal court.
- 9) Manpreet Gulri, Gurpreet Gulri, Rahul Bhalla, Chetan Arora, Sachin Kapoor v. Subway International B.V., Franchise World Headquarters LLC and Eversub India Private Limited (f/k/a Subway Systems India Private Limited, a company previously owned by Subway International B.V.), American Arbitration Association, Case Numbers 01-23-0000-4060, 01-23-0000-4064, 01-23-0000-4072, 01-23-0000-4125, 01-23-0000-4307, 01-23-0000-4324, 01-23-0000-4329. Claimants each filed separate arbitration proceedings against Respondents on December 24, 2022 claiming their Business Development Agreements were improperly terminated and/or not renewed, and misrepresentations were made by Subway International B.V. during the negotiations of a new master franchise agreements for the country of India. Claimants sought damages of \$100 million or renewal of their agreements. The matter did not get assigned to an arbitrator. Claimants have withdrawn their complaint and the matter has been dismissed.
- 10) Doctor's Associates LLC and Subway IP LLC v. Lyudmila Khononov, United States District Court, Eastern District of New York, Case Number 1:22-cv-07637-FB-RML. On December 25, 2022, Doctor's Associates LLC and Subway IP LLC filed a complaint against former Subway franchisee Lyudmilia Khononov after she closed her Subway Restaurant and reopened a sandwich restaurant called URWAY SUBS in the same location. The claim seeks damages and injunctive relief for breach of the franchise agreement post term covenant not to compete, breach of the franchise agreement post-term obligation to dis-identify, common law competition, violation of the Connecticut Unfair Trade Practices Act, and violation of NY General Business Law. Plaintiffs also filed a motion for preliminary injunction, which was denied. On January 5, 2023, Defendant filed counterclaims against Plaintiff for common law fraud, intentional misrepresentation, negligent misrepresentation, unjust enrichment, and breach of contract in connection with claims made about the tuna sold at Subway restaurants. The Parties are currently participating in court ordered mediation. On November 30, 2023, Plaintiff filed a Letter Motion for Voluntary Dismissal of Plaintiffs' Claims Without Prejudice and Stay of Defendants' Counterclaims in Favor of Arbitration,

which was granted on February 26, 2024. On April 11, 2023, Doctor's Associates LLC filed a demand for arbitration seeking an order that Lyudmila Khononov's counter claims in the NY federal court action are subject to arbitration, damages for breach of the franchise agreement for violation post-term covenant not to compete and failure to dis-identify, and violation of the Connecticut Unfair Trade Practices Act. On March 6, 2024, an arbitration award was entered in favor of Doctor's Associates LLC, award it \$100,000 in damages, \$1,924.43 in costs, \$96,298.50 in legal fees, and post-judgment interest on the award.

- 11) Ethan Golf v. Doctor's Associates LLC (American Arbitration Association, Case #01-23-004-7905). On October 20, 2023, the Claimant, Business Developer ("BD") Ethan Golf, filed an arbitration against the Respondent, Doctor's Associates LLC ("DAL") claiming Respondent wrongfully took actions to eliminate him as a BD from the Subway® system in violation of his BD Contract. The claims involve alleged deception concerning the extension of his contract and adding his daughter to his contract, Third Party Restaurant Evaluations, alleged failure to pay bonuses, alleged wrongful deduction of expenses from his cost sharing, alleged failure to respond to the need for product innovation, and alleged unlawful retaliation for refusing to give up his contract. The Claimant alleges breach of contract, breach of the implied covenant of good faith and fair dealing, Violation of the Washington Franchise Investment Protection Act, Contractual Indemnity, Promissory Estoppel, Violation of the Connecticut Unfair Trade Practices Act. In addition to Damages, Attorney's Fees and Interest, the Claimant seeks declaratory relief, including that the contract is subject to the Washington Franchise Investment Protection Act and an Order that requires Respondent to comply with its provisions. Respondent denied all allegations and filed Affirmative Defenses on November 29, 2023. The matter is currently awaiting the appointment of arbitrators.
- 12) Yogesh A. Bhatt and Mehboob M. Lakhpaty v. Doctor's Associates LLC (American Arbitration Association Case #01-23-0001-3594). On March 31, 2023, the Claimant Franchisees Yogesh A. Bhatt and Mehboob M. Lakhpaty filed for arbitration alleging the Respondent, Doctor's Associates, LLC ("DAL") and its affiliate, Subway Real Estate, LLC wrongfully failed to renew the Lease and caused them to lose the location of one of their restaurants, causing it to close. Claimants further allege that DAL wrongfully allowed a new location in the closed restaurant's space which negatively impacted two of their existing Restaurants nearby. Claimants allege Breach of Contract, breach of Covenant of Good Faith and Fair Dealing, Breach of Sublease, Negligent Misrepresentation, Violation of Connecticut Unfair Trade Practices Act, Violation of Texas Deceptive Trade Practices Act, and seeks preliminary and permanent injunctive relief, interest, punitive damages, and reasonable attorney's fees. On April 21, 2023, Respondent filed its Answer denying the allegations, along with Affirmative and Other Defenses, and Counterclaims. In its Counterclaims, Respondent claims breach of Contract for Lost Royalties and Advertising due to improper closure, and injunctive relief and seeks money damages and interest. An arbitration hearing is scheduled for the week of May 13, 2024.
- 13) William Butler v. Doctor's Associates, LLC (American Arbitration Association Case # 01-23-0004-1123). On September 15, 2023, Claimant filed a demand for arbitration, seeking a declaration that his 1997 Franchise Agreements for Restaurants 6016, 7661, 7663 and 14747 automatically extend to 2037, or alternatively, that the form Franchise Agreement he is required to sign is the 2017 Franchise Agreement. Claimants seek damages under the Texas Deceptive Trade Practices Act, Connecticut Unfair Trade Practices Act, and seeks attorney's fees and costs. On October 12, 2023, DAL denied the allegations and filed Affirmative Defenses and Counterclaim seeking to enjoin Claimant from the unauthorized use of its Trademark, Breach of Contract, Violation of the Lanham Act, Common Law Trademark infringement, Common Law Unfair competition, and a Declaratory Judgment that the Franchise Agreement expired on February 2, 2017. DAL seeks preliminary and permanent injunctive relief, Damages in the amount of \$450,000 and reasonable attorney's fees. On October 20, 2023, Claimant Amended the Demand to reduce the claimed amount to \$99,000. The arbitration hearing is scheduled for the week of July 16, 2024.
- 14) M. Anwer Mysorewala v. Doctor's Associates LLC (#1292) (American Arbitration Association, Case No. 01-23-0000-7499). On February 21, 2023, Claimant M. Anwer Mysorewala filed for a demand for arbitration against Respondent Doctor's Associates LLC ("DAL") arising out of an expired franchise agreement. The five-count complaint requests damages for: Breach of Contract; Breach of the Covenant of Good Faith and Fair Dealing; Unjust Enrichment; Fraudulent/Negligent Misrepresentation; and Violation of the Connecticut Unfair Trade

Practices Act. On March 30, 2023, DAL filed its Answer denying the allegations, Affirmative and Other Defenses, Counterclaim, and Request for Declaratory Relief. The arbitration has been stayed.

- 15) Subway Real Estate, LLC. V. Bidhan Biswas; (Supreme Court of the State of New York County of Nassau, Index No. 611442/2023). Former franchisee Bidhan Biswas filed an answer, affirmative defenses, and counterclaims in response to a collection action filed against him by Subway Real Estate, LLC. Bidhan Biswas claims that Doctor's Associates LLC did not provide proper notice of a default of his Franchise Agreement, and that he was prohibited from operating his Subway Restaurant during government mandated COVID shutdowns due to Paragraph 5.b (i) of his Franchise Agreement. He seeks damages from Doctor's Associates LLC and Subway Real Estate, LLC for rent plus royalties and advertising expenses paid for the months of March 2020 through July 2022. On January 26, 2024, Doctor's Associates LLC filed an application to compel arbitration of Bidhan Biswas' claims under case caption Doctor's Associates LLC v. Bidhan Biswas, Connecticut Superior Court, District of Ansonia/Milford, Case No. AAN-CV24-6054418-S.
- 16) John D. Clark, Brent C. Olson, Peter K. Knoff v. Doctor's Associates LLC, (American Arbitration Association, Case Number 01-24-0000-7482). On February 7, 2024, the Company issued a notice of termination of the Claimants' Business Development Agreement ("BD Agreement"), for fundamentally breaching their obligations under the terms of the BD Agreement. On February 15, 2024, the Claimants filed an arbitration proceeding against Respondent claiming their BD Agreement was improperly terminated; a violation of the Minnesota Franchise Act; a breach of contract; a breach of the covenant of good faith and fair dealing; a claim for contractual indemnity; a violation of the CT Unfair Trade Practices Act ("CUTPA"); and a reservation of right to amend their claim to seek recovery from additional parties, recovery for additional injuries and further remedies in equity or to assert additional common law and statutory theories of recovery. The Claimants are seeking an award of a preliminary and permanent injunction; an order declaring the BD Agreement to be subject to the Minnesota Franchise Act; an order requiring DAL to comply with the Minnesota Franchise Act; monetary damages; damages, costs, expenses and attorneys' fees under the Minnesota Franchise Act; pre-and post-judgment interest; reasonable attorneys' fees, expenses and costs pursuant to the common law and CUTPA; punitive damages pursuant to the common law and CUTPA; an order obligating DAL to indemnify Claimants; and any such other and further relief as the Arbitrator deems just and equitable. The matter has yet to be assigned to an Arbitrator.
- 17) David Coelho v. Subway International, B.V. (International Centre for Dispute Resolution Case # AAA 01-23-0004-0135). On August 17, 2023, the Company issued a notice of termination to one of his Business Development Agents ("BDA") for breaching his obligations under one Development Agent Agreements ("DAA"). The BDA filed an arbitration against the Company on September 11, 2023, claiming wrongful termination of the DAA and seeking reinstatement and unpaid termination compensation of an approximately range between \$300,000 and \$500,000. On November 8, 2023, SIBV filed an answer to Coelho Demand for Arbitration. On January 23, 2024, Claimant Coelho filed a Statement of Particulars. On February 12, 2024, SIBV filed an Answer to Claimant David Coelho's Statement of Particulars, and Statement of Defenses. On February 14, 2024, SIBV filed a Stipulation and Protective Order. On February 20, 2024, Claimant Coelho's filed a response to SIBV's counter-petition claiming wrongful termination and having multiple 5-year terms that he was entitled to renew his DAA. On February 23, 2024, Claimant Coelho's filed a Request for Documents due on March 6, 2024. This continues to be an ongoing arbitration.
- 18) Hans Koens v. Subway International B.V. (Netherlands Arbitration Institute NAI Case No. 5163.01). On 10 November 2022, SIBV issued a notice of production default to its business development agent ("BDA") for breaching his obligations under the Business Development Agent Agreement ("BDAA"). On 26 October 2023, the BDA filed for arbitration against SIBV claiming wrongful issuing of notice of production default, that SIBV itself was in default of the BDAA when issuing the notice of production default and that SIBV be enjoined, under penalty of forfeiture in the amount of €100,000.00 for each day that the order is not complied with, to do and/or refrain from a number of different actions demanded by the BDA. On 21 December 2023, SIBV filed its' statement in respect to its jurisdictional defense. On 1 February 2024, a hearing in respect to the jurisdictional defense took place in Amsterdam. An interim arbitral award was issued on 20 February 2024. This continues to be an ongoing arbitration.

- 19) Deirdre Anderson a/k/a Deirdre E. Edgerton, Charles Beach, Robert Jackson & Damian Bennett v. Subway International B.V. (International Centre for Dispute Resolution Case # AAA 01-24-0000-5501). On 27 January 2023, SIBV issued a notice of default to its development agents ("DAs") for breaching their obligations under the Development Agent Agreement ("DAA"). The DAs filed for arbitration against SIBV on 7 February 2024, claiming wrongful refusal of SIBV to withdraw the notice of default sent and the wrongful issuing of another notice of default on 15 December 2023. The DAs claim breach of duty of good faith, the term of the DAA, enforceability of the DAA, anticipatory repudiation and fraud/fraudulent and negligent misrepresentation and omission by SIBV. The DAs seek money damages in the amount of \$22,000,000.00. SIBV and DAs have held and initial administrative call and are in process of discussing the number of arbitrators. This continues to be an ongoing arbitration.
- 20) Brian M. Watson, et al. v. Advance Auto Parts, Inc., Thomas R. Greco, and Jeffrey W. Shepherd, United States District Court for the Eastern District of North Carolina, Western Division (Case No. 5:23-cv-611). On October 27, 2023, plaintiffs, a group individual investors in Advance Auto Parts, Inc., filed this action against Advance Auto Parts, Inc. and certain of its officers, including Jeff Shepherd, former EVP and CFO of Advance Auto Parts, Inc., and currently DAL's VP and Treasurer. The plaintiffs allege that defendants made false or misleading statements in violation of federal securities laws, including the Securities Exchange Act of 1934 (the "'34 Act"), including violations of the antifraud provisions under Section 10(b) of the '34 Act and Rule 10b-5 promulgated thereunder, specifically related to statements made on quarterly earnings calls regarding pricing strategies and outlook for the coming year. The plaintiffs seek compensatory damages and costs and fees. A stipulation to consolidate related class action cases was filed and an order granted on February 23, 2024. The plaintiffs have been directed to file a consolidated complaint by April 15, 2024, with responses due by June 14, 2024.

**B. Civil Actions Which Have Been Settled, Dismissed, Reached Judgment or Withdrawn Prior to Final Judgment:**

- 21) Chukwama Osuji v. Doctor's Associates, Inc. (American Arbitration Association case no. 01-23-0000-2132). On January 18, 2023, Chukwama Osuji, a former Subway franchisee, filed a demand for arbitration against Doctor's Associates, Inc., which is now known as Doctor's Associates LLC, claiming breach of contract, breach of the covenant of good faith and fair dealing, and "other business torts". The demand for arbitration alleges that Claimant's franchise agreement was improperly terminated, and that Respondent converted Claimant's personal property after he was evicted from the premises where the Subway Restaurant was located. On June 7, 2023, Doctor's Associates LLC filed a Motion to Dismiss on the basis that Mr. Osuji's claims are barred by the statute of limitations. On June 21, 2023, Mr. Osuji filed an Opposition to Respondent's Motion to Dismiss. The Arbitrator rendered and award granting Doctor's Associates LLC's motion to dismiss on August 21, 2023 disposing on the entire case. On October 2, 2023 Doctor's Associates LLC filed an Application to Confirm Arbitration award in Connecticut Superior Court, District of Ansonia/Milford, Case No. AAN-CV23-6052915-S. The Connecticut Superior Court entered a judgment confirming the arbitration award on November 6, 2023.
- 22) Subway Franchise Systems of Canada, ULC V. Serge Massé and Julien Dupont (American Arbitration Association Case # 01-23-0000-8586-1-ER). On March 1, 2023 Subway Franchise Systems of Canada, ULC filed a Notice of Arbitration against the Respondent Serge Massé and Julien Dupont claiming declaratory relief that the Franchise Agreement was properly terminated as well as damages resulting from the breach and termination of the Franchise Agreement. On June 14, 2023, Respondent Mr. Massé filed a Response to the Notice of Arbitration whereby he alleges that the damages claimed result from Applicant Subway Franchise Systems of Canada, ULC's own fault, and that he has no legal interest in these proceedings because had it not been for the Applicant Subway Franchise Systems of Canada, ULC's bad faith and neglect, he would have been removed from the Franchise Agreement on a timely basis, prior to Applicant Subway Franchise Systems of Canada, ULC's termination of the Franchise agreement. Subway Franchise Systems of Canada, ULC intends to reply to Respondent Mr. Massé's allegations and Response. On or around September 8, 2023, the parties entered into a settlement agreement, whereby the Respondents, without admission of wrongdoing, agreed to release the Company and pay the Company \$71,800.11 CAD. Respondents were permitted to transfer the restaurant. All claims and counterclaims were withdrawn.



- 23) Aaron Ireland and Lynette Ireland, Applicants v. Subway Systems Australia Pty Ltd and Subway Realty Pty Ltd, Respondents (Victorian Civil and Administrative Tribunal, Registry No. R43/2012). On February 20, 2012, the Applicants claimed damages or in the alternative a declaration of breach of the Australian Consumer Law and damages pursuant to section 236 of that law or alternatively compensation pursuant to section 91(1)(b) of the Retail Leases Act (Vic) 2003. Applicants alleged Respondents failed to discharge fiduciary duties to protect Applicants' leasehold interests or that Respondents were otherwise negligent in their or their agent's conduct. Applicants alleged Respondents breached an implied duty of good faith and Respondents failed to negotiate and procure from the head-landlord of shopping centre premises suitable alternate premises for the Applicants. Applicants alleged Respondents had been negligent in their respective duties owed to the Applicants under the lease arrangements and the franchise agreement. Applicants alleged Respondent failed to preserve the entitlement to a 6 year lease to alternate premises, which is alleged to have caused loss of trade and costs from trading from an alleged inferior location. On March 16, 2012, Respondents, via their solicitors, reserved their rights as to the appropriateness of claims being brought in the Tribunal. On June 15, 2012, a VCAT hearing on Respondents' application to stay or dismiss proceedings was denied on July 20, 2012. On November 12, 2012, Subway Systems Australia Pty Ltd appealed to the Supreme Court of Victoria (SCI 2012 6362) stating that the Commercial Arbitration Act 2011 does not apply to VCAT. The appeal was heard on September 20, 2013, and on October 18, 2013, the Supreme Court of Victoria dismissed Subway Systems Australia Pty Ltd's appeal with costs. Subway Systems Australia Pty Ltd filed an appeal, which was decided in Subway Systems Australia Pty Ltd's favour. The parties agreed to a confidential Settlement Deed on October 15, 2014, wherein Subway Systems Australia Pty Ltd. agreed to pay the Applicants \$75,000 for full releases and withdrawal of the matter before VCAT without admission of any wrongdoing by either party.
- 24) Tolsma, Plaintiff v. Hans Koens, Development Agent, Defendant (Amsterdam Appeal Court. File no. 200.133.140/01) (formerly Tolsma v. Subway International B.V. and Hans Koens, Development Agent). Plaintiff filed the action on August 27, 2010, claiming false earning claims by the Defendant. The amount in dispute is €100,000. On June 24, 2013, the District Court ruled in Defendant's favor. On August 20, 2013, Plaintiff filed an appeal. The Appellant Court condemned Defendant to pay €150,000 in damages and legal fees to Plaintiff on December 23, 2014. On February 20, 2015, the parties reached a final settlement according to which SIBV and the Defendant agreed to a cost share of the amount owed to Plaintiff, with SIBV paying two-thirds of the amount.
- 25) Larry Tran, Plaintiff v. Doctor's Associates LLC., et. al. Defendants (Superior Court for the state of California, County of Los Angeles) (Case No. SC125293). On May 10, 2018, the Plaintiff filed a civil action naming DAI and alleging that the Defendant violated the Fair Credit Report Act (FCRA) as amended by the Fair and Accurate Credit Transaction Act (FACTA), 15 U.S.C. § 1681 (c)(g)(1) by printing and distributing to customers credit or debit card transaction receipts including the card's expiration date. Plaintiff contends that printing credit or debit card expiration dates on transaction receipts constitutes a knowing, willful, intentional or reckless violation of FACTA's receipt provision precluding the printing of expiration dates on any receipt. On June 4, 2018, Defendant moved to stay this action pending the outcome of a similar matter, Flaum. On August 3, 2018, Defendant filed its answer and defenses. On January 11, 2019 the Parties entered into a confidential settlement agreement, which provided in pertinent part that DAI would pay Plaintiff \$10,000.00 in exchange for a release of claims. The Plaintiff filed a Request for Dismissal on January 28, 2019.
- 26) National Consumers League, on behalf of the general public, Plaintiff v. Doctor's Associates, Inc., Defendant (Superior Court of the District of Columbia, Civil Division Case No. 13-0006549). This action was filed on September 26, 2013, by the Plaintiff, a non-profit organization, claiming fraudulent, deceptive, and improper marketing and trade practices in violation of the Washington D.C. Consumer Protection Act, and alleging that the 9-Grain Wheat Bread and the Honey Oat Bread sold by Defendant's Subway® franchisees located in the District of Columbia did not contain whole wheat, as allegedly implied in the Defendant's advertising. The Plaintiff sought a declaration that the Defendant violated the Washington D.C. Consumer Protection Act; an order that the Defendant correct its advertising, labeling and signage; restitution; treble damages or statutory damages in the amount of \$1,500 per violation, whichever was greater; attorneys' fees; expert's fees and costs; and other such relief as the court may deem just and proper. On April 29, 2015, the case was dismissed following a settlement between the parties. DAI agreed to pay \$250,000 (\$130,000 for the Plaintiff and \$120,000 for Plaintiff's attorneys' fees) and Plaintiff released DAI from all claims.

- 27) Doctor's Associates Inc., Claimant v. Alpa Patel, Subway Restaurant #27789, Respondent (American Arbitration Association Case No. 12-20-1300-0156). On May 7, 2014 the Respondent filed a counterclaim in the above arbitration (DAI had previously filed for termination for non-compliance with system standards) claiming that DAI breached the covenant of good faith and fair dealing, alleging DAI had not properly reviewed the site of its restaurant, and should have relocated it. The Respondent sought money damages, costs of the arbitration, including all fees and expenses. On September 9, 2015, the matter was settled. By agreement of the parties, all claims and counterclaims were withdrawn, and the franchise for restaurant # 27789 was terminated. Respondent was permitted to transfer an unrelated store, and an affiliate of DAI agreed to release Patel from \$39,042 of liability owed to it pertaining to the lease settlement for restaurant # 27789. No settlement monies were exchanged.
- 28) Alpenjo Corp., Plainview JP Corp., Commack JPJ Corp., and Setauket JPJ Corp., Claimants v. Personal Training Franchise Ventures, LLC, Franchise World Headquarters, LLC and Franchise Brands, LLC., Respondents (American Arbitration Association Case Number: 01-15-0002-9419). On March 19, 2015, four Personal Training Institute franchisees filed an arbitration alleging that Personal Training Franchise Ventures failed to provide support to its franchises and the brand, and made misrepresentations in the Personal Training Institute Franchise Disclosure Document. The Claimants alleged fraud, breach of the franchise agreement, unjust enrichment, and violations of New York State General Business Law §683. Claimants sought damages of \$1,000,000, rescission of the Franchise Agreements, reasonable attorneys' fees, expert fees, and costs. On July 16, 2015, Respondents brought counter-claims against Claimants, and sought to declare the four franchises terminated for non-payment of royalties and fees, and awards for unpaid royalties and damages. On September 10, 2015, the parties settled all claims. Neither party admitted liability, all claims were waived, Respondents paid Claimants \$75,000 and Claimants agreed to stop doing business as Personal Training Institute at their 4 locations by January 2016.
- 29) Mark J. Wallace, Plaintiff v. Doctor's Associates Inc., Defendant, No. 2017CH11997 (Circuit Court of Cook County, Chancery Division). On September 1, 2017, the Plaintiff filed the above class action lawsuit against the Defendant. The Plaintiff alleges the point of sale system, which the Defendant requires all of its franchisees to use in accordance with its specifications, was not configured properly. The Plaintiff alleges the class members were wrongfully charged an additional tax on purchases of 100% juice, which are excluded from the additional tax required under the Chicago Soft Drink Tax Ordinance. The Plaintiff alleged the Defendant acted in violation of the Illinois Consumer Fraud and Deceptive Trade Practices Act. The Plaintiff sought an injunction requiring the Defendant to reconfigure the point of sale system of its franchisees to exclude 100% juice from the additional tax, actual damages and attorney's fees for the class, and any further relief the court deemed proper. The Defendant filed a motion to remove the matter to Federal Court and a Motion to Dismiss. Without an admission of wrongdoing, on February 13, 2018 the Defendant paid \$7,250 in settlement of all claims on behalf of itself, its affiliates and franchisees.
- 30) Charles Drake and Mario Aliano, Plaintiffs v. Doctor's Associates Inc., Defendant (Circuit Court of Cook County, Illinois, Chancery Division, Docket No. 2017CH11351). Plaintiffs filed the class action lawsuit on August 18, 2017, alleging that Defendant violated the Illinois Consumer Fraud and Deceptive Trade Practices Act when Plaintiffs were charged the Cook County Sweetened Beverage Tax on unsweetened beverages purchased at Subway® restaurants in Cook County. They further alleged that the point of sale system franchisees are required to use is improperly programmed to apply the tax to beverages that are excluded from the tax. Plaintiffs sought an injunction requiring the Defendant to reconfigure the point of sale system to exclude unsweetened beverages from the additional tax, as well as damages, attorney's fees, and costs, and any other relief the court deems just and appropriate. Defendant has moved to remove the matter to federal court and to dismiss the action. Without an admission of wrongdoing, on February 13, 2018 DAI paid \$9,250 in settlement of all claims on behalf of itself, its affiliates and franchisees.
- 31) Lisa Lee, Plaintiff v. Doctor's Associates Inc., d/b/a Subway Restaurants, Defendant, No. 5:16-cv-00032-KKC (USDC, Eastern District of Kentucky, Lexington Division, Filed January 28, 2016). On February 28, 2016, the Plaintiff, Mrs. Lee, filed a claim alleging the Defendant, DAI, participated in an ongoing pattern of deceit, franchise fraud, Deceptive Trade Practices and acts that violated the FTC Franchise Disclosure Regulations. Mrs. Lee further asserts that DAI induced her to invest in a Development Agent Agreement and that DAI unreasonably refused to permit the transfer of the Development Agent Agreement. Mrs. Lee sought compensatory and punitive damages, pre and post judgment interest and attorney's fees in an amount greater than \$75,000. On February 12, 2016, DAI filed related claims in arbitration under the case caption Doctor's Associates Inc., Claimant v. David

Lee, Respondent, No. 501-16-0000-4924 (American Arbitration Association), contending that David Lee, Mrs. Lee's husband and the Respondent in that arbitration, failed to disclose his wife as an investor under his Development Agent Agreement and failed to indemnify DAI in the lawsuit filed in Kentucky by Mrs. Lee. DAI also sought a declaratory judgment that it was within its rights to disapprove a proposed transfer of the Mr. Lee's Development Agent Agreement. DAI sought compensatory damages, costs, expenses, attorney's fees, pre-award interest, post-award interest and a declaratory judgment. On April 11, 2016, the Defendant filed a Motion to Compel Arbitration in the United States District Court, District of Connecticut under the case captions Doctor's Associates Inc., v. Lisa Lee, No:3:16-CV-00571-JCH (United States District Court, District of Connecticut, Filed April 11<sup>th</sup>, 2016) and Doctor's Associates Inc. v. David Lee No. 3:16-cv-00571-JCH (United States District Court, District of Connecticut, Filed April 11, 2016) (the latter being filed because Mr. Lee refused to participate in the initial arbitration). The United States District Court for the District of Connecticut granted DAI's Petition to Compel Arbitration on August 16, 2016. As a result, the United States District Court for the Eastern District of Kentucky dismissed its pending matter on December 16, 2016. On September 7, 2016, the Mr. Lee filed a counterclaim with the American Arbitration Association. The unofficial counterclaim alleges breach of contract and waiver of contractual time limitations by the DAI. A declaratory award was sought, along with compensatory damages, interest, costs and expenses. Prior to any arbitration being filed with respect to Mrs. Lee, the parties entered into a confidential settlement and mutual release on January 11, 2017 pursuant to which DAI paid \$65,000 to David Lee and Lisa Lee. The arbitration with respect to Mr. Lee was subsequently withdrawn as a result of this settlement.

- 32) Eduardo Rivero, Plaintiff v. Doctor's Associates Inc., Defendant (Circuit Court of the Seventeenth Judicial Circuit, in and for Broward County, Florida, Case No. 11-15200-25). On June 30, 2011, the above case was filed in Circuit Court in Florida by a Subway<sup>®</sup> franchisee alleging that he developed the \$5 footlong promotion and was promised compensation for allowing its use. The Plaintiff alleged breach of implied contract and unjust enrichment. The Plaintiff sought an unspecified amount in damages exceeding \$15,000, interest, costs, and further relief as the Court deems proper. On August 21, 2018, the court dismissed the claims with prejudice after the Parties reached settlement in which without admitting any wrongdoing, DAI paid \$27,500 in settlement of all claims on behalf of itself, its affiliates and franchisees.
- 33) Location Services IP, LLC, Plaintiff v. Subway Sandwich Shops, Inc., Subway Subs, Inc., Franchise World Headquarters, LLC d/b/a Subway Restaurants d/b/a Subway, and Doctor's Associates, Inc. Defendants (United States District Court for the Eastern District of Texas, Marshall Division) (2:16 CV 00193). On March 7, 2016, Plaintiff filed a lawsuit alleging that Defendants infringed on U.S. Patent No. 6,202,023 (Internet Based Geographic Location Referencing System and Method), U.S. Patent No. 8,935,220 (Unified Geographic Database and Method of Creating, Maintaining, and Using the), and U.S. Patent No. 6,356,834 (Geographic Location Referencing System and Method) ("Patents-in Suit"). The Complaint specifically states that Defendants infringe on the Patents-in-Suit by an through their practicing and/or hosting methods comprising at least the Subway<sup>®</sup> Interactive Website at www.subway.com and/or Subway<sup>®</sup> Mobile Application (including at least the Subway<sup>®</sup> iOS Mobile Application and Subway<sup>®</sup> Android Mobile Application). On March 3, 2017, DAI and its joint defendants settled this matter. Without admitting any wrongdoing, DAI paid \$25,000 in settlement of all claims on behalf of itself, its affiliates and franchisees.
- 34) Brian Burr and Brynn Burr, Plaintiffs v. Raghu Marwaha and Rohit Marwaha, Defendants (Superior Court of California, County of Orange) (30-2016-00865345-CU-BT-CJC). On July 22, 2016, Plaintiffs filed a lawsuit, alleging that Development Agents, Raghu Marwaha and Rohit Marwaha influenced Doctor's Associates Inc. ("DAI") to disapprove the Plaintiff's application for a franchise, so that Raghu and Rohit Marwaha could operate their own Subway<sup>®</sup> restaurant at the location proposed by the Plaintiffs. On August 23, 2016 Plaintiffs filed the First Amended Complaint, adding DAI to the lawsuit. DAI was subsequently dismissed from the lawsuit. Plaintiffs claim intentional misrepresentation, intentional interference with contractual relationship, international interference with prospective business relations, negligent interference with prospective business relations, and unfair business practices in violation of Business and Professions Code section 17200. Plaintiffs seek general and special damages including economic and noneconomic damages, pre and post judgment interest, special damages, punitive damages, costs of suit incurred, and attorneys' fees. On August 4, 2016, DAI filed a Demand for Arbitration with the American Arbitration Association ("AAA"), alleging that the Burr's breached their obligations under their franchise application by filing the California Superior Court lawsuit. DAI has asked that an arbitration award be entered against the Burrs declaring that neither DAI nor its agents are liable for the conduct

set forth in the California Superior Court Complaint, and awarding DAI compensatory damages, costs, expenses and attorney's fees, any amounts recovered in the California Superior Court lawsuit, pre-award interest, and post-award interest. DAI filed a Petition to Compel Arbitration in the US District Court, District of Connecticut on August 5, 2016. On December 28, 2016, the US District Court, District of Connecticut granted DAI's Petition to Compel Arbitration, and entered an order directing the Burrs to arbitrate with DAI their claims against DAI's agents that they asserted or could have asserted in the California Superior Court lawsuit. The parties have reached a settlement agreement dated September 28, 2018, in which DAI agreed to pay the Burrs \$55,000.

- 35) Brad Woodward, Sanford Woodard, Bajio Amigos, LLC, Plaintiffs, v. Bajio LLC, Bajio Mountain West, LLC, Logan Hunter, David Worroll, Lisa Oak, Mildred Shinn and Does 1-20, Defendants, Case No. 170907928 (State of Utah, Third Judicial District Court for Salt Lake County, Salt Lake City Department). This action was filed on December 12, 2017. Plaintiffs claim that Bajio, LLC committed a violation of the Utah Consumer Sales Practices Act when it allegedly assigned exclusive geographic territories to more than one franchisee, misrepresented the prospects or chance of success of a franchise and/or failed to disclose efforts to sell or development additional franchises that would be beyond market capacity. On January 5, 2018 Defendants moved to dismiss the action. On May 1, 2018, Defendant's motion to dismiss was denied. On November 2, 2018 the matter was dismissed with prejudice against all defendants pursuant to a confidential settlement agreement between the parties. Pursuant to the settlement agreement, DAI made a \$200,000 settlement payment to Brad Woodward and Sanford Woodward in exchange for a release of claims.
- 36) Joseph Lewis, Claimant v. Subway Systems Australia Pty Ltd., First Respondent, and Subway Realty Pty. Ltd., Second Respondent (Australian Centre for International Commercial Arbitration Case2017-107). On August 14, 2017, the Claimant filed a Notice of Arbitration and subsequently filed amended statements of claim on 28 February 2018, 11 July 2018, 13 August 2018 and on 23 August 2018 against the Respondents claiming damages and interest. The Respondents denied and/or did not otherwise admit the allegations and filed a Statement of Defence and Amended Defence and Further Amended Defence as of 25 September 2018. The Claimant alleged the Respondents made misrepresentations that were deceptive and misleading, and in breach of the Respondents' duty of care to the Claimant with respect to lease negotiations for the location of the Claimant's franchise and in breach of the Australian Consumer Law (ACL) and Retail Shops Lease Act (RSL). Further, the Claimant alleged the misrepresentations were a breach of the Respondent's implied contractual duty to exercise reasonable care and skill. The Claimant further alleged the Respondents engaged in unconscionable conduct in breach of section 20 of the Australian Consumer Law (ACL) and section 46A of the Retail Shop Leases Act (RSL). The Claimant sought damages against the Respondents on the basis that the rent that was agreed for the location was substantially above market rent at the time, as a consequence of which the Applicant suffered loss. The arbitrator on 1 February 2019 proposed to make an award in the Applicant's favour of \$295,335.95 plus interest against both Respondents, subject to considering final submissions around arithmetic calculations and interest calculations. The Applicant's claims were upheld against the Respondents, except for the unconscionable conduct claim which was dismissed. On 14 February 2019, the arbitrator made an award order of \$306,095.80 being \$255,523.45 for the claim and interest of \$50,572.35 with costs of and incidental to the arbitration to be assessed. Costs were subsequently assessed and awarded on 30 August 2019.
- 37) Charles Greenberg, Plaintiff v. Doctor's Associates Inc., Defendant (US District Court for the Southern District of Florida) (1:18-cv-22505-UU). On June 21, 2018, Plaintiff filed a lawsuit, alleging that he received text message offers for Subway® restaurants in excess of the number of text message offers that he consented to receive per month. Plaintiff brings this action on behalf of himself and a class of similarly situated individuals. Plaintiff seeks an order certifying the class, an award of actual and statutory damages, as well as declaratory and injunctive relief and further relief as the Court deems necessary. On August 3, 2018, DAI filed a motion to compel arbitration of the Plaintiff's claims, which the Court granted on August 29, 2018. The case was stayed pending resolution by arbitration. On April 1, 2019, the parties entered into a confidential settlement agreement and mutual release, pursuant to which DAI's affiliate Franchise World Headquarters, LLC and its text message marketing vendor paid Plaintiff a \$17,000 settlement fee.
- 38) Subway Real Estate, LLC. V. Jack El Turk d/b/a Subway Restaurant #4582; (Filed in Berea Municipal Court, Berea, Ohio; Case No.17 CVG 02090). In response to an eviction proceeding Jack El Turk filed an answer, third party complaint and counterclaims against DAI and the Development Agents Daniel Marcantonio, Charles Lerg, Nick Moschouris and Thomas Humphries on September 25, 2017. In his motion and complaint, El Turk alleges

tortious interference with a business, constructive eviction and conspiracy. DAI answered the complaint in Ohio indicating that arbitration was the appropriate venue for the dispute. On December 5, 2017 DAI then filed a petition to compel arbitration under case caption DAI v. Jack El Turk, United States District Court, District of Connecticut, Docket # 3:17-cv-02019-JCH. DAI's petition to compel arbitration was granted in part; Jack El Turk was ordered to arbitrate his claims. On July 6, 2018, the parties entered into a settlement agreement and mutual release, pursuant to which DAI and Subway Real Estate, LLC and Jack El Turk released their claims.

- 39) Triple A Products, LLC v. Doctor's Associates, Inc. (Cir. Court., Miami-Dade County, Florida Case No. 13-023005 CA 10). In 2013, Plaintiff brought claims against Defendant for misappropriation of an idea, breach of fiduciary duty, fraudulent misrepresentation, negligent misrepresentation, promissory estoppel, unjust enrichment, and quantum meruit. Plaintiff is a former vendor to the Subway system. Plaintiff claims that it developed the Diabetes Friendlier Menu, which was first used in Subway® restaurants in connection with a test of Plaintiff's vitamin-enhanced water product, Vitazest. Due in part to constraints in Defendant's existing contract with another supplier, Subway® restaurants ceased the sale of Vitazest and switched to an alternative vitamin-enhanced water product from that other supplier. Some Subway restaurants continued to offer the Diabetes Friendlier Menu. This matter was settled on August 29, 2022, and DAI paid \$2,250,000 in connection with the settlement. The case was dismissed on September 18, 2022.
- 40) Shane Flaum, Plaintiff v. DAI, b/d/a Subway®, Defendant (United States District Court for the Southern District of Florida, No. 0:16-cv-61198) Jason Alan, Plaintiff v. Doctor's Associates Inc. d/b/a Subway, McCan Inc. d/b/a Subway, Defendants (United States District Court for the Central District of California, No. 2:16-cv-0495). On June 6, 2016, and July 6, 2016 respectively, two Plaintiffs filed separate class action lawsuits naming DAI. In both cases, Plaintiffs allege the Defendant violated the Fair Credit Report Act (FCRA) as amended by the Fair and Accurate Credit Transaction Act (FACTA), 15 U.S.C. § 1681 (c)(g)(1) by printing and distributing to customers credit or debit card transaction receipts including the card's expiration date. Plaintiffs contended that printing credit or debit card expiration dates on transaction receipts constitutes a knowing, willful, intentional or reckless violation of FACTA's receipt provision precluding the printing of expiration dates on any receipt. Plaintiffs sought certification of the class, statutory and punitive damages, attorney's fees, costs, injunctive relief and any other relief that the court may find reasonable and just. The franchisee was removed as a named defendant in the Alan case, which was transferred to the United States District Court for the Southern District of Florida. The parties have agreed on a settlement in principle, which includes a class settlement fund of \$30.9 million in consideration for a release of all claims on behalf of DAI, its affiliates and franchisees. The settlement resolves both cases. DAI did not admit any wrongdoing, and contends that noncompliant receipts issued, if any, were not the result of willful or reckless conduct on the part of DAI or its affiliates. On March 11, 2019, the Southern District of Florida issued an order granting Plaintiff's motion for attorney's fees and final approval of the class settlement.
- 41) Doctor's Associates Inc. v. Jose Luis Carbonell and Victoria Carbonell, (6<sup>th</sup> Judicial District Court, Grant County New Mexico, Case No. D-608-2013-00127). On May 7, 2013, Doctors Associates Inc. (DAI) brought an action to confirm a stipulated arbitration award. On July 19, 2013, the Defendants filed an answer as well as counterclaims against DAI and a third-party complaint against BDA Carol English. In their counterclaims and third-party complaint, the Defendants claim that DAI breached the terms of the stipulated award by failing to approve the transfer of two of the Defendants' Subway® restaurants. The Defendants allege breach of contract, breached of the duty of good faith and fair dealing, fraud, and civil conspiracy. Defendants seeks actual and punitive damages, reasonable attorney fees, pre-judgment and post-judgment interest, court costs and such other and further relief as the court deems just and proper. The parties have entered into a confidential settlement and mutual release, pursuant to which DAI paid the plaintiffs a \$60,000 settlement fee. On April 14, 2020, the parties filed a Stipulation of Dismissal with Prejudice.
- 42) Jin Hee Han, Plaintiff v. Subway International B.V., Defendant (Seoul District Court, Case No. 2018NA63343). On January 3, 2018, Plaintiff, a franchise owner in South Korea, filed a claim before the Seoul District Court alleging a decline in weekly sales due to a Subway® restaurant opening nearby. The Plaintiff's claim was dismissed September 10, 2018 due to the arbitration clause requiring all disputes to be resolved through arbitration. The Plaintiff filed an appeal on October 30, 2018. The parties submitted final briefs prior to a February 5, 2020 hearing. On April 1, 2020 the appellate court rejected the Plaintiff's appeal on the basis that the arbitration clause is valid and enforceable.

- 43) Jeffrey E. Frahm v. Doctor's Associates LLC, 01-19-0004-6405 (AAA). On December 24, 2019, former Business Development Agent ("BDA") Jeffrey Frahm filed an arbitration against Doctor's Associates LLC ("DAL") after DAL terminated his Business Development Agent Agreement ("BDAA") for cause. Frahm alleged multiple counts of breach of contract, claiming that DAL unlawfully and improperly terminated the BDAA. Frahm also alleged that he was fraudulently induced into entering into the BDAA. Frahm sought declaratory and injunctive relief, monetary damages, interests, costs and other such relief as may be just and equitable. On May 19, 2020, the parties entered into a confidential settlement agreement and mutual release, pursuant to which the parties agreed to the termination of the BDAA and DAL paid Frahm \$1,150,000 and cancelled \$563,473.34 of debt Frahm owed to DAL. On May 26, 2020, the Frahm withdrew all claims in the arbitration with prejudice.
- 44) Mark Mitchell and Franchise Concepts of Oklahoma v. Doctor's Associates LLC, Subway IP LLC, Franchise World Headquarters, LLC, Joseph Esposito, Esq., Trevor Haynes, Suzanne Greco, Don Fertman, William McCane, 01-20-0005-3623 (AAA). On May 22, 2020, Business Development Agent ("BDA") Mark Mitchell and his operating company filed an arbitration against Doctor's Associates, LLC ("DAL") and other related entities and individuals after DAL terminated his Business Development Agent Agreement ("BDAA") pursuant to a trial period provision. The Claimants alleged that the Respondents improperly terminated the BDAA and interfered with Mitchell's ability to transfer his rights under the BDAA to a third party. The Claimants asserted claims for breach of contract, breach of the implied covenant of good faith and fair dealing, fraudulent and negligent misrepresentation, fraudulent inducement, fraud, tortious interference, unjust enrichment and violations of the Florida Franchise Act, the Florida Communications Fraud Act, the Florida Deceptive and Unfair Trade Practices Act, and the Oklahoma Business Opportunity Act. The Claimants sought declaratory and injunctive relief, monetary damages, punitive damages, interests, costs, attorneys' fees and other such relief as may be just and equitable. On June 23, 2020, DAL filed an answer and asserted counterclaims against Mitchell for breach of contract. On September 11, 2020, the Claimants and DAL entered into a confidential settlement agreement and mutual release, pursuant to which the parties agreed to the termination of the BDAA and DAL paid Mitchell \$1,225,000. On September 18, 2020, the parties withdrew all claims in the arbitration with prejudice.
- 45) James J. Turi and Conri Development Group Inc. v. Doctor's Associates, LLC, Subway IP LLC, and Franchise World Headquarters, LLC, 01-20-0007-5808 (AAA). On July 1, 2020, the Claimants, former Business Development Agent ("BDA") James J. Turi and his operating company, filed an arbitration against the Respondents after DAL terminated Turi's Business Development Agent Agreement ("BDAA") pursuant to a trial period provision. The Claimants allege that the Respondents acted improperly in terminating the BDAA and also breached the terms of a promissory note of which Doctor's Associates LLC is the holder and the Claimants are the makers. The Claimants allege breaches of contract, breach of the implied covenant of good faith and fair dealing, fraud, fraudulent inducement, fraudulent and negligent misrepresentation, unlawful restraint of trade and violations of the FTC Franchise Rule, the Rhode Island Franchise Investment Act, the Connecticut Franchise Act, the Florida Franchise Act, the Connecticut Unfair Trade Practices Act, the Florida Deceptive and Unfair Trade Practices Act, and the Florida Communications Fraud Act. On October 9, 2020, DAL filed counterclaims against Turi and Conri Development for breaches of contract. On February 9, 2021, the Arbitrator issued an order dismissing all allegations as to Subway IP LLC and Franchise World Headquarters, LLC, dismissing allegations under the Connecticut Franchise Act and the Rhode Island Franchise Act, dismissing allegations under the Connecticut Unfair Trade Practices Act as to the BDAA. The February 9<sup>th</sup> Order denied Respondent's Motion to Dismiss the claims of fraudulent inducement, fraud, and violations of the Florida Deceptive and Unfair Trade Practices Act. As to Respondents' motion to enforce the limitation on damages, motion to enforce the terms of a note between the parties, and motion to dismiss all other claims, the Order denied the motions without prejudice and the right to reassert after hearing on the merits. On June 22, 2021, the Claimants and DAL entered into a confidential settlement agreement and mutual release pursuant to which the parties agreed to the termination of the BDAA and DAL paid Turi \$100,000.00 and cancelled \$ 1,043,972.77 of debt Turi owed to DAL. On June 25, 2021, the parties withdrew all claims in the arbitration with prejudice.
- 46) Al Rahim, Inc. and Khatidja "Kay" Ramzan v. Doctor's Associates, LLC (Case Number 01-20-0015-7709) (AAA). The arbitration case was filed with the American Arbitration Association on or about November 23, 2020. An amended demand was subsequently filed against Doctor's Associates, LLC, Franchise World Headquarters, LLC, Subway Real Estate and Subway Realty, Inc. Franchisee Al Rahim alleges a violation of the Washington Franchise Investment Protection Act and has included claims of negligence and promissory estoppel due to an

alleged non-renewal of a lease/sublease. Claimant seeks \$300,000-\$500,000 in damages along with attorneys' fees and arbitration costs. Respondents deny the claims and filed counterclaims of its own. Prior to an oral hearing taking place, the parties settled the matter on June 8, 2021 whereby DAL and SRE LLC paid the Claimants \$60,000 and the arbitration was dismissed with prejudice.

- 47) Al Rahim, Inc. and Khatidja "Kay" Ramzan v. Doctor's Associates, LLC, case 01-20-0015-7709 (AAA). The arbitration case was filed with the American Arbitration Association on or about November 23, 2020. An amended demand was subsequently filed against Doctor's Associates, LLC, Franchise World Headquarters, LLC, Subway Real Estate and Subway Realty, Inc. Franchisee Al Rahim alleges a violation of the Washington Franchise Investment Protection Act and has included claims of negligence and promissory estoppel due to an alleged non-renewal of a lease/sublease. Claimant seeks \$300,000-\$500,000 in damages along with attorneys' fees and arbitration costs. Respondents deny the claims and filed counterclaims of its own. Prior to an oral hearing taking place, the parties settled the matter whereby DAL and SRE LLC paid the Claimants \$60,000 and the arbitration was dismissed with prejudice.
- 48) Ana Catalina Zapata et al v. Subway Partners de Colombia CV ("SPCCV"), Doctor's Associates, Inc. and Carlos Delgado (16th Civil Circuit Court of Medellin, Colombia). On July 15, 2019, the Civil Court of Medellin admitted a class action suit by franchise owner Ana Catalina Zapata, along with fifteen additional current and former franchise owners and their companies for a total of 31 plaintiffs ("the Class") and defined the class as Franchise Owners in Colombia. The Class sought damages due to conducts that allegedly constituted unfair competition and abuse of the dominant position by SPCCV, Doctor's Associates Inc and BDA Carlos Delgado. The Class alleged the policy regarding the opening of Subway® restaurants, the prices charged by suppliers, the promotions and marketing strategies were purported acts of unfair competition and abuse the dominant position held by the Defendants. The Class sought approximately \$3.3 million in damages. Defendants denied the allegations. Defendants further requested the Court to reconsider its decision to admit the class action on the basis that the Plaintiffs did not meet the legal requirement to prove the existence of a class of at least 20 persons, and that the Court lacked jurisdiction to decide the claim. Based on the negotiations held between SPCCV and several Plaintiffs that led to the execution of respective settlement agreements, on March 2020, 17 plaintiffs waived their claims in the class action. On March 11, 2020 the Court overturned the ruling that admitted the suit to process on the basis that the remaining Plaintiffs did not meet the definition of the class as defined by the Court. On June 23, 2020, the remaining Plaintiffs amended their suit and four additional Plaintiffs joined the suit. On August 13, 2020, Defendants again requested the Court to reconsider its decision to admit the suit. The parties resumed negotiations and between August, 2020 and December, 2021, they requested the Court to halt the class action. On December 15, 2021, the remaining plaintiffs waived their claims in the class action based on settlement agreements entered into with SPCCV. On January 13, 2022, the Court terminated the class action due to the total waiver of the Plaintiffs' claims. On May 3, 2022, the class action's docket file was officially filed away in Box 979.
- 49) A. Zaid Elia & Think Fresh LLC v. Doctor's Associates LLC (Case No. 22-011292-CB, 3<sup>rd</sup> Judicial Circuit, Wayne County, State of Michigan) On September 22, 2022, the Plaintiffs, a former Business Developer and his Operating Company filed a civil lawsuit in which they claimed breach of contract, violation of Michigan Franchise Investment Law, and violation of the CT Unfair Trade Practices Act due to the defendant terminating the parties' Development Agreement. The Plaintiffs sought a judgment in excess of \$25,000, a declaratory judgment and injunctive relief, including specific orders preventing DAL from terminating the Development Agreement and compelling DAL to perform under the Development Agreement, attorneys' fees and costs, interest and further relief as the Court deemed appropriate. The complaint was served on the defendant on October 4, 2022. This case was closed on October 13, 2022 when Doctor's Associates, LLC removed the matter to Federal Court.

B. Zaid Elia & Think Fresh LLC v. Doctor's Associates LLC (Case No. 2:22 cv-12458, US District Court for the Eastern District of Michigan, Southern Division) Plaintiffs, a former Business Developer and his Operating Company, Think Fresh LLC, filed a civil lawsuit in which they claimed breach of contract, a violation of Michigan Franchise Investment Law, and a violation of the CT Unfair Trade Practices Act due to DAL terminating the parties' BD Agreement. In response to DAL's Motion to Dismiss the Complaint, the plaintiffs filed a First Amended Verified Complaint dated November 8, 2022, in which they made the same claims of breach of contract, a violation of Michigan Franchise Investment Law, and a violation of the CT Unfair Trade Practices Act due to DAL terminating the parties' BD Agreement. The Plaintiffs sought a judgment in excess of \$75,000,

declaratory judgment and injunctive relief, including seeking specific orders to prevent DAL from further efforts to terminate the Development Agreement and to compel DAL to perform under the BD Agreement, attorneys' fees and costs, interest and further relief as the Court deemed appropriate. On November 11, 2022 the Plaintiffs filed an Amended Preliminary Injunction. On November 22, 2022, DAL filed a Motion to Dismiss the First Amended Complaint, and on December 2, 2022, DAL filed its Opposition to Plaintiffs' Amended Motion for Preliminary Injunction. Prior to a hearing on the merits, and through a mediation conducted on January 16, 2023, the parties reached a settlement and release agreement whereby the parties stipulated that the BD Agreement was terminated on August 31, 2022 and DAL agreed to pay Plaintiff Elia \$1,450,000.00. On January 20, 2023, the Parties filed a Joint Stipulation of Dismissal with Prejudice.

- 50) Junehae Garana & Michael Ku v. Subway International B.V. (International Centre for Dispute Resolution Case No. 01-22-0004-3685). Respondent sent Petitioners a notice of non-renewal of their Business Developer Agreement (“BDA”). Petitioners filed for arbitration on October 17, 2022 with the International Centre for Dispute Resolution (“ICDR”) seeking to have the BDA renewed for an additional 5 year term, as well as to claim for damages of an amount to be determined during the arbitration, and for all costs of the arbitration. Petitioners claim that SIBV’s non-renewal of the BDA is in violation of the terms of the agreement, as well as various laws, including, but not limited to, the Monopoly Regulations and Fair Trade Act. On December 5, 2022, Respondent’s attorneys filed a response to the notice of arbitration with the ICDR. Subsequently, Respondent entered into discussions with the Petitioner in relation to the buyout of the BDA, and an agreement for such buyout was reached on January 17, 2023. As a condition of such buyout, the Petitioner also withdrew its arbitration claim and the matter was deemed closed by the ICDR on January 18, 2023.
- 51) In the Matter of: H.J. Trautwein and B. Fischer v. Subway International B.V., case # 10365814 CV EXPL 23-3009, in the Canton courts in Amsterdam, the Netherlands. Two former Business Development Agents in Switzerland have filed suit claiming improper termination and/or non-renewal of their Development Agent Agreements. Claimants seek damages along with attorneys’ fees. Respondents deny the claims and filed a motion to dismiss. The parties signed a settlement agreement on July 27, 2023. The main terms of the settlement were: withdrawal of the court proceedings; settlement payment paid by SIBV; and mutual release and waiver of all claims.
- 52) Arizona Subway Development Corporation v. Doctor’s Associates LLC, (American Arbitration Association, Case # 01-22-0004-1309). On September 30, 2022, the Claimant, Business Developer (“BD”) Richard Schibler, through his operating company, Arizona Subway Development Corporation, filed an arbitration against the Respondent, DAL claiming Respondent wrongfully took actions to eliminate him as a BD from the Subway® system in violation of his BD Contract. The claim was Amended October 27, 2022. The claims involve the BD Contract expiration date, Third Party Restaurant Evaluations, alleged lost compensation over discounts and deferrals of royalties DAL gave to franchisees at the beginning of the COVID-19 pandemic, and DAL’s exercise of its Right of First Refusal in the sale and purchase of Franchises. The Claimant alleges breach of contract, breach of the implied covenant of good faith and fair dealing, fraud, fraudulent inducement, fraudulent and negligent misrepresentation, contractual and common law indemnity, violation of the Connecticut Unfair Trade Practices Act, and Unjust Enrichment. The Claimant seeks declaratory relief, including specific orders preventing DAL from imposing third party evaluations in Arizona, prohibiting DAL and its successors from exercising its right of first refusal targeted at the Schiblers, or refusing to execute Franchise Agreements with qualified prospective franchisees submitted by the BD, from terminating or refusing to renew the BD Contract indefinitely (unless Claimant commits a material, uncured breach), and prohibiting DAL from unilaterally modifying Claimant’s BD compensation, along with money damages, pre- and post-judgment interest, reasonable attorney’s fees and costs, punitive damages, and further relief as deemed proper. Respondent denies the allegations and filed its Answer and Affirmative Defenses on November 10, 2022. On June 1, 2023, the Claimant and DAL entered into a confidential settlement, termination and release agreement pursuant to which the parties agreed to the termination of the BD Contract and DAL paid Claimant \$4,000,000. On June 5, 2023, the Claimant withdrew all claims in the arbitration with prejudice.
- 53) Sharon Peskett, on behalf of herself and all others similar situated, Plaintiff v. Doctor’s Associates, Inc., d/b/a Subway, Defendant (Superior Court of the State of California for the County of Los Angeles, Case No: 23STCV04783). On March 3, 2023, Plaintiff filed a putative class action alleging the franchised Subway restaurant she visited misstated menu prices by charging a 5% “Service Fee.” The purported class is all persons



who made a purchase at a Subway restaurant and were charged a similar “Service Fee.” The complaint alleges violation of California’s Unfair Competition Law; violation of Connecticut’s Unfair Trade Practices Act; and, breach of contract, and seeks monetary damages, restitution, and injunctive and declaratory relief. Defendant has not yet responded to the complaint. The parties agreed to a confidential Settlement as of July 5, 2023, wherein Defendant agreed to pay the Plaintiff \$1,000 in exchange for full releases and dismissal of the matter, without admission of any wrongdoing by either party.

- 54) Tiare Technology, Inc. v. Subway Sandwich Shops LLC, Subway Subs LLC, Franchise World Headquarters, LLC, Subway Holdings, LLC, Subway Worldwide Holdings, LLC and Doctor’s Associates LLC (Case No. 2:23-cv-254-JRG). On May 30, 2023, an action was filed in the U.S. District Court for the Eastern District of Texas, captioned *Tiare Technology, Inc. v. Subway Sandwich Shops LLC, Franchise World Headquarters, LLC, Subway Holdings, LLC, Subway Worldwide Holdings, LLC and Doctor’s Associates LLC* (Case No. 2:23-cv-254-JRG), naming Subway Sandwich Shops LLC, Subway Subs LLC, Franchise World Headquarters, LLC, Subway Holdings, LLC, Subway Worldwide Holdings, LLC, and Doctor’s Associates LLC (collectively, “Subway”) as defendants. The suit alleges that Subway infringed three of the plaintiff’s patents related to mobile ordering systems technology: U.S. Patent Nos.: 8,682,729, 10,157,414 and 11,195,224 (collectively, the “Tiare Patents”). The complaint further alleges that the ordering application and location-tracking functionality through the mobile application provided by Subway infringes the Tiare Patents. The plaintiff seeks compensatory damages of an amount no less than the amount of a “reasonable royalty” under 35 U.S.C. § 284, treble damages under 35 U.S.C. § 284 for Subway’s alleged willful infringement of the Tiare Patents, a declaratory judgment that Subway has infringed each of the Tiare Patents, a judgment and order enjoining Subway from infringing upon the Tiare Patents and a judgment and order finding the case “exceptional”, thus, requiring Subway to pay the plaintiff its reasonable attorneys’ fees and costs incurred in the litigation pursuant to 35 U.S.C. § 285. Subway filed a motion to dismiss for lack of venue on August 8, 2023. On October 5, 2023 the parties settled the matter. The case was dismissed on October 18, 2023.
- 55) Han-young Cho, Plaintiff v. Subway International B.V., Defendant (Seoul Central District Court Case No. 5223576). On August 25, 2021, Plaintiff, a former franchise owner in South Korea, filed a claim before the Seoul Central District Court alleging unlawful termination of his Franchise Agreement. The Plaintiff alleged inter alia, that the arbitration clause in the Franchise Agreement is not valid under Dutch case law and certain provisions of the Dutch Civil Code. The final hearing was held on December 2, 2022. On February 10, 2023, the court dismissed the Plaintiff’s claim.

### C. Restrictive Orders

- 56) Settlement Agreement Between the United States of America, and Doctor's Associates Inc. and Subway Real Estate Corp. (DJ 204-32-44). On July 31, 2007, DAI, SREC and the United States Department of Justice (DOJ) negotiated a Settlement Agreement on compliance with the Americans with Disabilities Act. No hearing, trial or adjudication took place and both DAI and SREC denied having violated the ADA. Under the Settlement Agreement, DAI will continue to design franchisees’ stores to ADA standards. DAI will train field staff and agents, and retain experts to provide assistance in connection with ADA issues in stores. Field staff and agents will evaluate stores and advise franchisees to remedy existing ADA issues and for future stores attempt to select sites that are accessible to the disabled. DAI will fund an interest-free remediation loan program for franchisees to make required changes. DAI paid \$25,000 to the United States Treasury as a civil penalty.
- 57) In the Matter of: The Commissioner of Financial Protection and Innovation v. Doctor’s Associates LLC d/b/a Subway (California Department of Financial Protection and Innovation) Consent Order Oct. 28, 2020 (no case number). As part of an informal investigation with which we cooperated fully, the Commissioner of Financial Protection and Innovation (“Commissioner”) notified us of certain alleged violations of the California Franchise Investment Law (“FIL”) (Corp. Code § 31000 et seq.). To comply with the FIL, we qualify for, and rely on, an exemption for well-capitalized, experienced franchisors from registration. In addition to the capitalization and experience qualifications that we meet, to secure the availability of the exemption, we are required to file an annual exemption notice and pay a filing fee prior to offering or selling franchises in California. The exemptions apply for the calendar year filed or otherwise specified in the notice. In certain years in the last decade, we filed the exemption notice later than the beginning of the year. Accordingly, because of the late filing, the Commissioner

alleged that we sold unregistered franchises in California and materially modified franchise agreements in parts of the years 2013-2015 and 2018 without complying with the registration requirements under the FIL. Under the FIL, it is unlawful for any person to offer or sell a franchise in California or to solicit a franchisee's agreement to a material modification to its existing franchise agreement unless the offer or material modification has been registered or is otherwise exempt. The Commissioner did not file an administrative enforcement action against us; instead, on November 4, 2020, we and the Commissioner entered into a Consent Order whereby we agreed to stop such violations, and pay penalties totaling \$410,000 for the alleged violations. We also agreed that certain management personnel would attend four hours of California franchise law training courses. We completed the training on December 17, 2020.

#### D. Actions Involving Non-Subway Affiliates and Management

The following affiliates who offer franchises resolved actions brought against them with settlements that involved their becoming subject to currently effective injunctive or restrictive orders or decrees. None of these actions have any impact on us or our brand nor allege any unlawful conduct by us.

- 58) The People of the State of California v. Arby's Restaurant Group, Inc. (California Superior Court, Los Angeles County, Case No. 19STCV09397, filed March 19, 2019). On March 11, 2019, our affiliate, Arby's Restaurant Group, Inc. ("ARG"), entered into a settlement agreement with the states of California, Illinois, Iowa, Maryland, Massachusetts, Minnesota, New Jersey, New York, North Carolina, Oregon and Pennsylvania. The Attorneys General in these states sought information from ARG on its use of franchise agreement provisions prohibiting the franchisor and franchisees from soliciting or employing each other's employees. The states alleged that the use of these provisions violated the states' antitrust, unfair competition, unfair or deceptive acts or practices, consumer protection and other state laws. ARG expressly denies these conclusions but decided to enter into the settlement agreement to avoid litigation with the states. Under the settlement agreement, ARG paid no money but agreed (a) to remove the disputed provision from its franchise agreements (which it had already done); (b) not to enforce the disputed provision in existing agreements or to intervene in any action by the Attorneys General if a franchisee seeks to enforce the provision; (c) to seek amendments of the existing franchise agreements in the applicable states to remove the disputed provision from the agreements; and (d) to post a notice and ask franchisees to post a notice to employees about the disputed provision. The applicable states instituted actions in their courts to enforce the settlement agreement through Final Judgments and Orders, Assurances of Discontinuance, Assurances of Voluntary Compliance, and similar methods.
- 59) The People of the State of California v. Dunkin' Brands, Inc., (California Superior Court, Los Angeles County, Case No. 19STCV09597, filed on March 19, 2019). On March 14, 2019, our affiliate, Dunkin Brands, Inc. ("DBI"), entered into a settlement agreement with the Attorneys General of 13 states and jurisdictions concerning the inclusion of "no-poaching" provisions in Dunkin' restaurant franchise agreements. The settling states and jurisdictions included California, Illinois, Iowa, Maryland, Massachusetts, New Jersey, New York, North Carolina, Pennsylvania, Rhode Island, Vermont, and the District of Columbia. A small number of franchise agreements in the Dunkin' system prohibit Dunkin' franchisees from hiring the employees of other Dunkin' franchisees and/or DBI's employees. A larger number of franchise agreements in the Dunkin' system contain a no-poaching provision that prevents Dunkin' franchisees and DBI from hiring each other's employees. Under the terms of the settlement, DBI agreed not to enforce either version of the no-poaching provision or assist Dunkin's franchisees in enforcing that provision. In addition, DBI agreed to seek the amendment of 128 franchise agreements that contain a no-poaching provision that bars a franchisee from hiring the employees of another Dunkin' franchisee. The effect of the amendment would be to remove the no-poaching provision. DBI expressly denied in the settlement agreement that it had engaged in any conduct that had violated state or federal law, and, furthermore, the settlement agreement stated that such agreement should not be construed as an admission of law, fact, liability, misconduct, or wrongdoing on the part of DBI. The Attorney General of the State of California filed the above-reference lawsuit in order to place the settlement agreement in the public record, and the action was closed after the court approved the parties' stipulation of judgment.
- 60) New York v. Dunkin' Brands, Inc. (N.Y. Supreme Court for New York County, Case No. 451787/2019, filed September 26, 2019). In this matter, the N.Y. Attorney General ("NYAG") filed a lawsuit against our affiliate, DBI, related to credential-stuffing cyberattacks during 2015 and 2018. The NYAG alleged that the cyber attackers used individuals' credentials obtained from elsewhere on the Internet to gain access to certain information for DD

Perks customers and others who had registered a Dunkin' gift card. The NYAG further alleged that DBI failed to adequately notify customers and to adequately investigate and disclose the security breaches, which the NYAG alleged violated the New York laws concerning data privacy as well as unfair trade practices. On September 21, 2020, without admitting or denying the NYAG's allegations, DBI and the NYAG entered into a consent agreement to resolve the State's complaint. Under the consent order, DBI agreed to pay \$650,000 in penalties and costs, issue certain notices and other types of communications to New York customers, and maintain a comprehensive information security program through September 2026, including precautions and response measures for credential-stuffing attacks.

## E. Franchisor-Initiated Litigation

We and our affiliates who sell franchises internationally under the Subway® trademark file actions against Subway® franchisees to enforce system standards, collect monies owed, and to enforce other defaults of the franchise agreement. The following is a list of actions that have been filed by us or our affiliates during the last fiscal year against franchisees in connection with the franchise relationship. We estimate that the franchisees we or our affiliates filed actions against in connection with the franchise relationship constitute about 0.2% of the franchisees operating Subway® restaurants globally.

The following acronyms are stated below to describe us, our affiliates, or the applicable arbitration agency where the action was filed: Doctor's Associates, LLC (DAL); Subway Franchise Systems of Canada, ULC (SFSC); Subway International B.V. (SIBV); American Arbitration Association (AAA); International Centre for Dispute Resolution (ICDR); and Alternative Dispute Resolution Centre (ADRC).

### **ENFORCEMENT OF SYSTEM STANDARDS 2023**

#### Active:

1. DAL v. Shaik Hidayathullah (#14452 and #44268), filed with AAA on 8/30/23, Case No. 01-23-0003-8467.
2. SFSC v. Abbas Pouya (#40496), filed with ICDR Canada on 05/19/2023. Case No. 01-23-0002-1549.

#### Award Rendered:

3. DAL v. Mohammaed A. Baker (#2004, #19067), filed with AAA on 07-31-2023, Case No. 01-23-0003-3093.
4. DAL v. Bhavik Patel (#5606), filed with AAA on 1/23/23, Case Number 01-23-0000-2832, Stipulated Award 10/16/23
5. DAL v. Saira Durrani (#7257), filed with AAA on 1/23/23, Case No. 01-23-0000-2840, Award 07/12/23
6. DAL v. Hardik Mehta (#2408), filed with AAA on 7/5/23, Case No. 01-23-0002-9976, Stipulated Award 11/30/23

#### Confirmation of Award/Judgment:

7. DAL v. Corey Bluml (#10770, #29306, #37889, #15814), filed in Connecticut Superior Court, Case No. AAN cv22-6049367s, Judgment entered 01/10/23
8. DAL v. Miranda Barajas-Brazil (#53049 & #56909), filed in Connecticut Superior Court, Case No. AAN cv23-6050494s, Judgment entered 04/13/23
9. DAL v. Usha & Vinay Patel (#14687), filed in Connecticut Superior Court, Case No. AAN cv23-6050495s, Judgment entered 04/13/23
10. DAL v. Jared Butler, (#29546) filed in Connecticut Superior Court, Case No. AAN cv23-6050964s, Judgment entered 05/22/23
11. DAL v. Terrell Anthony (#6179) filed in Connecticut Superior Court, Case No. AAN cv23-6052206s, Judgment entered 09/07/23

#### Withdrawn:

12. DAL v. Estate of Bradford Dodway (#550, #4303, #10191, #30588, #36131, #60951), filed with AAA on 9/1/2023, Case No. 01-23-0003-8752, withdrawn from AAA on 9/28/2023.
13. DAL v. Vina Patel (#17597), filed with AAA on 1/12/2023; withdrawn from AAA on 10/23/2023.
14. DAL v. Kamran Hanif, Guatam H. Mehta, and Jigneshkumar Unjia (#1993), filed with AAA (no case number) on 5/30/2023, withdrawn from AAA on 6/6/2023.
15. DAL v. Chirayu Patel and Devangi Karsaliya (#24379), filed with AAA on 1/16/23, Case No. 01-23-0000-1897.

### **ENFORCEMENT OF SYSTEM STANDARDS MULTIPLE ACTIONS AND ROYALTIES COLLECTION 2023**

#### Confirmation of Award/Judgment:

None.

Award Rendered:

None.

Active :

16. DAL v. Dawn Reino and Brian Reino, filed with AAA on 12/12/23, Case No. 01-23-0005-7606

Settled:

None.

**ACTION TO TERMINATE FRANCHISE FOR NON PAYMENT OF ROYALTIES, ADVERTISING, AND OTHER CHARGES 2023**

Active:

17. Subway Franchise systems of Canada ULC c. 9440-1189 Québec inc. Et al., filed with ADR Institute of Canada, ADRI File No. DCA 24-103

Award Rendered:

18. DAL v. Mani Beri and Sunil Beri (#597), filed with AAA on 1/27/23, Case No. 01-23-0000-3789.
19. DAL v. Floyd and Deborah Heavner (#47605), filed with AAA on 9/19/2023, Case No. 01-23-0004-1412.
20. DAL v. Guatam H. Mehta and Kamran Hanif (#5283, #42468), filed with AAA on 5/30/2023, Case No. 01-23-0002-4301.

Confirmation of Award/Judgment:

21. DAL v. Frank L. Mollica, filed at Connecticut Superior Court, Case No. AAN CV 23-6051621S, judgment rendered 8/30/2023.

Confirmed:

22. DAL v. Nayef Fakhouri, confirmed, filed in CT Superior Court on 9/15/23, Case No. AAN-CV23-6052679-S.
23. DAL v. Syed Nazrul; Syed-Niaz Nazrul, filed in CT Superior Court on 5/24/23, Case No. AAN-CV23-6051362-S

Withdrawn:

None.

We believe the following statement to be true: Other than these 83 actions (60 in Sections A, B, C and D of Exhibit L, and 23 in Section E of Exhibit L), we do not have to disclose any other litigation in this Disclosure Document.

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# Exhibit M

## Subway Global Privacy Statement



### Introduction

**Effective Date:** October 6, 2021

**Last Updated:** December 1, 2023

This Privacy Statement describes how we collect, use, disclose, transfer, and store your information. It will also tell you about your rights with regard to your personal data.

### HOW TO CONTACT US

If after reviewing this Privacy Statement, you would like to submit a request or you have any questions or privacy concerns, please contact:

The Subway Group Privacy Office  
c/o Franchise World Headquarters, LLC  
1 Corporate Drive, Suite 1000  
Shelton, CT, 06484  
USA  
**Email Address:** [privacy@subway.com](mailto:privacy@subway.com)

If you are a user with a disability and need access to this Privacy Statement in an alternative format, please contact us at [privacy@subway.com](mailto:privacy@subway.com).

- [ABOUT THIS STATEMENT](#)
- [PERSONAL INFORMATION WE COLLECT](#)
- [HOW WE COLLECT INFORMATION](#)
- [HOW WE USE YOUR PERSONAL INFORMATION](#)
- [SHARING YOUR INFORMATION](#)
- [COOKIES AND TARGETED ADVERTISING](#)
- [OPTING OUT](#)
- [YOUR RIGHTS AND CHOICES](#)
- [INTERNATIONAL TRANSFERS](#)
- [HOW LONG WE KEEP YOUR INFORMATION](#)
- [CHILDREN'S PRIVACY](#)
- [OUR SECURITY](#)
- [OUR GROUP COMPANIES](#)

### ABOUT THIS STATEMENT

**The Subway Group.** The Subway Group (“we,” “us” or “our”) is made up of a variety of companies including but not limited to, Subway IP LLC (the owner of our proprietary system for establishing and operating restaurants in order to develop Subway® restaurants worldwide), FWH Technologies, LLC (the owner and licensor of the SubwayPOS® software for use in Subway® restaurants worldwide), Franchise World Headquarters, LLC (a service-oriented company that provides core business-related services to other Subway Group entities), the Subway® franchisors (which offer and sell franchises worldwide), and the Subway® advertising entities (which administers national and local advertising funds and activity for Subway® restaurants and Subway® franchisees worldwide). To see a list of the Subway Group entities that may come in contact with your personal information, please see “Our Group Companies” section below.

**What this statement applies to.** This Privacy Statement applies to the personal information that the Subway Group collects when you interact with the Subway® brand online and offline. This includes information collected through our websites, WiFi services or similar technology provided in Subway® restaurants, branded pages on third party platforms (i.e. social networking services), mobile applications, and through our direct marketing campaigns or other communications, as well as, when you purchase our products, request delivery and carry-out services, subscribe to our news and offers, enter into one of our promotions or contact customer support, apply for employment, or apply to become a franchisee (collectively, “Subway Services”).

**What this statement does not apply to.** This Privacy Statement does not apply to (1) Subway Services that show a different privacy statement (2) third party websites including websites that are operated by Subway® franchisees, or (3) when you interact with us as an employee. Subway® restaurants are owned and operated by independent Subway® franchisees. Each restaurant is solely and independently responsible for its legal and regulatory compliance and this Privacy Statement does not apply to Subway® franchisees or to websites or mobile apps they operate. Please see Subway® franchisees’ privacy notices for information on how they use customer information. There may also be times we have a link to third party websites. If you choose to visit those websites, we are not responsible for the privacy practices or the content of those websites. We encourage you to review the privacy policies of those websites before submitting your personal information. Some third parties may choose to share information about their users with us; that sharing is governed by that company’s privacy policy and not this Privacy Statement.

**Changes to this statement.** If we make any material changes to this statement, we will notify you by means of a notice on this site or by an email (sent to the email address specified in your account). Where we are required by applicable data protection laws, we will also seek your consent to any material changes that affect how we use your personal information. We encourage you to periodically review this page for the latest information on our privacy practices.

## PERSONAL INFORMATION WE COLLECT

### Guests

When you use Subway Services, we may ask you to provide certain personal information. The personal information we collect from you depends on the nature of your interaction with us or the Subway Services you use, but may include the following:

- **Contact Information.** We may collect personal and/or business contact information including your first name, last name, mailing address, delivery address, telephone number, email address, and other similar data.
- **Payment Information.** If you make a purchase online, you will be required to provide a credit/debit card number and related financial information (such as expiration date, security code and billing address), or other payment information (such as your Subway® Card), depending on the form of payment you choose.
- **Account Information.** We collect information such as your username and password when you create a Subway® account, access our online services, or buy our products. Account information may also include how you purchased or signed up for Subway Services, your transactions, billing and support history for the Subway Services you use and anything else related to the account you create. This includes information pertaining to your use of Subway® Cards and your participation in Subway® MVP Rewards or Subway Rewards®, including all related transactions, both in-restaurant and online, whether that information is obtained directly from you or through a service provider we have engaged to help provide those programs.
- **Usage Data.** This is the personal information we collect about you when you are using Subway Services, which may include information about the date and time of your logins and details of your use of third-party applications and advertising you receive.
- **Marketing and Communications.** We may also collect your preferences in receiving marketing from us and our partners.
- **Security Credentials.** We collect user IDs, passwords, email, and similar security information required for authentication and access to your Subway® accounts.
- **Information through Social Media.** You may be given the option to link to your Facebook or other social media accounts through Subway Services. Your use of these features may result in the collection or sharing of information about you, depending on the feature. For example, these features may collect your IP address and information about pages you visit on our site, and may set a cookie to enable the feature to function properly. They may also allow social media services to provide us information about you, including your name, email address, and other contact information. The information we receive is dependent upon your privacy settings with the social media network. We encourage you to review the privacy policies and settings on the social media services you use to make sure you understand the information that is collected, used, and shared by those sites.
- **Customer Service, Surveys & Promotions.** There may be times you provide us additional personal information when you interact with our customer support channels online or by phone or mail; when you participate in our customer surveys or promotions; or to facilitate delivery of Subway Services or to help us respond to your inquiries. Types of additional personal information may include voice recordings, photographs, and videos.
- **Information You Provide about Others.** You may decide to provide us with another person's information (such as their name, email, address or phone number) so that we may recommend or send products or services to that person. Local law may require you to get the consent of that person to provide their information to the Subway Group. We may in turn use the information you provide in accordance with this Privacy Statement.
- **Device & Technical Data.** We collect technical information when you visit our websites or use our mobile applications or other electronic services. This includes information such as your Internet Protocol (IP) address, your login data, the type of mobile device you use, your device operating system and browser type, time zone setting and location, language, device identifiers, the address of a referring website, the path you take through our websites, and other information about your session on our websites.
- **Geolocation Data.** We may collect information about your location by inferring it from your IP address or receiving it from your mobile device when your device is set to share location information. For example, to assist us in showing you the nearest Subway® restaurant, we utilize location information provided by services such as Google Maps and Apple Maps. For most devices and browsers, you can control the sharing of location data with us by adjusting your browser or device settings. For more about how Google Maps collects and shares location data, please review [Google's Privacy Policy](#).
- There may be instances in which the personal information that you provide to us is considered "Sensitive Personal Information" under applicable privacy laws. Sensitive personal information we collect includes: Precise Geolocation and certain Payment and Account information that includes security codes, access codes, or passwords allowing access to an account.

### Prospective Employees

If you apply for employment with the Subway Group, we collect information as part of your application as well as the recruitment process. Personal information collected may include: Your Name, Personal Email, Physical Home Address, Personal Phone Number(s), Government Issued Id (Passport, Driver's License #, SSN), Date of Birth, Banking Information, Education, Criminal Background, Job Qualifications, Employment History, Financial Statements, Electronic Signature, Physical limitations & Special Needs, and References. We may also receive this information if you submit your application via a third-party site or through a recruiter or employment agency.

There may be instances in which the personal information that you provide to us is considered "Sensitive Personal Information" under applicable privacy laws. Sensitive personal information we collect includes: Racial or Ethnic Origin, Philosophical Beliefs, Nationality, Trade Union Membership, Sexual Orientation, Political Opinion, Health Information, Citizenship, Passport, Driver's License #, SSN, and other categories established by applicable law. To the extent you make Sensitive Personal Information available to Subway®, where required by law you consent to Subway® processing such information in accordance with this Privacy Statement.

All information, including personal information submitted by you as part of the application process, will become part of your employee file should you become an employee. Employees' personal information is governed by separate policies and not by this Privacy Statement.

## Franchisees & Business Developers

If you apply to become a Franchisee or a Business Developer with the Subway Group, we may collect information as part of your application. Personal information collected may include, but is not limited to: Your Name, Date of Birth, Personal/Work Email, Physical Home Address, Personal Phone Number(s), Government Issued Id,(Passport, Driver's License #, SSN), Photographs & Videos, Marital Status, Educational Background, Voice Recordings, Financial & Banking, Litigation History, Criminal & Credit History, Job title, Job Qualifications, Employment History, Tax Records, Electronic Signature, and Military Veteran Status.

Some of the personal information that you provide may be considered "Sensitive Personal Information" under the privacy laws of some countries. Sensitive Personal information may include: Racial or Ethnic Origin, Philosophical Beliefs, Nationality, Trade Union Membership Sexual Orientation, Political Opinion, Health Information, Citizenship, Passport, Driver's License #, SSN, and other categories established by applicable law.

Please note all information, including personal information submitted by you as part of the application process, may become part of your franchise or business developer file.

## HOW WE COLLECT INFORMATION

### We Collect Information Directly From You

When you use Subway Services, we may ask you to provide certain personal information to obtain our products or use our services. For example, we collect information if you place an order, create an account, or contact us. We also collect information from you if sign up for email communications, submit a job application, or otherwise submit your information to us. This could be in person, by phone, or online.

### We Collect Information Automatically

When you visit or interact with Subway Services as well as any third-party advertisers and/or service providers, we may use a variety of technologies that automatically or passively collect information about your online activity. We and our service providers use technologies such as cookies, web beacons, unique advertising identifiers, and mobile device identifiers to collect information about the use of our websites and mobile services. For more information, including the types of cookies found on Subway® websites and how to control cookies, please read the "[Cookies & Targeted Advertising](#)" section below.

### We Receive Information from Third Parties

We may collect information about you from other companies and organizations, including our service providers, public databases, social media platforms, our marketing partners or various independent purchasing organizations established for the benefit of Subway® franchisees. This includes, for example, information from public databases or data aggregators that may include your demographic information, media consumption, previous purchases, shopping habits, loyalty program information or lifestyle preferences.

Independent purchasing organizations provide a variety of support functions to Subway® franchisees in each region. Support functions may include, but are not limited to, administering rewards, loyalty, and gift card programs, in which we may work with the independent purchasing organization in joint marketing efforts in relation to those programs. The Independent purchasing organizations we work with are Independent Purchasing Cooperative, Inc. (United States, its territories, and Canada), Independent Purchasing Company (Australasia) Ltd. (Asia, Australia, and New Zealand), Latin American and Caribbean Independent Purchasing Company (Latin America and Caribbean), Independent Purchasing Company Europe Limited (Europe) and Middle East Independent Purchasing Company Ltd. (MEIPC) (Middle East).

### We Collect Information that is Publicly Available

For example, we may collect public information about you when you interact with us through social media. By collecting additional information about you, we can correct inaccurate information, enhance the security of your transactions, and give you product recommendations and special offers that are more likely to interest you.

### We Combine Information

We may combine the information we receive about you, including information you provide directly to us and information we automatically collect through Subway Services, as well as information collected across other computers or devices that you may use, from other online or offline sources, and from third parties. If we combine your personal information and non-personal information, we will treat the combined information as personal information in accordance with this Privacy Statement.

## HOW WE USE YOUR PERSONAL INFORMATION

We may use the information we collect in the following ways.



**To provide our services and contract with you, including to:**

- carry out your requests, fulfill orders, and process payments for our products and services;
- establish and manage your accounts;
- communicate with you about your orders, purchases or accounts with us, or changes to our terms & conditions or Privacy Statement, including handling any requests, questions or comments you may have;
- communicate about, and administer your participation in, special events, programs, webinars, surveys, contests, sweepstakes, and other offers or promotions;
- provide Subway® Card services to you;
- enabling your participation in the Subway® MVP Rewards or Subway Rewards® programs;
- provide online services to you, which includes our websites and/or mobile applications;
- provide customer support, including processing any concerns about our services;
- verify your identity, such as on service calls, login credentials, convention registration;
- enforce our contracts with you and fulfill the performance of a contract; and
- for legitimate human resources and business management reasons

**To market to you, improve our services, and the following legitimate business interests, including to:**

- tell you about our products and services, competitions, offers, promotions or special events that we believe may interest you when you are part of a Subway® loyalty program;
- personalize your experience in our restaurants and on our online services;
- verify your identity or communicate with you about your activities with respect to Subway Services;
- operate, evaluate, and improve our business, including developing new products and services, managing our communications, conducting consumer and operations research, assessing the effectiveness of our sales, marketing and advertising, analyzing and enhancing our products and services, performing accounting, auditing, billing, reconciliation and collection activities;
- administer and protect our business and this website (including troubleshooting, data analysis, testing, system maintenance, support, reporting and hosting of data);
- to respond to and process applications from potential franchisees and business developers and potential employees;
- use analytics and profiling technology to personalize your experience; deliver content (including advertising) tailored to your interests and let you know how to use Subway Services (see "[COOKIES AND TARGETED ADVERTISING](#)" below for more information);
- link or combine with information we receive from others to help understand your needs, use for interest-based or targeted advertising or re-targeting on your computers or other devices;
- ensure the security of our networks and systems, including to help diagnose technical and service issues, troubleshoot issues, bugs or defects related to your account or activities;
- identify and evaluate candidates for potential employment, as well as for future roles that may become available;
- conduct criminal and credit background checks (e.g., OFAC searches) as permitted or required by law;

**To comply with applicable law, including to:**

- protect against, identify, and prevent fraud and other criminal activities, claims and liabilities;
- comply with legal obligations and our policies;
- establish or defend a legal claim; and
- monitor and report compliance issues.

**For the public interest:**

- we may use your personal information if we reasonably believe that there is an inherent security or product issue that we must either disclose to you or the authorities and the use of your information will prevent or potentially minimize the danger to you or others.

**With your consent (where required by applicable law), we may use the information we collect for the following purposes:**

- to process Sensitive Personal Information (where required by applicable law)
- to send you emails or text messages about the products and services, competitions, offers, promotions or special events we believe may interest you;
- to send you emails or text messages about the products and services of our business partners;
- provide location-based services;
- use cookies and similar technologies.

We may use the information we collect about you in other ways, which we will tell you about at the time we collect it and for which we will seek your consent if required by law.

We do not use or disclose sensitive personal information, as defined by California law, for inferring characteristics or for purposes other than those permitted by law.

## SHARING YOUR INFORMATION

We may share information collected from or about you with the following categories of companies in the following ways:

#### Within the Subway Group

The Subway Group may share your information amongst our entities in order to administer our rewards and loyalty programs, process orders and requests, and expand and promote our product and service offerings. Members of the Subway Group who receive your personal information are not authorized to use or share the information, except as set out in this Privacy Statement.

#### With Third Parties

**Subway® Franchisees and Business Developers.** If you choose to contact us or submit a survey about your experience in a Subway® franchisee's restaurant, we may share your information with the Subway® franchisee in order for them to address your request, compliment or complaint. We may also share your information with the Business Developer who oversees the operations of the restaurant. Business Developers are independent contractors of the Subway® franchisor who are responsible for the growth of the franchise in a specific territory.

**Independent Purchasing Organizations.** Depending on your region, we may share your personal information with the applicable independent purchasing organization in your market and their subsidiaries in connection with online purchases, registration of gift cards and the administration of rewards and loyalty programs.

**Service Providers.** We may share your personal information with vendors who provide services to us, such as business, professional or technical support functions. This includes, but is not limited to: service providers that host or operate Subway Services; payment processors; food delivery companies; data processing or other information technology services; research and analytics vendors, customer experience management services and vendors that assist with personalizing individual customer experiences. We do not allow these vendors to use or share this information for any purpose other than to provide services on our behalf.

**Advertising Partners.** We may share information with third parties to provide marketing and advertisement purposes, including to provide cross-contextual behavioral advertising on our websites.

**Sweepstakes, Contests, and Promotions:** If you choose to enter into one of our sweepstakes, contests, or other promotions, we may disclose your information to third parties or the public in connection with the administration of such promotion, as required by law, as otherwise permitted by the Promotion's official rules, or otherwise in accordance with this Privacy Statement.

**Business Transfers.** Your Personal Information is considered a company asset and may be disclosed or transferred to a third party in the event of a proposed or actual purchase, any reorganization, sale, lease, merger, joint venture, assignment, amalgamation or any other type of acquisition, disposal or financing of all or any portion of our business or of any of the business assets or shares (including in connection with any bankruptcy or similar proceeding) of the Subway Group or a division thereof, in order for you to continue to receive the same products and services from, or to continue the same or similar relationship with, the third party.

**Legal Disclosures.** We may disclose your information if we believe that the disclosure is required by law, a subpoena or other legal process, if we believe that the disclosure is necessary to enforce our agreements or policies, or if we believe that the disclosure will help us protect the rights, property or safety of the Subway Group or our guests or partners.

**When You Consent.** We may share your information with other companies if you give us permission or direct us to share the information.

## COOKIES AND TARGETED ADVERTISING

We use cookies and similar technologies for a wide range of purposes in our websites, applications and email communications to deliver the Subway Services and improve your experience. For example, we use information collected from cookies and similar technologies to help us recognize you, customize and improve your experience, provide security, analyze usage of the Subway Services, gather demographic information about our user base, to offer the Subway Services to you, to monitor the success of marketing programs, and to serve targeted advertising on our site and on other sites around the Internet. To learn more about the categories of cookies we (and our service providers) use and what they are used for please click on [Cookie & Ad Settings](#).

**Do Not Track:** Some browsers have "do not track" features that allow you to tell a website not to track you. We do not currently respond to those signals unless noted in this policy.

## OPTING OUT

### Cookies and Other Technologies

Your browser may give you the ability to control cookies or other tracking tools. How you do so depends on the type of tool. Certain browsers can be set to reject browser cookies. If you block cookies, certain features on our sites may not work.

To manage your cookie preferences, please click on [Cookie & Ad Settings](#).

Additionally, the Self-Regulatory Program for Online Behavioral Advertising provides consumers with the ability to manage certain choices online [here](#) and provides a tool for managing mobile choices [here](#). European users should use the following [link](#).

**Please note, options you make are browser and device specific.**

### Marketing Communications

You may opt-out of marketing communications by following the opt-out instructions in the marketing emails we send you or you can also contact us by using the contact details provided under the "[How to Contact Us](#)" section above. Depending on the Subway Services you use, you may also have the ability to change your communication preferences in the profile section of the online services that you use or in your device settings.

If you do opt out of receiving marketing emails from us, we may still send communications to you about your transactions, any accounts you have with us, and any contests, competitions, prize draws or sweepstakes you have entered. Opting out of one form of communication does not mean you've opted out of other forms as well. For example, if you opt out of receiving marketing emails, you may still receive marketing text messages if you've opted in to receiving them. Please note that if you are receiving communications from a Subway® franchise, then you will need to opt out from them directly.

### Push Notifications

Where our mobile applications allow for the delivery of "push notifications", you can also opt out of receiving these notifications by going into your mobile phone settings and toggling the "Notifications" switch within our mobile application to "off".

### Rewards and Loyalty Programs

**U.S., Canada, United Kingdom, Finland.** Participation in the Subway® MVP Rewards or Subway Rewards® program is voluntary; you may end your participation in the Subway® loyalty program by using the contact details provided under the "[How to Contact Us](#)" section above, in which case any data gathered through the program will be deleted except what we are legally required to keep and subject to the remainder of this Privacy Statement. Please note that data originating through other non-program interactions may remain with us.

**Other regions.** If you would like to opt out of a loyalty program in a region not listed above, please contact the independent purchasing organization that is responsible for administering the program in the region in which you registered. For a list of all the independent purchasing organizations and their regions, please see the "Information Received from Third Parties" section above.

### App Tracking Preferences

**Opt Out By Deletion.** You may use the standard uninstall, application, and data management processes available through your mobile device. Once you have uninstalled the app, all the information that is stored in the app is deleted, including any preferences you previously set for location permissions and whether you have allowed us to send you push notifications. Once the app is uninstalled and preferences are deleted, push notifications from the app will stop. You may also refrain from using application features that collect specific types of data. If you are an Apple user, our app also allows you to request deletion of all account data from us.

**Location Opt Out** You may be able to adjust the settings of your device so that information about your physical location is not shared with our app or other apps by (a) disabling location services within the device settings; or (b) denying certain websites or mobile applications permission to access location information by changing the relevant preferences and permissions in your mobile device or browser settings. Please note your location may be derived from your WiFi, Bluetooth, and other device settings. See your device settings for more information.

## YOUR LEGAL RIGHTS

Under certain circumstances, and depending on your state or country of residency, you may have rights under applicable data protection laws in relation to your personal information. You may have the right to:

**Access Your Personal Information.** You can request access to your personal information. This enables you to receive a copy of the personal information we hold about you as well as details about how we are processing it.

**Modify or Update Your Personal Information.** We aim to ensure that personal information in our possession is accurate, current and complete. If you believe that the personal information about you is incorrect, incomplete or outdated, you may request the revision or correction of that information.

**Erasure of Your Personal Information.** You may ask us to delete or remove personal information we hold about you, subject to certain exceptions.

Please note that if you are a Subway® MVP Rewards or Subway Rewards® member, requesting deletion may require the deletion of your account which, upon

completion, cannot be undone.

**Object to Processing Your Personal Information.** You may have the right to object to us processing your information in certain circumstances.

**Right to Opt-out of Sale/Sharing/Targeted Advertising.**

Some states require that we tell you if we sell personal information to third parties for monetary or other valuable consideration, if we share personal information for cross-context behavioral advertising, or use your personal information for targeted advertising. We do not sell personal information in exchange for money; however, we do engage in targeted advertising, and some of our advertising practices on our websites may be classified as sales or sharing under certain state laws. We do not sell personal information of minors under the age of 16 for monetary or other valuable consideration. In certain jurisdictions, you have the right to opt-out of the sale or sharing of your personal information. You may submit a request by clicking [Do Not Sell or Share My Personal Information](#) in the footer of our website and following the instructions. Some browsers also allow you to tell websites not to share your information for cross-contextual behavioral advertising. To learn how to configure this setting, view [here](#). Selections are browser and device specific. To opt out of cross-contextual behavioral advertising, you can also manage your selections [Cookie & Ad Settings](#) in the footer.

**Data Portability.** You may request the transfer of your personal information to you or a third party. We will provide to you, or a third party you have chosen, your information in a structured, commonly used, machine-readable format.

**Right to Appeal.** If Subway rejects your request, you may have the right to appeal that rejection within a reasonable time period. To do so, you can contact us as described in the ["How to Contact Us"](#) section above.

Please note, not all of the rights described above are absolute, and they do not apply in all circumstances. In some cases, we may limit or deny your request because the law permits or requires us to do so, or if we are unable to adequately verify your identity. We will not discriminate against individuals who exercise their privacy rights under applicable law.

**How to Exercise Your Rights.** You may exercise any of these rights, by submitting a request using our webform [here](#) and following the instructions. You may also call our toll-free number at 800-888-4848. In the request, please specify which right you are seeking to exercise and the scope of the request. We may require specific information from you to help us verify your identity and process your request, including your name, email address, and country of residency. If we are unable to verify your identity, we may deny your requests.

- Please note that Subway® restaurants are franchised and are independently owned and operated. Their processing of personal information is subject to their own privacy policies. If you wish to exercise any of these rights with respect to the processing of information by a Subway® restaurant, please visit your local franchise-owned and operated store location to make your requests. We will work with the franchise owner to address your request to the extent required by applicable law.

**If you are not satisfied with our response, and are in the European Union or United Kingdom, you may have a right to lodge a complaint with your local supervisory authority.**

## INTERNATIONAL TRANSFERS

Due to our global operations, your personal information may be transferred to and processed in the United States and other countries that may not provide the same level of data protection as your home country. The Subway Group's privacy practices are consistent with all applicable country, national, state, and local data protection and security laws.

For our customers whose use of Subway Services results in the transfer of personal information from the European Economic Area (EEA), United Kingdom, Switzerland, or other jurisdictions with adequacy provisions to non-adequacy country, we rely on one or more of the following legal mechanisms: the EU-U.S. Data Privacy Framework, the UK Extension to the EU-U.S. Data Privacy Framework, and the Swiss-U.S. Data Privacy Framework (collectively referred to as the "Data Privacy Framework"), the Standard Contractual Clauses, and consent of the individual.

The following Subway entities are certified under the Data Privacy Framework:

- Franchise World Headquarters, LLC
- Subway MyWay, LLC
- Doctor's Associates LLC
- FWH Technologies, LLC
- Subway Franchisee Advertising Fund Trust, Ltd.
- Subway IP LLC
- Subway Real Estate, LLC
- Subway Realty, LLC

These Subway entities are subject to the investigatory and enforcement powers of the Federal Trade Commission and have committed to subject all personal information transferred in reliance on the Data Privacy Framework to the Data Privacy Framework's Principles. In the event any such personal information is transferred to another entity, the transferring Subway entity will remain liable for the recipients' violations of the Data Privacy Framework's Principles. You can find additional information about the Data Privacy Framework as well as a list of participating entities [here](#). Where we transfer your personal information in

reliance on the Data Privacy Framework, you have a right to object to the disclosure of your personal information to third party controllers. To exercise this right, you can contact us as described in the "How to Contact Us" section above.

In compliance with the EU-U.S. DPF and the UK Extension to the EU-U.S. DPF and the Swiss-U.S. DPF, these Subway entities commit to cooperate and comply respectively with the advice of the panel established by the EU data protection authorities (DPAs) and the UK Information Commissioner's Office (ICO) and the Swiss Federal Data Protection and Information Commissioner (FDPIIC) with regard to unresolved complaints concerning our handling of human resources data received in reliance on the EU-U.S. DPF and the UK Extension to the EU-U.S. DPF and the Swiss-U.S. DPF. If you have questions or concerns about our processing of your personal information under the Data Privacy Framework, you may contact us at [privacy@subway.com](mailto:privacy@subway.com). If you have not received a timely or satisfactory response from us regarding your Data Privacy Framework question or complaint, please contact the appropriate independent recourse mechanism below:

- If you are located in the EU - [EU Data Protection Authorities \(DPAs\)](#)
- If you are located in Switzerland - [Swiss Federal Data Protection and Information Commissioner \(FDPIIC\)](#)
- If you are located in the UK - [Information Commission Office \(ICO\)](#)

In some circumstances, you may also be able to invoke binding arbitration as provided for by the Data Privacy Framework Principles.

These Subway entities comply with the EU-U.S. Data Privacy Framework (EU-U.S. DPF) and the UK Extension to the EU-U.S. DPF, and the Swiss-U.S. Data Privacy Framework (Swiss-U.S. DPF) as set forth by the U.S. Department of Commerce. These Subway entities have certified to the U.S. Department of Commerce that it adheres to the EU-U.S. Data Privacy Framework Principles (EU-U.S. DPF Principles) with regard to the processing of personal data received from the European Union and the United Kingdom in reliance on the EU-U.S. DPF and the UK Extension to the EU-U.S. DPF. These Subway entities have certified to the U.S. Department of Commerce that it adheres to the Swiss-U.S. Data Privacy Framework Principles (Swiss-U.S. DPF Principles) with regard to the processing of personal data received from Switzerland in reliance on the Swiss-U.S. DPF. If there is any conflict between the terms in this privacy statement and the EU-U.S. DPF Principles and/or the Swiss-U.S. DPF Principles, the Principles shall govern. To learn more about the Data Privacy Framework (DPF) Program, and to view our certification, <https://www.dataprivacyframework.gov/>.

## HOW LONG WE KEEP YOUR INFORMATION

To the extent permitted by applicable law, we retain your personal information as long as (1) it is needed for the purposes for which we obtained it and in accordance with this Privacy Statement or (2) we have another lawful basis, stated in this Privacy Statement or at the point of collection, for retaining that information beyond the period for which it is necessary to serve the original purpose for obtaining the personal information.

To determine the appropriate retention period for personal information, we consider the amount, nature, and sensitivity of the personal information; the potential risk of harm from unauthorized use or disclosure of the personal information; the purposes for which we use the personal information; whether we can achieve the purposes through other means; and the applicable legal requirements.

## CHILDREN'S PRIVACY

Our services are not intended for use by children under the age of 13 or equivalent minimum age depending on the jurisdiction.

If you are a parent or legal guardian and believe we may have collected information about your child, please contact us as described in the [How to Contact Us](#)" section above.

If we learn that we have inadvertently collected the personal information of a child under 13, or equivalent minimum age depending on the jurisdiction, we will take steps to delete the information as soon as possible.

## OUR SECURITY

We use reasonable security measures as required by applicable law. While we have employed security technologies and procedures to assist safeguarding your personal information, no system can be guaranteed to be 100% secure. Please note that we cannot ensure or warrant the security of any information you transmit to us. You use Subway Services and provide us with your information at your own risk. In the event that we are required by law to inform you of a breach to your personal information we may notify you electronically, in writing, or by telephone, if permitted to do so by law.

## OUR GROUP COMPANIES

Here is a list of our entities that may be involved in processing your personal information:

Doctor's Associates LLC  
Franchise World Headquarters, LLC  
FWH Technologies, LLC  
SJ Marketing G.K.  
Subway Brand Management & Consultant (Shanghai) Co., Ltd.

Subway Franchise Systems of Canada, ULC  
Subway Franchisee Advertising Fund Trust B.V. Sucursal Argentina  
Subway Franchisee Advertising Fund of Australia Pty. Ltd.  
  
Subway Franchisee Advertising Fund of Canada Inc.  
Subway Franchisee Advertising Fund Trust B.V.  
Subway Franchisee Advertising Fund Trust Ltd.  
Subway Franchisee Canadian Advertising Trust  
Subway International B.V. - South Korea Branch  
Subway International B.V. - Taiwan Branch  
Subway International B.V.  
  
Subway International B.V. Sucursal Argentina  
  
Subway International B.V. Sucursal El Salvador  
Subway International B.V. Philippines Branch  
  
Subway International de Mexico, S. de R.L. de C.V.  
Subway IP LLC  
Subway Japan G.K.  
  
Subway Japan Restaurants G.K.  
Subway MyWay of Canada, ULC  
Subway MyWay, LLC  
Subway Partners Colombia C.V.  
  
Subway Payment Services, LLC  
  
Subway Payment Services Canada, ULC  
Subway Realty Limited  
Subway Realty of France EURL.  
Subway Realty of Spain, S.L.U.  
Subway Subs of Canada, ULC  
Subway Systems Australia Pty. Ltd.  
  
Subway Systems Colombia S.A.S.  
Subway Restaurant Management (Shanghai) Co. Ltd.  
Subway Systems Middle East FZ-LLC  
Subway Systems Singapore Pte. Ltd.  
Subway Vermietungs-und Servicegesellschaft mbH  
Subway Vermietungs-und Servicegesellschaft G.m.b.H. -organizační složka (Czech Republic)

## CONTACT US

Thank you for reading our Privacy Statement. If you have any questions about this Statement or about how we process personal information, please contact us by using the contact details provided under "[How to Contact Us](#)", which is located at the top of this document.

If we are unable to resolve your concerns, you have the right to contact a data privacy supervisory authority in the country where you live or work, or where you consider that the data protection rules have been breached or seek a remedy through the courts.

## Exhibit N



## NORTH AMERICA SOCIAL MEDIA POLICY

Your franchisor (“Subway,” “company,” “we”, or “us”) has adopted the following Social Media Policy to help guide your social media use and protect you, your restaurants, and your team members, as well as the Subway® brand.

This policy applies to all Business Developers (BDs) and Franchisees in North America. We strongly encourage you to establish a similar social media policy for your employees.

### WHY SOCIAL MEDIA MATTERS

Whether you are a Business Developer or Franchisee, you are an ambassador of the Subway brand. Your words and actions can impact the public perception of the brand, brand sentiment and the livelihood of Subway team members working in the nearly 40,000 restaurants around the world.

**Violation of the principles outlined in this policy may result in the termination of your agreement with us.**

### WHAT SOCIAL MEDIA INCLUDES

Social media refers to the creation, sharing and/or exchange of information and ideas amongst individuals in virtual communities and networks, such as Facebook, Twitter, Instagram, YouTube, Snapchat, Flickr, TikTok, blogs and wikis. *Any platform that enables user conversation is considered social media.*

**Only Subway Headquarters is authorized to create Subway branded social media pages. Individual BDs and Franchisees are allowed to repost or share advertisements from the national level Subway social media pages on their individual non-branded pages in accordance with platform guidelines. If you launch a social media page in violation of this policy, we reserve the right to work with the social media platform and remove the page without notice to you.**

### NORTH AMERICA DRIVEN SOCIAL MEDIA EFFORTS

- The official Subway social media pages are as follows
  - Facebook
    - The official US Facebook page is: <http://www.facebook.com/subway>
    - The official Canada Facebook page is: <https://www.facebook.com/SubwayCanada/>
    - The activities on these pages spark everyday conversation, link to promotional efforts, and create special experiences. The conversation is monitored closely by Subway’s social media team.
  - Twitter
    - The official Twitter page is: <https://twitter.com/SUBWAY>
    - The official Canada Twitter pages are: <https://twitter.com/SUBWAYCanada>  
<https://twitter.com/SUBWAYCanadaFr>
    - These profiles are managed and moderated on an hourly basis. Through the account, we highlight brand programs and activities and successfully engage with other leaders on Twitter – including verified fans, celebrities, and influencers.
  - Instagram
    - The official US Instagram page is: <https://www.instagram.com/subway>.
    - The official Canada Instagram pages are: <https://www.instagram.com/subwaycanada>  
<https://www.instagram.com/subwayquebec/>
    - The activities surrounding these pages involve photo-sharing captivating images of our product, sparking conversation with fans, brands, celebrities, and thought leaders.





Additional activity involves campaigns that empower influencers to talk about and recommend eating at Subway® restaurants.

- YouTube
  - The official US YouTube page is:  
<https://www.youtube.com/c/subwayofficial>
  - The official Canada YouTube page is:  
<http://www.youtube.com/@subwaycanada>
  - These profiles are used to create and share online videos for users to engage with.
- TikTok
  - The official US TikTok page is:  
<https://www.tiktok.com/@subway>
  - The page is used to create, share and discover short, personalized videos and creatively express our brand voice and initiatives through entertainment and music.
- Snapchat
  - The official US Snapchat is @Subway. The page is used to create filters for users to engage with.

## SOCIAL MEDIA ENGAGEMENT GUIDELINES

Social media is a fun way to promote Subway’s newest products, craveable ingredients and convenient guest experiences, and you are encouraged to use your individual social media pages to appropriately share your brand love.

When mentioning the Subway brand, products, or promotions on social media, please follow the guidelines below. **Your franchisor reserves the right to remove any Subway related post for any reason.**

- **Identify yourself** with your name and, when relevant, your role at Subway.
  - If mentioning Subway outside of reposting a national post, use a disclaimer, such as:
    - Twitter/Instagram/TikTok disclaimer: “These tweets are my own, not Subway’s”.
    - Blog disclaimer: “The opinions expressed in this blog are my own and not those of Subway®”.
  - Be aware that others will associate you with the Subway brand when you or your employees identify yourself as a BD or Franchisee. Ensure that your LinkedIn, Twitter, or other social network profile and related content is consistent with how you wish to present yourself to colleagues and guests.
- **Share your relationship to Subway® and restaurant location(s)** when endorsing the Subway brand or offering promotions.
  - It is a legal requirement that you disclose your relationship with Subway when promoting or endorsing the Subway brand.
    - When sharing a national post, please include something like I am a proud owner of a Subway® restaurant”.
  - To avoid confusion amongst guests, distinguish between local and national promotions in your posts if relevant.
- **Only cite agencies, partners or suppliers with their approval.** If possible, link to the source when you do make a reference.
- **Respect your audience.** Show proper consideration for others’ privacy and for topics that may be considered objectionable or inflammatory, such as religion or politics, and refrain from posting anything that could be viewed as obscene, threatening, harassing, discriminatory or abusive.



- **Respect intellectual property and rights of publicity.** Obtain necessary licenses and/or permissions before posting or referring to others' work. This includes trademarks, work subject to copyright and rights of publicity.
- **When in doubt, ask before you share.** If you are considering content that makes you even the slightest bit uncomfortable, don't share it. If you are still unsure and it's related to Subway®, contact the BD or SMO Team.

If you experience or are aware of BD, Franchisee, manager or Sandwich Artist™ misconduct on any social media platform that violates this policy or any other Subway brand policies, please contact the BD or SMO Team.

## MEANINGFULLY SHARE AND ENGAGE WITH CONTENT

If you mention the Subway brand, products or promotions on your individual social media page, **consider:**

- **Showcase your personality.** Be yourself and have fun on social media. Your creativity, energy, and unique perspective are invaluable to our brand. Don't shy away from sharing that with your audience.
- **Use captivating language.** We are all exceptionally passionate and proud of the products we serve. Use descriptors and engaging language when sharing content on social media to ensure that your audience recognizes your excitement for the Subway brand.
- **Invite your audience to join the conversation.** Social media is a great place to spark positive conversations and invite feedback from your audience. Try sharing prompts that encourage people to talk about what they love most about our product and meal experience.
- **Increase your visibility with brand hashtags and mentions.** Tag our official brand pages and include the below hashtags when writing your caption to increase the probability that users will see your content in their social media feeds.
- Our official US brand hashtags include:
  - #EatFreshRefresh
    - When using #EatFreshRefresh it must be accompanied by #Freshlyprepared
  - #SubwayDelivers
- **Keep the information on your social media pages current.** Outdated information can lead to confusion amongst guests.
- **Use high quality images, graphics, and/or videos of the product.** When capturing images and videos of our product, be sure to use good lighting and proper positioning. Images and videos should have high clarity for users to see and engage with. Also, remember to get creative! Consider how to make the product look more enticing and compelling for your audiences.
- **Inspect your environment.** Before capturing content, be sure to scan your environment for any distracting background items, untidy workspaces, or depictions of confidential information.
- **Request permission to feature guests in your content.** If you are featuring a guest or co-creating content with a guest, be sure to ask for consent before sharing the content onto your social media pages. This ensures that the guest is aware of how they will be depicted in your content, and where and how the guest may become discoverable across social media.



- **Monitor your activity closely.** Posts and responses move fast. Monitor posts, respond when necessary, and forward complaints as appropriate. Remember, any misinformation or negativity can escalate if left unchecked.

## SOCIAL MEDIA ACTIVITIES TO AVOID

If you mention the Subway® brand, products, or promotions on social media, **you must not:**

- **Share confidential information.** Although it's great to share positive brand news, the Franchise agreement and/or Business Development agreement that you have signed with us contains restrictions that require you to keep certain information confidential. This includes any information about our business strategies or upcoming initiatives before their official launch. If you share information with your staff make sure they have a confidentiality agreement that protects the information and obligates your employee to treat it as confidential.
  - Pay close attention to disclaimers and phrases such as "for internal use only." These materials should not be forwarded to anyone who is not subject to a confidentiality agreement.
  - If you are unsure whether you can disclose certain information, seek approval with your BD or SMO team. Examples of Confidential Information include:
    - Internal newsletters (i.e., BD Update, or any official company communications)
    - Information on internal networks, such as The Feed.
    - Marketing materials shared prior to official Subway release
- **Misuse your public voice.** Using your social media platforms to defame or embarrass the Subway brand, BDs, Franchisees, Subway team members, guests or competitors is unacceptable. Don't engage with negative comments on Subway accounts or on behalf of the brand.
- **Comment on Legal matters** related to the Subway brand unless you are an official spokesperson and have the prior written approval by both the Legal and the PR Team.

Remember, your online and in-person interactions, as well as those of your team members, reflect the Subway brand. You are expected to conduct yourself in accordance with company standards, policies, and behavior outlined in this document and your agreement with us. Failure to do so may be a default of your agreement with us.

**If you have any questions about the social media policy or your own social media channels, please contact XX.**

**GENERAL RELEASE**

This General Release (the "**Release**"), is effective as of \_\_\_\_\_, 20\_\_ regardless of the date of signature (the "**Effective Date**"), and is given by \_\_\_\_\_, a \_\_\_\_\_ on behalf of his, her or itself and each of his, her or its affiliates, parent and child companies, subsidiaries, related companies, and all companies under common ownership or control with them and their employees, officers, directors, shareholders, managers, partners, principals, agents, contractors, heirs, successors and assigns (collectively the "**Franchisee Releasing Parties**") in favor of **DOCTOR'S ASSOCIATES LLC**, a Florida limited liability company ("**DAL**"), and DAL's franchisees and each of their affiliates, parent and child companies, subsidiaries, related companies, and all companies under common ownership or control with them and each of their employees, officers, directors, shareholders, managers, partners, principals, agents, contractors, franchisees, licensees, area representatives, business associates, business developers, heirs, successors and assigns (collectively, "**DAL Released Parties**").

**BACKGROUND INFORMATION:**

The Parties acknowledge that DAL and \_\_\_\_\_ entered into a Franchise Agreement dated \_\_\_\_\_ (the "**Franchise Agreement**") for Subway® franchise # \_\_\_\_\_, located at \_\_\_\_\_, \_\_\_\_\_, \_\_\_\_\_.

**OPERATIVE TERMS:**

Accordingly, the parties agree as follows:

1. **Release by Franchisee Releasing Parties**. The Franchisee Releasing Parties do hereby irrevocably and unconditionally forever release, waive, discharge and covenant not to sue, DAL Released Parties of and from any and all actions, causes of actions at law and in equity, charges, complaints, contracts, liabilities, obligations, claims, demands, premises, reimbursements, costs, losses, debts, expenses, attorney's fees, damages, indemnities and claims of any kind or nature whatsoever which any of Franchisee Releasing Parties now have, ever had, or hereafter can, will or may have against any of the DAL Released Parties for and upon, or by reason of any damage, harm, loss or injury, now existing or hereafter arising out of or relating in any way to any acts, failure to act, omissions or intentional, negligent, reckless, or willful conduct or misconduct of any of the DAL Released Parties or their business or commercial activities, trademarks or service marks, occurring or arising at any time on or before the Effective Date, except for DAL's obligations under the Franchise Agreement and this Release. This release, waiver, discharge and covenant not to sue extends and applies to, and also covers and includes, all unknown, unforeseen, unanticipated and unsuspected injuries, damages, losses and liabilities, and the consequences thereof, as well as those now disclosed and known to exist occurring or arising on or before the Effective Date. The provisions of any state, federal, local or territorial law or statute providing in substance that releases will not extend to claims, demands, injuries or damages which are unknown or unsuspected to exist at the time to the person executing such releases are expressly waived by Franchisee Releasing Parties. However, this release will not apply to the duties and obligations expressly contained in this Release and the Franchise Agreement.

Each Franchisee Releasing Party has read or been advised of Section 1542 of the Civil Code of the State of California, which provides as follows: A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS WHICH THE CREDITOR DOES NOT KNOW OR SUSPECT TO EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE RELEASE, WHICH IF KNOWN BY HIM OR HER MUST HAVE MATERIALLY AFFECTED HIS OR HER SETTLEMENT WITH THE DEBTOR. Each Franchisee Releasing Party understands that Section 1542 gives him, her or it the right not to release existing claims of which he, she or it is not now aware, unless he, she or it voluntarily chooses to waive this right. Having been so apprised, each Franchisee Releasing Party nevertheless voluntarily elects to and does waive the rights described in Section

1542 of the Civil Code of the State of California, and elects to assume all risks for claims that now exist in his, her or its favor, known or unknown.

2. **Confidentiality.** The parties expressly agree that they will maintain this Release, all drafts and discussions and actions relating to it and this Release's terms and conditions, in strict confidence and will not disclose the same to any third party without the prior written consent of the other parties. The foregoing obligations will not apply to any terms that a party is ordered by a court or tribunal of competent jurisdiction to disclose or in connection with a third party request as part of discovery in any court or administrative proceeding. However, the foregoing obligations of confidentiality will not apply to DAL to the extent that DAL deems it reasonably necessary to disclose this Release or any of its terms: (a) in connection with DAL's business and franchise operations or in compliance with any state or federal laws, rules or regulations; and/or (b) to a limited number of DAL's employees, shareholders, officers, directors, actual and prospective franchisees, licensees, area representatives, investors, purchasers of DAL's business, lenders, attorneys, accountants and other advisors provided such persons have a need to know such information and agree to an obligation of confidentiality. The parties agree that they will not, directly or indirectly, make any statements or comments that are in any way disparaging, negative, not positive or not favorable toward the other parties or any of the other parties' products, services, trademarks or service marks, business, goodwill, reputation, conduct, DAL's franchisees, current or former owners, employees, officers, directors, owners, agents, representatives, clients, suppliers, franchisees, licensees, or business activities, whether verbally, in writing, electronically or on-line. The foregoing restrictions set forth in the preceding sentence apply to any statements made to any third parties including, without limitation, current or former employees, news media, clients, customers, franchisees (existing or former), licensees or business associates of the other parties, officers, representatives, contractors, vendors, suppliers or other members of the public and third party businesses operating under a name containing the word "SUBWAY" or any word(s) similar thereto. This Section does not limit the ability of any Franchisee Releasing Party to discuss his, her or its experience as a franchisee with prospective franchisees.

3. **Miscellaneous.**

(a) **Severability:** If any of the provisions of this Release are held invalid for any reason, the remainder of this Release will not be affected and will remain in full force and effect.

(b) **Complete Agreement:** All of the terms and understandings between the parties are contained in this Release. There are no other oral or written understandings or agreements between them. The signing and delivery of this Release will not be construed as acknowledging any liability or responsibility on either party's part for any claim or matter whatsoever.

(c) **Attorneys' Fees, Etc.:** In any action or dispute at law or in equity that may arise under or otherwise relate to this Release, the prevailing party will be entitled to reimbursement of all of its costs and expenses, including reasonable accounting and legal fees (including paralegal fees and expenses, witness fees, court costs, arbitrator charges, and travel and lodging expenses).

(d) **Headings and Captions:** The captions preceding each section of this Release are inserted solely for convenient reference; they do not constitute a part of this Release and do not affect its meaning, interpretation or effect.

(e) **Counterparts:** The parties may sign this Release in multiple counterparts. Each signed counterpart will be an original.

(f) **Joint and Several:** In this Release, any words in the singular will also include the plural, as the case may be and as the context may require. If Franchisee Releasing Parties consist of more than one person, then all of Franchisee Releasing Parties' obligations to DAL under this Release are joint and several.

(g) **Further Assurances:** The parties will take any and all actions necessary or appropriate to effectuate the purposes of this Release; and sign any and all documents required or necessary under law or otherwise to effectuate the provisions of this Release.

(h) **Background Information and Exhibits:** The background information is true and correct. This Release will be interpreted by reference to the background information and exhibits.

(i) **Law and Jurisdiction:** All arbitration, dispute resolution, governing law, limitations on damages and jury trial provisions set forth in the Franchise Agreement, will apply to this Release.

*[Signature Page Follows]*

To signify the intent to be bound by this Release, the parties have signed below:

**“DAL RELEASED PARTIES”:  
DOCTOR’S ASSOCIATES LLC**

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

**“FRANCHISEE RELEASING PARTIES”:**

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Date: \_\_\_\_\_

*If an entity:*  
\_\_\_\_\_

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

**EXHIBIT P**

**STATE SPECIFIC ADDENDA FOR THE FOLLOWING STATES:**

**CALIFORNIA  
HAWAII  
ILLINOIS  
MARYLAND  
MINNESOTA  
NORTH DAKOTA  
NEW YORK  
RHODE ISLAND  
VIRGINIA  
WASHINGTON**





ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT FOR CALIFORNIA

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024 (the “Franchise Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”).

THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE DISCLOSURE DOCUMENT.

OUR WEBSITE HAS NOT BEEN REVIEWED OR APPROVED BY THE CALIFORNIA DEPARTMENT OF BUSINESS OVERSIGHT. ANY COMPLAINTS CONCERNING THE CONTENT OF THIS WEBSITE MAY BE DIRECTED TO THE CALIFORNIA DEPARTMENT OF BUSINESS OVERSIGHT at [www.dbo.ca.gov](http://www.dbo.ca.gov).

Item 1

THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES

Add the following disclosure to Item 1:

Your business may be subject to wage and hour laws and regulations, including the laws enacted under California Assembly Bill 1228 (“AB 1228”).

Item 2

BUSINESS EXPERIENCE

Add the following disclosure to Item 2:

The franchisor, individuals named in Item 2 of this Franchise Disclosure Document, and our Business Developers, are not subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities Exchange Act of 1934, 16 U.S.C.A. 78a et.seq., suspending or expelling such persons from membership in such association or exchange.

Item 5

INITIAL FEES

Add the following disclosure to Item 5:

We do not charge any initial fees related to AB 1228 initial training and any safety or security measures specific to AB 1228’s requirements and standards.

Item 6

OTHER FEES

Add the following disclosure to Item 6:

We do not charge any other fees related to AB 1228 ongoing training and any safety or security measures specific to AB 1228’s requirements and standards.

Item 11

FRANCHISOR’S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS, AND TRAINING

Add the following disclosure to Item 11:

We do not provide any AB1228 ongoing training or any safety or security measures specific to AB 1228's requirements and standards.

Item 17  
RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

Add the following after the heading THE FRANCHISE RELATIONSHIP:

California Business and Professions Code Sections 20000 through 20043 provide rights to the franchisee concerning termination or non-renewal of a franchise. If the franchise agreement contains a provision that is inconsistent with the law, the law will control.

The franchise agreement provides for termination upon bankruptcy. This provision may not be unenforceable under federal bankruptcy law (11 U.S.C.A. Sec. 10 et seq.).

The franchise agreement contains a covenant not to compete which extends beyond the termination of the franchise. This provision may not be enforceable under California law.

The franchise agreement contains a liquidated damages clause. Under California Civil Code Section 1671, certain liquidated damages clauses are unenforceable.

You must sign a general release if you transfer your franchise. California Corporations Code § 31512 voids a waiver of your rights under the Franchise Investment Law (California Corporations Code §§ 31000 through 31516). Business and Professions Code § 20010 voids a waiver of your rights under the Franchise Relations Act (Business and Professions Code §§ 20000 through 20043).

The franchise agreement requires binding arbitration. The arbitration will occur at Connecticut with the costs being borne equally by the parties, except as otherwise provided in the Franchise Agreement. See Paragraph 24 of the Franchise Agreement.

Prospective franchisees are encouraged to consult private legal counsel to determine the applicability of California and federal laws (such as Business and Professions Code Section 20040.5, Code of Civil Procedure Section 1281, and the Federal Arbitration Act) to any provisions of a franchise agreement restricting venue to a forum outside the State of California.

The franchise agreement requires application of the laws of Florida. This provision may not be enforceable under California law.

EXHIBIT A  
FRANCHISE AGREEMENT

Add the attached Franchise Agreement Addendum.

**FRANCHISE AGREEMENT ADDENDUM FOR STATE OF CALIFORNIA**

This Addendum (“**Addendum**”) dated \_\_\_\_\_, \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement of the same date between Doctor’s Associates LLC, a Florida limited liability company, with a principal office in Shelton, Connecticut (“**we**”, “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”). The Franchise Agreement, as amended by this Addendum, will be called this “**Agreement**”. Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS:**

A. The parties agree it is their intent and desire to amend this Agreement to comply with the requirements set forth in the California Franchise Investment Act (“**Franchise Act**”). The parties are signing this Addendum, in part, to comply with the Franchise Act. The parties agree that if it is later believed by a party or otherwise determined that the Franchise Agreement fails to comply with the Franchise Act, the parties will further modify the Franchise Agreement so that it will be in compliance.

**AGREEMENT:**

Acknowledging and agreeing to Recital above, which is added to the Recitals of the Franchise Agreement and is herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

I. If we give you ten (10) days’ written notice, we may, at our option and without prejudice to any of our other rights or remedies provided under this Agreement, terminate this Agreement if: (i) you abandon the Restaurant for five (5) or more consecutive days; (ii) you fail to pay any money you owe us, our Affiliates, the landlord of the premises under this Agreement or any other Franchise Agreement you have with us, or you fail to pay any amounts we may become liable to pay because of your action or omission; (iii) you are evicted from the Restaurant location for non-payment of rent or related charges; or (iv) you use the Restaurant or the Restaurant location for any unauthorized use that we believe is injurious or prejudicial to the System, the Marks or goodwill. The notice will specify the default and provide you ten (10) days to remedy the default from the date of delivery of the notice.

II. If we give you ninety (90) days’ written notice, we may, at our option and without prejudice to any of our other rights or remedies provided under this Agreement, terminate this Agreement if: (i) you do not substantially perform all of the terms and conditions of this Agreement; (ii) you lose possession of the premises where the Restaurant is located; (iii) you become(s) insolvent, make(s) an assignment for the benefit of creditors or seek(s) bankruptcy relief either through reorganization or liquidation, in any court, legal or equitable; (iv) you lose any permit or license you need to operate the Restaurant; (v) you fail to comply with your duties under this Agreement or the Operations Manual; (vi) you fail to obtain from us or the BD approval to open the Restaurant or to re-open the Restaurant after a relocation; (vii) you fail to properly report gross sales as provided in this Agreement; (viii) you fail to complete any transfer or assignment of the Restaurant in accordance with this Agreement, as applicable; or (ix) you violate the covenant not to compete. The notice will specify the default and provide you sixty (60) days to remedy the default from the date of delivery of the notice. If you cure the default within sixty (60) days, the notice will be void.

III. We may, at our option and without prejudice to any of our other rights or remedies provided under this Agreement, terminate this Agreement without an opportunity to remedy the default unless prohibited by law if: (i) you fail to comply with all civil and criminal laws, ordinances, rules, regulations and orders of public authorities; (ii) you intentionally under-report gross sales, falsify financial data, make a material misrepresentation to us (such as altering an impact survey) or otherwise commit an act of fraud; (iii) you are convicted of or plead guilty or “nolo contendere” to a felony, a crime of violence, moral turpitude, an indictable offense, unfair or deceptive trade practices, or any other crime or offense that is injurious or prejudicial to the System, the Marks or goodwill; (iv) you use the Restaurant or the Restaurant location for any illegal use which would present an imminent danger to the health or safety of the general public; (v) we

are prohibited from doing business with you under any anti-terrorism law enacted by the US Government, including but not limited to the USA PATRIOT Act or Executive Order 13224; (vi) you are dismissed from the training program for engaging in any conduct which is illegal or is injurious or prejudicial to the System, the Marks or goodwill; (vii) you engage in any behavior which would present an imminent danger to the health and safety of an employee or representative of DAL, its Affiliate or a BD; or (viii) you engage in intentional or negligent conduct which would constitute an offense under applicable Anti-Corruption Law in relation to your operation of the Restaurant; or (xi) you operate the franchised business in violation of laws, rules, or regulations intended to protect public health or safety.

After the second notice of a default, any subsequent default in the following twelve (12) month period will be good cause for a final termination without providing you an opportunity to remedy the default, even if you remedy the default.

IV. Upon termination or expiration of this Agreement, we will purchase from you, at the value of the price paid, minus depreciation, all inventory, supplies, equipment, fixtures, and furnishings purchased from us and our approved suppliers under the terms of this Agreement or any other ancillary agreement which are reasonably required to operate the franchised business (collectively referred to as “**Items**”). You must be in possession of all Items and able to deliver clear title to them. Depreciation shall be based on a five (5) year life using the straight-line method. We are not required to purchase any personalized Items. This provision shall not apply if: 1) you decline our bonafide offer to renew; 2) we allow you to retain control of the Restaurant premises; 3) we completely withdraw from all franchised activity within the geographic market of in which the Restaurant is located; or 4) all parties to this agreement mutually agree in writing to terminate or not renew this Agreement. We will not be required to purchase any Items sold by you between the date of the notice of termination and cessation of operation of your Restaurant. We will offset any amount owed to you under this Subparagraph by any amount you owe to us under the terms of this Agreement. You will be responsible for our costs to remove and transport the Items.

V. You may only transfer the Restaurant with this Agreement with our prior written approval provided: (i) you first offer, in writing, to sell the Restaurant to us on the same terms and conditions offered by a bona fide third party purchaser, we fail to accept the offer within thirty (30) days, and your purchase agreement meets our requirements; (ii) each purchaser meets our written qualifications to purchase a franchise, which have been provided to you, and has been otherwise approved by us to own a franchise; (iii) each purchaser passed our standardized test (if not already a Subway® franchisee); (iv) each purchaser successfully completed our training program before the completion of the transfer, unless we permit otherwise; (v) each purchaser receives the required disclosure document, signs the then current form of Franchise Agreement which will amend and replace this Agreement and may contain terms, including financial terms, that differ from this Agreement, and signs the then current form of the Sublease for the Restaurant; (vi) you pay in full all money you owe us and our Affiliates for all your Subway® restaurants and you are not otherwise in default under this Agreement; (vii) you pay us \$7,500 (or \$3,750 if you transfer to, or transfer by adding, your spouse or child) plus any applicable Sales Tax for legal, accounting, training, and other expenses we incur in connection with the transfer; (viii) you deliver a general release in favor of us, the BD and our Affiliates, and agents, representatives, shareholders, partners, directors, officers, and employees of ours, of the BD and of our Affiliates, signed by you and each purchaser; (ix) you transfer the Operations Manual for the Restaurant to the purchaser (on the date of transfer); and (x) at or prior to the time of the transfer you bring the Restaurant into full compliance with our then-current standards set forth in the Operations Manual. You must deliver to us by courier or receipted mail written notice of your desire to transfer the Restaurant with this Agreement. The notice must include the name and address of each proposed purchaser, copies of all agreements related to the transfer, and each purchaser’s application, financial disclosures, and any other additional information necessary to evaluate their application. All transfer documents will be in English in a form satisfactory to us. Transfers shall be approved or denied within (60) sixty days. We will not unreasonably withhold our consent to a transfer. If the transfer is disapproved, you will receive written notice setting forth the reasons for disapproval.

A transfer is the sale or other conveyance of any portion of your rights under this Agreement to another party, including the addition or removal of an individual from this Agreement. You may not sell more than one restaurant in the same sale contract, unless we grant you written permission. You agree that the terms of sale will not include any real estate. You acknowledge that we shall have no liability for any gain (or loss) from the sale or attempted sale of real estate related to the Restaurant.

VI. Sections 25.A through 25.G of the Franchise Agreement are hereby deleted in their entirety.

VII. The Franchise Agreement, as amended and supplemented by this Addendum, contains the entire understanding of the parties. The parties can amend the Franchise Agreement further only in a signed writing. The provisions of the Franchise Agreement, as amended and supplemented by this Addendum, are ratified and affirmed.

VIII. You acknowledge you read and understand this Addendum and the Franchise Agreement and consent to be bound by all the terms and conditions of the Franchise Agreement, as amended and supplemented by this Addendum.

**IN WITNESS WHEREOF**, the parties have executed this Addendum, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DAL-CA 04/24



**ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT FOR HAWAII**

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024 (the “Franchise Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”).

THESE FRANCHISES WILL BE/HAVE BEEN FILED UNDER THE FRANCHISE INVESTMENT LAW OF THE STATE OF HAWAII. FILING DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS OR A FINDING BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE FRANCHISE INVESTMENT LAW MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR AT LEAST FOURTEEN CALENDAR DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST FOURTEEN CALENDAR DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE OR SUBFRANCHISOR, WHICHEVER OCCURS FIRST, A COPY OF THE DISCLOSURE DOCUMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE.

THIS DISCLOSURE DOCUMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR A STATEMENT OF ALL RIGHTS, CONDITIONS, RESTRICTIONS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

The Registered Agent in the State of Hawaii authorized to receive service of process: Commissioner of Securities, Department of Commerce and Consumer Affairs, Business Registration Division, 335 Merchant St., Room 203, Honolulu, HI 96813.

Pursuant to Hawaii Administrative Rules, Section 37-4(b) (19)

- A. This registration is effective in the following states: None
- B. The States in which a proposed registration or filing is or will be shortly on file:  
CA, HI, IL, IN, MI, MN, MD, ND, NY, OR, RI, SD, VA, WA & WI
- C. No state has refused, by order or otherwise, to register these franchises: None
- D. The states that have revoked or suspended the right to offer franchises: None
- E. Source of Funds for Establishing Franchises

The franchisor has a self-liquidating franchise fee that enables it to fulfill its obligations to its franchisees. This fee is \$15,000.00 per unit and compensates the franchisor for its selling, administrative and training expenses. The franchisor believes that the franchise fee of \$15,000.00 approximates its costs to fulfill its obligations to the franchisee prior to the opening of the franchisee's unit. To the extent that said sum is insufficient, the franchise has sufficient working capital, if needed, to draw upon to fulfill its commitments.

The franchisor estimates that its approximate pre-opening expenditures to fulfill its commitments on each sale are: selling - \$3,750, training - \$3,750; site assistance - \$3,750; administrative - \$3,750. It is emphasized that the foregoing estimate of expenditures is approximate.



**ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT FOR ILLINOIS**

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024 (the “Franchise Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”).

**”SPECIAL RISKS TO CONSIDER ABOUT *THIS* FRANCHISE” PAGE**

Replace Risk Factor 1. on the State Cover Page, Special Risks to Consider About *This* Franchise, with the following:

1. **Out of State Dispute Resolution.** The franchise agreement requires you to resolve disputes with the franchisor by arbitration in Connecticut and/or litigation in Illinois. Out-of-state arbitration may force you to accept a less favorable settlement for disputes. It may also cost more to arbitrate with the franchisor in Connecticut than in your home state.

**Item 17**

**RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

At page 101, replace entry v. with the following:

v. Choice of forum	FA Paragraphs 10.a, 10.b.,13	Arbitration must be held in Connecticut, subject to state law, and any litigation will be held in Illinois. The Franchise Agreement allows us to bring an action for injunctive relief in any court in the state of Illinois having jurisdiction if you breach the provisions of the Franchise Agreement concerning use of the trademarks, or confidentiality, or the covenants not to compete. If a court determines the arbitration clause is unenforceable, you may only sue us in a court of competent jurisdiction in the state of Illinois.
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At page 101, replace entry w. with the following:

w. Choice of law	FA Paragraphs 10.f., 13, 14	Illinois law applies, except the Federal Arbitration Act governs the arbitration provisions, subject to state law.
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**EXHIBIT A  
FRANCHISE AGREEMENT**

Add the attached Franchise Agreement Addendum.

**FRANCHISE AGREEMENT ADDENDUM FOR STATE OF ILLINOIS**

This Addendum (“**Addendum**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement of the same date between Doctor’s Associates LLC, a Florida limited liability company, with a principal office in Shelton, Connecticut (“**we**” or “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”). The Franchise Agreement, as amended by this Addendum, will be called this “Agreement”. Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS:**

A. The parties agree it is their intent and desire to amend this Agreement to comply with the requirements set forth in the *Illinois Franchise Disclosure Act* (“**Franchise Act**”). The parties are signing this Addendum, in part, to comply with the *Franchise Act*. The parties agree that if it is later believed by a party or otherwise determined that the Franchise Agreement fails to comply with the *Franchise Act*, the parties will further modify the Franchise Agreement so that it will be in compliance.

**AGREEMENT:**

Acknowledging and agreeing to Recital above, which is added to the Recitals of the Franchise Agreement and is herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- I. The conditions under which this Agreement can be terminated may be affected by the Illinois Franchise Disclosure Act. If any of the provisions above which permit us to terminate the franchise violate your state law, if it applies, such state law relating to termination will prevail over the offending provisions.
- II. Sections 25.A through 25.F of the Franchise Agreement are hereby deleted in their entirety.
- III. Notwithstanding the arbitration clause in the Franchise Agreement, we may bring an action for damages, injunctive relief, or both in any court in the state of Illinois having jurisdiction to enforce our trademark or proprietary rights or the restriction on disclosure of Confidential Information in order to avoid irreparable harm to us, our affiliates and the System as a whole. If a court determines the arbitration clause is unenforceable, you may only sue us in a court of competent jurisdiction in the state of Illinois.
- IV. **GOVERNING LAW.** This Agreement will be governed by and construed in accordance with the substantive laws of the State of Illinois. The parties agree that any franchise law or business opportunity law of the State of Illinois, now in effect, or adopted or amended after the date of this Agreement, will not apply to franchises located outside of Illinois, unless the franchisee is domiciled in the State of Illinois. This Agreement, including the Recitals and all exhibits, contains the entire understanding of the parties and supersedes any prior written or oral understandings or agreements of the parties relating to the subject matter of this Agreement provided that nothing in this Agreement is intended to disclaim or waive any representations made to you in the Disclosure Document. Any amendments to this Agreement must be made only by a written agreement, except we may amend the Operations Manual from time to time as provided in this Agreement.
- V. **ARBITRATION WILL BE HELD IN BRIDGEPORT, CONNECTICUT. EACH PARTY AGREES THAT IF THE ARBITRATION CLAUSE IS UNENFORCEABLE, ALL LITIGATION SHALL TAKE PLACE IN A COURT OF COMPETENT JURISDICTION IN ILLINOIS.**
- VI. **PURSUANT TO SECTION 41 OF THE ILLINOIS FRANCHISE DISCLOSURE ACT, “ANY CONDITION, STIPULATION, OR PROVISION PURPORTING TO BIND ANY PERSON ACQUIRING ANY FRANCHISE TO**



WAIVE COMPLIANCE WITH ANY PROVISION OF THE ILLINOIS FRANCHISE DISCLOSURE ACT OR ANY OTHER LAW OF ILLINOIS IS VOID”.

**IN WITNESS WHEREOF**, the parties have executed this Addendum, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR’S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

IL 04/24



**ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT FOR MARYLAND**

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024 (the “Franchise Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”).

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**Item 17  
RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

**THE FRANCHISE RELATIONSHIP:**

The franchise agreement provides for termination upon bankruptcy. This provision may not be unenforceable under federal bankruptcy law (11 U.S.C.A. Sec. 10 et seq.).

Add the following after the last sentence of the second paragraph in entry m.

The general release shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law.

Add the following after the last sentence in entry u.

No provision in this Agreement shall act to reduce the three (3) year statute of limitations afforded to you for bringing a claim arising under the Maryland Franchise Registration and Disclosure Law. Your claims are limited under the Franchise Agreement. Any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.

Replace entry v. with the following:

Arbitration and any litigation will be held in Connecticut. The Franchise Agreement allows us to bring an action for injunctive relief in any court having jurisdiction if you breach the provisions of the Franchise Agreement concerning use of the trademarks, or confidentiality, or the covenants not to compete. You may bring a lawsuit in Maryland only for claims arising under the Maryland Franchise Registration and Disclosure law. Any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.

**EXHIBIT A  
FRANCHISE AGREEMENT**

Add the attached Franchise Agreement Addendum.

**FRANCHISE AGREEMENT ADDENDUM FOR STATE OF MARYLAND**

This Addendum (“**Addendum**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement of the same date between Doctor’s Associates LLC, a Florida limited liability company, with a principal office in Shelton, Connecticut (“**we**” or “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”). The Franchise Agreement, as amended by this Addendum, will be called this “Agreement”. Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS:**

A. The parties agree it is their intent and desire to amend this Agreement to comply with the requirements set forth in the *Maryland Franchise Registration and Disclosure Law* (“**Franchise Law**”). The parties are signing this Addendum, in part, to comply with the *Franchise Law*. The parties agree that if it is later believed by a party or otherwise determined that the Franchise Agreement fails to comply with the *Franchise Law*, the parties will further modify the Franchise Agreement so that it will be in compliance.

**AGREEMENT:**

Acknowledging and agreeing to Recital above, which is added to the Recitals of the Franchise Agreement and is herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- I. YOU ACKNOWLEDGE ALL DISPUTES OR CLAIMS ARISING OUT OF OR RELATING TO THIS AGREEMENT, EXCEPT FOR CERTAIN CLAIMS OF OURS DESCRIBED IN THE FRANCHISE AGREEMENT, WILL BE ARBITRATED IN CONNECTICUT OR MARYLAND, IF NOT OTHERWISE RESOLVED.
- II. The general release shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law.
- III. Pursuant to the *Franchise Law*, any limitation on the period of time arbitration and/or litigation claims must be brought shall not act to reduce the three (3) year statute of limitations afforded under the *Franchise Law*. You may bring a lawsuit in Maryland for any claims arising under the *Franchise Law*.
- IV. Any acknowledgment or representation by you disclaiming the occurrence and/or acknowledging the non-occurrence that would constitute a violation of the *Franchise Law* are not intended nor shall they act as a release, estoppels, or waiver of any liability incurred under the *Franchise Law*. No provision in this Agreement shall act to reduce the three (3) year statute of limitations afforded to you for bringing a claim arising under the *Franchise Law*.
- V. Sections 25.A through 25.F of the Franchise Agreement are hereby deleted in their entirety.
- VI. The general release shall exclude any alleged breach under the *Franchise Law*.
- VII. ANY WAIVER IN THE FRANCHISE AGREEMENT DOES NOT PROHIBIT YOU FROM BRINGING A LAWSUIT IN THE STATE OF MARYLAND FOR CLAIMS ARISING UNDER THE MARYLAND FRANCHISE REGISTRATION AND DISCLOSURE LAW. ANY CLAIMS ARISING UNDER THE MARYLAND FRANCHISE REGISTRATION AND DISCLOSURE LAW MUST BE BROUGHT WITHIN THREE (3) YEARS AFTER THE GRANT OF YOUR FRANCHISE.
- VIII. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**IN WITNESS WHEREOF**, the parties have executed this Addendum, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

MD 04/24



**ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT FOR MINNESOTA**

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024 (the “Franchise Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”).

**Item 17**

**RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

Add the following after the last sentences for entries e.-h.:

Minnesota Law provides franchisees with certain termination and nonrenewal rights. Minn. Stat. Sec. 80C.14, subd. 3,4,5 require, except in certain specified cases, that a franchisee be given ninety (90) days of notice of termination (with sixty (60) days to cure) and 180 days’ notice for nonrenewal of the Franchise Agreement.

Add the following after the last sentence in entry u.:

According to Minn. Stat. Sec. 2860.4400, subd. D "it shall be unfair and inequitable for any person to: require a franchisee to assent to a release, assignment, novation, or waiver that would relieve any person from liability imposed by Minnesota Statutes 1973 Supplement, sections 80C.01 to 80C.22; provided, that this part shall not bar the voluntary settlement of disputes. This section shall not in any way abrogate or reduce any rights of the franchisee as provided for in Minnesota Statutes 1984, Chapter 80C, including the right to submit matters to the jurisdiction of the courts in Minnesota.”

Add the following after the last sentence in entry v.

This section shall not in any way abrogate or reduce any rights of the franchisee as provided for in Minnesota Statutes 1984, Chapter 80C, including the right to submit matters to the jurisdiction of the courts in Minnesota.

**EXHIBIT A  
FRANCHISE AGREEMENT**

Add the attached Franchise Agreement Addendum.

**FRANCHISE AGREEMENT ADDENDUM FOR STATE OF MINNESOTA**

This Addendum (“**Addendum**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement of the same date between Doctor’s Associates LLC, a Florida limited liability company, with a principal office in Shelton, Connecticut (“**we**” or “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”). The Franchise Agreement, as amended by this Addendum, will be called this “**Agreement**”. Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS:**

A. The parties agree it is their intent and desire to amend this Agreement to comply with the requirements set forth in the *Minnesota Franchise Act* (“**Franchise Act**”). The parties are signing this Addendum, in part, to comply with the *Franchise Act*. The parties agree that if it is later believed by a party or otherwise determined that the Franchise Agreement fails to comply with the *Franchise Act*, the parties will further modify the Franchise Agreement so that it will be in compliance.

**AGREEMENT:**

Acknowledging and agreeing to Recital above, which is added to the Recitals of the Franchise Agreement and is herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- I. Minnesota law provides franchisees with certain termination and non-renewal rights. Minn. Stat. Sec. 80C.14, subd. 3,4,5 require, except in certain specified cases, that a franchisee be given ninety (90) days’ notice of termination (with sixty (60) days to cure) and one hundred eighty (180) days’ notice for non-renewal of this Agreement.
- II. We will reimburse you for all damages for which you are held liable in any proceeding arising out of the use of any trade or service mark in compliance with this Agreement.
- III. According to Minn. Stat. Sec. 2860.4400, subd. D "it shall be unfair and inequitable for any person to: require a franchisee to assent to a release, assignment, novation, or waiver that would relieve any person from liability imposed by Minnesota Statutes 1973 Supplement, sections 80C.01 to 80C.22; provided, that this part shall not bar the voluntary settlement of disputes."
- IV. SECTION 24 SHALL NOT IN ANY WAY ABROGATE OR REDUCE ANY RIGHTS OF THE FRANCHISEE AS PROVIDED FOR IN MINNESOTA STATUTES 1984, CHAPTER 80C, INCLUDING THE RIGHT TO SUBMIT MATTERS TO THE JURISDICTION OF THE COURTS IN MINNESOTA.
- V. Sections 25.A through 25.F of the Franchise Agreement are hereby deleted in their entirety.

**IN WITNESS WHEREOF**, the parties have executed this Addendum, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

MN 04/24



**ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT FOR NORTH DAKOTA**

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024 (the “Franchise Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”).

**Item 17**

**RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

Add the following after the last sentence in entry i.

Pursuant to North Dakota Law, it is unfair, unjust, and inequitable to require North Dakota Franchisees to consent to termination penalties.

Add the following after the last sentence in entry q.

Pursuant to Section 9-08-06 of the N.D.C.C. covenants not to compete are unenforceable in the State of North Dakota. Also, it is unfair, unjust and inequitable to require North Dakota Franchisees to consent to liquidated damages or termination penalties.

Add the following after the last sentence in entry r.

Pursuant to Section 9-08-06 of the N.D.C.C. covenants not to compete are unenforceable in the State of North Dakota. Also, it is unfair, unjust, and inequitable to require North Dakota Franchisees to consent to liquidated damages or termination penalties.

Add the following after the last sentence in entry u.

Pursuant to North Dakota Law, it is unfair, unjust, and inequitable to require that North Dakota Franchisees must agree to the arbitration of disputes at a location that is remote from the site of the Franchisee's business.

Add the following after the last sentence in entry v.

Pursuant to North Dakota Law, it is unfair, unjust, and inequitable to require that North Dakota Franchisees must agree to the arbitration of disputes at a location that is remote from the site of the Franchisee's business or consent to the jurisdiction of courts outside of North Dakota.

Add the following after the last sentence in entry w.

Pursuant to North Dakota Law, It is unfair, unjust, and inequitable to require that the applicable laws of a Franchise Agreement be governed by the laws of a state other than North Dakota.

**EXHIBIT A  
FRANCHISE AGREEMENT**

Add the attached Franchise Agreement Addendum.



**FRANCHISE AGREEMENT ADDENDUM FOR STATE OF NORTH DAKOTA**

This Addendum (“**Addendum**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement of the same date between Doctor’s Associates LLC, a Florida limited liability company, with a principal office in Shelton, Connecticut (“**we**” or “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”). The Franchise Agreement, as amended by this Addendum, will be called this “Agreement”. Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS:**

A. The parties agree it is their intent and desire to amend this Agreement to comply with the requirements set forth in the *North Dakota Franchise Investment Law* (“**Franchise Law**”). The parties are signing this Addendum, in part, to comply with the *Franchise Law*. The parties agree that if it is later believed by a party or otherwise determined that the Franchise Agreement fails to comply with the *Franchise Law*, the parties will further modify the Franchise Agreement so that it will be in compliance.

**AGREEMENT:**

Acknowledging and agreeing to Recital above, which is added to the Recitals of the Franchise Agreement and is herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- I. PURSUANT TO NORTH DAKOTA LAW, IT IS UNFAIR, UNJUST, AND INEQUITABLE TO REQUIRE THAT NORTH DAKOTA FRANCHISEES MUST AGREE TO THE ARBITRATION OF DISPUTES AT A LOCATION THAT IS REMOTE FROM THE SITE OF THE FRANCHISEE’S BUSINESS.
- II. Pursuant to North Dakota Law, it is unfair, unjust, and inequitable to require North Dakota Franchisees to consent to liquidated damages or termination penalties.
- III. Pursuant to Section 9-08-06 of the N.D.C.C. covenants not to compete are unenforceable in the State of North Dakota. Also, it is unfair, unjust and inequitable to require North Dakota Franchisees to consent to liquidated damages or termination penalties.
- IV. Pursuant to North Dakota Law, it is unfair, unjust, and inequitable to require that North Dakota Franchisees must agree to the arbitration of disputes at a location that is remote from the site of the Franchisee's business.
- V. It is unfair, unjust, and inequitable to require North Dakota Franchisees to consent to a waiver of exemplary and punitive damages.
- VI. Pursuant to North Dakota Law, it is unfair, unjust, and inequitable to require that North Dakota Franchisees must agree to the arbitration of disputes at a location that is remote from the site of the Franchisee's business.
- VII. It is unfair, unjust or inequitable to require North Dakota Franchisees to consent to a waiver of exemplary and punitive damages.
- VIII. Pursuant to North Dakota Law, it is unfair, unjust, and inequitable to require that the applicable laws of a Franchise Agreement be governed by the laws of a state other than North Dakota.
- IX. IT IS UNFAIR, UNJUST, AND INEQUITABLE TO REQUIRE NORTH DAKOTA FRANCHISEES TO CONSENT TO A WAIVER OF EXEMPLARY AND PUNITIVE DAMAGES AND CONSENT TO THE JURISDICTION OF COURTS OUTSIDE OF NORTH DAKOTA.

X. IT IS UNFAIR, UNJUST, AND INEQUITABLE TO REQUIRE NORTH DAKOTA FRANCHISEES TO CONSENT TO A WAIVER OF A TRIAL BY JURY.

XI. Sections 25.A through 25.F of the Franchise Agreement are hereby deleted in their entirety.

**IN WITNESS WHEREOF**, the parties have executed this Addendum, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

ND 04/24



**ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT FOR NEW YORK**

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024 (the “Franchise Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”).

**Cover Page**

On the Franchise Disclosure Document cover page, delete the third paragraph and replace with the following:

This Disclosure Document summarizes certain provisions of your franchise agreement and other information in plain English. Read this Disclosure Document and all accompanying agreements carefully. You must receive this Disclosure Document at the earlier of the first personal meeting to discuss the franchise or 10 business days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

**Item 17**

**RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

Add the following to the last sentence in entry “d. Termination by franchisee”:

If your franchise is located in the state of New York, you may terminate the Franchise Agreement on any ground available by law.

Add the following to the last sentence in entry “j. Assignment of contract by franchisor”:

However, no assignment will be made except to an assignee who, in the good faith and judgment of the franchisor, is willing and financially able to assume the franchisee’s obligations under the agreement.

Add the following to the last sentence in entry “w. Choice of law”:

The forgoing choice of law should not be considered a waiver of any right conferred upon the franchisor or upon the franchisee by Article 33 of the General Business Law of New York.

**EXHIBIT A  
FRANCHISE AGREEMENT**

Add the attached Franchise Agreement Addendum.

Franchise: \_\_\_\_\_

**FRANCHISE AGREEMENT ADDENDUM FOR STATE OF NEW YORK**

This Addendum (“**Addendum**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement of the same date between Doctor’s Associates LLC, a Florida limited liability company, with a principal office in Shelton, Connecticut (“**we**” or “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”). The Franchise Agreement, as amended by this Addendum, will be called this “Agreement”. Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS:**

A. The parties agree it is their intent and desire to amend this Agreement to comply with the requirements set forth in the *New York Franchise Act* (“**Franchise Act**”). The parties are signing this Addendum, in part, to comply with the *Franchise Act*. The parties agree that if it is later believed by a party or otherwise determined that the Franchise Agreement fails to comply with the *Franchise Act*, the parties will further modify the Franchise Agreement so that it will be in compliance.

**AGREEMENT:**

Acknowledging and agreeing to Recital above, which is added to the Recitals of the Franchise Agreement and is herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- I. However, no assignment will be made except to an assignee who, in the good faith and judgment of the franchisor, is willing and financially able to assume the franchisor’s obligations under the agreement.
- II. If your franchise is located in the state of New York, you may terminate the Franchise Agreement on any ground available by law.
- III. The choice of law provision in the Franchise Agreement should not be considered a waiver of any right conferred upon the franchisor or upon the franchisee by Article 33 of the *Franchise Act*.
- IV. Sections 25.A through 25.F of the Franchise Agreement are hereby deleted in their entirety.

**[SIGNATURE PAGE TO FOLLOW]**

**IN WITNESS WHEREOF**, the parties have executed this Addendum, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

NY 04/24



**ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT FOR RHODE ISLAND**

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024 (the “Franchise Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”).

**Item 17**

**RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

Add the following after “w. Choice of law”:

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that “A provision in the Franchise Agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act”.



**ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT FOR VIRGINIA**

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” April 25, 2024 (the “Franchise Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”).

**Item 17**

**RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

Add the following after the last entry “w. Choice of law”:

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without “reasonable cause”, as defined in the Virginia Retail Franchising Act or the laws of Virginia, or to use undue influence to induce a franchisee to surrender any right given to them under the franchise agreement.

If any grounds for default or termination stated in a provision of the franchise agreement do not constitute “reasonable cause”, the provision may not be enforceable.

If any provision of the franchise agreement involves the use of undue influence by the franchisor to induce a franchisee to surrender any rights given to them under the franchise, the provision may not be enforceable.



**ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT FOR WASHINGTON**

This Addendum amends and supplements the “Franchise Disclosure Document for Prospective Franchisees as Required by the Federal Trade Commission” dated April 25, 2024 (the “Franchise Disclosure Document”) issued by Doctor’s Associates LLC (“DAL”).

**Item 17**

**RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION**

Replace entry v. with the following:

- |                    |                                 |  |
|--------------------|---------------------------------|--|
| v. Choice of forum | FA Paragraphs 10.a,<br>10.b.,13 | Arbitration must be held in Washington, or at a location mutually agreeable to the parties or as determined by the arbitrator, if not otherwise resolved subject to state law. Litigation must take place in a court of competent jurisdiction in Connecticut. We may bring an action for injunctive relief in any court having jurisdiction if you breach the provisions of the Franchise Agreement concerning use of the trademarks, or confidentiality, or the covenants not to compete. You may not bring litigation in court under the Franchise Agreement. |
|--------------------|---------------------------------|--|

Add the following after “w. Choice of law”:

The state of Washington has a statute, RCW 19.100.180 which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

A release or waiver of rights executed by a franchisee may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.

Transfer fees are collectable to the extent that they reflect the franchisor’s reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee’s earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor’s earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that



will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

**EXHIBIT A**  
**FRANCHISE AGREEMENT**

Add the attached Franchise Agreement Addendum.

**FRANCHISE AGREEMENT ADDENDUM FOR STATE OF WASHINGTON**

This Addendum (“**Addendum**”) dated \_\_\_\_\_ (the “**Effective Date**”) amends and supplements the Franchise Agreement of the same date between Doctor’s Associates LLC, a Florida limited liability company, with a principal office in Shelton, Connecticut (“**we**” or “**us**” or “**DAL**”), and \_\_\_\_\_ (“**you**”). The Franchise Agreement, as amended by this Addendum, will be called this “**Agreement**”. Capitalized terms used in this Rider that are defined in the Franchise Agreement will have the meanings given to them in the Franchise Agreement.

**RECITALS:**

A. The parties agree it is their intent and desire to amend this Agreement to comply with the requirements set forth in the *Washington Franchise Investment Protection Act* (“**Franchise Act**”). The parties are signing this Addendum, in part, to comply with the *Franchise Act*. The parties agree that if it is later believed by a party or otherwise determined that the Franchise Agreement fails to comply with the *Franchise Act*, the parties will further modify the Franchise Agreement so that it will be in compliance.

**AGREEMENT:**

Acknowledging and agreeing to Recital above, which is added to the Recitals of the Franchise Agreement and is herein incorporated by reference in the Franchise Agreement, and notwithstanding any provisions of the Franchise Agreement to the contrary, the parties agree to amend and supplement the Franchise Agreement as follows:

- I. YOU ACKNOWLEDGE ALL DISPUTES OR CLAIMS ARISING OUT OF OR RELATING TO THIS AGREEMENT, EXCEPT FOR CERTAIN CLAIMS OF OURS DESCRIBED IN THE FRANCHISE AGREEMENT, WILL BE ARBITRATED IN WASHINGTON OR IN A PLACE MUTUALLY AGREED UPON BY THE PARTIES OR AS DETERMINED BY THE ARBITRATOR, IF NOT OTHERWISE RESOLVED.
- II. The state of Washington has a statute, RCW 19.100.180 which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.
- III. RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.
- IV. Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee’s earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor’s earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.
- V. Transfer fees are collectable to the extent that they reflect the franchisor’s reasonable estimated or actual costs in effecting a transfer.
- VI. In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington. The parties agree the arbitration shall be held before a single arbitrator, not a panel.

- VII. In the event of a conflict of laws, the provisions of the *Franchise Act*, Chapter RCW 19.100 shall prevail.
- VIII. A release or waiver of rights executed by a franchisee shall not include rights under the Washington Franchise Investment Protection Act except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel.
- IX. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act or rights or remedies under the Act, such as a right to a jury trial, may not be enforceable.
- X. Sections 25.A through 25.F of the Franchise Agreement are hereby deleted in their entirety.

**IN WITNESS WHEREOF**, the parties have executed this Addendum, as of the Effective Date.

**FRANCHISOR:**

**DOCTOR'S ASSOCIATES LLC**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**FRANCHISEE:**

*If an entity*

\_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

*If individual(s)*

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

DAL WA 04/24

**EXHIBIT Q  
BUSINESS DEVELOPERS**

*If your territory is not next to a BD, then your territory is managed by SMO.*

<b>Business Developer Name and Contact Information</b>	<b>Contract Number</b>	<b>Territory</b>
<b>Adams, Steve</b> <b>c/o Subway Development of Alaska</b> 1118 East 70 <sup>th</sup> Ave. Suite 200 Anchorage, AK 99518 (907) 563-4228	637	<b>Alaska</b> - The counties of Aleutian Islands, Anchorage Borough, Bethel, Bristol Bay Borough, Dillingham, Fairbanks North Star Borough, Haines Borough, Juneau Borough, Kenai Peninsula Borough, Ketchikan Gateway Borough, Kobuk, Kodiak Island Borough, Matanuska-Susitna Borough, Nome, North Slope Borough, Prince of Wales-Outer Ke, Sitka Borough, Skagway-Yakutat-Angoon, Southeast Fairbanks, Valdez-Cordova, Wade Hampton, Wrangell-Petersburg and Yukon-Koyukuk.
<b>Phipps, Michele/ Starr, Matthew/ Weissman, David</b> <b>c/o Elevation Development Group Inc.</b> 310 E 4500 S, Ste 150 Murray, UT 84107 (801) 492-4344	544	<b>Utah</b> - The entire state; <b>Nevada</b> - The county of Elko, Eureka and White Pine; <b>Wyoming</b> - The counties of Lincoln, Sweetwater, Sublette, Teton and Uinta.
<b>Phipps, Michele/Starr, Matthew</b> <b>Apex Development Group</b> 17700 SW Upper Boones Ferry Road Suite 135 Portland, OR 97224 (503) 344-4815	524	<b>Oregon</b> - The counties of Clackamas, Clatsop, Columbia, Hood River, Marion, Multnomah, Sherman, Tillamook, Wasco, Washington and Yamhill; <b>Washington</b> - The counties of Clark, Cowlitz, Skamania and Wahkiakum.
	575	<b>Oregon</b> - The counties of Benton, Coos, Crook, Curry, Deschutes, Douglas, Jackson, Jefferson, Josephine, Klamath, Lake, Lane, Lincoln, Linn and Polk.
<b>Fong, Johnnie V./Fong, Marcos</b> <b>c/o Subway Investments Corp</b> #161 US Army Juan Fejeran St Barrigada Heights Guam GU 96913 (670) 235-2255	631	The Island of <b>Guam</b> and <b>Northern Marianas Islands</b> .
<b>Golf, Ethan</b> <b>c/o Subway Development of SW Washington</b> 6521 43rd Avenue Court NW, Suite A, Gig Harbor, WA 98335 (253) 851-8117	580	<b>Washington</b> - The counties of Clallam, Grays Harbor, Jefferson, Kitsap, Lewis, Mason, Pacific Pierce and Thurston.
<b>Grewal DC/MD</b> <b>Grewal, Jesse S./Grewal, Hardeep/Grewal, Harpaul</b> <b>OhCal MidAtlantic, LLC</b> 7601 Lewinsville Road, Suite 310 McLean, VA 22102 (703) 790-1010	520	<b>Maryland</b> - The counties of Calvert, Charles, Prince George, St. Marys and the parts of Montgomery County which are less than thirteen miles from the Washington Beltway; <b>Virginia</b> - The counties of Arlington, Clarke, Fairfax, Fauquier, Frederick, King George, Lancaster, Loudoun, Northumberland, Prince William, Richmond, Stafford, Warren, Westmoreland and the city of Alexandria; <b>Washington DC</b> - The entire area.

<b>Business Developer Name and Contact Information</b>	<b>Contract Number</b>	<b>Territory</b>
<b>Grewal VA</b> <b>Grewal, Jesse S./Grewal, Hardeep/Grewal, Harpaul</b> <b>OhCal MidAtlantic, LLC</b> 7601 Lewinsville Road, Suite 310 McLean, VA 22102 (703) 790-1010	549	<b>Virginia</b> -The counties of Accomack, Albemarle, Alleghany, Amelia, Amherst, Appomattox, Augusta, Gath, Bedford, Bland, Botetourt, Brunswick, Buchanan, Buckingham, Campbell, Caroline, Carroll, Charles City, Charlotte, Chesterfield, Craig, Culpeper, Cumberland, Dickenson, Dinwiddie, Essex, Floyd, Fluvanna, Franklin, Giles, Gloucester, Goochland, Grayson, Greene, Greensville, Halifax, Hanover, Henrico, Henry, Highland, Isle of Wight, James City, King and Queen, King George, King William, Lee, Louisa, Lunenburg, Madison, Mathews, Mecklenburg, Middlesex, Montgomery, Nelson, New Kent, Northampton, Nottoway, Orange, Page, Patrick, Pittsylvania, Powhatan, Prince Edward, Prince George, Pulaski, Rappahannock, Roanoke, Rockbridge, Rockingham, Russell, Scott, Shenandoah, Smyth, Southampton, Spotsylvania, Suffolk, Surry, Sussex, Tazewell, Washington, Wise, Wythe, York.
<b>Grewal, Harpaul/Grewal, Gurcharan</b> <b>Grewal Foods OC, LLC</b> 9870 Irvine Center Dr. Irvine CA 92618 (949) 387-2667	543	<b>California</b> - Orange county.
<b>Grewal LA</b> <b>OhCal Foods, LLC.</b> <b>c/o Grewal, Hardeep</b> 6110 Variel Avenue, Suite 2A Woodland Hills, CA 91367 (818) 715-9400	530	<b>California</b> - Los Angeles county
<b>Van Nispen/Grinsell/Wilhelm N.WI &amp; N.MI</b> <b>Van Nispen, Todd/Grinsell, Howard/ Wilhelm, Brandon</b> <b>Northwoods BDA Group, LLC</b> 166 North Concord Exchange Floor 2 South Saint Paul, MN 55075 (651) 735-3624	553	<b>Michigan</b> - The counties of Alger, Baraga, Chippewa, Delta, Dickinson, Gogebic, Houghton, Iron, Keweenaw, Luce, Mackinac, Marquette, Menominee, Ontonagon and Schoolcraft; <b>Wisconsin</b> - The counties of Adams, Ashland, Brown, Calumet, Door, Florence, Fond du Lac, Forest, Green Lake, Iron, Juneau, Kewaunee, Langlade, Lincoln, Manitowoc, Marathon, Marinette, Marquette, Menominee, Oconto, Oneida, Outagamie, Portage, Price, Shawano, Sheboygan, Taylor, Vilas, Waupaca, Waushara, Winnebago, Wood.
<b>Marshall, John R/ Marshall, Karlye</b> <b>c/o Clearstone Development Inc.</b> 3510 Hartsel Drive, Colorado Springs, CO 80920 (719) 590-1502	557	<b>Colorado</b> - The counties of Alamosa, Archuleta, Baca, Bent, Cheyenne, Conejos, Costilla, Crowley, Custer, Dolores, Douglas, El Paso, Elbert, Fremont, Hinsdale, Huerfano, Kiowa, Kit Carson, La Plata, Las Animas, Lincoln, Mineral, Montezuma, Otero, Ouray, Prowers, Pueblo, Rio Grande, Saguache, San Juan, San Miguel and Teller.
<b>Marwaha, Raghu/ Marwaha, Rohit</b> <b>Marwaha/Marwaha Sac-Reno CA</b> <b>MGDA NorCal, LLC</b> 4210 Green River Rd. Corona, CA 92880 (951) 523-8603	526	<b>California</b> - The counties of Amador, Butte, Colusa El Dorado, Glenn, Lassen, Modoc, Mono, Nevada, Placer, Plumas, Sacramento, Shasta, Sierra, Siskiyou, Sutter, Tehama, Trinity, Yolo and Yuba; <b>Nevada</b> - The counties of Carson City, Churchill, Douglas; Humboldt, Lander, Lyon, Mineral, Pershing, Storey and Washoe.
<b>Marwaha, Raghu/ Marwaha, Rohit</b> <b>Marwaha/Marwaha East Bay CA</b> <b>MGDA NorCal, LLC</b> 2551 W. Woodland Drive Anaheim, CA 92801 (951) 523-8603	568	<b>California</b> – The counties of Alameda, Contra Costa and San Joaquin

<b>Business Developer Name and Contact Information</b>	<b>Contract Number</b>	<b>Territory</b>
<b>Marwaha, Raghu/ Marwaha, Rohit</b> <b>Marwaha/Marwaha No Coast CA</b> <b>MGDA NorCal, LLC</b> 2551 W, Woodland Drive Anaheim, CA 92801 (805) 403-7353	620	<b>California</b> - The counties of Del Norte, Humboldt, Lake, Marin, Mendocino, Napa, Solano, Sonoma and the portion of Trinity County west of the Trinity National Forest.
<b>Marwaha, Raghu/ Marwaha, Rohit</b> <b>Marwaha/Marwaha San Jose CA</b> <b>MGDA NorCal, LLC</b> 2551 W. Woodland Drive Anaheim, CA 92801 (805) 403-7353	626	<b>California</b> - The counties of Monterey, San Benito, Santa Clara and Santa Cruz.
<b>Marwaha, Raghu/ Marwaha, Rohit</b> <b>Marwaha/Marwaha San Francisco CA</b> <b>MGDA NorCal, LLC</b> 2551 W. Woodland Drive Anaheim, CA 92801 (805) 403-7353	642	<b>California</b> - The counties of San Francisco and San Mateo
<b>Marwaha, Raghu/ Marwaha, Rohit</b> 2551 W. Woodland Drive Anaheim, CA 92801 (805) 403-7353	584	<b>California</b> – The counties of San Bernardino, Riverside and Imperial.
<b>Marwaha, Raghu/ Marwaha, Rohit/ Cooreman, Christophe</b> <b>c/o MGDA Houston, LLC</b> 15055 Woodham Dr Houston, TX 77073 (832) 606-2958	540	<b>Texas</b> - The counties of Brazoria, Chambers, Galveston, Fort Bend, Liberty, Polk, San Jacinto, Trinity and Walker.
<b>Marwaha, Rohit and Raghu</b> MGDA NorCal, LLC 2551 W. Woodland Drive  Anaheim, CA 92801 (805) 403- 7353	529	<b>California</b> - The counties of Alpine, Calaveras, Fresno, Kings, Madera, Merced, Mariposa, Stanislaus, Tulare and Tuolumne.
<b>Marwaha, Raghu/Marwaha, Rohit/Santa Barbara</b> <b>SBMG, LLC</b> 2551 W. Woodland Drive Anaheim, CA 92801 (805) 403-7353	515	<b>California</b> - The counties of Inyo, Kern, Santa Barbara, San Luis Obispo and Ventura.
<b>Marwaha, Rohit/Marwaha, Ravinder</b> <b>c/o Subway Development of San Diego LLC</b> 2551 W. Woodland Drive Anaheim, CA 92801 (805) 403-7353	534	<b>California</b> - The county of San Diego.
<b>Marwaha, Raghu/Marwaha, Rohit/Riverside</b> 2551 W. Woodland Drive Anaheim, CA 92801 (805) 403-7353	584	<b>California</b> - The counties of San Bernardino, Riverside and Imperial.

<b>Business Developer Name and Contact Information</b>	<b>Contract Number</b>	<b>Territory</b>
<b>Nonnamaker, Joe/Nonnamaker, William/Nonnamaker, Wayne</b> <b>c/o Consulting Professionals Inc.</b> 5441 Global Gateway, North Canton, OH 44720 (330) 563-0123	614	<b>Ohio</b> – The counties of Carroll, Columbiana, Harrison, Jefferson, Portage, Stark and Summit.
	551	<b>Pennsylvania</b> - The counties of Armstrong, Butler, Cameron, Centre, Clarion, Clearfield, Clinton, Crawford, Elk, Erie, Forest, Indiana, Jefferson, Lawrence, McKean, Mercer, Potter, Venango and Warren; <b>Ohio</b> - The counties of Trumbull and Mahoning.
	556	<b>Pennsylvania</b> - Allegheny county
<b>Olson, Brent/ Clark, John/ Anderson, Mark</b> <b>c/o Minneapolis Subway Development</b> 9800 Shelard Parkway Suite 205 Plymouth, MN 55441 (763) 540-0788	599	<b>Minnesota</b> - The counties of Benton, Blue Earth, Brown, Carver, Cass, Crow Wing, Faribault, Freeborn, Hennepin, Kandiyohi, Le Sueur, Martin, McLeod, Meeker, Millie Lacs, Morrison, Nicollet, Renville, Rice, Scott, Sherburne, Sibley, Stearns, Steele, Todd, Wadena, Waseca, Watonwan and Wright.
<b>Swanson/Vazquez</b> <b>Lyle A Swanson III / Jose E Vazquez</b> 1569 Calle Alda Urb. Carbe, Suite 201 San Juan, PR 00926  (787) 282-0101	883	<b>US Virgin Islands</b> (St. Croix, St. John & St. Thomas).
<b>Swanson III, Lyle A. /Vazquez, Jose</b> <b>c/o Subs Island Development Inc.</b> 1569 Calle Alda Urb. Carbe, Suite 201 San Juan, PR 00926  (787) 282-0101	699	<b>Puerto Rico</b> – The entire commonwealth.
<b>Wilhelm, Jeffrey/Wilhelm, Phoebe/Wilhelm, Brandon</b> <b>c/o Subway J.P.W. Inc</b> 720 N Mulford Road Rockford, IL 61109 (815) 398-0190	569	<b>Illinois</b> - The counties of Boone, Carroll, Jo Davies, Lee, Ogle, Stephenson, Whiteside and Winnebago; <b>Wisconsin</b> - The counties of Columbia, Crawford, Dane, Dodge, Grant, Green, Iowa, Jefferson, Lafayette, Richland, Rock, Sauk and Vernon.
	596	<b>Illinois</b> – The counties of Lake and McHenry.
	629	<b>Illinois</b> - The counties of Bureau, Henry, LaSalle, Putnam and Rock Island; <b>Iowa</b> -The counties of Clinton, Muscatine and Scott.

## EXHIBIT R

### State Effective Dates

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the states, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered, or exempt from registration, as of the Effective Date stated below:

<b>State</b>	<b>Effective Date</b>
California	Effective April 25, 2024
Hawaii	Pending
Illinois	Effective April 25, 2024
Indiana	Effective April 25, 2024
Maryland	Effective June 8, 2023
Michigan	Effective December 5, 2023
Minnesota	Pending
New York	Effective April 25, 2024
North Dakota	Pending
Rhode Island	Effective May 10, 2023
South Dakota	Pending
Virginia	Effective May 6, 2023
Washington	Effective May 2, 2023
Wisconsin	Effective April 25, 2024

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.





RECEIPT

Issued: 04/25/24

Amended: 05/06/24

This Disclosure Document summarizes certain provisions of the Franchise Agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If DAL offers you a franchise, DAL must provide this Disclosure Document to you at the earliest of either: 1) 14 calendar or 10 business days (whichever is later) or 2) the first personal meeting to discuss our franchise (APPLICABLE ONLY IN NEW YORK) before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale. If we do not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and your state agency listed in Exhibit H.

DAL has appointed the persons listed in Exhibit I as its registered agent authorized to receive service of process for DAL. The name, principal business address and telephone number of each franchise seller offering the franchise is: Doctor’s Associates LLC, 1 Corporate Drive, Suite 1000, Shelton, CT 06484, Phone: 1-800-888-4848; the name, principal business address and telephone number of the Business Developer for your state or territory as listed on Exhibit Q; or, as follows (if applicable):

[Empty rectangular box for Business Developer information]

Date of Issuance: April 25, 2024, amended May 6, 2024. Exhibit S provides the effective dates of this Disclosure Document for certain states requiring Disclosure Document registration, filing or exemption from registration.

I received a Disclosure Document dated April 25, 2024, amended May 6, 2024, that included the following Exhibits: A - Franchise Agreement; A-1 – Franchise Agreement Rider; A-2 – Owner’s Statement A-3 – SubwayPOS® End User License Agreement; A-4 – Walmart® Rider; A-4-1 – Walmart® Addendum; A-4-2 – Sub-Sublease Form for Walmart®; A-5 – Auntie Anne’s® Rider; A-5-1 – Auntie Anne’s® Addendum; A-6 – NEXCOM Rider; A-6-1 – NEXCOM Addendum; A-7 – AAFES Addendum; A-7-1 AAFES Rider; A-8 – MCCS Rider; A-8-1 – MCCS Addendum; A-9 – Co-Brand Location Rider; A-10 – Dual Location Rider; A-11 – Franchisee Participation Agreement; A-12 – Development Agreement; A-13 – Multi-Unit Franchise Agreement; A-14 – Grab & Go (On-Site) Rider; B - List of Subway® Franchises as of December 31, 2023; B-1 List of Subway® Outlets with Multiple Ownership Changes during same Fiscal Year for Years 2023, 2022 and 2021; B-2 List of Subway® Franchisees who Ceased Operating during the Fiscal Year ended December 31, 2023; C-1 – Audited Financial Statements for the Fiscal Years Ended December 31, 2023, 2022, 2021; D – Sublease; D-1 Franchisor Lease Rider; D-2 Lease Amendment; D-3 – Sublicense; D-4 – Subconcession Agreement; D-5 – Sub Contract; D-6 – Franchisee Acceptance of Renegotiation; D-7 Lease and Sublease Termination Agreement; E - Intent to Sublease; F - Pre-Authorized Bank Form; G-1 – Renewal Addendum; G-2 – Transfer Addendum; H – State Agencies; I – Agents For Service of Process; J – Operations Manual Table of Contents; K-1 – DAL Promissory Note; K-2 – Huntington Technology Finance Equipment Lease; L – Litigation; M – Global Privacy Statement; N – Social Media Guidelines; O – General Release; P – State Addenda; Q – Business Developers; R – State Effective Dates; Company Restaurant Sale Addendum (if applicable); and this detachable Acknowledgment of Receipt.

The Disclosure Document was received on: \_\_\_\_\_ .

I acknowledge my understanding that it is my responsibility to review the Disclosure Document or to have my attorney review it with me so that I am fully familiar with the transaction contemplated before the execution of any document or the payment of any monies.

If individual structure:

If entity structure:

SIGNATURE: \_\_\_\_\_

SIGNATURE: \_\_\_\_\_  
(Authorized Signatory)

NAME: \_\_\_\_\_  
(Please Print)

NAME: \_\_\_\_\_  
(Please Print Name of Authorized Signatory)

DATE: \_\_\_\_\_

NAME OF ENTITY: \_\_\_\_\_

SIGNATURE: \_\_\_\_\_

TYPE OF ENTITY (Corporation, LLC, etc.): \_\_\_\_\_

NAME: \_\_\_\_\_  
(Please Print)

STATE OF INCORPORATION / FORMATION: \_\_\_\_\_

DATE: \_\_\_\_\_

DATE: \_\_\_\_\_

(Please sign and return to us)



RECEIPT

Issued: 04/25/24

Amended: 05/06/24

This Disclosure Document summarizes certain provisions of the Franchise Agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If DAL offers you a franchise, DAL must provide this Disclosure Document to you at the earliest of either: 1) 14 calendar or 10 business days (whichever is later) or 2) the first personal meeting to discuss our franchise (APPLICABLE ONLY IN NEW YORK) before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale. If we do not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and your state agency listed in Exhibit H.

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[Empty box for Business Developer information]

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If individual structure:

If entity structure:

SIGNATURE: \_\_\_\_\_

SIGNATURE: \_\_\_\_\_  
(Authorized Signatory)

NAME: \_\_\_\_\_  
(Please Print)

NAME: \_\_\_\_\_  
(Please Print Name of Authorized Signatory)

DATE: \_\_\_\_\_

NAME OF ENTITY: \_\_\_\_\_

SIGNATURE: \_\_\_\_\_

TYPE OF ENTITY (Corporation, LLC, etc.): \_\_\_\_\_

NAME: \_\_\_\_\_  
(Please Print)

STATE OF INCORPORATION / FORMATION: \_\_\_\_\_

DATE: \_\_\_\_\_

DATE: \_\_\_\_\_

(Please keep this copy for your records)