

FRANCHISE DISCLOSURE DOCUMENT

GOOSEHEAD INSURANCE AGENCY, LLC

a Delaware limited liability company
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Goosehead Insurance Agency, LLC offers franchises for businesses that will offer various insurance products to customers, from a variety of insurance carriers.

The total investment necessary to begin operation of a Goosehead Insurance Agency business is between \$40,000 and \$118,500, which includes \$27,000 to \$65,000 that must or may be paid to the franchisor or an affiliate.

This Disclosure Document summarizes certain provisions of the Franchise Agreement and other information in plain English. Read this Disclosure Document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payments to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

You may wish to receive your disclosure document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact John O'Connor, General Counsel, Goosehead Insurance Agency, LLC, 1500 Solana Boulevard, Suite 4500, Westlake, Texas 76262 (telephone: 214-838-5500).

The terms of your contract will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "[A Consumer's Guide to Buying a Franchise](#)," which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Issued: April 3, 2024

HOW TO USE THIS FRANCHISE DISCLOSURE DOCUMENT

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit E.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit F includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Goosehead Insurance business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Goosehead Insurance franchisee?	Item 20 or Exhibit E list current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

WHAT YOU NEED TO KNOW ABOUT FRANCHISING *GENERALLY*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit C.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

SPECIAL RISKS TO CONSIDER ABOUT *THIS* FRANCHISE

Certain states require that the following risk(s) be highlighted:

Out-of-State Dispute Resolution. The franchise agreement requires you to resolve disputes with us by mediation and arbitration in Texas. Out of state mediation and arbitration may force you to accept a less favorable settlement for disputes. It may also cost more to mediate and arbitrate in Texas than in your own state.

Minimum Royalty Fees. You must make minimum royalty fee payments regardless of your sales levels. Your inability to make the payments may result in termination of your franchise and loss of your investment.

Financial Condition. The franchisor's financial condition, as reflected in its financial statements (see Item 21), calls into question the franchisor's ability to provide services and support to you.

Spousal Liability. Your spouse must sign a document that makes your spouse liable for all financial obligations under the franchise agreement even though your spouse has no ownership interest in the franchise. This guarantee will place both your and your spouse's marital and personal assets, perhaps including your house, at risk if your franchise fails.

Certain states may require other risks to be highlighted. Check the "State Specific Addenda" (if any) to see whether your state requires other risks to be highlighted.

GOOSEHEAD INSURANCE AGENCY, LLC

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ITEM 1
THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES

The franchisor is Goosehead Insurance Agency, LLC (“**Goosehead**” or “**Goosehead Insurance**”). In this Franchise Disclosure Document, when we refer to Goosehead Insurance we sometimes use the words “**we**,” “**us**” or “**our**.” A person who buys a franchise from us is called “**you**” in this Franchise Disclosure Document. If you are a corporation, partnership, limited liability company, or other entity, “**you**” also includes your owners.

The Franchisor, Parents and Affiliate

We were originally formed as a Texas limited liability company organized on May 16, 2008. We were reorganized as a Delaware limited liability company on November 7, 2012. Our principal place of business is 1500 Solana Boulevard, Suite 4500, Westlake, Texas 76262. We do business under the name GOOSEHEAD INSURANCE. We do not do business under any other name. Our agents for service of process are listed in Exhibit D. We do not have any predecessors.

We are a wholly owned subsidiary of our parent company, Goosehead Insurance Holdings, LLC (“**GH Holdings**”), a Delaware limited liability company organized on October 13, 2016. GH Holdings’ principal place of business is 1500 Solana Boulevard, Suite 4500, Westlake, Texas 76262. GH Holdings does not offer any type of franchise, nor has it offered franchises in the past.

GH Holdings’ parent company is Goosehead Financial, LLC (“**GH Financial**”), a Delaware limited liability company organized on December 22, 2015. GH Financial’s principal place of business is 1500 Solana Boulevard, Suite 4500, Westlake, Texas 76262. GH Financial does not offer any type of franchise, nor has it offered franchises in the past.

GH Financial’s parent company, our ultimate parent company, is Goosehead Insurance, Inc. (“**GSHD**”), a Delaware corporation organized on November 13, 2017. GSHD is publicly traded on the NASDAQ stock exchange under the ticker symbol GSHD. GSHD is a guarantor of our obligations under our franchise agreements, and the consolidated financial statements of GSHD and subsidiaries are attached to this Disclosure Document in Item 21 and Exhibit F. GSHD does not offer any type of franchise, nor has it offered franchises in the past.

We are an affiliate of Texas Wasatch Insurance Services, L.P. (“**TWG**”), which did business under the trade name TWG Insurance until the second half of 2014. TWG now does business under the “Goosehead Insurance” name. TWG’s principal place of business is 1500 Solana Boulevard, Suite 4500, Westlake, Texas 76262. Goosehead and TWG share the same executive team and ownership group. TWG does not offer any type of franchise, nor has it offered franchises in the past.

Our Experience

Our affiliate, TWG, engaged in the insurance services business under the name “Goosehead Insurance” and using the Proprietary Marks and operated as a national independent insurance agency beginning in 2003. TWG has never offered franchises in any line of business. We began offering franchises on November 22, 2011. From our inception until November 22, 2011, we did not have any active business activities. We do not offer or sell insurance products (other than in support of the System). We do not engage in any other business, other than the operation of the System and described in this Franchise Disclosure Document (the “**Disclosure Document**”).

We have corporate offices in Westlake, Texas; Coppell, Texas; Fort Worth, Texas; Houston, Texas; The Woodlands, Texas; Austin, Texas; San Antonio, Texas; Englewood, Colorado; Orlando, Florida; Rosemont, Illinois; Las Vegas, Nevada; Charlotte, North Carolina; and Columbus, Ohio.

The Franchises We Offer

We offer a franchise program to operate a business under the name “Goosehead Insurance” offering various insurance products to clients from a variety of insurance carriers (a **“Goosehead Business”**). Goosehead Businesses are generally identified by the trademarks and service marks identified in Item 13 (the **“Proprietary Marks”**). Goosehead Businesses operate using certain business processes, technologies, trade secrets, carrier contracts, client lists, knowledge, know-how, trade names, service marks, trademarks, logos, emblems, trade dress and other intellectual property; distinctive signage; standards and specifications for services, products, supplies, appearance, operations and management control; safety standards; training and assistance; purchasing programs; and advertising, marketing, promotional and sales programs; which may be developed or changed, discontinued, improved, modified and further developed by us from time to time (the **“System”**).

The types of insurance offered by the Goosehead Business you will operate (the **“Franchised Business”**) include property and casualty insurance (for example, homeowners, automobile, boat, recreational vehicle and umbrella policies) for individuals and small businesses. If you meet the necessary state licensing requirements and our standards, you may also be approved to offer life insurance and commercial insurance through the Franchised Business. All insurance offered by the Goosehead Businesses must be through approved carriers with which we have appointments. Goosehead Businesses may not offer any insurance products through excess and surplus lines carriers unless we are appointed with those carriers. There is no guarantee that, as a franchisee, you will have access to all insurance carriers servicing the System, as there may be geographical exceptions to carrier availability (for example, states where a carrier cannot provide insurance). We intend to leverage the combined purchasing power of the Goosehead Businesses and our ongoing relationships with carriers to obtain favorable commission rates. The System also provides access to exclusive products with our insurance carriers.

A key feature of the System as of the date of this Disclosure Document is the robust back-office services we provide to each Goosehead Business. In particular, we manage the ongoing client service needs from our centralized contact centers currently located in Westlake, Texas, San Antonio, Texas, Orlando, Florida, and Henderson, Nevada. This includes policy changes, proof of insurance, policy inquiries and other client service needs. All of our client service employees are highly trained, licensed insurance agents, focused on driving high retention and creating new revenue opportunities through cross-selling and up-selling. In addition, our back-office services provide front-end quality control audits, premium trust accounting, commission accounting, business analytics and access to our customized technology platform.

The Market

The market for insurance services is well established. Your competitors will include independent insurance brokerages and captive insurance agents. We are aware of a number of other franchised insurance brokerages that have developed systems or are in the process of developing them. We are not aware of any competing systems that offer an equivalent value proposition to ours with current operations in the markets in which we offer franchises.

Applicable Regulations

The Franchised Business will be subject to laws, regulations and ordinances that are applicable to businesses generally. You will also be subject to laws specific to the insurance industry. Insurance services are primarily regulated by individual states, but there may also be federal laws that affect some aspects of your business. You must be licensed to sell insurance in your state and any other states for which you may issue or service insurance policies. All employees of the Franchised

Business who will sell insurance (“**Producers**”) must also be licensed. On an annual basis you must provide to us proof that all Producers employed by the Franchised Business are licensed. Some states may require multiple licenses applicable to different types of insurance. It is your responsibility to determine and obtain proper state and/or federal licensing that may be required to sell insurance. You must also comply with Executive Order 13224, which prohibits transactions with suspected terrorists or persons or organizations associated with suspected terrorists and the USA Patriot Act and the International Money Laundering Statement and Anti-Terrorist Financing Act of 2001, which impose anti-money laundering requirements on a broad variety of “financial institutions.” You will also have to comply with certain federal laws, such as the Gramm Leach Bliley Act, the Health Insurance Portability and Accountability Act, the Fair Credit Reporting Act and the Financial Services Modernization Act. You should consult with a lawyer and investigate the specific laws and regulations applicable to your business.

ITEM 2 **BUSINESS EXPERIENCE**

Chairman and Chief Executive Officer: Mark E. Jones

Mr. Jones is one of our co-founders and has served as our Chief Executive Officer since our founding in May 2008. He is also a co-founder and the Chief Executive Officer of TWG in Westlake, Texas and has been TWG’s Chief Executive Officer since October 2003. Mr. Jones is also the Chief Executive Officer and Chairman of the Board of Directors of GSHD. Effective July 1, 2024, Mr. Jones will transition to Executive Chairman of the Board of Directors of GSHD and Mark Miller will assume the role of Chief Executive Officer.

Vice Chairman: Robyn Jones

Ms. Jones is one of our co-founders and has been our Vice Chairman since May 2008. She is the founder of TWG, located in Westlake, Texas, and has been its Vice Chairman since October 2003. Ms. Jones currently serves as the Vice Chairman of the Board of Directors of GSHD.

President and Chief Operating Officer: Mark Miller

Mr. Miller has been our President and Chief Operating Officer since May 2022 and has served on GSHD’s Board of Directors since March 2018. Before joining us, Mr. Miller was the Chief Financial Officer at Pluralsight in Park City, Utah from April 2020 to April 2022. Before that, Mr. Miller was the Chief Financial Officer for Finastra from May 2019 to April 2020 located in London, United Kingdom. Effective July 1, 2024, Mr. Miller will become our President and Chief Executive Officer.

Chief Financial Officer: Mark Jones, Jr.

Mr. Jones has been our Chief Financial Officer since September 2022. From August 2020 to September 2022, he served as our Vice President of Finance. From October 2016 to August 2020, Mr. Jones was our Controller. Before joining us, from August 2015 to October 2016, Mr. Jones worked in Transaction Services for Ernst & Young LLP in Dallas, Texas.

General Counsel: John O’Connor

Mr. O’Connor joined Goosehead as General Counsel in May 2022. Before joining us, he was General Counsel for MG Realty Investments in Austin, Texas from March 2021 to May 2022. Before that, Mr. O’Connor was a shareholder with Ferguson Braswell Fraser Kubasta, PC in Plano, Texas from March 2020 to March 2021.

Chief Marketing Officer: Ann Challis

Ms. Challis joined Goosehead as our Chief Marketing Officer in January 2021. Prior to joining us, Ms. Challis spent 4 years at Elevate Credit as the Head of Marketing; Senior Vice President, from July 2019 to January 2021, and Vice President from February 2017 to July 2019. Prior to Elevate, from April 2016 to February 2017, Ms. Challis served as the Vice President, Head of Marketing at Credible, a fintech marketplace.

Chief Service Officer: David Lakamp

Mr. Lakamp has been our Chief Service Officer since January 2024. Before joining us, Mr. Lakamp held the position of Strategy and Planning Director for USAA in San Antonio, Texas from March 2023 to December 2023 and Head of Member Services for GloriFi in Dallas, Texas from January 2022 to November 2022. Prior to his corporate career, Mr. Lakamp served 11 years' active duty as a Naval Flight Officer.

Executive Vice President, Technology and Partnerships: Justin Ricketts

Mr. Ricketts has been our Executive Vice President since October 2022. Before joining us, he was the Chief Product and Development Officer for Sabre Hospitality Solutions in Southlake, Texas from June 2014 to October 2022.

Executive Vice President, Corporate and Agency Sales: Brian Pattillo

Mr. Pattillo has been our Executive Vice President since October 2023. Before that, he served as Vice President of Corporate Sales from November 2022 to October 2023, and Vice President of Strategy from January 2020 to November 2022. Mr. Pattillo joined us in February 2009 as an Account Executive and served in that capacity until January 2016 when he became Managing Director of Corporate Sales in Westlake, Texas.

Vice President, Human Capital Development: Ted Olsen

Mr. Olsen has been our Vice President since January 2023. He was previously Managing Director of Training from January 2020 to January 2023. Mr. Olsen joined us in July 2005 as an Account Executive and served in that capacity until January 2008 when he became Director of Corporate Sales in Westlake, Texas.

Vice President, Agency Operations: Matthew Hunt

Mr. Hunt has been our Vice President since January 2023. Before that, he served as our Managing Director of Agent Support from February 2021 to January 2023. Mr. Hunt joined us in June 2010 as an Account Executive and served in that capacity until January 2020 when he became Managing Director of Corporate Sales in Houston, Texas.

ITEM 3 **LITIGATION**

Goosehead Insurance Agency, LLC v. Williams Insurance and Consulting, Inc. (Case No. 4:19-cv-01040-O, N.D. Texas). Williams Insurance and Consulting, Inc. ("Williams Insurance") is a former franchisee of ours. On August 20, 2019, we notified Williams Insurance we were terminating their franchise agreement with us because they were operating a competing insurance business in violation

of the franchise agreement. In contravention of the forum selection clause of the franchise agreement, Williams Insurance filed a wrongful termination lawsuit against us in Michigan (captioned Williams Insurance and Consulting, Inc. v. Goosehead Insurance Agency, LLC (Case No. 19-cv-13706, E.D. Michigan)). On December 17, 2019, that case was removed and transferred to the United States District Court for the Northern District of Texas, which was later dismissed. Goosehead also filed its own complaint in the United States District Court Northern District of Texas on the same day (captioned Goosehead Insurance Agency, LLC v. Williams Insurance and Consulting, Inc. et al. (Case No. 4:19-cv-01040-O)). On December 17, 2020, the parties entered into a settlement agreement pursuant to which each party dismissed its claims against the other and we agreed to purchase the Williams Insurance book of business.

Other than the case above, no litigation is required to be disclosed in this Item.

ITEM 4 **BANKRUPTCY**

No bankruptcy information is required to be disclosed in this Item.

ITEM 5 **INITIAL FEES**

Initial Franchise Fee

For a single franchise, the Initial Franchise Fee will range between \$25,000 and \$60,000, depending on the geographic region in which the Franchised Business is located.

If your franchise will be operated in Louisiana, Oklahoma or Texas, then the Initial Franchise Fee is \$60,000. This may be paid in one of two ways. First, you may elect to pay your Initial Franchise Fee in full prior to beginning the initial training program in which case you will receive a \$20,000 discount. Second, you may elect to pay \$10,000 prior to beginning the initial training program and the remaining \$50,000 balance will be paid in monthly installments of \$833.33 beginning on the first day of the sixth month after training, according to the terms of the promissory note attached to the Franchise Agreement as Exhibit E (the “**Promissory Note**”).

If your franchise will be operated in a state outside of Louisiana, Oklahoma or Texas, then the Initial Franchise Fee is \$40,000. This may be paid in one of two ways. First, you may elect to pay your Initial Franchise Fee in full prior to beginning the initial training program in which case you will receive a \$15,000 discount. Second, you may elect to pay \$10,000 prior to beginning the initial training program and the remaining \$30,000 balance will be paid in monthly installments of \$500 beginning on the first day of the sixth month after training, according to the terms of the Promissory Note.

The Initial Franchise Fee is uniformly applied. The Initial Franchise Fee is fully-earned upon receipt and, once you or any of your personnel begins the initial training program, the Initial Franchise Fee becomes non-refundable in consideration of administrative and other expenses that we incur in providing you with training, carrier appointments, and pre-opening assistance as part of the initial launch of the Franchised Business.

During our last fiscal year, we waived the Initial Franchise Fee in two franchise sales in the states of Texas and Nevada. In both instances, the Initial Franchise Fee was waived because the franchisees were existing franchise owners.

Insurance

You must purchase Commercial General Liability Insurance, Cyber Risk Insurance, and Professional Liability (Errors & Omissions) Insurance. You must also purchase the following types of insurance if applicable: Business Automobile Liability Insurance (if your agency owns a vehicle), Employer’s Liability and Worker’s Compensation Insurance (if you hire an employee), Umbrella Liability Insurance, and Property Insurance. We reserve the right to require you to procure such policies from providers we designate as part of a System-wide insurance program we implement. If we do not designate such providers, such policy or policies must be written by an insurance company or companies we have approved. Please refer to the Manual for more details on our current insurance requirements. If you purchase some or all of your required insurance through Goosehead, your payment for the first year of coverage will be due to us before you open. Your total cost for premium payments for the first year will be between \$2,000 to \$5,000, depending on the types of insurance coverage you purchase through us and your coverage amounts.

Any fees paid for insurance coverage purchased through us are fully-earned upon receipt and are non-refundable. Please see Item 6, Note 10 and Item 7, Note 6 for more information.

ITEM 6
OTHER FEES

Type of Fee	Amount	Due Date	Remarks
Royalty Fee	20% of Gross Revenues on Approved Insurance Products in their initial term and 50% of Gross Revenues on Approved Insurance Products in their renewal terms, subject to the Minimum Royalty	See Note 1	See Note 1
Marketing Contribution	Up to 2% of Gross Revenues	Same as Royalty Fee, on demand	See Note 2
Transfer Fee	\$5,000 to \$40,000	At time of transfer	See Note 3
Audit Fee	2% interest per month on unpaid amount and our cost of audit	On demand, after audit	See Note 4
Taxes	Amount required to reimburse us for certain taxes imposed on payments to us	On demand	See Note 5
Interest on Overdue Payments	18% per year on underpayment	On demand	Only due if there are any past due payments to us, measured from the payment was originally due until it was actually paid (See Note 6)
Product Evaluation Fee	The reasonable cost of inspection, as well as the actual cost of the test	On demand	See Note 7

Type of Fee	Amount	Due Date	Remarks
Inspection Fee	Our costs and expenses of correcting uncured deficiencies from inspections	On demand, after inspection	See Note 8
Costs and Attorneys' Fees	Will vary under circumstances	Upon demand	Only due if you default under the Franchise Agreement, you must reimburse us for our expenses (including reasonable attorneys' fees) in enforcing or terminating the Franchise Agreement. Also, if you enter into a Promissory Note and we bring an action to enforce payment, you must reimburse our reasonable attorneys' fees and costs.
Securities Offering Fee	\$10,000 or our actual expenses, whichever is greater	Upon demand	Only due if you engage in a securities offering, you must reimburse us for our reasonable costs and expenses (including legal and accounting fees) to evaluate your proposed offering and you also must indemnify us (see above).
Replacement and Additional Training	Up to \$400 per day	Upon receipt of additional training, if applicable	See Note 9
Insurance	\$2,000 - \$5,000	On demand	See Note 10
Technology Fee	\$530 for the first user and \$380 for each additional user	Monthly	See Note 11
Lost Future Royalties	The average of the monthly Royalty Fees due for the previous 12 months (or the Minimum Royalty, if greater), multiplied by the lesser of 36 or the number of months remaining in the then-current term of the Franchise Agreement	Upon demand	You must pay this if we terminate the Franchise Agreement as a result of your default.
Book of Business Valuations	\$1,000 per valuation	On demand, before valuation	See Note 12
Relocation Fee	\$500	At the time you request relocation of the Franchised Business	See Note 13

Notes:

Except as otherwise described, all fees are imposed by and payable to us and are uniformly applied to new franchisees (however, in some instances in which it is appropriate to do so, we may waive some or all of these fees for a particular franchisee). We reserve the right to change the terms in the future for later franchisees. All fees are non-refundable.

1. We will receive all Commissions from Approved Carriers. We will receive all Premiums, Policy Fees and Agency Fees on your behalf. In the event that any Premiums, Policy Fees, or Agency Fees are received directly by you, these funds must be forwarded to us within 24 hours of receipt. Beginning on the first day of the first month that you, your Agency Principal, your Manager, or any of your employees begin(s) the initial training program prior to opening the Franchised Business (the “**Commencement Date**”), we will remit to you Net Revenues on a monthly basis. The following terms have the following meanings:

“**Agency Fees**” means fees that are charged by you for selling new Approved Insurance Products through Approved Carriers pursuant to the Manual.

“**Commission**” means the fees paid to us, by Approved Carriers as a percentage of the Premiums received from the sale or renewal of Approved Insurance Products generated by the Franchised Business.

“**Gross Revenues**” means the amount of Commissions and Agency Fees received, net of reversals of Commissions for insurance policy cancellations or changes, and net of Agency Fee refunds, for the sale of Approved Insurance Products by the Franchised Business; Gross Revenues will not include any Premiums or Policy Fees collected by the Franchised Business on behalf of any Approved Carriers.

“**Minimum Royalty**” means a minimum monthly Royalty Fee payment, beginning six months after the Commencement Date, that differs if you are new to us or if you are purchasing a franchise after being a corporate agent with us or our affiliates.

If you are new to us, the Minimum Royalty, beginning six months after the Commencement Date, is as follows:

Number of Months following the Commencement Date	Amount of Monthly Minimum Royalty
Six (6) to Eighteen (18)	Six Hundred Dollars (\$600)
Nineteen (19) to Thirty-Six (36)	One Thousand Dollars (\$1,000)
Thirty-Seven (37) to Forty-Eight (48)	One Thousand One Hundred Dollars (\$1,100)
Forty-Nine (49) to Sixty (60)	One Thousand Two Hundred Dollars (\$1,200)
Sixty-One (61) to Seventy-Two (72)	One Thousand Three Hundred Dollars (\$1,300)
Seventy-Three (73) to Eighty-Four (84)	One Thousand Four Hundred Dollars (\$1,400)
Eighty-Five (85) to Ninety-Six (96)	One Thousand Five Hundred Dollars (\$1,500)
Ninety-Seven (97) to One Hundred and Eight (108)	One Thousand Six Hundred Dollars (\$1,600)
One Hundred and Nine (109) to One Hundred and Twenty (120)	One Thousand Seven Hundred Dollars (\$1,700)
One Hundred and Twenty-One (121) and for the remainder of the term of this Agreement	One Thousand Eight Hundred Dollars (\$1,800)

If you are a corporate agent purchasing a franchise from us as part of a corporate agent launch, you will sign the Corporate Agent Launch Amendment to Franchise Agreement in the form attached as Exhibit J to this disclosure document, and the Minimum Royalty, beginning six months after the Commencement Date, is as follows:

Number of Months following the Commencement Date	Amount of Monthly Minimum Royalty
Six (6) to Twelve (12)	Two Thousand Four Hundred Dollars (\$2,400)
Thirteen (13) to Twenty-Four (24)	Three Thousand Dollars (\$3,000)
Twenty-Five (25) to Thirty-Six (36)	Four Thousand Dollars (\$4,000)
Thirty-Seven (37) to Forty-Eight (48)	Five Thousand Dollars (\$5,000)

Forty-Nine (49) and for the remainder of the term of this Agreement	Six Thousand Dollars (\$6,000)
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“**Net Revenues**” means Gross Revenues net of all amounts due to us under the Franchise Agreement, including Royalty Fees, Marketing Contributions, Technology Fees, and payments due to us under the Promissory Note (if applicable).

“**Premiums**” means fees owed to the Approved Carriers for Approved Insurance Products.

“**Policy Fees**” means fees owed to the Approved Carriers for the sale of Approved Insurance Products.

The “**Royalty Fee**” will be the following amounts: (a) the greater of (i) 20% of Gross Revenues on Approved Insurance Products in their initial term, or (ii) the Minimum Royalty; and (b) 50% of Gross Revenues on Approved Insurance Products in their renewal terms and Approved Insurance Products written for existing clients on the same risk profile within a one-year period of the cancellation of their existing policy (also known as “**re-writes**”). Approved Insurance Products sold by you in their initial term that are not re-writes are referred to as “**New Business**”.

The “**Technology Fee**” will be an amount necessary to reimburse us for our costs of providing required software to you. The Technology Fee may vary during the term of the Franchise Agreement, and we have the right to adjust the amount of the Technology Fee to account for our increased or decreased costs, separate from the Index. See Note 11 below.

Once a month, the Approved Carriers will send a commission report and Commissions earned by you, to us. On or before the last day of each month, unless the Franchise Agreement has been terminated for any reason, we will pay to you the Net Revenues for all Approved Insurance Products identified in a commission detail report that we receive from the Approved Carriers. If the Franchise Agreement has been terminated, then you are no longer entitled to the Net Revenues regardless of when the Commissions were earned. Please note that we expect each Approved Carrier to submit commission detail reports on a monthly basis for all policies written during the preceding month by no later than the 20th day of the subsequent month. But, if an Approved Carrier does not provide us with a commission detail report (and the applicable Commission) by the 20th day of the month, or if an Approved Insurance Product is not identified in the commission detail report we receive, you will not receive the Net Revenues for those Approved Insurance Products until the Approved Carrier provides us with the appropriate report and/or Commissions. We may delay or withhold payment of Net Revenues — on a policy by policy basis — for any Approved Insurance Product for which you fail to observe the risk management procedures we prescribe in the Manual, including that you obtain a signed application from the client and provide all required documentation. If we review your accounting and client records and find that you have not forwarded to us any Premiums, Policy Fees and/or Agency Fees that you collect, then we may pay the appropriate Premiums and Policy Fees to the Approved Carrier. You will be responsible for reimbursing us for those amounts and the applicable Agency Fees, in addition to paying a fee to us to cover our reasonable expenses in processing those payments and interest on those amounts, at the rate of 2% per month (but not more than the maximum rate permitted by law, if any such maximum rate applies). We have the right to set-off as part of Net Revenues any amounts you owe to us.

2. We do not currently, but have the right to require you to make a Marketing Contribution. If we require you to make a Marketing Contribution, we will have the right to allocate the Marketing Contribution in the proportion that we designate among the following:

- A System-wide marketing and promotional fund (the “**Brand Fund**”); and/or
- Local marketing, which we may allocate between: (a) any regional marketing fund established for your area (a “**Regional Fund**”); and (b) funds that you will spend on local marketing and promotion.

See Item 11 for more information.

3. If you or any person holding an interest in the Franchised Business wishes to transfer 5% or more of the outstanding interest in the Franchise Agreement, in the entity operating the Franchised Business or in the Franchised Business, we may require you to pay us a fee as a condition of transfer. This transfer fee will be \$5,000 if the transfer is to another franchisee currently operating within the System with an Agency Principal or Manager that has successfully completed all training programs then in effect. If you complete a transfer to an individual or entity not currently operating within the System, then the transfer fee is \$40,000 if the transferred Franchised Business is to be operated in Texas, Oklahoma, or Louisiana, or \$25,000 if the transferred Franchised Business is to be operated outside of Texas, Oklahoma, or Louisiana. This fee is necessary to reimburse us for our reasonable costs and expenses associated with, but not limited to, reviewing the application to transfer, including legal and accounting fees, and training the new franchisee. You are not required to pay to us a transfer fee (although you must reimburse us for the legal and accounting costs and expenses we incur) for the following transfers: (a) if we determine, in our sole discretion, that the transfer is for the convenience of ownership; (b) to members of transferor’s immediate family; or (c) to an individual employed by you in connection with the Franchised Business for at least 24 consecutive months before the transfer. The waiver of a transfer fee for certain transfers does not waive any other requirements for transferees, including the fact that all transferees must be approved and meet our standards.

4. If an independent audit of your books reveals an underpayment of monies owed to us, you must immediately pay to us the amount underpaid plus interest on this underpaid amount at the rate of 2% per month (but not more than the maximum rate permitted by law, if any such maximum rate applies) from the date the amount was due, and for the costs and expenses of the audit. We do not expect the costs of any audit to exceed \$10,000.

5. You must pay to us an amount equal to any sales tax, gross receipts tax, or similar tax (other than income tax) imposed on us with respect to any payments you make to us, unless the tax is credited against income tax otherwise payable by us.

6. If any payment is received by us more than 15 days past due, you must pay to us immediately upon demand, in addition to the overdue amount, interest on the overdue amount from the date it was due until paid, at the rate of 2% per month (but not more than the maximum rate permitted by law, if any such maximum rate applies).

7. If you want to buy or sell any products (including but not limited to insurance products), services or any item from an unapproved carrier, broker, or supplier, then you must first submit a written request to us asking for our written approval. We have the right to require that our representatives be permitted to inspect and vet the proposed new insurance product, carrier, broker, supplier or service. You (or the carrier, broker, or supplier) may be required to pay a charge, not to exceed the reasonable cost of the inspection and the vetting, as well as the actual cost of any tests.

See Item 8 for more information.

8. If, as a result of a site-visit, on-site review or consultation, any deficiencies related to the Franchised Business are identified, you must correct the deficiency within a reasonable time as we may designate in writing. If you fail to correct the deficiencies in a manner satisfactory to us, we may

take any action as is necessary to correct the deficiency and you must reimburse us on demand for our reasonable costs and expenses in connection with this action including, but not limited to, the costs for completing the inspection and correcting the deficiencies. We do not expect any inspection costs to exceed \$5,000.

9. If you, your Agency Principal, or your Manager cease active management or employment at the Franchised Business, then you must enroll a qualified replacement in our initial training program within 30 days. We may also require that your Agency Principal, Managers, Producers and employees attend such additional courses, seminars, and other training programs as we may reasonably require periodically, for which we may charge this fee. This fee is in addition to costs that you may incur in completing required training at our headquarters (e.g. lodging, meals, transportation). You may also incur additional training costs if you later open a branch location under our Branch Location Amendment to Franchise Agreement. See Item 12 and Exhibit K.

10. You must purchase Commercial General Liability Insurance, Cyber Risk Insurance, and Professional Liability (Errors & Omissions) Insurance. You must also purchase the following types of insurance if applicable: Business Automobile Liability Insurance (if your agency owns a vehicle), Employer's Liability and Worker's Compensation Insurance (if you hire an employee), Umbrella Liability Insurance, and Property Insurance. You may purchase some or all of these through us or from any approved carrier. We may require you to obtain additional insurance in the future. Please refer to the Manual for more details on our current insurance requirements. You are not required to buy any of these types of insurance through us, but you may elect to do so. The estimate in the chart represents the full premium payments for the first year for all insurance policies currently required. Please see Item 7, Note 6 for more information on the types of insurance and coverage amounts.

11. You will pay to us a monthly "**Technology Fee**" of \$530 for the first user and \$380 for each additional user, to use the "Salesforce.com" customized software, Goosehead's proprietary comparative rater, and/or other comparative rater software that we require, Microsoft Office (or similar product), e-mail accounts, webpage maintenance, spam filter and virus protection. This fee will also include access to our helpdesk, which is open 24 hours a day, 7 days a week, for assistance with network, PC/laptop, printer and mobile device issues. The amount of this fee is expected to increase each year based on the cost of additional software and processes made available to you. Please see Item 11 for more information on the computer and software requirements.

12. If you ask us to prepare a valuation of your franchise for any reason (for example, in preparation for transferring or selling your franchise), we may require you to pay us a fee of \$1,000. This fee must be paid before we begin preparation of the valuation to compensate us for our costs and expenses associated with conducting an analysis and valuation of your franchise. Any valuations we prepare for you are intended to be informational only and only one component of your analysis of the value of your franchise. You are ultimately responsible for determining the value of your own business.

13. You may not relocate the Franchised Business without our prior written approval. Any proposed relocation will be subject to our review and approval of the proposed new location under our then-current standards for site selection, and we will also have the right to take into consideration any commitments we have given to other franchisees, licensees, landlords, and other parties relating to the proximity of a new Goosehead Business to their establishment. You must pay this fee at the time you request the relocation of the Franchised Business.

14. We have the right to adjust, for inflation, all fixed-dollar amounts under the Franchise Agreement (except for the Initial Franchise Fee) once a year to reflect changes in the Index from the year in which you signed the Franchise Agreement. The term "**Index**" means the Consumer Price Index (1982-84=100; all items; CPI-U; all urban consumers) as published by the U.S. Bureau of Labor

Statistics (“BLS”). If the BLS no longer publishes the Index, then we will have the right to designate a reasonable alternative measure of inflation.

ITEM 7
ESTIMATED INITIAL INVESTMENT

YOUR ESTIMATED INITIAL INVESTMENT
(Please review this table together with the notes that follow)

Expenditure Type	Amount-Low	Amount-High	Method of Payment	When Due	To Whom Payment is to be made
Initial Franchise Fee (Note 1)	\$25,000	\$60,000	Single payment or monthly installments	Before attending training	Us
Lease, Improvements, Furniture, Fixtures, Utilities (Note 2)	\$0	\$6,000	As arranged	Before opening	Landlord, Vendors, Utility Providers
Rent (Note 3)	\$0	\$4,000	As arranged	As arranged	Landlord
Signage and Media (Note 4)	\$0	\$2,500	As arranged	Before opening	Us, Vendors
Office Equipment and Startup Supplies (Note 5)	\$5,000	\$8,000	As arranged	Before opening, 1 st day of the month after opening	Us, Vendors
Insurance (Note 6)	\$2,000	\$5,000	As arranged	As incurred	Us, Vendors
Licenses (Note 7)	\$500	\$1,000	As arranged	According to statute or ordinance	Government Agencies
Professional Fees (Note 8)	\$1,000	\$5,000	As arranged	As arranged	Vendor
Training Expenses (Note 9)	\$500	\$7,000	As arranged	Before opening	Vendors
Additional Funds – 3 months (Note 10)	\$6,000	\$20,000	As arranged	As incurred	Employees, Vendors, Suppliers
TOTALS	\$40,000	\$118,500			

Notes:

1. The Initial Franchise Fee will range between \$25,000 and \$60,000. Because the Initial Franchise Fee may be paid with a down payment of \$10,000 and then 60 months of monthly installments, the minimum amount of cash needed for the Initial Franchise Fee to commence operations (and for the first three months) is \$10,000.

See Item 5 for more information.

2. We expect that you will lease commercial or retail office space. Depending on space availability and your landlord, you may need to arrange for improvements to the premises, the cost of which you may pay for up front or in the form of an increased rental rate. You will need to acquire general office furniture and fixtures. You will also need to arrange for the installation and hook-up of all utilities, including phone and Internet. If we have approved you to operate the Franchised Business from a residential location, then we expect these costs to be as low as \$0.

3. We expect that you will lease 200 to 1,200 square feet of office space, storage and sufficient parking. We expect that your monthly cost of rent will be between \$500 and \$2,000, but may be higher or lower. The cost of leasing a site can vary considerably depending upon such factors as location, size, and the local real estate market. For example, we expect that most franchisees will obtain their own office space of about 500 to 1,000 square feet and in that event, we expect the rent costs would be in the high end of the range provided. Under appropriate circumstances, a franchisee may sublet as little as 200 square feet of space from another business (like a mortgage company or a real estate brokerage) with whom the franchisee may have or may develop a referral relationship. In that case, we expect the rent costs would be in the low end of the range. The estimate in the chart includes a security deposit and your first month's rent payment for a total of two months' rent.

4. You must purchase signs and branded merchandise as we deem appropriate. If you operate a retail location, you will also be required to purchase external signage and your costs will be at the higher end of the range provided. If you do not operate a retail location, you are only required to purchase internal signage and your cost should be between \$500 and \$1,000.

5. Your equipment and startup supplies include a computer and certain general office or business software. Your computer must meet our current software specifications and have a secure, continuous connection to the Internet. We will make our software specifications available to you upon request. You will also need other office equipment, including a desk, color printer, phone and backup drive. You should also have a cell phone and a land line. You will pay a monthly fee to us of \$530 for the first user and \$380 for each additional user, to use the "Salesforce.com" customized software, the proprietary comparative rater software, Microsoft Office, Adobe Acrobat, e-mail accounts, spam filter and virus protection. This fee will also include access to our helpdesk, which is open 24 hours a day, 7 days a week, for assistance with network, PC/laptop, printer and mobile device issues. The estimate above includes one month's payment of the computer and support fee for 1 user. If you have more than 1 user, your costs will be higher. Other than the computer and support fee, all fees for office equipment and startup supplies must be paid before opening. The first payment of the Technology Fee will be due to us on the first day of the month which may fall either on the day the Franchised Business opens, or after the Franchised Business opens. You should expect the amount of this Technology Fee to increase each year based on the cost of additional software and processes made available to you. The estimates in the chart reflect the costs for 1 to 2 computers/computer users; if you need more your costs may be higher. Please see Item 11 for more information on the computer and software requirements.

6. You must obtain certain insurance, as we determine necessary. Currently, we require the following coverages: Commercial General Liability Insurance, (minimum of \$1,000,000 per occurrence and \$1,000,000 general aggregate per location), Professional Liability (Errors & Omissions) Insurance (minimum of \$1,000,000 of coverage for every \$5,000,000 of annual written premium by you with a

floor of \$1,000,000 of coverage and a maximum deductible of \$15,000 allowed), and Cyber Risk Insurance (a/k/a data theft and cybersecurity) with limits of liability not less than \$1,000,000.

We may also require you to obtain the following types of insurance: Business Automobile Liability Insurance covering all owned, non-owned, and hired automobiles; Employer's Liability and Worker's Compensation Insurance; Umbrella Liability; and Property Insurance.

You may choose to obtain some or all of the required insurance policies through us, but you are not required to obtain any through us. From time to time we may expand the insurance requirements and your coverage amounts. Please refer to the Manual for more details on our current insurance requirements. The estimate in the chart represents all premium payments for one year for all insurance policies currently required.

7. You must obtain a general business license, if applicable in your state. You will also need to obtain a license to sell insurance for your state and any other states for which you may issue or service insurance policies. Some states may require multiple licenses for different types of insurance. Consult your attorney regarding requirements in your state.

8. You may wish to engage a lawyer or an accountant to assist you in the review of this offering, the purchase of the franchise, forming a legal entity or in obtaining any necessary permits or licenses. Your costs may be higher if you wish for your advisor to be heavily involved in the start-up process.

9. You will not be required to pay any fees to attend our initial training program, but you will be responsible for all travel and living expenses which you, your Agency Principal, your Manager and any of your Producers incur and for your employees' wages while they are training. The costs will vary depending on the distance (if any) traveled, choice of accommodations and travel arrangements, and other similar factors.

See Item 11 for more information on the training programs we offer.

10. This estimate includes your start-up expenses during your first three months of operation. These expenses include out-of-pocket expenses, like payroll taxes and expenses, royalty and other fees collected by us, rent, repairs and maintenance, advertising and marketing expenses, bank charges, state taxes, depreciation/amortization and other miscellaneous items. This range does not include an estimate of your (or your employees') salary. If you intend to draw a salary (or if you wish to employ a Manager who is not you) during the initial phase of business, you should modify these estimates accordingly. Your costs may be more or less depending on your management skill, experience and business acumen, local economic conditions, whether you have previously operated as an insurance brokerage (and already have some of the items described in this Item) and your actual sales.

In formulating these estimates, we have relied on information provided to us by our franchisees who began operating before the date of this Disclosure Document, our experience and TWG's experience in the insurance services industry, and our officers' and directors' experience in the insurance services industry. All expenses paid to us or our affiliates are non-refundable. We will not finance any part of the initial investment other than the payment plan for the Initial Franchise Fee as described in Item 5. You should review these figures with a business advisor before making any decision to purchase a franchise.

ITEM 8
RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

Approved Insurance Products and Approved Carriers

You may only offer for sale insurance products and services that conform to our specifications and quality standards (“**Approved Insurance Products**”) and only through insurance carriers and brokers that we make available to you through our appointment process (“**Approved Carriers**”). You are required to only sell the Approved Insurance Products through the Approved Carriers that we designate. We may modify the list of Approved Insurance Products and/or Approved Carriers in the Manual or otherwise in writing from time to time. After notice of any such modification, you may not sell any insurance products from any insurance carrier or broker which is no longer approved. Some Approved Carriers may pay us contingency payments based on certain criteria negotiated directly with each Approved Carrier. Additionally, some Approved Carriers may periodically offer other incentives which will be paid to or received by us. We expect generally to retain these contingency payments and incentives, but we may elect to pass them on to Franchised Businesses from time to time. The Approved Carriers will set the premium price for each Approved Insurance Product, and we will set the amount of Agency Fees that may be charged. Generally, you will be able to sell personal lines, property and casualty insurance and in some cases small commercial property and casualty insurance and life insurance through Approved Carriers. For you to sell small commercial property and casualty or life insurance, you must be licensed to do so. Initially you may not write commercial lines of insurance, but you may request that we allow you to do so. If we approve your request, you must first successfully complete a separate training course. We may, at our sole discretion, revoke your appointment with an Approved Carrier if you are in default under the terms of your Franchise Agreement or any other contract between you (and/or your affiliates) and us (and/or our affiliates).

You may not offer for sale any insurance products or services that we have prohibited you from selling (“**Prohibited Insurance Products**”). Prohibited Insurance Products include any insurance products or services sold without our consent or through insurance carriers or brokers not appointed by us, whether through excess and surplus lines insurance companies or through admitted insurance companies. Prohibited Insurance Products also include the purchase of group of insurance policies from a third party or insurance carriers and brokers. We may periodically provide you with a list of, and/or update, the products or services that are Prohibited Insurance Products. If you use or sell any Prohibited Insurance Products, it is grounds for termination of your Franchise Agreement.

If you propose to sell any insurance products or services from an unapproved insurance carrier or broker or any unapproved insurance products or services from an Approved Carrier, then you must first submit to us a written request asking for our approval to do so. You may not sell insurance products or services from an unapproved insurance carrier or broker or from any Approved Carrier, until we have reviewed and, if we think it is appropriate, approved in writing the proposed new insurance product or service or the proposed new insurance carrier or broker. Among other things, we will have the right to require that our representatives be permitted to investigate the new insurance product or service, interview the new insurance carrier or broker, inspect its financials (as needed), investigate and interview references, and otherwise analyze the need for the desired insurance product, service, carrier, or broker. Either you or the proposed new insurance carrier or broker may be required to pay us a fee (which will not exceed the reasonable and actual cost of the interviews, investigations, and analyses). Depending upon the type of insurance product or service for which approval is sought, or for which a new approved insurance carrier or broker is proposed, we anticipate providing our response to the request within four to twelve weeks after receipt of the request and the accompanying information. We may also require that the proposed new insurance carrier or broker comply with certain other requirements that we deem appropriate. We reserve the right to periodically re-inspect or re-analyze any Approved Insurance Product or any Approved Carrier and to revoke our approval if the insurance product or service or the insurance carrier or broker does not continue to

meet our then-current criteria or standards. We do not generally make our criteria for approval of insurance products, services, carriers, or brokers available to you, but we may elect to do so if you ask. We may impose limits on the number of Approved Insurance Products and Approved Carriers available to you. We may revoke our approval of an Approved Insurance Product or Approved Carrier at our sole discretion at any time and for any reason by providing you written notice or through a change to the Manual.

As discussed in Item 6 and Item 7, you are required to obtain specific types of insurance for the Franchised Business at minimum limits of coverage. You may obtain these types of insurance through us. If you elect to purchase any of these types of insurance through us, your payment for this insurance will be payable to us and will be taken out of your Net Revenues. We will then remit your premium payment and any other applicable fees to the appropriate insurance carrier. We expect that your cost for the minimum levels of insurance for the first year will be between \$2,000 and \$5,000.

Approved Non-Insurance Products and Services

We may require that you purchase, use or offer for sale any non-insurance products or services used in the operation of the Franchised Business (“**Approved Products and Services**”) only from suppliers, manufacturers, and brokers approved by us and/or our affiliates (“**Approved Suppliers**”). We (including our affiliates) and our Approved Suppliers may be the sole Approved Supplier for any of the Approved Products and Services. We may modify the list of Approved Products and Services and/or Approved Suppliers in the Manual or otherwise in writing from time to time. After notice of such modification, you may not purchase any products or services from any supplier, manufacturer, or broker, which is no longer approved.

You may not use and/or offer for sale products or services which we have prohibited you from using and/or selling (“**Prohibited Products and Services**”). Prohibited Products and Services will include selling any services or products other than Approved Products and Services through Approved Suppliers. We may update the definition of Prohibited Products and Services from time to time. If you use or sell any Prohibited Products or Services, it is grounds for termination of your Franchise Agreement.

We are not required to approve your appointment with commercial insurance carriers, and such appointments will be at our discretion. Before being considered for an appointment with a commercial insurance carrier, you must complete additional training and meet certain criteria as set out in the Manual. Additionally, if we approve your appointment with a commercial insurance carrier, then you will be required to purchase additional professional liability insurance with certain minimum limits as set out in the Manual.

If you propose to use or sell any products or services or purchase services or products from a supplier, manufacturer, or broker that is not approved by us and is not an Approved Product and Service, you must first submit to us a written request asking for our approval to do so. You may not purchase or use any products or services from any proposed new supplier, manufacturer, or broker until we have reviewed and, if we think it is appropriate, approved in writing the proposed new supplier, manufacturer, or broker. Among other things, we will have the right to require that our representatives be permitted to interview the new supplier, manufacturer, or broker, inspect its financials (as needed), investigate and interview references, and otherwise analyze the need for the desired service or product. Either you or the proposed new supplier, manufacturer, or broker, may be required to pay us a fee (which will not exceed the reasonable and actual cost of the interviews, investigations, and analyses). Depending upon the type of product or service for which approval is sought, or for which a new approved supplier, manufacturer, or broker is proposed, we anticipate providing our response to the request within four to twelve weeks after receipt of the request and the accompanying information. We may also require that the proposed new supplier, manufacturer, or broker comply with certain

other requirements that we may deem appropriate. We reserve the right to periodically re-inspect or re-analyze any Approved Products and Services or Approved Suppliers, and to revoke our approval if the non-insurance product or service or the supplier, manufacturer and broker does not continue to meet our then-current criteria or standards. We do not generally make our criteria for approval of non-insurance products or services or suppliers, manufacturers, or brokers available to you, but we may elect to do so if you ask. We have the right to appoint only one supplier for a particular Approved Product and Service, which may be us or one of our affiliates. We may revoke our approval of a non-insurance product or service, or supplier, manufacturer, or broker at our sole discretion at any time and for any reason by providing you written notice or through a change to the Manual.

You must use the customized software and the comparative rater software that we periodically require, as described in Item 11.

We received no revenues on account of franchisee purchases in the last fiscal year. We estimate that purchases you make from us or our affiliates (e.g. insurance for your franchise business, technology fees, etc.) will represent approximately 10% of your costs to establish the Franchised Business and approximately 10% of your ongoing expenses in operating the Franchised Business.

We anticipate that we will negotiate purchasing or service arrangements from time to time with suppliers for the benefit of our franchisees. We expect, but do not guarantee, that those purchasing arrangements will allow you to obtain certain products, supplies, and services at a lower price than if you were to purchase them individually. We do not otherwise provide material benefits to you for purchasing from designated or approved sources. Also, we may be compensated by suppliers based on franchisee purchases. In some cases, suppliers may pay us a percentage of the total purchases made by franchisees to be used in the marketing of the supplier's brand at or through the Franchised Businesses. Some suppliers may pay us a cash rebate based on franchisee purchases. We expect generally to retain these rebates, but we may elect to pass them on to Franchised Businesses from time to time. In some cases, we may purchase non-insurance products and supplies from a supplier at a volume discount and re-sell these products and supplies to you. If we re-sell products and supplies to you, we may require that you pay us more than we paid for those products and supplies in consideration for our administrative expenses incurred in arranging for bulk sales and volume discounts or for warehousing or distributing those products and supplies to you.

Currently, there are no purchasing or distribution cooperatives in existence for the System, but we may elect to establish them.

Except as described above, neither we, nor any affiliates are approved suppliers for any products.

Insurance Coverage

Under the Franchise Agreement, you must obtain and maintain the following insurance:

- comprehensive general liability insurance protecting against any and all claims for personal, bodily and/or property injury occurring in or about the Franchised Business, with minimum limits of \$1,000,000 combined single limit per occurrence and \$1,000,000 general aggregate.
- professional indemnity insurance providing coverage for loss or damage arising out of an act or omission by you or your employees, with a minimum of \$1,000,000 of coverage for every \$10,000,000 of annual written premium by the Franchised Business with a floor of \$1,000,000 of coverage and a maximum deductible of \$15,000 allowed.
- data theft and cybersecurity (a/k/a cyber risk) coverage with limits of liability not less than

\$1,000,000.

You may also be required to purchase the following types of insurance as required in the Manual:

- business automobile liability insurance with liability of not less than \$1,000,000 combined single limit for both bodily injury and property damage.
- statutory workers' compensation insurance and employer's liability insurance for a minimum limit equal to at least the greater of \$100,000 or the amounts required by your umbrella carrier.
- commercial umbrella liability insurance with limits which bring the total of all primary underlying coverages (commercial general liability, comprehensive automobile liability, and worker's compensation insurance and employer's liability insurance) to not less than \$2,000,000 total limit of liability.
- property insurance providing coverage for direct physical loss or damage to real and personal property for all-risk perils, including the perils of flood and earthquake that values property (real and personal) on a new replacement cost basis without deduction for depreciation and the amount of insurance shall not be less than 90% of the full replacement value of the Franchised Business, its furniture, fixtures, equipment, and stock (real and personal property).
- any other insurance coverage that is required by the Manual or federal, state, or municipal law.

Each insurance policy required under the Franchise Agreement must be primary and noncontributory. We reserve the right to require you to procure such policies from provider(s) we designate as part of a System-wide insurance program we implement. If we do not designate such provider(s), such policies must be written by an insurance company or companies we approve, who must have a rating of at least "A-" in the most recent *Key Rating Guide* published by the A.M. Best Company (or another rating that we reasonably designate if A.M. Best Company no longer publishes the Key Rating Guide) and must be licensed to do business in the Approved State. All liability and property damage policies must name us as additional insureds and must provide that each policy cannot be cancelled unless we are given thirty days' prior written notice. We may periodically increase required coverage limits or require additional or different coverage to reflect inflation, identification of new risks, changes in the law or standards of liability, higher damage awards and other relevant changes in circumstances. You must deliver to us (and in the future maintain on file with us) valid and current certificates of insurance showing that all required insurance is in full force and effect.

ITEM 9 **FRANCHISEE'S OBLIGATIONS**

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

Obligation	Section in agreement	Disclosure Document Item
a. Location selection and acquisition/lease	§§ 1.2 and 5 of Franchise Agreement	11
b. Pre-opening purchases	§ 5 of Franchise Agreement	5, 7, and 8
c. Location development and other pre-opening requirements	§§ 3.2, 5.3, and 5.4 of Franchise Agreement	11

Obligation	Section in agreement	Disclosure Document Item
d. Initial and ongoing training	§§ 3.1 and 6 of Franchise Agreement	11
e. Opening	§§ 3.3, 3.7, 5.1, 5.6 and 8.2 of Franchise Agreement	11
f. Fees	§§ 4, 7.6.3, 13.1 and 16.5.9 of Franchise Agreement	5, 6, and 7
g. Compliance with standards and policies/operating manual	§§ 1.4, 3.4, 5, 7, 8.4, and 10 of Franchise Agreement	8, 11, and 14
h. Trademarks and proprietary information	§§ 1.1 and 9 of Franchise Agreement	13 and 14
i. Restrictions on products/services offered	§§ 7 and 8.4.1 of Franchise Agreement	5, 8, and 16
j. Warranty and customer service requirements	Not applicable	Not applicable
k. Territorial development and sales quotas	§ 1.3 of Franchise Agreement	12
l. Ongoing product/service purchases	§ 7 of Franchise Agreement	8
m. Maintenance, appearance, and remodeling requirements	§§ 5 and 8.8 of Franchise Agreement	8
n. Insurance	§ 15 of Franchise Agreement	6, 7, and 8
o. Advertising	§§ 3.5, 3.6 and 13 of Franchise Agreement	6 and 11
p. Indemnification	§ 21.4 and Ex. A of Franchise Agreement	Not applicable
q. Owner's participation/management/staffing	§§ 6.1 and 8.3 of Franchise Agreement	15
r. Records and reports	§§ 4.3, 12 and 15.8 of Franchise Agreement	6
s. Inspection and audits	§§ 3.7, 8.11 and 12 of Franchise Agreement	6 and 11
t. Transfer	§§ 8.10 and 16 of Franchise Agreement	17
u. Renewal	§ 2.2 of Franchise Agreement	17
v. Post-termination obligations	§§ 11.1.1, 12.1.2, 18,19, and 21.4 of Franchise Agreement	17
w. Non-competition covenants	§ 19 of Franchise Agreement	17
x. Dispute resolution	§ 27 of Franchise Agreement	17
y. Taxes/permits	§§ 5.4, 5.5 and 20 of Franchise Agreement	1
z. Other: Guarantee of franchisee obligations	§ 6.1.1, Ex. A and Ex. E of Franchise Agreement	15

ITEM 10
FINANCING

Promissory Note

As described in Item 5, we offer you the option under the terms of the Franchise Agreement to pay a portion of the Initial Franchise Fee in 60 equal monthly installments, beginning on the first day of the sixth month after you complete training, pursuant to the Promissory Note. If you elect to pay that

portion of your Initial Franchise Fee over time, the amount of the Promissory Note will be either \$50,000 or \$30,000, depending on whether the Franchised Business is to be located in Texas, Louisiana or Oklahoma as explained in Item 5. The form of Promissory Note is attached to the Franchise Agreement as Exhibit E.

The Promissory Note contains the following terms:

Promissory Note					
Interest Rate	Annual Percentage Rate (APR)	Term	Closing Costs	Documentation Fees	Security Interest/Collateral
0%*	0%	60 months	None	None	None
* However, if any scheduled payment under the Promissory Note is not paid when due, then in addition to the payment you must also pay interest in the amount of 1.5% per month (or the maximum rate per month).					

Payments under the Promissory Note must be made monthly for the entire term of the note.

The lender under the Promissory Note, as noted above, will either be us or our affiliate. The lender under the Promissory Note will not take a security interest in the assets of the Franchised Business in order to secure your obligation to pay the lender under the Promissory Note.

If you are a sole proprietorship, then no one other than you is required to personally guarantee the obligation of the borrower under the Promissory Note. If you are a legal entity, then each of your owners must personally guarantee the Promissory Note. The Promissory Note may be pre-paid without prepayment penalty.

If you default under the Promissory Note, the lender (us or our affiliate) may declare the entire unpaid principal balance on the Promissory Note (and any accrued unpaid interest) immediately due, without notice, and then you must immediately pay that amount. The lender may hire or pay someone else to help collect on the Promissory Note if you do not pay, and you must also pay the lender the amount of these costs and expenses, which includes, subject to any limits under applicable law, lender's reasonable attorneys' fees and legal expenses and court costs. Failure to pay the Promissory Note may lead to the termination of the Franchise Agreement.

The lender, under the Promissory Note, can assign the Promissory Note to a third party upon written notice to you. It is not the lender's practice or intent to sell, assign, or discount to a third party all or part of the financing under the Promissory Note. We and our affiliates do not receive direct or indirect payments for placement of financing under the Promissory Note.

To the extent allowed by law, you waive presentment, demand for payment, protest and notice of dishonor under the Promissory Note. You also waive any right to a jury trial with respect to any litigation regarding the Promissory Note, subject to applicable state law. Otherwise, the Promissory Note does not require you to waive defenses or other legal rights.

You should carefully review all of the terms of the Promissory Note with an attorney to make sure that you understand all of its provisions.

* * *

Except as described above, we do not offer direct or indirect financing. We do not guarantee your note, lease or obligation.

ITEM 11
FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER
SYSTEMS AND TRAINING

Except as listed below, we are not required to provide you with any assistance.

Pre-Opening Assistance

Before you open the Franchised Business, we:

- (1) Will provide to you the training programs that we designate. Our training programs will be conducted in the English language. We will be responsible for the cost of instruction and materials for your Agency Principal or Manager. (*Franchise Agreement, Sections 3.1 and 6.2*)
- (2) May provide our standards and specifications for the furnishings, equipment, and signs of a Goosehead Business. (*Franchise Agreement, Section 3.2*)
- (3) Will provide such on-site pre-opening and opening supervision and assistance that we think is advisable, and as may be described in the Manual. (*Franchise Agreement, Section 3.3*)
- (4) May evaluate the Franchised Business and its location before it first opens for business. You may not open the Franchised Business or otherwise start operations until you, your Agency Principal, or your Manager have successfully completed training and you have received our prior written approval. (*Franchise Agreement, Section 3.7*)
- (5) Will provide you, on loan, with one copy of the confidential operations manual (the "**Manual**"), which we will have the right to provide in any format we choose (which may include paper, physical media such as a CD, or online). (*Franchise Agreement, Section 3.4*). You will agree in your Franchise Agreement that we are not joint employers of your employees and other personnel. We do not and will not share or codetermine any of your employees' essential terms and conditions of employment. More specifically, in no case do we have any authority to determine or set your employees': (1) wages, benefits, and other compensation; (2) hours of work and scheduling; (3) the assignment of duties to be performed; (4) the supervision of the performance of duties; (5) work rules and directions governing the manner, means, and methods of the performance of duties and the grounds for discipline; (6) the tenure of employment, including hiring and discharge; and/or (7) working conditions related to the safety and health of employees. You alone have sole authority to determine any or all your employees' essential terms and conditions of employment.

Continuing Obligations

We are required by the Franchise Agreement to provide certain assistance and service to you.

During the operation of the Franchised Business:

- (1) We will provide you periodic assistance in the marketing, management, and operation of the Franchised Business at the times and in the manner that we determine. We may

periodically offer you the services of certain of our representatives, such as a representative from agent support, and these representatives may periodically visit the Franchised Business and offer advice regarding your operations. (*Franchise Agreement, Section 3.8*)

- (2) We will provide ongoing training that we periodically deem appropriate, at such places and times that we deem proper. (*Franchise Agreement, Section 6.3*)
- (3) We will have the right to approve or disapprove all marketing and promotional materials that you propose to use. (*Franchise Agreement, Section 3.5*)
- (4) We have the right to administer the Brand Fund as stated in the Franchise Agreement and as described below in this Item 11. (*Franchise Agreement, Section 3.6*)
- (5) Before the last day of each month, we will provide you with a detailed report of Commissions and Agency Fees received on your behalf for insurance policies and/or services sold in the preceding calendar months. In order to provide you with this report, we must receive a commission detail report from Approved Carriers and Approved Suppliers by the 20th day of the month, for policies or services you sold during the preceding month. The report will only include Commissions and Agency Fees related to insurance policies or services properly recorded in our agency management system as prescribed in the Manual. (*Franchise Agreement, Section 3.9*)
- (6) We will maintain a service center, staffed by licensed insurance agents, for the purpose of providing centralized client service for all businesses operating under the System and the Proprietary Marks. The service center's hours will be at least between 8 a.m. and 5 p.m. Central Time, Monday through Friday (excluding holidays). You must comply with any rules and regulations adopted by us (in the Manual or otherwise) regarding the service center. (*Franchise Agreement, Section 3.10*)

Neither the Franchise Agreement, nor any other agreement, requires us to provide any other assistance or services to you during the operation of the Franchised Business.

Location Selection

At least 60 days before you begin the initial training program, you must acquire or lease/sublease, at your own expense, real estate that is properly zoned for the use of the Franchised Business that is located within the state that we have approved in writing (the "**Approved State**"). The location you select within the Approved State will become the Approved Location after we have given you our written approval through an "**Approved Location Amendment**" signed by you and us for that location and you have obtained the right to occupy the premises, by lease, sublease, or acquisition of the property, all subject to our prior written approval.

We will provide you with our location guidelines, as available, including our minimum standards for a location for the Franchised Business, and such location selection counseling and assistance as we may deem advisable. If we deem an on-site evaluation to be necessary and appropriate, then we may conduct up to two on-site evaluations at our cost and expense. If we perform any additional on-site evaluations, you must reimburse us, as applicable, for all reasonable expenses that we incur in connection with providing such on-site evaluation, including, without limitation, the cost of travel, lodging and meals.

Upon our request, you must submit to us, in the form we specify, a copy of the location plan and such other materials or information that we may require, together with an option contract, letter of intent, or

other evidence satisfactory to us which confirms your favorable prospects for obtaining the location. We will have 30 days following receipt of this information and materials from you to approve or disapprove the proposed location for the Franchised Business. If we do not approve a proposed location by written notice to you within this 30-day period, then the location will be deemed disapproved.

When considering a location for a Goosehead Business, we consider factors such as general location and neighborhood; demographics; size and ease of access to the proposed location; the location in relation to other businesses; availability of utilities; the proposed lease or sublease; ingress and egress; utilities; and zoning issues. We will make our location criteria available to you upon request.

Failure to acquire or lease a location for the Franchised Business within 60 days before beginning training constitutes a default under the Franchise Agreement, which may result in the termination of your Franchise Agreement.

Once authorized, the location for the Franchised Business will become the “**Approved Location.**” Before the end of the term of the location selection, you must execute a lease, which must be coterminous with the Franchise Agreement, or a binding agreement to purchase the location, and provide a copy of the lease to us.

We require you to open the Franchised Business within 12 months from the date you sign the Franchise Agreement. We also require that you, your Agency Principal and/or your Manager, enroll in the initial training program no more than nine months after you enter into the Franchise Agreement, and complete the initial training program before you open. The average time between signing the Franchise Agreement and opening during the last fiscal year was approximately three months. Factors which may affect this time period include your ability to secure financing, obtain necessary permits and licenses, construct or build-out facilities for the Franchised Business, deal with weather conditions and construction delays, and obtain furniture, fixtures, equipment and supplies. We expect that most franchisees will open their Franchised Businesses within two to four months of signing the Franchise Agreement.

Training

You must have an individual Owner serve as your “**Agency Principal.**” The Agency Principal must supervise the operation of the Franchised Business and must own at least 5% of the voting and ownership interests in the franchisee entity. If the Agency Principal will not supervise the Franchised Business on a full-time and daily basis, you must employ a full-time Franchised Business manager (a “**Manager**”) with qualifications reasonably acceptable to us, who will assume responsibility for the daily operation of the Franchised Business.

Before opening the Franchised Business, you, your Agency Principal, or your Manager must attend and successfully complete, to our satisfaction, the initial training program (which may include an online component) we offer for Goosehead Businesses at our headquarters or another location that we specify. The Franchised Business must at all times be under the active full-time management of either you or the Agency Principal or Manager who has successfully completed (to our satisfaction) our training program.

All of your Producers must also attend and complete to our satisfaction, our Producer training program before any Producer is permitted to sell insurance for the Franchised Business or access our database or systems.

If you, your Agency Principal, or your Manager cease active management or employment at the Franchised Business, then you must enroll a qualified replacement (who must be reasonably

acceptable to us to serve in that capacity) in our initial training program within 30 days after the former individual ended their full time employment and/or management responsibilities. The replacement must attend and successfully complete the initial training program, to our reasonable satisfaction, as soon as it is practical to do so (in all cases, the replacement shall successfully complete training within 120 days). You must pay our then-current per diem training charges (up to \$400 per day) for replacement training.

We may require that your Agency Principal, Managers, and employees periodically attend additional courses, seminars, and other training programs.

We will bear the cost of all initial training (instruction and required materials) of you, your Agency Principal, and your Manager (if applicable) (except for additional and replacement training and web-based training, as noted above and in Item 6). You will bear all other expenses incurred in attending training, such as the costs of transportation, lodging, meals, wages, and worker’s compensation insurance (see Items 6 and 7 of this Disclosure Document).

The subjects covered in the initial training program are described below.

TRAINING PROGRAM

Subjects Taught	Hours of Classroom Training	Hours of On-the-Job Training	Location
Systems Training (Salesforce, Comparative Raters)	18	15	Westlake, Texas and your location
Insurance Products & Carriers	15	6	Westlake, Texas and your location
Sales	12.5	43	Westlake, Texas and your location
Risk Management & Quality Control	2	0	Westlake, Texas and your location
Customer Service	1	1	Westlake, Texas and your location
Business Administration	1	0	Westlake, Texas and your location
Marketing	7.5	13	Westlake, Texas and your location
Time Management & Efficiency	1.5	3.5	Westlake, Texas and your location
Totals	56	84.5	

If we decide it is appropriate, we may elect to provide some of the training noted in the chart above in an on-the-job environment, but we are not required to do so.

We may require that you, your Agency Principal, your Manager, or your employees attend additional training that we deem necessary. We may consider many factors in determining whether or not to require that you or your employees attend additional training, including: (a) the length of time since the

completion of the initial training program, (b) the existence of new procedures, processes or technology in the System or in your service segment, and (c) performance. Subjects covered in any additional training may include, for example: (i) System-wide changes in processes, procedures or offerings, (ii) franchisee-specific or employee-specific trouble-shooting, (iii) safety, (iv) sales and marketing, (v) service, (vi) computer hardware and software, and (vii) financial recordkeeping. Depending on the subject matter to be covered, the number of trainees, the schedules of the trainers and other factors, the standard initial training program and any additional training may be conducted at our home office in Westlake, Texas, at your location or at any other location that we deem appropriate. Additional training, if and when provided, will generally be at least one day and may last up to two weeks. We may elect to perform some training programs at the Approved Location or a location near the Approved Location. You or your employees may be required to pay a fee for additional training, and you will be responsible for your travel expenses to attend additional training.

The initial training program is offered one to two times each month. There is approximately one to two weeks of required pre-work to be completed before you attend the two-week on-site training. Training is required for all Agency Principals, Managers, and Producers.

All training will be conducted under the supervision of Ted Olsen, Vice President. Mr. Olsen is identified in Item 2 above, and has over 11 years' experience working for Goosehead and TWG and with the subjects taught. Additionally, we have training specialists, each of whom have at least one year of experience with the subjects taught, who will assist with training under the supervision of Mr. Olsen.

The instructional materials used in the training program include product guides, reference sheets, operations manual, process flow charts, contact lists and training slide decks.

Marketing

As described in Item 6 above, for each week during the term of the Franchise Agreement, you may be required to make a contribution of up to 2% of the Gross Revenues of the Franchised Business to be allocated in the manner described below (the "**Marketing Contribution**"). We do not currently require our franchisees to make the Marketing Contribution, but we reserve the right to do so in the future. If and when you make the Marketing Contribution, we have the right to allocate the Marketing Contribution, in the proportions we determine, among the Brand Fund, a Regional Fund, or to be retained by you for expenditures on local marketing and promotion.

As noted in Item 6, we will withhold the Marketing Contribution from our monthly payment of Net Revenues to you. Each Company-owned Goosehead Business may, at its discretion, make contributions to the Brand Fund at the same rate as our licensed Goosehead Businesses.

We have not yet established any Regional Funds. We do not have an advertising council composed of franchisees.

None of the amounts that we collect or hold in connection with the Brand Fund or a Regional Fund will be used for marketing that is principally a solicitation for the sale of franchises. We do not receive payment for providing goods or services to the Brand Fund. An accounting of the Brand Fund's operations, as shown on our books, will be prepared annually, and that accounting will be made available to you upon request. The Brand Fund is not audited. As described below, we are not required to spend any particular amount on marketing in the area where the Franchised Business is located.

The Brand Fund

We have not yet formed the Brand Fund, but we may direct Marketing Contributions to the Brand Fund once it is established. We will have sole discretion over how the Brand Fund creates, places, and pays for national marketing. We (or our designee, which might be a corporate subsidiary or a marketing agency) will maintain and administer the Brand Fund, as follows:

- (a) We or our designee will direct all marketing programs, with sole discretion over the concepts, materials, and media used in these programs and the placement and allocation of the programs. The Brand Fund is intended to maximize general public recognition (building the Goosehead Insurance brand), acceptance, and use of the System. Neither we nor our designee are obligated to make expenditures for you that are equivalent or proportionate to your contribution, or to ensure that any particular franchisee benefits directly or pro rata from expenditures by the Brand Fund.
- (b) The Brand Fund, all contributions, and any earnings, will be used exclusively to meet the costs of marketing and any other activities that we believe will enhance the System's image and, in our sole discretion, promote general public awareness of and favorable support for the System.
- (c) All sums you pay to the Brand Fund will be maintained in an account separate from our other monies and will not be used to defray any of our expenses, except for the reasonable costs and overhead, if any, as we may incur in activities reasonably related to the direction and implementation of the Brand Fund and marketing programs for you and the System (for example, costs of personnel for creating and implementing, advertising, merchandising, promotional and marketing programs). The Brand Fund and its earnings will not otherwise inure to our benefit or be used to solicit the sale of franchises. We or our designee will maintain separate bookkeeping accounts for the Brand Fund.
- (d) The Brand Fund is not and will not be our asset.
- (e) Although the Brand Fund is intended to be of perpetual duration, we maintain the right to terminate the Brand Fund. The Brand Fund will not be terminated, however, until all monies in the Brand Fund have been expended for marketing purposes. If amounts are unspent in the Brand Fund at fiscal year-end, those amounts are carried over by the Brand Fund for expenditure in the following year.

We have not yet formed the Brand Fund, and as a result the Brand Fund did not make any expenditures in our last fiscal year.

Regional Funds

We currently do not have any Regional Funds, however, we will have the right, as we see fit, to establish a Regional Fund for your area. The purpose of a Regional Fund is to conduct marketing campaigns for the Goosehead Businesses located in that region.

If a Regional Fund for your area was established before you began to operate the Franchised Business, then when you open the Franchised Business, you must immediately join that Regional Fund. If a Regional Fund for your area is established after you begin to operate the Franchised Business, then you will have 30 days to join such Regional Fund. You will not be required to be a member of more than one Regional Fund. The following provisions will apply to each Regional Fund (if and when established):

- (a) Regional Funds will be established, organized, and governed in the form and manner that we designate. Any governing documents prepared for a Regional Fund to which you belong will be made available for your review. A majority of the Goosehead Businesses in a Regional Fund may vote to increase the amount of each Goosehead Business's contribution to a Regional Fund by up to 2% of each Goosehead Business's Gross Revenues. Voting will be on the basis of one vote per Goosehead Business, and each Goosehead Business that we operate in the region, if any, will have the same voting rights as those owned by our franchisees.
- (b) Regional Funds will be organized for the exclusive purpose of administering regional marketing programs and developing (subject to our approval) standardized promotional materials for use by the members in regional marketing.
- (c) Regional Funds may not use marketing, advertising, promotional plans, or materials without our prior written approval.
- (d) Contributions will be made to a Regional Fund through the Marketing Contribution, which we will retain as described in Item 6. We can allocate all or a portion of the Marketing Contribution to a Regional Fund.
- (e) Although each Regional Fund is intended to be of perpetual duration, we maintain the right to terminate any Regional Fund. A Regional Fund will not be terminated, however, until all monies in that Regional Fund have been expended for marketing purposes.

Local Marketing

Certain criteria will apply to the local marketing that you conduct. All of your local marketing must be professional and dignified, must conform to our standards and requirements, and must be conducted in the media, type, and format that we have approved. You may not use any marketing, advertising, or promotional plans that we have not approved in writing. You must submit to us samples of all proposed plans and materials (unless, within the previous six months, we prepared or already approved the plans or materials). If you email us with your request for approval, along with all needed information, we will ordinarily provide you with our response (whether approval or disapproval) to the proposed plans or materials within three business days; but if we do not give our approval within 15 days, we will have been deemed to disapprove the plans or materials.

All copyrights in and to marketing, advertising and promotional materials you develop (or that are developed for you) will become our sole property. You must sign the documents (and, if necessary, require your independent contractors to sign the documents) that we deem reasonably necessary to implement this provision. (The requirements in this paragraph, as well as in the previous paragraph, also apply to any Regional Funds)

We may periodically make available to you certain marketing materials for your use in local advertising and promotion, some of which must be purchased.

As used in the Franchise Agreement, the term "**local marketing and promotion**" refers to only the direct costs of purchasing and producing marketing materials (such as camera-ready advertising and point of sale materials), marketing to referral partners, and your direct out-of-pocket expenses related to costs of marketing and sales promotion in your local market or area. Local marketing and promotion also includes postage, shipping, telephone, and photocopying costs. "Marketing" does not, however, include any of the following: (a) salaries, incentives or discounts offered to your employees, and your employees' expenses; and/or (b) charitable, political, or other contributions or donations.

Online Sites are considered “marketing” under the Franchise Agreement, and are subject (among other things) to our review and prior written approval before they may be used.

Electronic Point-Of-Sale and Computer Systems

We require our franchisees to purchase a Computer System. You must meet our current requirements concerning the Computer System, including: (a) back office and point of sale systems, data, audio, video (including managed video security surveillance), telephone, voice messaging, retrieval, and transmission systems used by or to operate the Franchised Business; (b) physical, electronic, and other security systems and measures; (c) printers and other peripheral devices (such as digital menu boards); (d) archival back-up systems; (e) internet access mode (such as the telecommunications connection) and speed; and (f) technology used to enhance and evaluate the client experience (collectively, all of the above are referred to as the “**Computer System**”).

We have the right to develop or have developed for us, or to designate: (a) computer software programs and accounting system software that you must use in connection with the Computer System (“**Required Software**”), which you must install; (b) updates, supplements, modifications, or enhancements to the Required Software, which you must install; (c) the tangible media upon which you must record data; and (d) the database file structure of your Computer System.

We rely on suppliers to provide support for the hardware and software and we may require that you enter into service contracts directly with the hardware and software suppliers and pay the suppliers directly for this support.

Currently, the Required Software includes use of the “Salesforce.com” and comparative rater software that we specify. The “Salesforce.com” customized software is a web-based customer relationship management and sales enablement tool that will allow you to track every step of the sales process and, through different integrated aspects of the software, will assist you with client service, document creation, contract procurement, commission accounting, marketing and business reporting. The comparative rater software is a proprietary web-based comparative rater that allows you to run quotes across a broad portfolio of insurance carriers with a single data entry point. You will be able to go directly into the carrier’s system to refine the quote and issue the policy. We have obtained licenses for you to use these programs. You will pay to us a monthly fee of \$530 for the first user and \$380 for each additional user, to use the “Salesforce.com” customized software, the comparative rater software, e-mail accounts, Microsoft 365, Adobe Acrobat, spam filter and virus protection. This fee will also include access to our helpdesk, which is open 24 hours a day, 7 days a week, for assistance with network, PC/laptop, printer and mobile device issues. The amount of this fee is expected to increase each year based on the cost of additional software and processes made available to you. All upgrades and updates are included in that monthly fee and will be provided by the software company.

We estimate that the cost of purchasing the Computer System and Required Software will typically range from \$0 to \$4,000, depending on what hardware and software you may already have.

The estimated annual cost of the Computer System maintenance, support, and upgrades is between \$1,440 and \$5,440 depending on the amount of equipment and services purchased. Neither we nor any of our affiliates have an obligation to provide ongoing maintenance, repairs, upgrades, or updates to your computer hardware or software.

You must be able to access information that is available on the Internet and be able to send and receive email. We may periodically require you to upgrade and update the hardware and software used in connection with the Computer System. There are no contractual limitations on the frequency and cost of these upgrades and updates. We reserve the right to approve your email address or require you to use only an e-mail address that we provide for the Franchised Business.

You must afford us unimpeded independent access to your Computer System in the manner, form, and at the times we may reasonably request. We will have the right at any time to retrieve and use this data and information from your Computer System in any manner we deem necessary or desirable.

We have the right to require you to use one or more designated telephone vendors. If we so require, you must use our designated telephone vendors for the phone service of the Franchised Business. We may designate, and own, the telephone numbers of the Franchised Business.

Online Sites

Unless we have otherwise approved in writing, you agree to neither establish nor permit any other party to establish an Online Site relating in any manner whatsoever to the Franchised Business or referring to the Proprietary Marks. We will have the right, but not the obligation, to provide one or more references or webpage(s), as we may periodically designate, within our Online Site. The term “**Online Site**” means one or more related documents, designs, pages, or other communications that can be accessed through electronic means, including, but not limited to, the Internet, World Wide Web, webpages, microsites, social media and networking sites (e.g., Facebook, Twitter, LinkedIn, YouTube, Google Plus, Pinterest, Instagram, etc.), blogs, vlogs, applications to be installed on mobile devices (for example, iOS or Android apps), and other applications, etc. However, if we approve a separate Online Site for you (which we are not obligated to do), then each of the following provisions will apply: (1) you may neither establish nor use any Online Site without our prior written approval; (2) before establishing any Online Site, you must submit to us, for our prior written approval, a sample of the proposed Online Site, including its domain name, format, visible content (including, without limitation, proposed screen shots), and non-visible content (including meta tags), in the form and manner we may require; (3) you must not use or modify such Online Site without our prior written approval; (4) you must comply with the standards and specifications for Online Sites that we may periodically prescribe in the Manual or otherwise in writing; (5) if we require, you must establish hyperlinks to our Online Site and other Online Sites; and (6) we may require you to make us the sole administrator (or co-administrator) of any social networking pages that you maintain or that are maintained on your behalf.

Manuals

The table of contents of the Manual is attached as Exhibit G-1. The total number of pages in the Manual is 49 pages.

ITEM 12 **TERRITORY**

Each Franchised Business will be operated from a location that we must first approve (the “**Approved Location**”). You may not relocate the Franchised Business from the Approved Location without our prior written consent through an Approved Location Amendment signed by you and us for that location and you have obtained the right to occupy the premises. Any proposed relocation will be subject to our review and approval of the proposed new location under our then-current standards for location selection, and we will also have the right to take into consideration any commitments we have given to other franchisees, licensees, landlords, and other parties relating to the proximity of a new Goosehead Business to their establishment. You must pay us a fee in the amount of \$500 at the time you request the relocation of the Franchised Business. Our consent to a relocation of the Franchised Business is conditioned, among other things, on amending the terms of the Franchise Agreement, as necessary, to conform to the contractual provisions contained in the form of franchise agreement we are offering to new franchisees under the System at the time you request relocation of the Franchised

Business. See Item 11 for a more detailed description concerning the Approved Location and location selection requirements.

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets we own, or from other channels of distribution or competitive brands that we control. We retain the right to conduct any business and sell services and products at any location, including: (a) the right to use, and to license others to use, the System and the Proprietary Marks for the operation of Goosehead Businesses at any location; (b) the right to sell, and to license others to sell, products and services (including Approved Insurance Products) that are also authorized for sale at Goosehead Businesses through other channels of distribution (including, but not limited to, through toll free numbers, sales via Internet websites, and other forms of electronic commerce); (c) the right to acquire and operate businesses of any kind and to grant or franchise the right to others to operate other businesses of any kind, no matter where located; and (d) the right to use and license the use of the Proprietary Marks and other marks in connection with the operation of businesses at any location, which businesses and marks may be the same as, similar to, or different from the Franchised Business and the Proprietary Marks, on such terms and conditions as we deem advisable, and without granting you any rights therein.

You may offer and sell Approved Insurance Products only: (a) in accordance with the requirements of the Franchise Agreement and the procedures set out in the Manual; and (b) to clients of the Franchised Business. Unless you become licensed in another state and receive prior written approval from us to sell insurance policies or services in that state, you may only sell Approved Insurance Products to clients located within the Approved State.

We operate a business under the Goosehead Insurance name and the Proprietary Marks that sells goods or services similar to those that you will offer and we have the right to solicit and sell similar products anywhere and through any channel of distribution. If we solicit or sell products near the Approved Location, we are not required to compensate you.

Under the Franchise Agreement you will not have any options, rights of first refusal, or similar rights to acquire additional franchises or other rights. However, after you have successfully built up your Franchised Business from your Approved Location to our minimum standards, we may permit you to open a branch location to be operated as part of your Franchised Business and under your existing Franchise Agreement. Your branch location must generally be located within the same state as your Approved Location. We do not charge you any initial fees to open a branch location, but you may be responsible for additional training fees if your proposed Agency Principal or Manager for the branch location has not completed our training program. You must sign our Branch Location Amendment to Franchise Agreement (see Exhibit K to this Disclosure Document) and you must develop and operate the branch location in accordance with the Franchise Agreement and our Manual. Your Branch Location Amendment to Franchise Agreement will share the same term as your Franchise Agreement and they will be cross-defaulted. We have not signed any Branch Location Amendment to Franchise Agreements as of the date of this Disclosure Document.

We reserve all rights not specifically granted to you.

Performance Standards

Once you begin operating the Franchised Business, we have the right to identify and implement quantitative operational performance standards (for example, the number of insurance policies sold in a specific line of business or in aggregate) upon which your development and active implementation of the System will be evaluated (the “**Performance Standards**”). If your performance under the Performance Standards fails to meet or exceed the performance of the lowest 25% in New Business production of all franchised Goosehead Businesses operating under the System and/or in the

geographic region, as defined in the Manual, of the Approved Location (the “**Bottom Quartile**”), as we determine, in any one fiscal quarter of any fiscal year, we may elect to: (a) require you and such other of your employees, as we determine, to attend and complete to our satisfaction such additional training programs that we deem necessary; or (b) provide such on-site assistance and consultation as we deem necessary. If your performance under the Performance Standards fails to meet or exceed the Performance Standards of the Bottom Quartile due to your failure to devote full-time and attention to the operation of the Franchised Business, then you will be in default of the Franchise Agreement. You will be required to cure the default by improving your performance on the Performance Standards to meet or exceed the Bottom Quartile within the 90-day period following your receipt of written notice from us. If you fail to cure the default within such 90-day period, then your Franchise Agreement will be terminated. In the event we provide any such additional training, assistance or consultation, you will be responsible for all costs and expenses for that training assistance or consultation, which may include a fee payable to us. If you fail to improve your performance under the Performance Standards by at least 10%, or fail to meet or exceed the performance of the Bottom Quartile in each subsequent fiscal quarter, then we may deem your failure to be a default of the Franchise Agreement, which may result in termination.


Growth Expectations



In addition to the Performance Standards, you must also meet certain expectations regarding the continued growth of the Franchised Business (the “**Growth Expectations**”). The Growth Expectations for the Franchised Business will be set out in the Manual, and will not exceed 10% in New Business growth each year. You must meet or exceed the Growth Expectations during each year of the term of the Franchise Agreement. If you fail to meet or exceed the Growth Expectations in any trailing 12 month period, then you will be in default of the Franchise Agreement. Following your receipt of a notice of default, you will have 90 days to meet or exceed the Growth Expectations for the Franchised Business. If you receive two notices of default for failure to meet or exceed the Growth Expectations in any given year, we may elect to terminate the Franchise Agreement

ITEM 13
TRADEMARKS

We grant you the right to operate a Franchised Business under the name “Goosehead Insurance.”

We have registered the following marks on the United States Patent and Trademark Office’s Principal Register:

Trademark	Registration Date	Registration Number
Goosehead Insurance (word mark)	November 6, 2012	4239148
	November 6, 2012	4239146

Trademark	Registration Date	Registration Number
	November 6, 2012	4239147
GOOSEHEAD (standard characters)	December 6, 2016	5095438
	May 9, 2017	5199649

You may use these and other current and future marks to operate the Franchised Business, as we may designate. We filed, and intend to file when due, an affidavit of use and an affidavit of incontestability, as well as a renewal application, for the registrations listed above.

There are no other agreements currently in effect that significantly limit our rights to use or license the use of the Proprietary Marks that are material to you.

There are no currently effective determinations of the U.S. Patent and Trademark Office, the trademark administrator of this state, or of any court, nor any pending interference, opposition, or cancellation proceedings, nor any pending material litigation involving the trademarks, service marks, trade names, logotypes, or other commercial symbols which is relevant to their use in this state or any other state in which the Franchised Business is to be located. There are no agreements currently in effect which significantly limit our rights to use or license the use of the Proprietary Marks (including trademarks, service marks, trade names, logotypes, or other commercial symbols) that are in any manner material to the franchise. There are no infringing uses actually known to us which could materially affect your use of the Proprietary Marks in this state or elsewhere.

We reserve the right to substitute different Proprietary Marks for use in identifying the System and the businesses operating as part of the System if our currently owned Proprietary Marks no longer can be used, or if we determine, exercising our right to do so, that substitution of different Proprietary Marks will be beneficial to the System. In such cases, you must implement and use such different Proprietary Marks at your cost and in the manner we require.

You must promptly notify us of any suspected infringement of the Proprietary Marks, any challenge to the validity of the Proprietary Marks, or any challenge to our ownership of, or your right to use, the Proprietary Marks licensed under the Franchise Agreement. Under the Franchise Agreement, we will have the sole right to initiate, direct, and control any administrative proceeding or litigation involving the Proprietary Marks, including any settlement of the action. We also have the sole right, but not the obligation, to take action against uses by others that may constitute infringement of the Proprietary Marks. If you used the Proprietary Marks in accordance with the Franchise Agreement, we will defend you at our expense against any third party claim, suit, or demand involving the Proprietary Marks

arising out of your use. If you did not use the Proprietary Marks in accordance with the Franchise Agreement, we will defend you, at your expense, against those third-party claims, suits, or demands.

If we undertake the defense or prosecution of any litigation concerning the Proprietary Marks, you must sign any documents and agree to do the things as may, in our counsel's opinion and at our discretion, be necessary to carry out such defense or prosecution, such as becoming a nominal party to any legal action. Except to the extent that the litigation is the result of your use of the Proprietary Marks in a manner inconsistent with the terms of the Franchise Agreement, we agree to reimburse you for your out of pocket costs in doing these things, except that you will bear the salary costs of your employees, and we will bear the costs of any judgment or settlement. To the extent that the litigation is the result of your use of the Proprietary Marks in a manner inconsistent with the terms of the Franchise Agreement, you must reimburse us for the cost of the litigation, including attorneys' fees, as well as the cost of any judgment or settlement.

ITEM 14 **PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION**

We own all rights to two provisional U.S. Patent applications: (1) number 63396870 entitled "DIGITAL AGENT", filed on August 10, 2022, and (2) number 63488754 entitled "QUOTE-TO-ISSUE DIGITAL TRANSACTION SYSTEM", filed on March 6, 2023, both of which were submitted to the United States Patent and Trademark Office. These patent applications relate generally to provisioning insurance quotes and digital agents.

We claim common law copyrights in the Manual and in our marketing and advertising materials. We have not registered these copyrights with the United States Registrar of Copyrights. You may use these items only with our permission. You must stop using any of these materials if we tell you to stop using them or if your Franchise Agreement is no longer in effect.

There are currently no effective determinations of the Copyright Office (Library of Congress) or any court regarding the copyrighted materials. No agreement significantly limits our right to use or allow others to use the copyrighted materials. We do not know of any infringing uses which could materially affect your use of the copyrighted materials in any state. We can control any action involving the copyrights. You must promptly notify us of any suspected unauthorized use of the copyrighted materials, any challenge to the validity of the copyrights or any challenge to our right to use or license others to use the copyrights. We may take action against these potentially infringing uses by others, but we are not required to do so. We will defend you against any third-party claim arising out of your use of the copyrights. If we determine that you have used the copyrights properly, we will pay for the defense. If we determine that you have used the copyrights in a manner not allowed by the Franchise Agreement, you must pay for the defense.

The Manual and other materials contain our confidential, proprietary, and trade secret information. This information includes business methods, pricing techniques, specifications, standards, procedures, and other techniques used in developing and operating the Franchised Business.

ITEM 15
OBLIGATION TO PARTICIPATE IN THE
ACTUAL OPERATION OF THE FRANCHISE BUSINESS

We recommend that you personally participate in the direct operation of the Franchised Business, but your personal supervision is not required if the day-to-day operation of the Franchised Business is performed by a Manager who has successfully completed our required training program and has, at our sole discretion, the appropriate experience and training. If you do not personally supervise the operation of the Franchised Business, you still must attend and satisfactorily complete training if you wish to obtain access to the Salesforce.com database. You or your Manager must devote full time and best efforts to the operation of the Franchised Business. You are not restricted as to whom you may hire as a Manager, except that your Manager must be competent, conscientious, substance-free, fully-trained and must meet all license requirements. See Item 11 for a description of our initial training program. A Manager does not need to have an equity interest in the Franchised Business.

We may require that you or others sign other agreements with us, like a Mutual Non-Disclosure Agreement (see Exhibit G-2 to this Disclosure Document), a Confidentiality and Non-Disclosure Agreement (see Exhibit D-1 to the Franchise Agreement), an In-Term Covenant Not To Compete (see Exhibit D-2 to the Franchise Agreement), a Post-Term Covenant Not To Compete (see Exhibit D-3 to the Franchise Agreement), and a Guarantee, Indemnification, and Acknowledgment (See Exhibit A to the Franchise Agreement).

Mutual Non-Disclosure Agreement. We will require that any people involved in your evaluation of the franchise offered under this Disclosure Document execute the Mutual Non-Disclosure Agreement, under which they will agree to maintain the confidentiality of any confidential information they receive in connection with their involvement in your evaluation. Under that Agreement, we also will agree to maintain the confidentiality of your confidential information that we may receive during your evaluation of the franchise offered under this Disclosure Document.

Confidentiality Agreement. We will require that certain people (including your Manager and employees) involved in the Franchised Business execute the Confidentiality Agreement, under which they will agree to maintain the confidentiality of any confidential information they receive in connection with their involvement in the Franchised Business.

In-Term Covenant Not To Compete. We will require that certain people (including your Manager and Producers) involved in the Franchised Business execute the In-Term Covenant Not To Compete, under which they will agree that, during the term of their involvement with the Franchised Business, they will not compete with us or any of our franchisees or solicit any clients, prospective clients, or referral sources as defined in the In-Term Covenant Not To Compete.

Post-Term Covenant Not To Compete. We will require that certain people (including your Manager and Producers) involved in the Franchised Business execute the Post-Term Covenant Not To Compete, under which they will agree that for a period of two years after the term of their involvement with the Franchised Business, they will not compete with us or any of our franchisees within a 25 mile radius of the Approved Location or solicit any clients, prospective clients, referral sources, or franchisees as defined in the Post-Term Covenant Not to Compete.

Guarantee, Indemnification, and Acknowledgment. We will require that all Owners of the Franchised Business execute the Guarantee, Indemnification, and Acknowledgment under which they will agree to pay or perform each obligation under the Franchise Agreement. In certain circumstances, we may require your spouse to sign the Guarantee, Indemnification and Acknowledgement.

ITEM 16
RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

You may only offer for sale Approved Insurance Products from Approved Carriers. You are required to offer for sale only the Approved Insurance Products that we designate. We may modify the list of Approved Insurance Products or Approved Carriers in the Manual, and after notice of such modification, you may not sell any insurance products from any insurance carrier or broker which is no longer approved. Generally, you will be able to sell personal lines, property and casualty and in some cases small commercial property and casualty and life insurance. For you to sell small commercial property and casualty or life insurance, you must be licensed to do so. Initially you may not write commercial lines of insurance, but you may request that we allow you to do so. If we approve your request, you must first successfully complete a separate training course.

You may not offer for sale any Prohibited Insurance Products, and you may not use and/or offer for sale any Prohibited Products and Services.

If you wish to purchase, use or sell any products or services which are not Approved Insurance Products or Approved Products and Services, then you must first obtain our approval. There is no limit to our right to modify the list of Approved Insurance Products and Approved Products and Services, to approve or disapprove insurance products, other products, or services, or to modify the list of Prohibited Insurance Products or Prohibited Products and Services. See Item 8 for more information.

ITEM 17
RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

THE FRANCHISE RELATIONSHIP

These tables list certain important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this Disclosure Document

Franchise Agreement

Provision	Section in Franchise Agreement	Summary
a. Length of the franchise term	Section 2.1	10 years.
b. Renewal or extension	Section 2.2	You may renew for two ten-year renewal terms, if you meet our conditions.
c. Requirement for franchisee to renew or extend	Section 2.2	You may renew if you give us notice of your intent to renew, modernize the Franchised Business to reflect the System standards in effect at the time, are not in default, have paid all your monetary obligations, sign our then-current Franchise Agreement, sign a release of claims against us, and meet our qualification and training requirements in effect at the time. When renewing, you may be asked to sign a contract with materially different terms and conditions than your original contract.
d. Termination by franchisee	Section 17.8	You may, prior to you or any of your employees beginning the initial training

Provision	Section in Franchise Agreement	Summary
		program, elect to terminate the Franchise Agreement upon written notice to us. If you elect to terminate the Franchise Agreement, then you must enter into a termination agreement with us, which will include a mutual release (excluding your confidentiality obligations under Section 11) of all claims against us. (Subject to applicable state law.)
e. Termination by franchisor without cause	Not Applicable	No provision.
f. Termination by franchisor with cause	Section 17	We can terminate your Franchise Agreement if you are in default.
g. "Cause" defined – curable defaults	Section 17.3	All other defaults not specified in Sections 17.1 and 17.2 of the Franchise Agreement.
h. "Cause" defined – non-curable defaults	Sections 17.1 and 17.2	<p>Bankruptcy, abandonment, conviction of felony, failure to meet Performance Standards or Growth Expectations, and others; see Sections 17.1 and 17.2 of the Franchise Agreement.</p> <p>Under the U.S. Bankruptcy Code, we may be unable to terminate the Franchise Agreement merely because you make a bankruptcy filing.</p>
i. Franchisee's obligations on termination/non-renewal	Section 18	Stop representing yourself as a franchisee, stop using our Proprietary Marks, pay all money due to us and our affiliates, and others. See Section 18 of the Franchise Agreement.
j. Assignment of contract by franchisor	Section 16.1	We may transfer the Franchise Agreement to any person or legal entity.
k. "Transfer" by franchisee – defined	Sections 16.4.1-16.4.4	Includes transfer of any interest.
l. Franchisor approval of transfer by franchisee	Section 16.4	We must approve transfers.
m. Conditions on approval of transfer	Section 16.5	Release, renovate and modernize the Franchised Business, pay transfer fee, and others; see Sections 16.6.1 – 16.6.11 of the Franchise Agreement.
n. Franchisor's right of first refusal to acquire franchisee's business	Section 16.6	We can match any offer.
o. Franchisor's option to purchase franchisee's business	Sections 16.7.3, 18.4 and 18.5	If your interest in the Franchised Business has not been transferred within 6 months of your death or incapacity, we have the option to purchase your interest in the Franchised Business. Also, on expiration or non-renewal, we will buy your business. We may elect to exclude the furniture, fixtures, equipment and lease from the assets we purchase.

Provision	Section in Franchise Agreement	Summary
p. Death or disability of franchisee	Section 16.7	The franchise must be transferred within 6 months of your death or incapacity to a third party we have approved.
q. Non-competition covenants during the term of the franchise	Sections 19.2-19.6	Includes prohibition on engaging in a “Competitive Business,” which is any business that is engaged in the development, marketing, franchising, or distribution of products and/or services (whether patented or otherwise) which involve or relate to our business (e.g. personal lines insurance, auto insurance, home insurance, motorcycle insurance, RV insurance, boat insurance, condo insurance, renters insurance, commercial insurance, life insurance, etc.), or other products and/or technology developed by us during the term your Franchise Agreement.; see Sections 19.2 - 19.6.
r. Non-competition covenants after the franchise is terminated or expires	Sections 19.2-19.6	Includes a two-year prohibition similar to “q” (above), within 25 miles of the Approved Location.
s. Modification of the agreement	Section 25	No modifications generally, but the Manual is subject to change.
t. Integration/merger clause	Section 25	Only the terms of the Franchise Agreement are binding (subject to state law). Any representations or promises outside of this Disclosure Document and Franchise Agreement may not be enforceable.
u. Dispute resolution by arbitration or mediation	Sections 27.2 and 27.3	Before bringing an action in court, the parties must first submit the dispute to non-binding mediation (except for injunctive relief). Any claims not resolved by mediation are to be arbitrated through JAMS by a single arbitrator. The Franchise Agreement contains provisions that may affect your legal rights, including a waiver of jury trial, waiver of punitive or exemplary damages, and limitations on when claims may be raised. See Section 27 of the Franchise Agreement. Please also see the various state disclosure addenda and agreement amendments attached to this Disclosure Document, which contain additional terms that may be required under applicable state law.
v. Choice of forum	Section 27.2	Arbitration is to take place at the JAMS office nearest to our then-current principal place of business (currently, Westlake, Texas). (Subject to applicable state law.)
w. Choice of law	Section 27.1	Except to the extent governed by the Lanham Act, Texas law applies. (Subject to applicable state law.)

ITEM 18
PUBLIC FIGURES

We do not use any public figures to promote Goosehead Businesses.

ITEM 19
FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC’s Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchisee and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in this Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

Below we provide historical performance of producers for our franchisees and Goosehead during our fiscal year ended December 31, 2023. A “producer” for the purposes of this Item 19 is an individual who works for a franchisee as an agent or for Goosehead as a corporate sales employee and has devoted full-time efforts to a production role as of December 31, 2023. A “franchise producer” is a producer for a franchised business, and a “corporate producer” is a producer who works as an employee of Goosehead. Except as identified below, all franchisees and corporate producers that were in operation for at least one full year as of December 31, 2023, are included. Two types of information are provided below, the average gross revenues per producer and the value of premiums generated per producer.

Differences in state laws (for example, some states – like California and Florida -- do not allow for the payment of “agency fees” whereas fees are allowed in Texas and Illinois) may negatively affect the results of franchisees and/or producers in certain states.

The data used to compile the information in this Item 19 is derived from agency fees and sales commissions paid directly to us. Please read carefully all of the information in this Item 19 (including the table below as well as the notes that follow this table).

GROSS REVENUE PER FRANCHISE PRODUCER (2023)

Tenure	Average	Average of top 25%	Average of bottom 25%
1 year	\$93,605	\$191,625	\$33,142
2 years	\$154,082	\$282,575	\$67,019
3+ years	\$326,986	\$661,123	\$115,635

GROSS REVENUE PER CORPORATE PRODUCER (2023)

Tenure	Average	Average of top 25%	Average of bottom 25%
1 year	\$156,454	\$233,087	\$95,471
2 years	\$240,729	\$325,085	\$164,039
3+ years	\$417,384	\$620,782	\$264,455

PREMIUM PER FRANCHISE PRODUCER (2023)

Tenure	Average	Average of top 25%	Average of bottom 25%
1 year	\$642,391	\$1,332,264	\$223,400
2 years	\$1,092,642	\$1,990,718	\$460,260
3+ years	\$2,414,858	\$4,929,385	\$842,488

PREMIUM PER CORPORATE PRODUCER (2023)

Tenure	Average	Average of top 25%	Average of bottom 25%
1 year	\$925,291	\$1,396,673	\$565,129
2 years	\$1,494,198	\$2,045,540	\$1,027,907
3+ years	\$2,780,793	\$4,238,301	\$1,713,487

Notes to charts:

1. As noted in Item 6, "Gross Revenues" means the amount of Commissions and Agency Fees, net of reversals of Commissions for insurance policy cancellations or changes, and net of Agency Fee refunds, for the sale of Approved Insurance Products by the Franchised Business. Gross Revenues do not include any Premiums or Policy Fees collected by the Franchised Business on behalf of any Approved Carrier. The Gross Revenues noted in this Item 19 are the total Gross Revenues paid, on a cash basis, by our carriers to us and recognized during the 2023 fiscal year (January 1, 2023 to December 31, 2023).
2. As noted in Item 6, "Premiums" means fees owed to the Approved Carriers for Approved Insurance Products. The Premiums noted in this Item 19 are the Premiums from our insurance carrier statements recognized during the 2023 fiscal year (January 1, 2023 to December 31, 2023).

Franchise Producer Notes

1. There were 1,258 franchise producers, representing 959 franchised businesses, who were included in the charts because they operated during our entire 2023 fiscal year (January 1, 2023 to December 31, 2023) and met certain criteria, noted below. Each of the franchise producers included: (a) had a start date on or before January 1, 2023 and were still operating as of March 18, 2024, (b) worked for a franchisee that was, during that period, in compliance with, and not in default of, the franchise agreement, and (c) had a role where a majority of their time was dedicated to new business production. 151 franchise producers who operated during the entire 2023 fiscal year were not included in the results because they did not meet these criteria. The reason franchise producers who were not still operating as of March 18, 2024 were not included in the charts is because we did not run 2023 fiscal year data until March 18, 2024, and when a franchise producer is terminated, their book of business is combined with the franchisee's overall book of business which therefore makes it difficult to accurately calculate

producer-specific fiscal year results if that occurs before we collect the information. We also did not include franchise producers who worked for franchisees who were in default of their franchise agreement because these businesses or franchise producers were not operating at full capacity in the manner we require and expect our franchisees and their producers to operate. Further, we did not include employees of franchisees who were operating part time or in roles other than as producers as these individuals did not spend the majority of their time selling insurance.

2. "Tenure" is defined as the number of full years an agent has devoted full time efforts to a production role as of December 31, 2023. The data for the 1,258 franchise producers included in the chart, is presented separately based on tenure. There were 339 franchise producers included in the chart who were classified as having 1 year of tenure. Of those 339 franchise producers, 85 are included in the "top 25%." There were 260 franchise producers included in the chart who were classified as having 2 years of tenure. Of those 260, 65 are included in the "top 25%". There were 659 franchise producers included in the chart who were classified as having 3 or more years of tenure. Of those 659, 165 are included in the "top 25%".
3. For franchise producers with 1 year of tenure (339 producers):
 - a. 119 of 339 franchise producers (35%) met or exceeded the Gross Revenue average. The median Gross Revenue (which, as used throughout this Item 19, is the amount at which half of the franchise producers measured were above and half of the franchise producers measured were below) was \$93,605 (\$561,677 highest producer ("high"), \$16,432 lowest producer ("low")), the median Gross Revenues for the top 25% of producers was \$154,761, and the median Gross Revenues for the bottom 25% of producers was \$34,151.
 - b. 115 of the 339 producers (34%) met or exceeded the Premium average. The median Premium amount was \$506,998 (\$4,124,778 high, \$77,984 low), the median Premium amount for the top 25% of producers was \$1,037,594, and the median Premium amount for the bottom 25% of producers was \$224,228.
4. For producers with 2 years of tenure (260 producers):
 - a. 101 of 260 producers (39%) met or exceeded the Gross Revenue average. The median Gross Revenue was \$132,093 (\$655,199 high, \$29,702 low), the median Gross Revenue for the top 25% of producers with 2 years of tenure was \$257,881, and the median Gross Revenue for the bottom 25% of producers was \$67,792.
 - 1.1. 102 of the 260 producers (39%) met or exceeded the Premium average. The median Premium amount was \$925,701 (\$4,431,241 high, \$172,795 low), the median Premium amount for the top 25% of producers was \$1,823,307, and the median Premium amount for the bottom 25% of producers was \$484,666.
5. For producers with 3+ years of tenure (659 producers):
 - a. 418 of 659 producers (37%) met or exceeded the Gross Revenue average. The median Gross Revenue was \$259,535 (\$4,316,980 high, \$23,681 low), the median Gross Revenue amount for the top 25% of producers was \$570,724, and the median Gross Revenue for the bottom 25% of producers was \$118,708.
 - b. 426 of the 659 producers (35%) met or exceeded the Premium average. The median Premium amount was \$1,872,785 (\$31,498,073 high, \$186,227 low), the median

Premium amount for the top 25% of producers was \$4,121,202, and the median Premium amount for the bottom 25% of producers was \$850,980.

6. These charts do not reflect the costs that you may have in operating the Franchised Business, including Royalty Fees and other fees that must be paid to us. The financial performance representation figures do not reflect the cost of sales, operating expenses or other costs or expenses that must be deducted from the gross revenue or gross sales figures to obtain your net income or profit. You will incur costs and expenses in connection with operating the Franchised Business. These include, among others, royalty fees (20% to 50% of Gross Revenues on policies), occupancy costs, labor costs, debt/financing costs, marketing and advertising costs, software and support fees (\$530 or \$380 per user), computer hardware and software purchases and upgrades, legal and professional fees, income and other non-real estate taxes, and various other expenses. You will incur these and other costs in connection with the operation of the Franchised Business, and you should conduct an independent investigation of the costs and expenses that you may or will incur in operating the Franchised Business. Franchisees or former franchisees, listed in this Disclosure Document, may be one source of information.

Corporate Producer Notes:

7. There were 136 corporate producers who were included in the charts because they operated during our entire 2023 fiscal year (January 1, 2023 to December 31, 2023) and met certain criteria, noted below. Each of the corporate producers included: (a) had a start date on or before January 1, 2023 and were still employed as of December 31, 2023, and (b) had a role where a majority of their time was dedicated to new business production.
8. "Tenure" is defined as the number of full years an agent has devoted full time efforts to a corporate sales production role at Goosehead as of December 31, 2023. The data for the 136 corporate producers included in the chart, is presented separately based on tenure. There were 68 corporate producers included in the chart who were classified as having 1 year of tenure. Of those 68 corporate producers, 17 are included in the "top 25%." There were 25 corporate producers included in the chart who were classified as having 2 years of tenure. Of those 25, 7 are included in the "top 25%". There were 43 corporate producers included in the chart who were classified as having 3 or more years of tenure. Of those 43, 11 are included in the "top 25%".
9. For corporate producers with 1 year of tenure (68 producers):
 - a. 31 of 68 corporate producers (46%) met or exceeded the Gross Revenue average. The median Gross Revenue was \$147,605 (\$439,649 high, \$58,679 low), the median Gross Revenues for the top 25% of corporate producers was \$209,822, and the median Gross Revenues for the bottom 25% of corporate producers was \$98,013.
 - b. 28 of the 68 corporate producers (41%) met or exceeded the Premium average. The median Premium amount was \$856,840 (\$2,676,034 high, \$341,443 low), the median Premium amount for the top 25% of corporate producers was \$1,216,255, and the median Premium amount for the bottom 25% of corporate producers was \$587,518.
10. For corporate producers with 2 years of tenure (25 producers):
 - a. 12 of 25 corporate producers (48%) met or exceeded the Gross Revenue average. The median Gross Revenue was \$229,882 (\$414,494 high, \$134,069 low), the median Gross Revenue for the top 25% of corporate producers with 2 years of tenure was

\$313,426, and the median Gross Revenue for the bottom 25% of corporate producers was \$168,380.

- b. 12 of the 25 corporate producers (48%) met or exceeded the Premium average. The median Premium amount was \$1,425,251 (\$2,521,302 high, \$833,574 low), the median Premium amount for the top 25% of corporate producers was \$2,029,705, and the median Premium amount for the bottom 25% of corporate producers was \$1,042,683.

11. For corporate producers with 3+ years of tenure (43 producers):

- a. 18 of 43 corporate producers (42%) met or exceeded the Gross Revenue average. The median Gross Revenue was \$401,110 (\$821,581 high, \$201,535 low), the median Gross Revenue amount for the top 25% of corporate producers was \$604,322, and the median Gross Revenue for the bottom 25% of corporate producers was \$264,456.
- b. 15 of the 43 corporate producers (35%) met or exceeded the Premium average. The median Premium amount was \$2,557,264 (\$5,645,167 high, \$1,282,725 low), the median Premium amount for the top 25% of corporate producers was \$4,035,210, and the median Premium amount for the bottom 25% of corporate producers was \$1,714,451.

Some agencies and producers have earned this amount. Your individual results may differ. There is no assurance that you'll earn as much.

Written substantiation for the financial performance representation will be made available to you upon reasonable request.

Except as described above, we do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting John O'Connor, 1500 Solana Boulevard, Suite 4500, Westlake, Texas 76262, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20
OUTLETS AND FRANCHISEE INFORMATION

Table No. 1				
Systemwide Outlet Summary For Years 2021 to 2023				
Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2021	891	1,198	+307
	2022	1,198	1,413	+215
	2023	1,413	1,226	+187
Company Owned	2021	8	12	+4
	2022	12	11	-1
	2023	11	12	+1
Total Outlets (Note 1)	2021	899	1,210	+311
	2022	1,210	1,424	+214

Table No. 1				
Systemwide Outlet Summary For Years 2021 to 2023				
Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
	2023	1,424	1,238	+188

Table No. 2		
Transfers of Outlets from Franchisees to New Owners (Other than the Franchisor) for years 2021 to 2023		
State	Year	Number of Transfers
Any State	2021	0
	2022	0
	2023	0
Totals	2021	0
	2022	0
	2023	0

Table No. 3								
Status of Franchise Outlets For Years 2021 to 2023								
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End Of Year
AL	2021	5	9	0	0	0	0	14
	2022	14	4	2	0	0	2	14
	2023	14	6	3	0	0	3	14
AR	2021	7	6	0	0	0	0	13
	2022	13	7	3	0	0	1	16
	2023	16	1	7	0	0	2	8
AZ	2021	12	11	0	0	0	3	20
	2022	20	10	2	0	0	2	26
	2023	26	5	8	0	0	2	21
CA	2021	90	29	5	0	0	4	110
	2022	110	44	21	0	0	17	116
	2023	116	0	19	0	0	18	79
CO	2021	36	17	5	0	0	2	46
	2022	46	14	9	0	0	10	41
	2023	41	9	6	0	0	9	35
CT	2021	8	4	0	0	0	0	12
	2022	12	0	0	0	0	0	12

Table No. 3

**Status of Franchise Outlets
For Years 2021 to 2023**

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End Of Year
	2023	12	0	0	0	0	4	8
DE	2021	3	4	0	0	0	0	7
	2022	7	1	2	0	0	0	6
	2023	6	1	1	0	0	1	5
FL	2021	55	23	1	0	0	0	77
	2022	77	37	5	0	0	9	100
	2023	100	14	11	0	0	18	85
GA	2021	27	17	3	0	0	2	39
	2022	39	18	8	0	0	4	45
	2023	45	9	8	0	0	4	42
IA	2021	0	3	0	0	0	0	3
	2022	3	3	0	0	0	0	6
	2023	6	0	2	0	0	0	4
ID	2021	0	5	0	0	0	1	4
	2022	4	4	0	0	0	0	8
	2023	8	4	3	0	0	0	9
IL	2021	46	12	7	0	0	1	50
	2022	50	18	6	0	0	6	56
	2023	56	11	7	0	0	8	52
IN	2021	10	5	0	0	0	0	15
	2022	15	19	1	0	0	1	32
	2023	32	3	3	0	0	6	26
KS	2021	8	4	2	0	0	1	9
	2022	9	3	2	0	0	2	8
	2023	8	6	3	0	0	1	10
KY	2021	1	4	2	0	0	0	3
	2022	3	2	0	0	0	1	4
	2023	4	1	3	0	0	1	1
LA	2021	31	8	0	0	0	2	37
	2022	37	13	2	0	0	1	47
	2023	47	1	3	0	0	6	39
MA	2021	1	5	1	0	0	0	5
	2022	5	0	3	0	0	0	2

Table No. 3

**Status of Franchise Outlets
For Years 2021 to 2023**

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End Of Year
	2023	2	2	1	0	0	1	2
MD	2021	14	12	1	0	0	0	25
	2022	25	14	2	0	0	2	35
	2023	35	6	6	0	0	1	34
MI	2021	49	21	3	0	0	3	64
	2022	64	26	9	0	0	9	72
	2023	72	7	15	0	0	14	50
MN	2021	2	6	0	0	0	0	8
	2022	8	1	3	0	0	0	6
	2023	6	1	0	0	0	0	7
MO	2021	17	16	1	0	0	3	29
	2022	29	14	3	0	0	1	39
	2023	39	8	7	0	0	6	34
MS	2021	1	6	1	0	0	0	6
	2022	6	7	2	0	0	2	9
	2023	9	2	1	0	0	1	9
MT	2021	2	4	1	0	0	1	4
	2022	4	7	1	0	0	0	10
	2023	10	2	0	0	0	1	11
NC	2021	32	15	4	0	0	2	41
	2022	41	19	10	0	0	4	46
	2023	46	10	8	0	0	2	46
ND	2021	0	0	0	0	0	0	0
	2022	0	2	1	0	0	0	1
	2023	1	0	0	0	0	0	1
NE	2021	0	1	0	0	0	0	1
	2022	1	5	0	0	0	1	5
	2023	5	1	1	0	0	0	5
NH	2021	1	2	0	0	0	0	3
	2022	3	1	0	0	0	0	4
	2023	4	1	1	0	0	0	4
NJ	2021	24	9	1	0	0	3	29
	2022	29	11	3	0	0	1	36

Table No. 3

**Status of Franchise Outlets
For Years 2021 to 2023**

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End Of Year
	2023	36	6	7	0	0	4	31
NM	2021	0	0	0	0	0	0	0
	2022	0	3	0	0	0	0	3
	2023	3	1	1	0	0	0	3
NV	2021	0	4	0	0	0	1	3
	2022	3	9	0	0	0	2	10
	2023	10	1	5	0	0	0	6
NY	2021	37	22	8	0	0	3	48
	2022	48	27	13	0	0	10	52
	2023	52	2	14	0	0	6	34
OH	2021	14	7	1	0	0	0	20
	2022	20	4	6	0	0	1	17
		17	1	2	0	0	0	16
OK	2021	10	1	1	0	0	0	10
	2022	10	6	1	0	0	3	12
	2023	12	4	3	0	0	2	11
OR	2021	3	4	0	0	0	0	7
	2022	7	8	1	0	0	1	13
	2023	13	6	2	0	0	2	15
PA	2021	45	15	2	0	0	3	55
	2022	55	10	7	0	0	6	52
	2023	52	7	5	0	0	5	49
RI	2021	0	0	0	0	0	0	0
	2022	0	1	0	0	0	0	1
	2023	1	0	0	0	0	0	1
SC	2021	23	9	2	0	0	1	29
	2022	29	10	2	0	0	3	34
	2023	34	9	6	0	0	6	31
SD	2021	0	1	0	0	0	0	1
	2022	1	0	0	0	0	0	1
	2023	1	0	1	0	0	0	0
TN	2021	17	10	0	0	0	0	27
	2022	27	13	7	0	0	0	33

Table No. 3

**Status of Franchise Outlets
For Years 2021 to 2023**

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End Of Year
	2023	33	4	6	0	0	10	21
TX	2021	228	59	8	0	0	8	271
	2022	271	72	17	0	0	19	307
	2023	307	45	24	0	0	31	297
UT	2021	0	2	0	0	0	0	2
	2022	2	2	0	0	0	0	4
	2023	4	6	0	0	0	0	10
VA	2021	23	11	2	0	0	1	31
	2022	31	20	6	0	0	2	43
	2023	43	7	9	0	0	6	35
WA	2021	6	8	0	0	0	1	13
	2022	13	6	2	0	0	1	16
	2023	16	3	3	0	0	4	12
WI	2021	1	2	0	0	0	0	3
	2022	3	6	1	0	0	0	8
	2023	8	3	1	0	0	0	10
WV	2021	2	2	0	0	0	0	4
	2022	4	2	1	0	0	1	4
	2023	4	0	1	0	0	1	2
WY	2021	0	0	0	0	0	0	0
	2022	0	1	0	0	0	0	1
	2023	1	1	1	0	0	0	1
Totals	2021	891	415	62	0	0	46	1198
	2022	1198	504	164	0	0	125	1413
	2023	1413	217	218	0	0	186	1226

Table No. 4							
Status of Company-Owned Outlets For Years 2021 to 2023							
State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired From Franchisee	Outlets Closed	Outlets Sold to Franchisee	Outlets at End of Year
Totals	2021	8	5	0	1	0	12
	2022	12	0	0	1	0	11
	2023	11	1	0	0	0	12

Table No. 5			
Projected Openings for 2024 as of December 31, 2023*			
State	Franchise Agreements Signed But Outlets Not Opened	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
Alabama	2	1	0
Arkansas	0	1	0
Arizona	4	2	0
California	15	6	0
Colorado	4	3	0
Connecticut	4	1	0
Delaware	0	0	0
Florida	7	7	0
Georgia	6	3	0
Idaho	2	1	0
Illinois	4	4	0
Indiana	3	2	0
Iowa	0	0	0
Kansas	2	1	0
Kentucky	1	0	0
Louisiana	2	3	0
Maine	1	0	0
Maryland	3	3	0
Massachusetts	1	0	0
Michigan	11	4	0
Minnesota	1	1	0
Mississippi	3	1	0
Missouri	2	3	0
Montana	0	1	0
North Carolina	7	4	0
North Dakota	0	0	0
Nebraska	0	0	0
Nevada	1	0	0
New Hampshire	0	0	0
New Jersey	4	2	0
New Mexico	2	0	0

Table No. 5			
Projected Openings for 2024 as of December 31, 2023*			
State	Franchise Agreements Signed But Outlets Not Opened	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
New York	21	3	0
Ohio	5	1	0
Oklahoma	6	1	0
Oregon	3	1	0
Pennsylvania	9	4	0
Rhode Island	1	0	0
South Carolina	2	2	0
South Dakota	0	0	0
Tennessee	6	2	0
Texas	32	26	0
Utah	1	1	0
Virginia	4	3	0
Washington	5	1	0
Washington D.C.	0	0	0
West Virginia	0	0	0
Wisconsin	1	1	0
Wyoming	1	0	0
Total	189	100	0

Attached as Exhibit E-1 to this Disclosure Document is a list of the Goosehead Insurance franchisees as of the date of this Disclosure Document and attached as Exhibit E-2 is a list of Goosehead Insurance franchisees who have been terminated, cancelled or otherwise ceased to do business under the Franchise Agreement during the year ended December 31, 2023 or who have not communicated with us within 10 weeks of the date of this Disclosure Document. If you buy a Goosehead Insurance franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

We have not sponsored, endorsed or created any trademark-specific franchisee associations. No independent franchisee organizations have asked to be included in this Disclosure Document.

During the last three fiscal years, no current or former franchisees have signed confidentiality clauses that restrict them from discussing with you their experiences in our franchise system.

ITEM 21
FINANCIAL STATEMENTS

Attached to this Disclosure Document as Exhibit F-1 are the following financial statements:

1. Audited consolidated financial statements of GSHD and subsidiaries as of December 31, 2023 and 2022 and for the three years in the period ended December 31, 2023.
- * *GSHD has absolutely and unconditionally guaranteed our obligations to our franchisees under the franchise agreements. A copy of GSHD's guarantee of performance is attached at Exhibit F-2.*

ITEM 22
CONTRACTS

The following contracts are attached to this Disclosure Document:

Exhibit A	The Franchise Agreement with its seven exhibits: A. Guarantee, Indemnification, and Acknowledgment B. List of Owners C. ACH Authorization Agreement D1-3. Sample Forms of Non-Disclosure and Non-Competition Agreements E. Promissory Note
Exhibit B	Release
Exhibit G-2	Mutual Non-Disclosure Agreement
Exhibit J	Corporate Agent Launch Amendment to Franchise Agreement
Exhibit K	Branch Location Amendment to Franchise Agreement

ITEM 23
RECEIPTS

The Receipts to be signed by all prospective franchisees are attached in duplicate to this Disclosure Document as the last two pages. You will sign and date one copy and return that copy to us at the time we present the Disclosure Document to you. You will also sign and date the other copy but keep it for your records.

EXHIBIT A
FRANCHISE AGREEMENT

**Goosehead Insurance Agency, LLC
Franchise Agreement**



Declarations Page

1	1.2	The "Approved Location" under this Agreement is to be determined.
2	1.4	The "Approved State" will be: _____.
3	4.1	<p>You elect to pay the Initial Franchise Fee in one of the following ways (check only one):</p> <p><input type="checkbox"/> In its entirety, pursuant to Section 4.1.1 of this Agreement, in which case the amount of the Initial Franchise Fee shall be: _____ (\$_____).</p> <p><input type="checkbox"/> You shall pay a portion of the Initial Franchise Fee, pursuant to Section 4.1.2 of this Agreement, in the amount of _____ (\$_____), and shall pay the remaining portion of _____ (\$_____), plus interest, according to the terms of the 60-month Promissory Note attached to this Agreement as Exhibit E.</p>
4		The "Effective Date" will be: _____.

Initials

Franchisee

Franchisor

**Goosehead Insurance Agency, LLC
Franchise Agreement**

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Exhibits

A	Guarantee, Indemnification, and Acknowledgement	D1-3	Sample Forms of Non-Disclosure and Non-Competition Agreements
B	List of Owners	E	Promissory Note
C	ACH - Authorization Agreement for ACH Payments (Direct Debits for Royalty, Marketing Contribution, and Other Fees)		

**Goosehead Insurance Agency, LLC
Franchise Agreement**

THIS FRANCHISE AGREEMENT (the “**Agreement**”) is made and entered into as of the “**Effective Date**” that we have indicated on the signature page of this Agreement by and between:

- Goosehead Insurance Agency, LLC, a Delaware limited liability company, with its principal place of business at 1500 Solana Boulevard, Suite 4500, Westlake, Texas 76262 (“**we**,” “**us**,” or “**our**”); and
- _____, a [resident of] [corporation organized in] [limited liability company organized in] the state of _____ and having an office location that is to be determined (“**you**” or the “**Franchisee**”).

Introduction

*We have developed our own distinctive and proprietary systems for insurance services, including home insurance, automobile insurance, life insurance, specialty lines, other personal lines insurance, and business insurance (the “**System**”). Our System includes (among other things): business processes, technologies, trade secrets, Confidential Information, carrier contracts, client lists, knowledge, know-how, Proprietary Marks and other intellectual property; distinctive signage; standards, specifications and sources for services, products, supplies, appearance, operations and management control; safety standards; training and assistance; purchasing programs; strategies; and advertising, marketing, promotional and sales programs; all of which we may periodically change, discontinue, improve, modify and further develop.*

*We identify the System by means of the Proprietary Marks. Our Proprietary Marks include certain trade names (for example, the mark “Goosehead Insurance” and logo), service marks, trademarks, logos, emblems, and indicia of origin, as well as other trade names, service marks, and trademarks that we may periodically specify in writing for use in connection with the System (all of these are referred to as the “**Proprietary Marks**”). We continue to develop, use, and control the use of the Proprietary Marks in order to identify for the public the source of services and products marketed under those marks and under the System, and to represent the System’s high standards of quality, appearance, and service.*

*We are in the business of developing and awarding franchise rights to third party franchisees, such as you, to develop and operate businesses providing insurance services (“**Services**”) to clients under the System and using the Proprietary Marks (“**Goosehead Business(es)**”).*

You have asked to enter into the business of operating a Goosehead Business under the System and wish to obtain a franchise from us for that purpose, as well as to receive the training and other assistance we provide as described in this Agreement. You also understand and acknowledge the importance of our high standards of quality, appearance, and service and the necessity of operating the business franchised under this Agreement in conformity with our standards and specifications.

You will be in the business of operating a Goosehead Business, using the same brand and Proprietary Marks as other independent businesses that operate other Goosehead Businesses under the System. We will not operate your Goosehead Business for you, although we have (and will continue) to set standards for Goosehead Businesses that you will have chosen to adopt as yours by signing this Agreement and by your day-to-day management of your Goosehead Business to our brand standards.

In recognition of all of the details noted above, the parties have chosen to enter into this Agreement, taking into account all of the promises and commitments that they are each making to one another in this Agreement, and for other good and valuable consideration (the sufficiency and receipt of which they hereby acknowledge) and they agree as follows:

1 GRANT

1.1 *Rights and Obligations.* We grant you the right, and you accept the obligation, all under the terms (and subject to the conditions) of this Agreement:

1.1.1 To operate one Goosehead Business under the System (the “**Franchised Business**”);

1.1.2 To use the Proprietary Marks and the System, but only in connection with the Franchised Business (recognizing that we may periodically change or improve the Proprietary Marks and the System); and

1.1.3 To do all of those things only from the Approved Location (as defined in Section 1.2) and in the Approved State.

1.2 *Approved Location.* The street address of the location for the Franchised Business approved under this Agreement is specified in the Declarations Page to this Agreement and is referred to as the “**Approved Location.**”

1.2.1 No less than sixty (60) days before the commencement of the initial training program described in Section 6.2, you agree to acquire or lease/sublease, at your own expense, real estate that is properly zoned for the use of the Franchised Business that is located in the Approved State. The location you select within the Approved State will become the Approved Location after we have given you our written approval for that location and you have obtained the right to occupy the premises, by lease, sublease, or acquisition of the property, all subject to our prior written approval.

1.2.2 We will provide you with our location guidelines, including our minimum standards for a location for the Franchised Business, and such location selection assistance as we may deem advisable. If we deem on-site evaluation to be necessary and appropriate, we will conduct up to two (2) on-site evaluations at our cost and expense. If we perform any additional on-site evaluations, you must reimburse us, as applicable, for all reasonable expenses that we incur in connection with such on-site evaluation, including, without limitation, the cost of travel, lodging and meals. We will not provide on-site evaluation for any proposed location before we have received from you a completed location approval form for the location (prepared as set forth in Section 1.2.3).

1.2.3 Upon our request, you must submit to us, in the form that we specify: **(a)** a completed site approval form; and **(b)** such other information or materials that we may reasonably require. You acknowledge that time is of the essence. We will have thirty (30) days after receipt of all such information and materials from you to approve or disapprove the proposed location for the Franchised Business. We have the right to approve or disapprove any such proposed location to serve as the Approved Location for the Franchised Business. If we do not approve a proposed location by giving you written notice within the 30-day period, then we will be deemed to have disapproved the proposed location.

- 1.2.4 We have the right to grant or withhold approval of the Approved Location under this Section 1.2. You understand, acknowledge, and agree that our review and approval of your proposed location, under this Section 1.2, does not constitute our assurance, representation, or warranty of any kind, that the Franchised Business at the Approved Location will be profitable or successful. Our approval of the location indicates only that we believe the location complies with our minimum acceptable criteria solely for our own purposes as of the time of the evaluation. The parties each acknowledge that application of criteria that have been effective with respect to other locations may not be predictive of potential for all locations and that, subsequent to our approval of a location, demographic and/or economic factors, such as competition from other similar businesses, included or excluded from criteria that we used could change, thereby altering the potential of a location. Such factors are unpredictable and beyond our control. We will not be responsible for the failure of a location (even if we have approved that location) to meet your expectations as to revenue or operational criteria.
- 1.2.5 If you do not acquire or lease a location (that we have approved in writing) for the Franchised Business within sixty (60) days before the commencement of the initial training program described in Section 6.2, that will constitute a default under Section 17.2 of the Agreement.
- 1.2.6 You must execute a lease or a binding agreement to purchase or lease the Approved Location. You must submit a copy of the lease to us. We are not responsible for reviewing the purchase agreement or the lease.
- 1.2.7 You agree not to operate (or allow your Agency Principals, your Managers, or any of your employees to operate) the Franchised Business at any location other than the Approved Location without our prior written consent.
- 1.2.8 You agree not to relocate the Franchised Business from the Approved Location without our prior written consent. You must pay us a fee in the amount of Five Hundred Dollars (\$500) at the time you request the relocation of the Franchised Business. Any proposed relocation of the Franchised Business will be subject to our review of the proposed new location under our then-current standards for location selection, and we will also have the right to take into consideration any commitments we have given to other franchisees, licensees, landlords, and other parties relating to the proximity of a new Goosehead Business to their establishment. If we grant our consent to a relocation of the Franchised Business, you must enter into our form of "Approved Location Amendment," which, among other things, will amend the terms of this Agreement, as necessary, to conform to the contractual provisions contained in the form of franchise agreement we are then offering to new franchisees in the System at the time you request relocation of the Franchised Business.
- 1.3 *No Protected Territory.* You expressly acknowledge and agree that the Franchised Business is non-exclusive, and that this Agreement does not grant or imply any protected area or territory for the Franchised Business. Accordingly, we retain the right to conduct any business and sell services and products at any location, notwithstanding the proximity of that business activity to the Approved Location. We retain all rights, including but not limited to: **(a)** the right to use, and to license others to use, the System and the Proprietary Marks for the operation of Goosehead Businesses at any location; **(b)** the right to sell, and to license others to sell, products and services (including Services) that are also authorized for sale at Goosehead Businesses through other channels of distribution (including, but not limited to, toll free numbers, sales via Internet websites, and other forms of electronic commerce); **(c)** the right to acquire and operate businesses of any kind and to grant or franchise the right to others to

operate other businesses of any kind, no matter where located; and **(d)** the right to use and license the use of the Proprietary Marks and other marks in connection with the operation of businesses at any location, which businesses and marks may be the same as, similar to, or different from the Franchised Business and the Proprietary Marks, on such terms and conditions as we deem advisable, and without granting you any rights therein.

1.4 *Limits on Where You May Operate.*

1.4.1 You may offer and sell Services only: **(a)** in accordance with the requirements of this Agreement and the procedures set out in the Manual; **(b)** to clients of the Franchised Business; and **(c)** within the state that we have approved in writing on the Declarations Page to this Agreement (the “**Approved State**”).

1.4.2 You agree not to offer or sell any services or products (including the Services and Products) through any means other than through the Franchised Business as provided in this Section 1.4; and therefore, for example, you agree not to offer or sell services or products from satellite locations, remote locations, virtual offices, temporary locations, mobile vehicles or formats, carts or kiosks. Unless you become licensed in another state and receive prior written approval from us to offer insurance policies in that state, you may only provide and deliver Services to clients located within the Approved State.

2 TERM AND RENEWAL

2.1 *Term.* The term of this Agreement starts on the Effective Date and, unless this Agreement is earlier terminated in accordance with its provisions, will expire ten (10) years from the Effective Date.

2.2 *Renewal.* You may have the right to renew your rights to operate the Franchised Business for two (2) additional successor terms of ten (10) years, so long as you have satisfied all of the conditions specified in Sections 2.2.1 through 2.2.9 before each such renewal:

2.2.1 You agree to give us written notice of your choice to renew at least six (6) months before the end of the term of this Agreement (but not more than nine (9) months before the term expires).

2.2.2 You agree to remodel and refurbish the Franchised Business to comply with our then-current standards in effect for new Goosehead Businesses (as well as the provisions of Sections 8.8 and 8.9).

2.2.3 At the time of renewal, you must be in material compliance with the provisions of this Agreement (including any amendment to this Agreement), any successor to this Agreement, and/or any other contract between you (and your affiliates) and us (and our affiliates), and in our reasonable judgment, you must have been in material compliance during the term of this Agreement, even if we did not issue a notice of default or exercise our right to terminate this Agreement if you did not meet your obligations.

2.2.4 You must have timely met all of your financial obligations to us, our affiliates, the Brand Fund, and/or the Regional Fund, as well as your vendors, throughout the term of this Agreement (even if we did not issue a notice of default or exercise our right to terminate this Agreement if you did not meet your obligations).

- 2.2.5 You must sign our then-current form of the franchise agreement, which will supersede this Agreement in all respects (except with respect to the renewal provisions of the new franchise agreement, which will not supersede this Section 2), and which you acknowledge and agree may contain terms, conditions, obligations, rights, and other provisions that are substantially and materially different from those contained in this Agreement (including, for example, a higher percentage Royalty Fee and Marketing Contribution). If you are an entity, then your direct and indirect owners must also sign and deliver to us a personal guarantee of your obligations under the renewal form of the franchise agreement. In this Agreement, the term “**entity**” includes but is not limited to a corporation, limited liability company, partnership, and a limited liability partnership.
- 2.2.6 You agree to sign and deliver to us a release, in a form that we will provide (which will be a mutual release with limited exclusions), which will release all claims against us and our affiliates, and our respective officers, directors, members, managers, agents, and employees. If you are an entity, then your affiliates and your direct and indirect owners (and any other parties that we reasonably request) must also sign and deliver that release to us.
- 2.2.7 You and your personnel must meet our then-current qualification and training requirements.
- 2.2.8 You agree to present to us satisfactory evidence that you have the right to remain in possession of the Approved Location.
- 2.2.9 You must be current with respect to your financial and other obligations to your lessor, suppliers, and all other parties with whom you do business.

3 OUR DUTIES

- 3.1 *Training.* We will provide you with the training specified in Section 6.
- 3.2 *Layout and Equipping of a Goosehead Business.* We have the right to provide our standards and specifications for the furnishings, equipment, and signs of a Goosehead Business. We have the right to periodically modify these specifications as we deem appropriate. We will also provide the location selection and lease review assistance called for under Sections 5.3 and 5.4.
- 3.3 *Opening and Additional Assistance.* We will provide such on-site pre-opening and opening supervision and assistance that we think is advisable, and as may be described in the Manual.
- 3.4 *Manual.* During the term of this Agreement, we will lend to you one (1) copy of (or provide you with access to), our confidential operations manual(s) and other written instructions relating to the operation of a Goosehead Business (the “**Manual**”), in the manner and as described in Section 10.
- 3.5 *Marketing Materials.* We have the right to approve or disapprove all marketing and promotional materials that you propose to use, pursuant to Section 13.
- 3.6 *Brand Fund.* We have the right to administer the Brand Fund in the manner set forth in Section 13.

- 3.7 *Inspection Before Opening.* We may evaluate the Franchised Business before it first opens for business. You agree to not open the Franchised Business or otherwise start operations until you, your Agency Principal, or your Manager have successfully completed training and you have received our prior written approval.
- 3.8 *Periodic Assistance.* We will provide you periodic assistance in the marketing, management, and operation of the Franchised Business at the times and in the manner that we determine. We may periodically offer you the services of certain representatives, such as a representative from agent support, and these representatives may periodically visit the Franchised Business and offer advice regarding your operations.
- 3.9 *Revenue Report.* Before the last day of each month, we will provide you with a detailed report of Commissions and Agency Fees received on your behalf for insurance policies and/or services sold in the preceding calendar months. In order to provide you with this report, we must receive commission detail reports from Approved Carriers and Approved Suppliers by the 20th day of the month, for insurance policies or services you sold during the preceding month. The report we provide you will only include Commissions and Agency Fees related to insurance policies or services properly recorded in our agency management system as prescribed in the Manual.
- 3.10 *Service Center.* We will maintain a service center, staffed by licensed insurance agents, for the purpose of providing centralized client service for all businesses operating under the System and the Proprietary Marks. The service center's hours will be at least between 8 a.m. and 5 p.m. Central Time, Monday through Friday (excluding holidays). You must comply with any rules and regulations adopted by us (in the Manual or otherwise) regarding the service center.
- 3.11 *Services Performed.* You acknowledge and agree that any of our designees, employees, agents, or independent contractors may perform any duty or obligation imposed on us by the Agreement, as we may direct (if so, we will, nonetheless, remain responsible to you for the performance of these obligations).
- 3.12 *Our Decision-Making.* In fulfilling our obligations under this Agreement, and in conducting any activities or exercising our rights pursuant to this Agreement, we (and our affiliates) will always have the right to: **(a)** take into account, as we see fit, the effect on, and the interests of, other franchised and company-owned or affiliated businesses and systems; **(b)** share market and product research, and other proprietary and non-proprietary business information, with other franchised businesses and systems in which we (or our affiliates) have an interest, and/or with our affiliates; **(c)** test or market various items in some or all parts of the System; **(d)** introduce new proprietary items and non-proprietary items; and/or **(e)** allocate resources and new developments between and among systems, and/or our affiliates, as we see fit. You understand and agree that all of our obligations under this Agreement are subject to this Section, and that nothing in this Section will in any way affect your obligations under this Agreement.
- 3.13 *Confirmation of Performance.* After we have performed our pre-opening obligations to you under this Agreement, we may ask that you execute and deliver to us a confirmation (the "**Confirmation of Performance**"), in a form we reasonably request, confirming that we have performed those obligations. If we ask you to provide us with such a certificate, you agree to execute and deliver the Confirmation of Performance to us within three (3) business days after our request. However, if you do not reasonably believe that we have performed all of our pre-opening obligations, you must, within that same three (3) day period, provide us with written notice specifically describing the obligations that we have not performed. Not later than three

(3) business days after we complete all the obligations that you specified in that notice, you agree to execute and deliver the Confirmation of Performance to us. You agree to do so even if we performed such obligations after the time performance was due under this Agreement. The term “**pre-opening obligations**” means the obligations we have to you under this Agreement that must be performed before the date when the Franchised Business starts its operations.

4 FEES; SALES REPORTING

4.1 *Initial Franchise Fee.* You agree to pay us an initial franchise fee in the amount set out in the Declarations Page attached hereto (the “**Initial Franchise Fee**”). Once you, your Agency Principal, your Manager, or any of your employees begin(s) the initial training program (described in Section 6.2), the Initial Franchise Fee becomes non-refundable in consideration of administrative and other expenses that we incur in providing you with training, carrier appointments, and pre-opening assistance as part of the initial launch of the Franchised Business. At your election, the Initial Franchise Fee is due and payable to us in one of the following ways:

4.1.1 You may pay to us the Initial Franchise Fee, in full, prior to you, your Agency Principal, your Manager, or any of your employees enrolling in our initial training program; or

4.1.2 You may elect to pay to us a portion of the Initial Franchise Fee prior to you, your Agency Principal, your Manager, or any of your employees enrolling in our initial training program in the amount set out in the Declarations Page attached hereto, and to pay to us the remaining portion of the Initial Franchise Fee, which includes interest, pursuant to the terms and conditions of the promissory note attached to this Agreement as Exhibit E (the “**Promissory Note**”). You acknowledge and agree that any default under the terms of the Promissory Note, including a failure to make any payments to us under the Promissory Note, shall be a default under this Agreement.

4.2 *Royalty Fee.* We will receive all Commissions from Approved Carriers. We will receive all Premiums, Policy Fees and Agency Fees on your behalf. In the event that any Premiums, Policy Fees, or Agency Fees are received directly by you, these funds must be forwarded to us within twenty-four (24) hours of receipt. We will retain Agency Fees and will forward Premiums and Policy Fees to the Approved Carriers. Beginning on the first day of the first month that you, your Agency Principal, your Manager, or any of your employees begin(s) the initial training program prior to opening the Franchised Business (the “**Commencement Date**”), we will remit to you Net Revenues on a monthly basis. As used in this Agreement:

4.2.1 The term “**Agency Fees**” means fees that are charged by you for selling new Approved Insurance Products through Approved Carriers pursuant to the Manual.

4.2.2 The term “**Commission**” means the fees paid to us, by Approved Carriers as a percentage of the Premiums received from the sale or renewal of Approved Insurance Products generated by the Franchised Business.

4.2.3 The term “**Gross Revenues**” means the amount of Commissions and Agency Fees received, net of reversals of Commissions for insurance policy cancellations or changes, and net of Agency Fee refunds, for the sale of Approved Insurance Products by the Franchised Business; Gross Revenues will not include any Premiums or Policy Fees collected by the Franchised Business on behalf of any Approved Carriers.

- 4.2.4 The term “**Minimum Royalty**” means a minimum monthly Royalty Fee payment, beginning six (6) months after the Commencement Date, including any renewal term(s) of this Agreement, in the following amounts:

Number of Months following the Commencement Date	Amount of Monthly Minimum Royalty
Six (6) to Eighteen (18)	Six Hundred Dollars (\$600)
Nineteen (19) to Thirty-Six (36)	One Thousand Dollars (\$1,000)
Thirty-Seven (37) to Forty-Eight (48)	One Thousand One Hundred Dollars (\$1,100)
Forty-Nine (49) to Sixty (60)	One Thousand Two Hundred Dollars (\$1,200)
Sixty-One (61) to Seventy-Two (72)	One Thousand Three Hundred Dollars (\$1,300)
Seventy-Three (73) to Eighty-Four (84)	One Thousand Four Hundred Dollars (\$1,400)
Eighty-Five (85) to Ninety-Six (96)	One Thousand Five Hundred Dollars (\$1,500)
Ninety-Seven (97) to One Hundred and Eight (108)	One Thousand Six Hundred Dollars (\$1,600)
One Hundred and Nine (109) to One Hundred and Twenty (120)	One Thousand Seven Hundred Dollars (\$1,700)
One Hundred and Twenty-One (121) and for the remainder of the term of this Agreement	One Thousand Eight Hundred Dollars (\$1,800)

- 4.2.5 The term “**Net Revenues**” means Gross Revenues net of all amounts due to us under this Agreement, including, without limitation, Royalty Fees, Marketing Contributions, Technology Fees, and payments due to us under the Promissory Note (if applicable).
- 4.2.6 The term “**Premiums**” means fees owed to the Approved Carriers for Approved Insurance Products.
- 4.2.7 The term “**Policy Fees**” means fees owed to the Approved Carriers for the sale of an Approved Insurance Products.
- 4.2.8 The “**Royalty Fee**” is an amount charged in consideration of your use of the System. The Royalty Fee will be the following amounts: **(a)** the greater of (i) twenty percent (20%) of Gross Revenues on Approved Insurance Products in their initial term, or (ii) the Minimum Royalty; and **(b)** fifty percent (50%) of Gross Revenues on Approved

Insurance Products in their renewal terms and Approved Insurance Products written for existing clients on the same risk profile within a one-year period of the cancellation of their existing policy (also known as “re-writes”). Approved Insurance Products sold by you in their initial term that are not re-writes are referred to as “**New Business**”.

- 4.2.9 The “**Technology Fee**” is an amount necessary to reimburse us for our costs of providing Required Software to you. The Technology Fee may vary during the term of this Agreement, and we have the right to adjust the amount of the Technology Fee to account for our increased or decreased costs, separate from the Index (see Section 4.7).
- 4.3 *Monthly Accounting.* Once a month, the Approved Carriers will send a commission report and Commissions earned by you, to us. On or before the last day of each month, unless this Agreement has been terminated for any reason, we will pay to you the Net Revenues for all Approved Insurance Products identified in a commission detail report that we receive from the Approved Carriers. If the Agreement has been terminated, then you are no longer entitled to the Net Revenues regardless of when the Commissions were earned. Please note that we expect each Approved Carrier to submit commission detail reports on a monthly basis for all policies written during the preceding month by no later than the 20th day of the subsequent month. But, if an Approved Carrier does not provide us with a commission detail report (and the applicable Commission) by the 20th day of the month, or if an Approved Insurance Product is not identified in the commission detail report we receive, you will not receive the Net Revenues for those Approved Insurance Products until the Approved Carrier provides us with the appropriate report and/or Commissions. We may delay or withhold payment of Net Revenues for any Approved Insurance Product for which you fail to observe the risk management procedures we prescribe in the Manual, including that you obtain a signed application from the client and provide all required documentation. If we review your accounting and client records (as described in Section 12) and find that you have not forwarded to us any Premiums, Policy Fees and/or Agency Fees that you collect, we may pay the appropriate Premiums and Policy Fees to the Approved Carrier. You will be responsible for reimbursing us for those amounts and the applicable Agency Fees, in addition to paying a fee to us to cover our reasonable expenses in processing those payments and interest on those amounts, at the rate of two percent (2%) per month (but not more than the maximum rate permitted by law, if any such maximum rate applies). Entitlement to such interest will be in addition to any other remedies we may have.
- 4.3.1 You agree to deliver to us all of the reports, statements, and/or other information that is required under Section 12, at the time and in the format that we reasonably request.
- 4.3.2 You agree to establish an arrangement for electronic funds transfer to us, or electronic deposit to us of any payments required under this Agreement. You agree to sign and return to us our current form of “ACH - Authorization Agreement for Prearranged Payments (Direct Debits),” a copy of which is attached to this Agreement as Exhibit C (and any replacements for that form that we deem to be periodically needed to implement this Section 4.3.2), and you agree to; **(a)** comply with the payment and reporting procedures that we may specify in the Manual or otherwise in writing; and **(b)** maintain an adequate balance in your bank account at all times to pay by electronic means the charges that you owe under this Agreement. If we elect to use ACH withdrawal to sweep payment of fees or charges that you owe under this Agreement, then you will not be required to submit a separate payment to us unless you do not maintain sufficient funds to pay the full amount due.

- 4.3.3 You acknowledge and agree that your obligations to make full and timely payment of Royalty Fees, Marketing Contributions, Technology Fees, and payments due to us under the Promissory Note (if applicable), and all other sums due to us are absolute, unconditional, and fully-earned by us.
- 4.3.4 You agree that you will not, for any reason, delay or withhold the payment of any amount due to us under this Agreement; put into escrow any payment due to us; set-off payments due to us against any claims or alleged claims that you may allege against us, the Brand Fund, a Regional Fund, affiliates, suppliers, or others. We reserve the right to apply any monies received from you, or from Approved Carriers on your behalf, to any of your obligations as we determine and to withhold payment of any monies if this Agreement has been terminated for any reason. You acknowledge and agree that we have the right to set-off as part of Net Revenues any amounts you owe to us.
- 4.3.5 You agree that if you do not provide us, as requested, with access to your computer system to obtain sales information or, if we require pursuant to Section 12.1.4 or otherwise, printed and signed sales reports, then we will have the right to impute your sales for any period using (among other things) your sales figures from any month(s) that we choose (which may be those with your highest grossing sales), and that you agree to pay the Royalty Fee on that amount.
- 4.3.6 You agree that you will not, whether on grounds of alleged non-performance by us or others, withhold payment of any fee, including, without limitation, Royalty Fees, Marketing Contributions, Technology Fees, and payments due to us under the Promissory Note (if applicable), nor withhold or delay submission of any reports due under this Agreement.
- 4.4 *No Subordination.* You agree: **(a)** not to subordinate to any other obligation your obligation to pay us the Royalty Fee and/or any other amount payable to us, whether under this Agreement or otherwise; and **(b)** that any such subordination commitment that you may give without our prior written consent will be null and void.
- 4.5 *Late Payment.* If we do not receive any payment due under this Agreement on or before the due date, which we may establish at our sole discretion, then that amount will be deemed overdue and shall be a default under this Agreement. If any payment is overdue, then you agree to pay us, in addition to the overdue amount, interest on the overdue amount from the date it was due until paid, at the rate of two percent (2%) per month (but not more than the maximum rate permitted by law, if any such maximum rate applies). Our entitlement to such interest will be in addition to any other remedies we may have. Any report that we do not receive on or before the due date will also be deemed overdue and shall be a default under this Agreement.
- 4.6 *Other Funds Due.* You agree to pay us, within ten (10) days of our written request (which is accompanied by reasonable substantiating material), any amounts that we have paid, that we have become obligated to pay, and/or that we choose to pay on your behalf.
- 4.7 *Index.* We have the right to adjust, for inflation, all fixed-dollar amounts under this Agreement (except for the Initial Franchise Fee) once a year to reflect changes in the Index from the year in which you signed this Agreement. For the purpose of this Section 4.7, the term "**Index**" means the Consumer Price Index (1982-84=100; all items; CPI-U; all urban consumers) as published by the U.S. Bureau of Labor Statistics ("**BLS**"). If the BLS no longer publishes the Index, then we will have the right to designate a reasonable alternative measure of inflation.

5 FRANCHISED BUSINESS LOCATION, CONSTRUCTION AND RENOVATION

- 5.1 *Opening Deadline.* You are responsible for purchasing, leasing, or subleasing a suitable location for the Franchised Business. You agree to establish the Franchised Business and have it open and in operation within twelve (12) months after the Effective Date (the “**Opening Deadline**”). **Time is of the essence.**
- 5.2 *Our Review and Your Responsibilities.* Any reviews that we conduct under this Section 5 and Section 1.2 (if applicable) are for our benefit only. In addition:
- 5.2.1 You acknowledge and agree that our review and approval of a location, lease, sublease, design plans or renovation plans for the Franchised Business does not constitute a recommendation, endorsement, or guarantee of the suitability of that location or the terms of the lease, or sublease, or purchase agreement.
- 5.2.2 You agree to take all steps necessary to determine for yourself whether a particular location and the terms of any lease, sublease, or purchase agreement for the location are beneficial and acceptable to you. Additionally, no matter to what extent (if any) that we participate in any lease or purchase negotiations, discussions with the landlords or property owners, and/or otherwise in connection with reviewing the lease or purchase agreement, you have to make the final decision as to whether or not the proposed contract is sensible for your business, and the final decision as to whether or not to sign the lease or purchase agreement is yours, and we will not be responsible for the terms and conditions of your lease or purchase agreement.
- 5.2.3 You acknowledge and agree that: **(a)** any standard layout and plans that we provide to you, as well as any review and comments that we provide to the plans that you develop for the Franchised Business, are not meant to address the requirements of any Operating Codes (as defined in Section 8.7); **(b)** our standard plans or comments to your modified plans, will not reflect the requirements of, nor may they be used for, construction drawings or other documentation that you will need in order to obtain permits or authorization to build a specific Franchised Business; **(c)** you will be solely responsible to comply with all local laws, requirements, architectural needs, and similar design and construction obligations associated with the location, at your expense; and **(d)** our review, comment, and approval of your plans will be limited to reviewing those plans to assess compliance with our standards (including issues such as trade dress, presentation of Proprietary Marks, and the provision to the potential client of certain products and services that are central to the purpose, atmosphere, and functioning of Goosehead Businesses).
- 5.2.4 We will not review nor may our approval be deemed to address whether or not you have complied with any of the Operating Codes, including provisions of the Americans with Disabilities Act (the “**ADA**”); and you acknowledge and agree that compliance with such laws is and will be your sole responsibility.
- 5.3 *Lease Review.* You agree to provide us with a copy of the proposed lease, sublease, or purchase agreement for the Approved Location, and you agree not to enter into that lease, sublease, or purchase agreement until you have received our written approval. We have the right to condition our approval of the lease, sublease, or purchase agreement upon the inclusion of terms that we find acceptable and that are consistent with our rights and your responsibilities under this Agreement. You also agree to provide us with a copy of the fully signed lease before you begin construction or renovations at the Approved Location.

- 5.4 *Preparing the Location.* You agree that promptly after obtaining possession of the Approved Location, you will do all of the following:
- 5.4.1 obtain all required zoning permits, all required building, utility, health, sign permits and licenses, and any other required permits and licenses;
 - 5.4.2 purchase or lease equipment, fixtures, furniture and signs as required under this Agreement (including the specifications we have provided in writing, whether in the Manual or otherwise);
 - 5.4.3 complete the construction and/or remodeling as described in Section 5.5; and
 - 5.4.4 obtain all customary contractors' partial and final waivers of lien for construction, remodeling, decorating and installation services.
- 5.5 *Construction or Renovation.* In connection with any construction or renovation of the Franchised Business (and before you start any such construction or renovation) you agree to comply, at your expense, with all of the following requirements to our reasonable satisfaction:
- 5.5.1 You agree to employ a qualified, licensed architect or engineer to prepare architectural drawings and layout and specifications for site improvement and construction of the Franchised Business based upon our standards and specifications.
 - 5.5.2 You agree to comply with all Operating Codes, including, without limitation, the applicable provisions of the ADA regarding the construction and design of the Franchised Business.
 - 5.5.3 You are solely responsible for obtaining (and maintaining) all permits and certifications (including without limitation, zoning permits, licenses, construction, building, utility, health, sign permits and licenses) which may be required by state or local laws, ordinances, or regulations (or that may be necessary or advisable due to any restrictive covenants relating to your location) for the lawful construction and operation of the Franchised Business. Upon request, you must certify in writing to us that all such permits and certifications have been obtained.
 - 5.5.4 You agree to employ a qualified licensed general contractor to construct the Franchised Business and to complete all improvements.
 - 5.5.5 You agree to obtain (and maintain) during the entire period of construction the insurance required under Section 15; and you agree to deliver to us proof of such insurance as we may reasonably require.
- 5.6 *Pre-Opening.* Before opening the Franchised Business, you agree to meet all of the pre-opening requirements specified in this Agreement, the Manual, and/or that we may otherwise specify in writing.

6 AGENCY PRINCIPAL, PERSONNEL, AND TRAINING

6.1 Agency Principal and Management.

- 6.1.1 You must have an individual Owner serve as your "**Agency Principal**," who may be you. The Agency Principal must supervise the operation of the Franchised Business and must own at least five percent (5%) of the voting and ownership interests in the

franchisee entity, unless you obtain our prior written approval for the Agency Principal to hold a smaller interest. The Agency Principal must have qualifications reasonably acceptable to us to serve in this capacity, must have authority over all business decisions related to the Franchised Business, must have the power to bind you in all dealings with us, and must have signed and delivered to us the Guarantee, Indemnification, and Acknowledgement attached to this Agreement as Exhibit A. You may not change the Agency Principal without our prior written approval.

6.1.2 If the Agency Principal will not supervise the Franchised Business on a full-time and daily basis, you must employ a full-time Franchised Business manager (a “**Manager**”) with qualifications reasonably acceptable to us, who will assume responsibility for the daily operation of the Franchised Business.

6.1.3 The Franchised Business must at all times be under the active full-time management of either you or the Agency Principal or Manager who has successfully completed (to our satisfaction) our training program.

6.2 *Initial Management and Employee Training.*

6.2.1 Before opening the Franchised Business, you, your Agency Principal or your Manager must attend and successfully complete, to our satisfaction, the initial training program (which may include an online component) that we offer for Goosehead Businesses at our headquarters or another location that we specify. You, your Agency Principal and/or your Manager, must enroll in the initial training program no more than nine (9) months after the Effective Date and complete the initial training program by the Opening Deadline. If you do not timely enroll in or complete the initial training program pursuant to this Section 6.2.1, then this is a default under Section 17.2 of this Agreement for which we will have the right to terminate this Agreement immediately upon delivery of written notice to you. **Time is of the essence.**

6.2.2 All of your employees who are licensed to sell insurance (each a “**Producer**”) and/or have access to our database and systems must also attend and complete to our satisfaction, our training program before any Producer (or any other employee) is permitted to sell insurance for the Franchised Business or access our database or systems.

6.3 *Additional Obligations and Terms Regarding Training.*

6.3.1 If you, your Agency Principal, or your Manager cease active management or employment at the Franchised Business, then you agree to enroll a qualified replacement (who must be reasonably acceptable to us to serve in that capacity) in our training program within thirty (30) days after the former individual ended their full time employment and/or management responsibilities. The replacement must attend and successfully complete the initial training program to our reasonable satisfaction as soon as it is practical to do so (in all cases, the replacement shall successfully complete training within 120 days). You must pay our then-current per diem training charges for replacement training.

6.3.2 We may require that your Agency Principal, Managers, and employees attend such additional courses, seminars, and other training programs as we may reasonably periodically require.

6.3.3 Your Agency Principal, Managers, and any other employees must sign and deliver to us a personal covenant of confidentiality, an in-term non-competition agreement, and a post-term non-competition agreement in substantially the same forms in Exhibit D to this Agreement.

6.3.4 Training Costs and Expenses.

6.3.4.1 You will be responsible for all travel, fees, lodging and living expenses, including meals, for you, your Agency Principals, your Managers or employees, which are incurred in connection with initial and additional training. In addition, except for the initial training for you and one additional employee (which may be an Agency Principal, Manager, or other employee), we may charge you our then-current per diem training charges, and/or require a deposit, for any other training that we provide.

6.3.4.2 You also agree to cover all of your employees at all times (including the pre-opening period, and including those attending training) under the insurance policies required in Section 15.

6.3.4.3 We have the right to reduce the duration or content of the training program for any trainee who has prior experience with the System or in similar businesses.

6.4 *Conventions and Meetings.* You agree to attend the conventions and meetings that we may periodically require and to pay a reasonable fee (if we charge a fee) for each person who is required to attend (and, if applicable, additional attendees that you choose to send as well). You will also be responsible for all of the other costs of attendance, including but not limited to travel, room and board, and your employees' wages, benefits and other expenses.

7 PURCHASE AND SALE OF PRODUCTS AND SERVICES

7.1 *Insurance Products and Services.* You agree that you may offer for sale only such insurance products and services that conform to our specification and quality standards that we have approved (and which we have not subsequently disapproved) ("**Approved Insurance Products**") and only through insurance carriers and brokers that we make available to you through our appointment process ("**Approved Carriers**"). The parties further agree:

7.1.1 In determining whether we will approve any particular insurance carrier or broker or any particular product or service with an Approved Carrier, we will consider various factors, including: **(a)** whether the insurance carrier or broker can demonstrate, to our continuing reasonable satisfaction, the ability to meet our then-current standards and specifications for insurance products or services; **(b)** whether the insurance carrier or broker has adequate quality controls and capacity to properly serve our clients; **(c)** whether approval of the insurance carrier or broker or a particular product or service would enable the System, in our sole discretion, to take advantage of marketplace efficiencies; and **(d)** whether the insurance carrier or broker will sign an agreement in the form that we require.

7.1.2 For the purpose of this Agreement, the term "**insurance carriers and brokers**" includes, but is not limited to, insurance carriers, distributors, brokers, resellers, and other vendors in the insurance industry.

- 7.1.3 With regard to the Approved Insurance Products offered by you, the Approved Carriers will set the Premiums and Policy Fees, and we will set the Agency Fees.
- 7.1.4 If you want to sell any insurance products or services from an unapproved insurance carrier or broker or any unapproved insurance products or services from an Approved Carrier, then you must first submit a written request to us asking for our written approval. You agree not to sell any unapproved insurance products or services from any unapproved carriers or brokers or from any Approved Carriers unless and until we have given you our prior written consent to do so. We have the right to require that our representatives be permitted to investigate the new insurance product, interview the new insurance carrier or broker, inspect its financials (as needed), investigate and interview references, and otherwise analyze the need for the desired insurance product, service, carrier, or broker. Either you or the proposed new insurance carrier or broker may be required to pay us a fee (which will not exceed the reasonable and actual cost of the interviews, investigations, and analyses). Depending upon the type of insurance product or service for which approval is sought, or for which a new approved insurance carrier or broker is proposed, we anticipate providing our response to the request within four (4) to twelve (12) weeks after receipt of the request and the accompanying information. We may also require that the proposed new insurance carrier or broker comply with certain other requirements that we deem appropriate.
- 7.1.5 We reserve the right to periodically re-inspect or re-analyze any Approved Insurance Product or any Approved Carrier and to revoke our approval if the insurance product or service or the insurance carrier or broker does not continue to meet our then-current criteria or standards. We do not generally make our criteria for approval of insurance products, services, carriers, or brokers available to you, but we may elect to do so if you ask. We may impose limits on the number of Approved Insurance Products and Approved Carriers available to you. We may revoke our approval of an Approved Insurance Product or Approved Carrier at our sole discretion at any time and for any reason by providing you written notice or through a change to the Manual.
- 7.1.6 We are not required to approve any particular insurance product or service or to appoint any particular insurance carrier or broker. Any approval of insurance products or services or any insurance carrier or broker (which may include us or our affiliates) is at our sole discretion. Further, we may, at our sole discretion, revoke your appointment with an Approved Carrier if you are in default under the terms of this Agreement or any other contract between you (and/or your affiliates) and us (and/or our affiliates).
- 7.1.7 You acknowledge and agree that we have the right to collect and retain all marketing allowances, rebates, contingencies, credits, monies, payments or benefits (collectively, "**Insurance Allowances**") offered by Approved Carriers to us (or our affiliates) based upon your sale of Approved Insurance Products. These Insurance Allowances include those based on growth and volume metrics and/or loss ratios. You assign to us or our designee all of your right, title and interest in and to any and all such Insurance Allowances and authorize us (or our designee) to collect and retain any or all such Insurance Allowances without restriction.
- 7.1.8 We are not required to offer or approve your appointment with commercial insurance carriers, and any such appointments will be at our sole discretion. Before being considered for an appointment with a commercial insurance carrier, you must complete additional training and meet certain criteria as set out in the Manual (which may be modified at any time). In addition, if we approve your appointment with a commercial

insurance carrier, then you will be required to purchase additional professional liability insurance with certain minimum limits as set out in the Manual.

- 7.2 *Prohibited Insurance Products.* You acknowledge and agree that the Franchised Business will not offer for sale such insurance products or services which we have prohibited you from using and/or selling ("**Prohibited Insurance Products**"). Prohibited Insurance Products include but are not limited to selling any insurance services or products other than Approved Insurance Products through Approved Carriers. Prohibited Insurance Products also include the purchase of group of insurance policies from a third party or insurance carriers and brokers. We may periodically provide you with a list of Prohibited Insurance Products. You also acknowledge and agree that if the Franchised Business uses or sells any Prohibited Insurance Products, then we will have the right to immediately terminate this Agreement upon notice pursuant to Section 17.2.17.
- 7.3 *Non-Insurance Products and Services.* We may require that you purchase, use or offer for sale any non-insurance products or services used in the operation of the Franchised Business ("**Approved Products and Services**") only from suppliers, manufacturers, and brokers approved by us and/or our affiliates ("**Approved Suppliers**"). The parties further agree:
- 7.3.1 In determining whether we will approve any particular supplier, we will consider various factors, including whether: **(a)** the supplier can demonstrate, to our continuing reasonable satisfaction, the ability to meet our then-current standards and specifications for such items; **(b)** the supplier has adequate quality controls and capacity to supply your needs promptly and reliably; **(c)** approval of the supplier would enable the System, in our sole opinion, to take advantage of marketplace efficiencies; and **(d)** the supplier will sign an agreement in the form that we require (which may include a royalty fee for the right to use the Proprietary Marks and any other proprietary rights, recipes, and/or formulae).
- 7.3.2 For the purpose of this Agreement, the term "**supplier**" includes, but is not limited to, service providers, lead aggregators, client management systems, online marketing software, social media companies, manufacturers, non-insurance brokers and other vendors.
- 7.3.3 We have the right to appoint only one supplier for a particular Approved Product and Service (which may be us or one of our affiliates).
- 7.3.4 If applicable, you must maintain at all times an inventory of Approved Products and Services related to the Franchised Business sufficient in quantity, quality and variety to realize the Franchised Business's full potential.
- 7.3.5 We have the right to establish one or more strategic alliances or preferred vendor programs with one or more nationally or regionally-known suppliers that are willing to supply all or some Goosehead Businesses with some or all of the products and/or services that we require for use and/or sale in the development and/or operation of Goosehead Businesses, notwithstanding anything to the contrary contained in this Agreement. In this event, we may limit the number of Approved Suppliers with whom you may deal, designate sources that you must use for some or all Approved Products and Services, and/or refuse any of your requests if we believe that this action is in the best interests of the System or the network of Goosehead Businesses. We have the right to approve or disapprove the suppliers who may be permitted to sell products to you. Any of our affiliates that sell products to you will do so at our direction. If you are in default of this Agreement, we reserve the right to direct our affiliates not to sell

products to you, or to withhold certain discounts which might otherwise be available to you.

7.3.6 We have the right to collect and retain all manufacturing allowances, marketing allowances, rebates, contingencies, credits, monies, payments or benefits (collectively, "**Product Allowances**") offered by suppliers to you or to us (or to our affiliates) based upon your purchases of Approved Products and Services or other goods and services. These Product Allowances include those based on purchases of Approved Products and Services, other products and services, paper goods, ink, and other items (such as packaging). You assign to us or to our designee all of your right, title and interest in and to any and all such Product Allowances and authorize us (or our designee) to collect and retain any or all such Product Allowances without restriction.

7.4 *Prohibited Products.* You acknowledge and agree that the Franchised Business will not use and/or offer for sale such products or services which we have prohibited you from using and/or selling ("**Prohibited Products and Services**"). Prohibited Products and Services include (1) any product or service that we have explicitly prohibited in the Manual; and (2) any product or service that stores or uses Confidential Information that has not been approved by us pursuant to Section 7.4.1. We may periodically update the list of Prohibited Products and Services. You also acknowledge and agree that if the Franchised Business uses or sells any Prohibited Products and Services, we will have the right to immediately terminate this Agreement upon notice pursuant to Section 17.2.17.

7.4.1 If you want to buy any products, services or any item from an unapproved supplier that stores or uses Confidential Information, then you must first submit a written request to us asking for our prior written approval. You agree not to buy from any such supplier unless and until we have given you our prior written consent to do so. We have the right to require that our representatives be permitted to inspect the supplier's facilities and that samples from the supplier be delivered to us. You (or the supplier) may be required to pay a charge, not to exceed the reasonable cost of the inspection, as well as the actual cost of the test. We have the right to also require that the supplier comply with such other requirements that we have the right to designate, including payment of reasonable continuing inspection fees and administrative costs and/or other payment to us by the supplier on account of their dealings with you or other franchisees, for use of our trademarks, and for services that we may render to such suppliers. We also reserve the right, at our option, to periodically re-inspect the facilities and products of any such Approved Supplier and to revoke our approval if the supplier does not continue to meet any of our then-current criteria. We are not required to approve any particular supplier, nor to make available our standards, specifications, or formulas to prospective suppliers, which we have the right to deem confidential.

7.5 *Use of the Marks.* You must require all marketing materials, signs, decorations, paper goods (including, without limitation, all forms and stationery used in the Franchised Business), and other items which we may designate to bear the Proprietary Marks in the form, color, location, and manner we prescribe and subject to our prior written approval as provided in Section 13.8).

8 YOUR DUTIES

In addition to all of the other duties specified in this Agreement, for the sake of brand enhancement and protection, you agree to all of the following:

- 8.1 *Importance of Following Standards.* You understand and acknowledge that every detail of the Franchised Business is important to you, to us, and to other Goosehead Business in order to develop and maintain high operating standards, to provide superior client service to clients and participants, to increase the demand for the services and products sold, by all franchisees, and to protect and enhance the reputation and goodwill associated with our brand.
- 8.2 *Opening.* In connection with the opening of the Franchised Business:
- 8.2.1 You agree to conduct, at your expense, such promotional and marketing activities as we may require.
- 8.2.2 You agree to open the Franchised Business by the date specified in Section 5.1.
- 8.2.3 You will not open the Franchised Business until we have determined that all construction, if any, has been substantially completed, and that such construction conforms to our standards including to materials, quality of work, signage, decor, paint, and equipment.
- 8.2.4 You agree not to open the Franchised Business until all required individuals have successfully completed, to our satisfaction, *all* training that we require.
- 8.2.5 You will not open the Franchised Business until we have verified your compliance with this Section 8.2 and have given you our written approval to open, which we will not unreasonably withhold.
- 8.3 *Staffing.*
- 8.3.1 You agree to maintain a competent, conscientious staff in numbers sufficient to maintain the full-time and daily operation of the Franchised Business and as necessary or appropriate for providing quality client experience according to our standards. We may provide requirements for certain positions that we may establish from time to time and which will be set forth in the Manual.
- 8.3.2 For the sake of efficiency and to enhance and protect our brand you and your staff must, at all times, cooperate with us and with our representatives, and conduct the operation of the business in a first-class and professional manner in terms of dealing with clients, referral partners, vendors, and our staff.
- 8.3.3 Your employees must comply with such professional attire standards as we may periodically require. We may also require that you and your employees comply with personal appearance standards (including dress code, shoes, hair color, body art, piercing, sanitation and personal hygiene, personal displays at workstations, etc.).
- 8.4 *Operation According to Our Standards.* To ensure that the highest degree of quality and service is maintained, you agree to operate the Franchised Business in strict conformity with such methods, standards, and specifications that we may periodically require in the Manual or otherwise in writing. In this regard:

- 8.4.1 You agree to use at all times only the items, products, services, materials, and supplies that meet our written standards and specifications, and you also agree not to deviate from our standards and specifications by using or offering any non-conforming items without our specific prior written consent.
- 8.4.2 You agree: **(a)** to sell or offer for sale only those Approved Insurance Products and Approved Products and Services using the standards and techniques that we have approved in writing for you to offer and use at the Franchised Business; **(b)** to sell or offer for sale all Approved Insurance Products and Approved Products and Services using the standards and techniques that we specify in writing; **(c)** not to deviate from our standards and specifications; **(d)** to stop using and offering for use any insurance products or services or any non-insurance products or services that we at any time disapprove in writing (recognizing that we have the right to do so at any time); and **(e)** that if you propose to deviate (or if you do deviate) from our standards and specifications (unless we have approved such deviation in writing), then any revenue that results from the deviation will become our property.
- 8.4.3 You agree to buy and install, at your expense, all fixtures, furnishings, equipment, decor, and signs as we may specify, and to periodically make upgrades and other changes to such items at your expense as we may reasonably request in writing. Without limiting the above, you acknowledge and agree that changes in the System standard may require you to purchase new and/or additional equipment for use in the Franchised Business.
- 8.4.4 You agree not to install or permit to be installed on or about the premises of the Franchised Business, without our prior written consent, any fixtures, furnishings, equipment, machines, décor, signs, or other items that we have not previously approved in writing as meeting our standards and specifications.
- 8.4.5 You agree to immediately suspend operation of and close the Franchised Business if: **(a)** any products or services sold at the Franchised Business deviate from our standards; and/or **(b)** you fail to maintain the Franchised Business premises, personnel, or operation of the Franchised Business in accordance with this Agreement, the Manual, or any applicable law or regulations. In the event of such closing, you agree to immediately notify us, in writing, and also remedy the unsafe, or other condition or violation of the applicable law or regulation. You agree not to reopen the Franchised Business until we have determined that you have corrected the condition.
- 8.4.6 You agree to immediately notify us in writing if you or any of your Agency Principals, Managers, or employees lose their insurance license or are convicted of a felony, a crime involving moral turpitude, or any other crime or offense that is likely to have an adverse effect on the System, the Proprietary Marks, your insurance license or the insurance license of any of your Agency Principals, Managers, or employees, the goodwill associated therewith, or our interest therein.
- 8.5 *Use of the Approved Location Premises.* You may only use the Approved Location for the purpose of operating the Franchised Business and for no other purpose. You agree not to co-brand or to permit any other business to operate at the Approved Location without our written consent.
- 8.6 *Hours and Days of Operation.* You agree to keep the Franchised Business open and in normal operation for such hours and days as we may periodically specify in the Manual or as we may otherwise approve in writing.

- 8.7 *Operating Codes.* You agree to fully and faithfully comply with all Operating Codes applicable to the Franchised Business. You will have the sole responsibility to fully and faithfully comply with all Operating Codes, and we will not review whether you are in compliance with any Operating Codes. The term “**Operating Codes**” means applicable federal, state, and local laws, codes, ordinances, and/or regulations that apply to the Services, products, construction and design of the Franchised Business and other aspects of operating the Franchised Business, including the ADA. You must furnish to us, within three (3) days of your receipt, a copy of all notices from inspection reports, complaints, warnings, citations, certificates, and/or ratings resulting from inspections conducted or complaints received by any federal, state or municipal agency with jurisdiction over the Franchised Business. You must also obtain and maintain during the term of this Agreement all licenses and approvals from any governmental or regulatory agency, including all applicable insurance licenses, required for the operation of the Franchised Business or provision of the Services you will offer, sell, and provide. Where required, you must obtain the approval of any regulatory authority with jurisdiction over the operation of the Franchised Business. You acknowledge that we will have no liability to you or any regulatory authority for any failure by you to obtain or maintain during the term of this Agreement any necessary licenses or approvals required for the operation of the Franchised Business.
- 8.8 *The Franchised Business Condition, Maintenance.* You agree that at all times, you will maintain the Franchised Business in a high degree of repair and condition. You also agree to make such repairs and replacements to the Franchised Business as may be required for that purpose (but no others without our prior written consent), including the periodic repainting or replacement of obsolete signs, furnishings, equipment, and decor that we may reasonably require. Your maintenance and upkeep obligations under this Section 8.8 are separate from those with respect to periodic upgrades that we may require regarding fixtures, furnishings, equipment, decor, and signs.
- 8.9 *Use of the Marks.* You will require all marketing and promotional materials, signs, decorations, merchandise, and other items that we may designate to bear our then-current Proprietary Marks and logos in the form, color, location, and manner that we have then-prescribed.
- 8.10 *If You Are an Entity:*
- 8.10.1 *Corporate Franchisee.* If you are a corporation, then you agree to: **(a)** confine your activities exclusively to operating the Franchised Business; **(b)** maintain stop transfer instructions on your records against the transfer of any equity securities and will only issue securities upon the face of which a legend, in a form satisfactory to us, appears which references the transfer restrictions imposed by this Agreement; **(c)** not issue any voting securities or securities convertible into voting securities; and **(d)** maintain a current list of all Owners of record and all beneficial Owners of any class of voting stock of your company and furnish the list to us upon request.
- 8.10.2 *Partnership.* If you are a partnership or a partnership with limited liability, then you agree to: **(a)** confine your activities exclusively to operating the Franchised Business; **(b)** furnish us with a copy of your partnership agreement as well as such other documents as we may reasonably request, and any amendments thereto; **(c)** prepare and furnish to us, upon request, a current list of all of your general and limited partners; and **(d)** consistent with the transfer restrictions set out in this Agreement, maintain instructions against the transfer of any partnership interests without our prior written approval.

- 8.10.3 *LLC Franchisee*. If you are a limited liability company, then you agree to: **(a)** confine your activities exclusively to operating the Franchised Business; **(b)** furnish us with a copy of your articles of organization and operating agreement, as well as such other documents as we may reasonably request, and any amendments thereto; **(c)** prepare and furnish to us, upon request, a current list of all members and managers in your LLC; and **(d)** maintain stop transfer instructions on your records against the transfer of equity securities and will only issue securities upon the face of which bear a legend, in a form satisfactory to us, which references the transfer restrictions imposed by this Agreement.
- 8.10.4 *Other Type of Entity*. If you are an entity not identified above, then you agree to: **(a)** confine your activities exclusively to operating the Franchised Business; **(b)** furnish us with a copy of your articles of organization and operating agreement, as well as such other documents as we may reasonably request, and any amendments thereto; **(c)** prepare and furnish to us, upon request, a current list of all members, managers, Owners or partners in your entity; and **(d)** consistent with the transfer restrictions set out in this Agreement, maintain instructions against the transfer of any Ownership interests without our prior written approval.
- 8.10.5 *Guarantees*. You agree to obtain, and deliver to us, a guarantee of your performance under this Agreement and covenant concerning confidentiality and competition, in the form attached as Exhibit A, from each current and future direct and indirect: **(a)** shareholder of a corporate Franchisee; **(b)** member of a limited liability company Franchisee; **(c)** partner of a partnership Franchisee; and/or **(d)** partner of a limited liability partnership Franchisee.
- 8.11 *Quality-Control and Client Survey Programs*. We may periodically designate an independent evaluation service to conduct a “mystery shopper,” “client survey,” and/or similar quality-control and evaluation programs with respect to Goosehead Businesses. You agree to participate in such programs as we require, and promptly pay the then-current charges of the evaluation service. If you receive an unsatisfactory or failing report in connection with any such program, then you agree to: **(a)** immediately implement any remedial actions we require; and **(b)** reimburse us for the expenses we incur as a result thereof (including the cost of having the evaluation service re-evaluate the Franchised Business, our inspections of the Franchised Business, and other costs or incidental expenses).
- 8.12 *Prices*. You agree that we may set reasonable restrictions on the maximum and minimum prices you may charge for Agency Fees (these may be different from state to state).
- 8.13 *Environmental Matters*. We are committed to working to attain optimal performance of Goosehead Businesses with respect to environmental, sustainability, and energy performance. We each recognize and agree that there are changing standards in this area in terms of applicable law, competitors’ actions, consumer expectations, obtaining a market advantage, available and affordable solutions, and other relevant considerations. In view of those and other considerations, as well as the long-term nature of this Agreement, you agree that we have the right to periodically set reasonable standards with respect to environmental, sustainability, and energy for the System through the Manual, and you agree to abide by those standards.
- 8.14 *Innovations*. You agree to disclose to us all products, services, ideas, concepts, methods, techniques and information conceived or developed by you, your affiliates, Owners and/or employees during the term of this Agreement relating to the development and/or operation of Goosehead Businesses. All such products, services, ideas, concepts, methods, techniques,

and information will be deemed to be our sole and exclusive property and works made-for-hire for us. You hereby grant to us (and agree to obtain from your affiliates, Owners, employees, and/or contractors), a perpetual, non-exclusive, and worldwide right to use any such products, services, ideas, concepts, methods, techniques and information in any businesses that we and/or our affiliates, franchisees and designees operate. We will have the right to use those ideas, concepts, methods, techniques, and/or products without making payment to you. You agree not to use or allow any other person or entity to use any such product, service, idea, concept, method, technique or information without obtaining our prior written approval.

8.15 *Performance Standards.* You recognize that your active development of the Franchised Business is important to the effective development of the System and that we have entered into this Agreement in reliance upon your express obligation to actively implement the System. Therefore, you acknowledge and agree that, upon the Commencement Date, we will have the right to identify and implement quantitative operational performance standards (for example, the number of New Business insurance policies sold in a specific line of business or in the aggregate) upon which your development and active implementation of the System will be evaluated (the “**Performance Standards**”).

8.15.1 If your performance under the Performance Standards fails to meet or exceed the performance of the lowest twenty-five percent (25%) in New Business production of all franchised Goosehead Businesses operating under the System and/or in the geographic region, as defined in the Manual, of the Approved Location (the “**Bottom Quartile**”), as we determine, in any one (1) fiscal quarter of any fiscal year, we may elect to: (a) require you and such other of your employees, as we determine, to attend and complete to our satisfaction such additional training programs that we deem necessary; or (b) provide such on-site assistance and consultation as we deem necessary. In the event we provide any such additional training, assistance or consultation, you will be responsible for all costs and expenses for that training assistance or consultation, which may include a fee payable to us. If you fail to improve your performance under the Performance Standards by at least ten percent (10%), and fail to meet or exceed the performance of the Bottom Quartile in each subsequent fiscal quarter, we may, in our discretion, deem such failure to be a default of this Agreement.

8.15.2 If, in our sole discretion, your performance under the Performance Standards fails to meet or exceed the Performance Standards of the Bottom Quartile due to your failure to devote full time and attention to the operation of the Franchised Business, then you will be in default of this Agreement.

8.15.3 If you are in default pursuant to this Section 8.15, you will be required to cure the default by improving your performance on the Performance Standards to meet or exceed the Bottom Quartile within the ninety (90) day period following your receipt of written notice from us. If you fail to cure the default within such ninety (90) day period, then this Agreement will be terminated pursuant to Section 17.2.

8.16 *Growth Expectations.* Notwithstanding your requirement to meet or exceed the Performance Standards, you recognize that the continuation of your rights to operate the Franchised Business depends on your active and best efforts to continue to develop the Franchised Business and your achievement of certain expectations regarding the continued growth of the Franchised Business (the “**Growth Expectations**”). The Growth Expectations for the Franchised Business will be set out in the Manual, and will not exceed ten percent (10%) in New Business growth each year. You must meet or exceed the Growth Expectations during each year of the term of this Agreement. If you fail to meet or exceed the Growth Expectations

in any trailing twelve (12) month period, then you will be in default of this Agreement. Following your receipt of such notice of default, you will have ninety (90) days to meet or exceed the Growth Expectations for the Franchised Business. If you receive two (2) notices of default for failure to meet or exceed the Growth Expectations in any given year, we may elect to terminate this Agreement. This Section 8.16 shall not apply if you write two thousand (2,000) or more New Business policies in any trailing twelve (12) month period.

- 8.17 *Franchisee Advisory Council.* We may establish an organization to facilitate communication between us and franchisees operating under the Proprietary Marks and the System (the "**Franchisee Advisory Council**"). In the event we form the Franchisee Advisory Council, you agree to fully participate in the Franchisee Advisory Council if requested by us. The Franchisee Advisory Council may be terminated or dissolved by us at any time.

9 PROPRIETARY MARKS

- 9.1 *Our Representations.* We represent to you that we own (or have an appropriate license to) all right, title, and interest in and to the Proprietary Marks, and that we have taken (and will take) all reasonably necessary actions to preserve and protect the ownership and validity in, and of, the Proprietary Marks.

- 9.2 *Your Agreement.* With respect to your use of the Proprietary Marks, you agree that:

9.2.1 You will use only the Proprietary Marks that we have designated in writing, and you will use them only in the manner we have authorized and permitted in writing. All items bearing the Proprietary Marks must bear our then-current logo.

9.2.2 You will use the Proprietary Marks only for the operation of the Franchised Business and only at the Approved Location, or in franchisor-approved marketing for the business conducted at or from the Approved Location (subject to the other provisions of this Agreement).

9.2.3 Unless we otherwise direct you in writing to do so, you agree to operate and advertise the Franchised Business only under the name "Goosehead Insurance" without prefix or suffix.

9.2.4 During the term of this Agreement and any renewal of this Agreement, you will identify yourself (in a manner reasonably acceptable to us) as the Owner of the Franchised Business in conjunction with any use of the Proprietary Marks, including uses on invoices, order forms, receipts, and contracts, as well as the display of a notice in such content and form and at such conspicuous locations on the premises of the Franchised Business as we may designate in writing.

9.2.5 Your right to use the Proprietary Marks is limited to such uses as are authorized under this Agreement, and any unauthorized use thereof will constitute an infringement of our rights.

9.2.6 You will not use the Proprietary Marks to incur any obligation or indebtedness on our behalf unless expressly authorized by this Agreement (e.g. to sell Approved Insurance Products).

9.2.7 You agree not to use the Proprietary Marks:

9.2.7.1 As part of your corporate or other legal name without our written permission;

- 9.2.7.2 As part of your identification in any e-mail address, domain name, or other electronic medium (except as otherwise provided in Section 14.10.3); and/or
- 9.2.7.3 In connection with any employment or human resources documents (including employment applications, paychecks, pay stubs, and employment agreements).
- 9.2.8 You agree to execute any documents that we (or our affiliates) deem necessary to obtain protection for the Proprietary Marks or to maintain their continued validity and enforceability.
- 9.2.9 With respect to litigation involving the Proprietary Marks, the parties agree that:
 - 9.2.9.1 You will promptly notify us of any suspected infringement of the Proprietary Marks, any known challenge to the validity of the Proprietary Marks, or any known challenge to our ownership of, or your right to use, the Proprietary Marks licensed under this Agreement. You acknowledge and agree that we will have the sole right to direct and control any administrative proceeding or litigation involving the Proprietary Marks, including any settlement thereof. We will also have the sole right, but not the obligation, to take action against uses by others that may constitute infringement of the Proprietary Marks.
 - 9.2.9.2 If you used the Proprietary Marks in accordance with this Agreement, then we will defend you at our expense against any third-party claim, suit, or demand involving the Proprietary Marks arising out of your use thereof. If you used the Proprietary Marks in a manner that does not comply with this Agreement, then we will still defend you, but at your expense, against such third-party claims, suits, or demands.
 - 9.2.9.3 We agree to reimburse you for your out-of-pocket travel costs in support of litigation involving the Proprietary Marks, and you will bear the salary costs of your employees, and we will bear the costs of any judgment or settlement, unless such litigation is the result of your use of the Proprietary Marks in a manner that does not comply with this Agreement.
 - 9.2.9.4 To the extent that such litigation is the result of your use of the Proprietary Marks in a manner inconsistent with the terms of this Agreement, then you agree to reimburse us (upon our request, which may be periodic and/or upon the conclusion of the proceedings) for the cost of such litigation and/or upon our written request, pay our legal fees directly (your obligation under this Section includes reasonable attorneys' fees, court costs, discovery costs, and all other related expenses, as well as the cost of any judgment or settlement).
 - 9.2.9.5 If we undertake the defense or prosecution of any litigation or other similar proceeding relating to the Proprietary Marks, then you agree to sign any and all documents, and do those acts and things that may, in our counsel's opinion and at our discretion, be necessary to carry out the defense or prosecution of that matter (including becoming a nominal party to any legal action).

9.3 *Your Acknowledgements.* You expressly understand and acknowledge that:

- 9.3.1 We own all right, title, and interest in and to the Proprietary Marks and the goodwill associated with and symbolized by them.
- 9.3.2 The Proprietary Marks are valid and serve to identify the System and those who are authorized to operate under the System.
- 9.3.3 Neither you nor any of your Owners, Agency Principals, Managers, employees or other persons acting on your behalf will directly or indirectly contest the validity or our ownership of the Proprietary Marks, nor will you, directly or indirectly, seek to register the Proprietary Marks with any government agency.
- 9.3.4 Your use of the Proprietary Marks does not give you any ownership interest or other interest in or to the Proprietary Marks, except by the license granted by this Agreement.
- 9.3.5 Any and all goodwill arising from your use of the Proprietary Marks will inure solely and exclusively to our benefit, and upon expiration or termination of this Agreement and the license granted as part of this Agreement, there will be no monetary amount assigned as attributable to any goodwill associated with your use of the System or of the Proprietary Marks.
- 9.3.6 The right and license of the Proprietary Marks that we have granted to you under this Agreement is non-exclusive, and we therefore have the right, among other things:
 - 9.3.6.1 To use the Proprietary Marks ourselves in connection with selling Services and products;
 - 9.3.6.2 To grant other licenses for the Proprietary Marks, in addition to licenses we may have already granted to existing franchisees; and
 - 9.3.6.3 To develop and establish other systems using the same or similar Proprietary Marks, or any other proprietary marks, and to grant licenses or franchises for those other marks without giving you any rights to those other marks.
- 9.4 *Change to Marks.* We reserve the right to substitute different Proprietary Marks for use in identifying the System and the businesses operating as part of the System if our currently owned Proprietary Marks can no longer be used, or if we determine, exercising our right to do so, that substitution of different Proprietary Marks will be beneficial to the System. In such circumstances, your right to use the substituted Proprietary Marks will be governed by (and pursuant to) the terms of this Agreement.

10 CONFIDENTIAL BRAND STANDARDS MANUAL

- 10.1 *You Agree to Abide by the Manual.* In order to protect our reputation and goodwill and to maintain high standards of operation under the Proprietary Marks, you agree to conduct your business in accordance with the written instructions that we provide, including the Manual. We will lend to you (or permit you to have access to) one (1) copy of the Manual, only for the term of this Agreement, and only for your use in connection with operating the Franchised Business during the term of this Agreement.
- 10.2 *Format of the Manual.* We will have the right to provide the Manual in any format we determine is appropriate (including paper and/or by making some or all of the Manual available to you only in electronic form, such as through an internet website or an extranet). If at any time we

choose to provide the Manual electronically, you agree to immediately return to us any and all physical copies of the Manual that we have previously provided to you.

10.3 *We Own the Manual.* The Manual will at all times remain our sole property and you agree to promptly return the Manual when this Agreement expires or if it is terminated.

10.4 *Confidentiality and Use of the Manual.*

10.4.1 The Manual contains our proprietary information and you agree to keep the Manual confidential both during the term of this Agreement and after this Agreement expires or is terminated. Whenever the Manual is not in use by authorized personnel, you agree to maintain secure access to the Manual at the premises of the Franchised Business, and you agree to grant only authorized personnel (as defined in the Manual) with access to the security protocols for the Manual.

10.4.2 You agree to never make any unauthorized use, disclosure, and/or duplication of the Manual in whole or in part.

10.5 *You Agree to Treat the Manual as Confidential.* You agree that, at all times, you will treat the Manual, any other manuals that we create (or approve) for use in the operation of the Franchised Business, and the information contained in those materials, as confidential, and you also agree to use your best efforts to maintain such information as secret and confidential. You agree that you will never copy, duplicate, record, or otherwise reproduce those materials, in whole or in part, nor will you otherwise make those materials available to any unauthorized person.

10.6 *Which Copy of the Manual Controls.* You agree to keep your copy of the Manual only at the Franchised Business (and as provided in Section 10.4) and ensure that the Manual is kept current and up to date. You also agree that if there is any dispute as to the contents of the Manual, the terms of the master copy of the Manual that we maintain at our headquarters will control. Access to any electronic version of the Manual will also be subject to our reasonable requirements with respect to security and other matters, as described in Section 14.

10.7 *Revisions to the Manual.* We have the right to revise the contents of the Manual whenever we deem it appropriate to do so, and you agree to make corresponding revisions to your copy of the Manual and to comply with each new or changed standard.

10.8 *Modifications to the System.* You recognize and agree that we may periodically change or modify the System and you agree to accept and use for the purpose of this Agreement any such change in the System (which may include, among other things, new or modified trade names, service marks, trademarks or copyrighted materials, new products, and new techniques), as if they were part of this Agreement on the Effective Date; provided the financial burden placed upon you is not substantial. You agree to make such expenditures and such changes or modifications as we may reasonably require pursuant to this Section and otherwise in this Agreement.

10.9 *We are Not Joint Employers.* We and you are not joint employers of your employees and other personnel. We do not and will not share or codetermine any of your employees' essential terms and conditions of employment. More specifically, in no case do we have any authority to determine or set your employees': (1) wages, benefits, and other compensation; (2) hours of work and scheduling; (3) the assignment of duties to be performed; (4) the supervision of the performance of duties; (5) work rules and directions governing the manner, means, and methods of the performance of duties and the grounds for discipline; (6) the tenure of

employment, including hiring and discharge; and/or (7) working conditions related to the safety and health of employees. You alone have sole authority to determine any or all your employees' essential terms and conditions of employment.

11 CONFIDENTIAL INFORMATION

11.1 Confidentiality.

11.1.1 You agree that you will not, during the term of this Agreement or at any time thereafter, communicate, divulge, or use (for yourself and/or for the benefit of any other person (including members of your household), partnership, entity, association, or corporation) any Confidential Information that may be communicated to you or of which you may be apprised by virtue of your operation under the terms of this Agreement. You agree that you will divulge our Confidential Information only to those of your employees as must have access to it in order to operate the Franchised Business.

11.1.2 Any and all information, knowledge, know-how, and techniques that we designate as confidential will be deemed Confidential Information for purposes of this Agreement, except information that you can demonstrate came to your attention before disclosure of that information by us; or which, at or after the time of our disclosure to you, had become or later becomes a part of the public domain, through publication or communication by another party that has the right to publish or communicate that information.

11.1.3 Any employee who may have access to any Confidential Information must execute a covenant that the employee will maintain the confidentiality of such information. Such covenants must be on a form that we provide, which form will, among other things, designate us as a third-party beneficiary of such covenants with the independent right to enforce them.

11.1.4 You recognize that our parent, Goosehead Insurance, Inc., is a publicly traded company on the NASDAQ stock exchange. You acknowledge and agree that you will comply with all United States and other applicable securities laws that prohibit any person who has received material nonpublic information relating to Goosehead Insurance, Inc., from purchasing or selling securities of Goosehead Insurance, Inc. or from communicating such information to any other person under circumstances in which it is reasonably foreseeable that such person is likely to purchase or sell such securities.

11.1.5 As used in this Agreement, the term "**Confidential Information**" includes, without limitation, our business concepts and plans, operating techniques, marketing methods, processes, vendor information and agreements, referral partner information, results of operations and quality control information, financial information, demographic and trade area information, market penetration techniques, plans, or schedules, the Manuals, client lists, client data, insurance carrier information, insurance policy information, underwriting guidelines, research, profiles, preferences, and statistics, itemized costs, franchisee composition, territories, and development plans, and all related trade secrets and other confidential or proprietary information treated as such by us, whether by course of conduct, by letter or report, or by the use of any appropriate proprietary stamp or legend designating such information or item to be confidential or proprietary, by any communication to such effect made prior to or at the time any Confidential Information is disclosed to you.

11.2 *Consequences of Breach.* You acknowledge and agree that any failure to comply with the requirements of this Section 11 will cause us irreparable injury, and you agree to pay all costs (including, without limitation, reasonable attorneys' fees, court costs, discovery costs, and all other related expenses) that we incur in obtaining specific performance of, or an injunction against violation of, the requirements of this Section 11.

12 ACCOUNTING, FINANCIAL AND OTHER RECORDS, AND INSPECTIONS

12.1 *Accounting Records and Sales Reports.*

12.1.1 With respect to the operation and financial condition of the Franchised Business, we will have the right to designate, and you agree to adopt, the fiscal year and interim fiscal periods that we decide are appropriate for the System.

12.1.2 With respect to the Franchised Business, you agree to maintain for at least seven (7) years during (as well as after) the term of this Agreement (and also after any termination and/or transfer), full, complete, and accurate books, records, and accounts prepared in accordance with generally accepted accounting principles and in the form and manner we have prescribed periodically in the Manual or otherwise in writing, including: **(a)** cash disbursements and weekly payroll journals and schedules; **(b)** monthly bank statements, daily deposit slips and cancelled checks; **(c)** all tax returns; **(d)** supplier's invoices (paid and unpaid); **(e)** semi-annual fiscal period balance sheets and fiscal period profit and loss statements; **(f)** operational schedules; and **(g)** such other records that we may periodically and reasonably request.

12.1.3 We have the right to specify the accounting software and a common chart of accounts, and, if we do so, you agree to use that software and chart of accounts (and require your bookkeeper and accountant to do so) in preparing and submitting your financial statements to us. We have the right to require you to use only an approved bookkeeping service and an approved independent certified public accounting firm. You agree to provide to the accounting service provider complete and accurate information that we or the accounting service provider require and agree that we will have full access to the data and information that you provide to the accounting service provider or through the designated program.

12.1.4 Each month you agree to submit to us, in the form we specify and/or utilizing our Required Software, a report for the immediately preceding month. You agree to submit the report to us by whatever method that we reasonably require (whether electronically through your use of our Required Software or otherwise) for our receipt no later than the times required under Section 4.3. You agree that if you do not submit those reports to us in a timely manner, we will have the right to charge you for the costs that we incur in auditing your records.

12.2 *Financial Statements.*

12.2.1 If we require you to do so, you agree to provide us, at your expense, and in a format that we reasonably specify, a complete set of annual financial statements prepared on a review basis by an independent certified public accountant (as to whom we do not have a reasonable objection) within ninety (90) days after the end of each fiscal year of the Franchised Business during the term of this Agreement. Your financial statements must be prepared according to generally accepted accounting principles, include a fiscal year-end balance sheet, an income statement of the Franchised Business for that fiscal year reflecting all year-end adjustments, and a statement of

changes in your cash flow reflecting the results of operations of the Franchised Business during the most recently completed fiscal year.

- 12.2.2 If required by us, no later than the 20th day after each month (or, if we elect, other periodic time period) during the term of this Agreement after the opening of the Franchised Business, you will submit to us, in a format acceptable to us (or, at our election, in a form that we have specified): **(a)** a fiscal period and fiscal year-to-date profit and loss statement and a quarterly balance sheet (which may be unaudited) for the Franchised Business; and **(b)** upon request, reports of those income and expense items of the Franchised Business that we periodically specify for use in any revenue, earnings, and/or cost summary we choose to furnish to prospective franchisees (provided that we will not identify to prospective franchisees the specific financial results of the Franchised Business).
- 12.2.3 You must certify as correct and true all reports and information that you submit to us pursuant to this Section 12.2.
- 12.2.4 You agree that upon our request, you will provide us (and/or our agents, such as our auditors) with passwords and pass codes necessary to access your computer system in order to conduct the inspections specified in this Section 12.
- 12.3 *Additional Information.* You also agree to submit to us (in addition to the reports required pursuant to Section 12.1), for review or auditing, such other forms, reports, records, information, and data as and when we may reasonably designate, in the form and format, and at the times and places as we may reasonably require, upon request and as specified periodically in the Manual or otherwise in writing, including: **(a)** information in electronic format; **(b)** restated in accordance with our financial reporting periods; **(c)** consistent with our then-current financial reporting periods and accounting practices and standards; and/or **(d)** as necessary so that we can comply with reporting obligations imposed upon us by tax authorities with jurisdiction over the Franchised Business and/or our company.
- 12.4 *Our Right to Inspect Your Books and Records.* We have the right at all reasonable times to examine, copy, and/or personally review or audit (at our expense) all of your sales receipts, books, records, and sales and income tax returns in person or through electronic access (at our option). We will also have the right, at any time, to have an independent audit made of your books and records. If an inspection should reveal that you have understated any payments in any report to us, then this will constitute a default under this Agreement, and you agree to immediately pay us the amount understated upon demand, in addition to interest from the date such amount was due until paid, at the rate of two percent (2%) per month (but not more than the maximum rate permitted by law, if any such maximum rate applies), and to reimburse us for any and all costs and expenses we incur in connection with the inspection (including travel, lodging and wages expenses, and reasonable accounting and legal costs). These remedies will be in addition to any other remedies we may have. We may exercise our rights under this Section 12 directly or by engaging outside professional advisors (for example, a CPA) to represent us.
- 12.5 *Operational Inspections.* In addition to the provisions of Section 12.4, you also grant to us and to our agents the right to enter the Approved Location at any reasonable time for the purpose of conducting inspections, for among other purposes, preserving the validity of the Proprietary Marks, and verifying your compliance with this Agreement and the policies and procedures outlined in the Manual. You agree to cooperate with our representatives in such inspections by rendering such assistance as they may reasonably request; and, upon notice from us or from our agents (and without limiting our other rights under this Agreement), you agree to take

such steps as may be necessary to correct immediately any deficiencies detected during any such inspection. You further agree to pay us our then-current per diem fee for our representative(s) and to reimburse us for our reasonable travel expenses if additional inspections at the Approved Location are required when a violation has occurred and you have not corrected the violation, or if you did not provide us with your records or access to your records upon reasonable request that is permitted under this Agreement.

13 MARKETING

13.1 *Marketing Activities and Funds.* For each month during the term of this Agreement, if we require you to do so, you agree to contribute an amount up to two percent (2%) of Gross Revenues to be allocated in the manner described in Section 13.2 (the “**Marketing Contribution**”). The Marketing Contribution is payable and/or allocated in the manner and at the times required under Section 4.3 (and as otherwise provided in this Section 13).

13.2 *Allocation and Collection.*

13.2.1 If and when we require you to make the Marketing Contribution, we have the right to allocate your Marketing Contribution in the proportion that we designate among the following:

13.2.1.1 The Brand Fund; and/or

13.2.1.2 Local marketing, which we may allocate between: (a) any regional marketing fund established for your area (a “**Regional Fund**”) (but we are not required to establish a Regional Fund for your area); and (b) funds that you will spend on local marketing and promotion.

13.2.2 We have the right to periodically make changes to the allocation of the Marketing Contribution as specified in Section 13.2.1 among those funds and/or local marketing and promotion, by giving you written notice of the change, and those changes will take effect at the end of that month.

13.2.3 No part of the Marketing Contribution (whether deposited in the Brand Fund or a Regional Fund or designated for local marketing and promotional expenditures) shall be subject to refund or repayment under any circumstances.

13.3 *Brand Fund.* We have the right (but not the obligation) to establish, maintain, and administer a System wide marketing and promotional fund (the “**Brand Fund**”). If we establish the Brand Fund, then the following provisions will apply:

13.3.1 We (or our designee) will have the right to direct all marketing programs, with sole discretion over the concepts, materials, and media used in such programs and the placement and allocation thereof. You agree and acknowledge that the Brand Fund is intended to maximize general public recognition, acceptance, and use of the System; and that we and our designee are not obligated, in administering the Brand Fund, to make expenditures for you that are equivalent or proportionate to your contribution, or to ensure that any particular franchisee benefits directly or pro rata from expenditures by the Brand Fund.

13.3.2 The Brand Fund, all contributions to that fund, and any of that fund's earnings, will be used exclusively to meet any and all costs of maintaining, administering, staffing, directing, conducting, preparing advertising, marketing, public relations and/or

promotional programs and materials, and any other activities that we believe will enhance the image of the System (including, among other things, the costs of preparing and conducting marketing and media advertising campaigns on radio, television, cable, and other media; direct mail advertising; developing and implementing website, social networking/media, search optimization, and other electronic marketing strategies; marketing surveys and other public relations activities; employing marketing personnel (including salaries for personnel directly engaged in consumer-oriented marketing functions), advertising and/or public relations agencies to assist therein; purchasing and distributing promotional items, conducting and administering visual merchandising, point of sale, and other merchandising programs; engaging individuals as spokespersons and celebrity endorsers; purchasing creative content for local sales materials; reviewing locally-produced ads; preparing, purchasing and distributing door hangers, free-standing inserts, coupons, brochures, and trademarked apparel; market research; conducting sponsorships, sweepstakes and competitions; engaging mystery shoppers for Goosehead Businesses and their competitors; paying association dues (including the International Franchise Association), establishing third-party facilities for customizing local advertising; purchasing and installing signage; and providing promotional and other marketing materials and services to the Goosehead Businesses operated under the System).

- 13.3.3 You agree to make your Marketing Contribution to the Brand Fund in the manner specified in Section 4.3. The Brand Fund may also be used to make loans (at reasonable interest rates); and to provide rebates or reimbursements to franchisees for local expenditures on products, services, or improvements, approved in advance by us, which products, services, or improvements we deem, in our sole discretion, will promote general public awareness and favorable support for the System. All sums you pay to the Brand Fund will be maintained in an account separate from our other monies and will not be used to defray any of our expenses, except for such reasonable costs and overhead, if any, as we may incur in activities reasonably related to the direction and implementation of the Brand Fund and marketing programs for franchisees and the System and any other purposes described in Section 13. The Brand Fund and its earnings will not otherwise inure to our benefit. We or our designee will maintain separate bookkeeping accounts for the Brand Fund.
- 13.3.4 The Brand Fund is not and will not be our asset. We will prepare and make available to you upon reasonable request an annual statement of the operations of the Brand Fund as shown on our books.
- 13.3.5 Although the Brand Fund is intended to be of perpetual duration, we maintain the right to terminate the Brand Fund. The Brand Fund will not be terminated, however, until all monies in the Brand Fund have been expended for marketing purposes.
- 13.4 *Regional Fund.* We have the right to designate any geographical area for purposes of establishing a Regional Fund to be administered and managed by us. If a Regional Fund for the geographic area in which the Franchised Business is located has been established at the time you commence operations under this Agreement, you must immediately become a member of such Regional Fund. If a Regional Fund for the geographic area in which the Franchised Business is located is established during the term of this Agreement, you will automatically become a member of such Regional Fund within thirty (30) days after the date on which a Regional Fund commences operation. In no event will you be required to join more than one Regional Fund. The following provisions will apply to each such Regional Fund:

- 13.4.1 Each Regional Fund will be organized and governed in a form and manner, and will commence operations on a date, that we designate.
- 13.4.2 Each Regional Fund will be organized for the exclusive purpose of administering regional marketing programs and developing, subject to our approval, standardized promotional materials for use by the members in regional marketing.
- 13.4.3 No marketing, advertising or promotional plans or materials may be used by a Regional Fund or furnished to its members without our prior approval, pursuant to the procedures and terms as set forth in Section 13.8.
- 13.4.4 Once you become a member of a Regional Fund, you must contribute to a Regional Fund pursuant to the allocation that we specify, as described in Section 13.2, at the time required under Section 4.3, together with such statements or reports that we, or the Regional Fund (with our prior written approval) may require. We also have the right to require that you submit your regional marketing contributions and reports directly to us for distribution to a Regional Fund.
- 13.4.5 A majority of the Goosehead Businesses in a Regional Fund may vote to increase the amount of each Goosehead Business's contribution to a Regional Fund by up to an additional two percent (2%) of each Goosehead Business's Gross Revenues. Voting will be on the basis of one vote per Goosehead Business, and each Goosehead Business that we operate in the region, if any, will have the same voting rights as those owned by our franchisees. You must contribute to a Regional Fund in accordance with any such vote by a Regional Fund to increase each Goosehead Business's contribution as provided in this Section 13.4.5.
- 13.4.6 Although each Regional Fund is intended to be of perpetual duration, we maintain the right to terminate any Regional Fund. A Regional Fund will not be terminated, however, until all monies in that Regional Fund have been expended for marketing purposes.
- 13.5 *Local Marketing and Promotion.* You must make monthly expenditures on local marketing and promotion of the Franchised Business in such amounts as we may designate in the Manual as part of the allocation of the Marketing Contribution specified in Section 13.2. As used in this Agreement, the term "**local marketing and promotion**" will consist only of the direct costs of purchasing and producing marketing materials (including camera ready advertising and point of sale materials), marketing to referral partners, and those direct out of pocket expenses related to costs of marketing and sales promotion that you spend in your local market or area, postage, shipping, telephone, and photocopying; however, the parties expressly agree that local marketing may not include costs or expenses that you incur or that are spent on your behalf in connection with any of the following:
- 13.5.1 Salaries and expenses of your employees, including salaries or expenses for attendance at marketing meetings or activities, or incentives provided or offered to such employees, including discount coupons; and/or
- 13.5.2 Charitable or other contributions or donations.
- 13.6 *Materials Available for Purchase.* We may periodically make available to you for purchase, marketing plans and promotional materials, merchandising materials, sales aids, point-of-purchase materials, special promotions, community relations programs, and similar marketing and promotional materials for use in local marketing.

- 13.7 *Standards.* All of your local marketing and promotions must: **(a)** be in the media, and of the type and format, that we approve; **(b)** be conducted in a dignified manner; and **(c)** conform to the standards and requirements that we specify. You agree not to use any software, vendor, advertising, marketing materials, and/or promotional plans unless and until you have received our prior written approval, as specified in Section 13.8.
- 13.8 *Our Review and Right to Approve All Proposed Marketing.* For all proposed software, vendors, advertising, marketing, and promotional plans, you must submit to us samples of such plans and materials, for our review and prior written approval. If you have not received our written approval within fourteen (14) days after we have received those proposed samples or materials, then we will be deemed to have disapproved them. You acknowledge and agree that any and all copyright in advertising, marketing materials, and promotional plans developed by or on behalf of you will be our sole property, and you agree to sign such documents (and, if necessary, require your employees and independent contractors to sign such documents) that we deem reasonably necessary to give effect to this Section 13.8.
- 13.9 *Approved Marketing Programs and Promotions.* You acknowledge and agree that periodic marketing programs and promotions will, if and when we approve and adopt them, be an integral part of the System. Accordingly, you agree to honor and to participate (at your expense) in marketing programs and promotions that we establish and/or that other franchisees sponsor, so long as they do not violate regulations and laws of appropriate governmental authorities.
- 13.10 *Considerations as to Charitable Efforts.* You acknowledge and agree that certain associations between you and/or the Franchised Business and/or the Proprietary Marks and/or the System, on the one hand, and certain political, religious, cultural or other types of groups, organizations, causes, or activities, on the other, however well-intentioned and/or legal, may create an unwelcome, unfair, or unpopular association with, and/or an adverse effect on, our reputation and/or the goodwill associated with the Proprietary Marks. Accordingly, you agree that you will not, without our prior written consent, take any actions that are, or which may be perceived by the public to be, taken in the name of, in connection or association with you, the Proprietary Marks, the Franchised Business, us, and/or the System involving the donation of any money, products, services, goods, or other items to, any charitable, political or religious organization, group, or activity.
- 13.11 *Additional Marketing Expenditure Encouraged.* You understand and acknowledge that the required contributions and expenditures are minimum requirements only, and that you may (and we encourage you to) spend additional funds for local marketing and promotion, which will focus on disseminating marketing directly related to the Franchised Business.

14 TECHNOLOGY

- 14.1 *Computer Systems and Required Software.* With respect to computer systems and required software:

14.1.1 We have the right to specify or require that certain brands, types, makes, and/or models of communications, computer systems, vendors, and hardware to be used by or to operate the Franchised Business, and in accordance with our standards, including without limitation: **(a)** back office systems, data, audio, video (including managed video security surveillance), telephone, voice messaging, retrieval, and transmission systems ; **(b)** physical, electronic, and other security systems and measures; **(c)** printers and other peripheral devices; **(d)** archival back-up systems; **(e)** internet access mode (e.g., form of telecommunications connection) and speed;

and (f) technology used to enhance and evaluate the client experience (collectively, all of the above are referred to as the “**Computer System**”).

- 14.1.2 We will have the right, but not the obligation, to develop or have developed for us, or to designate: (a) computer software programs and accounting system software that you must use in connection with the Computer System (including applications, technology platforms, client relationship management, and other such solutions) (“**Required Software**”), which you must install; (b) updates, supplements, modifications, or enhancements to the Required Software, which you must install; (c) the media upon which you must record data; and (d) the database file structure of your Computer System. If we require you to use any or all of the above items, then you agree that you will do so.
- 14.1.3 You agree to install and to use the Computer System and Required Software at your expense. You agree to pay us or third-party vendors, as the case may be, initial and ongoing fees in order to install, maintain, and continue to use the Required Software, hardware, and other elements of the Computer System.
- 14.1.4 You agree to implement and periodically make upgrades and other changes at your expense to the Computer System and Required Software as we may reasonably request in writing (collectively, “**Computer Upgrades**”).
- 14.1.5 You agree to comply with all specifications that we issue with respect to the Computer System, the Required Software, and Computer Upgrades, at your expense. You agree to afford us unimpeded access to your Computer System and Required Software, including all information and data maintained thereon, in the manner, form, and at the times we request.
- 14.1.6 You also agree that we will have the right to approve or disapprove your use of any other technology solutions (including beacons and other tracking methodologies).

14.2 *Data.*

- 14.2.1 You agree that all data that you collect, create, provide, or otherwise develop on your Computer System (whether or not uploaded to our system from your system and/or downloaded from your system to our system) is and will be owned exclusively by us, and that we will have the right to access, download, and use that data in any manner that we deem appropriate without compensation to you.
- 14.2.2 You agree that all other data that you create or collect in connection with the System, and in connection with your operation of the Franchised Business (including client lists and transaction data), is and will be owned exclusively by us during the term of, and after termination or expiration of, this Agreement.
- 14.2.3 In order to operate the Franchised Business under this Agreement, we hereby license use of such data back to you, at no additional cost, solely for the term of this Agreement and for your use in connection with operating the Franchised Business. You acknowledge and agree that except for the right to use the data under this Section, you will not develop or have any ownership rights in or to the data.
- 14.2.4 You agree to transfer to us all data (in the digital machine-readable format that we specify, and/or printed copies, and/or originals) promptly upon our request when made, whether periodically during the term of this Agreement, upon termination and/or

expiration of this Agreement, any transfer of an interest in you, and/or a transfer of the Franchised Business.

- 14.3 *Data Requirements and Usage.* We may periodically specify in the Manual or otherwise in writing the information you agree to collect and maintain on the Computer System used to operate the Franchised Business, and you agree to provide to us such reports as we may reasonably request from the data so collected and maintained. In addition:
- 14.3.1 You agree to abide by all applicable laws pertaining to the privacy of consumer, employee, and transactional information ("**Privacy Laws**").
- 14.3.2 You agree to comply with our standards and policies that we may issue (without any obligation to do so) pertaining to the privacy of consumer, employee, and transactional information. If there is a conflict between our standards and policies and Privacy Laws, you agree to: **(a)** comply with the requirements of Privacy Laws; **(b)** immediately give us written notice of such conflict; and **(c)** promptly and fully cooperate with us and our counsel in determining the most effective way, if any, to meet our standards and policies pertaining to privacy within the bounds of Privacy Laws.
- 14.3.3 You agree to not publish, disseminate, implement, revise, or rescind a data privacy policy without our prior written consent as to such policy.
- 14.3.4 You agree to implement at all times appropriate physical and electronic security as is necessary to secure your Computer System, including complex passwords that you change periodically, and to comply with any standards and policies that we may issue (without obligation to do so) in this regard.
- 14.4 *Extranet.* You agree to comply with our requirements (as set forth in the Manual or otherwise in writing) with respect to establishing and maintaining telecommunications connections between your Computer System and our Extranet and/or such other computer systems as we may reasonably require. The term "**Extranet**" means a private network based upon Internet protocols that will allow users inside and outside of our headquarters to access certain parts of our computer network via the Internet. We may establish an Extranet (but are not required to do so or to maintain an Extranet). If we establish an Extranet, then you agree to comply with our requirements (as set forth in the Manual or otherwise in writing) with respect to connecting to the Extranet, and utilizing the Extranet in connection with the operation of the Franchised Business. The Extranet may include, without limitation, the Manual, training and other assistance materials, and management reporting solutions (both upstream and downstream, as we may direct). You agree to purchase and maintain such computer software and hardware (including telecommunications capacity) as may be required to connect to and utilize the Extranet. You agree to execute and deliver to us such documents as we may deem reasonably necessary to permit you to access the Extranet.
- 14.5 *No Separate Online Sites.* Unless otherwise approved by us in writing, you agree to neither establish nor permit any other party to establish an Online Site relating in any manner whatsoever to the Franchised Business or referring to the Proprietary Marks. We will have the right, but not the obligation, to provide one or more references or webpage(s), as we may periodically designate, within our Online Site. The term "**Online Site**" means one or more related documents, designs, pages, or other communications that can be accessed through electronic means, including the Internet, World Wide Web, webpages, microsites, social media and networking sites (e.g., Facebook, Twitter, LinkedIn, YouTube, Google Plus, Snapchat, Pinterest, Instagram, etc.), blogs, vlogs, applications to be used on mobile devices (e.g., iOS or Android apps), and other applications, etc. (whether they are now in existence or developed

at some point in the future). However, if we give you our prior written consent to have some form of separate Online Site (which we are not obligated to approve), then each of the following provisions will apply:

- 14.5.1 You agree that you will not establish or use any Online Site without our prior written approval.
 - 14.5.2 Any Online Site owned or maintained by or for your benefit will be deemed “marketing” under this Agreement and will be subject to (among other things) our approval under Section 13.8.
 - 14.5.3 Before establishing any Online Site, you agree to submit to us, for our prior written approval, a sample of the proposed Online Site domain name, format, visible content (including, without limitation, proposed screen shots, links, and other content), and non-visible content (including, without limitation, meta tags, cookies, and other electronic tags) in the form and manner we may reasonably require.
 - 14.5.4 You may not use or modify such Online Site without our prior written approval as to such proposed use or modification.
 - 14.5.5 In addition to any other applicable requirements, you agree to comply with the standards and specifications for Online Sites that we may periodically prescribe in the Manual or otherwise in writing (including requirements pertaining to designating us as the sole administrator or co-administrator of the Online Site).
 - 14.5.6 If we require, you agree to establish such hyperlinks to our Online Site and others as we may request in writing.
 - 14.5.7 If we require you to do so, you agree to make weekly or other periodic updates to your Online Site to reflect information regarding specials and other promotions at the Franchised Business.
 - 14.5.8 We may require you to make us the sole administrator (or co-administrator) of any social networking pages that you maintain or that are maintained on your behalf, and we will have the right (but not the obligation) to exercise all of the rights and privileges that an administrator may exercise.
- 14.6 *Electronic Identifiers; E-Mail.*
- 14.6.1 You agree not to use the Proprietary Marks or any abbreviation or other name associated with us and/or the System as part of any e-mail address, domain name, social network or social media name or address, and/or any other identification of you and/or your business in any electronic medium without our written permission.
 - 14.6.2 You agree not to transmit or cause any other party to transmit advertisements or solicitations by e-mail, text message, and/or other electronic method without obtaining our prior written consent as to: **(a)** the content of such electronic advertisements or solicitations; and **(b)** your plan for transmitting such advertisements. In addition to any other provision of this Agreement, you will be solely responsible for compliance with any laws pertaining to sending electronic communication including, the Controlling the Assault of Non-Solicited Pornography and Marketing Act of 2003 (known as the “CAN-SPAM Act of 2003”) and the Federal Telephone Consumer Protection Act. The term “**electronic communication**” includes all methods for sending communication

electronically, whether or not currently invented or used, including without limitation e-mails, text messages, internet-based communication, and faxes.

- 14.7 *Outsourcing.* You agree not to hire third-party or outside vendors to perform any services or obligations in connection with the Computer System, Required Software, and/or any other of your obligations, without our prior written approval. Our consideration of any proposed outsourcing vendors may be conditioned upon, among other things, such third-party or outside vendor's entry into a confidentiality and indemnification agreement with us and you in a form that we may reasonably provide and the third-party or outside vendor's agreement to pay for all initial and ongoing costs related to interfaces with our computer systems. The provisions of this Section are in addition to and not instead of any other provision of this Agreement. You agree not to install (and/or remove) any software or firmware from the Computer System without our prior written consent.
- 14.8 *Telephone Service.* You agree to use the telephone service for the Franchised Business that we may require, which may be one or more centralized vendors that we designate. You agree that we may designate, and own, the telephone numbers for the Franchised Business.
- 14.9 *Changes.* You acknowledge and agree that changes to technology are dynamic and not predictable within the term of this Agreement. In order to provide for inevitable but unpredictable changes to technological needs and opportunities, you agree that we will have the right to establish, in writing, reasonable new standards for the implementation of technology in the System; and you agree to abide by those reasonable new standards we establish as if this Section 14 were periodically revised by us for that purpose.
- 14.10 *Electronic Communication – Including E-Mail, Fax, and Texts.* You acknowledge and agree that exchanging information with us by electronic communication methods is an important way to enable quick, effective, and efficient communication, and that we are entitled to rely upon your use of electronic communications as part of the economic bargain underlying this Agreement. To facilitate the use of electronic communication to exchange information, you authorize the transmission of those electronic communications by us and our employees, vendors, and affiliates (on matters pertaining to the Franchised Business) (together, "**Official Senders**") to you during the term of this Agreement.
- 14.10.1 In order to implement the terms of this Section 14.10, you agree that: **(a)** Official Senders are authorized to send electronic communications to those of your employees as you may occasionally designate for the purpose of communicating with us and others; **(b)** you will cause your officers, directors, members, Owners, Agency Principals, Managers, and employees (as a condition of their employment or position with you) to give their consent (in an electronic communication or in a pen-and-paper writing, as we may reasonably require) to Official Senders' transmission of electronic communication to those persons, and that such persons may not opt-out, or otherwise ask to no longer receive electronic communication, from Official Senders during the time that such person works for or is affiliated with you; and **(c)** you will not opt-out, or otherwise ask to no longer receive electronic communications, from Official Senders during the term of this Agreement.
- 14.10.2 The consent given in this Section 14.10 will not apply to the provision of notices by either party under this Agreement using e-mail unless the parties otherwise agree in writing signed by both parties.
- 14.10.3 We may permit or require you to use a specific e-mail address (or address using another communications method) (for example, one that will contain a Top Level

Domain Name that we designate, such as "john.jones@goosehead.com") (the "**Permitted E-mail Address**") in connection with the operation of the Franchised Business, under the standards that we set for use of that Permitted E-mail Address. If we assign you a Permitted E-mail Address, then you agree that you (and your employees) will use only that e-mail account for all business associated with the Franchised Business.

15 INSURANCE

15.1 *Required Insurance Coverage.* Before starting any activities or operations under this Agreement, you agree to procure and maintain in full force and effect during the term of this Agreement (and for such period thereafter as is necessary to provide the coverages required under this Agreement for events having occurred during the term of this Agreement), at your expense, at least the following insurance policy or policies in connection with the Franchised Business or other facilities on premises, or by reason of the construction, operation, or occupancy of the Franchised Business or other facilities on premises. We reserve the right to require you to procure such policies from provider(s) we designate as part of a System-wide insurance program we implement. If we do not designate such provider(s), such policy or policies must be written by an insurance company or companies we have approved, having at all times a rating of at least "A-" in the most recent Key Rating Guide published by the A.M. Best Company (or another rating that we reasonably designate if A.M. Best Company no longer publishes the Key Rating Guide) and licensed and admitted to do business in the Approved State, and must include, at a minimum (except that we may reasonably specify additional coverages and higher policy limits for all franchisees periodically in the Manual or otherwise in writing to reflect inflation, identification of new risks, changes in the law or standards of liability, higher damage awards and other relevant changes in circumstances), the following:

15.1.1 Commercial general liability insurance, including us, and any entity in which we have an interest and any entity affiliated with us and each of our members, managers, shareholders, directors, officers, partners, employees, servants and agents as additional insureds protecting against any and all claims for personal, bodily and/or property injury occurring in or about the Franchised Business and protecting against assumed or contractual liability under this Agreement with respect to the Franchised Business and your operations, with such policy to be placed with minimum limits of One Million Dollars (\$1,000,000) combined single limit per occurrence and One Million Dollars (\$1,000,000) general aggregate per location; provided, however, that at our election, such minimum limits may be periodically increased.

15.1.2 Professional indemnity insurance providing coverage for loss or damage arising out of an act or omission by you or your employees, with a minimum of One Million Dollars (\$1,000,000) of coverage for every Ten Million Dollars (\$10,000,000) of annual written premium by the Franchised Business with a floor of One Million Dollars (\$1,000,000) of coverage and a maximum deductible of Fifteen Thousand Dollars (\$15,000) allowed.

15.1.3 Data theft and cybersecurity (a/k/a cyber risk) coverage with limits of liability not less than One Million Dollars (\$1,000,000).

15.2 You may also be required to purchase the following types of insurance as required in the Manual:

- 15.2.1 Business automobile liability insurance, including owned, non-owned and hired car coverage providing third party liability insurance, covering all licensed vehicles owned or operated by or on behalf of you, with limits of liability not less than One Million Dollars (\$1,000,000) combined single limit for both bodily injury and property damage.
- 15.2.2 Statutory workers' compensation insurance and employer's liability insurance for a minimum limit equal to at least the greater of One Hundred Thousand Dollars (\$100,000) or the amounts required by your umbrella carrier, as well as such other disability benefits type insurance as may be required by statute or rule of the Approved State.
- 15.2.3 Commercial umbrella liability insurance with limits which bring the total of all primary underlying coverages (commercial general liability, comprehensive automobile liability, and worker's compensation insurance and employer's liability insurance) to not less than Two Million Dollars (\$2,000,000) total limit of liability. Such umbrella liability must provide at a minimum those coverages and endorsements required in the underlying policies.
- 15.2.4 Property insurance providing coverage for direct physical loss or damage to real and personal property for all risk perils, including the perils of flood and earthquake. Appropriate coverage must also be provided for business interruption/extra expense exposures, written on an actual loss sustained basis. The policy or policies must value property (real and personal) on a new replacement cost basis without deduction for depreciation and the amount of insurance must not be less than ninety percent (90%) of the full replacement value of the Franchised Business, its furniture, fixtures, equipment, and stock (real and personal property). Any deductibles contained in such policy will be subject to our review and approval. If your Approved Location is located in a flood zone other than B, C or X, as determined by the Federal Emergency Management Agency, you must also obtain flood insurance coverage in the amount of the lesser of ninety percent (90%) of the replacement cost or the maximum coverage available from the National Flood Insurance Program.
- 15.2.5 Any other insurance coverage that is required by the Manual or federal, state, or municipal law.
- 15.3 *Endorsements.* All policies listed in Sections 15.1 and 15.2 (unless otherwise noted below) must contain such endorsements as will, periodically, be provided in the Manual. All policies must waive subrogation as between us (and our insurance carriers) and you (and your insurance carriers).
- 15.4 *Notices to Us.* In the event of cancellation, material change, or non-renewal of any policy, sixty (60) days' advance written notice must be provided to us.
- 15.5 *Construction Coverages.* In connection with all significant construction, reconstruction, or remodeling of the Franchised Business during the term of this Agreement, you agree to require the general contractor, its subcontractors, and any other contractor, to effect and maintain at general contractor's and all other contractor's own expense, such insurance policies and bonds with such endorsements as are set forth in the Manual, all written by insurance or bonding companies that we have approved, having a rating as set forth in Section 15.1.
- 15.6 *Other Insurance Does Not Impact your Obligation.* Your obligation to obtain and maintain the foregoing policy or policies in the amounts specified will not be limited in any way by reason of any insurance that we may maintain, nor will your performance of that obligation relieve you

of liability under the indemnity provisions set forth in Section 21.4. Additionally, the requirements of this Section 15 will not be reduced, diminished, eroded, or otherwise affected by insurance that you carry (and/or claims made under that insurance) for other businesses, including other Goosehead Businesses that you (and/or your affiliates) operate under the System.

- 15.7 *Additional Named Insured.* All public liability and property damage policies except workers' compensation must list us as an additional named insured, and must also contain a provision that we, although named as an insured, will nevertheless be entitled to recover under said policies on any loss occasioned to us (and/or our affiliates), agents, or employees by reason of the negligence of you (and/or your affiliates), your agents or employees.
- 15.8 *Certificates of Insurance.* At least thirty (30) days before the time you are first required to carry any insurance under this Agreement, and from then on, and at least thirty (30) days before the expiration of any such policy, you agree to deliver to us certificates of insurance evidencing the proper coverage with limits not less than those required under this Agreement. All certificates must expressly provide that we will receive at least thirty (30) days' prior written notice if there is a material alteration to, cancellation, or non-renewal of the coverages evidenced by such certificates. Additional certificates evidencing the insurance required by Sections 15.1 and 15.2 must name us, and each of our affiliates, directors, agents, and employees, as additional insured parties, and must expressly provide that any interest of same therein will not be affected by any breach by you of any policy provisions for which such certificates evidence coverage.
- 15.9 *Proof of Coverage.* In addition to your obligations under Section 15.8, on the first anniversary of the Commencement Date, and on each subsequent anniversary of the Commencement Date, you agree, as required by the Manual, to provide us with proof of insurance evidencing the proper coverage with limits not less than those required under this Agreement, in such form as we may reasonably require.
- 15.10 *Coverages are Minimums.* You acknowledge and agree that the specifications and coverage requirements in this Section 15 are minimums, and that we recommend that you review these with your own insurance advisors to determine whether additional coverage is warranted in the operation of the Franchised Business.
- 15.11 *Changes.* We will have the right, periodically, to make such changes in minimum policy limits and endorsements as we may determine are necessary or appropriate; provided, however, all changes will apply to all of our franchisees who are similarly situated.

16 TRANSFER OF INTEREST

- 16.1 *By Us.* We will have the right to transfer or assign this Agreement and all or any part of our rights or obligations under this Agreement to any person or legal entity, and any assignee of us, which assignee will become solely responsible for all of our obligations under this Agreement from the date of assignment.
- 16.2 *Your Owners.* You represent and warrant to us that if you are an entity, then each party that directly or indirectly holds any interest whatsoever in you (each, an "**Owner**"), and the interest that each Owner directly or indirectly holds in you, is identified in Exhibit B to this Agreement. You represent and warrant to us, and agree, that your Owners are accurately set forth on Exhibit B to this Agreement, and you also agree not to permit the identity of those Owners, or their respective interests in you, to change without complying with this Agreement.

- 16.3 *Owners.* We will have a continuing right to designate any person or entity that owns a direct or indirect interest in you as an Owner, and Exhibit B will be so amended automatically upon written notice to you.
- 16.4 *By You.* You understand and acknowledge that the rights and duties set forth in this Agreement are personal to you, and that we have granted the Franchised Business in reliance on your (or your Agency Principal's) business skill, financial capacity, and personal character. Accordingly:
- 16.4.1 You agree not to make a transfer (and not to permit any other party to make a transfer) without our prior written consent.
- 16.4.1.1 As used in this Agreement, the term "**transfer**" is agreed to mean any sale, assignment, conveyance, pledge, encumbrance, merger, creation of a security interest in, and/or giving away of any direct or indirect interest in: **(a)** this Agreement; **(b)** you; **(c)** any or all of your rights and/or obligations under this Agreement; and/or **(d)** all or substantially all of the assets of the Franchised Business.
- 16.4.1.2 Any purported assignment or transfer not having our prior written consent as required by this Section 16 will be null and void and will also constitute a material breach of this Agreement, for which we may immediately terminate this Agreement without opportunity to cure, pursuant to Section 17.2.5.
- 16.4.2 If you are an entity (other than a partnership or a limited liability partnership), then you agree that: **(a)** without our prior written approval, you will not issue any voting securities or interests, or securities or interests convertible into voting securities; and **(b)** the recipient of any such security or other interest will become an Owner under this Agreement, if we designate them as such.
- 16.4.3 If you are a partnership or limited liability partnership, then the partners of that partnership will not, without our prior written consent, admit additional general partners, remove a general partner, or otherwise materially alter the powers of any general partner. Each general partner in such a partnership will automatically be deemed to be an Owner.
- 16.4.4 Owners must not, without our prior written consent, transfer, pledge, and/or otherwise encumber their interest in you.
- 16.5 *Transfer Conditions.* We will not unreasonably withhold any consent required by Section 16.4; provided, if you propose to transfer your obligations under this Agreement or any material asset, or if any party proposes to transfer any direct or indirect interest in you, then we will have the right to require that you satisfy any or all of the following conditions before we grant our approval to the proposed transfer:
- 16.5.1 The transferor must have executed a general release, in a form satisfactory to us, of any and all claims against us and our affiliates, successors, and assigns, and their respective officers, directors, members, managers, shareholders, partners, agents, representatives, servants, and employees in their corporate and individual capacities including, without limitation, claims arising under this Agreement, any other agreement between you and us, and/or our respective affiliates, and federal, state, and local laws and rules.

- 16.5.2 The transferee will be designated as an Owner in accordance with this Agreement, and each transferee who is designated an Owner must enter into a written agreement, in a form satisfactory to us, agreeing to be bound as an Owner under the terms of this Agreement as long as such person or entity owns any interest in you; and, if your obligations were guaranteed by the transferor, the Owner must guarantee the performance of all such obligations in writing in a form satisfactory to us.
- 16.5.3 The proposed new Owners (after the transfer) must meet our educational, managerial, and business standards; each must possess a good moral character, business reputation, and credit rating; have the aptitude and ability to operate the Franchised Business, as may be evidenced by prior related business experience or otherwise; and have adequate financial resources and capital to operate the Franchised Business.
- 16.5.4 We will have the right to require that the transferee execute, for a term ending on the expiration date of this Agreement, the then-current form of our franchise agreement, and such other ancillary agreements that we may require for the Franchised Business, and those agreements will supersede this Agreement and its ancillary documents in all respects (except with respect to the renewal provisions of the new franchise agreement, which will not supersede Section 2), and the terms of which may differ from the terms of this Agreement including, without limitation, a higher percentage Royalty Fee and Marketing Contribution.
- 16.5.5 If we request, then you must conform to the then-current standards and specifications of new Goosehead Businesses then-being established in the System, and you agree to complete the requirements specified in Section 8 within the time period that we specify.
- 16.5.6 You agree to pay in full all of your monetary obligations to us and to our affiliates, and to all vendors (whether arising under this Agreement or otherwise), and you must not be otherwise in default of any of your obligations under this Agreement (including your reporting obligations).
- 16.5.7 The transferor must remain liable for all of the obligations to us in connection with the Franchised Business that arose before the effective date of the transfer, and any covenants that survive the termination or expiration of this Agreement, and must execute any and all instruments that we reasonably request to evidence such liability.
- 16.5.8 An Owner of the transferee whom we designate to be a new Agency Principal, and those of the transferee's Managers and employees as we may require, must successfully complete (to our satisfaction) all training programs that we require upon such terms and conditions as we may reasonably require. We will not charge a fee for attendance at such training program for the transferee's new Agency Principal and Manager. However, we reserve the right to charge the transferee our then-current per diem training charges, and/or require a deposit, for any training that we provide. The transferee will be responsible for the salary and all expenses of the person(s) that attend training.
- 16.5.9 You agree to pay us a transfer fee to compensate us for our legal, accounting, training, and other expenses incurred in connection with the transfer. The transfer fee will be in an amount equal to Five Thousand Dollars (\$5,000) if you complete a transfer to another franchisee currently operating within the System with an Agency Principal or Manager that has successfully completed all of our training programs then in effect. If you complete a transfer to an individual or entity not currently operating within the

System or not operating within the System with an Agency Principal or Manager that has successfully completed all of our training programs then in effect, then the transfer fee shall be Forty Thousand Dollars (\$40,000) if the transferred Franchised Business is to be operated in Texas, Oklahoma, or Louisiana, or Twenty-Five Thousand Dollars (\$25,000) if the transferred Franchised Business is to be operated outside of Texas, Oklahoma, or Louisiana. If any party has engaged a broker with respect to the transfer, you must also pay (or ensure the buyer's payment of) any applicable commission to the broker in connection with the transfer. You are not required to pay to us a transfer fee (although you must reimburse us for the legal and accounting costs and expenses we incur) for the following transfers: **(a)** if we determine, in our sole discretion, that the transfer is for the convenience of ownership; **(b)** to approved members of transferor's immediate family; or **(c)** to an individual employed by you (and approved by us) in connection with the Franchised Business for at least twenty-four (24) consecutive months before the transfer. The waiver of a transfer fee for certain transfers does not waive any other requirements of this Section 16, including, without limitation, the requirement that all transferees obtain our approval and meet our standards as described in Section 16.5.3.

16.5.10 The transferor must acknowledge and agree that the transferor will remain bound by the covenants contained in Section 19.

16.5.11 If the approved transfer involves the sale of all or any part of your book of insurance business (including Net Revenues payable in connection with that business) to an individual or entity not currently operating within the System or not operating within the System with a Manager or Agency Principal that has successfully completed all of our training programs then in effect, then upon completion of the transfer the transferee must enter into the then-current form of our franchise agreement, and such other ancillary agreements that we may require for the Franchised Business.

16.6 *Right of First Refusal.* If you or any of your Owners wish to accept any *bona fide* offer from a third party to purchase you, any of your material assets, or any direct or indirect interest in you, then all of the following will apply:

16.6.1 You (or the Owner who proposes to sell his/her interest) must promptly notify us in writing of the offer and provide to us the information and documentation relating to the offer that we may require. We will have the right and option, exercisable within thirty (30) days after we have received all such information that we have requested, to send written notice to the seller that we intend to purchase the seller's interest on the same economic terms and conditions offered by the third party. After exercising our right, we will also have the right to conduct additional reasonable due diligence and to require the seller to enter into a purchase agreement in a form mutually acceptable to us and to the seller. If we elect to purchase the seller's interest, then the closing on such purchase will occur within thirty (30) days from the date of notice to the seller of the election to purchase by us.

16.6.2 Any material change in the terms of the offer before closing will constitute a new offer subject to our same rights of first refusal (as set forth in this Section 16.6) as in the case of the third party's initial offer. If we do not exercise the option afforded by this Section 16.6 that will not constitute a waiver of any other provision of this Agreement, including all of the requirements of this Section 16, with respect to a proposed transfer.

16.6.3 If the consideration, terms, and/or conditions offered by a third party are such that we may not reasonably be required to furnish the same consideration, terms, and/or

conditions, then we may purchase the interest proposed to be sold for the reasonable equivalent in cash. If the parties cannot agree within a reasonable time on the reasonable equivalent in cash of the consideration, terms, and/or conditions offered by the third party, they must attempt to appoint a mutually-acceptable independent appraiser to make a binding determination. If the parties are unable to agree upon one independent appraiser, then we will promptly designate an independent appraiser and you will promptly designate another independent appraiser and those two appraisers will, in turn, promptly designate a third appraiser; and all three appraisers will promptly confer and reach a single determination (or, if unable to reach a single determination, a valuation determined by a majority vote of those appraisers), which determination will be binding upon both you and us. Both parties will equally share the cost of any such appraisal.

16.6.4 If we exercise our rights under this Section 16.6, then we will have the right to set off all amounts due from you (including one-half (½) of the cost of an appraisal, if any, conducted under Section 16.6.3 above) against any payment to you.

16.7 *Death or Incapacity.* Upon the death or mental incapacity of any person with an interest in this Agreement, the Franchisee, the Franchised Business, or in all or substantially all of the assets of the Franchised Business:

16.7.1 The executor, administrator, or personal representative of such person will transfer such interest to a third-party approved by us within six (6) months after such death or mental incapacity. Such transfers, including, without limitation, transfers by devise or inheritance, will be subject to the same conditions as any *inter vivos* transfer. In the case of transfer by devise or inheritance, if the heirs or beneficiaries of any such person are unable to meet the conditions in this Section 16, the executor, administrator, or personal representative of the decedent will transfer the decedent's interest to another party approved by us within a reasonable time (not to exceed six (6) months following such death or mental incapacity), which disposition will be subject to all the terms and conditions for transfers contained in this Agreement. If the interest is not disposed of within six (6) months after such death or mental incapacity, we may terminate this Agreement, pursuant to Section 17.2. Any transfer subject to this Section which is made in accordance with a succession plan approved in advance by us will be deemed approved for the purposes of this Section. We will not unreasonably withhold any approvals required by this Section 16.7.

16.7.2 We will have the right, but not the obligation, to take such steps as are necessary to manage the Franchised Business until such time as a transfer can be completed pursuant to Section 16.7.1. You further grant to us the right to receive a reasonable fee for such services and reimbursement for our expenses in connection with such services.

16.7.3 *Our Right to Purchase Business Upon Death or Incapacity.*

16.7.3.1 If the transfer of interest described in Section 16.7.1 has not occurred within six (6) months after such death or mental incapacity, we will have the option, but not the obligation, to purchase your interest in the Franchised Business. Such interest may include your economic interest in the book of business for the Franchised Business, and furniture, fixtures, equipment and the rights under the lease for the Approved Location. We may elect not to include the furniture, fixtures, equipment and the rights under the lease for the Approved Location in that purchase. If we intend to exercise this option, we will notify

you (or your appropriate legal representative) within thirty (30) days of the date we learn of such death or mental incapacity.

16.7.3.2 For assets other than furniture, fixtures or equipment and the rights under the lease for the Approved Location, the purchase price will be an amount equal to one and one-half times the Net Revenues received by the Franchised Business during the twelve (12) month period immediately preceding the closing of the purchase of the assets by us, but if we re-sell the assets purchased under this Section within six (6) months of our purchase, the purchase price will be calculated to be ninety percent (90%) of the price for which we re-sell the assets (if more than the original purchase price). The purchase price will be reduced by any current and long-term liabilities of the Franchised Business assumed by us and any amounts due to us from you at the time of sale. The purchase price for furniture, fixtures, equipment and the rights under the lease for the Approved Location (if we elect to purchase these assets) will be the fair market value as you and we agree. If we and you cannot agree on the fair market value of such furniture, fixtures, equipment or the rights under the lease for the Approved Location, each party will select an independent appraiser who will each provide a written appraisal of such furniture, fixtures, equipment or rights under the lease for the Approved Location and we may elect to exercise the option granted hereunder by paying to you the average of the two appraisals. We will pay the purchase price to you in twenty-four (24) equal, monthly installments following the purchase, provided that you are in full compliance with the covenants contained in this Agreement. If, at any time during the twenty-four (24) months following our purchase of your assets, as described above, you breach any covenant contained in this Agreement (or any other agreement between you and us), our obligation to pay the monthly installments will immediately cease.

16.7.3.3 We may elect to exercise our option to purchase your interest in the Franchised Business by sending written notice of the election to you (or your appropriate legal representative). The election may exclude the purchase of the furniture, fixtures, equipment and rights under the lease for the Approved Location. The closing of the sale will occur within thirty (30) days after we exercise our option to purchase the Franchised Business or such later date as may be necessary to comply with applicable bulk sales or similar laws. At closing, we and you agree to sign and deliver all documents necessary to vest title in the assets purchased by us free and clear of all liens and encumbrances, except any assumed by us and/or to effectuate assignment of the lease for the Approved Location. You must cooperate fully and use your best efforts to acquire the landlord's approval of the assignment of the lease for the Approved Location to us, if necessary. If the lease for the Approved Location cannot be assigned to us, you will agree to sublease the Approved Location to us on all the same terms and conditions as are contained in your lease and will cooperate fully and use your best efforts to acquire the landlord's approval of the sublease, if necessary. We reserve the right to assign our option to purchase the Franchised Business or designate a substitute purchaser of the Franchised Business.

16.8 *Consent to Transfer.* Our consent to a transfer that is the subject of this Section 16 will not constitute a waiver of any claims that we may have against the transferring party, nor will it be

deemed a waiver of our right to demand exact compliance with any of the terms of this Agreement by the transferor or transferee.

- 16.9 *No Transfers to a Non-Franchisee Party to Operate a Similar Business.* You will not transfer or attempt to transfer any or all of the Franchised Business to a third-party who will operate a similar business but not under the System and the Proprietary Marks, and not under a franchise agreement with us.
- 16.10 *Bankruptcy Issues.* If you or any person holding any interest (direct or indirect) in you become a debtor in a proceeding under the U.S. Bankruptcy Code or any similar law in the U.S. or elsewhere, it is the parties' understanding and agreement that any transfer of you, your obligations, and/or rights under this Agreement, any material assets of yours, and/or any indirect or direct interest in you will be subject to all of the terms of this Section 16, including without limitation the terms of Sections 16.4 and 16.5.
- 16.11 *Securities Offers.* All materials for an offering of stock, ownership, and/or partnership interests in you or any of your affiliates that are required by federal or state law must be submitted to us for review as described below before such materials are filed with any government agency. Any materials to be used in any exempt offering must be submitted to us for such review before their use.
- 16.11.1 You agree that: **(a)** no offering by you or any of your affiliates may imply (by use of the Proprietary Marks or otherwise) that we are participating in an underwriting, issuance, or offering of your securities or your affiliates' securities; **(b)** our review of any offering will be limited solely to the relationship between you and us (and, if applicable, any of your affiliates and us); and **(c)** we will have the right, but not obligation, to require that the offering materials contain a written statement that we require concerning the limitations in this Section 16.11.
- 16.11.2 You (and the offeror if you are not the offering party), your Owners, and all other participants in the offering must fully indemnify us and all of the Franchisor Parties (as defined in Section 21.5.2) in connection with the offering.
- 16.11.3 For each proposed offering, you agree to pay us a non-refundable fee of Ten Thousand Dollars (\$10,000) or such greater amount as is necessary to reimburse us for our reasonable costs and expenses (including legal and accounting fees) for reviewing the proposed offering.
- 16.11.4 You agree to give us written notice at least thirty (30) days before the date that any offering or other transaction described in this Section 16.11 commences. Any such offering will be subject to all of the other provisions of this Section 16, including without limitation the terms set forth in Sections 16.4 and 16.5; and further, without limiting the foregoing, it is agreed that any such offering will be subject to our approval as to the structure and voting control of the offeror (and you, if you are not the offeror) after the financing is completed.
- 16.11.5 You also agree that after your initial offering, described above, for the remainder of the term of the Agreement, you will submit to us for our review and prior written approval all additional securities documents (including periodic reports, such as quarterly, annual, and special reports) that you prepare and file (or use) in connection with any such offering. You agree to reimburse us for our reasonable costs and expenses (including legal and accounting fees) that we incur in connection with our review of those materials.

17 DEFAULT AND TERMINATION

- 17.1 *Automatic.* If any one or more of the following events take place, then you will be deemed to be in default under this Agreement, and all rights granted in this Agreement will automatically terminate without notice to you if: **(a)** you become insolvent (meaning, you are unable to pay your debts as they fall due in the usual course of business) or make a general assignment for the benefit of creditors; **(b)** a bill in equity or other proceeding for the appointment of a receiver for you or another custodian for your business or assets is filed and consented to by you; **(c)** a receiver or other custodian (permanent or temporary) of your assets or property, or any part thereof, is appointed by any court of competent jurisdiction; **(d)** proceedings for a composition with creditors under any state or federal law is instituted by or against you; **(e)** a final judgment remains unsatisfied or of record for thirty (30) days or longer (unless an appeal or a supersedeas bond is filed); **(f)** you are dissolved or if execution is levied against your business or property; **(g)** suit to foreclose any lien or mortgage against the Franchised Business premises or equipment is instituted against you and not dismissed within thirty (30) days; and/or **(h)** the real or personal property of the Franchised Business will be sold after levy thereupon by any sheriff, marshal, or constable.
- 17.2 *With Notice.* If any one or more of the following events occur, then you will be in default under this Agreement, and we will have the right to terminate this Agreement and all rights granted under this Agreement, without affording you any opportunity to cure the default, effective immediately upon the delivery or attempted delivery of our written notice to you:
- 17.2.1 If you do not obtain an Approved Location for the Franchised Business within the time limits specified under Section 1.2, or if you do not construct and open the Franchised Business within the time limits specified in Sections 5.1 and 8.2, and within the requirements specified in Sections 5 and 8.2;
- 17.2.2 If you at any time cease to operate or otherwise abandon the Franchised Business for ten (10) consecutive business days (during which you are otherwise required to be open, and without our prior written consent to do so), or lose the right to possession of or access to the premises, at the Approved Location, or otherwise forfeit the right to transact business in the Approved State (however, if through no fault of yours, the premises are damaged or destroyed by an event such that you cannot complete repairs or reconstruction within ninety (90) days thereafter, then you will have thirty (30) days after such event in which to apply for our approval to relocate and/or reconstruct the premises, which approval we will not unreasonably withhold);
- 17.2.3 If you or any of your Owners, Agency Principals or Managers are charged with or convicted of a felony, a crime involving moral turpitude, or any other crime or offense that we believe is reasonably likely to have an adverse effect on the System, the Proprietary Marks, the goodwill associated therewith, or our interest therein;
- 17.2.4 If we receive credible evidence, which we verify to our reasonable satisfaction, that you or any of your Owners, Agency Principals or Managers (regardless of whether such act constitutes a crime) has sexually harassed or intimidated any individual, has engaged in racial, ethnic, religious, sexual or other offensive discrimination against any individual or group, has engaged in conduct that is unethical in relation to the culture and business values on which the System is founded, or has engaged in any other activity or business practice, any of which we believe is reasonably likely to have an adverse effect on the System, the Proprietary Marks, the goodwill associated therewith, or our interest therein, or our owners, directors, officers or employees;

- 17.2.5 If a threat or danger to public health or safety results from the construction, maintenance, or operation of the Franchised Business;
- 17.2.6 If you or any of your Owners purport to transfer any rights or obligations under this Agreement or any interest to any third party in a manner that is contrary to the terms of Section 16;
- 17.2.7 If you fail to comply with the requirements of Section 19;
- 17.2.8 If, contrary to the terms of Sections 10 or 11, you (whether or not through the actions or omissions of your Owners, Agency Principals, Managers, employees, agents or representatives) disclose or divulge the contents of the Manual or other Confidential Information;
- 17.2.9 If an approved transfer of an interest in you is not completed within a reasonable time, as required by Section 16.7;
- 17.2.10 If you (whether or not through the actions or omissions of your Owners, Agency Principals, Managers, employees, agents or representatives) knowingly maintain false books or records, or submit any false reports (including information provided as part of your application for the Franchised Business) to us;
- 17.2.11 If you commit three (3) or more defaults under this Agreement in any fifty-two (52) week period, whether or not each such default has been cured after notice;
- 17.2.12 If, after receipt of notice from us, you or your Owners, Agency Principals, Managers or employees continue to sell or use any products or services from or in the Franchised Business that are not Approved Insurance Products or Approved Products and Services;
- 17.2.13 If you or your Owners, Agency Principals, Managers or employees engage in any conduct or practice that is fraudulent, unfair, unethical, or a deceptive practice, or if you allow any of your employees to operate dishonestly or carelessly;
- 17.2.14 If you or your Owners, Agency Principals, Managers or employees misuse or misappropriate login information for access to the Computer System, Required Software, or the websites or databases of Approved Carriers or Approved Suppliers;
- 17.2.15 If an Approved Carrier terminates its ongoing business relationship with you, your Agency Principals or your Managers for cause;
- 17.2.16 If you or your Agency Principals or Managers fail to maintain the insurance licenses required to sell or service property and casualty insurance;
- 17.2.17 If you or your Agency Principals or Managers fail to successfully complete any required training programs to our reasonable satisfaction and/or if you do not timely enroll in or complete the initial training program as required under Section 6.2.1;
- 17.2.18 If the Franchised Business uses or sells any Prohibited Insurance Products or any Prohibited Products and Services;
- 17.2.19 If you make or permit any of your Owners, Agency Principals, Managers or employees to make any unauthorized or improper use of the Proprietary Marks, if you use or

permit any of your Owners, Agency Principals, Managers or employees to use the Proprietary Marks in a manner that we do not permit (whether under this Agreement and/or otherwise) or that is inconsistent with our direction, or if you or any of your Owners, Agency Principals, Managers or employees directly or indirectly contest the validity of our ownership of the Proprietary Marks, our right to use and to license others to use the Proprietary Marks, or seek to (or actually do) register any of the Proprietary Marks with any agency (public or private) for any purpose without our prior written consent to do so;

17.2.20 If you or your Owners, Agency Principals, Managers or employees violate our External Communications and Media Policy, as set forth in the Manual;

17.2.21 If you receive two (2) notices of default for failure to meet or exceed the Growth Expectations in any given year;

17.2.22 If the Franchised Business is placed in default status pursuant to Section 8.15, and you fail to cure the default; and/or

17.2.23 If you or your Owners, Agency Principals, Managers or employees fail to comply with the Manual to the extent that such failure is not subject to cure.

17.3 *With Notice and Opportunity to Cure.*

17.3.1 Except as otherwise provided in Sections 17.1 and 17.2, if you are in default of your obligations under this Agreement or the Manual, then we may terminate this Agreement by giving you written notice of termination stating the nature of the default at least thirty (30) days before the effective date of termination (or ten (10) days before the effective date of termination for (i) any failure to pay the Initial Franchise Fee or an installment thereof, (ii) any failure to pay any amount due to us under this Agreement, or (iii) any failure to timely enter information into the agency management system as required by the Manual). You may, however, avoid termination by: (a) immediately initiating a remedy to cure such default; (b) curing such default to our satisfaction; (c) promptly (within ten (10) days) providing written notice to us that you will cure such default; and (d) promptly providing proof of the cure to us, all within the thirty (30) day period (or ten (10) day period, as applicable). If you do not cure any such default within the specified time (or such longer period as applicable law may require) or provide us with written notice that you will cure such default, then this Agreement will terminate without further notice to you effective immediately upon the expiration of the thirty (30) day period (or ten (10) day period, or such longer period as applicable law may require).

17.3.2 If you are in default under the terms of any other franchise agreement or other contract between you (and/or your affiliates) and us (and/or our affiliates), that will also constitute a default under Section 17.3.1.

17.4 *Bankruptcy.* If, for any reason, this Agreement is not terminated pursuant to this Section 17, and the Agreement is assumed, or assignment of the same to any person or entity who has made a *bona fide* offer to accept an assignment of the Agreement is contemplated, pursuant to the U.S. Bankruptcy Code, then notice of such proposed assignment or assumption, setting forth: (a) the name and address of the proposed assignee; and (b) all of the terms and conditions of the proposed assignment and assumption; must be given to us within twenty (20) days after receipt of such proposed assignee's offer to accept assignment of the Agreement; and, in any event, within ten (10) days before the date application is made to a court of

competent jurisdiction for authority and approval to enter into such assignment and assumption. We will then have the prior right and option, to be exercised by notice given at any time before the effective date of such proposed assignment and assumption, to accept an assignment of the Agreement to us upon the same terms and conditions, and for the same consideration, if any, as in the *bona fide* offer made by the proposed assignee, less any brokerage commissions that may be payable by you out of the consideration to be paid by such assignee for the assignment of the Agreement.

- 17.5 *Our Rights Instead of Termination.* If we are entitled to terminate this Agreement in accordance with Sections 17.2 or 17.3, we will also have the right to take any lesser action instead of terminating this Agreement.
- 17.6 *Reservation of Rights under Section 17.5.* If any rights, options, or arrangements are terminated or modified in accordance with Section 17.5, such action will be without prejudice to our right to terminate this Agreement in accordance with Sections 17.2 or 17.3, and/or to terminate any other rights, options or arrangements under this Agreement at any time thereafter for the same default or as a result of any additional defaults of the terms of this Agreement.
- 17.7 *Damages.* You agree that you will pay us all damages, costs, and expenses (including reasonable attorneys' fees, court costs, discovery costs, and all other related expenses), that we incur as a result of any default by you under this Agreement and any other agreement between the parties (and their respective affiliates) (in addition to other remedies that we may have).
- 17.8 *Requested Termination.* You will have the right, prior to you, your Agency Principal, your Manager, or any of your employees beginning the initial training program described in Section 6.2.1 (including the online training component), to elect to terminate this Agreement upon written notice to us. If you elect to terminate this Agreement pursuant to this Section 17.8, you agree to enter into a termination agreement with us in the form we require, which will include a mutual release, excluding your obligations under Section 11, which will release all claims against us and our affiliates, and our respective officers, directors, members, managers, agents, and employees. If you are an entity, then your affiliates and Owners (and any other parties that we reasonably request) must also sign and deliver such release to us.

18 OBLIGATIONS UPON TERMINATION, NON-RENEWAL, OR EXPIRATION

Upon termination, non-renewal or expiration of this Agreement, all rights granted under this Agreement to you will immediately terminate, and all of the following will take effect:

- 18.1 *Cease Operation.* You agree to: **(a)** immediately and permanently stop operating the Franchised Business; and **(b)** never directly or indirectly represent to the public that you are a present franchisee of ours.
- 18.2 *Stop Using Marks and Intellectual Property.* You agree to immediately and permanently cease to use, in any manner whatsoever, all aspects of the System, including any confidential methods, procedures and techniques associated with the System, the mark "Goosehead Insurance" and any and all other Proprietary Marks, distinctive forms, slogans, signs, symbols, and devices associated with the System, and any and all other intellectual property associated with the System. Without limiting the foregoing, you agree to stop making any further use of any and all signs, marketing materials, displays, stationery, forms, and any other articles that display the Proprietary Marks.

- 18.3 *Cancel Assumed Names.* You agree to take such action as may be necessary to cancel any assumed name or equivalent registration which contains the mark "Goosehead" or "Goosehead Insurance" and any and all other Proprietary Marks, and/or any other service mark or trademark of ours, and you will give us evidence that we deem satisfactory to provide that you have complied with this obligation within five (5) days after termination or expiration of this Agreement.
- 18.4 *Premises.* We will have the right (but not the obligation) to require you to assign to us any interest that you (and/or your affiliates) may have in the lease or sublease for the Approved Location and/or the premises at the Approved Location.
- 18.4.1 If we do not elect or if we are unable to exercise any option we may have to acquire the lease or sublease for the premises of the Franchised Business, or otherwise acquire the right to occupy the premises, you will make such modifications or alterations to the premises operated under this Agreement (including, without limitation, the changing of the telephone number) immediately upon termination or expiration of this Agreement as may be necessary to distinguish the appearance of said premises from that of other Goosehead Businesses, and must make such specific additional changes thereto as we may reasonably request for that purpose. In addition, you will cease use of all telephone numbers and any domain names, websites, e-mail addresses, and any other print and online identifiers, whether or not authorized by us that you used to operate the Franchised Business, and must promptly execute such documents or take such steps necessary to remove reference to the Franchised Business from all trade or business directories, including online directories, or at our request transfer same to us.
- 18.4.2 If you fail or refuse to comply with all of the requirements of this Section 18.4, then we (or our designee) will have the right to enter upon the premises of the Franchised Business, without being guilty of trespass or any other tort, for the purpose of making or causing to be made such changes as may be required, at your cost, which expense you agree to pay upon demand.
- 18.5 *Our Option to Buy Your Assets.* Within thirty (30) days after the expiration or non-renewal of this Agreement, we shall buy from you (and/or your affiliates) your economic interest in the Franchised Business. We may elect in our sole discretion (but are not required) to include the furniture, fixtures, equipment and the rights under the lease for the Approved Location in that purchase. We are not obligated to purchase the assets of the Franchised Business under any other circumstances, but we may offer to do so in our sole discretion.
- 18.5.1 For assets other than furniture, fixtures or equipment and the rights under the lease for the Approved Location, the purchase price will be an amount equal to one and one-half (1½) times the Net Revenues received by the Franchised Business during the twelve (12) month period immediately preceding the closing of the purchase of the assets by us. The purchase price will be reduced by any current and long-term liabilities of the Franchised Business assumed by us and any amounts due to us from you at the time of sale. The purchase price for furniture, fixtures, equipment and the rights under the lease for the Approved Location (if we elect to purchase these assets) will be the fair market value as you and we agree. If we and you cannot agree on the fair market value of such furniture, fixtures, equipment or the rights under the lease for the Approved Location, each party will select an independent appraiser who will each provide a written appraisal of such furniture, fixtures, equipment or rights under the lease for the Approved Location, and we may elect to exercise the option granted hereunder by paying to you the average of the two appraisals. The total purchase

price will be for the assets of the Franchised Business that we elect to purchase, which may not include the furniture, fixtures, equipment and rights under the lease for the Approved Location. We will pay the purchase price to you in twenty-four (24) equal, monthly installments following the purchase, provided that you are in full compliance with the covenants contained in this Agreement. If, at any time during the twenty-four (24) months following our purchase of your assets, as described above, you breach any covenant contained in this Agreement (or any other agreement between you and us), our obligation to pay the monthly installments will immediately cease. We have the right to offset amounts that you owe to us against any payment that we may be required to make pursuant to this Section 18.5.

- 18.5.2 Subject to our payment of the purchase price in installments as noted above, the closing of the sale will occur within thirty (30) days after we exercise our option to purchase the Franchised Business or such later date as may be necessary to comply with applicable bulk sales or similar laws. At closing, we and you agree to sign and deliver all documents necessary to vest title in the assets purchased by us free and clear of all liens and encumbrances, except those assumed by us. We reserve the right to assign our repurchase rights described above or designate a substitute purchaser of the Franchised Business.
- 18.6 *No Use of the Marks in Other Businesses.* You agree, if you continue to operate or subsequently begin to operate any other business, that you will not use any reproduction, counterfeit copy, and/or colorable imitation of the Proprietary Marks, either in connection with such other business or the promotion thereof, which is likely to cause confusion, mistake, or deception, or which is likely to dilute our rights in and to the Proprietary Marks. You further agree not to use, in any manner whatsoever, any designation of origin, description, trademark, service mark, or representation that suggests or implies a past or present association or connection with us, the System, the equipment, and/or the Proprietary Marks.
- 18.7 *Pay All Sums Due.* You agree to immediately pay all sums owing to us and our affiliates (regardless of whether those obligations arise under this Agreement or otherwise). In the event of termination for any of your defaults, those sums will include all damages, costs, and expenses (including without limitation reasonable attorneys' fees, court costs, discovery costs, and all other related expenses), that we incur as a result of such default.
- 18.8 *Pay Damages.* You agree to pay us all damages, costs, and expenses (including without limitation reasonable attorneys' fees, court costs, discovery costs, and all other related expenses) that we incur as a result of your default under this Agreement and/or subsequent to the termination or expiration of this Agreement in obtaining injunctive or other relief for the enforcement of any provisions of this Section 18, which will be in addition to amounts due to us under Section 18.11.
- 18.9 *Return Confidential Information.* You agree to immediately return to us the Manual, and all other manuals, records, and instructions containing Confidential Information (including, without limitation, any copies thereof, even if such copies were made in violation of this Agreement), all of which are acknowledged to be our property.
- 18.10 *Right to Enter and Continue Operations.* In order to preserve the goodwill of the System following termination, we (or our designee) will have the right to enter the Franchised Business (without liability to you, your Owners, or otherwise) for the purpose of continuing the Franchised Business's operation and maintaining the goodwill of the business.

- 18.11 *Lost Future Royalties.* If we terminate this Agreement based on your default under this Agreement, in addition to all other amounts due to us under this Agreement, you agree to pay to us, as liquidated damages, an amount calculated as follows: **(a)** the average of your monthly Royalty Fees that are due under this Agreement for the twelve (12) months immediately before your abandonment or our delivery of any notice of default (or, if you have been operating for less than twelve (12) months, the average of your monthly Royalty Fees, or the Minimum Royalty, whichever is greater, for the number of months you have operated the Franchised Business); and **(b)** multiplied by the lesser of thirty-six (36) or the number of months remaining in the then-current term of this Agreement under Section 2.
- 18.12 *Our Rights.* You agree not to do anything that would potentially interfere with or impede the exercise of our rights under this Section 18.
- 18.13 *Offsets.* We have the right to offset amounts that you owe to us against any payment that we may be required to make under this Agreement.

19 COVENANTS

- 19.1 *Full Time Efforts.* You agree that during the term of this Agreement, except as we have otherwise approved in writing, you (or your Agency Principal or Manager) will devote full time, energy, and best efforts to the management and operation of the Franchised Business.
- 19.2 *Understandings.*
- 19.2.1 You acknowledge and agree that: **(a)** pursuant to this Agreement, you will have access to valuable trade secrets, specialized training and Confidential Information from us and our affiliates regarding the development, operation, management, purchasing, sales and marketing methods and techniques of the System; **(b)** the System and the opportunities, associations and experience we have established and that you will have access to under this Agreement are of substantial and material value; **(c)** in developing the System, we and our affiliates have made and continue to make substantial investments of time, technical and commercial research, and money; **(d)** we would be unable to adequately protect the System and its trade secrets and Confidential Information against unauthorized use or disclosure and would be unable to adequately encourage a free exchange of ideas and information among franchisees in our system if franchisees were permitted to hold interests in Competitive Businesses; and **(e)** restrictions on your right to hold interests in, or perform services for, Competitive Businesses will not unreasonably or unnecessarily hinder your activities.
- 19.2.2 As used in this Section 19, the term “**Competitive Business**” is agreed to mean any business that is engaged in the development, marketing, franchising, or distribution of products and/or services (whether patented or otherwise) which involve or relate to our business (e.g. personal lines insurance, auto insurance, home insurance, motorcycle insurance, RV insurance, boat insurance, condo insurance, renters insurance, commercial insurance, life insurance, etc.), or other products and/or technology developed by us during the term of this Agreement.
- 19.3 *Covenant Not to Compete or Engage in Injurious Conduct.* Accordingly, you covenant and agree that, during the term of this Agreement and for a continuous period of two (2) years after the non-renewal, expiration or termination of this Agreement, and/or a transfer as contemplated in Section 16, you will not directly, indirectly, for yourself, or through, on behalf of, or in conjunction with any party, in any manner whatsoever, own, maintain, develop, operate, join, engage in, act as a consultant to, franchise or license, make loans to, lease real

or personal property to, be associated with, accept any compensation or remuneration from, and/or have any interest whatsoever in, or render services or give advice to, any Competitive Business or otherwise Compete against us or our affiliates. During the term of this Agreement, there is no geographical limitation on the restrictions set forth herein. During the two (2) year period following the expiration, non-renewal, or earlier termination of this Agreement, or a transfer as contemplated under Section 16, these restrictions will apply within a twenty-five (25) mile radius from the Approved Location from which you were operating the Franchised Business at the time of termination, expiration, non-renewal or transfer (the "**Restricted Area**"). These restrictions will not apply to businesses that you operate that we (or our affiliates) have franchised to you pursuant to a valid franchise agreement. The term "**Compete**" shall mean any of the following: **(1)** writing or selling insurance policies (i) to any person that resides within the Restricted Area or (ii) that apply to or cover any real, personal, or commercial property located within the Restricted Area; **(2)** receiving any compensation or remuneration associated with any personal or commercial insurance lines policies (i) for any person that resides within the Restricted Area or that covers any real, personal or commercial property located within the Restricted Area or (ii) sold or serviced by any Competitive Business operating in the Restricted Area; and **(3)** soliciting or accepting business from Referral Sources located within the Restricted Area.

- 19.4 *Restriction on Soliciting Clients and Prospective Clients.* You agree that during the term of this Agreement, you will not attempt to call on, solicit, accept business from, or take away any clients or Prospective Clients of the Franchised Business or of us or our affiliates for the benefit of any person or entity outside the System. You further agree that you will not call on, solicit, accept business from, or take away for the benefit of yourself or any other person or entity, any Prospective Clients or clients of the Franchised Business or of us or our affiliates, that you worked with or serviced in any capacity or that you received any confidential or proprietary information about, regarding the sale or other offer of products or services similar to those provided by the Franchised Business, for a continuous period of two (2) years after the non-renewal, expiration or termination of this Agreement, and/or a transfer as contemplated in Section 16. The term "**Prospective Client**" includes any person or entity that received a quote for insurance from the Franchised Business, or any person or entity whose information was provided to the Franchised Business, at any time during the six (6) month period preceding the termination, expiration, non-renewal or transfer of the Agreement.
- 19.5 *Restriction on Soliciting other Goosehead Franchises.* You agree that you will not call on, solicit, or take away for the benefit of yourself or any other person or entity any franchises in the System during the term of this Agreement and for a continuous period of two (2) years after the non-renewal, expiration or termination of this Agreement, and/or a transfer as contemplated in Section 16.
- 19.6 *Restriction on Soliciting Referral Sources.* You agree that during the term of this Agreement, and for a continuous period of two (2) years after the non-renewal, expiration or termination of this Agreement, and/or a transfer as contemplated in Section 16 you will not attempt to call on, solicit, accept leads or business from, utilize, or take away any Referral Sources relating to the sale of insurance products for the benefit of any person or entity outside the System. "**Referral Sources**" include any mortgage specialist or professional, mortgage banker, loan officer, real estate agent, or any other person employed by or working in any capacity with any entity that has provided two (2) or more referrals to you or the Franchised Business or to us or our affiliates of clients who successfully purchased Approved Insurance Products during the twenty-four (24) month period prior to the termination, expiration, non-renewal or transfer of this Agreement with whom you had contact as a result of or through the operation of the Franchised Business.

- 19.7 *Approved Location.* You further covenant and agree that, for a continuous period of two (2) years after the expiration of this Agreement, the non-renewal of this Agreement, the termination of this Agreement, and/or a transfer as contemplated in Section 16 you will not directly or indirectly, for yourself, or through, on behalf of, or in conjunction with any person, firm, partnership, corporation, or other entity, sell, assign, lease, and/or transfer the Approved Location to any person, firm, partnership, corporation, or other entity that you know, or have reason to know, intends to operate a Competitive Business at the Approved Location. You agree that, by the terms of any conveyance, selling, assigning, leasing or transferring your interest in the Approved Location, you shall include these restrictive covenants as necessary to ensure that a Competitive Business that would violate this Section is not operated at the Approved Location for this two-year period, and you will take all steps necessary to ensure that these restrictive covenants become a matter of public record.
- 19.8 *Periods of Non-Compliance.* Any period of non-compliance with the requirements of this Section 19, whether such non-compliance takes place after termination, expiration, non-renewal, and/or a transfer, will not be credited toward satisfying the two (2) year obligation specified above.
- 19.9 *Publicly-Held Entities.* Section 19.3 will not apply to your ownership of less than five percent (5%) beneficial interest in the outstanding equity securities of any publicly-held corporation. As used in this Agreement, the term “**publicly-held corporation**” will be deemed to refer to a corporation which has securities that have been registered under the Securities Exchange Act of 1934.
- 19.10 *Personal Covenants.* You agree to require and obtain execution of covenants similar to those set forth in Sections 9.3, 11, 16, 18, and this Section 19 (as modified to apply to an individual), from your Agency Principals, Managers, employees and other managerial and/or executive staff, as well as your Owners. The covenants required by this Section must be in the forms provided in Exhibit D to this Agreement. If you do not obtain execution of the covenants required by this section and deliver to us those signed covenants, that failure will constitute a default under Section 17.2.6.
- 19.11 *Construction.* The parties agree that each of the foregoing covenants in this Section will be construed as independent of any other covenant or provision of this Agreement. We have the right to reduce in writing the scope of any part of this Section 19 and, if we do so, you agree to comply with the obligations as we have reduced them.
- 19.12 *Claims Not a Defense.* You agree that the existence of any claims you may have against us, whether or not arising from this Agreement, will not constitute a defense to our enforcement of the covenants in this Section 19. You agree to pay all costs and expenses (including without limitation reasonable attorneys’ fees, court costs, discovery costs, and all other related expenses) that we incur in connection with the enforcement of this Section 19.
- 19.13 *Covenant as to Anti-Terrorism Laws.* You and the Owners agree to comply with and/or to assist us to the fullest extent possible in our efforts to comply with Anti-Terrorism Laws. In connection with such compliance, you and the Owners certify, represent, and warrant that none of their respective property or interests are “blocked” under any of the Anti-Terrorism Laws and that neither you nor any of the Owners are in violation of any of the Anti-Terrorism Laws. You also agree not to knowingly hire or do business with (or continue to employ or do business with) any party who is blocked under any of the Anti-Terrorism Laws. The term “**Anti-Terrorism Laws**” means Executive Order 13224 issued by the President of the United States, as supplemented, the USA PATRIOT Act, and all other laws and regulations addressing or in any way relating to terrorist acts and/or acts of war.

- 19.14 *Book of the Business.* You specifically acknowledge that all insurance policies sold by you, your Agency Principals, Managers or employees are and will remain our property, but, subject to the terms of this Agreement, during the term of this Agreement, you will be entitled to benefit from the revenue generated by the operation of the Franchised Business.
- 19.15 *Defaults.* You acknowledge and agree that your violation of the terms of this Section 19 would result in irreparable injury to us for which no adequate remedy at law may be available, and you accordingly consent to the issuance of an injunction prohibiting any conduct in violation of the terms of this Section 19.

20 TAXES, PERMITS, AND INDEBTEDNESS

- 20.1 *Payment of Taxes.* You agree to promptly pay when due all taxes levied or assessed, including, without limitation, unemployment and sales taxes, and all accounts and other indebtedness of every kind that you incur in the conduct of the Franchised Business. You agree to pay us an amount equal to any sales tax, gross receipts tax, or similar tax imposed on us with respect to any payments that you make to us as required under this Agreement, unless the tax is credited against income tax that we otherwise pay to a state or federal authority.
- 20.2 *Payment of Vendors.* You agree to promptly pay when due all trade creditors and vendors (including any that are affiliated with us) that supply goods or services to you and/or the Franchised Business.
- 20.3 *Your Right to Contest Liabilities.* If there is a bona fide dispute as to your liability for taxes assessed or other indebtedness, you may contest the validity or the amount of the tax or indebtedness in accordance with procedures of the taxing authority or applicable law; however, in no event will you permit a tax sale or seizure by levy of execution or similar writ or warrant, or attachment by a creditor, to occur against the premises of the Franchised Business, or any improvements thereon.
- 20.4 *Compliance with Law.* You agree to comply with all federal, state, and local laws, rules, and regulations, and to timely obtain any and all permits, certificates, or licenses necessary for the full and proper conduct of the Franchised Business, including, without limitation, licenses to do business, health certificates, fictitious name registrations, sales tax permits, and fire clearances. To the extent that the requirements of any such laws are in conflict with the terms of this Agreement, the Manual, or our other instructions, you agree to: **(a)** comply with said laws; **(b)** immediately provide us with written notice describing the nature of the conflict; and **(c)** cooperate with us and our counsel in developing a way to comply with the terms of this Agreement, as well as applicable law, to the extent that it is possible to do so.
- 20.5 *Notice of Violations and Actions.* You agree to notify us in writing within five (5) days after: **(a)** you receive notice of any health or safety violation, any investigation by a government entity, any complaint or notice from the state or federal department of insurance or department of financial services, the commencement of any action, suit, or proceeding, and of the issuance of any order, writ, injunction, award, or decree of any court, agency, or other governmental instrumentality; **(b)** the occurrence of any accident or injury which may adversely affect the operation of the Franchised Business or your financial condition, or give rise to liability or a claim against either party to this Agreement; or **(c)** the discovery of any facts that may give rise to a professional liability claim against either party to this Agreement.

21 INDEPENDENT CONTRACTOR AND INDEMNIFICATION

21.1 *Independent Contractor Relationship.* The parties acknowledge and agree that:

21.1.1 This Agreement does not create a fiduciary relationship between them;

21.1.2 You are the only party that will be in day-to-day control of the Franchised Business, even though we will share the brand and Proprietary Marks as specified in this Agreement, and neither this Agreement nor the System, guidance, Computer System, Required Software, processes, or requirements under which you operate alter that basic fact;

21.1.3 Nothing in this Agreement and nothing in our course of conduct is intended to make either party an agent, legal representative, subsidiary, joint venturer, partner, employee, or servant of the other for any purpose whatsoever; and

21.1.4 Neither this Agreement nor our course of conduct is intended, nor may anything in this Agreement (nor our course of conduct) be construed, to state or imply that we are the employer of your employees and/or independent contractors, nor *vice versa*.

21.2 *Notice of Status.* At all times during the term of this Agreement and any extensions hereof, you will hold yourself out to the public as an independent contractor operating the business pursuant to a franchise agreement with us. You agree to take such action as may be necessary to do so, including, without limitation, exhibiting a notice of that fact in a conspicuous place at the Approved Location, the content of which we reserve the right to specify.

21.3 *No Contracts in our Name.* It is understood and agreed that, except as may be necessary for you to provide Approved Insurance Products or Approved Products and Services to clients using the Proprietary Marks, nothing in this Agreement authorizes you to make any contract (including leases), agreement, warranty, or representation on our behalf, or to incur any debt or other obligation in our name; and that we will in no event assume liability for, or be deemed liable under this Agreement as a result of, any such action; nor will we be liable by reason of any act or omission in your conduct of the Franchised Business or for any claim or judgment arising therefrom against either party to this Agreement.

21.4 *Indemnification.* You agree to indemnify and hold harmless each of the Franchisor Parties against any and all Damages arising directly or indirectly from any Asserted Claim as well as from your breach of this Agreement. Your indemnity obligations will survive the expiration, non-renewal, termination, or transfer of this Agreement, and will not be affected by the presence of any applicable insurance policies and coverages that we may maintain.

21.5 *Definitions.* The parties agree that the following terms will have the following meanings:

21.5.1 “**Asserted Claim**” means any allegation, claim or complaint that is the result of, or in connection with, your exercise of your rights and/or carrying out of your obligations under this Agreement (including any claim associated with your operation of the Franchised Business or otherwise and any actual or alleged claim that we and you are joint employers of any of your employees or personnel), or any default by you under this Agreement, notwithstanding any claim that any Franchisor Party was or may have been negligent.

21.5.2 “**Franchisor Parties**” means us, our shareholders, parents, subsidiaries, and affiliates, and their respective executives, officers, directors, employees, and agents.

21.5.3 **"Damages"** means all claims, demands, causes of action, suits, damages, liabilities, fines, penalties, assessments, judgments, losses, and expenses (including without limitation expenses, costs and attorneys' fees incurred for any indemnified party's primary defense or for enforcement of its indemnification rights).

22 FORCE MAJEURE

22.1 *Impact.* Neither party will be responsible to the other for non-performance or delay in performance occasioned by causes beyond its control, including without limiting the generality of the foregoing: **(a)** acts of nature; **(b)** acts of war, terrorism, or insurrection; **(c)** strikes, lockouts, labor actions, boycotts, floods, fires, hurricanes, tornadoes, and/or other casualties; and/or **(d)** our inability (and that of our affiliates and/or suppliers) to manufacture, purchase, provide, and/or cause delivery of any services or products used in the operation of the Franchised Business.

22.2 *Transmittal of Funds.* The inability of either party to obtain and/or remit funds will be considered within control of such party for the purpose of Section 22.1. If any such delay occurs, any applicable time period will be automatically extended for a period equal to the time lost; provided, however, that the party affected makes reasonable efforts to correct the reason for such delay and gives to the other party prompt notice of any such delay; and further provided, however, that you will remain obligated to promptly pay all fees owing and due to us under this Agreement, without any such delay or extension.

23 APPROVALS AND WAIVERS

23.1 *Request for Approval.* Whenever this Agreement requires our prior approval or consent, you agree to make a timely written request to us, and such approval or consent must be obtained in writing.

23.2 *No Warranties or Guarantees.* You acknowledge and agree that we make no warranties or guarantees upon which you may rely, and that we assume no liability or obligation to you, by providing any waiver, approval, consent, or suggestion to you in connection with this Agreement, or by reason of any neglect, delay, or denial of any request.

23.3 *No Waivers.* No delay, waiver, omission, or forbearance on our part to exercise any right, option, duty, or power arising out of any breach or default by you or any other franchisee under any of the terms, provisions, covenants, or conditions of this Agreement, and no custom or practice by the parties at variance with the terms of this Agreement, will constitute our waiver of our right to enforce any such right, option, duty, or power as against you, or as to subsequent breach or default by you. If we accept late payments from you or any payments due, that will not be deemed to be our waiver of any earlier or later breach by you of any terms, provisions, covenants, or conditions of this Agreement. No course of dealings or course of conduct will be effective to amend the terms of this Agreement.

24 NOTICES

Any and all notices required or permitted under this Agreement must be in writing and must be personally delivered, sent by certified U.S. mail, or by other means which affords the sender evidence of delivery, of rejected delivery, or attempted delivery to the respective parties at the addresses shown on the signature page of this Agreement, unless and until a different address has been designated by written notice to the other party. Any notice by a means that gives the sender evidence of delivery, rejected delivery, or delivery that is not possible because the recipient moved and left no forwarding address will be deemed to have been given at the date

and time of receipt, rejected, and/or attempted delivery. The Manual, any changes that we make to the Manual, and/or any other written instructions that we provide relating to operational matters, are not considered to be “notices” for the purpose of the delivery requirements in this Section 24.

25 ENTIRE AGREEMENT AND AMENDMENT

- 25.1 *Entire Agreement.* This Agreement and the exhibits referred to in this Agreement constitute the entire, full, and complete Agreement between the parties to this Agreement concerning the subject matter hereof, and supersede all prior agreements. The parties confirm that: **(a)** they were not induced by any representations other than the words of this Agreement (and the franchise disclosure document (the “**FDD**”)) before deciding whether to sign this Agreement; and **(b)** they relied only on the words printed in this Agreement in deciding whether to enter into this Agreement. Nothing in this or in any related agreement, however, is intended to disclaim the representations we made in the FDD that we furnished to you.
- 25.2 *Amendment.* Except for those changes that we are permitted to make unilaterally under this Agreement, no amendment, change, or variance from this Agreement will be binding on either party unless mutually agreed to by the parties and executed by their authorized officers or agents in writing.

26 SEVERABILITY AND CONSTRUCTION

- 26.1 *Introductory Paragraphs.* The parties agree that the introductory paragraphs of this Agreement, under the heading “Introduction,” are accurate, and the parties agree to incorporate those paragraphs into the text of this Agreement as if they were printed here.
- 26.2 *Severability.* Except as expressly provided to the contrary herein, each portion, section, part, term, and/or provision of this Agreement will be considered severable; and if, for any reason, any section, part, term, and/or provision herein is determined to be invalid and contrary to, or in conflict with, any existing or future law or regulation by a court or agency having valid jurisdiction, such will not impair the operation of, or have any other effect upon, such other portions, sections, parts, terms, and/or provisions of this Agreement as may remain otherwise intelligible; and the latter will continue to be given full force and effect and bind the parties hereto; and said invalid portions, sections, parts, terms, and/or provisions will be deemed not to be a part of this Agreement. Further, the parties agree that each section, part, term, and/or provision herein that is determined to be invalid and contrary to, or in conflict with, any existing or future law or regulation by a court or agency having valid jurisdiction, shall be reformed and construed by the court or agency to the extent permitted by law so that it would be valid, legal and enforceable to the maximum extent possible.
- 26.3 *No Third Party Rights.* Except as expressly provided to the contrary herein, nothing in this Agreement is intended, nor will be deemed, to confer upon any person or legal entity other than you, us, and such of our respective successors and assigns as may be contemplated (and, as to you, permitted) by Section 16, any rights or remedies under or by reason of this Agreement.
- 26.4 *Captions Do Not Amend Terms.* All captions in this Agreement are intended solely for the convenience of the parties, and no caption will be deemed to affect the meaning or construction of any provision hereof.
- 26.5 *Including.* The parties agree that when used in this Agreement, the terms “includes” and “including” means “including but not limited to”.

- 26.6 *Survival.* All provisions of this Agreement which, by their terms or intent, are designed to survive the expiration, non-renewal, termination, or transfer of this Agreement, will so survive the expiration, non-renewal, termination, and/or transfer of this Agreement.
- 26.7 *How We Exercise Our Rights.* Although we may exercise any of our rights, carry out any of our obligations, or otherwise discharge any of our duties under this Agreement directly, through the use of employees, independent contractors, professional advisors (for example, a Certified Public Accountant), or otherwise, we will still remain responsible for the proper performance of our obligations to you under this Agreement.
- 26.8 *Expenses.* Each party will bear all of the costs of exercising its rights and carrying out its responsibilities under this Agreement, except as otherwise provided.
- 26.9 *Counterparts.* This Agreement may be signed in counterparts, and signature pages may be exchanged by e-mail or the internet. Each such counterpart, when taken together with all other identical copies of this Agreement also signed in counterpart, will be considered as one complete Agreement.

27 APPLICABLE LAW AND DISPUTE RESOLUTION

- 27.1 *Choice of Law.* This Agreement takes effect when we accept and sign this document. This Agreement will be interpreted and construed exclusively under the laws of the State of Texas, which laws will prevail in the event of any conflict of law (without regard to, and without giving effect to, the application of Texas choice-of-law rules). Nothing in this Section 27.1 is intended by the parties to invoke the application of any franchise, business opportunity, antitrust, implied covenant, unfair competition, fiduciary, and/or other doctrine of law of the State of Texas (or any other state) that would not otherwise apply without this Section 27.1.
- 27.2 *Arbitration.* If the parties are unable to resolve a dispute by mediation as provided in Section 27.3, then except as otherwise provided in Section 27.5, any dispute, claim, controversy, or cause of action (collectively “**claims**”) incident to or arising from the terms of this Agreement, or the relationship created by this Agreement, shall be resolved by binding arbitration. The arbitration shall be administered by JAMS, Inc. (formerly, Judicial Arbitration and Mediation Services, Inc.) (“**JAMS**”) and shall be conducted pursuant to the then-current rules of JAMS. The arbitration will be administered by the JAMS office at its location nearest to our then-current principal place of business (currently, Westlake, Texas). If there is no JAMS office within fifty (50) miles of our then-current principal place of business, then the arbitration will be administered by the American Arbitration Association (“**AAA**”) pursuant to the then-current AAA rules at an AAA approved location nearest to our then-current principal place of business.
- 27.2.1 In any arbitration proceeding, there shall be a single arbitrator selected in accordance with the JAMS rules (or AAA rules, if applicable).
- 27.2.2 The party initiating arbitration shall pay the filing fee of the arbitration administrator, if any.
- 27.2.3 Neither party may assert claims against the other on behalf of a class. No arbitration commenced by either party may be joined with any other arbitration involving either party, and no other parties may be joined or may intervene in any arbitration between

the parties. The arbitrator shall have no power to consolidate claims or disputes from other parties.

- 27.2.4 The arbitrator shall render his or her decision based solely on the terms of the Agreement and the law of the State of Texas (including, where applicable, federal law). The arbitrator shall apply the Federal Rules of Civil Procedure and the Federal Rules of Evidence unless otherwise modified by JAMS rules (or AAA rules, if applicable). The arbitrator shall set forth his or her decision and the basis for that decision in writing. The arbitrator may award such relief as is recoverable in law or in equity, except that the arbitrator shall not award punitive or exemplary damages of any kind, including without limitations double, treble, and/or any enhanced damages provided for by statute.
- 27.2.5 The arbitration proceeding shall remain confidential and all evidence taken, and the opinion, shall be considered confidential information and precluded from disclosure. No decision by the arbitrator of an issue that arises in any arbitration proceeding between us and you will be applied in any subsequent arbitration proceeding between us and you. No decision by the arbitrator of an issue that arises in any arbitration proceeding between us and another franchisee of ours can be applied in any arbitration proceeding between us and you.
- 27.2.6 Judgment upon any award rendered by the arbitrators may be entered in any court having jurisdiction.
- 27.2.7 Any disputes concerning the enforceability or scope of the arbitration clause shall be resolved pursuant to the Federal Arbitration Act, 9 U.S.C. §§ 1 et seq. ("**FAA**"), and the parties agree that the FAA preempts any state law restriction on the enforcement of the arbitration clause. If either we or you commence any action in any court of a claim that is arbitrable under this Agreement, the party commencing the action shall pay the costs, including without limitation reasonable attorneys' fees, incurred by the other party in enforcing the arbitration clause.
- 27.2.8 All costs incurred by the Prevailing Party in the arbitration, including without limitation reasonable attorneys' fees and arbitrators' fees, shall be paid by the non-prevailing party. The award of the arbitrators shall include an award of such costs. The term "Prevailing Party" shall be the party who, as determined by the arbitrator, substantially obtains or defeats the relief sought in arbitration.
- 27.2.9 If any portion of this Section is held to be invalid or unenforceable, or if any portion of this Section would, if effective, violate applicable law, that portion of this Section shall be void and of no effect, but the remainder of this Section shall remain in full force and effect.
- 27.2.10 The parties agree that this Section shall survive the expiration, non-renewal, termination, or transfer of this Agreement pursuant to Section 26.6.
- 27.3 **Mediation.** Before any party may bring an action in court or arbitration against the other, the parties agree that they must first meet to mediate the dispute (except as otherwise provided in Section 27.5). Any such mediation will be non-binding. The mediation shall be conducted by JAMS and shall be conducted pursuant to the then-current rules of JAMS. The mediation will be held in the JAMS office at its location nearest to our then-current principal place of business (currently, Westlake, Texas). If there is no JAMS office within fifty (50) miles of our then-current principal place of business, then the mediation will be conducted by the AAA

pursuant to the then-current AAA rules at an AAA approved location nearest to our then-current principal place of business. You agree to pay us all damages, costs and expenses (including without limitation reasonable attorneys' fees, arbitration fees, discovery costs, and all other related expenses) that we incur if you commence an action in court or arbitration against us without first engaging in mediation as required by this provision.

- 27.4 *Parties Rights Are Cumulative.* No right or remedy conferred upon or reserved to us or you by this Agreement is intended to be, nor will be deemed, exclusive of any other right or remedy herein or by law or equity provided or permitted, but each will be cumulative of every other right or remedy.
- 27.5 *Injunctions.* Nothing contained in this Agreement will bar our right to obtain injunctive relief in a court of competent jurisdiction against threatened conduct that will cause us loss or damages, under the usual equity rules, including the applicable rules for obtaining restraining orders and preliminary injunctions.
- 27.6 **WAIVER OF JURY TRIALS. EACH PARTY TO THIS AGREEMENT IRREVOCABLY WAIVES TRIAL BY JURY IN ANY ACTION, PROCEEDING, OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, BROUGHT BY EITHER OF THEM AGAINST THE OTHER, WHETHER OR NOT THERE ARE OTHER PARTIES IN SUCH ACTION OR PROCEEDING.**
- 27.7 **MUST BRING CLAIMS WITHIN ONE YEAR. EACH PARTY TO THIS AGREEMENT AGREES THAT ANY AND ALL CLAIMS AND ACTIONS ARISING OUT OF OR RELATING TO THIS AGREEMENT, THE PARTIES' RELATIONSHIP, AND/OR YOUR OPERATION OF THE FRANCHISED BUSINESS, BROUGHT BY ANY PARTY HERETO AGAINST THE OTHER, SHALL BE COMMENCED WITHIN ONE (1) YEAR FROM THE OCCURRENCE OF THE FACTS GIVING RISE TO SUCH CLAIM OR ACTION, OR, IT IS EXPRESSLY ACKNOWLEDGED AND AGREED BY ALL PARTIES, SUCH CLAIM OR ACTION SHALL BE IRREVOCABLY BARRED.**
- 27.8 **WAIVER OF PUNITIVE DAMAGES. EACH PARTY TO THIS AGREEMENT HEREBY WAIVES TO THE FULLEST EXTENT PERMITTED BY LAW ANY RIGHT TO OR CLAIM OF ANY PUNITIVE OR EXEMPLARY DAMAGES AGAINST THE OTHER, AND AGREE THAT IN THE EVENT OF A DISPUTE BETWEEN THEM EACH SHALL BE LIMITED TO THE RECOVERY OF ANY ACTUAL DAMAGES SUSTAINED BY IT.**
- 27.9 *Payment of Legal Fees.* You agree to pay us all damages, costs and expenses (including without limitation reasonable attorneys' fees, arbitration fees, discovery costs, and all other related expenses) that we incur after the termination, non-renewal, expiration, or transfer of the franchise granted under this Agreement in: (a) obtaining injunctive or other relief for the enforcement of any provisions of this Agreement (including without limitation Sections 9, 11 and 17); (b) successfully defending a claim from you that we misrepresented the terms of this Agreement, fraudulently induced you to sign this Agreement, that the provisions of this Agreement are not fair, were not properly entered into, and/or that the terms of this Agreement (as it may be amended by its terms) do not exclusively govern the parties' relationship and/or (c) successfully defending a claim from you in a court outside of Texas and the case is then moved back to Texas pursuant to Section 27.1.

28 ACKNOWLEDGMENTS

- 28.1 *Your Investigation of the Franchised Business Possibilities.* You acknowledge and agree that you have conducted an independent investigation of the Franchised Business, recognize that this business venture involves business risks, and that your success will be largely dependent upon your ability (or, if you are an entity, your Owners and Agency Principals as independent businesspersons).

- 28.2 *No Warranties or Guarantees.* We expressly disclaim the making of, and you acknowledge and agree that you have not received, any warranty or guarantee, express or implied, as to the potential volume, profits, or success of the business venture contemplated by this Agreement.
- 28.3 *Receipt of FDD and Complete Agreement.* You acknowledge and agree that you received a copy of this Agreement, the exhibits, and agreements relating to this Agreement (if any), with all of the blank lines filled in, and had ample time within which to review with applicable advisors. You also acknowledge that you received the FDD at least fourteen (14) days before the date on which this Agreement was signed.
- 28.4 *You Have Read the Agreement.* You acknowledge and agree that you have read and understood the FDD, this Agreement, and the exhibits to this Agreement.
- 28.5 *Your Advisors.* You acknowledge that we have recommended that you seek advice from advisors of your own choosing (including a lawyer and an accountant) about the potential benefits and risks of entering into this Agreement, and that you have had sufficient time and opportunity to consult with those advisors.
- 28.6 *No Conflicting Obligations.* Each party represents and warrants to the others that there are no other agreements, court orders, or any other legal obligations that would preclude or in any manner restrict such party from: **(a)** negotiating and entering into this Agreement; **(b)** exercising its rights under this Agreement; and/or **(c)** fulfilling its responsibilities under this Agreement.
- 28.7 *Your Responsibility for the Choice of the Approved Location.* You acknowledge and agree that you have sole and complete responsibility for the choice of the Approved Location; that we have not (and will not be deemed to have, even by our approval of the site that is the Approved Location) given any representation, promise, or guarantee of your success at the Approved Location; and that you will be solely responsible for your own success at the Approved Location.
- 28.8 *Your Responsibility for Operation of the Franchised Business.* Although we retain the right to establish and periodically modify System standards, which you have agreed to maintain in the operation of the Franchised Business, you retain the right and sole responsibility for the day-to-day management and operation of the Franchised Business and the implementation and maintenance of system standards at the Franchised Business.
- 28.9 *Different Franchise Offerings to Others.* You acknowledge and agree that we may modify the terms under which we will offer franchises to other parties in any manner and at any time, which offers and agreements have or may have terms, conditions, and obligations that may differ from the terms, conditions, and obligations in this Agreement.
- 28.10 *Our Advice.* You acknowledge and agree that our advice is just that; that our advice is not a guarantee of success; and that you are the party that must reach and implement your own decisions about how to operate the Franchised Business on a day-to-day basis under the System.
- 28.11 *Your Independence.* You acknowledge and agree that:
- 28.11.1 You are the only party that employs your employees (even though we may provide you with advice, guidance, and training);

- 28.11.2 We are not your employer nor are we the employer of any of your staff, and even if we express an opinion or provide advice, we will play no role in your decisions regarding their employment (including matters such as recruitment, hiring, compensation, scheduling, employee relations, labor matters, review, discipline, and/or dismissal);
- 28.11.3 The guidance that we provide, and requirements under which you will operate, are intended to promote and protect the value of the brand and the Proprietary Marks;
- 28.11.4 When forming and in operating your business, you had to adopt standards to operate that business, and that instead of developing and implementing your own standards (or those of another party), you chose to adopt and implement our standards for your business (including the System and the requirements under this Agreement); and
- 28.11.5 You have made (and will remain responsible at all times for) all of the organizational and basic decisions about establishing and forming your entity, operating your business (including adopting our standards as your standards), and hiring employees and employment matters (including matters such as recruitment, hiring, compensation, scheduling, employee relations, labor matters, review, discipline, and/or dismissal), engaging professional advisors, and all other facets of your operation.
- 28.12 *Success Depends on You.* You acknowledge and agree that the success of the Franchised Business is speculative and depends, to a large extent, upon your ability as an independent businessperson, your active participation in the daily affairs of the business, market conditions, area competition, availability of product, quality of services provided as well as other factors. We do not make any representation or warranty express or implied as to the potential success of the business venture contemplated hereby.
- 28.13 *Signatories.* Each person signing this Agreement as the “Franchisee” (each, a “**Signatory**”) agrees that:
- 28.13.1 Each Signatory will have the power to individually bind “Franchisee” with respect to us and third parties;
- 28.13.2 We have the right to treat each Signatory as having the full authority to bind all other Signatories in any and all matters;
- 28.13.3 We have the right to treat each Signatory as if they represent and can act on behalf of all the other Signatories in all matters;
- 28.13.4 Even though there may be more than one Signatory, all of the Signatories’ rights will be one and none of the Signatories will have the right to exercise any right independent of (and/or apart from) one another;
- 28.13.5 We have the right to communicate with or provide notice to any Signatory, and such communication or notice will be deemed as having been given to all Signatories;
- 28.13.6 If there is a conflict among the Signatories (including us receiving conflicting information from or requests between the Signatories), we have the right to select from among any conflicting or inconsistent requests by, or information from, any of the Signatories, and our selection in such case will be final and dispositive with respect to any such conflict; and

28.13.7 Each of the Signatories agree, no later than sixty (60) days following the Effective Date, to form a corporation, partnership, limited liability company or other entity, owned solely by the Signatories, and to transfer this Agreement and all of the Signatories' interests in and rights and obligations under this Agreement to such entity, which transfer we must approve in advance in writing.

28.14 *General Release.* If this Agreement is not the first contract between you (and your affiliates) and us (and our affiliates), then you agree to the following:

You (on behalf of yourself and your parent, subsidiaries and affiliates and their respective past and present members, owners, officers, directors, members, managers, shareholders, agents and employees, in their corporate and individual capacities) and all guarantors of your obligations under this Agreement (collectively, "Releasors") freely and without any influence forever release and covenant not to sue us, our parents, subsidiaries and affiliates and their respective past and present officers, directors, shareholders, agents and employees, in their corporate and individual capacities (collectively "Releasees"), with respect to any and all claims, demands, liabilities and causes of action of whatever kind or nature, whether known or unknown, vested or contingent, suspected or unsuspected (collectively, "claims"), which any Releasor now owns or holds or may at any time have owned or held, including, without limitation, claims arising under federal, state and local laws, rules and ordinances and claims arising out of, or relating to this Agreement and all other agreements between any Releasor and any Releasee, the sale of any franchise to any Releasor, the development and operation of the Goosehead Businesses and the development and operation of all other businesses operated by any Releasor that are franchised by any Releasee. You expressly agree that fair consideration has been given by us for this General Release and you fully understand that this is a negotiated, complete, and final release of all claims. This General Release does not release any claims arising from representations made in the FDD and its exhibits or otherwise impair or affect any claims arising after the date of this Agreement.

IN WITNESS WHEREOF, the parties hereto have duly signed and delivered this Agreement in duplicate on the day and year first above written.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____

By: _____

Name: John O'Connor

Name: _____

Title: General Counsel

Title: Agency Owner

Effective Date: _____

Address for Notices:

Address for Notices:

1500 Solana Blvd., Suite 4500
Westlake, Texas 76262

Attn: Legal Department

GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
EXHIBIT A
GUARANTEE, INDEMNIFICATION, AND ACKNOWLEDGMENT

In order to induce Goosehead Insurance Agency, LLC ("**Franchisor**") to sign the Goosehead Insurance Franchise Agreement between Franchisor and _____ ("**Franchisee**"), dated _____ (the "**Agreement**"), each of the undersigned parties (herein after referred to as "**Guarantor**"), jointly and severally, hereby unconditionally guarantee to Franchisor and its successors and assigns that all of Franchisee's obligations (monetary and otherwise) under the Agreement as well as any other contract between Franchisee and Franchisor (and/or Franchisor's affiliates) will be punctually paid and performed (the "**Guarantee**").

Each individual signing this Guarantee acknowledges and agrees, jointly and severally, that:

1. Upon Franchisor's demand, Guarantor will immediately make each payment required of Franchisee under the Agreement and/or any other contract with Franchisor and/or its affiliates.
2. Guarantor waives any right to require Franchisor to: **(a)** proceed against Franchisee for any payment required under the Agreement (and/or any other contract with Franchisor and/or its affiliates); **(b)** proceed against or exhaust any security from Franchisee; **(c)** pursue or exhaust any remedy, including any legal or equitable relief, against Franchisee; and/or **(d)** give notice of demand for payment by Franchisee.
3. Without affecting the obligations of the undersigned persons under this Guarantee, Franchisor may, without notice to the undersigned, extend, modify, or release any indebtedness or obligation of Franchisee, or settle, adjust, or compromise any claims against Franchisee. Each of the undersigned persons waive notice of amendment of the Agreement (and any other contract with Franchisor and/or Franchisor's affiliates) and notice of demand for payment by Franchisee, and agree to be bound by any and all such amendments and changes to the Agreement (and any other contract with Franchisor and/or Franchisor's affiliates).
4. Guarantor will defend, indemnify and hold Franchisor harmless against any and all losses, damages, liabilities, costs, and expenses (including without limitation reasonable attorneys' fees, court costs, discovery costs, and all other related expenses) resulting from, consisting of, or arising out of or in connection with any failure by Franchisee to perform any obligation of Franchisee under the Agreement (and any other contract with Franchisor and/or Franchisor's affiliates) and/or any amendment to the Agreement.
5. Guarantor will be personally bound by all of Franchisee's covenants, obligations, and promises in the Agreement (and any other contract with Franchisor and/or Franchisor's affiliates).
6. Guarantor agrees to be individually bound by all of Franchisee's covenants, obligations, and promises in the Agreement, which include, but are not limited to, the covenants in the following Sections of the Agreement: **Section 9.3** (generally regarding trademarks), **Section 11** (generally regarding confidentiality), **Section 16** (generally regarding Transfers), **Section 18** (generally regarding obligations upon termination, non-renewal or expiration of this Agreement), and **Section 19** (generally regarding covenants against competition) of the Agreement.
7. Guarantor understands that: **(a)** this Guarantee does not grant them any rights under the Agreement (including but not limited to the right to use any of Franchisor's marks such as the "Goosehead Insurance" marks) and/or the system licensed to Franchisee under the

Agreement; **(b)** that they have read, in full, and understand, all of the provisions of the Agreement that are referred to above in this paragraph, and that they intend to fully comply with those provisions of the Agreement as if they were printed here; and **(c)** that they have had the opportunity to consult with a lawyer of their own choosing in deciding whether to sign this Guarantee.

This Guarantee will be interpreted and construed in accordance with **Section 27** of the Agreement (including but not limited to the waiver of punitive damages, waiver of jury trial, agreement to bring claims within one (1) year, agreement to arbitrate and agreement not to engage in class or common actions). Among other things, that means that this Guarantee will be interpreted and construed exclusively under the laws of the State of Texas, and that in the event of any conflict of law, Texas law will prevail (without applying Texas conflict of law rules).

IN WITNESS WHEREOF, each of the undersigned persons has signed this Guarantee as of the date of the Agreement.

(in Guarantor's personal capacity)

Printed Name: _____

Date: _____

(in Guarantor's personal capacity)

Printed Name: _____

Date: _____

(in Guarantor's personal capacity)

Printed Name: _____

Date: _____

GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
EXHIBIT B
LIST OF OWNERS

Name of Owner	Interest %

Initials

Franchisee

Franchisor

GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
EXHIBIT C

**AUTHORIZATION AGREEMENT FOR ACH PAYMENTS
(DIRECT DEBITS FOR ROYALTY, MARKETING CONTRIBUTION, AND OTHER FEES)**

_____ (Name of Person or Legal Entity)
_____(ID Number)

The undersigned depositor ("**Depositor**" or "**Franchisee**") hereby authorizes Goosehead Insurance Agency, LLC ("**Franchisor**") to initiate debit entries and/or credit correction entries to the undersigned's checking and/or savings account(s) indicated below and the depository designated below ("**Depository**" or "**Bank**") to debit or credit such account(s) pursuant to our instructions.

_____	_____	
Depository	Branch	
_____	_____	_____
City	State	Zip Code
_____	_____	
Bank Transit/ABA Number	Account Number	

This authorization is to remain in full and force and effect until sixty days after we have received written notification from Franchisee of its termination.

Printed Name
of Depositor: _____

Signed By: _____

Printed Name: _____

Title: _____

Date: _____

GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
EXHIBIT D-1

CONFIDENTIALITY AND NON-DISCLOSURE AGREEMENT
(to be signed by franchisee with its executive/management and/or personnel)

THIS CONFIDENTIALITY AND NON-DISCLOSURE AND AGREEMENT (“**Agreement**”) is made on _____, by and between _____ (the “**Franchisee**”), and _____, who is an Owner, Agency Principal, Manager, supervisor, member, partner, Producer, or employee with Franchisee (the “**Member**”).

Background:

- A. Goosehead Insurance Agency, LLC (“**Franchisor**”) owns a format and system (the “**System**”) relating to the establishment and operation of “Goosehead Insurance” businesses providing insurance services, including personal lines insurance, auto insurance, home insurance, motorcycle insurance, RV insurance, boat insurance, condo insurance, renters insurance, commercial insurance, life insurance, etc., operating in structures that bear Franchisor’s interior and exterior trade dress, and under its Proprietary Marks (each, a “**Goosehead Business**”).
- B. Franchisor identifies Goosehead Businesses by means of certain trade names, service marks, trademarks, logos, emblems, and indicia of origin (including for example the mark “Goosehead Insurance”) and certain other trade names, service marks, and trademarks that Franchisor currently and may in the future designate in writing for use in connection with the System (the “**Proprietary Marks**”).
- C. Franchisor and Franchisee have executed a Franchise Agreement (“**Franchise Agreement**”) granting Franchisee the right to operate a Goosehead Business (the “**Franchised Business**”) and to offer and sell products, services, and other ancillary products approved by Franchisor and use the Proprietary Marks in connection therewith under the terms and conditions of the Franchise Agreement.
- D. The Member, by virtue of his or her position with Franchisee, will gain access to certain of Franchisor’s Confidential Information, as defined herein, and must therefore be bound by the same confidentiality provisions that Franchisee is bound by.

IN CONSIDERATION of these premises, the conditions stated herein, and for other good and valuable consideration, the sufficiency and receipt of which are acknowledged, the parties agree as follows:

- 1. Confidential Information. Member agrees that Member will not, during the term of the Franchise Agreement or thereafter, communicate, divulge, or use for the benefit of any other person, persons, partnership, entity, association, or corporation any Confidential Information, of the Franchised Business which may be communicated to Member or of which Member may be apprised by virtue of your operation under the terms of the Franchise Agreement. Any and all information, knowledge, know-how, and techniques which Franchisor designates as confidential will be deemed confidential for purposes of this Agreement, except information which Franchisee can demonstrate came to its attention before disclosure thereof by Franchisor; or which, at or after the time of disclosure by Franchisor to Franchisee, had become or later becomes a part of the public domain, through publication or communication by others. As used in this Agreement, the term “Confidential Information” includes, without

limitation, Franchisor's business concepts and plans, operating techniques, marketing methods, processes, vendor information and agreements, referral partner information, results of operations and quality control information, financial information, demographic and trade area information, market penetration techniques, plans, or schedules, the Manuals, client lists, client data, insurance carrier information, insurance policy information, underwriting guidelines, research, profiles, preferences, or statistics, itemized costs, franchisee composition, territories, and development plans, and all related trade secrets or other confidential or proprietary information treated as such by Franchisor, whether by course of conduct, by letter or report, or by the use of any appropriate proprietary stamp or legend designating such information or item to be confidential or proprietary, by any communication to such effect made prior to or at the time any Confidential Information is disclosed to the Member.

2. Injunctive Relief. Member acknowledges that any failure to comply with the requirements of this Agreement will cause Franchisor irreparable injury, and Member agrees to pay all costs (including without limitation reasonable attorneys' fees, court costs, discovery costs, and all other related expenses) incurred by Franchisor in obtaining equitable relief including specific performance of, or an injunction against violation of, the requirements of this Agreement.
3. Publicly Traded. Member recognizes that Franchisor's parent, Goosehead Insurance, Inc., is a publicly traded company on the NASDAQ stock exchange. Member acknowledges and agrees that Member will comply with all United States and other applicable securities laws that prohibit any person who has received material nonpublic information relating to Goosehead Insurance, Inc., from purchasing or selling securities of Goosehead Insurance, Inc. or from communicating such information to any other person under circumstances in which it is reasonably foreseeable that such person is likely to purchase or sell such securities.
4. Severability. All agreements and covenants contained herein are severable. If any of them, or any part or parts of them, will be held invalid by any court of competent jurisdiction for any reason, then the Member agrees that the court will have the authority to reform and modify that provision in order that the restriction will be the maximum necessary to protect Franchisor's and/or Member's legitimate business needs as permitted by applicable law and public policy. In so doing, the Member agrees that the court will impose the provision with retroactive effect as close as possible to the provision held to be invalid.
5. Delay. No delay or failure by the Franchisor or Franchisee to exercise any right under this Agreement, and no partial or single exercise of that right, will constitute a waiver of that or any other right provided herein, and no waiver of any violation of any terms and provisions of this Agreement will be construed as a waiver of any succeeding violation of the same or any other provision of this Agreement.
6. Third-Party Beneficiary. Member hereby acknowledges and agrees that Franchisor is an intended third-party beneficiary of this Agreement with the right to enforce it, independently or jointly with Franchisee.
7. Choice of Law. This Agreement will be interpreted and construed exclusively under the laws of the State of Texas, which laws will prevail in the event of any conflict of law (without regard to, and without giving effect to, the application of Texas choice-of-law rules).
8. Class Action Waiver. Any action commenced by Member or Member's assigns will be conducted on an individual basis, and not as part of a consolidated, common, or class action.

9. Arbitration. Except as provided in Section 2, any dispute, claim, controversy, or cause of action incident to or arising from the terms of this Agreement, or the relationship created by this Agreement, shall be resolved by binding arbitration. The arbitration shall be administered by JAMS, Inc. (formerly, Judicial Arbitration and Mediation Services, Inc.) ("**JAMS**") and shall be conducted pursuant to the then-current rules of JAMS. The arbitration will be administered by the JAMS office at its location nearest to Franchisor's then-current principal place of business (currently, Westlake, Texas). If there is no JAMS office within fifty (50) miles of Franchisor's then-current principal place of business, then the arbitration will be administered by the American Arbitration Association ("**AAA**") pursuant to the then-current AAA rules at an AAA approved location nearest to Franchisor's then-current principal place of business.

10. Waiver of Jury Trials. Each party to this Agreement irrevocably waives trial by jury in any action, proceeding, or counterclaim, whether at law or in equity, brought by either of them against the other, whether or not there are other parties in such action or proceeding.

IN WITNESS WHEREOF, the Franchisee and the Member attest that each has read and understands the terms of this Agreement, and voluntarily signed this Agreement on the date first written above.

FRANCHISEE

MEMBER

By: _____

By: _____

Name: _____

Name: _____

Title: Agency Owner _____

GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
EXHIBIT D-2

IN-TERM NON-COMPETITION AGREEMENT
(to be signed by franchisee with its executive/management and/or personnel)

THIS IN-TERM NON-COMPETITION AGREEMENT ("**Agreement**") is made on _____, by and between _____ (the "**Franchisee**"), and _____, who is an Owner, Agency Principal, Manager, supervisor, member, partner, Producer or employee with Franchisee (the "**Member**").

Background:

- A. Goosehead Insurance Agency, LLC ("**Franchisor**") owns a format and system (the "**System**") relating to the establishment and operation of "Goosehead Insurance" businesses providing insurance services, including personal lines insurance, auto insurance, home insurance, motorcycle insurance, RV insurance, boat insurance, condo insurance, renters insurance, commercial insurance, life insurance, etc., operating in structures that bear Franchisor's interior and exterior trade dress, and under its Proprietary Marks (each, a "**Goosehead Business**").
- B. Franchisor identifies Goosehead Businesses by means of certain trade names, service marks, trademarks, logos, emblems, and indicia of origin (including for example the mark "Goosehead Insurance") and certain other trade names, service marks, and trademarks that Franchisor currently and may in the future designate in writing for use in connection with the System (the "**Proprietary Marks**").
- C. Franchisor and Franchisee have executed a Franchise Agreement ("**Franchise Agreement**") granting Franchisee the right to operate a Goosehead Business (the "**Franchised Business**") and to offer and sell products, services, and other ancillary products approved by Franchisor and use the Proprietary Marks in connection therewith under the terms and conditions of the Franchise Agreement.
- D. The Member, by virtue of his or her position with Franchisee, will gain access to certain of Franchisor's Confidential Information, as defined herein, and must therefore be bound by the same non-competition provisions that Franchisee is bound by.

IN CONSIDERATION of these premises, the conditions stated herein, and for other good and valuable consideration, the sufficiency and receipt of which are acknowledged, the parties agree as follows:

1. Covenants.

- 1.1 *Confidentiality.* Member specifically acknowledges that, pursuant to the Franchise Agreement, and by virtue of his/her position with Franchisee, Member will receive valuable trade secrets, specialized training and confidential information, including, without limitation, information regarding the development, operation, management, purchasing, sales, promotional, and marketing methods and techniques of Franchisor and the System.
- 1.2 *Non-compete.* Member hereby covenants and agrees that, during the term of the Franchise Agreement, Member will not directly, indirectly, for himself or herself, or

through, on behalf of, or in conjunction with any party, in any manner whatsoever, own, maintain, develop, operate, join, engage in, act as a consultant to, franchise or license, make loans to, lease real or personal property to, be associated with, accept any compensation or remuneration from, and/or have any interest whatsoever in, or render services or give advice to, any Competitive Business or otherwise Compete against Franchisor or its affiliates. During the term of the Franchise Agreement, there is no geographical limitation on the restrictions set forth herein. The term "**Compete**" shall mean any of the following: (1) writing or selling insurance policies (2) receiving any compensation or remuneration associated with any personal or commercial insurance lines policies; and (3) soliciting or accepting business from Referral Sources.

- 1.3 *Restriction on Soliciting Clients and Prospective Clients.* Member hereby covenants and agrees that during the term of the Franchise Agreement, Member will not attempt to call on, solicit, accept business from, or take away any clients or Prospective Clients of Franchisor or its affiliates for the benefit of any person or entity outside the System.
- 1.4 *Restriction on Soliciting Referral Sources.* Member agrees that during the term of the Franchise Agreement, Member will not attempt to call on, solicit, accept leads or business from, utilize, or take away any Referral Sources for the benefit of any person or entity outside the System.
- 1.5 As used in this Agreement:
 - 1.5.1 The term "**Competitive Business**" means any business that is engaged in the development, marketing, franchising, or distribution of products and/or services (whether patented or otherwise) which involve or relate to the Franchised Business (e.g. personal lines insurance, auto insurance, home insurance, motorcycle insurance, RV insurance, boat insurance, condo insurance, renters insurance, commercial insurance, life insurance, etc.), or other products and/or technology developed by Franchisor during the term of the Franchise Agreement;
 - 1.5.2 The term "**Prospective Client**" include any person or entity that received a quote insurance from the Franchised Business at any time in the prior six (6)-month period or any person or entity whose information was provided to the Franchised Business at any time during the prior six (6) months; and
 - 1.5.3 The term "**Referral Sources**" include any mortgage specialist or professional, mortgage banker, loan officer, real estate agent, or any other person employed by or working in any capacity with any entity that has provided two (2) or more referrals to the Franchised Business or to Franchisor or its affiliates of clients who successfully purchased insurance products during the prior twenty-four (24) month period with whom the Member had contact as a result of or through his or her employment in the Franchised Business.
2. **Injunctive Relief.** Member acknowledges that any failure to comply with the requirements of this Agreement will cause Franchisor irreparable injury, and Member agrees to pay all costs (including without limitation reasonable attorneys' fees, court costs, discovery costs, and all other related expenses) incurred by Franchisor in obtaining specific performance of, or an injunction against violation of, the requirements of this Agreement.
3. **Severability.** All agreements and covenants contained herein are severable. If any of them, or any part or parts of them, will be held invalid by any court of competent jurisdiction for any

reason, then the Member agrees that the court will have the authority to reform and modify that provision in order that the restriction will be the maximum necessary to protect Franchisor's and/or Member's legitimate business needs as permitted by applicable law and public policy. In so doing, the Member agrees that the court will impose the provision with retroactive effect as close as possible to the provision held to be invalid.

4. Delay. No delay or failure by the Franchisor or Franchisee to exercise any right under this Agreement, and no partial or single exercise of that right, will constitute a waiver of that or any other right provided herein, and no waiver of any violation of any terms and provisions of this Agreement will be construed as a waiver of any succeeding violation of the same or any other provision of this Agreement.
5. Third-Party Beneficiary. Member hereby acknowledges and agrees that Franchisor is an intended third-party beneficiary of this Agreement with the right to enforce it, independently or jointly with Franchisee.
6. Choice of Law. This Agreement will be interpreted and construed exclusively under the laws of the State of Texas, which laws will prevail in the event of any conflict of law (without regard to, and without giving effect to, the application of Texas choice-of-law rules).
7. Class Action Waiver. Any action commenced by Member or Member's assigns will be conducted on an individual basis, and not as part of a consolidated, common, or class action.
8. Arbitration. Except as provided in Section 2, any dispute, claim, controversy, or cause of action incident to or arising from the terms of this Agreement, or the relationship created by this Agreement, shall be resolved by binding arbitration. The arbitration shall be administered by JAMS, Inc. (formerly, Judicial Arbitration and Mediation Services, Inc.) ("**JAMS**") and shall be conducted pursuant to the then-current rules of JAMS. The arbitration will be administered by the JAMS office at its location nearest to Franchisor's then-current principal place of business (currently, Westlake, Texas). If there is no JAMS office within fifty (50) miles of Franchisor's then-current principal place of business, then the arbitration will be administered by the American Arbitration Association ("**AAA**") pursuant to the then-current AAA rules at an AAA approved location nearest to Franchisor's then-current principal place of business.
9. Waiver of Jury Trials. Each party to this agreement irrevocably waives trial by jury in any action, proceeding, or counterclaim, whether at law or in equity, brought by either of them against the other, whether or not there are other parties in such action or proceeding.

IN WITNESS WHEREOF, the Franchisee and the Member attest that each has read and understands the terms of this Agreement, and voluntarily signed this Agreement on the date first written above.

FRANCHISEE

MEMBER

By: _____

By: _____

Name: _____

Name: _____

Title: Agency Owner

GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
EXHIBIT D-3

POST-TERM NON-COMPETITION AGREEMENT
(to be signed by franchisee with its executive/management and/or personnel)

THIS POST-TERM NON-COMPETITION AGREEMENT ("**Agreement**") is made on _____, by and between _____ (the "**Franchisee**"), and _____, who is an Owner, Agency Principal, Manager, supervisor, member, partner, Producer or employee with Franchisee (the "**Member**").

Background:

- A. Goosehead Insurance Agency, LLC ("**Franchisor**") owns a format and system (the "**System**") relating to the establishment and operation of "Goosehead Insurance" businesses providing insurance services, including personal lines insurance, auto insurance, home insurance, motorcycle insurance, RV insurance, boat insurance, condo insurance, renters insurance, commercial insurance, life insurance, etc., operating in structures that bear Franchisor's interior and exterior trade dress, and under its Proprietary Marks (each, a "**Goosehead Business**").
- B. Franchisor identifies Goosehead Businesses by means of certain trade names, service marks, trademarks, logos, emblems, and indicia of origin (including for example the mark "Goosehead Insurance") and certain other trade names, service marks, and trademarks that Franchisor currently and may in the future designate in writing for use in connection with the System (the "**Proprietary Marks**").
- C. Franchisor and Franchisee have executed a Franchise Agreement ("**Franchise Agreement**") granting Franchisee the right to operate a Goosehead Business (the "**Franchised Business**") and to offer and sell products, services, and other ancillary products approved by Franchisor and use the Proprietary Marks in connection therewith under the terms and conditions of the Franchise Agreement.
- D. The Member, by virtue of his or her position with Franchisee, will gain access to certain of Franchisor's Confidential Information, as defined herein, and must therefore be bound by the same non-competition provisions that Franchisee is bound by.

IN CONSIDERATION of these premises, the conditions stated herein, and for other good and valuable consideration, the sufficiency and receipt of which are acknowledged, the parties agree as follows:

1. Covenants.

1.1 *Confidentiality* Member specifically acknowledges that, pursuant to the Franchise Agreement, and by virtue of his/her position with Franchisee, Member will receive valuable trade secrets, specialized training and confidential information, including, without limitation, information regarding the development, operation, management, purchasing, sales, promotional, and marketing methods and techniques of Franchisor and the System.

1.2 *Non-compete.* Member covenants and agrees that for Post-Term Period, Member will not directly, indirectly, for the Member, or through, on behalf of, or in conjunction with any

party, in any manner whatsoever, own, maintain, develop, operate, join, engage in, act as a consultant to, franchise or license, make loans to, lease real or personal property to, be associated with, accept any compensation or remuneration from, and/or have any interest whatsoever in, or render services or give advice to, any Competitive Business or otherwise Compete against Franchisor or its affiliates. These restrictions will apply within a twenty-five (25) mile radius from the Approved Location where the Member was working at the earlier of the time of the Member's termination or the termination, expiration, non-renewal or transfer of the Franchise Agreement (the "**Restricted Area**"). These restrictions will not apply to Member if member works for another Goosehead Business or if Member owns and/or operates a franchised Goosehead Business. The term "**Compete**" shall mean any of the following: (1) writing or selling insurance policies (i) to any person that resides within the Restricted Area or (ii) that apply to or cover any real, personal, or commercial property located within the Restricted Area; (2) receiving any compensation or remuneration associated with any personal or commercial insurance lines policies (i) for any person that resides within the Restricted Area or that covers any real, personal or commercial property located within the Restricted Area or (ii) sold or serviced by any Competitive Business operating in the Restricted Area; and (3) soliciting or accepting business from Referral Sources located within the Restricted Area.

- 1.3 *Restriction on Soliciting Clients and Prospective Clients.* Member covenants and agrees that Member will not call on, solicit, accept business from, or take away for the benefit of the Member or any other person or entity, any client or Prospective Client of the Franchised Business or of Franchisor or its affiliates, that Member worked with or serviced in any capacity or that Member received any confidential information or proprietary information about, regarding the sale or other offer of products or services similar to those provided by the Franchised Business, for the Post-Term Period .
- 1.4 *Restriction on Soliciting other Franchises.* Member covenants and agrees that Member will not call on, solicit, or take away for the benefit of the Member or any other person or entity any franchises in the Franchisor's franchise system for the Post-Term Period.
- 1.5 *Restriction on Soliciting Referral Sources.* Member covenants and agrees that Member will not attempt to call on, solicit, accept leads or business from, utilize, or take away for the benefit of the Member or any other person or entity any Referral Sources in the Franchisor's franchise system for the Post-Term Period.
- 1.6 As used in this Agreement:
 - 1.6.1 The term "**Competitive Business**" means any business that is engaged in the development, marketing, franchising, or distribution of products and/or services (whether patented or otherwise) which involve or relate to the our business (e.g. personal lines insurance, auto insurance, home insurance, motorcycle insurance, RV insurance, boat insurance, condo insurance, renters insurance, commercial insurance, life insurance, etc.), or other products and/or technology developed by Franchisor during the term of the Franchise Agreement;
 - 1.6.2 The term "**Post-Term Period**" means a continuous uninterrupted period of two (2) years from the date of: *(i)* a transfer as contemplated under Section 16 of the Franchise Agreement; *(ii)* expiration, non-renewal, or termination of the Franchise Agreement (regardless of the cause for termination); *(iii)* termination of Member's employment with Franchisee; and/or *(iv)* a final order of a duly authorized arbitrator, panel of arbitrators, or a court of competent jurisdiction (after all appeals have been taken) with respect to any of the foregoing or with respect

to the enforcement of this Agreement. Any period of non-compliance with the requirements of this Section, whether such non-compliance takes place after termination, expiration, non-renewal, and/or a transfer, will not be credited toward satisfying the two-year obligation specified herein;

1.6.3 “**Prospective Client**” includes any person or entity that received a quote for insurance from the Franchised Business at any time in the six (6)-month period preceding the earlier of the Member’s termination from the Franchised Business and/or the termination, expiration, non-renewal, or transfer of the Franchise Agreement or any person or entity whose information was provided to the Franchised Business at any time in the six (6) -month period preceding the earlier of the termination of the Member from the Franchised Business or the termination, expiration, non-renewal, or transfer of the Franchise Agreement; and

1.6.4 “**Referral Sources**” include any mortgage specialist or professional, mortgage banker, loan officer, real estate agent, or any other person employed by or working in any capacity with any entity that has provided two or more referrals to the Franchised Business or to Franchisor or its affiliates of clients who successfully purchased insurance products during the prior twenty-four (24) month period prior to the termination, expiration, non-renewal, or transfer of the Franchise Agreement, and with whom the Member had contact as a result of or through his or her employment in the Franchised Business.

2. Injunctive Relief. Member acknowledges that any failure to comply with the requirements of this Agreement will cause Franchisor irreparable injury, and Member agrees to pay all costs (including without limitation reasonable attorneys’ fees, court costs, discovery costs, and all other related expenses) incurred by Franchisor in obtaining specific performance of, or an injunction against violation of, the requirements of this Agreement.
3. Severability. All agreements and covenants contained herein are severable. If any of them, or any part or parts of them, will be held invalid by any court of competent jurisdiction for any reason, then the Member agrees that the court will have the authority to reform and modify that provision in order that the restriction will be the maximum necessary to protect Franchisor’s and/or Member’s legitimate business needs as permitted by applicable law and public policy. In so doing, the Member agrees that the court will impose the provision with retroactive effect as close as possible to the provision held to be invalid.
4. Delay. No delay or failure by the Franchisor or Franchisee to exercise any right under this Agreement, and no partial or single exercise of that right, will constitute a waiver of that or any other right provided herein, and no waiver of any violation of any terms and provisions of this Agreement will be construed as a waiver of any succeeding violation of the same or any other provision of this Agreement.
5. Third-Party Beneficiary. Member hereby acknowledges and agrees that Franchisor is an intended third-party beneficiary of this Agreement with the right to enforce it, independently or jointly with Franchisee.
6. Choice of Law. This Agreement will be interpreted and construed exclusively under the laws of the State of Texas, which laws will prevail in the event of any conflict of law (without regard to, and without giving effect to, the application of Texas choice-of-law rules).
7. Class Action Waiver. Any action commenced by Member or Member’s assigns will be conducted on an individual basis, and not as part of a consolidated, common, or class action.

8. Arbitration. Except as provided in Section 2, any dispute, claim, controversy, or cause of action incident to or arising from the terms of this Agreement, or the relationship created by this Agreement, shall be resolved by binding arbitration. The arbitration shall be administered by JAMS, Inc. (formerly, Judicial Arbitration and Mediation Services, Inc.) ("**JAMS**") and shall be conducted pursuant to the then-current rules of JAMS. The arbitration will be administered by the JAMS office at its location nearest to Franchisor's then-current principal place of business (currently, Westlake, Texas). If there is no JAMS office within fifty (50) miles of Franchisor's then-current principal place of business, then the arbitration will be administered by the American Arbitration Association ("**AAA**") pursuant to the then-current AAA rules at an AAA approved location nearest to Franchisor's then-current principal place of business.

9. Waiver of Jury Trials. Each party to this agreement irrevocably waives trial by jury in any action, proceeding, or counterclaim, whether at law or in equity, brought by either of them against the other, whether or not there are other parties in such action or proceeding.

IN WITNESS WHEREOF, the Franchisee and the Member attest that each has read and understands the terms of this Agreement, and voluntarily signed this Agreement on the date first written above.

FRANCHISEE

MEMBER

By: _____

By: _____

Name: _____

Name: _____

Title: Agency Owner _____

GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
EXHIBIT E
PROMISSORY NOTE

PROMISSORY NOTE

Westlake, Texas

[\$50,000] [\$30,000]

FOR VALUE RECEIVED, the undersigned, _____, a [resident of] [corporation organized in] [limited liability company organized in] the state of _____ and having an office location that is to be determined (the "**Maker**"), promise[s] to pay to the order of Goosehead Insurance Agency, LLC (the "**Holder**"), the principal sum of [Fifty Thousand Dollars (\$50,000)] [Thirty Thousand Dollars (\$30,000)] (the "**Principal Amount**") at Holder's address at 1500 Solana Blvd., Suite 4500, Westlake, Texas 76262 (or such other place as the Holder may designate in writing).

This promissory note ("**Note**") is entered into in connection with Maker's obligation to pay to Holder the "Initial Franchise Fee" set out in the Goosehead Insurance Franchise Agreement dated _____ between Holder and Maker (the "**Franchise Agreement**"). Any capitalized terms used in this Note but not otherwise defined will have the same meaning as set out in the Franchise Agreement.

1. Payment Provisions.

- 1.1 *Payments.* Maker shall pay the Principal Amount due of this Note in lawful currency of the United States of America in immediately available funds without setoff, defense or counterclaim at such place as the Holder shall designate to the Maker in writing. Maker shall pay the Principal Amount to Holder in sixty (60) equal monthly payments of [Eight Hundred and Thirty-three Dollars and Thirty-three cents (\$833.33)] [Five Hundred Dollars (\$500)] (each, a "**Payment**"). Each Payment shall be due and payable by Maker to Holder on the twenty-fifth (25th) day of each month, beginning on the twenty-fifth (25th) day of the sixth (6th) complete month after Maker successfully completes the initial training program. The full Principal Amount is due and payable to Holder on or before the twenty-fifth (25th) day of the sixty-sixth (66th) complete month after Maker completes the initial training program (the "**Maturity Date**"). Each month that a Payment is due to Holder under this Note, Holder will retain the Payment, among other amounts due from Maker to Holder under the Franchise Agreement, before remitting Net Revenues to Maker as set out in the Franchise Agreement. However, Maker's obligation to make Payments to Holder under this Note is not affected by any default or non-performance by Maker under, or termination of, the Franchise Agreement.
- 1.2 *Optional Prepayments; Application of Payments.* Maker may prepay this Note, in whole or in part, at any time pursuant to the "Optional Prepayment Schedule" attached hereto as **Appendix 1**.

2. Default.

- 2.1 Any one or more of the following events shall constitute an event of default ("**Default**") under this Note:
 - 2.1.1 If Maker fails to make any Payment, when due, either by the terms hereof or by acceleration or otherwise;
 - 2.1.2 If at any time there are insufficient Net Revenues necessary to make a Payment under this Note, when due;
 - 2.1.3 If Maker is at any time in default of the provisions of the Franchise Agreement; and/or

- 2.1.4 If Maker sells, transfers, or otherwise assigns all or substantially all of its assets (and/or a person who owns any interest in Maker sells, transfers, or otherwise assigns his/her interest in Maker) to a third party.
- 2.2 “**Net Revenues**” are defined as Gross Revenues net of all amounts due to Holder under the Franchise Agreement, including, without limitation, Royalty Fees, Marketing Contributions (if applicable), and Technology Fees.
- 2.3 Upon the occurrence of any Default, Holder may (at its option and in addition to any right, power, or remedy permitted by law or equity), by written notice to Maker, declare the unpaid Principal Amount of this Note to be (and the same shall thereupon be) due and payable in its entirety. No waiver by Holder of any Default shall operate as a waiver of any other default or the same default on a future occasion.
3. Failure to Meet Payment Schedule. If any Payment required under this Note is not made in full, on or before the date due, then the Principal Amount shall become immediately due and payable, in full, and interest shall be calculated on the then-remaining balance of Principal Amount due at the rate of two percent (2%) per month (but not more than the maximum rate permitted by law, if any such maximum rate applies) in addition to all other remedies available to Holder.
4. Usury Limit. Regardless of any provision contained in this Note, Holder shall never be deemed to have contracted for or be entitled to receive, collect or apply as interest on this Note, or otherwise, any amount in excess of the maximum rate of interest permitted to be charged by applicable law, and, in the event that Holder ever receives, collects or applies as interest any such excess, such amount which would be excessive interest shall be applied to the reduction of the unpaid principal balance of this Note, and, if the principal balances of this Note is paid in full, then any remaining excess shall forthwith be paid to Maker.
5. Assignment. This Note and the obligations hereunder may not be assigned by the Maker without Holder’s prior written consent.
6. Successors and Assigns. Any reference to the Holder hereof shall be deemed to include the successors and assigns of such Holder, and all covenants, promises, and agreements by or on behalf of the Maker that are contained in this Note shall bind and inure to the benefit of the successors and assigns of such Holder and to any future holders of this Note, whether or not such persons expressly become parties hereto or thereto.
7. Waiver. No waiver of any obligation of the Maker or the Holder under this Note shall be effective unless it is in a signed writing. A waiver by the Maker or the Holder of any right or remedy under this Note on any occasion shall not be a bar to exercise of the same right or remedy on any subsequent occasion or of any other right or remedy at any time.
8. Severability. If any one or more of the provisions of this Note shall for any reason be held to be invalid, illegal, or unenforceable, in whole or in part or in any respect, or in the event that any one or more of the provisions of this Note operate or would prospectively operate to invalidate this Note, then and in any such event, such provision only shall be deemed null and void and shall not affect any other provision of this Note and the remaining provisions of this Note shall remain operative and in full force and effect and in no way shall be affected, prejudiced, or disturbed thereby.
9. Enforcement. If any action or proceeding is brought by the Holder to enforce payment of this Note, then the prevailing party shall be entitled to recover reasonable attorneys’ fees and other costs incurred therein.

10. Governing Law and Arbitration. This Note shall be governed by, construed, and enforced exclusively in accordance with the laws of the State of Texas, without regard to Texas choice of law provisions. Any dispute, claim, controversy, or cause of action incident to or arising from the terms of this Note shall be resolved by binding arbitration. The arbitration shall be administered by JAMS, Inc. (formerly, Judicial Arbitration and Mediation Services, Inc.) ("**JAMS**") and shall be conducted pursuant to the then-current rules of JAMS. The arbitration will be administered by the JAMS office at its location nearest to Holder's then-current principal place of business (currently, Westlake, Texas). If there is no JAMS office within fifty (50) miles of Holder's then-current principal place of business, then the arbitration will be administered by the American Arbitration Association ("**AAA**") pursuant to the then-current AAA rules at an AAA approved location nearest to Holder's then-current principal place of business. The parties acknowledge and agree that this Note is not subject to the mandatory mediation provisions of Section 27.3 of the Franchise Agreement.
11. Time of the Essence. Time is of the essence of each and every provision of this Note.
12. Parties in Interest. This Note shall bind the Maker and its successors and assigns.
13. Enforcement. If any action or proceeding is brought by the Holder (or any party acting on Holder's behalf or as Holder's successor-in-interest) to collect or enforce payment of this Note, then the Maker shall pay to the Holder any reasonable attorneys' fees and other costs and expenses incurred in connection with such collection or enforcement.
14. **WAIVER OF JURY TRIAL. THE MAKER WAIVES ALL RIGHTS TO TRIAL BY JURY OF ANY CLAIMS OF ANY KIND ARISING UNDER OR RELATING TO THIS NOTE. THE MAKER ACKNOWLEDGES THAT THIS IS A WAIVER OF A LEGAL RIGHT AND REPRESENTS TO HOLDER THAT THIS WAIVER IS MADE KNOWINGLY AND VOLUNTARILY AFTER CONSULTATION WITH COUNSEL. THIS WAIVER OF JURY TRIAL IS A MATERIAL PART OF THE CONSIDERATION FOR THE FINANCING EVIDENCED BY THIS NOTE.**
15. Notices. Any and all notices required or permitted under this Note must be in writing and must be personally delivered, sent by certified U.S. mail, or by other means which affords the sender evidence of delivery, of rejected delivery, or attempted delivery to Holder's address in the introductory paragraph of this Note and to Maker's addresses shown below Maker's signature, unless and until a different address has been designated by written notice to the other party. Any notice by a means that gives the sender evidence of delivery, rejected delivery, or delivery that is not possible because the recipient moved and left no forwarding address will be deemed to have been given at the date and time of receipt, rejected, and/or attempted delivery.
16. Class Action Waiver. Any action commenced by Maker or Maker's assigns will be conducted on an individual basis, and not as part of a consolidated, common, or class action.
17. Section Headings. The section headings in this Note are for convenience of reference only, do not constitute a part of this Note, and shall not affect its interpretation.

[Signatures on the next page]

IN WITNESS WHEREOF, the undersigned has caused this Note to be executed and its seal affixed on the day and year first above written.

Maker

By: _____
Name: _____

Address for Notices:

**APPENDIX 1
OPTIONAL PREPAYMENT SCHEDULE**

This Optional Prepayment Schedule will commence on the first (1st) day of the first (1st) month after Maker successfully completes the initial training program.

Calendar Month	Payoff Amount	Calendar Month	Payoff Amount
Month 1		Month 33	
Month 2		Month 34	
Month 3		Month 35	
Month 4		Month 36	
Month 5		Month 37	
Month 6		Month 38	
Month 7		Month 39	
Month 8		Month 40	
Month 9		Month 41	
Month 10		Month 42	
Month 11		Month 43	
Month 12		Month 44	
Month 13		Month 45	
Month 14		Month 46	
Month 15		Month 47	
Month 16		Month 48	
Month 17		Month 49	
Month 18		Month 50	
Month 19		Month 51	
Month 20		Month 52	
Month 21		Month 53	
Month 22		Month 54	
Month 23		Month 55	
Month 24		Month 56	
Month 25		Month 57	
Month 26		Month 58	
Month 27		Month 59	
Month 28		Month 60	
Month 29		Month 61	
Month 30		Month 62	
Month 31		Month 63	
Month 32		Month 64	

GUARANTEE

For good and valuable consideration, the sufficiency and receipt of which are hereby acknowledged, each and all of the undersigned agrees as follows:

As part of the inducement to Goosehead Insurance Agency, LLC ("**Holder**") to permit _____, a [resident of] [corporation organized in] [limited liability company organized in] the State of _____ and having an office location that is to be determined (the "**Maker**") to pay to Holder the Principal Amount through the attached Promissory Note (the "**Note**"), in the amount of [Fifty Thousand Dollars (\$50,000)] [Thirty Thousand Dollars (\$30,000)], the undersigned hereby unconditionally guarantees to Holder and Holder's successors and assigns that all of the monetary obligations of Maker under the attached Note shall be punctually paid and performed.

Upon demand by Holder, the undersigned shall immediately make each Payment required of the Maker under the Note. The undersigned hereby waives any right to require Holder to: (a) proceed against the Maker for any payment required under the Note; (b) proceed against or exhaust any security from the Maker; and/or (c) pursue or exhaust any remedy, including any legal or equitable relief, against the Maker. Without affecting the obligations of the undersigned under this Guarantee, Holder may, without notice to the undersigned, extend, modify, or release any indebtedness or obligation of the Maker, or settle, adjust, or compromise any claims against the Maker. The undersigned waives notice of amendment of the Note and notice of demand for payment by the Maker, and agrees to be bound by any and all such amendments and changes to the Note.

The undersigned hereby agrees to defend, indemnify, and hold Holder harmless against any and all losses, damages, liabilities, costs, and expenses (including, but not limited to, reasonable attorney's fees, reasonable costs of investigation, court costs, and arbitration fees and expenses) resulting from, consisting of, or arising out of or in connection with any failure by the Maker to perform any obligation of the Maker under the Note, any amendment thereto, or any other Note executed by the Maker referred to therein.

This Guarantee shall terminate upon full payment of all principal and interest due under the Note. Upon the death of an individual guarantor, the estate of such guarantor shall be bound by this Guarantee, but only for defaults and obligations hereunder existing at the time of death; and the obligations of the other guarantors will continue in full force and effect.

Unless specifically stated otherwise, the terms used in this Guarantee shall have the same meaning as in the Note. This Guarantee shall be interpreted and construed exclusively under the laws of the State of Texas. If there is any conflict of law, the laws of the State of Texas shall prevail (without regard to, and without giving effect to, the application of Texas conflict of law rules). Any dispute, claim, controversy, or cause of action incident to or arising from the terms of this Guarantee shall be resolved by binding arbitration. The arbitration shall be administered by JAMS, Inc. (formerly, Judicial Arbitration and Mediation Services, Inc.) ("**JAMS**") and shall be conducted pursuant to the then-current rules of JAMS. The arbitration will be administered by the JAMS office at its location nearest to Holder's then-current principal place of business (currently, Westlake, Texas). If there is no JAMS office within fifty (50) miles of Holder's then-current principal place of business, then the arbitration will be administered by the American Arbitration Association ("**AAA**") pursuant to the then-current AAA rules at an AAA approved location nearest to Holder's then-current principal place of business. Any action commenced by the undersigned or the undersigned's assigns will be conducted on an individual basis, and not as part of a consolidated, common, or class action.

THE UNDERSIGNED WAIVES ALL RIGHTS TO TRIAL BY JURY OF ANY CLAIMS OF ANY KIND ARISING UNDER OR RELATING TO THIS GUARANTEE. THE UNDERSIGNED ACKNOWLEDGES THAT THIS IS A WAIVER OF A LEGAL RIGHT AND REPRESENTS TO HOLDER THAT THIS

WAIVER IS MADE KNOWINGLY AND VOLUNTARILY AFTER CONSULTATION WITH COUNSEL. THIS WAIVER OF JURY TRIAL IS A MATERIAL PART OF THE CONSIDERATION FOR THE FINANCING EVIDENCED BY THE NOTE.

IN WITNESS WHEREOF, each of the undersigned has signed this Guarantee as of the date of the Agreement.

(in their personal capacity)

Printed
Name: _____

Date: _____

(in their personal capacity)

Printed
Name: _____

Date: _____

(in their personal capacity)

Printed
Name: _____

Date: _____

EXHIBIT B

RELEASE

This **RELEASE**, dated as of the Effective Date (defined below) ("**Release**"), is by and between Goosehead Insurance Agency, LLC, a limited liability company with its principal place of business located at 1500 Solana Blvd., Suite 4500, Westlake, TX 76262 ("**Goosehead**") and the undersigned person or entity ("**Franchisee**"). Goosehead and Franchisee shall collectively be referred to as the "**Parties.**"

Background

- A. Goosehead and Franchisee have previously entered into a Franchise Agreement dated [date], for a business located at [address] (the "**Agreement**").
- B. The Agreement requires that Franchisee execute a general release in favor of Franchisor as a condition for Goosehead's approval of a proposed [renewal]/[transfer] of the Agreement and/or Franchisee's rights under the Agreement.

NOW THEREFORE, incorporating the foregoing Background herein by reference and for other good and valuable consideration the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows:

1. Release

- (a) Franchisee, on behalf of itself and its attorneys, insurers, officers, directors, stockholders, agents, servants, representatives, employees, successors, predecessors, assigns, parents, affiliates and subsidiaries, whether named herein or not, hereby fully and forever releases and discharges Franchisor its attorneys, insurers, officers, directors, stockholders, agents, servants, representatives, employees, successors, predecessors, assigns, parents, affiliates and subsidiaries, whether named herein or not (collectively referred to herein as, "**Franchisor**") from any and all Claims, whether known or unknown, which Franchisee has, may have, had, or may have had against Franchisor from the beginning of time until the date of this Release. It is acknowledged that the facts in respect of which this Release is given may hereinafter turn out to be different from the facts now known by Franchisee to be true. However, Franchisee agrees that this Release shall be in all respects effective and not subject to termination or rescission for any reason whatsoever. This Release is freely and voluntarily executed by Franchisee, who represents that it has not relied upon any inducements, promises, or representations made by Franchisor.
- (b) Franchisee represents and warrants that Franchisee may later learn of new or different facts, but that still, it is Franchisee's intention to fully, finally, and forever release all of the Claims that are released in this Release. This includes Franchisee's waiver of state laws that might apply to limit a release (such as Calif. Civil Code Section 1542, which states that "[a] general release does not extend to claims which the creditor does not know or suspect exist in his [or her] favor at the time of executing the release, which if known by him [or her] must have materially affected his [or her] settlement with the debtor").
- (c) As used in this Release, "**Claims**" means any and all manner of actions, causes of action, suits, debts, dues, sums of money, account reckonings, bonds, bills,

specialties, covenants, contracts, controversies, sanctions, costs, attorneys' fees, agreements, promises, variances, trespasses, damages, judgments, extents, executions, claims and demands whatsoever, of whatever kind or nature, whether absolute or contingent, known or unknown, matured or unmatured, at law, in equity, or in any other proceeding.

2. Representations and Warranties. Franchisee represents and warrants to the Franchisor as follows:

- (a) The execution and delivery of this Release does not violate (i) any law applicable to Franchisee; (ii) Franchisee's organizational documents; or (iii) any other agreement binding upon Franchisee.
- (b) Franchisee has the power and authority to execute and deliver this Release and has taken all necessary action (corporate or otherwise) to authorize the execution and delivery of this Release.

3. Confidentiality.

- (a) With the exception of government mandated filings and disclosures, which are hereby acknowledged by the Parties as excluded from this provision of the Release, the Parties agree that they, including their attorneys and representatives have not and shall not reveal to anyone, other than as may be mutually agreed to in writing, any of the terms of this Release or any of the numbers or terms and conditions of any sums payable hereunder except (i) as required by reinsurers, auditors, accountants or regulators in the ordinary course of business or governmental oversight, (ii) as required by subpoena or applicable law, or (iii) as necessary to enforce the Release. The Parties agree that should any party hereto receive a subpoena or other legal request for a copy of this Release or for details associated with the contents hereof, they will immediately notify the other Party in writing to afford the other Party an opportunity to respond to the request or to seek appropriate legal action to prevent disclosure of the Release or its contents.

4. Miscellaneous.

- (a) This Release shall be governed by and interpreted in accordance with the laws of Texas, without regard to its conflict of law principles. Any dispute, claim, controversy, or cause of action incident to or arising from the terms of this Release, or the relationship created by this Release, shall be resolved by binding arbitration. The arbitration shall be administered by JAMS, Inc. (formerly, Judicial Arbitration and Mediation Services, Inc.) ("**JAMS**") and shall be conducted by a single arbitrator pursuant to the JAMS commercial rules. The arbitration will be administered by the JAMS office at its location nearest to Goosehead's then-current principal place of business (currently, Westlake, Texas), by a single arbitrator selected in accordance with the JAMS rules.
- (b) The Parties acknowledge that, except as expressly set forth herein, no representations of any kind or character have been made to them by any party or by any agent, representative, or attorney to induce the execution of this Release.

- (c) In the event that any party to this Release incurs attorneys' fees or other expenses as a result of any dispute arising out of a default of a contractual obligation of this Release, the Prevailing Party shall be entitled to reimbursement of its reasonable costs and expenses (including, but not limited to, attorneys' fees) incurred by the Prevailing Party. The term "**Prevailing Party**" shall be the party who, as determined by the arbitrator, substantially obtains or defeats the relief sought in arbitration.
- (d) This Release constitutes the sole agreement of the Parties with respect to the subject matter hereof and thereof and supersedes all oral negotiations and prior writings with respect to the subject matter hereof and thereof. No amendment of this Release, and no waiver of any one or more of the provisions hereof shall be effective unless set forth in writing and signed by the Parties hereto.
- (e) Should any provision of this Release be declared or determined to be invalid or illegal, the validity of the remaining terms or provisions shall not be affected thereby, and the illegal or invalid part, term, or provision shall be deemed not to be a part of this Release.
- (f) The Parties agree that this Release may be executed in any number of counterparts, all of which taken together shall constitute one and the same instrument, and any of the Parties hereto may execute the Release by signing any one of such counterparts. In any action to enforce this Release or any term hereof, it shall be necessary only to introduce a counterpart of this Release executed by the Parties against whom enforcement is sought without necessity for the introduction of other counterparts or proof as to the execution of other counterparts by the other Parties.
- (g) This Release (i) shall be binding upon the Parties hereto and, where applicable, their respective heirs, executors, administrators, successors and permitted assigns, and (ii) shall inure to the benefit of the Parties hereto and, where applicable, their respective heirs, executors, administrators, successors and permitted assigns.
- (h) The "**Effective Date**" of this Release shall be _____.

IN WITNESS WHEREOF, the parties have caused this Release to be signed by their duly authorized representatives as of the Effective Date.

Goosehead Insurance Agency, LLC _____

Franchisor

Franchisee

By: _____

By: _____

Name: _____

Name: _____

Title: _____

Title: _____

EXHIBIT C

LIST OF STATE ADMINISTRATORS

We intend to register this Disclosure Document as a “franchise” in some or all of the following states, if required by the applicable state laws. If and when we pursue franchise registration (or otherwise comply with the franchise investment laws) in these states, the following are the state administrators responsible for the review, registration, and oversight of franchises in these states:

<p>CALIFORNIA Commissioner of Financial Protection and Innovation Department of Financial Protection and Innovation 320 West 4th Street, Suite 750 Los Angeles, California 90013 (213) 576-7505 or (866) 275-2677 Website: http://www.dfpi.ca.gov/ Email: Ask.DFPI@dfpi.ca.gov</p>	<p>NEW YORK New York State Department of Law Investor Protection Bureau 28 Liberty Street, 21st Floor New York, New York 10005 (212) 416-8285</p>
<p>HAWAII Commissioner of Securities of the State of Hawaii Department of Commerce & Consumer Affairs Business Registration Division Securities Compliance Branch 335 Merchant Street, Room 205 Honolulu, Hawaii 96813 (808) 586-2722</p>	<p>NORTH DAKOTA North Dakota Securities Department State Capitol Department 414 600 East Boulevard Avenue, Fifth Floor Bismarck, North Dakota 58505-0510 (701) 328-4712</p>
<p>ILLINOIS Illinois Office of the Attorney General Franchise Bureau 500 South Second Street Springfield, Illinois 62706 (217) 782-4465</p>	<p>RHODE ISLAND Department of Business Regulation Securities Division, Building 69, First Floor John O. Pastore Center 1511 Pontiac Avenue Cranston, Rhode Island 02920 (401) 462-9527</p>
<p>INDIANA Secretary of State Franchise Section 302 West Washington, Room E-111 Indianapolis, Indiana 46204 (317) 232-6681</p>	<p>SOUTH DAKOTA Division of Insurance Securities Regulation 124 South Euclid Avenue, 2nd Floor Pierre, South Dakota 57501 (605) 773-3563</p>
<p>MARYLAND Office of the Attorney General Securities Division 200 St. Paul Place Baltimore, Maryland 21202-2020 (410) 576-6360</p>	<p>VIRGINIA State Corporation Commission Division of Securities and Retail Franchising 1300 East Main Street, 9th Floor Richmond, Virginia 23219 (804) 371-9051</p>
<p>MICHIGAN Michigan Attorney General's Office Corporate Oversight Division, Franchise Section 525 West Ottawa Street G. Mennen Williams Building, 1st Floor Lansing, Michigan 48913 (517) 335-7567</p>	<p>WASHINGTON Department of Financial Institutions Securities Division – 3rd Floor 150 Israel Road, Southwest Tumwater, Washington 98501 (360) 902-8760</p>
<p>MINNESOTA Minnesota Department of Commerce 85 7th Place East, Suite 280 St. Paul, Minnesota 55101 (651) 539-1600</p>	<p>WISCONSIN Division of Securities 4822 Madison Yards Way, North Tower Madison, Wisconsin 53705 (608) 266-2139</p>

EXHIBIT D

AGENTS FOR SERVICE OF PROCESS

We intend to register this Disclosure Document as a “franchise” in some or all of the following states, if required by the applicable state law. If and when we pursue franchise registration (or otherwise comply with the franchise investment laws) in these states, we will designate the following state offices or officials as our agents for service of process in these states. There may be states in addition to those listed below in which we have appointed an agent for service of process. There may also be additional agents in some of the states listed.

<p>CALIFORNIA Commissioner of Financial Protection and Innovation Department of Financial Protection and Innovation 320 West 4th Street, Suite 750 Los Angeles, California 90013 (213) 576-7505 or (866) 275-2677 Website: http://www.dfpi.ca.gov/ Email: Ask.DFPI@dfpi.ca.gov</p>	<p>NEW YORK New York Secretary of State New York Department of State One Commerce Plaza, 99 Washington Avenue, 6th Floor Albany, New York 12231-0001 (518) 473-2492</p>
<p>HAWAII Commissioner of Securities of the State of Hawaii Department of Commerce & Consumer Affairs Business Registration Division Securities Compliance Branch 335 Merchant Street, Room 205 Honolulu, Hawaii 96813 (808) 586-2722</p>	<p>NORTH DAKOTA North Dakota Securities Commissioner State Capitol 600 East Boulevard Avenue, Fifth Floor Bismarck, North Dakota 58505-0510 (701) 328-4712</p>
<p>ILLINOIS Illinois Attorney General 500 South Second Street Springfield, Illinois 62706 (217) 782-4465</p>	<p>RHODE ISLAND Director of Department of Business Regulation Department of Business Regulation Securities Division, Building 69, First Floor John O. Pastore Center - 1511 Pontiac Avenue Cranston, Rhode Island 02920 (401) 462-9527</p>
<p>INDIANA Secretary of State Franchise Section 302 West Washington, Room E-111 Indianapolis, Indiana 46204 (317) 232-6681</p>	<p>SOUTH DAKOTA Division of Insurance Director of the Securities Regulation 124 South Euclid Avenue, 2nd Floor Pierre, South Dakota 57501 (605) 773-3563</p>
<p>MARYLAND Maryland Securities Commissioner 200 St. Paul Place Baltimore, Maryland 21202-2020 (410) 576-6360</p>	<p>VIRGINIA Clerk of the State Corporation Commission 1300 East Main Street, 1st Floor Richmond, Virginia 23219 (804) 371-9733</p>
<p>MICHIGAN Michigan Attorney General’s Office Corporate Oversight Division, Franchise Section 525 West Ottawa Street G. Mennen Williams Building, 1st Floor Lansing, Michigan 48913 (517) 335-7567</p>	<p>WASHINGTON Director of Department of Financial Institutions Securities Division – 3rd Floor 150 Israel Road, Southwest Tumwater, Washington 98501 (360) 902-8760</p>
<p>MINNESOTA Commissioner of Commerce Minnesota Department of Commerce 85 7th Place East, Suite 280 St. Paul, Minnesota 55101 (651) 539-1600</p>	<p>WISCONSIN Division of Securities 4822 Madison Yards Way, North Tower Madison, Wisconsin 53705 (608) 266-2139</p>

EXHIBIT E-1

LIST OF CURRENT FRANCHISEES

*** indicates signed agreement but unit not yet open as of 12/31/2023**
**** indicates agreement signed after 12/31/2023**

EXHIBIT E-1

LIST OF CURRENT FRANCHISEES

* indicates signed agreement but unit not yet open as of 12/31/2023

** indicates agreement signed after 12/31/2023

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Clinton P. Neville*		Pelham	AL		(205) 664-1944
Cranston Holden Agency LLC*	3322 South Memorial Parkway, Suite 06-639D	Huntsville	AL	35801	(256) 692-8133
Daniel S. Martin*		Fairhope	AL	36532	(251) 923-4461
HCP Battle, LLC	2015 2nd Ave N Suite 450	Birmingham	AL	35203	(205) 379-7007
J.D. Insurance, LLC	4625 Valleydale Road, Suite 216	Indian Springs Village	AL	35242	(910) 466-7926
JJ Wiggins Insurance LLC	1110 Hillcrest Rd Suite 2C	Mobile	AL	36695	(251) 385-5033
KDM P&C, LLC	1490 Northbank Parkway	Tuscaloosa	AL	35406	(205) 409-4480
Mays and Wade Group LLC	137 Business Center Drive	Birmingham	AL	35244	(205) 506-2585
Reelife LLC	3424 Rainbow Parkway	Rainbow City	AL	35906	(678) 590-0889
Ricky Phillips Agency LLC	1300 Meridian Street, Suite 200a	Huntsville	AL	35801	(256) 573-9677
RLH Services, LLC	1203 US Highway 98, Suite 3C	Daphne	AL	36526	(251) 315-7831
The Daniel Agency, LLC	2081 Columbiana Road, Suite 11	Vestavia Hills	AL	35216	(205) 729-5566
The TMC Agency LLC	1302 Noble Street Suite 3E	Anniston	AL	36201	(256) 957-7795
The Todd Agency, LLC	5615 Old Selma Road	Montgomery	AL	36108	(334) 746-5844
Virtue Policy LLC	3524 Decatur Highway, Suite 300A	Fultondale	AL	35068	(205) 650-4711
William Jangaard Financial Services, LLC	220 West Tennessee Street, Suite 203	Florence	AL	35630	(256) 484-4480
AH Trusted Protection LLC	300 T P White Drive, Suite C	Jacksonville	AR	72076	(501) 294-1442
Ashley M. Rogers	1141 East Main Street, Suite 202	Batesville	AR	72501	(970) 632-2422
Dallas Sexton Insurance Agency, LLC	2503 Pine Street, Suite 1	Arkadelphia	AR	71923	(501) 232-2283

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Elias Hill Insurance Agency LLC	98 West Main Street	Marianna	AR	72360	(870) 662-0036
GP Capital Investments, LLC	2005 E Highland Dr. Suite 210	Jonesboro	AR	72401	(870) 569-3995
LMCC-BOLD LLC	1103 SE 15th Street, Suite 3	Bentonville	AR	72712	(479) 319-3603
Steve Wilson Agency, LLC	17724 Interstate 30 Suite A4 #8	Benton	AR	72019	(501) 317-2552
TMSJ Insurance Agency LLC	3500 North College Avenue, Suite B4	Fayetteville	AR	72703	(479) 225-9455
Capitan Insurance LLC	4570 North 1st Avenue Suite 120	Tucson	AZ	85718	(520) 336-9310
Cropp Insurance Agency, Inc.	8401 East 22nd Street	Tucson	AZ	85710	(520) 885-3100
CULLEN RISK ADVISORS LLC	2425 East Camelback Road, Suite 150,	Phoenix	AZ	85016	(309) 320-5560
Daniel G Martinez Agency PLLC	1555 Plaza West Drive, Suite B	Prescott	AZ	86303	(602) 641-6110
Fly Above the Rest, LLC	7950 East Acoma Drive, Suite 205	Scottsdale	AZ	85260	(480) 420-4213
Greenlight Insurance PLLC*	2550 West Union Hills Drive, Suite 350, Office 354	Phoenix	AZ	85027	(480) 896-2040
Home Plate Insurance Group, LLC	4500 S. Lakeshore Drive, Suite 595	Tempe	AZ	85282	(480) 566-8344
JL INSURANCE SOLUTIONS, LLC*	8900 N Central Ave, Suite 108I	Phoenix	AZ	85020	(480) 847-1440
Knighthawk Enterprises Inc	16772 West Bell Road, Suite 111	Surprise	AZ	85374	(602) 922-3173
LAAS, Inc	7600 North 15th Street, Suite 150	Phoenix	AZ	85020	(602) 654-1312
LFG Enterprises, LLC	7950 East Acoma Drive, Suite 206	Scottsdale	AZ	85260	(480) 992-4233
Lucky Penny Insurance LLC	15950 N 76th Street, Suite 105	Scottsdale	AZ	85260	(602) 922-3375
Marsella Insurance, LLC	12725 West Indian School Road, Suite E-101	Avondale	AZ	85392	(623) 267-5650
MJM Multiservices LLC**		Surprise	AZ	85387	(623) 693-3128
SDAZ Agency LLC	10115 East Bell Road, #105	Scottsdale	AZ	85260	(602) 517-0085
Sonoran Insurance Group LLC	23131 North Lake Pleasant Parkway, Suite 111	Peoria	AZ	85383	(602) 637-0620
Sooper Yooper LLC	13613 West Camino Del Sol, Suite #3	Sun City West	AZ	85375	(623) 352-6656
T7 Ventures LLC	8413 East Baseline Road, Suite 106	Mesa	AZ	85209	(480) 866-8550

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Team Ketchum Agency, LLC	23910 N 19th Ave, Suite 30	Phoenix	AZ	85027	(480) 999-2923
Thomason Family Insurance Services, Inc	2415 East Camelback Road, Suite 700	Phoenix	AZ	85016	(602) 830-3255
TM Insurance LLC	4862 East Baseline Road, #103	Mesa	AZ	85206	(623) 267-3838
Tri-State Insurance Company, LLC	4838 East Baseline Road, Suite 117-118	Mesa	AZ	85206	(480) 787-2344
1010 Enterprises, Inc.	7675 Dagget Street, Suite 300	San Diego	CA	92111	(858) 358-3730
3D Insurance Agency, LLC	1215 West Imperial Highway, Suite 217	Brea	CA	92821	(657) 341-1399
Aldo Bermudez Insurance Agency Inc	3333 E. Concourse Ste. 7102	Ontario	CA	91764	(909) 458-0509
AND Limited, LLC	3333 Concourse Street, Suite 7102,	Ontario	CA	91764	(909) 703-1433
Anmol S. Grewal	912 11th Street Suite 201-6,	Modesto	CA	95354	(209) 608-6790
APL insurance agency incorporated	1237 West Glenoaks Boulevard	Glendale	CA	91201	(818) 767-0555
Ayers Insurance Services LLC	100 E San Marcos Blvd Suite 400	San Marcos	CA	92069	(760) 653-5300
Beknazarian Agency Inc.	15260 Ventura Boulevard, Suite 1200	Los Angeles	CA	91403	(818) 636-8467
Bernhard Hoehle	3868 Carson Street, Ste. 300	Torrance	CA	90503	(310) 831-4000
BFD Insurance Services Inc.	2955 Moorpark Road, Unit D,	Thousand Oaks	CA	91360	(805) 491-2225
Bryan C. Watson	28693 Old Town Front Street, Suite 300-B	Temecula	CA	92590	(949) 304-1700
Burgeoning Business Consultants LLC	2292 Faraday Avenue, Office #69	Carlsbad	CA	92008	(442) 232-4995
CMZ Corp	3333 Concourse Street, Suite 7102	Ontario	CA	91764	(909) 966-5580
Cothran & Merchant Insurance Agency, Inc.	8285 Sierra Avenue, Ste. 108	Fontana	CA	92335	(909) 222-1483
Coverus, Inc	500 La Terraza Blvd, #150	Escondido	CA	92025	(619) 992-9448
CPowell Agency LLC	6442 Vineland Avenue	Los Angeles	CA	91606	(818) 572-8018
Cruz Family Insurance Agency LLC	8050 North Palm Avenue, Suite 300	Fresno	CA	93711	(559) 721-6111

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Daniel J. Lopicola	309 Lennon Lane, Suite 102	Walnut Creek	CA	94598	(925) 954-1559
Dante Silva	4811 Airport Plaza Drive Suite 220-A	Long Beach	CA	90815	(562) 471-5088
DeGoey Insurance Agency LLC	309 Lennon Lane, Suite 102	Walnut Creek	CA	94598	(925) 322-6883
Dennis Guthrie	3875 Taylor Road, Suite 200	Loomis	CA	95650	(916) 753-3422
Deo Speravi Inc.	1533 7th Street, Suite 312	Sanger	CA	93657	(559) 728-4850
Depuy Family, LLC	1215 K Street, 17th Floor	Sacramento	CA	95814	(925) 964-6262
DWG Insurance Services Inc.	16755 Von Karman Avenue, Suite 200	Irvine	CA	92606	(714) 462-1166
DWWINC. LLC	36914 Avenue 12, Unit 16	Madera	CA	93636	(209) 355-9456
Endurance Insurance Services, Inc.	1920 Highway 65, Suite 140-Office 6	Wheatland	CA	95692	(916) 458-0840
Everest Group Financial and Insurance Services LLC	4501 Mission Bay Drive, Ste. 2F	San Diego	CA	92109	(858) 335-1213
Fadi A. Chiha	8374 Topanga Canyon Blvd, Suite 202	Canoga Park	CA	91304	(818) 818-3481
Frederic B. Rault	4445 Eastgate Mall Suite 200	San Diego	CA	92121	(619) 573-4012
Guillermo Jimenez Insurance Agency Inc	242 Marina Way, Suite A	Richmond	CA	94801	(415) 528-5519
GVH Insurance Services, LLC	1215 West Imperial Highway, Suite 217	Brea	CA	92821	(714) 476-8807
Hornbuckle Insurance Agency Inc.	1304 East Street, Unit 106	Redding	CA	96001	(530) 338-3308
Imahata Financial Services, Inc	1035 Sutton Way Suite B	Grass Valley	CA	95945	(951) 965-4651
Ivan A. Calvillo	235 E. Middlefield Road, Suite #3	Mountain View	CA	94043	(650) 499-4904
J&D Insurance Solutions, LLC	4558 Sherman Oaks Avenue, 2nd Floor	Sherman Oaks	CA	91403	(818) 654-6126
Jackson & Martin Insurance Services, Inc.	21151 S. Western Ave Suite 136	Torrance	CA	90501	(310) 702-6658
Jeffrey S. Fitch	6994 El Camino Real, Unit 209	Carlsbad	CA	92009	(760) 284-8736
JLP Insurance Agency, Inc	23456 Madero, Suite 240	Mission Viejo	CA	92691	(949) 359-8252
Joseph Gilmartin	3333 E. Concourse Ste. 7102	Ontario	CA	91764	(909) 321-9225
Just Some Vets LLC	4080 Truxel Road, Suite 150	Sacramento	CA	95834	(916) 290-4755

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Justin S. Johnson	3333 E Concour St Ste7102	Ontario	CA	91764	(909) 665-1080
Kacy's Insurance Agency LLC	11175 Azusa Court, Suite 110	Rancho Cucamonga	CA	91730	(909) 657-0997
L&G Insurance Agency Inc.	2211 Michelson Drive, Suite 900, Office 08-120	Irvine	CA	92612	(562) 366-0018
M Vargas Insurance Agency Inc.	9440 Reseda Blvd #200	Northridge	CA	91324	(818) 347-3400
Mariana Ramirez-Hermosillo	300 E. Esplanade Dr, 9th floor, Suite 935	Oxnard	CA	93030	(805) 654-1222
Meritage Insurance Group Incorporated	2942 Century Place, Suite 781	Costa Mesa	CA	92626	(949) 946-5900
Michael Kiefer Insurance Agency, Inc.	2560 Catamaran Way, Suite 26	Chula Vista	CA	91913	(619) 349-7474
Michael Moses Insurance Services, LLC	1255 WEST COLTON AVE SUITE 125	Redlands	CA	92374	(760) 242-4399
Michael W. Ehrmann	20121 Ventura Blvd, Suite 105	Woodland Hills	CA	91364	(818) 465-6506
Michelle J. LaPaglia	2265 Westwood Boulevard Suite 5	Los Angeles	CA	90064	(310) 721-5668
Mike Littau	1445 VICTOR AVE	Redding	CA	96003	(530) 223-5600
Miriam Gomez	5409 Central Avenue, Suite 4	Newark	CA	94560	(510) 693-4905
Navigate Insurance Agency LLC	15431 Anacapa Road, Suite A	Victorville	CA	92392	(909) 657-0556
Next Level Insurance Solutions	4080 Truxel Road, Suite 100	Sacramento	CA	95834	(510) 954-0927
Nichol Ary's Insurance Agency LLC	163 East 6th Street	Beaumont	CA	92223	(909) 317-0777
Nicholas R. Meigs	7675 North Ingram Avenue, Suite 101	Fresno	CA	93711	(559) 981-5016
Nicole Scott Insurance Agency, Inc.	27955 Smyth Drive	Santa Clarita	CA	91355	(661) 877-9994
Noble Insurance Services, Inc.	155 N. Lake Avenue, Suite 804	Pasadena	CA	91101	(818) 679-7292
Nopha Insurance Services LLC	1475 N Broadway, Suite 440	Walnut Creek	CA	94596	(925) 384-1514
NR Insurance Agency Inc.	7911 Professional Cir	Huntington Beach	CA	92648	(818) 783-4345
Oatie and Fam Insurance Agency Inc	2942 Century Pl, Suite 708	Costa Mesa	CA	92626	(714) 943-1537

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Pacific Sierra Insurance Services Corp.	785 Main Street, Suite 202	Half Moon Bay	CA	94019	(415) 912-0624
Paul Michael Nahigian	2265 Westwood Boulevard Unit 5	Los Angeles	CA	90064	(323) 510-4700
Philip Miles Insurance Agency	13104 Philadelphia Street #213	Whittier	CA	90601	(562) 304-9442
Rapid Insurance Binder Services, LLC	6262 Glade Avenue, Office 45	Los Angeles	CA	91367	(818) 783-4345
RDI Insurance Group Inc.	25350 Magic Mountain Parkway, Suite 300	Santa Clarita	CA	91355	(661) 310-1008
Richardson Insurance Agency, Inc.	1145 geer rd	Turlock	CA	95380	(209) 850-4257
RML51C, Inc	946 Calle Amanecer, Suite F	San Clemente	CA	92673	(949) 383-5330
Rosen I. Stoynev	23456 Madero, Suite 240	Mission Viejo	CA	92691	(714) 660-2481
Spencer M. Tyler	946 Calle Amanecer, Suite F	San Clemente	CA	92672	(949) 335-5588
The Ocean Insurance Agency LLC	3825 32nd Street	San Diego	CA	92104	(760) 688-7420
The Stronghold Insurance Agency Inc.	15431 Anacapa Road, Suite A	Victorville	CA	92392	(909) 295-4186
Tina L. Jazinski	820 Walnut Street, Suite D	San Luis Obispo	CA	93401	(805) 466-9090
Tyshon A. Robertson	555 Anton Boulevard, Suite 150,	Costa Mesa	CA	92626	(714) 546-2660
Vahed Setaghian	4205 Burbank Blvd. Suite 108	Burbank	CA	91505	(818) 937-9997
5280 Pride Insurance, LLC	1700 Lincoln Street, Suite 16-125	Denver	CO	80203	(303) 578-0910
Anthony D. Holliday	102 S Tejon. Suite 1145	Colorado Springs	CO	80903	(402) 680-6984
Barrett Inc	1855 Ski Time Square Drive, Unit 107C	Steamboat Springs	CO	80487	(970) 821-9151
Capital Trust Insurance LLC	1520 McMurdo Trail	Castle Rock	CO	80108	(720) 740-7746
Clay La Vie, LLC*	1905 West 8th Street, Suite 214	Loveland	CO	80537	(970) 372-1116
Colorado Insurance Brokerage, LLC	4045 Wadsworth Blvd, Ste 306	Wheat Ridge	CO	80033	(303) 223-3966
EGHAV, LLC	2861 West 120th Avenue, Suite 205	Westminster	CO	80234	(720) 689-5855

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Evolving Solutions Inc	6400 South Fiddlers Green Circle, Suite 250	Greenwood Village	CO	80111	(303) 757-7241
Green Insurance Agency LLC	8963 Woodmere Ct	Parker	CO	80134	(720) 868-5144
Hullender Agency, LLC	12191 West 64th Avenue, Suite 100A	Arvada	CO	80004	(720) 898-8355
Insurance Hub LLC	677 West 129th Place	Westminster	CO	80234	(303) 285-1103
Justin Oldham Insurance Agency LLC	8690 Wolff Court, Suite 200	Westminster	CO	80031	(720) 301-4183
Kemper D. Smith IV	1040 South Gaylord Street Suite 13	Denver	CO	80209	(805) 914-5249
Kingdom Insurance LLC	11990 Grant Street, unit 500	Northglenn	CO	80233	(303) 268-5577
Kitral Insurance Agency LLC	1040 South Gaylord Street, Suite 11	Denver	CO	80209	(720) 912-1710
Korell Insurance Agency, Inc.	5777 S. Rapp Street	Littleton	CO	80120	(303) 730-1651
LADISLAUS LLC	2679 Main Street, Suite 717	Littleton	CO	80120	(720) 798-0887
Lisa M. Lundquist	100 S Madison St Unit 3B	Denver	CO	80209	(720) 780-7727
Little Whale Insurance LLC	870 Orion Street	Golden	CO	80401	(303) 353-0333
Lukas Perry Agency, LLC	835 Main Avenue, Suite 225	Durango	CO	81301	(720) 603-9199
Mack Insurance LLC**	1040 South Gaylord Street, Suite 11	Denver	CO	80209	(719) 888-5740
Marques H. Harris	16526 Keystone Boulevard, Suite A	Parker	CO	80134	(303) 382-5995
McFadden Insurance Agency LLC	8690 Wolff Court, Suite 214	Westminster	CO	80031	(303) 268-0130
Moser Insurance LLC	44 East Spaulding Avenue, Unit 3-11	Pueblo West	CO	81007	(719) 623-1744
MW Company LLC	2580 E Harmony Rd, Suite 311	Fort Collins	CO	80528	(970) 672-4574
P&C Enterprise LLC	357 McCaslin Blvd	Louisville	CO	80027	(720) 713-7225
Peakview Insurance LLC	950 South Cherry Street, Suite 215	Denver	CO	80246	(720) 457-4141
Sam Morrill Insurance, LLC	12265 Oracle Blvd Ste 105	Colorado Springs	CO	80921	(719) 660-8355
The Kirschstein Agency LLC	1099 Main Avenue, Suite 316	Durango	CO	81301	(970) 449-0064
The Neyrey Agency LLC	26 South Broadway, Suite A,	Denver	CO	80209	(720) 722-8831
The Romano Insurance Agency, LLC	155 North College Avenue, Suite 206	Fort Collins	CO	80524	(307) 635-2821

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Tim Campbell Independent Insurance Brokerage, LLC	390 Interlocken Crescent Suite 350	Broomfield	CO	80021	(720) 734-2933
Vail Valley Insurance Group, LLC	65 Market Street, B2	Eagle	CO	81631	(970) 658-5331
A.L. McCarthy Insurance Agency, LLC	44 Hyde Avenue	Vernon	CT	06066	(959) 888-5688
Archer Insurance Agency LLC	1 Reserve Dr Suite 2,	Danbury	CT	06810	(203) 441-7966
Charles V. Sepulveda*		Shelton	CT		(917) 728-6804
Dumond Agency LLC	35 North Main Street, Ste 3A-10	Southington	CT	06489	(860) 384-6722
Garceau Agency, LLC	35 Tower Lane, Suite 102	Avon	CT	06001	(959) 900-8222
Luigi Sinapi*		danbury	CT	06804	(518) 992-6249
Matthew J. Curran**		Old Saybrook	CT	06475	(207) 651-3968
Phillips Insurance, LLC	30 Old Kings Hwy S, Suite 225	Darien	CT	06820	(347) 579-7196
Rafael Ysabel Agency, LLC	1266 East Main Street, Suite 612	Stamford	CT	06902	(475) 359-8804
Torres Agency, LLC**	80 4th Street, Suite 4	Stamford	CT	06905	(203) 547-1457
Zebendon Insurance Agency LLC	1 Trap Falls Road Suite 210	Shelton	CT	06484	(203) 859-9333
302 Corporation	2417 Lancaster Avenue, Suite 109	Wilmington	DE	19805	(302) 485-5508
Brian P. Dougherty	5560 Kirkwood Highway	Wilmington	DE	19808	(302) 482-4611
DSO Benefits, LLC	122 Delaware Street, Suite #B-4	New Castle	DE	19720	(302) 688-7399
Roberts Insurance, Inc.	4164 North Dupont Hwy Suite 10	Dover	DE	19901	(302) 467-2633
The Goose Is Loose, LLC	111 Continental Drive, Suite 111B	Newark	DE	19713	(302) 662-0388
1st Class Insurors Inc.	1155 Tampa Road, Suite A	Palm Harbor	FL	34683	(727) 476-7400
Adams Agency Group, LLC	8890 Salrose Lane, Suite 106	Fort Myers	FL	33912	(239) 766-8334
America Ins Group, LLC	4837 Swift Road Unit 212	Sarasota	FL	34231	(941) 259-1411
Angie Miller Insurance, LLC	500 Florida Avenue South, Suite 413	Lakeland	FL	33801	(786) 706-8702
Buck Land 616 LLC	112 S 6th Street	Palatka	FL	32177	(386) 271-4421
Christine V. Posso & Associates LLC	1210 Millennium Parkway	Brandon	FL	33511	(786) 744-5270
Cierra Mcnulty Insurance LLC	1540 International Parkway, Suite 2000,	Lake Mary	FL	32746	(407) 499-3322

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Class Insurance Advisors LLC	159 Hampton Point Drive, Suite 4	St. Augustine	FL	32092	(904) 544-3799
Creative Financial Property & Casualty Group, LLC	5310 NW 33rd Avenue #206	Fort Lauderdale	FL	33309	(954) 633-2410
D.J. Hernandez & Company, LLC	1016 Clare Avenue, Suite 5	West Palm Beach	FL	33401	(561) 237-8511
David M. Lane*	1020 South Collier Boulevard Unit 605	Marco Island	FL		(239) 379-8109
Delinois Insurance Agency Incorporated	1560 Sawgrass Corporate Parkway, 4th Floor Suite 415A	Sunrise	FL	33323	(954) 737-6388
DeYoung Group, LLC	1950 N Commerce Pkwy, Suite 6	Weston	FL	33326	(954) 993-6198
Dori W. Kunkle*		Jacksonville	FL	32224	(904) 707-2737
Dream Coverage Corp, LLC	13355 Southwest 135th Avenue, Suite 212,	Miami	FL	33186	(305) 901-5455
Florida Coastline Properties & Investments, LLC	1001 Third Avenue West, Suite 362	Bradenton	FL	34205	(813) 524-5044
Friedly Consulting Services, LLC	5010 US Highway 19 North, Suite 3	Palmetto	FL	34221	(813) 906-2222
Froid Insurance Agency LLC	9500 Koger Boulevard North, Suite 101	St. Petersburg	FL	33702	(727) 914-9775
Hancock Insurance Corp	12627 San Jose Blvd Suite 503	Jacksonville	FL	32223	(904) 982-6345
Haynie Holding Company*		Fort Myers	FL	33919	(239) 936-5100
Independence Insurance and Financial Services LLC	5179 Moore Street	St. Cloud	FL	34771	(407) 792-4886
Insurance Oasis, LLC	126 East State Road 434, Suite 1000	Winter Springs	FL	32708	(407) 813-1141
Insurance Partners of Florida LLC	8201 Peters Road, Suite 1000	Plantation	FL	33324	(561) 210-7836
Investment Dojo, Inc.	150 South Pine Island Road, Suite 300	Plantation	FL	33324	(754) 333-2304
J Cedeno Insurance LLC	4635 Southwest 75th Avenue	Miami	FL	33155	(786) 706-7577
Jay Leniz Agency 1144, Inc.	936 Cypress Village Boulevard, Suite 1-A,	Ruskin	FL	33573	(813) 564-0200
Jeremy T. Hawkins	1759 West Broadway Street	Oviedo	FL	32765	(407) 461-6883

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Jetty Insurance Group, LLC	1542 The Greens Way, Suite 1,	Jacksonville Beach	FL	32250	(904) 590-9790
JMD INSURANCE GROUP INC.	1806 North Flamingo Road, Suite 316,	Pembroke Pines	FL	33028	(305) 615-3242
Joan V. Wilson Insurance Agency, LLC	3520 Thomasville Road, Suite 201D	Tallahassee	FL	32309	(850) 322-0789
Joshua Davis, Inc.	1102 North Main Street, Suite C	Wildwood	FL	34785	(352) 303-7190
JSR Insurance Services, PLLC	7401 Wiles Road, Suite 226	Coral Springs	FL	33067	(954) 510-5255
Juan A. Rodriguez Flores & Peter A. Lengemann**		Orlando	FL	32828	(407) 902-6319
Jung Insurance Services LLC	4027 Country Meadows Drive	Middleburg	FL	32068	(904) 917-2303
JWRupp, LLC	13500 Sutton Park Drive South, Suite 302	Jacksonville	FL	32224	(904) 513-8111
Kielpinski Insurance Agency Inc.*	27499 Riverview Center Blvd Suite 263	Bonita Springs	FL	34134	(239) 920-5223
Kilpatrick Agency, Inc	6028 Chester Ave, Suite 101	Jacksonville	FL	32217	(904) 575-3007
KJAMB, LLC	1431 Howell Branch Road, Suite B	Winter Park	FL	32789	(321) 999-9509
Kros Insurance Partners, LLC	5255 North Federal Highway, Suite 210	Boca Raton	FL	33487	(561) 453-3255
Largaespada Insurance Agency Corp	45 West Crystal Lake Street, Suite 185	Orlando	FL	32806	(407) 544-9301
Legacy Coverage LLC	10101 West Sample Road	Coral Springs	FL	33065	(954) 880-2527
Lena Mayo Agency. LLC	250 International Parkway, Suite 134	Lake Mary	FL	32746	(973) 917-3225
Lubin Insurance, LLC	375 Douglas Avenue, Suite 2015	Altamonte Springs	FL	32714	(321) 319-9445
M&M Upsurance LLC	211 East Main Street, Suite 409	Lakeland	FL	33801	(863) 358-0988
Madonna & Son, LLC	1044 East Brandon Boulevard, Office 6,	Brandon	FL	33511	(813) 822-5604
Mahoney Manhart, Inc.	1819 Main Street, Suite 303	Sarasota	FL	34236	(561) 990-5771
Mellon Agency, LLC	210 South Pinellas Avenue, Suite 176	Tarpon Springs	FL	34689	(727) 493-4990
Michelle D. Johnson Insurance Agency, LLC	1766 Sea Lark Lane, Suite D	Navarre	FL	32566	(850) 542-3997

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Noda Brothers, LLC	3049 Cleveland Avenue, Ste. 237	Fort Myers	FL	33901	(305) 793-3508
Paul Insurance Agency LLC	5889 S. Williamson Blvd, Suite 1414	Port Orange	FL	32128	(386) 492-9057
Paul Wunstell Insurance Agency, LLC	475 Harrison Ave, STE 215	Panama City	FL	32401	(850) 396-4669
Petersen Insurance Solutions LLC	1041 North Davis Avenue	Lakeland	FL	33805	(863) 345-7900
Pinto Insurance Agency, Inc.	9300 South Dadeland Boulevard	Miami	FL	33156	(305) 520-5833
Ralima LLC	3050 Northwest 82nd Court, Suite B	Doral	FL	33166	(305) 859-0093
Reyes Wealth Management, LLC	13 Palafox Place #200	Pensacola	FL	32502	(850) 332-1205
RG Property and Casualty Inc.	20325 Old Cutler Road	Cutler Bay	FL	33189	(786) 698-1605
RJBB Insurance Agency, LLC	1384 Heritage Acres Suite B	Rockledge	FL	32955	(321) 420-4177
RND INSURANCE CORP	1603 US-1 #101	Sebastian	FL	32958	(772) 783-2077
Sandlot Insurance Agency, LLC	6412 Hwy 90, Suite B	Milton	FL	32570	(850) 564-7887
Scorza & Associates LLC	200 E Granada Blvd, Suite 202	Ormond Beach	FL	32176	(386) 456-6411
SECURE INSURANCE COVERAGE LLC*	4800 North Federal Highway, Building B, Suite 304	Boca Raton	FL	33431	(561) 709-7415
Shand Hayworth Group, LLC	11 Harrison Avenue, Unit A	Panama City	FL	32401	(850) 462-7372
Shane Lindsay Insurance Agency LLC	1777 Tamiami Trail, Suite 304-1	Port Charlotte	FL	33948	(941) 548-6228
Silvester Insurance Agency-Goosehead Insurance	4210 Valley Ridge Boulevard, Suite 109	Ponte Vedra Beach	FL	32081	(904) 578-6444
Simply Insure, LLC	12700 Southwest 128th Street, Suite 201	Miami	FL	33186	(305) 684-3587
Stephani Grocher Agency LLC	1580 Sawgrass Corporate Parkway, Suite 130,	Sunrise	FL	33323	(954) 766-0680
Stephanie Velez Insurance Agency, LLC	1317 West Broadway Street	Oviedo	FL	32765	(321) 696-0262
Susskind Family Insurance LLC	433 Plaza Real, Suite 275, Office 64	Boca Raton	FL	33432	(561) 285-0075
T&L Insurance LLC**	7900 Oak Lane Suite 400, Office 408	Miami Lakes	FL	33016	(786) 565-4503
Take 2 Insurance Corp	23084 Sandalfoot Plaza Drive	Boca Raton	FL	33428	(561) 237-8305

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Tamayo Insurance Group, Inc	4869 Palm Coast Parkway Northwest, Office 3, Unit 3	Palm Coast	FL	32137	(904) 671-0392
Tharayil Insurance, LLC	5720 Gall Blvdm STE 1	Zephyrhills	FL	33542	(813) 702-9116
The Allen Betts Agency, LLC**	133 East Robinson Street, Suite 108	Orlando	FL	32801	(407) 307-2347
The Brewer Agency, LLC	7479 Conroy Windermere Road, Suite C	Orlando	FL	32835	(321) 677-1701
The Collins Agency Group, LLC	342 Paseo Reyes Drive	St Augustine	FL	30295	(904) 429-4211
The Hazeltine Insurance Group, LLC	1819 Main Street, Suite 303	Sarasota	FL	34236	(941) 244-5119
The Hoevelman Agency, LLC	216 South Park Avenue, Suite 2-B	Winter Park	FL	32789	(936) 577-6108
The Koproski Agency, LLC	492 Osceola Avenue	Jacksonville Beach	FL	32250	(904) 478-8422
The PAK Group, Inc.	498 Ponderosa Drive	St. Cloud	FL	34769	(407) 553-8472
THE THOMPSON FAMILY AGENCY, LLC	792 W Lumsden Rd Unit A,	Brandon	FL	33511	(813) 467-2255
TLC Insurance & Financial Services, LLC	2560 RCA Blvd Sute 115-A	Palm Beach Gardens	FL	33410	(561) 510-2825
Tophead, LLC	495 Grand Boulevard	Miramar Beach	FL	32550	(850) 677-1999
Tri-State Global Insurance Corporation	7552 Navarre Pkwy, Suite 4	Navarre	FL	32566	(850) 222-6676
Urraro Insurance Group LLC	11512 Lake Mead, Unit 704, Office 1	Jacksonville	FL	32256	(904) 789-4585
Windfall Insurance Group Inc.**	115 East 4th Avenue, Suite 214	Mount Dora	FL	32757	(321) 248-4916
Yeti Insurance Inc.	8950 Southwest 74th Court, Suite 2258	Miami	FL	33156	(305) 704-8147
Your Insurance Agents, LLC	210 Royal Palm Beach Boulevard	Royal Palm Beach	FL	33411	(561) 237-8205
Alec Dickey Insurance Agency LLC	164 Towey Trail	Woodstock	GA	30188	(770) 520-4566
B Almand LLC	11111 Houze Road, Suite 275	Roswell	GA	30076	(770) 689-4883
B.A. Parker Enterprises LLC	320 West Lanier Avenue, Suite 224	Fayetteville	GA	30214	(678) 606-5102
Barry Gravitt Agency, LLC	785 King George Boulevard Unit 107	Savannah	GA	31419	(912) 525-2555
Champ Jr LLC	6105 Atlanta Highway, Unit C	Flowery Branch	GA	30542	(678) 894-0833

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Cowen Insurance Agency LLC	675 Mansell Road, Suite 115	Roswell	GA	30076	(678) 786-7499
Damian O. Dixon*		LAWRENCEVILLE	GA	30043	(718) 971-3894
DC Advisors, LLC	11500 Atlantis Pl, Suite D-5	Alpharetta	GA	30022	(404) 600-1105
DeGuibert Financial Services Inc.	100 Main Street Southwest, Suite 119	Gainesville	GA	30501	(678) 748-3339
Dixon Home and Auto, LLC	100 North Point Center East, Suite 222	Alpharetta	GA	30022	(470) 508-1774
Dogwood Agency LLC	4295 Buford Dr #2E	Buford	GA	30518	(678) 999-7171
Frank Warren Agency LLC	36 South Public Square Suite D	Jefferson	GA	30549	(678) 884-0522
GBN LLC	26 East Athens Street	Winder	GA	30680	(770) 644-7225
Ghost City Insurance LLC	130 E. 39th Street	Savannah	GA	31401	(912) 527-7229
Godwin Insurance Solutions, LLC	97 Arena Road	Perry	GA	31069	(478) 241-2204
J&A Services Group, LLC	4651 Roswell Road, STE C204	Atlanta	GA	30342	(678) 389-6055
JBCG, LLC**	2 East Bryan Street, Suite 432	Savannah	GA	31401	(912) 289-0065
KBMT Agency LLC	6478 Putnam Ford Drive, Suite 200,	Woodstock	GA	30189	(678) 385-4090
Legacy Financial Services Group LLC	2180 Satellite Boulevard, Suite 400	Duluth	GA	30097	(678) 528-2260
Luna Agency, LLC	1880 Braselton Highway, Suite 103	Lawrenceville	GA	30043	(770) 520-4560
Marcus R. Skrzypek*		Jonesboro	GA	30236	(404) 518-0011
Marques Holloway Agency, LLC	30 Whitlock Place	Marietta	GA	30064	(678) 540-4733
ME AGENCY LLC	504 Osigian Boulevard, Building 3-4, Suite 109	Warner Robins	GA	31088	(478) 226-4106
My Protection Pal LLC	410 Peachtree Parkway, Building 400, Suite 4245	Cumming	GA	30041	(470) 839-9190
Nixon and Moss Agency LLC	1526 Monte Sano Avenue	Augusta	GA	30904	(706) 955-1357
R.L. Richardson Agency, Inc.	2020 Avalon Pkwy Suite 345	McDonough	GA	30253	(770) 742-7442
RICHE WAR 1K, LLC	1 Glenlake Parkway Suite 650 & 700	Atlanta	GA	30328	(470) 419-7778
Robbins Limited L.C.	3017 Bolling Way NE Suite 150	Atlanta	GA	30305	(404) 348-4222

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Sarah Bentley Agency LLC	3070 North Main Street	Kennesaw	GA	30144	(470) 460-5527
Semper Pugna, LLC	2487 Cedarcrest Rd suite 111B	Acworth	GA	30101	(678) 392-2519
Shawn Leheny Insurance, LLC	75 North Broad Street Suite 2000	Winder	GA	30680	(404) 407-5766
Southeastern Shield, LLC*	127 East Main Street, Suite 401	Woodstock	GA	30188	(770) 248-8180
The Cornell Group LLC	3017 Bolling Way NE, Ste 152	Atlanta	GA	30305	(404) 492-8303
The Hinton Advisor Group LLC	3901 Mary Eliza Trace Northwest, Suite 204	Marietta	GA	30064	(678) 905-4299
The Hudson Agency, LLC	220 Heritage Walk, Suite 208	Woodstock	GA	30188	(470) 781-8886
The Sandra Jenkins Agency, LLC	800 Old Dawson Village Road, Suite 120	Dawsonville	GA	30534	(706) 438-2776
The Thornley Group, LLC	1560 Warsaw Road Suite 10	Roswell	GA	30076	(678) 258-9044
Truck Enterprises, LLC	1 Diamond Causeway	Savannah	GA	31406	(912) 525-0521
United Insurance Agency LLC	1698 Mountain Industrial Boulevard	Stone Mountain	GA	30083	(678) 280-1411
Vanity Capital Consulting Group LLC	675 Ponce De Leon Avenue Northeast, Suite 104	Atlanta	GA	30308	(404) 595-2277
Walker Clark Financial Services, LLC*	4286 Bells Ferry Road. suite 108	Kennesaw	GA	30144	(678) 528-1114
Weeks Agency LLC	3631 Mount Vernon Road	Gainesville	GA	30506	(470) 317-7776
Birdie LLC	2960 99th Street, Suite 1	Urbandale	IA	50322	(515) 631-5580
Harms Agency LLC	25 South Main Street, Suite 1,	Denison	IA	51442	(712) 560-9983
Stein Insurance & Financial Services, Inc.	4726 North Brady Street	Davenport	IA	52806	(563) 386-7740
Alex Frolov Agency LLC	1141 Allante Avenue, Suite102	Boise	ID	83709	(208) 994-6941
CLE & ADAMS INS AGENCY INC	3525 Merlin Drive, Office 120	Idaho Falls	ID	83404	(208) 276-9924
Eagle Mountain Insurance, LLC	408 South Eagle Road, Suite 205	Eagle	ID	83616	(310) 729-0624
Gemstate Canzone Insurance Agency LLC	9601 West State Street, Suite 103	Boise	ID	83714	(714) 477-6957
Gerard Edward Blakefield & Nick Christensen	408 South Eagle Road #205-32,	Eagle	ID	83616	(951) 268-9652
Insurify LLC	3890 East 65th South	Ammon	ID	83406	(208) 519-7373

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Melissa Tureaud, PLLC	408 South Eagle Road Suite 205	Eagle	ID	83616	(208) 296-7511
No Payne, No Gain Inc.	901 Pier View Drive, Suite 203B	Idaho Falls	ID	83402	(208) 207-5807
Steven A. Doden	136 North Broadmore Way, Suite 201	Nampa	ID	83687	(925) 326-2437
AIM Insurance Services, Inc.	1600 Golf Road, Corporate Center, Suite 1200	Rolling Meadows	IL	60008	(630) 956-2651
Baker Insurance Agency Inc	1000 Hart Rd, Suite 300	Barrington	IL	60010	(847) 276-2717
Batina Agency LLC	7650 Plaza Court, Suite 150	Willowbrook	IL	60527	(312) 476-5440
Bish Insurance Agency LLC	4421 W Irving Park Road	Chicago	IL	60641	(847) 647-9774
Bishop Insurance Agency, Inc.	5200 North Damen Avenue	Chicago	IL	60625	(872) 713-7774
Blake W. Mitroff	101 N. Main Street, Unit 17	Crystal Lake	IL	60014	(630) 526-8099
Boggs Advising Group, Inc.	181 South Bloomingdale Road, Suite 104	Bloomingdale	IL	60108	(312) 969-2773
Brandon J. Brooks**		Cary	IL		(708) 308-9319
Brentwood Insurance Agency, LLC	3215 Cannonball Trail Unit B	Yorkville	IL	60560	(630) 439-7278
Colt Halloran Agency LLC	1431 Opus Place, Suite 110, Office 159	Downers Grove	IL	60515	(630) 566-3660
DADBIN PROSPERITY LLC	1010 Lake Street, Suite 200	Oak Park	IL	60301	(312) 680-6269
DCB Allinone Insurance Services Inc.	522 East Jefferson Street	Bensenville	IL	60106	(630) 580-8094
Derek B. Martin	605 N. Michigan Avenue, Suite 458	Chicago	IL	60611	(618) 214-7725
Draegwood Enterprises Inc	100 North Waukegan Road, Suite 209	Lake Bluff	IL	60044	(847) 447-2206
Elite Agency Services LLC	458 North Lake Street	Aurora	IL	60506	(630) 387-9677
Erazo Insurance Agency Inc	1409 Commerce Drive	Algonquin	IL	60102	(773) 278-8037
Gordy Insurance Agency, LLC	13161 West 143rd Street, Suite 202, Office A	Homer Glen	IL	60491	(708) 277-6080
Hardy Insurance Services LLC	6300 North River Road, Suite 500	Rosemont	IL	60018	(224) 354-1066
Jamison Insurance Agency LLC	939 West North Avenue, Suite 750	Chicago	IL	60642	(312) 216-2807
JOHN DEVAE INSURANCE AGENCY, INC.	612 Executive Drive	Willowbrook	IL	60527	(630) 581-5255

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Jordan C. Phillips	6300 North River Road, Suite 500	Rosemont	IL	60018	(618) 215-2099
JTB Financial LLC	100 North Main Street, Suite 8	Edwardsville	IL	62025	(618) 577-0580
Juras Moody Insurance Services LLC	123 1st Avenue East Suite #2	Milan	IL	61264	(309) 272-3770
Kingdom Services Inc	15255 South 94th Avenue, Fifth Floor	Orland Park	IL	60462	(312) 623-5337
Knight Insurance Agency, LLC	1580 N. Northwest Highway, Suite 311-E	Park Ridge	IL	60068	(847) 696-6140
Kvitle Insurance Solutions LLC	3325 Maine Street, Suite 2	Quincy	IL	62301	(636) 244-8828
Langer Insurance Company, LLC	100 Illinois Street, Suite 200	St. Charles	IL	60174	(331) 248-7022
Matt Harrigan Agency LLC	6745 West 127th Street	Palos Heights	IL	60463	(708) 630-8355
Michael D. Gulo	4905 Main Street	Downers Grove	IL	60515	(847) 613-4351
Mike Oswald Insurance Agency, Inc	623 W US Highway 34	Plano	IL	60545	(630) 552-8759
MLDN LLC	203 North La Salle Street, Suite 2100	Chicago	IL	60601	(708) 540-3560
Nolan Insurance Services, Inc.	50 South Main Street, Suite 224	Naperville	IL	60540	(630) 300-3681
Onward Chicago LLC	406 Green Bay Road, Suite 2	Highwood	IL	60040	(708) 858-1246
Owners Access Insurance LLC	5550 W Touhy Ave. Suite 102A	Skokie	IL	60077	(331) 248-7144
PARADYM LLC	1802 North Division Street	Morris	IL	60450	(708) 808-7399
Paul D. Tschudin	781 Sunset Boulevard, Ste 200	O'Fallon	IL	62269	(618) 589-0868
PAYNE FAMILY INSURANCE AGENCY LLC	4132 North Peoria Road, Suite B	Springfield	IL	62702	(217) 953-0773
Pignotti Insurance Agency, LLC	24014 Renwick Road, Ste. 105	Plainfield	IL	60544	(630) 300-8028
RCG Insurance Agency LLC	2928 Avenue of the Cities	Moline	IL	61265	(309) 402-0118
Silva insurance Group Inc	111 Main Street, Suite 2	Bensenville	IL	60106	(312) 847-6997
Teo Abrego	7110 127th Street, Suite 150	Palos Heights	IL	60463	(708) 713-5994
The Agombar Agency LLC	3333 Warrenville Road, Suite 200	Lisle	IL	60532	(630) 312-8481
The Chris Scavo Insurance Agency, LLC	623 West U.S. 34	Plano	IL	60545	(773) 282-5422
The Greg Jones Agency, LLC	100 West Roosevelt Rd, Unit B8-204	Wheaton	IL	60187	(630) 884-8882

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The Kleinmuntz Agency LLC*	134 North La Salle Street, Suite 750	Chicago	IL	60602	(214) 427-6805
Tim Schmeltz	8 West Campbell Street, Suite 201	Arlington Heights	IL	60005	(847) 558-2922
TransRisk Solutions, Ltd.	18700 South Wolf Road, Suite 225	Mokena	IL	60448	(708) 880-7040
Unique Risk Solutions INC	895 East Grand Avenue	Lake Villa	IL	60046	(312) 596-2270
Angela M Martin Insurance CO	214 South Main Street	Winchester	IN	47394	(765) 819-2544
BJAM LLC	401 East Jefferson Street, Suite 102	Plymouth	IN	46563	(574) 544-2844
Coulter Group LLC	724 Lincolnway	LaPorte	IN	46350	(219) 301-0048
Counts LLC	571 Industrial Drive	Bargersville	IN	46106	(765) 450-9077
Epick Insurance Inc.	1665 South Old U.S. 41	Vincennes	IN	47591	(812) 205-2065
Graebe Financial, LLC	2620 N. Walnut Street, Suite 200	Bloomington	IN	47404	(812) 803-2657
Gronkiewicz Risk Management, LLC	432 North Halleck Street, Unit F	De Motte	IN	46310	(219) 213-3793
JAFFE FAMILY AGENCY LLC	3209 West Smith Valley Road, Suite 134-3	Greenwood	IN	46142	(317) 215-7811
Jake Stroup Insurance & Financial Services Inc.	4007 South Western Avenue	Marion	IN	46953	(765) 831-4453
Joseph Guardiola Insurance Agency LLC	3484 Stellhorn Road	Fort Wayne	IN	46815	(260) 366-4931
Joshua Bailey	615 N Indiana Ave, Suite 200	Crown Point	IN	46307	(219) 802-5880
Joshua M Aber Insurance Agency, Inc.	17555 Willowview Road Suite 208	Noblesville	IN	46062	(765) 433-2224
Kennedy Risk Management Inc.	23 South Main Street	Spencer	IN	47460	(812) 813-4017
King Insurance Agency, LLC	13295 N Illinois St Suite 302	Carmel	IN	46032	(317) 343-4774
Klotz Insurance Group LLC	8888 Keystone Crossing, Suite 1300	Indianapolis	IN	46240	(574) 544-2292
Mike Knorr	618 North Main Street	Mishawaka	IN	46545	(574) 797-0855
Miller 24, LLC	75 North Main Street	Zionsville	IN	46077	(463) 223-5711
RL Hufty, Inc.	810 Brown Street, Suite B	Columbus	IN	47201	(317) 743-5558
Simon Sefton Insurance LLC	600 E Carmel Dr Suite 251B	Carmel	IN	46032	(317) 203-3313
Soaring Eagles Duo, Inc.	2809 W Godman Ave, Suite 5	Muncie	IN	47304	(765) 530-4511

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Steven L. Phillips	2680 E Main St, Ste 313	Plainfield	IN	46168	(463) 777-5440
Why Dignify LLC	107 North State Road 135, Suite 206-C	Greenwood	IN	46142	(463) 223-5777
Woods Insurance LLC	4600 Washington Avenue, Suite 112	Evansville	IN	47714	(812) 301-1322
Zurface Insurance & Risk Management LLC	1910 Parkside Drive	Columbus	IN	47203	(812) 900-7833
Ad Aspera Per Aspera LLC*	6731 W 121st St, Overland Park	Overland Park	KS	66209	(913) 359-8071
Bryan Tebbe	5440 W 110th St Suite 3017	Overland Park	KS	66211	(913) 278-1811
Carisa C Perez Insurance Agency Inc.	4601 East Douglas Avenue	Wichita	KS	67218	(316) 688-3755
David T. Ryff	21977 West 83rd Street	Shawnee	KS	66227	(913) 815-2580
Gutschenritter Agency LLC	7300 West 110th Street	Overland Park	KS	66210	(913) 243-4155
K & J Ventures LLC	6145 Grandview Street	Mission	KS	66202	(913) 379-7758
Larry Smith Jr Agency LLC	10817 West 106th Street	Overland Park	KS	66214	(913) 308-3390
Megan L. Considine	8100 Marty Street, Suite 116	Overland Park	KS	66204	(913) 888-8787
Murphey's Law Risk Analysis LLC	112 Southwest 6th Avenue, Suite 202	Topeka	KS	66603	(785) 260-2126
One Way Protection LLC	4501 Northwest Oakley Avenue	Topeka	KS	66618	(785) 268-2511
Tibbetts Financial Inc.	8700 Indian Creek Parkway, Suite 345	Overland Park	KS	66210	(816) 782-8684
Gazda LLC**	6318 Taz Court Unit 100D	Bowling Green	KY	42104	(615) 622-1066
Neil Holt	2501 Crossings Boulevard, Suite 204	Bowling Green	KY	42104	(270) 495-4311
Adam and Jade Ethridge Investments LLC	20355 Louisiana 36, Suite A,	Covington	LA	70433	(985) 338-5944
Adriana Zambrano - Insurance Agency LLC	3224 North Turnbull Drive, Upper Suite B	Metairie	LA	70002	(504) 584-7218
Andrew N. Roshto	201 Century Village Blvd, Suite 200	Monroe	LA	71203	(318) 460-0886
Bice Insurance, LLC	417 West College Street	Lake Charles	LA	70605	(337) 313-2603
Christopher J. Holmes	123 TERRA BELLA BLVD #E	Covington	LA	70433	(985) 202-2330
Cody Vincent LLC*	1175 Del Este, Suite B	Denham Springs	LA	70726	(225) 416-6618
Daniel R. Lavergne	2100 W. Prien Lake Road Suite 8	Lake Charles	LA	70605	(337) 214-2119

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Frost Investment Group, LLC	1608 Jimmie Davis Highway, Suite A	Bossier City	LA	71112	(318) 716-7212
GAI1L LLC	201 Saint Charles Avenue, Suite 2545A	New Orleans	LA	70170	(504) 603-0614
Garet Lee Berry, LLC Goosehead Insurance	217 Garfield Street	Lafayette	LA	70501	(337) 347-7022
Giusti Investments, LLC	3350 Ridgelake Dr., Suite 211	Metairie	LA	70002	(504) 569-5546
Guillory Pittman Insurance Agency LLC	105 West 5th Street, Suite C3	LaPlace	LA	70068	(985) 718-5549
Harrington Family, LLC	3218 Line Ave Suite 200	Shreveport	LA	71104	(318) 459-8005
Hourglass Coverage LLC	4657 Westbank Expressway	Marrero	LA	70072	(504) 383-7880
Jed Harris Insurance Solutions LLC	424 Desiard Street, Suite 1	Monroe	LA	71201	(318) 503-8378
Jeff Jones Insurance LLC	4216 Lake Street	Lake Charles	LA	70605	(337) 516-2398
Keller Agency, LLC	38105 Post Office Rd., Ste. 6	Prairieville	LA	70769	(225) 379-5111
Landry Family Indy Insurance Agencies, LLC	1500 Lobdell Ave, Ste A	Baton Rouge	LA	70806	(225) 960-5998
Lindley Insurance, LLC	90 Louis Prima Drive, Suite A	Covington	LA	70433	(225) 933-7973
LuckiLee LLC	1138 North Dupree Street, Suite 1	New Orleans	LA	70119	(504) 910-6773
Luke Insurance Agency, LLC	811 Albertson Parkway, Suite H	Broussard	LA	70518	(337) 735-1700
Luquette Consulting LLC	116 Fountain Bend Drive, Suite A	Lafayette	LA	70506	(337) 446-0441
Mancuso Agency LLC	3945 N I-10 Service Rd W, Ste 100B	Metairie	LA	70002	(504) 252-1737
Michael B. Lane	20103 Old Scenic Hwy 7A	Zachary	LA	70791	(225) 963-6331
Michael J. Barnes	407 East Lincoln Road	Ville Platte	LA	70586	(337) 735-9811
MW LLC	3000 Kingman Street, Suite 207	Metairie	LA	70006	(504) 584-8114
Not So Petit Insurance LLC	106 Village Street, Unit 2	Slidell	LA	70458	(985) 718-5477
Paul M. Caro	2160 8th Street, A	Mandeville	LA	70471	(985) 273-5114
Raschard Boatner Insurance Agency LLC	201 Century Village Blvd, Suite 200	Monroe	LA	71203	(318) 577-0775
Russo Insurance Agency, LLC	3350 Ridgelake Dr. Suite 211	Metairie	LA	70002	(504) 259-0701

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Ryan Harrell LLC	8193 Vincent Road, Suite B	Denham Springs	LA	70726	(225) 304-0440
The Ashby Agency LLC	613 Alamo Street, Suite C	Lake Charles	LA	70601	(337) 279-1616
The Blanchard Agency LLC	750 Louisiana 26, Suite 5	Lake Arthur	LA	70549	(337) 761-3055
The Snyder Group LLC	204 Fairlane Drive	Lafayette	LA	70507	(337) 347-7057
Traci Furlow Agency, LLC	510 South Burnside Avenue, Suite A	Gonzales	LA	70737	(225) 614-5565
Unlimited Prosperity, LLC	1901 Manhattan Boulevard Suite 116	Harvey	LA	70058	(504) 584-4743
Villacorta Agency, Inc.	2160 8th Street, Suite A	Mandeville	LA	70471	(504) 569-5855
Horizon Shield Insurance LLC	100 Cummings Center, Suite 316-H,	Beverly	MA	01915	(617) 226-5555
Kyle F. Sheppard*	27 Mechanic Street, Floor 2, Suite 204	Worcester	MA	01606	(508) 645-6990
RMorton Management LLC	200 North Main Street, Suite 4, Unit 2	East Longmeadow	MA	01028	(413) 486-3327
Abel's Insurance Agency, Inc.	214 Island Plaza Ct	Stevensville	MD	21666	(410) 777-8163
AJP Insurance Group LLC	523 Benfield Road, Suite 204,	Severna Park	MD	21146	(301) 245-7336
Akinde Financial Group, Inc.	2600 Tower Oaks Boulevard #220	Rockville	MD	20852	(301) 798-6800
Aspire Insurance Incorporated	11240 Reisterstown Road, Suite C4	Owings Mills	MD	21117	(443) 863-6683
B.O.S.S. LLC	14720 Southlawn Lane	Rockville	MD	20850	(240) 618-2527
Bisker Insurance Agency, LLC	201 International Circle Suite 230	Hunt Valley	MD	21030	(443) 836-5609
BonHaven, LLC	122 South Street, Suite 2B	Annapolis	MD	21401	(443) 244-9511
Certainty Insurance Group, LLC	933 Mount Hermon Rd. office 1	Salisbury	MD	21804	(443) 266-8807
City Sites Insurance, LLC	7200 Wisconsin Avenue, Suite 500	Bethesda	MD	20814	(202) 558-0888
Delmarva Insurance Group, Inc.	2103 Bel Air Rd	Fallston	MD	21047	(410) 695-3520
Dzelalic Group, LLC	1008 Red Clover Road	Gambrills	MD	21054	(301) 664-2611
ELA Insurance Agency LLC	1216 North Main Street	Hampstead	MD	21074	(667) 400-0304
Frase Agency, LLC	116 South Piney Rd Suite 204 A & B	Chester	MD	21619	(443) 836-5993
G&E Insurance Agency, LLC	1260 Maryland Avenue, Suite 103A	Hagerstown	MD	21740	(410) 744-0078
Greater Atlantic Agency, LLC	11223 York Road, Suite F1	Cockeysville	MD	21030	(443) 537-1044
Jacobi Jones Insurance Agency Inc.	8115 Maple Lawn Boulevard, Suite 350	Fulton	MD	20759	(301) 498-7737

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
JKN III, L.L.C.	1919 York Road	Timonium	MD	21093	(443) 537-1090
Justin Rosenberger Insurance, LLC	2214 Old Emmorton Road, Suite 200, Room 221	Bel Air	MD	21015	(410) 267-3655
Kipling A. Harris	10451 Mill Run Circle Suite 400	Owings Mills	MD	21117	(410) 417-7783
Melissa Guido Agency, LLC	11140 Rockville Pike, Suite 480-H	Rockville	MD	20852	(301) 798-7355
Monsis Insurance Agency Corporation	1299 Lambertson Drive, Suite 1C	Silver Spring	MD	20902	(240) 449-4677
Onyx Insurance LLC	5537 Twin Knolls Road, Suite 440	Columbia	MD	21045	(443) 585-3977
Patrick J. Carmen Jr.*		Belair	MD		(301) 805-1800
Premium Protection LLC	32 South Frederick Avenue, Suite 105	Gaithersburg	MD	20877	(240) 751-9099
Ruah Hakmah, LLC	5695 Main St	Elkridge	MD	21075	(240) 858-1322
Rubin-Madden Insurance & Financial Services, Inc.	1997 Annapolis Exchange Parkway, Suite 410,	Annapolis	MD	21401	(301) 476-6040
Silver Signature Insurance Agency, LLC	1125 West St Suite 222	Annapolis	MD	21401	(443) 973-4770
Stans Firm, LLC	528 College Parkway, Suite G	Annapolis	MD	21409	(443) 873-0633
The Smith Firm & Agency, LLC	12322 Timber Grove Road	Owings Mills	MD	21117	(443) 264-4102
The Williams Agency LLC	4212 Ridge Road, Suite 211	Nottingham	MD	21236	(443) 625-6202
We Protect Your Dreams, LLC	8638 Veterans Highway, Suite 202	Millersville	MD	21108	(410) 384-4500
Matthew J. Gennaro*		Eliot	ME	03903	(603) 749-7499
"It?s A Trip Insurance" LLC	990 E South Blvd Suite 300	Troy	MI	48085	(248) 955-9905
Alison Spicer Insurance Agency, LLC	705 South Main Street, Suite 101, Suite G	Plymouth	MI	48170	(248) 308-1403
Alsaigh Insurance Group, LLC	14061 23 Mile Road, Suite A	Shelby Charter Township	MI	48315	(586) 630-3799
Amen Insurance Agency LLC	24614 Ford Road	Dearborn Heights	MI	48127	(313) 635-4203
Baldwin Insurance Group, Inc.	700 South Main Street, Suite 210	Lapeer	MI	48446	(248) 829-5719
Barden Insurance Agency, Inc.	5600 West Maple Road, Suite C-305	West Bloomfield Township	MI	48322	(248) 988-3545
Bradley M. Valls*		Shelby Township	MI	48316	(248) 764-0864

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Cambridge Insurance Services Agency, Inc	29600 Northwestern Hwy, Suite 107	Southfield	MI	48034	(248) 449-6950
Chris Hammermeister Insurance Agency, LLC	306 East Main Street, Suite 3	Niles	MI	49120	(269) 241-2311
COVERAGE FORCE LLC	23875 Northwestern Hwy, Suite A-1	Southfield	MI	48075	(248) 686-1480
David B Cruise, LLC	429 Walnut Blvd	Rochester	MI	48307	(248) 963-1081
Dimitar Jovanovski	48380 Van Dyke, Suite 600-A	Shelby Township	MI	48317	(586) 598-0760
DVN Agency, LLC	14061 23 Mile Road, Suite A	Shelby Township	MI	48315	(248) 955-9043
Eastmanzella Insurance Agency, Inc.	21719 Harper Avenue	St. Clair Shores	MI	48080	(313) 314-6811
Finley Family Agency, LLC	2836 West Jefferson, Suite 112	Trenton	MI	48183	(734) 821-9244
Frolka Insurance Agency LLC	44444 Mound Road, Suite 400C	Sterling Heights	MI	48314	(810) 360-2858
HH Agency, LLC	3243 East Paris Avenue Southeast	Kentwood	MI	49512	(616) 747-0032
JD Insurance Services, LLC	220 South Main Street	Royal Oak	MI	48067	(248) 781-8817
JLB Group LLC	5600 New King Drive, Suite 145	Troy	MI	48098	(248) 479-4826
JS Holding, LLC	35000 Division Road, Suite 10	Richmond	MI	48062	(248) 554-1068
JVAN Group, LLC	8344 Hall Road, Suite 210	Utica	MI	48317	(248) 554-1185
Loosey Goosey, LLC d/b/a Goosehead Insurance - Jamal Safiedine	4338 Delemere Blvd, Suite B	Royal Oak	MI	48073	(248) 365-6007
Martin Shina Insurance Agency, LLC	5600 W Maple Road Suite B-201	West Bloomfield	MI	48322	(248) 939-4005
Match Insurance Agency LLC	20390 Harper Suite #3	Harper Woods	MI	48225	(586) 355-4664
Matt Soergel Insurance Agency, Inc	519 Ada Drive SE	Ada	MI	49301	(616) 278-1087
MI Schultz Agency, LLC	1760 Abbey Road, Suite 222	East Lansing	MI	48823	(517) 885-3789
Michael A. Vander Ploeg	128 East Allegan Street, Unit D	Otsego	MI	49078	(269) 967-1619
Moussa Insurance Agency, LLC	148 S Main St	Mount Clemens	MI	48043	(586) 265-5889
MRO, LLC	41000 Woodward Ave, Suite 350 East	Bloomfield Hills	MI	48304	(248) 542-7770

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Operation Red Sea LLC	27620 Farmington Road, Unit B-11	Farmington Hills	MI	48334	(248) 205-4288
Petrillo Insurance Group, LLC	2753 S. Milford Road	Highland	MI	48357	(248) 697-7943
Prime Insure LLC*	28551 Southfield Road, Suite 200	Lathrup Village	MI	48076	(248) 455-4299
Puente Insurance Agency Inc.	14165 Fenton Rd ste 104c	Fenton	MI	48430	(810) 412-4141
RA Insurance Agency, LLC	17199 North Laurel Park Drive Suite 47	Livonia	MI	48152	(248) 971-1122
Ronald W. Bettie	24768 Lahser Road, Suite 100, Room 101	Southfield	MI	48033	(248) 213-0091
Salus Insure, LLC	6440 East Fulton Street Suite 201	Ada	MI	49301	(616) 710-2081
Shamoon?s Insurance Agency LLC	42855 Garfield Rd Ste 110	Clinton Township	MI	48038	(586) 782-6468
Shannon Bennett Insurance Agency Inc.	179 Little Lake Drive	Ann Arbor	MI	48103	(734) 619-6889
Spearman Insurance Agency	25245 Five Mile Road, Suite 500	Redford Charter Township	MI	48239	(313) 771-5573
TCM Insurance Group, LLC	3250 West Big Beaver Road, Suite 100	Troy	MI	48084	(248) 228-2243
The Bucki Agency, LLC	1155 Welch Road, Suite B	Commerce Charter Township	MI	48390	(248) 707-2844
The Dawood Agency LLC	8300 Hall Road, Suite 100A	Utica	MI	48317	(586) 204-6652
The Goslin Agency L.L.C	33150 Schoolcraft Road, Suite 210	Livonia	MI	48150	(313) 251-3409
The Mullinax Agency LLC	100 Maple Street, Suite 205	Wyandotte	MI	48192	(734) 272-4700
TS Insurance Services LLC	48639 Hayes Road, Unit #1	Shelby Township	MI	48315	(248) 833-6322
Valvano & Bommarito Group LLC	15760 19 Mile Rd, Suite B	Clinton Township	MI	48038	(586) 690-6401
Vander Ploeg Insurance Agency, LLC	146 Monroe Center NW Suite 103	Grand Rapids	MI	49503	(269) 716-0714
Vince Bommarito Agency, LLC	15760 19 Mile Road	Clinton Township	MI	48038	(586) 693-2100
Watson & CO, LLC	53200 Van Dyke Avenue, Suite 200, Office A	Shelby Township	MI	48316	(248) 377-8230
WSZ, LLC	15489 South Telegraph Road	Monroe	MI	48161	(678) 894-1716

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
ZYZK, LLC	25200 Five Mile Road, #303	Redford Charter Township	MI	48239	(248) 864-2300
Changing Lives, LLC	7500 Flying Cloud Drive, Suite 900,	Eden Prairie	MN	55344	(952) 491-6815
DOD Holdings, LLC	1710 Douglas Drive North	Golden Valley	MN	55422	(612) 446-5700
Gott Insurance LLC	106 Chestnut Street East, Suite 103	Stillwater	MN	55082	(651) 461-3422
Hinchey-Roark Holdings LLC	319 Barry Avenue South, Ste 210	Wayzata	MN	55391	(612) 225-4548
Mason Crow Insurance Agency Inc.	2042 Wooddale Drive, Suite 250,	Woodbury	MN	55125	(651) 364-6608
The Insurance Partners LLC**	16268 Eagle Creek Avenue Southeast	Prior Lake	MN	55372	(612) 429-6711
Ant Sally and Associates, LLC	14897 Clayton Rd Suite 1a	Chesterfield	MO	63017	(636) 733-6172
BBS Insurance, Inc.	500 Cates Drive, Suite A	Lawson	MO	64062	(816) 400-4417
Blue Insurance Services LLC	117 Jefferson Street, #35	Saint Charles	MO	63301	(636) 614-4993
Borglum Insurance Solutions, LLC	1330 Commercial Street	Warsaw	MO	65355	(660) 460-9520
Brad Cross	2 Westowne Drive, Suite 102	Liberty	MO	64068	(816) 287-4377
Brady Scott Houska Agency, LLC	500 Huber Park Court, Suite 206	Weldon Spring	MO	63304	(314) 722-5911
Brumley Enterprises, LLC	4013 Frontgate Drive, Suite 110	Columbia	MO	65203	(573) 818-2944
Burr Insurance Brokers, LLC	1000 Mid Rivers Mall Drive, Suite #5	St. Peters	MO	63376	(636) 534-1444
Canote Insurance LLC	501 Fay St, Ste 120	Columbia	MO	65201	(573) 303-5889
Chelsea Cross Insurance LLC	1021 Kingsway Drive, Suite 10	Cape Girardeau	MO	63701	(573) 818-2275
Cody Lee Agency, LLC	104 East 1st Street	Miller	MO	65707	(501) 621-0777
Craig Golmen Agency LLC	204 South Main Street, Suite 4,	Nixa	MO	65714	(417) 238-4421
Dewayne Burkett Agency, LLC	3720 Arrowhead Avenue, Suite 211 - Office 4	Independence	MO	64057	(816) 379-3380
GBGRL LLC	3115 South Grand Boulevard, Suite 600A	St. Louis	MO	63118	(314) 788-4903
Godwin Group LLC	3718 Robinson Pike Road	Grandview	MO	64030	(816) 875-5777
Hampson Insurance LLC	101 South East 29th Terrace, Suite 1	Lee's Summit	MO	64082	(816) 448-4007

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Jake Russell Insurance Agency LLC	1936 South Range Line Road, Suite C	Joplin	MO	64804	(417) 202-3361
JKiesewetter LLC	3700 Monterey Dr. Ste K	Columbia	MO	65203	(573) 818-2988
KC Royal Insurance LLC	7001 North Locust Street, Suite B201	Kansas City	MO	64118	(816) 652-9488
Kessler Insurance Agency LLC	1351 Jefferson Street, Suite 103	Washington	MO	63090	(636) 229-1824
Knabe Insurance Brokerage LLC	7001 North Locust Street, Suite A115,	Gladstone	MO	64118	(816) 643-3316
Logan J. Henderson	127 W 3rd St	Cameron	MO	64429	(660) 864-0113
Mary Agan Insurance LLC	5230 Highway North	Cottleville	MO	63304	(314) 396-8841
Redwood Insurance LLC	101 South Clay Street	Marshfield	MO	65706	(417) 218-2255
Skein Insurance Group, LLC	338 Broadway, STE 311	Cape Girardeau	MO	63701	(573) 334-9999
Stephen E. Giarraputo Jr. & Ronda S. Giarraputo	200 Northeast Missouri Road, Suite 200, # 275	Lee's Summit	MO	64086	(816) 287-8422
Sullivan Shikles, LLC	917 Leslie Boulevard	Jefferson City	MO	65101	(573) 206-8083
'The Frieze Agency LLC'	313 South Avenue, Suite 303	Springfield	MO	65806	(623) 267-4884
Walkers Outside Sales LLC	1393 Covington Manor Lane,	St. Louis	MO	63125	(314) 254-4443
WD Insurance Agency, LLC	4967b NE Goodview Cir	Lee's Summit	MO	64064	(816) 282-6097
Zaring Agency, LLC	1101D Gravois Rd	Fenton	MO	63026	(314) 474-0544
Zilkie Insurance Group LLC	50 Crestwood Executive Dr, Suite 444	Crestwood	MO	63126	(314) 949-2444
Apryl Handy Agency, LLC	1301 25th Avenue Suite 2B	Gulfport	MS	39501	(228) 206-0122
Craig L. Porter*		Raymond	MS	39154	(601) 812-8803
JPL, LLC	9325 Highway 19 North, Suite A	Collinsville	MS	39325	(601) 651-0557
Killens Agency LLC	404 Enterprise Drive, Suite E	Oxford	MS	38655	(601) 914-6432
Michael Garrett Odom, LLC	3313 Market Street	Pascagoula	MS	39567	(228) 366-9253
Michael W. Kinard**		Collinsville	MS	39325	(601) 616-5553
Spartan Solutions, LLC	906 Jefferson Drive	Gulfport	MS	39507	(228) 288-4883
Taylor H. Craven Insurance, Inc.	1145 Robinson Street	Ocean Springs	MS	39564	(228) 205-4176
The Moore Agency LLC	2700 24th Avenue, Office A,	Gulfport	MS	39501	(228) 284-2296
WJK LLC	2059 East Pass Road, Suite 6	Gulfport	MS	39507	(228) 220-0680

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Yesterday's Business, LLC	1513 Hardy Street	Hattiesburg	MS	39401	(601) 336-2959
Betcher Insurance Group LLC	960 South 24th Street West, Suite I	Billings	MT	59102	(406) 545-2206
HONAKER INSURANCE AGENCY PC	7675 U.S. 287	Townsend	MT	59644	(406) 204-3708
Houston Family Insurance LLC	8 5th Street North	Great Falls	MT	59401	(406) 414-6630
LaMantia Agency P.C.	1925 Grand Avenue, Suite 100	Billings	MT	59102	(406) 206-3122
Linda Thompson, Insurance Agency LLC	1925 Grand Avenue, Suite #122	Billings	MT	59102	(406) 204-3686
RAISE LLC	30 5th Street East, Suite 101	Kalispell	MT	59901	(406) 703-3001
Rowdy Fee Insurance Agency LLC	707 West Center Street	Kalispell	MT	59901	(406) 206-7175
Ryan Olsen Insurance Agency Inc	2135 Charlotte Street, Unit 2	Bozeman	MT	59718	(406) 417-3699
The New Frontier Agency, LLC	1103 South Main Street, Unit G	Kalispell	MT	59901	(214) 764-8447
Tom Clinch Insurance Agency Inc.	750 West Custer Avenue, Suite 3	Helena	MT	59602	(406) 206-3063
White Agency Inc	6300 Jackrabbit Lane Suite 9	Belgrade	MT	59714	(406) 451-0208
A & R Insurance LLC	10800 Sikes Place, Suite 130	Charlotte	NC	28277	(704) 386-6330
Baron and Baron, LLC	3333 Wrightsville Ave, Unit G	Wilmington	NC	28403	(910) 672-7728
Bradley Davis Agency, LLC	5101 Monroe Road	Charlotte	NC	28205	(704) 337-2888
Camacho Soto Insurance LLC	1811 Sardis Road North, Suite 235,	Charlotte	NC	28270	(704) 386-6388
Carolina Choice Agency Inc.	3104 South Horner Boulevard	Sanford	NC	27332	(919) 589-8905
Carter Insurance And Financial Services LLC	10801 Johnston Road, Suite 109,	Charlotte	NC	28226	(704) 998-2242
Coastal Choice Insurance, LLC	1508 Military Cutoff Rd., Ste 206	Wilmington	NC	28403	(910) 635-0844
Duck Duck Goose, LLC	6475 N Croatan Hwy Suite 103	Kitty Hawk	NC	27949	(252) 557-0884
Dyrke Maricle Insurance Agency, Inc.	150 Fayetteville Street, Suite 300	Raleigh	NC	27601	(919) 585-4444
East Coast Insurance LLC	313 N Berkeley Blvd. Suite A	Goldsboro	NC	27534	(984) 239-2600
Eddie Jernigan Insurance, LLC	106 Cedar Avenue, Unit 100	Wilmington	NC	28403	(910) 758-0003

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Flying V, LLC	1608 Queen Street	Wilmington	NC	28401	(910) 475-1031
Harbor Light II, Inc.	1135 Kildaire Farm Road, Suite 200	Cary	NC	27511	(984) 345-3499
Ikigai Insurance, LLC	307 West Tremont Avenue, Suite 200	Charlotte	NC	28203	(980) 326-5440
InsuRank Corp.	1 North Main Street, Suite 230	Franklinton	NC	27525	(919) 728-1366
J&A Insurance Group, LLC	120 East Main Street, 2nd Floor, Unit 5	Youngsville	NC	27596	(919) 355-5360
J.E. Stephens & Associates LLC	307 South Salem Street	Apex	NC	27502	(919) 655-7790
James L. Sweatt	615 St. George Square Court, Suite 300	Winston Salem	NC	27103	(336) 346-8661
Jarred Robertson, LLC	1000 North Carolina Music Factory Boulevard, C6	Charlotte	NC	28206	(704) 626-0223
Jay Francis	77 Cherokee Rd, Ste 2A	Pinehurst	NC	28374	(910) 621-4233
Jenkins Insurance Group, LLC	500 West 5th Street, Suite 800	Winston-Salem	NC	27101	(336) 900-5527
Jennifer B. Shelton*		Raleigh	NC	27614	(919) 906-0538
JP Insurance Group LLC	790 Sunset Boulevard North, Suite 2	Sunset Beach	NC	28468	(704) 910-8874
JRMIII, Inc.	107 Wind Chime Court	Raleigh	NC	27615	(919) 578-5788
Key Insurance Agency Inc	6495 Morehead Rd.	Harrisburg	NC	28075	(980) 819-4441
Kivett Insurance LLC	177 North Carolina 42, Unit C	Asheboro	NC	27203	(336) 900-6019
Kysar Company LLC	205 South Dudley Street	Burgaw	NC	28425	(910) 390-6653
Lauren Nuqul Insurance and Financial Services, Inc.	4701 Wrightsville Avenue, Unit 2108	Wilmington	NC	28403	(910) 249-6610
Mahoney Manhart, Inc.	1000 West Morehead Street, Suite G150	Charlotte	NC	28208	(703) 992-9664
McElveen Agency, LLC	1244 East Boulevard	Charlotte	NC	28203	(704) 912-5040
Miramontes Insurance Advisor LLC	107 Ed Coles Court	Jacksonville	NC	28546	(910) 939-3255
Mod- Insurance, LLC	555 Fayetteville Road, Suite 201	Raleigh	NC	27601	(919) 439-9755
Official Insurance, LLC	106 Langtree Village Drive, Suite 301	Mooresville	NC	28117	(704) 496-0758
QuickQuote Insurance Solution LLC	521 East Morehead Street, Suite 200,	Charlotte	NC	28202	(704) 386-6322

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Seagate Insurance LLC	5710 Oleander Drive, Unit 102	Wilmington	NC	28403	(910) 408-3299
Sholar- Ezzell, LLC	3528 Adirondack Way, Unit 120	Wilmington	NC	28403	(910) 759-7653
The Blundell Group LLC	5316 Six Forks Road, Suite 200	Raleigh	NC	27609	(919) 723-2344
The Corgan Agency, LLC	19018 Lake Breeze Drive	Cornelius	NC	28031	(704) 386-6384
The Lambert Agency LLC	4420 Rea Road	Charlotte	NC	28226	(214) 614-8595
The McCallum Agency, LLC	713 South Main Street	Laurinburg	NC	28352	(910) 900-4805
The Pagley Agency, LLC	521 East Morehead Street, Suite 200	Charlotte	NC	28202	(704) 246-5977
The Sargent Agency, LLC	700 Arendell Street, Suite 5	Morehead City	NC	28557	(919) 439-7255
The Sheridan Agency LLC	1000 West Morehead Street, Unit 150	Charlotte	NC	28202	(704) 386-6320
The Silver Agency LLC	1611 Jones Franklin Road, Suite 109	Raleigh	NC	27606	(919) 746-7399
Christopher Boyanovsky Agency LLC	112 North University Drive, Suite 310	Fargo	ND	58102	(701) 540-9766
Gregg B. Young and Ronald E. Covert	18135 Burke Street	Omaha	NE	68022	(531) 252-0819
Hass Insurance Agency LLC	319 South 17th Street, Suite 418	Omaha	NE	68102	(402) 513-9644
RL Affordable Insurance, LLC	2121 North Webb Road, Suite 310	Grand Island	NE	68803	(308) 337-4646
Wilcho Insurance Group LLC	1406 Veterans Drive, Suite 207	Omaha	NE	68022	(402) 252-4812
Jude B. Logue	142 Batchelder Road, Suite 2	Seabrook	NH	03874	(603) 696-3100
Nutter Insurance, LLC	227 Londonderry Turnpike	Manchester	NH	03104	(603) 554-3255
Ray A. Lopez	170 Commerce Way Suite 200	Portsmouth	NH	03801	(603) 389-6229
Stephen G. Mihalick	1 Chestnut Street, Suite 336	Nashua	NH	03060	(978) 935-2039
ACC Insurance Agency LLC	64 Ridge Road	North Arlington	NJ	07031	(201) 377-1530
Carlos A. Iglesia & Anthony L. Roche*		Union	NJ	07083	(732) 668-3579
Core Four Brokers LLC	603 Bloomfield Avenue, Suite 2	West Caldwell	NJ	07006	(973) 435-2522
Cruz Agency Group, Inc	2301 Atlantic Avenue, Suite C	Manasquan	NJ	08736	(732) 955-4779
D&E Initiatives, LLC	54 Broad Street Suite 200	Red Bank	NJ	07701	(732) 534-3766
David Robinson	1585 Springfield Avenue, Suite 2	Maplewood	NJ	07040	(908) 738-1919
DeGuzman Agency, LLC	4400 Route 9 South Suite 1000	Freehold	NJ	07728	(848) 800-4880

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Franshell Rodriguez Corporation	18-20 Lackawanna Plaza, Suite 200	Montclair	NJ	07042	(914) 370-4233
GM Agency LLC	245 Snyder Street, Suite 107	Orange	NJ	07050	(862) 343-5573
Jerome Fenton Insurance Agency LLC	90 East Halsey Road, Unit 315	Parsippany-Troy Hills	NJ	07054	(718) 750-6334
Joe G. Fukushima	1 Main St	Eatontown	NJ	07724	(732) 738-3900
Joseph G. Manzo*	New Jersey	River Vale	NJ	-	(201) 871-4700
Looking To The Future Corp	610 Franklin Avenue	Montclair	NJ	07042	(862) 658-6800
Lynne A. Long-Higham	224 North High Street	Millville	NJ	08332	(609) 644-4779
Matari Brokerage LLC	1113 Main Street	Paterson	NJ	07503	(862) 214-7677
Mike Maguire Agency Inc.	7 South Main St, Ste D	Marlboro	NJ	07746	(732) 361-2674
Monique Perry Agency LLC	2400 Morris Avenue, Suite 104	Union	NJ	07083	(973) 954-9300
MS Establishment, LLC	115 Route 46, Floor 2, Suite D29 and D30	Mountain Lakes	NJ	07046	(201) 323-4881
Paterno Agency LLC	3600 New Jersey 66, Suite 150, Unit 122	Neptune Township	NJ	07753	(908) 271-5088
Patterson Agency, LLC	102 Independence Boulevard	Sicklerville	NJ	08081	(609) 964-0606
PCAK Indemnity LLC	101 Hudson St Suite 2122	Jersey City	NJ	07302	(551) 298-3866
Ramadan Insurance Agency, INC	502 Haddonfield-Berlin Road Suite #201	Voorhees	NJ	08043	(856) 300-0890
Ryan Fasano LLC	280 Park Avenue, Unit 2	Rutherford	NJ	07070	(201) 889-1414
Shore Coverage, LLC	2430 RT-34 Building B	Manasquan	NJ	08736	(732) 372-4421
SJS Consulting Services INC.	236 Possum Hollow Road	Jamesburg	NJ	08831	(732) 338-9168
The Geese from the East LLC	45 S New York Rd, Suite 203	Galloway	NJ	08205	(609) 476-9229
The Mardyn Agency LLC	1200 South Church Street, Suite 6	Mount Laurel Township	NJ	08054	(856) 315-1244
The Mauricio Agency LLC	101 Hudson Street, Suite 2122	Jersey City	NJ	07302	(551) 430-5700
The Smith Agency, LLC	52 New Jersey 33, Suite 6	Hamilton	NJ	08619	(609) 630-4080
The Tejada Agency, LLC	12 Daniel Rd Suite 302	Fairfield	NJ	07004	(973) 814-2339
Verdi Kaba	1401 Valley Road	Wayne	NJ	07470	(973) 777-3411

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
A Shields Agency LLC	3428 Highway 47, Unit B,	Los Lunas	NM	87031	(505) 966-9909
The Beall Agency LLC	100 Sun Avenue Northeast, Suite 650	Albuquerque	NM	87109	(505) 404-0997
A.D. Services, LLC	4326 West Cheyenne Avenue, Suite 102	North Las Vegas	NV	89032	(725) 213-6002
Alano Insurance Agency LLC	2117 Farmouth Circle	North Las Vegas	NV	89032	(702) 703-2331
L&G Insurance Agency Inc.*	3820 Meadows Lane, 1st Floor, Office 125	Las Vegas	NV	89107	(702) 986-7700
Nicholas Family Insurance Agency PLLC	1180 North Town Center Drive, Suite 100	Las Vegas	NV	89144	(725) 213-6011
The Musico Agency, LLC	9437 Double Diamond Parkway, Suite 18	Reno	NV	89521	(775) 460-2644
5 STAR MULTI SERVICES, INC.	154-2 Remington Boulevard	Ronkonkoma	NY	11779	(631) 759-4449
Brian Carswell	204 New York Avenue, Suite 3,	Huntington	NY	11743	(516) 399-2420
Carosone Agency, Inc.	2 Overhill Road, Suite 400	Scarsdale	NY	10583	(914) 619-5117
Chris Burton Agency, Inc	72 East Main Street, Unit 7	New Rochelle	NY	10801	(914) 312-7123
Chris Lavelle Insurance Agency, Inc.	211 East 43rd Street, Suite #609	New York	NY	10017	(332) 334-6577
Delisle Bros LLC	444 New York Route 111	Smithtown	NY	11787	(631) 546-5340
Donald Pawluk	1303 Main Street	Port Jefferson	NY	11777	(631) 812-5499
ElMarasy Insurance Agency LLC	4299 Middle Settlement Road, Floor 1, Unit 2	New Hartford	NY	13413	(315) 291-0190
Fated Ace, LLC	20 Warren Street	Glens Falls	NY	12801	(518) 831-0114
Gemini 30 LLC	15 Frowein Road, Unit G-1	Center Moriches	NY	11934	(631) 759-5526
Gustinvil, The Family Agency Inc.	25 Melville Park Road, Suite 203A, Office 215	Melville	NY	11747	(631) 824-0588
Hadlock Insurance Agency, LLC	527 Bay Road, Suite 106	Queensbury	NY	12804	(518) 246-5571
Integrity Service Group LLC	90 Broad Street, Suite 354	New York	NY	10004	(631) 551-8633
JC Agency Group, Inc.	606 Middle Country Road	Middle Island	NY	11953	(631) 533-9488
Joseph P. Romandetto Agency LLC	864 Willis Avenue, Suite 4	Albertson	NY	11507	(516) 471-1211

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Park Ave Business Consulting Inc.	152-53 10th Avenue, Suite 223	Whitestone	NY	11357	(929) 822-7799
Radiant Insurance Agency, LLC	960 Bellmore Ave	Bellmore	NY	11710	(516) 806-5335
Robert M. Todd	218 North Main Street	North Syracuse	NY	13212	(680) 697-2550
Rockville Agency LLC	43 Clinton Avenue, Suite 1B	Rockville Centre	NY	11570	(516) 320-8233
Rodriguez Agency, Inc.	2079 Wantagh Avenue	Wantagh	NY	11793	(516) 888-5299
Sean Yang Agency LLC	36-60 Main Street, 2nd Floor	Queens	NY	11354	(917) 765-1755
Sules Family Agency Inc.	44 Mamaroneck Avenue, Suite C	White Plains	NY	10601	(914) 216-7322
TG Agency LLC	120-01 Guy R Brewer Boulevard	Queens	NY	11434	(516) 515-9390
The 716 Agency LLC	5373 Transit Road, Suite 1	Williamsville	NY	14221	(716) 427-5290
The Arjoon Agency Inc.	802 Meacham Avenue	Elmont	NY	11003	(516) 279-1745
The Marc Schneider Agency Corp	445 Broad Hollow Rd. Suite 25	Melville	NY	11747	(917) 670-1202
The McDermott Agency, LLC	1 Solar Way, Suite 211	Latham	NY	12110	(518) 375-8855
The Superior Agency LLC	50 Glen Street, Suite 106	Glen Cove	NY	11542	(516) 515-9320
Walter McKenna Agency LLC	1225 Franklin Avenue, Suite 325	Garden City	NY	11530	(516) 673-4999
AMMP Companies LLC**	7466 Auburn Road, 1st Floor, Suite A2	Concord	OH	44077	(440) 467-0177
DERICK COOPER AND ASSOCIATES, LLC	601 South High Street, Suite 103	Columbus	OH	43215	(614) 678-5565
ENW LLC**	425 Greenwell Avenue	Cincinnati	OH	45238	(513) 572-3303
Huster Insurance Agency LLC	9853 Johnnycake Ridge Road, Suite 304	Mentor	OH	44060	(440) 534-6840
Jackie O'Neill & Associates, LLC	4225 Malsbury Road, Suite 105	Blue Ash	OH	45242	(513) 813-4122
Joni M. Wagner	411 West Loveland Avenue, Suite 201-E, Office 4	Loveland	OH	45140	(513) 904-5898
K & D Insurance, LLC	6543 Commerce Parkway, Suite D	Dublin	OH	43017	(419) 296-1347
Karbon Bull, LLC	7588 Central Parke Blvd, Suite 325	Mason	OH	45040	(513) 884-4274
Kevin J. Gavitt Insurance Agency, LLC	3578 Niles Cortland Road Northeast, Unit B	Cortland	OH	44410	(234) 279-4260

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Mathew J. Uher*		Chagrin Falls	OH		(216) 848-7284
Mikel Compston - Goosehead Insurance - Mikel Compston	49 East Church Street	Newark	OH	43055	(740) 901-0366
Moore Insurance Agency, LLC	7716-7720 Rivers Edge Drive	Columbus	OH	43235	(614) 335-9001
Paul E. Roberts	135 North Hamilton Rd	Gahanna	OH	43230	(614) 335-4332
Spring Agency LLC	11925 Pearl Rd Suite 305	Strongsville	OH	44136	(440) 735-8918
Susan McCrabb Insurance Consulting Agency LLC	5131 Post Road, Suite 396	Dublin	OH	43017	(614) 948-6612
SUTTON-BURGER AGENCY, LLC*	3841 Attucks Drive, Suite A	Powell	OH	43065	(614) 324-3800
The Light Agency of Ohio, LLC	5650 Blazer Parkway, Suite 143	Dublin	OH	43017	(614) 401-2999
The Ohio Agency, LLC	110 West Main Street	Lakeside Marblehead	OH	43440	(419) 987-4299
The Seamster Agency LLC	100 East Campus View Boulevard, Suite 250	Columbus	OH	43235	(614) 324-3804
Timothy P. Monroe	5929 Darrow Road, Suite 3A	Hudson	OH	44236	(330) 468-0800
Weston L. Philpot III*		Miamisburg	OH	45342	(702) 375-1240
Whitehouse Insurance LLC**	35104 Euclid Avenue, Unit 217	Willoughby	OH	44094	(440) 536-8026
Candace Robinson, Inc.*		Stillwater	OK	74074	(405) 377-8885
Jamie N. Cooper and William M. McCollough*		Jenks	OK	74037	(918) 408-0966
Jeff McCormick Agency LLC	4320 Adams Rd	Norman	OK	73069	(539) 202-8933
Kathryn E. Canada and Travis D. Canada	804 South Mustang Road, Suite 105	Yukon	OK	73099	(405) 724-6433
KJI LLC	414 East 3rd Street, Suite C	Grove	OK	74344	(918) 308-9040
KLK Insurance LLC	302 Opportunity Drive,	Norman	OK	73071	(405) 754-6488
McMillan, LLC	1015 Waterwood Parkway, Suite G, Unit E-2	Edmond	OK	73034	(318) 505-9653
MWF Ventures, LLC	11900 North MacArthur Boulevard, Suite A-1	Oklahoma City	OK	73162	(405) 724-6639

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Stacie Henderson Insurance Group, LLC	2488 East 81st Street, Suite 4806	Tulsa	OK	74137	(918) 884-7724
Stokes Insurance Agency, LLC	780 N Santa Fe Ave	Edmond	OK	73003	(405) 504-1736
The Hart Group LLC	930B Robtrice Court, Suite 1	Edmond	OK	73034	(405) 803-8108
The Meyer Agency LLC	10310 North 138th East Avenue, Building 3, Suite 203	Owasso	OK	74055	(737) 587-3444
Tony Wilson Agency LLC	5929 North May Avenue, Suite 209	Oklahoma City	OK	73112	(405) 724-3648
Walter J. May*		Tulsa	OK	74145	(918) 984-6524
Alpha Purveyors LLC	2 Talent Avenue	Talent	OR	97540	(541) 625-4205
BASHIAN AGENCY, LLC	917 Northwest Harriman Street, Suite B,	Bend	OR	97701	(541) 508-7640
Gregory White Insurance Agency, LLC.**	5 Centerpointe Drive, Suite 400, Office 65	Lake Oswego	OR	97035	(503) 987-0048
Kevin Radish Insurance Agency LLC*	4800 SW Meadows Rd. Suite 300	Lake Oswego	OR	97035	(503) 765-5330
Kevin T. Reimer	1500 Valley River Drive, Suite 370	Eugene	OR	97401	(541) 512-7008
Kyle Bunch Agency LLC	29781 Town Center Loop W, Suite 300	Wilsonville	OR	97070	(503) 567-1633
Laurence P. Verga	2179 Marlow Lane	Eugene	OR	97401	(503) 820-2377
Nadar B. Shirazi*		Portland	OR		(503) 898-8223
PKREW LLC	160 Liberty Street Northeast, Suite B18	Salem	OR	97301	(503) 765-5449
T T Insurance LLC	1017 Southwest Morrison Street, Suite 505	Portland	OR	97205	(503) 334-0960
The Bullock & Erne Insurance Agency, LLC	1144 Gateway Loop, Suite 240	Springfield	OR	97477	(541) 630-9002
The j2 Agency Inc.	7420 Southwest Bridgeport Road Suite 210,	Portland	OR	97224	(503) 334-0557
Thomas Synovec Insurance Agency LLC	5 Centerpointe Drive, Suite 400, Office 75	Lake Oswego	OR	97035	(503) 535-0499
Ali Insurance Agency Inc.	2856 Bristol Pike Unit B	Bensalem	PA	19020	(215) 454-7655

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Barone Insurance, LLC	550 Hannum Ave	West Chester	PA	19380	(610) 427-2551
Bowdler Insurance Agency, Inc	18 Campus Blvd Suite 100	Newtown Square	PA	19073	(484) 805-0063
Brad A. Braddock	312 S Vine St	Carmichaels	PA	15320	(724) 966-2277
Cangelosi Insurance Agency, LLC*	27 West Airy Street	Norristown	PA	19401	(215) 660-4400
Carabasi Group LLC	50 South 16th Street, Suite 1700	Philadelphia	PA	19102	(610) 229-0107
Carolyn E. Murphy*	203 West Chestnut Street, Suite 104	West Chester	PA	19380	(484) 451-1005
Carwile Insurance Agency, LLC	2669 Lilitz Pike, Suite E/F	Lancaster	PA	17601	(717) 295-4537
Coley Insurance Group, LLC	2851 Centre Avenue, Suite A3	Reading	PA	19605	(484) 838-6088
David E. Carmona*		Pittsburgh	PA	15071	(915) 487-9634
F and B Insurance Agency, LLC	218 Lincoln Hwy	Fairless Hills	PA	19030	(267) 908-9044
GDS 1108 LLC	5 Great Valley Pkwy	Malvern	PA	19355	(610) 477-2899
Gregory Schnee	3425 Limekiln Pike, Suite 3	Chalfont	PA	18914-3602	(267) 571-6151
Hissong Family Insurance Agency, LLC	1 Center Square, Suite 6	Hanover	PA	17331	(717) 685-5504
Hutchison Insurance Group, LLC	220 Chesapeake Drive	Gibsonia	PA	15044	(412) 546-0173
J5 Solutions, LLC	31 South High Street	West Chester	PA	19382	(484) 470-6555
Jeffery Roth Insurance Agency LLC	100 N Wilkes-Barre Blvd Suite 403	Wilkes-Barre	PA	18711	(570) 408-1646
Joe Parson	2604 E Allegheny Ave	Philadelphia	PA	19134	(267) 968-1577
Joshua E. Short	630 Freedom Business Center, Third Floor, Office 74	King of Prussia	PA	19406	(610) 631-1718
K2 Agency LLC	500 Delp Road	Lancaster	PA	17601	(223) 244-5544
Kadi & Kadi Insurance, LLC	811 North 19th Street	Allentown	PA	18104	(484) 750-6933
Kently Insurance, LLC	689 Philadelphia Street, Unit 105	Indiana	PA	15701	(724) 216-0972
Kevin Murray Agency Limited	8911 Frankford Avenue	Philadelphia	PA	19136	(267) 270-4188
Korey Paff Inc	375 Floral Avenue, Ste 105	Chambersburg	PA	17201	(717) 477-5107
Lyons-Klepeis Agency, LLC	28 North 15th Street	Allentown	PA	18102	(610) 365-1532

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
M&T Insurance Services, LLC	6751 Norwitch Dr Suite 2	Philadelphia	PA	19153	(215) 710-8786
Magnolia Agency Corp*	1100 Grosser Road, Suite F,	Gilbertsville	PA	19525	(610) 427-2551
Mahboubi Agency LLC	3070 Bristol Pike, Suite 1-102A	Bensalem	PA	19020	(267) 876-5333
Marinelli Ins and Fins Svcs, LLC	301 Oxford Valley Road, Suite 1602A	Yardley	PA	19067-7721	(267) 551-3395
Mary Murphy	2400 David Drive	Havertown	PA	19083	(484) 626-0226
Matthew M. Yovich*		Edinboro	PA		(814) 602-3892
MaxChoice Premier Risk Solutions Inc.	223 Wilmington- West Chester Pike, Suite 300B	Chadds Ford	PA	19317	(484) 408-6620
Plutko, LLC	1323 Chartwell Drive	Pittsburgh	PA	15241	(412) 447-8358
R. Cleveland, LLC	1301 Colonial Club Drive, Suite F	Harrisburg	PA	17112	(717) 718-5798
Robert Brown Agency LLC	225 Wilmington West Chester Pike, Suite 213	Chadds Ford	PA	19317	(484) 482-8396
Schmidt & Hanley LLC	3559 Bigelow Boulevard, Suite 200	Pittsburgh	PA	15213	(412) 746-5858
Skundrich Agency, LLC	55 North Water Street, Suite A7	Lititz	PA	17543	(717) 733-7373
Startzenbach Insurance Agency, Inc.	547 Lincoln Ave, Ste #3	Pittsburgh	PA	15202	(412) 447-1030
The Bauer Agency, LLC	4068 Mt Royal Boulevard, Suite 100 and 101	Allison Park	PA	15101	(724) 510-0200
The Brendle Agency, LLC	1630 Manheim Pike	Lancaster	PA	17601	(717) 844-6311
The Brennan Agency, LLC	3800 Market Street, Suite 206	Camp Hill	PA	17011	(717) 797-2772
The Carr Agency Inc.	800 N. Bell Avenue, Suite 135	Carnegie	PA	15106	(724) 765-8145
The Ennis Agency, LLC	292 Wilmington West Chester Pike	Chadds Ford	PA	19317	(610) 365-4999
The Kitchin Agency LLC	210 West Front Street, Suite 201	Media	PA	19063	(484) 577-3255
The Kweder Agency LLC	1521 West Oregon Avenue	Philadelphia	PA	19145	(267) 551-3320
The O'Gara Agency, LLC	580 Virginia Drive, Suite 130	Fort Washington	PA	19034	(610) 871-4662
The Plummer Group, Inc.	150 Monument Road, Suite 207,	Bala Cynwyd	PA	19004	(215) 861-1077
Tirendi Financial Group, LLC	12 Penns Trail	Newtown	PA	18940	(215) 428-1906
Tomlin Insurance LLC	5 Great Valley Parkway, Suite 269	Malvern	PA	19355	(610) 871-4644

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Velocity SNJ II, LLC	146 Grant Street	Pittsburgh	PA	15209	(412) 305-5744
Insurance Solutions Inc.	2000 Warwick Avenue, Suite 1	Warwick	RI	02889	(401) 244-5844
AAV Consulting LLC	1320 Main Street, Unit 300	Columbia	SC	29201	(803) 769-7757
AD Lewis Agency, LLC	503 Wando Park Boulevard, Office 205L	Mount Pleasant	SC	29464	(843) 800-1384
Asset Protection Agency, LLC	1312 Professional Drive, Suite 200	Myrtle Beach	SC	29577	(843) 585-0210
Blake Robertson Insurance, LLC	12-A Carriage Ln	Charleston	SC	29407	(843) 790-9321
Coastal Solutions Agency, LLC	32 Office Park Road, Suite 305	Hilton Head Island	SC	29928	(404) 229-7730
Dana R. McMahan	355 St Mark Rd	Taylors	SC	29687	(864) 626-6745
Dream Team Insurance Agency, LLC	919 True Street, Suite A#2	Columbia	SC	29209	(803) 403-1107
First Gallant LLC	228 Richland Ave NW, Suite 4	Aiken	SC	29801	(803) 830-5477
Freshwater Insurance, LLC	1483 Old Cherokee Road	Lexington	SC	29072	(803) 580-2994
Grand Strand Insurance Associates, LLC	1004 29th Avenue North, Suite E	Myrtle Beach	SC	29577	(854) 800-3317
Heritage Harbor Insurance, LLC**	1387 Harborview Road	Charleston	SC	29412	(843) 680-8922
Jennifer Dasinger Agency LLC	100 Corporate Way, Suite 200	Summerville	SC	29483	(854) 222-9661
Jonathan Ryan Insurance, LLC	301 Augusta Street, Suite 100, Office 305	Greenville	SC	29601	(864) 987-8255
Kenneth R. Kight	336 Georgia Avenue, Suite 206D	North Augusta	SC	29841	(803) 766-7799
Lindsay Berkey, LLC	1184 Clements Ferry Road, Unit D	Charleston	SC	29492	(843) 680-8920
Magnolia Street Partners, LLC	3094 North Highway 17	Mount Pleasant	SC	29466	(843) 936-1993
Matt Stalvey Agency LLC	5300 Sunset Boulevard, Suite B	Lexington	SC	29072	(803) 403-1559
Maureen Kunzmann Insurance Group Inc.	100 Corporate Way, Office 1A	Summerville	SC	29483	(854) 800-1554
Maynor Insurance LLC	1019 Highway 17 South, Suite 118	North Myrtle Beach	SC	29582	(843) 502-6007
Michael Causey Capitol LLC	150 North Dargan Street, Suite 105	Florence	SC	29506	(843) 438-2156
The Dangerfield Agency, LLC	11 N Irvine St, Suite 15	Greenville	SC	29601	(864) 404-6360

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
The Delorso Agency LLC	700 Nexton Square Drive, Suite 205	Summerville	SC	29486	(803) 906-9012
The Gregory Agency, LLC	2502 Wade Hampton Boulevard, Unit 5,	Greenville	SC	29615	(864) 751-0626
The Hill Agency, LLC	217 West Stone Avenue	Greenville	SC	29609	(864) 529-9566
TMR Agency LLC	5 New Orleans Road, Suite 100,	Hilton Head Island	SC	29928	(843) 733-4592
Walker & Vining, LLC*	582 Perry Avenue	Greenville	SC	29611	(864) 686-5899
Whitehead & Bell LLC	3104 River Road	Piedmont	SC	29673	(864) 751-0602
615 Insurance LLC	805 Bradford Ave	Nashville	TN	37204	(629) 206-9925
Allie M. Roule and Steven A. Page*		Brentwood	TN		(630) 408-1681
Blayne Insurance Agency, LLC	315 West Main Street, Suite 204	Hendersonville	TN	37075	(629) 895-4799
Debra A. Hudson	8961 Dayton Pike Suite B	Soddy Daisy	TN	37379	(423) 405-6343
Hazel Holdings LLC	636 Grassmere Park #130A	Nashville	TN	37211	(615) 810-8531
Hero Insurance Agency LLC	650 25th Street Northwest, Suite 300	Cleveland	TN	37311	(423) 766-3630
Janet Aertker Insurance Agency LLC	272 North Military Avenue, Suite 204	Lawrenceburg	TN	38464	(615) 567-5298
JRL Insurance LLC	1190 Hwy 51 By-pass West, Unit B	Dyersburg	TN	38024	(731) 240-6338
Kevin L. Seagren	639 East Maine Street, Suite 9, Lower Level	Hendersonville	TN	37075	(925) 315-4396
Matthew B. Warren	1143 Columbia Avenue, Suite C21	Franklin	TN	37064	(615) 716-1220
Mike Grimes Insurance LLC	7715 Oak Ridge Hwy	Knoxville	TN	37931	(865) 381-9633
Preston H. Reed*		Dickson	TN		(731) 412-8508
Rankin Business Consultants, LLC	162 Foxglen Lane	Andersonville	TN	37705	(865) 630-0244
Riggs Insurance Group, LLC	2904-A Tazewell Pike Suite A	Knoxville	TN	37918	(865) 381-9699
Suzanne Mubarak Agency LLC	1260 Arborbrooke Drive	Knoxville	TN	37922	(865) 381-3960
The Ferman Agency, LLC	300 Ashland Terrace	Chattanooga	TN	37415	(423) 558-0338
The Stalnaker Agency LLC	516 Holston Avenue, Suite 202	Bristol	TN	37620	(423) 464-4211
The Strube Agency LLC**	239 Veterans Parkway Suite E	Murfreesboro	TN	37129	(615) 622-2569

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Timothy Ross	610 North Garden Street, Suite F	Columbia	TN	38401	(805) 586-2866
Tyler A. Roberts	40 Burton Hills Boulevard #249	Nashville	TN	37215	(629) 236-5511
A&K Insurance Services, LLC	2960 Long Prairie Rd	Flower Mound	TX	75022	(972) 782-4775
Aaron Gilberto Cabrera	715 E. Main Street	Tomball	TX	77375	(281) 845-8980
Aaron Marlin Agency LLC	1949 Golden Heights Road, Suite 110	Fort Worth	TX	76177	(940) 236-9443
ACH Financial Services LLC	77 Sugar Creek Center Boulevard, Suite 600	Sugar Land	TX	77478	(832) 808-0129
ACIG, LLC	2734 Sunrise Blvd Suite 208	Pearland	TX	77584	(832) 777-7584
Adam Bryant Inc.	6511 Stewart Road, Suite 9B,	Galveston	TX	77551	(409) 443-8200
Adelman Insurance Services, LLC	21320 Provincial Boulevard, Suite 108	Katy	TX	77450	(832) 375-6194
Agventure Partners, LLC	7500 State Highway 71, Suite 203	Austin	TX	78735	(713) 324-9048
AKT Insurance Enterprises, LLC	1209 Decker Drive, Suite 210	Baytown	TX	77520	(281) 896-0095
Alan Purnell	11200 Broadway, Suite 2743	Pearland	TX	77584	(832) 916-2555
Alexander F. Lopez*		Frisco	TX		(469) 563-1785
Alison Logan LLC	1920 McKinney Avenue, Suite 12-150	Dallas	TX	75201	(214) 778-2345
Allegiant Insurance Group LLC	5049 Edwards Ranch Road, 4th Floor STE 03-100	Fort Worth	TX	76109	(817) 502-9944
Allen Family Insurance Agency LLC	26203 Oak Ridge Dr. Suite 19	Spring	TX	77380	(832) 426-7094
Alliance Insurance Management, LLC	3955 S. Soncy Ste. 203	Amarillo	TX	79119	(806) 476-0733
All-In A Box LLC	9800 Centre Pkwy, Suite 153	Houston	TX	77036	(832) 509-5888
Almanac Insurance, LLC	21734 Provincial Boulevard, Suite 240N	Katy	TX	77450	(832) 708-3922
Alpha & Omega Hair Cutters, Inc.	4005 Technology Drive, Ste. 1008-D	Angleton	TX	77515	(281) 383-9300
Ames Insurance Group, LLC	11350 Four Points Drive, Ste. 1	Austin	TX	78726	(512) 637-1362
Anastasia Hiles Insurance Agency, LLC	8350 Ashlane Way, Suite 204 #15	The Woodlands	TX	77382	(832) 717-9181

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Andrew Haley Insurance Agency, LLC	4501 Cartwright Rd, Ste. 306	Missouri City	TX	77459	(281) 643-0996
Arias Shield, LLC	5717 Northwest Parkway Ste 15 & 16	San Antonio	TX	78249	(210) 851-8480
Ashley Bass Insurance Agency LLC	713 East 1st Street	Prosper	TX	75078	(806) 231-1038
Ashley E. Steiner*		Dallas	TX		(469) 717-0807
Ashley R. Dolan	25511 Budde Road, Suite 3403- B	The Woodlands	TX	77380	(832) 356-4513
Avella LLC	101 East Park Blvd, Suite 600-24	Plano	TX	75074	(469) 613-1699
Barbara Cribbs	2600 South Shore Blvd, Ste 300	League City	TX	77573	(281) 334-2737
BAS Agency, LLC	6671 Southwest Freeway, Suite 622	Houston	TX	77074	(281) 236-5652
Bassman Holdings LLC	609 North Ebrite Street, #100	Mesquite	TX	75149	(817) 984-8466
Bertrand Insurance Group, LLC	12240 Inwood Road Suite 501,	Dallas	TX	75244	(972) 833-1000
Beyond Insurance Agency LLC	2700 Post Oak Boulevard, Suite 2100	Houston	TX	77056	(832) 304-3048
BKV Agency LLC	3401 Olympus Boulevard, Suite 440	Coppell	TX	75019	(214) 764-2257
Blackwater Insurance Group, LLC	808 School House Road, Suite 112	Haslet	TX	76052	(817) 778-9216
BLM Lucky Agency LLC	1 Chisolm Trail Road, Building 1, Suite 450, Office 447	Round Rock	TX	78681	(254) 449-9924
Brad Clark Insurance Agency, LLC	101 Summit Ave, STE 1020	Fort Worth	TX	76102	(817) 769-6188
Brandon Dickson Insurance Agency, LLC	502 Highway 3 N Ste B	League City	TX	77573	(281) 332-2223
BRB, LLC	150 Westpark Way, Suite 104	Euless	TX	76040	(817) 409-4889
Brett Hicks	5017 122nd Street Suite 106	Lubbock	TX	79424	(806) 686-6463
Brittan Wren Agency LLC	701 South Carroll Boulevard, Suite 201	Denton	TX	76201	(940) 220-4755
Brosig & Brosig LLC	3724 Executive Center Drive, Suite 163	Austin	TX	78731	(512) 276-5654
BSS Insurance, LLC	1717 North Loop 1604 East	San Antonio	TX	78232	(210) 901-5145

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
BT Insurance Agency, LLC	675 Bering Drive, Suite 200, Office 202	Houston	TX	77057	(713) 423-7904
Buchanan Insurance Services LLC	2401 Judson Road, Suite 103	Longview	TX	75605	(903) 215-8242
Buchwald Risk Management LLC	5025 Colleyville Blvd	Colleyville	TX	76034	(682) 334-1018
Burklew Griffin Insurance, LLC	20665 West Lake Houston Parkway	Kingwood	TX	77346	(281) 359-2222
Burney Agency LLC	5600 Clearfork Main Street, Suite 110	Fort Worth	TX	76109	(817) 900-8782
Busted Quail, LLC	2340 E. Trinity Mills #300	Carrollton	TX	75006	(972) 217-9146
C. Pilcher Insurance Services, LLC	111 North Trinity Street	Gilmer	TX	75644	(903) 680-3100
Caleb Glenn Insurance Agency LLC	7800 Shoal Creek Boulevard, Suite 100N	Austin	TX	78757	(512) 887-1220
Carl Tirador Agency, Inc	221 East Southlake Boulevard, Suite 4	Southlake	TX	76092	(469) 480-4544
Carmona Insurance Group LLC	7550 West 1-10 Frontage Road, Office 800-1465,	San Antonio	TX	78229	(210) 866-6552
Carroll Family Insurance Agency LLC	701 North Loop 336 East, Suite 102A	Conroe	TX	77301	(832) 353-1430
CDG Agency LLC	4131 North Central Expressway, Suite 900, Office 936,	Dallas	TX	75204	(214) 427-6844
Central GH LLC	501 West President George Bush Highway, #125	Richardson	TX	75080	(972) 895-3883
Charles Pendley	2800 North Dallas Parkway, Suite 360	Plano	TX	75093	(972) 371-0106
Chris Zimmerman	3401 Olympus Boulevard, Suite 440	Coppell	TX	75019	(972) 445-9608
Christopher M. Reince	1807 West Park Row Drive	Arlington	TX	76013	(817) 809-8611
CM Capital Holdings LLC	950 Echo Lane, Suite 200	Houston	TX	77024	(281) 407-6330
CMTAN HOLDINGS LLC	159 Riding Club Road, Suite 267	Rockwall	TX	75087	(469) 312-2588
Co-Get It LLC	3011 Andrews Highway, Suite B-200	Odessa	TX	79762	(432) 256-4055
Cole Agency LLC	3400 N Central Expy, Suite 110	Richardson	TX	75080	(214) 778-2557

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Cooper Rogers Insurance Agency LLC	1101 Satellite View, Office 305	Round Rock	TX	78665	(512) 598-0800
Craig Helm	434 Oak Street Suite C	Graham	TX	76450	(940) 757-0127
CSW Insurance Group, LLC	1104 South Mays Street Ste 216	Round Rock	TX	78664	(318) 820-3164
Curry-Holmes LLC	7111 Bosque Boulevard, Suite 203	Waco	TX	76710	(254) 523-0301
Cypress Penas' Ventures, LLC	7062b Lakeview Haven Drive, Suite 112	Houston	TX	77095	(832) 942-8895
Dalmacia Insurance Agency, LLC	165 S. Kimball Ave, Suite 110	Southlake	TX	76092	(817) 764-1002
D'Ambrosio Insurance Agency, LLC	715 Discovery Blvd., Suite 406	Cedar Park	TX	78613	(512) 212-3900
Daniel Lee Wilkerson	714 College Hill, Suite A2	Salado	TX	76571	(737) 400-4478
Danny Moore Insurance Agency, LLC	601 Quail Valley Drive	Georgetown	TX	78626	(512) 887-4010
Dark Horn Holdings, LLC	108 North Trice Street, Suite D	Willis	TX	77378	(936) 681-0051
Davis Agency, LLC	2204 Park Springs Boulevard, Suite B,	Arlington	TX	76013	(214) 216-1290
Delgado Insurance Services LLC	18503 Sigma Road	San Antonio	TX	78258	(210) 899-3800
Derrick Insurance Agency LLC	5005 West Royal Lane, Suite 237	Irving	TX	75063	(972) 410-3852
Desiree's Premier Insurance Agency, LLC	1414 S Friendswood Drive Building A, Suite 118	Friendswood	TX	77546	(281) 635-8498
DFS Insurance Services, LLC	8140 Walnut Hill Ln, Ste. 300	Dallas	TX	75231	(214) 960-4422
Domain Insurance Group, Inc	1000 Heritage Center Circle	Round Rock	TX	78664	(512) 642-8135
Dughey Insurance Agency, LLC	14133 Memorial Drive Suite 1	Houston	TX	77079	(832) 667-8961
Dustin Holladay Inc.	629 North Frankston Highway	Frankston	TX	75763	(903) 969-3814
Dwayne Wells Agency LLC	1101 Satellite View, Unit 305	Round Rock	TX	78665	(512) 677-6361
EBS Operations LLC	21720 Hardy Oak Boulevard, Suite 87	San Antonio	TX	78258	(210) 460-2203
Elston Consulting, Inc.	3274 South 27th Street	Abilene	TX	79605	(325) 333-4380
First Universal Insurance Company, LLC	3033 Chimney Rock, Suite 212	Houston	TX	77056	(713) 212-0600
Five Leaf Clover, LLC	5757 Woodway Dr., Suite 324	Houston	TX	77057	(281) 602-5979

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Flores Insurance Services LLC	312 Farm to Market 517 Road West	Dickinson	TX	77539	(832) 476-8113
Foster Insurance Agency LLC	208 E Louisiana St, Suite 213	McKinney	TX	75069	(972) 234-4260
Frankel Family Holdings LLC	7500 State Highway 71, Suite 202	Austin	TX	78736	(512) 201-4126
Garza Insurance Agency LLC	1846 North Loop 1604 West #204	San Antonio	TX	78248	(210) 448-8804
Getty Agency LLC	1980 Post Oak Boulevard, Suite 100	Houston	TX	77056	(713) 324-9015
GH Tx Corp	10200 U.S. 290, Suite 205	Austin	TX	78736	(512) 883-4443
Gilfour Insurance Agency LLC	17302 House Hahl Rd	Cypress	TX	77433	(281) 358-4722
Giraldo Holdings LLC	3730 Kirby Drive, Suite 1200	Houston	TX	77098	(281) 407-1883
Gladys Baugh	14101 West Hwy 290, Bldg 1400c	Austin	TX	78737	(512) 693-8083
Good Company Insurance Agency LLC	1211 Financial Plaza	Huntsville	TX	77340	(936) 955-5230
GooseAgent, LLC	4400 State Highway 121 Suite 300-370	Lewisville	TX	75056	(972) 544-6322
Greater Texas Insurance Brokerage, LLC	691-B La Buena Vista Drive	Wimberley	TX	78676	(210) 876-3730
Guardian Portfolio Risk Management, LLC	7500 State Highway 71, Suite 203	Austin	TX	78736	(512) 676-2518
Guerrero Insurance Brokerage LLC	900 East Hillside Road	Laredo	TX	78041	(956) 267-1569
Gulf Coast Insurance Group LLC	711 W. Nolana Avenue, Suite 104-M	McAllen	TX	78504	(956) 242-0555
Gunther Strength	1710 W Highway 287, Business Suite 120	Waxahachie	TX	75165	(972) 893-1229
Harry Smith Agency LLC	17304 Preston Rd, Ste 800	Dallas	TX	75252	(214) 769-5998
Hartnett Insurance Services LLC	710 Buffalo Street, Suite 312A	Corpus Christi	TX	78401	(512) 797-9866
Herron H. Burroughs	Three Sugar Creek Center, Suite 100	Sugar Land	TX	77478	(281) 381-2701
Hess Insurance Services LLC	260 N. Denton Tap Rd, Ste. 265	Coppell	TX	75019	(972) 462-0999
Hodges and Wolfe Agency, PLLC	1201 NW Loop 281, Ste 412	Longview	TX	75604	(903) 253-2524
Holly Barclay LLC	2001 Timberloch Place. Suite 500, Office 432	The Woodlands	TX	77380	(713) 309-6080
Hooper Insurance Services LLC	702 Houston Street, Office 119	Fort Worth	TX	76102	(214) 443-6407

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Initiative Insurance Agency LLC	3548 West T C Jester Boulevard	Houston	TX	77018	(832) 615-4077
Insurance by Katie, LLC	2550 Pacific Avenue, Suite 700	Dallas	TX	75226	(817) 782-2105
Insureichek LLC**	9600 Great Hills Trail, Suite 150W, Office 167	Austin	TX	78759	(512) 298-3230
Irish Insurance Services, LLC	14547 Lake Business Drive, Suite 301	Conroe	TX	77304	(713) 367-0025
J&K Insurance Group LLC	1334 Brittmoore Road, Suite 2318	Houston	TX	77043	(281) 297-9022
J&M Ridings Enterprises, LLC	1503 B Hanks Street	Lufkin	TX	75904	(936) 622-2330
James A. Dunn*		The Woodlands	TX	77381	(713) 376-8895
James A. McCulloch	1015 Champions Drive, Suite 100	Aledo	TX	76008	(817) 769-2633
Jarad J. Scelfo	8777 West Rayford Rd, Suite 109	The Woodlands	TX	77389	(281) 823-9976
Jasmine Sigcho Agency LLC	1001 S. Dairy Ashford, Suite 153	Houston	TX	77077	(832) 370-5660
Jason Michael Olson	17228 West Grand Parkway Suite 2000	Sugarland	TX	77479	(281) 402-8175
Javier Hernandez	2011 Leeland Street	Houston	TX	77003	(832) 462-3872
Javier Rodriguez Insurance Agency, LLC	2950 North Loop West, Suite 500	Houston	TX	77092	(281) 214-2607
JCharter Insurance Services, LLC	4141 Office Parkway, Suite 104	Dallas	TX	75204	(214) 354-5278
JCP Insurance Group LLC	10935 Estate Lane, Suite S136	Dallas	TX	75238	(214) 960-1515
Jeremiah Group, LLC	108 Wild Basin South, Suite 250	Austin	TX	78746	(512) 960-2580
Jeremy L. Johnson*		Tyler	TX		(903) 300-8455
Jerry T. Halliburton	1849 Lamar Avenue, Suite 125	Paris	TX	75460	(214) 616-6155
Jessica McNally LLC	750 N. St Paul St. Suite #200,	Dallas	TX	75201	(713) 599-3533
Jgootz Insurance Group Corp.	9330 Corporate Dr., Suite 603	Selma	TX	78154	(954) 682-0181
JHTB Texas Family Traditions, LLC	1920 N. Main Street, Ste. 102	Belton	TX	76513	(254) 231-0402
JHTB Texas Family Traditions, LLC	2321 Arrington Road	College Station	TX	77845	(979) 595-8685
Jim Jaco Insurance Agency, LLC	7500 HIGHWAY 71 W, STE 202	Austin	TX	78735	(512) 829-0090

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
JJGoudeau LLC	2000 Crawford, Suite 807	Houston	TX	77002	(832) 674-1719
JK Dean Insurance Services, LLC	17080 TX-46, STE 108-G	Spring Branch	TX	78070	(210) 825-1233
JL Weeks Insurance Group LLC	620 Stoneglen Drive, Suite G/7	Keller	TX	76248	(817) 396-5119
JMA Insurance Services LLC	6521 Preston Road, Suite 300	Plano	TX	75024	(972) 841-4424
Joel Tipton Insurance Agency, LLC	2701 Brown Trail, Office 104	Bedford	TX	76021	(972) 402-5688
John Lopez Agency LLC	5409 Edwards Ranch Road, Office 03-111	Fort Worth	TX	76109	(682) 235-5133
John Sehon Insurance Agency LLC	5206 FM 1960 W. Ste. 212M	Houston	TX	77069	(832) 353-3837
Jonathan P. Garcia	8656 HWY 71 West, Building D Suite 200	Austin	TX	78735	(512) 826-3058
Jones Insurance Services LLC	1011 Surrey Lane, Building 200, Suite 35	Flower Mound	TX	75022	(972) 889-9112
Jordan Krinsky Agency LLC	503 South Loop 4, Suite A	Buda	TX	78610	(737) 273-9292
Jorge Alatorre and Mike Julian	3707 FM 1960 West, Suite 200E	Houston	TX	77068	(713) 658-5822
JoryCreed LLC	381 West Byron Nelson Boulevard	Roanoke	TX	76262	(214) 427-6802
Joshua O. Daab*		Leander	TX	78641	(847) 494-2975
JRH Agency Inc	820 Station Drive Suite 106	Arlington	TX	76015	(214) 894-8280
JT Snyder LLC	3310 Lackland Road, Suite 101	Fort Worth	TX	76116	(817) 556-7511
Justin Pachta Insurance Agency, L.L.C.	8607 N Navarro St, Suite D	Victoria	TX	77904	(361) 433-4070
Kader, LLC	1401 Lake Plaza Drive, Suite S3	Spring	TX	77389	(281) 610-1530
KEB Ventures LLC	3635 Calder Avenue, Suite 101-B	Beaumont	TX	77706	(409) 257-6333
KED Insurance Services LLC	1500 Solana Boulevard, Suite 4500	Westlake	TX	76262	(214) 257-8434
Kevin Ward Agency Corporation	7420 Golden Pond, Ste. 400	Amarillo	TX	79121	(806) 391-1533
Kimberlin Consulting, LLC	1800 Teague Dr Suite, #507-2	Sherman	TX	75090	(903) 385-3805
KMD Agency LLC	1227 North Valley Mills Drive, Suite 208	Waco	TX	76710	(254) 651-2677
Koenig's King LLC**	712 North Houston Avenue, Suite B	New Braunfels	TX	78130	(830) 216-8344

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Krippel Insurance Group LLC	1008 Macon Street, Suite 103	Fort Worth	TX	76102	(817) 803-6433
Kyle Jones Advisors, LLC	1101 Satellite Drive, Unit 305	Round Rock	TX	78665	(512) 851-1198
Landin Insurance Agency, LLC	17545 Kuykendahl Road, Suite D	Spring	TX	77379	(281) 796-6111
Lawhorn & Moore Insurance Brokers, LLC	1311 Chisholm Trail, Suite 403-404	Round Rock	TX	78681	(512) 609-8876
Ledbetter Agency LLC	4527 114th Street, Suite 100	Lubbock	TX	79424	(806) 642-4898
Legacy Agency, Inc.	118 Vintage Park Boulevard, Suite W-102	Houston	TX	77070	(281) 397-3001
Leveraged Technology Solutions LLC	1107 Green Avenue	Orange	TX	77630	(409) 299-8894
LG Star Insurance Group LLC	5851 Legacy Circle, Suite 600	Plano	TX	75024	(469) 200-4228
Lloyd Family Holdings, LLC	7426 Pennsylvania Drive, Suite 300	Amarillo	TX	79119	(806) 364-3161
Lorena Korpela	1908 Yaupon Trail, Unit 206, Office #2	Cedar Park	TX	78613	(512) 201-2981
Lori Alba Insurance Agency LLC	5527 Louetta Rd, Ste. D	Spring	TX	77379	(281) 602-3950
Lothbrok Enterprises, LLC	5152 Fredericksburg Road, Ste. 200G,	San Antonio	TX	78229	(409) 554-0328
Lowry Assurance Group, LLC	2770 Main Street, Suite 256	Frisco	TX	75033	(214) 356-3124
Luis Antonio Gutierrez	8412 Davis Boulevard, Ste. 170	North Richland Hills	TX	76182	(940) 365-0100
Lynn E. Peters Insurance Agency, LLC	600 E. John Carpenter Freeway Suite 258	Irving	TX	75062	(972) 689-4569
M.T.C. PLUS NETWORK INSURANCE AGENCY INC	800 Wilcrest Drive, Suite 212	Houston	TX	77042	(832) 476-7749
Maria Segura Insurance Agency, LLC	13201 Northwest Freeway Suite 460	Houston	TX	77040	(832) 509-0554
Marken Risk Solutions LLC	213 West Southmore Avenue Suite 303	Pasadena	TX	77502	(346) 335-9990
Markus A. Tolson	5115 Washington Avenue	Houston	TX	77007	(713) 880-5225
Menuey Agency, LLC	2201 Spinks Road, Suite 228	Flower Mound	TX	75022	(214) 556-8686
Merchant Agency, Inc.	17806 Interstate 10, Suite 300	San Antonio	TX	78257	(210) 742-9082
Merchant Brothers Insurance Services, Inc	3000 Grapevine Parkway, Suite 111	Grapevine	TX	76051	(972) 584-1110

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Michael E. T. Kordewick	2701 Brown Trail, Suite 104	Bedford	TX	76021	(214) 919-9211
Michelle Davis Risk Advisor Inc.	1506 Winding Way Drive, Building 102	Friendswood	TX	77546	(832) 626-4606
Mims Agency LLC	503 South Loop 4, Unit B	Buda	TX	78610	(737) 881-7811
Miranda White Agency LLC	1201 Fannin Street, Suite 262	Houston	TX	77002	(713) 324-9013
Mitchell Agency, LLC	2929 Allen Parkway Suite 200	Houston	TX	77019	(281) 788-0231
Molley Michel Agency LLC	5177 Interstate 20 Frontage Rd	Willow Park	TX	76087	(817) 597-0700
Moore Risk Consultants, LLC	2001 Timberloch Place, Suite 500	The Woodlands	TX	77380	(281) 588-0923
Morris - Jones Insurance, LLC	901 South Mo-Pac Expressway, Building 4, Suite 125,	Austin	TX	78746	(512) 675-4015
Nan and Co Insurance Agency LLC*	725 Yale Street	Houston	TX	77007	(713) 324-9020
Nations & Ponce Insurance, LLC	5908 West Gate Boulevard, Suite 5	Austin	TX	78745	(737) 215-8155
Nesrsta Insurance Agency, LLC	2600 South Shore Blvd., Ste. 300	League City	TX	77573	(979) 330-7052
Next Level Texas Independent, LLC	771 East Southlake Boulevard, Suite 207,	Southlake	TX	76092	(817) 993-6453
No. 4 Steel Shot, LLC	423 E Main St, Suite 5L	Bellville	TX	77418	(979) 865-6009
Noe Christopher Correa	9330 Corporate Drive, Suite 603	Selma	TX	78154	(210) 954-1787
Ohana Insurance Agency LLC	8414 Fountain Circle, Suite 2	San Antonio	TX	78229	(210) 640-6670
Park Cities Insurance Services, LLC	4925 Greenville Avenue Suite 200	Dallas	TX	75206	(214) 850-5095
Patrick O. Torma	3420 Rusk Suite 22	Houston	TX	77003	(832) 649-4311
Paul A. D'Spain	304 East Main St. Suite 203	Round Rock	TX	78664	(512) 363-8609
Payan Jr Enterprises LLC	2920 North Piedras Street, Suite C	El Paso	TX	79930	(915) 412-6813
PC&H Insurance Agency, LLC	223 McKinney St., Ste. C	Farmersville	TX	75442	(214) 354-9956
Peltzman Services Inc	1210 A. Street, Suite B	Waller	TX	77484	(832) 615-2707
Perales Family Agency LLC	1000 Gattis School Road, Unit 920,	Round Rock	TX	78664	(512) 549-2221
Pillow Agency Corporation	330 N. 8th Street Ste 207	Midlothian	TX	76065	(214) 447-0233
Polerecki Financial Services, LLC	4400 Texas 121, Suite 300	Lewisville	TX	75056	(972) 800-4411

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Premium Right Insurance Group, LLC	25722 Kingsland Boulevard, Suite 113-B	Katy	TX	77494	(281) 297-9002
Prescott Insurance Agency, LLC	305 Regency Parkway, Ste. 701	Mansfield	TX	76063	(817) 200-7295
Protecting Texas Insurance Agency, LLC	21818 Highway 71 West, Suite 203	Spicewood	TX	78669	(512) 523-4703
RCP INSURANCE AGENCIES, LLC	8700 9th Ave Ste 107	Port Arthur	TX	77642	(409) 332-4990
Reaves Insurance Services, LLC	1919 McKinney Avenue, Suite 100	Dallas	TX	75201	(214) 458-4220
Reeves and Ferreira LLC	701 North Loop 336 East, Suite 102B	Conroe	TX	77301	(214) 432-7881
Regal Regal LLC	701 Highlander Boulevard, #130	Arlington	TX	76015	(817) 382-1813
Rey Mesa Insurance Agency, LLC	701 Commerce St, Suite 517	Dallas	TX	75202	(469) 200-1227
RGB Insurance Agency, LLC	388 SW Johnson Avenue	Burleson	TX	76028	(817) 764-2592
RGB Insurance Agency, LLC	7460 Warren Parkway, Suite 100	Frisco	TX	75034	(972) 623-8813
Richard Tonihka	5609 Southwest Green Oaks, Suite 105	Arlington	TX	76017	(817) 286-2002
Rick Swantner Insurance Agency LLC	23218 Red River Drive Suite#216	Katy	TX	77494	(346) 340-7880
Robertson Legacy LLC	350 Pine Street, Suite 209	Beaumont	TX	77701	(409) 299-3776
Rottman Insurance Services, LLC.	706 West Walnut Street	Decatur	TX	76234	(940) 627-0291
Roveske Frazier Insurance Agency Inc.	2150 Central Expressway, Suite 200,	McKinney	TX	75070	(214) 550-7886
RPJ Leone, LLC	17480 Dallas Parkway, Suite 124,	Dallas	TX	75287	(318) 560-7907
RTL Enterprises, LLC	207 East Jackson Street	El Campo	TX	77437	(979) 314-9792
Ruben Espinosa	100 East Ferguson Street, Suite 718	Tyler	TX	75702	(903) 262-7827
Rudd Insurance Group, LLC	3216 Napier Park, Suite 102	San Antonio	TX	78231	(210) 664-3788
Ryan G. Griffin	9737 Great Hills Trail #200	Austin	TX	78757	(512) 731-1724
Ryan Moreno	1026 W. Ashby Place	San Antonio	TX	78212	(210) 876-6994
Ryan W. Nolen	810 Morton Street	Richmond	TX	77469	(281) 872-6604
S & V Baldon Agency LLC	2440 Texas Parkway, Suite 213A	Missouri City	TX	77489	(713) 324-9080

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Sacchieri Agency, LP	122 Heatherwood Dr,	Spring	TX	77386	(832) 717-6754
Sally McAlvain + Associates LLC	1910 Greenville Avenue	Dallas	TX	75206	(214) 427-6990
San Miguel Legacy, Inc.	23218 Red River Drive,	Katy	TX	77494	(832) 731-3723
Schepmann Agency LLC	5049 Edwards Ranch Road, Suite 04-120,	Fort Worth	TX	76109	(817) 290-5371
Scott Family Agency LLC	610 North Highway 289, Suite 7	Gunter	TX	75058	(903) 289-1480
Sergio C. Gonzalez	5401 North 10th Street, Building 5, Suite 236	McAllen	TX	78504	(210) 890-4933
ShaylieBrooke, LLC	246 West San Antonio Street, Suite 203	New Braunfels	TX	78130	(830) 743-1442
Shipp Agency, LLC	3820 S. FM 2869 Suite B,	Hawkins	TX	75765	(903) 630-8069
Siqueiros Insurance Group, LLC	11350 Four Points Drive, Ste. A	Austin	TX	78726	(512) 355-7471
Smith Encore Investments, LLC	18 Augusta Pines Dr., Suite 200W	Spring	TX	77389	(832) 702-7772
Sonya DeVuyst Agency LLC	16623 FM 2493 Suite C	Tyler	TX	75703	(903) 326-5114
South Texas Agency LLC	401 East Sonterra Boulevard Suite 375, Office CM 357	San Antonio	TX	78258	(210) 890-8953
Spears Insurance Agency LLC	2201 Spinks Road, Suite 115	Flower Mound	TX	75022	(817) 865-3679
Steed & Steed Holdings, LLC	13430 Northwest Freeway, Ste 400	Houston	TX	77040	(281) 845-3313
Stinson Cartright Insurance Solutions, LLC	10333 Richmond Avenue, Suite 840	Houston	TX	77042	(281) 397-3760
Sunburst JEF LLC	6136 Frisco Square Blvd Ste. 400	Frisco	TX	75034	(214) 935-9625
T Butler Insurance Agency LLC	2271 Elm Grove Road	Belton	TX	76513	(254) 730-4902
T.K. Taylor & Associates Agency, LLC	2305 Ridge Road, Suite 207	Rockwall	TX	75087	(214) 886-2704
Tassche Capital Projects LLC-Goosehead Insurance- Randy Emerson Agency	201 East Pearl Street Suite C106	Granbury	TX	76048	(817) 928-5244
Tate Interests LLC	5614 1st Street, Suite 3	Katy	TX	77493	(832) 375-6193
TCB Insurance Group LLC	2605 Columbia Memorial Parkway, Suite C	Kemah	TX	77565	(713) 324-9009

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
TDB Insurance Services, LLC	3201 Dallas Pkwy Suite 200, Frisco, TX 75039	Frisco	TX	75034	(972) 999-1518
Texas Financial Partners Group LLC	375 Adriatic Parkway, Suite 2202	McKinney	TX	75072	(214) 544-6616
The Banda Insurance Group LLC	955 West John Carpenter Freeway, Suite 100	Irving	TX	75039	(214) 556-8621
The Brawley Agency LLC	914 West Main Street	Denison	TX	75020	(903) 289-1487
THE BRETT STICKER AGENCY, LLC	11011 Richmond Avenue, Suite 173	Houston	TX	77042	(409) 572-9295
The Buchanan Agency LLC	130 N. Preston Rd, Suite 252	Prosper	TX	75078	(972) 457-1140
The Carmona Insures Agency, LLC	5850 Town and Country Boulevard Suite #502	Frisco	TX	75034	(214) 446-5445
The COVE Group, Inc.	2000 S. Stemmons Freeway, Suite 205	Lake Dallas	TX	75065	(214) 448-4445
The E&L Insurance Agency, Inc.	5751 Kroger Drive, Suite 209	Fort Worth	TX	76244	(817) 886-8772
The Fahrenheit Agency, LLC	1525 Lakeville Dr., Ste. 131	Kingwood	TX	77339	(281) 361-9719
The Greater Texas Insurance Group LLC	10690 Shadow Wood Drive, Suite 105	Houston	TX	77043	(281) 845-6860
The Gunn Agency LLC	301 South Coleman Street, Suite 40	Prosper	TX	75078	(214) 646-2488
The Heights Insurance Services, LLC	2900 North Loop West, Suite 180	Houston	TX	77092	(713) 966-6611
The Hungerford Group, LLC	3447 FM Road 720, Suite 0013	Oak Point	TX	75068	(214) 614-8540
The Jewell Agency, LLC	2656 South Loop West, Suite 322	Houston	TX	77054	(713) 324-9033
The Joseph Agency LLC	2950 North Loop West, Suite 500, Office 560	Houston	TX	77092	(214) 216-1291
The Kancharla Insurance Agency LLC	4131 North Central Expressway, Suite 900, Office 938	Dallas	TX	75204	(469) 731-3387
The Levoir Agency LLC	131 E Main St #9	Whitesboro	TX	76273	(903) 402-1771
The Malen Agency, LLC	1106 Clayton Lane, Suite 230W	Austin	TX	78723	(512) 596-0002
The Moreno Family Agency LLC	132 South Main Street, Suite 2	Burnet	TX	78611	(512) 241-7317

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
The Neil Guayante Agency, Inc.	7500 State Highway 71, Suite 202	Austin	TX	78736	(512) 975-3266
The Page Agency, LLC	102 Palo Pinto Street, Suite A	Weatherford	TX	76086	(817) 618-1455
The Pavle Agency Company	25807 Westheimer Parkway	Katy	TX	77494	(214) 952-5432
The Raymond Agency, LLC	1315 Rayford Park Rd Suite 502	Spring	TX	77386	(281) 378-4840
The Sarah Springer Agency LLC	2100 West Loop South, Suite 900	Houston	TX	77027	(281) 377-4994
The Schweitzer Group, LLC	3272 Broadway Street, Unit 24	Pearland	TX	77581	(281) 727-0324
The Self Agency LLC	3505 Olsen Blvd, Suite 102	Amarillo	TX	79106	(806) 641-1933
The Sydney Agency LLC	9606 North Mopac Expressway, Suite 900	Austin	TX	78759	(512) 354-1120
The Torres Sheid Agency LLC	220 Thunderbird Drive, Suite 15	El Paso	TX	79912	(915) 493-2022
The Werley Agency, LLC	2001 Timberloch Place, Suite 500	The Woodlands	TX	77380	(281) 895-3133
Timothy Agency LLC	100 Glenborough Drive, Suite 454	Houston	TX	77067	(281) 537-7890
Toby D. Mullikin	1125 Judson Plaza, Ste. 182A	Longview	TX	75601	(903) 220-0979
Todd Manning Thomas	1300 Bay Area Blvd, Ste. B256	Clear Lake	TX	77058	(281) 480-7762
Trillo Group LLC*	10999 I-10, Ste. 700	San Antonio	TX	78230	(713) 324-9018
Tubbs & Co LLC	401 N FM 1187	Aledo	TX	76008	(817) 754-1630
UJOY, INC.	11250 West Road, Unit A	Houston	TX	77065	(713) 682-9759
UKnighted Insurance, LLC	1504 Montana Ave	El Paso	TX	79902	(915) 975-5993
Unicorn Origin LLC	10480 Grant Road, Suite 120	Houston	TX	77070	(281) 407-5443
Vaqueros Insurance LLC	5000 Plaza on the Lake, Suite 180	Austin	TX	78741	(512) 382-2744
Walker Family Insurance Group, LLC	26875 U.S. 380, Suite 112, Office B	Aubrey	TX	76227	(469) 788-7620
WEBJEAN LLC	5234 Old Jacksonville Highway, Suite 110	Tyler	TX	75703	(903) 534-5800
Wehman Insurance Group, LLC	11350 Four Points Dr. Suite A	Austin	TX	78726	(512) 887-3942
Whitehurst Insurance & Financial Services, LLC	3861 Long Prairie Road, Suite 104	Flower Mound	TX	75028	(817) 876-2846
Whitsitt Financial Services, LLC	2245 Texas Drive, Suite 308	Sugar Land	TX	77479	(281) 915-3808
Workman Agency, LLC	3115 Loop 306, Ste. 100	San Angelo	TX	76904	(325) 716-8251

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
XDS DeVirgilio Insurance Agency, LLC	850 Tower Drive, Suite 108	Odessa	TX	79761	(432) 253-3303
YTI Investments LLC	7361 N U.S. 59	Nacogdoches	TX	75965	(936) 955-5160
Cernyar Insurance Agency, LLC	474 South Main Street, Suite B	Heber City	UT	84032	(435) 216-5055
Chase D. Harris**		Hyde Park	UT	84318	(208) 380-2603
Cranney Insurance Agency, LLC	380 South Highland Avenue	Fillmore	UT	84631	(435) 254-7447
Empire Insurance Group LLC**	3301 North Thanksgiving Way	Lehi	UT	84043	(801) 545-7144
Hagen R. Andersen**		Logan	UT		(801) 641-9840
K C Development, LLC	940 North 400 East, Unit 106	North Salt Lake	UT	84054	(385) 399-9980
McCleary Group, LLC	361 East 100 South, #459	Morgan	UT	84050	(801) 758-7448
McKy's, LLC	1031 South Bluff Street	St. George	UT	84770	(435) 275-2685
Patrick Packer and Associates LLC	74 East 500 South, Suite 110	Bountiful	UT	84010	(801) 889-1690
West Mountain Insurance, LLC	507 South Orem Boulevard	Orem	UT	84058	(801) 590-0532
AJ Vargas & Associates	7 East Washington Street	Lexington	VA	24450	(540) 469-5115
Alpha Insurance Brokerage LLC	5224 Indian River Road, Suite 104	Virginia Beach	VA	23464	(757) 800-1865
Anchor Insurance Agency LLC	112 West 32nd Street, Suite 223	Richmond	VA	23225	(757) 986-1223
Bishop Insurance Services LLC	2604 Whitehouse Road, Suite E	South Chesterfield	VA	23834	(804) 459-8260
Blackwater Insurance, LLC	102 Hexham Drive	Lynchburg	VA	24502	(804) 508-7611
Buoy Insurance Solutions, LLC	4525 South Boulevard, Suite 300	Virginia Beach	VA	23452	(757) 330-0779
Cedar Road Insurance Agency, Inc.	801 Kent Place	Chesapeake	VA	23320	(757) 800-1440
Coastal Group & Associates, LLC	3700 Shore Drive, Shop #104	Virginia Beach	VA	23455	(757) 499-0559
Coastal Insurance Group, LLC	4164 Virginia Beach Boulevard, Suite 100	Virginia Beach	VA	23452	(757) 435-4291
Eder J. Odria Agency LLC	5105-F Backlick Rd	Annandale	VA	22003	(703) 991-4161
Finnell Insurance Services Inc.	4500 Metropolis Drive, #1137	Glen Allen	VA	23060	(804) 877-1955
Garrett Insurance Group, LLC	2717 River Oaks Drive	Chesapeake	VA	23321	(757) 732-0970

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Glenn Fischer Agency LLC	6076 Franconia Road Suite B	Alexandria	VA	22310	(703) 674-9038
Gore Insurance Agency LLC	4560 South Boulevard, Suite 114, Office D	Virginia Beach	VA	23452	(757) 732-0966
H2C Inc.	1728 Virginia Beach Boulevard, Suite 109	Virginia Beach	VA	23454	(757) 563-4499
Jeremy S. Rowe LLC	1738 Jefferson Highway	Fishersville	VA	22939	(434) 266-9900
KBM Insurance LLC	351 Campbell Avenue Southwest, Suite 100	Roanoke	VA	24016	(540) 779-0533
Linzey Insurance Services, LLC	900 Granby Street, Suite 110	Norfolk	VA	23510	(757) 916-2580
Madz Insurance, LLC	12350 Jefferson Avenue, Suite 240	Newport News	VA	23602	(757) 271-2260
Monticello Insurance Partners LLC	106 Crofton Place Suite 9	Palmyra	VA	22963	(434) 589-1447
Mountain Atlantic Insurance Group, LLC	2001 South Main Street Suite 101-B	Blacksburg	VA	24060	(540) 908-4227
Personal Touch Insurance and Financial Service LLC	606 Denbigh Boulevard, Building 300, Suite 301	Newport News	VA	23608	(757) 916-4555
Rebound Insurance Group Inc.	1100 Volvo Parkway, Suite 200	Chesapeake	VA	23320	(757) 574-0527
Richard Bibb	145 Harrell Road Suite 101	Stafford	VA	22405	(571) 379-3290
Seth T. McGuire*	5956 Coopers Landing Court	Burke	VA	22015	(612) 743-2751
Strange Insurance Agency, Inc.	4505 Colley Avenue	Norfolk	VA	23508	(757) 937-7522
The Capital Agency, LLC	2200 Magnolia Street	Richmond	VA	23223	(804) 613-6266
The Mastin Agency, LLC	7240 Lee Davis Road	Mechanicsville	VA	23111	(804) 508-6722
The Prestige Agency LLC**	555 Belaire Avenue, Suite 270	Chesapeake	VA	23320	(757) 493-6822
Torcia Service Corporation	780 Lynnhaven Parkway, Suite 450	Virginia Beach	VA	23452	(757) 785-0448
Tracey T. Fink	4870 Haygood Rd	Virginia Beach	VA	23455	(757) 523-5391
Trifecta Agency LLC	5407 Patterson Avenue, Suite 202B	Richmond	VA	23226	(804) 877-8601
Unity One, LLC	2901 South Lynnhaven, Suite 475	Virginia Beach	VA	23452	(757) 716-7940
Wayne Kent Insurance, LLC	44330 Mercure Circle #100-A	Dulles	VA	20166	(571) 441-3008
Zircon Insurance Group LLC	4304 Holland Plaza Sc	Virginia Beach	VA	23452	(757) 599-7388

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Aaron Coe	1024 1st Street, Unit 306	Snohomish	WA	98290	(425) 300-2770
CNG Company, LLC	3120 139th Avenue Southeast, Suite 500	Bellevue	WA	98005	(425) 459-1811
Cowboy Up Insurance, LLC	1833 Auburn Way North, Suites D, E, F	Auburn	WA	98002	(253) 218-4902
Cyprus Bellingham LLC**		Mount Vernon	WA		(206) 354-1223
DENNY CHRISTENSEN AGENCY LLC	916 Sigafoos Avenue Northwest	Orting	WA	98360	(253) 340-5662
Hallman Insurance Services, LLC	1712 6th Avenue, Suite 200	Tacoma	WA	98405	(253) 534-8488
MCIVOR & MCIVOR INSURANCE, LLC	2105 112th Avenue Northeast	Bellevue	WA	98004	(425) 400-2287
Montoya Enterprises, LLC	2005 SE 192nd Ave, Ste 200, Office 228	Camas	WA	98607	(360) 768-0095
Pristine Insurance Partner LLC	952 North State Street, Suite 101	Bellingham	WA	98225	(253) 449-0110
RUFFER'S INSURANCE AGENCY LLC**	33530 1st Way South, Suite 102	Federal Way	WA	98003	(425) 329-8344
Shawn Soom Agency LLC	9329 Martin Way East, Suite M	Lacey	WA	98513	(360) 360-2768
Sunrise Agency LLC	22722 29th Drive Southeast, Suite 100,	Bothell	WA	98021	(425) 523-7717
The Charles Lindberg Agency LLC	13606 Northeast 20th Street, Suite 307	Bellevue	WA	98005	(425) 818-9542
Amy DeRuyter Agency, LLC	1021 Regis Court	Eau Claire	WI	54701	(715) 318-0056
Benjamin Murphy	927 Main Street, Suite 1	Racine	WI	53403	(608) 440-2020
Eco Habitate Services, LLC	2916 Marketplce Dr. Suite 211	Madison	WI	53719	(608) 716-4776
J ALEJANDRO FUENTES INSURANCE AGENCY LLC	1990 Wisconsin Avenue	Grafton	WI	53024	(414) 240-3404
LEYDEN INSURANCE AGENCY INC	1010 Wisconsin Dells Pkwy Unit 5	Lake Delton	WI	53965	(773) 917-3040
Merten Insurance Agency LLC	2727 North Grandview Boulevard, Suite 123	Waukesha	WI	53188	(262) 563-3559

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Michael Bierke Agency, Inc.	916 Willard Drive, Suite 125C,	Green Bay	WI	54304	(920) 397-3396
Open Water Agency LLC	26422 Oakridge Drive, Suite 104	Wind Lake	WI	53185	(262) 333-3225
TBC Insurance Services LLC	200 West Summit Avenue, Suite 250	Wales	WI	53183	(414) 260-0602
Down Home Insurance Agency LLC	207 South Princess Street, Unit 204	Shepherdstown	WV	25443	(304) 699-0990
Eckenrode Financial Services LLC	519 Winchester Avenue	Martinsburg	WV	25401	(304) 267-2100
SJ Financial, LLC*		Sundance	WY	82729	(307) 219-1870
The Gould Agency, LLC	330 South Center Street, Suite 321	Casper	WY	82601	(307) 285-2827

EXHIBIT E-2

LIST OF FORMER FRANCHISEES

% indicates unit never opened and no amounts were paid to us
indicates unit was terminated after 12/31/2023
+ indicates franchise was transferred

EXHIBIT E-2

LIST OF FORMER FRANCHISEES

% indicates unit never opened and no amounts were paid to us

indicates unit was terminated after 12/31/2023

+ indicates franchise was transferred

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Blayne M. Burgess%		Hoover	AL	35226	(256) 490-1645
Gregory A. Cook%		Rogersville	AL	35652	(662) 554-5805
James C. Hooper%		New Market	AL	35761	(256) 929-1487
Philip Hall Agency, LLC	736 Walnut Street	Gadsden	AL	35901	(256) 459-9052
Sanders Legacy LLC+	1300 Meridian Street North, Suite 14	Huntsville	AL	35801	(256) 692-0822
Shamika N. Johnson%		Dothan	AL	36301	(334) 333-4377
Stacy O'Shields Agency LLC+	3945 Cypress Drive	Vestavia Hills	AL	35243	(205) 881-1220
Teresa M. Huggins%		Birmingham	AL	-	(205) 335-1988
The Brandon Braud Agency LLC +	6283 Park South Drive, Suite 104	Bessemer	AL	35022	(205) 258-2118
The CoBra Agency, LLC	One Perimeter Park South, Suite 155 South	Birmingham	AL	35243	(256) 513-5140
The LK Agency LLC	118 East Mobile Street, Suite 107	Florence	AL	35630	(256) 626-5922
Brad Carter Insurance Agency, LLC	1571 U.S. Hwy 79	McNeil	AR	71752	(870) 412-4944
CCG Holdings, LLC	202 Bryan Paul Street	Hot Springs	AR	71901	(501) 394-3484
Charette Agency LLC+	10515 West Markham Street, Suite G6	Little Rock	AR	72205	(501) 441-5744
Coty Nichols Enterprises LLC	1116 South Walton Boulevard, Suite 152	Bentonville	AR	72712	(479) 396-5228
Hamilton Insurance, Inc.%		Paragould	AR		(870) 535-7740
Harold F. Wehmeyer III%		Mountain Home	AR	72653	(870) 656-9692
Jay Trusty%		Russellville	AR	72802	(479) 355-1162

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
John Duncan	835 Central Ave, Suite 402D	Hot Springs	AR	71901	(501) 354-4330
Latrobe Enterprises LLC	2921 Highway 77 South, Suite 20	Marion	AR	72364	(724) 317-8413
McDonald Agency, LLC+	2915 Dave Ward Drive, Suite 5	Conway	AR	72034	(501) 329-5795
Michael B. Baker%		Springdale	AR	72762	(479) 685-4356
RIA, Inc.	1187 Grant County Road 43	Sheridan	AR	72150	(501) 441-4100
Ronald J. Pressgrove%		Lonoke	AR	72086	(501) 733-3981
Stephen A. Williams%		Bentonville	AR	72712	(573) 465-1074
William H. Bertram%		Clinton	AR	72031	(847) 366-9396
Zachary C. Uhiren%		Conway	AR	72032-2321	(501) 513-0800
Addison J. Azuelo and Ernesto Gomez%		Surprise	AZ	85379	(602) 516-1900
Anthony C. Aguilar%		Goodyear	AZ		(623) 312-7720
Austin E. Frey%		Scottsdale	AZ	85260	(602) 649-6886
Bryan W. DeBoard%		Scottsdale	AZ		(480) 550-8482
Catherine I. Nevarez%#		Gilbert	AZ	85297	(602) 318-8112
DeAngelo Hill Insurance LLC	24250 North 23rd Avenue	Phoenix	AZ	85085	(602) 830-2890
Dutchman 720, Inc.+	70 South Val Vista Drive, Suite A3-212	Gilbert	AZ	85296	(480) 896-2188
Jasic D. Walker%#		Tucson	AZ	85715	(520) 762-0477
Jesus E. Hernandez%		Nogales	AZ		(520) 287-0787
Johnson Insurance Advisors, LLC	6639 East Gelding Drive	Scottsdale	AZ	85254	(480) 847-1440
Kent Brown Insurance Agency, Inc#+	23025 N 15th Avenue, Suite 202	Phoenix	AZ	85027	(602) 476-2420
Kevin E. Mszanowski	15333 North Pima Road Suite 322	Scottsdale	AZ	85260	(602) 698-7706
Levin insurance Agency, LLC+	333 N Dobson Rd , Suite 5	Chandler	AZ	85224	(480) 613-7765
Marc A. Robinson%		Phoenix	AZ	85024	(480) 544-4539
Mark S. McMillan%		Phoenix	AZ	85037	(623) 469-6452
Mauer Enterprises, LLC	3715 W Anthem Way	Anthem	AZ	85086	(602) 551-7996
Pavan Insurance Agency LLC	1340 West Javelina Drive	Chandler	AZ	85286	(480) 908-6388

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Robert W. Dauk%		Scottsdale	AZ		(480) 491-8585
Spark Insurance Services LLC	10131 East Tiburon Avenue	Mesa	AZ	85212	(303) 376-3265
Tedaro J. Tarrant%		Tucson	AZ		(520) 633-9541
TerryTori LLC	6778 West Lariat Lane	Peoria	AZ	85383	(623) 259-8155
The Jaime Overturf Insurance Agency LLC%		Tucson	AZ	85719	(520) 293-2900
Tyrone Meredith Insurance and Financial Services, Inc.#+	8989 East Vía Linda, Suite 117A, Office #2	Scottsdale	AZ	85258	(480) 631-5077
A Better Way Insurance Agency LLC%#		Sacramento	CA	95821	(916) 603-3262
Aaron J. Boles and Joshua J. Orrantia%		Tehachapi	CA	93561	(661) 549-8887
ADP Insurance and Financial Services LLC+	2021 The Alameda, Suite 275	San Jose	CA	95126	(408) 333-9844
Alireza Damirchilou%		Los Angeles	CA	90025	(818) 428-7549
Amigas AQ Insurance Agency Inc+	2028 E Route 66, Suite 203	Glendora	CA	91740	(626) 513-8499
Amit Bansal%#		Los Angeles	CA	-	(916) 716-1654
Andrea Edmundson Insurance Agency LLC	28368 Constellation Road #360, Suite 207	Santa Clarita	CA	91355	(661) 495-3911
Arturo Hernandez%#		Oxnard	CA		(805) 216-4938
Brandon J. McCartney%		Laguna Niguel	CA	92677	(949) 374-1856
BROMBERG INSURANCE SERVICES, INC.	19528 Ventura Boulevard, Suite 231	Los Angeles	CA	91356	(310) 928-6684
Cameron W. Noble%#		Murrieta	CA	92562	(951) 658-2889
Carlos S. Godinez%#		Montebello	CA	90640	(323) 981-8520
Casey W. Platte%		Murrieta	CA	92563	(707) 621-2422
Centennial Insurance Agency of Irvine LLC	1442 Irvine Boulevard, #221	Tustin	CA	92780	(949) 506-2633
Christopher A. Gonzalez%#		Corona	CA	92879	(951) 480-4242

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Christopher Kerksieck Insurance Agency LLC+	3378 Thornhill Drive	El Dorado Hills	CA	95762	(916) 790-2293
Christopher M. Mollenkamp	8744 Kennedy Street	Riverside	CA	92509	(951) 363-3177
Chuck D. Crowell +	2945 Townsgate Rd, Suite 200	Westlake Village	CA	91361	(805) 702-8440
Clint Cox Agency, LLC+	2901 East Katella Ave, Suite C.	Orange County	CA	92869	(442) 325-7811
Cona, Inc.	17316 Edwards Road, Suite B250	Cerritos	CA	90703	(562) 735-0010
Craig A. Wafer%		Stockton	CA	95212	(510) 517-5705
Darron Edwards	566 W. Lancaster Blvd. Suite 15	Lancaster	CA	93534	(661) 568-6114
David Alexander Gudino+	2112 E. 4th Street, Ste. 221	Santa Ana	CA	92705	(714) 831-2020
David Brown Agency Inc.	501 Canyon Road	Novato	CA	94947	(415) 985-7433
David C. Andreiko%#		Rancho Cucamonga	CA	91737	(909) 641-1161
DL Holloman Insurance Services Co.#	24374 Topacio Court	Wildomar	CA	92595	(951) 365-3436
Flor A. De Marr%		Tustin	CA	92782	(949) 500-7320
Golden Goose Insurance Agency LLC+	25060 Avenue Stanford, Suite 255	Santa Clarita	CA	91355	(661) 495-2600
Golden State LLC+	1666 Tree Song Lane	Chula Vista	CA	91915	(619) 837-2140
Greg W. Mauk%#		Thousand Oaks	CA	91361	(805) 487-7847
Heather S. Records%		Aliso Viejo	CA	92656	(949) 278-4121
Ignacio Grajeda%		Arcadia	CA	91007	(626) 383-8420
Iron Valley Insurance Services, Inc.+	135 South State College Blvd. Suite 200	Brea	CA	92821	(657) 341-3828
J. Miles Insure Source Inc.	2805 Toland Drive	Fairfield	CA	94534	(707) 615-0117
Jakob S. Hall%#		Somis	CA	93066	(805) 320-0950
James M. Gonzalez%		El Centro	CA	92243	(760) 352-0371
Janz Insurance Agency, Inc.%#		Newport Beach	CA	92660	(949) 669-3199
Jasman Bajwa%		Fremont	CA	94539	(510) 463-7503
Jeffrey R. Krasky%		San Leandro	CA	94577	(510) 422-2344

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Joanne Sengxay Insurance Agency, LLC	2995 Churn Creek Road	Redding	CA	96002	(530) 436-5155
Joseph Y. Lau%#		Yorba Linda	CA	92886	(714) 425-5742
Juan Arevalo%		Fresno	CA	93727	(559) 668-4968
Karl D. Waage	360 Mobil Ave; Suite 102L	Camarilo	CA	93010	(805) 914-5249
Kenneth B. Harrington%		San Clemente	CA	92672	(714) 255-0300
Kenneth Macbeth%		Vista	CA	92083	(760) 729-0656
Kevin Nangin Agency, LLC+	2942 Century Place, Suite 708	Costa Mesa	CA	92626	(949) 996-3354
Kimberly A. Arce%		Pittsburg	CA	94565	(925) 727-5783
Kuroush Emami%		San Fernando	CA	91340	(818) 646-7272
L.C. Martinez Jr. Insurance Services LLC	895 Dove Street, Suite 300	Newport Beach	CA	92660	(949) 844-7077
Maykool D. Nolasco%		Bakersfield	CA	93311	(661) 932-2843
Mazin M. Yehia%		Huntington Beach	CA	92649	(714) 840-0437
MIA Insurance Agency, LLC%	1140 Pitt School Road, Suite H	Dixon	CA	95620	(707) 316-8560
Michael R. K. Bunda%		Covina	CA	91723	(626) 806-8784
Mordeau Insurance Services LLC+	16742 Gothard Street; Suite 109	Huntington	CA	92647	(562) 343-4948
Number Twelve LLC%	18575 Jamboree Road, Unit 6	Irvine	CA	92612	(949) 208-9266
Patrick A. Bustos+	1701 Westwind Dr., Suite 218	Bakersfield	CA	93301	(661) 327-1621
Patrick V. De Guzman%		Whittier	CA	90601	(562) 237-7138
Peter G. Vlahos+	836 57th Street; Suite 495	Sacramento	CA	95819	(916) 246-2634
Professional Master Insurance Corp.	5151 Fostoria Street	Cudahy	CA	90201	(323) 315-5717
Professional Realty Consulting Inc.	5946 Priestly Avenue, Suite 203,	Carlsbad	CA	92009	(858) 788-7947
Rapid Rate Insurance Agency, LLC	17434 Bellflower Boulevard, Suite 200	Bellflower	CA	90706	(562) 512-0999
Robert G. Griffin%#		Irvine	CA	92618	(949) 231-7318

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Robert M. Galvan%#		La Verne	CA	91750	(626) 488-1905
Shafiq T. Soudani+	7500 Topanga Canyon Boulevard Suite A	Los Angeles	CA	91303	(213) 855-4414
STH Insurance Services and Solutions#+	380 Diablo Road, Suite 201,	Danville	CA	94526	(805) 680-5436
Tara M. Uziel	225 Locust Street	Sausalito	CA	94965	(415) 944-4022
Teresa Akahoshi+	3333 E. Concourse, Ste. 7102	Ontario	CA	91764	(909) 980-3250
The Swanson's Insurance Agency LLC+	543 West County Line Road	Calimesa	CA	92320	(909) 757-6331
The VERIK Group, Inc.%#		South San Francisco	CA	94080	(650) 615-4900
Timmons Insurance Services LLC	2388 Maritime Drive, Suite 200	Elk Grove	CA	95758	(916) 963-7199
Tom Guo Insurance Agency Corp.	19811 Colima Road Suite 240	Walnut	CA	91789	(626) 566-7477
Travis M. Thomas+	437 Cedar St	Red Bluff	CA	96080	(916) 806-3377
Vanessa B. Ruiz+	690 Otay Lakes Rd; UNIT # 100	Chula Vista	CA	91910	(619) 730-7411
Vanessa Rendon Insurance Agency Inc.#+	420 North Main Street, Suite 103	Corona	CA	92880	(951) 877-5744
Vincent G. Harris Insurance Agency Inc.%#		Sacramento	CA	95841	(916) 923-5050
Wesley Cao Insurance Agency Inc.#+	2950 Merced Street, Suite 102, Office K	San Leandro	CA	94577	(510) 679-3866
Wingman, LLC	239 Laurel Street, Suite 203	San Diego	CA	92101-1473	(619) 269-1119
AAM Coleman LLC#+	332 Crossing Circle	Castle Pines	CO	80108	(303) 529-0399
Ashley A. Kwiatkowski%		Aurora	CO	80015	(303) 578-7800
Barry W. Wilson%		Windsor	CO	80550	(970) 686-6555
Chad Penkhus Insurance Agency, Inc.+	12265 Oracle Boulevard, Suite 200	Colorado Springs	CO	80921	(719) 387-7119

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Choice City Insurance Services LLC%		Fort Collins	CO	80526	(970) 672-7263
CJPacey Enterprises LLC+	11867 Bradburn Boulevard, Suite B	Westminster	CO	80031	(303) 276-6213
Daniel R. Reynolds%		colorado springs	CO	80919	(719) 339-3974
Diane L. Allen-Philips%		Fort Collins	CO	80525	(303) 418-4479
Dino A. DiCarlo%#		Erie	CO		(303) 915-1508
DuckDuck GreyGoose LLC+	10782 Emerald Lane	Conifer	CO	80433	(303) 376-3622
Eric D. Nelson Agency LLC	1200 South Parker Road,. Suite 100	Denver	CO	80231	(303) 376-5544
Firewalker Holdings LLC	10233 South Parker Road, Suite 300, Office 334	Parker	CO	80134	(303) 268-5959
Germain Insurance Agency LLC#	5285 Delmonico Drive, Suite 320	Colorado Springs	CO	80919	(719) 285-0161
Glenn Vandine%		Littleton	CO	80120	(303) 835-9900
Herman W. Johnson%		Aurora	CO	80015	(303) 695-6262
Holly Frachetti Agency LLC%		Denver	CO	80222	(303) 525-7110
HOMEGROWN INSURANCE LLC%	14261 Ivanhoe Street	Thornton	CO	80602	(303) 276-7956
Homerun Insurance Agency, LLC#+	727 Main Street	Longmont	CO	80501	(720) 863-7778
Isaac Sotelo Agency Inc.%		Denver	CO	80223	(720) 891-4917
Jack E. Cox Jr.%#		Peyton	CO	80831	(719) 253-2886
James T. Lord%		Basalt	CO	81621	(970) 927-6596
Jared M. Deegan%#		Castle Rock	CO	80104	(303) 551-0594
Jeffrey A. Hruby%		Denver	CO	80014	(303) 668-8431
JLH Financial, LLC+	102 South Tejon Street, Suite 1145	Colorado Springs	CO	80903	(719) 359-5550
John H. Rames%		Aurora	CO	80013	(303) 749-7565
Joseph N. Unruh%	240 4th Avenue	Severance	CO	80615	(985) 285-5942
Keeley L. Essig and Shane M. Essig+	730 East Bridge Street	Brighton	CO	80601	(720) 307-5156
Kennon K. Avery%		Grand Junction	CO		(509) 430-9050

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Kyleen Andrews Agency LLC	2020 North Academy Boulevard, Suite 214	Colorado Springs	CO	80909	(303) 285-1104
Luxe Insurance, LLC#	6400 South Fiddlers Green Circle, #250	Greenwood Village	CO	80111	(303) 385-0511
Mario Perricone+	2679 West Main Street Suite 300-722	Littleton	CO	80120	(720) 900-4212
Mark 'Cat' Keller Insurance LLC%		Castle Rock	CO	80104	(785) 650-3568
Musleh Enterprises LLC	9802 Bucknell Court	Littleton	CO	80129	(303) 381-1555
Proshield Insurance, LLC%	1660 South Albion Street	Denver	CO	80222	(720) 850-5766
Rachel L. Unruh%		Severance	CO	80550	(228) 860-7268
Regan D. Ryan-McMahon%		Boulder	CO	80304	(720) 545-4985
RFV Insurance Holdings, LLC+	310 Market St	Basalt	CO	81621	(970) 658-5299
Samuel S. Nocita%		Peyton	CO	80831	(402) 301-6875
Sheana Shea Insurance, LLC	805 Bayfield Drive	Colorado Springs	CO	80906	(719) 319-1106
The Rocky Mountain Agency, LLC+	4045 Pecos Street, Suite 210-16	Denver	CO	80211	(720) 480-9763
The Williams Agency, LLC+	571 25 Road, Suite 8	Grand Junction	CO	81505	(970) 818-5266
Tory T. Reed%		Fruita	CO	81521	(970) 858-4222
Tyler J. Davis%		Rifle	CO		(970) 665-9353
Uptown Insurance LLC	6129 East 143rd Avenue	Thornton	CO	80602	(720) 414-3403
Wade M. Domier%		Firestone	CO	80504	(720) 940-8899
Baiju, LLC#+	731 Main Street, Suite 103	Monroe	CT	06468	(203) 301-8388
Ben's Insurance LLC+	29A South Main Street	East Windsor	CT	06088	(860) 724-4168
Burgandee Schley+	360 Bloomfield Avenue, Suite 301	Windsor	CT	06095	(959) 255-9308
Little Brook Home Auto & Llife, LLC%		Glastonbury	CT	06033	(860) 878-2389
Martin J. Lisevick%#		Avon	CT	06001	(860) 402-6668
Nurul Alam%		Westport	CT	06880	(203) 360-0938
Peter A. Finken%		Simsbury	CT	06070	(860) 997-2546

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Sierra and Sons Insurance Agency, Inc.+	1000 Lafayette Boulevard, Suite 1100	Bridgeport	CT	06604	(203) 364-2422
Sullivan Insurance Agency, LLC+	2033 E Main Street	Torrington	CT	06790	(860) 201-0381
Travis J. Bokina%#		Durham	CT	06422	(203) 988-5447
Craig E. Lytle+	2700 Kirkwood Highway	Newark	DE	19711	(302) 842-8477
E&F LLC%	23 East Sewell Street	Felton	DE	19943	(302) 295-1277
Eric James	29134 Harmons Hill Road	Millsboro	DE	19966	(302) 295-1101
Mateo S. Andrade%		Georgetown	DE	19947	(302) 858-4962
Adrienne A. Puente%#		Miami	FL	33173	(954) 534-5614
Alacrity Insurance, Inc.+	2801 Southwest College Road, Suite 17	Ocala	FL	34474	(352) 322-0865
Anclote Prime Insurance Agency Inc	550 N. Reo St. Suite 300	Tampa	FL	33609	(727) 219-1758
Andrew J. Lipham%		Lakeland	FL		(863) 513-4027
Behnke Insurance Agency LLC#	4000 Hollywood Blvd, Ste 531	Hollywood	FL	33021	(954) 613-1441
Burt Hogan LLC+	145 Nw Central Park Plaza	Port St Lucie	FL	34986	(772) 985-4281
Certified Home Inspectors of Florida, LLC	1100 Southeast 58th Avenue, Unit A	Ocala	FL	34480	(352) 676-6560
Christian Torres%		Miami	FL	33196	(786) 553-6350
Conrad J. Hobbs%		DELRAY BEACH	FL	33445	(561) 567-2127
Daniel A. Valiente+	8347 NorthWest 64th Street	Miami	FL	33166	(305) 599-8113
Daniel W. Browne%		Palm Coast	FL	32137	(321) 689-6642
David Cheesborough+	111 Southeast 1st Avenue, Suite 120-05	Gainesville	FL	32608	(954) 780-8775
David M. Lane%	1020 South Collier Boulevard, Unit 605	Marco Island	FL	34145	(239) 379-8011
Eduardo Ortega%		Fort Lauderdale	FL	33315	(954) 790-0177
Emerald Premier Agency Corporation+	6105 Memorial Highway, Suite A-12	Tampa	FL	33615	(813) 822-3911

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Falconi Insurance Consultant LLC	8200 Northwest 41st Street	Miami	FL	33166	(786) 231-9078
Fidel M. Owens%		Saint Augustine	FL	32092	(904) 885-8811
Fishing for Insurance, LLC+	2252 Twelve Oaks Way, Suite 102	Wesley Chapel	FL	33544	(813) 750-7447
FSILVA INSURANCE AGENCY LLC	10140 Atwater Bay Drive	Winter Garden	FL	34787	(407) 307-2422
Gage F. Colao%		Tampa	FL		(305) 778-1174
Insurance Specialists of Florida Inc.+	13500 Sutton Park Dr S, Suite 302	Jacksonville	FL	32224	(904) 513-8111
J&B Insurance Consultants, Inc.+	9536 Southwest Otter Lane	Stuart	FL	34997	(772) 874-3336
James R. Haddix%#		St. Augustine	FL	32084	6144258870
Jensen Beach Insurance Advisors, LLC+	3727 Southeast Ocean Boulevard, Suite 200B	Stuart	FL	34996	(772) 208-5504
Jewon M. Brown%		Tallahassee	FL		(850) 321-4991
Joey Kirkland Insurance, Inc+	3 Miracle Strip Loop Ste B	Panama City Beach	FL	32407	(850) 312-4112
KALILA LLC+	520 East Strawbridge Avenue	Melbourne	FL	32901	(407) 634-5099
KARPF CAB INSURANCE LLC#	20801 Biscayne Boulevard, Suite 340	Aventura	FL	33180	(305) 564-4634
Kelvin G Mayner Insurance Inc. +	435 S. Ridgewood Ave., Unit 103	Daytona Beach	FL	32114	(386) 866-0444
Kirk C. Tweedy%		Santa Rosa Beach	FL	32459	(805) 208-4219
Lena Mayo Agency. LLC#+	250 International Parkway, Suite 134	Lake Mary	FL	32746	(973) 917-3225
Lisa M. Dozier%		Gibsonton	FL		(813) 481-0062
MS Insurance Group Corp#	10204 Northwest 47th Street	Sunrise	FL	33351	(954) 671-0282
Nicole M. Thompson%		Pembroke Pines	FL	33025	(518) 876-0340
Novak Insurance Group II LLC	12 Southeast 7th Street, Suite 825	Fort Lauderdale	FL	33301	(754) 732-3555
Pava & Associates Group, LLC	8520 Government Drive Suite 1 Room 10	New Port Richey	FL	34654	(727) 877-5423
Pollick & Associates, LLC	302 Buttonwood Lane	Largo	FL	33770	(727) 476-7544
Provost Assurance Agency, LLC+	3000 Langley Ave Ste 402, Office 6	Pensacola	FL	32503	(850) 777-3397

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
RC Insurance Group, Inc	8900 Southwest 117th Avenue, Suite C205	Miami	FL	33186	(305) 676-2345
Red Brick Insurance, LLC#	434 North Central Avenue	Oviedo	FL	32765	(407) 987-3211
River City Adjusting, LLC+	8785 Perimeter Park Boulevard	Jacksonville	FL	32216	(904) 643-4660
Santoro Agency, Corp.+	123 NW 13th Street, Suite 304-10	Boca Raton	FL	33432	(561) 419-9799
South Royals Insurance LLC%#		Pensacola	FL	32506	(850) 516-8123
Spires, LLC	122 East Main Street, Suite 176	Lakeland	FL	33801	(786) 744-5433
Summers Insurance Agency, LLC#+	290 Citrus Tower Boulevard, Suite 205	Clermont	FL	34711	(407) 794-1944
Suncoast Shore Insurance, LLC	8470 Enterprise Circle, Suite 319	Lakewood Ranch	FL	34202	(941) 233-5500
The Gariepy Agency LLC	150 East Bloomingdale Avenue	Brandon	FL	33511	(813) 761-8705
The Masem Agency, LLC+	2405 Qunatum Blvd	Boynton Beach	FL	33426	(561) 299-1513
TNJ Firm LLC+	1001 Riverside Drive, Suite E	Palmetto	FL	34221	(941) 867-8851
Top Goose Agency, LLC+	18 Market Ave, Ste 140	Palm Coast	FL	32164	(386) 342-7226
Vargas Commitment Insurance, LLC#	555 Winderley Place, Suite 300	Maitland	FL	32751	(407) 254-1732
Virginia G. Klein%		Delray Beach	FL		(954) 382-5364
Allen J. Washington%#		Atlanta	GA	30316	(770) 289-1261
Anthony B. Thompson%		Suwanee	GA		(404) 401-6639
Ben Bloodworth+	609 Main Street, Suite C	Palmetto	GA	30268	(404) 383-4144
Big Dawg Ins LLC	1337 Benbrooke Lane	Acworth	GA	30101	(770) 726-8662
Brain insurance Agency Inc.%		Newnan	GA	30263	(770) 251-3925
Chad Smith Agency, LLC#	100 North Patterson Street, Suite 36	Valdosta	GA	31601	(229) 474-6442
Christopher W. Deloach%		Bremen	GA	30110	(770) 415-0070
Deanna N. Evans%#		Fayetteville	GA	30214	(470) 832-6570
Explosive Marketing Group, LLC+	7922 Clayton Road, Unit 3	Jonesboro	GA	30236	(678) 385-4102
Halland Enterprises, LLC+	1155 Perimeter Center West, Unit 10-106	Atlanta	GA	30338	(480) 576-2377
Java Legacy LLC	115 Robinson Court, Suite D	Fayetteville	GA	30214	(678) 784-4656

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Jim Butler and Associates, LLC#+	101 Lochlyn Place, Suite C	Bonaire	GA	31005	(478) 298-8895
Johnson Family Benefit, LLC	215 Pendleton Street, Suite 314	Waycross	GA	31501	(912) 800-9022
Josh Knight Agency, LLC+	4555 Mansell Road, Suite 300	Alpharetta	GA	30022	(770) 599-2277
Joshua C. Bullock%#		Rome	GA	30165	(678) 524-6118
Kelepha B. Njie%		Lawrenceville	GA	30046	(770) 310-0458
Kimberly Watson	1007 Saint Charles Street	Dalton	GA	30721	(762) 847-0035
Kirk Holloway%		Alpharetta	GA	30009	(770) 668-6558
Kyle J. Lairsey Agency LLC#+	109 Satilla Avenue	Nahunta	GA	31553	(912) 428-7588
Lorrell M. Smith%		Macon	GA	31216	(478) 250-2929
N R W AGENCY, LLC	388 Bullsboro Drive	Newnan	GA	30263	(678) 437-1322
Randy K. Broner%		Snellville	GA	30039	(770) 807-0298
Sanchez Insurance LLC%#		Dalton	GA	30721	(706) 529-3962
Simkins Agency LLC	950 West Peachtree Street Northwest, Suite 1805	Atlanta	GA	30309	(678) 884-0333
Spickard Agency, LLC	6874 Reinhardt College Parkway	Waleska	GA	30183	(678) 578-5949
Tanisha N. Sutter%		Macon	GA	31204	(478) 788-7669
Todd E. Eyler and Rainy W. Lewis%		Cartersville	GA	30120	(706) 662-1641
Tyler M. Burge%		Flowery Branch	GA	30542	(770) 789-7187
Curtis R. Hicks%		Cedar Rapids	IA	-	(817) 372-0056
Fitch Insurance Group LLC	790 Southeast Willow Circle	Waukee	IA	50263	(515) 316-6077
H BROWN INS AND FIN SVCS INC	2416 Avenue H	Fort Madison	IA	52627	(319) 774-6305
James L. Batterson%		Burlington	IA	52601	(319) 752-2229
Keith E. Gates%		Sioux City	IA	51103	(605) 232-3089
Kelli D. Steil%		Oskaloosa	IA	52577	(641) 673-0088
Keppler Insurance Inc.#+	699 Walnut Street, Office No. 430	Des Moines	IA	50309	(515) 513-4677
Macstein Services, Inc%		Mt Pleasant	IA	52641	(319) 931-8778

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Vondrak & Associates Inc.%		Sioux City	IA		(712) 899-8136
Wade A. Bucknell%		Waukon	IA	52172	(563) 568-4125
Alfred J. Meckel%		Post Falls	ID	83854	(208) 457-3949
Benjamin N. Longcor%		Star	ID	83669	(208) 761-8805
Jennifer Cook Agency, Inc.%#		Twin Falls	ID	83301	(208) 543-6438
Marcus D. Neff%		Blackfoot	ID	83221	(208) 680-2103
Reid R. Coy%		Boise	ID		(208) 891-7615
Richard E. Parker and Marc C. Searl%#		Boise	ID	83712	(208) 391-4908
RLVA Svoboda, LLC	3129 South Silvertip Lane	Meridian	ID	83642	(208) 593-3526
Rossadillo & Associates LLC	1619 Linder Road, Suite 104	Kuna	ID	83634	(208) 563-5822
Shawn Kerr%		Nampa	ID	83686	(208) 466-1234
Taylor J. Ball%		Blackfoot	ID	83221	(208) 782-1083
Your Insurance Professionals LLC	101 Park Avenue, Suite 311	Idaho Falls	ID	83402	(208) 593-2833
Aaron L. Archibee%		Worden	IL	62097	(217) 250-3015
Aaron S. Hodge%		Maryville	IL	62062	(618) 344-3600
ADAM STUTZMAN LLC%#		Oak Brook	IL	60523	(708) 593-5920
Amanda M. Van Allen%		Bloomington	IL	61701	(309) 661-1201
Andrew E. Lasswell%		Chicago	IL	60613	(773) 348-8067
Andrew W. Danek%		Homewood	IL	60430	(708) 675-3642
Anthony P. Houlahan%		Geneva	IL	60134	(708) 254-7890
Baarah LLC#	365 North Halsted Street, Apartment 601	Chicago	IL	60661	(630) 755-5512
Bonebrake Agency Inc.	245 Roosevelt Road, Building 15, Unit 134	West Chicago	IL	60185	(630) 413-3717
Bonick Agency, LTD%	145 Regal Drive	Crystal Lake	IL	60014	(815) 621-3375
Branden M. Lawrence%		Taylorville	IL	62568	(217) 827-7710

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
BRIAN BALDWIN INSURANCE SERVICES, INC.	18 West 140 Butterfield Road, Floor 15	Oakbrook Terrace	IL	60181	(630) 755-0418
Buddy Drabek Insurance Agency Inc.	5600 Durand Drive	Downers Grove	IL	60516	(331) 265-9084
Cameron J. Bell%		Oswego	IL	60543	(630) 635-3040
Carlson Insurance Group, Inc.#+	3600 E State St Ste 210	Rockford	IL	61108	(815) 209-9119
Cayson Insurance Group LLC	2404 West Cabana Court	Peoria	IL	61614	(309) 213-9230
Chad J. Carter%		Joliet	IL	60433	(708) 894-3222
Collin R. Beck%		Woodstock	IL	60098	(815) 861-9211
Donald J. Lindsey%		Waterloo	IL	-	(850) 714-4663
Elevated Insurance Services, Inc.%		Oak Brook	IL	60523	(331) 234-9266
Eugene H. Gulbrandsen +	405 Windsor Place, Suite B,	Champaign	IL	61820	(217) 671-8103
Guadalupe Silva%		Cicero	IL	60804	(773) 621-6106
James D. Lane%		Downers Grove	IL	60516	(331) 444-6200
Jennifer D. Mosca%		Big Rock	IL	60511	(630) 248-8180
Jodi R. Brown%	7672 Warner Road	Manito	IL	61546	(309) 439-9030
Knary Insurance Agency Inc.+	1515 5th Avenue, Suite 101-3	Moline	IL	61265	(309) 736-1860
Kyle R. Biel%		Geneva	IL	60134	(331) 210-2549
LDS Solutions Inc.	702 South School Street	Lombard	IL	60148	(630) 672-3488
Lender and Realtors Resources LLC+	1320 Tower Road, Suite 106	Schaumburg	IL	60173	(630) 586-6455
Linda Ramirez Agency Inc+	117 S Grove St.	Elgin	IL	60120	(224) 238-7373
Louis J. Indovina%	3501 West Algonquin Road, Suite 670	Rolling Meadows	IL	60008	(312) 596-2206
Matthew J. Ohlsen%		Rosemont	IL		(708) 309-3985
Matthew L. Weber%		Rockford	IL	-	(815) 510-9367
Michael A. Scavo%		Schaumburg	IL	60173	(224) 688-0828
Michael D. Bartow%		Batavia	IL	60510	(630) 879-6100
Mindi S. Dzuris%		Manteno	IL	-	(815) 252-3523

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Nicholas A. Fritch and Chelsey L. Calmes%		Fox Lake	IL	60020	(847) 249-9700
Nicholas W. Karas%#		Palos Park	IL	60464	(708) 415-6565
Oscar Lopez%#		Chicago	IL	-	(630) 570-5703
Patrick T. Berger%		Alton	IL	62002	(618) 213-2945
Pils Insurance Agency, LLC+	875 Feinberg Ct Suite 102	Cary	IL	60013	(224) 357-7657
RC & DB Properties LLC	9933 Lawler Avenue, Suite 444	Skokie	IL	60077	2246018535
Robin Jackson Insurance Agency LLC+	1136 S. Delano Court West, Suite B201	Chicago	IL	60605	(773) 966-3756
Ryan A. Curi%		Glen Ellyn	IL	60137	(312) 726-3466
Sundara Insurance Group LLC%		Hoffman Estates	IL	60192	(847) 302-0690
The Haywood Group Inc.#	1739 E 87th St	Chicago	IL	60617	(773) 832-7111
THE RAYMOND AGENCY LLC#	407 South Inverness Street	Maple Park	IL	60151	(630) 755-0408
Thomas M. Sutter%		Elgin	IL		(847) 710-3177
Thomas R. Hoey%		Washington	IL	61571	(309) 686-7050
Timothy W. Stankus%		Bartlett	IL	60103	(224) 234-8953
Todd J. Chambers##+	1800 E Northwest Hwy	Arlington heights	IL	60004	(773) 945-5479
Traust Financial Corp#	7667 West 95th Street, Suite 211	Hickory Hills	IL	60457	(708) 882-0577
Walter M. Sheldon+	8 W Campbell St Ste 201	Arlington Heights	IL	60005	(847) 481-8087
William E. Owens%		Evanston	IL	60201	(847) 425-7576
William Mombela%		Melrose Park	IL	60164	(773) 619-8653
WJG Consultants LLC+	28100 North Ashley Circle Ste 101C	Libertyville	IL	60048	(847) 807-6889
Ashley R. Stone%		Evansville	IN	47715	(812) 660-0049
BCAM LLC#+	29 West Vinyard Street	Anderson	IN	46012	(317) 854-6648
Ben Wilkinson%		Evansville	IN	-	(812) 480-0408
Beth Crook+	1319 Magnavox Way	Fort Wayne	IN	46804	(260) 999-5714
Blake E. Hardesty%		Rochester	IN		(574) 835-2506
CAK Holdings LLC+	819 Airport North Office Park	Fort Wayne	IN	46825	(260) 265-2011

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Chad M. Wade%		Loogootee	IN	47553	(812) 295-3129
Christopher C. Fryback%		-cicero	IN	-46034	(317) 696-7006
D.C. Lloyd and Associates, LLC	10255 Commerce Drive, Suite 148	Carmel	IN	46032	(317) 779-1140
D.inc%		Newburgh	IN	47630	(812) 202-0463
Derek M. Hannahs%		Terre Haute	IN	47803	(812) 446-2521
Douglas P. Schenkel%		Fort Wayne	IN	46825	(260) 222-7500
Duckworth Agency LLC	5455 West 86th Street, Suite 270	Indianapolis	IN	46268	(463) 274-3098
Dustin B. Sarver%#		Evansville	IN	47712	(812) 893-0119
Eric D. Talbot%		Munster	IN	46321	(219) 201-5020
Felipe Merino%		Goshen	IN	46526	(574) 904-7006
Gutierrez Family Agency, Inc.%		Munster	IN		(219) 225-0300
Harper Insurance Solutions LLC+	101 North 4th Street, Suite 234	Lafayette	IN	47901	(219) 230-9122
Heath A. Powers%		Valparaiso	IN	47620	(812) 838-4886
Irwin Insurance LLC%	19295 Strawberry Hill Road	South Bend	IN	46614	(574) 544-2900
John A. Dicken%		Bargersville	IN	46106	(317) 474-5285
John J. Heis%		Brookville	IN	47012	(765) 647-4183
John M. Lytell%		New Palestine	IN	46163	(317) 861-0057
Josh Schoeff Marketing, Inc.%	5000 West 600 North, Lot #16	Huntington	IN	46750	(260) 305-9977
Justin W. Palmer%		Elkhart	IN	46517	(574) 970-1113
Kelly L. Miller%		Evansville	IN	47725	(812) 423-5491
Kurt Lash%		Crown Point	IN	46307	(219) 663-1028
Kyle A. Taylor%		Sweetser	IN	46987	(765) 664-5298
Marc Houston Agency, LLC	1307 North Morgan Street	Rushville	IN	46173	(765) 222-4432
Marcus E. Gossard%		Noblesville	IN	46060	(317) 773-2431
Michael Hopper%		Mitchell	IN	47446	(812) 279-6551
Michael J. Koehler%		Madison	IN	47250	(812) 273-3600
Nathan M. Moon%		Evansville	IN	47715	(812) 604-8939

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Robert J. Vermillion%		Princeton	IN	47670	(812) 677-0086
Ryan D. Oeth%		Poseyville	IN	47663	(812) 589-0926
Ryan J. Love%		Crawfordsville	IN	47933	(765) 362-1605
Ryan White Insurance, LLC+	23 South 8th Street, Suite 900	Noblesville	IN	46060	(317) 854-6755
Samuel E. Harris%		Muncie	IN	47304	(765) 284-5543
Spencer E. DuCharme%		Fort Wayne	IN	46825	(260) 403-4246
Stephen T. Munford%		SELLERSBURG	IN	47172	(812) 738-8022
Steve Allen Insurance Agency Inc.%		Kokomo	IN	46902	(765) 452-5454
Stronghold Insurance LLC#	1717 Graham Drive	Fort Wayne	IN	46818	(260) 489-3977
The Jefferson Group LLC+	10542 Virginia Avenue	Indianapolis	IN	46234	(317) 708-4438
Todd M. Freeman%		Indianapolis	IN	46256	(317) 420-2400
Tom J. Motsinger%		Paoli	IN	47454	(812) 723-3053
Walter E. Brandon%#		Indianapolis	IN	46254	(317) 506-3760
West Risk Management LLC+	10255 Commerce Drive, Suite 212	Carmel	IN	46032	(317) 520-4804
Zachary A. Rister%#		Columbus	IN	-	(812) 343-5516
Benjamin J. Weber%#		Yates Center	KS	66783	(940) 365-6174
Bryan J. Kracht%		Marysville	KS		(785) 562-2136
Christopher C. Willman%		Prairie Village	KS		(913) 710-4720
Devon M. Burrell%		Lenexa	KS	66227	(913) 228-0358
Friz Franchises, LLC	12345 West 95th Street	Lenexa	KS	66215	(913) 342-8388
Grant D. Fenton%		LENEXA	KS		(913) 642-1035
Hamilton Agency LLC	8341 Tomahawk Road	Overland Park	KS	66207	(913) 391-7233
Jeffrey J. Edwards%		Burlington	KS	66839	(620) 625-2871
Kauffman Insurance Agency, Inc.%		Hesston	KS	67062	(316) 686-3059
Marisa Mackey Agency LLC	7300 West 110th Street, Commerce Plaza, 7th Floor, Suite 700, Unit 743	Overland Park	KS	66210	(913) 386-8833
Nadeem Akhter+	5440 West 110th Street, Suite 3330	Overland Park	KS	66211	(913) 359-7757

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Roy Copeland%		Kansas City	KS	-	(816) 678-5998
Andrew M. Root%		Saint Matthews	KY		(812) 461-8828
Benjamin C. Roberts%		Louisville	KY	40222	(502) 244-0271
Bradley S. Bolinger%		Hopkinsville	KY	-	(270) 839-8646
Brian K. Prentice%		Louisville	KY	40241	(707) 999-8835
Brian S. O'Neil%		Louisville	KY	40220	(502) 749-4212
Denise G. Schroerlucke%		Louisville	KY	40299	(502) 805-6700
Fleig Insurance Inc.+	2940 Hebron Park Drive, Suite 308	Hebron	KY	41048	(859) 972-7111
Gerald L. Hyde%		Richmond	KY	40475	(859) 200-6826
Hannah E. Melton%		Eddyville	KY	42038	(270) 559-2663
Hometown USA LLC	124 Castlewood Drive	Richmond	KY	40475	(859) 353-4552
Kevin R. Rettig%		Florence	KY	41042	(859) 594-6810
KY Freedom Insurance LLC	83 Morningside Drive	Shelbyville	KY	40065	(502) 257-9447
Marty K. McKinney%#		Martin	KY	41649	(606) 437-9606
Verdecia Insurance & Financial, Corp.	10400 Dixie Highway, Suite 207	Louisville	KY	40272	(502) 631-9757
Zachary M. Tinsley%		Shepherdsville	KY	40165	(502) 715-2518
Amy Chapman Insurance, LLC+	18389 Petroleum Dr	Baton Rouge	LA	70809	(225) 361-8911
Eric J. Shields%		Gretna	LA	-	(504) 460-3731
Hebert Insurance LLC +	124 Heymann Blvd, Suite 204	Lafayette	LA	70503	(337) 279-1676
Hebert's Family Insurance, LLC#	3020 Knight Street, Suite 250	Shreveport	LA	71105	(318) 402-0111
James A. Pennington%		Rayne	LA	70578	(337) 522-7585
Jason Breakfield Insurance Agency, LLC+	2949 Desert Court	Mandeville	LA	70448	(504) 910-6629
Lattie W. Sale+	3769 Pontchartrain Drive Suite 9-4	Slidell	LA	70458	(985) 718-5333
Lindsay Watson Holdings, LLC	208 Centre Sarcelle Boulevard, Suite 201	Youngsville	LA	70592	(337) 279-2154
Mora Insurance LLC#	4430 South Interstate 10 Service Road West, Suite 202	Metairie	LA	70001	(504) 229-7431

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Patrick J. Painter	2116 Johnston Street	Lafayette	LA	70503	(337) 735-2255
POWELL AGENCY, INC#	100 Honeysuckle Drive	Covington	LA	70433	(504) 370-7477
Sarah E. Adami%#		New Orleans	LA	-	(504) 909-6445
Sherman G. Ruth Insurance Agency LLC	10044 Hagedwood Drive	Baton Rouge	LA	70809	(225) 612-3004
Stewart Shelby Insurance Agency LLC+	1500 North 19th Street, Suite 24	Monroe	LA	71201	(318) 537-1524
Taylor Templet Insurance, LLC+	14279 Highway 73	Prairieville	LA	70769	(225) 888-8570
Adam P. Trivilino%		Barnstable	MA	02632	(413) 854-8221
Anthony J. Martucci%		North Grosvenordale	MA	06255	(774) 452-1000
Carroll Insurance Agency, LLC+	143 Essex Street, Suite 716	Haverhill	MA	01832	(978) 347-7072
George M. Baker%		Waltham	MA	02453	(617) 406-5440
George R. Ammirato%	10b Mansion Woods Drive	Agawam	MA	01001	(413) 667-2477
Joshua P. Braska%		Three Rivers	MA	01080	(413) 330-5462
Joyce Rodriguez%		Winchendon	MA	01475	(978) 479-4471
Nicholas J. Hajjar%		Walpole	MA		(617) 686-3150
Robert C. Aziz%		Andover	MA	01810	(978) 377-7648
Shaniela I. Barreno	555 Pleasant St, Suite 203	Attleboro	MA	02703	(508) 409-5177
A.M.O. Enterprise LLC	1001 Aviation Boulevard, #2303	Baltimore	MD	21240	(410) 826-4752
Adekunle O. Ogunbayo%		owings mills	MD	21117	(410) 427-0707
Alexander M. McGovern%#		Lutherville	MD	21093	(443) 388-1001
American Eagle Insurance Agency Inc.	2105 Laurel Bush Road, Suite 110B	Bel Air	MD	21015	(410) 824-1379
Best Ex Technologies LLC#+	555 Fairmount Avenue, Suite 300	Towson	MD	21286	(410) 474-1427
Charm City Insurance Group LLC#	3400 Chestnut Avenue, Suite 5	Baltimore	MD	21211	(443) 873-4769
Clearview Insurance Services LLC%	2107 Liberty Heights Avenue	Baltimore	MD	21217	(202) 277-2062

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Collette Insurance Solutions, LLC	10631 Gramercy Place, #142	Columbia	MD	21044	(240) 599-1477
David N. Johnson%		ROSEDALE	MD	21237	(443) 203-5521
EJM & Associates LLC	16701 Melford Blvd, Suite 400	Bowie	MD	20715	(240) 781-6330
Feintuch Insurance LLC%#		Baltimore	MD	21208	(410) 376-5252
HomeTown Agency LLC%		Annapolis	MD	21401	(301) 970-2447
Keith M. Moss%		Crofton	MD	21114	(443) 292-5200
Matchless Investments, LLC%		Bethesda	MD	20814	(301) 606-5652
Misael A. Arrue Cisneros%		Annapolis	MD	21401-7015	(410) 266-5000
Patrick J. Carmen Jr.%		Nottingham	MD	21236	(301) 805-1800
Sharonda T. Benson%		Owings Mills	MD	21117	(410) 559-2323
The Blue Jay & Leigh Sister Agency LLC#+	11670 Old National Pike, Suite 207	New Market	MD	21774	(301) 450-1533
The Roath Agency, LLC#	437 Sumpter Drive	Perryville	MD	21903	(443) 264-4105
The Taylor Group LLC%		Randallstown	MD	21133	(443) 426-4200
Trye Group LLC	11 East Mount Royal, PH	Baltimore	MD	21202	(443) 746-3379
United Nation Insurance Inc+	2516 Countryside DR	Silver	MD	20905	(301) 363-2288
VP-Reap Insurance, LLC	924 South Paca Street	Baltimore	MD	21230	(410) 989-7222
Ryan P. Hatch%		Scarborough	ME	04074	(207) 712-9036
A. Forbes Insurance Agency, LLC	2520 Packard Street	Ypsilanti	MI	48197	(734) 985-2344
ABBAS INSURANCE AGENCY LLC	25507 Ecorse Road, Suite 103	Taylor	MI	48180	(313) 726-5450
Acquanita L. Thorpe+	28175 Haggerty Road, Suite 112	Novi	MI	48377	(248) 236-1389
AJB Insurance Agency, LLC+	8344 Hall Road, Suite 210	Utica	MI	48317	(248) 710-2330
Alex Zeghir's Insurance Agency Inc	6937 North Wildwood Street	Westland	MI	48185	(313) 426-7757
Almaliky Insurance Agency LLC	7285 Orchard Lake Road, Suite B	West Bloomfield Township	MI	48322	(734) 519-5053

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Asunia LLC+	4033 Eastbridge Road	Stockbridge	MI	49285	(517) 997-5994
At Home Agency, LLC+	129 S. Main St	Brooklyn	MI	49230	(517) 507-5216
Ayah L. Al-Qusairi%		Ann Arbor	MI		(313) 969-0422
Bradley A. Frey+	200 E Big Beaver Road, Suite 130	Troy	MI	48083	(248) 622-2291
Bradley M. Valls%		Shelby Township	MI	48316	(248) 940-4934
Davidson Financial Services LLC	2230 East Mitchell Street, Suite 2	Petoskey	MI	49770	(231) 262-4599
Derek L. Maddox%#		Bellevue	MI	-	(269) 430-1414
DOSFLORES LLC+	3555 Walnut Street, #104	Port Huron	MI	48060	(810) 294-4436
Eric P. Horodyski%#		Grand Rapids	MI	49534	(616) 295-5334
Fidelity Insurance Services LLC+	34935 Schoolcraft Service Road, Suite 204	Livonia	MI	48154	(248) 347-6624
GLOBAL ADVISOR CONSULTANCY LLC	202 West Monroe Street	Durand	MI	48429	(517) 657-5311
Harbor Insurance Agency LLC	7437 Locklin Lane	West Bloomfield Township	MI	48324	(248) 377-0190
Hiba N. Atallah%		Redford	MI	48240	(248) 518-0773
House Silver LLC%#		Dearborn Heights	MI	48127	(313) 213-7268
Jimmie R. Liggins Jr.%#		Grandville	MI	49418	(616) 896-2077
Joe Michalec +	3075 East Grand River Road, Suite LL-1	Howell	MI	48843	(517) 649-4007
Joy Downs Young Agency, Inc. +	26111 West 14 Mile Road, Suite 201-D	Franklin	MI	48025	(248) 854-5201
Keith R. Alter%		Troy	MI	48083	(586) 290-2795
Kenneth J. Spindler%#		Oxford	MI	48371	(248) 628-8900
Kenya R. Wells%#		Detroit	MI	48225	(313) 822-5948
Mary Kraft Insurance Agency, LLC+	6300 W Grand River Ave	Fowlerville	MI	48836	(517) 885-3886
Michael C. Bobal%	37618 Howell Street	Livonia	MI	48154	(734) 275-0094
Michael P. Natzel%#		Mount Pleasant	MI	48858	(989) 817-4257

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Michigan Insurance Pros, LLC	1000 John R Road, Suite 107	Troy	MI	48083	(248) 455-4299
Natalie N. Yatooma%		Farmington	MI	48336	2487368247
Northville Insurance Group, PLLC+	332 East Main Street, Ste C	Northville	MI	48167	(248) 468-6299
Nova Insurance Agency, LLC	733 West Nine Mile Road, Suite B	Ferndale	MI	48220	(248) 455-4337
Rux Insurance Agency, LLC	6300 West Grand River Road, Office 2	Fowlerville	MI	48836	(517) 348-0944
S and D Insurance Agency LLC	460 South Waverly Road	Holland	MI	49423	(616) 344-6844
Shirley M. Redrick%#		Ypsilanti	MI	48197-1708	(734) 482-6570
The Adour Insurance Group, LLC#+	388 Robbins Drive	Troy	MI	48083	(248) 455-4399
The Commisso Agency Inc. +	36380 Garfield Road, Suite 3	Clinton Township	MI	48035	(586) 690-4144
The Porman Insurance Agency LLC	17857 Riverhill Drive	Macomb	MI	48044	(810) 535-5564
The Pratt Group LLC	35000 Division Road, Suite 9-A	Richmond	MI	48062	(810) 292-0868
THE WEIMER AGENCY LLC	2420 Fountain Lane	Stevensville	MI	49127	2692566311
Tina McKechnie Insurance Agency LLC+	8233 S. State Road, Unit # 2	Goodrich	MI	48438	(248) 792-8333
True-Insure Agency, LLC	511 Wilson Avenue Northwest, Suite C	Grand Rapids	MI	49534	(616) 588-4312
WG Michigan Ins., LLC+	6443 Inkster Road, Suite 260	Bloomfield Hills	MI	48301	(248) 275-8600
Zachary S. Terrell and Jackson G. Taylor%#		Vicksburg	MI	49097	(260) 415-8803
Adam M. Flury%		Lakeville	MN	-	(952) 486-1242
Alyson Kneeland Agency LLC#+	744 Southcross Drive West, Suite # 104	Burnsville	MN	55306	(708) 864-2099
Benjamin A. Nauman%		Plainview	MN	55964	(507) 534-3834
Bridger & Associates, LLC%		Minneapolis	MN	55448	(612) 205-7809
Camilla R. Hempleman%		Minneapolis	MN	55405	(612) 767-1818

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Dan Hadenfeldt Insurance & Financial Services, Inc.#+	4769 Dakota Street Southeast, Suite 6	Prior Lake	MN	55372	(612) 688-7775
David P. Mazzola%		Minneapolis	MN	-	(715) 293-3189
Dwayne L. Toatley%		Minneapolis	MN	-	(612) 564-1256
Jerry Vang%		Minneapolis	MN	55415	(612) 338-6400
Joel A. Brekken%		duluth	MN	55804	(218) 724-5553
Lucas J. Petrich%		Duluth	MN	55811	(218) 340-1082
Matthew R. Norri%#		Virginia	MN	55792	(218) 780-8533
Nicholas K. Hulst%		Minneapolis	MN	-	(651) 470-8107
Ross F. Metcalf%		Woodbury	MN	55125	(651) 454-7843
Self%		Plymouth	MN	55447	(763) 267-1576
True North Insurance Agency LLC%		St. Paul	MN	55113	(763) 442-7524
Andrew C. Shepherd%		Belton	MO		(913) 237-6832
Brandon T. Simmons%#		Smithville	MO	64089	(816) 273-4123
Caleb R. Noce%		Crystal City	MO	63019	(636) 933-6333
Cam Herrera Agency, LLC+	4560 South Campbell Avenue, Suite 120	Springfield	MO	65810	(417) 660-4464
Christopher Stegall%		Kansas City	MO	-	(816) 210-2275
David Wells Agency, Inc.	4257 River Oaks Drive	Florissant	MO	63034	(314) 949-2001
DHGI, LLC	1107 South Highway 61	Bowling Green	MO	63334	(573) 381-0266
Ebbing Insurance LLC+	1100 Main Street, Suite 400	Kansas City	MO	64105	(816) 307-9903
Hilt Insurance Agency Inc.+	601 Northwest Jefferson Street, Suite 2B	Blue Springs	MO	64014	(816) 282-2780
Holland Insurance Agency LLC#+	1035 Saint Peters Howell Rd Suite 200	Saint Peters	MO	63376	(636) 534-0229
Ido Insurance Agency LLC	213 North Kentwood Avenue	Springfield	MO	65802	(417) 605-2114
James T. Robinson%	20 Patterson Lane	Florissant	MO	63031	(314) 336-5277
Jarrold Dortch LLC+	1426 E Bradford Pkwy, Ste C	Springfield	MO	65804	(417) 288-4777

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Jeffrey R. Vale%		Ozarks	MO	65721	(417) 773-7319
Jerome O. Harris%		Lees Summit	MO	64086	(816) 708-1100
John L. Favazza%#		Saint Louis	MO		(314) 960-0465
Kyle C. Randolph%		Cape Girardeau	MO	63703	(573) 335-2033
Landon M. Mills%		Chesterfield	MO	63005	(636) 295-2051
Mo Insurance LLC	7 East Dakota Street	Butler	MO	64730	(816) 631-1113
Paige Viehmann and Craig Jamison Agency, LLC+	108 East Hickory Street	Neosho	MO	64850	(417) 319-2233
Rathmann Insurance LLC	1010 Bond Street	Neosho	MO	64850	(417) 210-7970
Richard C. Appelbaum%		Maryland heights	MO	63043	(314) 201-4240
Schellhase Insurance Group, LLC+	310 West Pearce Blvd, Suite 14	Wentzville	MO	63385	(636) 362-4406
Schermacher Insurance Agency, LLC	800 E 101st Terrace Suite 350	Kansas City	MO	64131	(720) 464-7044
Show Me Insurance LLC#+	1722 South Glenstone Avenue, Suite J, Room 7	Springfield	MO	65804	(417) 390-2341
Steven A. Busby%		Jefferson City	MO	65109	(573) 616-2270
The Buholt Agency LLC	402 South Main Street	Joplin	MO	64801	(417) 526-4080
Alexander & Shelton Agency, LLC	578 Lakeland East, Suite B	Flowood	MS	39232	(601) 213-3116
Blackmon Agency LLC%#		Horn Lake	MS	38637	(662) 393-0046
Bryce D. Craft%		Hattiesburg	MS	39402	(601) 941-4926
Gloria O. Daniels%		Southaven	MS		(901) 679-9258
Jay L. Hodges%		Vicksburg	MS	39180	(601) 618-9222
JPL, LLC#+	9325 Highway 19 North, Suite A	Collinsville	MS	39325	(601) 651-0557
Michael W. Kinard%#		Meridian	MS	39307	(601) 616-5553
P Insurance Agency, LLC+	4400 Mangum Drive	Flowood	MS	39232	(601) 914-6622
SDR Insurance & Financial Services LLC%		Summit	MS	39666	(601) 651-3161
William C. Hardy%	431 West Main Street, Suite 410	Tupelo	MS	38804	(601) 651-0992

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
DAAB Insurance Ventures, LLC +	115 West Third Street, Suite 107	Stevensville	MT	59870	(254) 366-8565
Emily Rindal Insurance Agency, Inc.%		Whitefish	MT	59937	(406) 677-3090
Jeremy R. Myers%		Columbia Falls	MT	59912	(406) 897-9887
Sporkin-Morrison Agency, LLC%	17 1st Street Northwest	Choteau	MT	59422	(406) 206-9566
Aimee E. Younglove%		Swannanoa	NC	28778	(828) 772-4465
Allen Insurance Agency, LLC#+	816 Brawley School Road, Suite C	Mooresville	NC	28117	(704) 746-3326
Black Wolf Insurance LLC#	500 South Main Street, Suite 500,	Mooresville	NC	28115	(704) 494-2540
Blue Ribbon Insurance LLC		Clemmons	NC	27012	(336) 594-2002
Brian Davis%		Weaverville	NC	28787	(828) 658-2295
Carroll A. Lewis%		Connelly Springs	NC	28612	(828) 228-2391
Charles A. Peterson%		Fletcher	NC	28732	(828) 280-0479
Charles T. Adair%		Charlotte	NC		(803) 367-3895
Christopher G. Cramer%#		Charlotte	NC	28210	(704) 336-0100
Christopher P. Burns%		Charlotte	NC	28277	(704) 301-5336
Christopher R. Whitford%		Washington	NC	27889	(252) 792-8131
Gary M. Seeley Jr.%#		Bunnlevel	NC	28323	(910) 514-6200
Gregory A. Forest%		Mooresville	NC	28117	(704) 450-0189
James D. Windley%		Elizabeth City	NC	27909	(910) 346-9812
Jennifer A. Sorrow	10130 Mallard Creek Road, Suite 133	Charlotte	NC	28262	(888) 814-6673
Johanna A. Lee%		Cornelius	NC		(704) 777-9605
John S. Brown Jr.%		Cherryville	NC	28021	(704) 435-1920
Judy R. Thompson-Slade%		Greensboro	NC	27407	(336) 686-2081
Justin S. Thigpen%		Rolesville	NC	27571	(919) 761-5353
Keith K. Beck%		Mocksville	NC	27028	(336) 751-6207
Kimberly S. Winters, Kimberly L. Miller, and Tim W. Davis%		Asheville	NC	28801	(828) 460-1300
MAC BUSINESS VENTURES LLC	300 South Main Street, Suite 212, Office 45,	Holly Springs	NC	27540	(919) 321-1172

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Mandy Kiser Insurance Services LLC%#		Lexington	NC	27295	(336) 249-4916
Mark D. Bailey%		Jacksonville	NC	28546	(910) 346-5433
Mary D. Simpson and Jason D. Walters%		Spring Hope	NC	27557	(252) 904-0357
Matthew T. Werner%		Caswell Beach	NC	28465	(480) 227-1208
McKamey & Associates Insurance Services, LLC	8037 Fairview Rd, Suite J	Mint Hill	NC	28227	(704) 548-9845
NLR RISK CONSULTANCY, LLC	521 East Morehead Street, Suite 200	Charlotte	NC	28202	(704) 323-5103
Oliver J. George%		Pittsboro	NC	27312	(919) 370-6529
Pina Indemnities LLC#	2315 West Arbors Drive, Suite 200	Charlotte	NC	28269	(704) 386-6311
Reginald M. Wright%#		Raleigh	NC	27612	(919) 380-0405
Richard J. Winn%		Shelby	NC	28150	(704) 482-7746
Rogers CKM Inc.	881 Falcate Drive	Wake Forest	NC	27587	(919) 726-4244
Shawn A. Carraway%#		Charlotte	NC	28210	(843) 503-3321
Tara M. Jenkins Holland%		Cary	NC	27513	(919) 576-7086
The Hardin Association LLC	5629 Kirkstall Drive	Hope Mills	NC	28348	(910) 900-8855
The Williams Group Insurance & Financial Services, LLC%#		Greensboro	NC	27410-8445	(336) 282-0461
Trent W. Trias%		Charlotte	NC	28278	(352) 427-9573
Truly Blue Insurance Solutions Inc.%		Charlotte	NC	28269	(336) 675-5849
Walker D. Whitley%		Greensboro	NC		(336) 247-3262
William F. Medearis III+	624 Matthews-Mint Hill Road Suite 205	Matthews	NC	28105	(704) 288-5991
Winland Insurance, LLC+	129 South Birch Avenue Suite B	Siler City	NC	27344	(919) 439-0403
Chad S. Johnson%		Fargo	ND	58102	(701) 552-7969
Alek O. Haney%		Lincoln	NE		(402) 591-0823
Dayla D. Mamot-Sack%		Aurora	NE	68818	(402) 694-6181

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Dennis M. Roskop%		Arapahoe	NE	68922	(308) 340-4604
Gregg Mooney Insurance, LLC#+	1102 West 4th Street	North Platte	NE	69101	(308) 330-0268
Jenni L. Iske%		Omaha	NE	68022	(308) 289-4116
Joel B. Staehr and John J. McConnell%		Gretna	NE	68028	(308) 464-0339
Joel K. Stradinger, Sr.%		Omaha	NE	68104	(402) 639-4343
WADE DEKONING LLC	121 Crest Drive	Beatrice	NE	68310	(402) 275-6330
NPE Insurance Services LLC	169 Daniel Webster Highway, Suite 306	Nashua	NH	03060	(603) 825-5199
Andrew R. Arceri		Clifton	NJ	07011	(973) 494-8006
Anthony R. Rodriguez-Levicchi%#		Elizabeth	NJ		(973) 548-2198
BBM Services, Inc+	830 Morris Tpke 4th Floor	Short Hills	NJ	07078	(908) 900-0344
Blu Agency Corporation+	36-06 Broadway	Fair Lawn	NJ	07410	(973) 339-3361
Budesa Agency LLC	58 US-46, Suite 102	Budd Lake	NJ	07828	(973) 435-2510
CAO Consultant LLC%		ROCKAWAY	NJ	07866	(551) 206-0636
Craig A. Johnson%		Aberdeen	NJ		(732) 757-1552
Diana Delgado LLC	22 Ridge Road, Second Floor, Suite 3	Lyndhurst	NJ	07071	(201) 422-2126
Dong Wang%		edison	NJ	08817	(732) 860-0022
Fabian Howe Agency LLC	415 New Jersey 34, Suite 116	Colts Neck	NJ	07722	(848) 260-2054
Family Legacy Group LLC%		Cherry Hill	NJ	08002	(856) 258-7119
Gabriela Kaplanova Independent Agency, LLC+	45 S New York Rd	Galloway	NJ	08205	(609) 867-0155
George Song Insurance Agency LLC#+	329 Broad Ave. 2nd Fl	Palisades Park	NJ	07650	(201) 455-6456
Graham Family Agency LLC	370 Esplanade, Apartment 20	Maywood	NJ	07607	(732) 993-5651
Jessica L. Brown%#		Lindenwold	NJ	08021	(609) 582-0367
Jorge Gil%		Passaic	NJ	07055	(212) 421-5830
Joseph Giacobbe Agency, LLC#+	1524 Kings Highway	Swedesboro	NJ	08085	(856) 288-9979

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Joseph Hays+	26 E 2nd St Suite C-1	Moorestown	NJ	08057	(856) 454-3119
KARES Agency, LLC	84 Park Avenue, Suite E 106	Flemington	NJ	08822	(908) 633-1799
Lauren S. Libeccci%		holmdel	NJ		(718) 644-3215
Michael G. Lanza%		Mahwah	NJ	07430	(914) 924-2449
Peter P. Lissade%		Roselle Park NJ	NJ	07204	(908) 588-2877
Premiere Brokerage LLC	634 Wheldon Shivers Drive	Ewing Township	NJ	08628	(609) 806-0053
Vadim Vorobyov%		Manalapan Township	NJ	07726	(848) 444-0272
ACD Insurance Services LLC	32 Valle Lindo Drive	Peralta	NM	87042	(505) 295-4733
Chad E. Peterson and Terry M. Peterson%		las cruces	NM	88013	(575) 680-1293
Michelle D. Wilson-Stecher%#		Las Cruces	NM	88001	(575) 525-1499
Ramirez Insurance Agency LLC%		Albuquerque	NM	87120	(505) 292-1237
Rebecca N. Carlyle%		Clovis	NM	88101	(575) 799-4651
Richard W. Lawson%#		Anthony	NM	88021	(757) 348-5046
Right Way Agency LLC#	561 Summer Winds Drive Southeast	Rio Rancho	NM	87124	(505) 308-7015
Tyler D. McDaugale%		Flora Vista	NM	87415	(505) 290-1440
Braulio R. Arias-Lopez Insurance Agency P.C.%		Las Vegas	NV	89147	(702) 208-2477
Brendon Walker Insuance Agency Inc#	6532 Tangled Vines Avenue	Las Vegas	NV	89139	(702) 613-4175
Calmes Insurance#	846 Victorian Avenue, Suite 25	Sparks	NV	89431	(775) 467-3830
Chavez Insurance Services	1315 South Maryland Parkway	Las Vegas	NV	89104	(702) 548-0745
David Lu%		Las Vegas	NV	89178	(310) 996-7530
Huck Services LLC	2855 Idlewild Drive, Suite 216	Reno	NV	89509	(775) 467-3788
Jon Spalding Insurance LLC	170 South Green Valley Parkway, Suite 300 Office No. 366	Henderson	NV	89012	(702) 945-0053
Kenneth L. Kim%		Las Vegas	NV	89113-2275	(702) 458-0605

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Kevin M. Curtis%		Reno	NV	89523	(702) 292-3030
Lloyd Peugh Agency Inc.	1710 West Sloan Street	Pahrump	NV	89060	(702) 847-5055
Stevenson Agency, Inc.	11041 Rancho Destino Road	Las Vegas	NV	89183	(702) 790-0260
A&U Agency LTD	33 Lakewood Road	Lake Ronkonkoma	NY	11779	(631) 641-9688
Albert Meneses Insurance Agency, Inc.	84-49 168th Street	Queens	NY	11432	(516) 471-1200
Alex H. Lee%#		Uniondale	NY	11553	(516) 521-9788
Angel M. Jimenez%#		Bay Shore	NY		(631) 791-4072
Anthony F. Nuñez%		White Plains	NY	10604	(347) 465-3616
Anthony M. DelleFave%		Rochester	NY	14606	(585) 857-0017
Austin Associates Agency LLC	1295 Seawane Drive	Hewlett	NY	11557	(917) 410-8022
Autumn Rose Russo, LLC+	4111 Hempstead Turnpike	Bethpage	NY	11714	(516) 464-3644
Ballane Agency, Inc. +	3 E Evergreen Rd Suite 101 PMB 112 New City, NY 10956	Tappan	NY	10983	(845) 747-5800
Bartel Holdings Inc.%#		Buffalo	NY	14201	(716) 675-2000
Blueview Enterprise LLC	1402-B 43rd Street, Office A	Brooklyn	NY	11219	(929) 833-1544
Brittany J. Sadowski%		Bellmore	NY	-	(516) 590-8684
Brosloyd G. Campbell	517 Oak St	Copiague	NY	11726	(631) 812-5885
Bruce B. Katz%		Hicksville	NY	11801	(516) 473-1769
Charlie Rabadi%#		Croton-on-Hudson	NY	10520	(480) 381-7282
Chris Wiener+	258 Hawkins Ave, Ste F	Ronkonkoma	NY	11779	(516) 274-4412
Cristal Oliveras Agency, LLC	741 Bushwick Avenue	Brooklyn	NY	11221	(718) 412-0406
Cusumano Insurance Agency LLC%	45 Pollard Avenue	Rochester	NY	14612	(585) 504-4014
Dane G. Anker%#		Queens	NY	11373	(434) 329-8434
Daniel T. Haydon%		New York	NY	10013	(917) 270-0579
David R. Fischer%		Brooklyn	NY	11217	(646) 318-4327
David W. Friend%#		Depew	NY	14043	(716) 316-9348
Domenico Mucci%		Brooklyn	NY	11214	(718) 362-3550

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Donna S. Gage%		West Harrison	NY	10604-1126	(914) 563-9184
Douglas C. Torpie%		New Rochelle	NY	10801	(914) 834-8600
Eddy Pena Insurance Agency Inc.	91 Broadway, Apartment 2	Harrison	NY	10528	(914) 709-7781
Edwin Cabral%		Flushing	NY	11354	(718) 847-4747
Ember Enterprises LLC	30 Middle Neck Road Suite 1E	Roslyn	NY	11576	(516) 464-4148
Errol C. Boreland%#		Milton	NY	12547	(914) 785-0180
Francheska Gomez%#		Freeport	NY	11520	(516) 670-2914
Frank J. Bruno%#		Staten Island	NY	10306	(718) 727-8505
Glen J Ziccarelli Insurance Agency LLC	25 Canterbury Road, Suite 100	Rochester	NY	14607	(585) 505-6305
Glenn G. Pendola%		Commack	NY	11725	(516) 644-2500
J&B Brokerage Services Inc.%		Brooklyn	NY	11211	(929) 275-1976
Jalissa P. Watson%#		Schenectady	NY	12303	(312) 285-4920
Jennifer Saez%		New York	NY	10019	(646) 374-0367
John A. Diaz III%		East norwich	NY	11732	(516) 661-9694
John Cicero%		Merrick	NY	11566	(516) 410-9896
Joseph D. Lauro%#		Syracuse	NY	13219	(315) 317-9760
Joseph L. Desinor%	638 Colfax Place	Valley Stream	NY	11581	(516) 620-8711
Kelly A. Wheaton%#		Webster	NY	14580	(585) 507-1966
Kevin S. Purdy%		Bohemia	NY	11716	(516) 283-5960
Kyle J. Nielander%		Fairport	NY	14450	(585) 512-1581
Lashama D. Norman and Renee J. Norman#+	1301 Deer Park Avenue	North Babylon	NY	11703	(631) 683-8844
Laura A. Calarco%		Auburn	NY	13021	(716) 380-1415
Leon Nurse Insurance Agency, Inc. +	70 E Sunrise Hwy, Suite 500	Valley Stream	NY	11581	(516) 274-9981
Luis A. Cabrera%		Hartsdale	NY	10530	(914) 309-7310

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Marcella L. Cofre%	75 North Saw Mill River Road, Suite 200	Elmsford	NY	10523	(914) 407-4849
Marisa A. Gee%#		Hopewell Junction	NY	12533	(914) 475-2370
Mark R. Ronzoni%#		New York City	NY	11050	(516) 314-6047
Matthew E.P. Lontos%#		Queens	NY	11375	(917) 656-9769
Matthew Iuculano %	664 Suffolk Avenue	Brentwood	NY	11717	(516) 559-4322
Matthew J Green#	4138 W Henrietta Rd	Rochester	NY	14623	(585) 633-7433
Michael G. Pasierb%		Lancaster	NY	14086	(716) 430-1080
Michael J. Levy%		Lawrence	NY	11559	(516) 581-7368
Nicholas A. Galardi%		Bay Shore	NY	11706	(631) 524-5729
NY Synergy Solutions Inc.%#		LITTLE NECK	NY	11363	(631) 888-3700
Randy D. Persad%		Queens	NY	11415	(917) 794-4050
Ranu Agency LLC	77 North Broadway, Unit C	Hicksville	NY	11801	(516) 342-5508
Richard C. Arana%		Yonkers	NY	10701	(914) 613-9200
Richie Heumann Inc.	356 Westbury Avenue, Unit #B-3	Carle Place	NY	11514	(516) 738-4425
Robert B. Randell%		-	NY	-	(631) 258-4108
Roberta Halfmann%		Cortlandt	NY	10567	(914) 582-3622
Rubiel Ferrer	254 36th Street, Suite B621	Brooklyn	NY	11232	(347) 442-7448
Sarah Waldman%#		Brooklyn	NY	11205	(917) 635-0992
Scott M. Savoia%#		Holttsville	NY		(631) 561-7854
SKR Agency, Inc.%#		BROOKLYN	NY	11208	(347) 557-3290
Summer Street Advisors, LLC+	120 Russell Road	Albany	NY	12205	(518) 880-9222
SWAH Senior Inc.#	150 Motor Parkway, Suite 401, Unit 461	Hauppauge	NY	11788	(516) 471-1010
The Heckman Consulting Group, Inc.#	75 North Central Avenue, #200	Elmsford	NY	10523	(914) 363-6449
Thomas I. Robertson%		Levittown	NY		(516) 644-3010
Thompson Group Services LLC	49 West Sunrise Highway, Unit 103	Freeport	NY	11520	(516) 544-1488

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
TLC Brokerage & More, Inc.	245-24 Horace Harding Expressway, Suite B,	Queens	NY	11362	(516) 755-7771
Tomas R. Figueroa%		ozone park	NY	11416	(718) 296-0060
Tresia McDermott Agency, LLC+	332 Malcom X Blvd	Brooklyn	NY	11233	(347) 267-0137
Tyler J. Bosch%#		Cheektowaga	NY	14227	(716) 329-4026
Victor A. Johnson, Jr.#	651 Delaware Avenue, Suite 139	Buffalo	NY	14202	(716) 517-4866
Wayne G. Voges%#		FARMINGTON	NY	14425	(585) 813-6098
Weissman Agency, LLC%		East Meadow	NY	11554	(516) 353-5142
Yesenia Bonilla%		Thiells	NY	10984	(212) 398-5555
Abel Ferrer Jr.%	1509 Blatt Boulevard, Unit 1109	Gahanna	OH	43230	(380) 235-5701
Armen Tovmasyan%#		Willoughby Hills	OH	44092	(513) 283-0060
Brandon J. White%		WICKLIFFE	OH		(216) 258-3699
Brent C. Fannin%		Columbus	OH	-	(614) 440-8286
Busic Insurance Agency Inc	1991 Crocker Road, Suite 639	Westlake	OH	44145	(440) 399-7734
David D. Geiger%		Cincinnati	OH		(513) 237-3293
Dionne C. J. Brinson%		West Chester	OH	45069	(513) 808-9711
Eric S. Thompson%		Liberty Twp	OH	45011	(513) 825-3800
Etheridge & Associates, LLC%		Liberty Township	OH	45044	(513) 833-5596
Gold Fortress LLC	113 North Village Drive, Apartment B	Centerville	OH	45459	(937) 637-7302
Gregory S. Wallace II%#		Lebanon	OH	45036	(740) 463-6767
James W. Duck%		Massillon	OH	-44646	(330) 546-4349
John F. Ferrazza%		Dayton	OH	-	(937) 308-1353
John W. Sekora%		Newton Falls	OH	44444	(330) 219-5035
Joseph S. Nohra%		beachwood	OH	44122	(330) 544-1816
Judson L. Carnes%		Thornville	OH	43076	(614) 783-6235
Michael L. Mullins%		Columbus	OH	43206	(614) 475-1234
Alexander R. Miller%#		Tulsa	OK	74017	(918) 703-2946
Brian D. Davis%		Marlow	OK	73055	(580) 512-0102

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Cathy M. Lawrence%#		Norman	OK	-	(405) 203-0382
Henley Insurance LLC	1305 West Durham Street	Broken Arrow	OK	74011	(918) 882-0070
Joseph P. Sharp%		Tulsa	OK	74136	(918) 274-9355
Justin Mullenax Insurance LLC+	7633 E 63rd Place, Suite 300	Tulsa	OK	74133	(918) 671-8264
Michael J. Lackey%		Edmond	OK	73012	(405) 535-4984
Micheal Sharp LLC	3010 Enterprise Boulevard, Suite E1,	Durant	OK	74701	(580) 634-5803
Sloan Insurance Company, LLC%		Tulsa	OK	74120	(405) 377-8827
Stephen J. Rich%#		Edmond	OK	73012	(580) 603-4310
Steven D. Schroeder%		Stillwater	OK	74074	(405) 372-5700
Stone?s Insurance, LLC	1106 SE Washington Street, Suite 1, Idabel, Ok	Idabel	OK	74745	(580) 786-0069
The Logan Agency, LLC+	1317 Winnipeg Drive	Yukon	OK	73099	(405) 805-3370
CML Insurance LLC#	1142 Willagillespie Road, Suite 22	Eugene	OR	97401	(541) 306-3702
Coffman Agency LLC%#		Portland	OR	97221	(503) 597-0505
Elysium LLC#	3789 River Road North, Suite D	Keizer	OR	97303	(503) 987-0064
Giusto Consulting LLC	27905 Southeast Haley Road	Boring	OR	97009	(503) 765-9934
Heidi A. Brito%#		Rogue River	OR	97537	(541) 659-0667
Jeluke LLC	388 State Street, Suite 910	Salem	OR	97301	(503) 832-7033
Joshua C Kuchenmeister Financial Services, Inc.%		Portland	OR	97219	(503) 646-3185
Kenneth C. Shonk#	15431 South East 82nd Drive, Suite K	Clackamas	OR	97015	(503) 675-2247
Krysta Chavez Agency, LLC#+	3640 Summers Lane	Klamath Falls	OR	97603	(541) 897-9644
Morgan Moreno Insurance LLC+	13375 Southwest Henry Street, Unit C	Beaverton	OR	97005	(503) 765-5504
West Insurance Solutions Inc.+	541 Willamette Street, Suite 309	Eugene	OR	97401	(541) 512-7177
Acri Rising LLC +	7B N Clover Lane	Harrisburg	PA	17112	(717) 996-4160
Albert S. Merritt%#		Moon Twp	PA	15108	(412) 801-2187
Alessia M. Moiseeva%		Philadelphia	PA	19128	(415) 637-3594

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Anthony O. Beirne%#		Yardley	PA	19067	(609) 500-2468
AY Mehrez LLC#	5038 Rebecca Fell Drive	Doylestown	PA	18902	(267) 899-0824
Christopher L. Fleegal%		Lemont	PA	16851	(570) 980-6101
Conway Agency LLC%		Washington	PA	15301	(724) 222-6888
Daniel W. Stauffer%		Chambersburg	PA		(717) 328-3136
David Brito%#		Leghigh Valley	PA	18052	(412) 205-1902
Drew Merritt Insurance, LLC+	1650 Market Street, Suite 3600	Philadelphia	PA	19103	(215) 454-2066
Eric S. Kelshaw%		Landisville	PA	17538	(717) 368-3822
Francis Evans +	1037 Mill Creek Drive	Feasterville-Treose	PA	19053	(215) 323-6850
Frank J. Ramos II%		Wyomissing	PA	19610	(610) 741-3054
GNA AND ASSOCIATES, LLC	2006 Dekalb Pike	East Norriton	PA	19401	(484) 750-2577
Greger and Corrigan, Inc. +	350 S Main St Ste 215	Doylestown	PA	18901	(215) 340-1381
Hal Willard%		Abington	PA	19001	(215) 706-4100
James E. Ryan%		Chadds Ford	PA	19317	(484) 443-4435
Jarrell A. Spence%		Philadelphia	PA	19139	(215) 588-0460
Jeffrey W. Law%		North Huntingdon	PA	15642	(724) 871-7033
Jennifer A. Stare%		Hershey	PA	-	(223) 977-6000
Jeremiah J. Kim%		Cresson	PA	16630-1119	(814) 232-3482
John N. Harris%#		DARBY	PA	19023	(610) 304-7026
Joshua M. Davis%#		West Chester	PA	19380	(610) 424-6559
JSH Group, LLC	4641 Pottsville Pike, Suite 7	Reading	PA	19605	(610) 590-7266
Kenneth S. Stella%		Philadelphia	PA	19145	(908) 577-7867
Matthew Sundermier%		Pottstown	PA	19464	(610) 202-4636
Michael A. Yeager%		Philadelphia	PA		(215) 436-1234
Michael J. Ferraro%		Lincoln University	PA	19352	(484) 326-6843
Patrick K. Benner%		Drexel Hill	PA	19026	(610) 717-2774
Rafal K. Kolankowski%		North Huntingdon	PA	15642	(412) 824-5288

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Richard E. Morris%		Philadelphia	PA		(267) 648-9246
Robert C. Cella%		Blue Bell	PA	19422	(610) 213-7857
Silent H, LLC#+	731 Skippack Pike, Building 2	Blue Bell	PA	19422	(267) 571-6221
Sloane.KK.1105 LLC	18 Campus Boulevard, Suite 126	Newtown Square	PA	19073	(484) 451-1005
Stephanos C. Haviaras%		PA	PA	19115	(267) 872-6198
The Angle Agency LLC+	2600 East Cumberland Street	Philadelphia	PA	19125	(215) 987-3778
The Byrd Agency, LLC	117 West Gay Street, Suite 316	West Chester	PA	19380	(484) 750-4133
The Morelli Agency LLC	1364 Welsh Road, Suite A201	North Wales	PA	19454	(610) 871-5506
Williams & Williams Agency, Inc.#+	201 Penn Center Boulevard, Suite 418	Pittsburgh	PA	15235	(412) 676-7188
Zachary B. Bihler%		Erie	PA	16506	(814) 460-3586
Insurance Solutions Inc.#+	2000 Warwick Avenue, Suite 1	Warwick	RI	02889	(401) 244-5844
Kelvin R. Taveras%#		Johnston	RI		(401) 824-7813
Ashby L. Clark%		Greenville	SC		(760) 703-2217
Cantwell Insurance Agency, LLC	1930 Old Reidville Road	Spartanburg	SC	29301	(864) 580-7055
Christopher G. Petty%		Lexington	SC	29072	(803) 957-3023
Conroy Agency LLC	124 Running Fox Road	Columbia	SC	29223	(803) 881-9968
Corey T. Carroll%		Simpsonville	SC	29680	(864) 420-0089
David H. Varnadore%		Lexington	SC	29072	(803) 391-9048
Douglas V. Jones%		Fort Mill	SC	29715	(803) 327-1187
East Coast Property & Casualty LLC%	106 Abbey Road	Elgin	SC	29045	(803) 759-2205
Eric M. Tryby%		Summerton	SC	29148	(951) 600-0068
Frank H. Harris%		Summerville	SC	29485	(843) 514-2186
Frank Insurance LLC#+	300 Long Pointe Ln, Suite 220-Q	Columbia	SC	29229	(803) 832-0808
Gary R. Blight%		Lexington	SC	29072	(803) 951-3299
Hayden B. Watkins%		Greenville	SC	29615	(843) 446-1494
HEBE BRAND LLC%		Mount Pleasant	SC		(706) 888-6940

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
JNA Insurance Agency, Inc.	2657 Ophelia Way	Myrtle Beach	SC	29577	(803) 233-2399
Jon F. Weiss Jr.%		Florence	SC		(843) 330-9898
Margaret G. Mann%		N Charleston	SC	29405	(843) 697-6368
Matthew L. Foote%		Johns Island	SC	29455	(803) 917-2353
MDPack, LLC#	782 Johnnie Dodds Boulevard, Suite B	Mount Pleasant	SC	29464	(803) 715-5305
P & C Agency LLC	550 Memorial Drive	Greer	SC	29651	(864) 699-4511
Park & Co., Inc.#+	708 Kings Hill Street	Taylors	SC	29687	(864) 349-2401
Policy Group, LLC+	1365 Broadcloth St, Ste 202	Fort Mill	SC	29715	(803) 630-5244
Ronald G. Acker%#		Williamston	SC	29697	(864) 848-1333
Schwanbeck Agency LLC #+	128 Millport Circle Suite 200	Greenville	SC	29607	(864) 421-0233
Sherri W. Murdock and Randy W. Murdock%		Irmo	SC	29063	(803) 446-8756
Southbound Insurance LLC	1171 Market Street Suite 201	Fort Mill	SC	29708	(803) 939-9905
Stuart Starnes, LLC+	331 East Main st. Suite 200	Rock Hill	SC	29730	(803) 580-5511
Sturkie Insurance Agency, LLC+	1224 Pickens Street, Suite 150	Columbia	SC	29201	(803) 766-7796
T Barker and Associates LLC+	1518 John B White Blvd #7	Spartanburg	SC	29301	(864) 641-1452
The Burgess Agency LLC%#		Sumter	SC	29154	(803) 847-8143
The Hamlin Agency LLC#	623 Corsih Place	Rock Hill	SC	29730	(980) 357-5988
The Hickson Agency, LLC+	120 Renaissance Circle, Suite 5	Mauldin	SC	29662	(864) 626-5499
The Kelly Agency+	1240 Winnowing Way Suite 102	Mount Pleasant	SC	29466	(843) 998-7060
The Keown Agency LLC	600 Due West Road	Honea Path	SC	29654	(864) 305-4266
Danber LLC	1719 West Main Street, #204	Rapid City	SD	57702	(605) 800-4446
Immanuel E. Bassey%		Sioux Falls	SD	57105	(605) 361-5450
Amanda S. Strube%	239 Veterans Parkway Suite E	Murfreesboro	TN	37129	(615) 622-2501
Andrew Moses+	53 North Main Street, Suite 110	Crossville	TN	38555	(931) 548-1900
Ashlee L. Harris%		Nashville	TN	-	(615) 948-8060
Bennie Ray, III%		Memphis	TN		(901) 553-1166

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Bhuwan Nepal and Ganga R. Timsina	1453 Bell Road, Suite 106	Nashville	TN	37211	(615) 994-1745
Bo Harden Agency, LLC#	325 Red Oak Trail	Spring Hill	TN	37174	(931) 262-2848
C. Hoffman Insurance Agency LLC%#		Medina	TN	38355	(731) 462-5088
Cody White+	1011 Main St. N	Carthage	TN	37030	(423) 261-4896
Daniel C. Gatlin%		Bartlett	TN	38133	(901) 235-1176
David S. Strickland%		Johnson City	TN	37615	(423) 676-4802
Farris Family Insurance, LLC	507 Harmon Lane	Jefferson City	TN	37760	(865) 505-0023
Hammond Enterprises LLC	11304 Station West Drive, Suite C	Farragut	TN	37934	(865) 722-7344
Henry W. DeHart%#		Chattanooga	TN	37404	(423) 777-5300
Isern Group, LLC	8463 Rothchild Road	Germantown	TN	38139	(901) 664-3911
James D. Green%		Collierville	TN		(901) 568-4149
James W. Bynum%#		Cleveland	TN	37311	(423) 790-7757
Jason R. Sebastian%#		Cookeville	TN		(615) 462-5626
Jenkins Family Insurance, LLC+	2032 Callaway Park Place	Thompson's Station	TN	37179	(629) 895-3881
Joseph P. Reeve+	231 Public Square, Suite 300	Franklin	TN	37064	(629) 230-9332
Joshua M. Mays	285 German Oak Drive, Suite 102	Memphis	TN	38018	(901) 567-2977
Joshua M. Roman%		Memphis	TN	38117	(901) 683-8600
Kenneth L. Graham%		Seymour	TN	37865	(865) 428-1944
Kevin J. Smith%		Signal Mountain	TN	37377	(423) 903-3245
King, Graves & Associates, LLC#	2055 North Mount Juliet Road, Suite 100	Mt. Juliet	TN	37122	(615) 277-2023
Logic Insurance Advisors LLC+	272 North Military Avenue, Suite 200	Lawrenceburg	TN	38464	(832) 460-3408
McDowell and Associates, LLC+	140 South Main Street, Suite 22	Collierville	TN	38027	(901) 701-1881
Patricia L. Rode%		franklin	TN		(629) 243-0240
Roger L. Penn%		Brownsville	TN	38012	(901) 277-0167
Ron Tharpe Insurance Agency, LLC+	620 Old Hickory Boulevard, Suite 104 B	Jackson	TN	38305	(731) 513-5220

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Scot Hubert Agency, LLC#+	3017 Ambrose Avenue	Nashville	TN	37207	(615) 970-7422
TH Holdings, Inc.#+	145 South Jefferson Avenue, Suite J	Cookeville	TN	38501	(931) 552-5288
The Heffington Agency, LLC	176 South Humes Street	Memphis	TN	38111	(901) 272-8004
The Lane Agency, LLC+	8596 Farmington Boulevard, Suite 1	Germantown	TN	38139	(901) 430-9233
The Martha Haithcock-Sirko Agency LLC+	1016 Dolly Parton Parkway Unit 9B	Sevierville	TN	37862	(865) 280-4992
William A. Millsaps +	130 East Washington Avenue, Suite 5	Athens	TN	37303	(423) 617-0866
William W. Schnell%		Nashville	TN		(859) 866-7048
Adan J.R. Ortiz%#		McAllen	TX		(956) 566-1941
Aiko Global Enterprises, LLC	2000 Crawford Street, Suite 1640 B	Houston	TX	77002	(832) 602-3725
Albright Insurance Agency LLC	27322 Camellia Trace	Boerne	TX	78015	(210) 866-3370
Aldinger Insurance Agency, LLC+	715 Discovery Blvd, Unit #406	Cedar Park	TX	78613	(737) 232-2246
Almazan Martinez Coventures, LLLP	16015 Berkshire Manor Lane	Houston	TX	77084	(832) 403-3022
Andrew D. Wood%		Montgomery	TX	77356	(936) 828-4840
Ashok Tripathi%#		Euless	TX	76040	(469) 442-5468
Ashton B. Breeding%		Fort Worth	TX	76109	(817) 886-8233
AVF Solutions, LLC%		Harlingen	TX	78552	(956) 536-3134
B&K Asset Group LLC +	6900 I-40, Suite 180	Amarillo	TX	79106	(806) 642-4899
Barnes & Stuever LLC+	8000 Warren Parkway, Suite 202	Frisco	TX	75034	(214) 764-9933
BDFB LLC%	1920 McKinney Avenue, Suite 8A-104	Dallas	TX	75201	(214) 646-2015
Berta A. Matamoros%		Edinburg	TX	78542	(956) 533-1861
Bluebonnets Of Texas Insurance Agency, Inc.%#		Houston	TX	77065	(832) 604-9919
Brandon P. Bertrand%#		Katy	TX	77494	(281) 395-9500
Brittany D. Shelhorse%		Frisco	TX	75034	(817) 501-0315
Building a Legacy LLC+	5401 Tularosa Drive	Fort Worth	TX	76137	(817) 720-0462
Carter Agencies LLC#+	4606 Farm to Market 1960 Road West, Suite 427	Houston	TX	77069	(832) 460-5443

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Charlie & Claire LLC+	311 N Center Ave	Brownwood	TX	76801	(972) 402-5593
Christopher Cronkhite Insurance & Financial Services LLC#+	3725 Britford Drive	Flower Mound	TX	75022	(214) 443-6405
Clifford C Collen Agency, LLC%		Belton	TX	76513	(254) 870-4612
Cody S. McJunkins%#		BLUE RIDGE	TX	75424	(972) 779-0581
Comstock Insurance Agency, LLC+	8500 Precinct Line Rd, Suite 200	Colleyville	TX	76034	(817) 618-2535
CRT-RGV Enterprises, LLC+	315 North Shary Road	Alton	TX	78573	(956) 303-3388
D&D Jackson Insurance Agency, LLC+	7300 State Highway 121, Suite 300	McKinney	TX	75070	(469) 731-3633
David A. Chenault%		Hutto	TX	78634	(512) 244-6641
David N. Flores%		Grand Prairie	TX	75052	(214) 250-6853
DLF3 LLC	9543 Losa Drive, Suite 107	Dallas	TX	75218	(214) 447-0091
Donald R. Molandes%		Elkhart	TX	75839	(903) 253-3693
Dream Protector Agency, LLC+	11729 Spring Cypress Rd, Suite H-4	Tomball	TX	77377	(281) 972-6600
Elevatus Insurance LLC	6363 Richmond Avenue, Suite 400-A	Houston	TX	77057	(281) 404-9280
Erick Nevarez%#		El Paso	TX	79938	(915) 867-5456
FHL3 LLC	809 Waldemar Drive	Clyde	TX	79510	(325) 773-0933
Flores Insurance Agency of Texas, LLC	201 South 6th Street, Suite 102	Brownfield	TX	79316	(806) 877-1931
FTS Ulloa Insurance Group Inc.	8933 Finn Lane	Fort Worth	TX	76131	(469) 596-7044
G Gaggle LLC	8000 Fair Oaks Parkway, Suite 208	Fair Oaks Ranch	TX	78015	(830) 549-2522
Genesis Insurance Brokers LLC+	708 Westgate Drive	Aledo	TX	76008	(817) 928-3111
Gerald R. Hatter and Senait A. Andemicael%#		Houston	TX	77002	(832) 509-4279
GHI Austin Enterprises LLC+	108 Wild Basin Road South, Suite 250	Austin	TX	78746	(512) 633-7943
Gomez Agency LLC+	18050 Saturn Lane, Suite 100	Houston	TX	77058	(832) 707-0068
Haileigh D. Oliver%#		Austin	TX	78704	(512) 676-2525

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Hand 55, LLC+	771 East Southlake Boulevard, Suite 102	Southlake	TX	76092	(817) 865-1775
HJ Kovarnik Enterprises L.L.C.	5600 Clearfork Main Street, Suite 110	Fort Worth	TX	76109	(940) 251-9664
Houtan Samanian%		Houston	TX	77077	(346) 312-8463
Hub Insurance Solutions, LLC +	4815C 50th St.	Lubbock	TX	79414	(806) 776-0554
Jacob Creadeur#+	8215 Long Point Road, Suite 37	Houston	TX	77055	(832) 269-2155
James R. Wrinkle%		Abilene	TX	79605	(325) 439-1742
Jason Labbe Insurance Broker, Incorporated#+	903 East 6th Street	Bishop	TX	78343	(361) 232-5517
Jason S. Smith%		Corsicana	TX	75110	(903) 872-6700
Javier Tejada Insurance Agency Inc#	4059 Bryan Avenue	Fort Worth	TX	76110	(817) 396-6560
Jeff Gerber Agency LLC	2717 Commercial Center Boulevard Suite E205	Katy	TX	77494	(281) 747-8801
Jeffrey T. Bowers%		Dallas	TX		(502) 454-7992
John K. Camper%#		Chandler	TX	75758	(903) 849-1900
Justin T. Williams%		Frisco	TX		(409) 692-3637
Kevin D. Baker%		Burleson	TX	76028	(817) 832-1611
Kiwana Insurance, LLC%		Cypress	TX		(303) 418-5232
KMRE Enterprises L.L.C.#	3129 Thomas Avenue, Unit F	Dallas	TX	75204	(214) 506-3833
Lane E. Reichek%		Austin	TX	-	(979) 239-8714
Laura Feldman +	720 Rusk Street, Suite 126	Houston	TX	77002	(713) 766-3303
Leeters, LLC#+	503 South Loop 4, Suite A	Buda	TX	78610	(512) 900-3155
Legacy Insurance Solutions LLC+	1207 South White Chapel Boulevard, Suite 280	Southlake	TX	76092	(817) 385-9331
Lighthouse Alliance LLC+	10210 Frankford Avenue, Suite 410	Lubbock	TX	79424	(806) 300-0299
Marcus P. Hubert%#		Cypress	TX	77433	(936) 447-9668
Marianna Martinez	166 West Garza, Suite 1	Slaton	TX	79364	(806) 451-5477
Mark M. Hairston%#		Austin	TX	78703	(737) 292-3599

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Marshall B. Hedges%		Montgomery	TX	77356	(936) 522-7267
Marvin Ignacio LLC+	401 Alden Way	Allen	TX	75013	(469) 552-9558
Merchant Brothers Insurance Services, Inc##+	3000 Grapevine Parkway, Suite 111	Grapevine	TX	76051	(972) 584-1110
Mezzacappa Enterprise, LLC+	6090 Surety Drive, Suite 430-H	El Paso	TX	79925	(915) 539-5141
MFG Insurance Agency LLC	1000 Gattis School Road, Unit 710	Round Rock	TX	78664	(214) 281-4223
Michael B. Hoops Jr.%		College Station	TX	77845	(214) 557-4086
Michael J. Wilburn +	11350 4 Points Drive, Suite A	Austin	TX	78726	(512) 743-8210
Michael Mitchell Agency, PLLC#	716 North Bunker Drive	Robinson	TX	76706	(254) 777-6099
Mitch Insurance Agency Limited Liability Company#	12245 County Road 528	Mansfield	TX	76063	(817) 720-0473
Monica W. Miller%		Missouri City	TX	77459	(281) 764-9988
Next Step Insurance LLC	13201 Northwest Freeway, Suite 800	Houston	TX	77040	(956) 413-6685
Nicholas W. Haritos%#		Kemah	TX	77565	(281) 810-7391
Nick Castillo%#		Pearland	TX	77581	(832) 706-1880
Off-Vault, LLC	7404 Sand Street	Fort Worth	TX	76118	(682) 354-4554
Old Texan Family Corporation#	30235 Heimer Cove, Suite 4	Bulverde	TX	78163	(830) 415-1817
Otto Insurance LLC	2955 Highway 6	Alvin	TX	77511	(319) 389-5182
Patrick D. Tullius%#		Clint	TX	79836	(915) 974-2790
Ramco Insurance Agency LLC	2704 Red Poll Drive	Laredo	TX	78046	(956) 329-5741
Ravi Kharat Insurance Brokerage LLC%	1500 Solana Boulevard, Building 4, Suite 4500	Westlake	TX	76262	(817) 556-7540
Red Ridge Insurance Group PLLC	1330 Lake Robbins Drive, Suites 350 and 650	The Woodlands	TX	77380	(281) 636-1199
Rene G. Longoria%#		Brownfield	TX	79316	(806) 559-7369
RFIA, LLC+	33130 Magnolia Circle, Suite A-16	Magnolia	TX	77354	(409) 767-9974
Rodriguez Assets, LLC	27718 Recanto	San Antonio	TX	78260	(726) 216-6204
Rupa S.C. Ram%#		Austin	TX	78759	(512) 657-0824
RW Family Legacy Inc%#		Hurst	TX	76054	(214) 764-7401

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Samantha A. Torres+	3348 Peden Rd, Suite 402	Fort Worth	TX	76179	(817) 482-9945
Samantha D. Brock%		Conroe	TX	77301	(281) 814-4920
Sandoval Advisors, LLC+	1452 Hughes Road, Suite 200	Grapevine	TX	76051	(469) 649-0588
Scott Morris Insurance Agency, Inc#+	5900 South Lake Forest Drive, Ste. 300	McKinney	TX	75070	(806) 543-7930
Simmon L. Hahnenberg%		Pflugerville	TX	78660	(512) 746-2467
Solus Solutions, LLC+	1800 Teague Drive, Suite 419	Sherman	TX	75090	(903) 385-3507
Sonia C. Granoff%#		Carrollton	TX		(469) 906-2375
Sonya Taylor+	200 W. Fair Street	Kaufman	TX	75142	(214) 612-8074
SRM Agency Services LLC	11709 Yarmouth Lane	Frisco	TX	75036	(972) 928-4401
Stephen P. Ellis%#		Melissa	TX		(903) 486-2948
Stetson K. Smith%#		Fort Worth	TX	76137	(817) 382-2725
Sylvia Vaughan Agency LLC	1065 Maximo Street	El Paso	TX	79932	(915) 294-2883
T&A Insurance Agency LLC#+	5915 Silver Springs Drive, Building 5, Suite H	El Paso	TX	79912	(915) 532-3833
T&B Insurance Services LLC+	2929 Mossrock Drive, Ste. 203	San Antonio	TX	78230	(210) 349-6600
The Lund Group LLC +	3300 Joyce Drive, Suite B	Fort Worth	TX	76116	(817) 769-8433
Thomas W. Nicholas%#		Arlington	TX		(817) 808-6113
Timothy L. Rial%		Burleson	TX	76028	(817) 447-0719
Tony Smith and Geoff Comstock+	203 S Allen Dr	Allen	TX	75013	(972) 491-1965
Trent D. Boudreaux%#		Pflugerville	TX	78660	(512) 791-9418
Trinh Insurance Agency Inc.%#		Houston	TX	77042	(281) 261-7676
Vanecia S. Jordan%		Beaumont	TX	77713	(409) 466-4564
Venugopal Parameswaran%#		Frisco	TX		(959) 200-0495
Waymore Group LLC#+	6510 70th Street	Lubbock	TX	79424	(806) 500-2785
WCASA LLC#+	1717 North Loop 1604 East, Suite 248	San Antonio	TX	78232	(210) 910-6700
We are the Waymaker Group LLC	2180 North Loop West	Houston	TX	77018	(832) 353-3752

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Willbrand Insurance Agency, Inc.+	902 South Highway 207, Suite B	Spearman	TX	79081	(806) 642-4797
William A. McSpadden%#		Austin	TX	78757	(512) 815-6486
William H. Stuart%#		Houston	TX		(713) 254-0977
William M. Hagan%		Irving	TX	75063	(214) 893-1200
Winemiller Insurance Agency, LLC+	1500 Solana Blvd. Suite 4500	Westlake	TX	76262	(817) 618-5220
Wolf Family Insurance LLC+	950 East State Highway 114, Suite 160	Southlake	TX	76092	(469) 384-2215
Yarborough's Insurance Agency, LLC#	214 Palmer Drive	Comanche	TX	76442	(325) 261-6499
YTI Investments LLC#+	7361 N U.S. 59	Nacogdoches	TX	75965	(936) 955-5160
Alpha Tuari Insurance LLC#	14548 Center Point Drive, Suite 100	Riverton	UT	84065	(425) 476-3767
Barracks Capital LLC#	3590 West Barley Bend	Lehi	UT	84043	(385) 263-8806
Brewster Insurance Group, Inc.%		Salt Lake City	UT	84117	(801) 966-4571
David L. Platt%		LEHI	UT	84043	(801) 571-9030
John J. Clark%		Sandy	UT	84094	(801) 747-2216
Kristin Kano%		North Salt Lake	UT	84054	(801) 298-2636
Rex N. Olson%		Kaysville	UT	84037	(801) 699-5476
Simon T. Rideout%#		Eagle Mountain	UT	84005	(801) 450-4518
Trinitas Enterprise Group LLC#	10929 South Redwood Road, Suite 202	South Jordan	UT	84095	(801) 514-7458
4NK Insurance Agency Inc.%	13203 North Enon Church Road, Suite B-122	Chester	VA	23836	(804) 660-8282
Alloway Insurance LLC#+	2920 West Broad Street, Suite 229	Richmond	VA	23230	(804) 588-3066
amicable ventures llc	9842 Lori Road, Suite 200	Chesterfield	VA	23832	(804) 500-0397
Amy L. Kahle%#		FREDERICKSBURG	VA	22406	(703) 986-8815
Battle Group Insurance, LLC	5215 Colley Avenue, Suite 109	Norfolk	VA	23508	(757) 981-0012
BB&I Insurance, LLC%		Rocky Mount	VA	24151	(540) 251-2201

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Blackwater Insurance Group, LLC+	194 Riverdance Place	Rocky Mount	VA	24151	(540) 300-7788
Capital Broker Financial Services, LLC	3640 South Plaza Trail Suite 203	Virginia Beach	VA	23452	(757) 800-1090
Cedarlane LLC%		Moneta	VA	24121	(540) 293-4566
Clifton E. Durham%		Woodbridge	VA	22192	(703) 609-8213
CR Moss & Associates LLC%			VA	24630	(276) 773-6005
Edwards Insurance Agency, Inc.%		Harrisonburg	VA	22801	(540) 568-1844
Fikkert Consulting LLC	235 South Street	Front Royal	VA	22630	(540) 324-4744
Fiza Rashid%		culpeper	VA		(540) 729-9856
Fleming & Handy Agency Corp.+	1948 Franklin Road Southwest, Suite 208	Roanoke	VA	24014	(540) 300-6503
Jeannie Lee Agency Inc.%		Chantilly	VA	20152	(703) 914-0340
John R. Hensley Insurance Agency Inc.%		Chesterfield	VA	23832	(804) 715-4194
Karen B Murray LLC	898 Mallory Road	Kents Store	VA	23084	(804) 533-0084
Linh Pham Agency#+	5301 Shawnee Road, Suite #300	Alexandria	VA	22312	(703) 485-4633
Lionel C. Phillips%#		N/a	VA	-	(757) 372-2605
Longshore Risk Advisors, LLC	867 Burks Hill Road	Bedford	VA	24523	(540) 895-2611
Manfredi Insurance Associates LLC	810 Caroline Street, 4th Floor	Fredericksburg	VA	22401	(703) 637-2455
Michael R. Collins%		Alexandria	VA		(703) 899-1791
Providence Agency LLC+	14410 Sommerville Court	Midlothian	VA	23113	(804) 613-3909
Rockwell Risk Management, LLC+	618 Prosperity Way	Chesapeake	VA	23320	(757) 286-9552
Ryan M. Redmond%		Moseley	VA	23120	(845) 701-1720
Stephen M. Walck%#		Virginia beach	VA		(757) 431-0217
TCB Insurance Services LLC+	4800 Krenmore Court	Chester	VA	23831	(804) 807-7580
The Coastal Agency, Inc.	2404 Eyre Hall Way	Virginia Beach	VA	23456	(757) 734-7321

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
The Trident Agency, LLC+	1247 Prosperity Road	Virginia Beach	VA	23451	(757) 786-8660
Waylon D. Woody%		Louisa	VA	23093	(540) 894-1095
Y Alexander Muhammad Insurance Services LLC	6825 Skyline Lane	King George	VA	22485	(303) 381-6131
Aleksandr A. Mikhno%		Vancouver	WA	98662	(360) 203-3805
Because It Happens Agency, LLC+	6100 219th Street SW, Suite 480	Mountlake Terrace	WA	98043	(425) 748-7480
Brian P. Arnold%#		Tacoma	WA	98409	(253) 752-0234
Cameron R. Severns%		Tacoma	WA	98443	(253) 886-7778
Chad R. Erwin%		Bonney Lake	WA		(253) 252-2367
Charles R. McCready%		Sumner	WA	98390	(253) 987-7196
Courtney L. Wilkinson%#		Washougal	WA	98671	(360) 213-2007
David C. Anderson%	127 East Hazel Avenue	Burlington	WA	98233	(360) 755-0390
H4 Insurance, LLC+	2817 Wetmore Avenue	Everett	WA	98201	(425) 595-3164
John Donovan Insurance Agency, LLC+	1030 North Center Parkway	Kennewick	WA	99336	(509) 418-5441
Jonathan T. Garbarino%#		Ridgefield	WA	98642	(360) 622-3440
Kenneth C. Ruffer%#		Federal way	WA	98023	(206) 914-6555
Paden Insurance Group, LLC	7701 45th Street West	University Place	WA	98466	(253) 449-8070
Pleasant Financial Inc.	5518 189th Place Southwest	Lynnwood	WA	98036	(425) 494-4086
Ryan L. Carlson%		Edmonds	WA	98020	(206) 525-0069
Scarpaci Agency LLC%		Bonney Lake	WA	98391	(253) 531-5703
Seth A. Basford%#		Yakima	WA		(509) 577-8335
Sound Money LLC#+	160 Northwest Gilman Boulevard, Unit 436	Issaquah	WA	98027	(425) 300-6455
Terressa L. Montgomery%		Federal Way	WA	98023	(206) 535-7144
The Vander Hoek Agency PLLC+	11335 Northeast 122nd Way, Suite 115	Kirkland	WA	98034	(425) 897-7103
Yarrington Insurance Group, LLC	909 Alder Ave, Suite 203	Sumner	WA	98390	(253) 299-8802

Franchisee Name	Mailing Street	City	State	Zip Code	Phone Number
Choice One Insurance Services LLC#+	2820 Prairie Avenue, Unit E	Beloit	WI	53511	(608) 467-1171
JC STEPHAN AGENCY LLC	11220 West Burleigh Street, Suite 174	Wauwatosa	WI	53222	(414) 909-8662
Joshua A. Cruse%#		Kenosha	WI	53140	(615) 686-0125
Justin W. Schmick%		Omro	WI	54963	(920) 410-2320
Rebecca A. Moran%		Sun Prairie	WI	53590	(608) 837-3307
Alex J. Aylsworth Group LLC+	918 Chestnut Ridge Road, Suite 1b	Morgantown	WV	26505	(304) 693-2886
Campbell Insurance Agency, LLC%		Parkersburg	WV		(304) 615-1691
Gregory E. Bowen%		Kenova	WV	25530	(606) 356-8267
Shenandoah Insurance Group LLC	630 North Mildred Street	Ranson	WV	25438	(304) 418-4300
Shenandoah Risk Management LLC%		Martinsburg	WV	25401	(304) 267-2966
Thomas E. Gates%		Martinsburg	WV	25401	(304) 262-0300
Trace Poole Insurance, LLC%	1000 6th Avenue	Saint Albans	WV	25177	(304) 249-1633
Brian C. Helling%		Casper	WY	82601	(307) 224-3200
Bridger J. Mackey	501 Thornton Lane	Afton	WY	83110	(307) 368-2711

EXHIBIT F-1
FINANCIAL STATEMENTS

**Audited consolidated balance sheets of Goosehead Insurance, Inc. and subsidiaries as of
December 31, 2023 and 2022, the related consolidated statements of operations,
stockholders' equity, and cash flows, for each of the three years in the period ended
December 31, 2023**

Item 8. Financial statements and supplementary data

Index to consolidated financial statements

Page

Goosehead Insurance, Inc.

Annual consolidated financial statements

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the stockholders and the Board of Directors of Goosehead Insurance, Inc.

Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of Goosehead Insurance, Inc. and subsidiaries (the "Company") as of December 31, 2023 and 2022, the related consolidated statements of operations, stockholders' equity, and cash flows, for each of the three years in the period ended December 31, 2023, and the related notes (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2023 and 2022, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2023, in conformity with accounting principles generally accepted in the United States of America.

Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current-period audit of the financial statements that was communicated or required to be communicated to the audit committee and that (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

Commissions and Agency Fees and Franchise Revenues – Renewal and New Business Commissions and Renewal and New Business Royalty Fees — Refer to Notes 2 and 3 to the Financial Statements

Critical Audit Matter Description

Goosehead is compensated for the insurance brokerage services that it provides for clients in the form of commission revenue, agency fees, royalty fees, and contingent commissions. The transaction price for commissions and royalty fees revenue is set as an estimate of the variable consideration to be received for the current policy term. This estimate includes fixed consideration due based on the

contractual terms of the current policy, adjustments for estimates of modifications of the contractual terms of the current policy and/or termination of the policy before the end of the current term, and constraint of the variable consideration to the extent that it is probable there will not be a significant reversal of revenue. For the year ended December 31, 2023, commissions and agency fees was \$116.1 million, of which \$70.7 million relates to renewal commissions and \$23.4 million relates to new business commissions. For the year ended December 31, 2023, franchise revenue was \$143.8 million, of which \$107.5 million relates to renewal royalty fees and \$23.2 million relates to new business royalty fees.

We identified renewal and new business commissions and renewal and new business royalty fees revenue as a critical audit matter because of the judgments necessary for management to estimate the variable consideration to be received for the current policy term. This required extensive audit effort due to the volume of commissions contracts and required a high degree of auditor judgment when performing audit procedures to audit management's estimates of variable consideration and evaluating the results of those procedures.

How the Critical Audit Matter Was Addressed in the Audit

Our audit procedures related to management's estimates of the variable consideration in recognizing revenue for renewal and new business commissions and renewal and new business royalty fees revenue included the following, among others:

- We tested the operating effectiveness of controls over commissions and royalty fees revenue, including management's controls over its estimates of the variable consideration.
- For a sample of commissions and royalty fees revenue transactions, we tested the recording of cash receipts by agreeing the amounts recognized to source documents.
- We developed an independent expectation of the variable consideration estimates for commissions and royalty fees revenue based on historical policy and commissions data.
- We evaluated management's variable consideration estimates for commissions and royalty fees revenue made at year end by performing the following:
 - Tested the mathematical accuracy of management's calculation of the variable consideration estimates.
 - Tested the accuracy and completeness of underlying data, including historical policy and commissions data, used in management's calculation of the variable consideration estimates.
- We performed retrospective reviews of management's variable consideration estimates to identify potential bias in the determination of commissions and royalty fees revenue.
- We evaluated whether publicly available information contradicted management's assumptions.

/s/ Deloitte & Touche LLP

Dallas, Texas
February 21, 2024

We have served as the Company's auditor since 2017.

Goosehead Insurance, Inc.

Consolidated statements of operations

(In thousands, except per share amounts)

	Year Ended December 31,		
	2023	2022	2021
Revenues:			
Commissions and agency fees	\$ 116,061	\$ 100,265	\$ 82,651
Franchise revenues	143,772	107,722	67,508
Interest income	1,443	1,403	1,153
Total revenues	261,276	209,390	151,312
Operating Expenses:			
Employee compensation and benefits	152,604	133,293	94,978
General and administrative expenses	62,111	52,887	39,789
Bad debts	4,361	6,198	2,999
Depreciation and amortization	9,244	6,884	4,873
Total operating expenses	228,320	199,262	142,639
Income from operations	32,956	10,128	8,673
Other Income:			
Other income	—	—	185
Interest expense	(6,568)	(4,999)	(2,854)
Income before taxes	26,388	5,129	6,004
Tax expense (benefit)	2,692	2,499	(2,292)
Net Income	23,696	2,630	8,296
Less: net income attributable to non-controlling interests	9,556	2,065	2,893
Net Income attributable to Goosehead Insurance, Inc.	\$ 14,140	\$ 565	\$ 5,403
Earnings per share:			
Basic	\$ 0.59	\$ 0.03	\$ 0.28
Diluted	\$ 0.55	\$ 0.03	\$ 0.26
Weighted average shares of Class A common stock outstanding:			
Basic	23,929	20,995	19,181
Diluted	38,356	21,773	20,813

See Notes to the Consolidated Financial Statements

Goosehead Insurance, Inc.

Consolidated balance sheets

(In thousands, except par value amounts)

	December 31,	
	2023	2022
Assets		
Current Assets:		
Cash and cash equivalents	\$ 41,956	\$ 28,743
Restricted cash	2,091	1,644
Commissions and agency fees receivable, net	12,903	14,440
Receivable from franchisees, net	9,720	4,932
Prepaid expenses	7,889	4,334
Total current assets	74,559	54,093
Receivable from franchisees, net of current portion	9,269	23,835
Property and equipment, net of accumulated depreciation	30,316	35,347
Right-of use asset	38,406	44,080
Intangible assets, net of accumulated amortization	17,266	4,487
Deferred income taxes, net	181,209	155,318
Other assets	3,867	4,193
Total assets	\$ 354,892	\$ 321,353
Liabilities and Stockholders' Equity		
Current Liabilities:		
Accounts payable and accrued expenses	\$ 16,398	\$ 15,958
Premiums payable	2,091	1,644
Lease liability	8,897	6,627
Contract liabilities	4,129	6,031
Note payable	9,375	6,875
Total current liabilities	40,890	37,135
Lease liability, net of current portion	57,382	64,947
Note payable, net of current portion	67,562	86,711
Contract liabilities, net of current portion	22,970	40,522
Liabilities under tax receivable agreement, net of current portion	149,302	125,662
Total liabilities	338,106	354,977
Commitments and contingencies (see notes 9, 15, and 17)		
Class A common stock, \$0.01 par value per share 300,000 shares authorized, 24,966 shares issued and outstanding as of December 31, 2023, 23,034 issued and outstanding as of December 31, 2022	250	228
Class B common stock, \$0.01 par value per share - 50,000 shares authorized, 12,954 issued and outstanding as of December 31, 2023, 14,471 issued and outstanding as of December 31, 2022	130	146
Additional paid in capital	103,228	70,866
Accumulated deficit	(47,056)	(60,570)
Total stockholders' equity and members' deficit	56,552	10,670
Non-controlling interests	(39,766)	(44,294)
Total equity	16,786	(33,624)
Total liabilities and equity	\$ 354,892	\$ 321,353

See Notes to the Consolidated Financial Statements

Goosehead Insurance, Inc.

Consolidated statements of stockholders' equity

(In thousands)

	Issued shares of Class A common stock	Issued shares of Class B common stock	Class A Common stock	Class B Common Stock	Additional paid in capital	Accumulated deficit	Total stockholders' equity	Non-controlling interest	Total equity
Balance January 1, 2021	18,304	18,447	\$ 183	\$ 184	\$ 29,371	\$ (34,614)	\$ (4,876)	\$ (33,528)	\$ (38,404)
Dividends declared	—	—	—	—	—	(31,657)	(31,657)	(28,343)	(60,000)
Net income	—	—	—	—	—	5,403	5,403	2,893	8,296
Exercise of stock options	349	—	3	—	3,792	—	3,795	—	3,795
Equity-based compensation	—	—	—	—	7,292	—	7,292	—	7,292
Activity under employee stock purchase plan	7	—	—	—	796	—	796	—	796
Redemption of LLC Units	1,538	(1,538)	14	(14)	(3,728)	—	(3,728)	3,728	—
Deferred tax adjustments related to Tax Receivable Agreement	—	—	—	—	8,758	—	8,758	279	9,037
Reallocation of Non-controlling interest	—	—	—	—	—	197	197	(197)	—
Balance December 31, 2021	20,198	16,909	\$ 200	\$ 170	\$ 46,281	\$ (60,671)	\$ (14,020)	\$ (55,168)	\$ (69,188)

	Issued shares of Class A common stock	Issued shares of Class B common stock	Class A Common stock	Class B Common Stock	Additional paid in capital	Accumulated deficit	Total stockholders' equity	Non-controlling interest	Total equity
Balance January 1, 2022	20,198	16,909	\$ 200	\$ 170	\$ 46,281	\$ (60,671)	\$ (14,020)	\$ (55,168)	\$ (69,188)
Net income	—	—	—	—	—	565	565	2,065	2,630
Exercise of stock options	381	—	4	—	5,427	—	5,431	—	5,431
Equity-based compensation	—	—	—	—	19,642	—	19,642	—	19,642
Activity under employee stock purchase plan	16	—	—	—	699	—	699	—	699
Redemption of LLC Units	2,439	(2,439)	24	(24)	(7,598)	—	(7,598)	7,598	—
Deferred tax adjustments related to Tax Receivable Agreement	—	—	—	—	6,415	—	6,415	747	7,162
Reallocation of Non-controlling interest	—	—	—	—	—	(464)	(464)	464	—
Balance December 31, 2022	23,034	14,470	\$ 228	\$ 146	\$ 70,866	\$ (60,570)	\$ 10,670	\$ (44,294)	\$ (33,624)

	Issued shares of Class A common stock	Issued shares of Class B common stock	Class A Common stock	Class B Common Stock	Additional paid in capital	Accumulated deficit	Total stockholders' equity	Non-controlling interest	Total equity
Balance January 1, 2023	23,034	14,470	\$ 228	\$ 146	\$ 70,866	\$ (60,570)	\$ 10,670	\$ (44,294)	\$ (33,624)
Distributions	—	—	—	—	—	—	—	(10,939)	(10,939)
Net income	—	—	—	—	—	14,140	14,140	9,556	23,696
Exercise of stock options	409	—	4	—	9,286	—	9,290	—	9,290
Equity-based compensation	—	—	—	—	23,989	—	23,989	—	23,989
Activity under employee stock purchase plan	6	—	1	—	605	—	607	—	607
Redemption of LLC Units	1,517	(1,517)	15	(15)	(4,677)	—	(4,677)	4,677	—
Deferred tax adjustments related to Tax Receivable Agreement	—	—	—	—	3,159	—	3,159	608	3,767
Reallocation of Non-controlling interest	—	—	—	—	—	(626)	(626)	626	—
Balance December 31, 2023	24,966	12,954	\$ 250	\$ 130	\$ 103,228	\$ (47,056)	\$ 56,552	\$ (39,766)	\$ 16,786

See Notes to the Consolidated Financial Statements

Goosehead Insurance, Inc.

Consolidated statements of cash flows

(In thousands)

	Year Ended December 31,		
	2023	2022	2021
Cash flows from operating activities:			
Net income	\$ 23,696	\$ 2,630	\$ 8,296
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	9,469	7,109	5,117
Impairment expense	3,628	—	—
Bad debt expense	4,361	6,198	2,999
Equity-based compensation	23,989	19,642	7,292
Impact of tax receivable agreement	23,640	24,703	38,838
Deferred income taxes	(22,123)	(22,478)	(43,277)
Noncash lease expense	(748)	1,998	5,949
Cloud computing arrangement implementation costs	(85)	—	—
Changes in operating assets and liabilities:			
Receivable from franchisees	7,666	(722)	(11,647)
Commissions and agency fees receivable	(28)	(4,504)	4,722
Prepaid expenses	(3,555)	451	(1,080)
Other assets	486	548	(805)
Accounts payable and accrued expenses	(109)	2,513	4,004
Contract liabilities	(19,454)	(2,055)	14,407
Premiums payable	(75)	(309)	629
Net cash provided by operating activities	50,758	35,724	35,444
Cash flows from investing activities:			
Proceeds from notes receivable	(130)	43	32
Purchase of software	(7,705)	(2,484)	(2,669)
Cash consideration paid for asset acquisitions	(6,895)	—	—
Purchase of property and equipment	(4,452)	(10,130)	(12,738)
Net cash used for investing activities	(19,182)	(12,571)	(15,375)
Cash flows from financing activities:			
Debt issuance cost	—	—	(666)
Repayment of revolving credit facility	—	(50,000)	—
Repayment of term note payable	(16,875)	(4,375)	(4,369)
Proceeds from revolving credit facility	—	25,000	20,000
Proceeds from term note payable	—	—	24,619
Proceeds from the issuance of Class A common stock	9,898	6,130	4,590
Member distributions	(10,939)	—	—
Dividends to stockholders	—	—	(60,000)
Net cash used for financing activities	(17,916)	(23,245)	(15,826)
Net increase (decrease) in cash and cash equivalents, and restricted cash	13,660	(92)	4,243
Cash and cash equivalents, and restricted cash, beginning of period	30,387	30,479	26,236
Cash and cash equivalents, and restricted cash, end of period	\$ 44,047	\$ 30,387	\$ 30,479
Supplemental disclosure of cash flow data:			
Cash paid during the year for interest	\$ 6,369	\$ 4,774	\$ 2,351
Cash paid for income taxes	701	484	272
Cash paid pursuant to TRA Agreement	421	—	1,921

See Notes to the Consolidated Financial Statements

Goosehead Insurance, Inc.

Notes to consolidated financial statements

1. Organization

On May 1, 2018 Goosehead Insurance, Inc. ("GSHD") completed the Offering of 9,810 thousand shares of Class A common stock at a price of \$10.00 per share, which included 1,280 thousand shares issued pursuant to the underwriter's over-allotment option. GSHD became the sole managing member of Goosehead Financial, LLC ("GF"). GF was organized on January 1, 2016 as a Delaware Limited Liability Company and is headquartered in Westlake, TX. The operations of GF represent the predecessor to GSHD prior to the Offering, and the consolidated entities of GF are described in more detail below.

GSHD (collectively with its consolidated subsidiaries, the "Company") provides personal and commercial property and casualty insurance brokerage services for its clients through a network of corporate-owned offices and franchise units across the nation.

The operations of the corporate-owned offices are recorded in Texas Wasatch Insurance Services, L.P. ("TWIS")—a Texas limited partnership headquartered in Westlake, TX and operating since 2003. TWIS is a wholly-owned Goosehead Insurance Holdings ("GIH"), which is a wholly-owned subsidiary of GF. The Company had 14 corporate-owned offices in operation at December 31, 2023, 12 at December 31, 2022, and 15 at December 31, 2021.

The operations of the franchise units are recorded in Goosehead Insurance Agency, LLC ("GIA")—a Delaware limited liability company headquartered in Westlake, TX and operating since 2011. GIA is 100% owned by GIH, which is 100% owned by GF. Franchisees are provided access to insurance Carrier Appointments, product training, technology infrastructure, client service centers and back office services. During years ended December 31, 2023, 2022, and 2021, the Company onboarded 209, 496, and 405 franchise locations, respectively and had 1,226, 1,413, and 1,198 operating franchise locations as of December 31, 2023, 2022 and 2021 respectively. No franchises were purchased by the Company during the years ended December 31, 2023, 2022, and 2021.

In connection with the Offering, both Goosehead Management, LLC ("GM") and Texas Wasatch Insurance Holdings Group LLC ("TWIHG") became wholly owned indirect subsidiaries of GF. Both GM and TWIHG are non-operating holding companies created to receive management fees from the operating entities TWIS and GIA.

Reorganization Transactions

In connection with the Offering, the Company completed the following transactions (the "Reorganization Transactions"):

- The GF limited liability company agreement was amended to, among other things, i) appoint GSHD as the sole managing member of GF and ii) modify the capital structure of GF by reclassifying the interests previously held by Pre-IPO LLC Members into a single new class of non-voting LLC Units.
- GSHD was authorized to issue two classes of common stock. 9,810 thousand shares of Class A common stock were issued pursuant to the Offering, including the underwriters' over-allotment option. 22,747 thousand shares of Class B common stock were issued to the Pre-IPO LLC Members in an amount equal to the number of LLC Units held by each such Pre-IPO LLC Member in exchange for certain management rights of GF. Each share of Class A common stock and Class B common stock entitles its holder to one vote per share on all matters submitted to a vote of GSHD's stockholders. Each share of Class B common stock can be exchanged for one share of Class A common stock or, at GSHD's discretion, a cash payment equal to the volume weighted average market price of one share of Class A common stock, thus canceling the share of Class B common stock on a one-for-one basis.
- The Goosehead Management Holders and Texas Wasatch Holders indirectly transferred their ownership interests in GM and TWIHG, respectively, to GSHD in exchange for the Goosehead Management Note and Texas Wasatch Note. The aggregate principal amount of the Goosehead Management Note and the Texas Wasatch Note was approximately \$114 million. Because the net proceeds from the Offering were insufficient to repay the aggregate principal amount of the notes, 3,724 thousand shares of Class A common stock were issued to the Goosehead Management Holders and the Texas Wasatch Holders for the difference. GSHD contributed direct and indirect ownership interests in each of TWIHG and GM to GF.

Following completion of the Reorganization Transactions and the Offering, GSHD owned 37.3% of GF and the Pre-IPO LLC Members owned the remaining 62.7%. GSHD is the sole managing member of GF and, although GSHD holds a minority economic interest in GF, GSHD has the sole voting power and control of management of GF. Accordingly, GSHD consolidates the financial results of GF and reports non-controlling interest in GSHD's consolidated financial statements.

2. Basis of presentation and significant accounting policies

Basis of Presentation

The accompanying audited consolidated financial statements of GSHD and our subsidiaries are presented in accordance with the rules and regulations of the SEC for annual reports on Form 10-K and are prepared in accordance with U.S. GAAP. All intercompany accounts and transactions have been eliminated in consolidation.

Reclassification

Certain amounts previously reported in the 2021 financial statements have been reclassified for comparative purposes to conform to the current period's presentation. We reclassified amounts between "Employee compensation and benefits" and "General and administrative expenses" in the Consolidated Statement of Operations. We reclassified amounts between "Receivables from franchisees, net" and "Accounts payable and accrued expenses" in the Consolidated Balance Sheet that also impacted balances in the Consolidated Statement of Cash Flows. We disaggregated the proceeds and payments of the term notes payable and revolving credit facility on the Consolidated Statements of Cash Flows.

Significant accounting policies

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reported period. Accordingly, actual results could differ from those estimates as more information becomes known.

Cash and cash equivalents

The Company maintains its cash in bank deposit accounts that, at times, may exceed federally insured limits; however, the Company has not historically experienced any losses in these accounts. The Company believes it is not exposed to any significant credit risk. The Company currently holds no financial instruments that would be considered cash equivalents.

Restricted cash

The Company holds premiums received from the insured, but not yet remitted to the insurance carrier in a fiduciary capacity. Premiums received but not yet remitted included in restricted cash were \$2.1 million and \$1.6 million as of December 31, 2023 and 2022, respectively.

The following is a reconciliation of our cash and restricted cash balances as presented in the consolidated statement of cash flows for the years ended December 31, 2023, 2022, and 2021 (*in thousands*):

	December 31,		
	2023	2022	2021
Cash and cash equivalents	\$ 41,956	\$ 28,743	\$ 28,526
Restricted cash	2,091	1,644	1,953
Cash and cash equivalents, and restricted cash	<u>\$ 44,047</u>	<u>\$ 30,387</u>	<u>\$ 30,479</u>

Commissions and agency fees receivable

Upon issuance of a new policy, the Company typically collects the first premium payment from the insured and then remits the full premium amount to the insurance carriers. The insurance carriers collect the remaining premiums directly from the insureds and remit the applicable commissions to the Company. Accordingly, as reported in the accompanying consolidated balance sheets, commissions are receivables from the insurance carriers. These direct-bill arrangements consist of a high volume of transactions with small premium amounts, with the billing controlled by the insurance carriers. The income statement and balance sheet effects of the commissions are recorded at the

contract effective date and generally are based on a percentage of premiums for insurance coverage. During 2023, the Company wrote with over 150 insurance carriers, of which 60 provided national coverage. In 2023, two carriers represented more than 10% of total revenue at 16% and 12%. In 2022, two carriers represented more than 10% of total revenue at 14% and 12%. In 2021, two carriers represented more than 10% of total revenue at 17% and 11%.

In select states, agents have the option to charge an agency fee for the placement of the insurance policy. These non-refundable fees are recorded as receivable on the date the policy is effective with the insurance carrier.

Allowance for uncollectible agency fees

The Company records agency fees receivable net of an allowance for estimated uncollectible accounts to reflect any loss anticipated for the related agency fees receivable balances and charge to bad debts. The agency fees receivable balance consists of numerous small-balance, homogeneous accounts. The Company calculates the allowance based on collection history and writes off all uncollected agency fee balances outstanding over ninety days.

Receivable from franchisees

Receivable from franchisees consists of franchise fees receivable, net of allowance for uncollectible franchise fees and unamortized discount on franchise fees, royalty fees receivable, and notes receivable from franchisees.

Franchise fees receivable

At the start date of the franchise agreement, an entry to franchise fees receivable is recorded along with an entry for a contract liability, to be amortized to franchise fees within Franchise revenues over the 10-year life of the franchise contract. Franchisees have the option to pay the full amount of franchise fees up front or to pay a deposit up front and the remaining balance by payment plan over time. The franchisees that elect to pay the initial franchise fee over a term extending greater than one year pay in total an amount that exceeds the amount due had they paid the full amount up front. As such, the payment plan option is treated as a zero-interest rate note, which creates an imputation of interest. The imputed interest is recorded as a discount on the franchise fee receivable and amortized using the effective interest rate method over the life of the payment plan. The amount of interest recorded in 2023, 2022, and 2021 related to franchise fees on a payment plan was \$1.4 million, \$1.4 million, and \$1.1 million, respectively, and is included in Interest income.

Allowance for uncollectible franchise fees receivable

The Company records franchise fees receivable net of an allowance for estimated uncollectible accounts to reflect any loss anticipated related to the franchise fees receivable balances and charged to bad debts. The franchise fees receivable balance consists of numerous small-balance, homogeneous accounts. The Company calculates the allowance based on our history of write offs for all franchise accounts. Franchise fees receivable and the related allowance is charged off to bad debts if the franchisee owing the balance terminates.

Royalty fees receivable

Royalty fees are recorded at the point in time when the policy becomes effective with the insurance carrier. The royalty fees are secured by the commissions of the franchisee with no historical losses incurred for uncollectible royalty fees. As such, there is no allowance for doubtful accounts relating to royalty fees.

Revenue recognition

Goosehead provides personal and commercial property and casualty insurance brokerage services for its clients through a network of corporate-owned locations and franchise units. Goosehead is compensated for the insurance brokerage services that it provides for clients in the form of commission revenue, agency fees, royalty fees, and contingent commissions. The Company estimates revenue and constrains the estimates such that it is probable there will not be a significant reversal of revenue. The Company adjusts its estimate of revenue recognized based on cash collections.

The Company also recognizes revenue for initial franchise fees generated from a contract between the Company and a franchisee. Initial franchise fees are recognized as revenue over the 10-year life of the franchise contract, beginning on the start date of the contract.

Certain costs to obtain or fulfill a contract are capitalized. The Company capitalizes the commission payments paid to obtain new franchise contracts. These deferred costs are amortized over the expected life of the underlying franchise fee, and are included in Other assets in the Company's consolidated balance sheet as of December 31, 2023.

See Note 3 Revenues for further explanation of the Company's revenue recognition policy.

Property & equipment

The Company carries fixed assets at cost, less accumulated depreciation, as stated in the accompanying consolidated balance sheets. Depreciation of property and equipment is calculated using the straight-line method over the estimated useful life of five years for furniture, fixtures and equipment and three years for computer equipment. Leasehold improvements are also amortized using the straight-line method and are amortized over the shorter of the remaining term of the lease or the useful life of the improvement. Expenditures for improvements are capitalized, and expenditures for maintenance and repairs are expensed as incurred. Upon sale or retirement, the cost and related accumulated depreciation and amortization is removed from the related accounts, and the resulting gain or loss, if any, is reflected in income.

Intangible assets

Intangible assets are stated at cost less accumulated amortization and reflect amounts paid for the Company's web domain, computer software costs, and books of business. The web domain is amortized over a useful life of fifteen years, software costs are amortized over a useful life of three to ten years, and books of business (customer accounts) are amortized over a useful life of eight years.

In May 2023, the Company entered into an agreement to purchase Vivint Smart Home's insurance book of business, for which the Company paid \$5.8 million in cash consideration. Total purchases of books of business during the year ended December 31, 2023 was \$6.9 million. No books of business were purchased during the year ended December 31, 2022.

Asset Impairment

The Company reviews all of its identifiable assets for impairment periodically and whenever events or changes in business circumstances indicate that the carrying value of the assets may not be recoverable. In reviewing identifiable assets, if the undiscounted future cash flows were less than the carrying amount of the respective assets, an indicator of impairment would exist, and further analysis would be required to determine whether or not a loss would need to be charged against current period earnings as a component of general and administrative expenses.

Based on a review of intangible assets during the year ended December 31, 2023, the Company identified a group of internally-developed software assets that had not been placed into service and would not be completed. As a result, the Company determined the assets had no fair value and recorded an impairment expense of \$1.1 million related to the asset group.

Based on a review of tangible assets during the year ended December 31, 2023, the Company identified two office leases that will be subleased and completed a recoverability assessment for assets at those locations. Based on the results of the recoverability assessment, the Company determined that the undiscounted cash flows of the assets were below their carrying values. As a result, the Company compared the fair values of the assets to their carrying values and recorded an impairment expense of \$1.4 million of property and equipment and \$1.1 million of right-of-use asset for the amount the carrying values exceeded the fair values. The Company determined the fair values by estimating sublease cash flows based on market rates for similar properties and discounted them using the Company's internal borrowing rate.

No additional impairment was identified during the year ended December 31, 2023, 2022, and 2021.

Premiums payable

Premiums payable represent premium payments that have been received from insureds, but not yet remitted to the insurance carriers.

Deferred financing costs

Deferred financing costs incurred in connection with the issuance of debt are capitalized and amortized to interest expense in accordance with the related debt agreements. Deferred financing costs are included as a reduction in notes payable on the accompanying consolidated balance sheets.

Lease Accounting

The primary leased asset class of the Company is real estate. For leases with an original term longer than one year, lease liabilities are initially recognized on the lease commencement date based on the present value of the future minimum lease payments over the lease term, including non-lease components such as fixed common area maintenance costs and other fixed costs for generally all leases. A corresponding right of use ("ROU") asset is initially recognized equal to the lease liability adjusted for any lease prepayments, initial direct costs and lease

incentives and amortized into rent expense, which is mapped to general and administrative expenses in the consolidated statements of operations.

The discount rates used in determining the present value of leases represent our collateralized borrowing rate considering each lease's term. The lease term includes options to extend or terminate the lease when it is reasonably certain that we will exercise that option. Certain leases have renewal options that can be exercised at the discretion of the Company. Rent expense is generally recognized on a straight-line basis over the lease term and included in General and administrative expenses in the Consolidated Statement of Operations. See Note 15 for further information.

Income Taxes

Prior to the Offering, GF was treated as a partnership for U.S. federal and applicable state and local income tax purposes. As a partnership, GF's taxable income or loss was included in the taxable income of its members. Accordingly, no income tax expense was recorded for federal and state and local jurisdictions for periods prior to the Offering.

In connection with the Offering completed on May 1, 2018, the Company became a taxable entity.

The Company accounts for income taxes pursuant to the asset and liability method which requires the recognition of deferred income tax assets and liabilities related to the expected future tax consequences arising from temporary differences between the carrying amounts and tax bases of assets and liabilities based on enacted statutory tax rates applicable to the periods in which the temporary differences are expected to reverse. Any effects of changes in income tax rates or laws are included in income tax expense in the period of enactment.

Advertising

The Company expenses advertising costs as they are incurred. Advertising expense for the years ended December 31, 2023, 2022, and 2021 was \$0.9 million, \$1.0 million, and \$1.3 million.

Recently adopted accounting pronouncements

Simplifying the Accounting for Income Taxes (ASU 2019-12): In 2019, the Financial Accounting Standards Board issued ASU 2019-12 to simplify the accounting for income taxes. The guidance primarily addresses how to (1) recognize a deferred tax liability after we transition to or from the equity method of accounting, (2) evaluate if a step-up in the tax basis of goodwill is related to a business combination or is a separate transaction, (3) recognize all of the effects of a change in tax law in the period of enactment, including adjusting the estimated annual tax rate, and (4) include the amount of tax based on income in the income tax provision and any incremental amount as a tax not based on income for hybrid tax regimes. We adopted the guidance in the first quarter of 2021. The adoption did not have a material impact on our consolidated financial statements or related disclosures.

Reference Rate Reform (ASU 2020-04): In March 2020, the Financial Accounting Standards Board issued ASU 2020-04: Facilitation of the Effects of Reference Rate Reform on Financial Reporting, which provides optional expedients and exceptions for applying U.S. GAAP if certain criteria are met to contracts, hedging relationships and other transactions that reference LIBOR or another reference rate expected to be discontinued. ASU 2020-04 was initially effective as of March 12, 2020 through December 31, 2022. In December 2022, ASU 2022-06 extended the effective period through December 31, 2024. A substantial portion of our indebtedness bears interest at variable interest rates, primarily based on USD-LIBOR. The adoption of ASU 2020-04 did not have a material impact on our consolidated financial statements. The standard will ease, if warranted, the administrative requirements for accounting for the future effects of the rate reform. Our debt agreement contains a provision to move to the Secured Overnight Financing Rate ("SOFR") if or when LIBOR is phased out. On April 26, 2023, the Company entered into an Amendment No.1 to the Second Amended and Restated Credit Agreement executing the provision to move to SOFR from LIBOR. Under the allowable expedients, a modification of a debt contract that is only a replacement of the reference rate is accounted for as a non-substantial modification.

Accounting Pronouncements Not Yet Adopted

In December 2023, the FASB issued ASU 2023-09, Improvements to Income Tax Disclosures (Topic 740). This standard requires the Company to provide further disaggregated income tax disclosures for specific categories on the effective tax rate reconciliation, as well as additional information about federal, state/local and foreign income taxes. The standard also requires the Company to annually disclose its income taxes paid (net of refunds received), disaggregated by jurisdiction. This guidance is effective for fiscal years beginning after December 15, 2024, with early adoption permitted. The standard is to be applied on a prospective basis, although optional retrospective application is permitted. The Company is currently evaluating the impact this guidance will have on its financial statement disclosures.

3. Revenues

Commissions and agency fees

The Company earns commissions, which are paid as a percentage of the policy premiums placed by the Company, by performing its obligation to identify, place, and make effective insurance coverage on behalf of its customer, the insured. The Company defines the term of the policy as the contractual period the policy provides insurance coverage to the insured, which is typically 1 year or less. Commissions earned for the placement of the initial policy term for a given insurance product are recorded as New Business Commissions. New Business Commissions are earned at a point in time on the effective date of the policy, which is when the customer's unilateral right to cancel the policy without consideration expires, as the Company has no further performance obligations for the initial term once the policy is placed and made effective.

After the initial policy term for a given insurance product, the Company earns Renewal Commissions by assisting the customer to make effective a renewal policy that satisfies the customer's current insurance coverage needs. The Company performs this obligation by monitoring the customer's policy to ensure a renewal is offered by the carrier and that the client promptly pays the premium. Alternatively, based on the needs of the customer, the Company may assist the customer to adjust coverage terms to satisfy its current insurance coverage needs or the Company may assist the customer to re-shop the insurance coverage to identify, place, and make effective a policy that better meets those needs. Renewal Commissions are earned at a point in time upon the effective date of the renewal policy term or upon the effective date of the replacement policy identified, placed, and made effective for the customer, which is when the customer's unilateral right to non-renew the policy expires, as the Company has no further performance obligations for that renewal policy term.

The transaction price for commissions revenue is set as an estimate of the variable consideration to be received for the current policy term. This estimate includes the fixed consideration due based on the contractual terms of the current policy and adjustments for estimates of modifications of the contractual terms of the current policy and/or termination of the policy before the end of the current term. This variable consideration is constrained to the extent that it is probable there will not be a significant reversal of revenue.

For Agency Fees, the Company enters into a contract with the insured, in which the Company's performance obligation is to place an insurance policy. The transaction price of the agency fee is set at the time the sale is agreed upon, and is included in the contract. Agency Fee revenue is recognized at a point in time, which is the effective date of the policy.

Contingent commission revenue is generated from contracts between the Company and insurance carriers, for which the Company is compensated for certain growth, profitability, or other performance-based metrics. The performance obligations for contingent commissions will vary by contract, but generally include the Company increasing profitable written premium with the insurance carrier. The transaction price for contingent commissions is estimated based on all available information and is recognized over time as the Company completes its performance obligations, as the underlying policies are placed, net of a constraint.

The Company must estimate the amount of consideration that will be received such that a significant reversal of revenue is not probable. Contingent commissions represent a form of variable consideration associated with the placement and profitability of coverage, for which we earn commissions. In connection with Topic 606, contingent commissions are estimated with a constraint applied and accrued relative to the recognition of the corresponding commissions for the period over which the contract applies. The resulting effect on the timing of recognizing contingent commissions closely follows a similar pattern as our commissions and fees with any adjustments recognized when payments are received or as additional information that affects the estimate becomes available.

Franchise revenues

Franchise revenues include initial franchise fees and ongoing new and renewal royalty fees from franchisees.

Revenue from Initial Franchise Fees is generated from a contract between the Company and a franchisee. The Company's performance obligation is to provide initial training, onboarding, ongoing support and use of the Company's business operations over the period of the franchise agreement. The transaction price is set by the franchise agreement and revenue is recognized over time as the Company completes its performance obligations.

Initial franchise fees are recognized as revenue over the 10-year life of the franchise contract, beginning on the start date of the contract.

Revenue from New and Renewal Royalty Fees is recorded by applying the sales- and usage-based royalties exception. Under the sales- and usage-based exception, the Company recognizes revenue over time as a franchise places and makes effective a policy for an insured. The transaction price for the royalty fee for each policy made

effective is set as the contractual royalty rate multiplied by an estimate of the commissions to be received by the franchise for the current term of the policy. This estimate includes the fixed consideration due based on the contractual terms of the current policy and adjustments for estimates of modifications of the contractual terms of the current policy and/or termination of the policy before the end of the current term. This variable consideration is constrained to the extent that it is probable there will not be a significant reversal of revenue.

Contract Costs

Additionally, the Company has evaluated ASC Topic 340 - Other Assets and Deferred Cost ("ASC 340") which requires companies to defer certain incremental cost to obtain customer contracts, and certain costs to fulfill customer contracts.

Incremental cost to obtain - The Company defers certain costs to obtain customer contracts primarily as they relate to commission-based compensation plans for selling new franchise agreements. These incremental costs are deferred and amortized over a 10-year period, which is consistent with the term of the contract. The balance of cost to obtain is included with Other assets on the Consolidated balance sheets.

Costs to fulfill - The Company has evaluated the need to capitalize costs to fulfill customer contracts and has determined that there are no costs that meet the definition for capitalization under ASC 340.

Disaggregation of Revenue

The following tables disaggregates revenue by source (*in thousands*):

	Year Ended December 31,		
	2023	2022	2021
<u>Type of revenue stream:</u>			
Commissions and agency fees			
Renewal commissions	\$ 70,730	\$ 57,543	\$ 39,111
New business commissions	23,411	24,126	22,108
Agency fees	8,174	10,912	11,506
Contingent commissions	13,746	7,684	9,926
Franchise revenues			
Renewal royalty fees	107,524	77,346	46,079
New business royalty fees	23,168	18,244	14,616
Initial franchise fees	11,238	10,853	6,516
Other franchise revenues	1,843	1,279	297
Interest income	1,443	1,403	1,153
Total revenues	\$ 261,276	\$ 209,390	\$ 151,312
<u>Timing of revenue recognition:</u>			
Transferred at a point in time	\$ 102,315	\$ 92,581	\$ 72,725
Transferred over time	158,961	116,809	78,587
Total revenues	\$ 261,276	\$ 209,390	\$ 151,312

Contract Balances

The following table provides information about receivables, cost to obtain, and contract liabilities from contracts with customers (in thousands):

	December 31, 2023	December 31, 2022	Increase/(decrease)
Cost to obtain franchise contracts ⁽¹⁾	\$ 2,309	\$ 3,255	\$ (946)
Commissions and agency fees receivable, net ⁽²⁾	12,903	14,440	(1,537)
Receivable from franchisees, net ⁽²⁾	18,989	28,767	(9,778)
Contract liabilities ⁽²⁾⁽³⁾	27,099	46,553	(19,454)

(1) Cost to obtain franchise contracts is included in Other assets on the consolidated balance sheets.

(2) Includes both the current and long term portion of this balance.

(3) Initial Franchise Fees to be recognized over the life of the contract

Significant changes in contract liabilities are as follows (in thousands):

	December 31, 2023	December 31, 2022
Contract liability at beginning of period	\$ 46,553	\$ 48,608
Revenue recognized during the period	(11,238)	(10,853)
New deferrals ⁽¹⁾	4,095	21,700
Write offs ⁽²⁾	(12,311)	(12,902)
Contract liability at end of period	\$ 27,099	\$ 46,553

(1) Initial franchise fees where the consideration is received from the customer for services which are to be transferred to the franchisee over the term of the franchise agreement

(2) Franchise Fees, net of recognized revenue, no longer deferred due to the termination of the Franchise Agreement.

Anticipated Future Recognition of Deferred Initial Franchise Fees

The following table reflects the estimated initial franchise fees (contract liability) to be recognized in the future related to performance obligations that are unsatisfied at the end of the period (in thousands):

Estimate for the year ended December 31:	
2024	\$ 4,129
2025	3,896
2026	3,773
2027	3,584
2028	3,278
Thereafter	8,439
	\$ 27,099

4. Franchise fees receivable

The balance of Franchise fees receivable included in receivable from franchisees in the consolidated balance sheets consisted of the following (in thousands):

	December 31,	
	2023	2022
Franchise fees receivable	\$ 15,096	\$ 35,606
Less: Unamortized discount	(4,388)	(9,896)
Less: Allowance for uncollectible franchise fees	(223)	(487)
Total franchise fees receivable	\$ 10,485	\$ 25,223

Activity in the allowance for uncollectible franchise fees was as follows *(in thousands)*:

Balance at December 31, 2021	\$	303
Charges to bad debts		4,078
Write offs		(3,894)
Balance at December 31, 2022		487
Charges to bad debts		1,319
Write offs		(1,583)
Balance at December 31, 2023	\$	223

5. Allowance for uncollectible agency fees

Activity in the allowance for uncollectible agency fees was as follows *(in thousands)*:

Balance at December 31, 2021	\$	489
Charges to bad debts		2,120
Write offs		(2,159)
Balance at December 31, 2022	\$	450
Charges to bad debts		1,480
Write offs		(1,421)
Balance at December 31, 2023	\$	508

6. Property and equipment

Property and equipment consisted of the following at *(in thousands)*:

	December 31,	
	2023	2022
Furniture & fixtures	\$ 11,306	\$ 9,772
Computer equipment	4,482	4,041
Network equipment	436	423
Phone system	326	326
Leasehold improvements	36,285	36,009
Total	52,834	50,571
Less accumulated depreciation	(22,518)	(15,224)
Property and equipment, net	\$ 30,316	\$ 35,347

Depreciation expense was \$7.6 million, \$6.1 million, and \$4.5 million for the years ended December 31, 2023, 2022, and 2021, respectively.

7. Intangible assets

Intangible assets consisted of the following (in thousands):

	December 31,		Weighted average amortization period (years)
	2023	2022	
Computer software & web domain	\$ 13,509	\$ 5,970	9.01
Books of business	6,895	—	7.36
Less accumulated amortization	(3,138)	(1,483)	
Intangible assets, net	\$ 17,266	\$ 4,487	

Amortization expense was \$1.7 million, \$0.8 million, and \$0.4 million for the years ended December 31, 2023, 2022, and 2021, respectively.

Expected amortization for the next five calendar years as of December 31, 2023 are as follows (in thousands):

2024	\$ 2,645
2025	2,215
2026	1,858
2027	1,844
2028 and thereafter	8,704
Total	\$ 17,266

8. Employee benefit obligation

The Company has adopted a qualified deferred compensation plan under section 401(k) of the Internal Revenue Code. Full-time employees over the age of 21 with six months of service are eligible to participate. Under the plan, the Company's contribution is based on a discretionary matching of 100% of salary deferral elected by each eligible employee up to a maximum of 3% of compensation. The Company's matching portion vests over a four-year period, after which time the employee becomes fully vested and all future contributions will vest immediately.

Matching contributions may be changed at the discretion of the Company. Company contributions totaled \$1.5 million, \$1.0 million, and \$1.0 million for the years ended December 31, 2023, 2022, and 2021.

9. Debt

On July 21, 2021, the Company refinanced its \$25.0 million revolving credit facility and \$80.0 million term note payable to a \$50.0 million revolving credit facility and \$100.0 million term note payable in order to obtain a more favorable interest rate on the outstanding debt. The Company has the right, subject to approval by the administrative agent and each issuing bank, to increase the commitments under the credit facilities an additional \$25.0 million.

The \$50.0 million revolving credit facility accrues interest on amounts drawn at an initial interest rate of LIBOR plus 2.50%, then at an interest rate determined by the Company's leverage ratio for the preceding period. On April 26, 2023, the Company entered into Amendment No.1 of the Second Amended and Restated Credit Agreement, providing for the replacement of LIBOR with SOFR. At December 31, 2023, the Company had not drawn against the revolver. At December 31, 2023, the Company had a letter of credit of \$0.2 million applied against the maximum borrowing availability, thus amounts available to draw totaled \$49.8 million. The revolving credit facility is collateralized by substantially all the Company's assets, which includes rights to future commissions. Interest payments on the revolving credit facility totaled \$0.1 million, \$0.7 million, and \$0.4 million for the years ended December 31, 2023, 2022, and 2021, respectively.

The \$100.0 million term note initially accrued interest at an interest rate of LIBOR plus 2.25%, then at an interest rate determined by the Company's leverage ratio for the preceding period. As of December 31, 2023, the Company was in the less than 1.50x leverage ratio tranche, accruing interest of SOFR plus 1.75%. The aggregate principal amount of the term note as of December 31, 2023 is \$77.5 million, payable in quarterly installments of \$0.6 million for the first twelve months, \$1.3 million for the next twelve months, \$1.9 million for the next twelve months, and \$2.5

million for the last twelve months, with a balloon payment of \$65.6 million on June 21, 2026. On May 31, 2023, the Company paid an additional \$10.0 million toward the term note (with no prepayment penalty), reducing the final balloon payment to \$55.6 million. The term note is collateralized by substantially all the Company's assets, which includes rights to future commissions.

The interest rate for each leverage ratio tier are as follows:

Leverage Ratio	Interest Rate
< 1.50x	SOFR + 175 bps
> 1.50x	SOFR + 200 bps
> 2.50x	SOFR + 225 bps
> 3.50x	SOFR + 250 bps

Maturities of the term note payable for the next five calendar years as of December 31, 2023 are as follows (*in thousands*):

	Amount
2024	\$ 9,375
2025	10,000
2026	58,125
2027	—
2028	—
Total	\$ 77,500

There is nothing drawn against the revolver which is coterminous with the term loan and is due in full on June 21, 2026.

Loan origination fees of \$0.6 million at December 31, 2023 are reflected as a reduction to the note balance and are amortized through interest expense.

The Company's note payable agreement contains certain restrictions and covenants. Under these restrictions, the Company is limited in the amount of debt incurred and distributions payable. In addition, the credit agreement contains certain change of control provisions that, if broken, would trigger a default. Finally, the Company must maintain certain financial ratios. As of December 31, 2023, the Company was in compliance with these covenants.

Because of both instruments' origination date and variable interest rate, the note payable balance at December 31, 2023 and December 31, 2022, approximates fair value using Level 2 inputs, described below.

The framework for measuring fair value provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are described as follows:

- Level 1—Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets.
- Level 2—Significant other observable inputs other than Level 1 prices such as quoted prices in markets that are not active, quoted prices for similar assets or other inputs that are observable, either directly or indirectly, for substantially the full term of the asset.
- Level 3—Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

10. Income taxes

As a result of the Reorganization Transactions and the Offering, GSHD became the sole managing member of GF, which is treated as a partnership for U.S. federal and most applicable state and local income tax purposes. As a partnership, GF is not subject to U.S. federal and certain state and local income taxes. Any taxable income or loss generated by GF is passed through to and included in the taxable income or loss of its members, including GSHD, on a pro rata basis. GSHD is subject to U.S. federal income taxes, in addition to state and local income taxes, with respect to GSHD's allocable share of income of GF.

Income tax expense

The components of income tax expense are as follows (*in thousands*):

	Year Ended December 31,		
	2023	2022	2021
Current income taxes			
Federal	\$ —	\$ —	\$ —
State and local	755	271	226
Total current income taxes	755	271	226
Deferred income taxes			
Federal	3,169	(340)	(4,316)
State and local	(1,232)	2,568	1,798
Total deferred income taxes	1,937	2,228	(2,518)
Income tax expense (benefit)	\$ 2,692	\$ 2,499	\$ (2,292)

A reconciliation of income tax expense computed at the U.S. federal statutory income tax rate to the income tax expense recognized is as follows (*in thousands*):

	Year Ended December 31,		
	2023	2022	2021
Income before taxes	\$ 26,388	\$ 5,129	\$ 6,004
Income taxes at U.S. federal statutory rate	5,541	1,076	1,261
Tax on income not subject to entity level federal income tax	(2,034)	(483)	(617)
Permanent Differences:			
Non-deductible stock compensation costs	(1,760)	(1,478)	(4,530)
Non-deductible excess compensation	70	15	—
Non-deductible employee moving expenses	—	—	6
Meals & entertainment	152	101	25
Permanent Provision to Return	(53)	43	—
State income tax expense (benefit), net of federal benefit	(329)	2,268	1,553
Other reconciling items:			
Section 162(m) DTA Write-off	1,085	935	—
Other	20	22	10
Income tax expense (benefit)	\$ 2,692	\$ 2,499	\$ (2,292)

Deferred tax assets and liabilities

The components of deferred tax assets are as follows (*in thousands*):

	December 31, 2023	December 31, 2022
Net operating loss carryforwards	\$ 15,906	\$ 13,172
Investment in flow-through entity	165,303	142,146
Net deferred tax asset	<u>\$ 181,209</u>	<u>\$ 155,318</u>

GSHD has deferred tax assets resulting from tax basis adjustments to the assets of GF arising from redemptions of LLC Units and corresponding exchanges of Class B common stock for shares of Class A common stock. These tax basis adjustments have reduced the amount of tax we are required to pay, and are expected to reduce the amount of tax that GSHD would otherwise be required to pay in the future. See Tax Receivable Agreement subsection below for additional details.

GSHD also has income tax net operating loss carryforwards for federal and state purposes of \$72.5 million and \$0.7 million (post apportionment pre-tax), respectively. The federal net operating loss carryforwards are carried forward indefinitely and the state net operating loss carryforwards begin to expire in 2040.

Uncertain tax positions

GSHD has determined there are no material uncertain tax positions as of December 31, 2023.

Tax Receivable Agreement

GF has made an election under Section 754 of the Internal Revenue Code of 1986, as amended, and the regulations thereunder (the "Code") effective for each taxable year in which a redemption or exchange of LLC Units and corresponding Class B common stock for shares of Class A common stock occurs. Prior redemptions and exchanges have resulted, and future taxable redemptions or exchanges are expected to result in tax basis adjustments to the assets of GF that will be allocated to the Company and thus produce favorable tax attributes. These tax attributes would not be available to us in the absence of those transactions. These tax basis adjustments have reduced the amount of tax we are required to pay, and are expected to reduce the amount of tax that GSHD would otherwise be required to pay in the future.

GSHD entered into a tax receivable agreement ("TRA") with the Pre-IPO LLC Members on May 1, 2018 that provides for the payment by GSHD to the Pre-IPO LLC Members of 85% of the amount of cash savings, if any, in U.S. federal, state and local income tax or franchise tax that GSHD actually realizes as a result of (i) any increase in tax basis in GSHD's assets and (ii) tax benefits related to imputed interest deemed arising as a result of payments made under the TRA.

During the years ended December 31, 2023, 2022 and 2021, an aggregate of 1.5 million, 2.4 million and 1.5 million LLC Units, respectively, were redeemed by the Pre-IPO LLC Members for newly-issued shares of Class A common stock. In connection with these redemptions, we received 1.5 million, 2.4 million and 1.5 million LLC Units, which resulted in an increase in the tax basis of our investment in GF subject to the provisions of the TRA. We recognized a liability for the TRA Payments due to the Pre-IPO LLC Members, representing 85% of the aggregate tax benefits we expect to realize from the tax basis increases related to the redemptions of LLC Units, after concluding it was probable that such TRA Payments would be paid based on our estimates of future taxable income. As of December 31, 2023 and 2022, the total amount of TRA Payments due to the Pre-IPO LLC Members under the TRA was \$149.3 million and \$125.7 million, respectively, of which \$0.0 million and \$0.0 million, respectively, was current and included in Accounts payables and accrued expenses on the Consolidated balance sheets.

11. Stockholder's equity

Class A Common Stock

GSHD has a total of 24,966 thousand and 23,034 thousand shares of its Class A common stock outstanding at December 31, 2023 and 2022, respectively. Each share of Class A common stock holds economic rights and entitles its holder to one vote per share on all matters submitted to a vote of the stockholders of GSHD.

Class B Common Stock

GSHD has a total of 12,954 thousand and 14,471 thousand shares of its Class B common stock outstanding at December 31, 2023 and 2022, respectively. Each share of Class B common stock has no economic rights but entitles its holder to one vote per share on all matters submitted to a vote of the stockholders of GSHD.

Holder of Class A common stock and Class B common stock vote together as a single class on all matters presented to GSHD's stockholders for their vote or approval, except as otherwise required by applicable law, by agreement, or by GSHD's certificate of incorporation.

Earnings Per Share

The following table sets forth the calculation of basic earnings per share ("EPS") based on net income attributable to GSHD for the year ended December 31, 2023, 2022, and 2021, divided by the basic weighted average number of Class A common stock as of December 31, 2023 and 2022 (*in thousands, except per share amounts*).

Diluted EPS of Class A common stock is computed by dividing net income attributable to GSHD by the weighted average number of shares of Class A common stock outstanding adjusted to give effect to potentially dilutive securities.

Shares of the Company's Class B common stock do not share in the earnings or losses attributable to Goosehead Insurance, Inc. and are therefore not participating securities. As such, separate presentation of basic and diluted earnings per share of Class B common stock under the two-class method has not been presented. Shares of the Company's Class B common stock are, however, considered potentially dilutive shares of Class A common stock because shares of Class B common stock, together with the related LLC Units, are exchangeable into shares of Class A common stock on a one-for-one basis. The Company calculates the effects of the conversion of Class B shares to Class A shares using the "if-converted" method and includes such effects in the calculation of diluted EPS if the effects are dilutive.

The following table summarizes the calculation of EPS for the years ended December 31, 2023, 2022, and 2021 (*in thousands*):

	Year Ended December 31,		
	2023	2022	2021
Numerator:			
Net income attributable to GSHD - Basic	\$ 14,140	\$ 565	\$ 5,403
Add: net income attributable to non-controlling interests ⁽¹⁾	9,556	—	—
Less: income tax effect on income attributable to non-controlling interests assuming conversion of Class B common shares ⁽¹⁾	(2,524)	—	—
Net income available to GSHD - Diluted	<u>\$ 21,172</u>	<u>\$ 565</u>	<u>\$ 5,403</u>
Denominator:			
Basic EPS			
Weighted average outstanding Class A common shares - Basic	23,929	20,995	19,181
Earnings per share of Class A common stock - Basic	\$ 0.59	\$ 0.03	\$ 0.28
Diluted EPS			
Weighted average outstanding Class A common shares - Basic	23,929	20,995	19,181
Effect of dilutive securities:			
Weighted average outstanding Class B common shares (if-converted) ⁽¹⁾	13,769	—	—
Stock options ⁽²⁾	657	778	1,632
Weighted average outstanding Class A common shares - Diluted	<u>38,356</u>	<u>21,773</u>	<u>20,813</u>
Earnings per share of Class A common stock - Diluted	\$ 0.55	\$ 0.03	\$ 0.26

(1) For the year ended December 31, 2023, the impact of the conversion of Class B common shares to Class A common shares calculated under the if-converted method was dilutive, and as such, (a) 13,769 common shares (assuming the conversion of all outstanding class B common stock) were included in the Weighted average outstanding Class A common shares - Diluted and (b) \$7.0 million of non-controlling interest net income (after incremental tax effect from assuming conversion of all outstanding class B common stock), was added back to Net income available to GSHD - Diluted. For the years 2022 and 2021, the impact of the conversion of Class B common shares to Class A common shares is excluded from the calculation of Diluted EPS because inclusion of such shares would be anti-dilutive.

(2) Dilutive stock options is computed using the treasury stock method, which are not participating securities

12. Non-controlling interest

Non-Controlling Interests

Following the Offering, GSHD became the sole managing member of GF and, as a result, it consolidates the financial results of GF. GSHD reports a non-controlling interest representing the economic interest in GF held by the other members of GF.

GF makes distributions to the LLC Unit holders on a pro rata basis to facilitate the LLC Unit holder's quarterly tax payments. For the years ended December 31, 2023 and 2022, GF made distributions of \$28.1 million and \$0.0 million, of which \$10.9 million and \$0.0 million was made to Pre-IPO LLC Members. The remaining \$17.1 million and \$0.0 million was made to GSHD and was eliminated in consolidation.

Under the amended and restated Goosehead Financial, LLC Agreement ("GF LLC Agreement"), the Pre-IPO LLC Members have the right, from and after the completion of the Offering (subject to the terms of the amended and restated Goosehead Financial, LLC Agreement), to require GSHD to redeem all or a portion of their LLC Units for, at GSHD's election, newly-issued shares of Class A common stock on a one-for-one basis or a cash payment equal to the volume weighted average market price of one share of GSHD's Class A common stock for each LLC Unit redeemed (subject to customary adjustments, including for stock splits, stock dividends and reclassifications) in accordance with the terms of the amended and restated Goosehead Financial, LLC Agreement. Additionally, in the event of a redemption request by a Pre-IPO LLC Member, GSHD may, at its option, effect a direct exchange of cash or Class A common stock for LLC Units in lieu of such a redemption. Shares of Class B common stock will be canceled on a one-for-one basis if GSHD, at the election of a Pre-IPO LLC Member, redeems or exchanges LLC Units of such Pre-IPO LLC Member pursuant to the terms of the amended and restated Goosehead Financial, LLC Agreement. Except for transfers to GSHD pursuant to the amended and restated Goosehead Financial, LLC Agreement or to certain permitted transferees, the Pre-IPO LLC Members are not permitted to sell, transfer or otherwise dispose of any LLC Units or shares of Class B common stock.

During 2023 and 2022, an aggregate of 1.5 million and 2.4 million LLC Units, respectively, were redeemed by the non-controlling interest holders. Pursuant to the GF LLC Agreement, we issued 1.5 million and 2.4 million shares of Class A common stock in connection with these redemptions and received 1.5 million and 2.4 million LLC Interests, increasing our ownership interest in GF. Simultaneously, and in connection with these redemptions, 1.5 million and 2.4 million shares of Class B common stock were surrendered and canceled.

The following table summarizes the ownership interest in GF as of December 31, 2023 and 2022 (in thousands):

	December 31, 2023		December 31, 2022	
	LLC Units	Ownership %	LLC Units	Ownership %
Number of LLC Units held by GSHD	24,966	65.8%	23,034	61.4%
Number of LLC Units held by non-controlling interest holders	12,954	34.2%	14,471	38.6%
Number of LLC Units outstanding	37,920	100.0%	37,505	100.0%

The weighted average ownership percentages for the applicable reporting periods are used to attribute net income to GSHD and the non-controlling interest holders. The non-controlling interest holders' weighted average ownership percentage for the years ended December 31, 2023 and 2022 was 36.5% and 43.6%, respectively. All net income prior to the Offering is attributed to non-controlling interest holders.

13. Equity-based compensation

A summary of equity-based compensation expense during the years ended December 31, 2023, 2022, and 2021 is as follows (in thousands):

	Year Ended December 31,		
	2023	2022	2021
Stock options	\$ 23,989	\$ 19,642	\$ 7,292
Equity-based compensation expense	\$ 23,989	\$ 19,642	\$ 7,292

Stock options:

The Company granted additional stock options of 904,000, 1,482,000, and 153,500 to its Board of Directors and Managing Directors in 2023, 2022, and 2021, respectively. Board of Directors stock option awards have a three-year service period and vest in 12 equal quarterly installments over the service period. Managing Director stock options awards granted in 2021 have a four-year service period and vest in three equal annual installments, beginning at the end of the second year of service. Employee awards granted beginning in 2022 have a three-year service period and vest in equal annual installments beginning at the end of the first year of service. Both Board of Director and Managing Director stock option awards have a maximum contract term of ten years from the grant date. Upon exercise of an option, the Company issues a new share of stock.

The Company determines the grant date fair value of its stock option awards using the Black-Scholes valuation model and has elected to recognize forfeitures as they occur. A summary of the weighted average assumptions used for valuing stock options granted in the periods 2023, 2022, and 2021 are as follows:

	Year Ended December 31,		
	2023	2022	2021
Expected volatility	60% - 65%	55% - 65%	45 %
Expected dividend yield	— %	— %	— %
Expected term (in years)	2.75 - 4.75	3.25 - 4.00	4.25
Risk-free interest rate	3.44%- 4.06%	1.19% - 4.26%	0.29 %

A summary of stock option activity for the year ended December 31, 2023 is as follows (in thousands except per-share amounts):

	Stock Options	Weighted-average Exercise Price	Aggregate Intrinsic Value	Weighted-average Remaining Contractual Life (Years)
Outstanding as of December 31, 2022	2,689	\$ 63.84		
Granted	904	38.89		
Exercised	(409)	22.88		
Forfeited	(208)	64.19		
Expired	(30)	58.47		
Outstanding as of December 31, 2023	2,946	\$ 61.87	\$ 83,971	7.54
Options vested and exercisable as of December 31, 2023	1,174	\$ 58.94	\$ 37,693	6.33
Options unvested as of December 31, 2023	1,772	\$ 63.81	\$ 46,278	8.34

A summary of stock option activity for the years ended December 31, 2023, 2022 and 2021 is as follows (*in thousands except per-share amounts*):

	Year Ended December 31,		
	2023	2022	2021
Weighted-average grant-date fair value of options granted	\$ 19.08	41.71	47.43
Total intrinsic value of options exercised	\$ 16,424	\$ 14,373	\$ 42,663
Total fair value of shares vested during the year	\$ 23,269	\$ 8,876	\$ 2,568

A summary of unvested stock option activity for the years ended December 31, 2023, 2022 and 2021 is as follows (*in thousands except per-share amounts*):

	Stock Options	Weighted Average Grant Date Fair Value
Unvested as of December 31, 2022	1,783	\$ 34.75
Vested	(707)	32.92
Granted	904	19.08
Forfeited	(208)	29.47
Unvested as of December 31, 2023	1,772	\$ 28.11

As of December 31, 2023, total unrecognized compensation expense related to unvested stock options was \$28.6 million, which is expected to be recognized over a weighted average period of 1.49 years. Cash received from stock option exercises during the year ended December 31, 2023 was \$9.9 million.

14. Dividends

On July 28, 2021 GF approved an extraordinary dividend in the aggregate amount of \$60 million payable to holders of LLC Units, including GSHD. The board of directors of the Company subsequently declared an extraordinary dividend of \$1.63 (rounded) to all holders of Class A common stock of GSHD with a record date of August 9, 2021, which was paid on August 23, 2021. A summary of the total amounts declared and paid by GF is as follows (in thousands):

	LLC Units held as of August 9, 2021	Dividend Paid
Class A common stockholders	19,429	\$ 31,657
Class B common stockholders via LLC Units held	17,401	28,343
Total	36,830	\$ 60,000

Any future extraordinary dividends will be declared at the sole discretion of GF's managing members, with respect to GF, and the Company's board of directors, with respect to GSHD. In determining whether a future extraordinary dividend will be declared by the Company, the board of directors may, at its sole discretion, consider the following: the Company's financial condition and operating results, the Company's available cash and current and anticipated cash needs, the Company's capital requirements, any contractual, legal, tax and regulatory restrictions, general economic and business conditions, and such other factors or conditions as the board of directors deems relevant.

The Company did not approve or pay any dividends during the years ended December 31, 2023 and 2022.

15. Leases

At December 31, 2023, Goosehead was obligated under a number of operating leases, exclusively leases for premises and equipment used for business purposes. These leases generally have terms of 8 years or less, determined based on the contractual maturity of the lease, and include periods covered by options to extend or terminate the lease when the Company is reasonably certain that it will exercise those options. None of these lease agreements impose restrictions on the Company's ability to pay dividends, engage in debt or equity financing transactions or enter into further lease agreements. Certain of these leases contain escalation clauses that will increase rent payments based on maintenance, utility and tax increases, which are non-lease components and

variable in nature. The Company elected not to separate lease and non-lease components of a contract for its real estate and equipment leases. As such, real estate lease payments represent payments on both lease and non-lease components.

Operating lease liabilities and ROU assets are recognized at the lease commencement date based on the present value of the future minimum lease payments over the lease term. The future lease payments are discounted at a rate that represents the Company's collateralized borrowing rate for financing instruments of a similar term. We estimate this for our portfolio of leases using information obtained from our bankers. The ROU asset also includes any lease prepayments made, plus initial direct costs incurred, less any lease incentives received. Rent expense associated with operating leases is recognized on a straight-line basis over the lease term, and generally included in occupancy expense within General and administrative expenses in the Consolidated statements of operations.

The following table provides information related to the Company's leases as of December 31, 2023 and 2022 (*in thousands*):

	December 31, 2023	December 31, 2022
Right-of-use assets	\$ 38,406	\$ 44,080
Short term lease liabilities	8,897	6,627
Long term lease liabilities	57,382	64,947
Total lease liabilities	66,279	71,574
Weighted average remaining lease term (in years)	6.51	7.45
Weighted average incremental borrowing rate	4.0 %	3.9 %

The following schedule shows the components of lease cost for the years ended December 31, 2023 and 2022 (*in thousands*):

	December 31, 2023	December 31, 2022
Gross operating lease cost	\$ 8,016	\$ 7,034
Sublease income	(319)	(27)
Net lease cost	\$ 7,697	\$ 7,007

The following is a schedule of supplemental cash flow information related to leases for the year ended December 31, 2023 and 2022 (*in thousands*):

	December 31, 2023	December 31, 2022
Cash paid for amounts included in the measurement of lease liabilities		
Operating cash flows from operating leases	\$ (9,344)	\$ (5,615)
Right of use assets obtained in exchange for lease obligation		
Operating leases	\$ 927	\$ 15,907

The following is a schedule of future maturity of lease liability as of December 31, 2023 (in thousands):

2024	\$	11,292
2025		11,511
2026		11,733
2027		11,474
2028		10,678
Thereafter		18,576
Total lease payments		75,264
Less: imputed interest		(8,986)
Future maturity of lease liability	\$	66,279

As of December 31, 2023, the Company did not have any additional future operating lease commitments that were signed but had not yet commenced.

16. Segment information

The Company's Chief Operating Decision Maker, its Chief Executive Officer ("CEO"), reviews financial information presented on a consolidated basis for purposes of allocating resources and evaluating financial performance. Management views the Company's operations and manages its business as one operating segment. Accordingly, the Company determined that it operates in a single reportable segment. All of the Company's long-lived assets are located in the United States. As a result, beginning with the first quarter of 2022, GSHD has modified the presentation of its segment financial information with retrospective application to all prior periods presented. Since the Company operates in one operating segment, all required financial segment information can be found in the consolidated financial statements.

17. Litigation

From time to time, GSHD may be involved in various legal proceedings, lawsuits and claims incidental to the conduct of the Company's business. The Company records accruals for legal contingencies to the extent that it has concluded that it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. When a material loss contingency is reasonably possible but not probable, the Company does not record a liability, but instead discloses the nature and the amount of the claim, and an estimate of the loss or range of loss, if such an estimate can be made. In the opinion of the Company's management, the likely results of any ongoing legal matters are not expected, either individually or in the aggregate, to have a material adverse effect on the Company's financial position, results of operations or cash flows.

On November 10, 2022, a verified stockholder class action complaint for declaratory relief, captioned Mickey Dollens v. Goosehead Insurance, Inc., C.A. No. 2022-1018-JTL, was filed in the Court of Chancery of the State of Delaware (the "Dollens Action"), alleging certain corporate governance documents adopted by the Company were invalid under Delaware law. On August 8, 2023, the parties entered into a proposed settlement providing for certain non-monetary benefits to the class (i.e., revisions to the Company's Stockholder Agreement). A hearing is set for February 22, 2024 to, among other things, consider whether to grant final approval of the proposed settlement. Additionally, the plaintiff has petitioned the Court for attorneys' fees and litigation expenses. While there can be no assurance regarding the ultimate outcome of the petition, the Company believes a potential loss, if any, would not be material.

EXHIBIT F-2

Guarantee of Performance

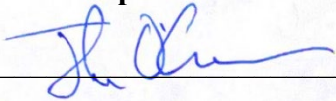
**GUARANTEE OF PERFORMANCE
FTC**

For value received, Goosehead Insurance Inc., a Delaware corporation located at 1500 Solana Blvd., Suite 4500, Westlake, TX 76262 (the “**Guarantor**”), absolutely and unconditionally guarantees to assume the duties and obligations of Goosehead Insurance Agency, LLC, a Delaware limited liability company located at 1500 Solana Blvd., Suite 4500, Westlake, TX 76262 (the “**Franchisor**”), under its franchise registration in each state where the franchise is registered, and under its Franchise Agreement identified in its Franchise Disclosure Document issued April 3, 2024, as it may be amended, and as that Franchise Agreement may be entered into with franchisees and amended, modified or extended from time to time. This guarantee continues until all such obligations of the Franchisor under its franchise registrations and the Franchise Agreement are satisfied or until the liability of Franchisor to its franchisees under the Franchise Agreement has been completely discharged, whichever first occurs. The Guarantor is not discharged from liability if a claim by a franchisee against the Franchisor remains outstanding. Notice of acceptance is waived. The Guarantor does not waive receipt of notice of default on the part of the Franchisor. This guarantee is binding on the Guarantor and its successors and assigns.

The Guarantor executes this guarantee in Westlake, Texas on the 3rd day of April, 2024.

Guarantor:

**Goosehead Insurance Inc.,
a Delaware corporation**

By:  _____

Name: John O'Connor

Title: General Counsel

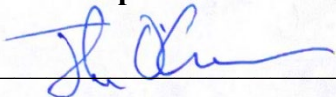
GUARANTEE OF PERFORMANCE
Virginia

For value received, absolutely and unconditionally guarantees the performance by Goosehead Insurance Inc., a Delaware corporation located at 1500 Solana Blvd., Suite 4500, Westlake, TX 76262 (the “**Guarantor**”) of all the obligations of Goosehead Insurance Agency, LLC, a Delaware limited liability company located at 1500 Solana Blvd., Suite 4500, Westlake, TX 76262 under its franchise registration in the State of Virginia and of its franchise agreements. This guarantee continues until all such obligations of Goosehead Insurance Agency, LLC, under its franchise registration and franchise agreements are satisfied. Goosehead Insurance Inc. is not discharged from liability if a claim by the franchisee against Goosehead Insurance Agency, LLC, remains outstanding. Notice of acceptance is waived. Notice of default on the part of Goosehead Insurance Agency, LLC, is not waived. This guarantee is binding on Goosehead Insurance Inc. and on its successors and assigns.

The Guarantor executes this guarantee in Westlake, Texas on the 3rd day of April, 2024.

Guarantor:

**Goosehead Insurance Inc.,
a Delaware corporation**

By:  _____

Name: John O'Connor

Title: General Counsel

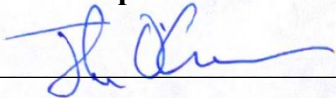
GUARANTEE OF PERFORMANCE
Illinois

For value received, Goosehead Insurance Inc. (“**Guarantor**”), a Delaware corporation located at 1500 Solana Blvd., Suite 4500, Westlake, TX 76262, absolutely and unconditionally guarantees to assume the duties and obligations of Goosehead Insurance Agency, LLC, a Delaware limited liability company located at 1500 Solana Blvd., Suite 4500, Westlake, TX 76262 (the “**Franchisor**”), under its franchise registration in each state where the franchise is registered, and under its Franchise Agreement identified in its 2024 Franchise Disclosure Document, as it may be amended, and as that Franchise Agreement may be entered into with franchisees and amended, modified or extended from time to time. This guarantee continues until all such obligations of the Franchisor under its franchise registrations and the Franchise Agreement are satisfied or until the liability of Franchisor to its franchisees under the Franchise Agreement has been completely discharged, whichever first occurs. The Guarantor is not discharged from liability if a claim by a franchisee against the Franchisor remains outstanding. Notice of acceptance is waived. The Guarantor does not waive receipt of notice of default on the part of the Franchisor. This guarantee is binding on the Guarantor and on its successors and assigns.

The Guarantor executes this guarantee in Westlake, Texas on the 3rd day of April, 2024.

Guarantor:

**Goosehead Insurance Inc.,
a Delaware corporation**

By:  _____

Name: John O'Connor

Title: General Counsel

EXHIBIT G-1

Goosehead Insurance Operations Manual

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EXHIBIT G-2

MUTUAL NON-DISCLOSURE AGREEMENT

This mutual non-disclosure agreement (this “**Agreement**”), dated as of the [Date], by and between Goosehead Insurance Agency, a Texas Limited Liability Company with its principal office located at 1500 Solana Boulevard, Suite 4500, Westlake, Texas 76262 (“**Goosehead**”), and [Name], located at [Address] (both parties hereto collectively referred to as the “**Parties**” and individually as a “**Party**”).

Recitals:

WHEREAS, Goosehead Insurance Agency and [Name] intend to discuss a possible transaction involving the Parties (“**Purpose**”), and for which Purpose certain confidential and proprietary information may be disclosed between the Parties; and

WHEREAS, a Party may receive (“**Recipient**”) and/or disclose to the other Party (“**Disclosing Party**”) certain technical, non-technical, financial, business and other proprietary and confidential information in relation to their respective businesses and affairs.

NOW THEREFORE, in consideration of the above premises the sufficiency of which is hereby acknowledged, the Parties mutually agree as follows:

1. Definition. “**Confidential Information**” shall mean any and all information disclosed to, or otherwise acquired or identified or observed by, a Party including its subsidiaries and affiliates, and each of their respective directors, officers and employees (collectively, “**Recipient’s Representatives**”), from the Disclosing Party and its affiliated companies, relating to the business of the Disclosing Party, whether communicated in writing, orally, electronically, photographically, or recorded in any other form of media, including, but not limited to, all sales and operating information, client lists and other client information, employee and other human resource information, existing and potential business and marketing plans and strategies, financial information, cost and pricing information, data media, know-how, designs, drawings, specifications, source codes, technical information, concepts, reports, methods, processes, techniques, operations, devices, and the like, whether or not the foregoing information is patented, tested, reduced to practice, or subject to copyright or any other intellectual property right. Confidential Information does not include information which (i) is or becomes generally available to the public other than as a result of disclosure by Recipient in breach of this Agreement; (ii) was available to Recipient on a non-confidential basis as shown in written records prior to its disclosure to Recipient by Disclosing Party; (iii) becomes available to Recipient on a non-confidential basis from a source other than Disclosing Party; *provided* that such source is not bound by a confidentiality agreement with Disclosing Party or is otherwise prohibited from transferring the information to Recipient by a contractual, legal or fiduciary obligation; or (iv) is independently developed by Recipient without any use of or benefit from the Confidential Information and such independent development can be documented by Recipient with written records.

2. Scope. This Agreement is intended to cover Confidential Information disclosed by each Party prior to, on and subsequent to the date hereof.

3. Obligations of Recipient. In consideration for the receipt of Confidential Information, Recipient shall hold all Confidential Information in strict confidence and with at least the same degree of care it uses to keep its own proprietary information confidential, but in no event shall it use less than a reasonable degree of care. Recipient shall not, without the prior written consent of Disclosing Party, disclose such information to any person for any reason at any time; *provided, however*, it is understood that Recipient may disclose any of the Confidential Information to those of the Recipient’s

Representatives who actually need such material for evaluating the proposed relationship for the Purpose on the condition that, prior to such disclosure, such Recipient's Representatives have agreed to be bound by the confidentiality obligations set forth herein or are otherwise bound by a statutory, fiduciary or another enforceable obligation of confidentiality; Recipient may also disclose any of the Confidential Information to the Recipient's agents or representatives who actually need such material for evaluating the proposed relationship for the Purpose on condition that, prior to such disclosure, such Recipient's agents and/or representatives have agreed in writing to be bound by the confidentiality obligations set forth herein; and provided further, however, that in any event, Recipient shall be fully liable for any breach of this Agreement caused by the disclosure of Confidential Information by such Recipient's Representatives. Notwithstanding anything herein to the contrary, neither Party may disclose the other Party's Confidential Information to any competitor of the other Party, without such other Party's prior written consent. The term "**person**" as used in this Agreement shall be broadly interpreted to include, without limitation, any corporation, company, partnership, organization, association, entity or individual.

4. Compelled Disclosure. In the event that Recipient or any of Recipient's Representatives is requested or required (by oral questions, interrogatories, requests for information or documents, subpoena, civil investigative demand or similar incidents) to disclose any of the Confidential Information, it is agreed that Recipient or such Recipient's Representative, as the case may be, will provide Disclosing Party with prompt notice of such request(s) so that Disclosing Party may seek an appropriate protective order or other appropriate remedy and/or waive compliance with the confidentiality provisions of this Agreement. In the event that such protective order or other remedy is not obtained, or Disclosing Party grants a waiver hereunder, Recipient or such Recipient's Representative may furnish that portion (and only that portion) of the Confidential Information which Recipient is legally compelled to disclose and will exercise reasonable efforts to obtain assurance that confidential treatment will be accorded any Confidential Information so furnished.

5. Use. Recipient shall not use any Confidential Information for any reason other than as may be necessary for the Purpose. Recipient agrees to make no other use of the Confidential Information or to incorporate any Confidential Information into any work or product. Further, Recipient acknowledges that Recipient is aware (and that Recipient's Representatives have been or will be advised by Recipient) that the United States and other applicable securities laws prohibit any person who has received from an issuer material nonpublic information relating to an issuer of securities from purchasing or selling securities of such issuer or from communicating such information to any other person under circumstances in which it is reasonably foreseeable that such person is likely to purchase or sell such securities.

6. Ownership. Recipient recognizes that all tangible information relating to Confidential Information, including notes, reports and other documents prepared by Recipient in connection with the Purpose, including all copies thereof, are and shall be the sole property of Disclosing Party, and Recipient shall keep the same at all times in its custody and subject to Recipient's control. The Recipient does not hereby and shall not acquire by implication or otherwise any right in or title to or license in respect of the Confidential Information disclosed to it by the Disclosing Party.

7. Return of Confidential Information. Within thirty (30) business days following the termination of this Agreement or the written request of Disclosing Party, Recipient will deliver to Disclosing Party all documents or other materials furnished by Disclosing Party to Recipient constituting Confidential Information, together with all copies thereof stored in any media in the possession of Recipient. In the event of such request, all other documents or other materials constituting Confidential Information, including any analyses, compilations, or other documents prepared by or on behalf of the Recipient, together with all copies thereof stored in any media in the possession of Recipient, will be destroyed with any such destruction confirmed by Recipient in writing to Disclosing Party.

8. No Warranties. THE CONFIDENTIAL INFORMATION DISCLOSED HEREUNDER IS PROVIDED "AS IS" AND THE DISCLOSING PARTY MAKES NO REPRESENTATION OR WARRANTY AS TO THE ACCURACY OR COMPLETENESS THEREOF.

9. No Obligation. Neither Party shall make any commitment or incur any expense or charge for or in the name of the other Party. Neither Party has any obligation by virtue of this Agreement to procure any products or services from the other Party or to enter into any further business relationship or to refrain either of the Parties from entering into an agreement with any other person. Neither execution nor performance of this Agreement shall be construed or deemed to have established any joint venture or partnership or have created the relationship of principal and agent between the Parties.

10. Remedies. Recipient acknowledges that money damages may be incalculable and an insufficient remedy for any breach of this agreement by Recipient and that any such breach may cause Disclosing Party irreparable harm. Accordingly, Recipient also agrees that, in the event of any breach or threatened breach of this Agreement, Disclosing Party, in addition to any other remedies at law or in equity it may have, shall be entitled, without the requirement of posting a bond or other security, to equitable relief, including injunctive relief and specific performance.

11. Termination. This Agreement may be terminated by either Party by giving the other Party no less than thirty (30) days prior written notice; *provided, however*, that, notwithstanding anything herein to the contrary, each Party's obligations with respect to each item of the other Party's Confidential Information will survive for a period of three (3) years following the disclosure of the applicable Confidential Information.

12. Governing Law; Arbitration. This Agreement shall be governed by and interpreted in accordance with the laws of Texas, without regard to its conflict of law principles. Any dispute, claim, controversy, or cause of action incident to or arising from the terms of this Agreement, or the relationship created by this Agreement, shall be resolved by binding arbitration. The arbitration shall be administered by JAMS, Inc. (formerly, "Judicial Arbitration and Mediation Services, Inc.") ("**JAMS**") and shall be conducted pursuant to the JAMS commercial rules. The arbitration will be administered by the JAMS office at its location nearest to Goosehead's then-current principal place of business (currently, Westlake, Texas), by a single arbitrator selected in accordance with the JAMS rules.

13. Amendments. This Agreement may not be and shall not be deemed or construed to have been modified, amended, rescinded or canceled in whole or in part, except by written instrument signed by the Parties hereto which makes specific reference to this Agreement and which specifies that this Agreement is being modified, amended, rescinded or canceled.

14. Severability. If any provision of this Agreement shall be declared invalid or illegal for any reason whatsoever, then, notwithstanding such invalidity or illegality, the remaining terms and provisions of this Agreement shall remain in full force and effect in the same manner as if the invalid or illegal provision had not been contained herein.

15. Waivers. No failure on the part of either Party to exercise, and no delay in exercising, any right or remedy hereunder shall operate as a waiver thereof, nor shall any single or partial exercise of any right or remedy hereunder preclude any other or a future exercise thereof or the exercise of any other right or remedy granted hereby, or by any related document, or by law. Any failure of a Party to comply with any obligation contained in this Agreement may be waived by the Party entitled to the benefit thereof only by a written instrument duly executed and delivered by the Party granting such waiver, which instrument makes specific reference to this Agreement and the provision to which it relates and describes the right or obligation consented to, waived or purported to be violated.

16. Entire Agreement; No Assignment; Counterparts. This Agreement contains the entire agreement and understanding between the Parties hereto relating to the subject matter hereof and supersedes all other prior agreements and understandings, both written and oral, between the Parties with respect to the subject matter hereof. This Agreement may not be assigned by Recipient by operation of law or otherwise without the written consent of the other Party, which consent shall not be unreasonably withheld or delayed. This Agreement may be executed in several counterparts, each of which will be deemed an original, and all of which taken together will constitute one single Agreement between the Parties with the same effect as if all the signatures were upon the same instrument.

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be executed by their duly authorized representatives effective as of the date and year first above written.

Goosehead Insurance Agency, LLC

By: _____

By: _____

Name: _____

Name: _____

Title: _____

EXHIBIT H
STATE ADDENDA AND AMENDMENTS

**ADDENDUM TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE DISCLOSURE DOCUMENT
FOR THE STATE OF CALIFORNIA**

In recognition of the requirements of California's Franchise Investment Law and the California Franchise Relations Act, the Goosehead Insurance Agency, LLC Franchise Disclosure Document shall be supplemented as follows:

1. California Corporations Code, Section 31125, requires Franchisor to give Franchisee a disclosure document, approved by the Department of Business Oversight, before a solicitation of a proposed material modification of an existing franchise.
2. THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE DISCLOSURE DOCUMENT.
3. Item 3 of the Disclosure Document is modified by adding the following paragraph to the end thereof:

Neither Goosehead Insurance Agency, LLC nor any person listed in Item 2 of this Disclosure Document is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities Exchange Act of 1934, 15 U.S.C.A. 78a et seq., suspending or expelling these persons from membership in this association or exchange.

4. Item 17 of the Disclosure Document is modified by adding the following paragraphs to the end of Item 17:

California Business and Professions Code Sections 20000 through 20043 provide rights to Franchisee concerning termination, transfer or non-renewal of a franchise. If the Franchise Agreement contains a provision that is inconsistent with the law, the law will control.

The Franchise Agreement provides for termination upon bankruptcy. This provision may not be enforceable under federal bankruptcy law (11 U.S.C.A. Sec. 101 et seq.).

The Franchise Agreement contains a covenant not to compete which extends beyond the termination of the franchise. This provision may not be enforceable under California law.

Prospective franchisees are encouraged to consult private legal counsel to determine the applicability of California and federal laws (such as Business and Professions Code Section 20040.5, Code of Civil Procedure Section 1281, and the Federal Arbitration Act) to any provisions of a franchise agreement restricting venue to a forum outside the State of California.

The Franchise Agreement requires application of the laws of the State of Texas. This provision may not be enforceable under California law.

The Franchise Agreement requires Franchisee to sign a general release of claims upon renewal or transfer of the Franchise Agreement. California Corporations Code Section 31512 provides that any condition, stipulation or

provision purporting to bind any person acquiring any franchise to waive compliance with any provision of that law or any rule or order thereunder is void. Section 31512 voids a waiver of Franchisee's rights under the Franchise Investment Law (California Corporations Code Section 31000–31516). Business and Professions Code Section 20010 voids a waiver of Franchisee's rights under the Franchise Relations Act (Business and Professions Code Sections 20000–20043).

5. We maintain an Internet website at www.goosehead.com. OUR WEBSITE HAS NOT BEEN REVIEWED OR APPROVED BY THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION AND INNOVATION. ANY COMPLAINTS CONCERNING THE CONTENT OF THIS WEBSITE MAY BE DIRECTED TO THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION AND INNOVATION AT www.dpfi.ca.gov.
6. This Addendum shall be effective only to the extent that jurisdictional requirements of the California Franchise Investment Law or the California Franchise Relations Act are met independently of and without reference to this Addendum. This Addendum shall have no effect if the jurisdictional requirements of the California Franchise Investment Law or the California Franchise Relations Act are not met.
7. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**AMENDMENT TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
FOR THE STATE OF CALIFORNIA**

In recognition of the requirements of California's Franchise Investment Law and the California Franchise Relations Act, the Goosehead Insurance Agency, LLC Franchise Agreement shall be supplemented as follows:

1. Section 17.3 of the Franchise Agreement is amended to read as follows:

17.3.1 Except as otherwise provided in Sections 17.1 and 17.2 of this Agreement, you will have 60 days after your receipt from us of a written notice of default within which to remedy any default under this Agreement and to provide evidence thereof to us. You may avoid termination by immediately initiating a remedy to cure such default and curing it to our satisfaction within the sixty-day period, and by promptly providing proof thereof to us. If any such default is not cured within the specified time, or such longer period as applicable law may require, this Agreement will terminate without further notice to you, effective immediately upon the expiration of the sixty-day period or such longer period as applicable law may require. You will be in default pursuant to this Section 17.3 for failure substantially to comply with any of the requirements imposed by this Agreement, as it may from time to time reasonably be supplemented by the Manual, or failure to carry out the terms of this Agreement in good faith. Such defaults include, but are not limited to, the following illustrative events:

2. This Amendment shall be effective only to the extent that jurisdictional requirements of the California Franchise Investment Law or the California Franchise Relations Act are met independently of and without reference to this Amendment. This Amendment shall have no effect if the jurisdictional requirements of the California Franchise Investment Law or the California Franchise Relations Act are not met.
3. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, we and you agree to be bound by the terms of this Amendment to be effective as of the Effective Date of the Franchise Agreement.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____
Name: John O'Connor
Title: General Counsel

By: _____
Name: _____
Title: Agency Owner

**ADDENDUM TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE DISCLOSURE DOCUMENT
FOR THE STATE OF ILLINOIS**

In recognition of the requirements of the Illinois law, the Goosehead Insurance Agency, LLC Franchise Disclosure Document shall be supplemented as follows:

Illinois law shall apply to and govern the Franchise Agreement.

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Franchisees' right upon Termination and Non-Renewal are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

Payment of the Initial Franchise/Development Fees will be deferred until Franchisor has met its initial obligations to franchisee, and franchisee has commenced doing business. The financial assurance requirement was imposed by the Office of the Attorney General due to Franchisor's financial condition.

This Addendum is effective only to the extent that the jurisdictional requirements of the Illinois law are met independently of and without reference to this Addendum. This Addendum will have no effect if the jurisdictional requirements of the Illinois law are not met.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**AMENDMENT TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
FOR THE STATE OF ILLINOIS**

In recognition of the requirements of the Illinois law, the Goosehead Insurance Agency, LLC Franchise Agreement shall be supplemented as follows:

Illinois law shall apply to and govern the Franchise Agreement.

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Franchisees' right upon Termination and Non-Renewal are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

Payment of the Initial Franchise/Development Fees will be deferred until Franchisor has met its initial obligations to franchisee, and franchisee has commenced doing business. The financial assurance requirement was imposed by the Office of the Attorney General due to Franchisor's financial condition.

This Amendment shall be effective only to the extent that the jurisdictional requirements of the Illinois law are met independently of and without reference to this Amendment. This Amendment shall have no effect if the jurisdictional requirements of the Illinois law are not met.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, we and you agree to be bound by the terms of this Amendment to be effective as of the Effective Date of the Franchise Agreement.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____
Name: John O'Connor
Title: General Counsel

By: _____
Name: _____
Title: Agency Owner

**ADDENDUM TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE DISCLOSURE DOCUMENT
FOR THE STATE OF MARYLAND**

In recognition of the requirements of the Maryland Franchise Registration and Disclosure Law, the Franchise Disclosure Document for Goosehead Insurance Agency, LLC for use in the State of Maryland shall be amended as follows:

1. Item 5, "Initial Fees," and Item 7, "Estimated Initial Investment," are amended by the addition of the following language:

Based upon our financial condition, the Maryland Securities Commissioner has required a financial assurance. Therefore, all initial fees, deposits and payments owed by franchisees shall be deferred until we complete our pre-opening obligations to you under the Franchise Agreement.

2. Item 17, "Renewal, Termination, Transfer and Dispute Resolution," shall be amended by the addition of the following language:

The Franchise Agreement provides for termination upon bankruptcy of the franchisee. This provision may not be enforceable under the U.S. Bankruptcy Code (11 U.S.C. Section 101, et seq.).

Any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.

Any general release required as a condition of renewal, sale, and/or assignment/transfer shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law.

3. Exhibit I, "Franchisee Compliance Questionnaire," shall be amended by the addition of the following at the end of Exhibit I:

The representations under this Franchisee Compliance Questionnaire are not intended, nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

4. Each provision of this Addendum to the Disclosure Document shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Maryland Franchise Registration and Disclosure Law are met independently without reference to this Addendum.

5. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**AMENDMENT TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
FOR THE STATE OF MARYLAND**

In recognition of the requirements of the Maryland Franchise Registration and Disclosure Law, the parties to the attached Goosehead Insurance Agency, LLC Franchise Agreement (the "Agreement") agree as follows:

1. Section 2.2.6 of the Agreement, under the heading "Term and Renewal," shall be deleted in its entirety and shall have no force or effect, and the following shall be substituted in lieu thereof:

2.2.6 You agree to sign and deliver to us a release, in a form that we will provide (which will be a mutual release with limited exclusions), which will release all claims against us and our affiliates, and our respective officers, directors, members, managers, agents, and employees. If you are an entity, then your affiliates and your direct and indirect owners (and any other parties that we reasonably request) must also sign and deliver that release to us, excluding only such claims as the Franchisee may have under the Maryland Franchise Registration and Disclosure Law;

2. Section 4.1 of the Agreement, under the heading "Fees; Sales Reporting," is amended by adding the following language:

The Maryland Securities Commissioner requires us to defer payment of the Initial Franchise Fee and other deposits and initial payments owed by you to us until we have completed our pre-opening obligations under this Agreement and you begin operating the Franchised Business.

3. Section 16.5.1 of the Agreement, under the heading "Transfer of Interest," shall be deleted in its entirety and shall have no force or effect, and the following shall be substituted in lieu thereof:

16.5.1 The transferor must have executed a general release, in a form satisfactory to us, of any and all claims against us and our affiliates, successors, and assigns, and their respective officers, directors, members, managers, shareholders, partners, agents, representatives, servants, and employees in their corporate and individual capacities including, without limitation, claims arising under this Agreement, any other agreement between you and us, and/or our respective affiliates, and federal, state, and local laws and rules, excluding only such claims as the Franchisee may have under the Maryland Franchise Registration and Disclosure Law;

4. Sections 27.1, 27.2, and 27.3 of the Agreement, under the heading "Applicable Law and Dispute Resolution," shall be amended by the addition of the following language:

A franchisee may bring a lawsuit in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law. Any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within three (3) years after the grant of the franchise.

5. Section 28.1, 28.2, 28.4, 28.5, 28.7, 28.8, 28.10, and 28.12 are deleted in their entirety.

6. Section 28 of the Agreement, under the heading "Acknowledgments," shall be supplemented by the following:

The foregoing acknowledgments are not intended to nor shall they act as a release, estoppel or waiver of any liability under the Maryland Franchise Registration and Disclosure Law.

7. Each provision of this Amendment shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Maryland Franchise Registration and Disclosure Law are met independently without reference to this Amendment.

8. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, we and you agree to be bound by the terms of this Amendment to be effective as of the Effective Date of the Franchise Agreement.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____
Name: John O'Connor
Title: General Counsel

By: _____
Name: _____
Title: Agency Owner

**ADDENDUM TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE DISCLOSURE DOCUMENT
FOR THE STATE OF MICHIGAN**

THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU:

- (A) A PROHIBITION ON THE RIGHT OF A FRANCHISEE TO JOIN AN ASSOCIATION OF FRANCHISEES.
- (B) A REQUIREMENT THAT A FRANCHISEE ASSENT TO A RELEASE, ASSIGNMENT, NOVATION, WAIVER, OR ESTOPPEL WHICH DEPRIVES A FRANCHISEE OF RIGHTS AND PROTECTIONS PROVIDED IN THIS ACT. THIS SHALL NOT PRECLUDE A FRANCHISEE, AFTER ENTERING INTO A FRANCHISE AGREEMENT, FROM SETTLING ANY AND ALL CLAIMS.
- (C) A PROVISION THAT PERMITS A FRANCHISOR TO TERMINATE A FRANCHISE PRIOR TO THE EXPIRATION OF ITS TERM EXCEPT FOR GOOD CAUSE. GOOD CAUSE SHALL INCLUDE THE FAILURE OF THE FRANCHISEE TO COMPLY WITH ANY LAWFUL PROVISIONS OF THE FRANCHISE AGREEMENT AND TO CURE SUCH FAILURE AFTER BEING GIVEN WRITTEN NOTICE THEREOF AND A REASONABLE OPPORTUNITY, WHICH IN NO EVENT NEED BE MORE THAN 30 DAYS, TO CURE SUCH FAILURE.
- (D) A PROVISION THAT PERMITS A FRANCHISOR TO REFUSE TO RENEW A FRANCHISE WITHOUT FAIRLY COMPENSATING THE FRANCHISEE BY REPURCHASE OR OTHER MEANS FOR THE FAIR MARKET VALUE, AT THE TIME OF EXPIRATION, OF THE FRANCHISEE'S INVENTORY, SUPPLIES, EQUIPMENT, FIXTURES, AND FURNISHINGS. PERSONALIZED MATERIALS WHICH HAVE NO VALUE TO THE FRANCHISOR AND INVENTORY, SUPPLIES, EQUIPMENT, FIXTURES, AND FURNISHINGS NOT REASONABLY REQUIRED IN THE CONDUCT OF THE FRANCHISED BUSINESS ARE NOT SUBJECT TO COMPENSATION. THIS SUBSECTION APPLIES ONLY IF: (i) THE TERM OF THE FRANCHISE IS LESS THAN 5 YEARS; AND (ii) THE FRANCHISEE IS PROHIBITED BY THE FRANCHISE OR OTHER AGREEMENT FROM CONTINUING TO CONDUCT SUBSTANTIALLY THE SAME BUSINESS UNDER ANOTHER TRADEMARK, SERVICE MARK, TRADE NAME, LOGOTYPE, ADVERTISING, OR OTHER COMMERCIAL SYMBOL IN THE SAME AREA SUBSEQUENT TO THE EXPIRATION OF THE FRANCHISE OR THE FRANCHISEE DOES NOT RECEIVE AT LEAST 6 MONTHS ADVANCE NOTICE OF FRANCHISOR'S INTENT NOT TO RENEW THE FRANCHISE.
- (E) A PROVISION THAT PERMITS THE FRANCHISOR TO REFUSE TO RENEW A FRANCHISE ON TERMS GENERALLY AVAILABLE TO OTHER FRANCHISEES OF THE SAME CLASS OR TYPE UNDER SIMILAR CIRCUMSTANCES. THIS SECTION DOES NOT REQUIRE A RENEWAL PROVISION.
- (F) A PROVISION REQUIRING THAT ARBITRATION OR LITIGATION BE CONDUCTED OUTSIDE THIS STATE*. THIS SHALL NOT PRECLUDE THE FRANCHISEE FROM ENTERING INTO AN AGREEMENT, AT THE TIME OF ARBITRATION, TO CONDUCT ARBITRATION AT A LOCATION OUTSIDE THIS STATE.

- (G) A PROVISION WHICH PERMITS A FRANCHISOR TO REFUSE TO PERMIT A TRANSFER OF OWNERSHIP OF A FRANCHISE, EXCEPT FOR GOOD CAUSE. THIS SUBDIVISION DOES NOT PREVENT A FRANCHISOR FROM EXERCISING A RIGHT OF FIRST REFUSAL TO PURCHASE THE FRANCHISE. GOOD CAUSE SHALL INCLUDE, BUT IS NOT LIMITED TO:
- (i) THE FAILURE OF THE PROPOSED FRANCHISEE TO MEET THE FRANCHISOR'S THEN CURRENT REASONABLE QUALIFICATIONS OR STANDARDS.
 - (ii) THE FACT THAT THE PROPOSED TRANSFEREE IS A COMPETITOR OF THE FRANCHISOR OR SUBFRANCHISOR.
 - (iii) THE UNWILLINGNESS OF THE PROPOSED TRANSFEREE TO AGREE IN WRITING TO COMPLY WITH ALL LAWFUL OBLIGATIONS.
 - (iv) THE FAILURE OF THE FRANCHISEE OR PROPOSED TRANSFEREE TO PAY ANY SUMS OWING TO THE FRANCHISOR OR TO CURE ANY DEFAULT IN THE FRANCHISE AGREEMENT EXISTING AT THE TIME OF THE PROPOSED TRANSFER.
- (H) A PROVISION THAT REQUIRES THE FRANCHISEE TO RESELL TO THE FRANCHISOR ITEMS THAT ARE NOT UNIQUELY IDENTIFIED WITH THE FRANCHISOR. THIS SUBDIVISION DOES NOT PROHIBIT A PROVISION THAT GRANTS TO A FRANCHISOR A RIGHT OF FIRST REFUSAL TO PURCHASE THE ASSETS OF A FRANCHISE ON THE SAME TERMS AND CONDITIONS AS A BONA FIDE THIRD PARTY WILLING AND ABLE TO PURCHASE THOSE ASSETS, NOR DOES THIS SUBDIVISION PROHIBIT A PROVISION THAT GRANTS THE FRANCHISOR THE RIGHT TO ACQUIRE THE ASSETS OF A FRANCHISE FOR THE MARKET OR APPRAISED VALUE OF SUCH ASSETS IF THE FRANCHISEE HAS BREACHED THE LAWFUL PROVISIONS OF THE FRANCHISE AGREEMENT AND HAS FAILED TO CURE THE BREACH IN THE MANNER PROVIDED IN SUBDIVISION I.
- (I) A PROVISION WHICH PERMITS THE FRANCHISOR TO DIRECTLY OR INDIRECTLY CONVEY, ASSIGN, OR OTHERWISE TRANSFER ITS OBLIGATIONS TO FULFILL CONTRACTUAL OBLIGATIONS TO THE FRANCHISEE UNLESS PROVISION HAS BEEN MADE FOR PROVIDING THE REQUIRED CONTRACTUAL SERVICES.

THE FACT THAT THERE IS A NOTICE OF THIS OFFERING ON FILE WITH THE ATTORNEY GENERAL DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION, OR ENDORSEMENT BY THE ATTORNEY GENERAL.

* * * *

IF THE FRANCHISOR'S MOST RECENT FINANCIAL STATEMENTS ARE UNAUDITED AND SHOW A NET WORTH OF LESS THAN \$100,000.00, THE FRANCHISOR MUST, AT THE REQUEST OF THE FRANCHISEE, ARRANGE FOR THE ESCROW OF INITIAL INVESTMENT AND OTHER FUNDS PAID BY THE FRANCHISEE UNTIL THE OBLIGATIONS TO PROVIDE REAL ESTATE, IMPROVEMENTS, EQUIPMENT, INVENTORY, TRAINING, OR OTHER ITEMS INCLUDED IN THE FRANCHISE OFFERING ARE FULFILLED. AT THE OPTION OF THE FRANCHISOR, A SURETY BOND MAY BE PROVIDED IN PLACE OF ESCROW.

* * * *

THE NAME AND ADDRESS OF THE FRANCHISOR'S AGENT IN THIS STATE AUTHORIZED TO RECEIVE SERVICE OF PROCESS IS: MICHIGAN DEPARTMENT OF COMMERCE, CORPORATION AND SECURITIES BUREAU, 6546 MERCANTILE WAY, P.O. BOX 30222, LANSING, MICHIGAN 48910.

* * * *

ANY QUESTIONS REGARDING THIS NOTICE SHOULD BE DIRECTED TO:
DEPARTMENT OF THE ATTORNEY GENERAL'S OFFICE
CONSUMER PROTECTION DIVISION
ATTN: FRANCHISE
670 G. MENNEN WILLIAMS BUILDING
525 WEST LANSING
LANSING, MICHIGAN 48913

NOTE: NOTWITHSTANDING PARAGRAPH (F) ABOVE, WE INTEND TO, AND YOU AGREE THAT WE AND YOU WILL, ENFORCE FULLY THE PROVISIONS OF THE ARBITRATION SECTION OF OUR AGREEMENTS. WE BELIEVE THAT PARAGRAPH (F) IS UNCONSTITUTIONAL AND CANNOT PRECLUDE US FROM ENFORCING THE ARBITRATION PROVISIONS.

**ADDENDUM TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE DISCLOSURE DOCUMENT
FOR THE STATE OF MINNESOTA**

In recognition of the requirements of the Minnesota Franchises Law, Minn. Stat. §§ 80C.01 through 80C.22, and of the Rules and Regulations promulgated thereunder by the Minnesota Commissioner of Commerce, Minn. Rules §§ 2860.0100 through 2860.9930, the Franchise Disclosure Document for Goosehead Insurance Agency, LLC for use in the State of Minnesota shall be amended to include the following:

1. Item 13 is amended by the addition of the following language:

The franchisor will protect the franchisee's right to use the trademarks, service marks, trade names, logotypes or other commercial symbols or indemnify the franchisee from any loss, costs or expenses arising out of any claim, suite or demand regarding the use of the name.

2. Item 17, "Renewal, Termination, Transfer and Dispute Resolution," shall be amended by the addition of the following paragraphs:

With respect to franchisees governed by Minnesota law, we will comply with Minn. Stat. § 80C.14, Subds. 3, 4, and 5 which require, except in certain specified cases, that a franchisee be given 90 days' notice of termination (with 60 days to cure) and 180 days' notice of non-renewal of the Franchise Agreement, and that consent to the transfer of the franchise not be unreasonably withheld.

Pursuant to Minn. Rule 2860.4400D, any general release of claims that you or a transferor may have against us or our shareholders, directors, employees and agents, including without limitation claims arising under federal, state, and local laws and regulations shall exclude claims you or a transferor may have under the Minnesota Franchise Law and the Rules and Regulations promulgated thereunder by the Commissioner of Commerce.

Minn. Stat. § 80C.21 and Minn. Rule 2860.4400J prohibit us from requiring litigation to be conducted outside Minnesota, requiring waiver of a jury trial, or requiring you to consent to liquidated damages, termination penalties or judgment notes. In addition, nothing in the Disclosure Document or agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to jury trial, any procedure, forum, or remedies as may be provided for by the laws of the jurisdiction.

Minn. Stat. § 80C.17 prohibits any action from being commenced under the Minnesota Franchises Law more than three years after the cause of action accrues.

3. Each provision of this addendum shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Minnesota Franchises Law or the Rules and Regulations promulgated thereunder by the Minnesota Commission of Commerce are met independently without reference to this addendum to the Disclosure Document.

**AMENDMENT TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
FOR THE STATE OF MINNESOTA**

In recognition of the requirements of the Minnesota Franchises Law, Minn. Stat. §§ 80C.01 through 80C.22, and of the Rules and Regulations promulgated thereunder by the Minnesota Commissioner of Commerce, Minn. Rules §§ 2860.0100 through 2860.9930, the parties to the attached Goosehead Insurance Agency, LLC Franchise Agreement (the "Agreement") agree as follows:

1. Section 2.2.6 of the Agreement, under the heading "Term and Renewal," shall be deleted in its entirety and shall have no force or effect, and the following paragraph shall be inserted in its place:

2.2.6 You agree to sign and deliver to us a release, in a form that we will provide (which will be a mutual release with limited exclusions), which will release all claims against us and our affiliates, and our respective officers, directors, members, managers, agents, and employees. If you are an entity, then your affiliates and your direct and indirect owners (and any other parties that we reasonably request) must also sign and deliver that release to us, excluding only such claims as Franchisee may have that have arisen under the Minnesota Franchises Law and the Rules and Regulations promulgated thereunder by the Minnesota Commissioner of Commerce.

2. Section 2 of the Agreement, under the heading "Term and Renewal," shall be amended by the addition of the following paragraph:

Minnesota law provides franchisees with certain non-renewal rights. In sum, Minn. Stat. § 80C.14 (subd. 4) currently requires, except in certain specified cases, that a franchisee be given 180 days' notice of non-renewal of the Franchise Agreement.

3. Section 9 of the Agreement, under the heading "Proprietary Marks," shall be amended by the addition of the following paragraph:

Pursuant to Minnesota Stat. Sec. 80C.12, Subd. 1(g), Franchisor is required to protect any rights Franchisee may have to Franchisor's Marks.

4. Section 16.5.1 of the Agreement, under the heading "Transfer of Interest," shall be deleted in its entirety and shall have no force or effect, and the following paragraph shall be inserted in its place:

16.5.1 The transferor must have executed a general release, in a form satisfactory to us, of any and all claims against us and our affiliates, successors, and assigns, and their respective officers, directors, members, managers, shareholders, partners, agents, representatives, servants, and employees in their corporate and individual capacities including, without limitation, claims arising under this Agreement, any other agreement between you and us, and/or our respective affiliates, and federal, state, and local laws and rules, excluding only such claims as Franchisee may have under the Minnesota Franchises Law and the Rules and Regulations promulgated thereunder by the Minnesota Commissioner of Commerce.

5. Section 16 of the Agreement, under the heading "Transfer of Interest," shall be amended by the addition of the following paragraph:

Minnesota law provides franchisees with certain transfer rights. In sum, Minn. Stat. § 80C.14 (subd. 5) currently requires that consent to the transfer of the franchise may not be unreasonably withheld.

6. Section 17 of the Agreement, under the heading “Default and Termination” shall be amended by the addition of the following paragraph:

Minnesota law provides franchisees with certain termination rights. In sum, Minn. Stat. § 80C.14 (subd. 3) currently requires, except in certain specified cases, that a franchisee be given 90 days’ notice of termination (with 60 days to cure) of the Franchise Agreement.

7. Section 18.8 of the Agreement, under the heading “Obligations Upon Termination, Non-Renewal, or Expiration,” shall be deleted in its entirety and shall have no force or effect; and the following paragraph shall be substituted in its place:

18.8 Pay Damages. You agree to pay us all damages, costs, and expenses (including without limitation reasonable attorneys’ fees, court costs, discovery costs, and all other related expenses) that we incur as a result of your default under this Agreement and/or subsequent to the termination or expiration of this Agreement in seeking injunctive or other relief for the enforcement of any provisions of this Section 18, which will be in addition to amounts due to us under Section 18.11 below.

8. Sections 27.5 and 27.9 of the Agreement, under the heading “Applicable Law and Dispute Resolution,” shall be deleted in their entirety and shall have no force or effect; and the following paragraphs shall be substituted in its place:

27.5 Injunctions. Nothing contained in this Agreement will bar our right to seek injunctive relief in a court of competent jurisdiction against threatened conduct that will cause us loss or damages, under the usual equity rules, including the applicable rules for obtaining restraining orders and preliminary injunctions.

27.9 Payment of Legal Fees. You agree to pay us all damages, costs and expenses (including without limitation reasonable attorneys’ fees, court costs, discovery costs, and all other related expenses) that we incur after the termination or expiration of the franchise granted under this Agreement in: (a) seeking injunctive or other relief for the enforcement of any provisions of this Agreement (including without limitation Sections 9 and 17 above); and/or (b) successfully defending a claim from you that we misrepresented the terms of this Agreement, fraudulently induced you to sign this Agreement, that the provisions of this Agreement are not fair, were not properly entered into, and/or that the terms of this Agreement (as it may be amended by its terms) do not exclusively govern the parties’ relationship.

9. Section 27 of the Agreement, under the heading “Applicable Law and Dispute Resolution”, shall be amended by the following paragraph, which shall be considered an integral part of the Agreement:

27.10 Minn. Stat. § 80C.17 prohibits any action from being commenced under the Minnesota Franchises Law more than three years after the cause of action accrues. Minn. Stat. § 80C.21 and Minn. Rule 2860.4400J prohibit Franchisor from requiring litigation to be conducted outside Minnesota, requiring waiver of a jury trial, or requiring Franchisee to consent to liquidated damages, termination penalties or judgment notes. In addition, nothing in the Disclosure Document or agreement can abrogate or reduce any of Franchisee’s rights as provided for in Minnesota Statutes, Chapter 80C, or Franchisee’s rights to jury trial, any procedure, forum, or remedies as may be provided for by the laws of the jurisdiction.

10. Section 28.1, 28.2, 28.4, 28.5, 28.7, 28.8, 28.10, and 28.12 are deleted in their entirety.

11. Each provision of this Amendment shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Minnesota Franchises Law or the Rules and Regulations promulgated thereunder by the Minnesota Commissioner of Commerce are met independently without reference to this Amendment.

IN WITNESS WHEREOF, we and you agree to be bound by the terms of this Amendment to be effective as of the Effective Date of the Franchise Agreement.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____
Name: John O'Connor
Title: General Counsel

By: _____
Name: _____
Title: Agency Owner

**ADDENDUM TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE DISCLOSURE DOCUMENT
FOR THE STATE OF NEW YORK**

1. The following information is added to the cover page of the Franchise Disclosure Document:

INFORMATION COMPARING FRANCHISORS IS AVAILABLE. CALL THE STATE ADMINISTRATORS LISTED IN EXHIBIT C OR YOUR PUBLIC LIBRARY FOR SOURCES OF INFORMATION. REGISTRATION OF THIS FRANCHISE BY NEW YORK STATE DOES NOT MEAN THAT NEW YORK STATE RECOMMENDS IT OR HAS VERIFIED THE INFORMATION IN THIS FRANCHISE DISCLOSURE DOCUMENT. IF YOU LEARN THAT ANYTHING IN THE FRANCHISE DISCLOSURE DOCUMENT IS UNTRUE, CONTACT THE FEDERAL TRADE COMMISSION AND NEW YORK STATE DEPARTMENT OF LAW, BUREAU OF INVESTOR PROTECTION AND SECURITIES, 28 LIBERTY STREET, 21ST FLOOR, NEW YORK, NEW YORK 10005.

THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS WHICH ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.

2. The following is added at the end of Item 3:

Except as provided above, with regard to the franchisor, its predecessor, a person identified in Item 2, or an affiliate offering franchises under the franchisor's principal trademark:

A. No such party has an administrative, criminal or civil action pending against that person alleging: a felony, a violation of a franchise, antitrust, or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property, unfair or deceptive practices, or comparable civil or misdemeanor allegations.

B. No such party has pending actions, other than routine litigation incidental to the business, which are significant in the context of the number of franchisees and the size, nature or financial condition of the franchise system or its business operations.

C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the 10 year period immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud, or securities law; fraud; embezzlement; fraudulent conversion or misappropriation of property; or unfair or deceptive practices or comparable allegations.

D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise, or under a Federal, State, or Canadian franchise, securities, antitrust, trade regulation or trade practice law, resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.

3. The following is added to the end of Item 4:

Neither the franchisor, its affiliate, its predecessor, officers, or general partner during the 10-year period immediately before the date of the offering circular: (a) filed as debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code; (b) obtained a discharge of its debts under the bankruptcy code; or (c) was a principal officer of a company or a general partner in a partnership that either filed as a debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code or that obtained a discharge of its debts under the U.S. Bankruptcy Code during or within 1 year after that officer or general partner of the franchisor held this position in the company or partnership.

4. The following is added to the end of Item 5:

The initial franchise fee constitutes part of our general operating funds and will be used as such in our discretion.

5. The following is added to the end of the “Summary” sections of Item 17(c), titled “Requirements for franchisee to renew or extend,” and Item 17(m), entitled “Conditions for franchisor approval of transfer”:

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; it being the intent of this proviso that the non-waiver provisions of General Business Law Sections 687.4 and 687.5 be satisfied.

6. The following language replaces the “Summary” section of Item 17(d), titled “Termination by franchisee”:

You may terminate the agreement on any grounds available by law.

7. The following is added to the end of the “Summary” section of Item 17(j), titled “Assignment of contract by franchisor”:

However, no assignment will be made except to an assignee who in good faith and judgment of the franchisor, is willing and financially able to assume the franchisor’s obligations under the Franchise Agreement.

8. The following is added to the end of the “Summary” sections of Item 17(v), titled “Choice of forum”, and Item 17(w), titled “Choice of law”:

The foregoing choice of law should not be considered a waiver of any right conferred upon the franchisor or upon the franchisee by Article 33 of the General Business Law of the State of New York.

STATEMENT OF DISCLOSURE DOCUMENT ACCURACY

THE FRANCHISOR REPRESENTS THAT THIS DISCLOSURE DOCUMENT DOES NOT KNOWINGLY OMIT ANY MATERIAL FACT OR CONTAIN ANY UNTRUE STATEMENT OF A MATERIAL FACT.

**AMENDMENT TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
FOR THE STATE OF NEW YORK**

In recognition of the requirements of the New York General Business Law, Article 33, Sections 680 through 695, and of the regulations promulgated thereunder (N.Y. Comp. Code R. & Regs., tit. 13, §§ 200.1 through 201.16), the parties to the attached Goosehead Insurance Agency, LLC Franchise Agreement (the "Agreement") agree as follows:

1. Section 2.2.6 of the Agreement, under the heading "Term and Renewal," shall be deleted in its entirety, and shall have no force or effect; and the following paragraph shall be substituted in its place:

2.2.6 You must execute a general release, in a form prescribed by us, of any and all claims against us and our affiliates, and our and our affiliates' respective officers, directors, securities holders, agents, and employees, provided, however, that all rights enjoyed by you and any causes of action arising in your favor from the provisions of New York General Business Law Sections 680-695 and the regulations issued thereunder, shall remain in force; it being the intent of this provision that the non-waiver provisions of N.Y. Gen. Bus. Law Sections 687.4 and 687.5 be satisfied;

2. Section 16.5.1 of the Agreement, under the heading "Transfer of Interest," shall be deleted in its entirety, and shall have no force or effect; and the following paragraph shall be substituted in its place:

16.5.1 That the transferor must execute a general release, in a form satisfactory to us, of any and all claims against us and our affiliates, and our respective officers, directors, shareholders, member, agents, and employees, provided, however, that all rights enjoyed by the transferor and any causes of action arising in its favor from the provisions of New York General Business Law Sections 680-695 and the regulations issued thereunder, shall remain in force; it being the intent of this provision that the non-waiver provisions of N.Y. Gen. Bus. Law Sections 687.4 and 687.5 be satisfied;

3. Section 27.5 of the Agreement, under the heading "Applicable Law and Dispute Resolution," shall be deleted in its entirety, and shall have no force or effect; and the following paragraph shall be substituted in lieu thereof:

27.5 Nothing contained in this Agreement shall bar our right to seek injunctive relief against threatened conduct that will cause us loss or damages, under the usual equity rules, including the applicable rules for obtaining restraining orders and preliminary injunctions.

4. Section 27 of the Agreement, under the heading "Applicable Law and Dispute Resolution," shall be amended by the addition of the following language:

Nothing in this Agreement should be considered a waiver of any right conferred upon you by New York General Business Law, Sections 680-695.

5. There are circumstances in which an offering made by us would not fall within the scope of the New York General Business Law, Article 33, such as when the offer and acceptance occurred outside the state of New York. However, an offer or sale is deemed made in New York if you are domiciled in or the franchise will be opening in New York. We are required to furnish a New York prospectus to every prospective franchisee who is protected under the New York General Business Law, Article 33.

IN WITNESS WHEREOF, we and you agree to be bound by the terms of this Amendment to be effective as of the Effective Date of the Franchise Agreement.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____
Name: John O'Connor
Title: General Counsel

By: _____
Name: _____
Title: Agency Owner

**ADDENDUM TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE DISCLOSURE DOCUMENT
FOR THE STATE OF NORTH DAKOTA**

In recognition of the requirements of the North Dakota Franchise Investment Law, N.D. Cent. Code, §§ 51 19 01 through 51 19 17, and the policies of the office of the State of North Dakota Securities Commission, the Franchise Disclosure Document for Goosehead Insurance Agency, LLC shall be amended by the addition of the following language:

1. Item 5, "Initial Fees," and Item 7, "Estimated Initial Investment," are amended by the addition of the following language:

Payment of Initial Franchise Fees owed to us will be deferred until we have met our initial obligations to you and you have commenced doing business. This financial assurance requirement was imposed by the North Dakota Securities Commission due to our financial condition.

2. The North Dakota Securities Commissioner has held the following to be unfair, unjust, or inequitable to North Dakota franchisees (Section 51-19-09, N.D.C.C.):

A. Restrictive Covenants: Franchise disclosure documents which disclose the existence of covenants restricting competition contrary to Section 9-08-06, N.D.C.C., without further disclosing that such covenants will be subject to this statute.

B. Situs of Arbitration Proceedings: Franchise agreements providing that the parties must agree to arbitrate disputes at a location that is remote from the site of the franchisee's business.

C. Restriction on Forum: Requiring North Dakota franchisees to consent to the jurisdiction of courts outside of North Dakota.

D. Liquidated Damages and Termination Penalties: Requiring North Dakota franchisees to consent to liquidated damages or termination penalties.

E. Applicable Laws: Franchise agreements which specify that any claims arising under the North Dakota franchise law will be governed by the laws of a state other than North Dakota.

F. Waiver of Trial by Jury: Requiring North Dakota franchisees to consent to the waiver of a trial by jury.

G. Waiver of Exemplary and Punitive Damages: Requiring North Dakota franchisees to consent to a waiver of exemplary and punitive damages.

H. General Release: Requiring North Dakota franchisees to execute a general release of claims as a condition of renewal or transfer of a franchise.

I. Limitation on Claims: Requiring North Dakota franchisees to consent to a limitation on when claims may be brought.

3. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting

on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**AMENDMENT TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
FOR THE STATE OF NORTH DAKOTA**

In recognition of the requirements of the North Dakota Franchise Investment Law, N.D. Cent. Code, §§ 51 19 01 through 51 19 17, and the policies of the office of the State of North Dakota Securities Commission, the parties to the attached Goosehead Insurance Agency, LLC Franchise Agreement (the "Agreement") agree as follows:

1. Section 4.1 of the Agreement, under the heading "Fees; Sales Reporting," is amended by adding the following language:

The North Dakota Securities Commission requires us to defer payment of the Initial Franchise Fee and other deposits and initial payments owed by you to us until we have completed our pre-opening obligations under this Agreement and you begin operating the Franchised Business.

2. The Agreement shall be amended by the addition of the following Section 29:

29. The parties acknowledge and agree that they have been advised that the North Dakota Securities Commissioner has determined the following agreement provisions are unfair, unjust or inequitable to North Dakota franchisees:

A. Restrictive Covenants: Any provision which discloses the existence of covenants restricting competition contrary to Section 9-08-06, N.D.C.C., without further disclosing that such covenants will be subject to this statute.

B. Situs of Arbitration Proceedings: Any provision requiring that the parties must agree to arbitrate disputes at a location that is remote from the site of the Franchisee's business.

C. Restriction on Forum: Any provision requiring North Dakota franchisees to consent to the jurisdiction of courts outside of North Dakota.

D. Liquidated Damages and Termination Penalties: Any provision requiring North Dakota franchisees to consent to liquidated damages or termination penalties.

E. Applicable Laws: Any provision which specifies that any claims arising under the North Dakota franchise law will be governed by the laws of a state other than North Dakota.

F. Waiver of Trial by Jury: Any provision requiring North Dakota franchisees to consent to the waiver of a trial by jury.

G. Waiver of Exemplary and Punitive Damages: Any provision requiring North Dakota franchisees to consent to a waiver of exemplary and punitive damages.

H. General Release: Any provision requiring North Dakota franchisees to execute a general release of claims as a condition of renewal or transfer of a franchise.

I. Limitation on Claims: Requiring North Dakota franchisees to consent to a limitation on when claims may be brought.

3. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving

any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, we and you agree to be bound by the terms of this Amendment to be effective as of the Effective Date of the Franchise Agreement.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____
Name: John O'Connor
Title: General Counsel

By: _____
Name: _____
Title: Agency Owner

**ADDENDUM TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE DISCLOSURE DOCUMENT
FOR THE STATE OF RHODE ISLAND**

In recognition of the requirements of the Rhode Island Franchise Investment Act, §§ 19-28.1-1 through 19-28.1-34 the Franchise Disclosure Document for Goosehead Insurance Agency, LLC for use in the State of Rhode Island shall be amended to include the following:

1. Item 17, "Renewal, Termination, Transfer and Dispute Resolution," shall be amended by the addition of the following:

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that "A provision in a franchise agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act."

2. This addendum to the Disclosure Document shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Rhode Island Franchise Investment Act, §§ 19-28.1-1 through 19-28.1-34, are met independently without reference to this addendum to the Disclosure Document.

**AMENDMENT TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
FOR THE STATE OF RHODE ISLAND**

In recognition of the requirements of the Rhode Island Franchise Investment Act, §§ 19-28.1-1 through 19-28.1-34, the parties to the attached Goosehead Insurance Agency, LLC Franchise Agreement (the "Agreement") agree as follows:

1. Section 27 of the Agreement, under the heading "Applicable Law and Dispute Resolution," shall be amended by the addition of the following paragraph:

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that "A provision in a franchise agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act."

2. This amendment shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Rhode Island Franchise Investment Act, §§ 19-28.1-1 through 19-28.1-34, are met independently without reference to this amendment.

IN WITNESS WHEREOF, we and you agree to be bound by the terms of this Amendment to be effective as of the Effective Date of the Franchise Agreement.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____
Name: John O'Connor
Title: General Counsel

By: _____
Name: _____
Title: Agency Owner

**ADDENDUM TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE DISCLOSURE DOCUMENT
FOR THE STATE OF SOUTH DAKOTA**

In recognition of the requirements of the South Dakota Codified Laws, §37-5B-5, the Franchise Disclosure Document for Goosehead Insurance Agency, LLC for use in the State of South Dakota shall be amended to include the following:

1. Item 5, "Initial Fees," and Item 7, "Estimated Initial Investment," are amended by the addition of the following language:

Payment of Initial Franchise Fees owed to us will be deferred until we have met our initial obligations to you and you have commenced doing business. This financial assurance requirement was imposed by the South Dakota Securities Regulation Office due to our financial condition.

This addendum to the Disclosure Document shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the South Dakota Codified Laws, §37-5B-5, are met independently without reference to this addendum to the Disclosure Document.

**AMENDMENT TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
FOR THE STATE OF SOUTH DAKOTA**

In recognition of the requirements of the South Dakota Codified Laws, §37-5B-5, the parties to the attached Goosehead Insurance Agency, LLC Franchise Agreement (the "Agreement") agree as follows:

1. Section 4.1 of the Agreement, under the heading "Fees; Sales Reporting," is amended by adding the following language:

Payment of Initial Franchise Fees owed to us will be deferred until we have met our initial obligations to you and you have commenced doing business. This financial assurance requirement was imposed by the South Dakota Securities Regulation Office due to our financial condition.

2. This amendment shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the South Dakota Codified Laws, §37-5B-5, are met independently without reference to this amendment.

IN WITNESS WHEREOF, we and you agree to be bound by the terms of this Amendment to be effective as of the Effective Date of the Franchise Agreement.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____
Name: John O'Connor
Title: General Counsel

By: _____
Name: _____
Title: Agency Owner

**ADDENDUM TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE DISCLOSURE DOCUMENT
FOR THE COMMONWEALTH OF VIRGINIA**

In recognition of the requirements contained in Section 13.1-564 of the Virginia Retail Franchising Act, the Franchise Disclosure Document of Goosehead Insurance Agency, LLC is amended as follows:

1. Item 5, "Initial Fees," and Item 7, "Estimated Initial Investment," are amended by the addition of the following language:

The Virginia State Corporation Commission's Division of Securities and Retail Franchising requires us to defer payment of the initial franchise fee and other initial payments owned by franchisees to the franchisor until the franchisor has completed its pre-opening obligations under the franchise agreement.

2. Item 17 of the Disclosure Document is hereby modified by adding the following paragraphs to the end of provision entitled "h. 'Cause' defined – non-curable defaults":

Under Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any ground for default or termination stated in the franchise agreement does not constitute 'reasonable cause,' as that term may be defined in the Virginia Retail Franchise Act or the laws of Virginia, that provision may not be enforceable.

Under Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to use undue influence to induce a franchisee to surrender any right given to him under the franchise. If any provision of the franchise agreement involves the use of undue influence by the franchisor to induce a franchisee to surrender any rights given to him under the franchise, that provision may not be enforceable.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**AMENDMENT TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE AGREEMENT
FOR THE COMMONWEALTH OF VIRGINIA**

In recognition of the requirements contained in Section 13.1-564 of the Virginia Retail Franchising Act, the parties to the attached Goosehead Insurance Agency, LLC Franchise Agreement (the "Agreement") agree as follows:

1. Section 4.1 of the Agreement, under the heading, "Initial Franchise Fee," shall be amended by the addition of the following language:

The Virginia State Corporation Commission's Division of Securities and Retail Franchising requires us to defer payment of the initial franchise fee and other initial payments owed by franchisees to the franchisor until the franchisor has completed its pre-opening obligations under the franchise agreement.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, we and you agree to be bound by the terms of this Amendment to be effective as of the Effective Date of the Franchise Agreement.

Goosehead Insurance Agency, LLC _____

Franchisor

Franchisee

By: _____

Name: John O'Connor

Title: General Counsel

By: _____

Name: _____

Title: Agency Owner

**ADDENDUM TO GOOSEHEAD INSURANCE AGENCY, LLC
FRANCHISE DISCLOSURE DOCUMENT
FOR THE STATE OF WASHINGTON**

This Addendum relates to franchises sold in the State of Washington and is intended to comply with Washington statutes and regulations.

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

RCW 19.100.180 may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights executed by a franchisee may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.

Transfer fees are collectable to the extent that they reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

The Franchisee Compliance Questionnaire (Exhibit I) is amended to state that it does not waive any liability the franchisor may have under the Washington Franchise Investment Protection Act, RCW 19.100, and the rules adopted thereunder.

**WASHINGTON ADDENDUM TO THE FRANCHISE AGREEMENT,
FRANCHISE COMPLIANCE QUESTIONNAIRE, AND RELATED AGREEMENTS**

This Addendum relates to franchises sold in Washington and is intended to comply with Washington statutes and regulations. In consideration of the execution of the Franchise Agreement, Goosehead Insurance Agency, LLC and Franchisee agree to amend the Franchise Agreement as follows:

1. Washington Modifications.

A. In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

B. The State of Washington has a statute, RCW 19.100.180, which may supersede the Franchise Agreement in your relationship with Goosehead Insurance Agency, LLC, including in the areas of termination and renewal of your franchise. There also may be court decisions which may supersede the Franchise Agreement in your relationship with Goosehead Insurance Agency, including in the areas of termination and renewal of your franchise.

C. In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

D. A release or waiver of rights executed by a franchisee will not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder, except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a trial by jury, may not be enforceable.

E. Transfer fees are collectible to the extent that they reflect Goosehead Insurance Agency, LLC's reasonable estimated or actual costs in effecting a transfer.

F. Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

G. RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

H. Section 23.2 of the Franchise Agreement is amended to reflect the following language: No Warranties or Guarantees. You acknowledge and agree that we make no warranties or guarantees and that we assume no liability or obligation to you, by providing any waiver, approval, consent, or suggestion to you in connection with this Agreement, or by reason of any neglect, delay, or denial of any request.

I. Section 28.7 of the Franchise Agreement is amended to reflect the following language: Your Responsibility for the Choice of the Approved Location. You acknowledge and agree that you have sole and complete responsibility for the choice of the Approved Location.

J. Section 28.10 of the Franchise Agreement is amended to reflect the following language: Our Advice. You acknowledge and agree that our advice is just that; and that you are the party that must reach and implement your own decisions about how to operate the Franchised Business on a day-to-day basis under the System.

IN WITNESS WHEREOF, the parties hereto have duly executed and delivered this Washington amendment to the Franchise Agreement on the same date as the Franchise Agreement was executed.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____
Name: John O'Connor
Title: General Counsel

By: _____
Name: _____
Title: Agency Owner

EXHIBIT I

FRANCHISE COMPLIANCE QUESTIONNAIRE

As you know, you and Goosehead Insurance Agency, LLC are preparing to enter into a Franchise Agreement for the operation of a Goosehead Insurance franchise (a “**Franchise**”). The purpose of this questionnaire is to determine whether any statements or promises were made to you that we have not authorized or that may be untrue, inaccurate or misleading, and to be certain that you understand the limitations on claims that may be made by you by reason of the offer and award of the Franchise and operation of your business. Please review each of the following questions carefully and provide honest responses to each question.

Acknowledgments and Representations*

1. Did you receive a copy of our Franchise Disclosure Document (and all exhibits and attachments) (together, our “**FDD**”) at least 14 calendar days before signing the Franchise Agreement? Check one: () Yes () No. If no, please explain: _____

2. Did you sign and return to us an FDD receipt indicating the date on which you received the FDD?
Check one: () Yes () No.

3. Please list any questions you have regarding the Franchise opportunity that you would like to discuss prior to signing the Franchise Agreement. (Attach additional pages, if necessary.)

4. Please list any information provided to you by any employee or other person speaking on our behalf concerning the sales, revenue, profits, or operating costs of one or more Goosehead businesses operated by us, our affiliates, or our franchisees or that you may earn or experience that is in addition to the information contained in the FDD:

This addendum does not waive any liability the franchisor may have under the Washington Franchise Investment Protection Act, RCW 19.100, and the rules adopted thereunder.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

FRANCHISEE:

Signed: _____
Print Name: _____
Title: _____
Date: _____

*All representations requiring prospective franchisees to assent to a release, estoppels or waiver of liability are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Illinois Franchise Disclosure Act or under the Maryland Franchise Registration and Disclosure Law. Nothing contained in this questionnaire is intended to disclaim any of the disclosures contained in our FDD.

EXHIBIT J

CORPORATE AGENT LAUNCH AMENDMENT TO FRANCHISE AGREEMENT

**GOOSEHEAD INSURANCE AGENCY, LLC
CORPORATE AGENT LAUNCH AMENDMENT TO FRANCHISE AGREEMENT
([Insert Approved Location])**

THIS CORPORATE AGENT LAUNCH AMENDMENT TO FRANCHISE AGREEMENT (“**Corporate Agent Launch Amendment**”) is made effective as of _____, 20__ (the “**Effective Date**”), by and among Goosehead Insurance Agency, LLC, a Delaware limited liability company (“**Franchisor**”); _____, a [resident of] [corporation organized in] [limited liability company organized in] the state of _____ (“**Franchisee**”); and _____, _____ and _____ (“**Guarantors**”). Terms not otherwise defined herein will have the meaning attributed to them in the Franchise Agreement (as defined below).

RECITALS

- a. Franchisor and Franchisee are entering into a Franchise Agreement to be dated _____, related to the development and operation of a Goosehead Business that is intended to operate at [Insert Approved Location] (the “**Franchise Agreement**”), the rights and obligations under which are referred to herein as the “**Franchise Rights**”.
- b. Franchisee has previously been employed by Franchisor or its Affiliates and served as a corporate agent in the Goosehead system (“**Corporate Agent**”) and is purchase a franchise as part of Franchisor’s Corporate Agent Launch program (the “**Corporate Agent Launch**”).
- c. As a prior Corporate Agent, Franchisee has an existing referral network and other business related to the Corporate Agent Launch, and therefore will have existing business when they commence operation of their Goosehead Business, which requires amendment to certain terms under the Franchise Agreement, as set forth in this Corporate Agent Launch Amendment.

AGREEMENT

Franchisor and Franchisee hereby amend the Franchise Agreement as follows:

- 1. **Royalty Fee.** Section 4.2 is replaced with the following:

4.2 *Royalty Fee.* We will receive all Commissions from Approved Carriers. We will receive all Premiums, Policy Fees and Agency Fees on your behalf. In the event that any Premiums, Policy Fees, or Agency Fees are received directly by you, these funds must be forwarded to us within twenty-four (24) hours of receipt. We will retain Agency Fees and will forward Premiums and Policy Fees to the Approved Carriers. Beginning on the first day of the first month following the Effective Date (the “**Commencement Date**”), we will remit to you Net Revenues on a monthly basis. As used in this Agreement:

- 2. **Applicable Minimum Royalty under the Corporate Agent Launch.** Notwithstanding anything to the contrary in Section 4.2.4. or elsewhere in the Franchise Agreement, Franchisor and Franchisee acknowledge and agree that that the Minimum Royalty applicable to Franchisee and the Goosehead Business under the Corporate Agent Launch, beginning six (6) months after the Commencement Date, including any renewal term(s) of this Agreement, will be the following amounts:

Number of Months following the Commencement Date	Amount of Monthly Minimum Royalty
---------------------------------------------------------	------------------------------------------

Six (6) to Twelve (12)	Two Thousand Four Hundred Dollars (\$2,400)
Thirteen (13) to Twenty-Four (24)	Three Thousand Dollars (\$3,000)
Twenty-Five (25) to Thirty-Six (36)	Four Thousand Dollars (\$4,000)
Thirty-Seven (37) to Forty-Eight (48)	Five Thousand Dollars (\$5,000)
Forty-Nine (49) and for the remainder of the term of this Agreement	Six Thousand Dollars (\$6,000)

3. **Opening Deadline. Section 5.1** is replaced with the following:

5.1 Opening Deadline. You are responsible for purchasing, leasing, or subleasing a suitable location for the Franchised Business. You agree to establish the Franchised Business and have it open and in operation within one (1) month after the Effective Date (the “**Opening Deadline**”).

4. **Initial Management and Employee Training. Section 6.2.1** is deleted in its entirety.

5. **Restriction on Soliciting Goosehead Corporate Employees.** The following new **Section 19.16** is added:

19.16 Restriction on Soliciting Goosehead Corporate Employees. You agree that during the term of this Agreement, and for a continuous period of two (2) years after the non-renewal, expiration or termination of this Agreement, and/or a transfer as contemplated in Section 16, you will not, directly or indirectly, recruit, solicit, or hire, or attempt to recruit, solicit, or hire for your own benefit or the benefit of any other person, firm, corporation or other entity, any employees, managers, consultants, directors or officers of Goosehead Insurance Agency, LLC or its affiliates, unless we have given you our express written consent as explained in the Manual.

6. **Conflict of Terms.** In the event of any conflict or ambiguity between the terms of this Corporate Agent Launch Amendment, the Loan Documents and the Franchise Agreement, the terms of this Corporate Agent Launch Amendment shall control. The parties hereby ratify and confirm the other terms and provisions of the Franchise Agreement as amended by this Corporate Agent Launch Amendment.

IN WITNESS WHEREOF, the parties have executed this Corporate Agent Launch Amendment as of the Effective Date set forth above.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____
Name: John O’Connor
Title: General Counsel

By: _____
Name: _____
Title: Agency Owner

EXHIBIT K
BRANCH LOCATION AMENDMENT TO FRANCHISE AGREEMENT

AMENDMENT TO FRANCHISE AGREEMENT

This AMENDMENT TO FRANCHISE AGREEMENT (“**Amendment**”) is entered into as of _____, 20__ (the “**Effective Date**”), by and between Goosehead Insurance Agency, LLC (“**Franchisor**”), _____ (“**Franchisee**”) and the Guarantors who sign this Amendment (“**Guarantors**”). Franchisor, Franchisee and Guarantors shall be collectively referred to herein as the “**Parties**”.

BACKGROUND:

- A. The Parties agreed to enter into a franchise agreement dated _____ (“**Franchise Agreement**”) for the development and operation of a Goosehead Insurance franchised business at the Approved Location. Guarantors signed the Guarantee, Indemnification, and Acknowledgment to the Franchise Agreement.
- B. By way of this Amendment, the Parties desire to amend and otherwise reaffirm the terms of the Franchise Agreement, including the designation of additional locations for the Franchised Business (individually and collectively, “**Branch Locations**”) to be operated under the Franchise Agreement.

NOW THEREFORE, the Parties agree as follows:

1. **Branch Location.**

(a) Franchisor grants Franchisee the right to operate the Franchised Business from the Branch Locations listed in the “Branch Location Schedule” attached hereto as **Exhibit 1**. Franchisor may, but is not obligated to, grant Franchisee the right to operate one or more Branch Locations.

(b) Franchisee agrees to develop and operate the Branch Locations pursuant to the terms of the Franchise Agreement, as amended by this Amendment. For the avoidance of doubt, all references to the Approved Location under the Franchise Agreement shall also pertain to the Branch Locations, including but not limited to the covenants set forth in Section 18 (Obligations Upon Termination or Expiration) and Section 19 (Covenants, including non-competition and non-solicitation covenants) of the Franchise Agreement.

(c) Franchisee understands and agrees that the Agency Principal and management requirements outlined in Section 6 of the Franchise Agreement apply to each location that the Franchised Business is operated from, including the Branch Locations and the Approved Location.

(d) The term of this Amendment will commence on the Effective Date and continue to run concurrent with the term of the Franchise Agreement unless otherwise agreed in writing between Franchisor and Franchisee. A breach of this Amendment will be considered a breach of the Franchise Agreement, and vice versa, and in all cases this Amendment will automatically expire upon the termination, non-renewal, or expiration of the Franchise Agreement.

2. **Release.**

(a) Franchisee and Guarantors, on behalf of themselves and their attorneys, insurers, officers, directors, stockholders, agents, servants, representatives, employees,

successors, predecessors, assigns, heirs, executors, administrators, estates, parents, affiliates and subsidiaries, whether named herein or not (collectively, “**Franchisee Parties**”), hereby fully and forever releases and discharges Franchisor its attorneys, insurers, officers, directors, stockholders, agents, servants, representatives, employees, successors, predecessors, assigns, parents, affiliates and subsidiaries, whether named herein or not (collectively, “**Franchisor Parties**”) from any and all Claims, whether known or unknown, including but not limited to, arising out of or relating to the Franchise Agreement, which Franchisee has, may have, had, or may have had against Franchisor Parties from the beginning of time until the Effective Date. It is acknowledged that the facts in respect of which this release is given may hereinafter turn out to be different from the facts now known by Franchisee to be true. Franchisee agrees that this release shall be in all respects effective and not subject to termination or rescission for any reason whatsoever. This release is freely and voluntarily executed by Franchisee, who represents that it has not relied upon any inducements, promises, or representations made by Franchisor.

(b) As used in this release, “**Claims**” means any and all manner of actions, causes of action, suits, debts, dues, sums of money, account reckonings, bonds, bills, specialties, covenants, contracts, controversies, sanctions, costs, attorneys’ fees, agreements, promises, variances, trespasses, damages, judgments, extents, executions, claims and demands whatsoever, of whatever kind or nature, whether absolute or contingent, known or unknown, matured or unmatured, at law, in equity, or in any other proceeding.

3. **Miscellaneous.**

(a) This Amendment constitutes the sole agreement of the Parties with respect to the Branch Locations. No amendment of this Amendment, and no waiver of any one or more of the provisions hereof shall be effective unless set forth in writing and signed by the Parties hereto.

(b) If any provision in this Amendment is found by a court of competent jurisdiction to be invalid, illegal, or unenforceable in any respect under applicable law, the Parties agree (i) such provision shall be enforced to the maximum extent permissible under applicable law, and (ii) any invalidity, illegality, or unenforceability of such provision shall not affect any other provision of this Amendment and this Amendment shall otherwise remain in full force and effect.

(c) Notwithstanding anything to the contrary (including, without limitation, in the Agreement), to the fullest extent permitted under applicable law, if there is any conflict or contradiction between any provisions in this Amendment and any provisions of the Franchise Agreement, the provisions in the Amendment shall govern and control.

(d) Capitalized terms which are not defined in this Amendment shall have the same definitions as provided in the Franchise Agreement.

(e) This Amendment (i) shall be binding upon the Parties hereto and, where applicable, their respective heirs, executors, administrators, successors and permitted assigns, and (ii) shall inure to the benefit of the Parties hereto and, where applicable, their respective heirs, executors, administrators, successors and permitted assigns.

[Signatures on Next Page]

IN WITNESS WHEREOF, the Parties have executed this Amendment as of the Effective Date.

Goosehead Insurance Agency, LLC
Franchisor

Franchisee

By: _____
Name: John O'Connor
Title: General Counsel
of the Agreement.

By: _____
Name: _____
Title: Agency Owner

Guarantors:

(in Guarantor's personal capacity)

(in Guarantor's personal capacity)

(in Guarantor's personal capacity)

Printed Name: _____

Printed Name: _____

Printed Name: _____

Date: _____

Date: _____

Date: _____

STATE EFFECTIVE DATES

The following states have franchise laws that require that the Disclosure Document be registered or filed with the states, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This Disclosure Document is effective and may be used in the following states, where the document is filed, registered, or exempt from registration, as of the Effective Date stated below:

STATE	EFFECTIVE DATE
California	Pending
Illinois	Pending
Indiana	Pending
Maryland	Pending
Michigan	Pending
Minnesota	Pending
New York	Pending
North Dakota	Pending
Rhode Island	Pending
South Dakota	Pending
Virginia	Pending
Washington	Pending
Wisconsin	Pending

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

RECEIPT

This Disclosure Document summarizes certain provisions of the franchise agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Goosehead Insurance Agency, LLC (“GIA”) offers you a franchise, it must provide this Disclosure Document to you (a) 14 calendar days before you sign a binding agreement with, or make a payment to, us or an affiliate in connection with the proposed franchise sale, or (b) under New York law, if applicable, at the earlier of (i) your first personal meeting to discuss the franchise, or (ii) 10 business days before you sign a binding agreement with, or make payment to us or an affiliate in connection with the proposed franchise sale, or (c) under Iowa requirements at the earlier of the first personal meeting, or 14 days before signing the franchise or other agreement or the payment of any consideration that relates to the franchise relationship, or (d) Michigan requires that we give you this Disclosure Document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If GIA does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state agencies listed in Exhibit C.

The franchisor is GIA, located at 1500 Solana Boulevard, Suite 4500, Westlake, Texas 76262; telephone (214) 838-5202.

The franchise seller is: Mark E. Jones (Chairman and Chief Executive Officer), located at 1500 Solana Boulevard, Suite 4500, Westlake, Texas 76262; telephone: (214) 838-5500. Any additional individual franchise sellers involved in offering franchises are: _____

Issuance date: April 3, 2024.

“GIA” authorizes the agents listed in Exhibit D to receive service of process for us.

I have received a Franchise Disclosure Document dated April 3, 2024, and with effective dates of state registration as listed on the State Effective Dates Page. This Disclosure Document included the following exhibits:

- | | | | |
|-----|-------------------------------|-----|---------------------------------------------------------|
| A | Franchise Agreement | G-1 | Table Of Contents Of Manual |
| B | Release | G-2 | Mutual Non-Disclosure Agreement |
| C | List Of State Administrators | H | State Addenda And Amendments |
| D | Agents For Service Of Process | I | Franchise Compliance Questionnaire |
| E-1 | List Of Current Franchisees | J | Corporate Agent Launch Amendment to Franchise Agreement |
| E-2 | List Of Former Franchisees | K | Branch Location Amendment to Franchise Agreement |
| F-1 | Financial Statements | | |
| F-2 | Guarantee of Performance | | |

Date Received

Prospective Franchisee

Name (Please print)

Address

Prospective Franchisee’s Copy: Please sign this copy of the receipt, date your signature and keep it for your records.

RECEIPT

This Disclosure Document summarizes certain provisions of the franchise agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Goosehead Insurance Agency, LLC (“GIA”) offers you a franchise, it must provide this Disclosure Document to you (a) 14 calendar days before you sign a binding agreement with, or make a payment to, us or an affiliate in connection with the proposed franchise sale, or (b) under New York law, if applicable, at the earlier of (i) your first personal meeting to discuss the franchise, or (ii) 10 business days before you sign a binding agreement with, or make payment to us or an affiliate in connection with the proposed franchise sale, or (c) under Iowa requirements at the earlier of the first personal meeting, or 14 days before signing the franchise or other agreement or the payment of any consideration that relates to the franchise relationship, or (d) Michigan requires that we give you this Disclosure Document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If GIA does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state agencies listed in Exhibit C.

The franchisor is GIA, located at 1500 Solana Boulevard, Suite 4500, Westlake, Texas 76262; telephone (214) 838-5202.

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| E-1 | List Of Current Franchisees | J | Corporate Agent Launch Amendment to Franchise Agreement |
| E-2 | List Of Former Franchisees | K | Branch Location Amendment to Franchise Agreement |
| F-1 | Financial Statements | | |
| F-2 | Guarantee of Performance | | |

Date Received

Prospective Franchisee

Name (Please print)

Address

Goosehead Copy: Please sign and date this copy of the receipt on the day you receive this Disclosure Document and return that signed and dated copy to us