# **UK Reward Management Survey**

**Autumn 2019 - Key Findings** 

The latest edition of the Paydata UK Reward Management Survey gives an insight into what is happening, and what is going to happen, in the world of reward.

The full report showing the overall analysis of the responses is distributed to all those who took part. Here we present an overview of the key findings from the report.

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The spring edition of the UK Reward Management Survey will launch in March 2020

## **Business activity**

A distinct decline in the number of organisations expecting **revenues to increase** 



Spring 2018

Autumn 2018

Spring 2019

Autumn 2019

**60**%

**54**%

**57**%

31%

# Pay reviews

40%



**April** 



expect their pay reviews to be carried out in April

is the most popular month which coincides with the beginning of the new financial year

**35**%

of pay reviews take the form of a combination of across the board and individual increases, whilst 28% favour an across the board increase

<sup>2</sup>3%





remains the most common predicted pay budget for 2019 and 2020

target pay actions based on external relativities and 52% target high performing people

Out of cycle pay awards

Pay increases continue to be supplemented by out of cycle pay awards



Out of cycle pay increases most commonly account for up to 1% of annual pay bills, in line with our 2018 results



**75**%

cite market pressures as the driver for out of cycle pay increases

71%

anticipate market pressures will continue to drive these increases in 2020



Nearly half of respondents cite internal pay alignment as key drivers for both 2019 and 2020

Brexit

have a plan in place to protect and or take advantage of potential opportunities have a plan in place to protect the business and/



Only 6 and 8% of businesses see Brexit as an opportunity on any timescale:

Over the next 2 years:

One third perceive Brexit as a threat



Over 2 – 5 years:

11% see Brexit as a threat; **36%** are neutral; 45% don't know

Beyond 5 years:

**6%** think Brexit is a threat; **39%** are neutral; **47%** don't know





**Half of organisations** anticipate that **investment in HR/Reward operations** will stay the same for pay review funding, project budgets and employment of young people. The majority of other respondents said it was too early to tell.

### **Brexit**

Organisations believe Brexit will have the biggest impact on skills/labour shortages – **33%** said this will increase, whilst **36%** said it is too early to tell



### Pre-Brexit

**76**%

are not experiencing **delays in HR/ reward planning and project decisions**because of Brexit; 12% don't know

### Post-Brexit

More people don't know what impact Brexit will have on **delays to planning and project decisions (26%)**, whilst 65% do not anticipate delays

In light of Brexit, the areas most impacted and likely to appear in HR projects over the next 12 months include **pay benchmarking** and **employee opinion surveys**, suggesting competitive pay and engagement is a key priority



#### **Bonuses**

# Bonus levels remain stable



**64**%



expect the number of people receiving bonus payments will stay the same, with 16% expecting the number to increase

Half

of organisations anticipate the size of bonus payments to stay the same, whilst 25% think it's too early to tell



# Long-term incentive plans (LTIPs)

Slightly more organisations report using this type of incentive:

Autumn 2018 33% 0000

Autumn 2019 40%

# **Employee benefits**

### Top three benefits:

1 Pension scheme Life assurance

3 Employee Assistance Programme

have reviewed their benefits offering in 2019 and 82% expect to in 2020



#### Retention

**55%** 

have experienced difficulty retaining people



**55**% expect to have difficulty retaining people



### Recruitment

**66%** 

have experienced difficulty recruiting people

**60**%

expect to continue to have difficulty recruiting people



Two thirds of organisations have had to offer new recruits salaries that conflict with those paid to existing employees



### Mental health and wellbeing

Top 3 mental health and wellbeing initiatives in the workplace:

1 100% Employee Assistance Programme 92%
Flexible working

3 86%
Access to counselling services

### Top 3 challenges to managing mental health and wellbeing:

1 Workplace stigma and perceptions

100%

**2** Communication challenges

89%

Lack of clarity over how to measure success and insight around current performance (including recruitment, retention and presenteeism)

**82**%

83%

of respondents have **policies and procedures** in place to specifically support mental health and wellbeing in the workplace

Do you have a **dedicated budget** for mental health and wellbeing programmes in your business?

YES **55**%

NO 28% DON'T KNOW 17%

The next edition of the Paydata UK Reward Management Survey will be launched in Spring 2020. All participants recieve a comprehensive free report covering the results of the survey. To be kept up-to-date when the survey is launched, please register here.