Dr Tony Hanks Optometrist

Downloads - What Pts Want

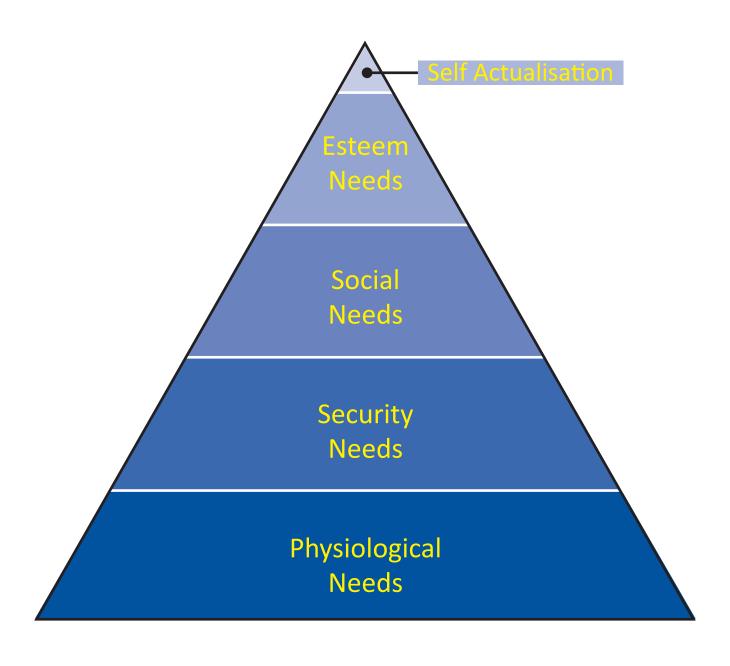


Number 11.01 - 19 Aug 2010

Notice:

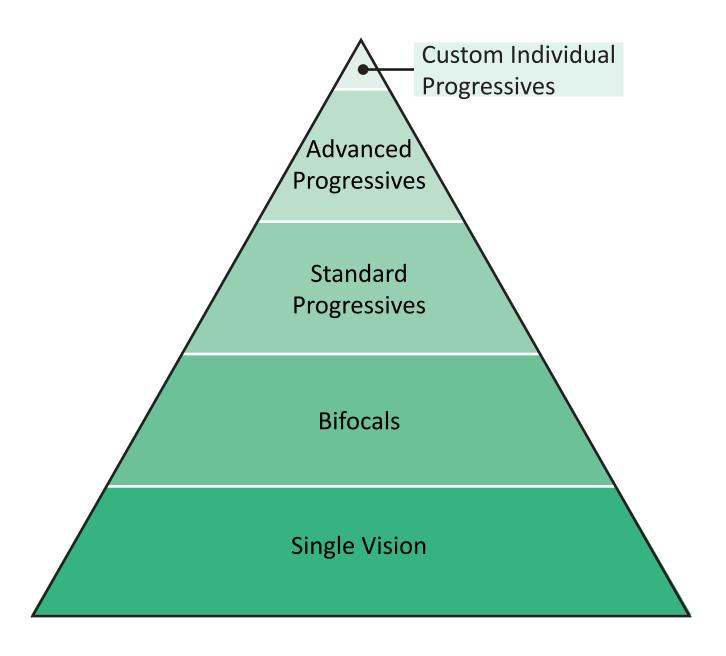
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The classic "Maslow's Heirarchy"



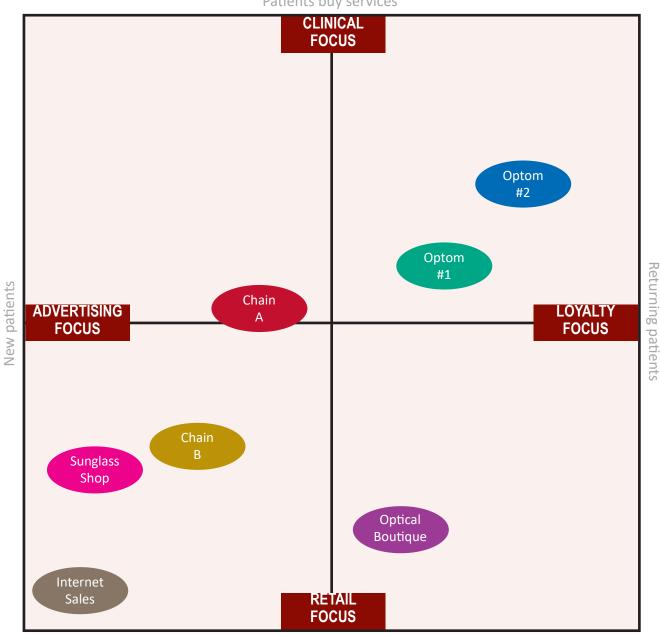


Example - Presbyopes' Heirarchy in a developed country



Positioning Map - Example

Patients buy services

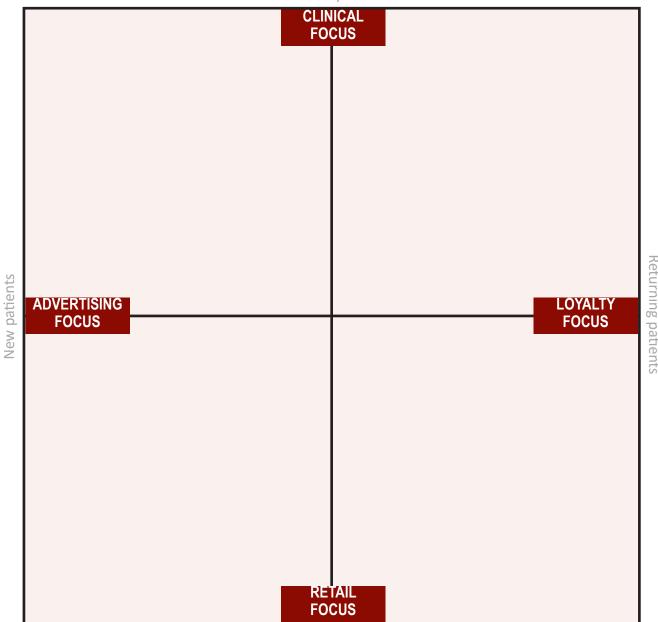


Staff sell services



Positioning Map

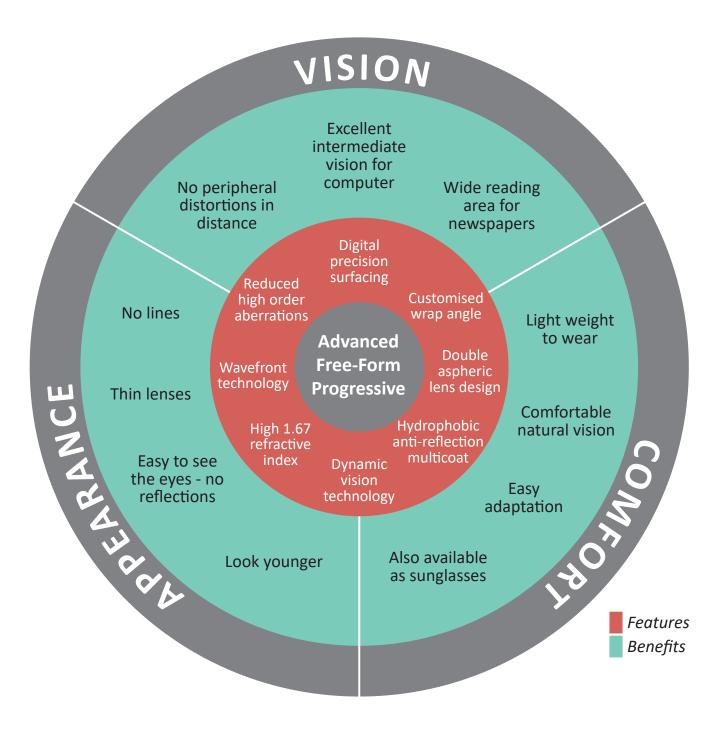
Patients buy services



Staff sell services

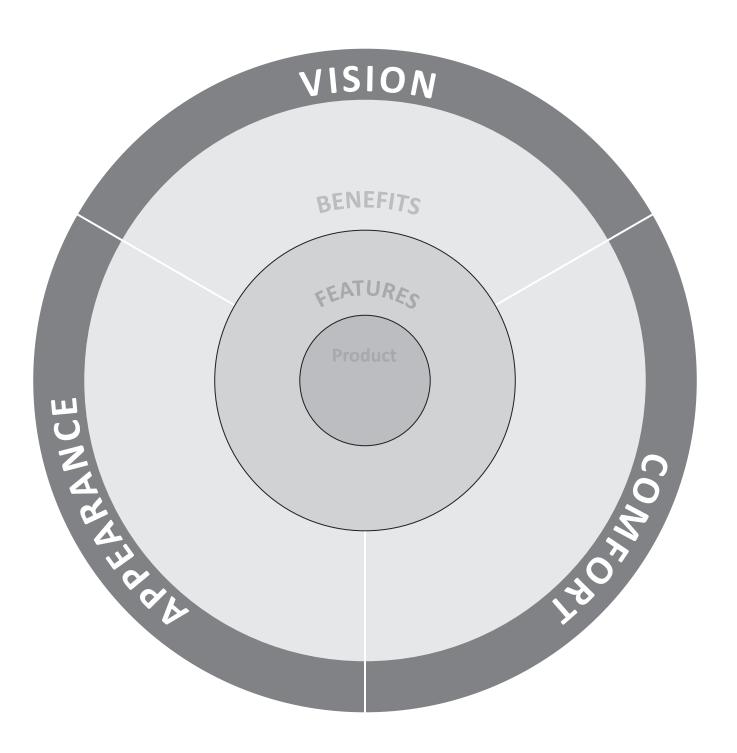


Features & Benefits - Example



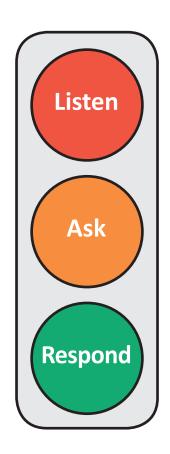


Features & Benefits





Listen - Ask - Respond



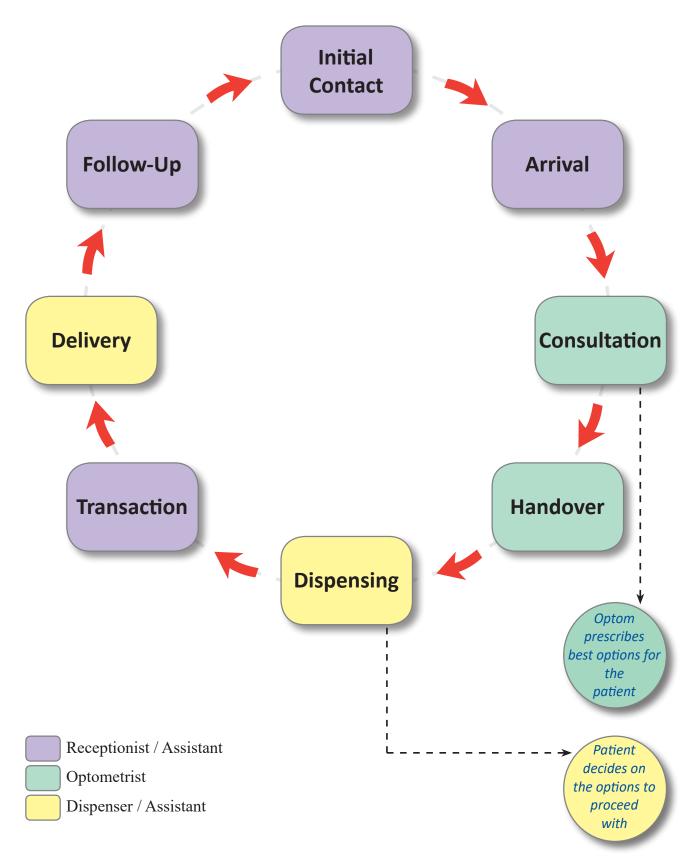
Stop and *Listen* for concerns.

Ask questions to understand & acknowledge. Wait for answers.

Go ahead and *Respond* with suggestions to address the concerns.

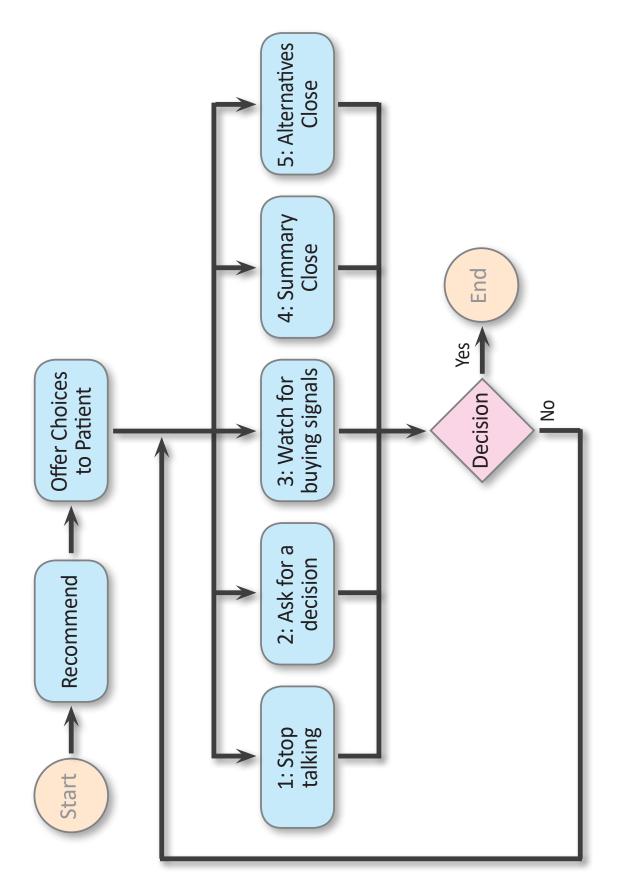


The Patient Cycle



The typical "Patient Cycle" in an optometry practice

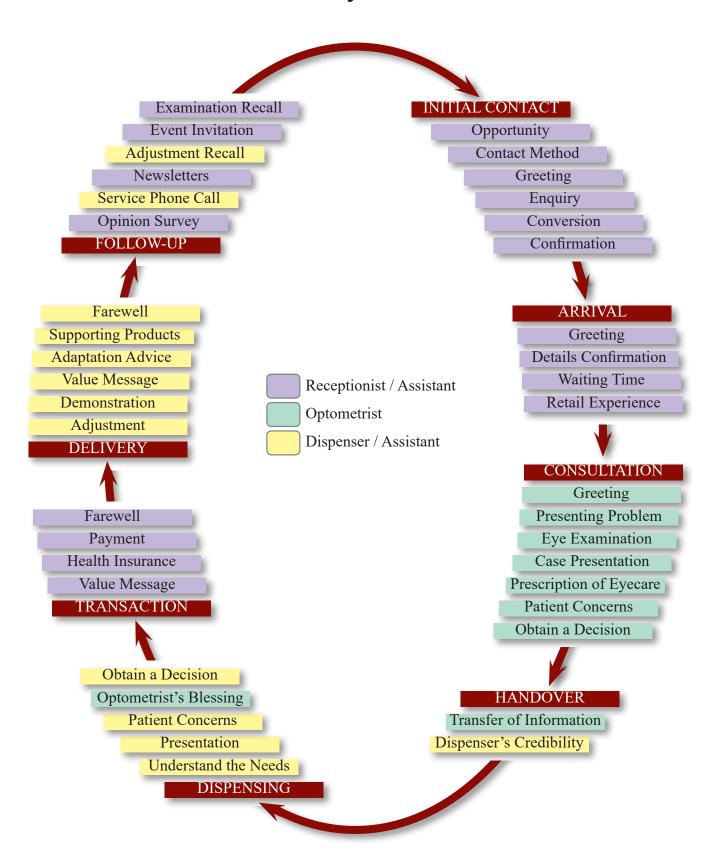




Flow-chart for Obtaining a Decision



The Patient Cycle - In Detail



Guideline Clinical Criteria for Visual Fields

IMMEDIATE:

- Cupping > 0.5
- · Family history of Glaucoma
- IOP's >18mmHg (adjusted IOP if pachymeter available)
- Van Herricks <= 0.2
- Unexplained headaches
- Visual disturbances
- · Symptoms of blind areas and field loss
- Unexplained amblyopia
- New patients with low vision
- Systemic medications with ocular side effects
- Recent stroke
- Optic nerve head drusen
- Any diabetic without a baseline Fields
- Any hypertensive without a baseline Fields

6 MONTHLY:

- Cupping > 0.8
- IOP's > 22mmHg (adjusted IOP if pachymeter available) (Referral to glaucoma specialist?)

12 MONTHLY:

- Cupping > 0.7
- IOP's > 20mmHg (adjusted IOP if pachymeter available)
- Van Herricks <= 0.1
- Optic nerve head drusen
- Systemic medications with ocular side effects

24 MONTHLY:

- Cupping >0.5
- Family history of Glaucoma
- IOP's >18mmHg (adjusted IOP if pachymeter available)
- Van Herricks <= 0.2
- Low vision
- Diabetes
- Hypertension

Guideline Clinical Criteria for Digital Retinal Images

NEW PATIENTS:

- Baseline documentation for all patients recommended
- Smokers (earlier detection of AMD & vascular changes)
- Baseline documentation for all patients with a family history of glaucoma, macular degeneration, or vision loss

RETURNING PATIENTS:

- Any changes from Baseline (cupping, drusen, haemorrhages, macular changes, etc)
- New diagnosis of diabetes
- New diagnosis of hypertension
- New diagnosis of glaucoma
- Recent stroke
- Unexplained headaches
- Reported visual disturbances (transient field defects, blind spots, vertigo, etc)



Guideline Clinical Criteria for Ocular Coherence Tomography

NEW PATIENTS:

- Age-Related Macular Degeneration
- Detection, confirmation or differential diagnosis of retinal disease
- Family history of Glaucoma
- IOP's >18mmHg (adjusted IOP if pachymeter available)
- Van Herricks <= 0.2
- Visual disturbances
- Symptoms of blind areas and field loss
- Unexplained amblyopia
- New patients with low vision
- · Optic nerve head drusen

RETURNING PATIENTS:

- Any changes from Baseline (cupping, drusen, haemorrhages, macular changes, etc)
- Macular changes (cysts, pigment clumping, central serous retinopathy, macular edema, etc)
- New diagnosis of age-related macular degeneration
- New diagnosis of diabetes
- New diagnosis of glaucoma
- Posterior vitreous detachments, epi-retinal membranes, vitreo-macula traction, etc
- Unexpected changes in visual acuity

SWOT Analysis - Example

INTERNAL

STRENGTHS

- Good reputation for quality care
- Excellent clinical equipment
- Well trained staff in the clinical areas
- Convenient with easy parking
- Contact lens specialty
- Strong supplier relationships
- Very high level of returning patients (85%)
- High success rate with progressive lenses
- Established 25 years

POSITIVE

WEAKNESSES

- Poorly trained staff in the sales skills
- Perceived as being poor value for money
- Some designer brand frames not available to us
- Owner unable to manage business since busy consulting
- Shortage of optometrists
- Only 15% new patients
- Only 8% of patients have **Retinal Imaging**
- Some patients expect retinal imaging to be free

- New range of sunglasses available exclusively
- Premises for a branch practice available
- Health funds looking for provider relationships
- Local sugar mill seeking new contract for safety eyewear
- New progressive lenses offer better performance
- Software available to allow patients to make appointments on-line
- Own brand frames

OPPORTUNITIES

- Losing contact lens sales to the internet
- New competitor offering 70% discounts on some frames
- Competitor making direct job offers to our staff
- Increasing superannuation expense announced by government
- Road closures expected for streetscape upgrades
- National downturn in retail sales
- Reduced health fund rebates

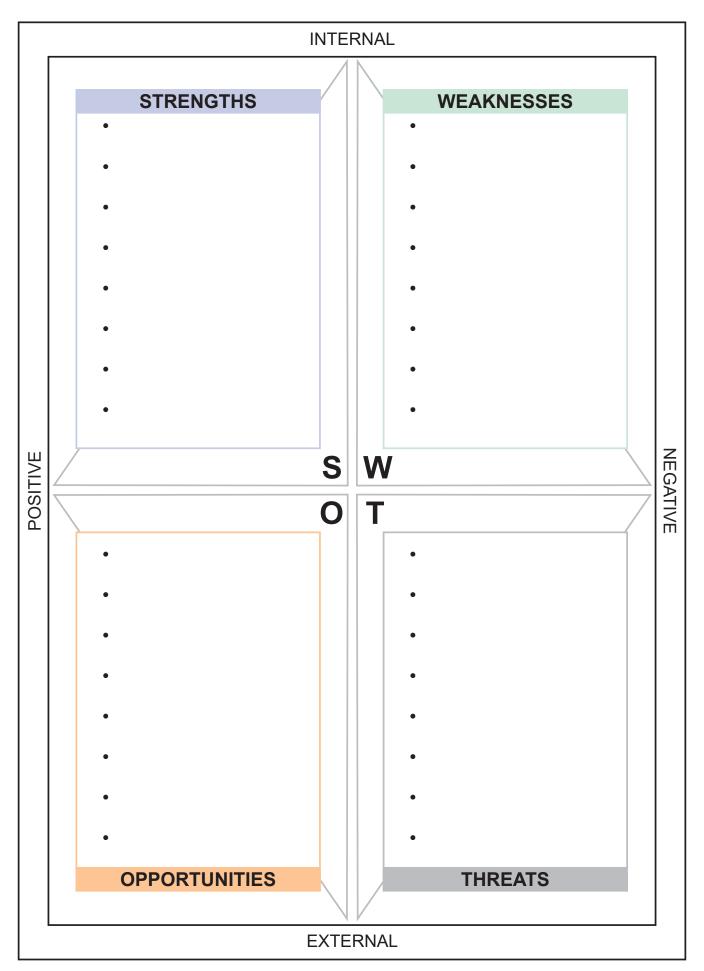
THREATS

EXTERNAL

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SWOT Analysis





Features & Benefits Table

FEATURES	BENEFITS
1:	
2:	
3:	
4:	
5:	
6:	
7:	
8:	

Key Words

CHEAP SPECS

Can also supply

Not same technology

Different to our
recommendation

HANDOVER

Details are on your file

will help you select
the best frame for
your look & your Rx

TRANSACTION

Would you like to pay now?
.... or just leave a deposit?

ORDERING

Your lenses are custom-made
Laboratory will start making them today

DELIVERY

We'll see you at your next check-up in *Month Year* or sooner if you notice any changes

TAKING RX

(Rx Release Form)
Price guide is \$___
Return to confirm
made correctly

OWN FRAMES

Last the life of lenses?

Spare parts?

All care, but there can be no responsibility

ADJUSTMENTS

Must be own risk may be small cracks All care, but there can be no responsibility

SPECS NOT READY

One lens is not perfect
We will have them
completely remade
Important they are right

DELIVERY

Our books are open to new patients Thanks for recommending us



The Patient Cycle

1	2	3	4	5	6
START	Opportunity	Contact Method	Contact Greeting	Enquiry	Conversion
Retai Experience	11 Waiting Time	Pt Details Cor firmation	9 Arrive reeting	8	7 Confirmation
13	Consultation Greeting	Problem	Eye Examination	Case Presentation	Prescription of Eyecare
Understand the Needs	D spenser's Credibility	Transfer of Information	21	20 Close & Establish Recall	Patient Concerns
Presentation	Patient Concerrs	Optome rist's Blessing	Obtain a Decision		Value Message
36 Demonstration	ragustrient	34	Farewell & Recall Remind	Payment	Health Insurance
Value Message	Adaptatica Advice	Supporting Products	40 Farewell & Recall Remind	41	Opinion Survey
48 END	Examination Recall	Event Invitation	45 Adjustment Recall	Newsletters	Service Phone Call

(Not intended for use as a game; use this "game board" layout to stimulate staff meeting discussion)

Guideline Clinical Criteria Digital Retinal Images for

NEW PATIENTS:

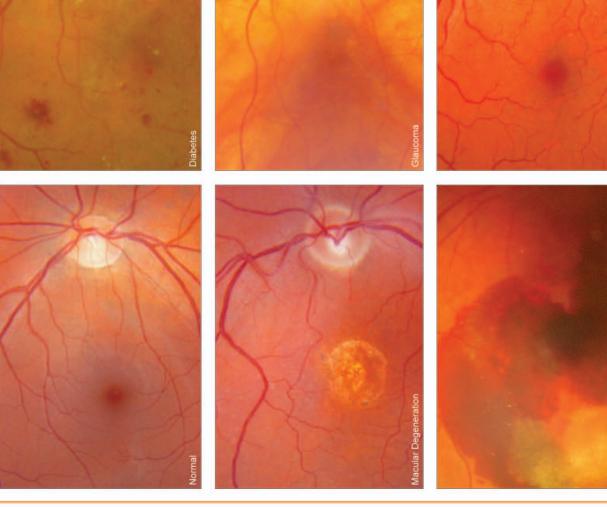
- Baseline documentation for all patients is recommended
- Smokers (earlier detection of AMD & vascular changes)
 - with a family history of glaucoma, macular Baseline documentation for all patients degeneration, or vision loss

RETURNING PATIENTS:

- Any changes from Baseline haemorrhages, cupping, drusen, macular changes, etc
- New diagnosis of diabetes
- New diagnosis of hypertension
 - New diagnosis of glaucoma
- Recent stroke
- Unexplained headaches
- Reported visual disturbances (transient field defects, blind spots, vertigo, etc)

The fee for Digital Retinal Images (DRI) also

includes the storage of the images. If a patient decides not to pay this fee, the images will be deleted and there will be no cost. However the images will then not be available for reference in their future eyecare.



THE BASICS

- 1. Our practice will always try to stand out because of our people.
- 2. Our presentation should always be excellent, with clean clothes, shoes in good condition and always wearing a name badge.
- 3. We greet all patients with a warm welcome & give a fond farewell when they leave.
- 4. We use patient names whenever possible. We always introduce ourselves by name and maintain eye contact when speaking.
- 5. It is our shared responsibility to ensure uncompromising levels of cleanliness in all areas of the practices.
- 6. Assisting a "live" patient always takes priority over other tasks.
- 7. We try to anticipate and exceed patient expectations.
- 8. Patients never interrupt our work and we always acknowledge a waiting patient when assisting other patients.
- 9. We try to answer the telephone within 3 rings, using the practice name, our own name and a greeting. If we need to ask a caller to be placed on hold we wait for a response.
- 10. We always return phone calls on the same day, or leave a message.
- 11. We are all ambassadors for good quality eyecare. We encourage people to look after their sight by having regular check-ups & by looking after their spectacles or contact lenses.
- 12. We respect our professional colleagues and never criticise a competitor.
- 13. We never make a promise we cannot keep & we always keep information confidential.
- 14. We always try to "do it once & do it right". Problems are fixed so that the same difficulty wont happen a second time.
- 15. We don't use negative words (no, can't) & always offer an alternative.
- 16. We all strive to be knowledgeable & to improve how we do things.
- 17. If we receive a complaint or are told of a problem, we "own it" and it is our responsibility to follow it up with the appropriate people.
- 18. We never eat, drink or smoke in a patient area.
- 19. We have an "open door" policy for closed rooms: We always knock & go in.
- 20. We practice teamwork and mutual respect at all times.

"Quality only happens when we care enough to do our best"

The Impact of Discounting

					%	% Gross Profit Margin	rofit Marg	<u>=</u>				
% Price	25%	30%	35%	40%	45%	%09	25%	%09	%59	%02	75%	%08
Discount			%	% Sales Inc	ales Increase required to	uired to g	give an unchanged	changed (Contribution	on		
2.5%	11	6	8	7	9	9	5	4	4	4	3	3
2.0%	25	20	17	14	13	11	10	6	8	8	7	7
7.5%	43	33	27	23	20	18	16	14	13	12	11	10
10.0%	29	50	40	33	29	25	22	20	18	17	15	14
12.5%	100	71	99	45	38	33	29	26	24	22	20	19
15.0%	150	100	75	60	20	43	38	33	30	27	25	23
17.5%	233	140	100	78	64	24	47	41	37	33	30	28
20.0%	400	200	133	100	08	29	22	20	44	40	36	33
22.5%	006	300	180	129	100	82	69	09	53	47	43	39
25.0%		500	250	167	125	100	83	71	63	56	20	45
27.5%		1100	367	220	157	122	100	85	73	65	58	52
30.0%			009	300	200	150	120	100	86	75	29	09
32.5%			1300	433	260	186	144	118	100	87	92	89
35.0%				700	350	233	175	140	117	100	88	78
37.5%				1500	200	300	214	167	136	115	100	88
40.0%					800	400	267	200	160	133	114	100
42.5%					1700	267	340	243	189	155	131	113
45.0%						006	450	300	225	180	150	129
47.5%						1900	633	380	271	211	173	146
20.0%							1000	500	333	250	200	167



Suggestions for Next Staff Meeting				
Date of Meeting:				
Start Time:				
End Time:				
Location of Meeting:				
TOPIC OR ISSUE SUGGESTED		SUGGESTED BY		
1:				
2:				
3:				
4:				
5:				
6:				
7:				
<i>7.</i>				
8:				



Project Planning: Frame Style Show TO DUE TASK / ITEM / EVENT **DESCRIPTION DONE** DO? DATE **Supplier Choice Brands Choice** Timeline (schedule of all events) Stylist (availability & charges) Stylist Travel & Accom Invitations (theme & RSVP date) Food Catering (arrange delivery) Rental Items (arrange delivery) Special Frame Ranges (brands appropriate; arrange delivery) Register for Interested Patients (staff briefed) Identify patients to Invite (database search) Decorations (arrange delivery) Advertising & Publicity (arrange ads; contact press) Giveaways (lucky door prize; each guest?) Special Promotion (co-op sponsorship?) Purchase Incentives (arrange delivery) Other: Other: Other: Other: Other: **Back-Up Plans**

Schedule for Press Releases

Instructions:

- Identify the local newspapers, radio and TV that will receive the press releases
- Find out the editor's name or who the best contact is at each media and prepare mailing list
- Decide on topics (suggestions in grey below) and write all of the press releases for the year
- In the middle of each month, photocopy and send out that month's press release
- Complete this form each month and save copies of any successful press releases

DATE	ТОРІС	NUM SENT	INITIALS	COMMENT
15 Jan	Vision & Learning			
15 Feb	Vision & driving safety			
15 Mar	UV damage			
15 Apr	Refractive blindness charity			
15 May	Glaucoma			
15 Jun	Lens technology			
15 Jul	Diabetes & the eye			
15 Aug	Glare protection			
15 Sep	Macular degenration			
15 Oct	Contact lens research			
15 Nov	Cataract			
15 Dec	Toys & eye safety			



Applicant Evaluation						
CANDIDATE INFORMATION:						
Name:						
Position Applied For:						
Interviewed By:						
Date:				Sequence No:		
SUMMARY RECOMMENDATION:						
☐ Hire	☐ Not Hire			Score:		
CANDIDATE EVALUATION:						
	1: Poor	2: Fair	3: Good	4: Very Good	5: Excellent	
Knowledge of Skills for This Specific Job						
Related Job Experience						
Related Education & Training						
Communication Skills						
Presentation & Grooming						
Attitude						
Initiative						
Interest in the Position						
Interest in the Hours Being Offered						
STRENGTHS:						
WEAKNESSES:						
ADDITIONAL COMMENTS:						



Employe	ee Perfo	rmanc	e Revie	W	
EMPLOYEE INFORMATION:					
Name:			Ref:		
Position:			Date:		
Location:			Manager:		
Review Period:		to			
EVALUATION:					
	1: Poor	2: Fair	3: Good	4: Very Good	5: Excellent
Knowledge of Skills for Job					
Comments					
Quality of Work					
Comments					
Time Management					
Comments					
Initiative & Self Motivation					
Comments					
Communication & Listening Skills					
Comments					
Dependability & Punctuality					
Comments					
Overall Rating					
ADDITIONAL COMMENTS:					
AGREED GOALS:					
CONFIRMATION OF REVIEW:					
By signing this form the employee confirms t However, signing this form does not necess					he supervisor.
Employee's Signature:			Date:		
Manager's Signature:			Date:		



Suggestion Form				
EMPLOYEE INFORMATION:				
Name:				
Position:				
Location:				
Date Submitted:				
SUGGESTION:				
☐ Attachments / Sketches / Illustratio	ns			
RESPONSE:				
Date Received:				
Assessment:				
Date Response Sent:				
Current Status:				



Plan for A	Plan for Attracting New Patients						
Practice Location or Branch:							
Mentor:							
FOUNDATIONS:							
Start Date:							
	Required	Completed	Details / Comment				
Introduce chapter "Attracting New Patients" (see page 149)	ď						
Identify the key contact for the project	ď						
1 - STANDARD PATIENT LETTERS:							
	Required	Completed	Details / Comment				
Change the standard Recall Letter to include social proof							
Change the patient Survey Letter to invite referrals							
2 - ONGOING PATIENT CONTACT:							
	Required	Completed	Details / Comment				
Introduce the process for producing 12 month Service Recalls							
Introduce the process for making Progressive Lens follow-up calls							
3 - ADVERTISING:							
	Required	Completed	Details / Comment				
Full review of the current schedule of ongoing advertising	۵		Spend pa: \$				
Introduce the process for making Progressive Lens follow-up calls							
4 - SPECTACLE DELIVERIES:							
	Required	Completed	Details / Comment				
Design contents of bag to be given with each new spectacle delivery			☐ Thanks for recommending us☐ Adaptation & guarantee☐ Cleaning cloth☐				
			☐ Cleaning cloth ☐ Cleaning spray ☐ other:				
Audit that contents of spectacle delivery bag is happening							

5 - PRINTED MATERIALS:						
	Required	Completed	De	etails / Comment		
Introduce giving brochure to every patient at end of every consultation						
Order a specific number of brochures and note when expected to restock			Number ordered:			
			Expected Restock:	(Date)		
			Restock Confirmed:	(Date)		
6 - SAMPLES FOR LOCAL BUSINESS	ES:					
	Required	Completed	Details / Comment			
Design the bag contents						
Bag distribution 1			(Number)	(Due date)		
Bag distribution 2			(Number)	(Due date)		
Bag distribution 3			(Number)	(Due date)		
7 - LOCAL DOCTORS AS REFERRAL	SOURCES:					
	Required	Completed	De	etails / Comment		
Visits to Local Doctors 1			(Number)	(Due date)		
Visits to Local Doctors 2			(Number)	(Due date)		
Visits to Local Doctors 3			(Number)	(Due date)		
Introduce summary vision reports to routinely go to doctors						
Audit that these summary vision reports are routinely being done						
8 - COMMUNITY INVOLVEMENT:						
	Required	Completed	De	etails / Comment		
Identify groups that optometrist would like to get involved with						
Set an annual budget for optom's community involvement						

9 - TALKS ABOUT EYECARE:				
	Required	Completed	De	etails / Comment
Develop a topic and content suitable for community eyecare talks				
Offer talks about eyecare to local community groups			(Number)	(Due date)
Monitor bookings made for community eyecare talks				



Growth Plan Worksheet

1:	SITUATION ANALYSIS			Req	Done
•	Laws & Regulations:				
•	Economic Conditions:	Interest Rate	%		
		Inflation Rate	%		
		Wage Increases	%		
•	Availability of Technology:				
•	Availability of Media:	☐ Newspapers	☐ Directories		
	Availability of Micala.	☐ Television	☐ Magazines	_	_
		Radio	☐ Letter Drop		
•	Trends in Consumer Demand:	- Radio	- Letter Brop	П	п
	Products or Services becoming more popular			_	
	Troubles of Services Seconding More popular				
	Products or Services becoming less popular				
•	Support Offered by Suppliers:				
	Marketing & advertising co-op subsidies				
	Staff training support				
	Specialty products & exclusive agencys				

	SITUATION ANALYSIS (Continued)		Req	Done
•	Special Experience Available in the Pra	actice:		
	Owner(s)			
	Practice Staff			
	Tructice stary TT			
•	SWOT Analysis:			
	Strengths	Weaknesses		
	☐ Reputation	☐ Reputation		
	☐ Equipment	☐ Equipment		
	☐ Training of staff	☐ Training of staff		
	☐ Location	☐ Location		
	☐ Prices	☐ Prices		
	Opportunities	Threats		
	☐ Product ranges	☐ Product ranges		
	☐ Competitors	Competitors		
	☐ Regulation changes	☐ Regulation changes		
	☐ Current economy	☐ Current economy		
	☐ Health insurance	☐ Health insurance		

2:	SET OBJECTIVES		Req	Done
•	Objective 1:			
	Specific			
	How it will be measured			
		Achievable		
		☐ Realistic		
		☐ Timed		
•	Objective 2:			
	Specific			
	How it will be measured			
		Achievable		
		☐ Realistic		
		☐ Timed		
•	Objective 3:			
	Specific			
	How it will be measured			
		☐ Achievable		
		□ Realistic		
•	Objective 4:	☐ Timed		
ľ	Objective 4:			_
	Specific			
	How it will be measured			
	now it will be fileusureu	□ A objevalala		
		□ Achievable□ Realistic		
		☐ Timed		

3:	STRATEGIES	Req	Done
•	Strategic Gap Analysis 1:		
	Patient segment		
	How it will be targeted		
	Positioning		
	☐ Technology ☐ Health-care ☐ Fashion ☐ Specialty ☐ Exclusive ☐ Price - Low/High		
•	Strategic Gap Analysis 2:		
	Patient segment		
	How it will be targeted		
	Positioning		
	☐ Technology ☐ Health-care ☐ Fashion ☐ Specialty ☐ Exclusive ☐ Price - Low/High		
•	Strategic Gap Analysis 3:		
	Patient segment		
	How it will be targeted		
	Positioning		
	☐ Technology ☐ Health-care ☐ Fashion ☐ Specialty ☐ Exclusive ☐ Price - Low/High		
•	Strategic Gap Analysis 4:		
	Patient segment		
	How it will be targeted		
	Positioning		
	☐ Technology ☐ Health-care ☐ Fashion ☐ Specialty ☐ Exclusive ☐ Price - Low/High		

• Pricing Review: Consultations □ ↑ □ ↓	
Consultations $\Box \uparrow \Box \downarrow$	
Ancillary Tests (fields, DRI, etc) $\Box \uparrow \Box \downarrow$	
Spectacle Lenses □ ↑ □ ↓	
Spectacle Frames $\Box \uparrow \Box \downarrow$	
Contact Lenses $\Box \uparrow \Box \downarrow$	
Sunglasses (non-Rx) □ ↑ □ ↓	
Accessories (solutions, magnifiers, etc) $\Box \uparrow \Box \lor$	
• Products or Services Offered Outside the Practice:	
Practice Website □ Establish □ Expand	
Practice On-Line Sales □ Establish □ Expand	
Visiting Branch Practice □ Establish □ Expand	
Domicillary & Nursing Home Visits □ Establish □ Expand	
Eye Safety Workplace Visits Establish Expand	
Teaching or Industry Consulting □ Establish □ Expand	
Other Establish Expand	

	MARKETING TACTICS (Continued)			Req	Done
•	Service & Product Bundling:				
	Services				
	Products				
•	Staff Training:				
	External programs				
	In-practice training				
	Product training				
•	Advertising:				
	Newspapers / Magazines	☐ Start	Revise		
		Increase	☐ Reduce/Stop		
	Radio / Television	Start	Revise		
		☐ Increase	☐ Reduce/Stop		
	Directional / Yellow Pages	Start	Revise		
		☐ Increase	☐ Reduce/Stop		
	On-Line / Search Engines	Start	Revise		
		☐ Increase	☐ Reduce/Stop		
	Other	☐ Start	Revise		
		☐ Increase	☐ Reduce/Stop		

	MARKETING TACTICS (Continued)			Req	Done
•	Relationship Building - Patients:				
	Patient newsletters	■ Start	Revise		
		Increase	☐ Reduce/Stop		
	Custom-printed brochures	■ Start	Revise		
	,	Increase	☐ Reduce/Stop		
	Follow-up phone calls	■ Start	☐ Revise		
		☐ Increase	☐ Reduce/Stop		
	Patient opinion surveys	■ Start	☐ Revise		
		Increase	☐ Reduce/Stop		
	Welcome to our office letters	■ Start	☐ Revise		
		Increase	☐ Reduce/Stop		
	12 Month service letters	■ Start	☐ Revise		
		Increase	☐ Reduce/Stop		
	Other	■ Start	☐ Revise		
		Increase	☐ Reduce/Stop		
•	Relationship Building - Doctors:				
	Standard vision reports to GP doctors	☐ Start	☐ Revise		
		Increase	☐ Reduce/Stop		
	Visit local doctors / referral sources	■ Start	☐ Revise		
		Increase	☐ Reduce/Stop		
	GP doctor referral pads	■ Start	☐ Revise		
		Increase	☐ Reduce/Stop		
	Other	■ Start	☐ Revise		
		Increase	☐ Reduce/Stop		

	MARKETING TACTICS (Continued)			Req	Done
•	Relationship Building - Other Referral Sources:				
	Standard vision reports to schools	☐ Start	Revise		
		Increase	☐ Reduce/Stop		
	Office vision talle for sales	D Charle	D. D. J.		
	Offer vision talks for schools	☐ Start☐ Increase	□ Revise□ Reduce/Stop		
		- increase	- Reduce/Stop		
	Offer vision talks for community groups	☐ Start	☐ Revise		
		Increase	☐ Reduce/Stop		
		_			
	Press releases for local media	☐ Start	Revise		
		Increase	Reduce/Stop		
	Other	■ Start	Revise		
		Increase	☐ Reduce/Stop		
•	Recall Reminders for Returning Patients:		D Charl		
	Staff training on recall reinforcement		□ Start		
			Remorce		
	Content of recall letters		■ Start		
	•		Revise		
	Frequency of recalls & 2nd recalls		Start		
			Revise		
	Recall case stickers		□ Start		
	needii edae arekera				
			Nevise		
	Other		■ Start		
			Revise		
	Content of recall letters Frequency of recalls & 2nd recalls Recall case stickers		□ Reinforce□ Start□ Revise□ Start□ Revise□ Start□ Revise		

	MARKETING TACTICS (Continued)		Req	Done
•	Service Improvements: Electronic appointment reminders (SMS)	☐ Start☐ Reinforce		
	Clear recommendations for every patient	□ Start □ Reinforce		
	Personal optometrist hand-overs to dispensing	☐ Start☐ Reinforce		
	Electronic delivery notification	☐ Start☐ Reinforce		
	Other	□ Start □ Reinforce		
•	Other Tactics:			
	Describe			

5: CONTROLS			Req	Done
Marketing Budget: (Annual)				
Advertising Newspapers / Magazines		\$		
Advertising Radio / Television		\$		
Advertising Directional / Yellow Pages		\$		
Advertising On-line / Search engines		\$		
Brochures & Patient Information		\$		
Letterhead, business cards & staff name badges		\$		
Networking events		\$		
Newsletters Printing (less co-op subsidies)		\$		
Newsletters Distribution		\$		
Recalls Postage		\$		
Special Events / Style Shows		\$		
Sponsorships		\$		
Other / Contingency		\$		
Total Marketing Expense Budget		\$		
Total Budget as Share of Annual Practice Income	(Benchmark 4%)	%		
Practice Income Budget:				
January		\$		
February		\$		
March		\$		
April		\$		
May		\$		
June		\$		
Total 6 Mths Practice Budget & Share of Annual Income	\$	%		
July		\$		
August		\$		
September		\$		
October		\$		
November		\$		
December		\$		
Total Annual Practice Income Budget		\$		

CONTROLS (Continued)			Req	Done
Sales Proportions:				
Consultations	(Benchmark 17%)	%		
Ancillary Tests (fields, DRI, etc)	(Benchmark 3%)	%		
Spectacle Lenses	(Benchmark 39%)	%		
Spectacle Frames	(Benchmark 27%)	%		
Sunglasses (non-Rx)	(Benchmark 2%)	%		
Contact Lenses	(Benchmark 9%)	%		
Accessories (solutions, magnifiers, etc)	(Benchmark 3%)	%		
Total		100 %		
Practice Expenses Budget:				
Cost of Goods Dispensed (COGS)	(Benchmark 34%)	\$		
Advertising	(Benchmark 3%)	\$		
Bank Charges (Fees, Card charges)	(Benchmark 1%)	\$		
Electricity	(Benchmark 1%)	\$		
Equipment (Leasing, Repairs, Maintenance)	(Benchmark 3%)	\$		
Insurance	(Benchmark 1%)	\$		
Occupancy Costs (Rent, Rental Outgoings)	(Benchmark 8%)	\$		
Postage & Freight	(Benchmark 3%)	\$		
Printing & Stationery	(Benchmark 2%)	\$		
Repairs & Maintenance	(Benchmark 2%)	\$		
Staff Costs (Salaries, Bonuses) - incl owner's wage	(Benchmark 34%)	\$		
Telephone	(Benchmark 2%)	\$		
Travel & Accommodation	(Benchmark 1%)	\$		
Local Eyecare Market Share: (Estimated sales pro	oportions)			
1: This Practice		%		
2:		%		
3:		%		
4:		%		
6:		%		
6:		%		
Total		100 %		

	CONTROLS (Continued)			Req	Done
•	Benchmarking:				
	☐ Industry group ☐ Buying group ☐ Gov't statistics ☐ Historical data ☐ Other	■ Marketing group■ Colleagues	□ Start□ Revise□ Reinforce		
•	Leader Boards:				
	Ancillary tests (Retinal imaging, etc)		☐ Start☐ Revise		
	Level of discounting to patients		☐ Start☐ Revise		
	Support of preferred suppliers		☐ Start☐ Revise		
	Outstanding accounts (owed by patients)		☐ Start☐ Revise		
	Other		☐ Start☐ Revise		
•	Other Controls:				
	Describe				



Mobile Phones Can Interfere With Our Sensitive Measurements



Please Ensure That Your Phone Is Off

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	Summs	Summary of Vision Needs	Needs	
Name:				Date:
☐ SV Distance	☐ Hard Coat☐ Photosensitive	☐ High Index: ☐ Anti-Reflection	☐ UV Protection ☐ Tint:	☐ Aspheric
SV Distance sunglasses	☐ Hard Coat	☐ High Index:	UV Protection	☐ Aspheric
SV Near	☐ Hard Coat	☐ High Index:	UV Protection	☐ Aspheric
☐ SV Music	☐ Hard Coat☐ Photosensitive	☐ High Index: ☐ Anti-Reflection	☐ UV Protection ☐ Tint:	☐ Aspheric
☐ SV Computer	☐ Hard Coat	☐ High Index:	☐ UV Protection	☐ Aspheric
_	☐ Photosensitive	☐ Anti-Reflection	□ Tint:	
☐ SV Hobby	☐ Hard Coat☐ Photosensitive	☐ High Index:☐ Anti-Reflection	□ UV Protection□ Tint:	☐ Aspheric
CV Cafety	☐ Hard Coat	☐ High Index:	□ Polycarbonate	■ UV Protection
a sv salety	Aspheric	□ Photosensitive	☐ Anti-Reflection	☐ Tint:
loo et al	☐ Hard Coat	☐ High Index:	■ UV Protection	☐ Aspheric
	☐ Photosensitive	■ Anti-Reflection	☐ Tint:	
Bifocal	☐ Hard Coat	☐ High Index:	■ UV Protection	☐ Aspheric
sunglasses	Polarized	☐ Anti-Reflection	☐ Tint:	
Trifocal	☐ Hard Coat	☐ High Index:	■ UV Protection	☐ Aspheric
T III OCAI	□ Photosensitive	■ Anti-Reflection	☐ Tint:	
Trifocal	☐ Hard Coat	☐ High Index:	■ UV Protection	☐ Aspheric
usunglasses	■ Polarized	☐ Anti-Reflection	☐ Tint:	
Extended	☐ Hard Coat	☐ High Index:	☐ UV Protection	☐ Aspheric
Locus	☐ Photosensitive	☐ Anti-Reflection	☐ Tint:	
	☐ Hard Coat	☐ High Index:	☐ UV Protection	☐ Aspheric
☐ Progressive	☐ Photosensitive	■ Anti-Reflection	☐ Tint:	
Progressive	☐ Hard Coat	☐ High Index:	■ UV Protection	☐ Aspheric
usunglasses	□ Polarized	☐ Anti-Reflection	☐ Tint:	
☐ Other:				

	Summs	Summary of Vision Needs	Needs	
Name:				Date:
☐ SV Distance	☐ Hard Coat☐ Photosensitive	☐ High Index:☐ Anti-Reflection	□ UV Protection□ Tint:	☐ Aspheric
SV Distance	☐ Hard Coat	☐ High Index:	■ UV Protection	☐ Aspheric
sunglasses	□ Polarized	☐ Anti-Reflection	☐ Tint:	
"col Vo	☐ Hard Coat	☐ High Index:	UV Protection	☐ Aspheric
D 3V Near	□ Photosensitive	☐ Anti-Reflection	☐ Tint:	
	☐ Hard Coat	☐ High Index:	☐ UV Protection	☐ Aspheric
□ SV MIUSIC	□ Photosensitive	☐ Anti-Reflection	☐ Tint:	
2000	☐ Hard Coat	☐ High Index:	□ UV Protection	☐ Aspheric
a sv computer	□ Photosensitive	☐ Anti-Reflection	☐ Tint:	
	☐ Hard Coat	☐ High Index:	■ UV Protection	☐ Aspheric
yaaan ve 🗅	□ Photosensitive	☐ Anti-Reflection	☐ Tint:	
	☐ Hard Coat	☐ High Index:	□ Polycarbonate	■ UV Protection
□ sv sarety	☐ Aspheric	□ Photosensitive	☐ Anti-Reflection	☐ Tint:
Dife.co	☐ Hard Coat	☐ High Index:	■ UV Protection	☐ Aspheric
ם פוספו	☐ Photosensitive	■ Anti-Reflection	☐ Tint:	
□ Bifocal	☐ Hard Coat	☐ High Index:	■ UV Protection	☐ Aspheric
sunglasses	□ Polarized	☐ Anti-Reflection	☐ Tint:	
1000 Jin L	☐ Hard Coat	☐ High Index:	■ UV Protection	☐ Aspheric
- IIIOcai	□ Photosensitive	☐ Anti-Reflection	☐ Tint:	
Trifocal	☐ Hard Coat	☐ High Index:	■ UV Protection	☐ Aspheric
sunglasses	■ Polarized	☐ Anti-Reflection	☐ Tint:	
Extended	☐ Hard Coat	☐ High Index:	☐ UV Protection	☐ Aspheric
_ focus	□ Photosensitive	☐ Anti-Reflection	☐ Tint:	
	☐ Hard Coat	☐ High Index:	☐ UV Protection	☐ Aspheric
☐ Progressive	☐ Photosensitive	■ Anti-Reflection	☐ Tint:	
Progressive	☐ Hard Coat	☐ High Index:	□ UV Protection	☐ Aspheric
	□ Polarized	☐ Anti-Reflection	☐ Tint:	
☐ Other:				



(letterhead)

Vision Lifestyle Questionnaire					
		portant for us to underst for your optometrist			
Name:			Date:		
1: Which of the follow	ving do you do regularl	y?			
☐ Driving - Personal vehicle	☐ Driving - Commercial	☐ Driving - Heavy vehicle	☐ Television		
☐ Concerts or Theatre	☐ Office computer use	☐ Detailed close work	☐ Public speaking		
☐ Viewing live sports	☐ Gardening outside	☐ Often in the glare			
2: Do you use your ey	es for any of these hob	bies?			
☐ Reading	☐ Sewing or Handiwork	☐ Computer	☐ Music - Playing an instrument		
☐ Electronics	☐ Sport - Golf	☐ Sport - Tennis	☐ Sport - Bike riding		
☐ Sport - Shooting	☐ Sport - Other:				
3: What is your eye colour?					
☐ Brown	☐ Hazel	☐ Green	☐ Grey		
☐ Blue					
4: Do you do any other activities that involve your eyes?					



What Patients Want

TO DO My Actions Checklist

	Responsible	Due Date

As you read the book, list the actions you want to take, or the personal items that you want to follow-up. Then mark off your progress.



Staff Meeting Minutes & Items for Follow-Up		
Date of Meeting:		
Attendees:		
TOPIC OR ISSUE	Follow-Up By	Due Date
1:		
2:		
3:		
4:		
5:		
6:		
7:		
8:		
9:		
10:		
11:		

(Keep this as a meeting record and to ensure that follow-up items are completed)