

Tornada Incorporated

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Client's Industry: Flooring Wholesale – in Canada

Market Share of Companies

There are no companies with dominant market shares in this industry

Industry Statistics & Market Size

Revenue Annual Growth 11-16 E

Employment | Businesses

\$3bn

0.3%

4,684 | 409

Challenges:

- Unpredictable demand
- Obsolete Inventory
- High OPEX

Solution:

- We built supply demand tools that assist in visibility of demand views in 30-60-90 days to reduce holding costs
- We identified areas of high costs including inventoried SKUs, carriers' rates and overheads
- We implemented strategies to mitigate shortage risks by building a demand forecast process with sales team

Result:

- Successfully reduced 28% holding costs
- Eliminated over \$1.6M in early contracts which would result in excess in inventory if such risk was not identified
- Increased Order Fill-rate by 15% to a total of 95% overall without increasing inventory-on-hand
- Optimized cash flow successful by applying cash disbursements where contracts of materials are necessary using supply demand model