

**TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
BOARD OF DIRECTORS**

15455 Gleneagle Drive, Suite 230

Colorado Springs, CO 80921

Bus: 719.484.0911 Fax (HIPAA) 719.481.3456



Jake Shirk, President

Roger Lance, Vice- President  
Dr. John Hildebrandt, Treasurer  
Michael Smaldino, Secretary

Tom Tharnish, Director  
Terri Hayes, Director  
Jason Buckingham, Director

**MEETING AGENDA**

Meeting Date/Time: September 27, 2017, 6:30P

LOCATION: Station 1, 18650 Hwy 105, Monument, CO 80132

- I. **Call to Order**
- II. **Pledge of Allegiance**
- III. **Roll Call**
- IV. **Approval of Agenda**
- V. **Approval of Minutes**
  - Regular meeting – August 23, 2017
- VI. **Financial Report**
- VII. **Items not on the Agenda – Board/Citizen/Staff Comment**  
(Individuals will be kept to a 3min time limit)
- VIII. **Swearing In – Battalion Chief Jonathan Bradley**
- IX. **New Business**
  - a. 2017 Amended Budget
  - b. 2018 Proposed Budget
  - c. Chief Compensation
- X. **Old Business**
- XI. **Chief's Report**
- XII. **Future Agenda Item**
- XIII. **Adjournment**

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**MEETING MINUTES**

Meeting Date/Time: August 23, 2017, 6:30P

LOCATION: Station 1, 18650 Hwy 105, Monument, CO 80132

- I. **Call to Order (6:32 pm)**
- II. **Pledge of Allegiance**
- III. **Roll Call- Present:** Hildebrandt, Buckingham, Lance, Shirk  
**Absent:** Smaldino, Hayes, Tharnish, Chief Truty (excused).
- IV. **Approval of Agenda**  
Agenda reviewed and approved (Lance: 4-0).
- V. **Approval of Minutes**  
- Regular meeting – July 26, 2017. Minutes reviewed and approved (Buckingham: 4-0).
- VI. **Financial Report**  
Financial report reviewed and approved (Lance: 4-0).
- VII. **Items not on the Agenda – Board/Citizen/Staff Comment**  
(Individuals will be kept to a 3min time limit)
- VIII. **PROMOTION – Engineer**
  - a. Firefighter Adam Wakefield
  - b. Firefighter/Paramedic Aaron Wood
  - c. Firefighter Morgan Cudney
- IX. **New Business**
  - a. **Swearing in of new paramedics-** Jay Bruchis and Stephanie Soll
- X. **Old Business**
- XI. **Chief's Report** (Presented by Deputy Chief Trost)
  - a. Fleet update. Engine 3 generator installed.
  - b. Stations-Station security doors installed. Crews are painting doors to match.  
Station 2 in need of new generator.
  - c. Firehouse Subs gave the District a \$20,596 grant. Thank you to Lieutenant Ayala for submitting grant.
  - d. BC Bumgarner gave update on the following:
    1. Station Open Houses next month

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**2. Wesley Owens Coffee shop hosted 1st "coffee with the Chief."**

- e. MDA Fill the Boot is coming up. Crews will be out in the community over Labor Day weekend. Thank you to Lieutenant Bodinsky for the coordination of the event.
- f. Hiring process update- Application process open for firefighter and paramedic, now through the end of Sept.
- g. Battalion Chief of Training, Jonathan Bradley to start September 1. He already met all three shifts last week.
- h. Administration to move Nov. 1<sup>st</sup>. Details of the move are on hold until the Chiefs return from vacation.

**XII. Future Agenda Items**

- 2017 Amended Budget
- 2018 Proposed Budgets
- Fire Chief Compensation

**XIII. Adjournment**

**MOTION to adjourn.** (Hildebrandt: 4-0, 7:10 pm).

# Tri-Lakes Monument Fire Protection District Treasurer's Report

August 31, 2017

August represents 66.66% of the year so when reading through the spreadsheets compare the % of budget to 66.66%.

1. Property Taxes received were \$4,423,149 (98.65%) of the budget with the budgeted revenue of \$4,420,493.
2. Specific Ownership Taxes received were \$380,184 (80.89%) of the budget with the budgeted revenue of \$470,000.
3. Ambulance Revenues were \$513,468 (64.18%) of the budget with budget revenue of \$800,000.

## **EXPENSES**

EMS Contracts (5472), Medical Supplies (5473) have Medical expenses over YTD budget as they were last month. Medical equipment (5470) is up 20.4% of YTD. Essentially unchanged.

Overtime (5513 and 5514) are 102.13% and 134.42% of YTD BUT overall wages are under budget by 2.96%.

Uniform expense (5556) and Training & Education (5600) are over YTD due to the academy and new hires.

Overall expenses are 65.16% or 1.5% **UNDER** the YTD budget.

# Tri-Lakes Monument Fire Protection District

## Profit & Loss Budget vs. Actual

January through August 2017

	Jan - Aug 17	Budget	\$ Over Budget	% of Budget
<b>Ordinary Income/Expense</b>				
Total 4100 · REVENUE - TAX RECEIPTS	4,814,827.85	4,970,238.00	-155,410.15	96.87%
Total 4200 · REVENUE - OPERATING REVENUES	518,320.40	915,250.00	-396,929.60	56.63%
Total 4400 · REVENUE - INTEREST	6,319.77	8,000.00	-1,680.23	79.0%
Total 4500 · MISCELLANEOUS INCOME	407.60	225,000.00	-224,592.40	0.18%
<b>Total Income</b>	<b>5,339,875.62</b>	<b>6,118,488.00</b>	<b>-778,612.38</b>	<b>87.27%</b>
<b>Expense</b>				
Total 5100 · ADMINISTRATION EXPENSES	385,417.55	495,356.00	-109,938.45	77.81%
Total 5200 · BUILDINGS EXPENSE	94,667.39	106,800.00	-12,132.61	88.64%
Total 5300 · COMMUNICATIONS EXPENSE	84,392.84	138,450.00	-54,057.16	60.96%
Total 5390 · FIRE PREVENTION	1,451.98	5,500.00	-4,048.02	26.4%
Total 5400 · VEHICLES EXPENSE	83,137.54	132,200.00	-49,062.46	62.89%
Total 5450 · OPERATIONAL EQUIPMENT EXP	95,071.72	135,450.00	-40,378.28	70.19%
Total 5500 · WAGES	2,272,622.69	3,567,793.00	-1,295,170.31	63.7%
Total 5540 · BENEFITS	572,155.37	957,323.00	-385,167.63	59.77%
Total 5560 · UNIFORMS EXPENSE	28,238.88	21,000.00	7,238.88	134.47%
Total 5600 · TRAINING & EDUCATION EXPENSE	37,272.79	51,900.00	-14,627.21	71.82%
Total 5700 · UTILITIES EXPENSE	33,490.12	51,700.00	-18,209.88	64.78%
Total 5900 · FINANCE - DEBT SERVICE	180,140.99	272,944.00	-92,803.01	66.0%
<b>Total Expense</b>	<b>3,868,059.86</b>	<b>5,936,416.00</b>	<b>-2,068,356.14</b>	<b>65.16%</b>
		<b>Goal</b>		<b>66.67%</b>

**Tri-Lakes Monument Fire Protection District**  
**Profit & Loss Budget vs. Actual**  
 January through August 2017

	<b>Jan - Aug 17</b>	<b>Budget</b>	<b>\$ Over Budget</b>	<b>% of Budget</b>
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
<b>4100 · REVENUE - TAX RECEIPTS</b>				
<b>4110 · Revenue-Property Taxes</b>				
4111 · Property Taxes	4,423,475.13	4,483,738.00	-60,262.87	98.66%
4112 · Tax Refund Sta2 Septic	-326.37	0.00	-326.37	100.0%
<b>Total 4110 · Revenue-Property Taxes</b>	<b>4,423,148.76</b>	<b>4,483,738.00</b>	<b>-60,589.24</b>	<b>98.65%</b>
4120 · Revenue - Specific Ownership Tx	380,183.60	470,000.00	-89,816.40	80.89%
4150 · Revenue - Other Tax Revenue	2,910.49	9,000.00	-6,089.51	32.34%
4160 · Assessment Fees (Palmer Lake)	8,585.00	7,500.00	1,085.00	114.47%
<b>Total 4100 · REVENUE - TAX RECEIPTS</b>	<b>4,814,827.85</b>	<b>4,970,238.00</b>	<b>-155,410.15</b>	<b>96.87%</b>
<b>4200 · REVENUE - OPERATING REVENUES</b>				
4212 · Ambulance Fee Refunds	-11,752.58			
4211 · Ambulance Fees	513,467.99	800,000.00	-286,532.01	64.18%
4560 · Revenue - Wildland Deployment	15,602.49	100,000.00	-84,397.51	15.6%
4230 · Revenue - CPR Fees	0.00	250.00	-250.00	0.0%
4250 · Revenue-Inspection/Plan Review	1,002.50	15,000.00	-13,997.50	6.68%
<b>Total 4200 · REVENUE - OPERATING REVENUE</b>	<b>518,320.40</b>	<b>915,250.00</b>	<b>-396,929.60</b>	<b>56.63%</b>
4400 · REVENUE - INTEREST	6,319.77	8,000.00	-1,680.23	79.0%
<b>4500 · MISCELLANEOUS INCOME</b>				
4510 · Revenue - Misc Donations	50.00	0.00	50.00	100.0%
4520 · Revenue - Misc Income	16,758.00	0.00	16,758.00	100.0%
4525 · Revenue - Misc. Grants	20,895.60	0.00	20,895.60	100.0%
4530 · Revenue - Impact Fees	-37,296.00	225,000.00	-262,296.00	-16.58%
<b>Total 4500 · MISCELLANEOUS INCOME</b>	<b>407.60</b>	<b>225,000.00</b>	<b>-224,592.40</b>	<b>0.18%</b>
<b>Total Income</b>	<b>5,339,875.62</b>	<b>6,118,488.00</b>	<b>-778,612.38</b>	<b>87.27%</b>
<b>Gross Profit</b>	<b>5,339,875.62</b>	<b>6,118,488.00</b>	<b>-778,612.38</b>	<b>87.27%</b>
<b>Expense</b>				
<b>5100 · ADMINISTRATION EXPENSES</b>				
5140 · Director's Training	0.00	250.00	-250.00	0.0%
5168 · Promotional Processes	2,500.00	5,000.00	-2,500.00	50.0%
5147 · Cobra	520.92	0.00	520.92	100.0%
5105 · Accounting	25,842.03	38,500.00	-12,657.97	67.12%
5107 · Auditing Expenses	8,695.00	10,000.00	-1,305.00	86.95%
5110 · Ambulance Collection Fee Exp	32,177.13	39,600.00	-7,422.87	81.26%
5115 · Bank Charges & Credit Card Fees	557.38	7,500.00	-6,942.62	7.43%
5120 · Books, Subscriptions & Dues	5,002.73	5,000.00	2.73	100.06%
5125 · Consultants Expense	0.00	20,000.00	-20,000.00	0.0%
5130 · Copies, Postage & Shipping Exp	1,209.30	2,800.00	-1,590.70	43.19%
5131 · Election Materials	14,957.12	5,000.00	9,957.12	299.14%
5135 · Cty Treasurer's Fees @ 1.5% Exp	66,382.62	67,256.00	-873.38	98.7%

	<b>Jan - Aug 17</b>	<b>Budget</b>	<b>\$ Over Budget</b>	<b>% of Budget</b>
5145 · General Expense	1,282.62	5,500.00	-4,217.38	23.32%
5150 · Legal Fees Expense	16,476.00	15,000.00	1,476.00	109.84%
5155 · General Liability Insurance Exp	32,571.75	40,000.00	-7,428.25	81.43%
5160 · Admin Maintenance Contracts	2,796.46	4,000.00	-1,203.54	69.91%
5165 · Office Supplies Expense	1,836.22	5,000.00	-3,163.78	36.72%
5166 · Office Equipment/Furniture	3,441.72	5,000.00	-1,558.28	68.83%
5185 · Travel Expenses	1,806.01	1,250.00	556.01	144.48%
5188 · Election	12,597.53	40,000.00	-27,402.47	31.49%
5190 · Workman's Comp Exp	115,278.36	150,000.00	-34,721.64	76.85%
5191 · Morale & Welfare Expense	808.37	7,500.00	-6,691.63	10.78%
5192 · Medical Exams / Services	15,952.00	15,000.00	952.00	106.35%
5193 · Heart Benefit	7,275.00	0.00	7,275.00	100.0%
5194 · Recruiting/Hiring	3,849.17	2,000.00	1,849.17	192.46%
5195 · New Hire Exams	10,734.16	2,700.00	8,034.16	397.56%
5196 · Public Relations	867.95	1,500.00	-632.05	57.86%
<b>Total 5100 · ADMINISTRATION EXPENSES</b>	<b>385,417.55</b>	<b>495,356.00</b>	<b>-109,938.45</b>	<b>77.81%</b>
<b>5200 · BUILDINGS EXPENSE</b>				
5210 · Repairs & Maintenance Expense	65,470.65	65,000.00	470.65	100.72%
5220 · Supplies Expense	6,574.29	10,800.00	-4,225.71	60.87%
5230 · Admin Bldg Lease	9,800.35	31,000.00	-21,199.65	31.61%
5231 · Admin Lease CAMS	12,822.10	0.00	12,822.10	100.0%
<b>Total 5200 · BUILDINGS EXPENSE</b>	<b>94,667.39</b>	<b>106,800.00</b>	<b>-12,132.61</b>	<b>88.64%</b>
<b>5300 · COMMUNICATIONS EXPENSE</b>				
5310 · Cable Expense	989.25	1,500.00	-510.75	65.95%
5315 · Telephone Expense	6,203.20	9,250.00	-3,046.80	67.06%
5320 · Cellular Expense	11,402.56	16,000.00	-4,597.44	71.27%
5330 · Information Technology Exp	8,745.85	10,000.00	-1,254.15	87.46%
5331 · IT Contracts	27,804.03	40,000.00	-12,195.97	69.51%
5335 · Internet Connectivity	18,606.96	35,000.00	-16,393.04	53.16%
5340 · Pager Service Contract	1,386.59	2,000.00	-613.41	69.33%
5341 · Maintenance Contract 800 Mhrtz	0.00	4,300.00	-4,300.00	0.0%
5360 · Radio License 800 Expense	5,040.00	10,400.00	-5,360.00	48.46%
5370 · Communication Repair & Mtce Exp	4,214.40	10,000.00	-5,785.60	42.14%
<b>Total 5300 · COMMUNICATIONS EXPENSE</b>	<b>84,392.84</b>	<b>138,450.00</b>	<b>-54,057.16</b>	<b>60.96%</b>
<b>5390 · FIRE PREVENTION</b>				
5391 · Personnel Training - Fire Prev	726.90	2,000.00	-1,273.10	36.35%
5392 · Fire Prevention Supplies	392.44	2,500.00	-2,107.56	15.7%
5394 · Fire Prevention Equip	332.64	1,000.00	-667.36	33.26%
<b>Total 5390 · FIRE PREVENTION</b>	<b>1,451.98</b>	<b>5,500.00</b>	<b>-4,048.02</b>	<b>26.4%</b>
<b>5400 · VEHICLES EXPENSE</b>				
5440 · Bench Stock	86.81	0.00	86.81	100.0%
5410 · Firefighting Vehicles Expense				
5414 · Pump Testing	0.00	1,500.00	-1,500.00	0.0%
5411 · Firefighting Fuel Expense	12,254.81	20,000.00	-7,745.19	61.27%

	Jan - Aug 17	Budget	\$ Over Budget	% of Budget
5412 · Firefighting Repairs & Maint.	39,854.41	60,000.00	-20,145.59	66.42%
5413 · Ladder Testing	1,281.00	1,300.00	-19.00	98.54%
<b>Total 5410 · Firefighting Vehicles Expense</b>	<b>53,390.22</b>	<b>82,800.00</b>	<b>-29,409.78</b>	<b>64.48%</b>
<b>5420 · Medical Vehicles Expense</b>				
5421 · Medical Fuel	8,462.59	14,400.00	-5,937.41	58.77%
5422 · Medical Repairs & Maintenance	7,122.34	15,000.00	-7,877.66	47.48%
<b>Total 5420 · Medical Vehicles Expense</b>	<b>15,584.93</b>	<b>29,400.00</b>	<b>-13,815.07</b>	<b>53.01%</b>
<b>5430 · Admin Vehicles Expense</b>				
5431 · Fuel	7,294.35	10,000.00	-2,705.65	72.94%
5432 · Repairs & Maintenance	6,781.23	10,000.00	-3,218.77	67.81%
<b>Total 5430 · Admin Vehicles Expense</b>	<b>14,075.58</b>	<b>20,000.00</b>	<b>-5,924.42</b>	<b>70.38%</b>
<b>Total 5400 · VEHICLES EXPENSE</b>	<b>83,137.54</b>	<b>132,200.00</b>	<b>-49,062.46</b>	<b>62.89%</b>
<b>5450 · OPERATIONAL EQUIPMENT EXP</b>				
<b>5460 · Firefighting Equipment Expense</b>				
5468.1 · PPE New Hire	1,506.78	0.00	1,506.78	100.0%
5461 · Equipment Repairs & Maintenanar	3,883.23	9,000.00	-5,116.77	43.15%
5462 · SCBA Repair Expense	2,965.43	8,000.00	-5,034.57	37.07%
5463 · Firefighting Supplies Expense	1,221.51	3,000.00	-1,778.49	40.72%
5464 · Hazmat Equipment Expense	0.00	2,000.00	-2,000.00	0.0%
5465 · TEMS (Tactical Emerg Med Svc)	0.00	0.00	0.00	0.0%
5467 · Wildland Fire Supplies	0.00	2,500.00	-2,500.00	0.0%
5468 · PPE	19,360.92	12,000.00	7,360.92	161.34%
5469 · PPE Maintenance & Repair	1,445.00	1,000.00	445.00	144.5%
5460 · Firefighting Equipment Expense	1,181.73	25,000.00	-23,818.27	4.73%
<b>Total 5460 · Firefighting Equipment Expense</b>	<b>31,564.60</b>	<b>62,500.00</b>	<b>-30,935.40</b>	<b>50.5%</b>
<b>5470 · Medical Equipment</b>				
5471 · EMS Equipment Repairs & Main	0.00	1,000.00	-1,000.00	0.0%
5472 · EMS Maintenance Contracts	9,063.72	9,200.00	-136.28	98.52%
5473 · Medical Supplies Expense	48,895.37	62,000.00	-13,104.63	78.86%
5474 · Medical Equipment	1,868.03	0.00	1,868.03	100.0%
5475 · Community CPR/First Aid	3,680.00	750.00	2,930.00	490.67%
<b>Total 5470 · Medical Equipment</b>	<b>63,507.12</b>	<b>72,950.00</b>	<b>-9,442.88</b>	<b>87.06%</b>
<b>Total 5450 · OPERATIONAL EQUIPMENT EXP</b>	<b>95,071.72</b>	<b>135,450.00</b>	<b>-40,378.28</b>	<b>70.19%</b>
<b>5500 · WAGES</b>				
5539 · Payroll Expenses	933.38	0.00	933.38	100.0%
5506 · Banked Vacation/Sick Expense	9,752.72	0.00	9,752.72	100.0%
5507 · Administration Personnel (FT)	200,853.87	333,053.00	-132,199.13	60.31%
5508 · Operations Personnel (FT)	1,555,252.09	2,587,769.00	-1,032,516.91	60.1%
5509 · Firefighters - Parttime	0.00	10,000.00	-10,000.00	0.0%
5513 · Overtime (Shift)	418,749.78	410,000.00	8,749.78	102.13%
5514 · Overtime (Other)	47,045.62	35,000.00	12,045.62	134.42%
5515 · Overtime (Training/EMS)	0.00	30,000.00	-30,000.00	0.0%
5518 · Wildland Deployment Pay	0.00	50,000.00	-50,000.00	0.0%
5516 · Overtime( Wildland Backfill)	0.00	50,000.00	-50,000.00	0.0%

	Jan - Aug 17	Budget	\$ Over Budget	% of Budget
5530 · FICA Tax	0.00	620.00	-620.00	0.0%
5531 · Medicare Tax	32,390.92	50,834.00	-18,443.08	63.72%
5535 · Unemployment Expense	7,644.31	10,517.00	-2,872.69	72.69%
<b>Total 5500 · WAGES</b>	<b>2,272,622.69</b>	<b>3,567,793.00</b>	<b>-1,295,170.31</b>	<b>63.7%</b>
<b>5540 · BENEFITS</b>				
5541 · Health Insurance Expense	375,947.21	610,000.00	-234,052.79	61.63%
5542 · Dental Insurance Expense	5,960.05	14,500.00	-8,539.95	41.1%
5543 · Vision Insurance Expense	0.00	0.00	0.00	0.0%
5544 · Death & Disability Insurance	47,072.44	91,152.00	-44,079.56	51.64%
5546 · Pension Expense	142,224.26	231,371.00	-89,146.74	61.47%
5547 · Insurance - Accident & Sickness	0.00	2,000.00	-2,000.00	0.0%
5548 · Blanket Accident	0.00	3,500.00	-3,500.00	0.0%
5549 · Employee Assistance Program	0.00	2,800.00	-2,800.00	0.0%
5550 · Flex Spending Payments & Fees	951.41	2,000.00	-1,048.59	47.57%
<b>Total 5540 · BENEFITS</b>	<b>572,155.37</b>	<b>957,323.00</b>	<b>-385,167.63</b>	<b>59.77%</b>
<b>5560 · UNIFORMS EXPENSE</b>				
5564 · Uniforms - New Hire/Promotions	14,171.26	3,000.00	11,171.26	472.38%
5561 · Uniforms - Paid Staff	14,067.62	18,000.00	-3,932.38	78.15%
<b>Total 5560 · UNIFORMS EXPENSE</b>	<b>28,238.88</b>	<b>21,000.00</b>	<b>7,238.88</b>	<b>134.47%</b>
<b>5600 · TRAINING &amp; EDUCATION EXPENSE</b>				
5610 · Firefighting Training	26,461.13	35,400.00	-8,938.87	74.75%
5620 · Medical Training	3,758.77	13,000.00	-9,241.23	28.91%
5650 · Admin/Other Training	3,248.67	2,000.00	1,248.67	162.43%
5651 · Health and Wellness	3,804.22	1,500.00	2,304.22	253.62%
<b>Total 5600 · TRAINING &amp; EDUCATION EXPENSE</b>	<b>37,272.79</b>	<b>51,900.00</b>	<b>-14,627.21</b>	<b>71.82%</b>
<b>5700 · UTILITIES EXPENSE</b>				
5710 · Electricity Expense	16,313.58	21,500.00	-5,186.42	75.88%
5720 · Heating/Gas Expense	11,814.10	21,200.00	-9,385.90	55.73%
5730 · Water & Sewer Expense	3,843.44	6,200.00	-2,356.56	61.99%
5740 · Trash Collection	1,519.00	2,800.00	-1,281.00	54.25%
<b>Total 5700 · UTILITIES EXPENSE</b>	<b>33,490.12</b>	<b>51,700.00</b>	<b>-18,209.88</b>	<b>64.78%</b>
<b>5900 · FINANCE - DEBT SERVICE</b>				
5922 · Lease Princ Brush Truck 0680	0.00	21,415.00	-21,415.00	0.0%
5923 · Lease Princ BC Truck 0684	10,520.13	11,846.00	-1,325.87	88.81%
5901 · Lease Princ 2009 Ladder 0679	0.00	71,387.00	-71,387.00	0.0%
5905 · Lease Princ 2004 Pumper 0713	21,450.54	23,945.00	-2,494.46	89.58%
5910 · Lease Princ Station 1 0719	125,806.92	144,351.00	-18,544.08	87.15%
5950 · Interest Expense	22,363.40	0.00	22,363.40	100.0%
<b>Total 5900 · FINANCE - DEBT SERVICE</b>	<b>180,140.99</b>	<b>272,944.00</b>	<b>-92,803.01</b>	<b>66.0%</b>
<b>Total Expense</b>	<b>3,868,059.86</b>	<b>5,936,416.00</b>	<b>-2,068,356.14</b>	<b>65.16%</b>
Net Ordinary Income	1,471,815.76	182,072.00	1,289,743.76	808.37%
Other Income/Expense				
Other Expense				
<b>6000 · CAPITAL IMPROVEMENT FUND</b>				

	<b>Jan - Aug 17</b>	<b>Budget</b>	<b>\$ Over Budget</b>	<b>% of Budget</b>
<b>6020 · Buildings Capital Outlay</b>	0.00	85,000.00	-85,000.00	0.0%
<b>Total 6000 · CAPITAL IMPROVEMENT FUND</b>	0.00	85,000.00	-85,000.00	0.0%
<b>Total Other Expense</b>	0.00	85,000.00	-85,000.00	0.0%

**Tri-Lakes Monument Fire Protection District**  
**Profit & Loss Prev Year Comparison**  
 January through August 2017

	<b>Jan - Aug 17</b>	<b>Jan - Aug 16</b>	<b>\$ Change</b>
<b>Ordinary Income/Expense</b>			
<b>Income</b>			
<b>4100 · REVENUE - TAX RECEIPTS</b>			
<b>4110 · Revenue-Property Taxes</b>			
4111 · Property Taxes	4,423,475.13	4,332,968.70	90,506.43
4112 · Tax Refund Sta2 Septic	-326.37	-326.37	0.00
<b>Total 4110 · Revenue-Property Taxes</b>	<b>4,423,148.76</b>	<b>4,332,642.33</b>	<b>90,506.43</b>
4120 · Revenue - Specific Ownership Tx	380,183.60	324,413.65	55,769.95
4150 · Revenue - Other Tax Revenue	2,910.49	5,910.52	-3,000.03
4160 · Assessment Fees (Palmer Lake)	8,585.00	5,015.00	3,570.00
<b>Total 4100 · REVENUE - TAX RECEIPTS</b>	<b>4,814,827.85</b>	<b>4,667,981.50</b>	<b>146,846.35</b>
<b>4200 · REVENUE - OPERATING REVENUES</b>			
4215 · Contractual Adjustmts	0.00	-39.99	39.99
4212 · Ambulance Fee Refunds	-11,752.58	0.00	-11,752.58
4211 · Ambulance Fees	513,467.99	554,525.71	-41,057.72
4560 · Revenue - Wildland Deployment	15,602.49	28,075.63	-12,473.14
4230 · Revenue - CPR Fees	0.00	120.00	-120.00
4250 · Revenue-Inspection/Plan Review	1,002.50	9,181.00	-8,178.50
<b>Total 4200 · REVENUE - OPERATING REVENUES</b>	<b>518,320.40</b>	<b>591,862.35</b>	<b>-73,541.95</b>
<b>4400 · REVENUE - INTEREST</b>	<b>6,319.77</b>	<b>6,196.79</b>	<b>122.98</b>
<b>4500 · MISCELLANEOUS INCOME</b>			
4510 · Revenue - Misc Donations	50.00	75.00	-25.00
4520 · Revenue - Misc Income	16,758.00	225.28	16,532.72
4525 · Revenue - Misc. Grants	20,895.60	175,285.07	-154,389.47
4530 · Revenue - Impact Fees	-37,296.00	0.00	-37,296.00
4550 · Revenue - Insurance Recoveries	0.00	11,469.55	-11,469.55
<b>Total 4500 · MISCELLANEOUS INCOME</b>	<b>407.60</b>	<b>187,054.90</b>	<b>-186,647.30</b>
<b>Total Income</b>	<b>5,339,875.62</b>	<b>5,453,095.54</b>	<b>-113,219.92</b>
<b>Gross Profit</b>	<b>5,339,875.62</b>	<b>5,453,095.54</b>	<b>-113,219.92</b>
<b>Expense</b>			
<b>5100 · ADMINISTRATION EXPENSES</b>			
5168 · Promotional Processes	2,500.00	0.00	2,500.00
5147 · Cobra	520.92	-288.75	809.67
5146 · Fees/Penalties	0.00	164.43	-164.43
5105 · Accounting	25,842.03	9,998.49	15,843.54
5107 · Auditing Expenses	8,695.00	8,712.82	-17.82
5110 · Ambulance Collection Fee Exp	32,177.13	39,131.40	-6,954.27
5115 · Bank Charges & Credit Card Fees	557.38	12,246.72	-11,689.34
5120 · Books, Subscriptions & Dues	5,002.73	4,057.34	945.39
5125 · Consultants Expense	0.00	10,000.00	-10,000.00
5130 · Copies, Postage & Shipping Exp	1,209.30	1,576.57	-367.27

	<b>Jan - Aug 17</b>	<b>Jan - Aug 16</b>	<b>\$ Change</b>
5131 · Election Materials	14,957.12	13,770.74	1,186.38
5135 · Cty Treasurer's Fees @ 1.5% Exp	66,382.62	65,319.31	1,063.31
5145 · General Expense	1,282.62	1,485.80	-203.18
5150 · Legal Fees Expense	16,476.00	5,986.45	10,489.55
5155 · General Liability Insurance Exp	32,571.75	23,518.52	9,053.23
5160 · Admin Maintenance Contracts	2,796.46	1,726.61	1,069.85
5165 · Office Supplies Expense	1,836.22	2,364.27	-528.05
5166 · Office Equipment/Furniture	3,441.72	0.00	3,441.72
5185 · Travel Expenses	1,806.01	1,697.66	108.35
5188 · Election	12,597.53	31,185.97	-18,588.44
5190 · Workman's Comp Exp	115,278.36	129,455.06	-14,176.70
5191 · Morale & Welfare Expense	808.37	2,053.70	-1,245.33
5192 · Medical Exams / Services	15,952.00	707.00	15,245.00
5193 · Heart Benefit	7,275.00	0.00	7,275.00
5194 · Recruiting/Hiring	3,849.17	2,249.78	1,599.39
5195 · New Hire Exams	10,734.16	900.00	9,834.16
5196 · Public Relations	867.95	1,299.76	-431.81
5198 · Wildland Deployment Expense	0.00	44.31	-44.31
<b>Total 5100 · ADMINISTRATION EXPENSES</b>	<b>385,417.55</b>	<b>369,363.96</b>	<b>16,053.59</b>
<b>5200 · BUILDINGS EXPENSE</b>			
5210 · Repairs & Maintenance Expense	65,470.65	31,376.41	34,094.24
5220 · Supplies Expense	6,574.29	8,239.55	-1,665.26
5230 · Admin Bldg Lease	9,800.35	9,618.98	181.37
5231 · Admin Lease CAMS	12,822.10	12,055.78	766.32
<b>Total 5200 · BUILDINGS EXPENSE</b>	<b>94,667.39</b>	<b>61,290.72</b>	<b>33,376.67</b>
<b>5300 · COMMUNICATIONS EXPENSE</b>			
5310 · Cable Expense	989.25	913.79	75.46
5315 · Telephone Expense	6,203.20	6,202.32	0.88
5320 · Cellular Expense	11,402.56	10,142.14	1,260.42
5330 · Information Technology Exp	8,745.85	2,944.64	5,801.21
5331 · IT Contracts	27,804.03	23,926.60	3,877.43
5335 · Internet Connectivity	18,606.96	18,042.43	564.53
5340 · Pager Service Contract	1,386.59	1,672.04	-285.45
5360 · Radio License 800 Expense	5,040.00	0.00	5,040.00
5370 · Communication Repair & Mtce Exp	4,214.40	98.10	4,116.30
<b>Total 5300 · COMMUNICATIONS EXPENSE</b>	<b>84,392.84</b>	<b>63,942.06</b>	<b>20,450.78</b>
<b>5390 · FIRE PREVENTION</b>			
5391 · Personnel Training - Fire Prev	726.90	120.38	606.52
5392 · Fire Prevention Supplies	392.44	624.68	-232.24
5394 · Fire Prevention Equip	332.64	1,084.17	-751.53
<b>Total 5390 · FIRE PREVENTION</b>	<b>1,451.98</b>	<b>1,829.23</b>	<b>-377.25</b>
<b>5400 · VEHICLES EXPENSE</b>			
5440 · Bench Stock	86.81	1,560.92	-1,474.11
5410 · Firefighting Vehicles Expense			

	Jan - Aug 17	Jan - Aug 16	\$ Change
5411 · Firefighting Fuel Expense	12,254.81	11,206.75	1,048.06
5412 · Firefighting Repairs & Maint.	39,854.41	47,205.63	-7,351.22
5413 · Ladder Testing	1,281.00	1,231.00	50.00
<b>Total 5410 · Firefighting Vehicles Expense</b>	<b>53,390.22</b>	<b>59,643.38</b>	<b>-6,253.16</b>
5420 · Medical Vehicles Expense			
5421 · Medical Fuel	8,462.59	9,146.23	-683.64
5422 · Medical Repairs & Maintenance	7,122.34	2,931.20	4,191.14
<b>Total 5420 · Medical Vehicles Expense</b>	<b>15,584.93</b>	<b>12,077.43</b>	<b>3,507.50</b>
5430 · Admin Vehicles Expense			
5431 · Fuel	7,294.35	6,825.85	468.50
5432 · Repairs & Maintenance	6,781.23	6,483.06	298.17
<b>Total 5430 · Admin Vehicles Expense</b>	<b>14,075.58</b>	<b>13,308.91</b>	<b>766.67</b>
<b>Total 5400 · VEHICLES EXPENSE</b>	<b>83,137.54</b>	<b>86,590.64</b>	<b>-3,453.10</b>
5450 · OPERATIONAL EQUIPMENT EXP			
5460 · Firefighting Equipment Expense			
5468.1 · PPE New Hire	1,506.78	0.00	1,506.78
5461 · Equipment Repairs & Maintenance	3,883.23	2,601.80	1,281.43
5462 · SCBA Repair Expense	2,965.43	8,149.43	-5,184.00
5463 · Firefighting Supplies Expense	1,221.51	9,497.88	-8,276.37
5464 · Hazmat Equipment Expense	0.00	965.71	-965.71
5465 · TEMS (Tactical Emerg Med Svc)	0.00	191.45	-191.45
5467 · Wildland Fire Supplies	0.00	858.13	-858.13
5468 · PPE	19,360.92	3,183.07	16,177.85
5469 · PPE Maintenance & Repair	1,445.00	0.00	1,445.00
5460 · Firefighting Equipment Expense - Other	1,181.73	0.00	1,181.73
<b>Total 5460 · Firefighting Equipment Expense</b>	<b>31,564.60</b>	<b>25,447.47</b>	<b>6,117.13</b>
5470 · Medical Equipment			
5472 · EMS Maintenance Contracts	9,063.72	4,959.60	4,104.12
5473 · Medical Supplies Expense	48,895.37	33,986.19	14,909.18
5474 · Medical Equipment	1,868.03	0.00	1,868.03
5475 · Community CPR/First Aid	3,680.00	559.93	3,120.07
<b>Total 5470 · Medical Equipment</b>	<b>63,507.12</b>	<b>39,505.72</b>	<b>24,001.40</b>
<b>Total 5450 · OPERATIONAL EQUIPMENT EXP</b>	<b>95,071.72</b>	<b>64,953.19</b>	<b>30,118.53</b>
5500 · WAGES			
5539 · Payroll Expenses	933.38	349.74	583.64
5506 · Banked Vacation/Sick Expense	9,752.72	11,928.95	-2,176.23
5507 · Administration Personnel (FT)	200,853.87	219,856.95	-19,003.08
5508 · Operations Personnel (FT)	1,555,252.09	1,481,941.32	73,310.77
5509 · Firefighters - Parttime	0.00	3,373.50	-3,373.50
5513 · Overtime (Shift)	418,749.78	355,915.22	62,834.56
5514 · Overtime (Other)	47,045.62	21,624.87	25,420.75
5518 · Wildland Deployment Pay	0.00	2,762.88	-2,762.88
5516 · Overtime( Wildland Backfill)	0.00	4,115.52	-4,115.52
5530 · FICA Tax	0.00	3,377.96	-3,377.96

	Jan - Aug 17	Jan - Aug 16	\$ Change
5531 · Medicare Tax	32,390.92	30,242.50	2,148.42
5535 · Unemployment Expense	7,644.31	7,171.55	472.76
<b>Total 5500 · WAGES</b>	<b>2,272,622.69</b>	<b>2,142,660.96</b>	<b>129,961.73</b>
<b>5540 · BENEFITS</b>			
5551 · Supplemental Insurance	0.00	-109.45	109.45
5541 · Health Insurance Expense	375,947.21	277,871.78	98,075.43
5542 · Dental Insurance Expense	5,960.05	7,407.81	-1,447.76
5543 · Vision Insurance Expense	0.00	21.40	-21.40
5544 · Death & Disability Insurance	47,072.44	42,496.10	4,576.34
5546 · Pension Expense	142,224.26	136,336.08	5,888.18
5549 · Employee Assistance Program	0.00	2,700.00	-2,700.00
5550 · Flex Spending Payments & Fees	951.41	-1,515.11	2,466.52
<b>Total 5540 · BENEFITS</b>	<b>572,155.37</b>	<b>465,208.61</b>	<b>106,946.76</b>
<b>5560 · UNIFORMS EXPENSE</b>			
5564 · Uniforms - New Hire/Promotions	14,171.26	0.00	14,171.26
5561 · Uniforms - Paid Staff	14,067.62	7,517.99	6,549.63
<b>Total 5560 · UNIFORMS EXPENSE</b>	<b>28,238.88</b>	<b>7,517.99</b>	<b>20,720.89</b>
<b>5600 · TRAINING &amp; EDUCATION EXPENSE</b>			
5610 · Firefighting Training	26,461.13	8,234.96	18,226.17
5620 · Medical Training	3,758.77	1,695.00	2,063.77
5650 · Admin/Other Training	3,248.67	2,276.71	971.96
5651 · Health and Wellness	3,804.22	796.12	3,008.10
<b>Total 5600 · TRAINING &amp; EDUCATION EXPENSE</b>	<b>37,272.79</b>	<b>13,002.79</b>	<b>24,270.00</b>
<b>5700 · UTILITIES EXPENSE</b>			
5710 · Electricity Expense	16,313.58	14,857.39	1,456.19
5720 · Heating/Gas Expense	11,814.10	12,137.32	-323.22
5730 · Water & Sewer Expense	3,843.44	4,100.75	-257.31
5740 · Trash Collection	1,519.00	1,806.00	-287.00
<b>Total 5700 · UTILITIES EXPENSE</b>	<b>33,490.12</b>	<b>32,901.46</b>	<b>588.66</b>
<b>5900 · FINANCE - DEBT SERVICE</b>			
5923 · Lease Princ BC Truck 0684	10,520.13	0.00	10,520.13
5905 · Lease Princ 2004 Pumper 0713	21,450.54	24,993.83	-3,543.29
5910 · Lease Princ Station 1 0719	125,806.92	111,620.18	14,186.74
5950 · Interest Expense	22,363.40	41,265.25	-18,901.85
<b>Total 5900 · FINANCE - DEBT SERVICE</b>	<b>180,140.99</b>	<b>177,879.26</b>	<b>2,261.73</b>
<b>Total Expense</b>	<b>3,868,059.86</b>	<b>3,487,140.87</b>	<b>380,918.99</b>
<b>Net Ordinary Income</b>	<b>1,471,815.76</b>	<b>1,965,954.67</b>	<b>-494,138.91</b>
<b>Other Income/Expense</b>			
<b>Other Expense</b>			
<b>6000 · CAPITAL IMPROVEMENT FUND</b>			
6020 · Buildings Capital Outlay	0.00	136,603.72	-136,603.72
6030 · Vehicle Capital Outlay			
6033 · Fire Vehicle Capital Outlay	0.00	41,437.50	-41,437.50
6031 · Medical Vehicle Capital Outlay	0.00	413,989.22	-413,989.22

	<b>Jan - Aug 17</b>	<b>Jan - Aug 16</b>	<b>\$ Change</b>
<b>Total 6030 · Vehicle Capital Outlay</b>	0.00	455,426.72	-455,426.72
<b>6040 · Equipment Capital Outlay</b>			
<b>6043 · Medical Equipmnt Capital Outlay</b>	0.00	780.00	-780.00
<b>Total 6040 · Equipment Capital Outlay</b>	0.00	780.00	-780.00
<b>Total 6000 · CAPITAL IMPROVEMENT FUND</b>	0.00	592,810.44	-592,810.44
<b>Total Other Expense</b>	0.00	592,810.44	-592,810.44

**Tri-Lakes Monument Fire Protection District**  
**Bank Balances**

As of August 31, 2017

	<u>Aug 31, 17</u>
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
1014 · Public Funds- Peoples...27	168,619.07
1010 · Ops/General Fund Peoples ...88	2,873,965.26
1011 · FSA- Peoples ...69	9,865.55
1012 · Impact Fee - Peoples ...51	483,244.61
1013 · Capital- Peoples ...77	236,676.78
1040 · Emergency Reserve - FNB ..05	213,299.85
<b>Total Checking/Savings</b>	<u>3,985,671.12</u>

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
15455 Gleneagle Drive, Suite 230  
Colorado Springs, CO 80921  
Bus: (719) 484-0911 Fax (719) 481-3456



Christopher Truty, Fire Chief

**MEMO**

**TO: BOARD OF DIRECTORS**  
**FROM: CHIEF TRUTY**  
**DATE: September 8, 2017**  
**RE: 2017 AMENDED BUDGET**

Attached you will find the proposed 2017 TLMFPD Amended Budget. The purpose of the amended budget is to adjust the organization's current year budget based on significant unanticipated events or organizational changes that occurred after the year's normal budget process. It is not intended to provide an update to line items based on current year-to-date incomes and expenses or anticipated full-year estimates. Consequently, with one exception, only line items that were affected by a significant event or organizational change were modified.

From a budget perspective, there are 3 activities that have impacted the District unexpectedly post the original budget process. They are staffing, the impact fee arrangement with the builders and a more definitive office move decision. In addition, due to a much larger than anticipated building maintenance project (replacement of outdoor light fixtures on all stations), I'm proposing moving a \$21,000 expense from the operational line item to the capital improvement line item. All the following changes are highlighted in red on the proposed amended budget.

The total budget revenue for 2017 is reduced by \$359,000 from \$6,118,488 to \$5,759,488. This is due to a net change in the anticipated impact fee collections from \$225,000 to a -\$50,000 which is a result of the early 2017 impact fee agreement with the builders. The remaining \$84,000 is from a reduction in wildland reimbursement revenue which is offset by a slightly higher reduction in two wildland expense line items. Neither of these line items affect daily operations.

The following income amendments to the 2017 budget are being proposed:

<u>Line #</u>	<u>Description</u>	<u>Original Amount</u>	<u>Amended Amount</u>
4530 – Income	Impact Fees	\$225,000	-\$50,000
4560 – Income	Wildland Deployment	\$100,000	\$16,000

On the expense side of the budget, total dollars is reduced by \$150,000 from \$6,021,414 to \$5,871,414. This is due to a reduction in anticipated capital building expenses from \$85,000 to \$35,000 and the removal of \$100,000 of wildland deployment expenses. Rather than the \$85,000 approved expense for costs related to moving the administration, funds are budgeted so that \$14,000 goes towards

**TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT**

15455 Gleneagle Drive, Suite 230

Colorado Springs, CO 80921

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Christopher Truty, Fire Chief

administration relocation and \$21,000 goes toward the replacement of a majority of all the outdoor light fixtures at all 3 fire stations. Specific line items are as follows:

<u>Line #</u>	<u>Description</u>	<u>Original Amount</u>	<u>Amended Amount</u>
5516 – Expense	Overtime – Wildland Backfill	\$50,000	\$0
5518 – Expense	Wildland Deployment Pay	\$50,000	\$0
6131 – Expense	Station 1 Capital	\$0	\$7,000
6132 - Expense	Station 2 Capital	\$0	\$7,000
6133 – Expense	Station 3 Capital	\$0	\$7,000
6134 – Expense	Admin Capital	\$85,000	\$14,000

In addition, some line-items, that are collectively expense neutral, were adjusted to reflect the staffing adjustments and issues that needed to be addressed this year including the addition of the training battalion chief.

These changes are reflected in the following:

<u>Line #</u>	<u>Description</u>	<u>Original Amount</u>	<u>Amended Amount</u>
5507 – Expense	Administration Personnel	\$333,053	\$360,553
5508 – Expense	Operations Personnel	\$2,559,088	\$2,468,488
5509 – Expense	Firefighters – Part-time	\$10,000	\$0
5513 – Expense	Overtime (Shift)	\$410,000	\$525,000
5514 – Expense	Overtime (Other)	\$35,000	\$50,000
5515 – Expense	Overtime (Training/EMS)	\$30,000	\$0
5544 – Expense	FPPA Death/Disability	\$91,151	\$89,251
5546 – Expense	Pensions	\$231,371	\$216,371
5620 – Expense	Medical Training	\$13,000	\$3,000
<b>TOTAL CHANGES</b>		<b>\$3,712,663</b>	<b>\$3,712,663</b>

Collectively, this means that rather than having an increase in the District's 2017 net position of \$97,074 as originally budgeted, the District will incur a decrease of \$111,926. This is the first presentation of the 2017 amended budget. In October, we will conduct a public hearing on the budget and then ask the Board to approve the amended budget at that time.

Respectfully submitted.



**2017**

**AMENDED (Proposed)**

**Tri-Lakes Monument  
Fire Protection District**

**Annual Budget  
9/27/2017**

**Approved By:**

**Board of Directors**

**Tri Lakes-Monument Fire Protection District**

2017 BUDGET SUMMARY



Category	2015 Actual	2016 Amended	2016 Actual	2017 Approved	2017 Amended
<b>REVENUES</b>					
Taxes	4,565,565	4,855,493	4,897,496	4,962,738	4,962,738
Fees	535,352	774,120	875,651	822,750	822,750
Grants	0	175,000	175,285	0	0
Other	194,495	102,100	54,071	108,000	24,000
Total Operating Revenue	5,295,412	5,906,713	6,002,503	5,893,488	5,809,488
Impact Fees	239,988	0	6,216	225,000	(50,000)
Total Revenue	5,535,400	5,906,713	6,008,719	6,118,488	5,759,488
<b>EXPENSES</b>					
Administration	348,352	508,557	473,032	495,356	495,356
Building	85,566	92,800	82,125	106,800	106,800
Communications	139,101	127,300	115,476	138,450	138,450
Fire Prevention	4,815	4,500	3,181	5,500	5,500
Vehicles	147,648	129,000	116,145	132,200	132,200
Fire Fighting Equip	39,561	42,750	40,774	62,500	62,500
EMS	62,562	72,550	55,785	72,950	72,950
Wages	3,114,052	3,258,083	3,292,665	3,567,792	3,494,692
Benefits	816,507	899,281	790,314	957,322	940,422
Uniforms	28,716	21,000	17,914	21,000	21,000
Training and Education	18,041	26,000	17,822	51,900	41,900
Utilities	51,527	58,700	50,310	51,700	51,700
Debt Service	382,496	281,478	281,478	272,944	272,944
Total Gen Fund Expenses	5,238,944	5,521,999	5,337,021	5,936,414	5,836,414
Capital Improvements	70,283	425,000	320,794	85,000	35,000
Impact Fee Expenses	0	117,500	113,929	0	0
Emergency Funds	0	0	0	0	0
Total Expenses	5,309,227	6,064,499	5,771,744	6,021,414	5,871,414
<b>STATUSES</b>					
Operating	(44,700)	(44,700)	490,197	(17,926)	(1,926)
Capital Improvement	(183,838)	(183,838)	(232,590)	(85,000)	(35,000)
Impact Fee	250,000	250,000	(117,500)	225,000	(50,000)
Emergency Reserve	0	0	0	(25,000)	(25,000)
Total Funds Change	21,462	21,462	140,107	97,074	(111,926)

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
2017 BUDGET (AMENDED)

OPERATING FUND REVENUE



Acct	Source	2015 Actual	2016		2016 Actual	2017	
			Amended			Approved	Amended
<b>REVENUES</b>							
4110	Property Tax	4,097,498	4,420,493		4,381,258	4,483,738	4,483,738
4120	Specific Ownership Tax	463,445	435,000		509,282	470,000	470,000
4150	Other Tax Revenue	4,622	0		6,956	9,000	9,000
4160	Assessment Fees (Palmer Lake)	10,000	12,120		8,550	7,500	7,500
4210	Ambulance Revenue	511,944	750,000		852,287	800,000	800,000
4230	CPR Class Fees	125	0		225	250	250
4250	Fire Inspection Revenue	13,283	12,000		14,589	15,000	15,000
4400	Bank/Investment Interest	2,256	2,100		9,573	8,000	8,000
4510	Miscellaneous Donations	175	0		1,075	0	0
4520	Miscellaneous Revenue	3,125	0		19,617	0	0
4560	Wildland Deployment Revenue	188,939	100,000		23,806	100,000	16,000
4525	Grants	0	175,000		175,285	0	0
	Operating Revenue	5,295,412	5,906,713		6,002,503	5,893,488	5,809,488
4530	Impact Fees*	239,988	0		6,216	225,000	(50,000)
	Total Revenue	5,535,400	5,906,713		6,008,719	6,118,488	5,759,488

**OPERATING FUND EXPENSES**



Acct	Description	2015 Actual	2016 Amended	2016 Actual	2017 Proposed	2017 Amended
<b>5100</b>	<b>ADMINISTRATION</b>					
5105	Accounting	1,401	20,000	23,044	38,500	38,500
5107	Auditing	8,200	9,000	8,713	10,000	10,000
5110	Ambulance Collection Fee (4.95%)	28,993	57,500	53,269	39,600	39,600
5115	Bank Charge	8,099	13,000	12,426	7,500	7,500
5120	Books, Dues, Subscriptions	5,066	6,000	5,091	5,000	5,000
5125	Consultants Expense	0	15,000	10,000	20,000	20,000
5130	Copies, Postage, Shipping	1,673	3,000	2,307	2,800	2,800
5131	Election material management	0	10,000	13,771	5,000	5,000
5135	County Treasurer's Fee (1.5%)	61,471	66,307	66,070	67,256	67,256
	Directors Training	0	0	0	250	250
5145	General Expense - Admin	8,183	2,250	1,638	5,500	5,500
5150	Legal Fees	10,297	14,000	21,519	15,000	15,000
5155	General Liability Ins. (McNeil)	35,875	35,000	31,298	40,000	40,000
5160	Maintenance Contracts - Admin.	3,386	4,000	2,589	4,000	4,000
5165	Office Supplies	4,338	5,000	3,625	5,000	5,000
5166	Office Equipment/Furniture	10,472	1,000	0	5,000	5,000
5168	Promotional Processes		0	0	5,000	5,000
5185	Travel	1,276	1,000	3,611	1,250	1,250
5188	Elections	0	40,000	31,186	40,000	40,000
5190	Worker's Compensation	145,348	185,000	163,320	150,000	150,000
5191	Morale and Welfare	1,075	4,000	3,186	7,500	7,500
5192	Medical Exams / Services	3,970	12,000	2,207	15,000	15,000
5193	Heart Benefit	0	0	0	0	0
5194	Recruiting / Hiring	0	2,500	5,436	2,000	2,000
5195	New Hire Medical Exams	0	1,500	7,257	2,700	2,700
5196	Public Relations	564	1,500	1,469	1,500	1,500
5198	Wildland Deployments	8,665				
	ADMIN TOTAL	348,352	508,557	473,032	495,356	495,356

OPERATING FUND EXPENSES



Acct	Description	2015 Actual	2016 Amended	2016 Actual	2017 Proposed	2017 Amended
<b>5200</b>	<b>BUILDINGS</b>					
	Repair and Maintenance	48,789	53,500	39,016	65,000	65,000
	Supplies	10,877	10,900	11,602	10,800	10,800
	Admin Office	25,900	28,400	31,507	31,000	31,000
	<b>BUILDINGS TOTAL</b>	<b>85,566</b>	<b>92,800</b>	<b>82,125</b>	<b>106,800</b>	<b>106,800</b>
<b>5300</b>	<b>COMMUNICATIONS</b>					
5310	Cable	1,293	1,300	1,358	1,500	1,500
5315	Telephone	8,004	8,500	9,302	9,250	9,250
5320	Cellular	19,599	20,000	16,895	16,000	16,000
5330	Information Technology	56,516	8,500	5,643	10,000	10,000
5331	IT Contracts	0	37,500	36,676	40,000	40,000
5335	Internet Connectivity	27,388	26,000	27,196	35,000	35,000
5340	Pager Service Contract	1,808	2,000	2,235	2,000	2,000
5341	Maintenance Contract 800 Mrtz	4,230	4,300	5,040	4,300	4,300
5360	Radio License 800 \$215.00 ea	11,880	9,700	10,911	10,400	10,400
5370	Repair and Maintenance	8,383	9,500	220	10,000	10,000
5380	Dispatch Services					
	<b>COMMUNICATIONS TOTAL</b>	<b>139,101</b>	<b>127,300</b>	<b>115,476</b>	<b>138,450</b>	<b>138,450</b>

OPERATING FUND EXPENSES



Acct	Description	2015 Actual	2016 Amended	2016 Actual	2017 Proposed	2017 Amended
<b>5390</b>	<b>FIRE PREVENTION</b>					
5391	Personnel Training	1,316	2,000	120	2,000	2,000
5392	Fire Prevention Supplies	2,325	1,000	1,937	2,500	2,500
5393	Wildland Mitigation	0	750	0	0	0
5394	Fire Prevention Equip	1,174	750	1,124	1,000	1,000
5396	Misc. Grants	0	0	0	0	0
	<b>FIRE PREVENTION TOTAL</b>	<b>4,815</b>	<b>4,500</b>	<b>3,181</b>	<b>5,500</b>	<b>5,500</b>
<b>5400</b>	<b>VEHICLES</b>					
	<b>FIRE</b>					
5410	Other	2,472	0	0	0	0
5411	Fuel	20,670	22,000	16,746	20,000	20,000
5412	Repair and Maintenance	57,922	53,700	55,300	60,000	60,000
5413	Ladder Testing	0	1,300	1,231	1,300	1,300
5414	Pump Testing	0	1,500	0	1,500	1,500
5420	<b>MEDICAL</b>					
5421	Fuel	11,954	18,000	13,300	14,400	14,400
5422	Repair and Maintenance	34,083	15,000	8,328	15,000	15,000
5430	<b>ADMINISTRATION</b>					
5431	Fuel	7,609	10,000	9,526	10,000	10,000
5432	Repair and Maintenance	12,889	7,500	9,844	10,000	10,000
5433	Stock	49		1,870		
	<b>VEHICLES TOTAL</b>	<b>147,648</b>	<b>129,000</b>	<b>116,145</b>	<b>132,200</b>	<b>132,200</b>
<b>5460</b>	<b>FIRE FIGHTING EQUIPMENT</b>					
5460	Firefighting Equipment	0	0	101	25,000	25,000
5461	Repair and Maintenance	8,957	7,000	3,278	9,000	9,000
5462	SCBA Repair	7,277	7,000	11,030	8,000	8,000
5463	Fire Fighting Supplies	6,795	7,500	15,052	3,000	3,000
5464	Hazmat Supplies	585	1,500	966	2,000	2,000
5465	TEMS	330	750	191	0	0
5467	Wildland Supplies	2,852	3,000	858	2,500	2,500
5468	PPE New Purchase	12,765	15,000	9,298	12,000	12,000

**OPERATING FUND EXPENSES**



Acct	Description	2015 Actual	2016 Amended	2016 Actual	2017 Proposed	2017 Amended
5469	PPE Maintenance & Repair	0	1,000	0	1,000	1,000
	FIRE FIGHTING EQUIP. TOTAL	39,561	42,750	40,774	62,500	62,500

OPERATING FUND EXPENSES



Acct	Description	2015 Actual	2016 Amended	2016 Actual	2017 Proposed	2017 Amended
<b>5470</b>	<b>EMS</b>					
5471	Repair and Maintenance	1,361	1,000	0	1,000	1,000
5472	Maintenance Contracts - EMS	7,547	7,800	4,960	9,200	9,200
5473	Medical Supply	53,589	60,000	49,968	62,000	62,000
5474	Medical Equipment	0	3,000	0	0	0
5475	Community CPR/First Aid	65	750	857	750	750
	<b>MEDICAL TOTAL</b>	62,562	72,550	55,785	72,950	72,950
<b>5500</b>	<b>WAGES</b>					
5507	Administration	370,386	343,787	346,201	333,053	360,553
5508	Operations (FT)	2,119,290	2,345,124	2,247,448	2,559,088	2,468,488
5512	Operations (PT)	5,610	20,000	4,927	10,000	0
5513	Overtime (Shift)	435,476	330,000	580,203	410,000	525,000
5514	Overtime (Other)	36,318	35,000	38,147	35,000	50,000
	Overtime (Training/EMS Officer)	0	25,000	0	30,000	0
5519	Overtime (Wildland Backfill)	26,074		4,116	50,000	0
5517	Longevity				28,680	28,680
5518	Wildland Deployment Pay	64,040	100,000	7,995	50,000	0
5530	Payroll Tax 6.2% (FICA) (PT & Temp)	6,443	3,191	3,378	620	620
5531	Firefighter Medicare 1.45% (FF+ADM)	40,613	46,384	47,536	50,834	50,834
5535	Unemployment 0.3%	6,682	9,597	12,396	10,517	10,517
5539	Payroll Expenses	3,120		318		
	<b>WAGES TOTAL</b>	3,114,052	3,258,083	3,292,665	3,567,792	3,494,692

OPERATING FUND EXPENSES



Acct	Description	2015 Actual	2016 Amended	2016 Actual	2017 Proposed	2017 Amended
<b>5540</b>	<b>BENEFITS</b>					
5541	Employee Health and Life	555,578	596,175	497,451	610,000	610,000
5542	Dental	8,215	10,766	10,275	14,500	14,500
5543	Vision	287	0	21	0	0
5544	FPPA Death and Disability 2.6%	57,593	69,432	64,648	91,151	89,251
5546	FPPA Pension Match 8.0%	194,360	213,636	205,948	231,371	216,371
5547	Accident and Sickness (Provident)	0	1,900	1,891	2,000	2,000
5548	Death and Dismemberment (Provident)	0	3,472	3,363	3,500	3,500
5549	Employee Assistance Program	2,500	2,500	5,481	2,800	2,800
5550	Flex Spending (Conexis)	-2,026	1,400	1,236	2,000	2,000
	<b>BENEFITS TOTAL</b>	816,507	899,281	790,314	957,322	940,422
<b>5560</b>	<b>UNIFORMS</b>					
5561	Staff	28,539	19,000	17,528	18,000	18,000
5563	Damaged/Repair	177		0		
5564	New Hire / Promotions	0	2,000	386	3,000	3,000
	<b>UNIFORMS TOTAL</b>	28,716	21,000	17,914	21,000	21,000
<b>5600</b>	<b>TRAINING AND EDUCATION</b>					
5600	Other	0	0	0	0	0
5610	Fire	15,378	15,000	12,550	35,400	35,400
5620	Medical	1,695	7,500	1,710	13,000	3,000
5650	Administration/Other	968	2,000	2,766	2,000	2,000
5651	Health & Wellness	0	1,500	796	1,500	1,500
5652	Tuition Reimbursement	0	0	0	0	0
	<b>TRAINING / ED. TOTAL</b>	18,041	26,000	17,822	51,900	41,900

**OPERATING FUND EXPENSES**



Acct	Description	2015 Actual	2016 Amended	2016 Actual	2017 Proposed	2017 Amended
<b>5700</b>	<b>UTILITIES</b>					
5710	Electricity	22,125	21,600	23,888	21,500	21,500
5720	Gas	19,333	24,000	16,958	21,200	21,200
5730	Water/Sewer	6,857	9,500	7,007	6,200	6,200
5740	Trash Collection	3,212	3,600	2,457	2,800	2,800
	<b>UTILITIES TOTAL</b>	<b>51,527</b>	<b>58,700</b>	<b>50,310</b>	<b>51,700</b>	<b>51,700</b>
<b>5900</b>	<b>DEBT SERVICE</b>					
5910	Lease (Ladder Trk)	33,134	71,387	71,387	71,387	71,387
	Lease (Eng/Amb)	171,483	0	0	0	0
5911	Lease (B/C)	0	11,846	11,846	11,846	11,846
	Lease (Brush)	0	21,415	21,415	21,415	21,415
5912	Lease (E2)	24,994	23,945	23,945	23,945	23,945
5913	Lease (Station 1)	152,885	152,885	152,885	144,351	144,351
	<b>DEBT SERVICE TOTAL</b>	<b>382,496</b>	<b>281,478</b>	<b>281,478</b>	<b>272,944</b>	<b>272,944</b>
	<b>TOTAL GEN FUND EXPENSES</b>	<b>5,238,944</b>	<b>5,521,999</b>	<b>5,337,021</b>	<b>5,936,414</b>	<b>5,836,414</b>

CAPITAL IMPROVEMENT FUND



	2015 Actual	2016 Amended	2016 Actual	2017 Approved	2017 Amended
<b>Revenue</b>					
Beginning Fund Balance	494,820	469,237	469,237	236,647	236,647
Revenue: Grant	0			0	0
2014 Excess Funds	44,700	42,500	0	0	0
Operations Fund Transfer	0	175,000	88,204	0	0
Total Revenue	44,700	217,500	88,204	0	0
Begin Balance	539,520	686,737	557,441	236,647	236,647
<b>Expenses</b>					
6131 Station 1	0	57,500	0	0	7,000
6132 Station 2	0	30,500	0	0	7,000
6133 Station 3	0	44,500	0	0	7,000
6134 Admin	0	0	112,800	85,000	14,000
6200 Communications	0	0	0	0	0
6300 Information Technology	0	0	0	0	0
6410 Vehicles - Admin	0	0	0	0	0
6420 Vehicles - Fire	34,158	0	0	0	0
6430 Vehicles - Medical	0	292,500	207,994	0	0
6510 Equipment - Fire	0	0	0	0	0
6520 Equipment - Medical	36,125	0	0	0	0
6600 Training	0	0	0	0	0
Total Expenses	70,283	425,000	320,794	85,000	35,000
Revenue & BFB less Expenses	469,237	261,737	236,647	151,647	201,647

**IMPACT FEE FUND**



Source	2015 Actual	2016 Amended	2016 Actual	2017 Approved	2017 Amended
Revenue					
BEGINNING FUND BALANCE	532,098	793,047	772,086	675,547	664,373
Revenues	239,988	0	6,216	225,000	175,000
Fund Transfers	0	0	0	0	0
Expenses	0	(117,500)	(113,929)	0	(225,000)
End Balance	772,086	675,547	664,373	900,547	614,373



## FUND BALANCES

### OPERATING FUND BALANCE

	2015 Actual	2016 Amended	2016 Actual	2017 Approved	2017 Amended
Beginning Balance	845,339	1,185,856	857,065	1,353,069	1,276,062
Revenues	5,295,412	5,906,713	5,914,299	5,893,488	5,809,488
Expenses	(5,238,986)	(5,522,000)	(5,495,302)	(5,936,414)	(5,871,414)
Transfer In		0	0	25,000	25,000
Transfer Out 2014 Excess	(44,700)	(42,500)	0	0	0
Transfer to Capital		(175,000)	0	(85,000)	(35,000)
Ending Balance	857,065	1,353,069	1,276,062	1,250,143	1,204,136

### CAPITAL IMPROVEMENT FUND BALANCE

	2015 Actual	2016 Amended	2016 Actual	2017 Approved	2017 Amended
Beginning Balance	494,820	463,187	469,237	255,687	236,647
Revenues	0	0	88,204	0	0
Fund Transfers	44,700	217,500	0	85,000	35,000
Expenses	(70,283)	(425,000)	(320,794)	(85,000)	(35,000)
Ending Balance	469,237	255,687	236,647	255,687	236,647

### IMPACT FEE FUND BALANCE

	2015 Actual	2016 Amended	2016 Actual	2017 Approved	2017 Amended
Beginning Balance	532,098	793,047	772,086	675,547	664,373
Revenues	239,988	0	6,216	225,000	175,000
Fund Transfers	0	0	0	0	0
Expenses	0	-117,500	(113,929)	0	(225,000)
Ending Balance	772,086	675,547	664,373	900,547	614,373

### EMERGENCY RESERVE FUND BALANCE

	2015 Actual	2016 Amended	2016 Actual	2017 Proposed	2017 Amended
Beginning Balance	212,248	207,902	212,248	207,902	212,951
Fund Transfers	-	-	703	(25,000)	(25,000)
Expenses	-	-	-	-	-
Ending Balance	212,248	207,902	212,951	182,902	187,951

### VEHICLE REPLACEMENT FUND BALANCE

	2015 Actual	2016 Amended	2016 Actual	2017 Proposed	2018 Glimpse
Beginning Balance	0	0	0	0	0
Revenues	0	0	0	0	0
Fund Transfers	0	0	0	0	0
Expenses	0	0	0	0	0
Ending Balance	0	0	0	0	0

**TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT**

15455 Gleneagle Dr, Suite 230

Colorado Springs, CO 80921

Bus: (719) 484-0911 Fax (719) 481-3456



Christopher Truty, Fire Chief

**MEMO**

**TO: BOARD OF DIRECTORS**

**FROM: CHIEF TRUTY**

**DATE: SEPTEMBER 13, 2017**

**RE: 2018 PROPOSED BUDGET**

Attached you will find the first draft of the 2018 budget. Because there are two possible directions the 2018 budget could go, dependent on the results of the November mill levy initiative (MLI), two draft budgets are presented, one if the vote passes and one if it does not. There are several items to comment on relative to either budget.

First, for several years, the District has made little to no progress on dealing with many of the issues outlined in the MLI. Several of those issues go back even prior to my arrival. While incremental progress in the form of multi-year implementation plans on the expense side of a budget is a possibility, state law makes multi-year plans on the revenue side very difficult, time-consuming, and unreliable. Besides, we've been trying this for at least the last four years and it has not worked. Ideally, in the future we can come up with something innovative that prevents these types of increases however, I'm not aware of any successes going this route in the state. Therefore, dealing with the issues now all at one time is the best and may be the only option if we are to finally resolve these issues. Should this initiative not pass, it's possible that we may never catch up in some areas to what we need to reliably maintain services or... we will need multiple mill levy initiatives over multiple years if we do think we want to catch up.

Second, is the impact of the Gallagher Amendment on District finances. In 2018, the state of Colorado will be implementing a new residential assessment valuation formula to keep the statewide balance of residential and commercial property valuation proportional as defined by the Gallagher Amendment. The practical aspect is that residential property valuation amounts will be reduced from 7.96% to 7.2%. For the 2018 budget, that reduction, i.e. the impact of the Gallagher Amendment, excluding property valuation growth reduces our property tax income by \$372,200 from what it would've been without the amendment. At the beginning of this budget year and the mill levy analysis process, there was concern that District growth may not have been able to offset this reduction consequently creating a revenue loss. However, total District *market* valuation increased 15.8%. This value increase, along with the Gallagher Amendment reductions, translates to a tax revenue increase of \$318,171. Had Gallagher not been in play, the District would've had an increase of \$690,371 which is why there's a "Gallagher" line in the mill levy plan that would've accomplished much more. The 5-yr mill levy plan included a 5-yr

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Christopher Truty, Fire Chief

absorption of this Gallagher reduction. It's important to note that the Gallagher allocated line of the mill levy plan are not new funds. They are funds retained.

Third, wages continue to be well below average with no real progress being made. We are still significantly below average for Front Range fire departments. A study this year by the Mountain States Employment Council and the Special Districts' Association shows that our proposed wage increase, as significant as it is, will get us finally, in 2018 and if the MLI passes, to what the average wage was for Front Range fire departments in 2017. As an example, 4<sup>th</sup> yr firefighters are currently 27.3% below the Front Range average (Study stopped at 4<sup>th</sup> yr) and lieutenants were 22.6% below the average.

Fourth, given the challenges that we have in 2017 with staffing, regardless of the outcome of the MLI, an additional firefighter is planned for each shift. Historically, the District has always operated with bare minimum operational staffing meaning no depth existed to handle planned (vacation, personal time, etc.) and unplanned (sick, resignations, etc.) shift vacancies. Every shift vacancy requires overtime in order to maintain minimal operational standards. This past year, this inadequacy began taking its toll on existing staff when we experienced higher than expected turnover and had increased amounts of mandatory overtime causing us to temporarily remove an engine from service due to employee stresses. Next year's budget plans to alleviate a good deal of that by having an extra person per shift to handle vacancies. The reduction in expected overtime pays for the majority of the costs associated with the extra three employees. It's important to note that we are NOT raising minimum staffing thereby adding to increased operational costs, rather redirecting existing funds to help create a greater organizational depth.

Fifth, employee healthcare costs continue to rise. It has been suggested by our health insurance broker that small businesses may see premium increases of 8%-12%. The healthcare line-item reflects a 12% increase and includes the addition of 3 new employees. This line is budgeted now at \$700,000. In early October, we expect to receive the final quotes for 2018 and, if necessary, will change the budgeted amount in the October budget review.

Sixth, worker's compensation costs are expected to increase. Worker's compensation premiums are determined by our claims history in the previous three budget years. In that timeframe, we had a few extended and costly on-the-job injuries so it's expected that our premiums may rise approximately 15% to approximately \$170,000. The recent state cancer legislation is expected to reduce our premiums at some point but we do not know when or by how much. Final worker's compensation premium quotes for 2018 will not arrive until early December.

Lastly, we are finally establishing a separate fund to collect revenues that will be put towards the future purchase of capital items. Once stabilized, this will amount to approximately \$600,000 per year (not including inflation) and will greatly offset future loan amounts required to replace our capital. This

**TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT**

15455 Gleneagle Dr, Suite 230  
Colorado Springs, CO 80921  
Bus: (719) 484-0911 Fax (719) 481-3456



Christopher Truty, Fire Chief

allows the District to accrue interest on its funds rather than pay them as a part of a loan payment letting the community's funds work positively.

**FUND STATUSES**

The budget is broken down into four distinct funding areas to be monitored individually: operating, capital improvements, impact fee and emergency reserve funds. If the mill levy passes, a fifth one will be created, a vehicle replacement fund. The primary differences between the two budgets are in line items tied to the mill levy increase proposal however there are a few line items that have significant changes regardless of the outcome of the November vote.

<u>2018</u>	<u>STARTING</u> <u>BALANCE</u>	<u>ENDING</u> <u>BALANCE</u> <u>(PASS)</u>	<u>NET</u> <u>DIFFERENCE</u>	<u>ENDING</u> <u>BALANCE</u> <u>(NO PASS)</u>	<u>NET</u> <u>DIFFERENCE</u>
Operating	1,302,559	1,454,489	151,930	1,302,690	131
Capital Improvement	236,647	498,829	262,182	236,647	0
Impact Fees	614,373	689,373	75,000	689,373	75,000
Emergency Reserve	188,651	217,301	28,650	189,301	650
Vehicle Replacement	0	275,000	275,000	0	0

For the Operating fund balance, should the mill levy pass, the fund balance would increase from a 2017 budget of \$1,302,559 (22% of revenues) to \$1,454,489 (20% of revenues). Should it not pass, the fund balance would remain roughly the same at \$1,302,690 (21% of revenues).

**REVENUE**

Approximately 98% of the District's revenue comes from three sources, property taxes, EMS billing, and the Specific Ownership tax. Earlier this year when we started the mill levy investigation process, we estimated that property values when combined with the Gallagher Amendment impact, may result in the District losing revenue or at best breaking even in 2018. Consequently, after identifying all the District needs, we identified a 6.9 mill levy increase which was anticipated to be required. At the end of August, we were notified by the county assessor's office that the District's *market* valuation for 2018 had in fact increased above expectations. Using the new valuation numbers meant that funds required for the 2018 portion of the 5-yr mill levy plan, combined with the Gallagher change came out to a 6.6 mill levy increase and thus the proposed budget is based on a 6.6 mill increase, or 18.1 mill assessment. Due to ballot scheduling deadlines, the ballot initiative will remain at 6.9 mills which means the Board will have a .3 mills future cushion should the MLI pass.

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<u>2018</u>	<u>2017</u> <u>AMENDED</u> <u>BUDGET</u>	<u>2018 MLI</u> <u>PASS</u>	<u>NET</u> <u>DIFFERENCE</u>	<u>2018 MLI</u> <u>NO PASS</u>	<u>NET</u> <u>DIFFERENCE</u>
Property Taxes	4,483,738	7,557,437	3,073,699	4,801,909	318,171
EMS Billing	800,000	800,000	0	800,000	0
Specific Own. Tax	470,000	510,000	40,000	510,000	40,000

- Property Tax revenues are a pre-determined figure based on property value assessments and is the only significant revenue line item we have control over.
- EMS billing – Given the unpredictability of the healthcare environment, the evolving Affordable Care Act attempts at reducing reliance on the emergency care system, and a status quo in current year revenues, we are projecting EMS revenues to remain unchanged for 2018.
- Specific Ownership tax – While the revenue from this tax has consistently increased over the past few years, it is still volatile to economic changes. I would like to see two consecutive years of a specific revenue amount before I make it a budget amount. Therefore, the budgeted revenue is higher than last year’s budget but not as high as the projected 2017 actual amount.
- Impact fee – We are hoping that the majority of the payouts under the 2017 builder agreements have been made this year therefore I am projecting a net positive for impact fee collection next year of \$75,000. Should the county’s BOCC pass an impact fee ordinance, it could be higher.

**EXPENSES**

The expense side of the budget reflects the items discussed previously as well as each of the line items as presented in the mill levy initiative. Should the MLI pass, total expenses for 2018 are budgeted for \$8,854,258. If it does not pass, expenses are at \$6,250,178. Below are line items with significant large changes including the mill levy initiatives.

<u>2018</u>	<u>2017</u> <u>AMENDED</u> <u>BUDGET</u>	<u>2018 MLI</u> <u>PASS</u>	<u>NET</u> <u>DIFFERENCE</u>	<u>2018 MLI</u> <u>NO PASS</u>	<u>NET</u> <u>DIFFERENCE</u>
Workers Comp	150,000	172,000	22,000	172,000	22,000
Medical Exams	15,000	20,000	5,000	0	(15,000)
Election	40,000	25,000	(15,000)	65,000	25,000
Dispatch Services	0	75,000	75,000	0	0
Admin Wages	360,553	545,260	184,707	446,374	85,821
Operations Wages	2,507,769	3,294,495	786,726	2,739,977	232,208
Overtime Total	575,000	550,000	(25,000)	417,446	(157,554)

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Health Insurance	610,000	700,000	90,000	700,000	90,000
Building Capital	35,000	400,000	365,000	0	(35,000)
Vehicle Capital	0	330,000	330,000	0	0
Equip Capital	0	235,222	235,222	0	0
Replacement	0	537,182	537,182	0	0
Funds					

- Wages and staffing are the top priority for 2018 for all the reasons mentioned during the MLI process and our staffing challenges this past year. In the mill-levy plan, a \$300,000 amount was set aside to make-up for the Gallagher-induced loss. Since these were operational funds we would have had without Gallagher and it is not an additional expense to the community, all of these funds are being redirected to wages so this amount plus the amount that is part of the plan should finally get our staff to average wages, a goal that has been out there for years. Should the MLI not pass, most of the discretionary funds are being directed towards wages.
- As a part of the MLI initiative, should the MLI pass, the funds for the radio replacement were redirected towards the vehicle replacement fund and the increase in the operations fund balance.
- In addition to funds being set aside for Board elections, funds are being budgeted to conduct an additional MLI election next year should this year's initiative not pass.
- As a part of the MLI initiative, should the MLI pass, funds are set aside to seek a different dispatch center.
- As a part of the MLI initiative, should the MLI pass, funds are set aside to remodel one of the fire stations.
- As a part of the MLI initiative, should the MLI pass, funds are set aside to purchase one half of an ambulance (hopefully with a grant for the other half), one new brush truck, and replace 3 administrative vehicles whose maintenance costs and age indicate time for replacement.
- As a part of the MLI initiative, should the MLI pass, funds are set aside for the replacement of all of our heavy rescue/extrication equipment and one EMS Lifepack.
- As a part of the MLI initiative, should the MLI pass, funds are set aside for future capital equipment expenses.
- As a part of the MLI initiative, should the MLI pass, funds are set aside for the establishment of a capital replacement fund. We are finally establishing a separate fund to collect revenues that will be put towards the future purchase of capital items including fleet. Once stabilized, this will amount to approximately \$600,000 per year (not including inflation) and will greatly offset future loan amounts required to replace our capital. This allows the District to accrue interest on its funds rather than pay them as a part of a loan payment letting the community's funds work positively.

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A successful November mill levy initiative has the real potential to finally allow the District to catch up on a number of different issues that have plagued it for years and establish a firm foundation for moving forward in the community.

A failure of the initiative will require the District to engage the community again in 2018 and create a request that is more palatable to the community. We would continue to have at least a financial posture of playing catchup and its unknown how much additional funding over the years would be required to make all of this happen.

Respectfully submitted,

**2018**

**DRAFT**

**Tri-Lakes Monument  
Fire Protection District**

**Annual Budget  
9/27/2017**

**Approved By:**

**Board of Directors**

**Tri Lakes-Monument Fire Protection District**

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
2018 BUDGET



Account #	Actual 2016	Approved 2017	Amend 2,017	Projected 2017	Budget Pass 2018	Budget No Pass 2018
<b>REVENUE</b>						
Total 410000 · REVENUE - TAX RECEIPTS	4,906,046	4,970,238	4,970,238	5,021,412	8,081,437	5,325,559
Total 420000 · REVENUE - OPERATING REVENUE	890,866	915,250	831,250	818,250	917,750	917,750
Total 440000 · REVENUE - INTEREST	9,573	8,000	8,000	8,000	7,000	7,000
Total 490000 · REVENUE - MISCELLANEOUS	202,234	225,000	-50,000	306,629	75,000	75,000
<b>TOTAL REVENUE</b>	<b>6,008,719</b>	<b>6,118,488</b>	<b>5,759,488</b>	<b>6,154,291</b>	<b>9,081,187</b>	<b>6,325,309</b>
<b>EXPENSES</b>						
<b>Expenses - Operations</b>						
Total 510000 · ADMINISTRATION EXPENSES	469,546	493,856	493,856	483,131	564,574	500,235
Total 520000 · BUILDINGS EXPENSE	82,126	106,800	106,800	108,578	123,828	118,828
Total 530000 · COMMUNICATIONS EXPENSE	115,477	138,450	138,450	133,450	231,535	135,535
Total 540000 · FIRE PREVENTION	3,182	5,500	5,500	4,000	10,000	5,000
Total 550000 · VEHICLES EXPENSE	116,145	132,200	132,200	132,200	140,050	138,050
Total 560000 · OPERATIONAL EQUIPMENT EXP	113,743	155,700	155,700	160,700	181,560	167,560
Total 570000 · WAGES	3,292,663	3,567,793	3,505,293	3,468,985	4,552,834	3,752,258
Total 580000 · BENEFITS	790,313	957,323	929,823	916,703	1,135,979	1,066,718
Total 610000 · TRAINING & EDUCATION EXPENSE	22,291	54,150	44,150	48,800	59,000	41,500
Total 620000 · UTILITIES EXPENSE	50,311	51,700	51,700	51,500	51,500	51,500
Total 630000 · FINANCE - DEBT SERVICE	281,478	272,944	272,944	272,949	272,994	272,994
<b>Total Expenses - Operations</b>	<b>5,337,274</b>	<b>5,936,416</b>	<b>5,836,416</b>	<b>5,781,496</b>	<b>7,323,854</b>	<b>6,250,178</b>
<b>Expenses - Other</b>						
Total 900100 · Buildings Capital Outlay	136,604	85,000	35,000	35,000	400,000	0
Total 900300 · Vehicle Capital Outlay	455,367	0	0	0	330,000	0
Total 900600 · Equipment Capital Outlay	780	0	0	365,798	235,222	0
Total NA/910000 · REPLACEMENT FUNDS	0	0	0	0	537,182	0
TABOR Emerg Reserve	0	0	0	0	28,000	0
<b>Total Expenses - Other</b>	<b>592,750</b>	<b>85,000</b>	<b>35,000</b>	<b>400,798</b>	<b>1,530,404</b>	<b>0</b>
<b>TOTAL EXPENSES</b>	<b>5,930,024</b>	<b>6,021,416</b>	<b>5,871,416</b>	<b>6,182,294</b>	<b>8,854,258</b>	<b>6,250,178</b>
<b>Difference</b>	<b>78,695</b>	<b>97,072</b>	<b>-111,928</b>	<b>-28,003</b>	<b>226,929</b>	<b>75,131</b>

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
2018 BUDGET

REVENUE		Actual 2016	Budget 2017	Amend 2017	Projected 2017	Budget - Pass 2018	Budget - No Pass 2018
4100	410000 · REVENUE - TAX RECEIPTS						
4110	410100 · REVENUE-Property Taxes						
4111	410102 · Property Taxes	4,381,584	4,483,738	4,483,738	4,483,738	7,557,787	4,801,909
4112	410109 · Tax Refund Staz Septic	-326	0	0	-326	-350	-350
4110	Total 410000 · REVENUE-Property Taxes	4,381,258	4,483,738	4,483,738	4,483,412	7,557,437	4,801,559
4120	410200 · Specific Ownership Tx	509,282	470,000	470,000	525,000	510,000	510,000
4150	410300 · Other Tax REVENUE	6,956	9,000	9,000	3,000	4,000	4,000
4160	410400 · Assessment Fees (Palmer Lake)	8,550	7,500	7,500	10,000	10,000	10,000
4100	Total 410000 · REVENUE - TAX RECEIPTS	4,906,046	4,970,238	4,970,238	5,021,412	8,081,437	5,325,559
4200	420000 · REVENUE - OPERATING REVENUE						
4211	420100 · Ambulance Fees/Ambulance Rev	854,902	800,000	800,000	800,000	800,000	800,000
4212	420300 · Ambulance Rev Refunds	-2,615	0	0	-3,000	-2,500	-2,500
4205	420500 · Suppression/Spec Ops Rev						
4250	420700 · Inspection/Plan Review/Fire Prevent	14,589	15,000	15,000	5,000	10,000	10,000
4209	420900 · Community Services (CPR)	225	250	250	250	250	250
4215	421100 · Contractual Adjustmts	-40	0	0	0	0	0
4299	429900 · Other Rev	0	0	0	0	0	0
4560	490500 · Wildland Deployment	23,806	100,000	16,000	16,000	110,000	110,000
4200	Total 420000 · REVENUE - OPERATING REVENUE	890,866	915,250	831,250	818,250	917,750	917,750
4400	Total 440000 · REVENUE - INTEREST	9,573	8,000	8,000	8,000	7,000	7,000
4000	4000-4400 * REVENUE - TOTAL GENERAL	5,806,486	5,893,488	5,809,488	5,847,662	9,006,187	6,250,309
4500	490000 · MISCELLANEOUS REVENUE						
4510	490100 · Donations	1,075	0	0	20,500	0	0
4525	490300 · Grants	175,285	0	0	336,129	0	0
4530	490700 · Impact Fees	6,216	225,000	-50,000	-50,000	75,000	75,000
3450	490900 · Insurance Recoveries	10,965	0	0	0	0	0
4520	499900 · Misc Revenue	8,692	0	0	0	0	0
4500	Total 490000 · REVENUE - MISCELLANEOUS	202,234	225,000	-50,000	306,629	75,000	75,000
Total REVENUE		6,008,719	6,118,488	5,759,488	6,154,291	9,081,187	6,325,309

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
2018 BUDGET

EXPENSE		Actual 2016	Budget 2017	Amend 2017	Projected 2017	Budget - Pass 2018	Budget - No Pass 2018
	Expenses - Operations						
<b>5100</b>	<b>5100/510000 · ADMINISTRATION EXPENSES</b>						
5105	510100 · Accounting	23,044	38,500	38,500	38,500	40,200	40,200
5107	510300 · Auditing Expenses	8,713	10,000	10,000	8,695	9,700	9,700
5110	510900 · Ambulance Collection Fee Exp	53,269	39,600	39,600	48,000	48,000	48,000
5115	510700 · Bank Charges & Credit Card Fees	12,426	7,500	7,500	1,000	1,000	1,000
5146	510900 · Penalties Fees	164	0	0	0	100	100
5135	511100 · Civ Treasurer's Fees @ 1.5% Exp	66,070	67,256	67,256	67,251	113,362	72,023
5120	511300 · Books, Subscriptions & Dues	5,091	5,000	5,000	5,000	6,000	5,000
5125	511500 · Consultants	10,000	20,000	20,000	35,000	25,000	0
5130	511700 · Copies, Postage & Shipping Exp	2,307	2,800	2,800	2,000	2,800	2,800
5147	511900 · Cobra	-38	0	0	785	912	912
5150	512100 · Legal	21,519	15,000	15,000	18,000	16,000	15,000
5155	512300 · General Liability Insurance Exp	31,298	40,000	40,000	40,000	42,000	42,000
5190	512500 · Workman's Comp Exp	163,320	150,000	150,000	135,000	172,000	172,000
5160	512700 · Admin Maintenance Contracs	2,589	4,000	4,000	4,400	5,000	5,000
5165	512900 · Office Supplies Expense	3,625	5,000	5,000	5,000	5,000	5,000
5166	513100 · Office Equipment/Furniture	0	5,000	5,000	5,000	7,500	5,000
5192	513300 · Medical Exams / Services	2,207	15,000	15,000	15,000	20,000	0
5195	513500 · New Hire Exams	7,257	2,700	2,700	3,000	5,000	5,000
5168	513700 · Promotional Processes	0	5,000	5,000	4,000	4,000	2,500
5194	513900 · Recruiting/Hiring	5,436	2,000	2,000	4,000	3,000	3,000
5191	514100 · Morale & Welfare Expense	3,186	7,500	7,500	5,000	9,000	5,000
5196	514300 · Public Relations	1,469	1,500	1,500	1,500	2,000	1,500
5188	514500 · Election	31,186	40,000	40,000	25,000	25,000	60,000
5131	NA · Election Materials	13,771	5,000	5,000	10,000	NA	NA
5145	519900 · General Expense	1,638	5,500	5,500	2,000	2,000	2,000
<b>5100</b>	<b>Total 510000 · ADMINISTRATION EXPENSES</b>	<b>469,546</b>	<b>493,856</b>	<b>493,856</b>	<b>483,131</b>	<b>564,574</b>	<b>500,235</b>
<b>5200</b>	<b>520000 · BUILDINGS EXPENSE</b>						
5210	520100 · Repairs & Maint	39,016	65,000	65,000	65,000	68,300	63,300
5220	520300 · Supplies Expense	11,602	10,800	10,800	9,000	10,000	10,000
5230	520400 · Admin Bldg Lease	14,210	31,000	31,000	14,656	35,525	35,525
5231	520500 · Admin Lease CAMS	17,297	0	0	19,922	10,003	10,003
<b>5200</b>	<b>Total 520000 · BUILDINGS EXPENSE</b>	<b>82,126</b>	<b>106,800</b>	<b>106,800</b>	<b>108,578</b>	<b>123,828</b>	<b>118,828</b>

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
2018 BUDGET

		Actual 2016	Budget 2017	Amend 2017	Projected 2017	Budget - Pass 2018	Budget - No Pass 2018
<b>5300</b>	<b>530000 - COMMUNICATIONS EXPENSE</b>						
5315	530100 - Telephone	9,302	9,250	9,250	9,250	9,500	9,500
5310	530300 - Cable	1,358	1,500	1,500	1,500	2,500	1,500
5320	530500 - Cellular	16,895	16,000	16,000	16,000	16,000	16,000
5340	530700 - Pagers	2,235	2,000	2,000	2,000	2,200	2,200
5335	530900 - Internet	27,196	35,000	35,000	39,000	40,000	39,000
5330	531100 - Information Technology	5,643	10,000	10,000	10,000	25,000	15,000
5331	531300 - IT Contracts	36,676	40,000	40,000	40,000	40,000	40,000
5341	531500 - Maintenance Contract 800 Mhz/Ra	5,040	4,300	4,300	4,300	5,000	5,000
5360	531700 - Radio License 800 Expense/Radios	10,911	10,400	10,400	10,400	12,335	12,335
5370	531900 - Communication Repair & Maint	220	10,000	10,000	10,000	4,000	4,000
5380	532100 - Dispatch Services	0	0	0	0	75,000	0
<b>5300</b>	<b>Total 530000 - COMMUNICATIONS EXPENSE</b>	<b>115,477</b>	<b>138,450</b>	<b>138,450</b>	<b>133,450</b>	<b>231,535</b>	<b>135,535</b>
<b>5390</b>	<b>540000 - FIRE PREVENTION</b>						
5391	540100 - Personnel Training - Fire Prev/FPB	120	2,000	2,000	1,500	3,000	2,000
5392	540300 - Fire Prevention Supplies/FPB Suppl	1,937	2,500	2,500	1,500	5,000	2,000
5394	540500 - Fire Prevention Equip/FPB Equip	1,124	1,000	1,000	1,000	2,000	1,000
5390	549900 - FIRE PREVENTION - Other/FPB O	0	0	0	0	0	0
<b>5390</b>	<b>Total 540000 - FIRE PREVENTION</b>	<b>3,182</b>	<b>5,500</b>	<b>5,500</b>	<b>4,000</b>	<b>10,000</b>	<b>5,000</b>
<b>5400</b>	<b>550000 - VEHICLES EXPENSE</b>						
5410	550200 - Firefighting Vehicles Expense/Suppression Vehicles Expense						
5411	550201 - Firefighting Fuel Expense/Sup	16,746	20,000	20,000	20,000	22,000	20,000
5412	550203 - Firefighting Repairs & Maint/	55,300	60,000	60,000	60,000	60,000	60,000
5413	550205 - Ladder Testing	1,231	1,300	1,300	1,300	1,300	1,300
5414	550207 - Pump Testing	0	1,500	1,500	1,500	1,500	1,500
5410	550299 - Firefighting Vehicles Expense	0	0	0	0	0	0
<b>5410</b>	<b>Total 550200 - Firefighting Vehicles Expent</b>	<b>73,278</b>	<b>82,800</b>	<b>82,800</b>	<b>82,800</b>	<b>84,800</b>	<b>82,800</b>
5420	550500 - Medical Vehicles Expense						
5421	550501 - Medical Fuel	13,300	14,400	14,400	14,400	16,000	16,000
5422	550503 - Medical Repairs & Maint	8,328	15,000	15,000	15,000	15,000	15,000
5509	550599 - Medical Vehicles Expense - Other						
<b>5420</b>	<b>Total 550500 - Medical Vehicles Expense</b>	<b>21,627</b>	<b>29,400</b>	<b>29,400</b>	<b>29,400</b>	<b>31,000</b>	<b>31,000</b>
5430	550700 - Admin Vehicles Expense						
5431	550701 - Admin Fuel	9,526	10,000	10,000	10,000	12,500	12,500
5432	550703 - Admin Repairs & Maint	9,844	10,000	10,000	10,000	10,000	10,000
5430	550799 - Admin Vehicles Expense- Other				0	0	0
<b>5430</b>	<b>Total 550700 - Admin Vehicles Expense</b>	<b>19,370</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>22,500</b>	<b>22,500</b>

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
2018 BUDGET

		Actual 2016	Budget 2017	Amend 2017	Projected 2017	Budget - Pass 2018	Budget - No Pass 2018
5509	550900 · Specialty Vehicles Expense						
	550901 · Specialty Fuel				0	250	250
	550903 · Specialty Repairs & Maint				0	1,000	1,000
	550999 · Specialty Vehicles Expense - Other				0	0	0
	Total 550900 · Specialty Vehicles Expense	0	0	0	0	1,250	1,250
5440	551100 · Bench Stock	1,870	0	0	500	500	500
5400	Total 550000 · VEHICLES EXPENSE	116,145	132,200	132,200	132,700	140,050	138,050

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
2018 BUDGET

		Actual 2016	Budget 2017	Amend 2017	Projected 2017	Budget - Pass 2018	Budget - No Pass 2018
5450	560000 · OPERATIONAL EQUIPMENT EXP						
5460	560100 · Firefighting Equipment Expense/Suppression Equipment Expense						
5461	560103 · Equipment Repairs & Mainten	3,278	9,000	9,000	9,000	10,000	9,000
5462	560105 · SCBA Repair Expense/SCBA	11,030	8,000	8,000	7,500	10,000	8,000
5468	560107 · PPE Equipment	9,298	12,000	12,000	40,000	15,000	12,000
5469	560109 · PPE Repairs & Maint	0	1,000	1,000	1,500	1,000	1,000
560111	560111 · Wildland Firefighting Equipment						
5467	560113 · Wildland Fire Supplies	858	2,500	2,500	500	2,500	2,500
5198	NA · Wildland Deployment Expense	127	0	0	0	10,000	10,000
	560115 · Equipment Repairs & Maint						
5463	560117 · Firefighting Supplies	15,052	3,000	3,000	2,000	5,000	3,000
	560121 · Special Operations Equipment						
	560123 · Special Operations Supplies						
5464	NA · Hazmat Equipment Expense	966	2,000	2,000	0	NA	NA
5465	NA · TEMS (Tactical Emerg Med Svc)	191	0	0	0	NA	NA
5460	560199 · Firefighting Equipment Expense	101	25,000	25,000	0	20,000	20,000
5460	Total 5460 · Firefighting Equipment Expense	40,902	62,500	62,500	60,500	73,500	65,500
5470	560300 · Medical Equipment						
	560302 · EMS Equipment	0	0	0	0	8,000	2,000
5471	560303 · EMS Equipment Repairs & Ma	0	1,000	1,000	1,000	2,000	2,000
5472	560307 · EMS Maintenance Contracts	4,960	9,200	9,200	9,200	9,200	9,200
5473	560309 · EMS Supplies Expense	49,968	62,000	62,000	62,000	63,860	63,860
5470	Total 560300 · Medical Equipment	54,927	72,200	72,200	72,200	83,060	77,060
5560	560600 · Uniforms Expense						
5564	560603 · Uniforms - New Hire/Promotio	386	3,000	3,000	10,000	3,000	3,000
5561	560605 · Uniforms - Paid Staff	17,982	18,000	18,000	18,000	22,000	22,000
5563	560607 · Uniforms - Damaged / NonRet	0	0	0	0	0	0
5560	560699 · Uniforms Expense - Other	-454	0	0	0	0	0
5560	Total 560600 · Uniforms Expense	17,914	21,000	21,000	28,000	25,000	25,000
5500	Total 560000 · OPERATIONAL EQUIPMENT EX	113,743	155,700	155,700	160,700	181,560	167,560

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
2018 BUDGET

		Actual 2016	Budget 2017	Amend 2017	Projected 2017	Budget - Pass 2018	Budget - No Pass 2018
<b>5500</b>	<b>570000 - WAGES</b>						
5539	570100 - Payroll Expenses	350	0	0	1,200	2,500	2,500
5506	570200 - Banked Vacation/Sick Expense	-18,879	0	0	0	28,000	28,000
5507	570300 - Administration Personnel (F-T)	346,201	333,053	360,553	325,000	545,260	446,374
5508	570400 - Operations Personnel (F-T)	2,266,327	2,587,769	2,507,769	2,500,000	3,294,485	2,739,977
5520	NA - Finance/Accounting	-32	0	0	0	NA	NA
5509	NA - Firefighters - Parttime	4,927	10,000	0	0	NA	NA
	<b>570700 - Overtime</b>						
5513	570700 - Overtime (Shift)	580,203	410,000	525,000	525,000	425,000	328,000
5514	570705 - Overtime (Other)	38,147	35,000	50,000	50,000	65,000	34,446
5515	570707 - Overtime (Training/EMS)	0	30,000	0	0	10,000	5,000
5516	570709 - Overtime (Wildland Backfill)	4,118	50,000	0	0	50,000	50,000
<b>5700</b>	<b>Total 570700 - Overtime</b>	<b>622,465</b>	<b>525,000</b>	<b>575,000</b>	<b>575,000</b>	<b>550,000</b>	<b>417,446</b>
5518	571700 - Wildland Deployment Pay	7,985	50,000	0	0	50,000	50,000
5530	573100 - FICA Tax	3,378	620	620	0	0	0
5531	573200 - Medicare Tax	47,536	50,834	50,834	58,035	64,820	53,345
5535	573300 - Unemployment Expense	12,396	10,517	10,517	9,750	17,759	14,615
5500	579900 - WAGES - Other	0	0	0	0	0	0
<b>5500</b>	<b>Total 570000 - WAGES</b>	<b>3,292,663</b>	<b>3,567,793</b>	<b>3,505,293</b>	<b>3,468,985</b>	<b>4,552,834</b>	<b>3,752,258</b>
<b>5540</b>	<b>580000 - BENEFITS</b>						
5541	580200 - Health Insurance Expense	497,451	610,000	610,000	600,000	700,000	700,000
5542	580300 - Dental Insurance Expense	10,275	14,500	14,500	10,000	11,000	11,000
5543	580400 - Vision Insurance Expense	21	0	0	0	0	0
5544	580500 - FPPA Death & Disability Insurance	64,648	91,152	91,152	73,450	99,834	82,845
5551	580600 - Supplemental Insurance	-109	0	0	0	0	0
5547	580700 - Insurance - Accident & Sickness	1,891	2,000	2,000	3,472	3,700	3,700
5548	580800 - Blanket Accident (???)	3,472	3,500	3,500	0*	*	*
5546	581100 - Pensions	205,948	231,371	203,871	225,000	307,180	254,908
5193	582200 - Heart Benefit/ Cardiac/Cancer Bene	0	0	0	0	9,000	9,000
5549	583100 - Employee Assistance Program	5,481	2,800	2,800	2,781	2,865	2,865
5550	584300 - Flex Spending Payments & Fees	1,236	2,000	2,000	2,000	2,400	2,400
<b>5540</b>	<b>Total 580000 - BENEFITS</b>	<b>790,313</b>	<b>957,323</b>	<b>929,823</b>	<b>916,703</b>	<b>1,135,979</b>	<b>1,066,718</b>

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
2018 BUDGET

		Actual 2016	Budget 2017	Amend 2017	Projected 2017	Budget - Pass 2018	Budget - No Pass 2018
<b>55600</b>	<b>610000 - TRAINING &amp; EDUCATION EXPENSE</b>						
5610	610100 - Firefighting Training	12,550	35,400	35,400	35,000	35,000	25,000
5620	610200 - Medical Training	1,710	13,000	3,000	1,000	15,000	10,000
5650	610300 - Admin/Other Training	2,766	2,000	2,000	3,500	3,500	2,500
5140	510400 - Director's Training	0	250	250	0	250	250
5651	610500 - Health and Wellness	796	1,500	1,500	4,000	1,500	1,500
5475	610600 - EMS Community Outreach	857	750	750	3,500	750	750
5185	610800 - Travel/Lodging	3,611	1,250	1,250	1,800	3,000	1,500
5600	619900 - Training & Education Expense - Oth	0	0	0	0	0	0
<b>5600</b>	<b>Total 610000 - TRAINING &amp; EDUCATION EXPE</b>	<b>22,291</b>	<b>54,150</b>	<b>44,150</b>	<b>48,800</b>	<b>59,000</b>	<b>41,500</b>
<b>5700</b>	<b>620000 - UTILITIES EXPENSE</b>						
5710	620100 - Electricity Expense	23,888	21,500	21,500	21,500	21,500	21,500
5720	620200 - Heating/Gas Expense	16,958	21,200	21,200	21,000	21,200	21,200
5730	620300 - Water & Sewer Expense	7,007	6,200	6,200	6,200	6,000	6,000
5740	620700 - Trash Collection	2,457	2,800	2,800	2,800	2,800	2,800
<b>5700</b>	<b>Total 620000 - UTILITIES EXPENSE</b>	<b>50,311</b>	<b>51,700</b>	<b>51,700</b>	<b>51,500</b>	<b>51,500</b>	<b>51,500</b>
<b>5900</b>	<b>630000 - FINANCE - DEBT SERVICE</b>						
5922	630100 - Lease Princ Brush Truck 0680	21,415	21,415	21,415	19,720	20,270	20,270
5923	630200 - Lease Princ BC Truck 0684	11,846	11,846	11,846	10,510	10,910	10,910
5901	630300 - Lease Princ 2009 Ladder 0679	71,387	71,387	71,387	63,951	65,734	65,734
5905	630400 - Lease Princ 2004 Pumper 0713	23,945	23,945	23,945	21,451	22,050	22,050
5910	630500 - Lease Princ Station 1 0719	152,885	144,351	144,351	128,807	129,350	129,350
5950	634100 - Interest Expense	0	0	0	31,510	24,680	24,680
<b>5900</b>	<b>Total 630000 - FINANCE - DEBT SERVICE</b>	<b>281,478</b>	<b>272,944</b>	<b>272,944</b>	<b>272,949</b>	<b>272,994</b>	<b>272,994</b>
	<b>Total Expenses - Operations</b>	<b>5,337,274</b>	<b>5,936,416</b>	<b>5,836,416</b>	<b>5,781,496</b>	<b>7,323,854</b>	<b>6,250,178</b>

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
2018 BUDGET

		Actual 2016	Budget 2017	Amend 2017	Projected 2017	Budget - Pass 2018	Budget - No Pass 2018
<b>Expenses - Other</b>							
6000	900000 - CAPITAL IMPROVEMENT FUND						
6020	Total 900100 - Buildings Capital Outlay	136,604	85,000	35,000	35,000	400,000	0
6030	900300 - Vehicle Capital Outlay						
6033	900303 - Fire Vehicle Capital Outlay	41,438	0	0	0	100,000	0
6031	900305 - Medical Vehicle Capital Outlay	413,929	0	0	0	110,000	0
	900307 - Admin Vehicle Capital Outlay					120,000	
	900309 - Spec Vehicle Capital Outlay						
6030	Total 900300 - Vehicle Capital Outlay	455,367	0	0	0	330,000	0
6040	900600 - Equipment Capital Outlay						
6041	900602 - Communications Capital Outlay	0	0	0	365,798	23,142	0
	900609 - Suppression Equipment Capital Outlay					175,000	0
6043	900603 - Medical Equipment Capital Outlay	780	0	0	0	37,080	0
6040	Total 900600 - Equipment Capital Outlay	780	0	0	365,798	235,222	0
6000	Total 900000 - CAPITAL IMPROVEMENT FUND	592,750	85,000	35,000	400,798	965,222	0
<b>910000 - REPLACEMENT FUND</b>							
6030	910300 - Vehicle Replacement Outlay	0	0	0	0	275,000	0
	910400 - Equipment Replacement Outlay	0	0	0	0	190,786	
	910500 - Communications Replacement Outlay	0	0	0	0	71,396	
	Total NA/910000 - REPLACEMENT FUNDS	0	0	0	0	537,182	0
	TABOR EMERGENCY RESERVE	0	0	0	0	28,000	
	Total Expenses - Other	592,750	85,000	35,000	400,798	1,530,404	0
	TOTAL EXPENSE	5,930,024	6,021,416	5,871,416	6,182,294	8,854,258	6,250,178

**TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT  
BUDGET FUND BALANCES  
2018**

	Actual	Approved	Amended	Projected	Budget	Budget
	2016	2017	2,017	2017	Pass	No Pass
	2016	2017	2,017	2017	2018	2018
<b>OPERATING FUND BALANCE</b>						
Beginning Balance	857,065	1,353,069	1,276,063	1,276,063	1,302,559	1,302,559
Revenues	5,914,299	5,893,488	5,809,488	6,183,791	9,006,187	6,250,309
Expenses	(5,495,302)	(5,936,416)	(5,836,416)	(5,781,496)	(7,323,854)	(6,250,178)
Transfer In	-	25,000	25,000	25,000	-	-
Transfer Out	-	(85,000)	(35,000)	(400,798)	(1,530,404)	-
Ending Balance	1,276,063	1,250,141	1,239,135	1,302,559	1,454,489	1,302,690
<b>CAPITAL IMPROVEMENT FUND BALANCE</b>						
Beginning Balance	469,237	255,687	236,647	236,647	236,647	236,647
Revenues	88,204	-	-	-	-	-
Expenses	(320,794)	(85,000)	(35,000)	(400,798)	(965,222)	-
Fund Transfers	-	85,000	35,000	368,430	1,227,404	-
Ending Balance	236,647	255,687	236,647	204,279	498,829	236,647
<b>IMPACT FEE FUND BALANCE</b>						
Beginning Balance	772,086	675,547	664,373	664,373	614,373	614,373
Revenues	6,216	225,000	(50,000)	100,000	75,000	75,000
Expenses	(113,929)	0	0	(150,000)	0	0
Fund Transfers	0	0	0	0	0	0
Ending Balance	664,373	900,547	614,373	614,373	689,373	689,373
<b>EMERGENCY RESERVE FUND BALANCE</b>						
Beginning Balance	212,248	207,902	212,951	212,951	188,651	188,651
Interest	703	-	-	700	650	650
Expenses	-	-	-	-	-	-
Fund Transfers	-	(25,000)	(25,000)	(25,000)	28,000	-
Ending Balance	212,951	182,902	187,951	188,651	217,301	189,301
<b>VEHICLE REPLACEMENT FUND BALANCE</b>						
Beginning Balance	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Expenses	-	-	-	-	-	-
Fund Transfers	-	-	-	-	275,000	-
Ending Balance	-	-	-	-	275,000	-



# The Tri-Lakes Women's Club

August 31, 2017

TO: Jennifer Martin  
Tri-Lakes Monument Fire Protection District  
15455 Gleneagle Dr., Ste 230  
Colorado Springs, CO 80921

FROM: Barbara Betzler, TLWC Grant Chair   
Tri-Lakes Women's Club Grant Committee

RE: Disbursement of 2017 TLWC Grant

Please see enclosed our check for \$3,585, to be used towards the purchase cost of the 3 intubation head mannequins as described in your application. We are pleased to be able to support the critical staff training needs of the TLMFD.

Your public recognition of TLWC's support is greatly appreciated. Such recognition increases the Tri-Lakes, and the entire Colorado Springs community awareness of the important mission of the Tri-Lakes Women's Club.

Thank you again for your ongoing commitment to the safety of our community.