



2019

FINAL

**Tri-Lakes Monument
Fire Protection District**

**Annual Budget
12/5/2018**

Board of Directors

Tri Lakes-Monument Fire Protection District

TRI-LAKES MONUMENT

FIRE PROTECTION DISTRICT

2019 BUDGET SUMMARY (FINAL)

| Account # | Actual 2017 | Budget 2018 | Projected 2018 | Budget 2019 | Peek (G) 2020 | Peek (NG) 2020 |
|--|------------------|------------------|-------------------|------------------|------------------|-------------------|
| REVENUE | | | | | | |
| Total 410000 · REVENUE - TAX RECEIPTS | 5,103,216 | 8,081,437 | 8,487,437 | 8,692,529 | 8,347,669 | 9,289,146 |
| Total 420000 · REVENUE - OPERATING REVENUE | 845,963 | 917,750 | 863,750 | 894,250 | 929,250 | 929,250 |
| Total 440000 · REVENUE - INTEREST | 9,620 | 7,000 | 15,000 | 10,000 | 10,000 | 10,000 |
| Total 490000 · REVENUE - MISCELLANEOUS | 167,806 | 75,000 | 688,841 | 211,000 | 160,000 | 160,000 |
| TOTAL REVENUE | 6,126,605 | 9,081,187 | 10,055,028 | 9,807,779 | 9,446,919 | 10,388,396 |
| EXPENSES | | | | | | |
| Expenses - Operations | | | | | | |
| Total 510000 · ADMINISTRATION EXPENSES | 526,291 | 564,574 | 555,728 | 650,631 | 514,010 | 532,332 |
| Total 520000 · BUILDINGS EXPENSE | 107,476 | 123,828 | 129,517 | 129,588 | 163,759 | 163,759 |
| Total 530000 · COMMUNICATIONS EXPENSE | 152,994 | 231,535 | 154,075 | 230,300 | 219,300 | 219,300 |
| Total 540000 · FIRE PREVENTION | 3,935 | 10,000 | 10,900 | 13,500 | 13,500 | 13,500 |
| Total 550000 · VEHICLES EXPENSE | 174,706 | 140,050 | 261,572 | 250,100 | 257,300 | 257,300 |
| Total 560000 · OPERATIONAL EQUIPMENT EXP | 177,726 | 186,560 | 165,250 | 217,700 | 211,150 | 226,150 |
| Total 570000 · WAGES | 3,653,320 | 4,598,671 | 4,472,339 | 5,073,203 | 5,322,952 | 5,450,555 |
| Total 580000 · BENEFITS | 799,686 | 1,085,979 | 1,007,063 | 1,143,475 | 1,187,875 | 1,200,275 |
| Total 610000 · TRAINING & EDUCATION EXPENSES | 71,064 | 61,250 | 83,250 | 103,625 | 136,615 | 136,615 |
| Total 620000 · UTILITIES EXPENSE | 47,885 | 51,500 | 60,600 | 65,500 | 67,400 | 67,400 |
| Total 630000 · FINANCE - DEBT SERVICE | 271,979 | 272,994 | 273,484 | 422,404 | 401,274 | 401,274 |
| Total Expenses - Operations | 5,987,063 | 7,326,941 | 7,173,778 | 8,300,026 | 8,495,135 | 8,668,460 |
| Expenses - Other | | | | | | |
| Total 900100 · Buildings Capital Outlay | 40,760 | 410,000 | 100,000 | 450,000 | 410,000 | 410,000 |
| Total 900300 · Vehicle Capital Outlay | 0 | 360,000 | 575,666 | 202,000 | 0 | 0 |
| Total 900600 · Equipment Capital Outlay | 0 | 235,222 | 654,702 | 168,000 | 0 | 0 |
| Total Expenses - Other | 40,760 | 1,005,222 | 1,330,368 | 820,000 | 410,000 | 410,000 |
| TOTAL EXPENSES | 6,027,823 | 8,332,163 | 8,504,146 | 9,120,026 | 8,905,135 | 9,078,460 |
| Reserves | | | | | | |
| Total NA/910000 · REPLACEMENT FUNDS | 0 | 507,182 | 807,182 | 522,024 | 613,520 | 613,520 |
| TABOR Emerg Reserve | (149,345) | 28,000 | 228,000 | 150,000 | 150,000 | 165,000 |
| Total Reserves | (149,345) | 535,182 | 1,035,182 | 672,024 | 763,520 | 778,520 |
| TOTAL EXPENSES/RESERVES | 5,878,478 | 8,867,345 | 9,539,328 | 9,792,050 | 9,668,655 | 9,856,980 |
| Difference | 248,127 | 213,842 | 515,700 | 15,729 | (221,736) | 531,416 |

TRI-LAKES MONUMENT

FIRE PROTECTION DISTRICT

2019 BUDGET DETAIL (FINAL)

| | Actual 2017 | Budget 2018 | Projected 2018 | Budget 2019 | Peek (G) 2020 | Peek (NG) 2020 |
|--|----------------|----------------|-------------------|----------------|------------------|-------------------|
| REVENUE | | | | | | |
| Operating Revenue | | | | | | |
| 410000 · REVENUE - TAX RECEIPTS | | | | | | |
| 410100 · Revenue-Property Taxes | | | | | | |
| 410102 · Property Taxes | 4,483,743 | 7,557,787 | 7,557,787 | 7,935,379 | 7,565,519 | 8,506,996 |
| 410109 · Tax Refund Sta2 Septic | (326) | (350) | (350) | (350) | (350) | (350) |
| Total 410100 · Revenue-Property Taxes | 4,483,416 | 7,557,437 | 7,557,437 | 7,935,029 | 7,565,169 | 8,506,646 |
| 410200 · Revenue - Specific Ownership Tx | 604,734 | 510,000 | 925,000 | 750,000 | 775,000 | 775,000 |
| 410300 · Revenue - Other Tax Revenue | 3,955 | 4,000 | 0 | 0 | 0 | 0 |
| 410400 · Assessment Fees (Palmer Lake) | 11,110 | 10,000 | 5,000 | 7,500 | 7,500 | 7,500 |
| Total 410000 · REVENUE - TAX RECEIPTS | 5,103,216 | 8,081,437 | 8,487,437 | 8,692,529 | 8,347,669 | 9,289,146 |
| 420000 · REVENUE - GENERAL REVENUES | | | | | | |
| 420100 · Ambulance Revenue | 862,270 | 800,000 | 825,000 | 800,000 | 825,000 | 825,000 |
| 420300 · Ambulance Rev Refunds | (19,164) | (2,500) | (17,500) | (10,000) | (10,000) | (10,000) |
| 420700 · Inspection/PlanReview/Fire Prev | 2,857 | 10,000 | 2,000 | 4,000 | 4,000 | 4,000 |
| 420900 · Community Services CPR | 0 | 250 | 250 | 250 | 250 | 250 |
| 421100 · Contractual Adjustments | 0 | 0 | 0 | 0 | 0 | 0 |
| 421500 · Revenue - Wildland Deployment | 0 | 110,000 | 54,000 | 100,000 | 110,000 | 110,000 |
| Total 420000 · REVENUE - GENERAL REVENUES | 845,963 | 917,750 | 863,750 | 894,250 | 929,250 | 929,250 |
| Total 440000 · REVENUE - INTEREST | 9,620 | 7,000 | 15,000 | 10,000 | 10,000 | 10,000 |
| Total Operating Revenue | 5,958,799 | 9,006,187 | 9,366,187 | 9,596,779 | 9,286,919 | 10,228,396 |
| 490000 · MISCELLANEOUS INCOME | | | | | | |
| 490100 · Revenue - Donations | 50 | 0 | 0 | 0 | 0 | 0 |
| 490300 · Revenue - Grants | 24,481 | 0 | 478,841 | 51,000 | 0 | 0 |
| 490700 · Revenue - Impact Fees | 125,943 | 75,000 | 200,000 | 150,000 | 150,000 | 150,000 |
| 490900 · Revenue - Insurance Recoveries | 0 | 0 | 0 | 0 | 0 | 0 |
| 499900 · Revenue - Misc Revenue | 17,333 | 0 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total 490000 · MISCELLANEOUS INCOME | 167,806 | 75,000 | 688,841 | 211,000 | 160,000 | 160,000 |
| TOTAL REVENUE | 6,126,605 | 9,081,187 | 10,055,028 | 9,807,779 | 9,446,919 | 10,388,396 |

TRI-LAKES MONUMENT

FIRE PROTECTION DISTRICT

2019 BUDGET DETAIL (FINAL)

| | Actual 2017 | Budget 2018 | Projected 2018 | Budget 2019 | Peek (G) 2020 | Peek (NG) 2020 |
|---|----------------|----------------|-------------------|----------------|------------------|-------------------|
| OPERATING EXPENSES | | | | | | |
| 510000 · ADMINISTRATION EXPENSES | | | | | | |
| 510100 · Accounting | 38,766 | 40,200 | 40,200 | 41,500 | 43,000 | 43,000 |
| 510300 · Auditing Expenses | 8,695 | 9,700 | 8,869 | 9,756 | 10,732 | 10,732 |
| 510500 · Ambulance Collection Fee Exp | 51,259 | 48,000 | 56,525 | 55,300 | 57,050 | 57,050 |
| 510700 · Bank Charges & Credit Card Fees | 557 | 1,000 | 100 | 300 | 300 | 300 |
| 510900 · Penalties Fees | 0 | 100 | 200 | 200 | 200 | 200 |
| 511100 · Cty Treasurer's Fees @ 1.5% Exp | 67,302 | 113,362 | 113,384 | 119,025 | 113,478 | 127,600 |
| 511300 · Books, Subscriptions & Dues | 5,863 | 6,000 | 6,000 | 6,500 | 5,500 | 6,500 |
| 511500 · Consultants Expense | 0 | 25,000 | 42,000 | 35,000 | 0 | 0 |
| 511700 · Copies, Postage & Shipping Exp | 1,959 | 2,800 | 2,700 | 3,200 | 3,000 | 3,200 |
| 511900 · Cobra | 782 | 912 | 750 | 1,150 | 750 | 750 |
| 512100 · Legal Fees Expense | 17,420 | 16,000 | 12,000 | 20,000 | 16,000 | 16,000 |
| 512300 · General Liability Insurance Exp | 47,389 | 42,000 | 42,000 | 42,000 | 42,000 | 42,000 |
| 512500 · Workman's Comp Exp | 155,966 | 172,000 | 172,000 | 145,000 | 150,000 | 150,000 |
| 512700 · Admin Maintenance Contracts | 4,369 | 5,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 512900 · Office Supplies Expense | 3,346 | 5,000 | 5,000 | 5,000 | 4,000 | 4,000 |
| 513100 · Office Equipment/Furniture | 5,840 | 7,500 | 5,000 | 5,000 | 5,000 | 5,000 |
| 513300 · Medical Exams / Services | 15,952 | 20,000 | 20,000 | 27,000 | 27,000 | 27,000 |
| 513500 · New Hire Exams | 17,505 | 5,000 | 1,000 | 2,700 | 3,000 | 3,000 |
| 513700 · Promotional Processes | 2,500 | 4,000 | 1,000 | 15,000 | 2,000 | 2,000 |
| 513900 · Recruiting/Hiring | 6,574 | 3,000 | 1,500 | 3,000 | 0 | 3,000 |
| 514100 · Morale & Welfare Expense | 2,165 | 9,000 | 9,000 | 10,000 | 10,000 | 10,000 |
| 514300 · Public Relations | 893 | 2,000 | 2,000 | 27,000 | 2,500 | 2,500 |
| 514500 · Election | 53,683 | 25,000 | 10,500 | 55,000 | 10,000 | 10,000 |
| 514600 · Election Materials | 14,957 | 0 | 0 | 15,000 | 2,500 | 2,500 |
| 519900 · General Expense | 2,547 | 2,000 | 0 | 3,000 | 2,000 | 2,000 |
| Total 510000 · ADMINISTRATION EXPENSES | 526,291 | 564,574 | 555,728 | 650,631 | 514,010 | 532,332 |
| 520000 · BUILDINGS EXPENSE | | | | | | |
| 520100 · Repairs & Maint | 62,332 | 68,300 | 70,000 | 70,000 | 100,000 | 100,000 |
| 520300 · Supplies Expense | 11,166 | 10,000 | 14,000 | 12,000 | 14,000 | 14,000 |
| 520400 · Admin Bldg Lease | 17,605 | 35,525 | 35,514 | 36,585 | 37,656 | 37,656 |
| 520500 · Admin Lease CAMS | 16,373 | 10,003 | 10,003 | 11,003 | 12,103 | 12,103 |
| Total 520000 · BUILDINGS EXPENSE | 107,476 | 123,828 | 129,517 | 129,588 | 163,759 | 163,759 |

TRI-LAKES MONUMENT

FIRE PROTECTION DISTRICT

2019 BUDGET DETAIL (FINAL)

| | Actual 2017 | Budget 2018 | Projected 2018 | Budget 2019 | Peek (G) 2020 | Peek (NG) 2020 |
|---|----------------|----------------|-------------------|----------------|------------------|-------------------|
| 530000 - COMMUNICATIONS EXPENSE | | | | | | |
| 530100 - Telephone | 9,328 | 9,500 | 12,000 | 12,000 | 12,000 | 12,000 |
| 530300 - Cable | 1,418 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 530500 - Cellular | 18,702 | 16,000 | 20,000 | 20,000 | 19,000 | 19,000 |
| 530700 - Pagers | 1,959 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |
| 530900 - Internet | 28,783 | 40,000 | 11,000 | 20,000 | 20,000 | 20,000 |
| 531100 - Information Technology | 10,001 | 25,000 | 50,000 | 35,000 | 25,000 | 25,000 |
| 531300 - IT Subscriptions (Contracts) | 56,569 | 40,000 | 35,000 | 40,000 | 40,000 | 40,000 |
| 531500 - Maintenance Contract 800/Radio | 5,040 | 5,000 | 5,040 | 5,100 | 5,100 | 5,100 |
| 531700 - Radio License 800/Radio Sub | 11,220 | 12,335 | 12,335 | 14,500 | 14,500 | 14,500 |
| 531900 - Communication Repair & Maint | 9,974 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 532100 - Dispatch Services | 0 | 75,000 | 0 | 75,000 | 75,000 | 75,000 |
| Total 530000 - COMMUNICATIONS EXPENSE | 152,994 | 231,535 | 154,075 | 230,300 | 219,300 | 219,300 |
| 540000 - FIRE PREVENTION | | | | | | |
| 540100 - Personnel Training - Fire Prev | 1,212 | 3,000 | 2,000 | 3,000 | 3,000 | 3,000 |
| 540300 - Fire Prevention Supplies/FPB | 2,391 | 5,000 | 5,000 | 6,500 | 6,500 | 6,500 |
| 540500 - Fire Prevention Equip/FPB Equip | 333 | 2,000 | 3,900 | 4,000 | 4,000 | 4,000 |
| 549900 - Fire Prevention-Other/FPB | 0 | 0 | 0 | 0 | 0 | 0 |
| Total 540000 - FIRE PREVENTION | 3,935 | 10,000 | 10,900 | 13,500 | 13,500 | 13,500 |
| 550000 - VEHICLES EXPENSE | | | | | | |
| 550200 - Firefighting Vehicles Expense/Sup | | | | | | |
| 550201 - Firefighting Fuel Expense/Sup | 19,288 | 22,000 | 25,500 | 27,000 | 30,000 | 30,000 |
| 550203 - Firefighting Repairs & Maint./Sup | 106,338 | 60,000 | 135,000 | 130,000 | 130,000 | 130,000 |
| 550205 - Ladder Testing | 1,281 | 1,300 | 1,300 | 1,400 | 1,500 | 1,500 |
| 550207 - Pump Testing | 0 | 1,500 | 1,500 | 1,700 | 1,800 | 1,800 |
| 550299 - Firefighting Vehicles-Other/Sup | 0 | 0 | 0 | 0 | 0 | 0 |
| Total 550200 - Firefighting Vehicles Expense/Sup | 126,907 | 84,800 | 163,300 | 160,100 | 163,300 | 163,300 |
| 550500 - Medical Vehicles Expense | | | | | | |
| 550501 - Medical Fuel | 13,317 | 16,000 | 17,250 | 19,000 | 20,000 | 20,000 |
| 550503 - Medical Repairs & Maintenance | 11,998 | 15,000 | 40,000 | 35,000 | 40,000 | 40,000 |
| 550599 - Medical Vehicles-Other | 0 | 0 | 0 | 0 | 0 | 0 |
| Total 550500 - Medical Vehicles Expense | 25,315 | 31,000 | 57,250 | 54,000 | 60,000 | 60,000 |
| 550700 - Admin Vehicles Expense | | | | | | |
| 550701 - Admin Fuel | 11,278 | 12,500 | 14,000 | 15,000 | 15,000 | 15,000 |
| 550703 - Admin Repairs & Maintenance | 11,119 | 10,000 | 24,000 | 12,500 | 12,500 | 12,500 |
| 550799 - Admin Vehicles Other | 0 | 0 | 22 | 0 | 0 | 0 |
| Total 550700 - Admin Vehicles Expense | 22,397 | 22,500 | 38,022 | 27,500 | 27,500 | 27,500 |
| 550900 - Specialty Vehicles Expense | | | | | | |
| 550901 - Specialty Fuel | 0 | 250 | 250 | 250 | 250 | 250 |
| 550903 - Specialty Repair & Maint. | 0 | 1,000 | 1,000 | 1,000 | 0 | 0 |
| 550999 - Specialty Vehicles- Other | 0 | 0 | 0 | 0 | 0 | 0 |
| 550900 - Specialty Vehicles Expense - Other | 0 | 0 | 0 | 0 | 0 | 0 |
| Total 550900 - Specialty Vehicles Expense | 0 | 1,250 | 1,250 | 1,250 | 250 | 250 |
| 551100 - Bench Stock | 87 | 500 | 500 | 6,000 | 6,000 | 6,000 |
| Total 550000 - VEHICLES EXPENSE | 174,706 | 140,050 | 261,572 | 250,100 | 257,300 | 257,300 |

TRI-LAKES MONUMENT

FIRE PROTECTION DISTRICT

2019 BUDGET DETAIL (FINAL)

| | Actual 2017 | Budget 2018 | Projected 2018 | Budget 2019 | Peek (G) 2020 | Peek (NG) 2020 |
|--|----------------|----------------|-------------------|----------------|------------------|-------------------|
| 560000 - OPERATIONAL EQUIPMENT EXP | | | | | | |
| 560100 - Firefighting Equipment/Supress | | | | | | |
| 5464 - Hazmat Equipment Expense | 115 | 0 | 0 | 5,000 | 5,000 | 5,000 |
| 5465 - TEMS (Tactical Emerg Med Svc) | 0 | 0 | 0 | 0 | 0 | 0 |
| 560103 - Equipment Repairs & Maintenance | 6,858 | 10,000 | 10,000 | 10,000 | 10,000 | 11,000 |
| 560105 - SCBA Equipment | | | | 9,000 | 1,650 | 11,650 |
| 560106 - SCBA Repair & Maint | 4,394 | 10,000 | 12,000 | 10,000 | 10,000 | 10,000 |
| 560107 - PPE Equipment | 41,280 | 20,000 | 23,000 | 23,200 | 24,000 | 25,000 |
| 560108 - PPE New Hire | 1,507 | 0 | 0 | 3,500 | 0 | 3,500 |
| 560109 - PPE Repairs & Maint | 1,445 | 1,000 | 1,000 | 1,500 | 1,500 | 1,000 |
| 560112 - Wildland Deployment Expense | 0 | 10,000 | 0 | 10,000 | 10,000 | 10,000 |
| 560113 - Wildland Fire Supplies | 975 | 2,500 | 3,250 | 3,500 | 3,500 | 3,500 |
| 560115 - Wildland Equipment Repairs & Ma | 0 | 0 | 0 | 0 | 0 | 0 |
| 560117 - Firefighting Supplies | 1,806 | 5,000 | 2,500 | 2,500 | 2,500 | 2,500 |
| 560121 - Special Operations Equipment | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 560123 - Special Operations Supplies | 0 | 0 | 0 | 500 | 500 | 500 |
| 560199 - Firefighting Equipment Expense | 10,837 | 20,000 | 20,000 | 20,700 | 21,500 | 21,500 |
| Total 560100 - Firefighting Equipment/Supress | 69,217 | 78,500 | 71,750 | 100,400 | 91,150 | 106,150 |
| 560300 - Medical Equipment | | | | | | |
| 560302 - EMS Equipment | 2,702 | 8,000 | 5,000 | 8,000 | 8,000 | 8,000 |
| 560303 - EMS Equipment Repairs & Maint | 348 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 560307 - EMS Maintenance Contracts | 9,064 | 9,200 | 9,500 | 14,300 | 15,000 | 15,000 |
| 560309 - EMS Supplies Expense | 59,597 | 63,860 | 50,000 | 65,000 | 65,000 | 65,000 |
| Total 560300 - Medical Equipment | 71,711 | 83,060 | 66,500 | 89,300 | 90,000 | 90,000 |
| 560600 - UNIFORMS EXPENSE | | | | | | |
| 560603 - Uniforms - New Hire/Promotions | 18,495 | 3,000 | 5,000 | 4,000 | 5,000 | 5,000 |
| 560605 - Uniforms - Paid Staff | 18,302 | 22,000 | 22,000 | 22,000 | 25,000 | 25,000 |
| 560607 - Uniforms - Damaged / NonRepair | 0 | 0 | 0 | 1,000 | 0 | 0 |
| 560699 - Uniforms Expense-Other | 0 | 0 | 0 | 1,000 | 0 | 0 |
| Total 560600 - UNIFORMS EXPENSE | 36,798 | 25,000 | 27,000 | 28,000 | 30,000 | 30,000 |
| Total 560000 - OPERATIONAL EQUIPMENT EXP | 177,726 | 186,560 | 165,250 | 217,700 | 211,150 | 226,150 |

TRI-LAKES MONUMENT

FIRE PROTECTION DISTRICT

2019 BUDGET DETAIL (FINAL)

| | Actual 2017 | Budget 2018 | Projected 2018 | Budget 2019 | Peek (G) 2020 | Peek (NG) 2020 |
|--|------------------|------------------|-------------------|------------------|------------------|-------------------|
| 570000 · WAGES | | | | | | |
| 5509 · Firefighters - Parttime | 0 | 0 | 0 | 0 | 0 | 0 |
| 570100 · Payroll Expenses | 4,458 | 2,500 | 2,500 | 3,025 | 3,025 | 3,328 |
| 570200 · Banked Vacation/Sick Expense | 104,632 | 28,000 | 13,000 | 25,000 | 25,000 | 25,000 |
| 570300 · Administration Personnel (FT) | 300,952 | 545,260 | 540,000 | 576,518 | 593,814 | 593,814 |
| 570400 · Operations Personnel (FT) | 2,446,330 | 3,294,495 | 3,200,000 | 3,557,444 | 3,664,167 | 3,664,167 |
| 570700 · Overtime | | | | | | |
| 570703 · Overtime (Shift) | 678,018 | 455,000 | 550,000 | 600,000 | 375,000 | 500,000 |
| 570704 · Overtime (Admin) | | 0 | 0 | 20,000 | 20,000 | 20,000 |
| 570705 · Overtime (Other) | 58,191 | 65,000 | 45,000 | 50,000 | 60,000 | 60,000 |
| 570707 · Overtime (Training/EMS) | 0 | 25,000 | 15,000 | 50,000 | 386,150 | 386,150 |
| 570708 · Overtime (Ed Leave) | | | | 0 | 0 | 0 |
| 570709 · Overtime(Wildland Backfill) | 0 | 50,000 | 25,000 | 50,000 | 50,000 | 50,000 |
| Total 570700 · Overtime | 736,208 | 595,000 | 635,000 | 770,000 | 891,150 | 1,016,150 |
| 571700 · Wildland Deployment Pay | 0 | 50,000 | 0 | 50,000 | 50,000 | 50,000 |
| 573100 · FICA Tax | 0 | 0 | 0 | 0 | 0 | 0 |
| 573200 · Medicare Tax | 50,544 | 65,477 | 63,900 | 71,600 | 75,200 | 77,000 |
| 573300 · Unemployment Expense | 10,196 | 17,939 | 17,939 | 19,616 | 20,597 | 21,097 |
| Total 570000 · WAGES | 3,653,320 | 4,598,671 | 4,472,339 | 5,073,203 | 5,322,952 | 5,450,555 |
| 580000 · BENEFITS | | | | | | |
| 580200 · Health Insurance Expense | 494,766 | 650,000 | 590,000 | 630,000 | 650,000 | 650,000 |
| 580300 · Dental Insurance Expense | 8,418 | 11,000 | 11,900 | 12,000 | 12,000 | 12,000 |
| 580400 · Vision Insurance Expense | 0 | 0 | 0 | 0 | 0 | 0 |
| 580500 · FPPA Death&Disability Insurance | 72,362 | 99,834 | 100,000 | 137,300 | 144,200 | 147,700 |
| 580600 · Supplemental Insurance | 0 | 0 | 0 | 0 | 0 | 0 |
| 580700 · Insurance - Death & Disability | 0 | 3,700 | 3,700 | 3,725 | 3,725 | 3,725 |
| 581100 · Pension Expense | 218,750 | 307,180 | 296,198 | 355,100 | 372,600 | 381,500 |
| 582200 · Heart/Cardiac/Cancer Benefit | 4,075 | 9,000 | 0 | 0 | 0 | 0 |
| 583100 · Employee Assistance Program | 0 | 2,865 | 2,865 | 2,850 | 2,850 | 2,850 |
| 584300 · Flex Spending Payments & Fees | 1,316 | 2,400 | 2,400 | 2,500 | 2,500 | 2,500 |
| Total 580000 · BENEFITS | 799,686 | 1,085,979 | 1,007,063 | 1,143,475 | 1,187,875 | 1,200,275 |

TRI-LAKES MONUMENT

FIRE PROTECTION DISTRICT

2019 BUDGET DETAIL (FINAL)

| | Actual 2017 | Budget 2018 | Projected 2018 | Budget 2019 | Peek (G) 2020 | Peek (NG) 2020 |
|--|------------------|------------------|-------------------|------------------|------------------|-------------------|
| 610000 - TRAINING & EDUCATION EXPENSE | | | | | | |
| 610100 - Firefighting Training | 53,777 | 35,000 | 60,000 | 42,650 | 60,000 | 60,000 |
| 610200 - Medical Training | 4,426 | 15,000 | 12,500 | 3,625 | 19,665 | 19,665 |
| 610300 - Admin/Other Training | 3,249 | 3,500 | 3,500 | 4,250 | 4,250 | 4,250 |
| 610305 - Academy Training | | | | 39,450 | 39,450 | 39,450 |
| 610400 - Director's Training | 0 | 250 | 0 | 250 | 250 | 250 |
| 610500 - Health and Wellness | 3,804 | 2,500 | 2,750 | 10,400 | 10,000 | 10,000 |
| 610600 - EMS Community Outreach | 3,847 | 2,000 | 2,000 | 3,000 | 3,000 | 3,000 |
| 610800 - Travel/Lodging | 1,961 | 3,000 | 2,500 | 0 | 0 | 0 |
| Total 610000 - TRAINING & EDUCATION EXPENSE | 71,064 | 61,250 | 83,250 | 103,625 | 136,615 | 136,615 |
| 620000 - UTILITIES EXPENSE | | | | | | |
| 620100 - Electricity Expense | 23,119 | 21,500 | 28,000 | 30,000 | 31,500 | 31,500 |
| 620200 - Heating/Gas Expense | 16,406 | 21,200 | 22,000 | 24,000 | 25,500 | 25,500 |
| 620300 - Water & Sewer Expense | 5,757 | 6,000 | 7,800 | 8,000 | 6,700 | 6,700 |
| 620700 - Trash Collection | 2,604 | 2,800 | 2,800 | 3,500 | 3,700 | 3,700 |
| Total 620000 - UTILITIES EXPENSE | 47,885 | 51,500 | 60,600 | 65,500 | 67,400 | 67,400 |
| 630000 - FINANCE - DEBT SERVICE | | | | | | |
| 630100 - Lease Princ Brush Truck 0680 | 19,733 | 20,270 | 20,270 | 20,900 | 0 | 0 |
| 630200 - Lease Princ BC Truck 0684 | 10,520 | 10,910 | 11,000 | 11,300 | 11,600 | 11,600 |
| 630300 - Lease Princ 2009 Ladder 0679 | 64,014 | 65,734 | 65,734 | 67,600 | 69,500 | 69,500 |
| 630400 - Lease Princ 2004 Pumper 0713 | 21,410 | 22,050 | 22,200 | 22,700 | 23,300 | 23,300 |
| 630500 - Lease Princ Station 1 0719 | 126,061 | 129,350 | 129,600 | 133,000 | 136,650 | 136,650 |
| 630600? - Lease Princ 2018 Engine | | | 0 | 75,804 | 75,804 | 75,804 |
| 630700? - Lease Princ 2019 Engine | | | 0 | 77,000 | 77,000 | 77,000 |
| 634100 - Interest Expense | 30,242 | 24,680 | 24,680 | 14,100 | 7,420 | 7,420 |
| Total 630000 - FINANCE - DEBT SERVICE | 271,979 | 272,994 | 273,484 | 422,404 | 401,274 | 401,274 |
| TOTAL OPERATING EXPENSES | 5,987,063 | 7,326,941 | 7,173,778 | 8,300,026 | 8,495,135 | 8,668,460 |

TRI-LAKES MONUMENT

FIRE PROTECTION DISTRICT

2019 BUDGET DETAIL (FINAL)

| | Actual 2017 | Budget 2018 | Projected 2018 | Budget 2019 | Peek (G) 2020 | Peek (NG) 2020 |
|--|------------------|------------------|-------------------|------------------|------------------|-------------------|
| OTHER EXPENSES | | | | | | |
| 900000 - CAPITAL IMPROVEMENT FUND | | | | | | |
| 900100 - Buildings Capital Outlay | 40,760 | 410,000 | 100,000 | 450,000 | 410,000 | 410,000 |
| 900300 - Vehicle Capital Outlay | | | | | | |
| 900303 - Fire Vehicle Capital Outlay | 0 | 100,000 | 118,666 | 100,000 | 0 | 0 |
| 900305 - Medical Vehicle Capital Outlay | 0 | 110,000 | 292,000 | 0 | 0 | 0 |
| 900307 - Admin Vehicle Capital Outlay | 0 | 150,000 | 165,000 | 0 | 0 | 0 |
| 900309 - Spec Vehicle Capital Outlay | 0 | 0 | 0 | 102,000 | 0 | 0 |
| Total 900300 - Vehicle Capital Outlay | 0 | 360,000 | 575,666 | 202,000 | 0 | 0 |
| 900600 - Equipment Capital Outlay | | | | | | |
| 900602 - Communications Capital Outlay | 0 | 23,142 | 353,114 | 0 | 0 | 0 |
| 900605 - Medical Equipmnt Capital Outlay | 0 | 37,080 | 126,588 | 0 | 0 | 0 |
| 900609 - Supression Equip Capital Outlay | 0 | 175,000 | 175,000 | 168,000 | 0 | 0 |
| Total 900600 - Equipment Capital Outlay | 0 | 235,222 | 654,702 | 168,000 | 0 | 0 |
| Total 900000 - CAPITAL IMPROVEMENT FUND | 40,760 | 1,005,222 | 1,330,368 | 820,000 | 410,000 | 410,000 |
| TOTAL OTHER EXPENSES | 40,760 | 1,005,222 | 1,330,368 | 820,000 | 410,000 | 410,000 |
| TOTAL EXPENSES | | | | | | |
| | 6,027,823 | 8,332,163 | 8,504,146 | 9,120,026 | 8,905,135 | 9,078,460 |
| INTERNAL RESERVES | | | | | | |
| 910000 - Unrestricted Reserves Fund | | | | | | |
| 910200 - Building Reserves | 0 | 0 | 300,000 | 0 | 0 | 0 |
| 910300 - Vehicle Replacement Reserves | 0 | 245,000 | 245,000 | 438,000 | 475,000 | 475,000 |
| 910400 - Equipment Replacement Reserves | 0 | 190,786 | 190,786 | 84,024 | 89,780 | 89,780 |
| 910500 - Communications Replacement Reserves | 0 | 71,396 | 71,396 | 0 | 48,740 | 48,740 |
| Total 910000 - Unrestricted Reserves Fund | 0 | 507,182 | 807,182 | 522,024 | 613,520 | 613,520 |
| Restricted Reserves | | | | | | |
| Impact Fee fund | (149,345) | 0 | 200,000 | 150,000 | 150,000 | 150,000 |
| TABOR Reserve | | 28,000 | 28,000 | 0 | 0 | 15,000 |
| Total Restricted Reserves | (149,345) | 28,000 | 228,000 | 150,000 | 150,000 | 165,000 |
| TOTAL INTERNAL RESERVES | (149,345) | 535,182 | 1,035,182 | 672,024 | 763,520 | 778,520 |
| TOTAL EXPENSES/RESERVES | 5,878,478 | 8,867,345 | 9,539,328 | 9,792,050 | 9,668,655 | 9,856,980 |
| EXPENSES/REVENUES DIFFERENCE | 248,127 | 213,842 | 515,700 | 15,729 | (221,736) | 531,416 |

TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT 2019 BUDGET (FINAL)

| | Actual 2017 | Budget 2018 | Projected 2018 | Budget 2019 |
|--|----------------|----------------|-------------------|----------------|
|--|----------------|----------------|-------------------|----------------|

| OPERATING FUND BALANCE | | | | |
|--------------------------|------------------|------------------|------------------|------------------|
| Beginning Balance | 1,439,021 | 1,289,738 | 1,451,218 | 1,964,416 |
| Revenues | 5,999,260 | 9,006,187 | 9,853,526 | 9,655,474 |
| Expenses | (5,987,063) | (7,326,941) | (7,173,778) | (8,300,026) |
| Transfer In | 0 | 0 | 0 | 0 |
| Transfer Out | 0 | (1,541,054) | (2,166,550) | (1,342,024) |
| Ending Balance | 1,451,218 | 1,427,930 | 1,964,416 | 1,977,840 |

| CAPITAL RESERVES FUND BALANCE | | | | |
|-------------------------------|----------------|----------------|----------------|----------------|
| Beginning Balance | 236,205 | 204,192 | 212,079 | 774,959 |
| Revenues | 698 | 0 | 698 | 1,500 |
| Expenses | (24,824) | (1,005,222) | (754,702) | (618,000) |
| Transfer In | 0 | 1,267,404 | 1,316,884 | 702,024 |
| Transfer Out | 0 | 0 | 0 | 0 |
| Ending Balance | 212,079 | 466,374 | 774,959 | 860,483 |

| EMERGENCY RESERVE FUND BALANCE (TABOR) | | | | |
|--|----------------|----------------|----------------|----------------|
| Beginning Balance | 212,951 | 188,651 | 213,655 | 242,358 |
| Revenue | 704 | 650 | 704 | 705 |
| Expenses | 0 | 0 | 0 | 0 |
| Transfer In | 0 | 28,000 | 28,000 | 0 |
| Transfer Out | 0 | 0 | 0 | 0 |
| Ending Balance | 213,655 | 217,301 | 242,358 | 243,063 |

| FLEET CAPITAL FUND BALANCE | | | | |
|----------------------------|----------|----------------|----------------|----------------|
| Beginning Balance | 0 | 0 | 0 | 246,100 |
| Revenue | 0 | 0 | 100 | 100 |
| Expenses | 0 | 0 | (575,666) | (202,000) |
| Transfer In | 0 | 245,000 | 821,666 | 640,000 |
| Transfer Out | 0 | 0 | 0 | 0 |
| Ending Balance | 0 | 245,000 | 246,100 | 684,200 |

| IMPACT FEE FUND BALANCE | | | | |
|--------------------------|----------------|----------------|----------------|------------------|
| Beginning Balance | 679,455 | 640,794 | 656,053 | 856,053 |
| Revenues | 125,943 | 75,000 | 200,000 | 150,000 |
| Expenses | (149,345) | 0 | 0 | 0 |
| Transfer In | 0 | 0 | 0 | 0 |
| Transfer Out | 0 | 0 | 0 | 0 |
| Ending Balance | 656,053 | 715,794 | 856,053 | 1,006,053 |