Carolina Training & Assessments

The Fusion of Leadership and HR™

100 Old Cherokee Road, Suite F351 Lexington, SC 29072 (803) 767-7695 CarolinaTrainingandAssessments.com

Leadership Development

Level 1: Limited Experience

Each Module is 4-5 hours in duration and can be delivered individually or in combinations to fit your needs!

Our Leadership Modules are rooted in the understanding that leadership is a relationship. And it is through that relationship that a leader is able to execute on a plan that delivers results, engages people, and creates an environment of inclusion, innovation, and success.

We use a highly-interactive and challenging approach to help participants get a greater understanding of the critical aspects of leadership and go beyond theory and cliché to bring a new perspective and more effective use of the material.

"This Program is a game-changer and we are barely out of the gate!" - A. Hathaway, BCF Extrusion Manager, Shaw Industries

"Carolina Training and Assessments' training content related well to the work and situations that our employees experience. Jim Fadell's style quickly and easily put our team at ease, drew them in and got them to participate." - P. Monegan, VP of Operations, Zeus Industrial Products

"Carolina Training and Assessments has become an invaluable part of the coaching and leadership development at SPC Credit Union." - L. Weatherford, CEO, SPC Credit Union

*Participants take an Everything DiSC® assessment as part of this Module

Module 1: You're a Supervisor! Now What?!

- ✓ Leadership and Supervision Compared
- ✓ Transitioning from Peer to Supervisor Changes for you and your former peers
- The Tools of Supervision Building Relationships Understanding Authority, Responsibility and Accountability Levels of Authority Making Decisions and Solving Problems
- ✓ Decision-Making
- ✓ Managing Time and Tasks

Module 2: Building Workplace Relationships*

- $\checkmark\,$ The Five Components of Relationships
- ✓ Communication Verbal, Para-verbal, and Non-verbal components Active listening
- ✓ Styles of Communication Reading Styles with words, tone and body language Adjusting to more effectively work with styles Motivation / Stressors / Priorities of styles
- ✓ Introducing Change

Module 3: Setting Goals and Expectations

- ✓ Understanding the two parts of everyone's job
- ✓ SMART factors in effective goal setting
- ✓ Defining behavioral expectations
- \checkmark Using goals to motivate and effectively delegate

Module 4: Effective Feedback

- ✓ Using SBI to frame your message
- ✓ Delivering motivating re-directive feedback
- \checkmark A four-step process that works in every situation
- ✓ Meaningful positive reinforcement

Module 5: Productive Conflict is a good thing*

- ✓ Why Do I do This? Why do They do That?
- ✓ Understanding priorities and behaviors in conflict Generational differences and the sources of stereotypes
- ✓ The Amygdala versus the Frontal Lobe: Your Reaction to conflict
- ✓ Connecting automatic thoughts to destructive behaviors and reactions
- ✓ Reframing thoughts to a Productive nature
- \checkmark Conflict resolution with employees



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Level 2: Mid-Range Experience

Each Module is 3-5 hours in duration and can be delivered individually or in combinations to fit your needs!

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<u>Module 6: Emotional Intelligence, Approachability, and</u> <u>Managing Your Team</u>*.

- ✓ Do you have what it takes to be a manager?
- ✓ Understanding emotional capacity
- ✓ Your priorities when it comes to managing
- ✓ Motivating and Developing your employees
- ✓ Managing UP to gain buy-in from YOUR manager

Module 7: Alignment, Right People, Right Seat

- ✓ The Culture YOU create
- ✓ Effective delegation that elevates employees and creates more time to lead and manage
- ✓ Right People, Right Seat strategy and process

Module 8: Hiring

- ✓ Labor laws, Title VII, discrimination/harassment/retaliation
- ✓ The Hiring Process

Critical factors for success Effective interviewing Avoiding pitfalls Getting to the real qualifications

✓ Objective Ratings

Eliminating subjective reactions Building consistency among different interviewers

Module 9: Accountability and the Performance Review

- ✓ Leadership Actions
- ✓ Management Actions
- ✓ Why accountability shows you care Organizing performance into quarterly conversations and an annual summary
- ✓ Ratings and motivation
- ✓ Eliminating subjectivity
- \checkmark Preparing for the Review



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Leadership Development

Level 3: Senior Level Experience

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Module 10: Vision, Alignment, and Execution*.

- ✓ Vision
 - Exploration, Boldness, and Testing Assumptions
 - Alignment Clarity, Dialogue, and Inspiration
- ✓ Execution
 - Momentum, Structure and Feedback
- √ Action Planning
- ✓ Leadership Behavior Continua

Role-playing interview simulation to engage learners in the strengths and challenges in each of the three areas.

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Additional Modules may be developed to tailor content to specific situations.

For additional cost, Leaders in this Level may choose to participate in the Everything DiSC® 363 Leadership Feedback tool and individual coaching.





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